1. ANNUAL BUDGET PROCESS
### BUDGET DEVELOPMENT PROCESS & TIMELINE

<table>
<thead>
<tr>
<th>Month</th>
<th>State of California</th>
<th>The California State University (CSU) System</th>
<th>Colleges &amp; Program Centers</th>
<th>Divisions</th>
<th>University Budget Advisory Committee (UBAC)</th>
<th>President's Cabinet</th>
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<tbody>
<tr>
<td>September</td>
<td>Board of Trustees adopts CSU Budget Request.</td>
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<td>October</td>
<td>The Governor evaluates the requests as reviewed by the Department of Finance and sends his or her proposed budget to the Legislature.</td>
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<td>November</td>
<td>Late November, enrollment targets released for next fiscal year.</td>
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<td>December</td>
<td>Governor releases proposed budget for upcoming fiscal year.</td>
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<td>January</td>
<td>CSU representatives meet with Legislative &amp; Governor’s budget representatives. Board of Trustees &amp; Chancellor’s Executive Committee deliberate on budget issues.</td>
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<td></td>
<td>Chancellor’s Office provides systemwide information on Governor's budget (no campus detail).</td>
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<td>Program centers continue planning for next academic &amp; budget year.</td>
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<td></td>
<td>Continued planning for next academic &amp; budget year.</td>
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<td>UBAC has their kick-off meeting to introduce new committee members and review the budget process.</td>
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<td>BPA provides budget information to UBAC on the new year based on Governor's budget &amp; projected enrollment targets.</td>
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Start of process for next budget year.

Ongoing strategic planning process.
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<td>February</td>
<td>Legislative Analyst's Office (LAO) releases review of Governor's budget.</td>
<td></td>
<td>Colleges prepare response to Budget &amp; All University Expense (AUE) Call from the President.</td>
<td>Prepare response to Budget &amp; All University Expense (AUE) Call from the President.</td>
<td>Provides recommendations for Budget &amp; All University Expense (AUE) Call documents/process to President.</td>
<td>After considering UBAC recommendations, President sends Budget Call &amp; All University Expense (AUE) line items call to Divisions.</td>
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<td>March</td>
<td>Budget subcommittee hearings.</td>
<td>Chancellor's Office distributes initial campus budget letter with projected allocations.</td>
<td>Respond to Provost/VP request for priorities &amp; budget needs. Colleges give Budget &amp; All University Expense (AUE) presentations to Cabinet.</td>
<td>Give Budget &amp; All University Expense (AUE) Call presentations to President's Cabinet.</td>
<td>Annual Report for budget, expenditures &amp; financial information is released.</td>
<td>Cabinet reviews Division Budget/AUE Call responses &amp; meets with Division heads.</td>
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<td>April</td>
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<td>May</td>
<td>Governor releases May Revision. LAO releases next fiscal year's revenue projections.</td>
<td>Chancellor's Office provides May Revise budget updates.</td>
<td>Program centers notify departments of any major budget changes for next year.</td>
<td>Notify departments, programs, &amp; divisions of any major budget changes for next year.</td>
<td>BPA provides updated Sources &amp; Uses to UBAC based on the Governor's May revise. UBAC makes budget recommendations to the President.</td>
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<td>June</td>
<td>Legislature sends budget to the Governor. Governor signs the budget.</td>
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<td>President receives UBAC's budget recommendations &amp; reviews preliminary budget changes to campus.</td>
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<td><strong>Sacramento State</strong></td>
<td>June 30 - End of current Budget Year / July 1 - Start of new Budget Year</td>
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<td>July</td>
<td>Fiscal year begins</td>
<td>Chancellor's Office notifies campus of budget detail once the State of California budget is signed by the governor and begins work on next year’s budget.</td>
<td>Ongoing dialogue within departments and program centers regarding budget issues.</td>
<td>Ongoing dialogue within division regarding budget issues.</td>
<td>If needed, UBAC makes additional recommendations to President &amp; Cabinet.</td>
<td>Review UBAC's final budget recommendations; Cabinet makes final recommendations to President.</td>
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<tr>
<td>August</td>
<td>September</td>
<td>Board of Trustees adopts CSU Budget Request for next budget year.</td>
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<td>Vice Presidents make allocations to Program Centers for current year.</td>
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<td>President makes budget decisions &amp; notifies cabinet, UBAC &amp; the campus.</td>
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University Budget Advisory Committee Composition

The University Budget Committee (UBAC) is established by the President to provide input and recommendations to the President regarding the University’s General Operating Fund Budget. In order to secure broad representation and input as well as a variety of perspectives, the committee will be comprised of the following members:

University Staff and Administration: Four committee members selected from the University staff and administration appointed by the President (one-year terms).

Faculty: Four committee members that include one Department Chair recommended by the chairs to the Provost and appointed by the President (two-year term); three faculty members recommended by the Faculty Senate (staggered three-year terms). The Senate will advance at least three and up to five names annually to the President for consideration.

Students: Two students recommended by the President of the Associated Students Inc. (one-year terms).

The Associate Vice President for Budget, Planning and Administration (permanent member).

Ex-Officio Members/Staff: Budget Planning and Administration analysts.

