

## 5. 2021-22 OPERATING FUND ACADEMIC AFFAIRS

Academic Affairs provides leadership to the academic and educational activity of the University, including: the seven Academic Colleges, University Library, and the College of Continuing Education.

The Office of Academic Affairs remains focused on the major elements of Sacramento State's mission - access, diversity, quality, and the fullest university experience for our students.

## ACADEMIC AFFAIRS OPERATING FUND SUMMARY

## FY 2021-22

FTE
Amount
Prior Year Carry Forward Balance
\$3,291,020

| Sources (Budget) | $123,331,093$ |
| :--- | ---: |
| Initial Allocations | $1,428,808$ |
| Prior Year Encumbrance Allocations | $3,224,822$ |
| One-Time Allocations from University Reserves | $5,651,068$ |
| Centrally Funded Compensation Increases | 362,137 |
| CO Cash Posting Orders | $2,076,143$ |
| Release Time | $65,305,566$ |
| Benefits Allocations | $4,769,900$ |
| Miscellaneous Budget Transfers | $3,655,505$ |
| Revenue from Various Sources | $\mathbf{\$ 2 0 9 , 8 0 5 , 0 4 2}$ |
| Total Sources (Budget) |  |


| Uses (Expenditures) by College |  |  |
| :--- | :---: | ---: |
| Academic Excellence | 2.68 | 447,206 |
| College of Arts \& Letters | 319.53 | $38,248,509$ |
| College of Business Admin | 102.09 | $16,309,268$ |
| College of E\&CS | 137.81 | $17,124,345$ |
| College of Education | 178.28 | $21,154,840$ |
| College of H\&HS | 244.39 | $30,217,054$ |
| College of NS\&M | 254.83 | $29,278,550$ |
| College of SS\&IS | 240.44 | $29,813,990$ |
| Faculty Affairs | 11.04 | $1,390,606$ |
| Faculty Senate | 2.72 | 219,006 |
| Graduate Studies | 16.63 | $1,725,671$ |
| International Prog Global Educ | 9.88 | $1,013,436$ |
| Library | 57.37 | $\mathbf{7 , 2 5 5 , 7 5 7}$ |
| Research Innovation Econ Dev | 26.82 | $\mathbf{4 , 5 8 3 , 6 5 9}$ |
| Strategic Services | 5.70 | 816,185 |
| Undergraduate Studies | 17.98 | $1,372,554$ |
| VP's Office - Acad Affairs | 21.69 | $\mathbf{2 , 3 1 0 , 4 4 2}$ |
| Total Uses (Expenditures) by College | $\mathbf{1 6 4 9 . 8 7}$ | $\mathbf{\$ 2 0 3 , 2 8 1 , 0 7 5}$ |


| Uses (Expenditures) by Expense Category |  |  |
| :--- | ---: | ---: |
| Regular Salaries and Wages | 1637.20 | $131,271,771$ |
| Work Study | 16.31 | 529,692 |
| Benefits Group |  | $65,569,041$ |
| Communications |  | 332 |
| Travel |  | 149,446 |
| Library Acquisitions | $(1,165)$ |  |
| Contractual Services Group | 329,035 |  |
| Information Technology Costs | 475,778 |  |
| Services from Other Funds/Agencies Group | $\mathbf{2 , 4 1 6 , 1 2 3}$ |  |
| Equipment Group | $\mathbf{7 5 9 , 0 6 0}$ |  |
| Misc. Operating Expenses |  | $\mathbf{1 , 8 9 2 , 0 3 9}$ |
| Operating Transfers Out | 500,510 |  |
| Expenditure Adjustments | $\mathbf{- 3 . 6 4}$ | $(610,586)$ |
| Total Uses (Expenditures) by Expense Type | $\mathbf{1 6 4 9 . 8 7}$ | $\mathbf{\$ 2 0 3 , 2 8 1 , 0 7 5}$ |

# ACADEMIC AFFAIRS OPERATING FUND SUMMARY <br> FY 2021-22 

| Budget Balance Available | $3,291,020$ |
| :--- | ---: |
| Prior Year Carry Forward Balance | $209,805,042$ |
| Total Sources (Budget) | $(203,281,075)$ |
| Total Uses (Expenditures) | $(600,274)$ |
| Year-End Encumbrances | $\mathbf{\$ 9 , 2 1 4 , 7 1 3}$ |
| Budget Balance Available |  |

