

California State University, Sacramento Office of the President 6000 J Street • Sacramento Hall 206 • Sacramento, CA 95819-6022 T (916) 278-7737 • F (916) 278-6959 • www.csus.edu

# President's Message

As announced in my Fall Address, my goal for the 2015-16 University budget is to provide our students the highest quality education possible. We will hire more faculty and staff; we will offer more classes; we will have equity raises; and we will raise more money. The Annual Report for Budget, Expenditures and Financial Information is now available, and I believe that this budget will allow us to make substantial progress toward graduating more students in a timely fashion.

This year, Sacramento State has a budget of \$286,592,137, substantially more than in prior years. Following the recommendations of UBAC and through thoughtful analysis, we have decided to invest every dollar that we received back into the University. We are choosing to be aggressive in order to address serious issues such as safety, student success and completion, and equity raises.

We must first and foremost take care of our students; therefore, Academic Affairs will receive an increase in their permanent baseline funding to use in areas such as hiring more faculty. These additional funds of 1.9% will help address both projected enrollment growth as well as add further sections and courses for our current students. Additionally, we are adding professional and faculty advisors to help our students navigate the pathway to graduation.

Although we expect to see steady growth in the coming years, we are continuing to explore additional financial revenue streams. As we prepare for our first Comprehensive Campaign, we have increased support for both University Advancement and college fundraising efforts. We are all working hard to raise funds for this university with the prospect of constructing a new science building and to further the progress on our Campus Master Plan.

Managing a budget of this size is not something that can be accomplished by one person. It took the efforts of many people at Sacramento State. I want to thank the University Budget Advisory Committee and the budget staff in Administration and Business Affairs. This budget would not be possible without their experience, care, and diligence.

Although we are in the throes of rapid social and educational change, I believe that this budget will move us beyond simply addressing those changes to anticipating and preparing for them. Rather than be reactive, we need to be proactive. Together let's redefine the possible by doing the unexpected.

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March 2, 2015

MEMORANDUM

- TO: Provost Frederika "Fraka" Harmsen Vice President Ming Tung "Mike" Lee Vice President Phil Garcia Vice President Christine Lovely Vice President Larry Gilbert Vice President Edward Mills Vice President Vince Sales Chief of Staff, Carol Ensley Interim Athletics Director, William Macriss
- FROM: Alexander Gonzalez President

SUBJECT: Campus Operating Fund Budget Call for Fiscal Year 2015/16

This is a request for the completion of the 2015/16 Campus Operating Fund budget from each division, which includes budget assumptions and scenarios recommended from the University Budget Advisory Committee (UBAC). These assumptions, along with an overview of the State, California State University (CSU) and campus fiscal context are included. Instructions and forms for completion are included as supplemental attachments. Please use them to complete your division's responses and submit all necessary documents to the University Budget Office by <u>Monday, April 6, 2015</u>. For assistance in completing the budget requests, please contact Stacy Hayano, Associate Vice President for Budget Planning and Administration.

# Governor's Proposed Budget

The Governor's proposed 2015/16 budget provides for an ongoing increase of \$119.5 million in the General Fund. The funding should prevent the need to increase student tuition and fees and allow the universities to meet their most pressing needs. Additionally, the Administration expects the CSU to use these funds to achieve statewide goals, which include maintaining affordability, decreasing the time to degree, and increasing the number of students who complete programs. The budget increase focuses on results, rather than funding enrollment growth. Two significant adjustments for the CSU include 1) a \$25 million budget for innovation awards that recognize CSU institutions, which implement innovations leading to more timely degree completions and 2) a budget shift that moves the Center for California Studies into the campus' main General Fund appropriation. The center's budget will no longer be a separate appropriation in the Budget Act.

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Campus Operating Fund Budget Call for 2015/16 Page 2 of 4 March 2, 2015

# The Effect of the Governor's Proposed Budget on the CSU

The timing of the CSU preliminary allocations is unknown at this time. The Task Force on a Sustainable Financial Model is currently developing a sustainable plan with respect to allocation, revenue generation, enrollment management, and institutional financial aid policies for the future. They will propose their system-wide recommendation to the Chancellor in early April 2015.

Given that the Chancellor's Office Budget memorandum will not be available to campuses for some time, it is difficult to estimate the distribution of the \$119.5 million. Budget considerations for enrollment growth, compensation, and mandatory costs (benefits) will be included. The one known component campuses can use for planning purposes is the resident student enrollment growth. The Chancellor's Office has provided the enrollment growth targets for full-time equivalent resident students (FTES) to each campus.

# **Campus Outlook**

For the new fiscal year, the campus' enrollment target for resident students is 22,305 FTES. This is an increase of 220 FTES (approximately 1%) from the previous fiscal year. When combining the projected increases from enrollment growth along with rising mandatory costs, it results in a very modest surplus. As with all initial forecasts built on assumptions, the budget will change. This is especially true when factoring in the final recommendations of the aforementioned task force; the outcome of their decision can affect our final budget.

# **Budget Call**

For the upcoming 2015/16 fiscal year, division heads must address two scenarios, a 0.5% and a 2% augmentation, when developing their budget plans. Plans should focus on furthering the Chancellor's Graduation Initiative 2025 goals, which include 1) increasing the four-year graduation rates, 2) maximizing transfer graduation rates and 3) reducing achievement gaps for the underserved and low-income students. Measures and accountability are required for our campus' success as we move towards achieving these initiatives. Given the limited resources available, division strategies should be inventive and skillfully planned. To achieve comprehensive success in accomplishing these goals, divisions should work together to develop sound solutions.

As in previous years, no General Operating Fund budget lines are exempt from review or change. This includes the All University Expense budgets. In order to make the optimal use of resources, it is essential that we identify our one-time expenditure needs from on-going baseline costs and manage each one strategically.

# **Budget Planning Assumptions and Scenarios**

In concurrence with the University Budget Advisory Committee recommendation, the 2015/16 Annual Budget Call requests division heads to address scenarios of 0.5% and 2% augmentations.

The planning assumptions details are as follows:

• For the 0.5% increase in budget, place changes to your staffing levels or operating expenditures in this scenario.

Campus Operating Fund Budget Call for 2015/16 Page 3 of 4 March 2, 2015

- For the 2% augmentation, it assumes a slight growth in baseline budget. Place changes to your staffing levels or operating expenditures in this scenario. This percentage will provide a small range of options to UBAC when making their budget recommendation.
- Short-term strategic funds are non-baseline (one-time) funding requests, which should not support on-going permanent costs. These funds are to assist divisions in meeting or furthering their progress on divisional, strategic or Chancellor Office initiatives.
- Assumes no additional tuition increases to students.
- The state funded *resident student enrollment* target is 22,305 FTES with the expectation that our campus will reach this enrollment target. *Non-resident student* enrollment is not restricted to a specific level by the CSU because non-resident student fees cover the CSU marginal cost. Divisions must plan to serve the enrolled resident and non-resident student populations.
- Mandatory costs for campus obligations such as health benefits, dental, and energy remain constant.
- Increases in All University Expenses come from the same available funds as noted in the two scenarios. As these requests increase, the available baseline percentage to divisions will shrink.
- Campus and the Chancellor's initiatives (anticipated accountability measures) are the primary guiding force for planning and allocating the 2015/16 resources and for identifying baseline budget changes.
- Narratives should articulate assumptions, priorities and strategies to address the topics noted on the "Required versus Applicable" form.
- Divisions must develop a balanced budget and operate within the resources below:
  - o 2015/16 Operating Fund Budget Scenarios
  - o 2015/16 All University Expenditure Line Items
  - o 2014/15 Unspent Carry Forward Funds
  - Special funding sources such as Lottery, Miscellaneous Course Fees, charges for services and other similar sources of funding

As divisions complete the documents, they should focus on ways to achieve the campus and Chancellor's initiatives while providing measures for success and meeting operational needs.

The budget call request requires entering data into the EXCEL and Word forms. The call instructions and forms are attached. Stacy Hayano, the Associate Vice President for Budget Planning and Administration, and her staff are prepared to assist you with questions you may have about completing the budget call.

As additional information on the state, CSU and the campus budget becomes available, we will provide updates and incorporate any changes into the budget planning process. Divisions are responsible for informing their departments of the latest developments and budget updates as they unfold. I look forward to working with you and the University Budget Advisory Committee to develop a progressive and strategic budget.

Campus Operating Fund Budget Call for 2015/16 Page 4 of 4 March 2, 2015

Attachments

c. University Budget Advisory Committee Budget Planning & Administration

# What is required for the FY 2014/15 budget call submission?

	Report or form name	Why it's useful
	Scenario Worksheets	Details prior year data vs. projected year data
	Carry Forward Plans	Projects the division's carry forward balance and provides details of the division's carry forward plans.
	Baseline Augmentations or Reductions Implemented	Details the colleges/program centers and departmental baseline augmentations or reductions by expenditure category and FTE
REQUIRED	Impacts to Divisions	Provides additional feedback regarding budget priorities
	All University Expenses (AUE) (for those divisions that manage AUE)	Provides budget requests to cover expenses that affect the entire university
	Division Narratives	<ul> <li>Provide a rationale for your budget request as it relates to the following items:</li> <li>How does your request for funding align with the campus' strategic plan?</li> <li>Indicate how you will prioritize the use of increased funding</li> <li>If enrollment increases beyond the target, how will it impact your division?</li> <li>Describe how the division will support or further the graduation initiative and bolster student success? Please describe your short-term and long-term approaches.</li> <li>Do you believe you have a structural deficit? If so, how much and how did you arrive to that conclusion?</li> </ul>
APPLICABLE	One Time Project Requests	Allows divisions to request one-time budget for project requests that are \$50,000 or greater The upcoming Capital Financing Authority will allow Operating Funds to finance academic-related buildings, so one-time requests will be weighed against the need for campus capital construction projects.

# Annual Budget Call – Data Input Instructions

Instructions for keying data into the "Scenario" EXCEL spreadsheet for your division:

"Summary" Tab – Start at this page and complete the sections in "green:"

- <u>Sources (Budget) section</u> complete your "2014-15 Projected Budget Info" with the appropriate budget data which will provide you with an estimated Carry Forward amount for 2014-15 fiscal year. Do <u>not</u> include budget amounts for All University Expenses. Review your Scenario 1 and 2 adjustment totals so you will know your targeted amounts for Expense Details by Program Ctr page(s).
- <u>Uses (Expenditures) section</u> Do NOT complete this section, it will automatically populate as you enter information into the "detail" page.
- <u>Budget Balance Available section</u> Enter data into the "green" Year-End Encumbrance cell ONLY. The other sections will automatically populate as data is entered on the "detail" page.

Expense Details by Program Ctr Tab(s) – complete the "green" sections only

- Enter your "Projected Expenditures 2014-15 Current Year" totals for both FTE (salary categories) and \$ amounts by category. Include all fiscal year operating fund expenditures except benefits (unless the cost is funded by the unit(s) and not the benefit pool). Exclude costs for All University Expenses.
- Under the Scenario 1 and Scenario 2 Adjustments columns, enter the changes for both \$ and FTE amounts. The sum of your changes by department and category must equal the total amount for each scenario. <u>Given our current assumptions, divisions must submit</u> <u>scenarios that achieve a 0.5% (Scenario 1) and a 2% increase (Scenario 2) for 2015-16</u>. The scenario amounts are listed under the "Summary" tab.

Instructions for entering data into the "AUE" or All University Expenses spreadsheet

- Enter the CY (Current Year) Projected Expenses for 2014-15.
- Enter NY (New Year) Budget Requested amount for the 2015-16 fiscal year.
- The AUE Description column has been pre-populated. The description in this cell will be published in the Annual Report; please update any changes to the AUE description as necessary. If the cell is updated, please indicate if the AUE Description has been revised by selecting "Y" in the Description Updated column; it will default to "N".
- For any new AUE requests, you will need to populate the cell in the "Description" column with the new AUE's purpose.
- If requesting an increase to an AUE, please provide an explanation for the increase in the comments column.
- Comments for any of the AUEs can be entered into the "Comments" column. These comments will not be published in the Annual Report but will be viewable by UBAC.

Instructions for entering data onto other EXCEL and Word forms:

- "<u>2014-15 Baseline Changes Implemented</u>" List your program center and departmental baseline changes by expenditure category and position FTE.
- "<u>Division Carry Forward Expenditure Plan</u>" Project your 2014-15 carry forward balance by completing the table at the top of the page. Next, explain the status of your carry forward funds as well as your plan for utilizing the funds by answering the questions listed on the form. The Chancellor's Office will be scrutinizing the campus carry forward fund balances. Accurate documentation of planned expenditures for carry

# Annual Budget Call – Data Input Instructions

forward funds by divisions will yield a plan that can be communicated to the Chancellor's Office for optimal usage of campus resources.

- Review Campus Carry Forward policy at:
  - <u>http://www.csus.edu/umanual/admin/UniversityReservesandAllocation</u> ofCarry-ForwardFunds.htm
- Review CSU Carry Forward Funds Policy
  - <u>http://www.calstate.edu/BF/rmp/oct07\_RMP\_Training/Tab9b\_Carryf</u> orwar\_%20Fund\_Policy.PDF
- "<u>One-Time Funds for Project Requests by Funding Source and Fiscal Year</u>" List separately any intermittent or one-time project requests of \$50,000 or more (i.e., large ticket items) anticipated in the next three years, and identify possible funding sources for these items. Prioritize and categorize your requests. If listing a collaborative request, provide the division(s) involved and attach supporting documentation. If your request(s) is part of a continued multi-year request from the prior year (e.g. 2<sup>nd</sup> of a 3 year request), please select the "yes" response in the appropriate column.
- "Impacts to Divisions Scenarios" To gain additional feedback on divisional effects for the 2015-16 fiscal year. Complete the form by listing the information requested to achieve targeted scenario amounts by prioritizing your changes and by listing the impacts to the divisions; as noted on the spreadsheet for the 0.5% and 2% increase scenarios. List any non-baseline short-term strategic funding requests to meet divisional, strategic or Chancellor's Office priorities.
- <u>Narrative</u> When writing your divisional narrative, please refer to the "Required vs Applicable" form. This form will provide you with all the topics you should address in your narrative.

# 2015/16 Annual Budget Call - Budget Planning Scenarios

						Short-term Strategic
		Scena	ario #1	Scena	ario #2	Funds
Divisional Categories		Baseline	Changes	Baseline	Changes	(non-baseline)
	2014-15 Initial	Scenario #1	Scenario #1	Scenario #2	Scenario #2	Central Reserves Request
	Baseline	Percentage	Amount	Percentage	Amount	Amount
Academic Affairs	\$88,791,301	0.50%	443,957	2.00%	1,775,826	
Administration & Business Affairs	\$15,033,093	0.50%	75,165	2.00%	300,662	
Student Affairs	\$11,609,891	0.50%	58,049	2.00%	232,198	
Information Resources & Technology	\$6,929,344	0.50%	34,647	2.00%	138,587	
University Advancement	\$2,900,278	0.50%	14,501	2.00%	58,006	
Athletics	\$2,857,388	0.50%	14,287	2.00%	57,148	
Human Resources	\$1,947,659	0.50%	9,738	2.00%	38,953	
President's Office	\$1,052,936	0.50%	5,265	2.00%	21,059	
Public Affairs & Advocacy	\$1,448,937	0.50%	7,245	2.00%	28,979	
	\$132,570,827		662,854		2,651,418	-

\* Center for CA Studies will be added to the campus baseline in 2015/16.

Their allocation amount will be determined in the upcoming Chancellor's Office budget memo.

For now, we are keeping Center for CA Studies separate from Academic Affairs.

2015/16 Annual Budg	et Call - Scenari	o #1:		
Division:				
% Change:	0.50%			
Change Amt:	0.0070	(see Divisional Chang	ues tab)	
<u> </u>			<b>j</b> ee teney	
# of ADDITIONAL				
positions or other	Indicate either			Indicate divisional impacts (e.g. how will your operations be affected or improved
needs (supplies,	Vacant (V) or	\$ amount due to	Rank your priority	by these changes, reasons for changes, how will it meet the campus' goals or
equipment, etc.)	Filled (F)	changes	of additions	anticipated accountability measures, etc.)
	Total Additions:			
	Total Additions.	-		
# of REDUCED				
positions or other	Indicate either			Indicate divisional impacts (e.g. how will your operations be affected or improved
needs (supplies,	Vacant (V) or	\$ amount due to	Rank your priority	by these changes, reasons for changes, how will it meet the campus' goals or
equipment, etc.)	Filled (F)	changes	of reductions	anticipated accountability measures, etc.)
	Total Reductions:	-		
	<b>Total Changes:</b>	-	(This amount should	equal the "Change Amount" for the scenario)

2015/16 Annual Budg	et Call - Scenari	o 2:		
Division:				
% Change:	2.00%			
Change Amt:		(see Divisional Chang	es tab)	
# of ADDITIONAL				
positions or other	Indicate either			Indicate divisional impacts (e.g. how will your operations be affected or improved
needs (supplies,	Vacant (V) or	\$ amount due to	Rank your priority	by these changes, reasons for changes, how will it meet the campus' goals or
equipment, etc.)	Filled (F)	changes	of additions	anticipated accountability measures, etc.)
				,,,,,,,
	Total Additions:	-		
# of REDUCED				
positions or other needs (supplies, equipment, etc.)	Indicate either Vacant (V) or Filled (F)	\$ amount due to changes	Rank your priority of reductions	Indicate divisional impacts (e.g. how will your operations be affected or improved by these changes, reasons for changes, how will it meet the campus' goals or anticipated accountability measures, etc.)
	Total Reductions:	-		
	Total Changes:	-	(This amount should	equal the "Change Amount" for the scenario)

Impact to Divisions

2015/16 Anni	ual Budget Call - S	hort-term Strategic Funds Request (non-baseline)
_		
Strategic initia	atives to help the div	vision meet anticipated campus accountability measures.
	Division:	
List in priority	A-m	List and describe how these funds will be used to further your division's strategic
order	Amount	priorities
Tatal		
Total:	-	

# Division of XYZ

Annual Budget Call Summary for 2015-16

	2013- <sup>-</sup>	14 Actual	2014-15	5 Projected		Scenario 1 tments		Scenario 2 tments	Comment (Optional
Prior Year Carry Forward Balance		\$7,322		\$73,820					
Sources (Budget)		Budget Info		Budget Info		Budget Info		Budget Info	
Initial Allocations		\$1,826,400		\$1,785,000		\$8,925		\$35,700	
Prior Year Encumbrance Allocations		\$253,601		\$40,500					
One-Time Allocations from Univ Reserves		\$80,000		\$50,000				i i	
Centrally Funded Compensation Increases		\$6,514						i.	
CO Cash Posting Orders		\$2,500							
Release Time		\$0						!	
Miscellaneous Budget Transfers		(\$6,020)							
Revenue from Various Sources		\$2,000							
Total Sources (Budget)		\$2,164,995		\$1,949,320		\$8,925		\$35,700	
Effective Percentage Reduction:						0.50%		2.00%	
Expenses	FTE	Expenses	FTE	Expenses	FTE	Expenses	FTE	Expenses	
Program Center A	13.34	\$921,639	14.00	\$935,000	0.00	\$0	0.50	\$31,200	
Program Center B	4.79	\$307,508	4.50	\$290,000	0.00	\$0	0.00	\$0	
Program Center C	11.00	\$827,779	10.00	\$768,000	0.00	\$0	0.00	\$0	
Total Expenses	29.13	\$2,056,925	28.50	\$1,993,000	0.00	\$0	0.50	\$31,200	
Prior Year Carry Forward Balance		\$7,322		\$73,820					
Current Year Sources (Budget)		\$2,164,995		\$1,949,320		\$8,925		\$35,700	
Expenses		(\$2,056,925)		(\$1,993,000)		\$0		(\$31,200)	
Other Adjustments**		(\$14,602)	_	\$0		\$0		\$0	
Year-End Encumbrances		(\$26,970)		(\$30,000)					
Budget Balance Available		\$73,820		\$139		\$8,925		\$4,500	

\*2014-15 initial budget information pre-filled by BPA per allocation memos to divisions

#### Division of XYZ Annual Budget Call for 2015-16

filled out by BPA filled out by division Actual Expenses 2013-14 Prior Yea Projected Expenses 2014-15 Current Year cenario 1 Adjustme 2015-16 Next Yea cenario 2 Adjustments 2015-16 Next Year Comments (optional) Program Center>Department>Exp Ty Department 1 0.40 \$60,000 \$0 \$2,000 \$38,161 1.00 0.00 0.00 MPP Salaries \$45,000 \$3,000 \$12,000 \$430,000 \$165,000 Staff Salaries 0.40 \$22,000 1.00 Student Asst Salaries \$2,561 \$13,600 Operating Expenses \$2,000 Department 2 MPP Salaries 0.00 \$0 0.50 5.00 \$445,000 \$160,000 \$110,000 5.00 \$29,200 2.00 3.00 2.00 3.00 Staff Salaries Student Asst Salaries \$100,000 0.50 \$20,000 \$175,000 \$438,478 \$220,000 Operating Expenses \$165,000 \$9,200 Department 3 MPP Salaries 8.00 4.00 4.00 7.94 0.00 \$0 \$445,000 0.00 \$0 7.94 3.89 4.05 \$230,000 \$140,000 \$7,000 \$68,000 Staff Salaries \$142,000 Student Asst Salaries \$6,478 \$70,000 Operating Expenses 4.50 \$0 4 79 Prog Department 4 4.79 \$307,508 4.50 \$290,000 0.00 \$0 0.00 \$0 MPP Salaries Staff Salaries 1.00 3.79 \$90,000 \$176,944 \$90,000 \$160,000 1.00 3.50 Student Asst Salaries \$40,563 \$40,000 Operating Expenses \$0 11.00 3.00 8.00 \$827,779 \$250,000 10.00 3.00 7.00 \$768,000 \$240,000 Department 5 MPP Salaries 0.00 \$0 0.00 \$0 Staff Salaries \$400,000 \$350,000 Student Asst Salaries \$27,779 \$150,000 \$28,000 \$150,000 Operating Expenses

 Grand Total
 29.13
 \$2,056,925
 28.50
 \$1,993,000
 0.00
 \$0
 0.50
 \$31,200

#### All University Expense (AUE) Request

All University Expenses	Class	CY Budget 2014/15	CY Projected Expenses 2014/15	NY Budget Requested 2015/16	Difference	AUE Description	Description Updated (Y/N)	Comments*
Add Division Name								
Add AUE Name		-			-		N	
Add AUE Name		-			-		N	
Add AUE Name		-			-		N	
Total All University Expenses		-			-			
* If requesting an increase, please provide an explanation								
AUE Class must be used on all AUE transactions; incl		udgets and actual	s					

		0	ne-Time Fundin	g for Project Requests by So	urce and Fisca	al Year			
				For Major Projects over \$50	K				
			Divi	sion Name:					
i.e. NOT a	mounts to be utilized from th	e division's own ca	rry forward reserves).	paps in baseline funding; please do not ir If providing a collaborative request, indic clude supporting documentation.	nclude small reques ate total project am	ts. <b>Please list a</b> ount (with all divis	mounts needed sions are include	I from central re ed). Collaborative	eserves only e requests
) One-time ) Related ) If one-tin xpenditu he upcon	expenses must be incurred on the allocations are not utilized res without the one-time u	ed with a unique "cla utilizing the "class" d by the end of the f nique "class" will	ass" chartfield in CFS, chartfield; requests to following fiscal year, th be charged to the div	al year 2012-13. which enables identification in Cognos re transfer budget out of the class will be re e amounts will be returned to central res vision's baseline funds; it's imperative ance academic-related buildings, so c	viewed by the BPA erves. • that the one-time	unique "class"			
							Identify	\$ Amount in Fis	cal Year
Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university- wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Funding Source if request not funded centrally (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1- time) or Intermittent (Int)	Continuation of prior year request?	2015-16	2016-17	2017-18
						TOTAL:			\$0

	2014-15 Ba	seline Changes Implemented		
	Division N	lame:		
		list any reductions or augmentations that or		4-15
Shov	w augmentations as posi	tive amounts and reductions as negative ar	nounts	
Program Center/College	Department	Expenditure Change Category (e.g. Position Classification. Equipment, Software, etc.)	Position FTE (positive or negative)	\$ Amount (positive or negative)
		TOTAL BASELINE CHANGES	: 0.00	\$0.00

# DIVISION CARRY FORWARD EXPENDITURE PLAN

Division Name:	
2013/14 Ending Carry Forward Balance:	
Plus Projected 2014/15 Total Budget:	
Less Projected 2014/15 Total Expenditures:	
Equals Projected 2014/15 Budget Balance Available:	

The university has a carry forward limit on General Operating Funds that has been instituted by the Chancellor's Office. See policy on the link:

http://www.csus.edu/umanual/admin/UniversityReservesandAllocationofCarry-ForwardFunds.htm

Identify how your division's 2014/15 projected carry forward funds will be expended in the 2015/16 fiscal year. List both the short-term and long-term expenditure plans and describe the relationship between divisional deficits and carry forward funds with regard to strategies for the future while striving to achieve division/strategic objectives. In addition to the above please address the following questions in your narrative:

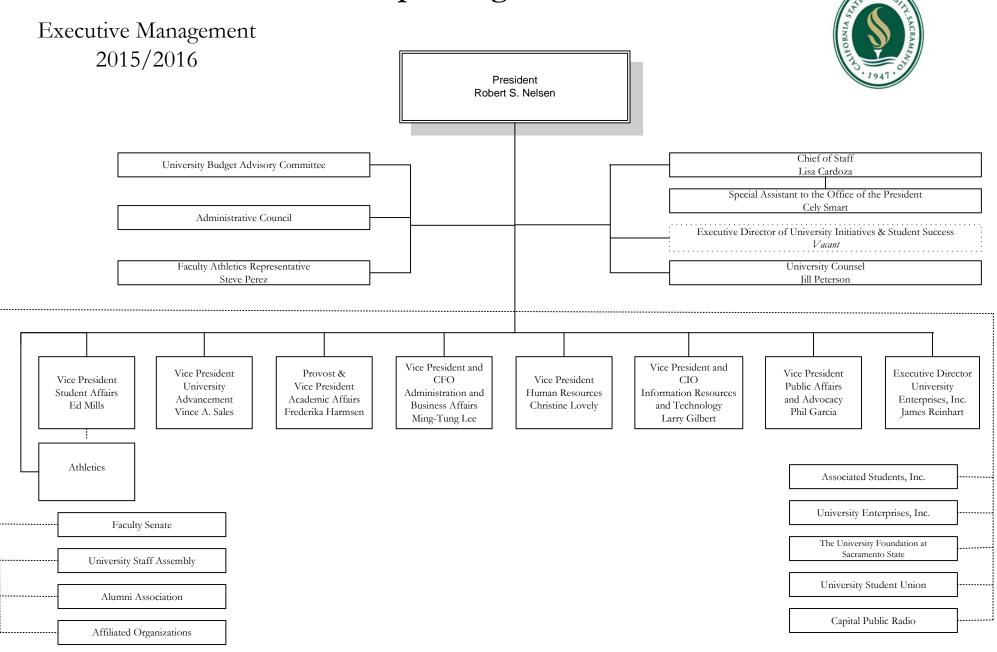
- 1. Explain how your division got to the carry forward balance that it's currently holding?
- 2. In reviewing your historical carry forward balances, please explain why it has changed over the years (e.g. grow over time)?
- 3. What is your ideal carry forward amount (% of baseline or \$\$ amount)?
- 4. What is your plan to spend down your carry forward funds (short term and long term (over 3 years) assuming the current budget status?
- 5. What is your plan to build a carry forward to meet your needs.

Term	Definition
ALLOCATION	A distribution of funds or an expenditure limit established for an organizational unit or function.
ALL UNIVERSITY EXPENSES (AUE)	Budget that is allocated to a division to cover expenditures that are restricted to a specific type of expense and cannot be used for any other purpose. Costs are on-going in nature and have university wide implications that are beyond the normal scope of operations for any one division, program center, or department. Due to the nature of the expense, the division has very little control over the expenditures (e.g. utility or insurance premium costs). Permanent salaried positions should not be included in this category because these costs are controllable by the division.
APPROPRIATION	An authorization to make expenditures or incur liabilities from a specific fund source. The University receives a General Fund appropriation annually from the State of California. Appropriations made by other legislation are generally available for three years, unless otherwise specified, and appropriations stating "without regard to fiscal year" (continuous appropriations) shall be available from year to year until expended. Legislation or the California Constitution can provide continuous appropriations, and the voters can also make appropriations.
BASELINE BUDGET	At Sacramento State, a 'Baseline Budget' is the amount of University's General Operating Fund budget that is the permanent funding base for a Division or a Line Item. Since we budget incrementally, baseline budgets can be adjusted at the beginning of the budget year for program or funding changes, and in the middle of the budget year for items such as salary increase actions. The baseline <i>excludes</i> any one-time funds made available to the organizational unit or line item (i.e., prior year carry forward or fiscal year funding such as an allocation from the University Reserve).
BEGINNING BUDGET OR INITIAL BUDGET	This is the baseline budget from the prior year plus any baseline changes that are part of the initial budget. Includes permanent changes and allocations only; does not include any one-time funds.
BUDGET	A plan of operation expressed in terms of financial or other resource requirements for a specified period of time. At Sac State, we have annual operating budgets, and make <i>incremental</i> budget changes at the Division level. We also <i>decentralize</i> the budget management responsibilities.
BUDGET ACT	An annual statute (law) authorizing State departments to expend appropriated funds for the purposes stated in the Governor's Budget and amended by the Legislature.
BUDGET LINE ITEM	Specific funding line in a budget that's identified separately. Often used in conjunction with a category referred to as 'All University Expenses' or 'Mandatory Expenses' such as 'Benefits Costs', 'Vehicle Insurance' or 'Utilities'. It could also refer to a Program Center (College of Arts and Letters, Library, or Enrollment Services, for example).
BUDGET BALANCE AVAILABLE (BBA)	Formulaic calculation which identifies the unused portion of the budget at the division, program center, or department level . The calculation takes the budget less expenditures less encumbrances to arrive at the balance available for a specific period of time.
CARRY FORWARD FUNDS	Non-recurring funds that are used in the current fiscal year. These funds are not permanent or ongoing.
DECENTRALIZED BUDGETING	Management of allocated resources are delegated along organizational lines from the president to the provost/vice presidents, to colleges/program center managers, to departments.
DEFICIT	An excess of expenditures over revenues during an accounting period.
ENCUMBRANCE	The commitment of part or all of an appropriation by a governmental unit for goods and services not yet received. These commitments are expressed by such documents as purchase orders, contracts, and future salaries, and cease to be encumbrances when they are paid or otherwise canceled.
EXPENDITURE	Where accounts are kept on a cash basis, the term designates only actual cash disbursements. For individual departments, where accounts are kept on an accrual or a modified accrual basis, expenditures represent the amount of an appropriation used for goods and services ordered, whether paid or unpaid.
FEE WAIVER	Programs authorized by the CSU Trustees or the State of California to excuse identified students from paying all or part of registration fees due to the University. Examples of fee waiver include: employee fee waivers, 60+ fee waivers, veterans fee waivers, etc.

Term	Definition
TUITION OR FEES	Student fees are governed by CSU Trustee Policy (Executive Order 1054). Trustees set the State Tuition Fees and the Non-Resident Tuition Fee, and delegate to the campus the authority to propose and establish other mandatory and non-mandatory student fees. Such fees include miscellaneous course fees, student body fees (ASI), and fees for student union, parking, instructionally related activities, recreation, continuing education, health services, transcripts and the like. Mandatory fees are collected at time of registration from all enrolled students who do not have a fee waiver. Non-mandatory (user) fees are collected from students who use the service provided. Revenues from the State University Fee, Non-Resident Tuition and some miscellaneous fees are included in the campus budget under "Sources of Funds". The use of other student fees are designated at the time they are established (student body fee, university union, parking, housing, etc.).
FTES	Full-Time Equivalent Students. This is a calculation taking the total units enrolled per semester and dividing it by 15 units for undergraduate students or 12 units for graduate students. Prior to 2006/07, the FTES calculation for all students was based on 15 units. The 2006/07 change in the calculation is referred to as ' <b>rebenched</b> ' FTES. Although the FTES calculation was rebenched at the start of 2006/07, no additional funds were allocated to the CSU or to the campuses for rebenched FTES generated prior to the 2006/07 enrollment growth.
FTES - Budgeted FTES	The number of FTES to be served by the campus for that academic and fiscal year. The campus is allocated additional State General Fund appropriation dollars for each additional Budgeted FTES. Effective with the 2006/07 academic and fiscal year, only resident FTES count toward meeting the Budgeted FTES target. This was imposed by the State Department of Finance so that General Fund appropriations were not allocated to cover the instructional cost for non-resident students. Non-resident students pay a per-unit non-resident tuition fee in addition to the other mandatory registration fees paid by resident students. Currently the non-resident tuition fee is \$339/unit.
FUND	A legal entity that provides for the segregation of moneys or other resources in the State Treasury for obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and balance, as well as its income and expenditures.
GENERAL FUND (GF)	The predominant fund for financing state government programs, used to account for revenues which are not specifically designated to be accounted for in any other fund. The primary sources of revenue for the General Fund are the personal income tax, sales tax, and bank and corporation taxes. The major uses of the General Fund are education (K-12 and higher education), health and human service programs, youth and adult correctional programs, and tax relief.
GENERAL OPERATING FUND	Main departmental fund for the campus expenditures. This fund includes a combination of General Fund (state appropriations), systemwide mandatory student tuition and other fees, and other revenue that reimburses or supports General Operating Fund supported activities and expenditures. Expenditures include salaries, benefits, student grants, operational costs, equipment, maintenance and repair costs, enrollment funding and other campus related expenditures.
INCREMENTAL BUDGETING	Assumes a 'permanent base' will remain the same from year to year unless funds are added to or taken away from the base as part of the campus budget process. Campus wide budget allocations are made to the Division level (i.e., to the provost, vice presidents, and All-University Expense lines (Designated Line Items, Mandatory Cost Line Items, etc.), which in turn allocate budgets to colleges/program centers, which in turn allocate budgets to departments.
SALARY SAVINGS	The difference between what the division, program center or department budgets for a position and what the incumbent is making. At Sac State, the division, program center or department establishes the budget for each position from its pool of allocated funds, and if an incumbent is hired at a different rate, the division, program center, or department manages the difference (either surplus or deficit). The annual CSU process to adjust the funding level of each existing position to that of the incumbent (known as the Schedule 8, 7A and 2) was discontinued in the early 1990's when the State stopped using the Orange Book budget formulas to allocate funds to the CSU.
	Through its annual budget process, the University provides additional funding to divisions for individual faculty promotions, staff reclassifications initiated during the annual classification call, and bargaining unit negotiated salary increases. The University also allocates funds to divisions for other specified purposes, including new positions. Divisions, program centers, and departments have the authority and responsibility to maintain sufficient funding for employees and to utilize salary savings generated by personnel changes. The University does not collect and redistribute salary savings from divisions, program centers, or departments.

Term	Definition
SPECIAL FUNDS	Any fund created by statute that must be devoted to some special use in accordance with that statute. Special fund is also used to refer to "governmental cost funds" (other than General Fund), commonly defined as those funds used to account for revenues from taxes, licenses and fees where the use of such revenues is restricted by law for particular functions or activities of government. Sometimes the term is used to refer to all other funds besides the General Fund. For Sacramento State, examples of special funds include the Parking, Housing, Student Union, Student Health Center, Lottery, Continuing Education, etc.
STATE FISCAL YEAR	The period beginning July 1 and continuing through June 30.
STATUTE	A written law enacted by the Legislature and signed by the Governor (or a vetoed bill overridden by two- thirds vote of both houses), usually referred to by its chapter number and the year in which it is enacted. Statutes that modify a State Code are "codified" into the respective Code (e.g. Government Code, Health & Safety Code)
STRUCTURAL DEFICIT	When ongoing commitments defined as baseline allocations are greater than renewable resources defined as State Appropriations plus budgeted student fees.
SUG	Stands for State University Grants. Terminology was renamed, see "Tution Fee Discounts"
TUITION FEE	Tuition Fee Discounts reflect CSU foregone revenue and General Fund grant appropriations. These
DISCOUNTS	discounts are the one-third set aside of the total projected revenue from increases in the State University Fee rates and are required to cover the tuition cost for the neediest of students. This term supplants what was formerly called State University Grants or SUG.
YEAR END BUDGET	General Operating Fund baseline budget plus any permanent (baseline) or one-time General Operating Fund changes that occurred throughout the year (increases and decreases). The Year-End Budget includes one-time carry forward funds from the prior year.

# California State University, Sacramento Campus Organization Chart



#### EXECUTIVE MANAGEMENT

The President: Responsible for the leadership of the University which includes the administration of the University and the establishment of a sense of what the University is about, its intellectual and human purposes, and the understanding of these within the University and in the greater community. The President is responsible to the Chancellor, the Board of Trustees, and to the University.

Chief of Staff: Works directly with the President in the overall leadership of the university and its administration. Also works with the Vice Presidents, the University Counsel, and other leaders within the University, as well as with university-wide and community organizations and units, including the auxiliary corporations.

Special Assistant for Communications: Works directly with the Chief of Staff on the President's written and spoken communications and provides counsel on University communications that promote the President's agenda and vision for the campus. This position has a dual reporting structure with the Vice President for Advancement to assist with the University's fundraising efforts and comprehensive campaign.

Provost and Vice President for Academic Affairs: Responsible for coordination, administrative oversight, liaison and implementation of University and system policies regarding academic matters such undergraduate and graduate instructional programs (including curriculum and program development and evaluation); faculty matters such as ARTP actions; the promotion and support of research, scholarly and creative activity and other faculty professional development activities; planning and management of academic support services such as educational equity, academic telecommunications and course scheduling.

Vice President for Administration and Chief Financial Officer: As Chief Financial Office for the University providing leadership to the Administration & Business Affairs (ABA) division, comprised of: Administrative Operations, Budget Planning and Administration, Business and Administrative Services, Financial Services, Financial Services, Public Safety, Risk Management Services, and Auditing Services. Altogether, ABA functions provide the full range of administrative, business, financial and operational support services in support of the University's mission.

Vice President for University Advancement: Provides a broad range of programs, policies and initiatives designed to acquire private resources for the University's priorities, programs of instruction, research, capital projects and service. Illustrative functions include the development of campuswide and academic unit fund-raising programs and interpreting the University's purposes for constituent groups including alumni, public officials, and the media. Advancement oversees and manages all high profile university events and ceremonies.

Vice President for Human Resources: Supports the goals and objectives of the University through the development, implementation, and maintenance of human resource programs, policies, and processes which include the recruitment, development, and retention of diverse, competent, and talented academic, professional and support personnel. Services performed in Human Resources are mandated by University policy, trustee policy, memoranda of understanding, and state and federal statutes and regulations. Human Resources includes the following major functions: Equal Opportunity/Affirmative Action, Training, Payroll, Employee Relations, Faculty Personnel, and Staff Personnel.

Vice President for Student Affairs: Provides leadership in university-wide enrollment management and campus life by delivering services and programs in the following areas: Admissions & Outreach, Academic Advising & Career Centers, Enrollment Operations, Financial Aid, Global Education, Housing and Residential Life, Multi-Cultural Center, Student-Athlete Resource Center, Student Health and Counseling Services, Student Organizations and Leadership, Registrar's Office, University Union and the WELL, Veterans' Success Center, and Women's Resource Center/PRIDE Center. In addition, staff of this office implement the student judicial process and work closely with the Associated Students, Inc. of Sacramento State.

Vice President/CIO for Information Resources & Technology: Works with the President and Cabinet to align campus-wide use of all information technology resources with institutional strategic priorities. The Vice President directly manages the staff and resources of the six units of the Information Resources & Technology division (ACR, ACS, OSS, NTS, ISO, & ATI) and collaboratively coordinates all other aspects of campus information technology. The focus of IRT is: a) supporting excellence in teaching and learning; b) improving the quality of the student experience; c) enhancing administrative productivity and quality; d) using technology to enhance personal productivity for all. The VP/CIO chairs the campus-wide IT Steering Committee.

Executive Director, University Enterprises, Inc.: Provides leadership for University Enterprises, Inc. overseeing operations of Bookstore Services, Business & Financial Services, Dining Services, Catering Operations, Grants & Contracts Administration, Human Resources, Information Technology, Marketing Services, Investment and Endowment Management, Property Development and Management, and Project Development.

Vice President for Public Affairs and Advocacy: Responsible for oversight and management of the Office of Public Affairs, and the Office of Governmental and Civic Affairs. Public Affairs manages media relations, promotes University news and events and plans and executes multi-media communications efforts on behalf of the university to both internal and external audiences. Governmental and Civic Affairs facilitates and coordinates campus relations with local, county, state, and federal elected officials and governmental agencies. The office engages in advocacy at the local, state and federal levels in support of Sacramento State Students, faculty and staff. In addition, the office develops, fosters and maintains civic partnerships and community relationships.

University Counsel: Is responsible for identifying potential legal problems that may exist in current and future campus policies and practices; assists administrators in developing policies and practices which comply with applicable law and lessen the potential for lawsuits against the University; and assists the CSU General Counsel by providing litigation support for campus-connected, non-Unit 3, litigation.

Vice President for Economic and Regional Partnerships: Represents Sacramento State with the economic and business organizations that partner with the campus while promoting the University's value as an engine of economic growth and provider of educated graduates for the state's workforce.

Athletics: Ensures that the University's intercollegiate athletics teams and student-athletes are well-positioned to compete and succeed as an NCAA Division I school. Advances the mission of the University by connecting with the community, growing its visibility and enhancing the college experience.

Faculty Athletic Representative: Works to ensure the academic integrity of the Athletics program and the welfare of student-athletes as stated in NCAA bylaws, serves as an advisor to the President on matters related to intercollegiate athletics, and represents the University in athletics matters where appropriate.

#### **UNIVERSITY ORGANIZATIONS**

#### Administrative Council

The Administrative Council includes the senior administrators of the University, and occasional invited other participants. The group provides a means for consulting all administrative units within the University and the opportunity to explore and develop a sense of direction among the senior administrators about matters of importance. The Council advises the President.

#### Strategic Planning Council

The Strategic Planning Council (SPC) involves key constituencies associated within and outside the University. Its primary purpose is to review and to make recommendations to the President regarding planning and action priorities at the University level.

#### University Budget Advisory Committee

The University Budget Advisory Committee establishes assumptions and instructions for the Call for Budget Justifications and Proposals and provides recommendations to the President on final general fund budget allocation.

#### Faculty Senate

The Faculty Senate represents the faculty, and this representation is provided for within the policies of the Board of Trustees and Chancellor and policies and practices enacted by the President of the University. Matters of educational policy substance are addressed by the Senate as they are considered by the University. Actions of the Senate are in the form of recommendations to the President.

#### University Staff Assembly

The University Staff Assembly is a group which addresses the interests of the diverse staff of the University. Given collective bargaining, USA does not address those matters which are in it's province. USA is a way for the staff to become involved in matters of general governance and advise the President about them.

#### **Alumni Association**

The Alumni Association is a corporation. It enables the University to maintain contact with the alumni and involve them with the campus. It is also a vehicle for alumni to use in maintaining relationships among themselves and with the University.

#### Affiliated Organizations

The Affiliated Organizations are community-based organizations whose purposes and activities facilitate the achievement of university goals in the areas of instruction, scholarship and public service. The basis for each organizational affiliation with the University is confirmed through a memorandum of understanding. The following bodies are CSUS Affiliated Organizations: California Elected Women's Association for Education and Research and World Affairs Council of Sacramento.

# **AUXILIARY ORGANIZATIONS**

The recognized auxiliary organizations, recognized by the Chancellor in accord with California law and Trustee policy, are all nonprofit corporations and each has its specific purposes. The purposes and activities of each are authorized by the President pursuant to Trustee policy.

# Associated Students, Inc.

The Associated Students, Inc. is an organization to advance the welfare and programs of students and their organizations within the life of the University. The Associated Students, Inc. is also a formal vehicle to represent students as a constituency in the governance of the University.

#### University Enterprises, Inc.

University Enterprises, Inc. is responsible for commercial operations serving the students, (e.g. bookstore, food service) and compliance and fiscal operations of faculty and staff sponsored program activities. University Enterprises, Inc. supports entrepreneurial activities which furthers the campus strategic plan.

#### The University Foundation at Sacramento State

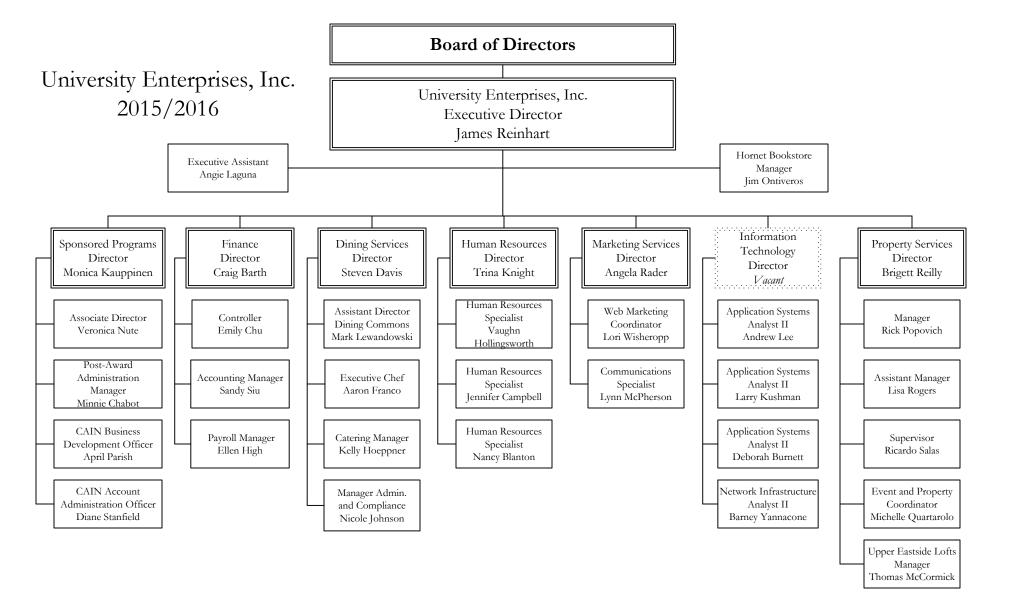
Formerly known as the University Trust Foundation, The University Foundation is the philanthropic arm of the University, a corporation designed to enhance support from sources beyond the state's general and capital funds. The University Foundation has a capacity to bring both general and focused support to the University activities when appropriate. It acquires and manages private financial and other resources for the University.

#### **University Union**

The University Union is the corporation which operates the Union and its related activities.

#### Capital Public Radio, Inc.

Non-Commercial FM radio stations licensed to the University as a public service to the Capital Region.



# **UNIVERSITY ENTERPRISES, INC.**

**Business Services Division:** Provides accounting, administrative, financial, investment, cashiering, risk management, and payroll services.

**Dining Services:** Provides a full range of dining options including meal plans, retail, vending and catering.

Hornet Bookstore: Provides textbooks, supplies, general books, computers, software, insignia apparel and manages the University Union convenience store.

Human Resources: Provides employment, compensation, benefits, training, and employee relations services.

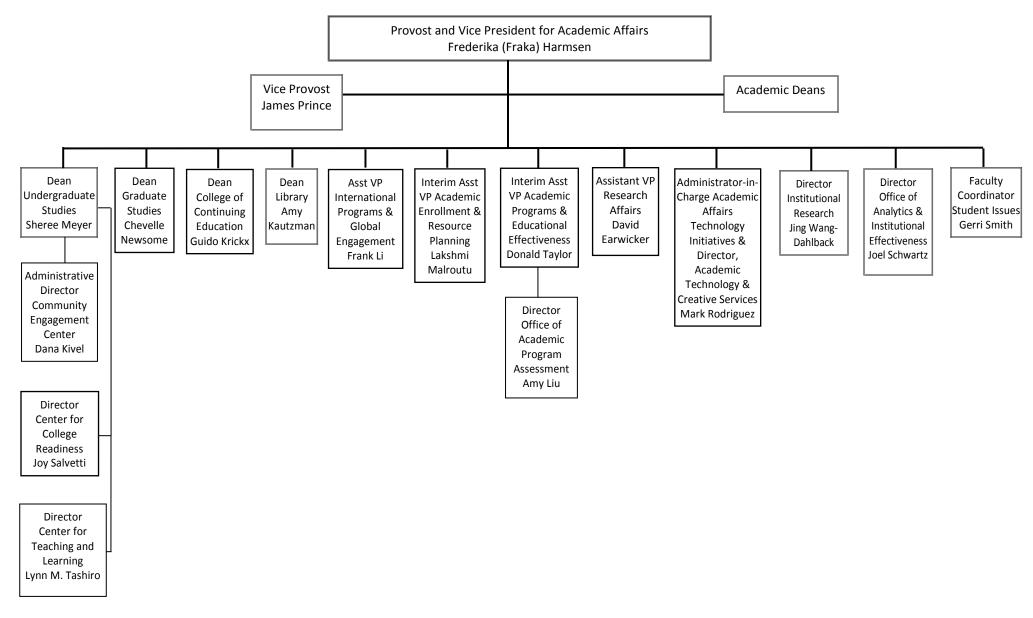
**Information Technology:** Manages the technology needs of UEI, including hardware and software, enterprise content management, and disaster recovery.

Marketing Services: Provides marketing, public relations, advertising, and graphic design services.

**Property Services:** Provides property management, construction, and maintenance services.

**Sponsored Programs Administration:** Post-award administration of sponsored programs, grants and contracts. Administration of the CA Intern Network providing paid internships to students at state agencies and the private sector.

# Academic Affairs 2015/2016



July 14, 2015

### Provost

Responsible for the coordination, administrative oversight, and implementation of University and system policies for academic matters regarding undergraduate and graduate instructional programs; University accreditation matters; enrollment planning and management.

## Academic Technology and Creative Services (ATCS)

Utilizes an integrated service approach to provide technology-based consultation, technical assistance and creative expertise in support of the teaching/learning, research, service and outreach missions of the University. Support is provided on both an individualized and global (University) basis. ATCS technology-related services include: consultation, e-Learning support, materials development, event support, Hybrid/Online course development, and training. For a more in-depth description of ATCS's services, visit <u>www.csus.edu/atcs/</u>.

# Office of Undergraduate Studies

Responsible for university-level administration of undergraduate education and for coordinating the University's General Education Program and all university-wide undergraduate graduation requirements. Provides leadership in the development and implementation of policies and services related to undergraduate education. Serves as the "home" College for Undeclared students, Special Majors and Special Minors. The Office of Undergraduate Studies also oversees the following university-wide programs and program centers:

- <u>The Center for Teaching and Learning (CTL)</u> provides activities and services that help individual faculty members, departments, and programs identify and achieve their desired level of teaching excellence. For a more in-depth description of CTL's programs, visit <u>www.ctl.csus.edu</u>.
- <u>Center for College & Career Readiness (CCR) and Early Assessment Program</u> Responsible for facilitating regional partnerships with the primary mission of aligning curricula, expectations, and standards between K-12, the community colleges, and Sacramento State. Through a culture of collaboration, the partnerships will implement mechanisms that will aid in shifting from a college/career eligible perspective to a college/career ready reality by focusing on a student's ability to make a successful transition with the attributes necessary for long-term success. The program's focus will be on students before they matriculate, those in the regional pipeline. For a more in-depth description of the CCR, visit www.csus.edu/ccr.
- <u>Accelerate College Entrance (ACE)</u> Affiliated with the Center for College & Career Readiness, ACE allows qualified high school students (11th and 12th grade only) to enroll in classes at Sacramento State and earn university credits while completing regular high school studies. There are two components to ACE: an On-Campus Program (Sac State-based) and an Off-Campus Program (High School-based). For more information, visit http://www.csus.edu/coe/ace/index.html.
- <u>Community Engagement Center</u> supports faculty and students to engage in meaningful work with hundreds of community, non-profit, government and forprofit entities. The program engages students in service learning courses, volunteer opportunities, Alternative Break, and civic engagement. For more information, visit http://www.csus.edu/cec/index.html.
- <u>First Year Experience Program (FYE)</u> provides academic support programs to improve the retention and graduation of native students during their first year at Sacramento State. Such programs include first year seminars, university learning communities, peer mentoring and the FYE Space. For more information, visit http://csus.edu/fye/Index.html.
- <u>GE Honors Program</u> provides a challenging liberal arts course of study of integrated General Education courses in a community of like-minded students. For a more in-depth description, visit http://www.csus.edu/honorsprogram/index.html.
- <u>Writing Across the Curriculum</u> provides support and resources for students and faculty engaged in writing across the curriculum. For more information, visit http://www.csus.edu/wac/WAC/Links/.
- <u>University One Book Program</u> selects a book each year to bring together the Sacramento State community and the Sacramento region. In addition to Author Day, the Program offers many other exciting events through the academic year. For more information, visit http://www.csus.edu/onebook/index.html.

# Office of Graduate Studies

Responsible for university-level administration of graduate education. Provides leadership in the development of policies and services related to graduate education. Oversees graduate student services: advising, admission, retention, and degree evaluation of graduate students. Involved in the planning, development, articulation, review and evaluation of graduate degree and certificate programs. Responsible for the Graduate Diversity Program and Grants

(Graduate Equity Fellowship, CSU Pre-Doctoral Program, and Forgivable Loan Program), McNair Scholars Post-Baccalaureate Achievement Program, and the Teaching Associate, Graduate Assistant and Instructional Student Assistant Programs.

#### Office of Research Affairs

Responsible for the promotion and development of faculty, center, and institute initiatives involving research, scholarship, and creative activity, to include the planning, submission and implementation of research strategies and grant and contract proposals. In partnership with Sponsored Programs Administration (SPA) at University Enterprises, Inc. (UEI), our campus auxiliary, we administer the complete lifecycle of research grants and contracts, including fund management, audit and compliance matters. ORA also administers the IRB and IACUC, oversees research integrity matters, manages internal grant and award programs, and coordinates the management of intellectual property and technology commercialization. Additional information may be found at <u>www.csus.edu/research</u>.

#### **Deans -- Colleges and University Library**

Arts & Letters, Business Administration, Education, Engineering & Computer Science, Health & Human Services, Natural Sciences & Mathematics, Social Sciences & Interdisciplinary Studies, University Library, and Continuing Education.

#### Office of Institutional Research

The mission of this office is to enhance University effectiveness with information and research to support planning and budgeting, assessment, accreditation, policy formation, and decision making.

The basic functions of this office include: 1) Data Collection and Management: Develop and maintain an integrated database that incorporates University data from multiple sources; 2) Create and produce routine and ad hoc reports for internal constituencies, as well as for federal, state, CSU system and external agencies; 3) Design and conduct special research and policy analyses to support data-driven decision making. For more information, please visit <u>www.csus.edu/oir</u>.

#### Academic Enrollment and Resource Planning

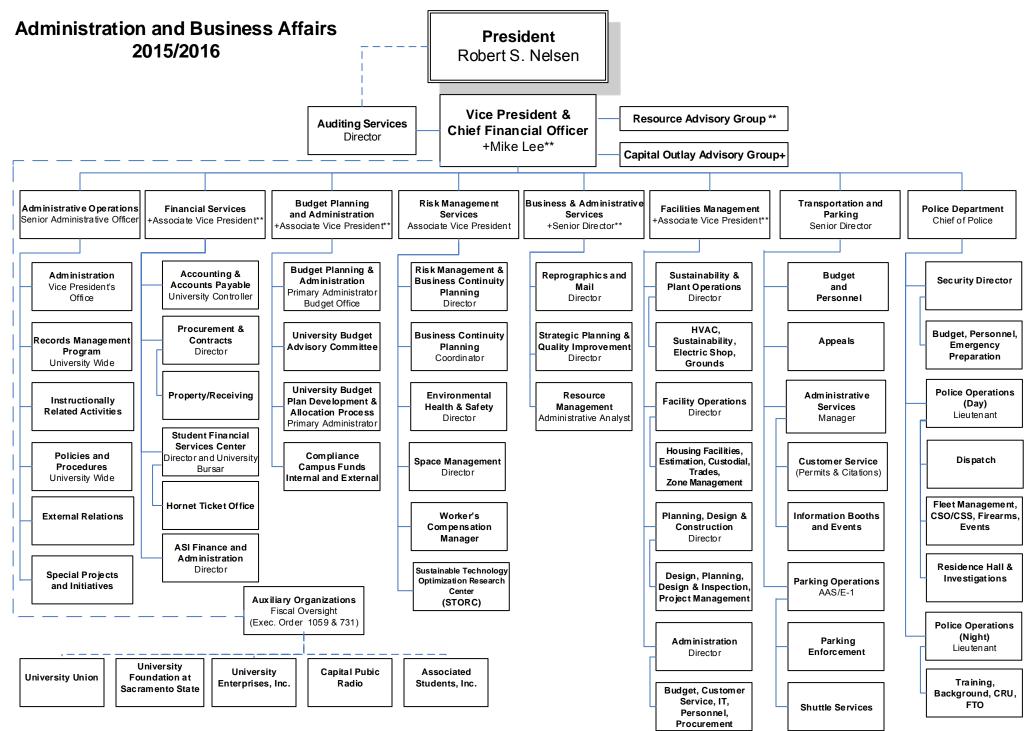
Responsible for overseeing enrollment management for all colleges including FTES generation, enrollment projections and trends, course scheduling and management, university catalog, and space planning and utilization. Provides leadership and support for resource planning, developing budget allocation models, strategic planning, academic policies, academic outreach projects, and special initiatives.

### Office of International Programs and Global Engagement (IPGE)

The Office of International Programs and Global Engagement (IPGE) serves as the focal point for administration of international programs and services within Academic Affairs. IPGE is responsible for the processing of immigration documents for all international students admitted to the University and offers support services to students for both inbound and outbound mobility, including study abroad programs. The office conducts orientation for new international students and serves as the central office for international student advising on campus. Other functions of the office include coordination of hospitality for incoming international students and scholars, and serves as a resource for co-curricular international programming, student Fulbright awards, and engaging international alums. IPGE works in collaboration with the Office of the Provost to implement a variety of global engagement initiatives in support of the University's strategic plan.

#### Office of Academic Program Assessment (OAPA)

Assessment is an integral part of our commitment to student learning and student success, and an integrated part of the mission and strategic planning of this university. OAPA assists our university and various academic units (programs, departments, and colleges) by: providing leadership, support, coordination, and feedback for the annual assessment of student learning outcomes for all degree programs at each level (baccalaureate, master, and doctorate); strengthening the assessment component for the periodic review of academic programs (Program Review); facilitating and leading various initiatives that result in high-quality and sustainable assessment practices for an institution-wide understanding of student learning; serving as a campus-wide resource for improving the culture of assessment; and promoting a culture of evidence-based decision-making and continuous learning and improvement at Sacramento State.



\*\*Resource Advisory Group: VP/CFO, AVP Financial Services, AVP Budget Planning and Administration, Senior Director Business & Administrative Services +Capitol Outlay Advisory Group: VP/CFO, AVP Budget Planning & Administration, AVP Financial Services, AVP Facilities Management, Senior Director Business & Administrative Services

# **ADMINISTRATION & BUSINESS AFFAIRS**

Vice President for Administration serves as the Chief Financial Officer for the University providing leadership to the Administration & Business Affairs (ABA) division, comprised of the following functional families: Administrative Operations, Budget Planning and Administration, Business and Administrative Services, Facilities Management, Financial Services, Police Department, Risk Management Services, University Transportation and Parking Services and the special office of Auditing Services. Altogether, ABA functions provide the full range of administrative, business, financial and operational support services in support of the University's mission. The Vice President serves as counsel to the President, other vice presidents and campus units on business, financial and compliance matters; represents the campus to the CSU system offices, local and governmental agencies and the business community; provides resource management and administrative expertise as well as research and evaluative services for the development of new campus functions; leads the campus sustainability effort; and provides fiscal oversight for the University's auxiliary and affiliate organizations, as delegated through various executive orders, the State University Accounting Manual, applicable legal codes and the University President. The Vice President also serves as a member of the President's Cabinet, collaborating with other Cabinet members to provide the President with executive level support and to assist in leading and guiding the institution. The Vice President provides oversight for all campus construction, energy conservation, and serves as liaison between the campus and the Chancellor's Office on these issues. Auditing Services is responsible for centrally coordinating all campus audits, both internal and external. The department conducts various types of audits, including operational, compliance, and investigative; as well as special projects. The office also coordinates responses to findings and recommendations related to external audits. It is also responsible for reporting fiscal improprieties and fraudulent activities to the appropriate CSU & University administrators and applicable state departments. Additionally, Auditing Services has responsibility for continuously assessing the extent of compliance with specified tax directives, including taxable employee benefits, and unrelated business income. Fiscal Oversight – Sacramento State Auxiliary and Affiliate Organizations: The campus chief financial officer (CFO) is the primary responsible campus official in respect to administrative compliance and fiscal oversight of campus auxiliary organizations and affiliate groups – the Associated Students, Inc., Capital Public Radio, Inc., University Enterprises, Inc., University Foundation at Sacramento State, and the University Union.

Administrative Operations provides executive level administrative operations support services to enhance, facilitate and inform the decision making process of the VP/CFO and his executive team; the Senior Administrative Officer (SAO) serves as chief of staff to the VP/CFO; the VP/CFO office is responsible for maintaining the University Policy Manual and facilitating policy review on the President's behalf. The SAO facilitates the development and review of ABA policies and procedures; also has oversight of and facilitates the development and review process for University-wide policies, procedures and guidelines; executes policy decisions and revisions; provides leadership and direction for the University Records Management Program, providing guidance to ensure compliance with CSU system and state regulations; provides management coordination of the University Committee appointment process; provides VP/CFO representation on various University and CSU system committees; provides approval process oversight of non-state capital project(s) policies; cultivates relationships with internal/external entities to assist the VP/CFO in developing a wide range of personal contacts to facilitate and complement the VP/CFO's administrative and managerial efforts; and develops, plans, and executes the VP/CFO's special projects and initiatives.

**Budget Planning and Administration** provides comprehensive budget planning and administrative services including the development and facilitation of the campus' General Operating Fund budget through collaboration with the University Budget Advisory Committee (UBAC). Also provides transparency of financial information through the production of the President's Annual Report for Budget, Expenditures, and Financial Information. Responsibilities also include ensuring the compliance of campus funds, developing financial pro formas for non-state capital projects, processing campus fees (Category IV and V) for presidential review, providing information and guidance on various university funds, processing monthly payroll through CMS, managing and creating positions for university employees, and processing budget allocations and transfers.

**Business and Administrative Services** provides support to the campus community through integrated Mail and Reprographics services, operating the University's official print shop and full-service campus mail center. In addition, the department has oversight for ABA division resources, through short and long-range budget planning, management of operating and special funds, and allocation of the division's budget. BAS is also responsible for the development and implementation of ABA's strategic plan and staff engagement programs, and has oversight of the division website and other public communications and marketing.

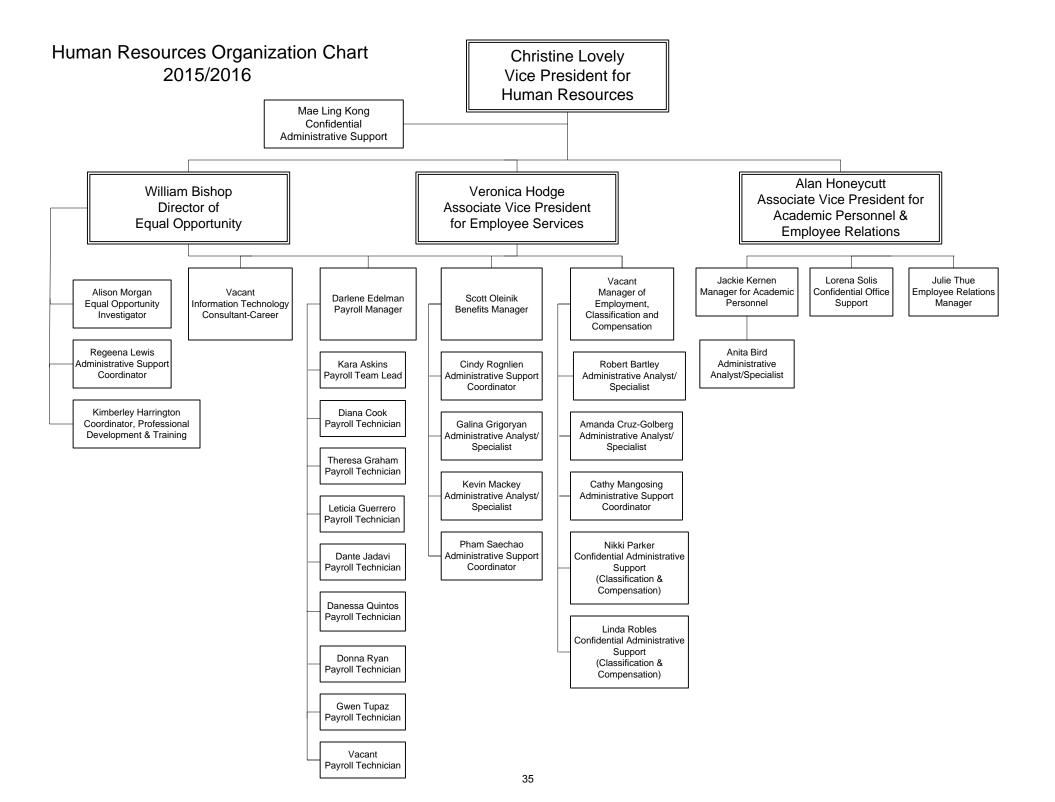
**Facilities Management** provides comprehensive facilities management services including facility maintenance and repair; facility and infrastructure planning; planning, design and construction; utilities management; custodial, grounds and landscape services; campus recycling services; automotive services; and an administrative and customer service function. Facilities Management oversees the campus physical master plan, the Capital Outlay Program, and all campus construction projects, providing guidance to assure compliance with CSU system and state laws, mandates and procedures, and management of multiple revenue sources and expenditures pertaining to capital outlay activity.

**Financial Services** provides comprehensive financial services to the University's students, staff and faculty. These services include campus ID (One Card); accounting; cashiering; invoicing and collections; payments and reimbursements; student fee refunds, financial aid disbursement and loan management; cash management; event ticketing services, financial reporting; procurement and contracts; central receiving; asset management and oversight of ASI Finance and Administration. The Financial Services family is responsible for ensuring that all accounting, reporting and reconciliation functions are performed in accordance with applicable law and policy while at the same time providing the highest possible level of service to the campus.

Sacramento State Police Department is responsible for protecting the persons and property of the campus community and maintaining peaceful order in a manner conducive to the educational environment. The Police Department also provides emergency response, emergency communications, emergency operations training, and management of the Emergency Operations Center. The department collaborates with its constituents, the surrounding neighborhood, and external agencies to generate communications, assure responsiveness and improve safety for the campus community.

**<u>Risk Management Services</u>** provides expertise to assure that the University meets its mandated health, safety and liability requirements. Working in collaboration with the University community and individual departments and units, Risk Management Services (RMS) provides comprehensive support services in the areas of risk management, disaster contingency/business continuity planning, workers' compensation, and environmental health & safety. RMS also coordinates the use of campus space for academic purposes and for third-party events. In addition, RMS oversees the Sustainable Technology Optimization Research Center (STORC) which is a highly collaborative teaching and learning model. It encourages innovation and teamwork among administration, faculty, and student populations from multiple educational disciplines, representing various campus interests, by promoting, supporting, and housing ongoing sustainable technology research projects within a common functional space. The Associate Vice President serves as the Chief Risk Management Officer for the University.

<u>University Transportation and Parking</u> is responsible for providing transportation planning and transportation operations support to the Sac State community. UTAPS provides parking facilities (structures/lots) planning and operations, parking permit operations, event parking support, alternative transportation operations, shuttle operations, parking enforcement, citation adjudications support and visitor parking information and arrangements.

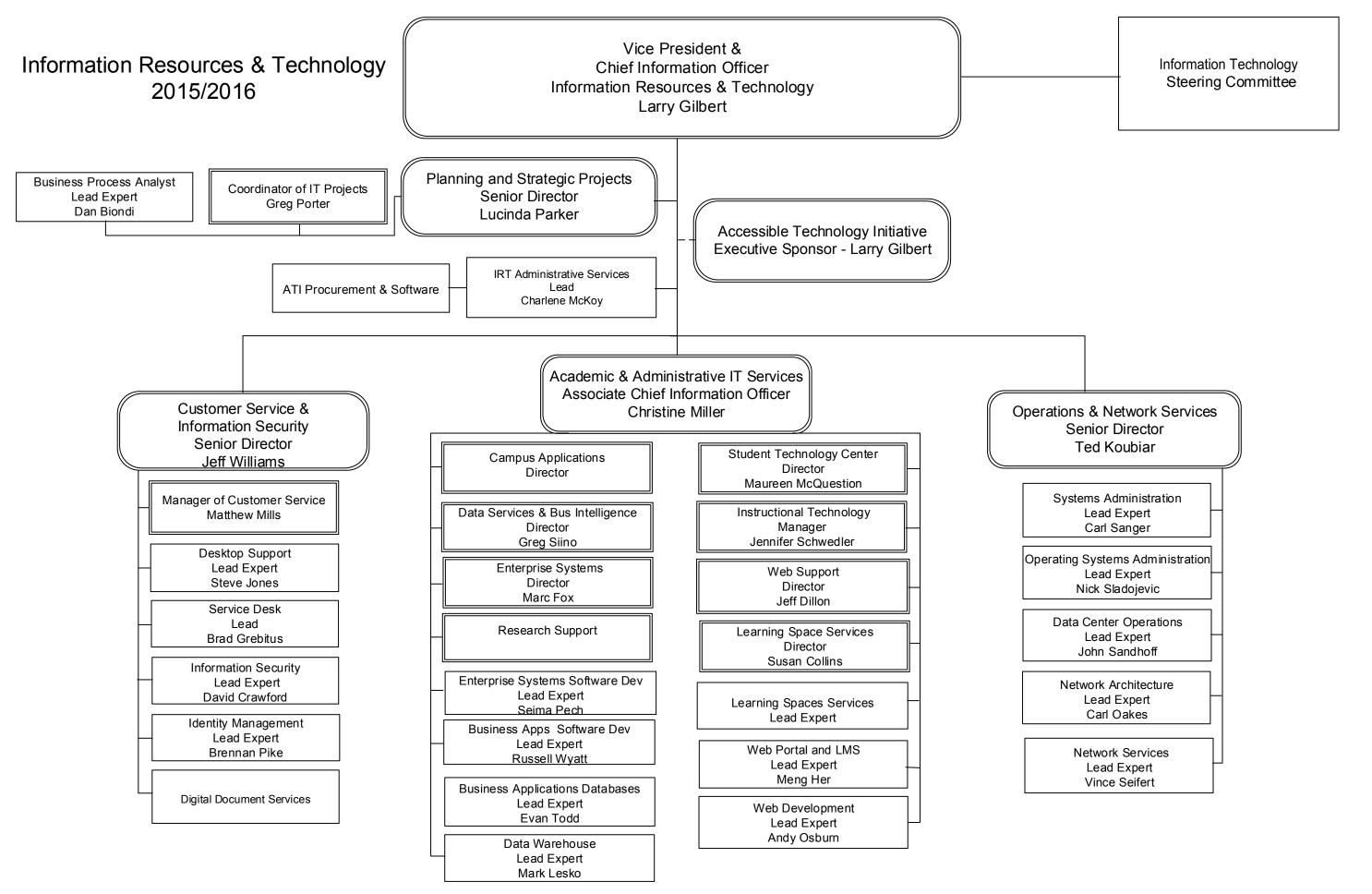


#### **OFFICE OF HUMAN RESOURCES**

The Office of Human Resources (HR) coordinates personnel policies and programs for faculty, staff, and administrators, including implementation of policies and programs mandated by Federal/State laws and regulations, collective bargaining agreements, and the Management Personnel Plan (MPP). HR's responsibilities include discipline administration; labor contract administration, grievance monitoring, and other employee relations matters for all ten (10) bargaining units; coordination of the search process for new hires; orientation of new employees; training and coordination of part-time faculty hiring through Common Management System (CMS); administration of disability leave programs and fringe benefits to faculty and staff; coordination with insurance carriers and outside agencies; administration of the staff and MPP performance evaluation system; administration of the staff employment services program. HR administers the Classification and Compensation unit; supports University administrators on position classification, individual position descriptions, unit design, and reorganization; conducts or participates in local salary surveys. HR administers the Employee Assistance Program; administers and coordinates the University Training and Development Program; administers the CSU/CSUS Fee Waiver Program.

HR is responsible for University policies providing equal employment opportunities and policies addressing discrimination/harassment of employees, students, and some third parties. The department is responsible for education, coordination, complaint investigation and resolution, data collection, and administration of Equal Opportunity/Affirmative Action for students, faculty, and staff. The Title IX Coordinator is in HR, and this individual serves as Americans with Disabilities Act and Sections 503 and 504 of the Rehabilitation Act of 1973 Coordinator. The Office of Equal Opportunity in HR maintains the campus Affirmative Action Plan; administers the Employee Assistive Device Program, and manages disability accommodation requests.

HR provides accurate and timely salary payments to the University's full and part-time faculty, staff, and student assistants; maintains employees' leave credit records; coordinates the Non-Resident Alien Tax compliance program; implements Chancellor's Office and State Controller's Office payroll, salary, and leave technical letters and provides training to campus employees on the HR CMS system, including absence management self-service.



#### **IRT** Organization Chart Narrative

Vice President and Chief Information Officer: The Vice President and CIO reports to the President and works closely with the Cabinet to align campus-wide planning for all information technology with campus strategic priorities. The Vice President also provides executive management of the four major sub-units of the Information Resources & Technology division noted below and directly manages the budget and administrative functions of the division. In addition, the VP/CIO works collaboratively with Cabinet-level representatives of all university divisions to align all program center information technology resources with the strategic needs of the campus. Each major division and constituency of the campus is also represented on the campus-wide IT Steering Committee, which advises the Vice President and CIO on priorities and planning for all aspects of campus information technology. The primary mission of IRT is to: a) Collaboratively use strategic technology solutions to enhance student success, retention, and timely progress towards graduation; b) support faculty and students in the use of technology for effective teaching and learning; c) provide comprehensive services for data reporting, analysis, and prediction to support evidence-based decision-making; d) enhance administrative productivity and quality through comprehensive business process improvement; and e) provide comprehensive and reliable information technology infrastructure to all. The Vice President and CIO is also both the campus Executive Sponsor for the Accessible Technology Initiative (ATI) and the primary delegate for campus information security risk management.

Associate Chief Information Officer: The Vice President works closely with the Associate CIO, who serves as the chief operational officer for both campus-wide IT issues and the IRT division. The Associate CIO is the officer in charge of IRT in the absence of the VP/CIO and also provides executive leadership for both critical strategic IT projects and major IT incidents. She also provides direct management and leadership for the largest IRT unit, summarized below:

Academic & Administrative IT Services (AAIT), as the name suggests, includes both academic information technology services and campus-wide administrative IT services. The academic technology services managed by the Associate CIO comprise: a) Learning Space Services, which supports faculty and student use of classrooms, computer labs, and informal learning spaces and also manages learning space design and improvement; b) the Student Technology Center, which supports student use of technology for learning and student success; c) the Technology Learning Center for support of faculty and staff use of technology for teaching and learning; and d) Web Support, which manages the student/employee MySacState web portals, the SacCT learning managing system, SacSend broadcast and targeted messaging, and campus-wide web development and web content management.

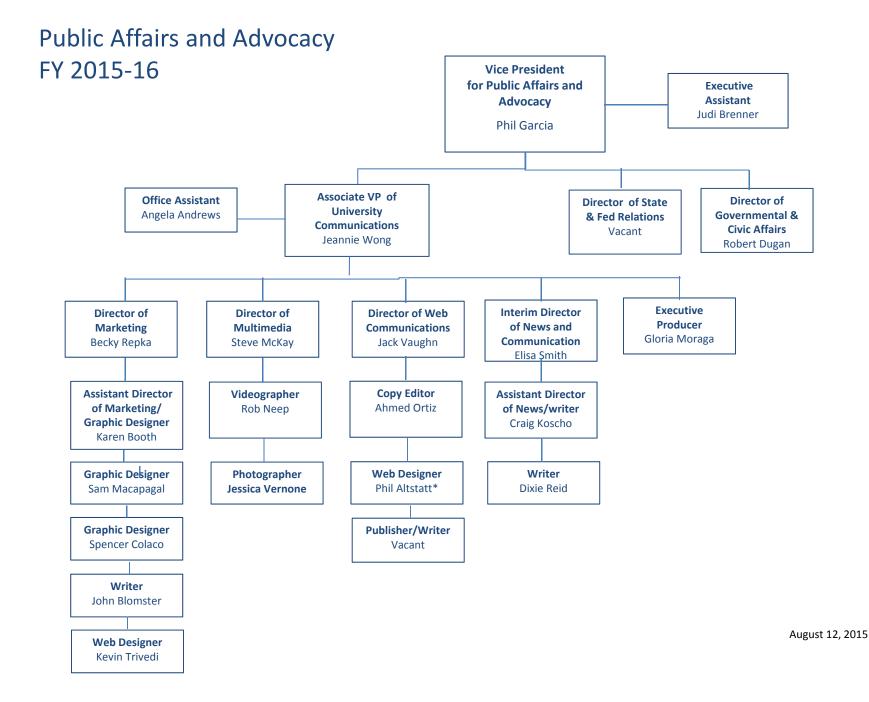
Although the remaining three units of AAIT are campus-wide and more administrative in nature, they also support essential academic functions used every day by our faculty and students, with special emphasis on optimizing processes that directly impact academic success (e.g. degree planning, advising, financial aid, grading, learning outcomes, etc.). These units are: e) **Data Services and Business Intelligence**, which provides comprehensive data warehousing, data reporting, and data analysis services, including predictive analysis services that support decision-making related to student success and other key strategic issues; f) **Enterprise Systems**, which manages the essential Student Center and Faculty Center resources that use our enterprise Common Management System (CMS-PeopleSoft) for registration, grading, advising, curriculum planning, and other essential academic/student functions, as well as a plethora of essential campus business functions such as classroom scheduling, residence hall management, student judicial matters, fund-raising, and alumni management; and g) **Research Support**, a new service that will be dedicated to supporting our campus IT needs for our growing research environment.

**Planning & Strategic Projects:** The Senior Director of Planning and Strategic Projects also reports to the Vice President and manages both major campus-wide IT projects and campus-wide business process improvement, including IT 'workflow and imaging'. She also directly manages many of the IRT division's most strategic IT projects and especially coordinates major IT initiatives that cross divisional and program center lines. The IRT projects office both conducts an annual call to the campus for IT projects and coordinates communications and resource management across divisions for those projects.

The remaining two major units of IRT support our critical IT infrastructure, although they also play a key role in providing an essential foundation for the academic and teaching and learning environments of the campus:

**Customer Service & Information Security** provides liaison and support to students, faculty, and staff by providing a communications bridge between client needs and IT services of all types. The **Service Desk** provides one-stop services that allow all campus IT clients to call or electronically contact a single office to get help with virtually any IT problem they encounter. The Service Desk also provides essential services that assist faculty, students and staff with the provisioning and use of campus computer accounts. The **Desktop Support** unit provides direct support for client use of computing on the desktop (or laptop/tablet) for more than half the faculty and staff on campus; in addition, this unit coordinates and manages a host of computer support services that are used by small decentralized IT units that support all other faculty and staff. The **Identity Management** group provides network authentication and role management services that are critical to providing easy and secure access to IT resources campus-wide. The **Information Security Office** provides comprehensive information security and identity management services, protecting our campus from attack and compromise of our private data and identities. Finally, Digital Document Services group provides managed printing, copying and scanning services to the entire campus, including management of the student PrintSmart program.

**Operations & Network Services (ONS)** is responsible for managing and operating all campus-wide IT infrastructure, including all network services and the campus-wide Data Center. The **Network Services** unit provides high speed networking and robust Internet connections to the entire campus. This group also plans, implements, and maintains network infrastructure and network security for all wired and wireless campus networks and ensures that our network services continually support all campus needs. ONS also provides comprehensive server and storage management services to the entire campus, operating a state-of-the-art **Data Center** with a focus on gaining economies of scale through campus-wide coordination, while also providing localized control. Supported by our highly capable **Systems Administration** and **Operating Systems Administration** units, our Data Center is the most comprehensive and capable in the CSU, housing over 900 servers plus network data storage for the entire campus, while also supporting public cloud services for campus auxiliary agencies and at least eight other CSU campuses.



# Public Affairs and Advocacy 2015-16

Vice President for Public Affairs and Advocacy - The Vice President for Public Affairs and Advocacy provides overall strategic direction and leadership to the University President and Cabinet in regard to University-wide communications and advocacy. The Vice President has responsibility for the development, management and oversight of University communications and media relations, University civic relations and governmental relations at the local, state and federal level. In addition, the Vice President works to maintain the University's prominence and stature.

Associate Vice President of University Communications - The Associate Vice President of University Communications manages daily operations in the Office of Public Affairs, and oversees the development, production and dissemination of print, online and digital communications to widely share University news, events and programs. The Associate Vice President exercises oversight of the University's web communications, including the University home page and social media accounts, as well as its marketing efforts, which promote and protect Sacramento State's reputation and brand. In addition, the Associate Vice President oversees the implementation of crisis communication strategies.

**Director of News Services** - The Director of News Services is responsible for managing University media relations, producing and disseminating information that generates positive media coverage of the University, the campus community, campus programs and events. The Director of News Services acts as the University's spokesperson, and fosters and maintains relationships with reporters from various print, television, radio, and online news outlets.

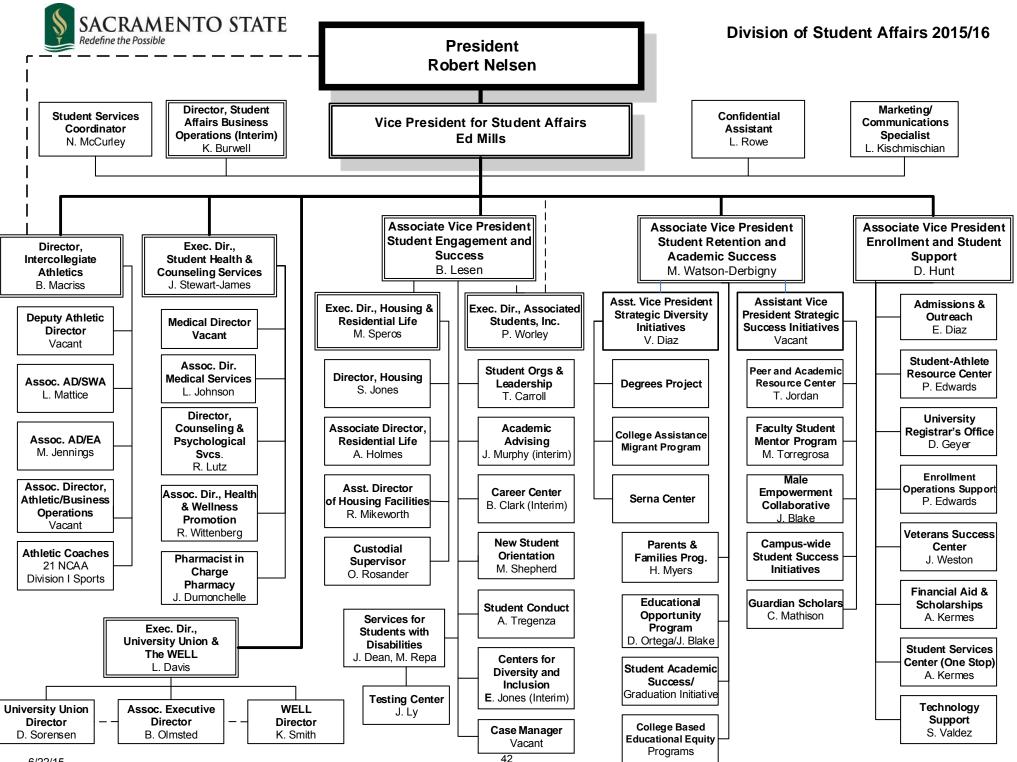
**Director of Web Communications** - The Director of Web Communications is responsible for the production and dissemination of editorial content for the University's website and social media accounts, as well as related print products. The Director of Web Communications assists with the strategic planning for the University's online communications and web pages, as well as with the dissemination of University e-newsletters and advocacy communication tools online.

**Director of Multimedia** - The Director of Multimedia oversees the visual content of University print, online and digital communications and ensures that it is consistent with Sacramento State messaging. In addition, the Director of Multimedia helps promote University news, events and programs via visual imagery. The Director of Multimedia manages the development, production and distribution of visual products, including videos, photos for marketing and advocacy efforts, and images for digital signs.

**Director of Marketing** - The Director of Marketing works to enhance and protect the image and reputation of the University, monitors overall continuity of institutional identity and branding - both visually and in message development, as well as of communications to both internal and external audiences. In addition, the Director of Marketing leads the development and execution of strategic marketing plans and advertising campaigns and manages a University-wide marketing advisory council.

**Director of State and Federal Relations** - The Director of State and Federal Relations is responsible for fostering and maintaining relations with state and federal elected officials, governmental agencies and/or representatives in support of University students, faculty, and staff. Specifically, the Director of State and Federal Relations is responsible for campus implementation of the ongoing state advocacy program of the California State University. In addition, the Director of State and Federal Relations facilitates the development and submission of state and federal proposals to help advance campus programs and projects.

**Director of Governmental and Civic Affairs** - The Director of Governmental and Civic Affairs is primarily responsible for establishing, fostering, and maintaining relations with elected officials and governmental agencies/entities and their representatives at the local and regional level. In addition, the Director assists with governmental relations and advocacy efforts at the State and Federal level, collaboration on outreach/community relations with University Advancement and University Athletics and for developing and maintaining advocacy efforts at the local and regional level in support of the University and its students, faculty, and staff.



#### STUDENT AFFAIRS

<u>Vice President's Office</u> provides leadership and strategic direction to all areas of the Division of Student Affairs. The office also serves as a liaison between Associated Students, Inc. and the University administration. Contact: 278-6060.

<u>Academic Advising Center</u> offers mandatory freshman and transfer orientation, mandatory freshman advising, and general education and graduation requirement advising for all students. The center engages students in a developmental process that helps them clarify and implement individual educational plans consistent with their skills, interests, and values. Contact: Jasmine Murphy, Director (Interim), 278-7636, <u>im2542@csus.edu</u>.

<u>Admissions & Outreach</u> sponsors and coordinates numerous recruitment activities and offers prospective and current students individual and group admission counseling and accurate, efficient document processing. Contact: Emiliano Diaz, Director, 278-2674, <u>diaze@csus.edu</u>.

Associated Students, Inc. serves as the official governing body of Sacramento State students and provides experiential education, leadership opportunities, student representation and various recreational services that support the campus and greater Sacramento community. Contact: Pat Worley, Director, 278-6784, pcworley@csus.edu.

<u>Career Center</u> provides proactive and comprehensive career services that include career development opportunities, experiential learning activities, on-campus recruitment programs and employer networking. Contact: Brigitte Clark, Director (Interim), 278-6233, <u>baclark@csus.edu</u>

#### Centers for Diversity & Inclusion:

- <u>Multi-Cultural Center (MCC)</u> supports the needs of diverse communities by offering educational programs and experiential leadership opportunities. The center offers a welcoming space to all who wish to learn more about themselves and others. Contact: Edward Jones, Director (Interim), 278-6101, <u>edward.jones@csus.edu</u>
- Women's Resource Center (WRC)/PRIDE Center offer educational and social justice programs that examine issues related to gender and sexual identity. Contact: Edward Jones, Director (Interim), edward.jones@csus.edu, WRC staff, 278-7388, or PRIDE staff, 278-8720.

<u>College Assistance Migrant Program (CAMP)</u> helps students from migrant and seasonal farm worker backgrounds develop the college skills associated with academic success and graduation. CAMP facilitates the high school to college transition by providing assistance with admission, financial aid application, and registration processes. Contact: Viridiana Diaz, Director, 278-7241, <u>viridiaz@csus.edu</u>.

<u>College Based Educational Equity Programs</u> support Educational Opportunity Program students once they transition to their respective major department in the Academic Colleges, in order to promote retention and graduation. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, <u>watsonml@csus.edu</u>.

<u>Educational Opportunity Program (EOP)</u> supports first-generation California residents from low-income households who have the motivation and potential to earn baccalaureate degrees. EOP provides admissions assistance, orientation, academic and financial aid advising, EOP learning communities, and more. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, <u>watsonnl@csus.edu</u>.

Enrollment Operations Support provides technology services and operational support to the departments in student affairs. Contact: Paul Edwards, Director (Interim), 278-7796, edwardsp@csus.edu.

<u>Guardian Scholars</u> supports Sacramento State's foster youth students, specifically those who emancipate and are working to forge successful paths to academic, personal and professional success. Toward these ends, Guardian Scholars provides individual academic resources, social support toward engaging in the campus community, and financial advising and support. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, <u>watsonml@csus.edu</u>.

Faculty Student Mentor Program provides students support and encouragement toward meeting their educational goals through Faculty and Peer Mentors from the eight academic colleges. Contact: Marie Torregrosa, University-wide Coordinator, 278-7305, torrem@csus.edu.

Financial Aid & Scholarships Office helps students and in many cases their families to search for, apply for, receive, and maintain eligibility for various types of financial aid assistance. Financial aid education is offered through individual counseling, campus marketing activities and group presentations. Contact: Anita Kermes, Director, 278-6554, anita.kermes@saclink.csus.edu.

Housing and Residential Life works to provide on-campus residents a well-maintained, attractive, and affordable living-learning environment toward helping them achieve their curricular and co-curricular goals. Contact: Michael Speros, Executive Director, 278-6655, <u>msperos@csus.edu</u>.

Intercollegiate Athletics offers 20 Division I sports programs. The Athletics Department is committed to integrity and accountability, to enriching the campus and the community, and to developing student-athletes as competitors, scholars, citizens, and leaders. Contact: Bill Macriss, Director, 278-6348, <u>bmacriss@csus.edu</u>.

<u>New Student Orientation</u> prepares students for a successful transition to Sacramento State through a comprehensive, mandatory program. Orientation helps students understand academic requirements, the University support available to them, and the many campus social and developmental opportunities. Contact: Mary Shepherd, Assistant Director, Academic Advising/Coordinator, New Student Orientation, 278-7841, <u>shepherd@csus.edu</u>.

<u>Parents & Families Program</u> creates and strengthens the partnership between parents and families of enrolled students and the University. Primary functions include promoting information about campus resources, supporting student success, generating revenue for the campus in the form of private gifts and donations, and creating an interactive role for parents and families within the campus community and beyond. Contact: Haley Myers, Director, 278-4353, <u>haley.myers@csus.edu</u>.

Peer & Academic Resource Center (PARC) is a campus hub for academic support services including 1-unit supplemental instruction for challenging GE courses, academic review and test preparation sessions, peer-led advising and individual and group tutoring sessions. Contact: Tina Jordan, Director, 278-6740, jordant@csus.edu.

<u>Services for Students with Disabilities (SSWD)</u> offers support services and accommodations to ensure students with disabilities have the opportunity and access to pursue their educational goals. SSWD collaborates with students, faculty, staff and administrators to provide consultation and information on disability-related issues to the campus community. Contact: Judy Dean, Melissa Repa, Co-Directors, 278-6955, 278-7239 (TDD), <u>deanja@csus.edu</u>, <u>repam@csus.edu</u>.