A member of the University Budget Advisory Committee will be appointed by the President to serve as chair of the committee.

Charge to the University Budget Advisory Committee

The discussions and recommendations of the University Budget Advisory Committee shall be limited to issues outside the realm of exclusive collective bargaining representatives.

Working with the President and Vice Presidents, the University Budget Advisory Committee shall:

1. Participate in a highly transparent, informative, and participatory campus General Operating Fund budgeting process.
2. Participate in a budgeting process that integrates campus strategic goal setting, budget review and planning, and allocations set by the president.
3. Participate in the review of accomplishment of goals by vice-presidential divisions and other appropriate units and determine the levels of accountability in the proper use of funds.
4. Advise the President regarding the timing and content of annual budget calls.
5. Review, analyze, and advise the President regarding significant budget actions external to the campus that could impact the University’s Operating Fund; e.g. the initial CSU budget proposal and the Governor’s May Revise.
6. Review annually the alignment of enrollment targets to the proposed General Operating Fund Budget.

7. Provide annual recommendations to the President regarding the proposed budget allocations across the University’s several divisions in line with the University Strategic Plan.

8. Advise the President regarding the format for reporting annual budget data to the campus community in a thorough and consistent manner such that annual changes in the budget are easily tracked and understood.

9. Advise the President during the fiscal year regarding significant or unanticipated events that have a significant effect upon campus budget allocations.

Revised September 8, 2013
UNIVERSITY BUDGET ADVISORY COMMITTEE
(UBAC) MEMBERS
FOR THE 2022-23 BUDGET

Administration/Staff Members

William P. Cordeiro, UBAC Chair
Rose McAuliffe
Angel Thayer-Smith
Nikki Khamsoyksay
Tatiana B. Azad

Faculty Members

Sharyn Gardner
Michael McKeough
Andrew Hertzoff
David Lang

Student Members

Maanvee Mehrotra
Nick Mahedy

Support Staff to Committee

Lauren Garrett
Diana Lynch
Amanda Haddan
Carly Yates
July - September 15
State agencies and departments submit budget proposals for the upcoming fiscal year to the Department of Finance (DOF) by September 15th.

September - January
The Department of Finance (DOF) analyzes proposals, meets with agencies to review requests, estimates state revenues and expenditures then finalizes a balanced budget plan for the Governor approval. After the Governor has evaluated the proposed DOF budget, DOF releases it to the public and the legislature as the “Governor’s Budget” by January 10th.

January - February
The budget is introduced as identical bills to both the Assembly and the Senate. The Legislative Analyst’s Office (LAO) will prepare an analysis of the bill, which includes background, projections and recommended revisions. This bill is the starting point for budget subcommittee hearings.

March - April
In each house (Assembly/Senate), the bills are separated by subject matter and disseminated to the appropriate subcommittee for public hearings. Most changes to the bill are made in the subcommittees of each house because this is where representatives from agencies, Department of Finance (DOF), and key stakeholders can be heard on budget items. Once the hearings are completed, each subcommittee votes and submits their report to the full budget committee.

May
In May, revenue and expenditure estimates are revised based on the most current information, so that it is reflected on the final Budget Bill. In mid-May, the Governor releases the revisions to the Budget Bill in what is termed the “May Revise.” These revisions are incorporated into the draft amendments of the bills which are being discussed at the budget subcommittees for both houses. The legislature usually waits for updates from the May Revise prior to any final budget decisions made on the major programs (e.g. Education, Corrections, Health and Human Services).

May - June 15
Once the subcommittee hearings are completed, the subcommittees of both houses will approve, revise, or disapprove certain details of the Budget Bill. They will then submit a report to their respective budget committees. In each house, the full budget committee will adopt its subcommittees’ reports and send the revised Budget Bill to both the Assembly and Senate floors for amendments and votes. Each house will vote on their Budget Bill and then send it to the other house for concurrence. In the event either bill is not passed by the other house, then it’s sent to the budget conference committee to settle the differences. The budget conference committee is comprised of three members from each house and their task is to settle differences between the two version of the Budget Bill (Assembly and Senate).

In the event the budget conference committee cannot reach a final agreement on the budget, then the “Big 5” which includes the Governor, the President pro tempore of the Senate, the Speaker of the Assembly, and the minority leaders of both houses will meet to resolve the deadlock.

After the budget conference committee distributes the report to the full Assembly and Senate, each caucus meets and is briefed on the final agreement. The committee report containing the Budget Bill cannot be amended. The Budget Bill must be approved by a simple majority vote in each house before it can be sent to the Governor. However, a two-thirds vote is still required for the Legislature to raise taxes. The constitution requires that the Legislature pass the Budget Bill and forward it to the Governor by June 15th for their signature.

June 15 - 30
After the Governor has received the Budget Bill from the Legislature, they have 12 working days to sign or veto the bill. The Governor may reduce or eliminate any appropriation before the Budget Bill is signed via the line-item veto. The Legislature can override a line-item veto with a two-thirds vote in each house. Once the Governor signs the Budget Bill, it goes into effect on July 1st. The new budget period runs from July 1st through June 30th.