## ACADEMIC AFFAIRS <br> USES (EXPENDITURES) <br> FY 2021-22



## 2021-22 USES (EXPENDITURES) BY CATEGORY

\author{

- Salaries and Wages
}

Benefits
■ Other Expenses

# ACADEMIC AFFAIRS EXPENDITURES \& SALARIES BY COLLEGE FY 2021-22 

| EXPENDITURE CATEGORIES* | COLLEGE/PROGRAM CENTER |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Academic Excellence | College of Arts \& Letters | College of Business Admin | College of E\&CS | College of Education | College of H\&HS | College of NS\&M | College of SS\&IS | Faculty Affairs |
| Regular Salaries and Wages | \$303,077 | \$24,848,179 | \$10,717,236 | \$11,698,619 | \$13,753,009 | \$19,533,740 | \$18,785,339 | \$19,511,235 | \$882,953 |
| Work Study |  | 34,855 | 17,056 | 35,989 | 185,216 | 94,973 | 34,658 | 33,046 | 3,962 |
| Benefits Group | 119,145 | 13,079,844 | 5,296,594 | 5,355,569 | 6,842,439 | 9,366,444 | 9,893,234 | 10,094,371 | 424,655 |
| Communications |  |  |  |  |  | 10 |  | 322 |  |
| Travel | 3,862 | 20,444 | 4,718 | 16,571 | 59,946 | 17,909 | 8,271 | 3,473 | 1,377 |
| Library Acquisitions |  | 184 | 0 |  | 349 |  |  |  |  |
| Contractual Services Group |  | 1,194 | 22,817 |  | 9,100 | 2,857 |  | 1,401 |  |
| Information <br> Technology Costs |  | 9,587 | 113,002 | 147,460 | $(14,925)$ | 21,425 | 72,782 | 11,086 | 595 |
| Services from Other Funds | 17,697 | 38,747 | 34,398 | 35,997 | 33,215 | 54,907 | 80,820 | 68,407 | 1,187 |
| Equipment Group |  | 4,589 |  | 24,551 | 1,217 | 692,670 | 29,357 | 6,671 |  |
| Misc. Operating Expenses | 3,425 | 135,518 | 103,448 | 117,553 | 250,174 | 433,619 | 385,581 | 86,817 | 75,876 |
| Operating Transfers Out |  | 95,900 |  |  | 37,000 |  |  |  |  |
| Expenditure Adjustments |  | $(20,533)$ |  | $(307,964)$ | $(1,901)$ | $(1,500)$ | $(11,492)$ | $(2,838)$ |  |
| TOTAL EXPENDITURES | \$447,206 | \$38,248,509 | \$16,309,268 | \$17,124,345 | \$21,154,840 | \$30,217,054 | \$29,278,550 | \$29,813,990 | \$1,390,606 |

* Additional expenditure details can be found in the Appendix.