<u>Student-Athlete Resource Center</u> provides all NCAA Division I student-athletes a comprehensive academic, life skills, and NCAA compliance support program. Contact: Paul Edwards, Director, 278-7796, <u>edwardsp@csus.edu</u>.

Student Services Center provides students with a wide range of information and transactions related to enrollment, registration, and financial matters. The Center is often the first point of contact for students entering Lassen Hall and offers many services and referrals to other areas of the Division and University, including Academic Advising, Financial Aid, the Registrar's Office, and the Academic Colleges. Contact: Anita Kermes, Director of Financial Aid and Student Services Center, 278-6554, anita.kermes@saclink.csus.edu.

<u>Student Conduct Office</u> supports the University's educational mission by administering the CSU Student Conduct process in a fair, timely, respectful, and educationally purposeful manner. Student Conduct staff work to educate, involve, and support the campus community in student conduct matters to provide a safe, fair and supportive learning environment for all community members. Contact: Ardith Tregenza, Director, 278-6060, <u>ardith.tregenza@csus.edu</u>.

<u>Student Health & Counseling Services (SHCS)</u> embraces a holistic and collaborative approach to healthcare by offering primary and urgent care, preventive programs, wellness education, violence prevention and mental health counseling services to the campus community. Contact: Joy Stewart-James, Executive Director, 278-6035, jsjames@csus.edu.

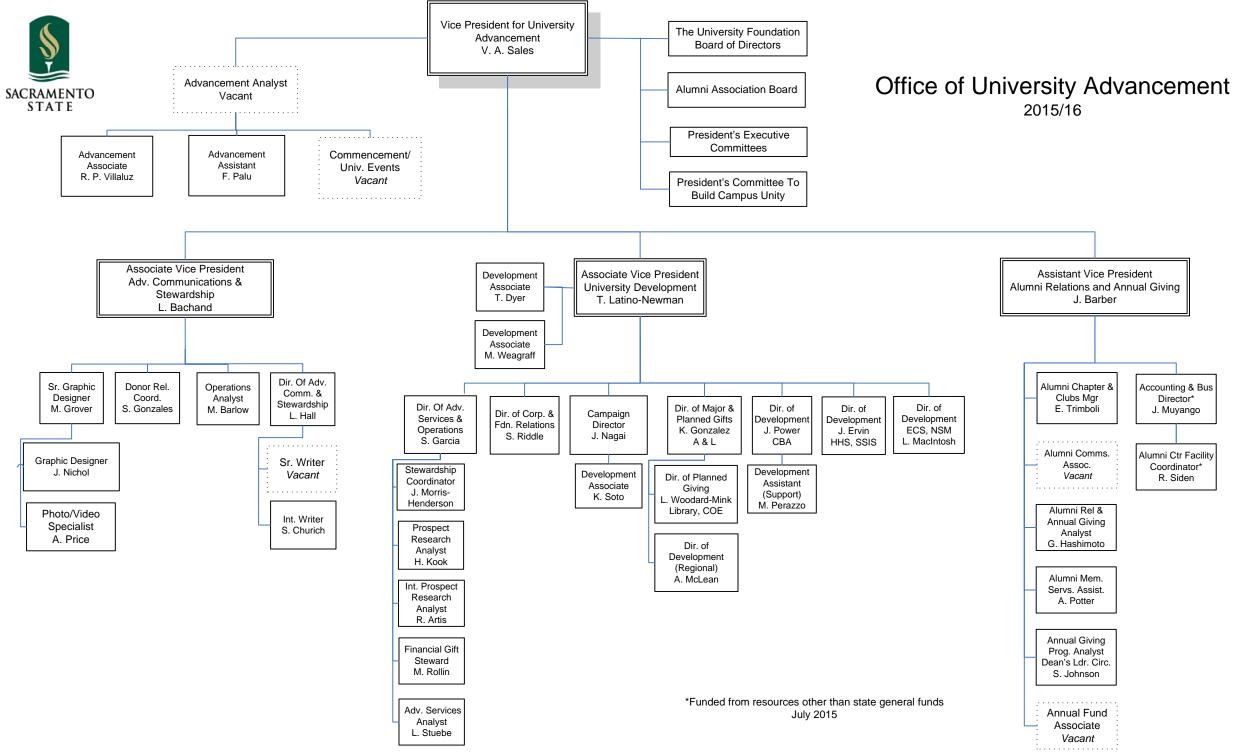
<u>Student Organizations and Leadership (SO&L)</u> promotes co-curricular learning by providing students with opportunities to join organizations, participate in sport clubs, and engage in leadership education programs. Contact: Tom Carroll, Director, 278-6595, <u>tearroll@csus.edu</u>.

Testing Center administers national, state, and CSU-system tests and provides direction and support for meaningful student assessment. Contact: Julie Ly, Coordinator, 278-5369, lyjulie@csus.edu.

<u>University Registrar's Office</u> provides quality support and service to students, faculty, staff and external constituents with regard to academic records, registration, enrollment data, course administration, graduation and degree verification. Contact: Dennis Geyer, University Registrar, 278-3421, <u>degver@csus.edu</u>.

<u>University Union & The WELL</u> offer welcoming and stimulating environments where students, faculty, staff, alumni, and the greater community participate in campus life. The programs, services, and facilities of the Union/WELL foster personal growth and healthy decision-making, encourage social interaction and work toward developing leadership skills. Contact: Leslie Davis, Executive Director, 278-2242, <u>leslied@csus.edu</u>.

<u>Veteran's Success Center</u> provides multi-faceted assistance to prospective and enrolled student veterans and dependents. Contact: Jeff Weston, Director, 278-7893, jweston@csus.edu.



#### **University Advancement**

#### University Advancement

Responsible for a broad range of programs, policies and initiatives designed to build and foster strong, effective alumni and community relations to increase private resources for the University's priorities, academic programs, capital projects and student scholarships. University Advancement is responsible for managing special events, alumni relations, donor and alumni communications, and charitable gifts to the institution, as well as institutional partnerships with a wide variety of regional constituents. University Advancement is also the official liaison to organizations affiliated with the University, including The University Foundation at Sacramento State and the Alumni Association.

#### Alumni Relations

Responsible for providing opportunities for alumni to engage with the University while simultaneously promoting the common interests of graduates and alums through a continuing campaign of alumni programs, active involvement and increased interactions in campus and community affairs. Alumni Relations is responsible for managing the alumni association annual membership campaign, scholarship program, events and publications. Alumni Relations is responsible for overseeing the management of the Alumni Center and supporting the Alumni Association Board of Directors.

#### **Development**

Responsible for managing and implementing the University's comprehensive fund-raising initiatives including the identification, cultivation, solicitation, and stewardship of annual fund, major and planned gifts from individuals, corporations, and foundations. Development is responsible for coordinating all donor stewardship activities and events. Development is responsible for providing administrative support including gift acceptance, acknowledgements, and gift accounts for the University Foundation, and maintaining a donor database and mailing lists.

#### Advancement Communications and Stewardship

Responsible for planning, creating and managing comprehensive external and internal communications strategies in support of Sacramento State's advancement efforts with alumni, donors, prospective donors, the campus community and friends. Advancement Communications and Stewardship is responsible for developing and managing the cohesive messaging and visual identity of the Advancement division, as well as the materials and programs relevant to alumni engagement, fundraising and participation goals to instill pride and encourage investment in Sacramento State. Advancement Communications and Stewardship produces *Sac State Magazine*, the biannual donor publication *Torchlight*, the Annual Report of Giving, websites, solicitations, event and promotional collateral, and other communication vehicles to help the University Advancement achieve its goals in fundraising and alumni engagement.

#### University Advancement (Vice President for University Advancement)

The Vice President for University Advancement serves as the Chief Advancement Officer for the campus and directs an integrated advancement program. The Office of University Advancement supports the University Foundation at Sacramento State and manages campus wide special events and public ceremonies, including commencement, to advance the interests of the University.

#### Alumni Association

The Alumni Association is a 501(c)(3) organization. It enables the University to maintain contact with the alumni and involve them with the campus.

#### The University Foundation at Sacramento State

The University Foundation is a tax-exempt, 501(c)(3) organization responsible for promoting philanthropy to provide a level of excellence at the University beyond what is possible through State funds. The University Foundation helps to raise private resources that advance the mission and priorities of the University while also providing stewardship in the prudent investment of resources, ensuring the integrity of the Foundation through accountability and transparency in its dealings.



#### University Budget Advisory Committee Composition

The University Budget Committee (UBAC) is established by the President to provide input and recommendations to the President regarding the University's General Operating Fund Budget. In order to secure broad representation and input as well as a variety of perspectives, the committee will be comprised of the following members:

University Staff and Administration: Four committee members selected from the University staff and administration appointed by the President (one-year terms).

Faculty: Four committee members that include one Department Chair recommended by the chairs to the Provost and appointed by the President (two-year term); three faculty members recommended by the Faculty Senate (staggered three-year terms). The Senate will advance at least three and up to five names annually to the President for consideration.

Students: Two students recommended by the President of the Associated Students Inc. (one-year terms).

The Associate Vice President for Budget, Planning and Administration (permanent member).

Ex-Officio Members/Staff: Budget Planning and Administration analysts.

A member of the University Budget Advisory Committee will be appointed by the President to serve as chair of the committee.

#### Charge to the University Budget Advisory Committee

The discussions and recommendations of the University Budget Advisory Committee shall be limited to issues outside the realm of exclusive collective bargaining representatives.

Working with the President and Vice Presidents, the University Budget Advisory Committee shall:

- 1. Participate in a highly transparent, informative, and participatory campus General Operating Fund budgeting process.
- 2. Participate in a budgeting process that integrates campus strategic goal setting, budget review and planning, and allocations set by the president.
- 3. Participate in the review of accomplishment of goals by vice-presidential divisions and other appropriate units and determine the levels of accountability in the proper use of funds.
- 4. Advise the President regarding the timing and content of annual budget calls.
- 5. Review, analyze, and advise the President regarding significant budget actions external to the campus that could impact the University's Operating Fund; e.g. the initial CSU budget proposal and the Governor's May Revise.

- 6. Review annually the alignment of enrollment targets to the proposed General Operating Fund Budget.
- 7. Provide annual recommendations to the President regarding the proposed budget allocations across the University's several divisions in line with the University Strategic Plan.
- 8. Advise the President regarding the format for reporting annual budget data to the campus community in a thorough and consistent manner such that annual changes in the budget are easily tracked and understood.
- 9. Advise the President during the fiscal year regarding significant or unanticipated events that have a significant effect upon campus budget allocations.

Revised September 8, 2013

### 2015/16 University Budget Advisory Committee (UBAC)

http://www.csus.edu/aba/budget/UBAC/index.html

#### Faculty Members

Christina Bellon Karen Davis O'Hara Linda Roberts Deidre Sessoms

#### Administration/Staff Members

Fred Baldini, UBAC Chair Derek Bevers Paul Edwards Stacy Hayano Greg Siino

#### Students

Ryan Brown Schuyler Rathbun

Support Staff to Committee

Norman Kwong Angel Thayer

## California State University, Sacramento Operating Fund Budget Development Process

IDEAL

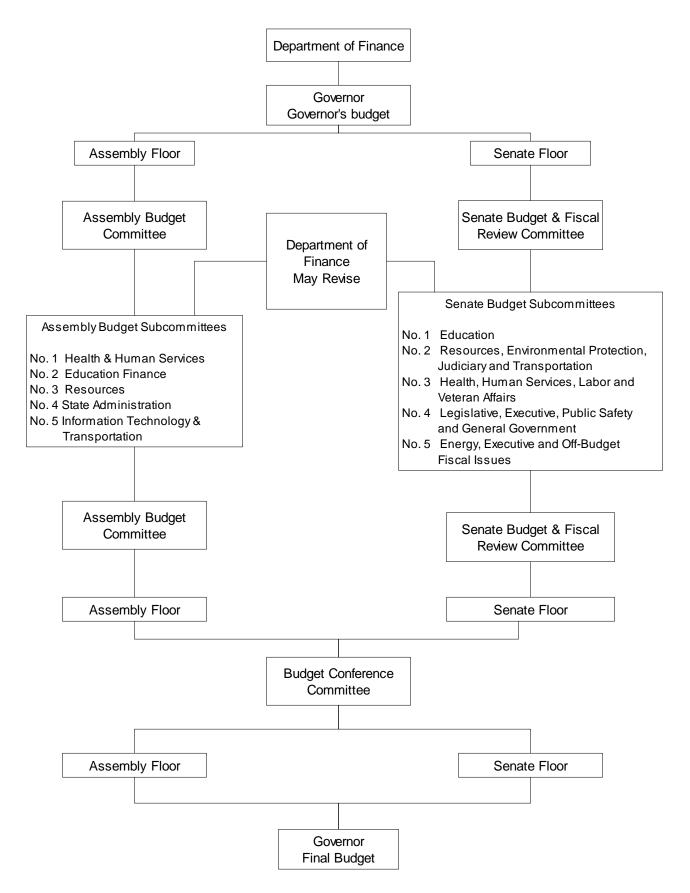
Revised 10-20-2011

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				•Governor releases proposed budget for upcoming fiscal year	•Legislative Analyst's Office releases review of Governor's budget	Budget subcore	mmittee hearings	•Legislative Analyst's Office's May Revision of next fiscal year's revenue projections			•Governor :	signs budget	
CS	U System								1				
		•BOT adopts CSU b budget •Late November, e released for ne	year. enrollment targets	Chancellor's Office provides sys Governor's budget (no d		Chancellor's Office distributes initial campus budget letter with projected allocations			•Chancellor's Office provides "May Revise" budget updates	Year	budget detail on	e notifies campus of ce State budget is ned	
				CSU representatives n	-	e and Governor's budget tive Committee deliberate	t representatives. Board of environmentatives and the second second second second second second second second s	of Trustees and C	hancellor's	Budget Y			
ram	ento State									Buc			
President's Cabinet	START OF PROCESS FOR NEXT BUDGET YEAR • On-going strategic planning process			BP&A provides budget information on the new year based on Governor's budget and projected enrollment targets •After considering UBAC recommendations, President sends Budget Call and All University Expense (AUE) Line Items Call to Divisions	Cabinet reviews budget report; discussions about enrollment and other strategic priorities •Divisions submit Budget/AUE Call responses	BP&A provides updated budget information for review and discussion Cabinet reviews Division Budget/AUE Call responses President publishes University Budget & Expenditure Report	•After receiving UBAC's budget recommendations, President announces preliminary budget changes to campus •Cabinet budget discussions	•BP&A provides updated Sources & Uses of Funds for review by Cabinet	Cabinet budget     discussions	July 1 - Start of new	•BP&A provides updated Sources & Uses of Funds for review by Cabinet	•Review UBAC's final budget recommendations; Cabinet makes final budget recommendations to President	<ul> <li>President makes budget decisions ar notifies Cabinet, UBAC and campus</li> </ul>
Committee	Budget Town Ha START OF PROCESS FOR NEXT BUDGET YEAR • Review Final budget allocations made to Divisions • Discuss/recommend changes to the Annual Report	<ul> <li>UBAC receives a priorities and upda information for ne delibera</li> <li>Develop Annual Bu</li> </ul>	ated enrollment ext budget year ations	Budg •BP & A provides budget information on the new year based on Governor's budget and projected enrollment targets •UBAC reviews CSU budget assumptions and makes recommendations for Budget/AUE Call documents/process to President	•UBAC reviews any further information on budget • Receives Annual Report for Budget, Expenditures and Financial Information	Reviews Fall enrollment and other strategic priorities     UBAC reviews Division Budget/AUE Call responses and meets with Cabinet members	BP&A provides updated budget information for review and discussion UBAC makes preliminary budget recommendations	•BP&A provides updated Sources & Uses of Funds for review by UBAC • Considers May Revise information and makes recommenations to President if appropriate		d of current Budget Year	•BP&A provides updated Sources & Uses of Funds for review by UBAC	●UBAC makes final budget recommendations to President and Cabinet (if needed) ●Review Carry Forward balances from prior fiscal year	•UBAC discusses recommends chang to the Annual Repo- for Budget, Expenditures and Financial Informatic
	START OF PROCESS FOR NEXT BUDGET YEAR	•Late November, cc targets released by Ch next fisca	nancellor's Office for	Divisions continue planning for next academic year and budget year; request needed budget information to respond to President's Budget calls	Divisions prepare response to Budget Call and All-University Expense Call from the President	•On-going dialogue with Cabinet and Division program areas/Departments regarding budget issues	•Divisions notify Program Cr budget changes for			June 30 - End		gue within division udget issues	Provost/Vice     Presidents make     allocations to     Program Centers fo     current year
Centers	START OF PROCESS FOR NEXT BUDGET YEAR •Deans and Program Center managers make allocations to Departments for current year	•Late November, ca targets released by Cr next fisca	hancellor's Office for	Program Centers continue     planning for next academic year     and budget year	Divisions prepare response to Budget Call and All-University Expense Call from the President	Colleges/Program Centers respond to Provost/VP request for priorities and budget needs	Program Centers notify depa budget changes for				●On-going dialog	ue within division rega	arding budget issues

## Califonria State University, Sacramento Operating Fund Budget Development Timeline Revised 10-1-08

	OCT-DEC	JAN-MAR	APR-JUN	JUL-SEP	SEPT/OCT
STATE		•Governor releases proposed budget for upcoming fiscal year •LAO review of Govenor's budget •Legislative budget subcommittee hearings begin	<ul> <li>Legislative Analyst's Office releases May Revision of next fiscal year's revenue projections</li> <li>Legislature deliberates, sends Governor balanced budget.</li> </ul>	•Governor redline's budget proposal from the Legislature and signs budget	
CSU	•Board of Trustees approve CSU Budget for next budget year •CSU meets w/Govenor's Office & DOF Staff	•BOT & Chancellor's Exec Committee begin deliberation on budget issues based on Governor's Budget. Chancellor's Office provides campuses with periodic updates.	•Chancellor's Office provides campus Presidents with anticipated budget outcomes based on LAO "May Revise"	•Chancellor's Office notifies campus of final budget allocations •BOT & Chancellor's Exec Committee ends deliberation on budget issues	
SAC STATE					
Committee	•UBAC meetings for updates/ discussions on current year funds, and discussions on anticipated budget issues for next budget year •Receives updates from on-going strategic planning process	<ul> <li>President sends Budget Call to Provost and VPs</li> <li>Budget Office receives Division Budget Call responses and provides UBAC with information</li> <li>UBAC has conversations with Provost and Vice Presidents on budget call proposals and begins developing balanced budget proposal for President's consideration</li> </ul>	•UBAC finalizes balanced budget proposal for President by mid-April. Continues to meet and refine budget proposal though the end of June as new budget information at the State	•UBAC provides final budget recommendation to President after State/CSU budgets are finalized •President decides campus budget allocations and notifies Provost/VPs and campus •UBAC meets for updates/discussions on current year funds.	University Budget Office implements President's budget allocations
		Budget Town Hall Meetings			
Provost/VP's	Areas/Departments regarding budget issues	<ul> <li>Provost/VPs identify strategic initiatives for new budget year</li> <li>Divisions develop and implement internal budget process to identify priorities and budget needs</li> <li>Provost/VP's prepare responses to budget call - generally due by the end of February</li> </ul>		<ul> <li>On going dialogue with Cabinet,</li> </ul>	•University Budget Office implements Provost/VP's distribution of budget allocations
Colleges/ Departments	<ul> <li>On- going dialogue with Provost/VP's regarding budget issues</li> <li>College/departments identify budget concerns for next fiscal year based on current year operational issues</li> </ul>	•College/Departments respond to Provost/VP •College/Departments monitor current year ex excessive carry fo	penses and make adjustments to avoid	•On-going dialogue within division	•University Budget Office implements Program Area distribution of budget allocations

### State Budget Bill Process



### **State Budget Bill Process Guide**

#### July-September 15:

State agencies and departments submit budget proposals for the upcoming fiscal year to the Department of Finance (DOF) by September 15th.

#### September-January:

The DOF analyzes proposals, meets with agencies to review requests, estimates state revenues and expenditures then finalizes a balanced budget plan for the governor approval. After the Governor has evaluated the proposed DOF budget, he/she releases it to the public and the legislature as the "Governor's Budget" by January 10<sup>th</sup>.

#### January-February:

The budget is introduced as identical bills to both the Assembly and the Senate. The Legislative Analyst will prepare an analysis of the bill, which includes background, projections and recommended revisions. This bill is the starting point for budget subcommittee hearings.

#### March-April:

In each house (Assembly and Senate), the bills are separated by subject matter and disseminated to the appropriate subcommittee for public hearings. Most changes to the bill are made in the subcommittees of each house because this is where representatives from agencies, DOF, and key stakeholders can be heard on budget items. Once the hearings are completed, each subcommittee votes and submits their report to the full budget committee.

#### <u>May</u>:

In May, revenue and expenditure estimates are revised, based on the most current information, so that it is reflected on the final Budget Bill. In mid-May, the governor releases the revisions to the Budget Bill in what is termed the "May Revise." These revisions are incorporated into the draft amendments of the bills which are being discussed at the budget subcommittees for both houses. The Legislature usually waits for updates from the "May Revise" prior to any final budget decisions made on the major programs (e.g. education, corrections, health and human services).

#### May-June 15:

Once the subcommittee hearings are completed, the subcommittees of both houses will approve, revise, or disapprove certain detail of the Budget Bill. They will then submit a report to their respective budget committees. In each house, the full budget committee will adopt its subcommittees' reports and send the revised Budget Bills to both the Assembly and Senate floors for amendments and votes. Each house will vote on their Budget Bill and then send it to the other house for concurrence. In the event either bill is not passed by the other house, then it's sent to the Budget Conference Committee to settle the differences. The Conference Committee is comprised of three members from each house and their task is to settle differences between the two version of the Budget Bill (Assembly and Senate).

In the event the Conference Committee cannot reach a final agreement on the budget, then the "Big 5" which includes the governor, the President pro Tem of the Senate, the Speaker of the Assembly, and the minority leaders of both houses will meet to resolve the deadlock.

### **State Budget Bill Process Guide**

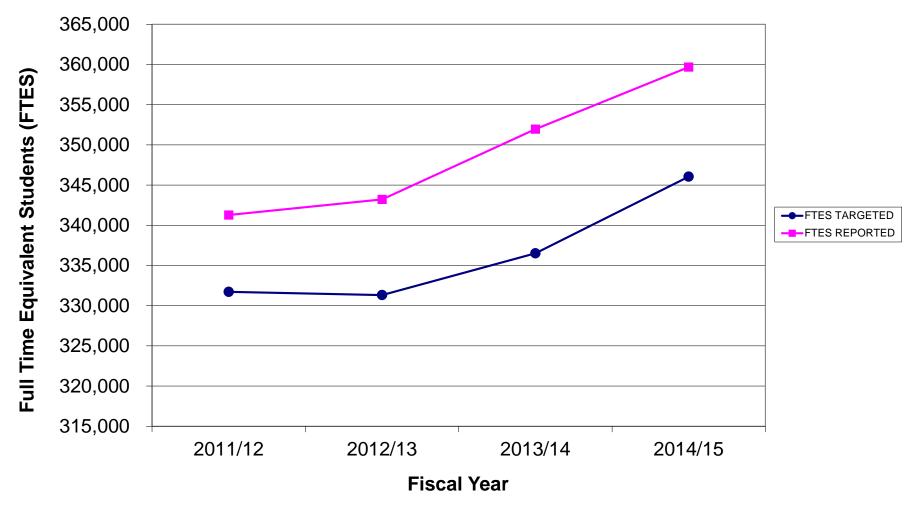
After the Conference Committee distributes the report to the full Assembly and Senate, each caucus meets and is briefed on the final agreement. The committee report containing the Budget Bill cannot be amended. The Budget Bill must be approved by a simple majority vote in each house before it can be sent to the governor. However, a two-thirds vote is still required for the Legislature to raise taxes. The Constitution requires that the Legislature pass the Budget Bill and forward it to the governor by June 15<sup>th</sup> for his/her signature.

#### June 15-30:

After the governor has received the Budget Bill from the Legislature, he/she has 12 working days to sign or veto the bill. The governor may reduce or eliminate any appropriation before the budget bill is signed via the line-item veto. The legislature can override a line-item veto with a two-thirds vote in each house. Once the governor signs the Budget Bill, it goes into effect on July 1<sup>st</sup>. The new budget period runs from July 1<sup>st</sup> through June 30<sup>th</sup>.

## **CSU Systemwide Enrollment Comparison**

(Paying Resident Fees)



#### CSU SYSTEMWIDE COLLEGE YEAR ENROLLMENT FIGURES BY FISCAL YEAR (Paying Resident Fees)

	2011/12	2012/13	2013/14	2014/15
FTES TARGETED	331,716	331,317	336,510	346,050
FTES REPORTED	341,280	343,226	351,955	359,679

Source: CSU College Year Reports (Table 22) for Full-Time Equivalent Students (FTES) Grand Totals - Residents Only

### **CSU Enrollment Growth**

#### 2011/12

Target FTES increased from the 2010/11 Resident FTES target levels. FTES target growth was set at 331,716.

#### 2012/13

Target FTES continue to remain at the 2011/12 Resident FTES levels of 331,716.

#### 2013/14

Target FTES increased to 336,510 Resident FTES.

#### 2014/15

Target FTES increased to 346,050 Resident FTES.

#### 2015/16

Target FTES increased to 356,450 Resident FTES.

### **CSU Student Fees**

#### 2011/12

State Tuition Fee increases

- 1. 10% and 12% increases in Fall 2011 for resident, undergraduates, graduates and postbaccalaureate teacher credential students.
- Education Doctorate fees
  - 2. 10% increase effective Fall 2011

Graduate Business Professional Fee

3. 10% increase in Fall 2011

#### 2012/13 (Information after Proposition 30 passed)

State Tuition Fees

1. No increase in resident, undergraduates, graduates and postbaccalaureate teacher credential student fees.

Education Doctorate fees

2. No increase in fees

- Graduate Business Professional Fee
  - 3. No increase in fees

#### 2013/14

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

## **Operating Fund Highlights of the CSU**

### **CSU Student Fees (continued)**

#### 2014/15

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

#### 2015/16

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### State Budget Adjustments

#### 2011/12

General Fund reductions of \$650 million Plus a mid-year reduction of \$100 million in January

#### 2012/13 (Information after Proposition 30 passed)

General Fund increase of \$125 million for the tuition fee rate rollback (funding received in 2013/14)

#### 2013/14

General Fund increase of \$125.1 million

#### 2014/15

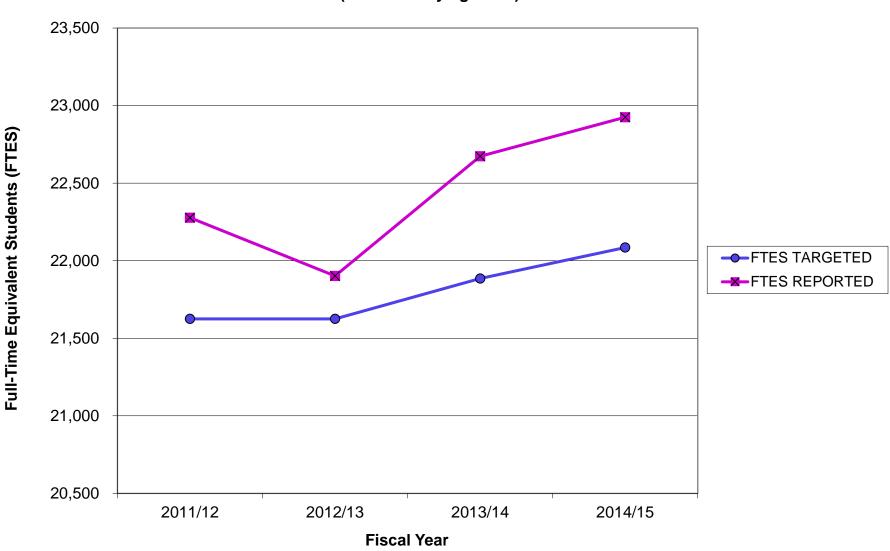
General Fund increase of \$142.2 million

#### 2014/15

General Fund increase of \$225 million

#### Note:

Information regarding the 2012/13 budget was changed due to the passage of Proposition 30 in November 2012. Due to timing issues for the report publication, the February 2013 report was not updated to reflect the changes that occurred after Proposition 30 passed. The data contained in this report reflects the final outcome.



## Sacramento State Enrollment Comparison (Resident Paying FTES)

### SACRAMENTO STATE ENROLLMENT FIGURES BY FISCAL YEAR (Resident Paying FTES)

	2011/12	2012/13	2013/14	2014/15
FTES TARGETED	21,625	21,625	21,885	22,085
FTES REPORTED	22,277	21,902	22,673	22,925

Source: CSU College Year Reports (Table 22) for Full-Time Equivalent Students (FTE) - Residents Only

## **Operating Fund Highlights of Sacramento State**

### Sacramento State Enrollment Growth

#### 2011/12

Target FTES remained at the 2010/11 level of 21,625 Resident FTES target level.

No enrollment growth funding received because the campus' enrollment target did not increase.

#### 2012/13

Target FTES remained at the 2011/12 level of 21,625 Resident FTES. No enrollment growth funding received because the campus' enrollment target did not increase.

#### 2013/14

Target FTES increased to 21,885 for Resident FTES for a growth of 1.2%. Enrollment growth funding of \$1.153 million was received for the General Operating Fund (equivalent to the 1.2% enrollment increase)

#### 2014/15

Target FTES increased to 22,085 for Resident FTES for a growth 0.9%. Enrollment growth funding of \$1,947,000 was received for the General Operating Fund.

#### 2015/16

Target FTES increased to 22,545 for Resident FTES for a growth 2%. Enrollment growth funding of \$2,605,000 was received for the General Operating Fund.

## **Operating Fund Highlights of Sacramento State**

### Sacramento State Student Fees

#### 2011/12

State Tuition Fee increases

1. 10% and 12% increases in Fall 2011 for resident, undergraduates, graduates and postbaccalaureate teacher credential students

Education Doctorate fees

2. 10% increase effective Fall 2011

Graduate Business Professional Fee

3. 10% increase in Fall 2011

#### 2012/13 (Information after Proposition 30 passed)

State Tuition Fee increases

- 1. No fee increases for resident, undergraduates, graduates and postbaccalaureate teacher credential students
- **Education Doctorate fees** 
  - 2. No fee increase

Graduate Business Professional Fee

3. No fee increase

#### 2013/14

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

#### 2014/15

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

#### 2015/16

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

## **Operating Fund Highlights of Sacramento State**

### Sacramento State Budget Adjustments

#### 2011/12

General Fund reductions of (\$36,637,000)

Enacted budget included trigger language for additional reductions based on campus' prorated share of \$100 million in CSU reductions effective in January if State revenues do not reach a prescribed target. Campus share was an additional reduction of (\$5,857,300)

#### 2012/13 (Information after Proposition 30 passed)

General Fund increase of \$7.66 million for the tuition fee rate rollback (funding received in 2013/14)

#### 2013/14

General Fund increase of \$15,218,500 Funding for employee compensation, student access and success initiatives

#### 2014/15

General Fund increase of \$9,349,300

Funding received for employee compensation, benefits, student success/reduction of bottleneck initiatives, and a subsequent reduction for support CSU operations. Per the Budget Act, the Center for California Studies received a separate augmentation.

#### 2015/16

General Fund increase of \$10,064,700

Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth. Per the Budget Act, the Center for California Studies received a separate augmentation.

#### Note:

Information regarding the 2012/13 budget was changed due to the passage of Proposition 30 in November 2012. Due to timing issues for the report publication, the February 2013 report was not updated to reflect the changes that occurred after Proposition 30 passed. The data contained in this report reflects the final outcome.

	SACRAMENTO	STATE			New Format				
GENERAL OPERATING FUND SUMMARY									
Fiscal Years 2011-12 through 2015-16									
Budgeted Full-Time Equivalent Students (FTES)-Resident+Non Resident Budgeted Full-Time Equivalent Students (FTES) - Resident Only	22,081 21,625	21,968 21,625	22,229 21,885	22,416 22,085	22,934 22,545				
	2011/12 Initial Campus Budget Estimates	2012/13 Initial Campus Budget Estimates	2013/14 Initial Campus Budget Estimates	2014/15 Initial Campus Budget Estimates	2015/16 Initial Campus Budget Estimates				
Sources of Funds Base Budget from State Appropriation	\$140,795,817	\$107,426,677	\$101,769,637	\$116,988,137	\$126,337,437				
Prior Year Compensation Adjustments	¢110,100,011	¢101,120,011	\$101,100,001	\$110,000,101	\$57,700				
Prior Year Retirement Adjustment Prior Year Baseline Adjustments	\$2,568,060	(\$729,040)	£2.045.400	\$795,000	\$3,614,000				
Tuition Fee Discounts (formerly State Univ Grants)	\$10,153,800	\$1,067,200	\$2,845,100	\$44,100	\$69,000				
Financial Aid Set Aside	(\$9,454,000)		(\$87,000)	(\$1,044,000)					
Employee Compensation Funding Mandatory Costs (Energy, Natural Gas, Insurance, New Space, Benefits,				\$7,292,500	\$1,629,000				
Deferred Maintenance) Enrollment Increase Funding			\$3,682,000	\$678,000	\$622,000				
Chancellor's Office Initiatives Funding			\$1,153,000	\$1,947,000 \$496,100	\$2,605,000 \$968,000				
Augmentations (restorations, additional funding)			\$7,666,200						
Revenue Interest Assessment Unallocated Reductions	(\$36,637,000)	(\$137,900) (\$5,857,300)	(\$40,800)	\$70,900 (\$1,372,300)					
Center for California Studies (Restricted allocations)	(\$30,037,000)	(\$3,037,300)		\$442,000	\$500,000				
Total State Appropriation	\$107,426,677	\$101,769,637	\$116,988,137	\$126,337,437	\$136,402,137				
Campus Projected Fee Revenues									
State University Fee (SUF) Income	\$135,850,000	\$133,570,000	\$137,500,000	\$140,990,000	\$144,800,000				
Non-Resident Fees	\$3,000,000	\$2,800,000	\$2,700,000	\$2,700,000	\$3,000,000				
Application Fees Other Miscellaneous Revenue	\$1,100,000 \$230,000	\$1,100,000 \$150,000	\$1,200,000 \$200,000	\$1,300,000 \$200,000	\$1,300,000 \$90,000				
Other Revenue (Federal WS, Financial Aid)	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000				
Projected Fee Revenues	\$141,180,000	\$138,620,000	\$142,600,000	\$146,190,000	\$150,190,000				
Projected General Fund - Sources of Funds	\$248,606,677	\$240,389,637	\$259,588,137	\$272,527,437	\$286,592,137				
Uses of Funds									
Division Baseline Allocations									
Prior Year Division Baseline Allocations	\$132,798,672 \$333,405	\$122,093,299 \$358,841	\$112,000,972	\$123,162,882 \$470,103	\$132,570,827				
Prior Year Salary Increase Allocations (promotions, reclassifications) Prior Year Salary Increase Allocations (salary increases)	\$333,405	\$358,841	\$421,290 \$4,752	\$470,103	\$717,588 \$3,943,542				
New Year Baseline Allocations/(Reductions) to Divisions	(\$12,267,346)	(\$11,051,168)	\$9,173,044	\$4,920,117	\$2,917,559				
New Year Enrollment Growth Funding to Academic Affairs Baseline Changes to Divisions	\$19,070 \$1,099,200	\$0 \$600,000	\$759,000 \$812,116	\$584,000 \$1,483,324	\$1,363,000 (\$130,000)				
	\$122,093,299	\$112,000,972	\$123,171,174	\$132,570,827	\$141,382,516				
Strategic Goals, Student Success and Completion Initiatives Baseline Funds									
New Year Baseline Allocations	\$0	\$0	\$0	\$0	\$1,564,080				
All University Expenses (AUE) - Baseline									
Prior Year All University Expenses	\$22,158,134	\$22,754,392	\$22,076,997	\$22,918,487	\$22,285,897				
New Year Changes to All University Expenses	\$596,258	(\$677,395)	\$841,490	(\$632,590)	\$361,891				
Campus Reserves - Baseline	\$22,754,392	\$22,076,997	\$22,918,487	\$22,285,897	\$22,647,788				
Prior Year Reserves	\$3,733,500	\$3,800,815	\$3,800,815	\$3,800,815	\$1,800,000				
New Year Adjustments to Reserve	\$67,315 \$3,800,815	\$0 \$3,800,815	\$0 \$3,800,815	(\$2,000,815) \$1,800,000	(\$1,800,000) \$0				
Campus Baseline Mandatory Costs	\$0,000,010	\$0,000,010	\$0,000,010	\$1,000,000	ψū				
Prior Year Mandatory Costs (compensation, benefits, student grants) Retirement Adjustment	\$90,143,405	\$103,743,747	\$103,273,947	\$108,655,295	\$114,870,713				
Health	\$1,068,060 \$2,283,000	\$570,000 \$895,000	\$2,845,100 \$2,080,000	\$795,000 \$678,000	\$3,614,000 \$622,000				
Dental	\$198,000	\$198,000	\$0	\$0	\$0				
Benefit Pool Adjustment Benefit Pool Funding for Enrollment Growth	\$7,780	(\$3,200,000)	\$0 \$207,000	(\$895,562) \$160,000	\$653,882 \$422,000				
Prior Year Salary Increase Allocations to Divisions from Central Pool	(\$110,298)		(\$4,752)	(\$1,950,401)	(\$3,965,190)				
New Year Compensation Pool Funding			\$0	\$6,669,989	\$2,686,700				
Center for California Studies Adjustments per Budget Act Prior Year Center for Californa Studies Salary Increase Allocations			\$0 \$0	\$442,000 \$8,292	\$500,000 \$21,648				
Tuition Fee Discounts (aka State University Grants)	\$10,153,800	\$1,067,200	\$254,000	\$308,100	\$572,000				
	\$103,743,747	\$103,273,947	\$108,655,295	\$114,870,713	\$119,997,753				
Federal Work Study, Financial Aid	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000				
Total Projected Uses of Funds	\$253,392,253	\$242,152,731	\$259,545,771	\$272,527,437	\$286,592,137				
Projected Surplus/(Deficit)	(\$4,785,576)	(\$1,763,094)	\$42,366	\$0	\$0				
Budget Balancing Plan									
One-Time (Fiscal Year) Central Reserves	\$7,928,500	\$1,763,094							
Fiscal Year Budget Balance/(Deficit)	\$3,142,924	\$0	\$42,366	\$0	\$0				
Structural Budget Problem Remaining	(\$4,785,576)	(\$1,763,094)	\$0	\$0	\$0				
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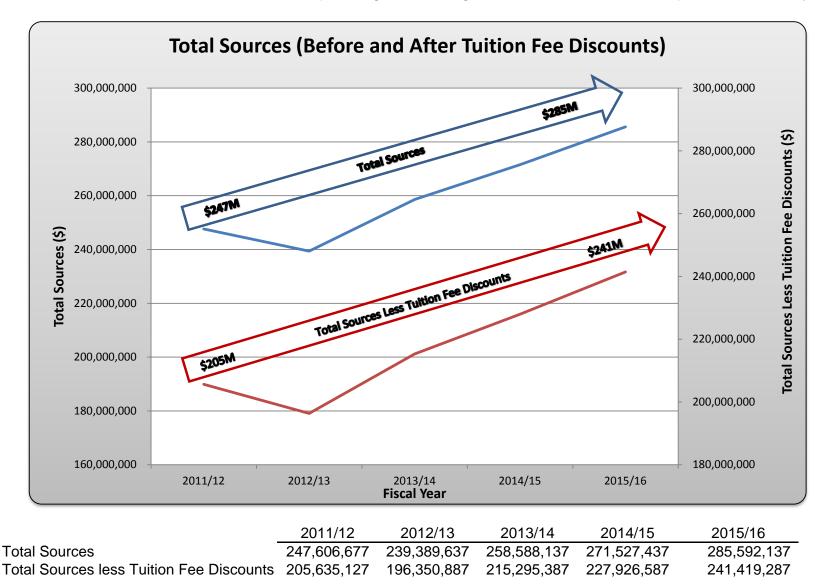
# Sacramento State General Operating Fund Budget by Fiscal Year (Excluding Tuition Fee Discounts)

	2011/12	2012/13	2013/14	2014/15	2015/16
 Sources of Funds					
State Appropriation	107,426,677	101,769,637	116,988,137	126,337,437	136,402,137
Fees	140,180,000	137,620,000	141,600,000	145,190,000	149,190,000
Total Sources:	247,606,677	239,389,637	258,588,137	271,527,437	285,592,137
Less Tuition Fee Discounts (TFD/EOP)	(41,971,550)	(43,038,750)	(43,292,750)	(43,600,850)	(44,172,850)
Total Sources less Tuition Fee Discounts:	205,635,127	196,350,887	215,295,387	227,926,587	241,419,287
Uses of Funds					
Divisional Allocations	134,360,645	123,052,140	123,171,174	132,570,827	141,382,516
Less Divisional Baseline Reductions Less Furlough Savings	(12,267,346)	(11,051,168)			
Restricted Programs	3,040,000	3,040,000	3,040,000	3,490,292	4,011,940
All University Expenses	22,754,392	22,076,997	22,918,487	22,285,897	22,647,788
Benefits	58,150,185	56,613,185	61,745,285	62,482,723	70,266,605
Compensation	582,012	582,012	577,260	5,296,848	1,546,358
Tuition Fee Discounts (SUG/EOP)	41,971,550	43,038,750	43,292,750	43,600,850	44,172,850
Strategic Goals, Student Success &					
Completion Initiatives					1,564,080
Reserves	3,800,815	3,800,815	3,800,815	1,800,000	-
Total Uses:	252,392,253	241,152,731	258,545,771	271,527,437	285,592,137
Less Tuition Fee Discounts (TFD/EOP)	(41,971,550)	(43,038,750)	(43,292,750)	(43,600,850)	(44,172,850)
Total Uses less Tuition Fee Discounts:	210,420,703	198,113,981	215,253,021	227,926,587	241,419,287
Net Income/(Deficit)	(4,785,576)	(1,763,094)	42,366	-	-

Does not include Federal Work Study amounts as it is a pass-through entry

For this presentation, the Tuition Fee Discounts (TFD) are excluded from the total sources and uses. Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to the those students who are financial needy. The Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year which is also used to support financially needy students. These permanent funds are to be used for the sole purpose of providing tuition fee discounts to these students and cannot be used for any other purpose. They are essentially a "pass through" entry; therefore, these expenses cannot be reduced as a means to balance the budget. Reductions must be found elsewhere.

2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.

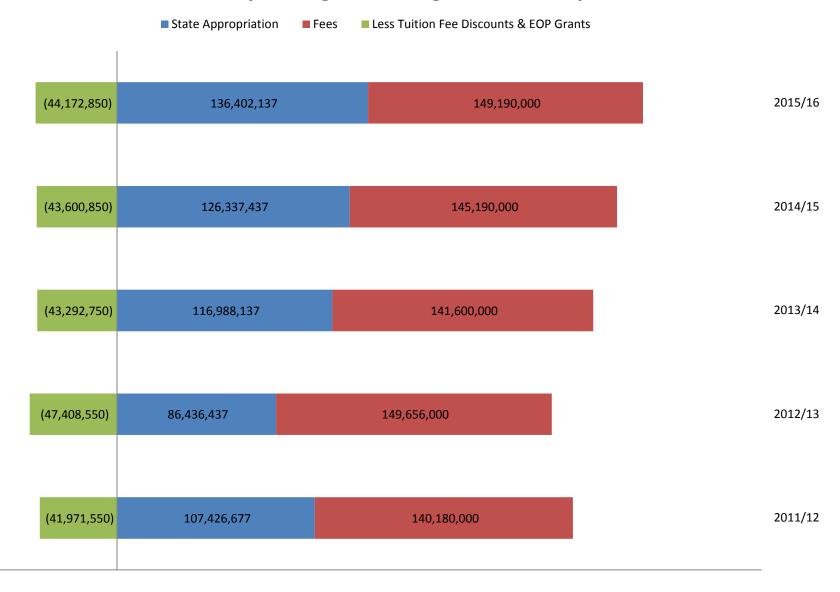


Sacramento State General Operating Fund Budget - Sources of Funds Comparison Two Ways

Tuition Fee Discounts represent the one-third of revenue from student fee increases that is set aside to support those students who are financially needy. It also includes Extended Opportunity Program grants of \$683,150 per fiscal year which is also earmarked for financially needy students.

The 2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.

## Sacramento State Operating Fund Budget - Sources by Fiscal Year



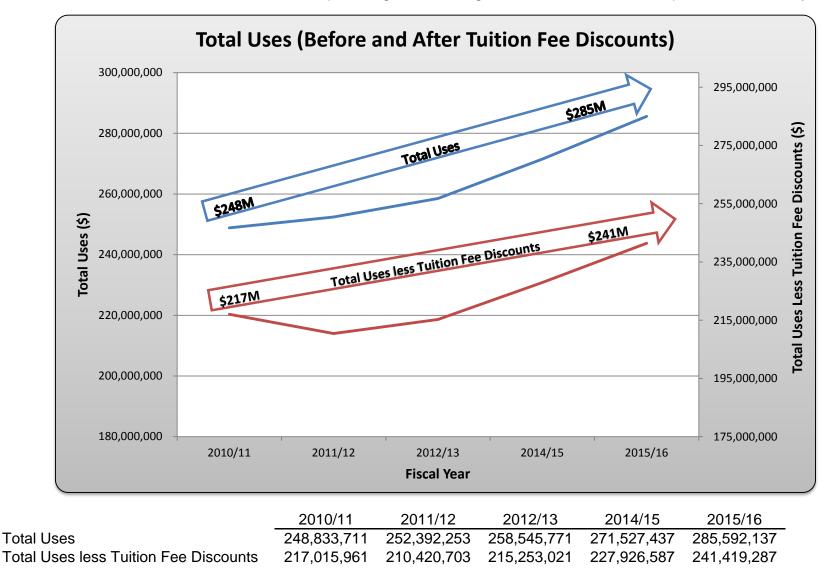
\* Denotes the financial aid set aside from State Appropriation and Student Fees which cannot be used for any other purpose

### Sacramento State General Operating Fund Sources and Uses by Fiscal Year

	2011/12	2012/13	2013/14	2014/15	2015/16
State Appropriation	107,426,677	86,436,437	116,988,137	126,337,437	136,402,137
Fees	140,180,000	149,656,000	141,600,000	145,190,000	149,190,000
Less Tuition Fee Discounts & EOP Grants	(41,971,550)	(47,408,550)	(43,292,750)	(43,600,850)	(44,172,850)
Total Sources	205,635,127	188,683,887	215,295,387	227,926,587	241,419,287

The portion of funds associated with the Tuition Fee Discount (TFD) is deducted from overall total to illustrate the portion of the total sources that are designated for this purpose. Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to the those students who are financially needy. These permanent funds are to be used for the sole purpose of providing tuition fee discounts to these students and cannot be used for anything else. Therefore, these expenses are not subject to campus reductions and budget balancing measures must be found elsewhere. Additionally, the Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year which is designated for financially needy students.

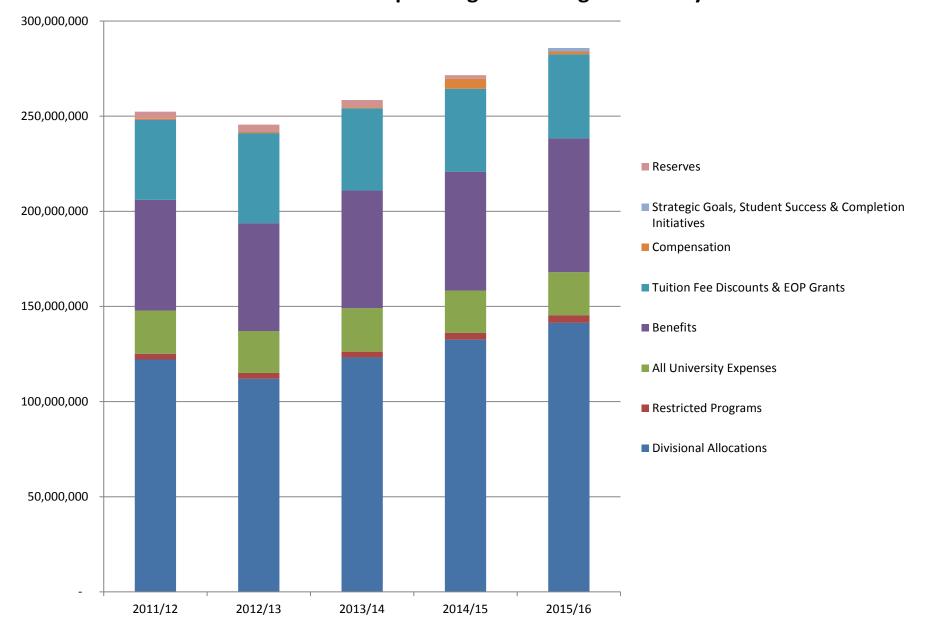
2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.



Sacramento State General Operating Fund Budget - Uses of Funds Comparison Two Ways

Tuition Fee Discounts represent the one-third of revenue from student fee increases or state appropriation that is set aside to support those students who are financially needy. It also includes Extended Opportunity Program grants of \$683,150 per fiscal year which is also earmarked for financially needy students. These funds are specifically earmarked for assisting these students and cannot be reduced to balance the budget or be used for other purposes.

2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.



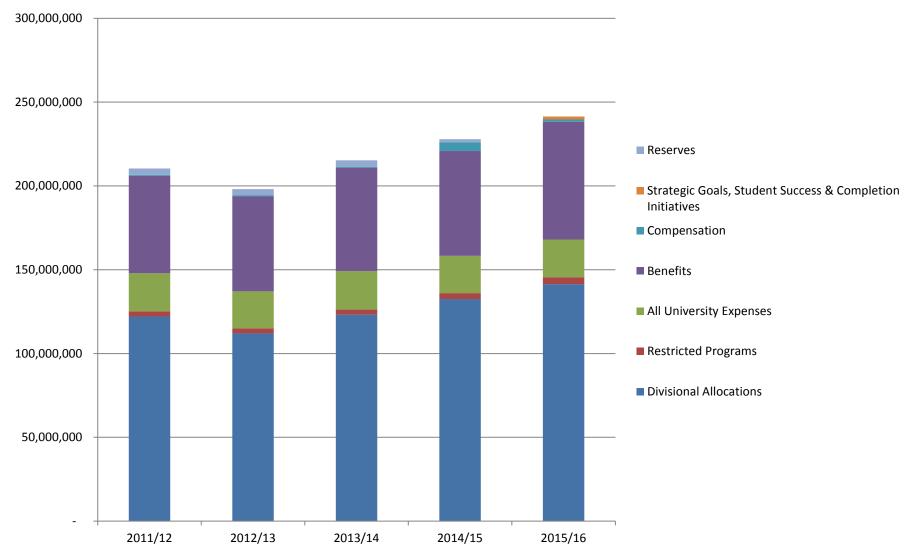
## Sacramento State General Operating Fund Budget - Uses by Fiscal Year

## Sacramento State General Operating Fund Budget - Uses by Fiscal Year

	2011/12	2012/13	2013/14	2014/15	2015/16
Divisional Allocations	122,093,299	112,000,972	123,171,174	132,570,827	141,382,516
Restricted Programs	3,040,000	3,040,000	3,040,000	3,490,292	4,011,940
All University Expenses	22,754,392	22,076,997	22,918,487	22,285,897	22,647,788
Benefits	58,150,185	56,613,185	61,745,285	62,482,723	70,266,605
Tuition Fee Discounts & EOP Grants	41,971,550	47,408,550	43,292,750	43,600,850	44,172,850
Compensation	582,012	582,012	577,260	5,296,848	1,546,358
Strategic Goals, Student Success &					
Completion Initiatives	-	-	-	-	1,564,080
Reserves	3,800,815	3,800,815	3,800,815	1,800,000	-
Total Uses	252,392,253	245,522,531	258,545,771	271,527,437	285,592,137

The 2012/13 fiscal year data differs from the February 2013 published report due to the passage of Proposition 30 in November 2012. Tight publishing deadlines did not allow for the final proposition outcome to be included. Thus, the data contained in this report reflects the final outcome.

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# Sacramento State General Operating Fund Budget - Uses by Fiscal Year (Excludes Tuition Fee Discounts and EOP Grants\*)

\*Tuition Fee Discounts and Education Opportunity Program (EOP) grants are basically pass-through entries. Funds are used to pay tuition fees for financially needy students.

# Sacramento State General Operating Fund Budget - Uses by Fiscal Year (Excludes Tuition Fee Discounts and EOP Grants)

	2011/12	2012/13	2013/14	2014/15	2015/16
Divisional Allocations	122,093,299	112,000,972	123,171,174	132,570,827	141,382,516
Restricted Programs	3,040,000	3,040,000	3,040,000	3,490,292	4,011,940
All University Expenses	22,754,392	22,076,997	22,918,487	22,285,897	22,647,788
Benefits	58,150,185	56,613,185	61,745,285	62,482,723	70,266,605
Compensation	582,012	582,012	577,260	5,296,848	1,546,358
Strategic Goals, Student Success &					
Completion Initiatives	-	-	-	-	1,564,080
Reserves	3,800,815	3,800,815	3,800,815	1,800,000	-
Total Uses	210,420,703	198,113,981	215,253,021	227,926,587	241,419,287

Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to the those students who are financially needy. These permanent funds are to be used for the sole purpose of providing Tuition Fee Discounts to these students; therefore, these expenses are not subject to campus reductions and any budget balancing solutions must be found elsewhere. The Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year for financially needy students.

2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.

Also excludes Federal Work Study revenue and expense which are pass through accounts.

### PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY 2015-16 Fiscal Year As of 8-19-15

Total FTES* <b>Funded Resident FTES</b> Non-Resident FTES		22,934 <b>22,545</b> 389
		2015-16 Campus Budget Estimates
Sources of Funds		
Appropriations - General Fund Baseline from Prior Year		\$126,337,437
Retirement Adjustments		\$3,614,000
Adjustments-Compensation		\$57,700
Adjusted General Fund Baseline Appropriation		\$130,009,137
State Appropriation 15-16 Changes		
Compensation and Benefits		
Health		\$622,000
General Fund Adjustment		
2% Compensation Increase Pool	_	\$1,629,000
	Subtotal	\$2,251,000
Specified Programs		
Student Success & Completion Initiatives		\$968,000
Center for California Studies		\$500,000
Systemwide Space Reallocation	-	
	Subtotal	\$1,468,000
Unrestricted		
Marginal Cost Enrollment Increase (GF) - rounded amount		\$2,605,000
Tuition Fee Discount Adjustments (SUG)		\$69,000
Tuition Fee Revenue Adjustments		
General Fund Adjustment		
	Subtotal	\$2,674,000
Projected Appropriation		\$136,402,137
Campus Projected Revenue and Adjustments		
Tuition Fee Discounts Revenue **		\$144,800,000
Non-Resident Fees		\$3,000,00
Application Fees		\$1,300,000
Other Miscellaneous Revenue	F	\$90,000
		\$149,190,000
		\$285,592,137
Other Revenue (WS, Financial Aid)		\$1,000,000
Total Projected Sources of Funds		\$286,592,137

	2015-16 Campus Budget Estimates
Uses of Funds	
Division Baseline Allocations	
Prior year divisional allocations	\$132,570,827
2014/15 Salary Increase Allocations (promotions, reclassifications)	\$717,588
2014/15 Salary Increase Allocations (salary increases)	\$3,943,542
2015/16 New Baseline Allocations to Divisions	\$2,917,559
2015-16 Enrollment Growth Funding to AA\ (460 Resident FTES)	\$1,363,000
Moving ABA Funds back to AUE for Neulion Ticketing System	(\$20,000)
Reduce Student Affairs Baseline in exchange for Transcript Fee Rev	(\$110,000)
Academic Affairs (Global Educ Tsf from SA)	\$281,712
Student Affairs (Global Ed Tsf to AA)	(\$281,712)
	\$141,382,516
Strategic Goals, Student Success and Completion Initiatives Baseline Funds	
2015/16 New Baseline Allocations	\$1,564,080
All University Expenses (AUE) - Baseline	22 205 207
Prior year All University Expenses	22,285,897
Add Neulion Ticketing System in All University Expenses	\$20,000
Changes to All University Expenses	341,891
	22,647,788
Campus Reserves	
Prior year reserves	\$1,800,000
Adjustments to reserve (current year)	(\$1,800,000) \$0
Campus Baseline Mandatory Costs	
Prior year mandatory costs (compensation pool, benefits, restricted	
programs, student grants)	114,870,713
Retirement Adjustment	\$3,614,000
Health	\$622,000
Benefit Pool Shortfall from 14/15	\$653,882
Benefits Pool (460 Resident FTES)	\$422,000
2014/15 Salary Increase Allocations to Divisions	(\$3,965,190)
2% Compensation Pool Increase	\$1,629,000
Compensation	\$57,700
Campus Funded Faculty and Staff Equity Increase Pool	\$1,000,000
Center for California Studies Augmentation	\$500,000
2014/15 Center for California Studies Salary Increases	\$21,648
Tuition Fee Discount Adjustment (SUG)	\$69,000
Additional Tuition Fee Discounts (SUG) from Fee Revenue	\$503,000
	119,997,753
Subtotal - Before WS, Restricted Programs	\$285,592,137
Work Study, Financial Aid	\$1,000,000
Total Projected Uses of Funds	\$286,592,137
Balance	\$0

\* Includes graduate FTES and non-resident FTES
 \*\* Fee revenue based on revised 15/16 projected enrollment target as of 7/28/15 per Ed Mills (460 resident FTES)
 Denotes pass through funding

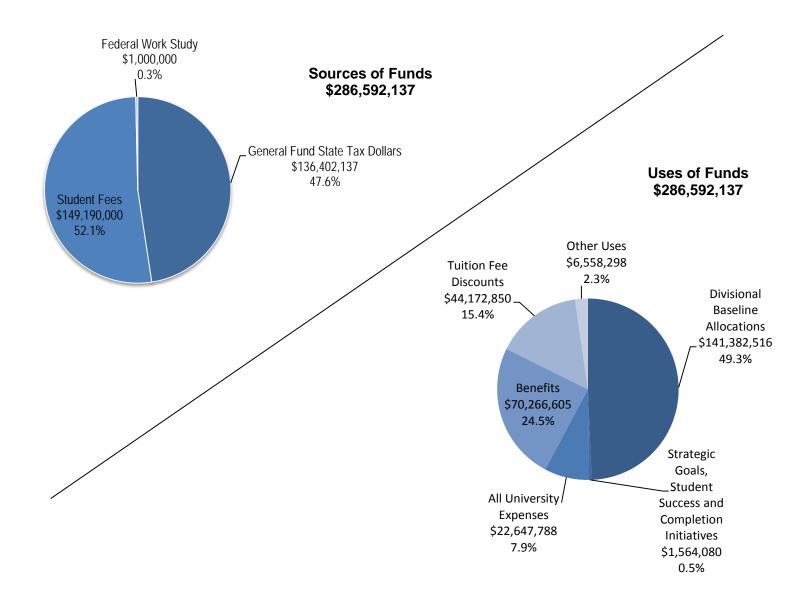
### 2015/16 OPERATING FUND BUDGET - SACRAMENTO STATE

Budget Allocations as Approved by the President August 2015

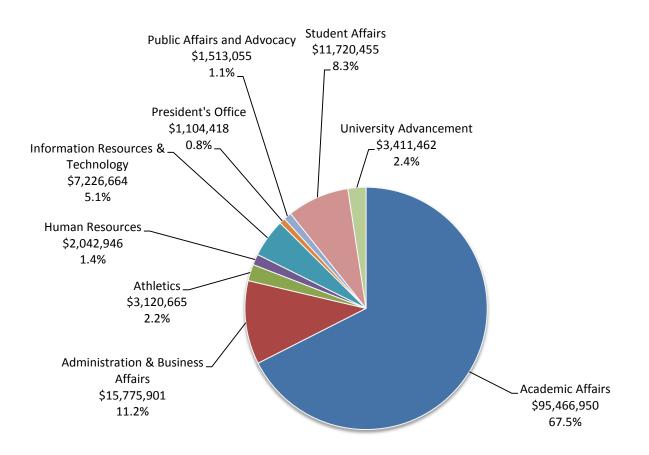
August 2015										
	2014/15 Baseline	2014/15 Baseline Adjustments*	2015/16 Changes	2015/16 Baseline Before Allocations	2015/16 Permanent Allocations	2015/16 New Allocations		Notes		
Academic Affairs	88,791,301	3,625,614	1,363,000	93,779,915	1,687,035	95,466,950	67.5%	Faculty promotions, compensation funding, enrollment growth funding for 460 Resident FTES, and baseline funding from Student Affairs for movement of departments		
Administration & Business Affairs	15,033,093	537,312	(20,000)	15,550,405	225,496	15,775,901	11.2%	Compensation funding and moving baseline to re- establish AUE		
Athletics	2,857,388	93,024		2,950,412	170,253	3,120,665	2.2%	Compensation funding and baseline funding for an athletic trainer and two Athletics' Business Office positions		
Human Resources	1,947,659	66,072		2,013,731	29,215	2,042,946		Compensation funding		
Information Resources & Technology	6,929,344	193,380		7,122,724	103,940	7,226,664		Compensation funding		
President's Office	1,052,936	35,688		1,088,624	15,794	1,104,418		Compensation funding		
Public Affairs & Advocacy	1,448,937	42,384		1,491,321	21,734	1,513,055	1.1%	Compensation funding		
Student Affairs	11,609,891	(24)	(110,000)	11,499,867	220,588	11,720,455	8.3%	Compensation funding, baseline funding to Academic Affairs for movement of departments, and swapping of baseline for transcript fee revenue		
University Advancement	2,900,278	67,680		2,967,958	443,504	3,411,462	2 1%	Compensation funding and baseline for 4 development directors		
	2,300,270	07,000		2,307,330	440,004	0,411,402	100.0%	141,382,516		
Strategic Goals, Student Success and								49.3%		
Completion Initiatives	-	-	-	-	1,564,080	1,564,080	100.0%	0.5%		
Restricted or Mandatory Costs Center for California Studies	3,490,292	21,648	500,000	4,011,940		4,011,940	2.8%	Compensation funding and additional baseline from state		
All University Expenses (AUE)	22,285,897	,	361,891	22,647,788		22,647,788		Increase in costs		
Mandatory Benefits Costs	62,482,723	1,590,700	6,193,182	70,266,605		70,266,605		Increase in costs and allocations		
Compensation	5,296,848	(5,555,890)	1,805,400	1,546,358		1,546,358		Compensation funding		
Tuition Fee Discounts (formerly student	0,200,010	(0,000,000)	1,000,100	1,010,000		1,010,000	1.170			
grants)	43,600,850		572,000	44,172,850		44,172,850	30.8%	Tuition Fee Discounts increase		
University Operational Emergency Reserve and Unallocated	1,800,000		(1,800,000)	-		-	0.0%	Removed baseline reserve		
Federal Work Study/Financial Aid	1,000,000		-	1,000,000		1,000,000				
Total: Resources Available	272,527,437	717,588	8,865,473	282,110,498	4,481,639	286,592,137	100.0%	<b>143,645,541</b> 50.1%		
General Fund						136,402,137	47.6%			
Fees Federal Work Study/Financial Aid						149,190,000 1,000,000	52.1%			
Total Resources						286,592,137	0.3% 100.0%			
Surplus/(Deficit)						-				

\* Baseline adjustments include 2014/15 continuing costs due to faculty promotions, salary increases and reclassifications 76

# Sacramento State 2015/16 Operating Fund Budget



# Sacramento State 2015/16 Operating Fund Budget Divisional Baseline Allocations Detail \$141,382,516



# Sacramento State 2015/16 Operating Fund Budget Data

Sources of Funds	Amount	Percent
General Fund State Tax Dollars	\$136,402,137	47.6%
Student Fees	\$149,190,000	52.1%
Federal Work Study	\$1,000,000	0.3%
Total 2015/16 Sources:	\$286,592,137	100.0%
Uses of Funds	Amount	Percent
Divisional Baseline Allocations	\$141,382,516	49.3%
Strategic Goals, Student Success and		
Completion Initiatives	\$1,564,080	0.6%
All University Expenses	\$22,647,788	7.9%
Benefits	\$70,266,605	24.5%
Tuition Fee Discounts	\$44,172,850	15.4%
Other Uses	\$6,558,298	2.3%
Total 2015/16 Uses:	\$286,592,137	100.0%
Divisional Baseline Allocation Detail	Amount	Percent
Academic Affairs	\$95,466,950	67.5%
Administration & Business Affairs	\$15,775,901	11.2%
Athletics	\$3,120,665	2.2%
Human Resources	\$2,042,946	1.4%
Information Resources & Technology	\$7,226,664	5.1%
President's Office	\$1,104,418	0.8%
Public Affairs and Advocacy	\$1,513,055	1.1%
Student Affairs	\$11,720,455	8.3%
University Advancement	\$3,411,462	2.4%
Total Division Baselines	\$141,382,516	100.0%
Other Uses Detail	Amount	Percent
Restricted Program	\$4,011,940	61.2%
Compensation	\$1,546,358	23.6%
Unallocated (Operational Reserve)	\$0	0.0%
	\$1,000,000	15.3%
Federal Work Study	φ1,000,000	10.070

Mandatory Costs

 From:
 President Robert S. Nelsen

 To:
 csus-staff-everyone

 Subject:
 [SACSEND] President"s Update: Thursday, October 8, 2015

 Date:
 Thursday, October 08, 2015 3:48:46 PM



Thursday, October 8, 2015



We have important work to do as we increase freshman and transfer graduation rates, decrease the time to degree, provide the classes that our students need, and close the achievement gaps.

#### To All Faculty and Staff:

As announced during my Fall Address, I am pleased to share the details of the 2015-16 General Operating Fund Budget. In the coming weeks, we also will be announcing a budget forum that I encourage you to attend. I would particularly like to express my appreciation for the work of the University Budget Advisory Committee (UBAC) and the Office of Budget Planning and Administration in preparing this year's budget.

#### Permanent Baseline Budget

The State of California's 2015-16 budget provides the entire California State University system with additional permanent baseline funding of \$225 million. There is an expectation that much of the funding will be used to increase California resident student enrollment. For Sacramento State, our targeted enrollment growth is 2 percent (460 FTES). Our total state appropriation and student fee revenue sources for 2015-16 combine to create an overall \$286,592,137 budget. This budget includes \$2.6 million in funding for the 2 percent enrollment growth and \$968,000 for student success and completion initiatives.

In order to achieve a balanced budget, our projected uses of funds (i.e., projected expenditures) for 2015-16 purposefully match our projected sources of funds – the aforementioned \$286,592,137. As I said in my Fall Address, there is no margin for error.

After reviewing UBAC's recommendations, in addition to approving divisional allocations of \$2,917,559, I also have approved adopting UBAC's proposed two-tiered (1.9 percent and 1.5 percent) divisional increases. Hence, Academic Affairs and Student Affairs will receive 1.9 percent increases to their budgets. It is important to note that Academic Affairs also will receive \$1.36 million in permanent baseline funding for instruction (e.g., hiring faculty) associated with enrollment growth. The remaining divisions will receive 1.5 percent augmentations. I added supplemental funding to two divisions (Athletics and University Advancement) for new, needed personnel. To help meet NCAA reporting requirements, Athletics is receiving funding for two Business Office positions, and to protect the safety of our student athletes, we also are adding a trainer to Athletics' budget. We are gearing up for the University's first Comprehensive Campaign, so gift officers have been added to Advancement's budget to ramp up the campaign and to supplement the colleges' fundraising efforts. Another \$1.56 million has been allocated to help address our Student Success and Completion Initiatives.

Given the CSU Graduation Initiative 2025 goals for the University and given our priority to increase our retention rates and graduation rates, and to decrease our students' time to degree, we will be hiring someone to evaluate, oversee, coordinate, and improve our student success initiatives. For me personally, it is important that we measure and demonstrate success at every step of the way. It is also important that we work strategically and that we effectively and efficiently use these funds to ensure the success of our faculty and students.

As for the All University Expenses (AUE), I agree with UBAC's recommendations. In addition to normal cost increases, the Neulion Ticketing System cost was moved back into the AUE category. This system serves a variety of University entities (e.g., Athletics, Theatre Arts, Music, etc.), and the expenses can be erratic from year to year.

A summary of the University's final budget for the 2015-16 General Operating Fund is available <u>here</u>.

#### One-Time Budgets

The two areas where I have made changes to UBAC's recommendations are for the Short-Term Strategic (one-time) Funds and One-Time Project Funds. For the Short-Term Strategic Funds, I have decided to fund the new positions in University Advancement and Athletics mentioned above via permanent baseline funds; hence, those costs were removed from the list. I also added \$100,000 in one-time funding for operating costs associated with the Comprehensive Campaign – we will not be able to raise money without appropriately investing in the campaign. A summary of the Short-Term Strategic (one-time) Funds is available here.

With regard to the One-Time Project Funds, of the \$31,601,833 in requests, I have approved \$16,554,700 in total projects. Funded projects are identified here. Upon reviewing the initial recommendations and after discussing those recommendations in Cabinet and with key leaders, we believed that it was important to focus on projects critical to the University's mission and to funding some very serious deferred maintenance items such as hazardous waste abatement and water exposure problems. We also added items that directly affect the safety of our faculty, staff, and students, such as work on trip hazards and fire walls. We were able to reduce the funding for some items such as elevator replacements and repairs by finding funding in existing divisional budgets, and I did not fund the renovation and furnishing of a downtown School of Public Policy because space for the school has not yet been found. Finally, because we already are funding enrollment growth with the additional baseline funding of \$1.3 million as described above and because, in principle, enrollment growth should not be funded by one-time funding, I reduced the request from Academic Affairs from \$4,389,632.95 to \$1,000,000. This \$1,000,000 is to be used to hire instructors to fill sections of needed courses, especially so-called bottleneck courses.

Martin Luther King Jr. once said that a budget is a moral document. I concur. We are allocating more than \$1,000,000 in this year's budget for equity raises, and, obviously, we are being aggressive with enhancing safety, and even more so with supporting student success and completion initiatives. In the fall, we will be reinstituting an

annual budget presentation during which we will roll out the budget in more detail. At the end of the fiscal year, we also will be instituting an annual financial review, where we will discuss how the actual budget was spent.

We have important work to do as we increase freshman and transfer graduation rates, decrease the time to degree, provide the classes that our students need, and close the achievement gaps. I look forward to working with all of you.

Sincerely,

Robert S. Nelsen



California State University, Sacramento Office of the President 6000 J Street • Sacramento Hall 206 • Sacramento, CA 95819-6022 (916) 278-7737 • (916) 278-6959 Fax • www.csus.edu/president

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### 2015/16 OPERATING FUND BUDGET - SACRAMENTO STATE

Budget Allocations as Approved by the President August 2015

August 2015										
	2014/15 Baseline	2014/15 Baseline Adjustments*	2015/16 Changes	2015/16 Baseline Before Allocations	2015/16 Permanent Allocations	2015/16 New Allocations		Notes		
Academic Affairs	88,791,301	3,625,614	1,363,000	93,779,915	1,687,035	95,466,950	growth	promotions, compensation funding, enrollment funding for 460 Resident FTES, and baseline from Student Affairs for movement of nents		
Administration & Business Affairs	15,033,093	537,312	(20,000)	15,550,405	225,496	15,775,901	Compensional Compension	nsation funding and moving baseline to re- h AUE		
Athletics	2,857,388	93,024		2,950,412	170,253	3,120,665		nsation funding and baseline funding for an trainer and two Athletics' Business Office s		
Human Resources	1,947,659	66,072		2,013,731	29,215	2,042,946		nsation funding		
								-		
Information Resources & Technology	6,929,344	193,380		7,122,724	103,940	7,226,664	5.1% Compe	nsation funding		
President's Office	1,052,936	35,688		1,088,624	15,794	1,104,418	0.8% Compe	nsation funding		
Public Affairs & Advocacy	1,448,937	42,384		1,491,321	21,734	1,513,055	1.1% Compe	nsation funding		
Student Affairs	11,609,891	(24)	(110,000)	11,499,867	220,588	11,720,455	Affairs f	nsation funding, baseline funding to Academic or movement of departments, and swapping of e for transcript fee revenue		
University Advancement	2,900,278	67,680		2,967,958	443,504	3,411,462	Comperent 2.4% director	nsation funding and baseline for 4 development		
	2,000,210	07,000		2,007,000	++0,00+	0,411,402	100.0%	- 141,382,516		
Strategic Goals, Student Success and							49.3%			
Completion Initiatives	-	-	-	-	1,564,080	1,564,080	100.0% 0.5%	1,564,080		
Restricted or Mandatory Costs Center for California Studies	3,490,292	21,648	500,000	4,011,940		4,011,940		nsation funding and additional baseline from state		
All University Expenses (AUE)	22,285,897		361,891	22,647,788		22,647,788	15.8% Increase	e in costs		
Mandatory Benefits Costs	62,482,723	1,590,700	6,193,182	70,266,605		70,266,605	48.9% Increas	e in costs and allocations		
Compensation	5,296,848	(5,555,890)	1,805,400	1,546,358		1,546,358	1.1% Compe	nsation funding		
Tuition Fee Discounts (formerly student grants)	43,600,850		572,000	44,172,850		44,172,850	30.8% Tuition	Fee Discounts increase		
University Operational Emergency Reserve and Unallocated	1,800,000		(1,800,000)	-		-	0.0% Remove	ed baseline reserve		
Federal Work Study/Financial Aid	1,000,000		-	1,000,000		1,000,000	0.7%			
Total: Resources Available	272,527,437	717,588	8,865,473	282,110,498	4,481,639	286,592,137	100.0% <b>50.1%</b>	143,645,541		
General Fund						136,402,137	47.6%			
Fees						149,190,000	52.1%			
Federal Work Study/Financial Aid Total Resources						1,000,000 286,592,137	<u> </u>			
Surplus/(Deficit)						,,,,,,,,				

\* Baseline adjustments include 2014/15 continuing costs due to faculty promotions, salary increases and reclassifications 83

Division	Prioritize your requests	List and describe how these funds will be used to further your division's strategic priorities	2015-16 Requests	UBAC 2015/16 Recommendation	President Approves	Notes
AA	1	Provide assigned time to faculty leads to prepare and write the WASC report that is due Fall 2016	\$52,000	\$52,000	\$52,000	
ATH	1	Continued funding for the Certified Athletic Trainer that was originally funded in 2014-15. In order to better serve the health and safety needs of our student-athletes during their practices and competitions.	\$42,852	\$0	\$0	President provided baseline funding to Athletics for this position
ATH	2	Funding for a temporary fundraising position that is projected to raise funds in excess of the cost of the position by the 2016-17 fiscal year.	\$55,000	\$55,000	\$55,000	
ATH	3	Funding to support the additional positions in the Athletics Business Office approved by the President in 2014-15.	\$84,540	\$0	\$0	President provided baseline funding to Athletics for these two positions
HR	1	Leadership Development Academy with focus on faculty development; previously funds were allotted from Academic Affairs to provide for a faculty/program directors leadership academy that created a pipeline to administrative positions on campus; reviving this program would contribute to the University's strategic goal of excelling as a place to work.	\$35,000	\$35,000	\$35,000	
HR	2	Campus-wide diversity and inclusion development opportunity; the campus has an increasingly diverse student body and Sacramento has been touted as one of America's most diverse cities; the campus community could only benefit from learning more about how to positively embrace the benefits associated with diversity and inclusion. Furthermore this opportunity would support the University's strategic goal of excelling as a place to learn, work, live, and visit.	\$40,000	\$0	\$0	
IRT	1	Data Analysis of Bottleneck Courses and Course Scheduling: Perhaps the most significant problem cited by students in regard to timely graduation is the lack of course availability and lack of courses that meet student schedules. While there have been small data analysis studies of particular course bottlenecks, no comprehensive study of the bottleneck and scheduling issue has been completed. The type of analysis planned is to compare student degree audit and academic plan information with actual registration data to clearly identify the gaps and bottlenecks in course demand and availability. In addition, we will work with Ad Astra to conduct a study to identify the primary course scheduling conflicts and bottlenecks faced by our students. This same type of study was used by our incoming President to increase graduation rates at his previous institutions by almost 10%.	\$150,000	\$0	\$0	This capability will be part of the eAdvising software implementation
IRT	2	Predicitve Data Analytics, Modeling, and Dashboards: Early warning systems based on predictive analysis of student academic progress data can both identify at-risk students and point to interventions that are likely to assist those at-risk students in continuing towards graduation. Dashboards that would be embedded into MySacState would provide direct indications to individual students regarding degree progress and at-risk behaviors. Funding would be used to acquire additional predictive analytics licenses, develop individual dashboards, and speed development of early-warning systems.	\$100,000	\$0	\$0	This capability will be part of the eAdvising software implementation
SA	1	Directly support Graduation Initiative projects	\$200,000	\$200,000	\$200,000	
SA	2	The College Ready Campaign - implement initiatives to substantially reduce the number of incoming students who require remediation. The Upper-Division Ready Campaign - collaborate with feeder community colleges to increase the	\$100,000	\$100,000	\$100,000	
SA	3	number of students pursuing the Associates Degree for Transfer and completion of all lower-division requirements before transferring.	\$100,000	\$100,000	\$100,000	
SA	4	The Career Ready Initiative - identify and implement strategies to enhance the career readiness of upper- division students and track placement rates among graduates.	\$100,000	\$100,000	\$100,000	
UA	1	5 Directors of Development (front-line support for fundraising priorities articulated by college deans and the provost)	\$450,000	\$400,000	\$0	President provided baseline funding to University Advancement for these positions
UA	2	Campaign operating and cultivation expenses*	\$180,000	combine with above	\$100,000	
UA	3	1 Development Associate to cultivate the base of supporters in our major gifts pipeline*	\$56,316	combine with above	\$0	
UA	4	1 Prospect Research Analyst to provide background biographical info in addition to wealth screening data to assist development officers in working with donors and prospects*	\$46,764	combine with above	\$0	
UA	5	1 Alumni Engagement Analyst to support target communities such as graduates of the last decade*	\$46,764	combine with above	\$0	

Division	Prioritize your requests	List and describe how these funds will be used to further your division's strategic priorities		UBAC 2015/16 Recommendation	President Approves	Notes
UA	6	Media Production Specialist will provide a visual case for support and bring to life the case statement developed for the campaign*	\$49,248	combine with above	\$0	
UA	7	1 Advancement Services Associate to create management and departmental campaign reports, gifts processing, interface with departments and IRT for all IT needs*	\$56,316	combine with above	\$0	
UA	8	Student Advancement Council*	\$40,000	combine with above	\$0	
UA	9	Sac State Magazine Increased Circulation*	\$50,000	combine with above	\$0	
		TOTAL:	\$2,034,800	\$1,042,000	\$742,000	

# One-Time Expenditure Needs by Funding Source and Fiscal Year by Division

One-Time Expenditure Needs by Funding Source and Fiscal Year by Division

Attachment C

14/15 Projected Central CF Funds: Less Recommended Central 1-time Reserve Balance:	\$36,000,000 -\$18,703,300
Total 15/16 Projected Funds Available:	\$17,296,700
Less Strategic Short-Term (one-time) Funding:	-\$742,000
Less Recommended 1-time Project Funds:	-\$16,554,700
Projected Remaining Carry Forward Balance:	\$0

Division	requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Funding Source if request not funded centrally (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description	Classify Expenses as One- time (1-time) or Intermittent (Int)	Continuation of prior year request?	2015/16 Requests	UBAC Recommends 15/16	President Approves
AA	1	Student related. Generate overage FTES to facilitate timely graduation and mitigate bottlenecks	No		Projected to generate overage FTES of more than 850 FTES for excess enrollment. This number is within the 3.5% over campus baseline resident target permitted by the Chancellor's Office and based on data trends of overage FTES for the past three academic years.	Intermittent	No	\$2,200,000	2,200,000	
AA	2	Student-Related. Generate International	No		Projected to achieve 300 FTES for international students based on data for the past three academic years. The amount requested is based on the distribution model of revenues generated by international student tuition as described on page 9 of the budget narrative, operational costs of the Center and to incentivize recruitment of international students.	Intermittent	No	\$2,189,633	1,000,000	1,000,000
AA		Student-Related. Generate Non-resident FTES	No		Projected to achieve 150 FTES for non-resident students to cover costs for course sections.	Intermittent	No	\$500,000	combine with above	
AA	4	Supporting Research Infrastructure. Faculty startup package in STEM disciplines University-Wide.	No		To set up lab equipment and lab capacity in STEM disciplnes to enhance undergraduate and graduate research.	Intermittent	Yes	\$400,000	\$400,000	\$400,000
AA	5	University Catalog and curriculum workflow software Infrastructure.	AA, SA, IRT		Purchase of software for University Catalog management and curriculum workflow including coordinating and updating course and program changes and maintaining curriculum data.	1-time	No	\$250,000	\$250,000	\$250,000
AA	6	Renovation of Downtown School of Public Policy Student-Related	No		Renovation and furnishing of Downtown School of Public Policy.	1-time	No	\$100,000	\$100,000	\$0
AA	7	Infrastructure. Remodel space to create large lecture hall	AA, IRT		Conversion of existing space in the Library	1-time	No	\$1,500,000	\$1,500,000	\$1,500,000

One-Time Expenditure Needs by Funding Source and Fiscal Year by Division

Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Funding Source if request not funded centrally (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description	Classify Expenses as One- time (1-time) or Intermittent (Int)	Continuation of prior year request?	2015/16 Requests	UBAC Recommends 15/16	President Approves
AA		Student-Related Infrastructure. Renovation of Dance facility in Solano Hall	in consultation with ABA		Dance facility renovation in Solano Hall to meet safety and accreditation standards and to comply with ADA requirements.	1-time	No	\$1,300,000	\$0	\$0
AA		Supporting Research Infrastructure. Convert a glass blowing Chemistry lab into 2 research labs for faculty, graduate and undergraduate students in Chemistry in Sequoia Hall			The remodel of the lab into 2 CHEM research lab will facilitate research, submission of grant proposals, undergraduate and graduate student research. The request includes funding for lab benches, chemical cabinets, refrigerators and incubators.	1-time	No	\$500,000	\$0	\$0
ABA		University-Wide and Faculty/Student Technology	IRT, AA, ABA	Centrally Funded	SMART classrooms: Classroom Technology and Pedagogy Improvements: This is a continuation of ongoing collaborative requests to improve classroom learning spaces for faculty and students. A recent survey of our faculty indicated very strong support for continued renovation and technology improvement of classrooms.	1-Time	Yes	\$1,000,000	\$1,000,000	\$1,000,000
ABA		Student- related/technology	ABA/IRT		Eureka Network Cabling - the Eureka building was not included in the Infrastructure upgrade project in 2007. The building has very old CAT 3 wiring that limits the connection speeds to 3MB per second or close, unlike other buildings on campus, some of which are connecting at 100MB per second. This project will resolve a critical need for an academic program. This project will be a collaboration between FM and the IRT division.	Intermittent	Yes	\$500,000	\$500,000	\$500,000
ABA	18	Universitywide	ABA/AA		Relocate Speech Pathology & Audiology and Remod Folsom Hall 2nd Floor Space. The project will remodel a space on the 2nd floor of Folsom Hall for the Speech and Audiology department. Based on criteria from the Chancellor's office, we have calculated that the department is entitled to 16,749 Square Feet of space. In consultation with the leaders of the department, a design will be commissioned and the construction implemented to put in classrooms, offices and therapy booths in that space. Once the funding has been approved, a schedule will be drawn up so that a timeline for completion can be ascertained. This request for \$4,200,000 does NOT include any cost for Group II Equipment (furniture, technology, equipment, etc.).	1-time	Yes	\$4,200,000	\$4,200,000	\$4,200,000

One-Time Expenditure Needs by Funding Source and Fiscal Year by Division

Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Funding Source if request not funded centrally (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One- time (1-time) or Intermittent (Int)	Continuation of prior year request?	2015/16 Requests	UBAC Recommends 15/16	President Approves
ABA	2	Safety/Risk	NO		Elevator Replacement - Most of the elevators on campus are the original equipment installed when the buildings were completed. An elevator's useful life is 20 to 25 years. Many on our campus have exceeded 40 years of usage. As a result, we have had a lot of breakdowns. Given that the cars are outdated, repair parts are becoming more difficult to find. Replacing a car and its controls, including design, plan review and construction, costs about \$250,000. Current candidates for replacement are the elevators in Capistrano, Amador, Library, Kadema, Del Norte and the Athletic Center. Also, we would like to finish the Lassen Elevator project.	Intermittent	No	\$2,000,000	\$2,300,000	\$1,000,000
ABA	3	Safety/Risk/ADA	NO		Lassen Elevator Project Completion - The Lassen project was funded at the same time as the Stadium Elevator upgrade project. Unfortunately, OSHA gave the current stadium elevator a failing grade and mandated its replacement by September 2015. As a result, most of the funding went to the replace the stadium elevator. The design for the Lassen elevator has been completed. A new car will be added to the existing shaft. This project will cover the cost of updating the existing controls and synching them with the controls of the new elevator. Lassen Hall is heavily used by students with disabilities. Currently, the one existing elevator serves them diligently but has been failing in recent months and requires a complete overhaul. This project will complete the work.	1-time	No	\$500.000	combine with above	
АВА			NO		Elevator Single Bottom Cylinder Replacement - many of our elevators on campus were installed before 1977. Much like asbestos in residential homes, the compounding problem is that most of these cylinders were also installed without a PVC casing which leaves the cylinder unprotected from corrosion, that leads to them bursting. When this happens the column of oil supporting the elevator pollutes the surrounding earth and the elevator can drop in free-fall. It is critical that we replace these cylinders as soon as possible. The most critical elevators at this time are located in Shasta, Kadema, Del Norte and Sequoia. Kadema and Del Norte would also have accessibility issues if those elevators went out of service. The cost for replacing a cylinder is \$60,000.	Intermittent	Yes		combine with above	
ABA		Maintenance/	NO		Roof Replacement - The best way to protect the structure of the building is to ensure that the roof is in good condition. Roofs need to be replaced every 10 to 15 years. While minor damage can be repaired and patched up, if the roof has become worn out and damaged in large areas it is best to replace it before spending time, money, and effort in repairing other damaged parts of the building as a result of a poor roof. The most pressing roof needs ware at Lassen, Sequoia, Mendocino and the Library	Intermittent	No	\$500,000	\$500,000	\$500,000
ABA	6	Universitywide	NO		Ramona Parking Project - There is a need for more parking spaces for the campus community. Projects in Lots 2, 4 and 7 will reduce student parking spaces by almost 200. This project will fence, pave and light the currently unused property at Ramona Avenue, creating a new parking lot for campus use.	1-time	No		\$0	\$0

One-Time Expenditure Needs by Funding Source and Fiscal Year by Division

Division	request request (safety/risk, student (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Funding Source if request not funded centrally (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description	Classify Expenses as One- time (1-time) or Intermittent (Int)	Continuation of prior year request?	2015/16 Requests	UBAC Recommends 15/16	President Approves
ABA	7 Maintenance	NO		water from the City of Sacramento and landscaping water from our irrigation wells. During this time of drought, the University is pursuing some aggressive measures to reduce water consumption. This will be done in two ways. Through landscape conversion from green turf to sustainable plant material or rock formation installations, we will reduce our consumption of irrigation water. AND through the second phase of toilet replacement (post-1992 Water Closets) and other water saving solutions, we will reduce our consumption of domestic water.	1-time	No	\$500,000	\$500,000	\$500,000
				Security Cameras Funding for additional cameras/equipment. The campus is need of perimeter cameras to detect, recognize and identify people coming into the campus areas, as well as protest the perimeter of the campus grounds. Many locations on the perimeter are areas where transients come onto campus and pose a safety and security concern. The entrance ways to the campus have conduits now installed to			4000,000	<i>\\</i>	
ABA	8 Safety/Risk	NO	Operating Fund	the locations, cameras should be at all major intersections to the campus. Patrol Car New marked fully outfitted police vehicle. Costs about \$57,500. It's very important for LE vehicles to be in good condition for safety and to keep maintenance costs low. We currently have one police vehicle (#787) that is approaching 100,000 miles and will need to be surveyed out and replaced in 2015/16. The Police Department purchased 1 Sergeant vehicle in 2013 and 1 Corporal vehicle in 2014. Based upon mileage of current inventory, we would ideally replace one vehicle per	Intermittent	Yes	\$100,000	\$100,000	\$100,000
ABA	9 Safety/Risk	NO	Operating Fund	year.	Intermittent	Yes	\$57,500	\$0	\$0
ABA	10 Maintenance	NO		Ceiling Tile Replacement - Some ceiling tiles have become damaged by age and water intrusion incidents. Sequoia and the Library are the buildings that have tiles that have extensive damage and could become dislodged.	Intermittent	No	\$100,000	\$0	\$0
ABA	11 Safety/Risk	NO		Mechanical Room Floors - these rooms are susceptible to leaks and other water intrusion events. When water enters these rooms, it can cause shorts and other problems that require expensive fixes. This project will ensure that these rooms and the equipment that they hold are no longer exposed in case of any water problems. The rooms are located in Eureka, Mendocino, Riverside, and Sequoia Halls	1-time	No	\$150,000	\$0	\$150,000
ABA	12 Safety/Risk	NO		Fire Wall Repair - Reinstitution of the fire walls at the University Police Building, which no longer meets code and has become a life/safety issue.	1-time	No	\$500,000	\$0	\$500,000
ABA	Universitywide/Safety/Ri	NO		Hazardous Waste Abatement - Recent unrelated capital projects at the Riverfront and the Library discovered a similar problem. Asbestos was found in the areas above the ceilings in both buildings. This asbestos is uncontained and could pose a health risk to the residents of those buildings. Now that we know it exists there, University employees who are involved in electrical and HVAC maintenance, as well as IRT personnel, will be unable to work in those areas until we have removed the hazardous material. The estimate for this work is \$500,000.	1-time	No	\$500,000	\$0	\$500,000

# One-Time Expenditure Needs by Funding Source and Fiscal Year by Division

			••	e Expenditure needs by running bource and riscar re					
Division	Prioritize request (safety/risk, student related, infrastructure maintenance, university-wide, technology, etc.)	Is this a collaborative , request? If so, indicate divisions involved.	Identify Funding Source if request not funded centrally (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description	Classify Expenses as One- time (1-time) or Intermittent (Int)	Continuation of prior year request?	2015/16 Requests	UBAC Recommends 15/16	President Approves
				Road Repairs - The stretch of road that is Collegetown Drive from Arboretum Way to					
				State University Drive will be repaired. These repairs include repainting of the street					
	Universitywide/Safety/R	i		markings, curb repair, center divider upgrade between Lot 8 and Napa Hall and sign					
ABA	14 sk	NO		repair/replacement.	Intermittent	Yes	\$200,000	\$0	\$0
				Restroom Repairs - This funding will allow the dpeartment to continue upgrading					
ABA	15 Universitywide/Maint	NO		and/or modernizing restrooms campuswide.	Intermittent	Yes	\$200,000	\$0	\$0
	Linivoroitavido/Sofoty/D			Trip Hazard Repairs - This funding will remove potentially dangerous trip hazards all					
ABA	Universitywide/Safety/R	NO		over campus. Trip hazards occur in old carpet, old tiles, uneven floors and other areas.	Intermittent	No	\$100,000	¢0	\$100,000
ADA	TOSK	NO		Outdated Equipment Replacement - A few more pieces of equipment will be replaced	Internitterit	INO	\$100,000	\$0	\$100,000
ABA	17 Maintenance	NO		including old mowers, vacuum cleaners & trucks	Intermittent	Yes	\$100,000	\$0	\$0
1.011				Walkway Lighting Improvements - This will allow the department to continue adding			<b> </b>	Ψ0	ψ0
				walkway lighting to increase the safety and security of the campus community. The					
	Universitywide/Safety/R			cost of purchasing and installing a lamp is \$5,000, so this funding would add 20 more					
ABA	18 sk	NO		lamps to the campus grounds.	Intermittent	Yes	\$100,000	\$0	\$0
ABA	19 Maintenance	NO		Exterior Building Painting - in the past few years, Yosemite, Douglass and the University Police Buildings have gotten fresh coats of paint. In addition to making the buildings look more attractive, the coats of paint protect the buildings from inclement weather, dust & stains while sealing the surfaces from damaging forces such as humidity and steam. The buildings next slated from painting are: Shasta, Alpine, Brighton, Kadema, Solano Annex and the Athletic Center.	Intermittent	Yes	\$500,000	\$0	\$0
ABA	20 Maintenance	NO		Exterior Building Sealing - Some buildings do not have as much of a need for painting as others, but they still have cracks and other blemishes that can weaken the structure if left unattended to. This project will ensure that the building surfaces are sealed and not accessible to any damaging elements. The buildings that will be addressed are Riverside, Solano, Amador and Mendocino.	1-time	No	\$100,000	\$0	\$0
				RFC Window Replacement and Wall Repair - Now that Starbucks has refreshed one side of the Riverfront Center, the other side of the building, the other side requires a lot more attention. This project will update the windows & doors to modern code, and					
ABA	21 Maintenance	NO		give the building a much-needed fresh coat of paint.	1-time	No	\$100,000	\$0	\$0
ABA	22 Maintenance	NO		Library Air Handler Replacement - An air handler is a device used to regulate and circulate air as part of a heating, ventilating, and air-conditioning (HVAC) system. The two air handlers at the Library have been in use since the Library was built. They are now failing; they frequently cause leaks and other issues, which require a lot more attention and expense. From time to time, Library users experience discomfort from having the air handlers out of service for repair.	1-time	No	\$2,000,000	\$0	\$0
ABA	23 Safety/Risk	NO		Yosemite HVAC Improvement - This project will provide a better and more cost effective HVAC solution that will serve well the fans who attend the games, who have long been subjected to uncomfortable conditions especially during the summer.	1-time	No	\$300,000	\$0	\$300,000

One-Time Expenditure Needs by Funding Source and Fiscal Year by Division

Division	request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Funding Source if request not funded centrally (e.g. Operating Fund, Lottery, Trust, etc.)	Expanditure Description	Classify Expenses as One- time (1-time) or Intermittent (Int)	Continuation of prior year request?	2015/16 Requests	UBAC Recommends 15/16	President Approves
				HVAC/Electrical Studies - HVAC condition and performance analysis, and	4 41000	Na	¢450.000	<b>\$</b> 0	¢o
ABA	24 Maintenance Maintenance/Safety/Ris	NO		recommendations for improvements at Amador and Sequoia Stadium Improvements Phase II - The first phase of this project improved the stadium to a level of acceptable use for the 2014 USA T&F events. Some critical improvements, however, were postponed due to a lack of time but these improvements should still be done so as the stadium can remain in a usable state. The work that will be done as part of Phase II is: press box structural repairs, roof	1-time	No	\$150,000	\$0	\$0
ABA		NO		replacement, and interior finishes; ADA compliant seating, ramps, and handrails.	1-time	No	\$500,000	\$0	\$100,000
	Safety/Risk/Sustainabilit			sidewalks by adding a new sidewalk going west on Bay Laurel Way, on the left side going south on Collegetown Drive. The current state of the walkway is not accessible, comfortable or safe. A conventional sidewalk would provide a stabilized or paved surface that would improve the safety of pedestrians, be accessible and make walking around campus less difficult and more viable. This will also increase our sustainability footprint by providing an environment conducive for walking. The project will also repair any fence damage that will occur during the installation of the sidewalk. The Bay Laurel fence, for example, will have to be moved further away from the street to make room for a paved sidewalk. Finally, a crosswalk at the intersection					
ABA	26 y	NO		of Bay Laurel Way and Collegetown Drive will be installed.	1-time	No	\$300,000	\$0	\$0
ABA	27 Universitywide University Wide, Student Related, &	NO		Lot 9 Upgrade Project - This project will provide paving, trenching for solar panel installation, and a paved road joining Folsom Boulevard, and connecting to the Ramona Avenue extension that the City of Sacramento will build in 2016. Football - replaces the scoreboard. The current scoreboard no longer functional; this is an emergency request. A functioning scoreboard is a requirement of the Big Sky	1-time	No	\$2,000,000	\$0	\$0
ATH	1A Infrastructure	Athletics		conference and NCAA	1-time	no	\$700,000	\$700,000	\$700,000
ATH	1B Infrastructure	Athletics	Central Funds	Multiple Teams - replaces Storage shed and contents lost in the Fire in March 2015	1-time	no	\$300,000	\$300,000	\$300,000
ATH	2 Infrastructure	Athletics		Men's & Women's Soccer and Softball - constructs public restrooms for use by student-athletes and spectators and a concession area for spectators. Request includes funds for engineering & construction Football - constructs public restrooms to get the west grandstands up to code.	1-time	no	\$651,000	\$651,000	\$651,000
ATH	2 Infrastructure	Athletics		Constructs a second ticket office for spectators. Request includes funds for engineering & construction Men's & Women's Track & Baseball - constructs public restrooms for use by student-	1-time	no	\$0	\$0	\$0
A.T. I	2 Infrastructure	Athlatica		athletes and spectators and a concession area for spectators. Request includes	1 time	20	¢^	¢o	¢0
ATH ATH	2 Infrastructure 2 Infrastructure	Athletics Athletics		funds for engineering & construction Baseball - completes the Baseball Field lighting project funded in 2014-15	1-time 1-time	no yes	\$0 \$230,000	\$0 \$230,000	\$0 \$230,000
АТН	Safety/Risk, Student- Related, & 3 Infrastructure	Athletics		Softball - repairs/re-grades field to repair the uneven and dangerous surface to reduce injuries and improve drainage	1-time	no	\$175,000	\$0	\$175,000

One-Time Expenditure Needs by Funding Source and Fiscal Year by Division

Att         Athletics         Central Funds         Gymmatrics         register and to many set and	Division	Prioritize yo requests	Categorize your request (safety/risk, student related, infrastructure, maintenance,	Is this a collaborative request? If so, indicate divisions		Expanditure Description	Classify Expenses as One- time (1-time) or	Continuation of prior year request?	2015/16 Requests	UBAC Recommends 15/16	President Approves
ATH       Student-Related, &         ATH       4 Infrastructure       Athletics       Central Funds         First Student-Related, &       Athletics       Central Funds       Filmmass         ATH       5 Infrastructure       Athletics       Central Funds       Filmmass       Filmmass         ATH       6 Infrastructure       Athletics       Central Funds       Filmmass		bur	-	involved.			Intermittent (Int)	f prior st?			
ATH       4 Infrastructure       Athletics       Central Funds       - Athletics       Central Funds       - Eliminates need to practice in the heat of the day.       1-time       no       \$\$0.000       \$\$0         ATH       4 Infrastructure       Athletics       Central Funds       - Eliminates need to practice in the heat of the day.       1-time       no       \$\$0.000       \$\$0         ATH       5 Infrastructure       Athletics       Central Funds       - Eliminates need to practice in the heat of the day.       1-time       no       \$\$0.000       \$\$0         ATH       5 Infrastructure       Athletics       Central Funds       - Eliminates need to practice in the heat of the day.       1-time       no       \$\$0.000       \$\$0       30         ATH       5 Infrastructure       Athletics       Central Funds       Instructure       1-time       no       \$\$0.000       \$\$0       30         ATH       7 Infrastructure       Athletics       Central Funds       Instructure       Interest comparestructure       1-time       no       \$\$0.000       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0       \$\$0						construction year 2)  • Increases practice and game					
ATH       4       Infrastructure       Athletics       Central Funds       + Eiminates revenue by allowing us to host conference, NCAA, & high school games and toumaments.       - Central Funds       + Eiminates need to practice in the heat of the day.       1-time       no       \$50,000       \$00         ATH       4       Infrastructure       Athletics       Central Funds       + Eiminates need to practice in the heat of the day.       1-time       no       \$50,000       \$00         ATH       5       Infrastructure       Athletics       Central Funds       Gymnastics - replaces aging equipment       1-time       no       \$50,000       \$00         ATH       6       Infrastructure       Athletics       Central Funds       Central Funds       State targe of times that targe						• Allows student athletes more day time for classes; increases choices of majors and class selections.					
ATH       4 Infrastructure       Athletics       Central Funds       Eliminates need to practice in the heat of the day.       1-time       no       \$50,000       \$0         ATH       5 Infrastructure       Athletics       Central Funds       Gymnastics - replaces aging equipment       1-time       no       \$50,000       \$0       30         ATH       5 Infrastructure       Athletics       Central Funds       Gymnastics - replaces aging equipment       1-time       no       \$50,000       \$0       30         ATH       6 Infrastructure       Athletics       Central Funds       Gymnastics - replaces aging equipment       1-time       no       \$50,000       \$0       30         ATH       6 Infrastructure       Athletics       Central Funds       Central Funds       Funde Gymnastics - replaces aging equipment       1-time       yes       \$0       \$0         ATH       7 Infrastructure       Athletics       Central Funds       Central Funds       So Gold Constructs       30/50° golf practice building (engineering in year 1 construction in year 2)       + Improves the student experience by providing a practice       1-time       no       \$50,000       \$0       \$0         ATH       9 Infrastructure       Athletics       Central Funds       So Gold Construction agavistice building engineering in year 1 constru			Student Polated 8			<ul><li>player academic stress.</li><li>Generates revenue by allowing us to host conference, NCAA, &amp; high school games</li></ul>					
ATH       5       Infrastructure       Athletics       Central Funds       Gymnastics - replaces aging equipment       1-time       no       \$50,000       \$0       30         ATH       6       Infrastructure       Athletics       Central Funds       Valleybal - continues construction of sand valleybal courts. Improves the student experience by providing a practice facility on campus and increasing the range of times that teams can practice. The 2014-15 allocation is funding engineering and site       1-time       yes       \$0       \$00         ATH       6       Infrastructure       Athletics       Central Funds       Home Cym< replaces store tables, side panels and repair the sound system	ATH	4	Infrastructure Safety/Risk, Student-	Athletics	Central Funds		1-time	no	\$50,000	\$0	\$0
ATH       6       Infrastructure       Athletics       Central Funds       plans in 2015-16.       1-time       yes       \$0       \$0         ATH       7       Infrastructure       Athletics       Central Funds       Image status       1-time       yes       \$0       \$0         ATH       8       Infrastructure       Athletics       Central Funds       Baseball - replaces the aging scoreboard       1-time       no       \$60.000       \$0 <td>ATH</td> <td></td> <td>-</td> <td>Athletics</td> <td>Central Funds</td> <td>Gymnastics - replaces aging equipment</td> <td>1-time</td> <td>no</td> <td>\$50,000</td> <td>\$O</td> <td>\$50,000</td>	ATH		-	Athletics	Central Funds	Gymnastics - replaces aging equipment	1-time	no	\$50,000	\$O	\$50,000
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ATH       61 Infrastructure       Athletics       Central Funds       plans in 2015-16.       1-time       yes       \$0       \$0         ATH       71 Infrastructure       Athletics       Central Funds       Central Funds       Baseball - replaces score tables, side panels and repair the sound system       1-time       no       \$60,000       \$0       30         ATH       81 Infrastructure       Athletics       Central Funds       Baseball - replaces score tables, side panels and repair the sound system       1-time       no       \$0       \$0         ATH       91 Infrastructure       Athletics       Central Funds       Men's & Women's GOI - constructs a 30'x50' golf practice building (engineering in year 1 construction in year 2)       -Improves the student experience by providing a practice facility on campus and increasing the range of times that teams can practice.       1-time       no       \$50,000       \$0         ATH       91 Infrastructure       Athletics       Central Funds       Increasing the range of times that teams can practice.       1-time       no       \$50,000       \$0         University-Wide and Faculty/Student       Catasroom technology, or \$50,000.       Catasroom technology, or \$50,000.       S0       \$20,000       \$20,000       \$20,000       \$20,000       \$20,000       \$20,000       \$20,000       \$20,000       \$20,000       \$20,000											
ATH       7 Infrastructure       Athletics       Central Funds       Homet Cym. replaces score tables, side panels and repair the sound system       1-time       no       \$60,000       \$0       30         ATH       8 Infrastructure       Athletics       Central Funds       Baseball - replaces score tables, side panels and repair the sound system       1-time       no       \$0	АТН	6	Infrastructure	Athletics	Central Funds			ves	\$0	\$0	\$0
ATH       8       Infrastructure       Athletics       Central Funds       Baseball - replaces the aging scoreboard       1-time       no       \$0       \$0         ATH       9       Infrastructure       Athletics       Central Funds       Men's & Women's Golf - constructs a 30'x50' golf practice building (engineering in year 1 construction in year 2)       Improves the student experience by providing a practice facility on campus and increasing the range of times that teams can practice.       1-time       no       \$50,000       \$0         ATH       9       Infrastructure       Athletics       Central Funds       Classroom Maintenance: The only funding available to maintain the campus-wide pool of \$3.5 Mol classroom teaching and learning technology is a non-baseline \$150,000 amount from Lottery. The actual annual need is 15% of the value of classroom technology, or \$500,000. Lack of this funding will severely impact both faculty instruction and student learning.       1-Time       No       \$500,000       \$200,000											\$60,000
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Inversity-wide Student and Faculty Process       IRT, AA, SA, ABA, HR, UA       On-Base Workflow Licenses and Consulting: The university has made major improvements in business processes used by students and faculty through previous UBAC investments in OnBase workflow technology, including improvements in financial aid, graduate admissions, advising, and human resources. All of the divisions indicated have pending requests for use of additional Onbase workflow       1-Time       Yes       \$385,000 <td>IRT</td> <td></td> <td>Faculty/Student</td> <td>IRT. AA</td> <td>Centrally Funded</td> <td>pool of \$3.5M of classroom teaching and learning technology is a non-baseline \$150,000 amount from Lottery. The actual annual need is 15% of the value of classroom technology, or \$500,000. Lack of this funding will severely impact both</td> <td>1-Time</td> <td>No</td> <td>\$500,000</td> <td>\$200.000</td> <td>\$200,000</td>	IRT		Faculty/Student	IRT. AA	Centrally Funded	pool of \$3.5M of classroom teaching and learning technology is a non-baseline \$150,000 amount from Lottery. The actual annual need is 15% of the value of classroom technology, or \$500,000. Lack of this funding will severely impact both	1-Time	No	\$500,000	\$200.000	\$200,000
IRT       2 Improvements       HR, UA       Centrally Funded       tools, requiring a major uplift in the number of licenses campus-wide.       1-Time       Yes       \$385,000<			University-wide Student			On-Base Workflow Licenses and Consulting: The university has made major improvements in business processes used by students and faculty through previous UBAC investments in OnBase workflow technology, including improvements in financial aid, graduate admissions, advising, and human resources. All of the					
Transition from Optix Document Imaging to OnBase Document Imaging: UBAC         previous funded a transition of financial aid imaging to Onbase, but funds were not         available to also transition critical imaging processes in Student Affairs used for         University-wide Process	ют				Controlly Eurodad		1 Timo	Vee	¢205 000	¢205 000	¢295 000
			University-wide Process			Transition from Optix Document Imaging to OnBase Document Imaging: UBAC previous funded a transition of financial aid imaging to Onbase, but funds were not available to also transition critical imaging processes in Student Affairs used for Admissions, Advising, Enrollment, and other functions used by students. All other	ı-ıme	res	\$385,000	\$385,000 	\$385,000
Improvements and CostIRT, AA, SA, ABA,division also have needs to implement document imaging technology, but cannotIRT3 reductionsHR, UACentrally Fundedmove forward until this transition occurs.1-TimeNo\$100,000\$0	IRT				Centrally Funded		1-Time	No	\$100.000	\$0	\$0

One-Time Expenditure Needs by Funding Source and Fiscal Year by Division

Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Funding Source if request not funded centrally (e.g. Operating Fund, Lottery, Trust, etc.)	Expanditura Description	Classify Expenses as One- time (1-time) or Intermittent (Int)	Continuation of prior year request?	2015/16 Requests	UBAC Recommends 15/16	President Approves
IRT		University-Wide Networking	IRT, ABA	Centrally Funded	Network redundancy and risk reduction: Although the campus operates a robust network infrastructure, there are two key major risks to our network that must be remedied: 1) a redundant entry of our two Internet sources must be made in the AIRC building, and 2) a redundant network hub must be created on the north end of campus.	1-Time	No	\$290,000	\$290,000	\$290,000
IRT			IRT, President, ABA	Centrally Funded	Sacramento Hall Networking: Our main administration building is the last state building on campus needing upgrade to modern network standards, as it is still using ten-year old technology. As our main administration building housing the President, Provost and three division vice presidents and their staffs, this creates a serious risk to the campus that must be remedied.	1-Time	No	\$500,000	\$0	\$0
ΡΑΑ	1		Νο		Promoting a strong University identity is one of six strategic goals in the campus Strategic Plan adopted in fall 2014. The proposed expenditures are part of the ongoing effort to achieve this goal. The proposed one-time funding for the marketing program in FY 2015-16 is \$303,700, which includes \$84,000 in personnel costs for a copywriter and a graphic designer, both employed as temporary, full-time employees. Another \$25,000 is being requested to conduct a second Perception Survey to measure progress/change in public opinion of the University. The remaining funds are for ongoing advertising commitments (ie, airport advertising, downtown banners, etc.), and the production of print and collateral materials.		Yes	\$303,700	\$303,700	\$303,700
SA		Student-related, Infrastructure	Student Affairs	Centrally Funded	Completion of the Student Services One-Stop in Lassen Hall (including relocation of impacted staff in Lassen Hall)	1-time	Yes	\$280,000	\$280,000	\$280,000
SA			Student Affairs, IRT, and Academic		Out of State/International Recruiting (two recruiters, recruitment trips, and materials) Customer Response Management - new software to provide a common and secure tool for advisor notes, student appointment schedules, and an early alert system for faculty and staff to notify Student Affairs of emerging student issues. Note: this	Intermittent	Yes	\$180,000	\$180,000	\$180,000
SA	3		Affairs Student Affairs, IRT, and Academic	Centrally Funded	request may also appear on the IRT budget request. Conversion of Optix Files To Onbase. Note: this request may also appear on the	1-time	No	\$150,000	\$150,000	\$0
SA	4			Centrally Funded	IRT budget request.	1-time TOTAL:	No	\$150,000 <b>\$31,601,833</b>	\$150,000 <b>\$18,369,700</b>	\$150,000 \$16,554,700





May 11, 2015

То:	Alexander Gonzalez, President, California State University, Sacramento
From:	Fred D. Baldini, Chair, University Budget Advisory Committee
Re:	Recommendations for the 2015/2016 University Budget Allocations

The University Budget Advisory Committee finalized the review of the 2015/16 Annual Budget Call responses and has met with the division heads to discuss their submissions. The recommended budget is based on the Governor's 2015/16 January budget and includes a one percent enrollment growth in resident Full-time Equivalent Students (FTES) or 220 FTES. The committee made many assumptions in relation to enrollment growth allocations and estimated mandatory costs since the Chancellor's Office has yet to release the 2015/16 budget information. Therefore, should the final budget vary significantly from the committee's recommended budget, you may want to re-convene the committee for a revised recommendation.

The strategy for the 2015/16 budget was to eliminate the university's central baseline reserves of \$1.8 million thereby increasing the reliance on one-time reserves. Increased funding was necessary for the anticipated change in the Chancellor's Office allocation methodology, employee equity increase pool, covering a shortfall in the benefits pool, and a rise in the All University Expenses; therefore, this significantly reduced the amount of funding left for divisional allocations. This strategy helped to provide the maximum amount of funding for divisions to use in the 2015/16 fiscal year. With the need for progress in graduation and student success initiatives, it is important to provide the maximum baseline funding to divisions in order to achieve improvement and success in these initiatives.

The recommended budget includes the following assumptions:

- Estimated sources of funds = \$283,289,477
  - Includes projected State General Fund Appropriation (\$133,798,477), Student Tuition Fee Revenues (\$148,491,000) and Federal Work Study Revenue (\$1,000,000)
- Estimated uses of funds = \$280,899,310
  - Includes a campus funded equity increase pool of \$1 million, compensation pool increase, funding for increased benefit costs, increase in All University Expenses (\$341,891), resident FTES growth allocation to Academic Affairs, and the elimination of the university's central reserves of \$1.8 million
- Projected Surplus = \$2,390,167 to be used towards baseline increases to divisional allocations
- Utilize the university's surplus of one-time central reserves to fund both short-term strategic initiatives and one-time projects at the divisional levels; while maintaining an adequate level for future capital projects.

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The committee understands the need for resources far outweigh the available funds for each division so their focus was to review each division's role in furthering graduation and student success initiatives. Also, where appropriate, the committee recommends the use of one-time funds to help divisions implement specific strategic initiatives. A summary of UBAC 2015/16 recommendations is as follows:

- An increase in baseline funding for all divisions totaling \$2,390,167 (details below)
- Divisional short-term strategic (one-time) funds from central reserves totaling \$1,042,000 to help divisions meet strategic objectives
- One-time project funds from central reserves totaling \$18,369,700 to support vital campus-wide projects

## Baseline and Short-term (one-time) Strategic Funding to the Divisions

As previously noted, UBAC recommends the surplus of baseline funding be distributed to divisions. UBAC also recommends the allocation one-time central funds to meet short-term (one-time) strategic priorities and goals. The following table provides the details of these recommendations:

				UBAC's	15/16 UBAC's
				Divisional	Recommended
			2015-16	Strategic	<b>Total Allocation</b>
	2014-15	2015-16	UBAC's	One-time	(baseline + one-
	Initial	UBAC %	Baseline	Funding	time strategic
Division	Baseline	Proposal	Proposal	Proposal	funds)
Academic Affairs	\$88,791,301	1.90%	\$1,687,035	\$52,000	\$1,739,035
Administration &					
Business Affairs	\$15,033,093	1.50%	\$225,496		\$225,496
Athletics	\$2,857,388	1.50%	\$42,861	\$55,000	\$97,861
Human Resources	\$1,947,659	1.50%	\$29,215	\$35,000	\$64,215
Information Resources &					
Technology	\$6,929,344	1.50%	\$103,940		\$103,940
President's Office	\$1,052,936	1.50%	\$15,794		\$15,794
Public Affairs & Advocacy	\$1,448,937	1.50%	\$21,734		\$21,734
Student Affairs	\$11,609,891	1.90%	\$220,588	\$500,000	\$720,588
University Advancement	\$2,900,278	1.50%	\$43,504	\$400,000	\$443,504
	\$132,570,827		\$2,390,167	\$1,042,000	\$3,432,167

For divisional baseline funding, the committee recommends two categories of increases (1.9% and 1.5%). The 1.9% increase is recommended for the two divisions that have a considerable influence on student success and the graduation initiatives; therefore they include the Academic Affairs and Student Affairs. Since these two divisions are the primary drivers for increasing the four-year graduation rates, maximizing transfer graduation rates, and reducing achievement gaps for the underserved and low income students, it is appropriate that they receive the higher percentage.

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The second category is a 1.5% increase, which provides funding to the remaining divisions. These divisions also support the students and initiatives of the university through the work and services they provide. Their functions are essential to the campus and support the students in alternative ways.

When reviewing the short-term strategic items, the committee was cognizant of the new capital financing authority that will allow the use of campus reserves to help build academic related buildings or projects. So, it is important to leave a substantial level of central reserves for this purpose as well as other unanticipated expenses that may arise. The committee used restraint when reviewing all requests for the Short-term Strategic (one-time) Funding. The resulting recommendation is to allocate approximately half of the requested amounts.

## 1) Short-term Strategic (one-time) requests

Upon reviewing the requests, the committee considered how 1) the requests were aligned with the university's strategic goals and 2) if costs supported permanent on-going positions. The committee believes that permanent on-going positions should not be funded with one-time funds; however, if it is a temporary or "at will" position, then some one-time funds could be used. The committee also recommends that a lump sum total be provided to a division with multiple requests and they will determine how best to utilize the funds. Details and amounts are listed on the "Short-term Strategic (one-time) Funds Request by Division" form attached.

Division heads should be strongly encouraged to use these funds in the coming year and not to increase the amounts that they carry forward into the subsequent year.

## All University Expenses

In response to the budget call, divisions submitted All University Expense (AUE) requests for the upcoming fiscal year. They include changes to existing items and some new requests. UBAC requested additional division information to make a more informed recommendation. After careful consideration, the committee recommends an overall AUE cost increase of \$341,891.

UBAC is always mindful of the following criteria when reviewing requests:

- AUEs are generally costs allocated to a division that has little control over the expenditure. For example, energy expenses are incurred by ABA; however, the usage of energy is not controlled by ABA.
- AUEs should also be ongoing and thus require baseline funding.
- AUEs are restricted to a specific type of expense that has university wide implications and are outside the normal scope of operation for any one division, program center, or department.
- Permanently staffed positions should not be included as an AUE expense because those costs are controllable by the division.

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Other than the expected increases in certain categories, some notable changes to the AUE are listed below:

- Move the Neulion Ticketing System cost back into an AUE due to uncontrollable costs related to spikes for various campus events
- Increase in Campus Sponsored Visitor's Parking costs
- Decrease in cost for faculty promotions
- Removal of Security Camera Maintenance/Operations cost

UBAC understands how a new AUE can impact the university's long term financial commitments (due to future maintenance or other related costs that are not necessarily transparent in the initial request).

## **One-Time Requests**

When pooling the prior year carry forward funds with over-enrollment revenue (beyond the targeted FTES), other miscellaneous revenue, transfers and unused baseline reserves, it creates one-time funds available for campus-wide uses. The 2014/15 fiscal year is projected to produce a sizeable central carry forward balance amount, which can be used to help fund future academic related buildings, remodels, and a variety of campus projects that focuses on student, safety/risk, regulatory, infrastructure and maintenance issues.

The attached "One-time Expenditure Needs" document reveals the committee's recommended projects. The total recommendation is for \$18,369,700. This funding will be used to address student-related, maintenance, safety, and infrastructure needs. In some cases, a set amount is recommended for multiple projects and the division must determine how to best use the limited amount of funding.

While most of the one-time projects will produce a physical result (e.g. equipment or structure), the funding related to Full-time Equivalent Students (FTES) will not. Therefore, if funding is to be provided to Academic Affairs for handling excess FTES, then the committee will want a report detailing how many sections and students were accommodated in each college with the additional funds. This report will help to show how many students were served with these funds and tie funding to student success and graduation initiatives.

In preparation for new Capital Financing Authority policy, the committee recommends that reserves of approximately \$11.6 million be available for future academic related buildings or projects. This reserve will give the campus flexibility when the funding is needed.

The UBAC 2015/16 budget recommendation is intended to help the university achieve its strategic goals by focusing on student success and graduation initiatives.

Attachments

### PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY 2015-16 Fiscal Year As of 5-6-15

Total FTES*		22,636	
Funded Resident FTES		22,305	220 Resident FTES Increase
Non-Resident FTES		331	
	Γ	2015-16 Campus Budget Estimates	
Sources of Funds			
Appropriations - General Fund Baseline from Prior Year		\$126,337,437	
Retirement Adjustments Adjustments-Compensation		\$2,200,000	
Adjusted General Fund Baseline Appropriation	-	\$128,537,437	
State Appropriation 15-16 Changes			
Compensation and Benefits			
Health		\$900,000	
General Fund Adjustment			
2% Compensation Increase Pool	-	\$3,320,000	-
	ototal	\$4,220,000	
Specified Programs			
Improving Student Success/Reduction of Bottleneck Courses Adjustm	nt		
Center for California Studies - Capitol Fellows Systemwide Space Reallocation			
Tuition Fee Discounts			
	ototal	\$0	
Unrestricted		**	
Marginal Cost Enrollment Increase (GF)		\$1,041,040	220 FTES X \$4,732 GF MC
Tuition Fee Revenue Adjustments			
Operating Support Restoration			
Sub	ototal	\$1,041,040	
Projected Appropriation		\$133,798,477	
Campus Projected Revenue and Adjustments			
Tuition Fee Discounts Revenue		\$144,301,000	
Non-Resident Fees		\$2,800,000	
Application Fees		\$1,300,000	
Other Miscellaneous Revenue		\$90,000	
		\$148,491,000	
	F	\$282,289,477	
Other Revenue (WS, Financial Aid)		\$1,000,000	
Total Projected Sources of Funds		\$283,289,477	

	2015-16 Campus Budget Estimates	
Uses of Funds		
Prior Year Baseline Allocation		
Division Baseline Allocations	\$132,570,827	
All University Expenses	22,285,897	
Reserve	\$1,800,000	
Mandatory Costs (compensation pool, benefits, restricted programs,		
student grants)	\$114,870,713	
	\$271,527,437	
Adjustments: (baseline adjustments)		
Compensation and Benefits		
2014/15 Baseline Adjustments (Cont Costs for Salary Increases,	000.0592	
Promotions, Reclasses, Positions, etc)	\$830,000	
Retirement Adjustment	\$2,200,000	
Health	\$900,000	
Benefit Pool Shortfall from 14/15	\$584,882	
2% Compensation Pool Increase	\$3,320,000	
Campus Funded Equity Increase Pool	\$1,000,000	Assumption
Benefit Pool Adjustment (Retirement funding change)		
Reduction in Baseline Reserve	(\$1,800,000)	-
	\$7,034,882	
Specified Programs		
Tuition Fee Discount Adjustment	\$308,100	
Center for California Studies Augmentation		
Moving ABA Funds back to AUE for Neulion Ticketing System	(\$20,000)	
Reduce Student Affairs Baseline in exchange for Transcript Fee Rev	(\$110,000)	
Changes to All University Expenses	341,891	
Subtotal:	\$519,991	
Unrestricted		
Enrollment Growth (220 Resident FTES)	\$642,000	
Benefits Pool (220 Resident FTES)	\$175,000	Enrollment Growth Costs = \$817,000
Academic Affairs (Global Educ Tsf from SA)	\$249,884	
Student Affairs (Global Ed Tsf to AA)	(\$249,884)	
	\$817,000	
Subtotal - Before WS, Restricted Programs	\$279,899,310	
Work Study, Financial Aid	\$1,000,000	
Total Projected Uses of Funds	\$280,899,310	
Surplus/(Deficit)	\$2,390,167	
Budget Balancing Plan		+
Baseline Augmentation	\$2,390,167	

# Projected Surplus/(Deficit):

\$0

\* Includes graduate FTES and non-resident FTES Fee revenue based on 15/16 projected enrollment targets as of 11/26/14 per Ed Mills Denotes pass through funding

Division	Prioritize your requests	List and describe how these funds will be used to further your division's strategic priorities	UBAC 2015/16 Recommendation	2015-16
AA	1	Provide assigned time to faculty leads to prepare and write the WASC report that is due Fall 2016	\$52,000	\$52,000
ATH	1	Continued funding for the Certified Athletic Trainer that was originally funded in 2014-15. In order to better serve the health and safety needs of our student-athletes during their practices and competitions.	\$0	\$42,852
ATH	2	Funding for a temporary fundraising position that is projected to raise funds in excess of the cost of the position by the 2016-17 fiscal year.	\$55,000	\$55,000
ATH	3	Funding to support the additional positions in the Athletics Business Office approved by the President in 2014-15.	\$0	\$84,540
HR	1	Leadership Development Academy with focus on faculty development; previously funds were allotted from Academic Affairs to provide for a faculty/program directors leadership academy that created a pipeline to administrative positions on campus; reviving this program would contribute to the University's strategic goal of excelling as a place to work.	\$35,000	\$35,000
HR	2	Campus-wide diversity and inclusion development opportunity; the campus has an increasingly diverse student body and Sacramento has been touted as one of America's most diverse cities; the campus community could only benefit from learning more about how to positively embrace the benefits associated with diversity and inclusion. Furthermore this opportunity would support the University's strategic goal of excelling as a place to learn, work, live, and visit.	\$0	\$40,000
IRT	1	Data Analysis of Bottleneck Courses and Course Scheduling: Perhaps the most significant problem cited by students in regard to timely graduation is the lack of course availability and lack of courses that meet student schedules. While there have been small data analysis studies of particular course bottlenecks, no comprehensive study of the bottleneck and scheduling issue has been completed. The type of analysis planned is to compare student degree audit and academic plan information with actual registration data to clearly identify the gaps and bottlenecks in course demand and availability. In addition, we will work with Ad Astra to conduct a study to identify the primary course scheduling conflicts and bottlenecks faced by our students. This same type of study was used by our incoming President to increase graduation rates at his previous institutions by almost 10%.	\$0	\$150,000
IRT	2	Predicitve Data Analytics, Modeling, and Dashboards: Early warning systems based on predictive analysis of student academic progress data can both identify at-risk students and point to interventions that are likely to assist those at-risk students in continuing towards graduation. Dashboards that would be embedded into MySacState would provide direct indications to individual students regarding degree progress and at-risk behaviors. Funding would be used to acquire additional predictive analytics licenses, develop individual dashboards, and speed development of early-warning systems.	\$0	\$100,000

Division	Prioritize your requests	List and describe how these funds will be used to further your division's strategic priorities	UBAC 2015/16 Recommendation	2015-16
SA	1	Directly support Graduation Initiative projects	\$200,000	\$200,000
SA	2	The College Ready Campaign - implement initiatives to substantially reduce the number of incoming students who require remediation.	\$100,000	\$100,000
SA	3	The Upper-Division Ready Campaign - collaborate with feeder community colleges to increase the number of students pursuing the Associates Degree for Transfer and completion of all lower-division requirements before transferring.	\$100,000	\$100,000
SA	4	The Career Ready Initiative - identify and implement strategies to enhance the career readiness of upper- division students and track placement rates among graduates.	\$100,000	\$100,000
UA	1	5 Directors of Development (front-line support for fundraising priorities articulated by college deans and the provost)	\$400,000	\$450,000
UA	2	Campaign operating and cultivation expenses*	combine with above	\$180,000
UA	3	1 Development Associate to cultivate the base of supporters in our major gifts pipeline*	combine with above	\$56,316
UA	4	1 Prospect Research Analyst to provide background biographical info in addition to wealth screening data to assist development officers in working with donors and prospects*	combine with above	\$46,764
UA	5	1 Alumni Engagement Analyst to support target communities such as graduates of the last decade*	combine with above	\$46,764
UA	6	Media Production Specialist will provide a visual case for support and bring to life the case statement developed for the campaign*	combine with above	\$49,248
UA	7	1 Advancement Services Associate to create management and departmental campaign reports, gifts processing, interface with departments and IRT for all IT needs*	combine with above	\$56,316
UA	8	Student Advancement Council*	combine with above	\$40,000
UA	9	Sac State Magazine Increased Circulation*	combine with above	\$50,000
	1	TOTAL:	\$1,042,000	\$2,034,800

#### All University Expense (AUE) Request

All University Expenses	2014/15 Budget	2015/16 Projected Budget	Proposed Difference	
Academic Affairs				Accreditation costs (e.g. site visits
Accreditation-Department	124,000	124,000	-	certain academic departments
Alliance for Minority Participation (AMP) Project	800,000	800,000	-	Chancellor's Office portion of the
Grad Equity Fellowship	49,500	49,500		Grants awarded to graduate stude University's cost for participating i
CSUPERB (Chancellor's Office Grant)	28,000	28,000	-	Biotechnology
COAST	5,000	7,500	2,500	Cost of campus annual membersl Science and Technology
Natural Sciences & Math				
Alliance of Minority Participation	50,000	50,000	-	University's cost for participating i
Center for CA Studies				
Washington Fellow w/Cal Institute	21,000	21,000	- 	Cost of the fellowships for this pro
dministration and Business Affairs				
VISA/Mastercard Charges	35,000	40,000	5,000	Bank charges for University's acc methods
Insurance-Vehicle	32,982	32,982	-	
General Services Charges	15,000	23,000	8,000	General Svcs charges to assist U
				Moved to ABA baseline for 14/
Neuline Ticketine Ocean	00.000	05.000	5.000	budgeting difficult. ABA reques
Neulion Ticketing System	20,000	25,000	5,000	baseline returned to AUE. Cost of State Fire Marshall inspec
State Fire Marshall Inspection	30,000	30,000	-	Chancellor's Office to the campus
Space Rental	6,550,136	6,690,830	140,694	Cost of renting space for the Univ
Lishility Dragrom (also Dials Daal Management)	570 560	675 696		University's insurance premium co
Liability Program (aka Risk Pool Management) Industrial Disability Leave/Non-Industrial Disability	572,563	675,636	103,073	Management Authority (CSURMA
Insurance/Unemployment Insurance (IDL/NDI/UI)	714,324	747,974	33,650	CSURMA costs of the Univ's clair
Property Insurance	311,329	277,706	(33,623)	CSURMA costs of the Univ's pren Insurance Program
				CSURMA costs of the Univ's work
Worker's Compensation	1,539,314	1,601,153	61,839	Authority
Flood Control	128,000	128,000	-	County's assessment cost to the
Athletic Injury Medical Expense (AIME)	338,286	338,286	- 	CSURMA costs of accidental insu
Medical Monitoring	5,000	5,000	-	Costs of physical exams required Program
Child Care	85,000	85,000	-	University's contribution to the Ch
Rental Fee Waiver Reimbursement	160,000	160,000	-	Covers the cost for use of univers waived
Campus Sponsored Visitor Parking	15,000	100,000	85,000	Payment of parking fees for camp
Music License Agreements	26,000	26,000	-	Cost of payment to ASCAP, BMI a broadcast music on campus
Sexual Assault Examinations	5,000	5,000		Performance of sexual assault ex \$1400-\$1650 per evidentiary examples
Unrelated Business Income Tax (UBIT) Fund	30,000	30,000		Annual charge by the Chancellor's unrelated business income tax (U
	30,000	30,000	-	
Facilities Management				Cost of University's various utilitie
Major Utilities	4,800,000	4,800,000	-	waste disposal)
thletics				
NCAA, Big Sky & Other Conference Dues	62,174	82,174		Conference dues and membe

ed ce	AUE Description	Description Updated (Y/N)	Comments
	Accreditation costs (e.g. site visits, licensing and annual costs) for campus and		
	certain academic departments		
	Chancellor's Office portion of the grant that's run through the UEI Grants awarded to graduate students		
	University's cost for participating in the CSU program for Education & Research in		
	Biotechnology		
500	Cost of campus annual membership in CSU COAST - Council on Ocean Affairs, Science and Technology		Increase in cost of the campus membership
1	University's cost for participating in the AMP grant program		
	Cost of the fellowships for this program (e.g. stipends)		
	Bank charges for University's acceptance of VISA/MasterCard for payment		Significant cost increases due to record number of
000	methods		admission applications
			Large increase this year upon discovery of 2 years of
			past due billing. The AUE was reduced during the years
			of budget shortfall. This request funds the AUE at a more
000	General Svcs charges to assist Univ with bidding/processing cost of contracts		typical rate.
	Moved to ABA baseline for 14/15. Usage spikes with event hosting makes		Moved to ABA baseline for 14/15. Usage spikes with
	budgeting difficult. ABA requests this be returned to an AUE along with \$20K baseline returned to AUE.		event hosting makes budgeting difficult. We request this be returned to an AUE.
	Cost of State Fire Marshall inspections - this annual cost was moved from the		
Т.	Chancellor's Office to the campuses		
			Four new agreements for leased space in auxiliary owned buildings and increase to facility use costs in the
694	Cost of renting space for the University's General Operating Fund programs		University Union and the Well.
	University's insurance premium costs for participating in the CSU Risk		
073	Management Authority (CSURMA)		
650	CSURMA costs of the Univ's claims for IDL/NDI and UI		
	CSURMA costs of the Univ's premium for participating in the CSU Property		
523)	Insurance Program CSURMA costs of the Univ's worker's comp claims paid by the CSU Risk Mgmt		
839	Authority		
	County's assessment cost to the Univ for flood control measures along Amer River CSURMA costs of accidental insurance for student athletes		
	Costs of physical exams required as part of the University's Medical Monitoring		
	Program		
	University's contribution to the Child Care Center Covers the cost for use of university facilities for events when rental fees are		
-	waived		
000	Devenent of a solving for a few second second second		Recoup loss of revenue to UTAPS for over \$400K in
000	Payment of parking fees for campus sponsored guests Cost of payment to ASCAP, BMI and SESAC for royalties paid to perform and		waivers
	broadcast music on campus		
	Performance of sexual assault examinations per master agreement (MA120071). \$1400-\$1650 per evidentiary exam.		
	Annual charge by the Chancellor's Office to cover Sacramento State's portion of		More historical data required before any adjustment to
	unrelated business income tax (UBIT) costs		the allocation for this AUE is made.
	Cost of University's various utilities (electricity, gas, solar energy, water, sewage, &		
-	waste disposal)		
			Athletics does not have control over this expense.
			\$62,174 was moved from AUE to Athletics' baseline in
			2014-15, however expenses are expected to increase
			significantly in 2015-16. Participation is mandatory and benefits the entire University. We are only asking for
			support in the amount that exceeds the \$62K moved to
	Conference dues and membership fees		baseline in 2014-15).

#### All University Expense (AUE) Request

All University Expenses	2014/15 Budget	2015/16 Projected Budget	Proposed Difference	AUE Description	Description Updated (Y/N)	Comments
	2014/10 Budget	Dudget	Difference	AGE Description	opuated (IIII)	Comments
						Athletics is requesting funding for post-season expenses in excess of \$200K. This expense category which can fluctuate significantly from year to year depending on the success of our teams. As an example, our Men's Basketball Team found out on the final day of the regular
		000.000				season that the tournament would be played in Montana two business days later (this trip alone cost \$40K). If Sac State had hosted the NCAA tournament expenses (less revenues) for that event alone would have been -\$400K. <b>Note: any unused portion of this allocation will revert</b>
Post-season competition expenses in excess of \$200K		200,000		Post-season competition expenses		back to the University.
Human Resources						
	44.000	00.000	0.000			USA has a projected deficit this year and sought one time money to cover the overage. Increased costs for catering, equipment rentals associated with the annual picnic account for the expenses. USA seeks a budget
University Staff Assembly	14,000	20,000	6,000	University's support for activities of the University Staff Assembly		increase to address this going into the new fiscal year.
				Costs of acquiring & maintaining assistive devices and services to Univ employees		More employees than ever require the implementation of accommodations due to qualified disabilities, with the number doubling this year. Additionally, there is an projected increase in cost for interpreters, which accounts
Maintain Assistive Devices and Services for Employees	135,000	150,000	15,000	with disabilities Costs of acquiring external services to help litigate & settle complaints by the		for the \$15,000 requested increase in this account.
Legal Settlements/Services	150,000	150,000	-	Univ's students, employees and vendors Costs for arbitration, mediation, developing Affirmative Action Plan, and bonded		
Legal Services Contracts	40,000	40,000	-	courier services		
Complaint Investigation	35,000	50,000	15,000	Costs of conducting investigations into legal complaints filed by Univ students/employees		This account is operating at a deficit this year. A significant increase in complaints requiring outside investigators accounts for this spike. A modest budget increase is requested to address this spike.
Medical Exams	8,000	8,000	-	Costs of required medical examinations for University employees		
Background Checks	17,000	17,000	_	Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty positions)		
Employee Scholarships-CSU Training Programs	30,000	30,000	-	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs for campus attendees.		
Staff Reclass Funds	130,000	130,000	-	Division/Program Center funding of General Operating Fund reclassifications of permanent staff that are approved through the HR reclassification process.		
Faculty Promotions	403,606	194,000	(209 606)	Funding for General Operating Fund promotions to Assistant Professors, Associate Professors, and Professors		
Benefit Administration Fees (C.O.)	88,000	88,000	-	The State Controller's Office charges the campus (via the Chancellor's Office) an administrative charge for total campus employees enrolled in benefits		
IR&T						
				This AUE funds fixed costs associated with: mandatory university-wide academic and administrative software; campus-wide core Data Center services; and campus- wide Data Warehouse services. Major items included are: Oracle/Peoplesoft and related administrative software (\$350,000+); Blackboard LMS and related software (\$150,000+); all campus-wide Data Center server and virtualization software		
				(\$500,000+); and licensing for campus-wide Cognos data reporting and analytics and associated services (\$250,000+), and campus-wide academic software (\$500,000+. Increase is for: transfer of Turn-It-In plagiarism software from Academic Affairs AUE to IRT (\$35,000 and a net AUE cost decrease of \$15,000), Qualtrix Survey research Software for faculty (\$35,000), Blackboard contract increase (\$10,000), Team Dynamix campus-wide project management software (\$30,000), additional desktop virtualization software (\$20,000), Microsoft and Linux server licnese increases (\$22,000), Commvault backup software increases		
Campuswide Software & Hardware (aka Technical)	1,828,408	1,980,408	152,000	(\$25,000), and general cost increases of 2% (37,000). Careful management of other existing expenses reduced needed cost increases of +\$189,000 by \$40,000 for a net increase of \$152,000. \$35,000 of this increase is actually a transer of funds from an existing Academic Affairs AUEto IRT, leaving an increase of \$117,000 from the current baseline.		

#### All University Expense (AUE) Request

		2015/16 Projected	Proposed		Description	_
All University Expenses	2014/15 Budget	Budget	Difference	AUE Description	Updated (Y/N)	Comments
				Funds mandatory fixed expenses for: campus-wide wired and wireless networking,		
				Internet connections, and maintenance; central telephone switch maintenance and		
				all telephone lines and services; and campus-wide file/program data storage for all		
				functions. Increase shown is for annual refresh of UPS devices in building		
				telecommunications closets (\$40,000), network maintenance for Folsom Hall		
				(\$2,500), IPTV encoders for classroom TV distribution (\$20,000), and support		
IT Infrastructure	1,850,349	1,929,849	79,500	upgrades for additional campus networking (\$17,000).		
				Authority and responsibility for security camera and alarm maintenance and		
Oit. O Maintenant (O	114,000		(111.000)	operations has been moved to University Police under ABA. Therefore this existing AUE amount previously allocated to IRT should be shifted to ABA.		
Security Camera Maintenance/Operations	114,000	-	(114,000)	AUE amount previously allocated to IRT should be shifted to ABA.		
President's Office						
Trustees' Authorizations	98.600	98,600	-	CSU Board of Trustees authorized allowances		
General Memberships in University Orgs	175,000	175,000	-	Costs of institutional memberships in professional organizations		
Student Affairs						
				For interpretive and other ADA accommodation services requested by students to		
American's Disability Act Accommodation Svcs	20,000	20,000	-	allow them to participate in co-curricular activities outside the classroom.		
				For salary and benefit costs for Job Location & Development position; actual costs		
Financial Aid Admin-Job Location & Developmt (JLD)	75,000	75,000	-	up to \$75K are reimbursed by the Federal government.		
Student Assessment Tools	39,500	42,364	2,864	Student survey/assessment tool used university-wide.		
Disabled Students-Assembly Bill 422 Inst Materials	170,000	170,000	-	Cost of preparing instructional materials for student with print disabilities		
				Contract costs to retain interpretive services for University's hearing impaired		
Disabled Students-Contract Interp	385,000	370,000	(15,000)			
Disabled Students-Executive Order 665	6,000	5,000	(1,000)	Remedial instructional services cost for disabled students		
				To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and		
Disabled Students-Non Classroom Accommodations	3.000	3,000		functions		
	3,000	5,000				
Total All University Expenses	22,368,071	22,929,962	341,891			

# One-Time Expenditure Needs by Funding Source and Fiscal Year by Division One-Time Expenditure Needs by Funding Source and Fiscal Year by Division

14/15 Projected Central CF Funds: Less Recommended Central 1-time Reserve Balance:	\$31,000,000 -\$11,588,300
Total 15/16 Projected Funds Available:	\$19,411,700
Less Strategic Short-Term (one-time) Funding:	-\$1,042,000

Less Recommended 1-time Project Funds: -\$18,369,700 Projected Remaining Carry Forward Balance: \$0

Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university- wide, technology, etc.) Student related.	Is this a collaborative request? If so, indicate divisions involved.	Identify Funding Source if request not funded centrally (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	UBAC Recommends 15/16	2015-16	2016-17	Division to receive funding for joining requests	
AA	1	Generate overage FTES to facilitate timely graduation and mitigate bottlenecks	No		Projected to generate overage FTES of more than 850 FTES for excess enrollment. This number is within the 3.5% over campus baseline resident target permitted by the Chancellor's Office and based on data trends of overage FTES for the past three academic years.	Intermittent	No	2,200,000	\$2,200,000.00			
AA	2	Student-Related. Generate International FTES	No		Projected to achieve 300 FTES for international students based on data for the past three academic years. The amount requested is based on the distribution model of revenues generated by international student tuition as described on page 9 of the budget narrative, operational costs of the Center and to incentivize recruitment of international students.	Intermittent	No	1,000,000	\$2,189,632.95			Funding to attract and support more students
AA	3	Student-Related. Generate Non-resident FTES Supporting Research	No		Projected to achieve 150 FTES for non-resident students to cover costs for course sections.	Intermittent	No	combine with above	\$500,000.00			_
AA		Infrastructure. Faculty startup package in STEM disciplines	No		To set up lab equipment and lab capacity in STEM disciplnes to enhance undergraduate and graduate research.	Intermittent	Yes	\$400,000.00	\$400,000.00			_
AA		University-Wide. University Catalog and curriculum workflow software	AA, SA, IRT		Purchase of software for University Catalog management and curriculum workflow including coordinating and updating course and program changes and maintaining curriculum data.	1-time	No	250,000	\$250,000.00			
AA	6	Infrastructure. Renovation of Downtown School of Public Policy Student-Related	No		Renovation and furnishing of Downtown School of Public Policy.	1-time	No	100,000	\$100,000.00			-
AA	7	Infrastructure. Remodel space to create large lecture hall	AA, IRT		Conversion of existing space in the Library	1-time	No	1,500,000	\$1,500,000.00			
AA	8	Student-Related Infrastructure. Renovation of Dance facility in Solano Hall	in consultation with ABA		Dance facility renovation in Solano Hall to meet safety and accreditation standards and to comply with ADA requirements.	1-time	No	-	\$1,300,000.00			no bathrooms on 1st floor
АА	9	Supporting Research Infrastructure. Convert a glass blowing Chemistry lab into 2 research labs for faculty, graduate and undergraduate students in Chemistry in Sequoia Hall			The remodel of the lab into 2 CHEM research lab will facilitate research, submission of grant proposals, undergraduate and graduate student research. The request includes funding for lab benches, chemical cabinets, refrigerators and incubators.	1-time	No	-	\$500,000.00			
		Student-			Eureka Network Cabling - the Eureka building was not included in the Infrastructure upgrade project in 2007. The building has very old CAT 3 wiring that limits the connection speeds to 3MB per second or close, unlike other buildings on campus, some of which are connecting at 100MB per second. This project will resolve a critical need for an academic program. This							
ABA		related/technology	ABA/IRT ABA/AA		project will be a collaboration between FM and the IRT division. Relocate Speech Pathology & Audiology and Remoof Folsom Hall 2nd Floor Space. The project will remodel a space on the 2nd floor of Folsom Hall for the Speech and Audiology department. Based on criteria from the Chancellor's office, we have calculated that the department is entitled to 16,749 Square Feet of space. In consultation with the leaders of the department, a design will be commissioned and the construction implemented to put in classrooms, offices and therapy booths in that space. Once the funding has been approved, a schedule will be drawn up so that a timeline for completion can be ascertained. This request for \$4,200,000 does NOT include any cost for Group II Equipment (furniture, technology, equipment, etc.).	Intermittent	Yes	4,200,000	\$500,000.00 \$4,200,000.00	\$0.00		-
ABA	2	Safety/Risk	NO		Elevator Replacement - Most of the elevators on campus are the original equipment installed when the buildings were completed. An elevator's useful life is 20 to 25 years. Many on our campus have exceeded 40 years of usage. As a result, we have had a lot of breakdowns. Given that the cars are outdated, repair parts are becoming more difficult to find. Replacing a car and its controls, including design, plan review and construction, costs about \$250,000. Current candidates for replacement are the elevators in Capistrano, Amador, Library, Kadema, Del Norte and the Athletic Center. Also, we would like to finish the Lassen Elevator project.	Intermittent	No	2,300,000	\$2,000,000.00	\$1,000,000.00		

#### One-Time Expenditure Needs by Funding Source and Fiscal Year by Division

		One-Time Expenditure Needs by Funding Source and Fiscal Year by Division										
Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university- wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Funding Source if request not funded centrally (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	UBAC Recommends 15/16	2015-16	2016-17	Division to receive funding for joining requests	
ABA	3	Safett//Risk/ADA	NO		Lassen Elevator Project Completion - The Lassen project was funded at the same time as the Stadium Elevator upgrade project. Unfortunately, OSHA gave the current stadium elevator a failing grade and mandated its replacement by September 2015. As a result, most of the funding went to the replace the stadium elevator. The design for the Lassen elevator has been completed. A new car will be added to the existing shaft. This project will cover the cost of updating the existing controls and synching them with the controls of the new elevator. Lassen Hall is heavily used by students with disabilities. Currently, the one existing elevator serves them diligently but has been failing in recent months and requires a complete overhaul. This project will complete the work.		No	combine with above	\$500,000.00	\$0.00		Combined these three elevator related projects and ABA should determine which project takes priority and apply funds accordingly
ABA		Safety/Risk	NO		Elevator Single Bottom Cylinder Replacement - many of our elevators on campus were installed before 1977. Much like asbestos in residential homes, the compounding problem is that most of these cylinders were also installed without a PVC casing which leaves the cylinder unprotected from corrosion, that leads to them bursting. When this happens the column of oil supporting the elevator pollutes the surrounding earth and the elevator can drop in free-fall. It is critical that we replace these cylinders as soon as possible. The most critical elevators at this time are located in Shasta, Kadema, Del Norte and Sequoia. Kadema and Del Norte would also have accessibility issues if those elevators went out of service. The cost for replacing a cylinder is \$60,00.		Yes	combine with above		\$500,000.00		
		Maintenance/			Roof Replacement - The best way to protect the structure of the building is to ensure that the roof is in good condition. Roofs need to be replaced every 10 to 15 years. While minor damage can be repaired and patched up, if the roof has become worn out and damaged in large areas it is best to replace it before spending time, money, and effort in repairing other damaged parts of the building as a result of a poor roof. The most pressing roof needs ware							
ABA	5	Universitywide	NO		at Lassen, Sequoia, Mendocino and the Library	Intermittent	No	500,000	\$500,000.00	\$500,000.00		
ABA	6	Universitywide	NO		Ramona Parking Project - There is a need for more parking spaces for the campus community. Projects in Lots 2, 4 and 7 will reduce student parking spaces by almost 200. This project will fence, pave and light the currently unused property at Ramona Avenue, creating a new parking lot for campus use.	1-time	No	\$0.00		\$0.00	\$250,000 request is being withdrawn from ABA; will work with Housing and Parking for funding	
					Water Conservation Projects - The University consumes two types of water: domestic water from the City of Sacramento and landscaping water from our irrigation wells. During this time of drought, the University is pursuing some aggressive measures to reduce water consumption. This will be done in two ways. Through landscape conversion from green turf to sustainable plant material or rock formation installations, we will reduce our consumption of irrigation water. AND through the second phase of toilet replacement (post-1992 Water Closets) and other water saving solutions, we will reduce our consumption of domestic							
ABA	7	Maintenance	NO		water. Security Cameras Funding for additional cameras/equipment. The campus is need of	1-time	No	500,000	\$500,000.00	\$0.00		
ABA	8	Safety/Risk	NO	Operating Fund	perimeter camera to detect, recognize and identify people coming into the campus areas, as well as protest the perimeter of the campus grounds. Many locations on the perimeter are areas where transients come onto campus and pose a safety and security concern. The entrance ways to the campus have conduits now installed to the locations, cameras should be at all major intersections to the campus. Patrol Car New marked fully outfitted police vehicle. Costs about \$57,500. It's very important for LE vehicles to be in good condition for safety and to keep maintenance costs low. We currently have one police vehicle (#787) that is approaching 100,000 miles and will need to be surveyed out and replaced in 2015/16. The Police Department purchased 1 Sergean tvehicle in 2013 and 1 Corporal vehicle in 2014. Based upon mileage of current	Intermittent	Yes	\$100,000.00	\$100,000.00	\$100,000.00		
ABA	9	Safety/Risk	NO	Operating Fund	inventory, we would ideally replace one vehicle per year.	Intermittent	Yes	-	\$57,500.00	\$57,500.00		
					Ceiling Tile Replacement - Some ceiling tiles have become damaged by age and water intrusion incidents. Sequoia and the Library are the buildings that have tiles that have							
ABA		Maintenance	NO		extensive damage and could become dislodged. Mechanical Room Floors - these rooms are susceptible to leaks and other water intrusion events. When water enters these rooms, it can cause shorts and other problems that require expensive fixes. This project will ensure that these rooms and the equipment that they hold are no longer exposed in case of any water problems. The rooms are located in Eureka,	Intermittent	No	-	\$100,000.00			
ABA	11	Safety/Risk	NO		Mendocino, Riverside, and Sequoia Halls Fire Wall Repair - Reinstitution of the fire walls at the University Police Building, which no	1-time	No	-	\$150,000.00	\$0.00		
ABA	12	Safety/Risk	NO		longer meets code and has become a life/safety issue. Hazardous Waste Abatement - Recent unrelated capital projects at the Riverfront and the	1-time	No	-	\$500,000.00	\$0.00		
ABA	13	Universitywide/Safety/Ris k	NO		The action of the second secon	1-time	No	-	\$500,000.00	\$0.00		
ABA	14	Universitywide/Safety/Ris k	NO		University Drive will be repaired. These repairs include repainting of the street markings, curb repair, center divider upgrade between Lot 8 and Napa Hall and sign repair/replacement. Restroom Repairs - This funding will allow the dpeartment to continue upgrading and/or	Intermittent	Yes	-	\$200,000.00	\$0.00		
ABA	15	Universitywide/Maint Universitywide/Safety/Ris	NO		modernizing restrooms campuswide. Trip Hazard Repairs - This funding will remove potentially dangerous trip hazards all over	Intermittent	Yes	-	\$200,000.00	\$0.00		
ABA	16		NO		campus. Trip hazards occur in old carpet, old tiles, uneven floors and other areas.	Intermittent	No	-	\$100,000.00	\$0.00		
ABA	17	Maintenance	NO		Outdated Equipment Replacement - A few more pieces of equipment will be replaced including old mowers, vacuum cleaners & trucks	Intermittent	Yes	-	\$100,000.00	\$0.00		

## One-Time Expenditure Needs by Funding Source and Fiscal Year by Division

					One-Time Expenditure Needs by Funding Source		ear n	y Division			
Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university- wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Funding Source if request not funded centrally (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	UBAC Recommends 15/16	2015-16	2016-17	Division to receive funding for joining requests
					Walkway Lighting Improvements - This will allow the department to continue adding walkway						
		Universitywide/Safety/Ris			lighting to increase the safety and security of the campus community. The cost of purchasing and installing a lamp is \$5,000, so this funding would add 20 more lamps to the						
ABA	18	3 k	NO		campus grounds.	Intermittent	Yes	-	\$100,000.00	\$0.00	
					Exterior Building Painting - in the past few years, Yosemite, Douglass and the University Police Buildings have gotten fresh coats of paint. In addition to making the buildings look						
					more attractive, the coats of paint protect the buildings from inclement weather, dust &						
					stains while sealing the surfaces from damaging forces such as humidity and steam. The						
ABA	19	Maintenance	NO		buildings next slated from painting are: Shasta, Alpine, Brighton, Kadema, Solano Annex and the Athletic Center.	Intermittent	Yes	-	\$500,000.00	\$200,000.00	
					Exterior Building Sealing - Some buildings do not have as much of a need for painting as					+	
					others, but they still have cracks and other blemishes that can weaken the structure if left unattended to. This project will ensure that the building surfaces are sealed and not						
					accessible to any damaging elements. The buildings that will be addressed are Riverside,						
ABA	20	Maintenance	NO		Solano, Amador and Mendocino.	1-time	No	-	\$100,000.00	\$0.00	
					RFC Window Replacement and Wall Repair - Now that Starbucks has refreshed one side of the Riverfront Center, the other side of the building, the other side requires a lot more						
					attention. This project will update the windows & doors to modern code, and give the				• · · · · · · · · · · ·		
ABA	21	Maintenance	NO		building a much-needed fresh coat of paint. Library Air Handler Replacement - An air handler is a device used to regulate and circulate	1-time	No	-	\$100,000.00	\$0.00	
					air as part of a heating, ventilating, and air-conditioning (HVAC) system. The two air						
					handlers at the Library have been in use since the Library was built. They are now failing;						
					they frequently cause leaks and other issues, which require a lot more attention and expense. From time to time, Library users experience discomfort from having the air						
ABA	22	2 Maintenance	NO		handlers out of service for repair.	1-time	No	-	\$2,000,000.00	\$0.00	
					Yosemite HVAC Improvement - This project will provide a better and more cost effective HVAC solution that will serve well the fans who attend the games, who have long been						
ABA	23	3 Safety/Risk	NO		subjected to uncomfortable conditions especially during the summer.	1-time	No	-	\$300,000.00	\$0.00	
			10		HVAC/Electrical Studies - HVAC condition and performance analysis, and	4 Kina a	N		¢150.000.00	<b>*</b> 0.00	
ABA	24	Maintenance	NO		recommendations for improvements at Amador and Sequoia Stadium Improvements Phase II - The first phase of this project improved the stadium to a	1-time	No	-	\$150,000.00	\$0.00	
ABA	25	Maintenance/Safety/Risk	NO		level of acceptable use for the 2014 USA T&F events. Some critical improvements, however, were postponed due to a lack of time but these improvements should still be done so as the stadium can remain in a usable state. The work that will be done as part of Phase II is: press box structural repairs, roof replacement, and interior finishes; ADA compliant seating, ramps, and handrails.	1-time	No	-	\$500,000.00	\$0.00	
АВА	26	s Safety/Risk/Sustainability	NO		Sidewalk Installation and Fence Repair - This project would connect existing sidewalks by adding a new sidewalk going west on Bay Laurel Way, on the left side going south on Collegetown Drive. The current state of the walkway is not accessible, comfortable or safe. A conventional sidewalk would provide a stabilized or paved surface that would improve the safety of pedestrians, be accessible and make walking around campus less difficult and more viable. This will also increase our sustainability footprint by providing an environment conducive for walking. The project will also repair any fence damage that will occur during the installation of the sidewalk. The Bay Laurel fence, for example, will have to be moved further away from the street to make room for a paved sidewalk. Finally, a crosswalk at the intersection of Bay Laurel Way and Collegetown Drive will be installed. Lot 9 Upgrade Project - This project will provide paving, trenching for solar panel installation,	1-time	No		\$300,000.00	\$0.00	
ABA	27	Universitywide	NO		and a paved road joining Folsom Boulevard, and connecting to the Ramona Avenue extension that the City of Sacramento will build in 2016.	1-time	No	-	\$2,000,000.00	\$0.00	
					Football - replaces the scoreboard. The current scoreboard no longer functional; this is an				,,000.00	<b>\$0.00</b>	
ATH	1 ^	University Wide, Student Related, & Infrastructure	Athletics	Central Funds	emergency request. A functioning scoreboard is a requirement of the Big Sky conference and NCAA	1-time	no	700,000	\$700,000	\$0	
ATH		Infrastructure	Athletics	Central Funds	Multiple Teams - replaces Storage shed and contents lost in the Fire in March 2015	1-time	no	300,000	\$700,000	\$0 \$0	
					Men's & Women's Soccer and Softball - constructs public restrooms for use by student-					<del>,</del> ,	
ATH		2 Infrastructure	Athletics	Central Funds	athletes and spectators and a concession area for spectators. Request includes funds for engineering & construction	1-time	no	651,000	\$651,000	\$0	
				e shirar i unuo				001,000	<i>4001,000</i>	ψU	
A.T. I		Infrantructure	Athletics	Control Events	Football - constructs public restrooms to get the west grandstands up to code. Constructs a	4.4				£4.000.000	
ATH	2	2 Infrastructure	AUNIETICS	Central Funds	second ticket office for spectators. Request includes funds for engineering & construction Men's & Women's Track & Baseball - constructs public restrooms for use by student-	1-time	no	-	\$0	\$1,393,000	
					athletes and spectators and a concession area for spectators. Request includes funds for						
ATH ATH		2 Infrastructure	Athletics	Central Funds	engineering & construction Baseball - completes the Baseball Field lighting project funded in 2014-15	1-time	no	-	\$0 000 000	\$0 \$0	
АП		2 Infrastructure Safety/Risk, Student-	Athletics	Central Funds	Baseball - completes the Baseball Field lighting project funded in 2014-15 Softball - repairs/re-grades field to repair the uneven and	1-time	yes	230,000	\$230,000	\$0	
ATH	3	Related, & Infrastructure	Athletics	Central Funds	dangerous surface to reduce injuries and improve drainage         Men's & Women's Soccer & Softball -adds field lights (engineering year 1, construction year 2)         • Increases practice and game times         • Allows student athletes more day time for classes; increases choices of majors and class selections.         • Increases practice, stress, stresses practice stress.	1-time	no		\$175,000	\$0	
		Student Balated			Generates revenue by allowing us to host conference, NCAA, & high school games and tournamente						
ATH	4	Student-Related, & Infrastructure	Athletics	Central Funds	<ul> <li>Eliminates need to practice in the heat of the day.</li> </ul>	1-time	no	-	\$50,000	\$1,350,000	
							-				

				One-Time Expenditure Needs by Funding Source		earn	y Division				
Division	Prontize Categorize your request (safety/risk, student related, infrastructure, maintenance, university- wide, technology, etc.)	collaborative request? If so,	Identify Funding Source if request not funded centrally (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	UBAC Recommends 15/16	2015-16	2016-17	Division to receive funding for joining requests	
	Safety/Risk, Student-										
ATH	5 Related, & Infrastructure	Athletics	Central Funds	Gymnastics - replaces aging equipment Volleyball - continues construction of sand volleyball courts. Improves the student experience by providing a practice facility on campus and increasing the range of times that	1-time	no		\$50,000	\$0		
ATH	6 Infrastructure	Athletics	Central Funds	teams can practice. The 2014-15 allocation is funding engineering and site plans in 2015- 16.	1-time	yes		\$0	\$75.000		
ATH	7 Infrastructure	Athletics	Central Funds	Hornet Gym - replaces score tables, side panels and repair the sound system	1-time	no	-	\$60,000	\$75,000		-
ATH	8 Infrastructure	Athletics	Central Funds	Baseball - replaces the aging scoreboard	1-time	no		\$0	\$70,000		
				Men's & Women's Golf - constructs a 30'x50' golf practice building (engineering in year 1 construction in year 2) providing a practice facility on campus and increasing the range of times that teams can							
ATH	9 Infrastructure	Athletics	Central Funds	practice.	1-time	no	-	\$50,000	\$200,000		
	University-Wide and Faculty/Student			SMART classrooms: Classroom Technology and Pedagogy Improvements: This is a continuation of ongoing collaborative requests to improve classroom learning spaces for faculty and students. A recent survey of our faculty indicated very strong support for							Funding for these two projects
IRT	1 Technology	IRT, AA, ABA	Centrally Funded	continued renovation and technology improvement of classrooms. Classroom Maintenance: The only funding available to maintain the campus-wide pool of	1-Time	Yes	1,200,000	\$1,000,000	\$1,250,000		are combined, divisions will
	University-Wide and Faculty/Student			\$3.5M of classroom teaching and learning technology is a non-baseline \$150,000 amount from Lottery. The actual annual need is 15% of the value of classroom technology, or \$500,000. Lack of this funding will severely impact both faculty instruction and student			combine with				determine the priority of needs and allocate accordingly
IRT	1 Technology	IRT, AA	Centrally Funded	learning. On-Base Workflow Licenses and Consulting: The university has made major improvements	1-Time	No	above	\$500,000	\$600,000		
IRT	University-wide Student and Faculty Process 2 Improvements	IRT, AA, SA, ABA, HR, UA	Centrally Funded	In business processes used by students and faculty through previous UBAC investments in OnBase workflow technology, including improvements in financial aid, graduate admissions, advising, and human resources. All of the divisions indicated have pending requests for use of additional Onbase workflow tools, requiring a major upilit in the number of licenses campus-wide.	1-Time	Yes	385,000	\$385,000			
IRT	University-wide Process Improvements and Cost 3 reductions	IRT, AA, SA, ABA, HR, UA	Centrally Funded	Transition from Optix Document Imaging to OnBase Document Imaging: UBAC previous funded a transition of financial aid imaging to Onbase, but funds were not available to also transition critical imaging processes in Student Affairs used for Admissions, Advising, Enrollment, and other functions used by students. All other division also have needs to implement document imaging technology, but cannot move forward until this transition occurs.	1-Time	No		\$100,000			
	5 160001013		Centrally I unded	Network redundancy and risk reduction: Although the campus operates a robust network	1-Time	INC		\$100,000			-
				infrastructure, there are two key major risks to our network that must be remedied: 1) a							
IRT	University-Wide 4 Networking	IRT, ABA	Centrally Funded	redundant entry of our two Internet sources must be made in the AIRC building, and 2) a redundant network hub must be created on the north end of campus.	1-Time	No	290,000	\$290,000			
	Campus-Wide	IRT, President,		Sacramento Hall Networking: Our main administration building is the last state building on campus needing upgrade to modern network standards, as it is still using ten-year old technology. As our main administration building housing the President, Provost and three division vice presidents and their staffs, this creates a serious risk to the campus that must		110	200,000	\$200,000		This project is lower in	
IRT	5 Infrastructure	ABA	Centrally Funded	be remedied.	1-Time	No	-	\$500,000	\$350,000.00	priority for ABA	
	Ongoing University-wide marketing and brand initiative. One-time project funding of \$248,100 allocated in FY 2014-15. Through March 2015, \$155,255 has been expended, and another \$91,903 is encumbered for remainder of current			Promoting a strong University identity is one of six strategic goals in the campus Strategic Plan adopted in fall 2014. The proposed expenditures are part of the ongoing effort to achieve this goal. The proposed one-time funding for the marketing program in FY 2015-16 is \$303,700, which includes \$84,000 in personnel costs for a copywriter and a graphic designer, both employed as temporary, full-time employees. Another \$25,000 is being requested to conduct a second Perception Survey to measure progress/change in public opinion of the University. The remaining funds are for ongoing advertising commitments (ie, airport advertising, downtown banners, etc.), and the production of print and collateral							
PAA	1 fiscal year. Student-related,	UNI		materials. Completion of the Student Services One-Stop in Lassen Hall (including relocation of		Yes	303,700	\$303,700.00			4
SA	1 Infrastructure	Student Affairs	Centrally Funded	impacted staff in Lassen Hall)	1-time	Yes	280,000	\$280,000.00	\$100,000.00		
SA	2 University-Wide	Student Affairs	Centrally Funded	Out of State/International Recruiting (two recruiters, recruitment trips, and materials)	Intermittent	Yes	180,000	\$180,000.00	\$180,000.00		4
SA	3 Technology	Student Affairs, IRT, and Academic Affairs	Centrally Funded	Customer Response Management - new software to provide a common and secure tool for advisor notes, student appointment schedules, and an early alert system for faculty and staff to notify Student Affairs of emerging student issues. Note: this request may also appear on the IRT budget request.	1-time	No	150,000	\$150,000.00	\$30,000.00		
0.	c connoiogy		contraity randed		i uno	140	100,000	φ100,000.00	<i>4</i> 50,000.00		1
SA	4 Technology	Student Affairs, IRT, and Academic Affairs	Centrally Funded	Conversion of Optix Files To Onbase. Note: this request may also appear on the IRT budget request.	1-time	No	150,000	\$150,000.00	\$0.00		allocate to SA; AA, IRT and SA can figure out how to distribute
					TOTAL:		\$18,369,700	\$31,601,833	\$8,055,500		

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The California State University CSU OFFICE OF THE CHANCELLOR Systemwide Budget Office 401 Golden Shore, 5th Floor Long Beach, CA 90802-4210

> CODED MEMO B 2015-03 Campus Final Budget Submittals Due: August 18, 2015

To: From:

**CSU Chief Fiscal Officers** 

Ryan Storm, Assistant Vice Chancellor for Budget

Kara Perkins, Executive Budget Director

CC: Timothy P. White, Chancellor, Steven Relyea, Executive Vice Chancellor, Loren J. Blanchard, Executive Vice Chancellor, CSU Presidents, Financial Officers, Financial Aid Directors, Enrollment Planning and Resource Officers, and

Date: July 24, 2015

P: 562-951-4560 / F: 562-951-4970

Re: 2015-16 Final Budget Allocations

Enrollment Managers

Attachments: Coded Memo B 2015-03, Attachments A-D

The Governor signed the Budget Act of 2015 on June 24, 2015 that includes the main budget bill (Assembly Bill 93, Chapter 10) and a "budget bill junior" (Senate Bill 97, Chapter 11), which amends Assembly Bill 93. This coded memo addresses incremental allocations based on state General Fund and systemwide tuition revenue projections for CSU included in the 2015-16 Budget Act. These allocations are consistent with initial recommendations of the Task Force on a Sustainable Financial Model for the California State University and subsequent discussions with the Council of Presidents.

The budget act includes a \$225.0 million General Fund increase to the CSU support budget and the expectation that CSU tuition rates will not increase. This allocation reflects three percent enrollment growth for 2015-16, with the understanding that this enrollment growth should not be fully measured until fall 2016. Campuses are not expected to make any changes to fall 2015 enrollment at this late date, but are asked to give admission priority for spring 2016 to Associate Degree for Transfer applications and then to any other qualified upper-division transfer applications as space allows within campus 2015-16 targets.

The allocations described in this coded memorandum reflect a purposeful attempt to foster greater clarity and predictability in campus budgets. In particular, this budget reduces variability in tuition discount allocations (i.e., State University Grant) and provides details on a revised tuition discount allocation methodology that takes into account incremental enrollment growth.

**CSU Campuses** Bakersfield Channel Islands Chico **Dominguez Hills** East Bay

Fresno Fullerton Humboldt Long Beach Los Angeles Maritime Academy

Monterey Bay Northridge Pomona Sacramento San Bernardino San Diego

San Francisco San José San Luis Obispo San Marcos Sonoma Stanislaus

# CSU The California State University

This methodology is consistent with Board of Trustees policy and statute regarding tuition discounts. Additionally, the memo provides appropriate incentives for campuses to generate and utilize revenue in the areas of new student enrollments, mix of students (e.g., undergraduate versus graduate) and nonresident students.

Projections of 2015-16 changes in systemwide tuition revenue are informational and generally do not interact with or offset General Fund allocations, as have been past practice. Instead, these projections reflect changes in systemwide tuition revenue that will be helpful to campuses, the state, and external groups for planning and information purposes.

A number of allocation practices that have been used in recent years have been discontinued or changed for 2015-16—change in mix, adjusting general fund for tuition discount expectations, and financial enrollment penalties being some of the most significant. As a consequence of these changes, resources that typically were centrally collected and redistributed for campus-specific and systemwide purposes are no longer available. Additionally, the campus General Fund assessment that totaled \$4.0 million in the May 2015 preliminary allocation memo also has been removed from the final allocations.

This memo makes three types of allocations:

- Revisions to 2014-15 General Fund allocations
- New 2015-16 General Fund allocations
- Projections of 2015-16 tuition and fee revenues (for reference only)

General Fund adjustments to 2014-15 (Attachment B) reflect changes that occurred after the 2014-15 final budget allocation memo was circulated on August 28, 2014 (see Coded Memo B 2014-03, Attachment A, Column 8). These adjustments reflect modifications for changes in the California Public Employees' Retirement System (CalPERS) employer-paid contribution rates, supplemental compensation, CSU Desert Studies, CSU Palliative Care ancillary instructional programs, Education Opportunity Programs, and adjustments for changes in Chancellor's Office operations.

The 2015-16 General Fund allocations support the estimated incremental annualized cost to fund campus mandatory costs including health care premiums, approximately 474,000 square feet of scheduled new space in 2015-16, funded enrollment growth of three percent, currently bargained employee compensation increases, student success and completion priorities and funding for retirement costs. Decisions are pending on performance funding and other systemwide initiatives.

The 2015-16 changes in General Fund allocations and systemwide tuition and fee revenue projections are summarized in Table 1.

Questions concerning this memo or its attachments may be directed to Kara Perkins, Chris Canfield, or other System Budget Office staff at (562) 951-4560. Please reference the <u>Budget</u> <u>Office staff directory</u> for additional contact information and staff areas of assignment.

### **References**

- 2015-16 CSU Support Budget Request
- <u>Budget Act of 2015, Budget Bill AB 93</u>
- <u>Budget Act of 2015, Budget Bill Junior SB 97</u>
- <u>Task Force on a Sustainable Financial Model</u>

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### CSU The California State University OFFICE OF THE CHANCELLOR

Table 1	
2015-16 Final Budget Changes in State General Fund Allocations and Systemwide Tuition and Fee Revenue Estimates	
General Fund Allocations	
2014-15 Final Budget Allocations (B 2015-03, Attachment A, Column 1)	\$2,695,755,000
Revisions to 2014-15 General Fund Allocations	
Employer-Paid Retirement Costs	66,263,000
Subtotal	\$66,263,000
New 2015-16 General Fund Allocations / Funding Increases	
Lease Revenue Bond Debt Service	7,628,000
Employer-paid Health Care Premiums	11,040,000
Operations and Maintenance of New Space	5,037,000
Retirement Costs above the 2013-14 Base	7,000,000
Funded Student Enrollment Growth	58,906,000
Employee Compensation Increases	65,528,000
Mervyn M. Dymally African American Political and Economic Institute	250,000
Center for California Studies	500,000
Systemwide Initiatives and Performance Funding	49,156,000
Student Success and Completion	20,000,000
Subtotal	\$225,045,000
2015-16 Final Budget, General Fund Allocations	\$2,987,063,000
Operating Budget Revenue Projections	
2014-15 Campus-Reported Gross Revenues (September 2014)	\$2,689,464,600
Changes in Tuition Revenue Projections	
Adjustment based on 2013-14 Change in Mix of Resident Students	(12,838,000)
Adjustment based on 2013-14 Actual Nonresident Student Enrollments [affecting instate systemwide tuition portion only (i.e. \$5,472)]	20,759,000
Adjustments for Funded Student Enrollment Growth	65,102,000
Subtotal	\$73,023,000
Tuition Discounts (i.e., State University Grant)	
2014-15 Campuses' Base Allowance	(644,328,800)
2015-16 Increase in Tuition Discount Allowances	(11,377,000)
Subtotal	(\$655,705,800)
2015-16 Net Operating Budget Revenue Projection	\$2,106,781,800

General Fund and tuition and fee revenue changes are identified by campus on Attachments B, C and D, respectively of this coded memorandum. The following will provide a more detailed explanation of the final changes in budget allocations.

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### **Final General Fund Allocations**

Revisions to 2014-15 General Fund Allocations (Attachment B)

State-Funded Retirement Adjustment

Each year CalPERS adjusts employer-paid contribution rates to maintain the actuarial soundness of the system and meet defined benefit pension obligations.

Beginning with 2014-15, the State limited its adjustment to CSU employer-paid contribution rates to the actual CSU Operating Fund pensionable salaries for 2013-14 as reported by the State Controller's Office.

The 2013-14 to 2014-15 State Miscellaneous First Tier rates increased from 21.203 percent to 24.280 percent and the State Peace Officer / Firefighter rate increased from 31.320 percent to 36.827 percent. The total retirement cost increase funded by the state in 2014-15 is \$66.3 million. The distribution of \$66.3 million is based on the 2013-14 frozen pensionable payroll by campus as provided by the State Controller's Office with the CSU Operating Fund ratio applied to arrive at the state-funded retirement adjustment.

Campus / Chancellor's Office (CO) Programs

Other General Fund adjustments above final budget allocations are for increased Chancellor's Office-managed systemwide costs, increased costs associated with campuses' ancillary support programs in desert studies and palliative care, and funding augmentations for campus Educational Opportunity Programs (EOP).

#### 2014-15 Supplemental Compensation

The \$1.0 million supplemental compensation held in system accounts in the 2014-15 final budget is permanently distributed to campuses related to the Statewide University Police Association (SUPA), CBID R08 April 2015 settlement agreement. The distribution is based on campus share of actual SUPA 2013-14 Operating Fund compensation.

# New 2015-16 General Fund Allocations (Attachment C)

### Employer-Paid Health Care Premiums

Effective January 2015, the estimated annualized cost to fund employer-paid health care benefit premium rate increases is \$11.0 million. Health care benefit rate increases are determined by the number of CSU employee participants and the difference between the old and new employer-paid contribution rates. The employer-paid health care benefit cost increase is distributed on the basis of the percentage share of campus Financial Information Management System (FIRMS) 2013-14 actual state supported health benefits expenditures. For additional information regarding January 2015 health premium costs, please reference Human Resources Technical Letter, HR/Benefits 2014-07.

#### Operations and Maintenance of New Space

The new General Fund allocations include \$5.0 million to fund regular operations and maintenance of new space, which include the cost of utilities, building maintenance, custodial, landscape, and administrative support. In 2015-16, the CSU is scheduled to

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open a total of 473,837 new square feet. Funding of regular operations and maintenance is provided at the new space rate of \$10.63 per square foot. More information on campus facilities with new space need is provided online in the <u>2015-16 Support Budget</u> supplemental documentation.

### Retirement Costs (new CSU obligation)

State funding of CSU employer-paid retirement costs has changed, as explained in Section 3.60 of the Budget Act of 2013. Per Government Code Section 20814, the state's obligation to adjust retirement funding based on annual rates set by CaIPERS will continue; however, beginning in 2014-15, the salary base applied to the incremental rate changes is frozen at the 2013-14 General Fund pensionable payroll level identified by the State Controller's Office with the CSU proration of Operating Fund salaries. The impact of this change on the CSU 2015-16 operating budget has not been determined and funds are retained centrally to address potential CSU need.

### Funded Student Enrollment Growth

The final budget allocations include student access and enrollment growth of three percent above 2014-15 funded enrollment targets equivalent to 10,400 full-time equivalent students (FTES). Funding to support 2015-16 FTES growth is based on the systemwide total of 2014-15 budgeted expenses that sustain direct instruction, academic support, student services, institutional support, and operations and maintenance of plant. The average systemwide cost to educate a full-time equivalent student is \$9,942. It is anticipated that campuses will collect average net tuition of \$4,278 per FTES to support that education, leaving a fixed \$5,664 General Fund allocation per FTES.

- \$9,942 Average Cost of Education per FTES
- <u>-4,278</u> Net Tuition Revenue per FTES
- \$5,664 General Fund per FTES

This \$5,664 allocation per FTES is \$932 more General Fund per FTES than the funding level included in the May 2015 preliminary budget allocation memo. Campuses have been allocated \$58.9 million in General Fund for enrollment growth. The General Fund allocation and the campus estimated \$53.7 million net tuition revenue from enrollment growth provide a combined \$112.6 million increase to cover expenditures for enrollment growth and student success and completion initiatives. Information on the 2015-16 marginal cost of instruction rate by program area based on the state Department of Finance budget methodology is provided in <u>2015-16 Support Budget supplemental documentation</u>.

### Employee Compensation Increases

The final budget allocates approximately \$65.5 million to support a two percent increase to the compensation pool. The non-faculty bargaining unit share of the two percent compensation pool allocation is distributed by campus based on the campus percentage share of 2013-14 CSU state-supported staff salaries. The faculty bargaining share of the two percent compensation pool is held centrally pending collective bargaining. Actual compensation increases for represented employee groups are determined by negotiations between collective bargaining units and CSU Systemwide Human Resources.

# CSU The California State University

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### Systemwide Initiatives and Performance Funding

The budget plan approved by the Board of Trustees contained funding to address several campus financial infrastructure challenges and systemwide initiatives. These funds are held centrally while plans are further developed, and include \$25.0 million for deferred maintenance financing, \$14.0 million for information technology infrastructure projects, and \$5.0 million for performance measures. This last item is the first time a small portion of total budget allocations will be used to recognize campuses progress on performance measures (e.g. graduation rates, closing the achievement gap). Final decisions on the systemwide initiatives and performance measures will be forthcoming during the fiscal year.

### Student Success & Completion Initiatives

The 2015-16 final budget allocations include \$20.0 million General Fund for campus student success and completion initiatives. The \$20 million distribution by campus is in three parts: 1) \$9.25 million based on campus share of total budgeted FTES; 2) \$9.25 million divided into three tiers based on campus size with \$480,000 going to each of the nine smallest campuses, \$381,000 going to the next ten campuses, and \$280,000 going to the four largest campuses; 3) \$1.5 million allocated to 6 campuses with Pell-eligible undergraduate enrollment in 2013-14 above 55 percent. The \$20.0 million General Fund allocation, combined with \$18.0 million of tuition revenue collected and held locally, should be used to fund the six priorities found in the <u>2015-16 Support Budget</u> that totaled \$38.0 million.

### Tuition Discount, General Fund Adjustment

This represents a change in methodology from past budget allocations to proportionally adjust campus General Fund allocations while continuing to recognize differences in financial aid student need by campus. In this more direct and simplified model, the campus ratio of tuition discount need to total headcount determines the estimated number of students that qualify for the tuition discounts (e.g. 100 FTES enrollment growth \* 0.4 ratio = 40 additional qualifying students). The campus distribution of the final increase in tuition discounts from enrollment growth is based on the campus relative share of additional qualifying students. The result is proportional General Fund adjustments by campus that range from an increase of approximately \$197,000 to a reduction of approximately \$192,000.

### Projections of 2015-16 Tuition and Fee Revenues Including Tuition Discounts For Reference Only (Attachment D)

As previously discussed, the 2015-16 projections of changes in systemwide tuition revenue are for reference only. Generally, these projections have not impacted campus final General Fund allocations. In other words, campus General Fund allocations will not be adjusted based on individual tuition revenue adjustments projected. This is a change from past allocation practices, first introduced in the May 2015 preliminary budget allocation memo.

#### 2013-14 Change in Mix of Actual Resident Students

Each year campus base revenue estimates are adjusted to reflect the most recent past year distributions of students. The change in resident student tuition revenue projections is based on the most recent past year enrollment patterns of student classification (undergraduate, graduate/post-baccalaureate) and fee paying status (full-time, or part-

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time). Budget year tuition revenue projections are made after those base adjustments occur.

For 2015-16, campus base tuition revenue projections reflect -\$12.9 million adjustment due to change from 2012-13 to 2013-14 actual resident student distribution patterns.

**2013-14 Actual Nonresident Student Enrollment** The change in the in-state, state university tuition revenue paid by nonresident students is based on the most recent past year enrollment of nonresident students. For 2015-16 campus base revenue projections have been adjusted by a total of \$20.8 million to reflect the change from 2012-13 to 2013-14 nonresident student distribution.

### Tuition Adjustment for Changes in 2015-16 Funded Enrollment Growth

It is anticipated that systemwide FTES enrollment will grow by three percent (or 10,400 FTES) in 2015-16 allowing for increased unit load and new student access to the university. Tuition revenue projections for this anticipated growth are based on 2013-14 actual campus student enrollment patterns. It is projected that \$53.7 million of net new revenue will be collected in 2015-16 from budgeted enrollment growth.

### 2014-15 Base and 2015-16 Increase in Tuition Discounts

Campus tuition discount allowances for 2014-15 totaled \$644.3 million. The final budget allocations assume campus base allowances will change only due to funded enrollment increases for 2015-16.

Using a more direct, simplified model, the 2015-16 final budget allocations include an \$11.4 million incremental increase in campus tuition discount allowances in recognition of funded student enrollment growth. Adjustments to tuition discounts are based on the proportion of tuition discount need at campuses as well as budgeted FTES growth.

It is expected that campus tuition discounts will minimally include the 2014-15 allowances of \$644.3 million in addition to the \$11.4 million growth based on CSU financial aid policy.

Questions about the tuition discount distribution process and allocations may be directed to Dean Kulju, Director of Financial Aid, at (562) 951-4737 or by email at dkulju@calstate.edu.

RS:KP:CC

Attachments

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## ATTACHMENT A - General Fund Summary 2015-16 Final Budget Allocations

July 24, 2015

	(1)	(2)	(3)	(4)
		Revisions to		
	Coded Memo B	2014-15	New 2015-16	Total 2015-16
	2014-03 General	General Fund	General Fund	General Fund
	Fund Allocation	Allocations	Allocations	Allocations
		(Attach. B, Col. 4)	(Attach. C, Col. 9)	(Sum of Cols. 1-3)
Bakersfield	\$54,944,409	\$1,386,900	\$3,597,000	\$59,928,309
Channel Islands	60,207,210	1,715,700	5,147,000	67,069,910
Chico	92,245,032	2,626,200	5,925,000	100,796,232
Dominguez Hills	65,742,152	1,769,200	5,163,000	72,674,352
East Bay	74,079,561	2,367,800	5,008,000	81,455,361
Fresno	118,455,832	3,207,700	7,015,000	128,678,532
Fullerton	144,394,061	4,868,600	7,951,000	157,213,661
Humboldt	63,858,110	1,691,400	3,271,000	68,820,510
Long Beach	156,941,836	5,157,300	7,501,000	169,600,136
Los Angeles	112,197,039	3,015,300	6,978,000	122,190,339
Maritime Academy	26,018,276	474,400	1,333,000	27,825,676
Monterey Bay	57,244,983	1,827,800	4,990,000	64,062,783
Northridge	154,242,396	5,009,700	7,363,000	166,615,096
Pomona	112,335,342	3,205,000	5,997,000	121,537,342
Sacramento	126,337,437	3,671,700	6,393,000	136,402,137
San Bernardino	86,861,208	2,636,200	5,421,000	94,918,408
San Diego	153,746,796	4,945,800	7,079,000	165,771,596
San Francisco	131,532,859	4,636,000	6,541,000	142,709,859
San Jose	124,051,382	4,223,900	6,567,000	134,842,282
San Luis Obispo	105,471,968	3,927,500	5,004,000	114,403,468
San Marcos	62,268,552	2,099,000	5,342,000	69,709,552
Sonoma	53,742,483	1,540,400	3,285,000	58,567,883
Stanislaus	52,742,547	1,358,600	3,599,000	57,700,147
Campus Total	\$2,189,661,471	\$67,362,100	\$126,470,000	\$2,383,493,571
Chancellor's Office	89,108,999	3,329,000	1,390,000	93,827,999
CalStateTEACH	884,735		242,000	1,126,735
International Programs	2,536,619		128,000	2,664,619
Summer Arts	11,800		23,000	34,800
Systemwide Provisions	117,235,376	(4,428,100)	89,164,000	201,971,276
GO & Lease Revenue Bond Debt Service	296,316,000		7,628,000	303,944,000

### **ATTACHMENT B - Revisions to 2014-15 General Fund Allocations**

2015-16 Final Budget Allocation

	(1) 2014-15 State Funded Retirement Adjustment	(2) Campus/CO Programs <sup>1</sup>	(3) 2014-15 Supplemental Compensation	(4) Total Revisions to 2014-15 General Fund Allocations
				(Sum of Cols. 1-3)
Bakersfield	\$1,359,000		\$27,900	\$1,386,900
Channel Islands	1,188,000	490,400	37,300	1,715,700
Chico	2,586,000		40,200	2,626,200
Dominguez Hills	1,718,000		51,200	1,769,200
East Bay	2,330,000		37,800	2,367,800
Fresno	3,159,000		48,700	3,207,700
Fullerton	4,768,000	25,000	75,600	4,868,600
Humboldt	1,661,000		30,400	1,691,400
Long Beach	5,097,000		60,300	5,157,300
Los Angeles	2,967,000		48,300	3,015,300
Maritime Academy	452,000		22,400	474,400
Monterey Bay	1,175,000	621,700	31,100	1,827,800
Northridge	4,959,000		50,700	5,009,700
Pomona	3,166,000		39,000	3,205,000
Sacramento	3,614,000		57,700	3,671,700
San Bernardino	2,599,000		37,200	2,636,200
San Diego	4,899,000		46,800	4,945,800
San Francisco	4,555,000		81,000	4,636,000
San Jose	4,166,000		57,900	4,223,900
San Luis Obispo	3,888,000		39,500	3,927,500
San Marcos	1,772,000	300,000	27,000	2,099,000
Sonoma	1,513,000		27,400	1,540,400
Stanislaus	1,334,000		24,600	1,358,600
Campus Total	\$64,925,000	\$1,437,100	\$1,000,000	67,362,100
Chancellor's Office	1,338,000	1,991,000		3,329,000
CalStateTEACH				
International Programs				
Summer Arts				
Systemwide Provisions		(3,428,100)	(1,000,000)	(4,428,100)
GO & Lease Revenue Bond Debt Service		· · ·	· · ·	· · ·
CSU System Total	\$66,263,000	\$0	\$0	\$66,263,000

<sup>1</sup>Base budget adjustments for campus ancillary support programs in desert studies, palliative care, and educational opportunity programs, and for Chancellor's Office systemwide costs.