| SALARY CATEGORIES | COLLEGE/PROGRAM CENTER |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Academic Excellence | College of Arts \& Letters | College of Business Admin | College of E\&CS | College of Education | College of H\&HS | College of NS\&M | College of SS\&IS | Faculty Affairs |
| Academic Salaries | \$76,289 | \$21,849,133 | \$8,848,498 | \$9,619,305 | \$11,818,294 | \$17,043,096 | \$15,093,203 | \$17,335,957 | \$236,970 |
| Annualized FTE | 0.68 | 260.78 | 76.14 | 105.27 | 142.84 | 196.79 | 184.46 | 201.39 | 2.52 |
| Graduate Assistants |  | 127,677 |  | 6,058 |  | -806 | 18,572 | 20,357 |  |
| Annualized FTE |  | 3.92 |  | 0.19 |  | 0.06 | 0.59 | 0.65 |  |
| Management \& Supervisory | 164,808 | 410,870 | 548,236 | 456,970 | 543,372 | 459,784 | 547,392 | 484,938 | 266,794 |
| Annualized FTE | 1.00 | 2.58 | 3.42 | 2.99 | 4.00 | 3.00 | 4.00 | 3.25 | 2.00 |
| Overtime |  | 615 | 1,885 |  | 12,231 | 4,709 | 139 | 1,200 | 0 |
| Annualized FTE |  | 0.00 | 0.00 |  | 0.00 | 0.00 | 0.00 | 0.00 | -0.01 |
| Student Assistants |  | 232,950 | 102,608 | 208,005 | 77,564 | 78,028 | 400,804 | 128,950 | 2,774 |
| Annualized FTE |  | 7.23 | 3.19 | 6.83 | 2.35 | 2.48 | 12.54 | 4.05 | 0.09 |
| Support Staff | 61,980 | 2,088,092 | 1,216,009 | 1,345,565 | 1,301,548 | 1,933,184 | 2,338,830 | 1,512,725 | 376,416 |
| Annualized FTE | 1.00 | 40.12 | 18.79 | 22.88 | 23.57 | 38.94 | 42.33 | 29.20 | 6.31 |
| Teaching Associates |  | 138,842 |  | 62,716 |  | 15,744 | 386,400 | 27,108 |  |
| Annualized FTE |  | 3.74 |  | 1.99 |  | 0.59 | 9.80 | 0.80 |  |
| TOTAL SALARY EXPENSE | \$303,077 | \$24,848,179 | \$10,717,236 | \$11,698,619 | \$13,753,009 | \$19,533,740 | \$18,785,339 | \$19,511,235 | \$882,953 |
| Total Annualized FTE | 2.68 | 318.38 | 101.54 | 140.16 | 172.75 | 241.86 | 253.72 | 239.34 | 10.91 |

# ACADEMIC AFFAIRS EXPENDITURES \& SALARIES BY COLLEGE FY 2021-22 

| EXPENDITURE CATEGORIES* | COLLEGE/PROGRAM CENTER |  |  |  |  |  |  |  | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Faculty Senate | Graduate Studies | International Prog Global Educ | Library | Research Innovation Econ Dev | Strategic Services | Undergraduate Studies | $\begin{aligned} & \text { VP's Office - Acad } \\ & \text { Affairs } \end{aligned}$ |  |
| Regular Salaries and Wages | \$157,473 | \$1,083,712 | \$658,993 | \$4,289,592 | \$1,757,611 | \$513,684 | \$1,011,502 | \$1,765,816 | \$131,271,771 |
| Work Study |  | 3,000 | 2,520 | 65,981 |  | 15,326 | 1,095 | 2,015 | 529,692 |
| Benefits Group | 30,716 | 594,465 | 329,458 | 2,198,230 | 871,342 | 241,104 | 338,060 | 493,372 | 65,569,041 |
| Communications |  |  |  |  |  |  |  |  | 332 |
| Travel |  |  |  | 8,872 | 119 |  | 1,440 | 2,444 | 149,446 |
| Library Acquisitions |  |  |  | $(1,698)$ |  |  |  |  | $(1,165)$ |
| Contractual Services Group |  |  |  | 266,741 | 14,925 |  |  | 10,000 | 329,035 |
| Information <br> Technology Costs | 1,306 |  |  | 17,118 | 65,804 | 30,000 | 515 | 22 | 475,778 |
| Services from Other Funds | 2,335 | 6,767 | 11,178 | 32,574 | 1,981,633 | 754 | 4,151 | 11,356 | 2,416,123 |
| Equipment Group | 5 |  |  |  |  | 0 |  |  | 759,060 |
| Misc. Operating Expenses | 25,700 | 34,408 | 11,286 | 54,656 | 119,453 | 15,317 | 15,791 | 23,417 | 1,892,039 |
| Operating Transfers Out |  |  |  | 328,784 | 36,826 |  |  | 2,000 | 500,510 |
| Expenditure Adjustments | 1,471 | 3,318 |  | $(5,094)$ | $(264,053)$ |  |  |  | $(610,586)$ |
| TOTAL EXPENDITURES | \$219,006 | \$1,725,671 | \$1,013,436 | \$7,255,757 | \$4,583,659 | \$816,185 | \$1,372,554 | \$2,310,442 | \$203,281,075 |

* Additional expenditure details can be found in the Appendix.