<sup>2</sup>Campus base budget adjustments related to Statewide University Policy Association (SUPA), CBID R08 April 2015 settlement agreement.

### ATTACHMENT C - New 2015-16 General Fund Allocations

### 2015-16 Final Budget Allocation

International procession (mark GL)         Funded Studies (mark GL)         Funded Studies (mark GL)         Funded Studies (mark GL)         Student Succession (mark GL)         Stud	2013 10 Find Budget Anotation	(1)	(2)	(3)		(4)	(5)	(6)	(7)	(8)	(9)				
Image of the state for the state fo		N	Aandatory Co	sts			Budget P	Plan Allocations		Discounts					
ISSAGE / FERS         (500         (500         (578,000 <th )<="" colspan="4" th=""><th></th><th>Hoolth</th><th>Now Space</th><th>(new CSU obligation) / Lease Rev. Bond</th><th></th><th>Enrollment</th><th>Employee Compensation</th><th>Initiatives, Performance</th><th>Completion</th><th>Tuition Discounts (based on campus</th><th>General Fund</th></th>	<th></th> <th>Hoolth</th> <th>Now Space</th> <th>(new CSU obligation) / Lease Rev. Bond</th> <th></th> <th>Enrollment</th> <th>Employee Compensation</th> <th>Initiatives, Performance</th> <th>Completion</th> <th>Tuition Discounts (based on campus</th> <th>General Fund</th>					Hoolth	Now Space	(new CSU obligation) / Lease Rev. Bond		Enrollment	Employee Compensation	Initiatives, Performance	Completion	Tuition Discounts (based on campus	General Fund
Bakersfield\$235,000\$50310\$1,70,000\$718,000\$718,000\$718,000\$724,000\$710,000\$724,000 <td></td> <td>пеани</td> <td>New Space</td> <td>Adj.</td> <td>Increase</td> <td></td> <td>Poor increase</td> <td>Funding &amp; Other</td> <td>mitiatives</td> <td>relative need)</td> <td></td>		пеани	New Space	Adj.	Increase		Poor increase	Funding & Other	mitiatives	relative need)					
Channel Islands         187,000         793,000         193,000         473,000         473,000         12,000         51,47,0           Chino         490,000         1,052,000         447         2,475,000         1,186,000         250,000         2         971,000         118,000         5,553,00           Deninguez Hills         282,000         705,000         353         1,999,000         1,252,000         250,000         2         971,000         180,00         5,163,0           Ferno         566,000         13,000         651         3,667,000         1,484,000         1,021,000         68,000         7,015,0           Fullerton         81,400         743,000         973,000         232         1,314,000         994,000         1,021,000         135,000         7,501,0           Los Angeles         466,000         0         650         3,682,000         1,484,000         1,216,000         197,000         65,300         1,332,000         450,00         450,00         450,00         450,00         450,00         450,00         450,00         450,00         450,00         450,00         450,00         450,00         450,00         450,00         450,00         450,00         450,00         450,00         450,00	Bakersfield	\$235.000	\$0		310		\$718,000		\$810,000	\$78,000					
Chico         490,000         1,052,000         437         2,475,000         1,186,000         772,000         150,000         5,262,00           Dominguez Hills         220,000         705,000         705,000         353         1,999,000         1,252,000         797,000         (21,000)         5,163,00           East Bay         376,000         705,000         13,000         651         3,687,000         1,454,000         1,021,000         660,000         7,715,00           Hullerton         814,000         743,000         579         3,280,000         2,133,000         1,021,000         660,000         7,050,0           Long Beech         780,000         0         579         3,280,000         2,437,000         516,000         17,000         69,780,0           Monterry Bay         21,000         603,000         502         2,481,000         2,444,000         516,000         15,000         7,790,0           Saramento         622,000         0         548         3,047,000         1,629,000         2,890,00         1,629,000         2,890,00         1,629,000         7,830,0           San Francisco         732,000         0         448         2,041,000         1,642,000         1,942,000         1,942,00											5,147,000				
Dominguez Hills         282,000         0         462         2,617,000         925,000         250,000         971,000         118,000         5,163,02           East Bay         376,000         13,000         651         3,687,000         1,252,000         677,000         12,209,000         5,008,07,001         7,015,07         5,008,07,001         7,015,07         5,008,07,000         7,015,07         5,008,07,000         7,015,07         5,008,07,000         7,015,07         5,008,07,000         7,015,07         5,008,07,000         7,015,07         6,71,000         7,015,07         6,71,000         7,010,07         5,721,02         1,021,000         67,000         1,020,000         1,020,00											5,925,000				
East Bay         376,000         705,000         533         1,999,000         1,252,000         697,000         (21,000)         5,008,           Fresno         566,000         13,000         743,000         573         3,280,000         2,133,000         1,299,000         1,209,000         86,000         7,015,0           Humboldt         312,000         49,000         232         1,314,000         904,000         1,021,000         10,01,000         15,000         7,501,0           Long Beach         798,000         0         579         3,280,000         1,415,000         1,216,000         197,000         6,978,0           Montery Bay         21,000         663,000         500,000         269,000         1,216,000         197,000         6,978,0           Northridge         83,2000         0         510,000         269,000         516,000         12,216,000         1333,00           Scaramento         622,000         0         538         3,047,000         1,649,000         388,000         66,000         599,00         500,000         799,00         500,000         799,00         500,000         799,00         500,000         799,00         500,000         799,00         500,000         700,00         500,00								250 000 <sup>1</sup>							
Fresnon         566,000         13,000         651         3,687,000         1,45,000         1,209,000         86,000         7,715C           Fullerton         814,000         743,000         579         3,280,000         2,133,000         1,021,000         (40,000)         7,751,00           Long Beach         798,000         0         579         3,280,000         2,387,000         1,122,000         15,000         7,501,00           Los Angeles         448,000         0         579         3,280,000         2,387,000         1,122,000         15,000         7,501,00           Martime Academy         67,000         0         90         510,000         269,000         516,000         1,500,00         1,530,00           Monterey Bay         210,000         603,000         502         2,843,000         623,000         97,000         31,000         7,353,00           Sarcamento         549,000         0         538         3,047,000         1,459,000         585,000         69,000         69,000         6,593,00         5,421,0           Sar Paracisco         732,00         0         488         2,747,000         2,306,000         1,005,000         78,000         5,542,0         5,562,00         1,467,000	_							230,000							
Fulleron         814,000         743,000         579         3,280,000         2,13,000         1,021,000         (40,000)         7,551,0           Humboldt         312,000         49,000         232         1,314,000         904,000         675,000         17,000         3,271,00           Long Beach         798,000         0         579         3,280,000         2,387,000         1,216,000         197,000         6,376,00           Maritime Academy         66,000         663,000         502         2,843,000         269,000         516,000         150,000         4990,00           Northridge         832,000         0         544         3,081,000         2,444,000         975,000         31,000         7,363,0           Saramento         622,000         0         460         2,605,000         1,629,000         2968,000         690,000         78,000         693,900         542,00         542,00         542,00         542,00         542,000         542,00         542,00         542,00         542,00         542,00         542,00         542,00         542,00         542,00         542,00         542,00         542,00         542,00         542,00         542,00         542,00         542,00         542,00         5	-														
Humboldt       312,000       49,000       232       1,34,000       904,000       675,000       17,000       3,271,0         Long Beach       798,000       0       579       3,280,000       2,387,000       1,021,000       15,000       799,000       6,978,0         Martime Academy       67,000       0       90       510,000       229,000       516,000       (29,000)       1,333,00         Monterey Bay       210,000       603,000       502       2,843,000       696,000       623,000       15,000       4,990,0         Northridge       832,000       0       544       3,081,000       2,444,000       975,000       31,000       7,363,0         San Bernardino       441,000       10,000       448       2,481,000       1,342,000       1,065,000       880,000       69,000       6,930,0       542,00         San Bernardino       441,000       10,000       4485       2,747,000       2,085,000       1,002,000       (25,000)       6,541,0         San Isee       699,000       545,000       4853       2,256,000       1,867,000       399,000       (69,000,0       6,541,0         San Marcisco       732,000       0       344       1,948,000       1,867,000															
Long Beach         798,000         0         579         3,280,000         2,387,000         1,021,000         150,000         7,501,00           Los Angeles         468,000         0         550         3,682,000         1,415,000         1,216,000         197,000         697,80,00           Maritime Kadermy         67,000         603,000         502         2,843,000         696,000         523,000         153,00,00         499,00,0         499,00,0         499,00,0         499,00,0         499,00,0         499,00,0         538,00,00         499,00,0         538,00,00,0         499,00,0         538,00,00,0         499,00,0         538,00,00,0         499,00,0         538,00,00,0,0,00,0,0,00,0,0,00,0,0,0,00,0,0															
Los Angeles         468,000         0         650         3,682,000         1,415,000         1,216,000         197,000         6,978,00           Martime Academy         67,000         0         90         510,000         269,000         516,000         290,000         1,333,0           Monterey Bay         210,000         603,000         502         2,843,000         696,000         623,000         15,000         4,990,00           Northridge         832,000         0         544         3,081,000         2,444,000         975,000         31,000         7,363,0           Pomona         549,000         0         538         3,047,000         1,549,000         588,000         69,900         5,997,0           Sara mento         622,000         0         460         2,605,000         1,059,000         78,000         5,997,0           San Bernardino         441,000         10,000         438         2,481,000         1,342,000         1,069,000         78,000         5,650,00         1,002,000         (5,500,0)         7,679,0           San Jase         699,000         545,000         453         2,566,000         1,867,000         820,000         (19,000,0)         5,542,00         550,000         74,000															
Maritime Academy         67,000         0         90         510,000         269,000         516,000         (29,000)         1,333,0           Montery Bay         210,000         603,000         502         2,843,000         696,000         623,000         15,000         4,990,0         375,000         31,000         7,363,0           Pomona         549,000         0         538         3,047,000         1,549,000         2968,000         66,000         5,997,0           Sarramento         622,000         0         460         2,605,000         1,629,000         500,000         2         968,000         69,000         5,432,0           San Bernardino         441,000         10,000         438         2,481,000         1,342,000         1,069,000         78,000         5,421,0           San Diego         800,000         42,000         548         3,104,000         2,386,000         1,002,000         (15,000)         7,079,0           San Lis Obipo         621,000         0         344         1,948,000         1,867,000         520,000         (19,000)         5,942,00           San Marcos         290,000         213,000         580         3,285,000         859,000         714,000         19,000	-														
Monterey Bay210,000 $603,000$ $502$ $2,843,000$ $696,000$ $623,000$ $15,000$ $15,000$ $49,90,0$ Northridge $832,000$ 0 $544$ $3,081,000$ $2,444,000$ $975,000$ $31,000$ $7,365,00$ Sar Dego $622,000$ 0 $460$ $2,605,000$ $1,629,000$ $500,000^2$ $968,000$ $69,000$ $6,393,00$ San Dego $800,000$ $42,000$ $460$ $2,605,000$ $1,629,000$ $500,000^2$ $968,000$ $69,000$ $6,393,00$ San Dego $800,000$ $42,000$ $548$ $3,104,000$ $2,365,000$ $1,002,000$ $78,000$ $79,000$ $79,000$ $79,000$ $79,000$ $79,000$ $79,000$ $79,000$ $79,000$ $79,000$ $79,000$ <	-														
Northridge         832,000         0         544         3,081,000         2,444,000         975,000         31,000         7,633,0           Pomona         549,000         0         538         3,047,000         1,549,000         858,000         69,000         59,000         69,000         69,000         69,000         69,000         69,000         69,000         69,000         69,000         7,630,00         31,000         7,633,00         500,000         2,86,000         982,000         69,000         69,000         63,93,00         500,000         7,600,00         7,670,00         542,000         7,079,0         542,000         7,079,0         542,000         1,002,000         (155,000)         5,614,00         530,000         69,000         65,670,0         583,000         69,000         65,670,00         583,000         65,000         65,000,0         65,000,0         65,000,0         50,000         65,000,0         50,000         50,000,00         50,000,00         50,000,00         50,000,00         53,28,00         50,000,00         69,000,00         65,000,0         50,000,00         53,28,00         50,000,00         52,000,000,00         53,28,00         50,000,00         53,28,00,00         50,000,00         53,28,00,00,00,00         53,20,00,00,00,00,0,00,00,0,00,00,0,0,0,0															
Pomona         549,000         0         538         3,047,000         1,549,000         2         858,000         (6,000)         5,997,0           Sara mento         622,000         0         460         2,605,000         1,629,000         500,000         2         968,000         69,000         63,932,0           San Bernardino         441,000         10,000         438         2,481,000         1,342,000         1,069,000         78,000         5,421,0           San Diego         800,000         42,000         548         3,104,000         2,306,000         1,002,000         (155,000)         7,079,0           San Francisco         732,000         0         485         2,747,000         2,085,000         1,002,000         (155,000)         65,67,0           San Jose         699,000         545,000         453         2,256,000         1,867,000         959,000         (19,000)         5,342,00           San Marcos         290,000         213,000         580         3,225,000         859,000         714,000         (19,000)         5,342,00           Stanislaus         237,000         269,000         250         1,416,000         724,000         680,000         81,000         3285,000         \$13,000,0000 </td <td></td>															
Sacramento         622,000         0         460         2,605,000         1,629,000         500,000         2         968,000         69,000         69,000         6393,0           San Bernardino         441,000         10,000         438         2,481,000         1,342,000         1,069,000         78,000         76,000         76,000         76,000         76,000         76,000         76,000         76,000         76,000         76,000         76,000         76,000         76,000         76,000         74,000         95,9000         71,900,00         32,82,000         500,000         71,900,00         32,82,000         500,000         81,90,000         31,283,000         500,000         512,64,000	-														
San Bernardino         441,000         10,000         438         2,481,000         1,342,000         1,069,000         78,000         5,421,00           San Diego         800,000         42,000         548         3,104,000         2,306,000         982,000         (155,000)         7,079,0           San Francisco         732,000         0         485         2,747,000         2,085,000         1,002,000         (25,000)         65,67,0           San Los         699,000         545,000         433         2,566,000         1,867,000         959,000         (69,000)         6,567,0           San Luis Obispo         621,000         0         344         1,948,000         1,867,000         820,000         (19,000)         5,342,00           San Marcos         290,000         213,000         580         3,285,000         859,000         714,000         (19,000)         5,342,00           Stanislaus         237,000         269,000         250         1,416,000         724,000         690,000         (73,000)         3,285,000           Charpus Total         \$10,887,000         \$5,037,000         \$0         10,314         \$584,19,000         \$31,283,000         \$750,000         \$94,000         \$126,470,00								500.000 2							
San Diego         800,000         42,000         548         3,104,000         2,306,000         982,000         (155,000)         7,079,00           San Francisco         732,000         0         485         2,747,000         2,085,000         1,002,000         (25,000)         6541,00           San Jose         699,000         545,000         453         2,566,000         1,867,000         959,000         (69,000)         6,567,00           San Luis Obispo         621,000         0         344         1,948,000         1,807,000         820,000         (192,000)         5,047,00           San Marcos         290,000         213,000         580         3,285,000         859,000         714,000         (192,000)         3,285,00           Sonoma         259,000         269,000         250         1,416,000         724,000         690,000         (73,000)         3,285,000           Stanislaus         237,000         5         0         10,314         \$58,419,000         \$31,283,000         \$750,000         \$94,000         \$126,470,00           CalstateTEACH         53         300,000         \$31,283,000         \$750,000         \$94,000         \$126,470,00           Systemwide Provisions         5,037,000 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>500,000</td><td></td><td></td><td></td></t<>								500,000							
San Francisco         732,00         0         485         2,747,000         2,085,000         1,002,000         (25,000)         6,541,00           San Jose         699,000         545,000         453         2,566,000         1,867,000         959,000         (69,000)         6,567,00           San Luis Obispo         621,000         0         344         1,948,000         1,807,000         820,000         (192,000)         5,042,00           San Marcos         290,000         213,000         580         3,285,000         859,000         714,000         (19,000)         5,342,00           Sonoma         259,000         269,000         269,000         250         1,416,000         724,000         690,000         (19,000)         3,285,000           Stanislaus         237,000         0         329         1,864,000         608,000         809,000         810,000         3,599,000           Chancellor's Office         153,000         5,037,000         50         10,314         \$58,419,000         \$31,283,000         \$750,000         \$20,000,000         \$94,000         \$126,470,00           CalstateTEACH         153,000         28         159,000         \$31,283,000         \$750,000         \$31,000,00         \$31,000,00															
San Jose       699,000       545,000       453       2,566,000       1,867,000       959,000       (69,000)       6,567,0         San Luis Obispo       621,000       0       344       1,948,000       1,807,000       820,000       (192,000)       5,004,00         San Marcos       290,000       213,000       580       3,285,000       859,000       714,000       (19,000)       5,342,00         Sonoma       259,000       269,000       250       1,416,000       724,000       690,000       (73,000)       3,285,00         Stanislaus       237,000       0       329       1,864,000       608,000       \$750,000       \$94,000       \$126,470,00         Chancellor's Office       153,000       \$5,037,000       \$0       10,314       \$58,419,000       \$31,283,000       \$750,000       \$20,000,000       \$94,000       \$126,470,00         Calstate TEACH       53       300,000        1,237,000       \$12,83,000       \$12,800       \$13,000,000       \$94,000       \$126,000,00       \$126,000,000       \$94,000       \$126,000,000       \$126,000,000       \$126,000,000       \$126,000,000       \$126,000,000       \$126,000,000       \$126,000,000       \$126,000,000       \$126,000,000,000       \$126,000,000,000       \$	-														
San Luis Obispo       621,000       0       344       1,948,000       1,807,000       820,000       (192,000)       5,004,00         San Marcos       290,000       213,000       580       3,285,000       859,000       714,000       (192,000)       5,342,00         Sonoma       259,000       269,000       269,000       250       1,416,000       724,000       690,000       (73,000)       3,285,000         Stanislaus       237,000       0       329       1,864,000       608,000       809,000       \$10,340       3,599,000         Campus Total       \$10,887,000       \$5,037,000       \$0       10,314       \$58,419,000       \$31,283,000       \$750,000       \$20,000,000       \$94,000       \$126,470,00         Calstate TEACH       153,000       53       300,000       \$30,000       \$5,000,000       \$12,800,00       \$31,000,000       \$31,000,000       \$20,000,000       \$94,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$20,000,000       \$															
San Marcos       290,000       213,000       580       3,285,000       859,000       714,000       (19,000)       5,342,00         Sonoma       259,000       269,000       269,000       250       1,416,000       724,000       690,000       (73,000)       3,285,000         Stanislaus       237,000       0       329       1,864,000       608,000       \$750,000       \$20,000,000       \$94,000       \$126,470,000         Chancellor's Office       153,000       \$5,037,000       \$0       10,314       \$58,419,000       \$31,283,000       \$750,000       \$20,000,000       \$94,000       \$126,470,000         ClasstateTEACH       153,000       \$5,037,000       \$0       10,314       \$58,419,000       \$31,283,000       \$750,000       \$20,000,000       \$94,000       \$126,470,000         ClasstateTEACH       153,000       \$5,037,000       \$0       10,314       \$58,419,000       \$31,283,000       \$750,000       \$20,000,000       \$94,000       \$126,470,000         Summer Arts       2       53       300,000       2       \$33,008,000       \$49,156,000^3       \$31,080,000       \$33,008,000       \$33,008,000^3       \$33,008,000^3       \$33,008,000^3       \$33,008,000^3       \$33,008,000^3       \$33,008,000^3       \$33,008,00															
Sonoma         259,000         269,000         250         1,416,000         724,000         690,000         (73,000)         3,285,00           Stanislaus         237,000         0         329         1,864,000         608,000         \$750,000         \$20,000,000         \$94,000         \$126,470,000           Campus Total         \$10,887,000         \$5,037,000         \$0         10,314         \$58,419,000         \$31,283,000         \$750,000         \$20,000,000         \$94,000         \$126,470,000           Chancellor's Office         153,000         \$5,037,000         \$0         10,314         \$58,419,000         \$31,283,000         \$750,000         \$20,000,000         \$94,000         \$126,470,000           Chancellor's Office         153,000         \$50,37,000         \$30,000,000         \$31,283,000         \$750,000         \$20,000,000         \$94,000         \$126,470,000           Clastate TEACH         53         300,000         \$30,000,000         \$12,37,000         \$12,800         \$12,800         \$12,800         \$12,800         \$12,800         \$12,800         \$12,800         \$12,800         \$12,800         \$12,800         \$12,800         \$12,800         \$12,800         \$12,800         \$12,800         \$12,800         \$12,800         \$12,800         \$12,80															
Stanislaus       237,000       0       329       1,864,000       608,000       809,000       81,000       3,599,000         Campus Total       \$10,887,000       \$5,037,000       \$0       10,314       \$58,419,000       \$31,283,000       \$750,000       \$20,000,000       \$94,000       \$126,470,000         Chancellor's Office       153,000       153,000       53       300,000       \$750,000       \$20,000,000       \$94,000       \$126,470,00         CalState TEACH       153,000       28       300,000       \$30,080,000       \$750,000       \$50,000       \$126,470,00       \$1,237,000															
Chancellor's Office         153,000         1,237,000         1,390,00           CalStateTEACH         53         300,000         (58,000)         242,00           International Programs         28         159,000         (31,000)         128,000           Summer Arts         5         28,000         (31,000)         23,000           Systemwide Provisions         7,000,000         33,008,000         49,156,000         3           GO & Lease Revenue Bond Debt Service         7,628,000         5         28,000         7,628,000											3,599,000				
CalStateTEACH       53       300,000       (58,000)       242,00         International Programs       28       159,000       (31,000)       128,000         Summer Arts       5       28,000       (5,000)       23,000         Systemwide Provisions       7,000,000       33,008,000       49,156,000       39,164,00         GO & Lease Revenue Bond Debt Service       7,628,000       5       28,000       30,000,000       7,628,000	Campus Total	\$10,887,000	\$5,037,000	\$0	10,314	\$58,419,000	\$31,283,000	\$750,000	\$20,000,000	\$94,000	\$126,470,000				
CalStateTEACH       53       300,000       (58,000)       242,00         International Programs       28       159,000       (31,000)       128,000         Summer Arts       5       28,000       (5,000)       23,000         Systemwide Provisions       7,000,000       33,008,000       49,156,000       39,164,00         GO & Lease Revenue Bond Debt Service       7,628,000       5       28,000       49,156,000       49,156,000	Chancellor's Office	153,000					1.237.000				1,390,000				
International Programs       28       159,000       (31,000)       128,000         Summer Arts       5       28,000       (5,000)       23,000         Systemwide Provisions       7,000,000       33,008,000       49,156,000       39,164,00         GO & Lease Revenue Bond Debt Service       7,628,000       7,628,000       50000       50000		,			53	300,000	, - ,,,			(58,000)	242,000				
Summer Arts         5         28,000         (5,000)         23,00           Systemwide Provisions         7,000,000         33,008,000         49,156,000         89,164,00           GO & Lease Revenue Bond Debt Service         7,628,000         7,628,000         7,628,000         7,628,000											128,000				
Systemwide Provisions         7,000,000         33,008,000         49,156,000         3         89,164,00           GO & Lease Revenue Bond Debt Service         7,628,000	0										23,000				
GO & Lease Revenue Bond Debt Service 7,628,000 7,628,000				7,000,000		,	33,008,000	49,156,000 <sup>3</sup>		( ) <b>)</b>	89,164,000				
CSU System Total \$11,040,000 \$5,037,000 \$14,628,000 10,400 \$58,906,000 \$65,528,000 \$49,906,000 \$20,000,000 \$0 \$225,045,0							, , , , , , , , , , , , , , , , , , , ,	, ,			7,628,000				
	CSU System Total	\$11,040,000	\$5,037,000	\$14,628,000	10,400	\$58,906,000	\$65,528,000	\$49,906,000	\$20,000,000	\$0	\$225,045,000				

<sup>1</sup>\$250,000 for the Mervyn M. Dymally African American Political and Economic Institute included in the Budget Act of 2015

<sup>2</sup>Augmentation for Center for California Studies included in the Budget Act of 2015.

<sup>3</sup>Includes deferred maintenance and infrastructure financing, IT infrastructure improvements, funding for performance measures and other systemwide initiatives.

# ATTACHMENT D - Projections of 2015-16 Tuition and Fee Revenues Including Tuition Discounts 2015-16 Final Budget Allocation For Reference Only

				(1)	(2)	(3)	(4)	(5)	(6)	(7)	
						Adjustme	nts in 2015-16 Tuition	Revenue and D	Discounts		
				2014-15 Final		Change in Tuition	Change in Tuition	Gross Tuition			
				Budget Gross	2014-15 Final	Revenue paid by	Revenue (instate)	Revenue from	<b>Tuition Discount</b>		
				Tuition and Fee	<b>Budget Tuition</b>	<b>Resident Students</b>	paid by Nonresident	10,400 FTES	Increases		
	2014-15	2015-16	2015-16	Revenue	Discounts (Coded	(based on 2013-14	Students	Funded	(distribution	Total 2015-16	Total 2015-16
	Resident FTES	Resident FTES	Nonresident	(Campus	Memo B 2014-	Change in Student	(based on change in	Enrollment	based on campus	Net Tuition and	Tuition
	Target	Increase	FTES <sup>1</sup>	Reported)	03)	Mix)	2013-14 actual) <sup>2</sup>	Growth	relative need)	Fee Revenue	Discounts
										(Sum of Cols. 1-6)	(Cols. 2 + 6)
Bakersfield	7,216	310	139	\$46,651,300	(\$16,588,400)	(\$962,000)	(\$48,000)	\$1,857,000	(\$417,000)	\$30,492,900	(\$17,005,400)
Channel Islands	5,000	500	21	32,094,400	(8,627,000)	110,000	(18,000)	3,044,000	(535,000)	26,068,400	(\$9,162,000)
Chico	14,563	437	689	96,700,000	(21,904,000)	(652,000)	560,000	2,526,000	(428,000)	76,802,000	(\$22,332,000)
Dominguez Hills	9,928	462	78	69,131,200	(28,217,500)	(1,176,000)	27,000	3,155,000	(623,000)	42,296,700	(\$28,840,500)
East Bay	11,761	353	1,204	99,907,600	(22,145,800)	(990,000)	1,303,000	2,230,000	(365,000)	79,939,800	(\$22,510,800)
Fresno	18,178	651	572	121,747,500	(36,995,200)	709,000	926,000	4,048,000	(798,000)	89,637,300	(\$37,793,200)
Fullerton	27,873	579	1,178	208,371,800	(49,641,600)	475,000	1,598,000	3,776,000	(593,000)	163,986,200	(\$50,234,600)
Humboldt	7,251	232	185	53,017,300	(13,211,300)	(38,000)	(107,000)	1,351,000	(271,000)	40,741,000	(\$13,482,300)
Long Beach	27,848	579	1,418	229,667,100	(52,044,400)	(1,632,000)	2,655,000	3,722,000	(648,000)	181,719,700	(\$52,692,400)
Los Angeles	16,931	650	605	135,455,100	(44,224,300)	(2,873,000)	644,000	4,298,000	(908,000)	92,391,800	(\$45,132,300)
Maritime Academy	1,301	90	174	10,656,300	(1,881,900)	63,000	595,000	397,000	(69,000)	9,760,400	(\$1,950,900)
Monterey Bay	5,017	502	175	30,259,600	(9,785,500)	(159,000)	512,000	2,883,000	(564,000)	23,146,100	(\$10,349,500)
Northridge	26,143	544	1,977	214,976,600	(54,406,800)	(433,000)	1,368,000	3,552,000	(626,000)	164,430,800	(\$55,032,800)
Pomona	17,756	538	585	139,008,600	(30,575,200)	(570,000)	74,000	3,344,000	(583,000)	110,698,400	(\$31,158,200)
Sacramento	22,085	460	389	156,441,500	(42,917,700)	(1,092,000)	401,000	2,993,000	(572,000)	115,253,800	(\$43,489,700)
San Bernardino	14,616	438	916	115,989,100	(33,316,900)	(278,000)	621,000	2,757,000	(557,000)	85,215,200	(\$33,873,900)
San Diego	26,400	548	2,522	210,999,800	(40,506,800)	(393,000)	2,885,000	3,421,000	(445,000)	175,961,000	(\$40,951,800)
San Francisco	23,351	485	1,601	182,518,700	(44,375,200)	863,000	444,000	3,082,000	(506,000)	142,026,500	(\$44,881,200)
San Jose	21,748	453	1,926	202,340,000	(38,205,400)	(744,000)	4,137,000	2,964,000	(427,000)	170,064,600	(\$38,632,400)
San Luis Obispo	16,517	344	1,895	164,229,000	(13,281,500)	11,000	1,930,000	1,964,000	(184,000)	154,668,500	(\$13,465,500)
San Marcos	8,391	580	214	66,479,000	(16,167,800)	(2,162,000)	280,000	3,724,000	(616,000)	51,537,200	(\$16,783,800)
Sonoma	7,810	250	68	49,834,000	(9,750,100)	(182,000)	(63,000)	1,485,000	(201,000)	41,122,900	(\$9,951,100)
Stanislaus	7,077	329	81	49,338,100	(15,558,500)	(733,000)	(7,000)	2,097,000	(441,000)	34,695,600	(\$15,999,500)
Campus Total	344,761	10,314	18,612	\$2,685,813,600	(\$644,328,800)	(\$12,838,000)	\$20,717,000	\$64,670,000	(\$11,377,000)	\$2,102,656,800	(\$655,705,800)
Chancellor's Office	0										
CalStateTEACH	606	53	1				6,000	371,000		377,000	
International Programs	632	28	14	2,998,000			36,000			3,034,000	
Summer Arts	51	5	3	653,000				61,000		714,000	
CSU System Total	346,050	10,400	18,630	\$2,689,464,600	(\$644,328,800)	(\$12,838,000)	\$20,759,000	\$65,102,000	(\$11,377,000)	\$2,106,781,800	(\$655,705,800)

<sup>1</sup>The nonresident FTES is equal to the 2013-14 actual FTES.

<sup>2</sup>Represents the year over year adjustment of (instate) tuition revenue (e.g., \$5,472 for a full-time undergraduate student) paid by nonresident students. Additional nonresident tuition is not factored here (e.g., \$11,160 academic year for full-time student taking 30 units per year).

### PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY 2014-15 Fiscal Year As of 8-28-14

Total FTES*		22,416
Funded Resident FTES		22,085
Non-Resident FTES		331
		2014-15 Campus Budget CO Memo B2014-03
Sources of Funds		
Appropriations - General Fund Baseline from Prior Year		\$116,988,137
Retirement Adjustments		\$795,000
Adjustments-Compensation	_	
Adjusted General Fund Baseline Appropriation		\$117,783,137
State Appropriation 14-15 Changes		
Compensation and Benefits		
Health		\$678,000
Compensation		\$2,310,600
1.137% General Fund Adjustment		(\$1,372,300)
3% Compensation Increase Pool		\$4,981,900
	Subtotal	\$6,598,200
Specified Programs		
Improving Student Success/Reduction of Bottleneck Courses Adj		\$496,100
Center for California Studies - Capitol Fellows		\$442,000
Systemwide Space Reallocation		
Tuition Fee Discounts	-	\$44,100
	Subtotal	\$982,200
Unrestricted		<b>*</b>
Marginal Cost Enrollment Increase (GF) Tuition Fee Revenue Adjustments-Net Tuition Fee rev incr used to	help	\$1,947,000
fund mandatory costs (Tuition Fee Discounts included)	ncip	(\$1,044,000)
Revenue Interest Assessment Return due to Surplus		\$70,900
Operating Support Restoration		
	Subtotal	\$973,900
Projected Appropriation		\$126,337,437
rojocica rippiopriation		φ120,001,101
Campus Projected Revenue and Adjustments		
Tuition Fee Discounts Revenue		\$141,590,000
Allowance for Revenue Shortfall		(\$600,000)
Non-Resident Fees		\$2,700,000
Application Fees		\$1,300,000
Other Miscellaneous Revenue	-	\$200,000
		\$145,190,000
		\$271,527,437
Other Revenue (WS, Financial Aid)		\$1,000,000
Total Projected Sources of Funds	L	\$272,527,437

	2014-15 Campus Budget CO Memo B2014-03
Uses of Funds	
Prior Year Baseline Allocation	
Division Baseline Allocations	\$123,171,174
All University Expenses	22,918,487
Reserve	\$3,800,815
Mandatory Costs (compensation pool, benefits, restricted programs, student grants)	\$108,655,295
<b>3</b> ,	\$258,545,771
Adjustments: (baseline adjustments)	+ , ,
Compensation and Benefits	
2013/14 Baseline Adjustments (Cont Costs for Salary Increases,	-
Promotions, Reclasses, Positions, etc)	\$2,620,703
Retirement Adjustment	\$795,000
Health	\$678,000
3% Compensation Pool Increase	\$4,981,900
Benefit Pool Adjustment	(\$1,358,073
Reduction in Baseline Reserve	(\$2,000,815
	\$5,716,715
Specified Programs	
Tuition Fee Discount Adjustment	\$308,100
Center for California Studies - Capitol Fellows	\$308,100 \$442,000
Changes to All University Expenses	
Subtotal:	(632,590) \$117,510
Unrestricted	
Enrollment Growth (200 Resident FTES)	\$584,000
Benefits Pool (200 Resident FTES)	\$160,000
Move AUE to Academic Affairs' Baseline	
Move AUE to Admin & Bus Affairs' Baseline	\$201,725 \$521,000
	\$531,000
Move AUE to Athletics' Baseline	\$62,174
Move AUE to Human Resources' Baseline	\$114,000
Move AUE to Info Resources & Technology's Baseline	\$12,075
Move AUE to Student Affairs' Baseline	\$66,250
Academic Affairs (Student Success/Reduce Bottleneck Courses)	\$246,100
Student Affairs (Student Success/Reduce Bottleneck Courses)	\$250,000
Academic Affairs (SASEEP Tsf to SA)	(\$134,501
Student Affairs (SASEEP Tsf from AA)	\$134,501
	\$2,227,324
Subtotal - Before WS, Restricted Programs	\$266,607,320
Work Study, Financial Aid	\$1,000,000
Total Projected Uses of Funds	\$267,607,320
Surplus/(Deficit)	\$4,920,117
Budget Balancing Plan Baseline Augmentation	\$4,920,117

### Projected Surplus/(Deficit):

\$0

\* Includes graduate FTES and non-resident FTES Fee revenue based on 14/15 projected enrollment targets as of 12/16/14 per Ed Mills Denotes pass through funding

### 2014/15 OPERATING FUND BUDGET - SACRAMENTO STATE

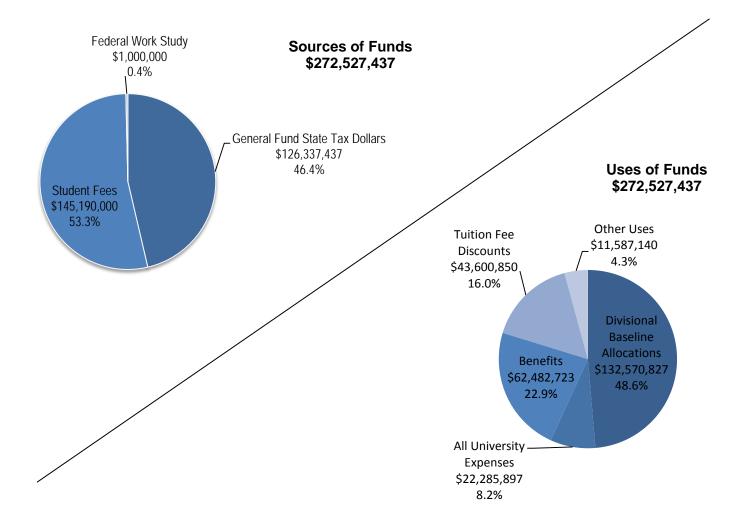
Budget Allocations as Approved by the President

August 2014

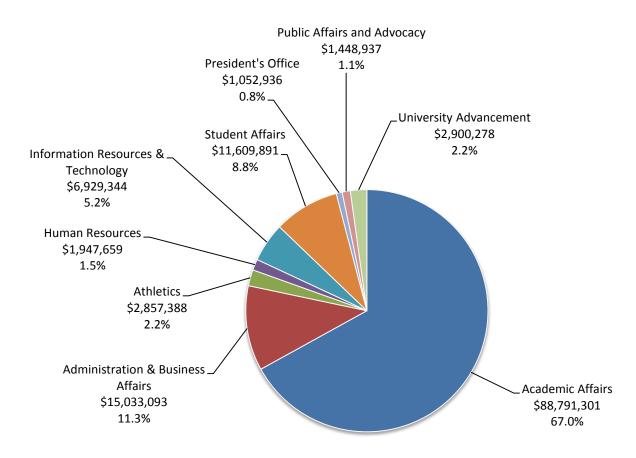
					Ju31 2014		
	2013/14 Baseline	2013/14 Baseline Adjustments*	2014/15 Changes	2014/15 Baseline Before Reductions	2014/15 Permanent Allocations	2014/15 New Allocations	Notes
Academic Affairs	82,596,590	1,659,022	1,031,825	85,287,437	3,503,864	88,791,301	Faculty promotions, compensation funding, enrollment growth funding, First Year Programs funding from the Chancellor's Office, moved some AUE to division's baseline and funding to Student 67.0% Affairs for departments moved in 12/13
Administration & Business Affairs	13,832,847	254,261	531,000	14,618,108	414,985	15,033,093	11.3% Compensation funding and moved some AUE to division's baseline
Athletics	2,651,656	64,008	62,174	2,777,838	79,550	2,857,388	2.2% Compensation funding and moved an AUE to division's baseline
Information Resources & Technology	6,573,359	80,976	12,075	6,666,410	262,934	6,929,344	5.2% Compensation funding and moved an AUE to division's baseline
Public Affairs & Advocacy	1,363,071	17,712		1,380,783	68,154	1,448,937	1.1% Compensation funding
Human Resources	1,750,018	31,140	114,000	1,895,158	52,501	1,947,659	1.5% Compensation funding and moved some AUE to division's baseline
President's Office	1,014,078	8,436		1,022,514	30,422	1,052,936	0.8% Compensation funding
Student Affairs	10,602,108	267,449	316,250	11,185,807	424,084	11,609,891	Compensation funding, DEGREES Program funding from the Chancellor's Office, moved some AUE to division's baseline and 8.8% funding from Academic Affairs for departments moved in 12/13
University Advancement	2,787,447	29,208		2,816,655	83,623	2,900,278	2.2% Compensation funding
Restricted or Mandatory Costs							100.0% <b>132,570,827</b> <b>48.8%</b>
Center for California Studies	3,040,000	8,292	442,000	3,490,292		3,490,292	Compensation funding and an augmentation for the Capital Fellows 2.5% program per Budget Act
All University Expenses (AUE)	22,918,487		(632,590)	22,285,897		22,285,897	16.0% Reduction in All University Expenses - moved to divisional baselines
Mandatory Benefits Costs	61,745,285	622,511	114,927	62,482,723		62,482,723	Initial allocation for increased benefits costs and a subsequent reduction to absorb deficit resulting from Chancellor's Office August 45.0% Budget Memo
Compensation	577,260	(262,312)	4,981,900	5,296,848		5,296,848	3.9% Compensation increase funding
Tuition Fee Discounts (formerly student grants)	43,292,750		308,100	43,600,850		43,600,850	31.4% Tuition Fee Discounts increase
University Operational Emergency Reserve and Unallocated	3,800,815		(2,000,815)	1,800,000		1,800,000	Reduction to University's Reserve to provide a larger allocation to 1.3% divisions 120.056 610
Total: Resources Available	258,545,771	2,780,703	5,280,846	266,607,320	4,920,117	\$271,527,437	100.0% <b>138,956,610</b> <b>51.2%</b>
General Fund						126,337,437	46.5%
Fees						146,190,000	53.8%
Less Work Study/Financial Aid Total Resources						(1,000,000) 271,527,437	-0.4% 100.0%
Surplus/(Deficit)						211,021,431	100.070

\* Baseline adjustments include 2013/14 continuing costs due to faculty promotions, salary increases and reclassifications

# Sacramento State 2014/15 Operating Fund Budget



# Sacramento State 2014/15 Operating Fund Budget Divisional Baseline Allocations Detail \$132,570,827



# Sacramento State 2014/15 Operating Fund Budget Data

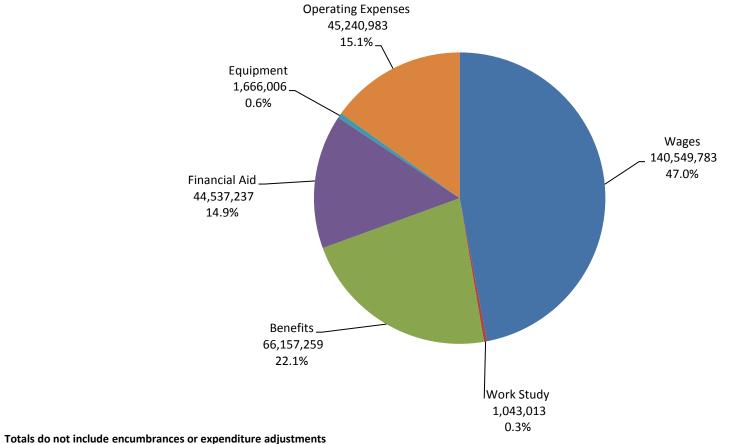
	Sources of Funds	Amount	Percent	
	General Fund State Tax Dollars	\$126,337,437	46.4%	
	Student Fees	\$145,190,000	53.3%	
	Federal Work Study	\$1,000,000	0.4%	
	Total 2014/15 Sources:	\$272,527,437	100.0%	
	Uses of Funds	Amount	Percent	
$\rightarrow$	Divisional Baseline Allocations	\$132,570,827	48.6%	
	All University Expenses	\$22,285,897	8.2%	
	Benefits	\$62,482,723	22.9%	]
	Tuition Fee Discounts	\$43,600,850	16.0%	- Mandatory Costs
>	Other Uses	\$11,587,140	4.3%	
	Total 2014/15 Uses:	\$272,527,437	100.0%	
	Divisional Baseline Allocation Detail	Amount	Percent	
	Academic Affairs	\$88,791,301	67.0%	
	Administration & Business Affairs	\$15,033,093	11.3%	
	Athletics	\$2,857,388	2.2%	
	Human Resources	\$1,947,659	1.5%	
	Information Resources & Technology	\$6,929,344	5.2%	
	President's Office	\$1,052,936	0.8%	
	Public Affairs and Advocacy	\$1,448,937	1.1%	
	Student Affairs	\$11,609,891	8.8%	
	University Advancement	\$2,900,278	2.2%	
	Total Division Baselines	\$132,570,827	100.0%	
	Other Uses Detail	Amount	Percent	
	Restricted Program	\$3,490,292	30.1%	
	Compensation	\$5,296,848	45.7%	
	Unallocated (Operational Reserve)	\$1,800,000	15.5%	
	Federal Work Study	\$1,000,000	8.6%	
		<b>•</b> • • • <b>•</b> • • • •		

Total Other Uses

\$11,587,140

100.0%

# Sacramento State General Operating Fund Actual Expenses 2014/2015



Data from Year End SAM06 Report

# Sacramento State General Operating Fund Actual Expense Data 2014/2015

Data for Graph

	Amount	%
Wages	140,549,783	47.0%
Work Study	1,043,013	0.3%
Benefits	66,157,259	22.1%
Financial Aid	44,537,237	14.9%
Equipment	1,666,006	0.6%
Operating Expenses	45,240,983	15.1%
Total General Operating Fund:	299,194,281	100.0%

Totals do not include encumbrances or expenditure adjustments Data from Year End SAM06 Expenditures from Fund MDS01



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July 31, 2014

### <u>M E M O R A N D U M</u>

TO: Campus Community

FROM: Alexander Gonzalez President

SUBJECT: 2014/15 General Operating Fund Budget

The State of California's enacted 2014-15 budget provides the California State University system with \$142.2 million in additional base funding. This funding, along with other strategic changes in Sacramento State's budget, will generate approximately \$4.9 million in additional baseline funding for our University.

I have approved the increases to divisional baselines as recommended by the University Budget Advisory Committee (UBAC). The committee recommended increases to divisions in three tiers: 5 percent, 4 percent and 3 percent. I concur with the recommendation based on the rationale that members used for classifying the divisions into the categories. In addition, as the University embarks on a renewed effort to recruit out-of-state students, Academic Affairs will need additional resources to supplement course offerings and services to students. Thus, I am adding \$200,000 in the Academic Affairs baseline budget for this purpose.

In order to augment funding to divisions and maintain the funding levels recommended by UBAC, central baseline reserves will be reduced and allocated to divisions. This follows the recent update in the final allocation letter from the CSU. UBAC's recommendations were based on a March 2014 letter.

After careful analysis and consideration, I have made some changes to other recommendations. The first change affects the Short-term Strategic (one time) Funding Proposal advanced by UBAC. Some of Academic Affairs' one-time project requests that were not related to renovations or smart labs were moved into this category. Also, minor changes were made to proposed allocations to Student Affairs and Administration and Business Affairs. Moving forward, it is important to remember that short-term or one time funding is reserved for items that are not ongoing in nature. Unlike equipment, projects, supplies and services, employee positions are continuing and should be built into a division's baseline budget over time.

THE CALIFORNIA STATE UNIVERSITY: Bakersfield · Channel Islands · Chico · Dominguez Hills · East Bay · Fresno · Fullerton · Humboldt · Long Beach · Los Angeles · Maritime Academy · Monterey Bay · Northridge · Pomona · Sacramento · San Bernardino · San Francisco · San Jose · San Luis Obispo · San Marcos · Sonoma · Stanislaus

Campus Community July 31, 2014 Page 2

The second change affects the All University Expenses (AUE) category. I concur with UBAC's recommendation except for the addition of sabbatical funding of \$517,500 to the AUE category. Faculty sabbaticals should remain in Academic Affairs' baseline budget as an element of the division's annual budget planning and request process.

In the past, as the number of AUE expense items grew, steps were taken to shift them from this category to the appropriate divisions' baseline budget. Following in this tradition, I am moving \$987,224 in AUE to the appropriate divisions. A few of them were moved to the actual division that maintains and monitors the AUE funding. Attachment A outlines these changes.

I have approved one-time project funds totaling \$12,591,862. This amount includes the projects identified on Attachment B totaling \$10,791,862 and another \$1.8 million for renovations to Yosemite Hall. The renovations address the men's and women's locker rooms, which are no longer serviceable, and the South Gym's lobby and service areas. One-time project funding is important to address the campus' aging infrastructure and facilities as well as meeting the campus' strategic goals.

Finally, I have decided to place some projects on hold because of the authorization that allows the CSU to pledge and expend General Funds (state allocation, tuition/fees) for the renovation of academic facilities. This change will shift the debt-service costs and the appropriations from the state to the CSU. It also provides new statutory authority for the CSU to pledge and use the CSU support budget for infrastructure and maintenance projects. While there will be limits to the amount of capital expenditures that can utilize this new approach to funding, it offers a new and alternative financing mechanism for the CSU. Therefore, by setting aside a larger central reserve, it will provide the University with the flexibility to finance future projects that were not possible under the previous system. As a result, funding for the following one-time projects recommended by UBAC is placed on hold.

- Exterior electronic access control (ABA): \$500,000
- Road and walkway repairs (ABA): \$200,000
- Elevator controls replacement (ABA): \$300,000
- Building safety improvements (ABA): \$300,000
- Electronic signs (ABA): \$150,000
- Facilities Management Corporate Yard repair (ABA): \$500,000
- Transition plan for ADA (ABA): \$150,000
- Grounds and walkway improvements (ABA): \$100,000
- Soccer field lights (ATH): \$500,000
- Resurface two intramural fields (ATH/SA): \$2,000,000
- Lights for intramural fields (ATH/SA): \$750,000

Campus Community July 31, 2014 Page 3

A summary of the final University Operating Fund budget for the 2014/15 fiscal year is provided below:

Division	2013-14 Initial Baseline	2014-15 Baseline Increase	Move AUE to Baseline	2014-15 Baseline Budget	Short- term Strategic (one-time) Funds	Total Budget (Baseline + Strategic One-time)
Academic Affairs	82,596,590	3,503,864	201,725	86,302,179	1,625,000	87,927,179
Administration and Business Affairs	13,832,847	414,985	531,000	14,778,832	1,100,000	15,878,832
Student Affairs	10,602,108	424,084	66,250	11,092,442	500,000	11,592,442
Information Resources and Technology	6,573,359	262,934	12,075	6,848,368	250,000	7,098,368
University Advancement	2,787,447	83,623	-	2,871,070	250,000	3,121,070
Athletics	2,651,656	79,550	62,174	2,793,380	135,000	2,928,380
Human Resources	1,750,018	52,501	114,000	1,916,519	100,000	2,016,519
President's Office	1,014,078	30,422	-	1,044,500	100,000	1,144,500
Public Affairs and Advocacy	1,363,071	68,154	-	1,431,225	141,000	1,572,225
	123,171,174	4,920,117	987,224	129,078,515	4,201,000	133,279,515

To review UBAC's 2014/15 recommendations, please visit the web link <u>http://www.csus.edu/aba/Budget/Documents/UBAC/2013-</u>14/UBAC Memo to President 2014 15 Budget Recommendations May 2014.pdf.

The University's 2014/15 General Operating Fund budget is intended to provide support for instruction and services to 22,416 full-time equivalent students (resident and non-resident), focus on improving student success and help divisions meet campus and CSU objectives.

Overall, the future will continue to pose financial challenges to our campus. However, by thinking strategically and committing to "Redefine the Possible," we can overcome these challenges and continue to make Sacramento State a destination campus within the California State University.

# Moving All University Expenses (AUE) to Divisional Baselines

Academic Affairs		
Probationary Faculty Development Grants	39,725	
Department Chair Stipends	60,000	
California Teacher Performance Assessment	50,000	
Department Office Security	25,000	
Turnitin	23,000	
Total:	201,725	_
Total.	201,725	
Administration and Business Affairs		
Classroom Furniture	50 000	moved from AA
Laboratory Furniture	,	moved from AA
External Audits	45,000	
County Jail Booking Fees	10,000	
1098-T Hope/Lifetime Learning Relief Tax	1,000	
	1,000	
Capital Project Feasibility Studies & Master Plan Revisions	100.000	
	100,000	
ADA/Life & Safety Corrections	100,000	
Nuelion Ticketing System	20,000	
Placer Hall Maintenance & Utilities	30,000	
Campus Renovations	100,000	-
	531,000	
Athletics	00 <b>(–</b> (	
Big Sky/NCAA Fees	62,174	
Human Resources	0= 000	
State Controller's Office Charges	25,000	
Federal and State Postings	2,000	
Noontime Wellness	12,000	
Employee Assistance Program	75,000	_
	114,000	
Information Resources and Technology		
Collaborate Yearly Maintenance Fee	12,075	moved from AA
Student Affairs		
State Match for Federal Funds-Student Nursing		
Grants	1,500	
Maintenance and Updates of PAVE System	9,750	
Enrollment Management Technology (Hobson)	55,000	_
	66,250	
Total AUE moved to the divisions:	987,224	

Attachment B

13/14 Projected Central CF Funds: Less Strategic Short-Term (one-time) Funding: Less Recommended 1-time Project Funds: Less Yosemite Hall Renovation: Projected Central Carry Forward Balance:

36,000,000 (existing carry forward from 12/13, benefits savings, baseline reserves, add'l fee revenue)

(4,201,000) (10,701,862) (per list below)

(10,791,862) (per list below) (1,800,000)

ry Forward Balance:	19,207,138	•	
	Classify		

Division	Priority of requests	Categorize request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.	Is this a collaborative request? If so, indicate divisions involved.	Identify Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description Ir (Must be \$50,000 or more)		UBAC Recommends 14/15	2014-15 Requests	Comments
		Lab renovation to address bottlenecks			Renovate third floor lab space to meet building and safety codes and increase space in Sequoia Hall for Genetics, BIO 1 and inter-divisional lab offerings.				
		in Science courses -			Move Physiology and Anatomy labs out of Sequoia by creating two labs on the				
AA	1	Infrastructure Promote research	AA, ABA	Central	second floor of Solano Hall.	1-time	\$1,500,000	\$1,500,000	
		and creative			40 research and creative activities grants @ \$5,000/grant for new tenure-track				
		Activities - Faculty			and tenured faculty to promote faculty and support undergraduate and				Moved to Strategic Short-term
AA	2	Development e-Learning grants -	No	Central	graduate student research.	1-time		\$200,000	Funding
AA	3	Student related Curriculum Development	AA, IRT	Central	35 grants @ \$5,000/faculty for development of fully online courses to address high demand and bottlenecks. Course buyout for 1-2 faculty members to manage the development of the overall program and student assistants.	1-time		\$175,000	Moved to Strategic Short-term Funding
		Start-up package for undergraduate and graduate research in STEM - Faculty and			To set up lab equipment or lab capacity in STEM disciplines to promote				Moved to Strategic Short-term
AA	4	Student Research	No	Central	undergraduate and graduate research and recruit outstanding faculty.	1-time		\$500,000	Funding
		International Programs - Faculty and Student development;			Renovation of space for International Programs to develop, sustain and promote global studies, international educational exchanges and research iniativies in support of the university's commitment to the preparation of				
AA	5	Infrastructure Creating Research	AA, ABA	Central	informed global citizens	1-time	\$50,000	\$50,000	
AA	6	"Hub" - Faculty and Student Research	AA, ABA	Central	Link research and economic development to increase federal, state and private sector support for faculty and graduate student scholarship	1-time		\$750,000	Moved to Strategic Short-term Funding
AA	8	Smart labs - Student related; Infrastructure	AA, ABA, IRT	Central	Upgrade Science labs to Smart labs to enhance the pedagogy of lab instruction in Sequoia Hall	1-time	\$500,000	\$500,000	
AA	9	Conference room for Academic Affairs - Infrastructure	AA, ABA	Central	Renovate a conference room in Sacramento Hall for Provost's and Academic Affairs' use - asbestos abatement, smart conference room	1-time	\$50,000	\$50,000	
ABA		Safety/Risk	ABA, AA	Loan from CSURMA	SCIENCE LABS - Renovation/repair of Sequoia hall science labs	Int		\$1,750,000	Loan from CSURMA
ADA AA/ABA/I		Student-	ADA, AA	CSURIVIA	SCIENCE LABS - Renovation/repair of Sequoia fiair science labs	Inc		\$1,750,000	
RT	2	related/technology	AA, ABA, IRT		SMART CLASSROOMS - conversion of classrooms to SMART technolgy.	Int	\$1,000,000	\$1,000,000	
454	3	Student-			EUREKA NETWORK CABLING - the Eureka building was not included in the Infrastructure upgrade project in 2007. The building has very old CAT 3 wiring that limits the connection speeds to 3MB per second or close, unlike other buildings on campus, some of which are connecting at 100MB per second. This project will resolve a critical need for an academic program. This project	1-4	\$500.000	\$500.000	
ABA	3	related/technology	ABA, IRT, AA		will be a collaboration between FM and the IRT division.	Int	\$500,000	\$500,000	
ABA	4	Safety/Risk	No		ELEVATOR SINGLE BOTTOM CYLINDER REPLACEMENT - many of our elevators on campus were installed before 1977. Much like asbestos in residential homes, the compounding problem is that most of these cylinders were also installed without a PVC casing which leaves the cylinder unprotected from corrosion, that leads to them bursting. When this happens the column of oil supporting the elevator pollutes the surrounding earth and the elevator can drop in free-fall. It is critical that we replace these cylinders as soon as possible. The most critical elevators at this time are located in Shasta, Kadema, Del Norte and Sequoia. Kadema and Del Norte would also have accessibility issues if those elevators went out of service.	Int.	\$400,000	\$400,000	

Division	<b>Priority of requests</b>	Categorize request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.	Is this a collaborative request? If so, indicate divisions involved.	ldentify Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Must be \$50,000 or more)	Classify Expenses as One-time (1- time) or Intermittent (Int)	UBAC Recommends 14/15	2014-15 Requests	Comments
ABA	5	Maintenance	No		CLASSROOM REPAIRS - since 2011, FM has been updating and upgrading classrooms campuswide. This allocation will augment our own maintenance program and allow us to continue this project that benefits students and faculty oreatty.	Int.	\$100,000	\$100,000	
ABA		Disabilities Act Compliance	No		CAPISTRANO HALL MANDATED ADA MODIFICATIONS - These changes have been mandated by the courts as a result of a complaint by a handicapped patron. The project will make the Capistrano exterior and interior compliant with ADA code. The project has been scoped & scheduled and is ready to proceed.		\$320,000	\$320,000	
ABA		Universitywide	No		MASTER PLAN DEVELOPMENT COMPLETION - The Master Plan process will be completed by June 30, 2014. The AC Martin Architect Group held their final public campus forum in February 2014. The original contract was \$776,000 with an additional \$24,000 for reimbursables and other unforeseen costs. FM had received 2 \$300,000 installments from UBAC for a total of \$600,000	1-time	\$200,000	\$200,000	
ABA	8	Universitywide	No		ENVIRONMENTAL IMPACT REPORT - The University is required to commission an Environmental Impact Report (EIR) in support of the Master Plan, which is estimated to cost \$250,000, before the Master Plan can receive BoT and State approval.	1-time	\$250,000	\$250,000	
ABA	9	Safety/Risk/Technolo gy	No		POLICE RADIO UPGRADE - Mandatory Statewide Radio Upgrade: All Law Enforcement agencies must upgrade radio systems to digital within the next 2 years to remain compliant with FCC interoperability requirements in order to communicate with Sac PD and other local agencies. Total Cost for PS Department is \$350K.	1-time	\$350,000	\$350,000	
ABA	10	Maintenance	No		RESTROOM REPAIRS AND REPLACEMENT - By September 2014, FM will have replaced 515 old toilets and fixtures to a new low-flush model that will enable the campus to consume less than 50% of the water. In addition, Many restrooms look and feel old, dilapidated, unwelcoming and unusable. Some have graffiti that make them unwelcoming. Others have old fixtures that are beyond their useful lives. FM would like to replace all old toilets with the new model, as well as update some restrooms that are sorely in need of the work.	Int	\$200,000	\$200,000	
ABA	11	Safety/Risk	No		EXTERIOR ELECTRONIC ACCESS CONTROL - FM has slowly been converting building exterior access to an electronic format. It is easier to control and will save time and effort over a manual operation, not to mention consternation and frustration from the campus community when their buildings are not opened on time. This will also enable us to lock down buildings quickly in case of an emergency. Some buildings are now online including AIRC, Lassen and Sacramento	Int		\$500,000	On hold
ABA	12	Student- related/Safety/Risk	No		BROAD WEIGHT ROOM HVAC REPLACEMENT - The current HVAC system is not working to the specifications of the students and staff. Some students have passed out while working out in the weight room due to excess humidity in the air. Also, the HVAC units are located inside the weight room. Many times, they leak on the students, floors and equipment making the environment unsafe. This project will upgrade the HVAC units and relocate them to the outside.	1-time	\$400,000	\$400,000	
ABA		Student- related/Safety/Risk	No		BROAD HYDROTHERAPY, LOCKER AND EQUIPMENT ROOMS - Much like the Weight Room, the level of excess humidity in these rooms has caused several students to pass out and, in one case, have an ambulance called to help a student in distress. This project will extend existing chilled water cooling to these rooms.	1-time	\$250,000	\$250,000	
ABA	14	Infrastructure	No		MATCHING FUNDS FOR PROP. 84 STORMWATER GRANT PROGRAM - the Dept. of Water Programs has submitted a grant proposal to receive funds for installation of multiple low-impact devices/bioswales on campus to reduce contaminated storm water runoff into the American River. The University would have a matching fund commitment if grant is received.	1-time	\$500,762	\$500,762	

Division	<b>Priority of requests</b>	Categorize request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.	Is this a collaborative request? If so, indicate divisions involved.	ldentify Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Must be \$50,000 or more)	Classify Expenses as One-time (1- time) or Intermittent (Int)	UBAC Recommends 14/15	2014-15 Requests	Comments
ABA	16	Maintenance	No		ROAD AND WALKWAY REPAIRS - Every year, FM repairs roads and makes walkway corrections, especially where ADA compliance is not met. FM would like to address the crosswalks campuswide by ensuring that they are clear and compliant, and to add some where they are sorely needed.	Int		\$200,000	On hold
ABA	17	Safety/Risk	No		ELEVATOR CONTROLS REPLACEMENT - Every so often, the machinery that controls the elevator cars needs to be upgraded or updated, depending on its age. This will help update several of the controls on elevators in several buildings. FM would like to address the older buildings first including Lassen, Kadema, Eureka, Sequoia and Humboldt, with a view to addressing other buildings as funding permits.	Int		\$300,000	On hold
ABA		Maintenance	No		STADIUM STRUCTURAL REPAIRS - The Stadium was initially envisioned to be a temporary structure. It has now stood longer than anticipated. As a result, it requires frequent structural inspections to ascertain its structural integrity. Last year, FM undertook extensive repairs of the structural component. But, it was not enough.	1-time	\$300,000	\$300,000	
ABA		Maintenance	No		ELEVATOR REAR/REPLACEMENT - Last year, UBAC authorized FM to spend \$1,000,000 on elevators at Lassen, the Library and the Stadium. Later, however, it was discovered that the Stadium elevator needed to be replaced NOT repaired. The cost of \$1 million used up all the funds that were allocated. The accessibility issues that plagued Lassen still exist and should be resolved as soon as possible.	Int	\$500,000	\$500,000	
ABA	21	Safety/Risk	No		BUILDING LIFE SAFETY IMPROVEMENTS - Funding is requested to address issues identified that are critical to life and safety, which include: electrical surge and overloading issues such as those in the Receiving Warehouse; burglar and fire alarm issues, building security issues and those that relate to the protection of people and property; code compliance issues such as those raised by the Fire Marshal and the American Disabilities Act.	Int		\$300,000	On hold
АВА	23	Student- related/Technology	No		ELECTRONIC SIGNS - Large electronic signs to be installed at main entrances to campus. Signs will provide real time parking and traffic information for students and visitors at peak times, plus communicate information on campus events, important deadlines, etc. Signs will be utilized as a emergency notification system and will help fulfill the new master plan's vision to define the entrances to Sac State.	1-time		\$150,000	On hold
ABA	24	Maintenance	No		FM CORP YARD REPAIR: The Corp Yard has limited space for a proper work environment which is needed to maintain campus facilities. Many spaces have safety concerns and are not code compliant, due to space limitations and original configuration. UPDATE - FM received \$500,000 for this work last year. Work has begun on the upgrade of many spaces in the Corp Yard. The Custodial Warehouse will be reconfigured by June 30, 2014. In addition, design work on the new configurations of the Electric Shop, Auto Shop, Lock Shop, Sheet Metal Shop and Plumbing Shop is ongoing.	1-time		\$500,000	On hold
ABA	25	Disabilities Act Compliance	No		TRANSITION PLAN TO COMPLY WITH ADA: A study is needed to look at the University and identify any ADA issues that need to be fixed. The study will allow the university to be pro-active before a potential lawsuit is filed. If an issue is identified by an outside source, this study will show that the ADA improvement is identified already and a correction is in process. UPDATE - FM has received \$300,000 for this study. The firm that was hired completed the first phase of this effort. They will commence with the second phase sometime after the spring semester ends.	1-time		\$150,000	On hold

Division	<b>Priority of requests</b>	Categorize request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.	Is this a collaborative request? If so, indicate divisions involved.	Identify Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Must be \$50,000 or more)	Classify Expenses as One-time (1- time) or Intermittent (Int)	UBAC Recommends 14/15	2014-15 Requests	Comments
	07	Sofot /Dial/	No		GROUNDS & WALKWAY IMPROVEMENTS - Includes roads, paths, curbs and walkways. Some areas around campus still need curb cuts completed so as to comply with current codes. Some roads require painting and other intensive repair. There are areas with trees that represent a major liability and depend to be community on these trees read to be active days and replaced	lat		\$100.000	On held
ABA		Safety/Risk	No		danger to the community, so these trees need to be cut down and replaced. WALKWAY LIGHTS/LAMP POLES UPGRADE - This funding will allow the department to replace and/or upgrade lighting poles campuswide. Phase I, which involved replacing lighting poles between Housing and the library was completed in 2011-12. Phase II saw to the addition of some light poles around Capistrano Hall. Phase III sal to the addition of some light poles around campuswide. For your reference, a light pole costs about \$5,000 to install. UPDATE - FM received \$100,000 last year. This funding was used to replace lamp poles along Sinclair Road in the Capistrano Hall/Parking Structure One	Int		\$100,000	On hold
ABA		Safety/Risk Universitywide	No No		area. ROAD SIGNS & WAYFINDING IMPROVEMENTS - Parents, donors, students and other members of the public have problems locating the University, and/or finding their way here. This long-term project aims to resolve that challenge. Phase I of the project, which is to name all roads on campus, is currently in process. Phase II will add appropriate and sufficient signage on the freeway, as well as the major streets that lead to the University. Phase III will include the addition, repair and/or removal appropriate and sufficient signage within the campus itself. UPDATE - the road signs on University property have been installed.	Int	\$150,000	\$150,000	
ATH		Safety/Risk	No	Centrally Funded	Baseballrepair/re-grade field • Re-grades the field to eliminate the dangerous outfield drop-off.	1-time	\$200,000	\$200,000	
		Student Related &		Centrally	Socceradd field lights • Increases practice and game time options. • Allows student athletes more day time for classes; increases choices of majors and class selections. • Increases potential number of home games, thereby reducing travel costs and player academic stress. • Generates revenue by allowing us to host conference, NCAA, & high school games and tournaments.				
ATH	2	Safety Student Related &	No	Funded Centrally	Eliminates need to practice in the heat of the day. Baseballadd field lights	1-time		\$500,000	On hold
ATH	3	Safety	No	Funded	Benefits same as soccer field lights, above.     Track-add protective covering to track & equipment     Protects the stadium track and equipment from costly damage during football	1-time	\$650,000	\$650,000	
ATH		Maintenance Student-Related &	No	Funded Centrally	games and other events. Golfconstruct a 30'x50' golf practice building • Improves the student experience by providing a practice facility on campus	1-time	\$50,000	\$50,000	
ATH	5	Infrastructure	No	Funded	and increasing the range of times that teams can practice.	1-time		\$250,000	Not recommended by UBAC
ATH	6	Infrastructure	No	Centrally Funded	Volleyballreplace 20-year-old court • Improves image for students and fans.	1-time	\$30,000	\$30,000	
ATH		Student Related & Equipment	No	Centrally Funded	Women's Rowingpurchase two launch systems (motorboats) • Increases the range of times that teams can practice.	1-time	\$50,000	\$50,000	
ATH	8		No	Centrally Funded	Gymnasticspurchase two vans  Improves student safety by providing vehicles to transport student athletes between campus and the off-campus facility they train and compete in. Sand Volleyball supplement the NCAA allocation earmarked over five years for construction of four courts.	1-time		\$80,000	Not recommended by UBAC
ATH	9	Student-Related & Infrastructure	No	Centrally Funded	<ul> <li>Improves the student experience by providing a practice facility on campus and increasing the range of times that teams can practice.</li> <li>Women's Rowingreplace three rowing shells</li> </ul>	1-time	\$60,000	\$60,000	
ATH	10	Equipment	No	Centrally Funded	<ul> <li>Improves student experience and increases team competitiveness by replacing outdated boats that are 10 and 15 years old. The old ones would be donated to the Aquatic Center for the benefit of all students.</li> </ul>	1-time	\$73,000	\$73,000	

	_			1	One-Time Expenditure Needs by Funding Source an	u i isuai i ea			Allac
Division	<b>Priority of requests</b>	Categorize request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.	Is this a collaborative request? If so, indicate divisions involved.	Identify Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Must be \$50,000 or more)	Classify Expenses as One-time (1- time) or Intermittent (Int)	UBAC Recommends 14/15	2014-15 Requests	Comments
ATH	11	Equipment	No	Centrally Funded	Footballreplace aged film editing/projecting systems that are beginning to fail Impacts film trade, highlights and high school evaluations.	1-time		\$70,000	Not recommended by UBAC
ATH	12	Equipment	No	Centrally Funded	<ul> <li>Footballreplace scoreboard</li> <li>A new scoreboard is needed to meet FCS standards.</li> </ul>	1-time		\$850,000	Not recommended by UBAC
ATH/PEM SA		Safety/risk & student related	Academic Affairs (Kinesiology), PEMSA (Sports Clubs), Athletics	Centrally Funded	Resurface one of two intramural fields that are used by Kinesiology, Intramural Sports Clubs, Athletics, and the general public.	1-time		\$1,000,000	On hold
ATH/PEM SA	14	Safety/risk & student related	Academic Affairs (Kinesiology), PEMSA (Sports Clubs), Athletics	Centrally Funded	Light the intramural fields that are used by Kinesiology, intramural sports clubs and the general public.	1-time		\$750,000	On hold
ATH/PEM SA	15	Safety/risk & student related	Academic Affairs (Kinesiology), PEMSA (Sports Clubs), Athletics	Centrally Funded	Resurface the second of two intramural fields that are used by Kinesiology, Intramural Sports Clubs, Athletics, and the general public.	1-time		\$1,000,000	On hold
IRT	1	University-wide IT infrastructure	Yes, IRT and Academic Affairs. Campus-wide data storage is essential for all divisions.		As indicated in IRT's one-time request last year, the University's campus-wide data storage system housed in the Data Center in AIRC is reaching end-of-life by the end of the calendar year. In addition, our current 500TB data storage system is reaching capacity and is unable to sustain meeting our 25% to 35% annual increase in data storage demand. An RFP is 'on-the-street' at this time for replacement, which will determine the final replacement cost, but IRT anticipates a cost of at least \$2M. Since \$500,000 was recommended last year for this purpose, an additional \$1.5M is required to fund replacement. To avoid possible catastrophic failure of our critical data storage, the system should be replaced prior to the fall semester, 2014. If the full amount is not available at this time, it may be possible to finance system replacement over a four year time period, requiring an annual one-time allocation of approximately \$550K over each of the next three years.	1-time; could be funded over 3-4 years if financed	\$850.000	\$1,500,000	Amount reduced per IRT
				Centrally	<ol> <li>Marketing/Advertising Expenditures for 1 year. This is a priority expenditure is line with the draft goal of promoting a strong University identity in the emerging University Strategic Plan, and also is in line with CSU Chancellor Tim White's call to generate external support for the CSU.</li> <li>Homepage web redesign contractual services for 1 year. There is wide recognition of the need for an update and modernization of the University's homepage and key secondary pages to improve the overall look-and-feel and navigation of the University's website. In addition, an attractive homepage and easy navigation are key for prospective students and their parents in regard to obtaining information about the University.</li> <li>Graphic design station/computer equipment for 1 year. There is growing demand for graphic design services for advertising and marketing, and web</li> </ol>				Moved from Strategic Short-term Requests list - seems more appropriate
PAA	1	University related	No	Funded Centrally	and print products.	1-time	\$248,100	\$248,100	as a one-time project
PEMSA	1	Student related	No	Funded	Continue to develop a Student Services One-stop in Lassen Hall.	1-time	\$200,000	\$200,000	
				Centrally	Renovate the SSWD (Services to Student with Disabilities) office to create confidential advising spaces to better serve students who use the center's				
PEMSA	3	Student related	No	Funded	services.	1-time	\$300,000	\$300,000	
PEMSA	2	University-wide	No	Centrally Funded	Out of State Recruiting (two recruiters, recruitment trips and materials) Continue to update the SASEEP space in Lassen Hall. Replace lighting and	Int	\$180,000	\$180,000	
PEMSA	4	Student related	No	Centrally Funded	fixtures and add technology. Create learning and meeting spaces that promote individual and group study.	1-time	\$80,000	\$80,000	

Division	<b>Priority of requests</b>	Categorize request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.	ls this a collaborative request? If so, indicate divisions involved.	Identify Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description II (Must be \$50,000 or more)		UBAC Recommends 14/15	2014-15 Requests	Comments
PEMSA	5	Student related	No	Centrally	Assess and upgrade the Lassen Hall electrical system. Increase the number of electrical outlets so students can charge laptops and other devices in designated seating areas (instead of in hallways and corridors).	1-time	\$100,000	\$100,000	
PRES	1	Technology	In the works	,	The President's conference room needs to be updated so it is a smart room with the capability for teleconferencing, power point presentations etc.	1-time TOTAL:	\$100,000 <b>\$10,791,862</b>	\$100,000 <b>\$21,516,862</b>	





May 8, 2014

То:	Alexander Gonzalez, President, California State University, Sacramento
From:	Fred D. Baldini, Chair, University Budget Advisory Committee

Re: Recommendations for the 2014/2015 University Budget Allocations

The University Budget Advisory Committee has completed the review of the 2014/15 Annual Budget Call responses. Per the established process, the committee has met with each division head to discuss their submissions and the impact of the budget scenarios as outlined in the call.

The recommendation is based on the Governor's 2014/15 January budget. Using this budget as the basis, the Chancellor's Office has issued their preliminary budget memorandum and the information has been added into our recommendations. However, some CSU allocations are still pending. The Chancellor's Office budget memo included campus baseline allocations totaling \$120 million, but did not include all compensation allocations. Baseline funding for our campus' resident enrollment growth increase of 200 Full Time Equivalent Students (FTES) was provided. However, a baseline reduction (equivalent to the projected fee revenue increases for enrollment growth) offsets this increase; resulting in a net increase of only \$903K. This reduction is in exchange for funding mandatory costs allocations (e.g. benefits, compensation, etc.) and the campus' share of the financial aid set aside. From this net increase of \$903K, baseline enrollment growth funding will be provided to Academic Affairs for the 200 FTES. Additionally, baseline funding for improving student success/reduction of bottleneck courses adjustments will be allocated directly to two divisions (Academic Affairs and Planning, Enrollment Management and Student Affairs). To provide divisions with the utmost amount of baseline funding, a reduction of \$2 million was made to the university's baseline reserves, leaving an adequate reserve of \$1.8 million. After including all pertinent information, the university's Operating Fund budget ended with a surplus of approximately \$4.72 million.

As we head into 2014/15, available funds remain modest so divisions must continue to be resourceful. UBAC recommends the entire baseline surplus be allocated to the divisions to meet strategic objectives, Chancellor Office objectives, and to support increased student enrollment. The committee realizes that baseline funding is not sufficient to cover all needs; therefore, UBAC is recommending short-term strategic (one-time) funding from the central reserves to help divisions meet their objectives.

A summary of UBAC 2014/15 recommendations is as follows:

- An increase in baseline funding for all divisions totaling \$4,720,117 (details below)
- Divisional short-term strategic (one-time) funds from central reserves totaling \$3,165,000 to help divisions meet strategic objectives

### Page 2

## Baseline and Short-term (one-time) Strategic Funding to the Divisions

As previously noted on the first page, UBAC recommends the entire surplus of baseline funding be distributed to divisions. UBAC also recommends the allocation one-time central funds to meet short-term strategic priorities and goals. The following table depicts these recommendations:

				UBAC's	
				Divisional	14/15 UBAC's
			14/15	Short-term	Recommended
		14/15	UBAC's	Strategic	<b>Total Allocation</b>
	2013-14	UBAC %	Baseline	Funding	(baseline + one-
	Initial	Recommend	Recommend	Recommend	time strategic
Division	Baseline	ed	ed	ed	funds)
Academic Affairs	\$82,596,590	4.00%	\$3,303,864	\$200,000	\$3,503,864
Administration & Business					
Affairs	\$13,832,847	3.00%	\$414,985	\$1,450,000	\$1,864,985
PEMSA	\$10,602,108	4.00%	\$424,084	\$539,000	\$963,084
Information Resources &					
Technology	\$6,573,359	4.00%	\$262,934	\$250,000	\$512,934
University Advancement	\$2,787,447	3.00%	\$83,623	\$250,000	\$333,623
Athletics	\$2,651,656	3.00%	\$79,550	\$135,000	\$214,550
Human Resources	\$1,750,018	3.00%	\$52,501	\$100,000	\$152,501
President's Office	\$1,014,078	3.00%	\$30,422	\$100,000	\$130,422
Public Affairs & Advocacy	\$1,363,071	5.00%	\$68,154	\$141,000	\$209,154
	\$123,171,174		\$4,720,117	\$3,165,000	\$7,885,117

For divisional baseline funding, the committee recommends three categories of increases (5%, 4% and 3%). The Public Affairs and Advocacy division has been struggling with funding over the past few years due to organizational changes between their division and University Advancement's division. Unlike other divisions, they continue to have negative balances at year-end due to their structural deficit. A 5% increase does not alleviate their structural deficit but it does help.

The second category of a 4% increase includes divisions which have a significant impact on the Chancellor's graduation and technology initiatives. The Graduation Initiative includes strategies to improve access, persistence to degree completion, and graduation rates. Other key areas include enhanced advising and reducing bottleneck courses. Since funding is important to the implementation of these initiatives, a larger baseline percentage will help influence outcomes. Academic Affairs and Planning, Enrollment Management and Student Affairs (PEMSA) are student centric and are closely aligned with these initiatives. Another important initiative is to expand the data collection and data-driven decision making to improve the quality of our programs that advance student success. This is where Information Resources and Technology will be instrumental to impacting this initiative.

The third category of a 3% increase provides funding to the remaining divisions that help to support the initiatives through the work they do. The functions they provide are crucial for the campus' sustainability. This increase will help to alleviate some of the funding issues they are currently facing.

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For the Short-term Strategic (one-time) Funding category, the committee took a blended approach. This category contains three types of requests:

 <u>One-time requests that were moved over from the "One-time Expenditure Needs" list</u> This category includes six one-time projects from Administration and Business Affairs (ABA) that are large and on-going in nature such as ground and landscape beautification, roofing repairs/replacement, building repair and improvements, equipment replacement, and police cars.

The committee requests that if the short-term strategic requests are not approved, then a **special dispensation** is made for funding these ABA requests. These projects will help reduce the university's deferred maintenance backlog, which is one of the Chancellor's initiatives.

2) Short-term Strategic (one-time) requests from three divisions

Three divisions provided requests for this recently created category. The divisions include Athletics (Certified Trainer), PEMSA (temporary positions), and Public Affairs and Advocacy (photographer). These requests were needed to help fulfil strategic divisional goals and objectives. Details and amounts are listed on the "Short-term Strategic (one-time) Funds Request by Division" form attached.

3) <u>One-time funding for divisional shortfalls to be used for operating expenses</u> Many of the divisions' funding is tied up in salary costs, which leaves very little for operating costs such as equipment, supplies and services. This was evident in discussions with the division heads. To have the funding available to make these purchases is essential to meet their strategic goals and objectives; otherwise, they are relying on salary savings to make those purchases.

If these short-term strategic items are funded, it will still leave a substantial level of central reserves for contingencies. Division heads should be strongly encouraged to use these funds in the coming year and not to increase the amounts that they carry forward into the subsequent year.

## All University Expenses

In response to the budget call, divisions submitted All University Expense (AUE) requests for the upcoming fiscal year. They include changes to existing items and some new requests. UBAC requested additional division information to make a more informed recommendation. After careful consideration, the committee recommends an overall AUE cost increase of \$812,134.

UBAC is always mindful of the following criteria when reviewing requests:

- AUEs are generally costs allocated to a division that has little control over the expenditure. For example, energy expenses are incurred by ABA; however, the usage of energy is not controlled by ABA.
- AUEs should also be ongoing and thus require baseline funding.
- AUEs are restricted to a specific type of expense that has university wide implications and are outside the normal scope of operation for any one division, program center, or department.
- Permanently staffed positions should not be included as an AUE expense because those costs are controllable by the division.

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Some noteworthy changes to the AUE are highlighted below:

- Move Department Chair Stipends of \$60,000 to Academic Affairs' baseline
- Add Faculty Sabbaticals of \$517,500 as a new AUE for Academic Affairs, which will free up baseline in Academic Affairs to use for other purposes
- Add Council on Ocean Affairs, Science and Technology of \$5,000 for Academic Affairs
- Add Collaborate Yearly Maintenance Fee of \$12,075 for Academic Affairs
- Increased Classroom and Laboratory Furniture by a total of \$62,500
- Add Unrelated Business Income Tax Fund of \$30,000 for Administration and Business Affairs

UBAC understands how a new AUE can impact the university's long term financial commitments (due to future maintenance or other related costs that are not necessarily transparent in the initial request).

### **One-Time Requests**

When pooling the prior year carry forward funds with benefit cost savings, over-enrollment revenue (beyond the targeted FTES), and unused baseline reserves, it creates one-time funds available for campus-wide uses. The 2013/14 fiscal year is projected to produce a large central carry forward, which can be used to address a variety of campus projects that focuses on student, safety/risk, regulatory, infrastructure and maintenance issues.

The attached "One-time Expenditure Needs" document shows the committee's recommended projects. The total recommendation is for \$20,266,862. Although this represents a significant amount, campus needs are extensive and this investment in campus projects will yield considerable benefits to the university. Please note there are several Administration and Business Affairs' one-time project requests that were moved to the "Divisional Short-term Strategic Funding Recommended" column of the allocation spreadsheet. Additionally, if a loan can be obtained for the Science Labs repair and renovation, then it will free up \$1.75M. This will reduce the recommended one-time projects total to \$18,516,862; the savings will be added to the central reserves.

In closing, the UBAC 2014/15 budget recommendation is focused on providing resources to yield strategic outcomes and moving the campus forward in a positive direction.

Attachments

### PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY 2014-15 Fiscal Year

### As of 4-7-14

### Working Papers Includes CO Memo #B 2014-01

Total FTES*	22,429	
Funded Resident FTES	22,085	200 Resident FTES Increase
Non-Resident FTES	344	1
	2014-15 Campus Budget Estimates	
Sources of Funds		
Appropriations - General Fund Baseline from Prior Year	\$116,988,137	
Retirement Adjustments	\$795,000	
Adjustments		
Adjusted General Fund Baseline Appropriation	\$117,783,137	
State Appropriation 14-15 Changes		
Compensation and Benefits		
Unallocated Baseline from CO		
Health	\$678,000	
Compensation	\$112,200	
SSI Costs		4
Subtotal	\$790,200	
Specified Programs		
Energy	<b>A</b> 400 400	
Improving Student Success/Reduction of Bottleneck Courses Adjustmt	\$496,100	
Systemwide Space Reallocation Tuition Fee Discounts	¢44.100	
Subtotal	\$44,100 \$540,200	4
Unrestricted	\$540,200	
Marginal Cost Enrollment Increase (GF)	\$1,947,000	
Tuition Fee Revenue Offset - Net Tuition Fee rev incr from enrollment	• • • • • • • • • •	Net GF increase of \$903,000
growth used to help fund mandatory costs (Tuition Fee Discounts included)	(\$1,044,000)	for unallocated purposes
Revenue Interest Assessment Return due to Surplus	\$70,900	
Operating Support Restoration	<i>\\\\\\\\\\\\\</i>	
Subtotal	\$973,900	
Projected Appropriation	\$120,087,437	
Compus Projected Payonus and Adjustments		
Campus Projected Revenue and Adjustments Tuition Fee Discounts Revenue	\$141,290,000	
Allowance for Revenue Shortfall	(\$600,000)	
Non-Resident Fees	\$2,300,000	
Application Fees	\$1,240,000	
	+ · ;= · · ; • • •	\$110K Transcript Fees are included
Other Miscellaneous Revenue	\$200,000	here
	\$144,430,000	
	\$264,517,437	
Other Revenue (WS, Financial Aid)	\$1,000,000	
		1
Total Projected Sources of Funds	\$265,517,437	

	2014-15 Campus Budget Estimates	
Uses of Funds		
Prior Year Baseline Allocation		
Division Baseline Allocations	\$123,171,174	
All University Expenses	22,918,487	
Reserve	\$3,800,815	
Mandatory Costs (compensation pool, benefits, restricted programs,	\$0,000,010	
student grants)	\$108,655,295	
	\$258,545,771	
Adjustments: (baseline adjustments)		
Compensation and Benefits		
2013/14 Baseline Adjustments (Cont Costs for Salary Increases,		
Promotions, Reclasses, Positions, etc)	\$528,000	
Retirement Adjustment	\$795,000	
Health	\$678,000	
Dental		
Compensation	\$112,200	
Benefit Pool Adjustment	(\$1,282,000)	
Reduction in Baseline Reserve	(\$2,000,815)	
	(\$1,169,615)	
	(\$1,103,013)	
Specified Programs		
Tuition Fee Discount Adjustment	\$308,100	
	\$000,100	Liability Premiums reduced by
Changes to All University Expenses	812,134	
Subtota		
Unrestricted		
Enrollment Growth (200 Resident FTES)	\$584,000	
Benefits Pool (200 Resident FTES)	\$160,000	Enrollment Growth Costs = \$744,000
Move AUE to Academic Affairs' Baseline (Dept Chair Stipends)	\$60,000	
Academic Affairs (Student Success/Reduce Bottleneck Courses)	\$246,100	
Student Affairs (Student Success/Reduce Bottleneck Courses)	\$250,000	
Academic Affairs (SASEEP Tsf to SA)	(\$134,501)	
Student Affairs (SASEEP Tsf from AA)	\$134,501	
	\$1,300,100	
Subtotal - Before WS, Restricted Programs	\$259,796,490	
Work Study, Financial Aid	\$1,000,000	
Total Projected Uses of Funds	\$260,796,490	
Surplus/(Deficit)	\$4,720,947	
Budget Balancing Plan		
Baseline Augmentation		

Projected Surplus/(Deficit): \$4,720,947

\* Includes graduate FTES and non-resident FTES Fee revenue based on 14/15 projected enrollment targets as of 12/16/14 per Ed Mills Denotes pass through funding

All University Expenses	2013/14 Budget	2014/15 Projected Budget	Difference	AUE Description	Description Updated (Y/N)	Comments*
Academic Affairs	2010/14 Duuget	Dudget	Difference	Rot Description	opulied (Int)	Commenta
				Grant costs to support probationary faculty development (Assigned Time +		
Probationary Faculty Dev Grants	39,725	39,725	-	operating expense to colleges)	N	
Dept. Chair Stipends	60,000	-	(60,000)	Cost of augmenting Dept Chair salaries above faculty rate and based on dept	Ν	No longer requesting this AUE; feel that it should be the responsibility of AA and not an AUE (move to baseline)
	00,000		(00,000)	Accreditation costs (e.g. site visits, licensing and annual costs) for campus		
Accreditation-Department	124,000	124,000	-	and certain academic departments	Y	
Alliance for Minority Participation (AMP) Project	800,000	800,000	-	Chancellor's Office portion of the grant that's run through the UEI	N	
Grad Equity Fellowship	49,500	49,500	-	Grants awarded to graduate students	N	
				Faculty members receiving training in order to comply with new credential program standards required by the Commission for Teacher Credentialing. Expenses include release time, training & materials related to the required		
Calif Teacher Performance Assessment	50,000	50,000	-	assessment elements.	N	
COURTER (Changellaria Office Creat)	20,000	20,000		University's cost for participating in the CSU program for Education & Research in Biotechnology	N	
CSUPERB (Chancellor's Office Grant)	28,000	28,000	-		N	
Classroom Furniture	25,000 37,500	50,000		Cost of replacing broken furniture in classrooms	N N	Increased amount to accommodate need
Lab Fumilure	37,500	75,000	37,500	Cost of replacing broken furniture in laboratories Cost to begin process of securing department central offices to enhance	IN	Increased amount to accommodate need
Departmental Office Security	25,000	25,000	-	college and department security.	Ν	
				Turnitin (turn it in) is a web-based tool to assist faculty and the University Conduct Officer to detect and deter plagiarism. The estimated annual cost		
Turnitin	38,000	27,000	(11,000)	(based on a CSU system-wide negotiated rate) is \$27,000.	Y	
				As stipulated in the CFA/CSU Collective Bargaining Agreement, 39 - 41		
Faculty Cabbadiagle		517,500	E17 E00	faculty sabbaticals are awarded each year. Fund all 10 'Most Meritorious' proposals and half of the remaining 'Meritorious' proposals.	Y	New Request
Faculty Sabbaticals	-	517,500	517,500	Cost of campus annual membership in CSU COAST - Council on Ocean	ř	New Request
COAST	-	5,000	5,000	Affairs, Science and Technology	Y	New Request
			.,	Collaborate (Formerly Elluminate) is for the campus use of our web		New Request The maintenance fee (\$24,150) is split equally
Collaborate Yearly Maintenance Fee	-	12,075	12,075	conferencing software, used to deliver many courses as well as many administrative meetings	Y	with IRT. IRT already has its half funded through AUE and we are asking to do the same for our portion of the cost.
Natural Sciences & Math						
Alliance of Minority Participation	50,000	50,000	-	University's cost for participating in the AMP grant program	N	
Center for CA Studies	04.000	04.000				
Washington Fellow w/Cal Institute	21,000	21,000	-	Cost of the fellowships for this program (e.g. stipends)	N	
Administration and Business Affairs						
				Bank charges for University's acceptance of VISA/MasterCard for payment		Large increase to Web applications with almost 100% paid via
VISA/Mastercard Charges	30,000	35,000		methods	N	credit card.
External Audits	48,400	45,000		Costs of the University's GAAP, NCAA and financial audits	N	
Insurance-Vehicle	30,170	32,982	2,812	Insurance policy costs for University's vehicles	N	
General Services Charges	16,000	15,000	(1.000)	General Svcs charges to assist Univ with bidding/processing cost of contracts	N	Amount varies by number of transactions using DGS contracts
County Jail Booking Fees	10,000	10,000	(1,000)	Costs of using the county's jail to incarcerate suspects	N	Amount valies by number of transactions using DOG contracts
	10,000	10,000		Cost of State Fire Marshall inspections - this annual cost was moved from		State Fire Marshal charges increase based upon amount of
State Fire Marshall Inspection	18,000	30,000	12,000	the Chancellor's Office to the campuses	N	campus construction.
			04.450			New for 14/15: campus use of Julia Morgan House and Public
Space Rental	6,515,984	6,550,136	34,152	Cost of renting space for the University's General Operating Fund programs University's insurance premium costs for participating in the CSU Risk	N	Safety's customer service walk-up in the Union. Increased liabibility deductible which reduced annual premiums
Liability Program (aka Risk Pool Management)	781,922	572,563	(209.359)	Management Authority (CSURMA)	N	by \$446.387
Industrial Disability Leave/Non-Industrial Disability	101,022	0.2,000	(,000)			
Insurance/Unemployment Insurance (IDL/NDI/UI)	753,292	714,324	(38,968)	CSURMA costs of the Univ's claims for IDL/NDI and UI	N	
Description of the second seco			(45.00.0)	CSURMA costs of the Univ's premium for participating in the CSU Property		
Property Insurance	326,953	311,329	(15,624)	Insurance Program CSURMA costs of the Univ's worker's comp claims paid by the CSU Risk	N	
Worker's Compensation	1,388,168	1,539,314	151.146	Mgmt Authority	Ν	
	.,	.,000,014	,	County's assessment cost to the Univ for flood control measures along Amer		
Flood Control	128,000	128,000	-	River	N	
Athletic Injury Medical Expense (AIME)	266,501	338,286	71,785	CSURMA costs of accidental insurance for student athletes	N	
Medical Monitoring	5,000	5,000		Costs of physical exams required as part of the University's Medical Monitoring Program	N	
Child Care	85,000	85,000		University's contribution to the Child Care Center	N	
	00,000	00,000			11	Amount varies year to year based upon the number of opt outs
1098-T Hope/Lifetime Learning Relief Tax	1,000	1,000		Cost of producing/mailing mandatory tax credit forms	Ν	that require printing and mailing.
				Covers the cost for use of university facilities for events when rental fees are		
Rental Fee Waiver Reimbursement	160,000	160,000	-	waived	N	
Campus Sponsored Visitor Parking	15,000	15,000	-	Payment of parking fees for campus sponsored guests		Depresses of \$150,000 requested. The Smoot Orid active
Energy Savings Project	150,000	-	(150.000)	Costs related to the Smart Grid Project not covered by the Federal Grant	N	Decrease of \$150,000 requested. The Smart Grid project, including the programming portion, will be complete by June 30 2014. There will be no need for this funding after that.

		2014/15 Projected			Description	
All University Expenses	2013/14 Budget	Budget	Difference	AUE Description	Updated (Y/N)	Comments*
Music Linearce Assessments	24.000	20,000	2.000	Cost of payment to ASCAP, BMI and SESAC for royalties paid to perform	N	
Music License Agreements Capital Project Feasibility Studies & Master Plan	24,000	26,000	2,000	and broadcast music on campus To support development of feasibility studies for capital projects and cover	N	Cost based upon enrollment-enrollment is expected to increase
Revisions	100,000	100,000	-	the expenses		
	5.000	5.000		Performance of sexual assault examinations per master agreement		
Sexual Assault Examinations	5,000	5,000	-	(MA120071). \$1400-\$1650 per evidentiary exam. This new AUE is for ADA and Life Safety Correction implementation		
ADA/Life & Safety Corrections	100,000	100,000	-	campuswide		
				Annual renewal of the Neulion web-based Ticketing System. This software benefits the campus as a whole by allowing Athletics, the Theater dept., and the University as a whole to offer online ticket purchases for University events. The CRM (customer relationship management) component also provides demographic information that helps the University identify		Price not locked in, so there could be a price increase in future
Nuelion Ticketing System - renewal (goes to Ticketing Off	20,000	20,000	-	prospective donors in the Sacramento community. Annual charge by the Chancellor's Office to cover Sacramento State's	N	years. New Request The C.O. began passing this cost down to the
Unrelated Business Income Tax (UBIT) Tax Fund	-	30,000	30,000	portion of unrelated business income tax (UBIT) costs	Y	campuses in 2013/14.
			-			
Facilities Management			-	Cost of University's various utilities (electricity, gas, solar energy, water,		Added rate increase allocation of \$275K per CO 12/13 Budget
Major Utilities	4,791,550	4,800,000	8,450	sewage, & waste disposal)	N	Memo
Placer Hall Maint & Utilities	30,000	30,000	-	Costs associated with the maintenance of Placer Hall	N	
Campus Renovations	100,000	100,000	-	Cover costs related to moving various Operating Fund supported programs when so directed by the university's administration	Ν	Restore 2012/13 reduction
	100,000	100,000			IN	
Athletics			-			
Big Sky/NCAA Fees	44,700	62,174	17 474	Mandatory membership fees NCAA, WAC (Western Athletics Conference), WIRA (Western Intercollegiate Rowing Association), Great West, & Big Sky.	Ν	Increased because of changes in conference affiliations.
	11,100	02,111	,	This (Treater interesting de reming rescention), creat rest, a big ony.		inforded boodded of changes in conference anniations.
Human Resources						
State Controller's Office Charges	25,000	25,000		SCO charges for processing retroactive payroll transactions & for use of their systems	N	
University Staff Assembly	14,000	14,000		University's support for activities of the University Staff Assembly	N	
Maintain Assistive Devices and Services for Employees	135,000	135,000		Costs of acquiring & maintaining assistive devices and services to Univ employees with disabilities	N	
Legal Settlements/Services	150,000	150,000		Costs of acquiring external services to help litigate & settle complaints by the Univ's students, employees and vendors	N	
Legal Settlements/Services	150,000	150,000	-	Costs for arbitration, mediation, developing Affirmative Action Plan, and	IN	
Legal Services Contracts	40,000	40,000	-	bonded courier services	N	
Complaint Investigation	35,000	35,000		Costs of conducting investigations into legal complaints filed by Univ students/employees	Ν	
Medical Exams	8,000	8,000	-	Costs of required medical examinations for University employees	N	
				Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty		Hiring has increased and background checks for new hires is required; We anticipate that the number of background checks
Background Checks	8,000	17,000	9,000	positions) To cover the costs of ordering sufficient laminated copies of both federal and	N	will increase.
Federal and State Postings	2,000	2,000	-	state regulations - required to be posted in the workplace	N	
Employee Scholarships-CSU Training Programs	30,000	30,000	-	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs for campus attendees. Division/Program Center funding of General Operating Fund reclassifications of permanent staff that are approved through the HR reclassification	N	
Staff Reclass Funds	130,000	130,000	-	process. Funding for General Operating Fund promotions to Assistant Professors,	N	Due to faculty reison, the promotions are prejected to average
Faculty Promotions	398,000	403,606	5,606		Ν	Due to faculty raises, the promotions are projected to exceed current budget.
				Office) an administrative charge for total campus employees enrolled in		
Benefit Administration Fees (C.O.)	88,000	88,000	-	benefits	N	Noontime wellness has never been augmented and we would
Noontime Wellness	11,000	12,000	1,000	Supports health and wellness programs for staff and faculty The University has transitioned from providing an on campus EAP to employees via an employee provider to utilizing a contractor to provide	N	like to offer more options.
Employee Assistance Program	75,000	75,000	-	employees the services. EAP services are mandated by some bargaining unit contracts and are available to all University employees.	N	

All University Expenses	2013/14 Budget	2014/15 Projected Budget	Difference	AUE Description	Description Updated (Y/N)	Comments*
	2010/14 Budget	Budget	Difference	ACE Description	opulieu (174)	Comments
IR&T						
				This AUE funds fixed costs associated with: mandatory university-wide academic and administrative software; campus-wide core Data Center services; and campus-wide Data Warehouse services. Major items included are: Oracle/Peoplesoft and related administrative software (\$350,000+); Blackboard LMS and related software (\$150,000+); all campus-wide Data Center server and virtualization software (\$500,000+); and licensing for		
				campus-wide Cognos data reporting and analytics and associated services (\$250,000+), and campus-wide academic software (\$500,000+. Increase is for: annual maintenance for Degree Planning and workflow software purchased with UBAC recommended one-time funds last year (+\$67,000); maintenance for new Scholarship software for Advancement, Academic Affairs and Student Affairs (\$+27,000); campus-wide web mobility (+\$26,000), SPSS virtualization for students (+13,000); take-over of full costs for Collaborate software (+\$12,000) and addition of Ctrix desktop virtualization software (+\$45,000).		All increases shown are for mandatory, non-discretionary cost increases for campus-wide software. As indicated, required
Campuswide Software & Hardware (aka Technical)	1,720,856	1,828,408	107,552	expenses reduced needed cost increases of +\$195,000 by \$87,448, for a net increase of \$107,552.	Y	AUE expense items.
				Funds mandatory fixed expenses for: campus-wide wired and wireless networking, Internet connections, and maintenance; central telephone switch maintenance and all telephone lines and services; and campus-wide file/program data storage for all functions. Increase shown is for additional data storage maintenance costs associated with 25%+ annual increases in campus demand for storage (+\$100,000), additional Citrix virtualization licenses to reduce campus-wide hardware/software maintenance costs, upgrade of the campus voicemail system (+\$47,000), and required replacement of the decade-old campus telephone billing system (+\$70,000). These required increases of \$217,000 were offset by savings in existing		All increases shown are for mandatory, non-discretionary cost increases for campus-wide software. As indicated, required increases have been partially off-set by reductions in existing
IT Infrastructure	1,739,164	1,850,349	111,185	Infrastructure expenses of -\$106,000, for a net increase of \$111,185.	Y	AUE expense items.
Security Camera Maintenance/Operations	54,000	114,000	60,000	Last year's initial estimate of the cost of maintaining over 250 campus-wide security cameras was identified by a working group on campus security, co- chaired by Mike Lee and Larry Gilbert. A comprehensive review of these camera systems in February by an external security consultant indicated that many critical security cameras on campus were not functioning, were not being maintained, and therefore were creating a substantial security risk for the campus. In addition, the consultant identified that campus intrusion alarm systems were not being maintained or managed at all and that funding was therefore needed to manage the functioning of these critical alarm systems. Additional funding above the amount identified last year is thus needed to support adequate security camera operation (+\$25,000) and new funding is needed to support services to manage and maintain campus alarm systems (+\$35,000). All funding pays for external contract services and does not support IRT operations in any way.	Y	All increases shown are for mandatory, non-discretionary cost increases for campus-wide security systems. Estimates for campus-wide security camera maintenance last year were rough estimates based on only an initial assessment of limited security camera needs. Many additional security camera systems have been added by the campus since this initial estimate was made. Last year's request did not include a request for funding of alarm system maintenance.
President's Office						
Trustees' Authorizations	98,600	98,600		CSU Board of Trustees authorized allowances	<u>N</u>	The greater Sacramento region is undertaking an initiative to consolidate economic development efforts that will include Sac State and UC Davis as founding partners. The membership will entail a substantial investment from the various business and governmental agencies in the region. As a result, Sac State has committed its support for the next five years. The membership
General Memberships in University Orgs	100,000	175,000	75,000	Costs of institutional memberships in professional organizations	N	and role of the university in this imitative should yield substantial benefits at all levels of the university.
Planning Enrollment Management & Student Affairs						
State Match for Federal Funds-Student Nursing Grants	1,500	1,500	-	Campus matching portion (1/9) for Federal Nursing Grants. For interpretive and other ADA accommodation services requested by	N	
American's Disability Act Accommodation Svcs	20,000	20,000	-	students to allow them to participate in co-curricular activities outside the classroom.	N	
Maintenance and Updates of PAVE System	9,502	9,750	248	Maintain and update the judicial action management system.	N	
				For salary and benefit costs for Job Location & Development position; actual		
Financial Aid Admin-Job Location & Developmt (JLD) Student Assessment Tools	75,000	75,000	-	costs up to \$75K are reimbursed by the Federal government. Student survey/assessment tool used university-wide.	N	

All University Expenses	2013/14 Budget	2014/15 Projected Budget	Difference	AUE Description	Description Updated (Y/N)	Comments*
				Hobsons software helps the University meet specific enrollment goals such		
				as those related to diversity and non-resident students. Staff also use it to manage communications for programs such as the Pacific Islander Asian		
				students program, the Parents and Families program, and other campus		
Enrollment Mgmt Technology (Hobson)	55,000	55,000	-	event programming.	N	
Disabled Students-Assembly Bill 422 Inst Materials	155,000	170,000	15,000	Cost of preparing instructional materials for student with print disabilities	N	
				Contract costs to retain interpretive services for University's hearing impaired		
Disabled Students-Contract Interp	400,000	385,000	(15,000)	students.	N	
Disabled Students-Executive Order 665	6,000	6,000	-	Remedial instructional services cost for disabled students	N	
				To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize		
Disabled Students-Non Classroom Accommodations	3,000	3,000	-	university programs and functions	N	
Total All University Expenses	22,918,487	23,730,621	812,134			

 13/14 Projected Central CF Funds:
 36,000,000
 (existing carry forward from 12/13, benefits savings, unused baseline reserves, add'l enrollment fee revenue beyond target)

 Less Strategic Short-Term (one-time) Funding:
 (3,413,100)

 Less Recommended 1-time Project Funds:
 (20,266,862)

 Projected Central Carry Forward Balance:
 12,320,038

					Projected Central Carry Forward Balance:	12,320,038		Identify	SAmount in Fisca	l Vear	7
Division	Priority of requests	Categorize request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.	Is this a collaborative request? If so, indicate divisions involved.	Identify Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Must be \$50,000 or more)	Classify Expenses as One-time (1- time) or Intermittent (Int)	UBAC Recommends 14/15	2014-15	2015-16	2016-17	Comments
AA	1	Lab renovation to address bottlenecks in Science courses - Infrastructure	AA, ABA	Central	Renovate third floor lab space to meet building and safety codes and increase space in Sequoia Hall for Genetics, BIO 1 and inter-divisional lab offerings. Move Physiology and Anatomy labs out of Sequoia by creating two labs on the second floor of Solano Hall.	1-time	\$1,500,000	\$1,500,000	\$1,500,000		
AA	2	Promote research and creative Activities - Faculty Development	No	Central	40 research and creative activities grants @ \$5,000/grant for new tenure-track and tenured faculty to promote faculty and support undergraduate and graduate student research.	1-time	\$200,000	\$200,000			Transition year, is this on-going for he future
AA	3	e-Learning grants - Student related Curriculum Development	AA. IRT	Central	35 grants @ \$5,000/faculty for development of fully online courses to address high demand and bottlenecks. Course buyout for 1-2 faculty members to manage the development of the overall program and student assistants.	1-time	\$175,000	\$175,000			Transition year, is this on-going for he future
AA	4	Start-up package for undergraduate and graduate research in STEM - Faculty and <u>Student Research</u> International Programs - Faculty	No	Central	To set up lab equipment or lab capacity in STEM disciplines to promote undergraduate and graduate research and recruit outstanding faculty. Renovation of space for International Programs to develop, sustain and	1-time	\$500,000	\$500,000			
AA	5	and Student development; Infrastructure Creating Research	AA, ABA	Central	promote global studies, international educational exchanges and research iniativies in support of the university's commitment to the preparation of informed global citizens	1-time	\$50,000	\$50,000			
AA	6	"Hub" - Faculty and Student Research	AA, ABA	Central	Link research and economic development to increase federal, state and private sector support for faculty and graduate student scholarship	1-time	\$750,000	\$750,000	\$750,000		
AA	8	Smart labs - Student related; Infrastructure	AA, ABA, IRT	Central	Upgrade Science labs to Smart labs to enhance the pedagogy of lab instruction in Sequoia Hall	1-time	\$500,000	\$500,000			
AA	9	Conference room for Academic Affairs - Infrastructure	AA, ABA	Central Loan from	Renovate a conference room in Sacramento Hall for Provost's and Academic Alfairs' use - asbestos abatement, smart conference room	1-time	\$50,000	\$50,000			Should know if loan approved by
ABA AA/ABA/I	1	Safety/Risk Student-	ABA, AA	CSURMA	SCIENCE LABS - Renovation/repair of Sequoia hall science labs	Int	\$1,750,000	\$1,750,000	\$1,750,000		CSURMA after May 9th
RT	2	related/technology	AA, ABA, IRT		SMART CLASSROOMS - conversion of classrooms to SMART technolgy.	Int	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	Project is ranked 7th for AA
ABA	3	Student- related/technology	ABA, IRT, AA		EUREKA NETWORK CABLING - the Eureka building was not included in the Infrastructure upgrade project in 2007. The building has very old CAT 3 wiring that limits the connection speeds to 3MB per second or close, unlike other buildings on campus, some of which are connecting at 100MB per second. This project will resolve a critical need for an academic program. This project will be a collaboration between FM and the IRT division.	Int	\$500,000	\$500,000	\$500,000		
ABA	4	Safety/Risk	No		ELEVATOR SINGLE BOTTOM CYLINDER REPLACEMENT - many of our elevators on campus were installed before 1977. Much like asbestos in residential homes, the compounding problem is that most of these cylinders were also installed without a PVC casing which leaves the cylinder unprotected from corrosion, that leads to them bursting. When this happens the column of oil supporting the elevator pollutes the surrounding earth and the elevator can drop in free-fall. It is critical that we replace these cylinders as soon as possible. The most critical elevators at this time are located in Shasta, Kadema, Del Norte and Sequoia. Kadema and Del Norte would also have accessibility issues if those elevators went out of service.	Int.	\$400.000	\$400,000	\$400,000	\$400.000	
ABA	5	Maintenance	No		CLASSROOM REPAIRS - since 2011, FM has been updating and upgrading classrooms campuswide. This allocation will augment our own maintenance program and allow us to continue this project that benefits students and faculty greatly.	Int.	\$100,000	\$100,000	\$100,000	\$100,000	Transition year, is this on-going? Is this part of their baseline funding?
ABA	6	Disabilities Act Compliance	No		CAPISTRANO HALL MANDATED ADA MODIFICATIONS - These changes have been mandated by the courts as a result of a complaint by a handicapped patron. The project will make the Capistrano exterior and interior compliant with ADA code. The project has been scoped & scheduled and is ready to proceed.	1-time	\$320,000	\$320,000			

				T	One-Time Expenditure Needs by Fundin	y source an	iu riscai reai by l				
Division	<b>Priority of requests</b>	Categorize request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.	Is this a collaborative request? If so, indicate divisions involved.	ldentify Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Must be \$50,000 or more)	Classify Expenses as One-time (1- time) or Intermittent (Int)	UBAC Recommends 14/15	2014-15	2015-16	2016-17	Comments
					MASTER PLAN DEVELOPMENT COMPLETION - The Master Plan process will be completed by June 30, 2014. The AC Martin Architect Group held their final public campus forum in February 2014. The original contract was \$776,000 with an additional \$24,000 for reimbursables and other unforeseen costs. FM had received 2 \$300,000 installments from UBAC for a total of						
ABA	7	Universitywide	No		\$600,000	1-time	\$200,000	\$200,000			
ABA	8	Universitywide	No		ENVIRONMENTAL IMPACT REPORT - The University is required to commission an Environmental Impact Report (EIR) in support of the Master Plan, which is estimated to cost \$250,000, before the Master Plan can receive BoT and State approval.	1-time	\$250,000	\$250,000			
		Safety/Risk/Technolo			POLICE RADIO UPGRADE - Mandatory Statewide Radio Upgrade: All Law Enforcement agencies must upgrade radio systems to digital within the next 2 years to remain compliant with FCC interoperability requirements in order to communicate with Sac PD and other local agencies. Total Cost for PS						
ABA	9	gy	No		Department is \$350K.	1-time	\$350,000	\$350,000			
АВА	10	Maintenance	No		RESTROOM REPAIRS AND REPLACEMENT - By September 2014, FM will have replaced 515 old toilets and fixtures to a new low-flush model that will enable the campus to consume less than 50% of the water. In addition, Many restrooms look and feel old, dilapidated, unvelcoming and unusable. Some have graffiti that make them unwelcoming. Others have old fixtures that are beyond their useful lives. FM would like to replace all old toilets with the new model, as well as update some restrooms that are sorely in need of the work.	Int	\$200,000	\$200,000	\$200,000	\$200,000	
					EXTERIOR ELECTRONIC ACCESS CONTROL - FM has slowly been converting building exterior access to an electronic format. It is easier to control and will save time and effort over a manual operation, not to mention consternation and frustration from the campus community when their buildings are not opened on time. This will also enable us to lock down buildings quickly in case of an emergency. Some buildings are now online including AIRC,						
ABA	11	Safety/Risk	No		Lassen and Sacramento	Int	\$500,000	\$500,000	\$500,000	\$500,000	
ABA	12	Student- related/Safety/Risk	No		BROAD WEIGHT ROOM HVAC REPLACEMENT - The current HVAC system is not working to the specifications of the students and staff. Some students have passed out while working out in the weight room due to excess humidity in the air. Also, the HVAC units are located inside the weight room. Many times, they leak on the students, floors and equipment making the environment unsafe. This project will upgrade the HVAC units and relocate them to the outside.	1-time	\$400,000	\$400,000			
ABA	13	Student- related/Safety/Risk	No		BROAD HYDROTHERAPY, LOCKER AND EQUIPMENT ROOMS - Much like the Weight Room, the level of excess humidity in these rooms has caused several students to pass out and, in one case, have an ambulance called to help a student in distress. This project will extend existing chilled water cooling to these rooms.	1-time	\$250,000	\$250,000			
ABA	14	Infrastructure	No		MATCHING FUNDS FOR PROP. 84 STORMWATER GRANT PROGRAM - the Dept. of Water Programs has submitted a grant proposal to receive funds for installation of multiple low-impact devices/bioswales on campus to reduce contaminated storm water runoff into the American River. The University would have a matching fund commitment if grant is received.	1-time	\$500,762	\$500,762			Obtain additional information
ABA	16	Maintenance	No		ROAD AND WALKWAY REPAIRS - Every year, FM repairs roads and makes walkway corrections, especially where ADA compliance is not met. FM would like to address the crosswalks campuswide by ensuring that they are clear and compliant, and to add some where they are sorely needed.	Int	\$200,000	\$200,000	\$200,000	\$200,000	These repairs are a continuation of funding from previous years
АВА	17	Safety/Risk	No		ELEVATOR CONTROLS REPLACEMENT - Every so often, the machinery that controls the elevator cars needs to be upgraded or updated, depending on its age. This will help update several of the controls on elevators in several buildings. FM would like to address the older buildings first including Lassen, Kadema, Eureka, Sequoia and Humboldt, with a view to addressing other buildings as funding permits.	Int	\$300,000	\$300,000	\$300,000	\$300,000	These repairs are a continuation of funding from previous years
					STADIUM STRUCTURAL REPAIRS - The Stadium was initially envisioned to be a temporary structure. It has now stood longer than anticipated. As a result, it requires frequent structural inspections to ascertain its structural integrity. Last year, FM undertook extensive repairs of the structural component. But, it					\$2201000	
ABA	18	Maintenance	No	1	was not enough.	1-time	\$300,000	\$300,000			This is for the visitor's side of stadium

					One-Time Expenditure Needs by Fundin	y source ar	u Fiscal feat by L				
Division	Priority of requests	Categorize request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.	Is this a collaborative request? If so, indicate divisions involved.	ldentify Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Must be \$50,000 or more)	Classify Expenses as One-time (1- time) or Intermittent (Int)	UBAC Recommends 14/15	2014-15	2015-16	2016-17	Comments
ABA	19	Maintenance	No		ELEVATOR REPAIR/REPLACEMENT - Last year, UBAC authorized FM to spend \$1,000,000 on elevators at Lassen, the Library and the Stadium. Later, however, it was discovered that the Stadium elevator needed to be replaced NOT repaired. The cost of \$1 million used up all the funds that were allocated. The accessibility issues that plagued Lassen still exist and should be resolved as soon as possible.	Int	\$500,000	\$500,000	\$500,000	\$500,000	Ask them about this one
ABA	21	Safety/Risk	No		BUILDING LIFE SAFETY IMPROVEMENTS - Funding is requested to address issues identified that are critical to life and safety, which include: electrical surge and overloading issues such as those in the Receiving Warehouse; burglar and fire alarm issues, building security issues and those that relate to the protection of people and property; code compliance issues such as those raised by the Fire Marshal and the American Disabilities Act.	Int	\$300,000	\$300,000	\$300,000	\$300,000	
ABA	23	Student- related/Technology	No		ELECTRONIC SIGNS - Large electronic signs to be installed at main entrances to campus. Signs will provide real time parking and traffic information for students and visitors at peak times, plus communicate information on campus events, important deadlines, etc. Signs will be utilized as a emergency notification system and will help fulfill the new master plan's vision to define the entrances to Sac State.	1-time	\$150,000	\$150,000			
ABA	24	Maintenance	No		FM CORP YARD REPAIR: The Corp Yard has limited space for a proper work environment which is needed to maintain campus facilities. Many spaces have safety concerns and are not code compliant, due to space limitations and original configuration. UPDATE - FM received \$500,000 for this work last year. Work has begun on the upgrade of many spaces in the Corp Yard. The Custodial Warehouse will be reconfigured by June 30, 2014. In addition, design work on the new configurations of the Electric Shop, Auto Shop, Lock Shop, Sheet Metal Shop and Plumbing Shop is ongoing.	1-time	\$500,000	\$500,000			
ABA	25	Disabilities Act Compliance	No		TRANSITION PLAN TO COMPLY WITH ADA: A study is needed to look at the University and identify any ADA issues that need to be fixed. The study will allow the university to be pro-active before a potential lawsuit is filed. If an issue is identified by an outside source, this study will show that the ADA improvement is identified already and a correction is in process. UPDATE - FM has received \$300,000 for this study. The firm that was hired completed the first phase of this effort. They will commence with the second phase sometime after the spiring semester ends.	1-time	\$150,000	\$150,000			
ABA	27	Safety/Risk	No		GROUNDS & WALKWAY IMPROVEMENTS - Includes roads, paths, curbs and walkways. Some areas around campus still need curb cuts completed so as to comply with current codes. Some roads require painting and other intensive repair. There are areas with trees that represent a major liability and danger to the community, so these trees need to be cut down and replaced.	Int	\$100,000	\$100,000	\$100,000	\$100,000	
ABA	28	Safety/Risk	No		WALKWAY LIGHTS/LAMP POLES UPGRADE - This funding will allow the department to replace and/or upgrade lighting poles campuswide. Phase I, which involved replacing lighting poles between Housing and the library was completed in 2011-12. Phase II saw to the addition of some light poles around Capistrano Hall. Phase III will continue the work in the most frequented areas campuswide. For your reference, a light pole costs about \$5,000 to install. UPDATE - FM received \$100,000 last year. This funding was used to replace lamp poles along Sinclair Road in the Capistrano Hall/Parking Structure One area.	Int	\$150,000	\$150,000	\$150,000	\$150,000	
ABA	29	Universitywide	No		ROAD SIGNS & WAYFINDING IMPROVEMENTS - Parents, donors, students and other members of the public have problems locating the University, and/or finding their way here. This long-term project aims to resolve that challenge. Phase I of the project, which is to name all roads on campus, is currently in process. Phase II will add appropriate and sufficient signage on the freeway, as well as the major streets that lead to the University. Phase III will include the addition, repair and/or removal appropriate and sufficient signage within the campus itself. UPDATE - the road signs on University property have been installed.	Int	\$100,000	\$100,000	\$100,000		
ATH	1	Safety/Risk	No	Centrally Funded	Baseball-repair/re-grade field • Re-grades the field to eliminate the dangerous outfield drop-off.	1-time	\$200,000	\$200,000			

					One-Time Expenditure Needs by Fundin	ig oouroc ar	la i iscai i cui by				
Division	<b>Priority of requests</b>	Categorize request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.	ls this a collaborative request? If so, indicate divisions involved.	ldentify Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Must be \$50,000 or more)	Classify Expenses as One-time (1- time) or Intermittent (Int)	UBAC Recommends 14/15	2014-15	2015-16	2016-17	Comments
					Socceradd field lights • Increases practice and game time options. • Allows student athletes more day time for classes; increases choices of majors and class selections. • Increases potential number of home games, thereby reducing travel costs and player academic stress. • Generates revenue by allowing us to host conference, NCAA, & high school						
ATH	2	Student Related & Safety	No	Centrally Funded	games and tournaments.  • Eliminates need to practice in the heat of the day.	1-time	\$500,000	\$500,000			
	-	Student Related &		Centrally	Baseballadd field lights						
ATH	3	Safety	No	Funded	Benefits same as soccer field lights, above.  Track, add protecting sourcing to track & aggingment	1-time	\$650,000	\$650,000			
				Centrally	Trackadd protective covering to track & equipment • Protects the stadium track and equipment from costly damage during football						
ATH	4	Maintenance	No	Funded	games and other events. Golfconstruct a 30'x50' golf practice building	1-time	\$50,000	\$50,000			
ATH	5	Student-Related & Infrastructure	No	Centrally Funded	<ul> <li>Improves the student experience by providing a practice facility on campus and increasing the range of times that teams can practice.</li> </ul>	1-time		\$250,000			What is it? Where will it be placed?
ATH	6	Infrastructure	No	Centrally Funded	Volleyballreplace 20-year-old court • Improves image for students and fans.	1-time	\$30,000	\$30,000			
		Student Related &		Centrally	Women's Rowingpurchase two launch systems (motorboats)						What is this? How will it increase
ATH	7	Equipment	No	Funded	Increases the range of times that teams can practice.	1-time	\$50,000	\$50,000			practice time?
АТН	8	Student Related & Safety	No	Centrally Funded	Gymnasticspurchase two vans • Improves student safety by providing vehicles to transport student athletes between campus and the off-campus facility they train and compete in.	1-time		\$80,000			
		Student-Related &		Centrally	Sand Volleyball supplement the NCAA allocation earmarked over five years for construction of four courts. • Improves the student experience by providing a practice facility on campus	, and					Thought sand volleyball would not be an additional cost to the university when
ATH	9	Infrastructure	No	Funded	and increasing the range of times that teams can practice. Women's Rowingreplace three rowing shells	1-time	\$60,000	\$60,000			added
АТН	10	Equipment	No	Centrally Funded	<ul> <li>Improves student experience and increases team competitiveness by replacing outdated boats that are 10 and 15 years old. The old ones would be donated to the Aquatic Center for the benefit of all students.</li> </ul>	1-time	\$73,000	\$73,000			
ATH		Equipment	No	Centrally Funded	Footballreplace aged film editing/projecting systems that are beginning to fail Impacts film trade, highlights and high school evaluations.	1-time		\$70,000			Obtained via fundraising?
				Centrally	Footballreplace scoreboard						
ATH	12	Equipment	No	Funded	A new scoreboard is needed to meet FCS standards.	1-time		\$850,000			Obtained via fundraising? Project is ranked 6th for PEMSA
ATH/PEM		Safety/risk & student related	Academic Affairs (Kinesiology), PEMSA (Sports	Centrally	Resurface one of two intramural fields that are used by Kinesiology, Intramural		¢4,000,000	¢4 000 000			Ask for a plan on how this will be implemented, design/planning, infrastructure, wiring, drainage,
SA	13	TEIdleu	Clubs), Athletics	Funded	Sports Clubs, Athletics, and the general public.	1-time	\$1,000,000	\$1,000,000		1	temperature issues with the field, etc.
ATH/PEM SA		Safety/risk & student related	Academic Affairs (Kinesiology), PEMSA (Sports Clubs), Athletics	Centrally Funded	Light the intramural fields that are used by Kinesiology, intramural sports clubs and the general public.	1-time	\$750,000	\$750,000			Project is ranked 7th for PEMSA Ask for a plan on how this will be implemented, design/planning, infrastructure, wiring, drainage, etc.
ATH/PEM SA	45	Safety/risk & student related	Academic Affairs (Kinesiology), PEMSA (Sports Clubs), Athletics		Resurface the second of two intramural fields that are used by Kinesiology, Intramural Sports Clubs, Athletics, and the general public.	1-time	\$1,000,000	\$1,000,000			Project is ranked 8th for PEMSA Ask for a plan on how this will be implemented, design/planning, infrastructure, wiring, drainage, temperature issues with the field, etc.
IRT	1	University-wide IT infrastructure	Yes, IRT and Academic Affairs. Campus-wide data storage is essential for all divisions.		As indicated in IRT's one-time request last year, the University's campus-wide data storage system housed in the Data Center in AIRC is reaching end-of-life by the end of the calendar year. In addition, our current 500TB data storage system is reaching capacity and is unable to sustain meeting our 25% to 35% annual increase in data storage demand. An RFP is 'on-the-street' at this time for replacement, which will determine the final replacement cost, but IRT anticipates a cost of at least \$2M. Since \$500,000 was recommended last year for this purpose, an additional \$1.5M is required to fund replacement. To avoid possible catastrophic failure of our critical data storage, the system should be replaced prior to the fall semester, 2014. If the full amount is not available at this time, it may be possible to finance system replacement over a four year time period, requiring an annual one-time allocation of approximately \$550K over each of the next three years.	1-time; could be funded over	\$1,500,000	\$1.500.000			

Division	Priority of requests	Categorize request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.	Is this a collaborative request? If so, indicate divisions involved.	ldentify Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Must be \$50,000 or more)	Classify Expenses as One-time (1- time) or Intermittent (Int)	UBAC Recommends 14/15	2014-15	2015-16	2016-17	Comments
ΡΑΑ	1	University related	Νο	Centrally Funded	<ol> <li>Marketing/Advertising Expenditures for 1 year. This is a priority expenditure is line with the draft goal of promoting a strong University identity in the emerging University Strategic Plan, and also is in line with CSU Chancellor Tim White's call to generate external support for the CSU.</li> <li>Homepage web redesign contractual services for 1 year. There is wide recognition of the need for an update and modernization of the University's homepage and key secondary pages to improve the overall look-and-feel and navigation of the University's website. In addition, an attractive homepage and easy navigation are key for prospective students and their parents in regard to obtaining information about the University.</li> <li>Graphic design station/computer equipment for 1 year. There is growing demand for graphic design services for advertising and marketing, and web and print products.</li> </ol>	1-time	\$248,100	\$248,100			Moved from Strategic Short-term Requests list - seems more appropriate as a one-time project
PEMSA	1	Student related	No	Centrally Funded	Continue to develop a Student Services One-stop in Lassen Hall.	1-time	\$200.000	\$200.000			
PEMSA		Student related	No	Centrally Funded	Renovate the SSWD (Services to Student with Disabilities) office to create confidential advising spaces to better serve students who use the center's services.	1-time	\$200,000	\$300,000			
				Centrally							This is a continuation of funding from
PEMSA	2	University-wide	No	Funded	Out of State Recruiting (two recruiters, recruitment trips and materials) Continue to update the SASEEP space in Lassen Hall. Replace lighting and	Int	\$180,000	\$180,000	\$180,000	\$180,000	previous years
PEMSA	4	Student related	No	Centrally Funded	Continue to update the SASEEP space in Lassen Hall. Replace lighting and fixtures and add technology. Create learning and meeting spaces that promote individual and group study.	1-time	\$80,000	\$80,000			
PEMSA	5	Student related	No	Centrally Funded	Assess and upgrade the Lassen Hall electrical system. Increase the number of electrical outlets so students can charge laptops and other devices in designated seating areas (instead of in hallways and corridors).	1-time	\$100,000	\$100,000			
PRES	1	Technology	In the works	Centrally Funded	The President's conference room needs to be updated so it is a smart room with the capability for teleconferencing, power point presentations etc.	1-time TOTAL:	\$100.000 <b>\$20,266,862</b>	\$100.000 <b>\$21,516,862</b>	\$8,530,000	\$3,930,000	

### Recommend moving to Short-term Strategic Funding List

			•							
ABA	15	Maintenance	No	GROUNDS & LANDSCAPE BEAUTIFICATION - As a result of the drought, FM has decided to start converting to a landscape that, while beautiful, will use much less water. This project would also improve some eyesores around campus by adding more useful features such as seat walls, plants and the like. Also, in keeping with the sustainability theme, FM would like to build a bios wale in a suitable location on campus to assist in the removal of silt and pollutants before the water drains into the river.	Int	\$200,000	\$200,000	\$100,000	\$100,000	Move to Strategic short-term funds, more like on-going baseline cost
АВА	20	Maintenance	No	ROOFING REPAIRS/REPLACEMENT - Building roofs need to be replaced every 10 to 15 years. Many of the campus building roofs have exceeded their useful lives, in no small part due to the diligence of the FM trades in maintaining the roofs. However, there is only so much that can be done to keep an old roof from deteriorating. Some roofs are in dire need of replacement. Last year, FM replaced roofs on the Solano Annex and the Reprographics building.	Int	\$300,000	\$300,000	\$300,000	\$300,000	Move to Strategic short-term funds, more like on-going baseline cost
АВА	22	Student-related	No	BUILDING INTERIOR REPAIR AND IMPROVEMENT: Funding is requested for ongoing repair and maintenance needed due to the age and condition of buildings. Constant improvements and repairs are required to keep our campus a welcoming environment for students. UPDATE - for the past two years, FM has worked on numerous classrooms campuswide. This year, the goal is to focus more on public areas such as hallways, corridors and stairwells, and some classrooms.	Int.	\$300,000	\$300,000	\$300,000	\$300,000	Move to Strategic short-term funds, more like on-going baseline cost
ABA	26	Universitywide	No	BUILDING EXTERIOR AND FACADE IMPROVEMENTS - The age of various building exteriors and facades have deteriorated over the years and needs continuous repairs and updates. Many of the buildings were built in the 1950s and 60s. They are in dire need of facelifts and other repairs.	Int	\$300,000	\$300,000	\$300,000	\$300,000	Move to Strategic short-term funds, more like on-going baseline cost

One-Time Expenditure Needs by Fundin	g Source ar	nd Fiscal	Year by I	Division

Division	<b>Priority of requests</b>	Categorize request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.		ldentify Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Must be \$50,000 or more)	Classify Expenses as One-time (1- time) or Intermittent (Int)	UBAC Recommends 14/15	2014-15	2015-16	2016-17	Comments
ABA	30	Maintenance	No		REPLACEMENT OF EXTREMELY OLD AND INEFFECTIVE EQUIPMENT - FM equipment is outdated and functionality is not at peak performance, which adds costs to maintain and repair. The outdated equipment creates down-time that prohibits the use of the equipment for campus maintenance and repair. Funding is requested for more modern equipment for cost efficiency, functionality and safety. UPDATE - FM has replaced over \$200,000 worth of equipment including new vacuums for Custodial Services; a new \$66,000 mower for Grounds which will help them cut their mowing time by more than 2/3s; new gear for the Multicraft Shop. New funding would enable FM to replace some gas vehicles with electric carts; replace old and unsafe electric carts with new ones; and replace other old equipment.	Int	\$300,000	\$300,000	\$300.000		Move to Strategic short-term funds, more like on-going baseline cost
ABA	31	Safety/Risk	No		POLICE CARS - New marked fully outfitted police vehicle. Costs about \$50,000. We currently have 2 vehicles that need to be surveyed out and replaced within the next year. These 2 vehicles are over 10 years old and over has over 100K miles each. Its very important for LE vehicles to be in great condition for safety and to keep maintenance costss low. PS purchased 1 sergeant vehicle in 2013. The last patrol vehicle purchased was in 2010. Ideally PS should be purchasing/replacing at least one vehicle each FY.	Int TOTAL:	\$50,000 1.450,000	\$50,000	\$50,000	\$50,000	Move to Strategic short-term funds, more like on-going baseline cost

Division	Priority of requests	List and describe how these funds will be used to further your division's strategic priorities	UBAC Recommends 14/15	2014-15	Comments
ATH	1	Certified Athletic Trainer (Second position) – In order to better serve the health and safety needs of our student-athletes during their practices and competitions, a second certified athletic trainer is needed to fully staff Athletics' training facilities on campus.	\$35,000	\$35,000	
PEMSA	1	Services to Students with Disabilities - One technology assistant will help students access assistive technology and alternative text formatting to provide legally obligated services in a timely fashion.	\$26,000	\$26,000	
PEMSA	2	Peer & Academic Resource Center (PARC) - One administrative assistant and 12 peer tutors will allow PARC to address the growing demand for PARC's advising, supplemental instruction, and tutoring services. PARC currently serves 3,300 students/year, a 215% increase since the program began in Fall 2011.	\$98,000	\$98,000	
PEMSA	3	Academic Advising - Two academic/career counselors are needed to advise the 4,000 new "expressed interest major" students. Three new academic advisors are needed to provide customized advisory services geared uniquely to specific academic colleges' needs. Seven student assistant advisors are needed to work in the residence halls, thereby bringing advising to where students live.	\$275.000	\$275.000	
PEMSA		Educational Opportunity Program (EOP) - One Counselor, one administrative assistant, and one ITC will allow EOP to reduce current 540:1 student/counselor caseloads and to serve more students than the 20% of eligible students it currently admits.	\$140,000	\$140,000	
PAA	3	Photographer professional services for 1 year. There is growing, unabated demand for videography and photography for the University website, social media and print products. The current workload is divided between a supervising, multimedia director and videographer.	\$41,000 <b>\$615,000</b>	\$41,000 <b>\$615,000</b>	

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System Budget Office 401 Golden Shore, 5<sup>th</sup> Floor Long Beach, CA 90802-4210 562-951-4560 Fax 562-951-4971 www.calstate.edu/budget

Coded Memo B 2014-02 Campus Final Budget Submittals Due: August 15, 2014

То:	CSU Chief Fiscal Officers
From:	Ryan Storm, Interim Assistant Vice Chancellor for Budget
	Rodney Rideau, Acting Deputy Assistant Vice Chancellor for Budget
Сору:	CSU Presidents, Financial Officers, Budget Officers, Financial Aid Directors, Enrollment Planning and Resource Officers, and Enrollment Managers
Date:	July 28, 2014
Subject:	2014/15 Final Budget Allocations
Attachments:	Coded Memo B 2014-02, Attachments A-E

The Governor signed the state Budget Act of 2014 [*Senate Bill 852, Chapter 25*] on June 20, 2014. The allocations reflected in this memorandum include important revisions to the initial planning allocations provided in March 2014 (**B 14-01**). CSU appropriations in the enacted budget are consistent with the Governor's January budget. The final budget includes a \$142.2 million General Fund (GF) increase consistent with the governor's multi-year funding plan; however, it is less than the CSU Board of Trustees (BOT) 2014/15 support budget request approved at the board's November 2013 meeting that requested a \$237.6 million GF appropriation increase. The BOT- approved budget plan has been adjusted based on the \$142.2M GF appropriation increase and the adjustments were reviewed at the July 22, 2014 BOT meeting. This memo makes final budget allocations to campuses based on the revised plan. These allocations are reported in attachments A through E of this coded memorandum.

A major change in the CSU budget appropriation is the inclusion of state General Obligation (GO) bond debt service expense (\$197.2M) to the CSU main appropriation and moving CSU lease revenue bonds debt service (LRB) from a separately identified appropriations item to the CSU main appropriation item (\$99.1M).

The Budget Act of 2014 also includes one-time award availability for innovations in higher education that are available to fund local assistance proposals from any of the three California higher education segments for programs that promote increased graduation rates, decreased time to degree, or improved Community College transfer.

The budget bill requires CSU to develop a three-year budget plan for academic years 2015/16 through 2017/18 based on resource availability assumptions provided by the Department of Finance (DOF).

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CSU is also impacted by the Omnibus Higher Education Trailer Bill, SB 860, included in the budget package. The trailer bill establishes new CSU financing flexibility related to GO bond debt service, Lease Revenue Bonds (LRB), and CSU deferred maintenance and critical need financing. Several sections of California code have been added or amended to give CSU the authority to use the GF support appropriation (and other CSU revenues) for capital expenditures and capital outlay projects, such as construction, repair, and maintenance of academic facilities and the construction of energy conservation projects and cogeneration facilities. Additionally, CSU is exempted beginning with 2014/15 from the state Budget Act Section 6.00 that places a \$100,000 limit on GF appropriations that may be used for capital expenditures without Department of Finance approval.

The trailer bill also clarifies statute that requires CSU and UC to report on a list of performance measures for the preceding academic year by March 15.

Related to student success fees, Section 89712 has been added to the California Education Code and requires the chancellor to conduct a review of the CSU student fee policy during 2014/15 related to student success fees and to recommend applicable changes to the BOT. The CSU is restricted from approving any new student success fees before 2016.

Also of interest to CSU are clarifications in statute of The Middle Class Scholarship (MCS) administered by the California Student Aid Commission (CSAC), which begins in 2014/15. The scholarship provides undergraduate students with family incomes up to \$150,000 a scholarship to cover a portion of the tuition fees at CSU. It is estimated that CSU students will receive approximately \$91M from the MCS in 2014/15, growing to over \$200M by 2017/18 as the program is phased in. CSAC is also expected to award an additional \$13M in Cal Grants in 2014/15 to CSU students due to a modest increase in Cal Grant B awards.

Following are references to the 2014/15 Final Budget:

- Budget Act of 2014 (SB 852) chaptered on June 20, 2014, Chapter Number 25 ٠
- Omnibus Higher Education Trailer Bill, SB 860 (includes statute on middle class scholarship, March • performance measures report, student success fees, and new statutory authority related to the use of GF support appropriation for capital expenditures and capital outlay projects)
- State of California, Department of Finance, 2014/15 Budget Links
  - 2014/15 Enacted Budget
  - CSU Detail of 2014/15 Governor's Budget

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### **Campus Enacted Budget Allocations Overview**

The following table summarizes the CSU 2014/15 GF support appropriation in the Budget Act of 2014, Senate Bill (SB) 852:

2013/14 Budget Act GF Support Appropriation	\$2,330,500,000
Supplemental GF Appropriation for Adjustment in 2013/14 Retirement Rates	15,632,000
2013/14 Revised GF Support Appropriation	\$2,346,132,000
Lease Revenue Bond Debt Service Adjustments	8,543,000
State Interest Payment Adjustment	1,179,000
Fold In of CSU GO Bond Debt Service into CSU Main GF Appropriation	197,237,000
2013/14 GF Support Appropriation After Base Adjustments	\$2,553,091,000
2014/15 Programmatic GF Support Increase	142,222,000
2014/15 Center for California Studies GF Increase	442,000
2014/15 Final Budget GF Support Appropriation	\$2,695,755,000

The CSU final budget allocations also include a projected \$52.6 million increase in gross tuition fee revenue from increased FTES growth. After recognizing tuition fee discounts in the amount of \$11 million, the 2014/15 net projected tuition fee increase is \$41.6 million.

Additional adjustments in estimated tuition fee revenue have been made for year-to-year changes in nonresident student enrollment growth and reported student enrollment patterns (\$11.3 million) and for permanent recognition of 2013/14 enrollment target adjustments (\$7.3 million). The CSU systemwide resident enrollment target for 2014/15 is 346,050 FTES and campuses are expected to serve 15,568 nonresident FTES. The estimated 2014/15 net tuition fee revenue totals approximately \$1.6 billion which reflects minimum tuition fee discounts of \$644.3 million.

Permanent campus GF base budget adjustments shown on Attachment B are related to 2013/14 employerpaid retirement costs, 2013/14 compensation increases (e.g., faculty equity salary and full-year compensation cost adjustments), improving student success, CSU interest payments to the state, and changes in campuses' student financial aid based on systemwide relative need.

Budget year GF adjustments identified on Attachment C include campus distributions for enrollment growth, mandatory costs, and compensation. These allocations have been made to support campus mandatory costs obligations for employer health benefit costs for employees, the opening of new campus facility space, instructional growth for 8,339 current and new FTES, a 3% employee compensation pool increase, and expansion of student success and completion initiatives. An allocation has also been made to support systemwide debt service financing that will address CSU deferred maintenance and critical infrastructure needs.

As initially authorized in Section 3.60 of the Budget Act of 2013, state funding of CSU GF employer-paid retirement costs has changed. While the state's obligation per <u>Government Code Section 20814</u> to adjust retirement funding based on annual rates set by CalPERS is retained, the salary base used for application of the incremental rate changes will be fixed going forward to the CSU actual 2013/14 GF pensionable payroll as determined by the state this fall. This change is expected to have minimal impact to the CSU 2014/15 operating budget, and will be assessed further as future variables are updated.

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Further descriptions of campus 2014/15 final budget allocations detailed in Attachments A through E are included in the Appendix A of this coded memorandum.

Questions concerning this memorandum and attachments can be directed to System Budget Office staff at (562) 951-4560. Reference the staff directory for additional contact information and areas of staff focus.

RS:RR:CC

Attachments

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### **APPENDIX A**

### Attachment A – 2014/15 Final Budget Allocations, Gross Budget Summary

Attachment A summarizes the 2014/15 support budget adjustments specified on remaining attachments and includes the CSU 2014/15 total GF appropriation and tuition fee revenues. Campus tuition fee revenue adjustments as shown on Attachment A may be further revised by campuses for planning estimation purposes and the other fee revenue is expected to be updated in campus final budget submittals.

### Attachment B - 2014/15 Final Budget Allocations, General Fund Base Adjustments

Base budget adjustments address modifications to the GF allocation that campuses received in the 2013/14 final budget (reference Coded Memo B 2013-02). The CSU GF appropriation in the 2013/14 Final Budget enacted last June totaled \$2,330,500,000. After GF base adjustments, the revised GF base for 2014/15 is \$2,553,091,000, which includes \$197.2 million of general obligation bond debt service shifted from statewide expenditures to the CSU main GF appropriation. This is before CSU 2014/15 GF adjustments. The GF base adjustments are further described below.

### Retirement Adjustment

Each year CalPERS adjusts employer-paid contribution rates to maintain the actuarial soundness of the system and meet defined benefit pension obligations. The distribution of the 2013/14 \$15.6 million retirement adjustment by campus is based on the changes in CalPERS employer-paid retirement rates from 2012/13 to 2013/14 applied to the campus actual 2<sup>nd</sup> quarter, CSU Operating Fund pensionable salaries (annualized) as submitted monthly by campuses to the System Budget Office, Employee Salary Projection system. The allocations may be adjusted further after reconciliation with the state on the full-year 2013/14 pensionable payroll amount, which is expected in fall 2014. The 2012/13 to 2013/14 State Miscellaneous First Tier rates increased from 20.503 percent to 21.203 percent and the State Peace Officer / Firefighter rate increased from 30.297 percent to 31.320 percent (CSU covers the additional 8 percent employee contribution rate for traditional Unit 8 members).

The 2014/15 State Miscellaneous First Tier rate is 24.280 percent and State Peace Officer / Firefighter rate is 36.827. The state Department of Finance will process a 2014/15 GF appropriation retirement adjustment before the end of the 2014/15 fiscal year and related allocations will occur at that time. The future state funding of CSU GF employer-paid retirement costs has changed slightly as initially reflected in Section 3.60 of the Budget Act of 2013. While the state's obligation per Government Code Section 20814 to adjust retirement funding based on annual rates set by CalPERS is retained, the salary base used for application of the incremental rate changes will be fixed going forward to the CSU actual 2013/14 GF pensionable payroll as determined by the state this fall. This change is expected to have minimal impact to the CSU 2014/15 operating budget, and will be assessed as future variables are updated.

2013/14 Compensation Base Adjustments (Faculty Equity Salary Adjustment, 1.34 Percent Compensation Increase Pool, Full-Year Compensation Adjustments)

The 2014/15 final budget allocations make permanent the \$1.3M 2013/14 faculty equity compensation increase, \$38M 2013/14 1.34 percent compensation pool, and 2013/14 full-year compensation cost adjustments. One-time allocations occurred during the 2013/14 fiscal year for these compensation increases and become permanent base in the 2014/15 budget allocations.

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### Improving Student Success / Reduction of Bottleneck Courses Adjustments

The 2014/15 budget allocations make permanent the \$7.2 million 2013/14 funding for improving student success awarded by the Chancellor's Office (C.O.) in July 2013 following a request for proposal process. Onetime allocations occurred in the fall and become permanent base in the 2014/15 budget allocations. The distribution of funds for approved initiatives to reduce bottleneck courses will continue to be determined through the request for proposal process managed by the C.O. Academic Affairs division and related funding is moved from Systemwide Provisions (SWP) to the C.O.

### Other Base Adjustments

Other base budget adjustments include base adjustments from SWP to the C.O. (\$2.6 million) and to fund 2013/14 base enrollment adjustments (\$5.8 million) for three campuses (i.e. Channel Islands, Maritime, and San Bernardino). Also shown here is the base adjustment in the 2014/15 Final Budget to move \$197.2 million of general obligation bond debt service for statewide capital expenditures to the CSU main GF appropriation and to increase lease revenue bond debt service adjustments by \$8.5 million.

### Campus Operating Revenue Interest Assessment

Campuses reimburse CSU system operations for interest earning distributions assessed by the state on student fee revenue held in trust. The total CSU 2014/15 operating revenue interest assessed (\$1.804 million) is \$1.179 million less than the 2013/14 assessment of \$2.983 million representing a return to the CSU. The interest assessment has occurred since 2006/07 when CSU higher education fee revenue moved from a state fund to the CSU local Trust Fund. The CSU interest payment obligation is in budget statute and is meant to keep the state whole for interest earned on student fee revenue held in trust. The distribution by campus is based on the campus operating revenue that includes tuition and other fee revenue reported in 2013/14 FIRMS final budget submissions. The interest cost is calculated using the most recent Surplus Money Investment Fund (SMIF) interest rates.

Tuition Fee Discounts, GF Adjustments based on Campus Relative Student Need

The difference between tuition fee discount increases (i.e. Attachment D: 2014/15 enrollment growth marginal cost financial aid of \$1,318 per FTES) and the updated total tuition fee discounts distribution based on student financial aid need and enrollment targets (Attachment E) results in GF allocation adjustments by campus.

# Attachment C - 2014/15 Final Budget Allocations, CSU General Fund Adjustments

The CSU expenditure adjustments on Attachment C include campus distributions for enrollment growth, mandatory costs, and approximately half of the compensation increase. The 2014/15 Final Budget allocation includes funding that will be held centrally for deferred maintenance / critical need financing (\$10M) and student access, success, and completion initiatives (\$17M). The \$10M for deferred maintenance will be dedicated to pay the debt service on bonds for approximately \$130M of the university's most pressing facility repairs. Campus allocations for student access, success, and completion initiatives will be determined after an RFP process by the Chancellor and the Executive Vice Chancellor / Chief Academic Officer. CSU priorities are funded with both GF and tuition fee revenue increases from enrollment growth and changes in student enrollment patterns that CSU expects during the fiscal year.

### Enrollment Growth Funding

The 2014/15 final budget allocations assume 8,339 resident FTES growth (2.47 percent), bringing the 2014/15 systemwide resident FTES target to 346,050. Distribution of enrollment targets by campus is based on consultation with campus presidents. The 2014-15 budget allocates \$61M in additional resources to support opportunities that will increase campuses' enrollment for roughly 10,000 current and new students. The 2014/15 marginal cost rate is \$9,737 per FTES (GF and tuition fees). Campuses may use this systemwide rate in determining

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resource allocations that satisfy enrollment growth projections for fiscal year 2014/15, as necessary.

The 2014/15 resident student Marginal Cost of Instruction rate by program area is detailed in the following table:

Program	2014/15 General Fund MC Factor Per FTES	2014/15 Net <sup>1</sup> Tuition Fees MC Factor Per FTES	2014/15 Total <sup>2</sup> MC Factor Per FTES
Instruction	\$4,329	\$1,192	\$5,521
Research	0	0	0
Public Service	0	0	0
Academic Support	793	382	1,175
Student Services	661	309	970
Institutional Support	739	337	1,076
Operation and Maintenance of Plant	486	416	902
Student Financial Aid	0	0	0
Net MC Totals	\$7,008	\$2,636	\$9,644
Instructional Equipment (I.E.)	93	0	93
Totals with I.E.	\$7,101	\$2,636	\$9,737
2014/15	5 Total Marginal Co	ost of Instruction	\$11,055
Less: MC Fir	nancial Aid (Tuitio	n Fee Discounts)	(\$1,318)
2014/15 Total Marginal Cost of I	nstruction witho	ut MC Financial	\$9,737
	Net MC Tuit	tion Fee Revenue	(\$2,636)
	MC Genera	al Fund Support	\$7,101

### 2014/15 Support Budget, Marginal Cost of Instruction (MC)

<sup>1</sup> MC tuition fees support net of forgone financial aid; 2014/15 budget allocations

incorporate projected campus NET revenue from enrollment growth.

<sup>2</sup> Based on most-recent budget year MC expenditures increased by 2.1 percent CA-CPI.

### Mandatory Costs Increases

Attachment C includes adjustments for increases in CSU mandatory costs related to changes in health premiums and operations and maintenance of new space.

Health Benefits  $\geq$ 

The estimated annualized cost to fund employer-paid health care benefit premium rate increases effective in January 2014 is \$12.1 million. Health care benefit rate increases are determined by the number of CSU employee participants and the difference between the old and new employer-paid contribution rates. The employer-paid health care benefit cost increase is distributed on the basis of the percentage share of campus Financial Information Management System (FIRMS) 2012/13 actual state support health benefits expenditures. For additional information regarding January 2014 health premium costs, please reference Human Resources benefits technical letter 2013-09.

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# New Space

The 2014/15 budget allocations include \$1.6 million to fund regular operations and maintenance of 2014/15 new space. Regular operations and maintenance of new space include the cost of utilities, building maintenance, custodial, landscape, and administrative support. The CSU is scheduled to open a total of 152,864 square feet in 2014/15. Funding of regular operations and maintenance is provided at the new space rate of \$10.45 per square foot in 2014/15. More information on campus facilities with new space need is provided in 2014/15 Support Budget supplemental documentation.

### ✤ 2014/15 Compensation Increase Pool

At this time, approximately \$46M of the \$92.6M (3 percent) 2014/15 compensation increase pool is distributed by campus based on the percentage share of the most recent past year actual (currently 2012/13) CSU state-support salaries reported. The balance is held centrally pending outcomes of 2014/15 collective bargaining at which time the campus final 2014/15 compensation allocations will occur. Actual compensation increases for represented employee groups are determined by negotiations between collective bargaining units and CSU Systemwide Human Resources.

### Tuition Fee Revenue Offsets

When budget allocations include both GF and tuition fee revenue increases to cover CSU budget plan adjustments, then the incremental tuition fee revenue is applied first to offset the gross need and the balance is covered by GF available. Attachment C incorporates both the 2014/15 net tuition fee revenue increase from 2014/15 enrollment growth and tuition fee revenue from the changes in student enrollment patterns.

### Attachment D - 2014/15 Final Budget Allocations, Tuition Fee Revenue Adjustments

This coded memo includes tuition fee revenue adjustments related to changes in student enrollment patterns and 8,339 FTES resident growth systemwide. The enrollment included in budget plan tuition fee revenue projections encompasses the 2014/15 budgeted resident enrollment target of 346,050 FTES along with 15,568 nonresident FTES for a total of 361,618 FTES. Nonresident FTES is based on the most recent past-year actual (2012/13).

The following table summarizes the projected 2014/15 tuition fee revenue adjustments as shown in Attachment D. In addition to tuition fee revenue increases from enrollment growth, adjustments in estimated tuition fee revenue result from year-to-year changes in nonresident students' enrollment (1,240 FTES growth) and reported student enrollment patterns, as well as 2013/14 base resident FTES target adjustments.

		<b>Tuition Fee</b>	2014/15 Net
	Gross Tuition	Discounts /	<b>Tuition Fee</b>
	Fee Revenue	Financial Aid	Revenue
	Adjustments	Set-Aside	Adjustments
2014/15 Tuition Fee Revenue Adjustments			
Change in Student Enrollment Patterns	\$11,252,000		\$11,252,000
2013/14 Base FTES Target Adjustments	7,256,000		7,256,000
2014/15 Enrollment Growth	52,622,000	(10,991,000)	41,631,000
Total 2014/15 Tuition Fee Revenue Adjustments	\$71,130,000	(\$10,991,000)	\$60,139,000

# CSU The California State University

OFFICE OF THE CHANCELLOR

Following is a summary of the 2014/15 academic year tuition fee rates that are the same as 2011/12 tuition fee levels:

Tuition Fee Academic Year Rates	2014/15
Undergraduate Programs	
6.1 or more	\$5,472
0 to 6.0	\$3,174
Credential Programs	
6.1 or more	\$6,348
0 to 6.0	\$3,684
Graduate and Other Post-Baccalaureate Programs	
6.1 or more	\$6,738
0 to 6.0	\$3,906

### Attachment E – 2014/15 Final Budget Allocations, Tuition Fee Discount Adjustments

Attachment E provides the total 2014/15 tuition fee discount allocations by campus with an approximate \$11 million increase related to 2014/15 enrollment growth as shown in the 2014/15 tuition fee revenue adjustments in Attachment D. The tuition fee discount distribution by campus is based on 2014/15 tuition fee levels, campus 2014/15 funded enrollment targets, and a recognition of the highest need students, defined as those with a family contribution less than or equal to \$4,000. The campus tuition fee discounts allocations are calculated after allowances for tuition fee waivers and Cal Grant fee awards.

Campus tuition fee discount allocations recognize the distribution of financial need for both the highest need students and students with family contributions between \$4,001 through \$11,500. While the allocation methodology aims to cover tuition fees for students with the highest level of need, systemwide financial aid policy enables campuses to make awards to eligible students with family contributions up to 50 percent of the cost of attendance for a student living off campus (approximately \$11,500). Questions about the tuition fee discounts distribution process and allocations may be directed to Dean Kulju, Director of Financial Aid, at (562) 951-4737 or by email at <u>dkulju@calstate.edu</u>.

### ATTACHMENT A - 2014/15 Final Budget Allocations, Gross Budget Summary

### Coded Memo B 2014-02, July 28, 2014

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
	201	13/14 FIRMS Fina	al Budget Det	ail	2014	/15 Budget Adju	stments	Gross	NET 2014/15 Allocation T Tuition Fee Di	0			
		Campus			General Fund		<b>Tuition Fees</b>					Informat	,
	Coded Memo B_2013-02 General Fund Allocation	Reported Tuition Fee Revenue ( <u>before</u> tuition fee discounts)	Other Fee Revenue	Campus Reported Gross Final Budget	GF Base Adjustments (Attach. B. Col.	CSU GF Adjustments (Attach. C, Col.	Gross Tuition Fee Revenue Adjustments (Attach. D, Cols. 6	General Fund Allocation	Tuition Fee Revenue ( <u>before</u> tuition fee discounts)	Unadjusted Other Fee Revenue and Reim.	Gross Budget Allocation	Total Net Tuition Fee Revenue (after tuition fee discounts) (Col. 9 - Attach.	Net Budget Allocations (Projected Allocations Available) (Cols. 8 + 10
				(Sum of Cols. 1-3)	(Anach. B, Col. 12)	(Allach. C, Col. 7)	(Allach. D, Cols. 0 + 9 + 10)	(Cols. 1 + 5 + 6)	(Cols. 2 + 7)	(= <i>Col.</i> 3)	(Sum Cols. 8 - 10)	(Col. 9 - Allach. E, Col. 2)	(Cols. 8 + 10 + 12)
Bakersfield	\$51,343,309	\$41,290,853	\$4,090,372	\$96,724,534	\$1,166,400	\$882,300	\$1,848,000	\$53,392,009	\$43,138,853	\$4,090,372	\$100,621,234	\$26,550,453	\$84,032,834
Channel Islands	48,496,910	26,805,000	1,854,148	77,156,058	7,442,000	2,776,100	9,793,000	58,715,010	36,598,000	1,854,148	97,167,158	27,971,000	88,540,158
Chico	85,954,532	82,084,000	10,561,000	178,599,532	2,209,700	1,526,200	2,509,000	89,690,432	84,593,000	10,561,000	184,844,432	62,689,000	162,940,432
Dominguez Hills	61,880,052	65,284,000	3,865,000	131,029,052	578,700	1,874,500	2,141,000	64,333,252	67,425,000	3,865,000	135,623,252	39,207,500	107,405,752
East Bay	67,147,261	78,141,128	21,496,935	166,785,324	2,555,100	1,758,500	3,100,000	71,460,861	81,241,128	21,496,935	174,198,924	59,095,328	152,053,124
Fresno	108,604,732	108,469,680	10,178,825	227,253,237	3,607,800	3,699,000	3,099,000	115,911,532	111,568,680	10,178,825	237,659,037	74,573,480	200,663,837
Fullerton	130,064,361	190,640,586	21,567,109		5,313,100	4,509,100	5,457,000	139,886,561	196,097,586	21,567,109	357,551,256	146,455,986	307,909,656
Humboldt	60,415,210	43,010,000	8,922,305		1,000,100	1,273,200	1,085,000	62,688,510	44,095,000	8,922,305	115,705,815	30,883,700	102,494,515
Long Beach	141,554,836	183,009,177	28,302,436	352,866,449	6,216,400	2,386,200	7,611,000	150,157,436	190,620,177	28,302,436	369,080,049	138,575,777	317,035,649
Los Angeles	103,544,039	112,888,040	18,223,954	234,656,033	3,346,300	3,680,800	2,381,000	110,571,139	115,269,040	18,223,954	244,064,133	71,044,740	199,839,833
Maritime Academy	23,184,576	5,679,278	3,940,871	32,804,725	1,001,100	1,406,900	923,000	25,592,576	6,602,278	3,940,871	36,135,725	4,720,378	34,253,825
Monterey Bay	52,092,783	24,434,271	2,284,354	78,811,408	1,769,600	881,500	3,613,000	54,743,883	28,047,271	2,284,354	85,075,508	18,261,771	75,290,008
Northridge	141,659,296	176,471,692	34,865,570	352,996,558	3,723,700	9,262,500	102,000	154,645,496	176,573,692	34,865,570	366,084,758	122,166,892	311,677,958
Pomona	103,516,842	109,599,000	13,561,000	226,676,842	2,960,800	3,432,900	2,951,000	109,910,542	112,550,000	13,561,000	236,021,542	81,974,800	205,446,342
Sacramento	116,988,137	139,360,000	15,870,917	272,219,054	3,716,700	1,324,600	4,037,000	122,029,437	143,397,000	15,870,917	281,297,354	100,479,300	238,379,654
San Bernardino	78,595,208	90,378,997	21,959,013	190,933,218	2,687,100	1,766,600	5,523,000	83,048,908	95,901,997	21,959,013	200,909,918	62,585,097	167,593,018
San Diego	143,411,096	165,307,988	37,317,351	346,036,435	3,409,300	4,803,700	1,245,000	151,624,096	166,552,988	37,317,351	355,494,435	126,046,188	314,987,635
San Francisco	120,275,359	150,000,000	30,824,962		4,345,100	5,427,500	919,000	130,047,959	150,919,000	30,824,962	311,791,921	106,543,800	267,416,721
San Jose	111,094,782	143,022,000	42,015,427	296,132,209	5,602,800	3,870,900	3,810,000	120,568,482	146,832,000	42,015,427	309,415,909	108,626,600	271,210,509
San Luis Obispo	95,997,068	99,340,000	54,988,000	250,325,068	2,949,700	3,010,200	2,999,000	101,956,968	102,339,000	54,988,000	259,283,968	89,057,500	246,002,468
San Marcos	55,597,552	49,145,000	10,781,000	115,523,552	1,808,600	4,373,200	2,777,000	61,779,352	51,922,000	10,781,000	124,482,352	35,754,200	108,314,552
Sonoma	49,467,083	44,580,800	5,577,199	99,625,082	1,178,100	1,548,500	2,085,000	52,193,683	46,665,800	5,577,199	104,436,682	36,915,700	94,686,582
Stanislaus	49,835,547	43,140,227	5,220,855	98,196,629	499,400	1,900,500	977,000	52,235,447	44,117,227	5,220,855	101,573,529	28,558,727	86,015,029
Campus Total	\$2,000,720,571	\$2,172,081,717		\$4,581,070,891	\$69,087,600	\$67,375,400	\$70,985,000	\$2,137,183,571	\$2,243,066,717	\$408,268,603	\$4,788,518,891	\$1,598,737,917	\$4,144,190,091
Chancellor's Office	74,562,862	0	0	74,562,862	13,657,437	991,100	0	89,211,399	0	0	89,211,399	0	89,211,399
CalStateTeach	884,735	0	0	884,735	0	0	9,000	884,735	9,000	0	893,735	9,000	893,735
International Programs	2,536,619	2,831,000	0	5,367,619	0	0	167,000	2,536,619	2,998,000	0	5,534,619	2,998,000	5,534,619
Summer Arts	11,800	544,932	36,075	592,807	0	31,000	(31,000)	42,800	513,932	36,075	592,807	513,932	592,807
Systemwide Provisions	161,247,413	0	1,000	161,248,413	(65,934,037)	74,266,500		169,579,876	0	1,000	169,580,876	0	169,580,876
GO Bond Debt Service and LR	90,536,000	0	0	90,536,000	205,780,000	0	0	296,316,000	0	0	296,316,000	0	296,316,000
CSU System Total	\$2,330,500,000	\$2,175,457,649	\$408,305,678	\$4,914,263,327	\$222,591,000	\$142,664,000	\$71,130,000	\$2,695,755,000	\$2,246,587,649	\$408,305,678	\$5,350,648,327	\$1,602,258,849	\$4,706,319,527

<sup>1</sup>The 2014/15 Final Budget total (Col. 8) has been increased by \$197.2M for CSU general obligation (GO) bond debt service formerly reported in statewide expenditures and moves \$99.1M for CSU lease revenue bonds (LRB) debt service to the main CSU GF appropriation item. The GO bond funds were NOT included in the CSU General Fund appropriation prior to 2014/15.

ATTACHMENT B - 2014/15 Final Budget Allocations, General Fund Base Adjustments

ATTACHMENT D-20		-	<i>.,</i>	-									
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
		]					2013/14 Improving						
	2013/14 Coded	2013/14		2013/14 Faculty	2013/14 1.34%	Other 2013/14	Student Success /	2013/14		Campus Operating	Tuition Fee Discounts,		
	Memo B_2013-02	Est.	Revised 2013/14	2	(\$38M)	Full-Year	Reduction of	Base		Fee Revenue, State	GF Adjustments based	General Fund	
	General Fund	Retirement	General Fund	Equity Salary	Compensation	Compensation	Bottleneck Courses	Enrollment	Other	Interest Assessment	on Campus Relative	Base	General Fund Base
		1		Adjustment (SW	*	*					Student Need <sup>6</sup>		(before CSU GF
	Allocation	Adjustment <sup>1</sup>	Base	Funded, One-Third)	Increase Pool	Cost Adjustments	Adjustments <sup>2</sup>	Adjustments <sup>3</sup>	Adjustments	Adjustment <sup>5</sup>		Adjustments (Cols. 2 + Sum of Cols. 4-	Adjustments)
			(Cols. 1 + 2)								(Attach D, Col. 11 + Attach. E, Col. 3)	11)	(Cols. 1 + 12)
Bakersfield	\$51,343,309	\$298,300	\$51,641,609	\$30,400	\$744,000	\$50,100	\$0			\$20,700	\$22,900	\$1,166,400	\$52,509,709
Channel Islands	48,496,910	255,000	48,751,910	12,000	653,000	54,400	0	\$4,854,000		13,100	1,600,500	7,442,000	55,938,910
Chico	85,954,532	566,600	86,521,132	70,400	1,468,000	92,800	393,200			42,300	(423,600)	2,209,700	88,164,232
Dominguez Hills	61,880,052	376,400	62,256,452	38,900	918,000	72,700	0			31,600	(858,900)	578,700	62,458,752
East Bay	67,147,261	518,100	67,665,361	41,200	1,359,000	80,100	664,300			45,500	(153,100)	2,555,100	69,702,361
Fresno	108,604,732	699,700	109,304,432	67,700	1,838,000	94,000	498,400			54,200	355,800	3,607,800	112,212,532
Fullerton	130,064,361	1,043,100	131,107,461	90,200	2,695,000	153,700	458,000			96,900	776,200	5,313,100	135,377,461
Humboldt	60,415,210	361,100	60,776,310	50,100	960,000	62,600	0			23,700	(457,400)	1,000,100	61,415,310
Long Beach	141,554,836	1,128,900	142,683,736	53,500	2,903,000	164,500	675,000			96,500	1,195,000	6,216,400	147,771,236
Los Angeles	103,544,039	654,400	104,198,439	60,100	1,798,000	102,200	322,600			59,900	349,100	3,346,300	106,890,339
Maritime Academy	23,184,576	99,000	23,283,576	7,900	244,000	26,000	0	451,000		4,400	168,800	1,001,100	24,185,676
Monterey Bay	52,092,783	256,200	52,348,983	25,900	672,000	49,600	0			12,500	753,400	1,769,600	53,862,383
Northridge	141,659,296	1,100,000	142,759,296	111,400	2,926,000	184,000	165,100			96,600	(859,400)	3,723,700	145,382,996
Pomona	103,516,842	702,700	104,219,542	72,800	1,923,000	82,500	404,000			56,300	(280,500)	2,960,800	106,477,642
Sacramento	116,988,137	795,000	117,783,137	112,200	2,082,000	116,400	496,100			70,900	44,100	3,716,700	120,704,837
San Bernardino	78,595,208	573,000	79,168,208	55,300	1,538,000	77,200	490,000	450,000		51,300	(547,700)	2,687,100	81,282,308
San Diego	143,411,096	1,085,500	144,496,596	87,100	2,796,000	163,900	290,300			92,600	(1,106,100)	3,409,300	146,820,396
San Francisco	120,275,359	1,001,300	121,276,659	34,500	2,613,000	117,200	675,000			82,600	(178,500)	4,345,100	124,620,459
San Jose	111,094,782	921,200	112,015,982	72,700	2,500,000	130,900	350,000			84,500	1,543,500	5,602,800	116,697,582
San Luis Obispo	95,997,068	862,800	96,859,868	80,100	2,107,000	131,900	675,000			70,500	(977,600)	2,949,700	98,946,768
San Marcos	55,597,552	390,100	55,987,652	37,700	992,000	43,400	0			27,400	318,000	1,808,600	57,406,152
Sonoma	49,467,083	331,700	49,798,783	44,700	842,000	46,200	527,200			22,900	(636,600)	1,178,100	50,645,183
Stanislaus	49,835,547	290,400	50,125,947	41,700	740,000	53,100	0			22,100	(647,900)	499,400	50,334,947
Campus Total	\$2,000,720,571	\$14,310,500	\$2,015,031,071	\$1,298,500	\$37,311,000	\$2,149,400	\$7,084,200	\$5,755,000	\$0	\$1,179,000	\$0	\$69,087,600	\$2,069,808,171
Chancellor's Office	74,562,862	294,100	74,856,962	0	689,000	0	10,115,800		2,558,537	0	0	13,657,437	88,220,299
CalStateTeach	884,735	0	884,735	0	0	0	0			0	0	0	884,735
International Programs	2,536,619	0	2,536,619	0	0	0	0			0	0	0	2,536,619
Summer Arts	11,800	0	11,800	0	0	0	0			0	0	0	11,800
Systemwide Provisions	161,247,413	1,027,400	162,274,813	(1,298,500)	(38,000,000)	(2,149,400)	(17,200,000)	(5,755,000)	(2,558,537)	0	0	(65,934,037)	95,313,376
GO Bond Debt Service and LRI	B 90,536,000	0	90,536,000	0	0	0	0		205,780,000	• 0	0	205,780,000	296,316,000
CSU System Total	\$2,330,500,000	\$15,632,000	\$2,346,132,000	\$0	\$0	\$0	\$0	\$0	\$205,780,000	\$1,179,000	\$0	\$222,591,000	\$2,553,091,000

<sup>1</sup>Beginning in 2013/14 per the state Budget Act of 2013, AB 110, GF adjustments for CSU employer retirement contributions to CalPERS will be based on the university's 2013/14 persionable payroll. This 2013/14 est. retirement adjustment by campus is based on July-Dec. 2013 CSU Operating Fund pensionable payroll annualized. The allocations may be adjusted further after reconciliation with the state on the full-year 2013/14 pensionable payroll amount, which is expected in fall 2014.

<sup>2</sup>Campus base budget adjustments for \$7.2M awards to improve student success are distributed. Reduction of bottleneck courses will continue to be determined through Academic Affairs (A.A.) RFP process and related funding is moved from Systemwide Provisions to Chancellor's Office A.A.

<sup>3</sup>2013/14 base enrollment adjustments for Channel Islands (1,033 FTES), Maritime Academy (68 FTES) and San Bernardino (100 FTES) at the 2013/14 GF marginal cost rate.

<sup>4</sup>2014/15 Final Budget folds \$197.2M CSU GO bond debt service from statewide expenditures into the CSU main GF appropriation and \$8.5M increase in lease revenue bond debt service.

<sup>5</sup>The CSU 2014/15 fee revenue interest assessment (\$1.804M) from the state represents a \$1.179M reduction (return to CSU) from the 2013/14 interest amount assessed (\$2.983M).

<sup>6</sup>The difference between the tuition fee discount adjustments (Attach. D, Col. 11) and distribution based on campus relative need (Attach. E, Col. 3) results in GF allocation adjustments by campus.

	(1)	(2)	(3)	(4)	(5) Other Expenditure	(6) Tuition Fee Revenue	(7)
	Enrollment	Mandat	tory Costs	Compensation	Adjustments	Offsets	Total
	FTES Target Growth Funding	Health Benefits	New Space Ops. & Maint. @ \$10.45 sq. ft.	3% Compensation Increase Pool <sup>1</sup>	Student Success and Completion Initiatives, Center for CA Studies, Deferred Maintenance / Critical Need	NET Tuition Fee Revenue Increase From Enrollment Growth and from Changes in Student Enrollment Patterns	CSU General Fund Adjustments
						(Attach. D, - Cols. 9 & 12)	(Sum Cols. 1 - 6)
Bakersfield	\$1,174,000	\$253,000	\$196,000	\$896,300		(\$1,637,000)	\$882,300
Channel Islands	4,403,000	246,000	0	787,100		(2,660,000)	2,776,100
Chico	1,468,000	534,000	0	1,769,200		(2,245,000)	1,526,200
Dominguez Hills	2,202,000	312,000	0	1,106,500		(1,746,000)	1,874,500
East Bay	2,385,000	408,000	0	1,637,500		(2,672,000)	1,758,500
Fresno	2,936,000	619,000	501,000	2,215,000		(2,572,000)	3,699,000
Fullerton	4,954,000	872,000	2,000	3,248,100		(4,567,000)	4,509,100
Humboldt	734,000	335,000	0	1,157,200		(953,000)	1,273,200
Long Beach	4,770,000	870,000	0	3,500,200		(6,754,000)	2,386,200
Los Angeles	2,825,000	516,000	46,000	2,167,800		(1,874,000)	3,680,800
Maritime Academy	932,000	71,000	580,000	293,900		(470,000)	1,406,900
Monterey Bay	2,936,000	222,000	0	809,500		(3,086,000)	881,500
Northridge	4,183,000	903,000	0	3,527,500		649,000	9,262,500
Pomona	2,935,000	604,000	0	2,317,900		(2,424,000)	3,432,900
Sacramento	1,468,000	678,000	0	2,509,600	\$442,000 <sup>2</sup>	(3,773,000)	1,324,600
San Bernardino	3,669,000	480,000	0	1,853,600		(4,236,000)	1,766,600
San Diego	1,284,000	891,000	272,000	3,370,700		(1,014,000)	4,803,700
San Francisco	2,033,000	799,000	0	3,149,500		(554,000)	5,427,500
San Jose	3,302,000	773,000	0	3,012,900		(3,217,000)	3,870,900
San Luis Obispo	2,385,000	657,000	0	2,539,200		(2,571,000)	3,010,200
San Marcos	4,770,000	328,000	0	1,195,200		(1,920,000)	4,373,200
Sonoma	1,981,000	282,000	0	1,014,500		(1,729,000)	1,548,500
Stanislaus	1,468,000	253,000	0	892,500		(713,000)	1,900,500
Campus Total	\$61,197,000	\$11,906,000	\$1,597,000	\$44,971,400	\$442,000	(\$52,738,000)	\$67,375,400
Chancellor's Office	0	160,000	0	831,100		0	991,100
CalStateTeach	0	0	0	0		0	0
International Programs	0	0	0	0		0	0
Summer Arts	0	0	0	0		31,000	31,000
Systemwide Provisions	0	0	0	46,802,500	27,464,000 3	0	74,266,500
CSU System Total	\$61,197,000	\$12,066,000	\$1,597,000	\$92,605,000	\$27,906,000	(\$52,707,000)	\$142,664,000

### ATTACHMENT C - 2014/15 Final Budget Allocations, CSU General Fund Adjustments

<sup>1</sup>The 3 percent / \$92.6M compensation pool is partially distributed by campus at this time and the balance is held centrally pending outcomes of collective bargaining settlements.

<sup>2</sup>Augmentation included in the 2014/15 Budget Act for Center for California Studies for Capitol Fellows to earn \$15/hour.

<sup>3</sup>Includes \$10M for deferred maintenance / critical need financing expenditure increase, and \$17M base expenditure increase for student success and completion initiatives.

### ATTACHMENT A - 2014/15 Final Budget Allocations, Gross Budget Summary

### Coded Memo B 2014-02, July 28, 2014

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
	201	13/14 FIRMS Fina	al Budget Det	ail	2014	/15 Budget Adju	stments	Gross 2	NET 2014/15 Allocation T Tuition Fee Di	0			
		Campus			General Fund		<b>Tuition Fees</b>					Informat	,
	Coded Memo B_2013-02 General Fund Allocation	Reported Tuition Fee Revenue ( <u>before</u> tuition fee discounts)	Other Fee Revenue	Campus Reported Gross Final Budget	GF Base Adjustments (Attach. B. Col.	CSU GF Adjustments (Attach. C, Col.	Gross Tuition Fee Revenue Adjustments (Attach. D, Cols. 6	General Fund Allocation	Tuition Fee Revenue ( <u>before</u> tuition fee discounts)	Unadjusted Other Fee Revenue and Reim.	Gross Budget Allocation	Total Net Tuition Fee Revenue (after tuition fee discounts) (Col. 9 - Attach.	Net Budget Allocations (Projected Allocations Available) (Cols. 8 + 10
				(Sum of Cols. 1-3)	(Anach. B, Col. 12)	(Allach. C, Col. 7)	(Allach. D, Cols. 0 + 9 + 10)	(Cols. 1 + 5 + 6)	(Cols. 2 + 7)	(= <i>Col.</i> 3)	(Sum Cols. 8 - 10)	(Col. 9 - Allach. E, Col. 2)	(Cols. 8 + 10 + 12)
Bakersfield	\$51,343,309	\$41,290,853	\$4,090,372	\$96,724,534	\$1,166,400	\$882,300	\$1,848,000	\$53,392,009	\$43,138,853	\$4,090,372	\$100,621,234	\$26,550,453	\$84,032,834
Channel Islands	48,496,910	26,805,000	1,854,148	77,156,058	7,442,000	2,776,100	9,793,000	58,715,010	36,598,000	1,854,148	97,167,158	27,971,000	88,540,158
Chico	85,954,532	82,084,000	10,561,000	178,599,532	2,209,700	1,526,200	2,509,000	89,690,432	84,593,000	10,561,000	184,844,432	62,689,000	162,940,432
Dominguez Hills	61,880,052	65,284,000	3,865,000	131,029,052	578,700	1,874,500	2,141,000	64,333,252	67,425,000	3,865,000	135,623,252	39,207,500	107,405,752
East Bay	67,147,261	78,141,128	21,496,935	166,785,324	2,555,100	1,758,500	3,100,000	71,460,861	81,241,128	21,496,935	174,198,924	59,095,328	152,053,124
Fresno	108,604,732	108,469,680	10,178,825	227,253,237	3,607,800	3,699,000	3,099,000	115,911,532	111,568,680	10,178,825	237,659,037	74,573,480	200,663,837
Fullerton	130,064,361	190,640,586	21,567,109		5,313,100	4,509,100	5,457,000	139,886,561	196,097,586	21,567,109	357,551,256	146,455,986	307,909,656
Humboldt	60,415,210	43,010,000	8,922,305		1,000,100	1,273,200	1,085,000	62,688,510	44,095,000	8,922,305	115,705,815	30,883,700	102,494,515
Long Beach	141,554,836	183,009,177	28,302,436	352,866,449	6,216,400	2,386,200	7,611,000	150,157,436	190,620,177	28,302,436	369,080,049	138,575,777	317,035,649
Los Angeles	103,544,039	112,888,040	18,223,954	234,656,033	3,346,300	3,680,800	2,381,000	110,571,139	115,269,040	18,223,954	244,064,133	71,044,740	199,839,833
Maritime Academy	23,184,576	5,679,278	3,940,871	32,804,725	1,001,100	1,406,900	923,000	25,592,576	6,602,278	3,940,871	36,135,725	4,720,378	34,253,825
Monterey Bay	52,092,783	24,434,271	2,284,354	78,811,408	1,769,600	881,500	3,613,000	54,743,883	28,047,271	2,284,354	85,075,508	18,261,771	75,290,008
Northridge	141,659,296	176,471,692	34,865,570	352,996,558	3,723,700	9,262,500	102,000	154,645,496	176,573,692	34,865,570	366,084,758	122,166,892	311,677,958
Pomona	103,516,842	109,599,000	13,561,000	226,676,842	2,960,800	3,432,900	2,951,000	109,910,542	112,550,000	13,561,000	236,021,542	81,974,800	205,446,342
Sacramento	116,988,137	139,360,000	15,870,917	272,219,054	3,716,700	1,324,600	4,037,000	122,029,437	143,397,000	15,870,917	281,297,354	100,479,300	238,379,654
San Bernardino	78,595,208	90,378,997	21,959,013	190,933,218	2,687,100	1,766,600	5,523,000	83,048,908	95,901,997	21,959,013	200,909,918	62,585,097	167,593,018
San Diego	143,411,096	165,307,988	37,317,351	346,036,435	3,409,300	4,803,700	1,245,000	151,624,096	166,552,988	37,317,351	355,494,435	126,046,188	314,987,635
San Francisco	120,275,359	150,000,000	30,824,962		4,345,100	5,427,500	919,000	130,047,959	150,919,000	30,824,962	311,791,921	106,543,800	267,416,721
San Jose	111,094,782	143,022,000	42,015,427	296,132,209	5,602,800	3,870,900	3,810,000	120,568,482	146,832,000	42,015,427	309,415,909	108,626,600	271,210,509
San Luis Obispo	95,997,068	99,340,000	54,988,000	250,325,068	2,949,700	3,010,200	2,999,000	101,956,968	102,339,000	54,988,000	259,283,968	89,057,500	246,002,468
San Marcos	55,597,552	49,145,000	10,781,000	115,523,552	1,808,600	4,373,200	2,777,000	61,779,352	51,922,000	10,781,000	124,482,352	35,754,200	108,314,552
Sonoma	49,467,083	44,580,800	5,577,199	99,625,082	1,178,100	1,548,500	2,085,000	52,193,683	46,665,800	5,577,199	104,436,682	36,915,700	94,686,582
Stanislaus	49,835,547	43,140,227	5,220,855	98,196,629	499,400	1,900,500	977,000	52,235,447	44,117,227	5,220,855	101,573,529	28,558,727	86,015,029
Campus Total	\$2,000,720,571	\$2,172,081,717		\$4,581,070,891	\$69,087,600	\$67,375,400	\$70,985,000	\$2,137,183,571	\$2,243,066,717	\$408,268,603	\$4,788,518,891	\$1,598,737,917	\$4,144,190,091
Chancellor's Office	74,562,862	0	0	74,562,862	13,657,437	991,100	0	89,211,399	0	0	89,211,399	0	89,211,399
CalStateTeach	884,735	0	0	884,735	0	0	9,000	884,735	9,000	0	893,735	9,000	893,735
International Programs	2,536,619	2,831,000	0	5,367,619	0	0	167,000	2,536,619	2,998,000	0	5,534,619	2,998,000	5,534,619
Summer Arts	11,800	544,932	36,075	592,807	0	31,000	(31,000)	42,800	513,932	36,075	592,807	513,932	592,807
Systemwide Provisions	161,247,413	0	1,000	161,248,413	(65,934,037)	74,266,500		169,579,876	0	1,000	169,580,876	0	169,580,876
GO Bond Debt Service and LR	90,536,000	0	0	90,536,000	205,780,000	0	0	296,316,000	0	0	296,316,000	0	296,316,000
CSU System Total	\$2,330,500,000	\$2,175,457,649	\$408,305,678	\$4,914,263,327	\$222,591,000	\$142,664,000	\$71,130,000	\$2,695,755,000	\$2,246,587,649	\$408,305,678	\$5,350,648,327	\$1,602,258,849	\$4,706,319,527

<sup>1</sup>The 2014/15 Final Budget total (Col. 8) has been increased by \$197.2M for CSU general obligation (GO) bond debt service formerly reported in statewide expenditures and moves \$99.1M for CSU lease revenue bonds (LRB) debt service to the main CSU GF appropriation item. The GO bond funds were NOT included in the CSU General Fund appropriation prior to 2014/15.