| SALARY CATEGORIES | COLLEGE/PROGRAM CENTER |  |  |  |  |  |  |  | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Faculty Senate | Graduate Studies | International Prog Global Educ | Library | Research Innovation Econ Dev | Strategic Services | Undergraduate Studies | $\begin{gathered} \text { VP's's Office - Acad } \\ \text { Affairs } \end{gathered}$ |  |
| Academic Salaries | \$96,864 | \$187,405 | \$0 | \$2,121,010 | \$112,051 | \$140,304 | \$298,536 | \$800,020 | \$105,676,935 |
| Annualized FTE | 1.58 | 2.31 | 0.00 | 18.81 | 1.78 | 1.00 | 3.85 | 12.25 | 1212.47 |
| Graduate Assistants |  |  |  |  |  |  |  | -415 | 171,444 |
| Annualized FTE |  |  |  |  |  |  |  | 0.18 | 5.58 |
| Management \& Supervisory |  | 236,448 | 241,313 | 543,239 | 432,898 | 188,461 | 169,956 | 578,290 | 6,273,768 |
| Annualized FTE |  | 1.50 | 2.00 | 4.48 | 3.07 | 0.96 | 1.00 | 3.00 | 42.25 |
| Overtime | 273 |  |  |  | 1,554 |  |  | 5,629 | 28,235 |
| Annualized FTE | 0.00 |  |  |  | 0.00 |  |  | 0.00 | -0.01 |
| Student Assistants | 360 | 6,540 | 50,355 | 229,758 | 78,373 | 17,885 | 185,335 | 11,080 | 1,811,367 |
| Annualized FTE | 0.01 | 0.21 | 1.66 | 7.45 | 2.43 | 0.53 | 5.94 | 0.37 | 57.36 |
| Support Staff | 59,976 | 653,320 | 367,326 | 1,395,586 | 1,132,735 | 167,034 | 357,674 | 371,211 | 16,679,211 |
| Annualized FTE | 1.12 | 12.51 | 6.13 | 24.42 | 19.54 | 2.77 | 7.15 | 5.83 | 302.62 |
| Teaching Associates |  |  |  |  |  |  |  |  | 630,810 |
| Annualized FTE |  |  |  |  |  |  |  |  | 16.92 |
| TOTAL SALARY EXPENSE | \$157,473 | \$1,083,712 | \$658,993 | \$4,289,592 | \$1,757,611 | \$513,684 | \$1,011,502 | \$1,765,816 | \$131,271,771 |
| Total Annualized FTE | 2.72 | 16.53 | 9.79 | 55.15 | 26.82 | 5.26 | 17.94 | 21.63 | 1637.20 |

## ACADEMIC AFFAIRS OPERATING FUND <br> Multi-Year Summaries




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## ACADEMIC AFFAIRS <br> OPERATING FUND <br> Multi-Year Summaries

| Description | 2017-18 | 2018-19 | $\mathbf{2 0 1 9 - 2 0}$ | $\mathbf{2 0 2 0 - 2 1}$ | 2021-22 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Prior Year Carryover* | $\$ 9,080,444$ | $\$ 7,270,477$ | $\$ 8,141,406$ | $\$ 8,929,226$ | $\$ 3,291,020$ |
| Prior Year Encumbrances | $1,286,426$ | $1,317,002$ | $1,172,480$ | $1,093,418$ | $1,428,808$ |
| Initial Baseline | $104,030,017$ | $109,709,115$ | $118,772,108$ | $109,787,681$ | $123,331,093$ |
| Misc Budget Entries** | $72,690,274$ | $79,022,872$ | $82,235,612$ | $78,244,640$ | $85,045,141$ |
| Year-End Budget | $\$ 187,087,161$ | $\$ 197,319,466$ | $\$ 210,321,606$ | $\$ 198,054,965$ | $\$ 213,096,062$ |
| Year-End Expenditures | $(178,499,682)$ | $(189,565,852)$ | $(200,298,962)$ | $(193,335,137)$ | $(203,281,075)$ |
| Year-End Encumbrances | $(1,317,002)$ | $(1,172,079)$ | $(1,093,418)$ | $(1,428,808)$ | $(600,274)$ |
| Budget Balance Available | $\$ 7,270,477$ | $\$ 6,581,535$ | $\$ 8,929,226$ | $\$ 3,291,020$ | $\$ 9,214,713$ |

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred. Beginning in 2019-20, divisional Student Success is no longer separated out of the carry forward balances.
** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.


[^0]:    * The amounts reflected in the graph above include carryover amounts from the prior fiscal year.

    These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