ATTACHMENT B - 2014/15 Final Budget Allocations, General Fund Base Adjustments

		0	·	U U				(0)		(10)	(11)	(10)	(12)
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
							2013/14 Improving						
	2013/14 Coded	2013/14		2013/14 Faculty	2013/14 1.34%	Other 2013/14	Student Success /	2013/14		Campus Operating	Tuition Fee Discounts,		
	Memo B_2013-02	Est.	Revised 2013/14	Equity Salary	(\$38M)	Full-Year	Reduction of	Base		Fee Revenue, State	GF Adjustments based	General Fund	General Fund Base
	General Fund	Retirement	General Fund	Adjustment (SW	Compensation	Compensation	Bottleneck Courses	Enrollment	Other	Interest Assessment	on Campus Relative	Base	(before CSU GF
	Allocation	Adjustment <sup>1</sup>	Base	Funded, One-Third)	Increase Pool	Cost Adjustments	Adjustments <sup>2</sup>	Adjustments <sup>3</sup>	Adjustments	Adjustment <sup>5</sup>	Student Need 6	Adjustments	Adjustments)
	Thoeuton	rajustinent	(Cols. 1 + 2)	Tunded, One Tundy	mercuse r oor	Cost / lajustinents	rujustinentis	rajustitentis	rajustinentis	rajustitient	(Attach D, Col. 11 + Attach. E, Col. 3)	(Cols. 2 + Sum of Cols. 4-	(Cols. 1 + 12)
			(003.1+2)									11)	(COIS. 1 + 12)
Bakersfield	\$51,343,309	\$298,300	\$51,641,609	\$30,400	\$744,000	\$50,100	\$0			\$20,700	\$22,900	\$1,166,400	\$52,509,709
Channel Islands	48,496,910	255,000	48,751,910	12,000	653,000	54,400	0	\$4,854,000		13,100	1,600,500	7,442,000	55,938,910
Chico	85,954,532	566,600	86,521,132	70,400	1,468,000	92,800	393,200			42,300	(423,600)	2,209,700	88,164,232
Dominguez Hills	61,880,052	376,400	62,256,452	38,900	918,000	72,700	0			31,600	(858,900)	578,700	62,458,752
East Bay	67,147,261	518,100	67,665,361	41,200	1,359,000	80,100	664,300			45,500	(153,100)	2,555,100	69,702,361
Fresno	108,604,732	699,700	109,304,432	67,700	1,838,000	94,000	498,400			54,200	355,800	3,607,800	112,212,532
Fullerton	130,064,361	1,043,100	131,107,461	90,200	2,695,000	153,700	458,000			96,900	776,200	5,313,100	135,377,461
Humboldt	60,415,210	361,100	60,776,310	50,100	960,000	62,600	0			23,700	(457,400)	1,000,100	61,415,310
Long Beach	141,554,836	1,128,900	142,683,736	53,500	2,903,000	164,500	675,000			96,500	1,195,000	6,216,400	147,771,236
Los Angeles	103,544,039	654,400	104,198,439	60,100	1,798,000	102,200	322,600			59,900	349,100	3,346,300	106,890,339
Maritime Academy	23,184,576	99,000	23,283,576	7,900	244,000	26,000	0	451,000		4,400	168,800	1,001,100	24,185,676
Monterey Bay	52,092,783	256,200	52,348,983	25,900	672,000	49,600	0			12,500	753,400	1,769,600	53,862,383
Northridge	141,659,296	1,100,000	142,759,296	111,400	2,926,000	184,000	165,100			96,600	(859,400)	3,723,700	145,382,996
Pomona	103,516,842	702,700	104,219,542	72,800	1,923,000	82,500	404,000			56,300	(280,500)	2,960,800	106,477,642
Sacramento	116,988,137	795,000	117,783,137	112,200	2,082,000	116,400	496,100			70,900	44,100	3,716,700	120,704,837
San Bernardino	78,595,208	573,000	79,168,208	55,300	1,538,000	77,200	490,000	450,000		51,300	(547,700)	2,687,100	81,282,308
San Diego	143,411,096	1,085,500	144,496,596	87,100	2,796,000	163,900	290,300			92,600	(1,106,100)	3,409,300	146,820,396
San Francisco	120,275,359	1,001,300	121,276,659	34,500	2,613,000	117,200	675,000			82,600	(178,500)	4,345,100	124,620,459
San Jose	111,094,782	921,200	112,015,982	72,700	2,500,000	130,900	350,000			84,500	1,543,500	5,602,800	116,697,582
San Luis Obispo	95,997,068	862,800	96,859,868	80,100	2,107,000	131,900	675,000			70,500	(977,600)	2,949,700	98,946,768
San Marcos	55,597,552	390,100	55,987,652	37,700	992,000	43,400	0			27,400	318,000	1,808,600	57,406,152
Sonoma	49,467,083	331,700	49,798,783	44,700	842,000	46,200	527,200			22,900	(636,600)	1,178,100	50,645,183
Stanislaus	49,835,547	290,400	50,125,947	41,700	740,000	53,100	0			22,100	(647,900)	499,400	50,334,947
Campus Total	\$2,000,720,571	\$14,310,500	\$2,015,031,071	\$1,298,500	\$37,311,000	\$2,149,400	\$7,084,200	\$5,755,000	\$0	\$1,179,000	\$0	\$69,087,600	\$2,069,808,171
Chancellor's Office	74,562,862	294,100	74,856,962	0	689,000	0	10,115,800		2,558,537	0	0	13,657,437	88,220,299
CalStateTeach	884,735	0	884,735	0	0	0	0			0	0	0	884,735
International Programs	2,536,619	0	2,536,619	0	0	0	0			0	0	0	2,536,619
Summer Arts	11,800	0	11,800	0	0	0	0			0	0	0	11,800
Systemwide Provisions	161,247,413	1,027,400	162,274,813	(1,298,500)	(38,000,000)	(2,149,400)	(17,200,000)	(5,755,000)	(2,558,537)	0	0	(65,934,037)	95,313,376
GO Bond Debt Service and LRI	B 90,536,000	0	90,536,000	0	0	0	0		205,780,000	0	0	205,780,000	296,316,000
CSU System Total	\$2,330,500,000	\$15,632,000	\$2,346,132,000	\$0	\$0	\$0	\$0	\$0	\$205,780,000	\$1,179,000	\$0	\$222,591,000	\$2,553,091,000

<sup>1</sup>Beginning in 2013/14 per the state Budget Act of 2013, AB 110, GF adjustments for CSU employer retirement contributions to CalPERS will be based on the university's 2013/14 persionable payroll. This 2013/14 est. retirement adjustment by campus is based on July-Dec. 2013 CSU Operating Fund pensionable payroll annualized. The allocations may be adjusted further after reconciliation with the state on the full-year 2013/14 pensionable payroll amount, which is expected in fall 2014.

<sup>2</sup>Campus base budget adjustments for \$7.2M awards to improve student success are distributed. Reduction of bottleneck courses will continue to be determined through Academic Affairs (A.A.) RFP process and related funding is moved from Systemwide Provisions to Chancellor's Office A.A.

<sup>3</sup>2013/14 base enrollment adjustments for Channel Islands (1,033 FTES), Maritime Academy (68 FTES) and San Bernardino (100 FTES) at the 2013/14 GF marginal cost rate.

<sup>4</sup>2014/15 Final Budget folds \$197.2M CSU GO bond debt service from statewide expenditures into the CSU main GF appropriation and \$8.5M increase in lease revenue bond debt service.

<sup>5</sup>The CSU 2014/15 fee revenue interest assessment (\$1.804M) from the state represents a \$1.179M reduction (return to CSU) from the 2013/14 interest amount assessed (\$2.983M).

<sup>6</sup>The difference between the tuition fee discount adjustments (Attach. D, Col. 11) and distribution based on campus relative need (Attach. E, Col. 3) results in GF allocation adjustments by campus.

	(1)	(2)	(3)	(4)	(5) Other Expenditure	(6) Tuition Fee Revenue	(7)
	Enrollment	Mandat	tory Costs	Compensation	Adjustments	Offsets	Total
	FTES Target Growth Funding	Health Benefits	New Space Ops. & Maint. @ \$10.45 sq. ft.	3% Compensation Increase Pool <sup>1</sup>	Student Success and Completion Initiatives, Center for CA Studies, Deferred Maintenance / Critical Need	NET Tuition Fee Revenue Increase From Enrollment Growth and from Changes in Student Enrollment Patterns	CSU General Fund Adjustments
						(Attach. D, - Cols. 9 & 12)	(Sum Cols. 1 - 6)
Bakersfield	\$1,174,000	\$253,000	\$196,000	\$896,300		(\$1,637,000)	\$882,300
Channel Islands	4,403,000	246,000	0	787,100		(2,660,000)	2,776,100
Chico	1,468,000	534,000	0	1,769,200		(2,245,000)	1,526,200
Dominguez Hills	2,202,000	312,000	0	1,106,500		(1,746,000)	1,874,500
East Bay	2,385,000	408,000	0	1,637,500		(2,672,000)	1,758,500
Fresno	2,936,000	619,000	501,000	2,215,000		(2,572,000)	3,699,000
Fullerton	4,954,000	872,000	2,000	3,248,100		(4,567,000)	4,509,100
Humboldt	734,000	335,000	0	1,157,200		(953,000)	1,273,200
Long Beach	4,770,000	870,000	0	3,500,200		(6,754,000)	2,386,200
Los Angeles	2,825,000	516,000	46,000	2,167,800		(1,874,000)	3,680,800
Maritime Academy	932,000	71,000	580,000	293,900		(470,000)	1,406,900
Monterey Bay	2,936,000	222,000	0	809,500		(3,086,000)	881,500
Northridge	4,183,000	903,000	0	3,527,500		649,000	9,262,500
Pomona	2,935,000	604,000	0	2,317,900		(2,424,000)	3,432,900
Sacramento	1,468,000	678,000	0	2,509,600	\$442,000 <sup>2</sup>	(3,773,000)	1,324,600
San Bernardino	3,669,000	480,000	0	1,853,600		(4,236,000)	1,766,600
San Diego	1,284,000	891,000	272,000	3,370,700		(1,014,000)	4,803,700
San Francisco	2,033,000	799,000	0	3,149,500		(554,000)	5,427,500
San Jose	3,302,000	773,000	0	3,012,900		(3,217,000)	3,870,900
San Luis Obispo	2,385,000	657,000	0	2,539,200		(2,571,000)	3,010,200
San Marcos	4,770,000	328,000	0	1,195,200		(1,920,000)	4,373,200
Sonoma	1,981,000	282,000	0	1,014,500		(1,729,000)	1,548,500
Stanislaus	1,468,000	253,000	0	892,500		(713,000)	1,900,500
Campus Total	\$61,197,000	\$11,906,000	\$1,597,000	\$44,971,400	\$442,000	(\$52,738,000)	\$67,375,400
Chancellor's Office	0	160,000	0	831,100		0	991,100
CalStateTeach	0	0	0	0		0	0
International Programs	0	0	0	0		0	0
Summer Arts	0	0	0	0		31,000	31,000
Systemwide Provisions	0	0	0	46,802,500	27,464,000 3	0	74,266,500
CSU System Total	\$61,197,000	\$12,066,000	\$1,597,000	\$92,605,000	\$27,906,000	(\$52,707,000)	\$142,664,000

### ATTACHMENT C - 2014/15 Final Budget Allocations, CSU General Fund Adjustments

<sup>1</sup>The 3 percent / \$92.6M compensation pool is partially distributed by campus at this time and the balance is held centrally pending outcomes of collective bargaining settlements.

<sup>2</sup>Augmentation included in the 2014/15 Budget Act for Center for California Studies for Capitol Fellows to earn \$15/hour.

<sup>3</sup>Includes \$10M for deferred maintenance / critical need financing expenditure increase, and \$17M base expenditure increase for student success and completion initiatives.

### ATTACHMENT D - 2014/15 Final Budget Allocations, Tuition Fee Revenue Adjustments

2013/14FTESTargetBakersfieldChannel Islands3,367Chico14,363Dominguez Hills9,628East Bay11,436Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	1,033	Enrollmer 2014/15 Budget FTES Growth sident 160 600 200 300 325 400 675	2014/15 Budget FTES Target (Sum Cols. 1- 3) 7,216 5,000 14,563 9,928	2014/15 Non- resident FTES <sup>1</sup> 144 23 584	2013/14 Enrollment Adjustmen ts Tuition Fee Revenue \$6,342,000	2014/15 Tuitic Du	on Fee Revenue ue to Changes i Enrollment Pa Nonresident	e Adjustments in	stments 2014/15 Gross Tuition Fee Revenue Increase From 2014/15 Enrollment Growth Resident Only Budget Targets	2014/15 NET 2014/15 Enrollment Growth, Tuition Fee Discount Adjustments (Col. 3 * -\$1,318 MC Fin. Aid)	Tuition Fee Revenue A 2014/15 NET Tuition Fee Revenue Increase From 2014/15 Enrollment Growth (Cols. 10 + 11)	Adjustments 2014/15 Total NET Tuition Fee Revenue Adjustments (Cols. 6 + 9 + 12)
FTES TargetBakersfield7,056Channel Islands3,367Chico14,363Dominguez Hills9,628East Bay11,436Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	FTES Target Adjust- ments R 1,033	Budget FTES Growth sident 160 600 200 300 325 400	Budget FTES Target (Sum Cols. 1- 3) 7,216 5,000 14,563 9,928	Non- resident FTES <sup>1</sup>	Enrollment Adjustmen ts Tuition Fee Revenue	2014/15 Tuitic Du Student Resident	ue to Changes i Enrollment Pa Nonresident	in atterns <sup>2</sup> Total	Tuition Fee Revenue Increase From 2014/15 Enrollment Growth Resident Only Budget	Enrollment Growth, Tuition Fee Discount Adjustments	Fee Revenue Increase From 2014/15 Enrollment Growth	Total NET Tuition Fee Revenue Adjustments
FTES TargetBakersfield7,056Channel Islands3,367Chico14,363Dominguez Hills9,628East Bay11,436Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	FTES Target Adjust- ments R 1,033	Budget FTES Growth sident 160 600 200 300 325 400	Budget FTES Target (Sum Cols. 1- 3) 7,216 5,000 14,563 9,928	Non- resident FTES <sup>1</sup>	Adjustmen ts Tuition Fee Revenue	2014/15 Tuitic Du Student Resident	ue to Changes i Enrollment Pa Nonresident	in atterns <sup>2</sup> Total	Tuition Fee Revenue Increase From 2014/15 Enrollment Growth Resident Only Budget	Growth, Tuition Fee Discount Adjustments (Col. 3 * -\$1,318	Fee Revenue Increase From 2014/15 Enrollment Growth	Total NET Tuition Fee Revenue Adjustments
FTES TargetBakersfield7,056Channel Islands3,367Chico14,363Dominguez Hills9,628East Bay11,436Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	Target Adjust- ments R 1,033	Budget FTES Growth sident 160 600 200 300 325 400	Budget FTES Target (Sum Cols. 1- 3) 7,216 5,000 14,563 9,928	Non- resident FTES <sup>1</sup>	ts Tuition Fee Revenue	Du Student Resident	ue to Changes i Enrollment Pa Nonresident	in atterns <sup>2</sup> Total	Increase From 2014/15 Enrollment Growth Resident Only Budget	Tuition Fee Discount Adjustments (Col. 3 * -\$1,318	Fee Revenue Increase From 2014/15 Enrollment Growth	Tuition Fee Revenue Adjustments
FTES TargetBakersfield7,056Channel Islands3,367Chico14,363Dominguez Hills9,628East Bay11,436Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	Adjust- ments R 1,033	FTES Growth sident 160 600 200 300 325 400	FTES Target (Sum Cols. 1- 3) 7,216 5,000 14,563 9,928	resident FTES <sup>1</sup> 144 23	Fee Revenue	Du Student Resident	ue to Changes i Enrollment Pa Nonresident	in atterns <sup>2</sup> Total	2014/15 Enrollment Growth Resident Only Budget	Discount Adjustments (Col. 3 * -\$1,318	From 2014/15 Enrollment Growth	Revenue Adjustments
TargetBakersfield7,056Channel Islands3,367Chico14,363Dominguez Hills9,628East Bay11,436Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	ments R 1,033	Growth sident 160 600 200 300 325 400	Target (Sum Cols. 1- 3) 7,216 5,000 14,563 9,928	FTES <sup>1</sup>	Revenue	Student Resident	Enrollment Pa Nonresident	tterns <sup>2</sup> Total	Growth Resident Only Budget	Adjustments (Col. 3 * -\$1,318	Enrollment Growth	Adjustments
Bakersfield7,056Channel Islands3,367Chico14,363Dominguez Hills9,628East Bay11,436Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	R 1,033	sident 160 600 200 300 325 400	(Sum Cols. 1- 3) 7,216 5,000 14,563 9,928	144 23		Resident	Nonresident	Total	Resident Only Budget	(Col. 3 * -\$1,318		
Channel Islands3,367Chico14,363Dominguez Hills9,628East Bay11,436Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	1,033	160 600 200 300 325 400	3) 7,216 5,000 14,563 9,928	23	\$6 342 000				Budget		(Cols. 10 + 11)	(Cols. 6 + 9 + 12)
Channel Islands3,367Chico14,363Dominguez Hills9,628East Bay11,436Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	1,033	600 200 300 325 400	3) 7,216 5,000 14,563 9,928	23	\$6.342.000	\$827,000		(Cols. 7 + 8)	•		(Cols. 10 + 11)	(Cols. 6 + 9 + 12)
Channel Islands3,367Chico14,363Dominguez Hills9,628East Bay11,436Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	1,033	600 200 300 325 400	7,216 5,000 14,563 9,928	23	\$6 342 000	\$827,000			Targets	merm. ma)		
Channel Islands3,367Chico14,363Dominguez Hills9,628East Bay11,436Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	1,033	600 200 300 325 400	5,000 14,563 9,928	23	\$6.342.000	\$827,000						
Chico14,363Dominguez Hills9,628East Bay11,436Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	5 5 8	200 300 325 400	14,563 9,928		\$6.342,000		\$38,000	\$865,000	\$983,000	(\$211,000)	\$772,000	\$1,637,000
Dominguez Hills9,628East Bay11,436Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	3	300 325 400	9,928	584	φ0,0.12,000	(234,000)	55,000	(179,000)	3,630,000	(791,000)	2,839,000	9,002,000
East Bay11,436Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	5	325 400				990,000	351,000	1,341,000	1,168,000	(264,000)	904,000	2,245,000
Fresno17,778Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	<b>3</b> <b>3</b>	400	11 7 41	82		97,000	(31,000)	66,000	2,075,000	(395,000)	1,680,000	1,746,000
Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	8		11,761	1,044		1,243,000	(206,000)	1,037,000	2,063,000	(428,000)	1,635,000	2,672,000
Fullerton27,198Humboldt7,151Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225		675	18,178	426		478,000	149,000	627,000	2,472,000	(527,000)	1,945,000	2,572,000
Long Beach27,198Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225		075	27,873	951		204,000	848,000	1,052,000	4,405,000	(890,000)	3,515,000	4,567,000
Los Angeles16,546Maritime Academy1,106Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	)	100	7,251	202		436,000	70,000	506,000	579,000	(132,000)	447,000	953,000
Maritime Academy1,100Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	)	650	27,848	1,068		2,916,000	451,000	3,367,000	4,244,000	(857,000)	3,387,000	6,754,000
Monterey Bay4,617Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	ō	385	16,931	516		(560,000)	324,000	(236,000)	2,617,000	(507,000)	2,110,000	1,874,000
Northridge25,573Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	68	127	1,301	35	286,000	64,000	20,000	84,000	553,000	(167,000)	386,000	756,000
Pomona17,356Sacramento21,885San Bernardino14,016San Diego26,225	,	400	5,017	91		1,305,000	14,000	1,319,000	2,294,000	(527,000)	1,767,000	3,086,000
Sacramento21,885San Bernardino14,016San Diego26,225	;	570	26,143	1,764		(4,055,000)	431,000	(3,624,000)	3,726,000	(751,000)	2,975,000	(649,000)
San Bernardino14,016San Diego26,225	ō	400	17,756	579		158,000	300,000	458,000	2,493,000	(527,000)	1,966,000	2,424,000
San Diego 26,225	5	200	22,085	331		2,839,000	(110,000)	2,729,000	1,308,000	(264,000)	1,044,000	3,773,000
	5 100	500	14,616	833	628,000	624,000	1,101,000	1,725,000	3,170,000	(659,000)	2,511,000	4,864,000
	5	175	26,400	2,073		(1,779,000)	1,925,000	146,000	1,099,000	(231,000)	868,000	1,014,000
San Francisco 23,074	Ļ	277	23,351	1,535		(702,000)	(128,000)	(830,000)	1,749,000	(365,000)	1,384,000	554,000
San Jose 21,298	3	450	21,748	1,395		(123,000)	987,000	864,000	2,946,000	(593,000)	2,353,000	3,217,000
San Luis Obispo 16,192	2	325	16,517	1,558		(272,000)	1,412,000	1,140,000	1,859,000	(428,000)	1,431,000	2,571,000
San Marcos 7,741		650	8,391	168		(1,736,000)	225,000	(1,511,000)	4,288,000	(857,000)	3,431,000	1,920,000
Sonoma 7,540	)	270	7,810	77		379,000	92,000	471,000	1,614,000	(356,000)	1,258,000	1,729,000
Stanislaus 6,877	,	200	7,077	80		7,000	(317,000)	(310,000)	1,287,000	(264,000)	1,023,000	713,000
Campus Total 335,221	1,201	8,339	344,761	15,556	\$7,256,000	\$3,106,000	\$8,001,000	\$11,107,000	\$52,622,000	(\$10,991,000)	\$41,631,000	\$59,994,000
Chancellor's Office	)	0	0	0		0	0	0	0	0	0	0
CalStateTeach 606	5	0	606	0		9,000	0	9,000	0	0	0	9,000
International Programs 632		0	632	9		147,000	20,000	167,000	0	0	0	167,000
Summer Arts 51		0	51	2		(39,000)	8,000	(31,000)	0	0	0	(31,000)
Systemwide Provisions 0		0	0	0		0	0	0	0	0	0	0
Grand Total 336.510		8,339	346,050	15,568	\$7,256,000	\$3,223,000	\$8,029,000	\$11,252,000	\$52,622,000	(\$10,991,000)	\$41,631,000	\$60,139,000

<sup>1</sup>The nonresident FTES is equal to the 2012/13 actual FTES.

<sup>2</sup>Represents the change in actual student enrollment patterns from 2011/12 to 2012/13 (past-year actual) including systemwide 1,240 nonresident FTES growth.

ATTACHMENT E - 2014/15 Final Budget Allocations, Tuition Fee Discount Adjustments
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	(1)						(2)		(3)
					2014/15 Tuiti	ion Fee Dis	count Adjustmer	nts	-
	Coded Memo I	3 2013-02	Tuition Fee D Academic Ye Eligibility Based Final Database W	ar (AY) on 2012/13	Tuition Fee Disc Eligibility Further Reflect Funded H Targets from 20	Adjusted to Enrollment	2014/15 Final Allocations Total Discounts (Forego and GF Grants	Tuition Fee ne Revenue)	2014/15 Final Budget Allocations Tuition Fee Discount
Campus	Final Budget A	llocations	Tuition Fee	Levels	2014/1:		Distributed Base	ed on Need	Adjustments
	\$	%	\$	%	\$	%	\$	%	(Cols. 2 - 1)
Bakersfield Channel Islands Chico Dominguez Hills East Bay Fresno Fullerton Humboldt Long Beach Los Angeles Maritime Academy Monterey Bay Northridge Pomona Sacramento San Bernardino San Diego San Francisco	\$16,354,500 6,235,500 22,063,600 28,681,400 21,870,900 36,112,400 47,975,400 13,536,700 49,992,400 43,368,200 1,546,100 8,505,100 54,515,200 30,328,700 42,609,600 33,205,600 41,381,900 44,188,700	2.58% 0.98% 3.48% 4.53% 5.70% 7.58% 2.14% 7.89% 6.85% 0.24% 1.34% 8.61% 4.79% 6.73% 5.24% 6.53% 6.98% 6.98%	\$24,474,674 10,254,174 32,211,452 41,571,097 35,685,077 54,570,157 75,154,247 19,440,951 76,777,767 70,069,954 2,010,416 13,131,373 82,413,057 45,430,212 63,816,984 50,972,863 62,684,684 67,390,417	2.54% 1.06% 3.34% 4.31% 3.70% 5.66% 7.80% 2.02% 7.97% 7.27% 0.21% 1.36% 8.55% 4.72% 6.62% 5.29% 6.51% 6.99%	\$25,271,980 13,143,038 33,370,245 42,988,672 33,738,517 56,361,306 75,627,701 20,127,044 79,288,427 67,374,555 2,612,533 14,908,021 82,887,317 46,580,517 65,384,080 50,757,507 61,711,049 67,604,441	2.58% 1.34% 3.40% 4.38% 3.44% 5.74% 7.71% 2.05% 8.08% 6.87% 0.27% 1.52% 8.45% 4.75% 6.66% 5.17% 6.29% 6.89% 6.89%	\$16,588,400 8,627,000 21,904,000 28,217,500 22,145,800 36,995,200 49,641,600 13,211,300 52,044,400 44,224,300 1,881,900 9,785,500 54,406,800 30,575,200 42,917,700 33,316,900 40,506,800 44,375,200	2.58% 1.34% 3.40% 4.38% 3.44% 5.74% 7.71% 2.05% 8.08% 6.87% 0.27% 1.52% 8.45% 4.75% 6.66% 5.17% 6.29% 6.89% 6.89%	\$233,900 2,391,500 (159,600) (463,900) 274,900 882,800 1,666,200 (325,400) 2,052,000 856,100 335,800 1,280,400 (108,400) 246,500 308,100 1111,300 (875,100) 186,500
San Jose	36,068,900	5.70%	57,345,551	5.95%	58,205,017	5.93%	38,205,400	5.93%	2,136,500
San Luis Obispo San Marcos Sonoma Stanislaus	13,831,100 14,992,800 10,030,700 15,942,400	2.18% 2.37% 1.58% 2.52%	19,262,269 21,948,623 14,039,931 22,762,896	2.00% 2.28% 1.46% 2.36%	20,234,044 24,631,206 14,854,015 23,703,010	2.06% 2.51% 1.51% 2.42%	13,281,500 16,167,800 9,750,100 15,558,500	2.06% 2.51% 1.51% 2.42%	(549,600) 1,175,000 (280,600) (383,900)
Campus Total	\$633,337,800	100.00%	\$963,418,826	100.00%	\$981,364,242	100.00%	\$644,328,800	100.00%	\$10,991,000

<sup>1</sup> Includes \$33.8 million grants funded by General Fund appropriation.

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System Budget Office 401 Golden Shore, 5<sup>th</sup> Floor Long Beach, CA 90802-4210 562-951-4560 Fax 562-951-4971 www.calstate.edu/budget

### Coded Memo B 2014-03

Campus Revised Final Budget Submittals Due by: September 5, 2014

10:	CSU Chief Fiscal Officers	-
From:	Ryan Storm, Interim Assistant Vice Chancellor for Budget	July Mill
Сору:	CSU Financial Officers, Budget Officers, Financial Aid Directors, Enrollment Planning and Resource Officers, and Enrollment Ma	
Date:	August 28, 2014	
Subject:	REVISED 2014/15 General Fund Final Budget Allocations	
Attachments:	Coded Memo B 2014-03, Attachments A-E	

This is to forward the revised General Fund budget allocations as a follow-up to the August 28, 2014 communication from Steve Relyea, Executive Vice Chancellor / Chief Financial Officer to campus presidents.

Following is a summary of the campus General Fund final budget allocation changes from the July 28, 2014 Coded Memo B 2014-02 to this Coded Memo B 2014-03:

Attachment B - General Fund Base Adjustments

• The chancellor in consultation with the presidents identified a need for additional funds to support CSU operations. Agreement was reached that a 1.137 percent assessment of the campuses and CO adjusted 2013/14 General Fund base should be made to address system needs. That 1.137 percent assessment equals \$24.5 million, which is added to Attachment B.

Attachment C – General Fund Adjustments

- Enrollment expenditure allocations returned to the full MC funding rate of \$9,737/FTES as shown in March, Coded Memo B 2014-01.
- Health benefits, new space, and deferred maintenance infrastructure financing NO change in adjustments from the July Coded Memo B 2014-02 allocation.
- Compensation total 3 percent compensation pool increase distributed by campus based on 2013/14 past year actual salaries.
- Tuition Fee Revenue Offset reflects revenue offset from enrollment growth tuition fee revenue ONLY (no adjustments to reflect change in revenue based on most recent published campus enrollment patterns).

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Please continue to refer to the July 28, 2014 Coded Memo B 2014-02 for further details on the methodology of campus allocation distributions and Budget Act of 2014 resources.

As Mr. Relyea provided in his communication, the revised allocations reflect the following principles based on the discussion at the August 19, 2014 Council of Presidents meeting:

- 1. There is an off-the-top assessment of roughly 1.1 percent of your General Fund to support CSU operations.
- 2. Enrollment is fully funded.
- 3. There are no adjustments for change in student mix, including nonresident student tuition fees.
- 4. Campuses retain flexibility to manage their budgets.
- 5. Campuses have been allocated a pro-rata share of the total 3 percent compensation pool based on 2013/14 actual salaries.
- 6. Campuses that had a significant reduction from the July allocation may receive partial one-time bridge funding due to commitments made.

Your prompt attention and assistance to complete the campus budget submission process are much appreciated.

Questions concerning this memorandum and attachments can be directed to System Budget Office staff at (562) 951-4560. Reference the staff directory for additional contact information and areas of staff focus.

RS:RR:CC

Attachments

ATTACHMENT A - 2014/15 REVISED Final Budget Allocations, Gross Budget Summary

Coded Memo B 2014-03, August 28, 2014

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
	201	3/14 FIRMS Fina	al Budget Def	ail	2014	/15 Budget Adjus	stments	Gross 2	2014/15 CSU Bud	lget Allocation	Totals	NET 2014/15 Allocation T Tuition Fee Di	-
		Campus			Gener	al Fund	<b>Tuition Fees</b>					Informat	,
	Coded Memo B_2013-02 General Fund Allocation	Reported Tuition Fee Revenue ( <u>before</u> tuition fee discounts)	Other Fee Revenue	Campus Reported Gross Final Budget	GF Base Adjustments	CSU GF Adjustments	Gross Tuition Fee Revenue Adjustments	General Fund Allocation	Tuition Fee Revenue ( <u>before</u> tuition fee discounts)	Unadjusted Other Fee Revenue and Reim.	Gross Budget Allocation	Total Net Tuition Fee Revenue (after tuition fee discounts)	Net Budget Allocations (Projected Allocations Available)
				(Sum of Cols. 1-3)	(Attach. B, Cols. 12 + 14)	(Attach. C, Col. 7)	(Attach. D, Cols. 6 + 9 + 10)	(Cols. 1 + 5 + 6)	(Cols. 2 + 7)	(= <i>Col.</i> 3)	(Sum Cols. 8 - 10)	(Col. 9 - Attach. E, Col. 2)	(Cols. 8 + 10 +12)
Bakersfield Channel Islands Chico	\$51,343,309 48,496,910 85,954,532	\$41,290,853 26,805,000 82,084,000	\$4,090,372 1,854,148 10,561,000	77,156,058 178,599,532	\$569,400 6,806,000 1,207,400	\$3,031,700 4,904,300 5,083,100	\$1,848,000 9,793,000 2,509,000	\$54,944,409 60,207,210 92,245,032	\$43,138,853 36,598,000 84,593,000	\$4,090,372 1,854,148 10,561,000	\$102,173,634 98,659,358 187,399,032	\$26,550,453 27,971,000 62,689,000	\$85,585,234 90,032,358 165,495,032
Dominguez Hills East Bay Fresno Fullerton	61,880,052 67,147,261 108,604,732 130,064,361	65,284,000 78,141,128 108,469,680 190,640,586	3,865,000 21,496,935 10,178,825 21,567,109	166,785,324 227,253,237	(131,400) 1,762,600 2,332,000 3,774,000	3,993,500 5,169,700 7,519,100 10,555,700	2,141,000 3,100,000 3,099,000 5,457,000	65,742,152 74,079,561 118,455,832 144,394,061	67,425,000 81,241,128 111,568,680 196,097,586	3,865,000 21,496,935 10,178,825 21,567,109	137,032,152 176,817,624 240,203,337 362,058,756	39,207,500 59,095,328 74,573,480	108,814,652 154,671,824 203,208,137
Humboldt Long Beach Los Angeles	60,415,210 141,554,836 103,544,039	43,010,000 183,009,177 112,888,040	8,922,305 28,302,436 18,223,954	112,347,515 352,866,449	301,900 4,536,400 2,131,000	3,141,000 10,850,600 6,522,000	1,085,000 7,611,000 2,381,000	63,858,110 156,941,836 112,197,039	44,095,000 190,620,177 115,269,040	8,922,305 28,302,436 18,223,954	302,038,730 116,875,415 375,864,449 245,690,033	146,455,986 30,883,700 138,575,777 71,044,740	312,417,156 103,664,115 323,820,049 201,465,733
Maritime Academy Monterey Bay Northridge	23,184,576 52,092,783 141,659,296	5,679,278 24,434,271 176,471,692	3,940,871 2,284,354 34,865,570	32,804,725 78,811,408	2,131,000 726,100 1,157,200 2,070,800	2,107,600 3,995,000 10,512,300	923,000 3,613,000 102,000	26,018,276 57,244,983 154,242,396	6,602,278 28,047,271 176,573,692	3,940,871 2,284,354 34,865,570	243,090,033 36,561,425 87,576,608 365,681,658	71,044,740 4,720,378 18,261,771 122,166,892	201,465,733 34,679,525 77,791,108 311,274,858
Pomona Sacramento San Bernardino	103,516,842 116,988,137 78,595,208	170,471,092 109,599,000 139,360,000 90,378,997	13,561,000 15,870,917 21,959,013	226,676,842 272,219,054	1,750,200 2,344,400 1,763,000	7,068,300 7,004,900 6,503,000	2,951,000 4,037,000 5,523,000	134,242,390 112,335,342 126,337,437 86,861,208	170,373,092 112,550,000 143,397,000 95,901,997	13,561,000 15,870,917 21,959,013	238,446,342 285,605,354 204,722,218	122,100,892 81,974,800 100,479,300 62,585,097	207,871,142 242,687,654 171,405,318
San Diego San Francisco San Jose	143,411,096 120,275,359 111,094,782	165,307,988 150,000,000 143,022,000	37,317,351 30,824,962 42,015,427	346,036,435 301,100,321	1,740,100 2,928,300 4,276,100	8,595,600 8,329,200 8,680,500	1,245,000 919,000 3,810,000	153,746,796 131,532,859 124,051,382	166,552,988 150,919,000 146,832,000	37,317,351 30,824,962 42,015,427	357,617,135 313,276,821 312,898,809	126,046,188 106,543,800 108,626,600	317,110,335 268,901,621 274,693,409
San Luis Obispo San Marcos Sonoma	95,997,068 55,597,552 49,467,083	99,340,000 49,145,000 44,580,800	54,988,000 10,781,000 5,577,199	250,325,068 115,523,552	1,824,800 1,155,900 602,300	7,650,100 5,515,100 3,673,100	2,999,000 2,777,000 2,085,000	105,471,968 62,268,552 53,742,483	102,339,000 51,922,000 46,665,800	54,988,000 10,781,000 5,577,199	262,798,968 124,971,552 105,985,482	89,057,500 35,754,200 36,915,700	2/9,517,468 108,803,752 96,235,382
Stanislaus	49,835,547	43,140,227	5,220,855		(72,900)	2,979,900	977,000	52,742,547	44,117,227	5,220,855	102,080,629	28,558,727	86,522,129
Campus Total	\$2,000,720,571	\$2,172,081,717	\$408,268,603	\$4,581,070,891	\$45,555,600	\$143,385,300	\$70,985,000	\$2,189,661,471	\$2,243,066,717	\$408,268,603	\$4,840,996,791	\$1,598,737,917	\$4,196,667,991
Chancellor's Office CalStateTeach International Programs	74,562,862 884,735 2,536,619	0 0 2,831,000	0 0 0	74,562,862 884,735 5,367,619	12,654,437 0 0	1,891,700 0 0	0 9,000 167,000	89,108,999 884,735 2,536,619	0 9,000 2,998,000	0 0 0	89,108,999 893,735 5,534,619	0 9,000 2,998,000	89,108,999 893,735 5,534,619
Summer Arts Systemwide Provisions GO Bond Debt Service and LR	11,800 161,247,413	544,932 0	36,075 1,000	592,807 161,248,413 90,536,000	0 (41,399,037) 205,780,000	0 (2,613,000) 0	(31,000) 0	11,800 117,235,376 296,316,000	513,932 0	36,075 1,000	561,807 117,236,376 296,316,000	513,932 0	5,534,617 561,807 117,236,376 296,316,000
CSU System Total	\$2,330,500,000	\$2,175,457,649	Ű		\$222,591,000	\$142,664,000	\$71,130,000	\$2,695,755,000	\$2,246,587,649	0	\$5,350,648,327	\$1,602,258,849	\$4,706,319,527

<sup>1</sup>The 2014/15 Final Budget total (Col. 8) has been increased by \$197.2M for CSU general obligation (GO) bond debt service formerly reported in statewide expenditures and moves \$99.1M for CSU lease revenue bonds (LRB) debt service to the main CSU GF appropriation item. The GO bond funds were NOT included in the CSU General Fund appropriation prior to 2014/15.

#### ATTACHMENT B - 2014/15 REVISED Final Budget Allocations, General Fund Base Adjustments

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)
	2013/14 Coded Memo B_2013-02 General Fund Allocation	2013/14 Est. Retirement Adjustment <sup>1</sup>	Revised 2013/14 General Fund Base (Cols. 1 + 2)	2013/14 Faculty Equity Salary Adjustment (SW Funded, One-	2013/14 1.34% (\$38M) Compensation Increase Pool	Other 2013/14 Full-Year Compensation Cost Adjustments	2013/14 Improving Student Success / Reduction of Bottleneck	2013/14 Base Enrollment Adjustments <sup>3</sup>	Other Adjustments	Campus Operating Fee Revenue, State Interest Assessment	Tuition Fee Discounts, GF Adjustments based on Campus Relative Student Need <sup>6</sup> (Attach D, Col. 11 + Attach. E, Col. 3)	General Fund Base Adjustments (Cols. 2 + Sum of Cols. 4- 11)	General Fund Base (before adjustment to support CSU Operations) (Cols. 1 + 12)	GF Adjustment to Support CSU Operations <sup>7</sup> (Col. 13 * 1.137%)	General Fund Base (after GF-Base Adjustment & before Attach. C Increase (Cols. 13 + 14)
Bakersfield Channel Islands Chico Dominguez Hills East Bay	\$51,343,309 48,496,910 85,954,532 61,880,052 67,147,261	\$298,300 255,000 566,600 376,400 518,100	\$51,641,609 48,751,910 86,521,132 62,256,452 67,665,361	\$30,400 12,000 70,400 38,900 41,200	\$744,000 653,000 1,468,000 918,000 1,359,000	\$50,100 54,400 92,800 72,700 80,100	\$0 0 393,200 0 664,300	\$4,854,000		\$20,700 13,100 42,300 31,600 45,500	\$22,900 1,600,500 (423,600) (858,900) (153,100)	\$1,166,400 7,442,000 2,209,700 578,700 2,555,100	\$52,509,709 55,938,910 88,164,232 62,458,752 69,702,361	(\$597,000) (636,000) (1,002,300) (710,100) (792,500)	\$51,912,709 55,302,910 87,161,932 61,748,652 68,909,861
Fresno Fullerton Humboldt Long Beach	108,604,732 130,064,361 60,415,210 141,554,836	699,700 1,043,100 361,100 1,128,900	109,304,432 131,107,461 60,776,310 142,683,736	67,700 90,200 50,100 53,500	1,838,000 2,695,000 960,000 2,903,000	94,000 153,700 62,600 164,500	498,400 458,000 0 675,000			54,200 96,900 23,700 96,500	355,800 776,200 (457,400) 1,195,000	3,607,800 5,313,100 1,000,100 6,216,400	112,212,532 135,377,461 61,415,310 147,771,236	(1,275,800) (1,539,100) (698,200) (1,680,000)	110,936,732 133,838,361 60,717,110 146,091,236
Los Angeles Maritime Academy Monterey Bay Northridge Pomona	103,544,039 23,184,576 52,092,783 141,659,296 103,516,842	654,400 99,000 256,200 1,100,000 702,700	104,198,439 23,283,576 52,348,983 142,759,296 104,219,542	60,100 7,900 25,900 111,400 72,800	1,798,000 244,000 672,000 2,926,000 1,923,000	102,200 26,000 49,600 184,000 82,500	322,600 0 165,100 404,000	451,000		59,900 4,400 12,500 96,600 56,300	349,100 168,800 753,400 (859,400) (280,500)	3,346,300 1,001,100 1,769,600 3,723,700 2,960,800	106,890,339 24,185,676 53,862,383 145,382,996 106,477,642	(1,215,300) (275,000) (612,400) (1,652,900) (1,210,600)	105,675,039 23,910,676 53,249,983 143,730,096 105,267,042
Sacramento San Bernardino San Diego San Francisco San Jose	116,988,137 78,595,208 143,411,096 120,275,359 111,094,782	795,000 573,000 1,085,500 1,001,300 921,200	117,783,137 79,168,208 144,496,596 121,276,659 112,015,982	112,200 55,300 87,100 34,500 72,700	2,082,000 1,538,000 2,796,000 2,613,000 2,500,000	116,400 77,200 163,900 117,200 130,900	496,100 490,000 290,300 675,000 350,000	450,000		70,900 51,300 92,600 82,600 84,500	$44,100 \\ (547,700) \\ (1,106,100) \\ (178,500) \\ 1,543,500$	3,716,700 2,687,100 3,409,300 4,345,100 5,602,800	120,704,837 81,282,308 146,820,396 124,620,459 116,697,582	(1,372,300) (924,100) (1,669,200) (1,416,800) (1,326,700)	119,332,537 80,358,208 145,151,196 123,203,659 115,370,882
San Luis Obispo San Marcos Sonoma Stanislaus	95,997,068 55,597,552 49,467,083 49,835,547	862,800 390,100 331,700 290,400	96,859,868 55,987,652 49,798,783 50,125,947	80,100 37,700 44,700 41,700	2,107,000 992,000 842,000 740,000	131,900 43,400 46,200 53,100	675,000 0 527,200 0			70,500 27,400 22,900 22,100	(977,600) 318,000 (636,600) (647,900)	2,949,700 1,808,600 1,178,100 499,400	98,946,768 57,406,152 50,645,183 50,334,947	(1,124,900) (652,700) (575,800) (572,300)	97,821,868 56,753,452 50,069,383 49,762,647
Campus Total	\$2,000,720,571	\$14,310,500	\$2,015,031,071	\$1,298,500	\$37,311,000	\$2,149,400	\$7,084,200	\$5,755,000	\$0	\$1,179,000	\$0	\$69,087,600	\$2,069,808,171	(\$23,532,000)	\$2,046,276,171
Chancellor's Office CalStateTeach International Programs Summer Arts Systemwide Provisions	74,562,862 884,735 2,536,619 11,800 161,247,413	294,100 0 0 1,027,400	74,856,962 884,735 2,536,619 11,800 162,274,813	0 0 0 (1,298,500)	689,000 0 0 (38,000,000)	0 0 0 (2,149,400)	10,115,800 0 0 (17,200,000)	(5,755,000)	2,558,537 (2,558,537)	0 0 0 0 0	0 0 0 0 0	13,657,437 0 0 0 (65,934,037)	88,220,299 884,735 2,536,619 11,800 95,313,376	(1,003,000) 0 0 24,535,000	87,217,299 884,735 2,536,619 11,800 119,848,376
GO Bond Debt Service and LR CSU System Total	B 90,536,000 \$2,330,500,000	0 \$15,632,000	90,536,000 \$2,346,132,000	0 \$0	0 \$0	0 \$0	0 \$0	\$0	205,780,000 <sup>4</sup> \$205,780,000	0 \$1,179,000	0 \$0	205,780,000 \$222,591,000	296,316,000 \$2,553,091,000	0	296,316,000 \$2,553,091,000

<sup>1</sup>Beginning in 2013/14 per the state Budget Act of 2013, AB 110, GF adjustments for CSU employer retirement contributions to CalPERS will be based on the university's 2013/14 pensionable payroll. This 2013/14 est. retirement adjustment by campus is based on July-Dec. 2013 CSU Operating Fund pensionable payroll annualized. The allocations may be adjusted further after reconciliation with the state on the full-year 2013/14 pensionable payroll amount, which is expected in fall 2014.

<sup>2</sup>Campus base budget adjustments for \$7.2M awards to improve student success are distributed. Funding for reduction of bottleneck courses will continue to be determined through Academic Affairs (A.A.) RFP process and related funding is moved from Systemwide Provisions to Chancellor's Office A.A.

<sup>3</sup>2013/14 base enrollment adjustments for Channel Islands (1,033 FTES), Maritime Academy (68 FTES) and San Bernardino (100 FTES) at the 2013/14 GF marginal cost rate.

<sup>4</sup>2014/15 Final Budget folds \$197.2M CSU GO bond debt service from statewide expenditures into the CSU main GF appropriation and \$8.5M increase in lease revenue bond debt service.

<sup>5</sup>The CSU 2014/15 fee revenue interest assessment (\$1.804M) from the state represents a \$1.179M reduction (return to CSU) from the 2013/14 interest amount assessed (\$2.983M).

<sup>6</sup>The difference between the tuition fee discount adjustments (Attach. D, Col. 11) and distribution based on campus relative need (Attach. E, Col. 3) results in GF allocation adjustments by campus.

<sup>7</sup>Equivalent to 1.137% GF adjustments assessment of \$24.5M to support CSU operations.

ATTACHMENT	C - 2014/15 REVISED	) Final Budget Allocations	, CSU General Fund Adjustments
			,

	(1) 2014/15 Marginal Cost Funding for Enrollment Growth (Attach. D, Col. 3	(2) Health Benefits	(3) Ops. & Maint. of New Space Need <u>and</u> Deferred Maintenance / Infrastructure Financing <sup>1</sup>	(4) 3% Compensation Pool Increase <sup>2</sup>	(5) Other Expenditure Adjustments	(6) Tuition Fee Revenue Offset	(7) General Fund Adjustments
	(Anach. D, Col. 5 @\$9,737/FTES)					(Attach. D, Col. 12)	(Sum Cols. 1 - 6)
Bakersfield	\$1,558,000	\$253,000	\$196,000	\$1,796,700		(\$772,000)	\$3,031,700
Channel Islands	5,842,000	246,000	0	1,655,300		(2,839,000)	4,904,300
Chico	1,947,000	534,000	0	3,506,100		(904,000)	5,083,100
Dominguez Hills	2,921,000	312,000	0	2,440,500		(1,680,000)	3,993,500
East Bay	3,165,000	408,000	0	3,231,700		(1,635,000)	5,169,700
Fresno	3,895,000	619,000	501,000	4,449,100		(1,945,000)	7,519,100
Fullerton	6,572,000	872,000	2,000	6,624,700		(3,515,000)	10,555,700
Humboldt	974,000	335,000	0	2,279,000		(447,000)	3,141,000
Long Beach	6,329,000	870,000	0	7,038,600		(3,387,000)	10,850,600
Los Angeles	3,749,000	516,000	46,000	4,321,000		(2,110,000)	6,522,000
Maritime Academy	1,237,000	71,000	580,000	605,600		(386,000)	2,107,600
Monterey Bay	3,895,000	222,000	0	1,645,000		(1,767,000)	3,995,000
Northridge	5,550,000	903,000	0	7,034,300		(2,975,000)	10,512,300
Pomona	3,895,000	604,000	0	4,535,300		(1,966,000)	7,068,300
Sacramento	1,947,000	678,000	0	4,981,900	\$442,000 3	(1,044,000)	7,004,900
San Bernardino	4,869,000	480,000	0	3,665,000		(2,511,000)	6,503,000
San Diego	1,704,000	891,000	272,000	6,596,600		(868,000)	8,595,600
San Francisco	2,697,000	799,000	0	6,217,200		(1,384,000)	8,329,200
San Jose	4,382,000	773,000	0	5,878,500		(2,353,000)	8,680,500
San Luis Obispo	3,165,000	657,000	0	5,259,100		(1,431,000)	7,650,100
San Marcos	6,329,000	328,000	0	2,289,100		(3,431,000)	5,515,100
Sonoma	2,629,000	282,000	0	2,020,100		(1,258,000)	3,673,100
Stanislaus	1,947,000	253,000	0	1,802,900		(1,023,000)	2,979,900
Campus Total	\$81,198,000	\$11,906,000	\$1,597,000	\$89,873,300	\$442,000	(\$41,631,000)	\$143,385,300
Chancellor's Office	0	160,000	0	1,731,700		0	1,891,700
CalStateTeach	0	0	0	0		0	0
International Programs	0	0	0	0		0	0
Summer Arts	0	0	0	0		0	0
Systemwide Provisions	0	0	10,000,000	1,000,000	(13,613,000) 4	0	(2,613,000)
CSU System Total	\$81,198,000	\$12,066,000	\$11,597,000	\$92,605,000	(\$13,171,000)	(\$41,631,000)	\$142,664,000

<sup>1</sup>Operations of new space is funded at \$10.45 per square foot and \$10 million will be used to finance a multi-million dollar initiative to address CSU deferred maintenance needs.

<sup>2</sup>3% compensation increase is distributed based on 2013/14 actual salaries; \$1 million balance in SWPs held pending outcomes of collective bargaining.

<sup>3</sup>Augmentation included in the 2014/15 Budget Act for Center for California Studies.

<sup>4</sup>Reflects allocation and retention of available resources to support systemwide operating budget initiatives.

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
			Enrollmer	nt			014/15 (Gross)	<b>Tuition Fee R</b>	evenue Adju	stments		<b>Tuition Fee Revenue</b> A	
		2013/14				2013/14					2014/15		2014/15
		FTES	2014/15	2014/15	2014/15	Enrollment				2014/15 Gross Tuition	Enrollment	2014/15 NET Tuition	Total NET
	2013/14	Target	Budget	Budget	Non-	Adjustments				Fee Revenue Increase	Growth, Tuition	Fee Revenue Increase	Tuition Fee
	FTES	Adjust-	FTES	FTES	resident	Tuition Fee	D	ue to Changes	in	From 2014/15	Fee Discount	From 2014/15	Revenue
	Target	ments	Growth	Target	FTES <sup>1</sup>	Revenue	Student	Enrollment Pa	tterns <sup>2</sup>	Enrollment Growth	Adjustments	Enrollment Growth	Adjustments
	Resident				Resident	Nonresident	Total	Resident Only					
				(Sum Cols. 1-					(Cols. 7 + 8)	Budget Targets	(Col. 3 * -\$1,318 MC Fin. Aid)	(Cols. 10 + 11)	(Cols. 6 + 9 + 12)
				3)						6	r in. Ala)		
Bakersfield	7,056		160	7,216	144		\$827,000	\$38,000	\$865,000	\$983,000	(\$211,000)	\$772,000	\$1,637,000
Channel Islands	3,367	1,033	600	5,000	23	\$6,342,000	(234,000)	55,000	(179,000)	. ,	(791,000)	2,839,000	9,002,000
Chico	14,363		200	14,563	584		990,000	351,000	1,341,000	1,168,000	(264,000)	904,000	2,245,000
Dominguez Hills	9,628		300	9,928	82		97,000	(31,000)	66,000	2,075,000	(395,000)	1,680,000	1,746,000
East Bay	11,436		325	11,761	1,044		1,243,000	(206,000)	1,037,000	2,063,000	(428,000)	1,635,000	2,672,000
Fresno	17,778		400	18,178	426		478,000	149,000	627,000	2,472,000	(527,000)	1,945,000	2,572,000
Fullerton	27,198		675	27,873	951		204,000	848,000	1,052,000	4,405,000	(890,000)	3,515,000	4,567,000
Humboldt	7,151		100	7,251	202		436,000	70,000	506,000	579,000	(132,000)	447,000	953,000
Long Beach	27,198		650	27,848	1,068		2,916,000	451,000	3,367,000	4,244,000	(857,000)	3,387,000	6,754,000
Los Angeles	16,546		385	16,931	516		(560,000)	324,000	(236,000)	2,617,000	(507,000)	2,110,000	1,874,000
Maritime Academy	1,106	68	127	1,301	35	286,000	64,000	20,000	84,000	553,000	(167,000)	386,000	756,000
Monterey Bay	4,617		400	5,017	91		1,305,000	14,000	1,319,000	2,294,000	(527,000)	1,767,000	3,086,000
Northridge	25,573		570	26,143	1,764		(4,055,000)	431,000	(3,624,000)	3,726,000	(751,000)	2,975,000	(649,000)
Pomona	17,356		400	17,756	579		158,000	300,000	458,000	2,493,000	(527,000)	1,966,000	2,424,000
Sacramento	21,885		200	22,085	331		2,839,000	(110,000)	2,729,000	1,308,000	(264,000)	1,044,000	3,773,000
San Bernardino	14,016	100	500	14,616	833	628,000	624,000	1,101,000	1,725,000	3,170,000	(659,000)	2,511,000	4,864,000
San Diego	26,225		175	26,400	2,073		(1,779,000)	1,925,000	146,000	1,099,000	(231,000)	868,000	1,014,000
San Francisco	23,074		277	23,351	1,535		(702,000)	(128,000)	(830,000)		(365,000)	1,384,000	554,000
San Jose	21,298		450	21,748	1,395		(123,000)	987,000	864,000	2,946,000	(593,000)	2,353,000	3,217,000
San Luis Obispo	16,192		325	16,517	1,558		(272,000)	1,412,000	1,140,000	1,859,000	(428,000)	1,431,000	2,571,000
San Marcos	7,741		650	8,391	168		(1,736,000)	225,000	(1,511,000)		(857,000)	3,431,000	1,920,000
Sonoma	7,540		270	7,810	77		379,000	92,000	471,000	1,614,000	(356,000)	1,258,000	1,729,000
Stanislaus	6,877		200	7,077	80		7,000	(317,000)	(310,000)	1,287,000	(264,000)	1,023,000	713,000
Campus Total	335,221	1,201	8,339	344,761	15,556	\$7,256,000	\$3,106,000	\$8,001,000	\$11,107,000	\$52,622,000	(\$10,991,000)	\$41,631,000	\$59,994,000
Chancellor's Office	0		0	0	0		0	0	0	0	0	0	0
CalStateTeach	606		0	606	0		9,000	0	9,000	0	0	0	9,000
International Programs	632		0	632	9		147,000	20,000	167,000	0	0	0	167,000
Summer Arts	51		0	51	2		(39,000)	8,000	(31,000)	0	0	0	(31,000)
Systemwide Provisions	0		0	0	0		0	0	0	0	0	0	0
Grand Total	336,510	1,201	8,339	346,050	15,568	\$7,256,000	\$3,223,000	\$8,029,000	\$11,252,000	\$52,622,000	(\$10,991,000)	\$41,631,000	\$60,139,000

<sup>1</sup>The nonresident FTES is equal to the 2012/13 actual FTES. <sup>2</sup>Represents the change in actual student enrollment patterns from 2011/12 to 2012/13 (past-year actual) including systemwide 1,240 nonresident FTES growth.

## ATTACHMENT E - 2014/15 Final Budget Allocations, Tuition Fee Discount Adjustments (no changes)

	(1)						(2)		(3)
					2014/15 Tuiti	on Fee Dis	count Adjustmer	nts	
		2012.02	Academic Year (AY) Eligi Eligibility Based on 2012/13 Re		Eligibility Further Reflect Funded E			Budget Tuition Fee ne Revenue)	-
a	Coded Memo I			Final Database With 2014/15		)12/13 to	and GF Grants		Tuition Fee Discount
Campus	Final Budget A		Tuition Fee		2014/15		Distributed Base		Adjustments
	\$	%	\$	%	\$	%	\$	%	(Cols. 2 - 1)
Bakersfield Channel Islands	\$16,354,500 6,235,500	2.58% 0.98%	\$24,474,674 10,254,174	2.54% 1.06%	\$25,271,980 13,143,038	2.58% 1.34%	\$16,588,400 8,627,000	2.58% 1.34%	\$233,900 2,391,500
Chico	22,063,600	3.48%	32,211,452	3.34%	33,370,245	3.40%	21,904,000	3.40%	(159,600)
Dominguez Hills	28,681,400	4.53%	41,571,097	4.31%	42,988,672	4.38%	28,217,500	4.38%	(463,900)
East Bay	21,870,900	3.45%	35,685,077	3.70%	33,738,517	3.44%	22,145,800	3.44%	274,900
Fresno	36,112,400	5.70%	54,570,157	5.66%	56,361,306	5.74%	36,995,200	5.74%	882,800
Fullerton	47,975,400	7.58%	75,154,247	7.80%	75,627,701	7.71%	49,641,600	7.71%	1,666,200
Humboldt	13,536,700	2.14%	19,440,951	2.02%	20,127,044	2.05%	13,211,300	2.05%	(325,400)
Long Beach	49,992,400	7.89%	76,777,767	7.97%	79,288,427	8.08%	52,044,400	8.08%	2,052,000
Los Angeles	43,368,200	6.85%	70,069,954	7.27%	67,374,555	6.87%	44,224,300	6.87%	856,100
Maritime Academy	1,546,100	0.24%	2,010,416	0.21%	2,612,533	0.27%	1,881,900	0.27%	335,800
Monterey Bay	8,505,100	1.34%	13,131,373	1.36%	14,908,021	1.52%	9,785,500	1.52%	1,280,400
Northridge	54,515,200	8.61%	82,413,057	8.55%	82,887,317	8.45%	54,406,800	8.45%	(108,400)
Pomona	30,328,700	4.79%	45,430,212	4.72%	46,580,517	4.75%	30,575,200	4.75%	246,500
Sacramento	42,609,600	6.73%	63,816,984	6.62%	65,384,080	6.66%	42,917,700	6.66%	308,100
San Bernardino	33,205,600	5.24%	50,972,863	5.29%	50,757,507	5.17%	33,316,900	5.17%	111,300
San Diego	41,381,900	6.53%	62,684,684	6.51%	61,711,049	6.29%	40,506,800	6.29%	(875,100)
San Francisco	44,188,700	6.98%	67,390,417	6.99%	67,604,441	6.89%	44,375,200	6.89%	186,500
San Jose	36,068,900	5.70%	57,345,551	5.95%	58,205,017	5.93%	38,205,400	5.93%	2,136,500
San Luis Obispo	13,831,100	2.18%	19,262,269	2.00%	20,234,044	2.06%	13,281,500	2.06%	(549,600)
San Marcos	14,992,800	2.37%	21,948,623	2.28%	24,631,206	2.51%	16,167,800	2.51%	1,175,000
Sonoma	10,030,700	1.58%	14,039,931	1.46%	14,854,015	1.51%	9,750,100	1.51%	(280,600)
Stanislaus	15,942,400	2.52%	22,762,896	2.36%	23,703,010	2.42%	15,558,500	2.42%	(383,900)
Campus Total	\$633,337,800	100.00%	\$963,418,826	100.00%	\$981,364,242	100.00%	\$644,328,800	100.00%	\$10,991,000

<sup>1</sup> Includes \$33.8 million grants funded by General Fund appropriation.

## **Divisional Allocations**

Operating Fund Summary

## 2014-15

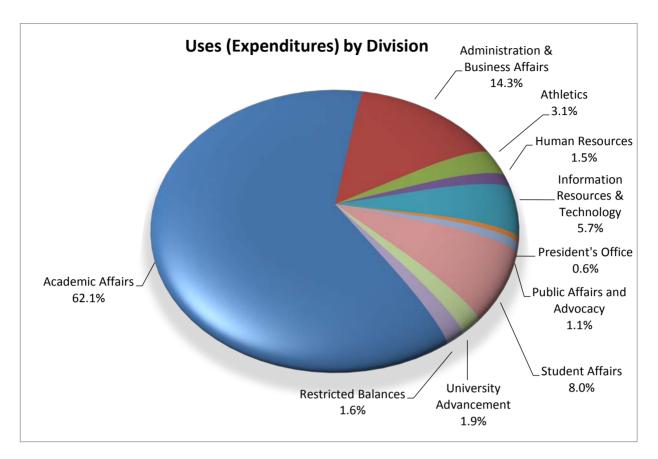
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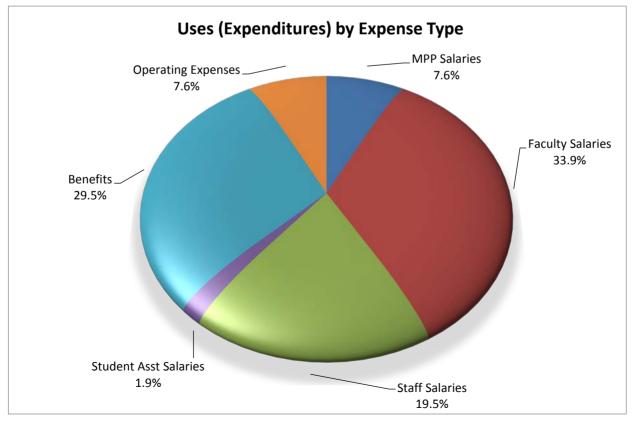
\$ Amount

Prior Year Carry Forward Balance		\$11,128,774
Sources (Budget) derived from CFS Scenarios		
Initial Allocations		\$136,061,119
Prior Year Encumbrance Allocations		
		\$2,609,468
One-Time Allocations from University Reserves		\$4,857,436
Centrally Funded Compensation Increases		\$4,520,265
CO Cash Posting Orders		\$1,466,338
Release Time		\$1,130,614
Benefits Allocations		\$65,716,222
Miscellaneous Budget Transfers		\$174,643
Revenue from Various Sources		\$14,864,603
Total Sources (Budget)		\$231,400,708
Usos (Expandituros) by Division		
Uses (Expenditures) by Division Academic Affairs	1291.33	120 067 262
Administration & Business Affairs	296.65	139,867,263
Administration & Business Analis Athletics		32,214,468
	80.23	6,962,048
Human Resources	32.70	3,459,702
Information Resources & Technology	85.48	12,810,781
President's Office	7.02	1,414,445
Public Affairs and Advocacy	18.38	2,380,740
Student Affairs	194.70	18,004,575
University Advancement	31.64	4,280,627
Restricted Balances	66.25	3,688,774
Total Uses (Expenditures) by Division	2,104.39	225,083,423
Uses (Expenditures) by Expense Type		
MPP Salaries	153.31	\$17,007,375
Faculty Salaries	1,035.75	\$76,397,183
Staff Salaries	915.33	\$43,950,777
Student Assistant Salaries	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\$4,207,256
Benefits		\$66,483,668
Operating Expenses		\$17,037,164
Total Uses (Expenditures) by Expense Type	2,104.39	\$225,083,423
	·	
Budget Balance Available		
Prior Year Carry Forward Balance		\$11,128,774
Total Sources (Budget)		\$231,400,708
Total Uses (Expenses)		(\$225,083,423)
Year-End Encumbrances		(\$3,077,653)
Budget Balance Available		\$14,368,406

## **Divisional Allocations** Uses (Expenditures) by Division and Expense Type

## 2014-15

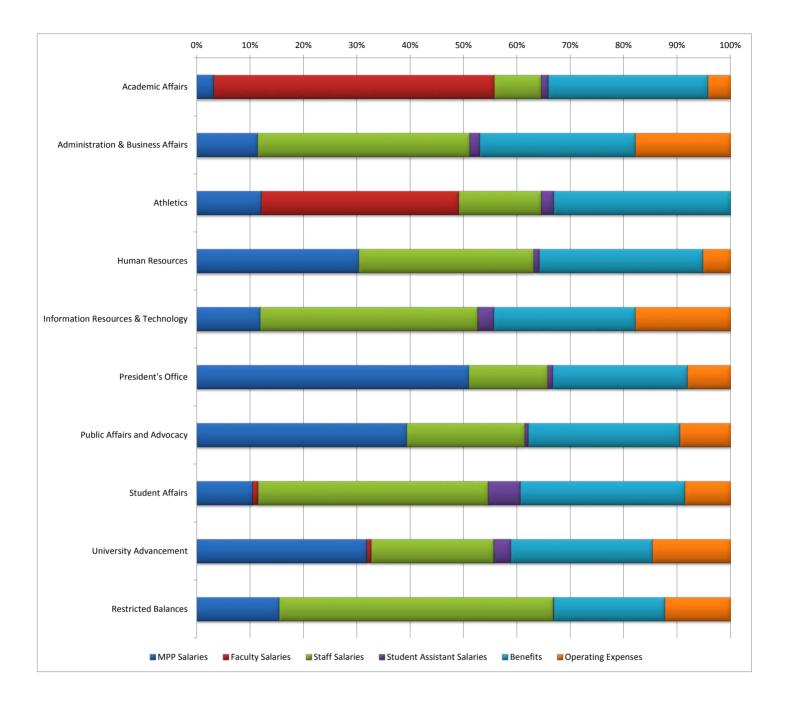




#### Divisional Allocations Operating Fund Summary by Division and Source/Expense Type 2014-15

	Academic	Administration &		Human	Information Resources &	President's	Public Affairs	Student	University	Restricted	
	Affairs	Business Affairs	Athletics	Resources	Technology	Office	and Advocacy	Affairs	Advancement	Balances	Total
SOURCES							-				
Initial Allocations	88,791,301	15,033,093	2,857,388	1,947,659	6,929,344	1,052,936	1,448,937	11,609,891	2,900,278	3,490,292	136,061,119
Prior Year Carry Forward Balance	6,237,009	2,121,293		434,579	(64,952)	519,770	(208,563)	1,270,266	84,589	734,783	11,128,774
Prior Year Encumbrance Allocations	643,046	547,946		33,552	1,022,966	12,552	73,339	173,685	57,913	44,469	2,609,468
One-Time Allocations	1,818,776	1,520,011	135,000	102,519	250,000	101,116	180,014	500,000	250,000	-	4,857,436
Compensation Increases	3,224,267	434,836	93,024	62,469	190,664	33,544	42,384	349,750	67,680	21,648	4,520,265
Other On-Campus Allocations (Misc, CPOs)	888,188	247,508			101,684	25,000		71,870		132,088	1,466,338
Release Time	1,078,670							51,944		-	1,130,614
Benefits Allocations	41,823,769	9,392,219	2,304,434	1,061,073	3,400,926	356,822	675,413	5,563,588	1,137,156	821	65,716,222
Miscellaneous Budget Transfers	628,581	(242,495)	(5,175)	59	104,466	(26,484)	21,480	(197,974)	(9,787)	(98,026)	174,643
Alternate Fund Allocations	3,309,172	7,119,577	1,589,377	496,962	1,831,785		56,751	432,973	22,597	5,409	14,864,603
TOTAL SOURCES	148,442,778	36,173,987	6,974,048	4,138,872	13,766,883	2,075,256	2,289,755	19,825,992	4,510,427	4,331,484	242,529,482
EXPENSE TYPE (FTE)											
MPP Salaries	34.13	37.66	7.99	9.85	12.60	3.92	8.57	20.82	11.80	5.97	153.31
Faculty Salaries	990.06		43.52					2.17			1035.75
Staff Salaries	267.14	258.99	28.73	22.85	72.88	3.10	9.81	171.72	19.84	60.28	915.33
TOTAL EXPENSES (FTE)	1291.33	296.65	80.23	32.70	85.48	7.02	18.38	194.70	31.64	66.25	2104.39
EXPENSE TYPE (\$)											
MPP Salaries	4,408,293	3,683,146	844.704	1,052,438	1.527.931	721,761	937,541	1,896,273	1,364,932	570,356	17.007.375
Faculty Salaries	73,614,823	5,000,110	2,575,160	1,002,100	1,027,701	721,701	707,011	172,200	35,000	070,000	76,397,183
Staff Salaries	12,321,973	12.798.973	1,080,733	1,134,892	5,222,580	209,527	526,465	7.775.323	983,932	1,896,379	43,950,777
Student Assistant Salaries	1,796,465	599.385	157.017	33,697	382,678	13,333	15,793	1,068,979	136,511	3,398	4,207,256
Benefits	41,823,846	9,392,219	2,304,434	1,061,073	3,400,926	356,822	675,413	5,563,866	1,137,156	767,913	66,483,668
Operating Expenses	5,901,864	5,740,743		177,602	2,276,667	113,002	225,528	1,527,935	623,095	450,729	17,037,164
TOTAL EXPENSES (\$)	139,867,263	32,214,468	6,962,048	3,459,702	12,810,781	1,414,445	2,380,740	18,004,575	4,280,627	3,688,774	225,083,423
BUDGET BALANCE AVAILABLE											
Total Sources (Budget)	148,442,778	36,173,987	6,974,048	4,138,872	13,766,883	2,075,256	2,289,755	19,825,992	4,510,427	4,331,484	242,529,482
Total Uses (Expenses)	(139,867,263)	(32,214,468)	(6,962,048)	(3,459,702)	(12,810,781)	(1,414,445)	(2,380,740)	(18,004,575)	(4,280,627)	(3,688,774)	(225,083,423)
Year-End Encumbrances	(839,680)	(716,112)	(12,000)	(102,868)	(1,147,307)	(4,827)	(22,683)	(122,386)	(96,467)	(13,322)	(3,077,653)
BUDGET BALANCE AVAILABLE	7,735,836	3,243,407	(0)	576,301	(191,205)	655,984	(113,668)	1,699,031	133,333	629,388	14,368,406

#### Divisional Allocations Expense Type by Division 2014-15



# General Operating Fund Multi-Year Summary Detail

CAMPUS DIVISION	Description	2011/12	%	2012/13	%	2013/14	%	2014/15	%	2015/16
Academic Affairs	Prior Year Carryover	13,166,364	71%	9,400,839	71%	6,632,996	94%	6,237,009	124%	7,735,836
	Prior Year Encumbrances	1,076,371	81%	874,658	169%	1,476,786	44%	643,046	131%	839,680
	Initial Baseline	84,223,061	92%	77,117,065	107%	82,462,089	108%	88,791,301	108%	95,466,950
	Misc Budget Entries	38,478,686	116%	44,556,849	98%	43,501,880	121%	52,771,423		
	Year End Budget	136,944,482	96%	131,949,411	102%	134,073,751	111%	148,442,779		
	Year End Expenditures	(126,674,468)	98%	(123,838,914)	103%	(127,202,257)	110%	(139,867,263)		
	Year End Encumbrances	(880,289)	168%	(1,477,501)	43%	(634,483)	132%	(839,680)		
	Budget Balance Available	9,389,725	71%	6,632,996	94%	6,237,009	124%	7,735,836		
Administration 0 During and Affairs		2 401 422	1100/	2 00/ 074	10/	45 140	4/000/	2 121 202	1520/	2 2 4 2 4 0 7
Administration & Business Affairs	Prior Year Carryover	3,491,422	112%	3,896,074	1%	45,149	4698%	2,121,293	153%	3,243,407
(includes Special Projects)	Prior Year Encumbrances	2,038,502	56%	1,149,741	154%	1,772,941	31%	547,946	131%	716,112
	Initial Baseline	13,595,988	91%	12,307,205	112%	13,832,847	109%	15,033,093	105%	15,775,901
	Misc Budget Entries	14,747,656	84%	12,404,341	126%	15,640,768	118%	18,471,656		
	Year End Budget	33,873,568	88%	29,757,362	105%	31,291,705	116%	36,173,987		
	Year End Expenditures	(28,827,752)	97%	(27,939,273)	103%	(28,662,961)	112%	(32,214,468)		
	Year End Encumbrances	(1,149,741)	154%	(1,772,940)	29%	(507,452)	141%	(716,112)		
	Budget Balance Available	3,896,075	1%	45,149	4698%	2,121,293	153%	3,243,407		
Athletics	Prior Year Carryover	-	n/a	-	n/a	-	n/a	-	n/a	-
	Prior Year Encumbrances	-	n/a	-	n/a	-	n/a	-	n/a	12,000
	Initial Baseline	2,589,065	90%	2,334,910	114%	2,651,656	108%	2,857,388	109%	3,120,665
	Misc Budget Entries	3,003,859	117%	3,512,130	113%	3,957,247	104%	4,116,660		-, -,
	Year End Budget	5,592,924	105%	5,847,040	113%	6,608,903	106%	6,974,048		
	Year End Expenditures	(5,592,924)	105%	(5,847,040)	113%	(6,608,903)	105%	(6,962,048)		
	Year End Encumbrances	(0/0/2//2/)	n/a	-	n/a	-	n/a	(12,000)		
	Budget Balance Available	-	n/a	-	n/a	-	n/a	-		
		005 740	15/0/	(	= / 0 /	004 707	1000/	404 570	1000/	57/ 000
Human Resources	Prior Year Carryover	385,710	156%	600,823	56%	334,727	130%	434,579	133%	576,302
	Prior Year Encumbrances	62,708	103%	64,629	184%	118,621	28%	33,552	307%	102,868
	Initial Baseline	1,761,405	91%	1,604,643	109%	1,750,018	111%	1,947,659	105%	2,042,946
	Misc Budget Entries	1,594,631	86%	1,375,648	108%	1,484,722	116%	1,723,082		
	Year End Budget	3,804,454	96%	3,645,743	101%	3,688,088	112%	4,138,872		
	Year End Expenditures	(3,139,002)	102%	(3,192,395)	101%	(3,222,654)	107%	(3,459,702)		
	Year End Encumbrances	(64,629) 600,823	<u>184%</u> 56%	<u>(118,621)</u> 334,727	<u>26%</u> 130%	(30,855) 434,579	<u>333%</u> 133%	(102,868) 576,302		
	Budget Balance Available	000,823	30%	334,727	130%	434,579	13370	576,302		
Information Resources & Technology	Prior Year Carryover	7,139	10735%	766,360	124%	950,566	-7%	(64,952)	294%	(191,205)
	Prior Year Encumbrances	782,183	19%	152,324	141%	214,237	477%	1,022,966	112%	1,147,307
	Initial Baseline	6,635,459	90%	5,971,913	110%	6,573,359	105%	6,929,344	104%	7,226,664
	Misc Budget Entries	4,302,382	97%	4,190,763	106%	4,428,282	133%	5,879,525		
	Year End Budget	11,727,163	94%	11,081,360	110%	12,166,444	113%	13,766,883		
	Year End Expenditures	(10,808,480)	92%	(9,916,557)	113%	(11,208,430)	114%	(12,810,781)		
	Year End Encumbrances	(152,324)	141%	(214,237)	477%	(1,022,966)	112%	(1,147,307)		
	Budget Balance Available	766,360	124%	950,566	-7%	(64,952)	294%	(191,205)		
President's Office	Prior Year Carryover	674,768	102%	689,557	100%	692,617	75%	519,770	126%	655,984
	Prior Year Encumbrances	4,374	178%	7,800	51%	3,991	314%	12,552	38%	4,827
	Initial Baseline	834,762	113%	939,762	108%	1,014,078	104%	1,052,936	105%	1,104,418
	Misc Budget Entries	345,219	127%	440,097	103%	453,231	104 %	489,998	10370	1,104,410
	Year End Budget	1,859,123	112%	2,077,216	103 %	2,163,918	96%	2,075,256		
	Year End Expenditures	(1,161,765)	112%	(1,380,608)	104 %	(1,631,596)	90 <i>%</i> 87%	(1,414,445)		
	Year End Encumbrances	(1,101,703) (7,800)	51%	(1,380,808) (3,991)	315%	(1,031,590)	38%	(1,414,445) (4,827)		
	Budget Balance Available	689,557	100%	692,617	75%	519,770	126%	655,984		
	Duuyet Dalatice Available	007,007	10070	072,01/	1070	519,770	12070	000,904		

# General Operating Fund Multi-Year Summary Detail

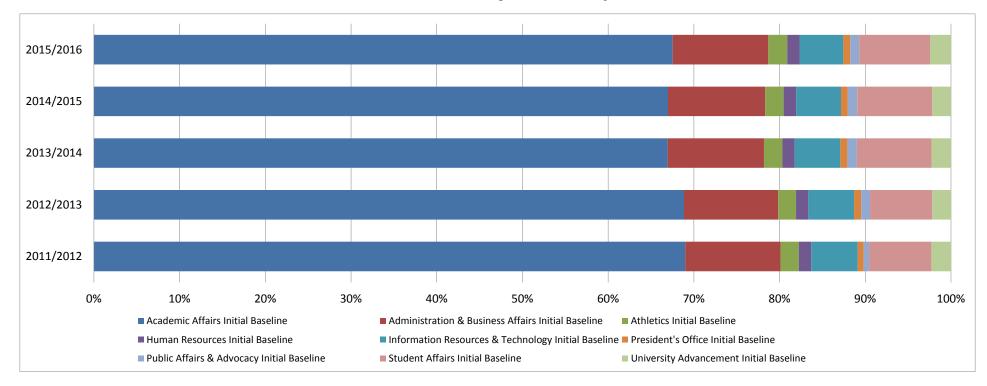
CAMPUS DIVISION	Description	2011/12	%	2012/13	%	2013/14	%	2014/15	%	2015/16
Public Affairs & Advocacy	Prior Year Carryover	208,627	-113%	(235,344)	93%	(219,636)	95%	(208,563)	55%	(113,668)
	Prior Year Encumbrances	3,831	16%	605	6013%	36,377	202%	73,339	31%	22,683
	Initial Baseline	789,758	145%	1,145,782	119%	1,363,071	106%	1,448,937	104%	1,513,055
	Misc Budget Entries	276,336	300%	829,344	128%	1,060,502	92%	976,042		
	Year End Budget	1,278,552	136%	1,740,388	129%	2,240,314	102%	2,289,755		
	Year End Expenditures	(1,513,292)	127%	(1,923,647)	123%	(2,375,538)	100%	(2,380,740)		
	Year End Encumbrances	(605)	6013%	(36,377)	202%	(73,339)	31%	(22,683)		
	Budget Balance Available	(235,345)	93%	(219,636)	95%	(208,563)	55%	(113,668)		
Student Affairs	Prior Year Carryover	2,084,108	75%	1,567,007	79%	1.231.857	103%	1,270,266	134%	1,699,031
	Prior Year Encumbrances	104,656	87%	91,182	76%	69,371	250%	173,685	70%	122,386
	Initial Baseline	8,866,269	92%	8,120,693	132%	10,736,609	108%	11,609,891	101%	11,720,455
	Misc Budget Entries	4,586,687	104%	4,747,874	128%	6,078,502	111%	6,772,150		, , , , , , , , , , , , , , , , , , , ,
	Year End Budget	15,641,720	93%	14,526,756	125%	18,116,339	109%	19,825,992		
	Year End Expenditures	(13,983,531)	95%	(13,226,243)	126%	(16,663,826)	108%	(18,004,575)		
	Year End Encumbrances	(91,182)	75%	(68,656)	265%	(182,247)	67%	(122,386)		
	Budget Balance Available	1,567,007	79%	1,231,857	103%	1,270,266	134%	1,699,031		
University Advancement	Prior Year Carryover	7,322	1706%	124,936	155%	193,080	44%	84,589	158%	133,333
University Advancement	Prior Year Encumbrances	58,809	46%	26,970	80%	21,457	270%	57,913	167%	96,467
	Initial Baseline	2,797,532	88%	2,458,999	113%	2,787,447	104%	2,900,278	118%	3,411,462
	Misc Budget Entries	1,237,298	87%	1,074,751	105%	1,129,217	130%	1,467,646	11070	5,411,402
	Year End Budget	4,100,961	90%	3,685,656	112%	4,131,201	109%	4,510,427		
	Year End Expenditures	(3,949,054)	88%	(3,471,119)	112 %	(3,988,699)	107%	(4,280,627)		
	Year End Encumbrances	(26,970)	80%	(21,457)	270%	(57,913)	167%	(4,200,027)		
	Budget Balance Available	124,936	155%	193,080	44%	84,589	158%	133,333		
		00.005.440	0.40/	1 ( 010 050	500/	0.0/4.05/	1050/	10 000 001	1000/	10 700 010
Total Campus Divisions	Prior Year Carryover	20,025,460	84%	16,810,252	59%	9,861,356	105%	10,393,991	132%	13,739,019
	Prior Year Encumbrances	4,131,434	57%	2,367,909	157%	3,713,780	69%	2,564,997	119%	3,064,331
	Initial Baseline	122,093,299	92%	112,000,972	110%	123,171,174	108%	132,570,827	107%	141,382,516
	Misc Budget Entries	68,572,754	107%	73,131,797	106%	77,734,351	119%	92,668,182		
	Year End Budget	214,822,947	95%	204,310,932	105%	214,480,661	111%	238,197,999		
	Year End Expenditures	(195,650,268)	97%	(190,735,796)	106%	(201,564,865)	110%	(221,394,649)		
	Year End Encumbrances	(2,373,540)	156%	(3,713,780)	68%	(2,521,807)	122%	(3,064,331)		
	Budget Balance Available	16,799,139	59%	9,861,356	105%	10,393,989	132%	13,739,019		

#### Notes:

Beginning encumbrances may differ from previous end of year balances, due to departments moving between divisions

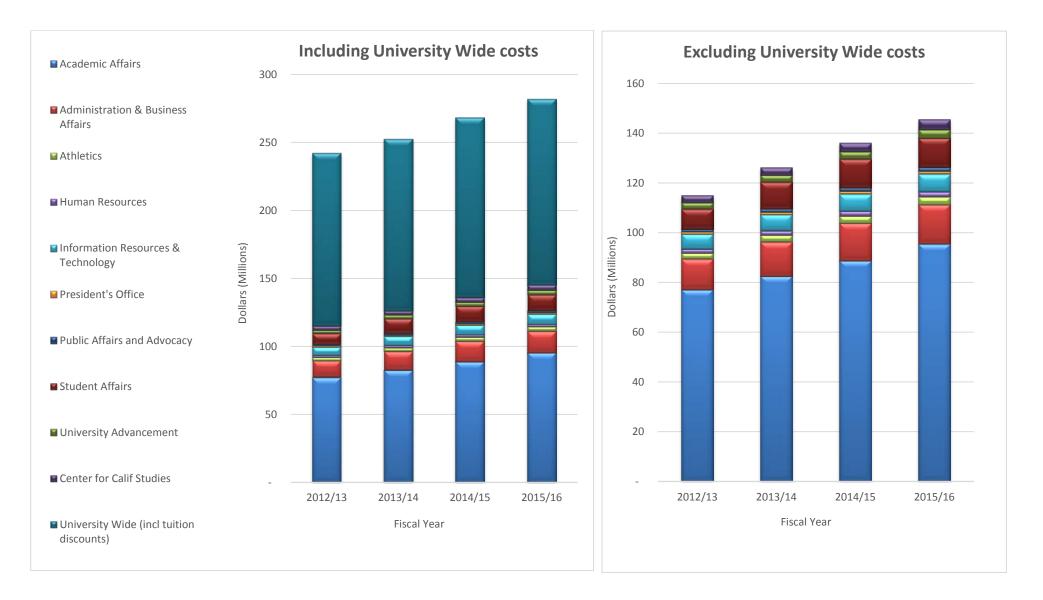
See Section 6 - Division Configuration Changes by Fiscal Year for more details

#### General Operating Fund Multi-Year Summary Initial Baseline Budget Allocations by Division



CAMPUS DIVISIONS	Description	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016
Academic Affairs	Initial Baseline	84,223,061	77,117,065	82,462,089	88,791,301	95,466,950
Administration & Business Affairs	Initial Baseline	13,595,988	12,307,205	13,832,847	15,033,093	15,775,901
Athletics	Initial Baseline	2,589,065	2,334,910	2,651,656	2,857,388	3,120,665
Human Resources	Initial Baseline	1,761,405	1,604,643	1,750,018	1,947,659	2,042,946
Information Resources & Technology	Initial Baseline	6,635,459	5,971,913	6,573,359	6,929,344	7,226,664
President's Office	Initial Baseline	834,762	939,762	1,014,078	1,052,936	1,104,418
Public Affairs & Advocacy	Initial Baseline	789,758	1,145,782	1,363,071	1,448,937	1,513,055
Student Affairs	Initial Baseline	8,866,269	8,120,693	10,736,609	11,609,891	11,720,455
University Advancement	Initial Baseline	2,797,532	2,458,999	2,787,447	2,900,278	3,411,462

## University Operating Fund Budget Allocations by Fiscal Year



**Note:** The above graphs are identical, except the left graph includes University Wide costs while the right graph does not. The variance in University Wide costs is driven mostly by changes in tuition fee discounts (e.g. State University Grants) which must accompany student fee increases.

	2012/13	2013/14	2014/15	2015/16
Academic Affairs	77,117,065	82,462,089	88,791,301	95,466,950
Administration & Business Affairs	12,307,205	13,832,847	15,033,093	15,775,901
Athletics	2,334,910	2,651,656	2,857,388	3,120,665
Human Resources	1,604,643	1,750,018	1,947,659	2,042,946
Information Resources & Technology	5,971,913	6,573,359	6,929,344	7,226,664
President's Office	939,762	1,014,078	1,052,936	1,104,418
Public Affairs and Advocacy	1,145,782	1,363,071	1,448,937	1,513,055
Student Affairs	8,120,693	10,736,609	11,609,891	11,720,455
University Advancement	2,458,999	2,787,447	2,900,278	3,411,462
Center for Calif Studies	3,040,000	3,040,000	3,490,292	4,011,940
University Wide (incl tuition discounts)	127,258,954	126,111,759	132,334,597	136,466,318
Total Allocation:	242,299,926	252,322,933	268,395,716	281,860,774

## University Operating Fund Budget Allocations by Fiscal Year

### Division Configuration Changes by Fiscal Year That Affect Baseline Allocations 2011/12 to 2015/16

#### Academic Affairs

#### 2011/2012

- Received enrollment growth funding for 5 Non-Resident FTES
- 2013/2014
  - o Received enrollment growth funding for 260 Non-Resident FTES
  - Baseline funding transferred; SASEEP-Student Academic Success and Educational Equity Programs, CAMP-College Assistance Migrants Programs, FSMP-Faculty Student Mentor Program, SAS-Student Academic Success, Summer Bridge Program, PARC-Peer and Academic Resource Center, EOP-Educational Opportunity Program Administration, EOP-Educational Opportunity Program Outreach, SSWD-Services to Students with Disabilities and Guardian Scholars Program moved from Academic Affairs to Student Affairs (renamed Planning, Enrollment, Management & Student Affairs)

#### 2014/2015

- Received enrollment growth funding for 200 Non-Resident FTES
- First Year Programs funding from Chancellor's Office
- o Baseline funding for Global Education moved from Student Affairs to Academic Affairs
- Analytics & Institutional Effectiveness moved from the President's Office to Academic Affairs
- Moved eight All University Expenses (AUEs) to baseline; two of the AUEs were transferred to Administration & Business Affairs from Academic Affairs and one was transferred to Information Resources & Technology

#### **Center for California Studies**

#### 2014/2015

Baseline augmentation for the Capital Fellows Program included in the 2013/14 Budget Act

#### **Administration & Business Affairs**

#### 2011/2012

- o Chancellor's Office allocation for new space (Del Norte Hall)
- Baseline funding for position
- Moved one AUE to baseline
- Photocopy moved from Administration & Business Affairs to Information Resources & Technology
- o Ticket Office moved from University Advancement to Administration & Business Affairs

#### 2013/2014

- Baseline funding for new space
- Baseline funding for Ticket Office moved from University Advancement to Administration & Business Affairs
- 2014/2015
  - o Moved eleven AUEs to baseline; including two AUEs from Academic Affairs
- 2015/2016
  - Baseline funding moved back to AUE

#### Athletics

#### 2014/2015

Moved one AUE to baseline

2015/2016

• Baseline funding for three positions

#### **Human Resources**

#### 2011/2012

Baseline funding for position

2014/2015

o Moved four AUEs to baseline

### Division Configuration Changes by Fiscal Year That Affect Baseline Allocations 2011/12 to 2015/16

#### Information Resources & Technology

#### 2011/2012

- o Photocopy moved to Information Resources & Technology from Administration & Business Affairs
- Moved a portion of one AUE to baseline
- Baseline funding for position moved from University Advancement to Information Resources & Technology

2014/2015

• Moved one AUE to baseline; transferred from Academic Affairs

#### **President's Office**

#### 2012/2013

o Baseline funding for position moved from Public Affairs & Advocacy to President's Office

2013/2014
 Baseline funding for partial position

2014/2015

o Analytics & Institutional Effectiveness moved from the President's Office to Academic Affairs

#### Public Affairs and Advocacy (renamed from Governmental and Civic Affairs in 2011/12)

#### 2012/2013

- Baseline funding augmentation
- o Baseline funding transferred; position moved from Public Affairs & Advocacy to the President's Office

#### Student Affairs (Planning, Enrollment Management and Student Affairs in 2013-14)

#### 2013/2014

- Division renamed to Planning, Enrollment Management and Student Affairs (PEMSA) from Student Affairs
- Baseline funding for SASEEP-Student Academic Success and Educational Equity Programs, CAMP-College Assistance Migrants Programs, FSMP-Faculty Student Mentor Program, SAS-Student Academic Success, Summer Bridge Program, PARC-Peer and Academic Resource Center, EOP-Educational Opportunity Program Administration, EOP-Educational Opportunity Program Outreach, SSWD-Services to Students with Disabilities and Guardian Scholars Program moved from Academic Affairs to Planning, Enrollment, Management and Student Affairs

#### 2014/2015

- Division renamed to Student Affairs
- o Baseline funding transferred; Global Education moved from Student Affairs to Academic Affairs
- DEGREES Program funding from Chancellor's Office

#### 2015/2016

o Baseline funding de-allocated to receive all transcript fee revenue

#### **University Advancement**

- 2011/2012
  - Ticket Office moved from University Advancement to Administration & Business Affairs
  - Position funding moved from University Advancement to Information Resources & Technology 2013/2014
- 2013/2014
  - Baseline funding transferred; moved Ticket Office from University Advancement to Administration & Business Affairs

#### 2015/2016

• Baseline funding for four positions

### Office of Academic Affairs



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Welcome to the website for Academic Affairs at Sacramento State. We are the largest administrative unit in the University encompassing the seven Academic Colleges, the University Library, and the College of Continuing Education.

As well, we include: the Office of Graduate Studies, Research Administration, Institutional Research, Center for Teaching and Learning, Academic Technology and Creative Services. Most important, we ensure quality academic programs for all students and support well qualified faculty to provide excellent teaching and learning.



#### Academic Affairs

Sacramento State 6000 J Street Sacramento, CA 95819-6016 Phone: (916) 278-6331 Fax: (916) 278-7648 Email:<u>academicaffairs@csus.edu</u>



#### **Featured Links:**

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- <u>Academic Affairs: Data Center</u>



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## **Academic Affairs**

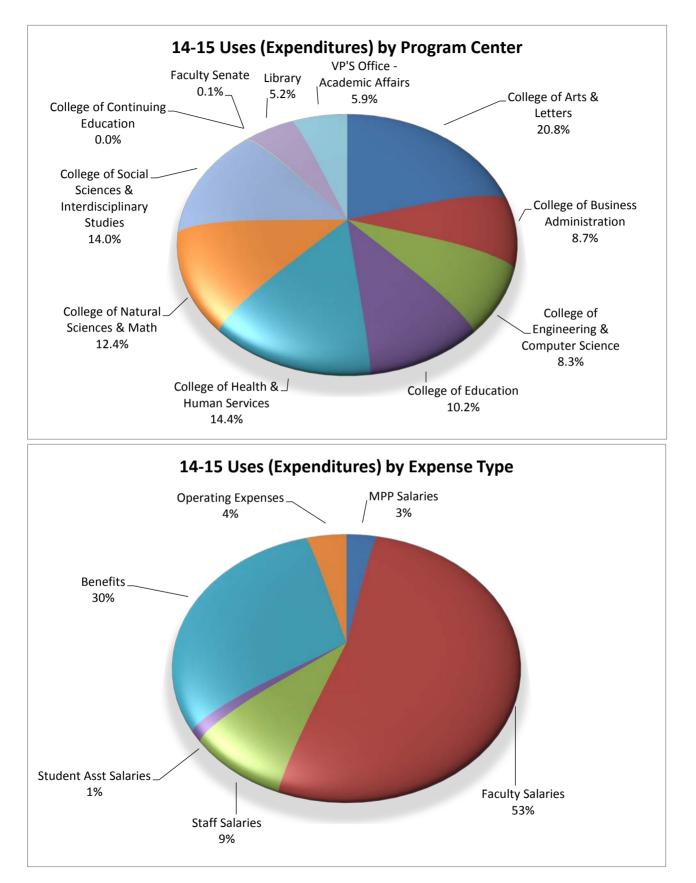
Operating Fund Summary

	FTE	\$ Amount
Prior Year Carry Forward Balance		\$6,237,009
Sources (Budget)		
Initial Allocations		\$88,791,301
Prior Year Encumbrance Allocations		\$643,046
One-Time Allocations from University Reserves		\$1,818,776
Centrally Funded Compensation Increases		\$3,224,267
CO Cash Posting Orders		\$888,188
Release Time		\$1,078,670
Benefits Allocations		\$41,823,769
Miscellaneous Budget Transfers		\$628,581
Revenue from Various Sources		\$3,309,172
Total Sources (Budget)		\$142,205,769
Uses (Expenditures) by Program Center		
College of Arts & Letters	293.57	\$29,136,204
College of Business Administration	87.76	\$12,109,781
College of Engineering & Computer Science	99.19	\$11,601,127
College of Education	138.37	\$14,273,248
College of Health & Human Services	195.66	\$20,164,913
College of Natural Sciences & Math	166.70	\$17,347,171
College of Social Sciences & Interdisciplinary Studies	189.07	\$19,537,627
College of Continuing Education	0.00	\$15,017
Faculty Senate	1.41	\$120,864
Library	49.31	\$7,304,752
VP'S Office - Academic Affairs	70.30	\$8,256,560
Total Uses (Expenditures) by Program Center	1291.33	\$139,867,264
Uses (Expenditures) by Expense Type		
MPP Salaries	34.13	\$4,408,293
Faculty Salaries	990.06	\$73,614,823
Staff Salaries	267.14	\$12,321,973
Student Asst Salaries		\$1,796,465
Benefits		\$41,823,846
Operating Expenses		\$5,901,864
Total Uses (Expenditures) by Expense Type	1291.33	\$139,867,264
Budget Balance Available		

Budget Balance Available	
Prior Year Carry Forward Balance	\$6,237,009
Total Sources (Budget)	\$142,205,769
Total Uses (Expenses)	(\$139,867,264)
Year-End Encumbrances	(\$839,680)
Budget Balance Available	\$7,735,835

## **Academic Affairs**

Operating Fund Summary



### Academic Affairs Operating Fund Summary

Program Center Department	MPP Salaries	FTE	Faculty Salaries	FTE	Staff Salaries	FTE	Student Asst Salaries	Benefits	Operating Expenses	1415 Expenses
Coll of Continuing Education									\$15,017	\$15,01
CCE-Public Relations-Developmt									\$17	\$1
CCE-YRO									\$15,000	\$15,00
College of Arts & Letters	\$274,524	2.00	\$17,173,759	253.53	\$1,638,699	38.04	\$320,056	\$9,132,108	\$597,058	\$29,136,20
A and L ITC Support					\$145,792	2.49	\$17,792	\$79,959	\$20,912	\$264,45
Art			\$1,341,668	19.05	\$117,488	2.86	\$13,926	\$639,790	\$35,544	\$2,148,41
Arts and Ltrs Developmt Dir									\$39,497	\$39,49
Coll of A and L Deans Ofc	\$274,524	2.00			\$146,643	3.33	\$5,738	\$186,477	\$47,473	\$660,85
College of Arts and Letters			-\$103,135	-2.33	,		\$29,790	\$2,032	\$130,709	\$59,39
Communication Studies			\$2,960,279	45.69	\$126,958	3.80	\$45,961	\$1,329,960	\$50,821	\$4,513,97
Dept of Design			\$1,106,357	15.87	\$110,222	2.70		\$554,606	\$25,847	\$1,797,03
Dept of Theatre and Dance			\$870,189	12.54	\$267,578	6.07	\$7,426	\$476,372	\$24,221	\$1,645,78
English			\$3,195,332	53.25	\$100,826	3.12	\$55,524	\$1,721,105	\$52,946	\$5,125,73
FENAM			\$011701002	00.20	\$100,020	02	\$00,02 T	\$17217100	\$6,328	\$6,32
Foreign Languages			\$1,391,441	19.12	\$24,337	0.63	\$36,115	\$661.002	\$29,267	\$2,142,16
History			\$2,161,677	32.37	\$81,395	1.98	\$31,054	\$1,037,711	\$27,207	\$3,329,69
Humanities			\$952,355	12.72	\$44,028	1.90	\$1,004	\$537,857	\$17,837	\$3,329,09
Music			\$752,555	28.07	\$396,516	8.07	\$64,819	\$1,266,880	\$67,625	\$3,929,45
Philosophy			\$1,163,986	17.17	\$44,484	1.00	\$6,368	\$620,351	\$20,688	\$3,929,43
Sch of the Arts Instructional			\$1,103,900	17.17	\$29,628	1.00	\$0,300	\$17,780	\$20,000	\$1,855,87
School of the Arts					\$29,028	1.00		\$17,780	\$138	\$47,40
					¢0.004	0.00	\$865	\$227	\$130	
Theatre and Dance Dept Events					\$2,804	0.00	\$000¢	\$227	\$5,220	\$3,89
Writing Across the Curriculum							¢2.205		1.1.1	
Writing Programs Office	****	F 00	<i><b>*</b>/ 440 400</i>			4/ 00	\$3,385	*****	\$60	\$3,44
College of Business Admin	\$698,362	5.02	\$6,418,123	66.41	\$815,545	16.33	\$66,024	\$3,668,974	\$442,753	\$12,109,78
CBA AD-Faculty			\$6,330,784	66.35	\$55,958	1.60	\$12,136	\$2,935,662	\$65,011	\$9,399,55
CBA AD-Graduate	* 404.050	0.00	\$87,339	0.06	\$173,204	3.48	\$28,851	\$111,741	\$296,125	\$697,26
CBA Associate Dean	\$401,352	3.00						\$171,532		\$572,88
CBA Central Activity	****	1 00			****	0.45		*100 (50	\$1,488	\$1,48
CBA Dean	\$233,134	1.02			\$141,211	2.65		\$129,652	\$21,443	\$525,44
CBA Development					\$41,419	0.80	\$3,746	\$31,246	\$2,918	\$79,32
CBA EMBA									\$0	\$
CBA-AD-Undergraduate	\$63,876	1.00			\$268,633	5.80	\$20,664	\$216,712	\$35,414	\$605,29
College of Business Admin									\$53	\$5
Information Technology					\$135,120	2.00	\$627	\$72,428	\$20,300	\$228,47
College of E&CS	\$309,628	2.74	\$6,412,423	76.69	\$1,056,511	19.76	\$205,571	\$3,385,137	\$231,857	\$11,601,12
Civil Engineering			\$1,370,922	17.07	\$75,984	2.00	\$28,326	\$567,145	\$18,979	\$2,061,35
Coll of E and CS Deans Ofc	\$309,628	2.74	\$110,236	0.92	\$137,469	3.00	\$9,362	\$261,412	\$30,218	\$858,32
College of Engr and Comp Sci			-\$5,175	-0.10	\$571,740	8.19	\$671	\$283,892	\$55,415	\$906,54
Computer Engineering									\$3	\$
Computer Science			\$1,883,278	20.19	\$38,496	1.00	\$26,624	\$801,194	\$33,575	\$2,783,16
Construction Management			\$422,510	5.23	\$35,556	1.00	\$5,908	\$237,215	\$9,863	\$711,05
E and CS CAD Ctr							\$52,106	\$131	\$31,278	\$83,51
E and CS Tech Shop							\$21,254	\$154	\$6,779	\$28,18
Electrical Engineering			\$1,278,053	16.31	\$67,747	1.84	\$24,126	\$561,642	\$16,775	\$1,948,34
Mechanical Engineering			\$1,352,598	17.07	\$40,860	1.00	\$31,331	\$606,166	\$27,032	\$2,057,98
MESA Engineering Program			+ .,===,0,0		\$88,658	1.73	\$5,865	\$66,185	\$1,940	\$162,64
College of Education	\$212,642	1.45	\$8,300,746	115 58	\$893,461	21.34	\$171,562	\$4,274,132	\$420,705	\$14,273,24
AERO-Std Support Office	Ψ212,042	1.45	\$14,230	0.22	\$193,888	4.00	Ψ171,50Z	\$138,658	\$16,882	\$363.65
ASL Interpreters			ψ14,230	0.22	φ175,000	4.00		Ψ130,030	\$10,882	\$303,03
									φΖΖΟ	\$ZZ

#### Academic Affairs Operating Fund Summary for 2014-15

Program Center							Student Asst		Operating	
Department	MPP Salaries	FTE	Faculty Salaries	FTE	Staff Salaries	FTE	Salaries	Benefits	Expenses	1415 Expenses
Coll of Educ Deans Ofc	\$212,642	1.45	Tacarty Salaries	116	\$242.096	4.54	Salaries	\$209.699	\$11,038	\$675,475
College of Education	\$212,012	1.10	-\$20,350	-0.93	\$82,718	2.00	\$32,702	\$43,282	\$203,253	\$341,605
Comm Council Center			\$20,000	0.70	\$38,496	1.00	<i><b>402</b>,102</i>	\$28,768	\$6,020	\$73,283
CSL-Admin Policy Stud					\$66,176	1.00		\$0	\$0,020	\$0
Development Office-Educ								<b>\$</b> 0	\$378	\$378
Graduate and Prof Stds in Edu			\$2,181,908	29.31	\$100,952	3.01		\$884,115	\$33,776	\$3,200,751
Independent Doctorate			\$354,043	3.31	\$34,396	0.84	\$75,263	\$157,373	\$59,947	\$681,023
Math Learning Skills Center			\$473,093	7.88	\$38,496	1.00	\$63,382	\$268,173	\$12,308	\$855,452
Spec Ed Rehab Psych			\$ <del>1</del> 75,075	7.00	\$30,470	1.00	\$00,50Z	\$200,175	\$0	\$033,432
Teaching Credentials			\$2,628,089	35.28	\$91,888	2.95		\$1,190,242	\$50,666	\$3,960,884
Undergraduate Studies in Educ			\$2,669,734	40.50	\$70,533	2.00	\$215	\$1,353,822	\$26,217	\$4,120,520
College of H&HS	\$280,812	2.00	\$12,088,633		\$1,187,057	29.28	\$31,741	\$5,926,564	\$650,107	\$20,164,913
CAPCR	\$200,012	2.00	\$12,000,000	104.50	φ1,107,007	27.20	\$31,741	<i>\$3,720,504</i>	-\$10	-\$10
Coll of H and HS Deans Ofc	\$280,812	2.00			\$320,982	6.26		\$289,552	\$9,693	\$901,038
College of H and HS	\$200,012	2.00	-\$15,525	-0.30	\$320,702	0.20	\$9.087	\$54	\$57,719	\$52,038
Criminal Justice			\$2,194,512	30.72	\$119,087	3.00	\$3,019	\$1,004,742	\$42,141	\$3,363,500
Doctorate of Physical Therapy			\$997,911	11.19	\$81,888	2.00	\$8,985	\$486,424	\$226,965	\$1,802,173
Jet Ski Fee			\$777,711	11.17	\$01,000	2.00	φ0,70J	\$400,424	\$220,705	\$1,802,173
Kinesiology and Health Science			\$2,118,749	28.42	\$168.811	4.83		\$1,131,991	\$70,971	\$3,490,522
Nursing			\$2,596,746	34.98	\$200,657	5.32	\$10,650	\$1,158,281	\$76,893	\$4,043,226
Physical Therapy			\$2,590,740	1.00	\$200,037	5.52	\$10,030	\$1,130,281	\$3,105	\$4,043,220
Recreation Parks and Tourism			\$993,988	15.11	\$69,876	2.00		\$440,866	\$91,339	\$1,596,069
Social Work			\$2,493,162	32.14	\$95,026	2.86		\$1,148,687	\$39,912	\$3,776,787
Speech Path-Audio			\$708,639	11.12	\$95,020	3.00		\$265,932	\$39,912	\$1,135,956
College of NS&M	\$283,254	2.00	\$9,194,505	130.71	\$1,599,619	<b>33.99</b>	\$304,320	\$5,253,079	\$712,394	\$17,347,171
Biological Sciences	\$Z03,Z34	2.00	\$2,480,904	36.45	\$408,108	<b>33.99</b> 8.99	\$64,168	\$1,383,761	\$148,286	\$4,485,228
Chemistry			\$2,460,904	24.93	\$376,223	8.00	\$29,826	\$974,364	\$146,260	\$3,244,154
Chemistry Labs			\$1,027,734	24.73	\$370,223	0.00	\$27,020	\$774,304	\$233,788	\$3,244,154
CMASE-NS and M					\$128,530	2.08	\$5,252	\$51,087	\$1,529	\$186,398
Coll of NSM Deans Ofc	\$283,254	2.00	\$4,286	0.14	\$126,550	3.00	\$20,488	\$193,441	\$7,623	\$633,663
College of NS and M	\$203,234	2.00	\$33,589	0.14	\$124,372	0.24	\$20,488	\$193,441	\$34,707	\$190,928
Ctr for STEM Excellence			\$33,309	0.70	\$29,292	0.24	\$105,491	\$2,708	\$5,194	\$190,928
Geography			\$786,603	10.13	\$29,292	1.02	\$930	\$17,873	\$23,220	\$1,246,231
0.13			\$700,003	10.15	\$32,100	1.02		\$404,300	\$20,867	\$1,240,231
Geol-Bio Motorpool Geology			\$841,226	10.68	\$90,120	2.00	\$3,408	\$444,810	\$20,887	\$20,867
Instr Com Support Center			¢041,220	10.00	\$33,520	0.50	\$3,400	\$12,881	\$1,930	\$1,400,030
Math and Sci Teacher Initiativ			\$14,998	0.20	-\$15.073	-0.23	\$8,265	\$12,881	\$36,222	\$48,331
Mathematics			\$14,998	34.59	\$72,048	2.00	\$8,205	\$203	\$36,222	\$3,844,536
			\$2,548,994	34.59			\$31,352			
NS and M Electronic Suppt Ctr					\$62,100	1.00		\$41,028	\$1,616	\$104,744
NS and M Equip Suppt Ctr			¢000.075	10.45	\$118,805	2.00	¢10.041	\$65,000	\$4,777	\$188,582
Physics and Astronomy			\$883,275	13.45	\$84,816	2.00	\$19,041	\$475,021	\$73,950	\$1,536,104
Science Ed Equity	<b>***</b>	0.07	-\$29,325	-0.57	\$40,023	0.89	\$16,094	\$23,034	\$1,172	\$50,998
College of SS&IS	\$305,696	2.07	\$11,640,927	161.28	\$1,113,002	25.71	\$87,786	\$6,171,776	\$218,440	\$19,537,627
Anthropology			\$1,338,269	18.77	\$148,341	3.45	\$4,390	\$724,905	\$19,257	\$2,235,161
Asian Studies					¢4 F00	0.05	¢11 040	¢00	\$1,078	\$1,078
BATS Lab					\$1,532	0.05	\$11,248	\$28	\$33	\$12,841
Campaign Dev SS and IS	****	0.07			****		A17 000	#017 07 ·	\$28	\$28
Coll of SSIS Deans Ofc	\$305,696	2.07	*04 7/0	0.17	\$204,429	4.59	\$17,389	\$217,076	\$2,147	\$746,737
College of SS and IS			\$21,760	0.16	<b>* 10</b>		*****	\$727	\$85,966	\$108,454
Economics			\$1,484,781	19.04	\$48,216	1.00	\$2,923	\$715,544	\$9,122	\$2,260,585
Environmental Studies			\$475,849	6.07	\$35,196	1.00	\$7,374	\$205,090	\$9,874	\$733,383

#### Academic Affairs Operating Fund Summary for 2014-15

									o 11	
Program Center							Student Asst		Operating	
Department	MPP Salaries	FTE	Faculty Salaries	FTE	Staff Salaries	FTE	Salaries	Benefits	Expenses	1415 Expenses
Ethnic Studies			\$986,126	14.21	\$44,164	1.00	\$8,384	\$421,837	\$3,231	\$1,463,741
Family Consumer Science			\$1,015,511	15.51	\$71,694	1.85	\$2,813	\$580,165	\$20,641	\$1,690,824
Gerontology			\$205,322	2.92	\$41,255	1.08		\$116,081	\$7,589	\$370,247
Government			\$1,720,688	23.37	\$70,960	1.94	\$160	\$897,553	\$11,429	\$2,700,789
Interdisciplinary Studies			\$10,740	0.24				\$3,264	\$66	\$14,071
Liberal Studies Program			\$23,764	0.50	\$99,311	2.00	\$4,248	\$51,230	\$1,528	\$180,081
Psychology			\$2,133,001	30.49	\$83,889	1.80	\$14,019	\$1,056,860	\$21,456	\$3,309,226
Public Policy and Admin			\$555,890	5.82	\$40,836	1.00	\$900	\$284,985	\$4,703	\$887,314
Serna Center									\$0	\$0
Social Sciences			\$4,314	0.10				\$63	\$885	\$5,261
Sociology			\$1,446,315	21.17	\$77,993	2.32		\$754,487	\$11,748	\$2,290,543
SS and IS ITC Shop					\$129,975	2.12	\$13,440	\$56,613	\$5,950	\$205,977
Womens Studies			\$218,596	2.90	\$15,212	0.51	\$500	\$85,268	\$1,710	\$321,286
Faculty Senate					\$57,060	1.41	\$1,827	\$30,748	\$31,228	\$120,864
Faculty Senate					\$57,060	1.41	\$1,827	\$30,748	\$31,228	\$120,864
Library	\$336,356	2.86	\$1,914,679	20.47	\$1,232,485	25.98	\$415,991	\$1,641,469	\$1,763,772	\$7,304,752
Library	\$336,356	2.86	\$1,914,679	20.47	\$1,232,485	25.98	\$409,306	\$1,641,443	\$1,763,772	\$7,298,040
Library-Circulation							\$6,686	\$26		\$6,712
VP's Office - Acad Affairs	\$1,707,019	14.00	\$471,028	1.01	\$2,728,532	55.30	\$191,587	\$2,339,860	\$818,534	\$8,256,560
Academic Affairs Instructional	\$130,668	1.00	\$284,279	0.10			\$223	\$78,187	\$279,010	\$772,367
ACE									\$1,780	\$1,780
Air Force ROTC					\$42,324	1.00		\$29,486	\$3,294	\$75,104
AIT	\$25,691	0.25			\$293,247	5.19	\$17,604	\$158,343	\$1,866	\$496,750
Analytcs_Institl Effectvness					\$99,168	1.00		\$33,570	\$1,220	\$133,958
Army ROTC					\$32,762	1.00		\$31,395	\$8,390	\$72,547
Assessment-Acad Affairs							\$19,320		\$14,557	\$33,877
ATCS	\$78,930	1.98			\$76,933	1.59	\$17,760	\$63,367	\$45,276	\$282,267
Center for Teach and Learn			\$121,248	1.00	\$66,793	1.40		\$94,261	\$3,299	\$285,601
Community Engagement Ctr			\$13,776	0.15	\$88,459	1.90	\$5,721	\$43,162	\$19,631	\$170,749
Creative and Production Svcs	\$105,338	1.05			\$318,219	4.96		\$234,544	\$76,291	\$734,392
Distance and Distributed Educ					\$59,161	1.10	\$61,264	\$42,668	\$7,463	\$170,555
Early Assessment-Acad Prep			\$8,082	0.08			\$671	\$3,298	\$7,242	\$19,293
Externally Sponsored Projects									\$14,097	\$14,097
Freshman Programs							\$14,223	\$8	\$17,693	\$31,923
Global Education	\$115,658	0.86			\$185,546	5.44	\$17,937	\$99,072	\$64,445	\$482,657
Graduate Diversity Programs									\$270	\$270
Graduate Studies	\$146,136	1.00	-\$10.067	-0.42	\$448.520	11.14	\$9.031	\$383.081	\$14,810	\$991.511
Honors Program	÷ · · · · · · · · · · · · · · · · · · ·		\$1,018	0.01	\$41,040	1.00	\$13,487	\$26,024	\$7,794	\$89,362
Institutional Research	\$106,116	1.00			\$230,831	4.01	\$13,285	\$195,268	\$23,038	\$568,538
McNair	\$100,110				\$200,001		\$10,200	÷.,0,200	\$15,772	\$15,772
Office of Research Affairs	\$229,892	1.95			\$377,701	6.91		\$304,332	\$38,651	\$950,576
Program Review	<i>4227,072</i>				\$4,500	0.04		\$65	\$2,569	\$7,134
Research Scholars-Acad Aff			\$45,000	0.00	\$1,000	0.04		\$2,295	<i>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>	\$47,295
VP for Acad Affairs	\$768,590	4.91	ψ-5,000	0.00	\$317,881	6.82	\$1,062	\$506,935	\$66,278	\$1,660,746
Grand Total	\$4,408,293	34.13	\$73,614,823	990 06	\$12,321,973		\$1,796,465	\$41,823,846	\$5,901,864	\$139,867,263
	ψτ <sub>1</sub> τιο <sub>1</sub> 233	57.13	\$75,017,023	770.00	ΨΙΖΙ3ΖΙ,7/3	207.14	Ψ1,770,403	ΨŦ1,023,040	ψ3,701,004	φ137 <sub>1</sub> 007 <sub>1</sub> 203

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs.

Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

### 2014-15 Miscellaneous Course Fees

	ent Fees			2014-15 Actuals		6/30/2015
		Min	Max	Revenue <sup>1</sup>	Expense	Fund Equity <sup>2</sup>
cademic Affairs						
Vice Presiden				\$31,558	(\$17,274)	\$74,679
MC002	ACE Administrative Fee	\$10	\$10	\$8,260	\$0	\$29,872
MC005	Transcript Evaluation Fee	\$50	\$50	\$187	(\$485)	\$18,288
MC009	Post Bac Grad Services Fee	\$7.50	\$7.50	\$4,992	(\$43)	\$5,533
TS024	Thesis Project Services	\$60	\$60	\$18,120	(\$16,746)	\$20,986
College of Art	ts & Lattars			\$321,007	(\$291,465)	\$295,522
MC006	Photography Equipmnt Usage Fee	\$25	\$25	\$3,640	(\$2,304)	\$2,522
MC000	Photography Inkjet Printing Fee	\$23 \$50	\$25 \$50	\$14,330	(\$12,722)	\$3,380
MC007	3D Model Fabrication Fee	\$30 \$25	\$50 \$50	\$14,330		\$249
					(\$1)	
MS001	Jewelry CourseFee	\$25	\$35	\$3,440	(\$4,507)	\$1,405
MS002	Ceramics Course Fees	\$13	\$17	\$2,728	(\$3,226)	\$10
MS003	Studio Art Fees	\$40	\$65	\$18,726	(\$19,591)	\$2,543
MS005	Printmaking/Adv PM CourseFee	\$17	\$25	\$905	(\$952)	\$12
MS008	Electronic Art Course Fees	\$17	\$25	\$3,780	(\$6,106)	\$1,158
MS011	Art Sculpture Course Fee	\$45	\$45	\$8,580	(\$9,076)	\$2,323
MS023	Graphic Design 10 Course Fee	\$32	\$32	\$7,200	(\$7,165)	\$2,39
MS024	Graphic Design Genl Course Fee	\$5	\$5	\$2,058	(\$2,541)	\$15
MS025	Interior Design Gen CourseFee	\$10	\$50	\$10,392	(\$11,139)	-\$34
						-\$34
MS026	Photography Lab Couse Fee	\$15	\$15	\$20,817	(\$17,604)	
MS041	Coms-Audio/Video Lab Usage Fee	\$35	\$35	\$5,218	(\$5,917)	\$5,68
TS005	Art 133 - Art & the Child	\$20	\$20	\$4,060	(\$3,905)	\$1,08
TS023	Theater 115/115A	\$12	\$12	\$230	(\$501)	\$24
TS031	Foreign Language Profic Requir	\$5	\$5	\$2,060	(\$1,416)	\$3,73
TS039	Music Service Fee	\$20	\$40	\$39,118	(\$45,492)	\$84,03
TS043	Grad Writing Asses Reg	\$25	\$25	\$173,626	(\$137,302)	\$185,538
	j		1	+	(+ · · · / · · - /	+ ,
College of Bu	siness Administration			\$5,640	(\$13,088)	\$665
TS032	MIS Testing	\$5	\$5	\$5,640	(\$13,088)	\$665
	ning anima & Commuter Colones			¢4( (70	(#10.04()	¢E 0.00
	gineering & Computer Science			\$16,673	(\$18,046)	\$5,929
MS049	ENGR 45-Engr Materials Lab Fee	\$15	\$15	\$2,158	(\$552)	\$1,606
TS047	Mech Engin ME 37 Manufact Proc	\$20	\$20	\$6,486	(\$5,901)	\$950
TS051	CPE 064 Intro to Logic Design	\$12	\$12	\$1,187	(\$689)	\$57
TS052	EEE 117 Network Analysis	\$5	\$5	\$693	(\$119)	\$78
TOOL	EEE 192/193 Senior Design	\$50	¢50	\$6,150		\$2,01
TS056	EEE 192/195 Seriiur Design	\$30	\$50	\$0,150	(\$10,785)	\$Z,01
		\$30	\$50			
College of Ed	ucation			\$9,600	(\$4,001)	\$11,426
		\$30	\$50			\$11,426
College of Ed MS022	ucation			\$9,600	(\$4,001)	<b>\$11,426</b> \$11,426
College of Ed MS022	ucation Edu Distance Learning Fee			<b>\$9,600</b> \$9,600	<b>(\$4,001)</b> (\$4,001)	<b>\$11,42</b> 6 \$11,426 <b>\$113,95</b> 4
College of Ed MS022 College of He	ucation Edu Distance Learning Fee	\$40	\$40	<b>\$9,600</b> \$9,600 <b>\$102,528</b>	(\$4,001) (\$4,001) (\$61,695)	\$11,426 \$11,426 \$113,954 \$67,55
College of Ed MS022 College of He MC003 MS015	ucation Edu Distance Learning Fee alth & Human Services Nursing Supplemental Appp Fee Nursing 143 Course Fee	\$40 \$35 \$25	\$40 \$35 \$25	<b>\$9,600</b> \$9,600 <b>\$102,528</b> \$31,150 \$9,603	(\$4,001) (\$4,001) (\$61,695) (\$5,871) \$0	<b>\$11,42</b> 6 \$11,426 <b>\$113,95</b> 4 \$67,55 \$9,67
College of Ed MS022 College of He MC003 MS015 MS040	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee	\$40 \$35 \$25 \$35	\$40 \$35 \$25 \$35	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890	(\$4,001) (\$4,001) (\$61,695) (\$5,871) \$0 (\$7,591)	<b>\$11,42</b> 0 \$11,426 <b>\$113,95</b> \$67,55 \$9,67 \$3,10
College of Ed MS022 College of He MC003 MS015 MS040 MS043	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee	\$40 \$35 \$25 \$35 \$8	\$40 \$35 \$25 \$35 \$8	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358	(\$4,001) (\$4,001) (\$61,695) (\$5,871) \$0 (\$7,591) \$0	\$11,426 \$11,426 \$113,954 \$67,55 \$9,67 \$3,10 \$4,43
College of Ed MS022 College of He MC003 MS015 MS040 MS043 MS046	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee	\$40 \$35 \$25 \$35 \$8 \$5	\$40 \$35 \$25 \$35 \$8 \$5	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183	(\$4,001) (\$4,001) (\$61,695) (\$5,871) \$0 (\$7,591) \$0 (\$1,464)	\$11,426 \$11,426 \$113,954 \$67,55 \$9,67 \$3,10 \$4,43 \$76
College of Ed MS022 College of He MC003 MS015 MS040 MS043 MS046 MS047	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Exercise Science Lab Fee	\$40 \$35 \$25 \$35 \$8 \$5 \$20	\$40 \$35 \$25 \$35 \$8 \$5 \$25	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263	(\$4,001) (\$4,001) (\$61,695) (\$5,871) \$0 (\$7,591) \$0 (\$1,464) (\$10,266)	\$11,420 \$11,426 \$113,954 \$67,55 \$9,67 \$3,10 \$4,43 \$76 \$3,19
College of Ed MS022 College of He MC003 MS015 MS040 MS043 MS046 MS047 MS048	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Exercise Science Lab Fee         KINS-Activity Fee	\$40 \$35 \$25 \$35 \$8 \$5 \$20 \$20 \$2	\$40 \$35 \$25 \$35 \$8 \$5 \$25 \$25 \$25 \$2	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066	(\$4,001) (\$4,001) (\$61,695) (\$5,871) \$0 (\$7,591) \$0 (\$1,464) (\$10,266) (\$1,600)	\$11,426 \$11,426 \$113,954 \$67,55 \$9,67 \$3,10 \$4,43 \$76 \$3,19 \$1,98
College of Ed MS022 College of He MC003 MS015 MS040 MS043 MS046 MS047 MS048 TS030	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Exercise Science Lab Fee         KINS-Activity Fee         Nurs Skills Lab Fee	\$40 \$35 \$25 \$35 \$8 \$5 \$20 \$20 \$2 \$38	\$40 \$35 \$25 \$35 \$8 \$5 \$25 \$25 \$25 \$22 \$38	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066 \$26,950	(\$4,001) (\$4,001) (\$61,695) (\$5,871) \$0 (\$7,591) \$0 (\$1,464) (\$10,266) (\$1,600) (\$26,058)	\$11,420 \$11,426 \$113,954 \$67,55 \$9,67 \$3,10 \$4,43 \$76 \$3,19 \$1,98 \$22,64
College of Ed MS022 College of He MC003 MS015 MS040 MS043 MS046 MS047 MS048 TS030 TS057	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Exercise Science Lab Fee         KINS-Activity Fee         Nurs Skills Lab Fee         Kins 11 Basic Windsurfing	\$40 \$35 \$25 \$35 \$8 \$5 \$20 \$20 \$2 \$38 \$55	\$40 \$35 \$25 \$35 \$8 \$5 \$25 \$25 \$22 \$38 \$55	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066 \$26,950 \$1,980	(\$4,001) (\$4,001) (\$5,871) \$0 (\$7,591) \$0 (\$1,464) (\$10,266) (\$1,600) (\$26,058) (\$1,925)	\$11,420 \$11,426 \$113,954 \$67,55 \$9,67 \$3,10 \$4,43 \$76 \$3,19 \$1,98 \$22,64 \$14
College of Ed MS022 College of He MC003 MS015 MS040 MS043 MS046 MS047 MS048 TS030 TS057 TS058	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Exercise Science Lab Fee         KINS-Activity Fee         Nurs Skills Lab Fee	\$40 \$35 \$25 \$35 \$8 \$5 \$20 \$20 \$2 \$28 \$38 \$55 \$65	\$40 \$35 \$25 \$35 \$8 \$5 \$25 \$25 \$2 \$28 \$38 \$55 \$25 \$26 \$38 \$55 \$65	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066 \$26,950	(\$4,001) (\$4,001) (\$61,695) (\$5,871) \$0 (\$7,591) \$0 (\$1,464) (\$10,266) (\$1,600) (\$26,058)	\$11,426 \$11,426 \$67,55 \$9,67 \$3,10 \$4,43 \$76 \$3,19 \$1,98 \$22,64 \$14 \$6
College of Ed MS022 College of He MC003 MS015 MS040 MS043 MS046 MS047 MS048 TS030 TS057	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Exercise Science Lab Fee         KINS-Activity Fee         Nurs Skills Lab Fee         Kins 11 Basic Windsurfing	\$40 \$35 \$25 \$35 \$8 \$5 \$20 \$20 \$2 \$38 \$55	\$40 \$35 \$25 \$35 \$8 \$5 \$25 \$25 \$22 \$38 \$55	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066 \$26,950 \$1,980	(\$4,001) (\$4,001) (\$5,871) \$0 (\$7,591) \$0 (\$1,464) (\$10,266) (\$1,600) (\$26,058) (\$1,925)	\$11,426 \$11,426 \$67,55 \$9,67 \$3,10 \$4,43 \$76 \$3,19 \$1,98 \$22,64 \$14 \$6
College of Ed MS022 College of He MC003 MS015 MS040 MS043 MS046 MS047 MS048 TS030 TS057 TS058	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Activity Fee         Nurs Skills Lab Fee         Kins 11 Basic Windsurfing         Kins 12 Water Skiing	\$40 \$35 \$25 \$35 \$8 \$5 \$20 \$20 \$2 \$28 \$38 \$55 \$65	\$40 \$35 \$25 \$35 \$8 \$5 \$25 \$25 \$2 \$28 \$38 \$55 \$25 \$26 \$38 \$55 \$65	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066 \$26,950 \$1,980 \$2,795	(\$4,001) (\$4,001) (\$5,871) \$0 (\$7,591) \$0 (\$10,266) (\$10,266) (\$10,266) (\$1,600) (\$26,058) (\$1,925) (\$2,795)	\$11,426 \$11,426 \$67,55 \$9,67 \$3,10 \$4,43 \$76 \$3,19 \$1,98 \$22,64 \$14 \$6 \$16
College of Ed MS022 College of He MC003 MS015 MS040 MS043 MS046 MS047 MS048 TS030 TS057 TS058 TS059	ucation         Edu Distance Learning Fee         alth & Human Services         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Exercise Science Lab Fee         KINS-Activity Fee         Nurs Skills Lab Fee         Kins 11 Basic Windsurfing         Kins 12 Water Skiing         Kins 9 Beginning Sailing	\$40 \$35 \$25 \$35 \$8 \$5 \$20 \$2 \$20 \$2 \$38 \$55 \$65 \$55	\$40 \$35 \$25 \$35 \$8 \$5 \$25 \$25 \$2 \$38 \$55 \$65 \$55	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066 \$26,950 \$1,980 \$2,795 \$2,090	(\$4,001) (\$4,001) (\$5,871) \$0 (\$7,591) \$0 (\$10,266) (\$10,266) (\$10,266) (\$10,265) (\$1,600) (\$26,058) (\$1,925) (\$2,795) (\$1,980)	\$11,426 \$11,426 \$67,55 \$9,67 \$3,10 \$4,43 \$76 \$3,19 \$1,98 \$22,64 \$14 \$6 \$16 \$16
College of Ed MS022 College of He MC003 MS015 MS040 MS043 MS046 MS047 MS048 TS030 TS057 TS058 TS059 TS058 TS059 TS060 TS061	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Activity Fee         Nurs Skills Lab Fee         Kins 11 Basic Windsurfing         Kins 12 Water Skiing         Kins 9 Beginning Sailing         Kins 14 Basic Rowing         Kins 10 Intermediate Sailing	\$40 \$35 \$25 \$35 \$8 \$5 \$20 \$2 \$38 \$55 \$65 \$55 \$55	\$40 \$35 \$25 \$35 \$5 \$25 \$25 \$2 \$28 \$38 \$55 \$65 \$55 \$55 \$55	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066 \$26,950 \$1,980 \$2,795 \$2,090 \$1,705 \$495	(\$4,001) (\$4,001) (\$5,871) \$0 (\$7,591) \$0 (\$1,464) (\$10,266) (\$1,600) (\$26,058) (\$1,925) (\$2,795) (\$2,795) (\$1,980) (\$1,650) (\$495)	\$11,426 \$11,426 \$67,55; \$9,67; \$3,10; \$4,43; \$1,98; \$22,64; \$14; \$14; \$16; \$16; \$5;
College of Ed           MS022           College of He           MC003           MS015           MS040           MS043           MS046           MS047           MS048           TS030           TS057           TS058           TS059           TS060           TS061           College of Na	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Exercise Science Lab Fee         KINS-Activity Fee         Nurs Skills Lab Fee         Kins 11 Basic Windsurfing         Kins 12 Water Skiing         Kins 9 Beginning Sailing         Kins 10 Intermediate Sailing         tural Sciences & Mathematics	\$40 \$35 \$25 \$35 \$8 \$55 \$20 \$2 \$38 \$55 \$65 \$55 \$55 \$55 \$55 \$55	\$40 \$35 \$25 \$35 \$8 \$55 \$25 \$25 \$25 \$38 \$55 \$65 \$55 \$55 \$55 \$55	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066 \$26,950 \$1,980 \$2,795 \$2,090 \$1,705 \$495 \$495 \$215,601	(\$4,001) (\$4,001) (\$5,871) \$0 (\$7,591) \$0 (\$1,464) (\$10,266) (\$1,600) (\$26,058) (\$1,925) (\$2,795) (\$1,980) (\$1,650) (\$1,650) (\$495)	\$11,426 \$11,426 \$67,55 \$9,67 \$3,10 \$4,43 \$76 \$3,19 \$1,98 \$22,64 \$14 \$6 \$16 \$16 \$16 \$16 \$16 \$16 \$16 \$16 \$16
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College of Ed           MS022           College of He           MC003           MS015           MS040           MS043           MS046           MS047           MS048           TS057           TS058           TS059           TS060           TS061           College of Na           MS016           MS016	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Exercise Science Lab Fee         KINS-Activity Fee         Nurs Skills Lab Fee         Kins 11 Basic Windsurfing         Kins 2 Water Skiing         Kins 9 Beginning Sailing         Kins 10 Intermediate Sailing         tural Sciences & Mathematics         Human Anat/Phys I Course Fee         Human Anat/Phys II Course Fee	\$40 \$35 \$25 \$35 \$8 \$55 \$20 \$2 \$38 \$55 \$65 \$55 \$55 \$55 \$55 \$55	\$40 \$35 \$25 \$35 \$8 \$55 \$25 \$25 \$22 \$38 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066 \$26,950 \$1,980 \$2,795 \$2,090 \$1,705 \$495 \$495 \$22,690 \$1,595	(\$4,001) (\$4,001) (\$5,871) \$0 (\$7,591) \$0 (\$1,464) (\$10,266) (\$1,600) (\$26,058) (\$1,925) (\$2,795) (\$1,925) (\$1,980) (\$1,650) (\$4,95) (\$495)	\$11,426 \$11,426 \$113,954 \$67,55 \$9,67 \$3,10 \$4,43 \$76 \$3,19 \$1,98 \$22,64 \$14 \$6 \$16 \$16 \$16 \$16 \$5 \$109,404 \$2,08 \$2,08
College of Ed           MS022           College of He           MC003           MS015           MS040           MS043           MS044           MS045           MS046           MS047           MS048           TS057           TS058           TS059           TS060           TS061           College of Na           MS016	ucation         Edu Distance Learning Fee         Aursing Supplemental Appp Fee         Nursing 143 Course Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Exercise Science Lab Fee         KINS-Activity Fee         Nurs Skills Lab Fee         Kins 11 Basic Windsurfing         Kins 12 Water Skiing         Kins 14 Basic Rowing         Kins 10 Intermediate Sailing         tural Sciences & Mathematics         Human Anat/Phys I Course Fee	\$40 \$35 \$25 \$35 \$8 \$5 \$20 \$2 \$38 \$55 \$65 \$55 \$55 \$55 \$55 \$55	\$40 \$35 \$25 \$35 \$8 \$55 \$25 \$25 \$25 \$25 \$55 \$55 \$55 \$55 \$55	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066 \$26,950 \$1,980 \$2,795 \$2,090 \$1,705 \$495 \$495 \$215,601 \$2,690	(\$4,001) (\$4,001) (\$5,871) \$0 (\$7,591) \$0 (\$1,464) (\$10,266) (\$1,600) (\$26,058) (\$1,925) (\$2,795) (\$1,980) (\$1,650) (\$1,650) (\$495) (\$495)	\$11,426 \$11,426 \$113,954 \$67,55 \$9,67 \$3,10 \$4,43 \$76 \$3,19 \$1,98 \$22,64 \$14 \$6 \$16 \$16 \$16 \$16 \$5 \$109,404 \$2,08 \$2,08
College of Ed           MS022           College of He           MC003           MS015           MS040           MS043           MS046           MS047           MS048           TS030           TS057           TS058           TS059           TS060           TS061           College of Na           MS016           MS016	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Exercise Science Lab Fee         KINS-Activity Fee         Nurs Skills Lab Fee         Kins 11 Basic Windsurfing         Kins 2 Water Skiing         Kins 9 Beginning Sailing         Kins 10 Intermediate Sailing         tural Sciences & Mathematics         Human Anat/Phys I Course Fee         Human Anat/Phys II Course Fee	\$40 \$35 \$25 \$35 \$8 \$55 \$20 \$2 \$38 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$5	\$40 \$35 \$25 \$35 \$8 \$55 \$25 \$25 \$22 \$38 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066 \$26,950 \$1,980 \$2,795 \$2,090 \$1,705 \$495 \$495 \$22,690 \$1,595	(\$4,001) (\$4,001) (\$5,871) \$0 (\$7,591) \$0 (\$1,464) (\$10,266) (\$1,600) (\$26,058) (\$1,925) (\$2,795) (\$1,925) (\$1,980) (\$1,650) (\$4,95) (\$495)	\$11,426 \$11,426 \$113,954 \$67,55 \$9,67 \$3,10 \$4,43 \$76 \$3,19 \$1,98 \$22,64 \$14 \$16 \$16 \$16 \$16 \$16 \$16 \$16 \$16 \$16 \$16
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College of Ed           MS022           College of He           MC003           MS015           MS040           MS043           MS046           MS047           MS048           TS030           TS057           TS058           TS059           TS060           TS061           College of Na           MS016           MS018           MS028           MS028           MS029	ucation         Edu Distance Learning Fee         Aursing Supplemental Appp Fee         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Exercise Science Lab Fee         KINS-Activity Fee         Nurs Skills Lab Fee         Kins 11 Basic Windsurfing         Kins 2 Water Skiing         Kins 4 Basic Rowing         Kins 10 Intermediate Sailing         tural Sciences & Mathematics         Human Anat/Phys I Course Fee         Human Anat/Phys II Course Fee         Biology 221A 221B         Biology 299 - Course Fee	\$40 \$35 \$25 \$35 \$8 \$5 \$20 \$2 \$38 \$55 \$65 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55	\$40 \$35 \$25 \$35 \$35 \$25 \$25 \$25 \$22 \$38 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$5	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066 \$26,950 \$1,980 \$2,795 \$2,090 \$1,705 \$495 \$2,690 \$1,595 \$50,219 \$425 \$857	(\$4,001) (\$4,001) (\$5,871) \$0 (\$7,591) \$0 (\$1,464) (\$10,266) (\$10,266) (\$1,600) (\$26,058) (\$1,925) (\$2,795) (\$1,920) (\$1,930) (\$1,650) (\$495) <b>(\$199,350)</b> (\$4,267) (\$3,639) (\$52,749) (\$449) (\$1,480)	\$11,426 \$11,426 \$113,954 \$67,55 \$9,67 \$3,10 \$4,43 \$76 \$3,19 \$1,98 \$22,64 \$14 \$16 \$16 \$16 \$16 \$5 \$109,404 \$2,08 \$2,08 \$2,090 \$4,970 \$3,43
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College of Ed MS022 College of He MC003 MS015 MS040 MS043 MS046 MS047 MS048 TS030 TS057 TS058 TS059 TS060 TS061 College of Na MS016 MS016 MS017 MS018 MS018 MS028 MS029 MS032 TS006	ucation         Edu Distance Learning Fee         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Activity Fee         Nurs Skills Lab Fee         Kins 11 Basic Windsurfing         Kins 2 Water Skiing         Kins 9 Beginning Sailing         Kins 10 Intermediate Sailing         tural Sciences & Mathematics         Human Anat/Phys I Course Fee         Human Anat/Phys I Course Fee         Biology 221A 221B         Biology 299 - Course Fee         Biology 299 - Course Fee         Biology Bio Science Field Trip Fees	\$40 \$35 \$25 \$35 \$35 \$20 \$20 \$2 \$38 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$5	\$40 \$35 \$25 \$35 \$5 \$25 \$25 \$2 \$2 \$38 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$5	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066 \$26,950 \$1,980 \$2,795 \$2,090 \$1,705 \$2,090 \$1,705 \$2,900 \$1,705 \$495 \$215,601 \$2,690 \$1,595 \$50,219 \$425 \$857 \$975 \$5,163	(\$4,001) (\$4,001) (\$4,001) (\$5,871) \$0 (\$7,591) \$0 (\$10,266) (\$10,266) (\$10,266) (\$10,266) (\$10,266) (\$10,266) (\$1,600) (\$26,058) (\$1,925) (\$2,795) (\$1,980) (\$1,650) (\$4495) (\$4495) (\$44,267) (\$3,639) (\$52,749) (\$449) (\$1,480) (\$1,480) (\$1,008) (\$6,108)	\$11,426 \$11,426 \$113,954 \$67,551 \$9,674 \$3,100 \$4,43 \$7,66 \$3,191 \$1,981 \$22,641 \$140 \$22,041 \$140 \$22,041 \$140 \$161 \$161 \$161 \$161 \$161 \$161 \$161 \$16
College of Ed MS022 College of He MC003 MS015 MS040 MS043 MS046 MS047 MS048 TS030 TS057 TS058 TS059 TS060 TS061 College of Na MS016 MS016 MS017 MS018 MS028 MS029 MS032	ucation         Edu Distance Learning Fee         alth & Human Services         Nursing Supplemental Appp Fee         Nursing 143 Course Fee         RPTA 34 Outdoor Rec Course Fee         Physical Therapy Lab Fee         KINS Athl Training Course Fee         KINS-Exercise Science Lab Fee         KINS-Activity Fee         Nurs Skills Lab Fee         Kins 11 Basic Windsurfing         Kins 2 Water Skiing         Kins 9 Beginning Sailing         Kins 10 Intermediate Sailing         tural Sciences & Mathematics         Human Anat/Phys I Course Fee         Human Anat/Phys II Course Fee         Biology 221A 221B         Biology 299 - Course Fee         Biology 299 - Course Fee         Biology 209 - Course Fee	\$40 \$35 \$25 \$35 \$8 \$5 \$20 \$20 \$2 \$38 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$5	\$40 \$35 \$25 \$35 \$8 \$5 \$25 \$2 \$2 \$38 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$55 \$5	\$9,600 \$9,600 \$102,528 \$31,150 \$9,603 \$8,890 \$1,358 \$2,183 \$10,263 \$3,066 \$26,950 \$1,980 \$2,795 \$2,090 \$1,705 \$495 \$2,690 \$1,595 \$50,219 \$425 \$857 \$975	(\$4,001) (\$4,001) (\$4,001) (\$5,871) \$0 (\$7,591) (\$10,266) (\$10,266) (\$10,266) (\$10,266) (\$10,266) (\$10,266) (\$1,600) (\$26,058) (\$1,650) (\$1,980) (\$1,650) (\$4495) (\$44,267) (\$3,639) (\$52,749) (\$44,267) (\$3,639) (\$52,749) (\$44,267) (\$1,480) (\$1,008)	\$2,01 \$11,426 \$11,426 \$11,426 \$11,426 \$11,426 \$0,67 \$3,100 \$4,43 \$7,66 \$3,192 \$1,982 \$22,648 \$122,648 \$122,648 \$122,648 \$140 \$165 \$165 \$165 \$165 \$165 \$165 \$165 \$165 \$165 \$165 \$165 \$165 \$165 \$165 \$165 \$165 \$17,982 \$2,084 \$2,085 \$3,197

### 2014-15 **Miscellaneous Course Fees**

TS010	Bio 107/108	\$10	\$10	\$1,650	(\$1,573)	-\$42
TS012	Bio 121	\$25	\$25	\$375	(\$411)	\$3
TS013	Bio 122/123/124	\$5	\$10	\$2,050	(\$2,264)	\$1,149
TS016	Bio 139/144/149B/156	\$10	\$15	\$6,599	(\$6,919)	-\$806
TS019	Bio 181	\$25	\$25	\$1,325	(\$1,591)	-\$476
TS020	Bio 184	\$20	\$20	\$6,581	(\$6,879)	-\$477
TS021	Bio 198B/199	\$15	\$15	\$901	(\$1,080)	\$665
TS027	Geology Field Trip	\$10	\$200	\$109,283	(\$85,767)	\$85,102
TS038	Laboratory Breakage	\$5	\$15	\$7,001	(\$6,382)	\$2,952
TS046	Geo 192 Field Trip	\$12	\$80	\$1,748	(\$1,748)	\$59
College of	Social Sciences & Interdisciplinary S	tudies		\$6,231	(5,082)	\$2,484
MS039	Psych Animal Lab Fee	\$15	\$15	\$825	(\$759)	\$66
MS045	ENVS Field Trip Fees	\$10	\$25	\$2,495	(\$1,744)	\$2,086
MS050	FACS 11-Food Lab Fee	\$25	\$25	\$2,911	(\$2,579)	\$332
Total				\$708,838	(\$610,001)	\$614,063

Notes:

1 Prior year revenue includes allowance for uncollectibles posted to global dept ID's

2 Fund equity (aka retained earnings) reflects net worth and does NOT equal cash (includes receivables and payables);
 equity is POST-CLOSE (as of 7/01/2015) so net revenue and expense from 2014-15 are reflected in fund equity

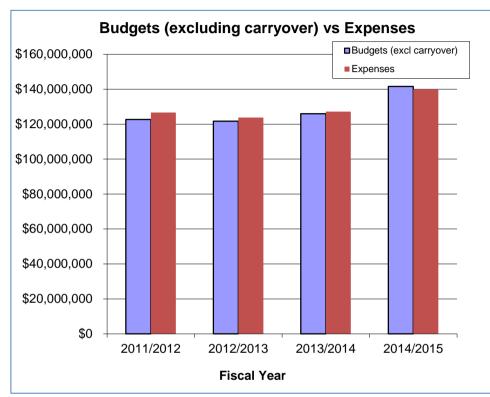
3 Fee level information provided by Gina Curry, University Bursar

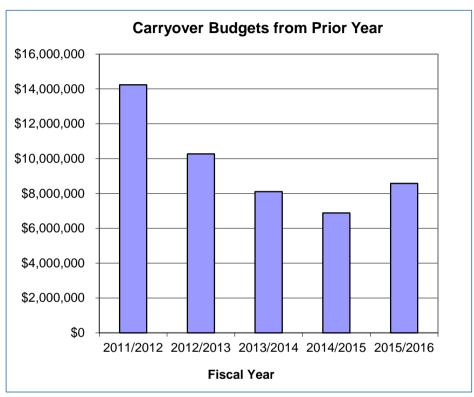
Program center determined by dept ID used for majority of transactions

The natural accounting values for revenues and fund equity are credits, while expense normally appears as a debit.

These values have been reversed for the purpose of this report.

### General Operating Fund Multi-Year Summary Academic Affairs Budgets and Expenditures





Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.

Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2011/2012	%	2012/2013	%	2013/2014	%	2014/2015	%	2015/2016
Prior Year Carryover	13,166,364	71%	9,400,839	71%	6,632,996	94%	6,237,009	124%	7,735,835
Prior Year Encumbrances	1,076,371	81%	874,658	169%	1,476,786	44%	643,046	131%	839,680
Initial Baseline	84,223,061	92%	77,117,065	107%	82,462,089	108%	88,791,301	108%	95,466,950
Misc Budget Entries	38,478,686	116%	44,556,849	98%	43,501,880	121%	52,771,423		
Year End Budget	136,944,482	96%	131,949,411	102%	134,073,749	111%	148,442,778		
Year End Expenditures	(126,674,468)	98%	(123,838,914)	103%	(127,202,257)	110%	(139,867,264)		
Year End Encumbrances	(880,289)	168%	(1,477,501)	43%	(634,483)	132%	(839,680)		
Budget Balance Available	9,389,725	71%	6,632,996	94%	6,237,009	124%	7,735,835		

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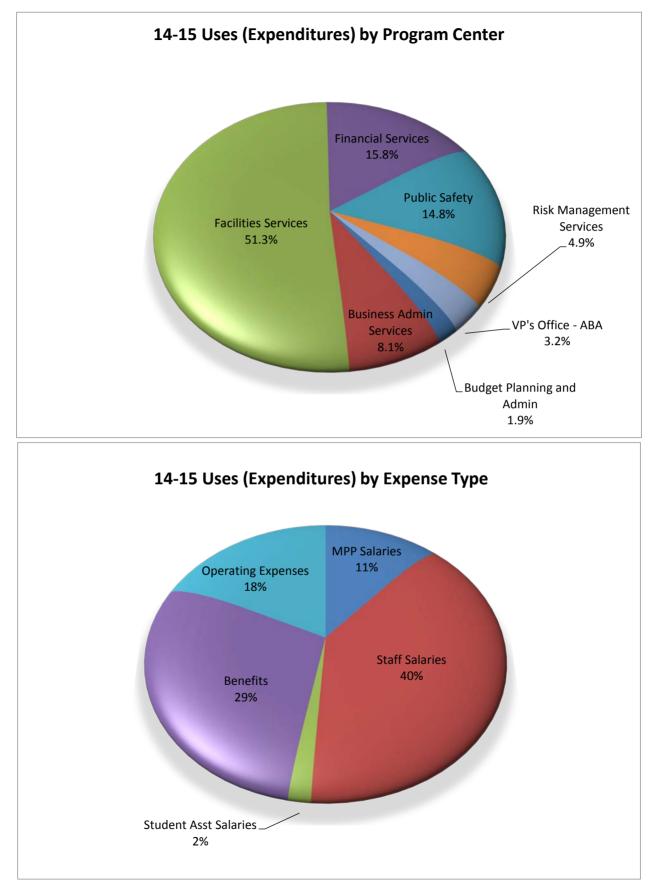
## **Administration and Business Affairs**

Operating Fund Summary

	FTE	\$ Amount
Prior Year Carry Forward Balance		\$2,121,293
Sources (Budget)		
Initial Allocations		\$15,033,093
Prior Year Encumbrance Allocations		\$547,946
One-Time Allocations from University Reserves		\$1,520,011
Centrally Funded Compensation Increases		\$434,836
CO Cash Posting Orders		\$247,508
Release Time		\$0
Benefits Allocations		\$9,392,219
Miscellaneous Budget Transfers		(\$242,495)
Revenue from Various Sources		\$7,119,577
Total Sources (Budget)		\$34,052,694
Uses (Expanditures) by Drearen Conter		
Uses (Expenditures) by Program Center Budget Planning and Admin	5.69	\$615,161
Business Admin Services	16.44	\$2,622,838
Facilities Services	162.99	\$16,527,381
Financial Services	53.19	
Public Safety	40.46	\$5,101,229
5	11.60	\$4,756,716
Risk Management Services VP's Office - ABA	6.27	\$1,570,545
		\$1,020,598
Total Uses (Expenditures) by Program Center	296.65	\$32,214,468
Uses (Expenditures) by Expense Type		
MPP Salaries	37.66	\$3,683,146
Staff Salaries	258.99	\$12,798,973
Student Asst Salaries		\$599,385
Benefits		\$9,392,219
Operating Expenses		\$5,740,743
Total Uses (Expenditures) by Expense Type	296.65	\$32,214,468
Budget Balance Available		
Prior Year Carry Forward Balance		\$2,121,293
Total Sources (Budget)		\$34,052,694
Total Uses (Expenses)		(\$32,214,468)
Year-End Encumbrances		(\$716,112)
Budget Balance Available		\$3,243,407

### **Administration and Business Affairs**

Operating Fund Summary



#### Administration and Business Affairs Operating Fund Summary for 2014-15

Program Center Department	MPP Salaries	FTE	Staff Salaries	FTE S	Student Asst Salaries	Benefits Op	erating Expenses	1415 Expenses
Budget Planning and Admin	\$122,604	1.00	\$262,769	4.69		\$210,851	\$18,938	\$615,161
Budget Planning and Admin	\$122,604	1.00	\$262,769	4.69		\$210,851	\$18,938	\$615,16
Business Admin Services	\$193,623	2.06	\$548,137	14.38	\$20,650	\$454,611	\$1,405,818	\$2,622,838
Administrative Services			, .				\$0	\$(
Business and Admin Svcs	\$119,415	1.06	\$76,960	1.54		\$90,814	\$33,948	\$321,136
Mail Services	\$74,208	1.00	\$183,756	5.38	\$20,650	\$156,948	\$448,857	\$884,418
Reprographic Services			\$287,422	7.46		\$206,848	\$923,013	\$1,417,284
Facilities Services	\$1,401,739	16.03	\$6,998,106	146.96	\$150,765	\$4,901,196	\$3,075,575	\$16,527,381
Bldg Trades Electrical					· · ·		\$31,836	\$31,836
Bldg Trades Lockshop							\$17,583	\$17,583
Bldg Trades Metal							\$17,820	\$17,820
Bldg Trades MultiCraft							\$12,634	\$12,634
Bldg Trades Paint							\$4,300	\$4,300
Bldg Trades Plumbing							\$11,534	\$11,534
Building Maintenance Trades	\$87,540	1.00	\$2,017,308	29.16		\$1,061,606	-\$329,726	\$2,836,728
Campus Conservation			\$184,030	3.87		\$102,786	\$0	\$286,816
Custodial Services	\$137,304	2.00	\$2,185,473	61.88		\$1,675,410	\$633,708	\$4,631,895
Customer Service Center	\$181,332	3.00	\$120,703	4.14		\$185,968	\$3,455	\$491,458
Energy Management			\$76,920	1.00		\$45,640	\$0	\$122,560
Engineering Services	\$79,477	1.13	\$978,083	15.64		\$622,998	\$68,571	\$1,749,129
Fac Mgmt-Cap Outlay	4		\$770,000	10101		\$0 <u>2</u> 2,770	\$49,076	\$49,076
Facilities Planning	\$383,596	3.83	\$188,738	3.05		\$286.018	\$83.032	\$941,385
Facilities Services	\$468,613	4.08	\$523,039	12.39	\$150,765	\$469,243	\$41,764	\$1,653,424
FM Work Orders	* 100/010	1100	\$620,007	12107	\$100,100	\$107 <u>1</u> 210	\$230,117	\$230,117
FM-Campus Support							\$423,410	\$423,410
Grounds Maintenance	\$63,876	1.00	\$554,980	13.32		\$374,442	\$152,045	\$1,145,344
Hornet Stadium-FM	\$66,676	1.00	\$001,700	10.02		\$071,112	\$3,899	\$3,899
Improve Univ Facilities							\$1,091,377	\$1,091,377
IRT Chargeback							\$873	\$873
Maintenance Contract							\$242,887	\$242,887
Special Repair							\$228,070	\$228,070
Transportation Maintenance			\$168,831	2.52		\$77.085	\$57,309	\$303,226
Utility-Hazwaste			\$100,031	2.52		\$77,003	\$0	\$303,220
Financial Services	\$744,149	7.67	\$2,196,457	45.52	\$61,730	\$1,628,748	\$470,145	\$5,101,229
Accounting Services	\$209,172	2.00	\$567,751	10.60	\$01,730	\$395,550	\$32,209	\$1,204,683
Accounts Payable	\$66.204	1.00	\$263,435	5.79		\$174,158	\$27,545	\$531,342
Financial Services	\$138,529	1.00	\$52,149	0.97		\$91,945	\$31,847	\$314,469
Procurement Services	\$130,329	1.00	\$503,053	9.11	\$11,279	\$333,848	\$59,817	\$1,018,157
Receiving and Shipping	\$110,100	1.00	\$188,468	4.48	\$10,310	\$99,106	\$18,282	\$316,166
Student Fin Services Center	\$220,084	2.67	\$545,115	12.61	\$10,310	\$484,302	\$10,202	\$310,100
Ticket Office	\$220,064	2.07	\$76,485	12.01	\$10,920	\$49,840	\$55,148	\$1,505,717
Public Safety	\$385,960	3.40	\$70,405	37.07	\$342,341		\$357,608	\$4,756,716
Public Safety	\$385,960	3.40	\$2,175,250	37.07	<b>\$34∠,341</b> -\$94	<b>\$1,495,557</b> \$1,494,747	\$357,503	\$4,413,366
Public Safety Cadet Program	\$365,900	3.40	\$2,175,250	37.07	\$342,434	\$1,494,747	\$357,503	\$343,350
3 0	¢ 45 4 200	5.00	¢070.4F0	6.60	\$342,434 <b>\$23,900</b>	\$441,278	\$100 \$277,906	
Risk Management Services	\$454,308		\$373,153					\$1,570,545
Risk Management Services	\$370,644	4.00	\$250,472	4.00	\$16,352	\$343,422	\$150,191	\$1,131,081
Space Management	\$83,664	1.00	\$114,957	2.36	\$2,010	\$97,744	\$104,628	\$403,002
STORC			\$7,725	0.25	\$5,538	\$112	\$23,087	\$36,462
Univ Transportation & Parking							\$0	\$0
UTAPS-Fees	A000 7/ 1	0.50	#04F 404			#050 070	\$0	\$0
VP's Office - ABA	\$380,764	2.50	\$245,101	3.77		\$259,979	\$134,754	\$1,020,598

### Administration and Business Affairs Operating Fund Summary

for 2014-15

Program Center	MPP Salaries	FTE	Staff Salaries	FTF	Student Asst Salaries	Domofito		1445 <b>Symomoco</b>
Department	wipp salaries	FIE	Start Salaries	FIE	Student Asst Salaries	Benefits	Operating Expenses	1415 Expenses
Auditing Services	\$104,796	1.00	\$70,080	1.00		\$85,213	\$45,704	\$305,794
Space Rental							\$17,740	\$17,740
Vice President for Admin	\$275,968	1.50	\$175,021	2.77		\$174,766	\$71,310	\$697,065
Grand Total	\$3,683,146	37.66	\$12,798,973	258.99	\$599,385	\$9,392,219	\$5,740,743	\$32,214,468

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs.

Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

### 2014-15 Miscellaneous Course Fees

Miscellaneous Stud	lent Fees	Fee Level <sup>3</sup> Min	Per Student Max	2014-15 Actuals Revenue <sup>1</sup>	Expense	6/30/2015 Fund Equity <sup>2</sup>
Administration & B	usiness Affairs	IVIIII	Wax	Kevenue	Expense	
Financial Ser				\$89,400	(\$86,982)	\$6,837
MS030	Re-Enrollment Fee	\$100	\$100	\$89,400	(\$86,982)	\$6,837
Public Safety	/			\$27,045	(\$17,022)	\$41,646
MC004	Public Safety Service Fees	\$5	\$260	\$27,045	(\$17,022)	\$41,646
Total				\$116,445	(\$104,004)	\$48,483

Notes:

1 Prior year revenue includes allowance for uncollectibles posted to global dept ID's

2 Fund equity (aka retained earnings) reflects net worth and does NOT equal cash (includes receivables and payables);

equity is POST-CLOSE (as of 7/01/2015) so net revenue and expense from 2014-15 are reflected in fund equity

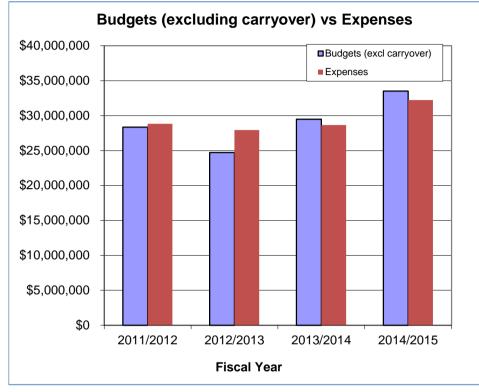
3 Fee level information provided by Gina Curry, University Bursar

Program center determined by dept ID used for majority of transactions

The natural accounting values for revenues and fund equity are credits, while expense normally appears as a debit.

These values have been reversed for the purpose of this report.

### General Operating Fund Multi-Year Summary Administration and Business Affairs Budgets and Expenditures



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.

Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2011/2012	%	2012/2013	%	2013/2014	%	2014/2015	%	2015/2016
Prior Year Carryover	3,491,422	112%	3,896,074	1%	45,149	4698%	2,121,293	153%	3,243,407
Prior Year Encumbrances	2,038,502	56%	1,149,741	154%	1,772,941	31%	547,946	131%	716,112
Initial Baseline	13,595,988	91%	12,307,205	112%	13,832,847	109%	15,033,093	105%	15,775,901
Misc Budget Entries	14,747,656	84%	12,404,341	126%	15,640,768	118%	18,471,656		
Year End Budget	33,873,568	88%	29,757,362	105%	31,291,705	116%	36,173,987		
Year End Expenditures	(28,827,752)	97%	(27,939,273)	103%	(28,662,961)	112%	(32,214,468)		
Year End Encumbrances	(1,149,741)	154%	(1,772,940)	29%	(507,452)	141%	(716,112)		
Budget Balance Available	3,896,075	1%	45,149	4698%	2,121,293	153%	3,243,407		



http://www.hornetsports.com/landing/index

### Athletics Operating Fund Summary for 2014-15

	FTE	\$ Amount
Prior Year Carry Forward Balance		\$0
Sources (Budget)		
Initial Allocations		\$2,857,388
One-Time Allocations from University Reserves		\$135,000
Centrally Funded Compensation Increases		\$93,024
Benefits Allocations		\$2,304,434
Miscellaneous Budget Transfers		(\$5,175)
Revenue from Various Sources		\$1,589,377
Total Sources (Budget)		\$6,974,048
Uses (Expenditures) by Program Center		
Administration	34.79	\$2,535,726
Men's Teams	25.31	\$2,494,064
Women's Teams	20.13	\$1,932,259
Total Uses (Expenditures) by Program Center	80.24	\$6,962,048
Uses (Expenditures) by Expense Type	7.00	<b>4044 704</b>
MPP Salaries	7.99	\$844,704
Faculty Salaries	43.52	\$2,575,160
Staff Salaries	28.73	\$1,080,733
Student Asst Salaries		\$157,017
Benefits		\$2,304,434
Operating Expenses		\$0
Total Uses (Expenditures) by Expense Type	80.24	\$6,962,048
Budget Balance Available		
Prior Year Carry Forward Balance		\$0
Total Sources (Budget)		\$6,974,048
		<b>Φ</b> 0,774,040

(\$6,962,048)

(\$12,000)

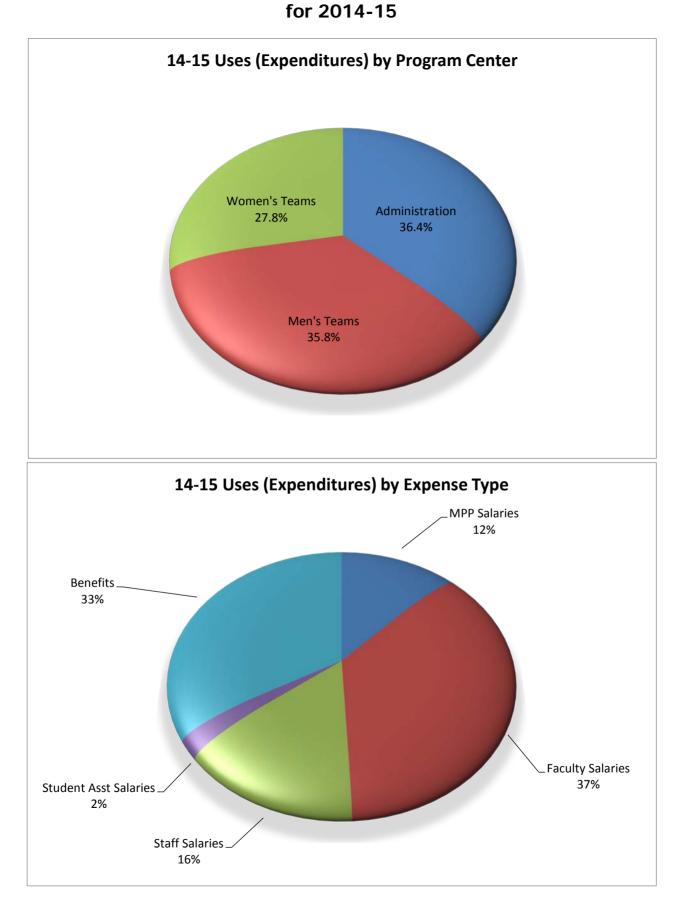
\$0

Total Uses (Expenses)

Year-End Encumbrances

Budget Balance Available

Athletics Operating Fund Summary

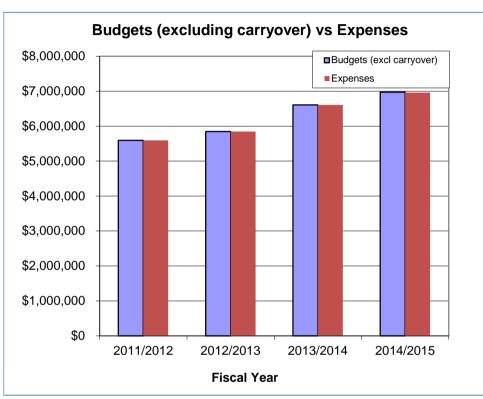


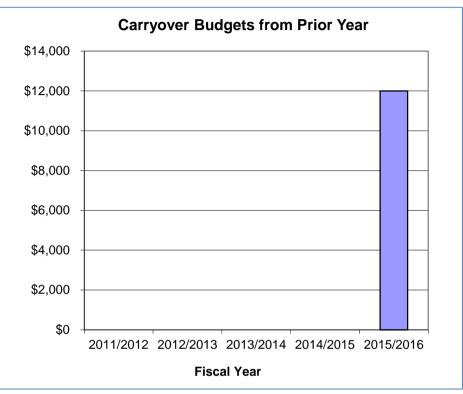
#### Athletics Operating Fund Summary for 2014-15

Program Center							Student Asst		Operating	
Department	MPP Salaries	FTE I	Faculty Salaries	FTE	Staff Salaries	FTE	Salaries	Benefits	Expenses	415 Expenses
Administration	\$360,251	3.99	\$260,074	4.03	\$1,025,130	26.78	\$144,405	\$745,866	\$0	\$2,535,726
Athletics	\$220,308	2.00	\$0	0.00	\$277,352	7.00	\$51,178	\$243,040	\$0	\$791,878
Athletics Academic Adv					\$71,543	2.66	\$19,929	\$1,364		\$92,836
Athletics Marketing-Promo					\$102,646	2.55	\$21,585	\$28,538		\$152,768
Athletics Tickets					\$30,875	0.78		\$16,668		\$47,543
Events Manager					\$129,209	4.34	\$12,235	\$45,887		\$187,331
Green Army							\$600			\$600
Special Events-Athletics					\$1,078	0.03	\$390	\$16	\$0	\$1,483
Spirit Leaders-Cheer					\$10,008	0.47		\$145		\$10,153
Spirit Leaders-Dance					\$7,230	0.35		\$105		\$7,335
Sports Info					\$159,574	3.26	\$4,000	\$104,258		\$267,832
Sports Medicine			\$83,108	1.00	\$189,756	3.72	\$33,900	\$116,905	\$0	\$423,669
Stinger Club	\$139,943	1.99			\$44,194	1.54	\$588	\$88,870		\$273,595
Strength and Conditioning			\$176,966	3.03	\$1,667	0.08		\$100,070		\$278,703
Men's Teams	\$484,453	4.00	\$1,068,664	19.71	\$48,084	1.60	\$12,612	\$880,251		\$2,494,064
Baseball	\$118,464	1.00	\$106,800	2.00	\$6,040	0.29		\$129,349		\$360,653
Basketball-Mens	\$157,767	1.00	\$168,814	2.82	\$6,150	0.20	\$12,612	\$148,162		\$493,506
Cross Cnty-Trk and Fld-Mens			\$92,757	1.84				\$54,130		\$146,887
Football	\$208,222	2.00	\$500,580	9.12	\$35,894	1.11		\$408,608		\$1,153,303
Golf-Mens			\$41,610	0.96				\$18,111		\$59,721
Soccer-Mens			\$97,483	1.74				\$66,991		\$164,474
Tennis-Mens			\$60,620	1.23				\$54,899		\$115,519
Women's Teams			\$1,246,423	19.78	\$7,519	0.35		\$678,317	\$0	\$1,932,259
Basketball-Womens			\$232,665	3.56				\$117,726		\$350,391
Cross Cnty-Trk and Fld-Womens			\$151,632	2.13	\$121	0.00		\$76,669		\$228,421
Golf-Womens			\$58,450	0.82				\$39,877		\$98,327
Gymnastics-Womens			\$176,678	2.49	\$1,364	0.07		\$96,705		\$274,747
Rowing-Womens			\$105,092	1.85	\$5,130	0.25		\$62,912		\$173,134
Sand Volleyball-Womens			\$20,822	0.30				\$6,649		\$27,471
Soccer-Womens			\$94,593	1.59	\$899	0.04		\$55,320		\$150,812
Softball			\$159,810	2.67				\$89,139	\$0	\$248,949
Tennis-Womens			\$101,865	2.11				\$71,339		\$173,204
Volleyball-Womens			\$144,815	2.28	\$5	0.00		\$61,982		\$206,803
Grand Total	\$844,704	7.99	\$2,575,160	43.52	\$1,080,733	28.73	\$157,017	\$2,304,434	\$0	\$6,962,048

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

### General Operating Fund Multi-Year Summary Athletics Budgets and Expenditures





Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.

Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2011/2012	%	2012/2013	%	2013/2014	%	2014/2015	%	2015/2016
Prior Year Carryover	- r	ı/a	- 1	n/a	- 1	n/a	-	n/a	-
Prior Year Encumbrances	- r	ı/a	- 1	n/a	- 1	n/a	-	n/a	12,000
Initial Baseline	2,589,065	90%	2,334,910	114%	2,651,656	114%	2,857,388	109%	3,120,665
Misc Budget Entries	3,003,859	117%	3,512,130	114%	3,957,247	114%	4,116,660		
Year End Budget	5,592,924	105%	5,847,040	114%	6,608,903	114%	6,974,048		
Year End Expenditures	(5,592,924)	105%	(5,847,040)	114%	(6,608,903)	114%	(6,962,048)		
Year End Encumbrances	- r	ı/a	- 1	n/a	- 1	n/a	(12,000)		
Budget Balance Available	- r	ı/a	- 1	n/a	- 1	n/a	-		

### HR Home





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S CONTACT US Del Norte Hall 3001 (916) 278-6078 Office Hours: M ← 9 a.m. to 4 p.m. (Clobed for lunch, noon-1 p.m.) Campus Zp. 6032			
EQUAL COPPORTUNITY Reps students, faculty and staff resolve complaints of discrimination, harassment and retalitation; provides training; consults with departments and committees; and			
S ANNOUNCEMENTS			
Welcome New Tenure-Track Faculty 2015-2016     Faculty Promotions effective 2015-2016     Sabbatical Leave Awards 2015-2016     Zo15 Staff Equity Program - FAQ's (NEW)     Campus Compliance Training Requirements (NEW)     Administrative Appointments Policy (NEW)     Recruitment & Selection Handbook (NEW)     CSU Systemwide Policies and Procedures (REVISED)     New Parsonnel Transaction Form (PTF), Instructions & Matrix (NEW)     Ustaide Employment Request Form & Instructions (NEW)     Outside Employment Procedures     MPP Additional Employment Procedures     WP Care. Ve Will Help. Tite IX website     Human Resources Climate Survey (2013-2014)     Human Resources Climate Survey (2013-2014)     Introducing Skillport, Our New Professional Development Portal     Pregenatic A Parenting Student Rights			
Temporary Staff Application (UPDATED)			
QUICK LINKS     Who To Contact in HR Benefits Rate Chart     HR Training     Manager's Toolkit     Employment Verification     Payroll Calendar     New Employees	Submit A Suggestion Campus Bulletin Boards Conflict of Interest Federal & State Molces Quartile Calculator W-2 Information Whistletower Protection	About Sac State Jeanne Clery Report Transportation & Parking University Policy Manual University Resources University Staff Assembly Volunteer Information	
S WELCOME TO HR	A message from Christine I Vice President, Human Re	). Lovely, sources	
	(signed September 25th, 2014), has established the 4th Friday in September as a state holiday to re oliday, however, we encourage campuses to engage their communities in honoring the contribution		
ASK HR: TOP 5 FAQS     Here do Lpick up my check?     Where do Lpick up my check?     When can Lenroll in Benefits?     When is the Fee Waiver Program?     How do Lverfly employment?			
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	16) 278-6011 Comments & Questions A to Z Index Ac	cessibility College Portrait	

### http://www.csus.edu/hr/

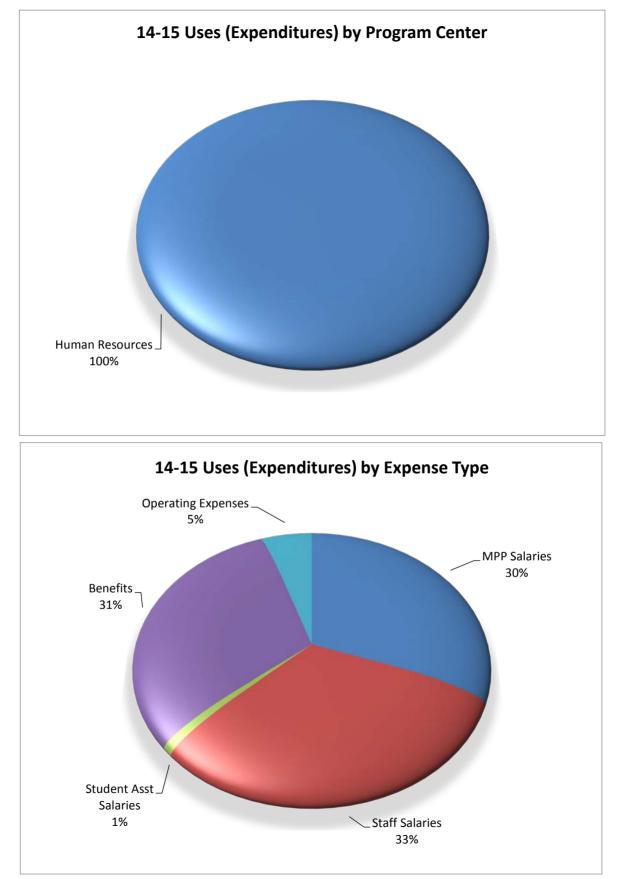
## Human Resources

Operating Fund Summary

	FTE	\$ Amount
Prior Year Carry Forward Balance		\$434,579
Sources (Budget)		
Initial Allocations		\$1,947,659
Prior Year Encumbrance Allocations		\$33,552
One-Time Allocations from University Reserves		\$102,519
Centrally Funded Compensation Increases		\$62,469
Benefits Allocations		\$1,061,073
Miscellaneous Budget Transfers		\$59
Revenue from Various Sources		\$496,962
Total Sources (Budget)		\$3,704,293
Uses (Expenditures) by Program Center		
Ofc of Human Resources	32.70	\$3,459,702
Total Uses (Expenditures) by Program Center	32.70	\$3,459,702
Uses (Expenditures) by Expense Type		
MPP Salaries	9.85	\$1,052,438
Staff Salaries	22.85	\$1,134,892
Student Asst Salaries		\$33,697
Benefits		\$1,061,073
Operating Expenses		\$177,602
Total Uses (Expenditures) by Expense Type	32.70	\$3,459,702
Budget Balance Available		
Prior Year Carry Forward Balance		\$434,579
Total Sources (Budget)		\$3,704,293
Total Uses (Expenses)		(\$3,459,702
		(\$3,439,702)
Year-End Encumbrances		(\$1(1) 265

**Human Resources** 

Operating Fund Summary



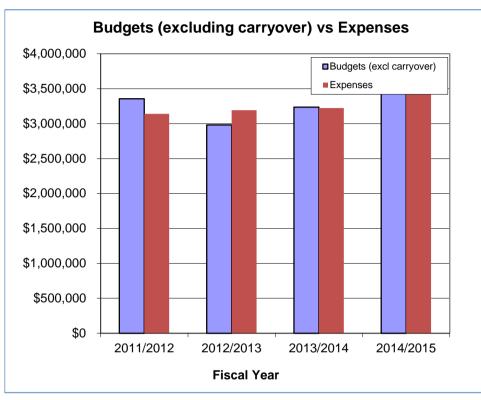
#### Human Resources Operating Fund Summary for 2014-15

Program Center					Student Asst			
Department	MPP Salaries	FTE	Staff Salaries	FTE	Salaries	Benefits	Operating Expenses	1415 Expenses
Ofc of Human Resources	\$1,052,438	9.85	\$1,134,892	22.85	\$33,697	\$1,061,073	\$177,602	\$3,459,702
HR Central	\$386,081	3.00	\$223,214	3.81	\$32,299	\$269,534	\$141,557	\$1,052,684
HR Employee Services	\$366,265	4.05	\$824,879	17.27	\$1,399	\$597,178	\$31,410	\$1,821,130
HR Labor Relations- Compliance	\$300,091	2.81	\$86,800	1.77		\$194,361	\$4,635	\$585,887
Grand Total	\$1,052,438	9.85	\$1,134,892	22.85	\$33,697	\$1,061,073	\$177,602	\$3,459,702

The CSU system-wide payroll distribution software has a known issue related to FTE & Earns Codes where the calculated FTE is not always accurate:

FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

#### General Operating Fund Multi-Year Summary Human Resources Budgets and Expenditures



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.

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Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2011/2012	%	2012/2013	%	2013/2014	%	2014/2015	%	2015/2016
Prior Year Carryover	385,710	156%	600,823	56%	334,727	130%	434,579	133%	576,302
Prior Year Encumbrances	62,708	103%	64,629	184%	118,621	28%	33,552	307%	102,868
Initial Baseline	1,761,405	91%	1,604,643	109%	1,750,018	111%	1,947,659	105%	2,042,946
Misc Budget Entries	1,594,631	86%	1,375,648	108%	1,484,722	116%	1,723,082		
Year End Budget	3,804,454	96%	3,645,743	101%	3,688,088	112%	4,138,872		
Year End Expenditures	(3,139,002)	102%	(3,192,395)	101%	(3,222,654)	107%	(3,459,702)		
Year End Encumbrances	(64,629)	184%	(118,621)	26%	(30,855)	333%	(102,868)		
Budget Balance Available	600,823	56%	334,727	130%	434,579	133%	576,302		

#### SACRAMENTO STATE

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Co QUICK LINKS 🕶

Student Faculty/Staff   Top 10 IRT Links   STUDENT: IWANT TO GET INFO ABOUT Account Management Computer Labs IRT Hours My Sac State FAG's Sac CT Help SacFiles Software Services Student Technology Center Training for Students Wireless Introl in Classes on your phone. FACULTY AND STUDENT IT UPDATES Adobe Flash Upgrade The Renovated Student Technology Center Classroom Support Current IT Updates Out you know that Sac State employees are eligible for discounts on their personal cellular Norember 5 Happy Hour. Infographics using Illustrator (Center) Support Support Support Current IT Updates Out you know that Sac State Technology Center Classroom Support Current IT Updates Out you know that Sac State employees are eligible for discounts on their personal cellular Wein Services from several major carriers? Did you know that Sac State employees are eligible for discounts on their personal cellular FACULTY AND STUDENT IT UPDATES Adobe Flash Upgrade The Renovated Student Technology Center Classroom Support Current IT Updates Out you know that Sac State Employees are eligible for discounts on their personal cellular Wein English (English) We			GET HELP C	
Student Technology Center   Account Management   Computer Labs   IRT Hours   My Sac State FAQ's   SacFiles   Software Services   Student Technology Center   Training for Students   Wireless   FAQS SYSTEM NOTICES No system notices. System notices. System notices. System notices. Furnel in Classes on your phone. Introl in Classes on your phone. Point as state employees are eligible for discounts on their personal cellular phone services from several major carriers? FACULTY AND STUDENT IT UPDATES Adobe Flash Upgrade The Renovated Student Technology Center Classroom Support Lastron Support Classroom Support	Student Faculty/Staff Top 10 IR	TLinks		
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IRT NEWS       Inroll in Classes on your phone.       No system notices.         Image: State on your phone services from several major carriers?       EVENTS - WCM TRAINING         Image: State on your phone services from several major carriers?       No werber 17         Web Content Management Training 1:30 - 3:30pm AIRC 3013       EVENTS - STC WORKSHOPS         FACULTY AND STUDENT IT UPDATES       November 5 Happy Hour: Infographics using Illustrator (Celeste)         Adobe Flash Upgrade       5:30pm         The Renovated Student Technology Center Classroom Support       November 6 November 6 November 6 November 7	IT Services		FAUS	
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Did you know that Sac State employees are eligible for discounts on their personal cellular phone services from several major carriers?       November 17         Web Content Management Training 1:30 - 3:30pm AIRC 3013       EVENTS - STC WORKSHOPS         FACULTY AND STUDENT IT UPDATES       November 5         Adobe Flash Upgrade       5:30pm         The Renovated Student Technology Center       S:30pm         Classroom Support       November 6         Lize Oppment       12:00pm	Enroll in Classes on your pho	one.		
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Current IT Updates View STC Calendar	Classroom Support			
	Current IT Updates		View STC Calendar	
OUT IRT SOCIAL FEED				
e President and Chief Information Officer Academic Computing Resources (ACR) Visit Sac State IRT on Facebook			Visit Sac State IRT on Facebook	
Strategic Planning Administrative Computing Services (ACS)				
Staff Directory Operations & Systems Services (OSS)			Sacramento State IRT @sacstateIRT 4 Nov	
	Database	Information Security (ISO)	Stop by the STC in AIRC 3007 at 12:00pm today and learn how to Create a Poster using	

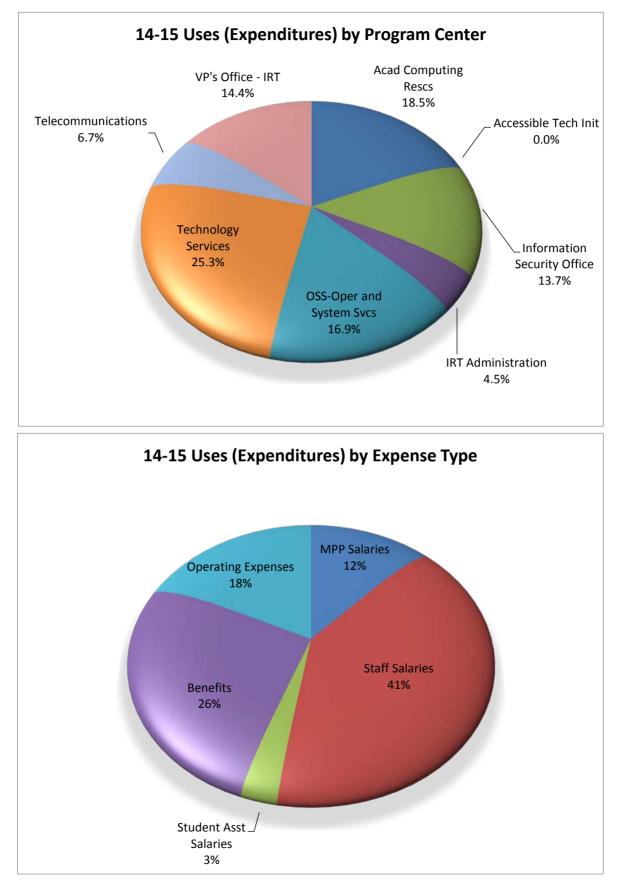
Information Resources and Technology | Sacramento State | 6000 J St | Sacramento, CA, 95819-6065 | AIRC Building | 916.278.7337. If you have difficulty accessing content on this page, please contact the

# Information Resources and Technology Operating Fund Summary

	FTE	\$ Amount
Prior Year Carry Forward Balance		(\$64,952)
Sources (Budget)		
Initial Allocations		\$6,929,344
Prior Year Encumbrance Allocations		\$1,022,966
One-Time Allocations from University Reserves		\$250,000
Centrally Funded Compensation Increases		\$190,664
CO Cash Posting Orders		\$101,684
Benefits Allocations		\$3,400,926
Miscellaneous Budget Transfers		\$104,466
Revenue from Various Sources		\$1,831,785
Total Sources (Budget)		\$13,831,835
Lloss (Evenenditures) by Drogrom Contor		
Uses (Expenditures) by Program Center Acad Computing Rescs	16.87	\$2,369,074
Accessible Tech Init	0.00	(\$60
Information Security Office	15.25	\$1,753,839
IRT Administration	3.84	\$572,880
OSS-Oper and System Svcs	14.84	\$2,168,131
Technology Services	24.69	\$3,243,840
Telecommunications	6.17	\$858,233
VP's Office - IRT	3.83	\$1,844,843
Total Uses (Expenditures) by Program Center	85.48	\$12,810,781
Uses (Expenditures) by Expense Type		
MPP Salaries	12.60	\$1,527,931
Staff Salaries	72.88	\$5,222,580
Student Asst Salaries		\$382,678
Benefits		\$3,400,926
Operating Expenses		\$2,276,667
Total Uses (Expenditures) by Expense Type	85.48	\$12,810,781
Budget Balance Available		
Prior Year Carry Forward Balance		(\$64,952
5		\$13,831,835
Lotal Sources (Budget)		
Total Sources (Budget)		(\$12 810 781)
Total Sources (Budget) Total Uses (Expenses) Year-End Encumbrances		(\$12,810,781) (\$1,147,307)

#### **Information Resources and Technology**

Operating Fund Summary

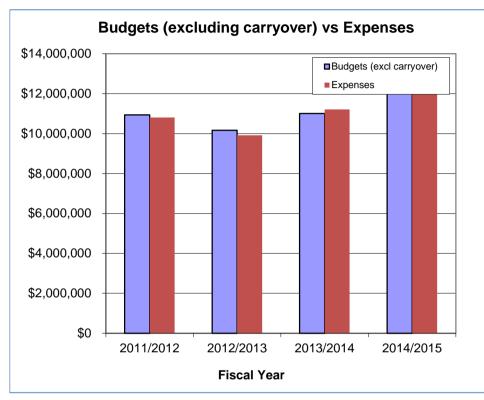


#### Information Resources and Technology Operating Fund Summary for 2014-15

Program Center								
Department	MPP Salaries	FTE	Staff Salaries	FTE	Student Asst Salaries	Benfits	Operating Expenses	1415 Expenses
Acad Computing Rescs	\$343,405	2.77	\$894,631	14.10	\$327,193	\$620,427	\$183,419	\$2,369,074
ACR - Acad Computing Resources	\$343,405	2.77	\$894,631	14.10	\$327,193	\$620,427	\$183,419	\$2,369,074
ACR-AUE HW-SW							\$0	\$0
Accessible Tech Init			-\$235	0.00		\$0	\$175	-\$60
ATI-Accessible Tech Init			-\$235	0.00		\$0	\$175	-\$60
Information Security Office	\$207,260	2.00	\$849,331	13.25		\$541,111	\$156,137	\$1,753,839
ISO - Info Security Office	\$207,260	2.00	\$849,331	13.25		\$541,111	\$151,388	\$1,749,089
Managed Print Services							\$4,712	\$4,712
Optimized Print Services							\$37	\$37
IRT Administration			\$197,212	3.84	\$36,684	\$122,693	\$216,292	\$572,880
IRT Administration			\$197,212	3.84	\$36,684	\$122,693	\$216,292	\$572,880
OSS-Oper and System Svcs	\$132,240	1.00	\$1,089,155	13.84	\$11,149	\$631,634	\$303,954	\$2,168,131
OSS - Operations and System Sv	\$132,240	1.00	\$1,089,155	13.84	\$11,149	\$631,634	\$303,954	\$2,168,131
Technology Services	\$466,989	3.83	\$1,652,249	20.86	\$7,653	\$1,033,957	\$82,992	\$3,243,840
TS-Technology Services	\$466,989	3.83	\$1,652,249	20.86	\$7,653	\$1,033,957	\$82,992	\$3,243,840
Telecommunications			\$465,628	6.17		\$238,378	\$154,227	\$858,233
NTS - Network and Telecom Svs			\$465,628	6.17		\$238,378	\$154,227	\$858,233
NTS-AUE Telecommunications							\$0	\$0
VP's Office - IRT	\$378,036	3.00	\$74,610	0.83		\$212,727	\$1,179,470	\$1,844,843
IRT-Info Resources and Tech	\$378,036	3.00	\$74,610	0.83		\$212,727	\$686,825	\$1,352,198
IRT-Special Projects							\$492,645	\$492,645
Grand Total	\$1,527,931	12.60	\$5,222,580	72.88	\$382,678	\$3,400,926	\$2,276,667	\$12,810,781

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

#### General Operating Fund Multi-Year Summary Information Resources and Technology Budgets and Expenditures



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.

Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2011/2012	%	2012/2013	%	2013/2014	%	2014/2015	%	2015/16
Prior Year Carryover	7,139	10735%	766,360	124%	950,566	-7%	(64,952)	294%	(191,205)
Prior Year Encumbrances	782,183	19%	152,324	141%	214,237	477%	1,022,966	112%	1,147,307
Initial Baseline	6,635,459	90%	5,971,913	110%	6,573,359	105%	6,929,344	104%	7,226,664
Misc Budget Entries	4,302,382	97%	4,190,763	106%	4,428,282	133%	5,879,525		
Year End Budget	11,727,163	94%	11,081,360	110%	12,166,444	113%	13,766,883		
Year End Expenditures	(10,808,480)	92%	(9,916,557)	113%	(11,208,430)	114%	(12,810,781)		
Year End Encumbrances	(152,324)	141%	(214,237)	477%	(1,022,966)	112%	(1,147,307)		
Budget Balance Available	766,360	124%	950,566	-7%	(64,952)	294%	(191,205)		



About Colleges & Majors Student Life Admissions

Make a Gift

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## 'We want to be the capital's university'

In this short video, President Robert S. Nelsen introduces himself to the University community and the capital region – and pledges that together, "We are going to do great things."

PRESIDENT NELSEN'S WORK PLAN S MEET JODY NELSEN



Athletics

# In the saddle and on a mission: Meet President Robert S. Nelsen

Robert S. Nelsen, who became Sacramento State's eighth permanent president on July 1, 2015, grew up poor on the Montana cattle ranch that his father worked three jobs to buy for the family. They had horses but could afford only one saddle, so young Robert worked cattle bareback – until a kind family friend showed up with the gift of Calamity Jane's saddle.

That saddle is now the centerpiece of Nelsen's office at Sacramento State - and a symbol of his commitment to students.

"I keep it here for three reasons," Nelsen says. "It breaks the ice when someone comes into the president's office, and I don't want to be (perceived as) as a stodgy president. More importantly, it reminds me of the students and the struggles they have. It's a reminder that we succeed because of the kindness of others, and we have the responsibility to give back."

Nelsen, a born storyteller (and published writer), loves to share the legend of the well-worn brown saddle:

"Shorty Oliver, who died when he was 93, came over one day on his tractor and brought me that saddle. When he was 16, he ran away from Montana and joined a Wild West show as a bottle washer and cook. Calamity Jane was the sharpshooter in the show. She got very drunk one night, took off all of her clothes and rode through the camp on that saddle. (Shorty) took off his apron and wrapped it around her and put her to bed. The next day, she gave him the saddle," Nelsen says.

"Now, I can't prove that it's her saddle, but her biography talks about her getting drunk and riding through the camp naked. Shorty told me the story over 50 years ago, so he was telling the truth (about that)."



Nelsen made his first visit to Sacramento State in spring 2015. He and his wife, Jody, fell in love with the campus, and he knew this is where he wanted to be.

"You could say it was because of the trees, but it really wasn't. It was seeing the students and the possibilities, seeing the diversity. This is the 15th-most diverse university in the West. Seeing so many Latino students warmed my heart, because I'm coming from a place that's 89 percent Hispanic," says Nelsen, who is fluent in Spanish (and reads French).

"Seeing the Asian American students. Seeing the African American students. Seeing the Caucasian students. Seeing them mingle together – and knowing what that diversity could do. Diversity makes us stronger, and I see the chance here to create true leaders."

At Sacramento State, Nelsen will work to improve graduation and retention rates, and reduce students' time to degree. "And," he says, "I love our mission statement, which is: 'As California's capital university, we transform lives by preparing students for leadership, service, and success.' "

#### From hardscrabble life to college degrees

Nelsen grew up as a cowboy and still dresses the part when he's not in his presidential business suits. He favors Tony Lama boots, with a pair of shiny black Luccheses for dressier occasions. He likes his Wranglers properly starched. His cowboy hat is black felt, handmade in Ruidoso, N.M. He brought his red pickup with him from Texas, although he's thinking about trading it in for something more urban with four-wheel drive so that he and his wife can make it up to Tahoe during the winter. He likes country music but generally listens to news stations on the radio. His idea of relaxation is pulling weeds.

#### **President's Office**

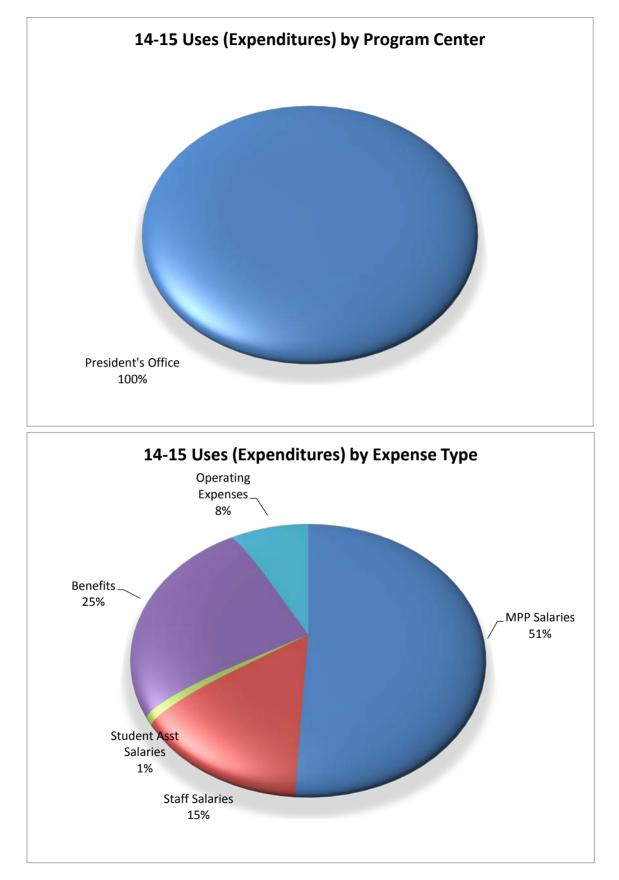
Operating Fund Summary

#### for 2014-15

	FTE	\$ Amount
Prior Year Carry Forward Balance		\$519,770
Sources (Budget)		
Initial Allocations		\$1,052,936
Prior Year Encumbrance Allocations		\$12,552
One-Time Allocations from University Reserves		\$101,116
Centrally Funded Compensation Increases		\$33,544
CO Cash Posting Orders		\$25,000
Benefits Allocations		\$356,822
Miscellaneous Budget Transfers		(\$26,484)
Total Sources (Budget)		\$1,555,486
<b></b>		
Uses (Expenditures) by Program Center		
Ofc of the President	7.02	\$1,414,445
Total Uses (Expenditures) by Program Center	7.02	\$1,414,445
Uses (Expenditures) by Expense Type		
MPP Salaries	3.92	\$721,761
Staff Salaries	3.10	\$209,527
Student Asst Salaries		\$13,333
Benefits		\$356,822
Operating Expenses		\$113,002
Total Uses (Expenditures) by Expense Type	7.02	\$1,414,445
Budget Balance Available		
Prior Year Carry Forward Balance		\$519,770
Total Sources (Budget)		\$1,555,486
Total Uses (Expenses)		(\$1,414,445)
Year-End Encumbrances		(\$4,827)
Budget Balance Available		\$655,984

**President's Office** 

Operating Fund Summary



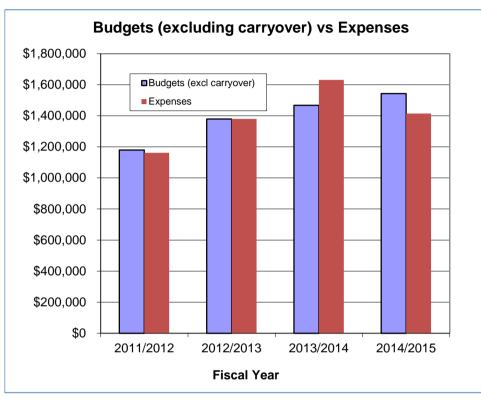
#### President's Office Operating Fund Summary for 2014-15

Program Center								
Department	MPP Salaries	FTE	Staff Salaries	FTE	Student Asst Salaries	Benefits	Operating Expenses	1415 Expenses
Ofc of the President	\$721,761	3.92	\$209,527	3.10	\$13,333	\$356,822	\$113,002	\$1,414,445
Presidents Office	\$562,149	2.92	\$149,381	2.07	\$13,333	\$272,862	\$77,432	\$1,075,156
Presidents Office Campus Supp							\$20,000	\$20,000
University Counsel	\$159,612	1.00	\$60,146	1.03		\$83,961	\$15,570	\$319,289
Grand Total	\$721,761	3.92	\$209,527	3.10	\$13,333	\$356,822	\$113,002	\$1,414,445

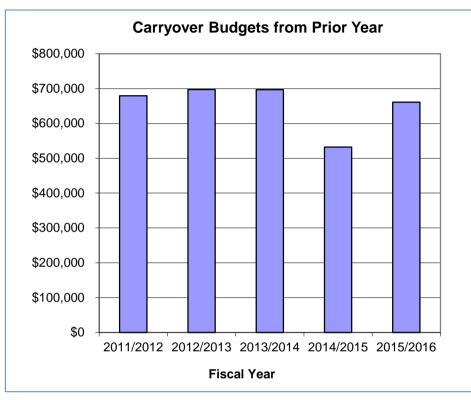
The CSU system-wide payroll distribution software has a known issue related to FTE & Earns Codes where the calculated FTE is not always accurate:

FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

#### General Operating Fund Multi-Year Summary **President's Office** Budgets and Expenditures



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2011/2012	%	2012/2013	%	2013/2014	%	2014/2015	%	2015/16
Prior Year Carryover	674,768	102%	689,557	100%	692,617	75%	519,770	126%	655,984
Prior Year Encumbrances	4,374	178%	7,800	51%	3,991	315%	12,552	38%	4,827
Initial Baseline	834,762	113%	939,762	108%	1,014,078	104%	1,052,936	105%	1,104,418
Misc Budget Entries	345,219	127%	440,097	103%	453,231	108%	489,998		
Year End Budget	1,859,123	112%	2,077,216	104%	2,163,918	96%	2,075,256		
Year End Expenditures	(1,161,765)	119%	(1,380,608)	118%	(1,631,596)	87%	(1,414,445)		
Year End Encumbrances	(7,800)	51%	(3,991)	315%	(12,552)	38%	(4,827)		
Budget Balance Available	689,557	100%	692,617	75%	519,770	126%	655,984		



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Athletics

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### **Public Affairs & Advocacy**

Welcome to the Office of Public Affairs and Advocacy. The office serves as the official voice of Sacramento State through an integrated, multifaceted communications and marketing program, and fosters governmental relations at the local, state, and federal levels. Our mission is to promote the University and cultivate public support for its teaching, learning, and service.

The Public Affairs unit develops and disseminates stories of academic excellence, student success, innovation, civic engagement, and Sac State's welcoming campus environment, telling the Sac State story through University-wide marketing, the University's website, social media, e-newsletters, and media relations. The Advocacy team engages in efforts to secure resources and support for the University – from California's Capitol to the nation's Capitol. PAA also works in concert with the Office of the President on official presidential communications.

January 2013 to June 2014 Public Affairs & Advocacy Annual Report Public Affairs and Advocacy Staff Directory Sacramento State Briefing Sacramento State Leader University Experts Guide Access to CSU Records

#### Points of Pride Sacramento State Newsroom University Marketing Sacramento State Brand Cen Dioital Sign Network

#### Phil Garcia, Vice President for Public Affairs and Advocacy

Phil Garcia came to Sacramento State in 2004, when he established the Office of Governmental and Civic Affairs, and served as its executive director. With the creation of the Office of Public Affairs and Advocacy in 2010, he became its vice president.

Prior to his arrival at Sacramento State, Garcia was communications director for then-Lt. Gov. Cruz Bustamante and deputy executive director of the State Board of Education. Earlier in his career, he was a journalist, working at the Arizona Daily Star, the San Diego Union and in the Washington, D.C., bureau of United Press International. His last newspaper job was with the Sacramento Bee, where he was a reporter and editor.

Garcia holds a bachelor of science degree in journalism from the University of Kansas. He is a former Congressional Fellow for the American Political Science Association.



Phil Garcia, Vice President for Public Affairs and Advocacy

#### **Public Affairs**

Public Affairs oversees all of Sacramento State's communications and marketing efforts. The unit produces materials for external and internal audiences across multiple platforms – news releases, print publications, e-newsletters, social media, videos, the University's website, and digital signs including the Highway 50 billboard – that promote and enhance Sacramento State's identity.

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#### Additional Public Affairs responsibilities include:

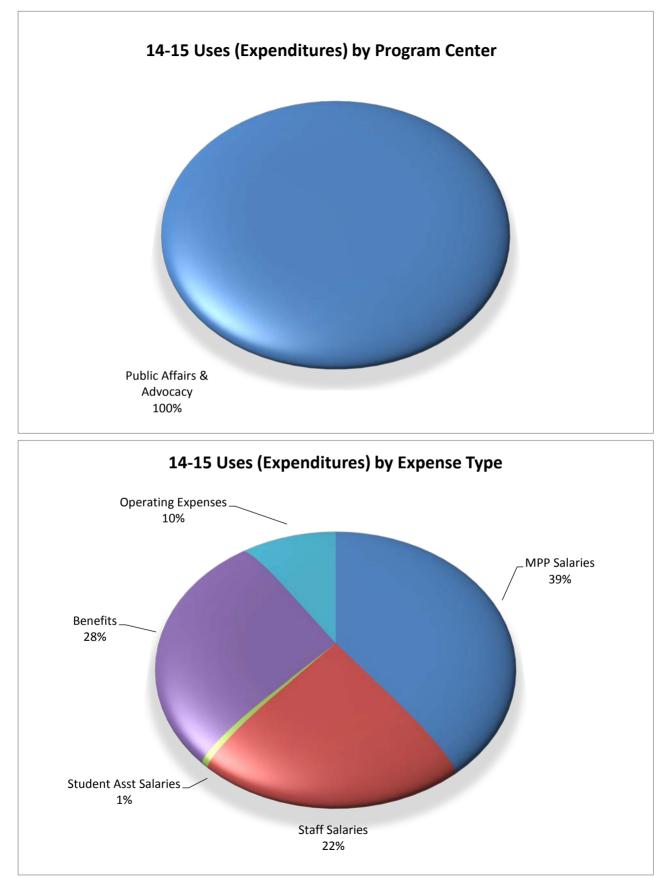
- · Managing the popular "Made at Sac State" campaign
- · Identifying and showcasing compelling stories about the University
- · Designing, publishing, and consulting on University websites
- Assisting other University departments with special projects and presentations
- · Managing crisis communications
- Producing the Sacramento State Leader, an e-magazine for community leaders, faculty, and staff
- Assisting in producing reports for the Office of the President
- Managing key University events

# Public Affairs and Advocacy Operating Fund Summary for 2014-15

	FTE	\$ Amount
Prior Year Carry Forward Balance		(\$208,563)
Sources (Budget)		
Initial Allocations		¢1 //0 027
Prior Year Encumbrance Allocations		\$1,448,937
		\$73,339
One-Time Allocations from University Reserves		\$180,014
Centrally Funded Compensation Increases Benefits Allocations		\$42,384
		\$675,413
Misc Budget Transfers		\$21,480
Revenue from Various Sources		\$56,751
Total Sources (Budget)		\$2,498,318
Uses (Expenditures) by Program Center		
Public Aff and Advocacy	18.38	\$2,380,740
Total Uses (Expenditures) by Program Center	18.38	\$2,380,740
Uses (Expenditures) by Expense Type		
MPP Salaries	8.57	\$937,541
Staff Salaries	9.81	\$526,465
Student Asst Salaries		\$15,793
Benefits		\$675,413
Operating Expenses		\$225,528
Total Uses (Expenditures) by Expense Type	18.38	\$2,380,740
Budget Balance Available		
Prior Year Carry Forward Balance		(\$208,563
Total Sources (Budget)		\$2,498,318
Total Uses (Expenses)		(\$2,380,740
		(\$22,683
Year-End Encumbrances		(\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\

#### **Public Affairs and Advocacy**

Operating Fund Summary

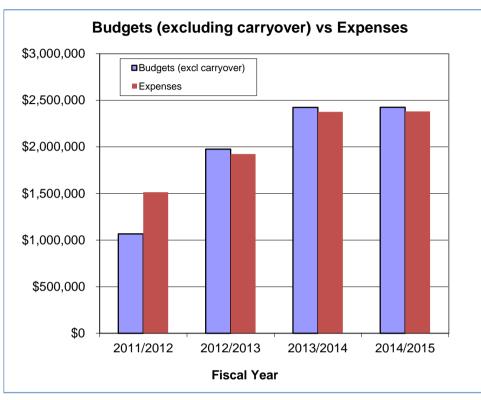


#### Public Affairs and Advocacy Operating Fund Summary for 2014-15

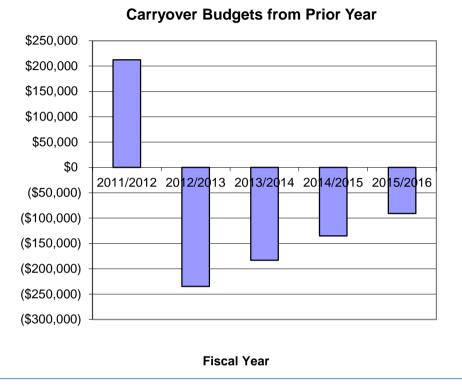
Program Center Department	MPP Salaries	FTE	Staff Salaries	FTE	Student Asst Salaries	Benefits	Operating Expenses	1415 Expenses
Public Aff and Advocacy	\$937,541	8.57	\$526,465	9.81	\$15,793	\$675,413	\$225,528	\$2,380,740
Public Affairs and Advocacy	\$937,541	8.57	\$526,465	9.81	\$15,793	\$675,413	\$225,528	\$2,380,740
Grand Total	\$937,541	8.57	\$526,465	9.81	\$15,793	\$675,413	\$225,528	\$2,380,740

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

#### General Operating Fund Multi-Year Summary **Public Affairs and Advocacy** Budgets and Expenditures



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2011/2012	%	2012/2013	%	2013/2014	%	2014/2015	%	2015/2016
Prior Year Carryover	208,627	-113%	(235,344)	93%	(219,636)	95%	(208,563)	55%	(113,668)
Prior Year Encumbrances	3,831	16%	605	6013%	36,377	202%	73,339	31%	22,683
Initial Baseline	789,758	145%	1,145,782	119%	1,363,071	106%	1,448,937	104%	1,513,055
Misc Budget Entries	276,336	300%	829,344	128%	1,060,502	92%	976,042		
Year End Budget	1,278,552	136%	1,740,388	129%	2,240,314	102%	2,289,755		
Year End Expenditures	(1,513,292)	127%	(1,923,647)	123%	(2,375,538)	100%	(2,380,740)		
Year End Encumbrances	(605)	6013%	(36,377)	202%	(73,339)	31%	(22,683)		
Budget Balance Available	(235,345)	93%	(219,636)	95%	(208,563)	55%	(113,668)		

#### Student Affairs Home



My Sac State Contact Directories

ABOUT ACADEMICS ADMISSIONS ATHLETICS MAKE A GIFT

#### QUICK LINKS

#### Vice President for Student Affairs Office



Student Affairs Home

Departments Staff Mission Graduation Initiative Enrollment Management Organization Chart Student Resources

College Portrait

Campus Calendar

Strategic Planning And Assessment



Welcome to the Division of Student Affairs. With more than 30 departments and programs, we strive to provide comprehensive administrative services, academic support and a vibrant campus life experience for our students. The knowledgeable staff in our Academic Advising and Career Center can help you plan out your academic studies and prepare you for your career. If you need a little help with your studies, visit our Peer and Academic Resource Center (PARC). Perhaps you are looking for ways to meet new people and get more involved on campus. Consider living on campus and visiting our Student Organizations and Leadership office.



Welcome to Student Affairs

But don't stop there—a great campus experience involves taking time out to focus on your health and well-being. Sacramento State boasts one of the premier health and fitness centers in California. Stop into The WELL to learn about the amazing programs and services available to you there. As an added bonus, Cal State's best student health center is located in the same complex. Whether you need a flu shot, twisted your ankle playing basketball or just need someone to talk to, the medical and counseling staff at Student Health & Counseling Services are here to help you.

We have a very strong affiliation with our student government organization, Associated Students, Inc. (ASI). The students and staff in ASI provide a wealth of programs and services to the campus.

I highly recommend that you visit their website or go to their office in the University Union. And hey, don't forget to attend some of the many plays, concerts and athletic events going on throughout the year.

With more than 29,000 students, Sacramento State is a big campus with a lot going on. Just remember, we are here to help you make the most of your college experience. So study hard, get involved and take time out to focus on your health and well-being. If you do these few things, we can help you create a college experience you will treasure for the rest of your life. Enjoy!



Sincerely, Ed Mills, Ph.D. Vice President for Student Affairs.

link



CALIFORNIA STATE UNIVERSITY, SACRAMENTO 6000 J Street Sacramento, CA 95819 (916) 278 - 6011

Comments & Questions A to Z Index Accessibility



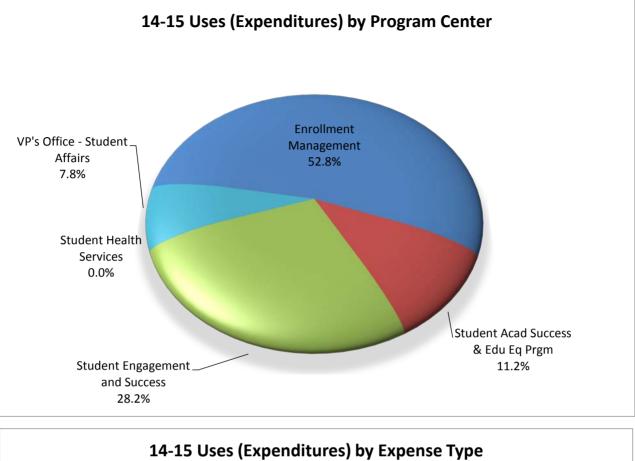
#### **Student Affairs**

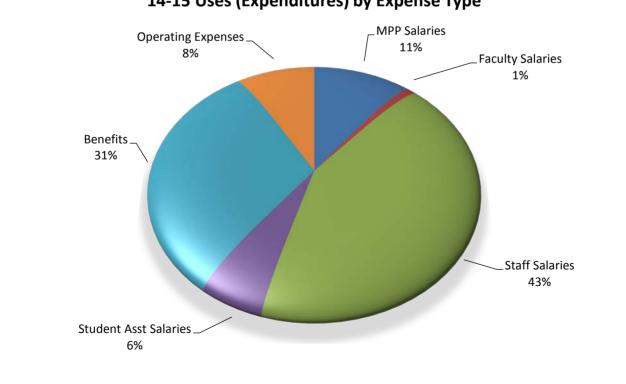
Operating Fund Summary

	FTE	\$ Amount
Prior Year Carry Forward Balance		\$1,270,266
Sources (Budget)		
Initial Allocations		\$11,609,891
Prior Year Encumbrance Allocations		\$173,685
One-Time Allocations from University Reserves		\$500,000
Centrally Funded Compensation Increases		\$349,750
CO Cash Posting Orders		\$71,870
Release Time		\$51,944
Benefits Allocations		\$5,563,588
Miscellaneous Budget Transfers		(\$197,974)
Revenue from Various Sources		\$432,973
Total Sources (Budget)		\$18,555,726
Uses (Expenditures) by Program Center		
Enrollment Management	113.69	\$9,503,358
Student Acad Success & Edu Eq Prgm	18.46	\$2,025,385
Student Engagement and Success	54.49	\$5,077,007
Student Health Services	0.00	\$3,316
VP's Office - Student Affairs	8.06	\$1,395,509
Total Uses (Expenditures) by Program Center	194.71	\$18,004,575
Uses (Expenditures) by Expense Type	00.00	#1 00/ 070
MPP Salaries	20.82	\$1,896,273
Faculty Salaries	2.17	\$172,200
Staff Salaries	171.72	\$7,775,323
Student Asst Salaries		\$1,068,979
Benefits		\$5,563,866
Operating Expenses		\$1,527,935
Total Uses (Expenditures) by Expense Type	194.71	\$18,004,575
Rudget Delence Aveilable		
Budget Balance Available		¢1 070 0//
Prior Year Carry Forward Balance		\$1,270,266
Total Sources (Budget)		\$18,555,726
Total Uses (Expenses)		(\$18,004,575)
Year-End Encumbrances		(\$122,386)
Budget Balance Available		\$1,699,031

#### **Student Affairs**

Operating Fund Summary





#### Student Affairs Operating Fund Summary for 2014-15

Program Center							Student Asst		Operating	
Department	MPP Salaries	FTE	Faculty Salaries	FTE	Staff Salaries	FTE	Salaries	Benefits		1415 Expenses
Enrollment Management	\$760,109	9.12	\$72,105	1.00	\$4,607,890	103.57	\$347,212	\$3,228,710	\$487,332	\$9,503,358
Admissions and Outreach	\$196,290	2.42	\$2,840	0.00	\$1,384,348	31.59	\$163,500	\$957,436	\$269,491	\$2,973,905
Enrollment Operations	\$170,270	2.72	φ2,040	0.00	\$263,758	4.43	\$103,300	\$145,329	\$19,433	\$428,519
Financial Aid	\$191,112	2.00	\$2,272	0.00	\$933,637	20.42	\$46,379	\$699,533	\$52,269	\$1,925,203
Financial Aid Admin-JLD	ψ171,112	2.00	$\psi z_1 z_1 z_2$	0.00	\$755,057	20.42	φ+0,577	\$077,555	\$0	\$0
Office of the Univ Registrar	\$165,588	2.00			\$1,056,827	24.71	\$19,710	\$769,360	\$70,676	\$2,082,160
SARC - Life Skills	\$103,300	2.00	\$64,620	1.00	\$1,030,027	24.71	φ17,710	\$36,448	\$826	\$101,894
Student Affairs-Enrollment	\$3,623	0.04	\$04,020	1.00	\$37,873	0.95	\$8,129	\$2,218	\$6,073	\$57,915
Student Athlete Resource Ctr	\$157,296	2.00			\$235,380	4.16	\$3,553	\$214,134	\$31,012	\$641,374
Student Services Center	\$137,270	0.42			\$218,338	6.23	\$24,625	\$119,809	\$5,661	\$396,632
Student Services Center Student Services Imaging	\$20,200	0.42			\$361,717	8.82	\$69,845	\$218,429	\$20,581	\$670,571
Veterans Success Center	\$18,000	0.25	\$2,372	0.00	\$116,014	2.26	\$11,472	\$66,016	\$20,301	\$225,185
Std Acad Success & Educ Eq Prg	\$127,692	1.00	\$92,511	1.17	\$807,270	16.30	\$301,606	\$472,947	\$223,359	\$2,025,385
DEGREES	\$127,07Z	1.00	\$72, <b>3</b> 11	1.17	\$68.009	1.41	\$301,668	\$24,463	\$116,900	\$281,040
EOP Administration			\$41,480	0.42	\$393,638	7.64	\$97,248	\$230,314	\$19,542	\$281,040
EOP Administration EOP Outreach			\$41,480	0.42	\$393,038	7.04	\$97,248	\$230,314	\$19,542	\$782,222
Faculty Student Mentor Prg					\$54,515	1.00	\$1,002	\$25,342	\$1,090	\$3,342
Peer and Academic Resource Ctr					\$76,515	1.00	\$92,547	\$39,993	\$17,769	\$226,825
			¢51.001	0.75	\$10,510	1.85	\$92,547			
SAS	¢107 (00	1.00	\$51,031	0.75	¢101.007	2.00	¢10 F00	\$24,864	\$2,281	\$78,176
SASEEP	\$127,692	1.00			\$101,397	2.00	\$13,522	\$125,966	\$38,866	\$407,443
Summer Bridge Program	<b>*</b> 700.0//	0.00	* * = *=	0.00	\$113,194	2.39	\$24,969	\$2,003	\$26,311	\$166,477
Student Engagement and Success	\$702,266	9.09	\$4,545	0.00	\$2,015,193	45.40	\$407,541	\$1,582,691	\$364,772	\$5,077,007
AB422-Instr Matl	\$66,733	1.00			\$563.570	11.62	\$188,680	\$453,736	\$8,515	\$8,515
Academic Advising	1				1		1		\$21,491	\$1,294,210
Career Center	\$75,008	1.00			\$392,910	7.98	\$39,193	\$261,136	\$2,553	\$770,801
Contract-Interpreter					<b>*</b> 00.0/7	1 00	<b>*0</b> (11	AE( 111	\$8	\$8
Guardian Scholars Program	****				\$92,867	1.99	\$9,614	\$56,441	\$2,318	\$161,240
Multicultural Center	\$83,666	1.44			\$82,978	4.20	\$15,453	\$68,574	\$19,717	\$270,388
Parents and Families Program	\$70,296	1.00					\$11,105	\$31,066	\$19,696	\$132,162
Pride Center							\$8,785		\$24,814	\$33,599
Student Conduct	\$79,960	1.03			*01 771		** (55	\$33,425	\$7,368	\$120,752
Student Engagement and Success	\$90,185	0.68			\$91,771	1.76	\$3,655	\$95,034	\$20,564	\$301,210
Student Orgs and Leadership	\$78,000	1.00	\$4,545	0.00	\$248,937	6.04	\$16,965	\$177,514	\$74,392	\$600,353
Student Sports Clubs					\$49,133	1.52	\$25,315	\$35,314	\$99,104	\$208,866
Svcs to Stud w-Disabil	\$158,418	1.94			\$364,581	7.30	\$65,712	\$284,992	\$26,311	\$900,014
Testing Center					\$128,446	3.00	\$12,544	\$85,458	\$6,200	\$232,649
Womens Resource Center							\$10,520		\$31,720	\$42,240
Student Health Services			\$3,038	0.00				\$278		\$3,316
Psychological Services			\$3,038	0.00				\$278		\$3,316
VP's Office - Student Affairs	\$306,207	1.60			\$344,970	6.46	\$12,620	\$279,240	\$452,472	\$1,395,509
EAP									\$55	\$55
Student Affairs Administration					\$193,193	4.36	\$12,620	\$97,126	\$263,277	\$566,216
Student Affairs Technology					\$0	0.00	\$0	\$0	\$182,283	\$182,283
VP for Student Affairs	\$306,207	1.60			\$151,777	2.10		\$182,115	\$6,857	\$646,956
Grand Total	\$1,896,273	20.82	\$172,200	2.17	\$7,775,323	171.72	\$1,068,979	\$5,563,866	\$1,527,935	\$18,004,575

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs.

Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

#### 2014-15 **Miscellaneous Course Fees**

Miscellaneous Stu	dent Fees	Fee Level <sup>3</sup>	Per Student	2014-15 Actuals		6/30/2015
		Min	Мах	Revenue <sup>1</sup>	Expense	Fund Equity <sup>2</sup>
Student Affairs						
Enrollment	Management			\$590,290	(\$624,089)	\$303,561
MC001	Transcript Service	\$8	\$15	\$324,259	(\$405,925)	\$113,687
TS034	Graduation Services	\$15	\$28	\$266,030	(\$218,164)	\$189,874
Student Eng	gagement and Success	l l		\$838,828	(\$847,556)	\$805,795
TS025	Make-Up Test Fee	\$6	\$6	\$5,460	(\$4,365)	\$2,003
TS029	Test Materials	\$2	\$25	\$11,000	(\$9,493)	\$4,267
TS063	CSUS Orientation	\$18	\$152	\$822,368	(\$833,698)	\$799,525
Total				\$1,429,118	(\$1,471,645)	\$1,109,356

Notes:

1 Prior year revenue includes allowance for uncollectibles posted to global dept ID's

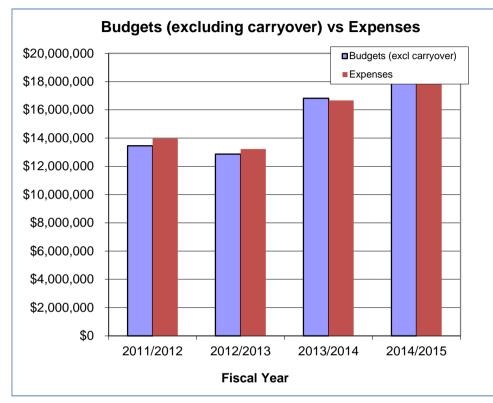
2 Fund equity (aka retained earnings) reflects net worth and does NOT equal cash (includes receivables and payables); equity is POST-CLOSE (as of 7/01/2015) so net revenue and expense from 2014-15 are reflected in fund equity 3 Fee level information provided by Gina Curry, University Bursar

Program center determined by dept ID used for majority of transactions

The natural accounting values for revenues and fund equity are credits, while expense normally appears as a debit.

These values have been reversed for the purpose of this report.

#### General Operating Fund Multi-Year Summary Student Affairs Budgets and Expenditures



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.

Carryover Budgets from Prior Year

Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2011/2012	%	2012/2013	%	2013/2014	%	2014/2015	%	2015/2016
Prior Year Carryover	2,084,108	75%	1,567,007	79%	1,231,857	103%	1,270,266	134%	1,699,031
Prior Year Encumbrances	104,656	87%	91,182	76%	69,371	250%	173,685	70%	122,386
Initial Baseline	8,866,269	92%	8,120,693	132%	10,736,609	108%	11,609,891	101%	11,720,455
Misc Budget Entries	4,586,687	104%	4,747,874	128%	6,078,502	111%	6,772,150		
Year End Budget	15,641,720	93%	14,526,756	125%	18,116,339	109%	19,825,992		
Year End Expenditures	(13,983,531)	95%	(13,226,243)	126%	(16,663,826)	108%	(18,004,575)		
Year End Encumbrances	(91,182)	75%	(68,656)	265%	(182,247)	67%	(122,386)		
Budget Balance Available	1,567,007	79%	1,231,857	103%	1,270,266	134%	1,699,031		



#### This Month at Sac State



#### Welcome to the Advancement Dashboard

We're excited to introduce University Advancement's new dashboard. The dashboard highlights the integrated efforts of each department in the division-Advancement Communications and Stewardship, University Development, and Alumni Relations and Annual Giving.

The site will be a space to keep up with the latest happenings within the division, from alumni profiles, donor stories, event photo galleries and more. You can also join the conversation with our social media feeds displayed on the page. We hope you visit often.



#### Grad Fest

ember 3, 2015 by Sam Churicl Today marked the bi-annual Grad Fest event. Students were busy taking care of all their graduation needs, from taking graduation photos and purchasing announcements and class rings, to buying caps and gowns. They also had the opportunity to network with job recruiters and grad school representatives.

What a great event by the Alumni Association to usher in the next wave of Sac State alumni-consisting of nearly 3,600 eligible graduates. Be on the lookout for photos.

READ MORE



#### The Fall 2015 Sac State Magazine is here

In our new "family" issue we explore the that bind:

- · President Robert and Jody Nelsen share their thoughts on the transformative power of higher education and their plans for their new University family,
- · Sac State faculty attempt to define the evolving American family, and · We get to the root of some Hornet family trees
- All that, plus Sac State's role in the Sacramento Regional Family Justice Center, a research roundup on the causes, treatments and management of autism, five storylines to follow in Hornet sports and more

READ MORE

# BUSINESS JOURI

#### Sac State alumni shine in "40 Under 40" r 24 2015 by Lau

More than a quarter of this year's Sacramento Business Journal's "40 Under 40" award recipients are Sac State alumni. Congratulations to:

- Kyla Aquino '10 (Communication Studies), Health Education Council
- Veronica Delgado, Sacramento Hispanic Chamber of Commerce
   Tim Harris '11 (Communication Studies), Insight Public Relations
   William Hodges '01 (Communication Studies), Dignity Health
- Shiloh London '09 (Journalism), CGA Education Foundation
   Katie McConnell '06 (Business Administration), Gallina LLP
- Josh Rosa, MPPA '08, Redwood Pacific Public Affairs
   James Shelby, MBA '05, Intel
- · Justin Wandro '06 (English), Loaves and Fishes
- Lisa Wrightsman (05 (Communication (2007)), Street Soccer USA
   Rachel Zillner (09 (Business Administration), SAFE Credit Union about recipient Justin Wandro in Sac State



Sac State Alumni

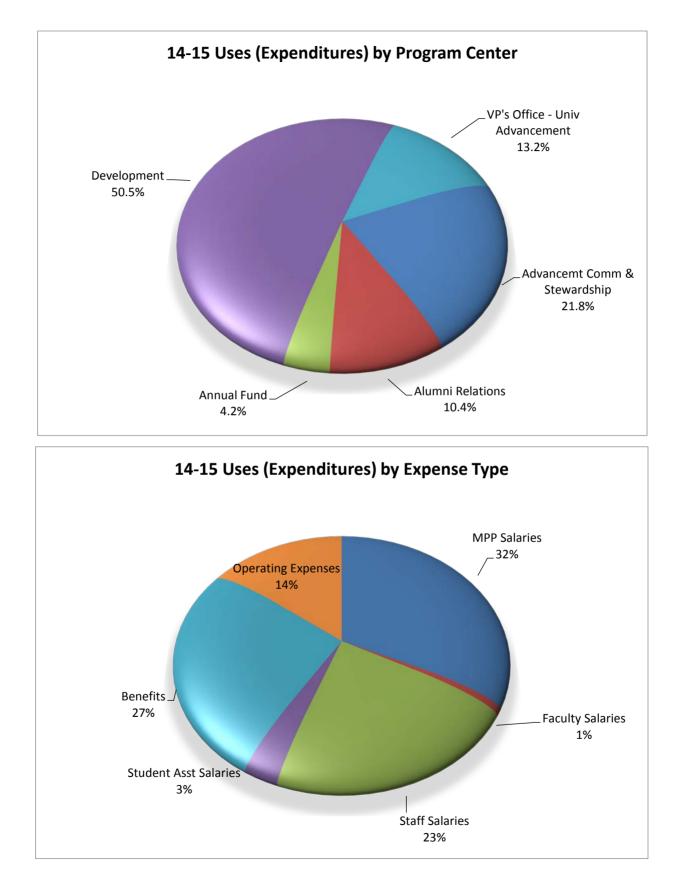


# University Advancement Operating Fund Summary

	FTE	\$ Amount
Prior Year Carry Forward Balance		\$84,589
Sources (Budget)		
Initial Allocations		\$2,900,278
Prior Year Encumbrance Allocations		\$57,913
One-Time Allocations from University Reserves		\$250,000
Centrally Funded Compensation Increases		\$67,680
Benefits Allocations		\$1,137,156
Miscellaneous Budget Transfers		(\$9,787)
Revenue from Various Sources		\$22,597
Total Sources (Budget)		\$4,425,838
Total Sources (Budget)		\$4,423,636
Uses (Expenditures) by Program Center		
Advancemt Comm & Stewardship	8.01	\$931,782
Alumni Relations	4.34	\$446,773
Annual Fund	0.70	\$177,767
Development	15.69	\$2,160,976
VP's Office - Univ Advancement	2.89	\$563,329
Total Uses (Expenditures) by Program Center	31.64	\$4,280,627
Uses (Expenditures) by Expense Type		
MPP Salaries	11.80	\$1,364,932
Faculty Salaries		\$35,000
Staff Salaries	19.84	\$983,932
Student Asst Salaries		\$136,511
Benefits		\$1,137,156
Operating Expenses		\$623,095
Total Uses (Expenditures) by Expense Type	31.64	\$4,280,627
Budget Balance Available		
Prior Year Carry Forward Balance		\$84,589
Total Sources (Budget)		\$4,425,838
Total Uses (Expenses)		(\$4,280,627)
Year-End Encumbrances		(\$96,467)
Budget Balance Available		\$133,332

#### **University Advancement**

Operating Fund Summary



#### University Advancement Operating Fund Summary for 2014-15

Program Center							Student Asst		Operating	
Department	MPP Salaries	FTE	*Faculty Salaries	*FTE	Staff Salaries	FTE	Salaries	Benefits	Expenses	1415 Expenses
Advancemt Comm & Stewardship	\$193,728	2.00			\$293,644	6.01	\$39,658	\$236,305	\$168,448	\$931,782
Communications	\$193,728	2.00			\$293,644	6.01	\$34,150	\$236,225	\$35,482	\$793,228
Sac State Magazine							\$5,508	\$80	\$127,264	\$132,852
Stewardship									\$5,701	\$5,701
Alumni Relations	\$103,428	1.00	\$35,000	0.00	\$141,494	3.34	-\$120	\$121,402	\$45,569	\$446,773
Alumni Relations							-\$120		\$131	\$11
Alumni Services	\$103,428	1.00	\$35,000	0.00	\$141,494	3.34		\$121,402	\$45,438	\$446,762
Annual Fund					\$40,765	0.70	\$65,688	\$20,948	\$50,365	\$177,767
Annual Fund					\$40,765	0.70	\$65,688	\$20,948	\$50,365	\$177,767
Development	\$878,380	7.80			\$413,845	7.89	\$20,103	\$646,998	\$201,649	\$2,160,976
Development	\$878,380	7.80			\$413,845	7.89	\$20,103	\$646,998	\$201,649	\$2,160,976
VP's Office - Univ Advancement	\$189,396	1.00			\$94,184	1.89	\$11,183	\$111,503	\$157,064	\$563,329
University Advancement	\$189,396	1.00			\$94,184	1.89	\$11,183	\$111,503	\$157,064	\$563,329
Grand Total	\$1,364,932	11.80	\$35,000	0.00	\$983,932	19.84	\$136,511	\$1,137,156	\$623,095	\$4,280,627

The CSU system-wide payroll distribution software has a known issue related to FTE & Earns Codes where the calculated FTE is not always accurate:

FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

\*Earns Codes configuration can cause salaries to post to incorrect accounts; resulting in salaries with zero a FTE.

#### 2014-15 Miscellaneous Course Fees

Miscellaneous Stud	ent Fees	Fee Level <sup>3</sup> P Min	Per Student Max	2014-15 Actuals Revenue <sup>1</sup>	Expense	6/30/2015 Fund Equity <sup>2</sup>
University Advance	ment					
Vice Presider	nt's Office			\$287,746	(\$163,309)	\$133,828
TS033	Commencement Fee	\$36	\$36	\$287,746	(\$163,309)	\$133,828
Total				\$287,746	(\$163,309)	\$133,828

Notes:

1 Prior year revenue includes allowance for uncollectibles posted to global dept ID's

2 Fund equity (aka retained earnings) reflects net worth and does NOT equal cash (includes receivables and payables);

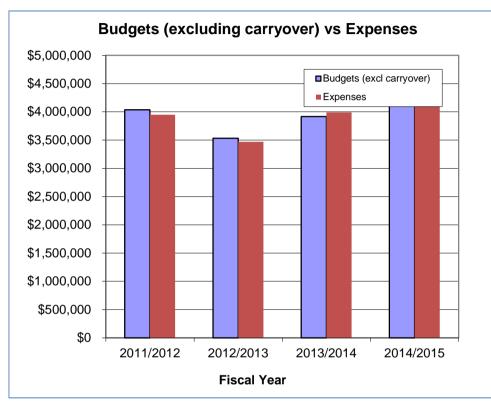
equity is POST-CLOSE (as of 7/01/2015) so net revenue and expense from 2014-15 are reflected in fund equity

3 Fee level information provided by Gina Curry, University Bursar Program center determined by dept ID used for majority of transactions

The natural accounting values for revenues and fund equity are credits, while expense normally appears as a debit.

These values have been reversed for the purpose of this report.

#### General Operating Fund Multi-Year Summary University Advancement Budgets and Expenditures



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.

Carryover Budgets from Prior Year

Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2011/2012	%	2012/2013	%	2013/2014	%	2014/2015	%	2015/2016
Prior Year Carryover	7,322	1706%	124,936	155%	193,080	44%	84,589	158%	133,332
Prior Year Encumbrances	58,809	46%	26,970	80%	21,457	270%	57,913	167%	96,467
Initial Baseline	2,797,532	88%	2,458,999	113%	2,787,447	104%	2,900,278	118%	3,411,462
Misc Budget Entries	1,237,298	87%	1,074,751	105%	1,129,217	130%	1,467,646		
Year End Budget	4,100,961	90%	3,685,656	112%	4,131,201	109%	4,510,427		
Year End Expenditures	(3,949,054)	88%	(3,471,119)	115%	(3,988,699)	107%	(4,280,627)		
Year End Encumbrances	(26,970)	80%	(21,457)	270%	(57,913)	167%	(96,467)		
Budget Balance Available	124,936	155%	193,080	44%	84,589	158%	133,332		

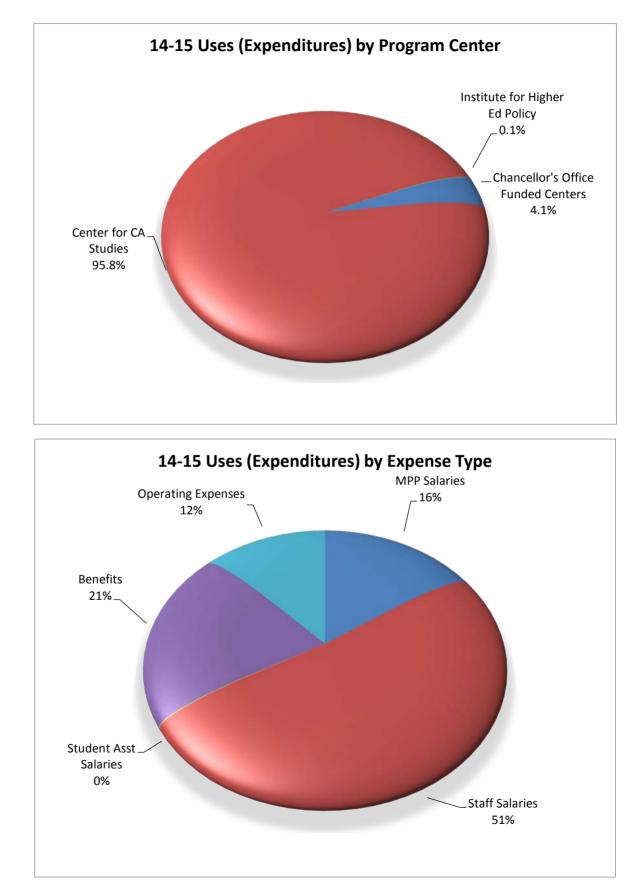
#### **Restricted Balances**

Operating Fund Summary

	FTE	\$ Amount
Prior Year Carry Forward Balance		\$734,783
Sources (Budget)		
Initial Allocations		\$3,490,292
Prior Year Encumbrance Allocations		\$44,469
Centrally Funded Compensation Increases		\$21,648
CO Cash Posting Orders		\$132,088
Benefits Allocations		\$821
Miscellaneous Budget Transfers		(\$98,026)
Revenue from Various Sources		\$5,409
Total Sources (Budget)		\$3,596,701
Uses (Expenditures) by Program Center		
Chancellor's Office Funded Centers	0.07	\$151,042
Center for CA Studies	66.18	\$3,535,173
Institute for Higher Ed Policy		\$2,559
Total Uses (Expenditures) by Program Center	66.25	\$3,688,774
Uses (Expenditures) by Expense Type		
MPP Salaries	5.97	\$570,356
Staff Salaries	60.28	\$1,896,379
Student Asst Salaries		\$3,398
Benefits		\$767,913
Operating Expenses		\$450,729
Total Uses (Expenditures) by Expense Type	66.25	\$3,688,774
Budget Balance Available		
Prior Year Carry Forward Balance		\$734,783
Total Sources (Budget)		\$3,596,701
Total Uses (Expenses)		(\$3,688,774)
Year-End Encumbrances		(\$13,322)
Budget Balance Available		\$629,388

#### **Restricted Balances**

Operating Fund Summary



#### Restricted Balances Operating Fund Summary for 2014-15

Program Center					Student Asst			
Department	MPP Salaries	FTE	Staff Salaries	FTE	Salaries	Benefits	Operating Expenses	1415 Expenses
Allocation Orders			\$9,000	0.07		\$131	\$141,912	\$151,042
CAR-Ctr4 Advancement ofReading			\$9,000	0.07		\$131	\$67,724	\$76,855
Teacher Ed Eval-Assur							\$74,188	\$74,188
Ctr for CA Studies	\$570,356	5.97	\$1,887,379	60.20	\$3,398	\$767,782	\$306,258	\$3,535,173
Assembly Fellows			\$484,268	15.85		\$101,624	\$0	\$585,893
Assembly Fellows-Support							\$26,169	\$26,169
Center for Calif Studies	\$570,356	5.97	\$231,209	5.77	\$3,398	\$424,460	\$96,400	\$1,325,822
Executive Fellows			\$447,757	14.89		\$92,617		\$540,373
Executive Fellows-Operating Ex							\$25,713	\$25,713
Faculty Fellowship			\$600	0.01		\$9	\$541	\$1,150
Judicial Admin Fellowships							\$68,894	\$68,894
Judicial Fellows Program			\$234,716	7.69		\$42,011		\$276,727
Legischool Project			\$1,200	0.01		\$17	\$15,423	\$16,640
Sacramento Semester Scholar							\$44,000	\$44,000
Senate Fellows			\$487,630	15.99		\$107,044	\$0	\$594,674
Senate Fellows-Support							\$29,118	\$29,118
14HEP & Asst to CO							\$2,559	\$2,559
Institute 4 Higher Ed Pol							\$2,559	\$2,559
Grand Total	\$570,356	5.97	\$1,896,379	60.28	\$3,398	\$767,913	\$450,729	\$3,688,774

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs.

Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

#### General Operating Fund Multi-Year Summary Restricted Balances Budgets and Expenditures

RESTRICTED BALANCES	Description	2011/12	%	2012/13	%	2013/14	%	2014/15	%	2015/16
Center for CA Studies	Prior Year Carryover	\$835,176	105%	\$873,978	87%	\$756,885	92%	\$694,053	86%	\$599,420
(excludes Asst to the CO)	Prior Year Encumbrances	\$23,607	33%	\$7,862	587%	\$46,137	49%	\$22,575	24%	\$5,39
	Initial Baseline	\$3,040,000	100%	\$3,040,000	100%	\$3,040,000	115%	\$3,490,292	115%	\$4,011,940
	Misc Budget Entries	-\$325,811	87%	-\$283,056	96%	-\$272,410	25%	-\$66,931		
	Year End Budget	\$3,572,972	102%	\$3,638,784	98%	\$3,570,612	116%	\$4,139,990		
	Year End Expenditures	-\$2,691,132	105%	-\$2,835,762	101%	-\$2,853,984	124%	-\$3,535,173		
	Year End Encumbrances	-\$7,862	587%	-\$46,137	49%	-\$22,575	24%	-\$5,397		
	Budget Balance Available	\$873,978	87%	\$756,885	92%	\$694,053	86%	\$599,420		
nstitute for Higher Ed Policy	Prior Year Carryover	\$21,663	86%	\$18,584	88%	\$16,296	114%	\$18,575	69%	\$12,798
	Prior Year Encumbrances	φ <u>2</u> 1,000	0070	\$0	0070	¢10,200 \$0	11170	\$0	0070	\$(
	Misc Budget Entries	\$13,676	47%	\$6,410	159%	\$10,172	-32%	-\$3,218		Ŷ
	Year End Budget	\$35,339	71%	\$24,994	106%	\$26,468	58%	\$15,357		
	Year End Expenditures	-\$16,755	52%	-\$8,698	91%	-\$7,893	32%	-\$2,559		
	Year End Encumbrances	\$0	0270	\$0,000	0170	\$0	0270	\$0		
	Budget Balance Available	\$18,584	88%	\$16,296	114%	\$18,575	69%	\$12,798		
Newsellade Office Fundad Office		¢04 700	4040/	<b>Ф</b> 444 444	1.00/	¢14.004	4070/	¢00.455	770/	<b>ФАТ АТ</b>
Chancellor's Office Funded Ctrs	Prior Year Carryover	\$91,782	121%	\$111,141	10%	\$11,231	197%	\$22,155	77%	\$17,17
(includes Special Asst to the CO)	Prior Year Encumbrances	\$12,484	134%	\$16,684	153%	\$25,499	86%	\$21,894	36%	\$7,92
	Misc Budget Entries	\$271,425	54%	\$145,676	196%	\$285,754	46%	\$132,088		
	Year End Budget	\$375,691	73%	\$273,501	118%	\$322,484	55%	\$176,137		
	Year End Expenditures	-\$247,866	96%	-\$236,771	118%	-\$278,435	54%	-\$151,042		
	Year End Encumbrances	-\$16,684	153%	-\$25,499	86%	-\$21,894	36%	-\$7,925		
	Budget Balance Available	\$111,141	10%	\$11,231	197%	\$22,155	77%	\$17,170		
				•						
Subtotal Restriced Balances	Prior Year Carryover	\$948,621	106%	\$1,003,703	78%	\$784,412	94%	\$734,783	86%	\$629,388
	Prior Year Encumbrances	\$36,091	68%	\$24,546	292%	\$71,636	62%	\$44,469	30%	\$13,322
	Initial Baseline	\$3,040,000	100%	\$3,040,000	100%	\$3,040,000	115%	\$3,490,292	115%	\$4,011,940
	Misc Budget Entries	-\$40,710	322%	-\$130,970	-18%	\$23,516	263%	\$61,940		
	Year End Budget	\$3,984,002	99%	\$3,937,279	100%	\$3,919,564	111%	\$4,331,484		
	Year End Expenditures	-\$2,955,753	104%	-\$3,081,231	102%	-\$3,140,312	117%	-\$3,688,774		
	Year End Encumbrances	-\$24,546	292%	-\$71,636	62%	-\$44,469	30%	-\$13,322		
	Budget Balance Available	\$1,003,703	78%	\$784,412	94%	\$734,783	86%	\$629,388		

#### General Operating Fund Multi-Year Summary Centrally Managed Budgets and Expenditures

CENTRALLY MANAGED	Description	2011/12	%	2012/13	%	2013/14	%	2014/15	%	2015/16
Benefit Costs	Initial Baseline	\$58,150,185	97%	\$56,613,185	109%	\$61,745,285	101%	\$62,482,723	112%	\$70,266,605
	Misc. Budget Entries	-\$52,874,128	103%	-\$54,699,314	105%	-\$57,558,927	106%	-\$60,775,901		
	Year End Budget	\$5,276,057	36%	\$1,913,871	219%	\$4,186,358	41%	\$1,706,822		
	Budget Balance Available	\$5,276,057	36%	\$1,913,871	219%	\$4,186,358	41%	\$1,706,822		
Compensation Increases	Initial Baseline	\$582,012	100%	\$582,012	99%	\$577,260	918%	\$5,296,848	29%	\$1,546,358
-	Misc. Budget Entries	-\$131,686	78%	-\$103,088	456%	-\$470,159	1171%	-\$5,505,742		
	Year End Budget	\$450,326	106%	\$478,924	22%	\$107,101	-195%	-\$208,894		
	Budget Balance Available	\$450,326	106%	\$478,924	22%	\$107,101	-195%	-\$208,894		
Financial Aid (TFD, EOP)	Initial Baseline	\$41,971,550	113%	\$47,408,550	91%	\$43,292,750	101%	\$43,600,850	101%	\$44,172,850
	Misc. Budget Entries	\$451,939	-969%	-\$4,377,653	-11%	\$482,025	191%	\$921,031		
	Year End Budget	\$42,423,489	101%	\$43,030,897	102%	\$43,774,775	102%	\$44,521,881		
	Year End Expenditures	-\$42,311,986	102%	-\$43,017,525	101%	-\$43,542,905	102%	-\$44,487,746		
	Budget Balance Available	\$111,503	12%	\$13,372	1734%	\$231,871	15%	\$34,135		
Federal Work Study (FWS)	Initial Baseline	\$1,000,000	100%	\$1,000,000	100%	\$1,000,000	100%	\$1,000,000	100%	\$1,000,000
	Misc. Budget Entries	-\$497,594	93%	-\$462,271	124%	-\$573,560	100%	-\$576,388		
	Year End Budget	\$502,406	107%	\$537,729	79%	\$426,440	99%	\$423,612		
	Year End Expenditures	-\$344,580	110%	-\$377,467	108%	-\$407,566	106%	-\$431,346		
	Budget Balance Available	\$157,826	102%	\$160,262	12%	\$18,874	-41%	-\$7,733		
University Operational Emergency										
University Operational Emergency Reserve and Unallocated	Prior Year Carryover	\$19,530,328	90%	\$17,555,842	188%	\$32,991,451	124%	\$40,986,442	85%	\$34,745,176
Reserve and Unanocated	Initial Baseline	. , ,		\$3,800,815		. , ,	47%	. , ,	85% 0%	. , ,
	Misc. Budget Entries <sup>1</sup>	\$3,800,815 -\$11,771,013	100% -77%	\$3,800,815 \$9,068,365	100% -4%	\$3,800,815 -\$350,028	47% 2755%	\$1,800,000 -\$9,644,566	0%	\$0
	Budget Balance Available	\$11,560,130	263%	\$30,425,022	120%	\$36,442,238	91%	\$33,141,876		
		φ11,500,150	20370	450,425,02Z	12070	φ30,442,230	9170	φ <b>3</b> 3, 141,070		
	Total Budget Balance Available	\$17,555,842	188%	\$32,991,451	124%	\$40,986,442	85%	\$34,745,176		
		\$17,555,642	100 /0	\$32,991,4 <b>3</b> 1	124 /0	<b>\$40,960,442</b>	05 //	<b>\$34,743,170</b>		
CAMPUS WIDE	Description	2011/12	%	2012/13	%	2013/14	%	2014/15	%	2015/16
All University Expenses (AUE)	Initial Baseline	\$22,754,392	% 97%	2012/13 \$22,076,997	% 104%	2013/14 \$22,918,487	% 97%	2014/15 \$22,285,897	% 102%	2015/16 \$22,647,788
All Oliversity Expenses (AOE)	Prior Year Encumbrances	\$2,843,498	97 % 102%	\$2,904,420	68%	\$1,986,496	108%	\$2,143,042	86%	\$22,047,788
	Misc Budget Entries	\$2,843,498 \$10,055,163	32%	\$2,904,420 \$3,262,922	68% 77%	\$1,986,496 \$2,526,212	99%	\$2,143,042 \$2,512,532	00%	φ1,000,000
	Year End Budget	\$32,809,555	77%	\$25,339,919	100%	\$2,320,212	99%	\$2,512,552		
	Year End Expenditures	-\$26,003,779	81%	-\$21,106,260	100 %	-\$21,330,064	101%	-\$21,454,532		
	Year End Encumbrances	-\$2,904,420	68%	-\$21,100,200	101%	-\$2,143,042	86%	-\$21,454,552		
	Budget Balance Available	\$3,901,356	58%	\$2,247,163	88%	\$1,971,593	76%	\$1,493,091		
		<b>40,001,000</b>	00/0	<i>w</i> 2,211,100	0070	¥1,011,000	10,0	ψ1,100,001		

<sup>1</sup>2014-15 Includes California Department of Public Health (CDPH) \$78,970

Note: Format was changed in 2015-16; previously All University Expenses (AUE) were included in this section. They are not included in the Central Carry Forward Balances and therefore have been removed.

State University Grants (SUG) were renamed Tuition Fee Discounts (TFD), therefore the title for Financial Aid has been updated.

Federal Work Study (FWS) is included in the Central Carry Forward Balances and therefore has been added to this section.

#### All University Expenses (AUE)

All University Expenses	AUE Description	2015/16 Final Budget
Academic Affairs		
Accreditation-Department	Accreditation costs (e.g. site visits, licensing and annual costs) for campus and certain academic departments	124,000
Alliance for Minority Participation (AMP) Project	Chancellor's Office portion of the grant that's run through the UEI	800,000
Grad Equity Fellowship	Grants awarded to graduate students	49,500
CSUPERB (Chancellor's Office Grant)	University's cost for participating in the CSU program for Education & Research in Biotechnology	28,000
COAST	Cost of campus annual membership in CSU COAST - Council on Ocean Affairs, Science and Technology	7,500
Natural Sciences & Math		
Alliance of Minority Participation	University's cost for participating in the AMP grant program	50,000
Center for CA Studies		
Washington Fellow w/Cal Institute	Cost of the fellowships for this program (e.g. stipends)	21,000
Administration and Business Affairs		
VISA/Mastercard Charges	Bank charges for University's acceptance of VISA/MasterCard for payment methods	40,000
Insurance-Vehicle	Insurance policy costs for the University's vehicles	32,982
General Services Charges	General Svcs charges to assist Univ with bidding/processing cost of contracts	23,000
Neulion Ticketing System	Annual renewal of the Neulion web-based Ticketing System. This software benefits the campus as a whole by allowing Athletics, the Theater department and other University departments to offer online ticket purchases for university events. The CRM (customer relationship management) component provides demographic information that helps the university identify prospective donors in the Sacramento area.	25,000
	Cost of State Fire Marshall inspections - this annual cost was moved from the Chancellor's	
State Fire Marshall Inspection Space Rental	Office to the campuses Cost of renting space for the University's General Operating Fund programs	30,000 6,690,830
	University's insurance premium costs for participating in the CSU Risk Management	0,090,030
Liability Program (aka Risk Pool Management) Industrial Disability Leave/Non-Industrial Disability	Authority (CSURMA)	675,636
Insurance/Unemployment Insurance (IDL/NDI/UI)	CSURMA costs of the Univ's claims for IDL/NDI and UI	747,974
Property Insurance	CSURMA costs of the Univ's premium for participating in the CSU Property Insurance Program	277,706
		1 001 150
Worker's Compensation Flood Control	CSURMA costs of the Univ's worker's comp claims paid by the CSU Risk Mgmt Authority County's assessment cost to the Univ for flood control measures along Amer River	1,601,153 128,000
Athletic Injury Medical Expense (AIME)	CSURMA costs of accidental insurance for student athletes	338,286
	Costs of physical example required on part of the University's Medical Manitering Program	5,000
Medical Monitoring Child Care	Costs of physical exams required as part of the University's Medical Monitoring Program University's contribution to the Child Care Center	85,000
Rental Fee Waiver Reimbursement	Covers the cost for use of university facilities for events when rental fees are waived	160,000
Campus Sponsored Visitor Parking	Payment of parking fees for campus sponsored guests	100,000
	Cost of payment to ASCAP, BMI and SESAC for royalties paid to perform and broadcast	
Music License Agreements	music on campus Performance of sexual assault examinations per master agreement (MA120071). \$1400-	26,000
Sexual Assault Examinations Unrelated Business Income Tax (UBIT) Fund	\$1650 per evidentiary exam. Annual charge by the Chancellor's Office to cover Sacramento State's portion of unrelated business income tax (UBIT) costs	5,000 30.000
	The State Controller's Office charges the campus (via the Chancellor's Office) an	
Benefit Administration Fees (C.O.)	administrative charge for total campus employees enrolled in benefits	88,000
Facilities Management		
Major Utilities	Cost of University's various utilities (electricity, gas, solar energy, water, sewage, & waste disposal)	4,800,000
Human Pasources		
Human Resources University Staff Assembly	University's support for activities of the University Staff Assembly	20,000
Maintain Assistive Devices and Services for Employees	Costs of acquiring & maintaining assistive devices and services to Univ employees with disabilities	150,000
Legal Settlements/Services	Costs of acquiring external services to help litigate & settle complaints by the Univ's students, employees and vendors	
Legal Services Contracts	Costs for arbitration, mediation, developing Affirmative Action Plan, and bonded courier services	40,000
Complaint Investigation	Costs of conducting investigations into legal complaints filed by Univ students/employees	50,000
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#### All University Expenses (AUE)

All University Expenses	AUE Description	2015/16 Final Budget
Background Checks	Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty positions)	17,000
	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs	
Employee Scholarships-CSU Training Programs	for campus attendees.	30,000
	Division/Program Center funding of General Operating Fund reclassifications of permanent	
Staff Reclass Funds	staff that are approved through the HR reclassification process. Funding for General Operating Fund promotions to Assistant Professors, Associate	130,000
Faculty Promotions	Professors, and Professors	194,000
IR&T		
Campuswide Software & Hardware (aka Technical)	This AUE funds fixed costs associated with: mandatory university-wide academic and administrative software; campus-wide core Data Center services; and campus-wide Data Warehouse services. Major items included are: Oracle/Peoplesoft and related administrative software (\$350,000+); Blackboard LMS and related software (\$150,000+); all campus-wide Data Center server and virtualization software (\$500,000+); and licensing for campus-wide Cognos data reporting and analytics and associated services (\$250,000+), and campus-wide academic software (\$500,000+. Increase is for: transfer of Turn-It-In plagiarism software from Academic Affairs AUE to IRT (\$35,000 and a net AUE cost decrease of - \$15,000), Qualtrix Survey research Software for faculty (\$35,000), Blackboard contract increase (\$10,000), Team Dynamix campus-wide project management software (\$30,000), additional desktop virtualization software (\$20,000), Microsoft and Linux server licnese increases (\$32,000), Commvault backup software increases (\$25,000, and general cost increases of ±\$189,000 by \$40,000 for a net increase of \$152,000. \$35,000 of this increase is actually a transer of funds from an existing Academic Affairs AUE to IRT, leaving an increase of \$117,000 from the current baseline.	1,980,408
IT Infrastructure	Funds mandatory fixed expenses for: campus-wide wired and wireless networking, Internet connections, and maintenance; central telephone switch maintenance and all telephone lines and services; and campus-wide file/program data storage for all functions. Increase shown is for annual refresh of UPS devices in building telecommunications closets (\$40,000), network maintenance for Folsom Hall (\$2,500), IPTV encoders for classroom TV distribution (\$20,000), and support upgrades for additional campus networking (\$17,000).	1,929,849
President's Office		
Trustees' Authorizations	CSU Board of Trustees authorized allowances	98,600
General Memberships in University Orgs	Costs of institutional memberships in professional organizations	175,000
Student Affairs		
American's Disability Act Accommodation Svcs	For interpretive and other ADA accommodation services requested by students to allow them to participate in co-curricular activities outside the classroom.	20,000
Financial Aid Admin-Job Location & Developmt (JLD)	For salary and benefit costs for Job Location & Development position; actual costs up to \$75K are reimbursed by the Federal government.	75,000
Student Assessment Tools	Student survey/assessment tool used university-wide.	42,364
Disabled Students-Assembly Bill 422 Inst Materials	Cost of preparing instructional materials for student with print disabilities	170,000
Disabled Students-Contract Interp	Contract costs to retain interpretive services for University's hearing impaired students.	370,000
Disabled Students-Executive Order 665	Remedial instructional services cost for disabled students	5,000
Disabled Students-Non Classroom Accommodations	To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and functions	3,000
Total All University Expenses		22,647,788

### All University Expenses and Mandatory Costs Budget Comparison by Division and Fiscal Year

All University Expenses	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget
Academic Affairs			<b>J</b>	<b>J</b>
Probationary Faculty Dev Grants - moved to baseline	\$51,000	\$39,725	\$39,725	\$(
Dept. Chair Stipends - moved to baseline	\$60,000	\$60,000	\$60,000	\$0
Accreditation-Department	\$114,000	\$124,000	\$124,000	\$124,000
Alliance for Minority Participation (AMP) Project	\$800,000	\$800,000	\$800,000	\$800,000
Disabled Students-Assembly Bill 422 Inst Materials -	<i>\</i> 0000,000	φ000,000	<b>4000,000</b>	φ000,000
moved to Student Affairs	\$114,000	\$155,000	\$0	\$(
Disabled Students-Contract Interp - moved to Student	φ114,000	φ100,000	ΨΟ	Ψ
Affairs	\$435,000	\$435,000	\$0	\$(
Disabled Students-Executive Order 665 - moved to	φ+00,000	φ-100,000	ΨΟ	Ψ
Student Affairs	\$8,500	\$6,000	\$0	\$(
Disabled Students-Non Classroom Accomodations -	φ0,000	\$0,000	ΨΟ	Ψ
moved to Student Affairs	\$5,000	\$4,000	\$0	\$(
Grad Equity Fellowship	\$49,500	\$49,500	\$49,500	\$49,50
Calif Teacher Performance Assessment - moved to	\$49,500	φ <del>4</del> 9,500	φ49,500	φ49,000
baseline	\$50,000	\$50,000	\$50,000	\$0
CSUPERB (Chancellor's Office Grant)	\$28,000	\$28,000	\$28,000	\$28,000
COAST	\$20,000	φ20,000	\$28,000	
Classroom Furniture - moved to ABA	\$50,000	\$25,000		\$5,000
Lab Furniture - moved to ABA	. ,	. ,	\$25,000	\$(
	\$75,000	\$37,500	\$37,500	\$0
Departmental Office Security Turnitin			\$25,000	<b>•</b>
			\$38,000	\$0
Natural Sciences & Math				
Alliance of Minority Participation	\$50,000	\$50,000	\$50,000	\$50,000
	+ ,	+ ,	+ ,	÷ )
Center for CA Studies				
Washington Fellow w/Cal Institute	\$18,474	\$19,254	\$21,000	\$21,000
Administration and Business Affairs				
VISA/Mastercard Charges	\$30,000	\$40,000	\$30,000	\$35,000
External Audits - moved to baseline	\$44,500	\$48,400	\$48,400	\$0
Insurance-Vehicle	\$22,867	\$22,867	\$30,170	\$32,982
General Services Charges	\$25,000	\$20,000	\$16,000	\$15,000
Neulion Ticketing System	\$0	\$0	\$20,000	\$0
County Jail Booking Fees - moved to baseline	\$15,800	\$15,800	\$10,000	\$(
State Fire Marshall Inspection	\$15,000	\$15,000	\$18,000	\$30,000
Space Rental	\$6,534,110	\$6,538,444	\$6,515,984	\$6,550,136
Liability Program (aka Risk Pool Management)	\$391,546	\$722,941	\$781,922	\$572,563
Industrial Disability Leave/Non-Industrial Disability				
Insurance/Unemployment Insurance (IDL/NDI/UI)	\$647,802	\$714,748	\$753,292	\$714,324
Property Insurance	\$466,631	\$427,418	\$326,953	\$311,329
Worker's Compensation	\$1,460,502	\$1,371,904	\$1,388,168	\$1,539,314
Flood Control	\$114,000	\$128,000	\$128,000	\$128,000
Athletic Injury Medical Expense (AIME)	\$183,772	\$231,539	\$266,501	\$338,286
Medical Monitoring	\$8,000	\$5,000	\$5,000	\$5,000
Child Care	\$85,000	\$85,000	\$85,000	\$85,000
Capital Project Feasibility Studies & Master Plan	<i></i>	<i></i>	<i>\\\\\\\\\\\\\</i>	<i>400,00</i>
Revisions - moved to baseline	\$100,000	\$0	\$100,000	\$
1098-T Hope/Lifetime Learning Relief Tax - moved to	ψ100,000	ψυ	ψ100,000	Ψ
baseline	¢2 500	¢1 500	¢1 000	ው
Student Access to Computer Labs	\$2,500	\$1,500	\$1,000	\$
	\$0	\$0	\$0	\$0

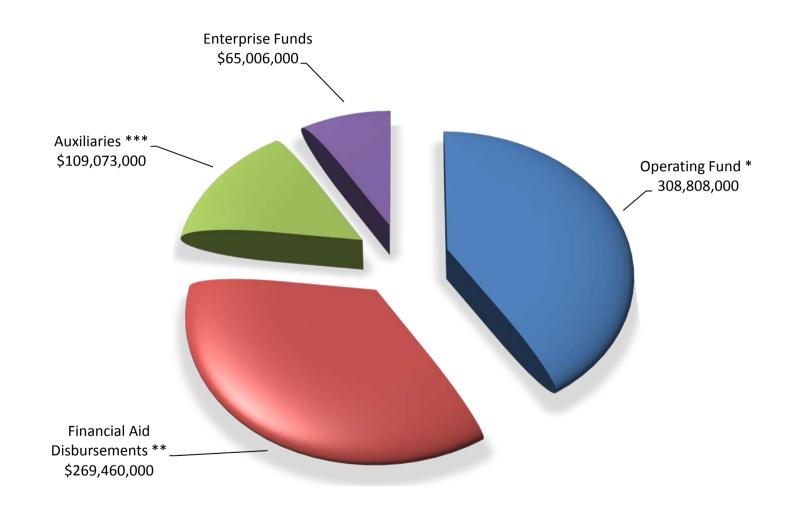
### All University Expenses and Mandatory Costs Budget Comparison by Division and Fiscal Year

	2011/12	2012/13	2013/14	2014/15
All University Expenses	Budget	Budget	Budget	Budget
Rental Fee Waiver Reimbursement	\$160,000	\$80,000	\$160,000	\$160,000
Energy Savings Project	\$150,000	\$150,000	\$150,000	\$0
Ramona Avenue Demolition	\$500,000	\$0	\$0	\$0
Folsom Hall Tenant Improvements	\$600,000	\$0	\$0	\$0
Music License Agreements	\$22,000	\$22,000	\$24,000	\$26,000
Sexual Assault Examinations	. ,	. ,	\$5,000	\$5,000
ADA/Life and Safety Corrections			\$100,000	. ,
Unrelated Business Income Tax (UBIT) Fund			\$0	\$30,000
Facilities Management				
Major Utilities	\$4,651,991	\$4,791,550	\$4,791,550	\$4,800,000
Placer Hall Maint & Utilities - moved to baseline	\$30,000	\$30,000	\$30,000	\$0
Campus Renovations - moved to baseline	\$100,000	\$50,000	\$100,000	\$0
Human Resources				
State Controller's Office Charges - moved to baseline	\$19,000	\$15,000	\$25,000	\$0
University Staff Assembly	\$14,000	\$14,000	\$14,000	\$14,000
Maintain Assistive Devices for Employees	\$86,652	\$120,000	\$135,000	\$135,000
Legal Settlements/Services	\$35,000	\$35,000	\$150,000	\$150,000
Legal Services Contracts	\$40,000	\$40,000	\$40,000	\$40,000
Complaint Investigation	\$200,000	\$150,000	\$35,000	\$35,000
Medical Exams	\$8,000	\$8,000	\$8,000	\$8,000
Background Checks	\$8,000	\$8,000	\$8,000	\$17,000
Federal and State Postings - moved to baseline	\$3,800	\$3,800	\$2,000	\$0
Employee Scholarships-CSU Training Programs	\$30,000	\$30,000	\$30,000	\$30,000
Staff Reclass Funds	\$130,000	\$130,000	\$130,000	\$130,000
Faculty Promotions	\$232,548	\$350,000	\$398,000	\$403,606
Benefit Administration Fees (C.O.)	\$88,000	\$88,000	\$88,000	\$88,000
Noontime Wellness - moved to baseline	\$11,000	\$11,000	\$11,000	\$0
Employee Assistance Program			\$75,000	
IR&T				
Campuswide Software & Hardware (aka Technical)	\$1,614,895	\$1,656,856	\$1,720,856	\$1,828,408
IT Infrastructure	\$1,581,152	\$1,599,164	\$1,739,164	\$1,850,349
Security Camera Maintenance/Operations	¢1,001,102	φ1,000,101	\$54,000	\$114,000
President's Office				
Trustees' Authorizations	\$98,600	\$98,600	\$98,600	\$98,600
General Memberships in University Orgs	\$100,000	\$100,000	\$100,000	\$175,000
Student Affairs				
State Match for Federal Funds-Student Nursing Grants				
- moved to baseline	\$450	\$1,200	\$1,500	\$0
American's Disability Act Accomodation Svcs	\$20,000	\$20,000	\$20,000	\$20,000
Maintenance and Updates of PAVE System - moved to baseline	\$7,000	\$8,825	\$9,502	\$0
Financial Aid Admin-Job Location & Developmt (JLD)	\$75,000	\$75,000	\$75,000	\$75,000
Student Assessment Tools	\$75,000	\$37,662	\$75,000	\$39,500
Enrollment Management Technology (Hobson) -	φ30,000	φ31,002	φ39,000	φ39,500
moved to baseline		\$50,000	\$55,000	\$0
Disabled Students-Assembly Bill 422 Inst Materials - moved from Academic Affairs			\$155,000	\$170,000

### All University Expenses and Mandatory Costs Budget Comparison by Division and Fiscal Year

	2011/12	2012/13	2013/14	2014/15
All University Expenses	Budget	Budget	Budget	Budget
Disabled Students-Contract Interp - moved from				
Academic Affairs			\$400,000	\$385,000
Disabled Students-Executive Order 665 - moved from				
Academic Affairs			\$6,000	\$6,000
Disabled Students-Non Classroom Accomodations -				
moved from Academic Affairs			\$3,000	\$3,000
Athletics				
Big Sky/NCAA Fees - moved to baseline	\$31,800	\$31,800	\$44,700	\$0
Total All University Expenses	\$22,754,392	\$22,076,997	\$22,918,487	\$22,285,897
Mandatory Costs				
Benefit Costs	\$58,150,185	\$56,613,185	\$61,745,285	\$62,482,723
Compensation Increases	\$582,012	\$582,012	\$577,260	\$5,296,848
Student Grants (SUG, EOP)	\$41,971,550	\$43,038,750	\$43,292,750	\$43,600,850
Strategic Goals, Student Success & Completion				
Initiatives	\$0	\$0	\$0	\$0
University Operational Emergency Reserve and				
Unallocated	\$3,800,815	\$3,800,815	\$3,800,815	\$1,800,000
Total Mandatory Costs	\$104,504,562	\$104,034,762	\$109,416,110	\$113,180,421

## 2014-15 Expenditures by Fund Source (Total: \$752,347,000)



### Total University Expenditures for the 2014-15 Fiscal Year

Operating Fund *		308,808,000	Per SAM6 Report
Financial Aid Disbursements **		\$269,460,000	Grants, Scholarships, FWS, Loans, Off campus financial aid
Auxiliaries ***		\$109,073,000	UEI, UFSS, ASI, Union, Cap Public Radio
Enterprise Funds	_	\$65,006,000	See detail below
	TOTAL:	752,347,000	_

\* Does not include Financial Aid or Federal Work Study but includes Miscellaneous Fee and Student Health Center Funds

\*\* Includes all Financial Aid disbursement which includes Federal Work Study and Student Grants

\*\*\* Per Stephen from Reporting Package (Statement of Revenues, Expenses, & Changes in Net Position: total operating expenses + interest expenses for GASB & FASB Auxiliaries)

#### Enterprise Funds (Appropriation/Operating Expenditures - SAM7 Preclose Report)

Fund 948, 441	25,574,718.69	CERF
Fund 948, 444	, ,	CERF-Campus Partners
Fund 948, 452	400,542.16	Health Facilities-Trust
Fund 948, 463	5,084,216.40	
Fund 948, 465	5,535,595.18	Contracts & Grants-Trust
Fund 948, 471	629,159.80	Pkg F&F-Trust
Fund 948, 472	3,617,720.90	Pkg Fees-Trust
Fund 948, 474	71,963.54	Pkg M&R/Intrnlly Designated Cap Proj
Fund 948, 481	2,065,842.02	Lottery-Trust
Fund 948, 491	1,842,445.08	Special Projects-Trust
Fund 948, 496	1,253,968.33	Miscellaneous Trust (TMXXX Funds)
Fund 948, 531	12,447,138.35	Hsg-Trust
Fund 948, 532	3,572,658.87	Hsg-Maint & Repair
Fund 948, 543	172,119.75	Internal Svcs
	65,005,729.08	

	Lottery						
	EMPLOYEE RESOURCES	TOOLS & Services	DIVISIONS & Organizations	PROJECTS & Initiatives	COLLABORATE	POLICIES	FORMS
HOME DIVISIONS & ORGANIZATIONS BUSINESS & FINANCE	SYSTEMWIDE BUDGE	LOTTERY	Ŷ				

### Lottery

Project Code

• Lottery Project Codes (.pdf)

#### Policies and Budget Manuals - General Guidelines

- <u>CSU Lottery Education Fund: Systemwide Policy, Procedures, and Guidance</u>
- California State Lottery Act of 1984 (.doc)

#### Lottery Programs

- <u>Campus Based Programs</u> (.pdf)
- Doctoral Incentive Program (.pdf)
- <u>California Pre-Doctoral Program</u> (.pdf)
- <u>CSU Summer Arts Program (.pdf)</u>

#### **BOT Approved Budgets**

2015-16   2014-15   2013-14   2012-13   2011-12   2010-11   2009-10   2008-09   2007-08   200	<u>6-07</u>
<u>2005-06   2004-05   2003-04   2002-03   2001-02   2000-01   1999-00   1998-99   1997-98   199</u>	6-97

Distribution of Campus Based Program Funds

<u>2015-16   2014-15   2013-14   2012-13</u>	<u>2011-12</u>   <u>2010-11</u>   <u>2009-10</u>	2008-09   2007-08   2006-07
2005-06   2004-05   2003-04   2002-03	2001-02   2000-01   1999-00	<u> 1998-99   1997-98   1996-97</u>

For more information about Lottery Receipts and Expenditure Reports please visit Legislative Reports on the CSU Budget Office Website.



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### Lottery Funds Summary 2014-15

Sources (Budget)	Budget Info
Chancellor's Office Allocation	\$1,886,000
Prior Year Encumbrance Allocations	\$110,935
Prior Year Carry Forward Balance	\$667,762
Misc Campus Allocations	\$233,000
Interest Earned	\$6,494
Total Sources (Budget)	\$2,904,191

Uses (Expenditures) by Division		Expenses
College of Arts & Letters	\$204,193	
College of Business Admin	\$31,868	
College of E&CS	\$67,098	
College of Education	\$56,218	
College of H&HS	\$22,359	
College of NS&M	\$84,237	
College of SS&IS	\$203,458	
Library	\$125,592	
VP's Office - Acad Affairs	\$350,823	
Academic Affairs		\$1,145,846
Allocation Orders	\$21,304	
Allocation Orders		\$21,304
VP's Office - IRT	\$572,925	
Information Resources & Technology		\$572,925
Std Acad Success & Educ Eq Prg	\$100,389	
Student Engagement and Success	\$216,342	
Planning Enrollmt Mgmt Std Aff		\$316,731
Total Uses (Expenditures) by Division		\$2,056,806

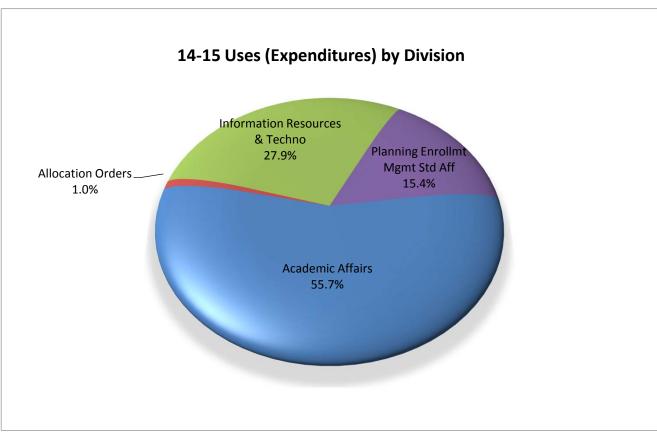
Uses (Expenditures) by Expense Type	Expenses
Faculty Salaries	\$309,702
Staff Salaries	\$282,049
Student Assistant Pay	\$399,951
Benefits	\$60,853
Books	\$119,995
IT Hardware/Software	\$62,271
Equipment	\$279,990
Misc Operating Expenses	\$541,995
Total Uses (Expenditures) by Expense Type	\$2,056,806

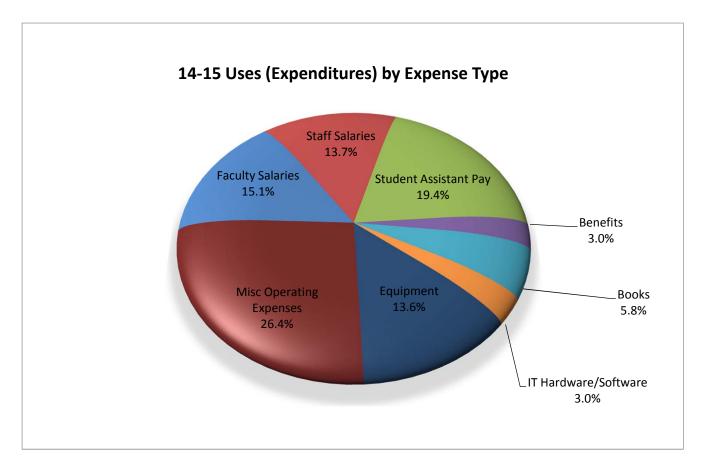
Transfers to Other Funds	Expenses
Transfer to Scholarships	\$30,000
Transfer to Work Study	\$1,687
Total Transfers to Other Funds	\$31,687

Budget Balance Available	
Total Sources (Budget)	2,904,191
Total Uses (Expenses)	(2,056,806)
Total Transfers to Other Funds	(31,687)
Year-End Encumbrances	(47,854)
Budget Balance Available	767,844

Lottery Funds

Uses (Expenditures) by Division and Expense Type





**Lottery Funds** Uses (Expenditures by Division and Expense Type

### 2014-15

	Staff	Student Assistant	Faculty		Misc Operating		IT Hardware/		
Row Labels		Pay	Salaries	Benefits	Expenses	Books	Software	Fauipment	Grand Total
Academic Affairs	82,595	202,205							1,145,846
College of Arts & Letters	400	17,191		6					204,193
Art					2,677				2,677
Coll of A and L Deans Ofc					1,200				1,200
College of Arts and Letters			129,375		6,292				135,667
Communication Studies					1,783				1,783
Dept of Design					3,196				3,196
Dept of Theatre and Dance	400			6					2,773
English		17,191			3,000				20,191
FENAM					17,250				17,250
Foreign Languages					2,066				2,066
History					468				468
Humanities					2,084				2,084
Music					1,180				1,180
Philosophy					2,505				2,505
Sch of the Arts Instructional					11,153				11,153
College of Business Admin		31,868							31,868
CBA Student Affairs		31,868							31,868
College of E&CS	50,112	13,652	5,175		-1,841				67,098
College of Engr and Comp Sci	50,112	13,652	5,175		-1,841				67,098
College of Education		3,993	25,875	13	26,337				56,218
College of Education		3,993	25,875	13	26,337				56,218
College of H&HS		5,407	15,525		1,427				22,359
College of H and HS		5,407	15,525		1,127				22,059
Kinesiology and Health Science					300				300
College of NS&M		43,969	39,675		593			0	84,237
Biological Sciences					483				483
College of NS and M			10,350					0	10,350
Science Ed Equity		43,969	29,325		110				73,404
College of SS&IS	32,083	52,791	5,175	23,720	80,400			9,290	203,458
Anthropology		207							207
College of SS and IS		604	5,175						5,779
Cooper Woodson College	32,083			23,455				9,290	79,931
Ethnic Studies					-1,228				-1,228

Note: FTE information is not included for lottery, since salaries are intermittent

**Lottery Funds** Uses (Expenditures by Division and Expense Type

### 2014-15

Family Consumer Science		1,141							1,141
Gerontology		1,703			37				1,740
Psychology		1,674			301				1,975
Serna Center		46,213		265	66,187				112,665
Sociology		1,249							1,249
Library					5,597	119,995			125,592
Library					5,597	119,995			125,592
VP's Office - Acad Affairs		33,335	88,902	36,353	180,559		2,767	8,908	350,823
Academic Affairs Instructional					35,348				35,348
Center for Teach and Learn		6,945			82,845		2,767	8,908	101,464
Community Engagement Ctr		15,660		70	51,393				67,123
Early Assessment-Acad Prep		10,731	88,902	36,283					135,916
Graduate Studies					265				265
McNair					322				322
VP for Acad Affairs					10,385				10,385
Allocation Orders					21,304				21,304
Allocation Orders					21,304				21,304
CAR-Ctr4 Advancement ofReading					21,304				21,304
Information Resources & Techno		95,974		740	157,816		57,606	260,789	572,925
Acad Computing Rescs					0				0
ACR - Acad Computing Resources					0				0
VP's Office - IRT		95,974		740	157,816		57,606	260,789	572,925
IRT-Info Resources and Tech		95,974		740	157,816		57,606	260,789	572,925
President's Office		0		0	0				0
Ofc of the President		0		0	0				0
Presidents Office		0		0	0				0
Student Affairs	199,454	101,771		21	12,582		1,898	1,004	316,731
Std Acad Success & Educ Eq Prg		90,626		21	7,844		1,898		100,389
EOP Administration		1,430		9	6,303				7,741
Faculty Student Mentor Prg		8,378		13	1,541		1,898		11,830
Peer and Academic Resource Ctr		78,724							78,724
SASEEP		2,094							2,094
Student Engagement and Success	199,454	11,145			4,739			1,004	216,342
Academic Advising	199,454								199,454
Multicultural Center		11,145			4,739			1,004	16,888
Grand Total	282,049	399,951	309,702	60,853	541,995	119,995	62,271	279,990	2,056,806

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CCE Account Directory Calendar

# College of Continuing Education Operating Fund and Early Start Program Summary

2014-15

	F	und TECCE	F	und TEESP			
	CC	E Operations	CCE Early Start Program		Combined		
Revenue Types	FTE	Actual \$	FTE	Actual \$	Total FTE	Total Actual \$	
Revenue - External Degree Fees		\$7,259,701				\$7,259,701	
Revenue - Regular Ext Contract Fees		\$967,814				\$967,814	
Revenue - January Session Fees		\$733,728				\$733,728	
Revenue - Summer Session Fees		\$6,684,969				\$6,684,969	
Revenue - Other/ Special Session Fees		\$873,798				\$873,798	
Revenue - Non-Credit Fees		\$15,268,482				\$15,268,482	
Revenue - Open University Fees		\$357,716				\$357,716	
Revenue - Early Start Program Fees				\$471,537		\$471,537	
Revenue - Interest Earned		\$37,779		\$3,012		\$40,791	
Revenue - Cost Recovery		\$20,908				\$20,908	
Revenue - Other		\$2,504				\$2,504	
Total Revenues		\$32,207,398		\$474,549		\$32,681,947	

Operating Expenses						2014-15 Actuals
MPP Salaries	3.00	\$419,808			3.00	\$419,808
Faculty Salaries	26.68	\$7,457,549	0.08	\$221,413	26.76	\$7,678,962
Staff Salaries	115.50	\$4,988,156	0.48	\$16,522	115.98	\$5,004,679
Student Assistant Pay		\$114,539				\$114,539
Benefits		\$3,276,267		\$6,608		\$3,282,875
Expenses - Other		\$4,817,548		\$3,753		\$4,821,301
Expenses - Rent		\$1,198,509				\$1,198,509
Expenses - Travel		\$844,723				\$844,723
Expenses - Campus Overhead		\$1,477,972				\$1,477,972
Expenses - CO Overhead		\$740,160				\$740,160
Total Operating Expenses	145.18	\$25,335,230	0.56	\$248,297	145.74	\$25,583,527
Operating Net Income (Loss)		\$6,872,168		\$226,253		\$7,098,420
Change in Reserves						2014-15 Actuals

Change in Reserves			2014-15 Actuals
Operating Net Income (Loss)	\$6,872,168	\$226,253	\$7,098,420
Transfer In from Other Fund <sup>1</sup>	\$28,960		\$28,960
Transfer Out to Other fund <sup>2</sup>	(\$3,162,830)		(\$3,162,830)
Additions (Withdrawals) to Reserves	\$3,738,298	\$226,253	\$3,964,550

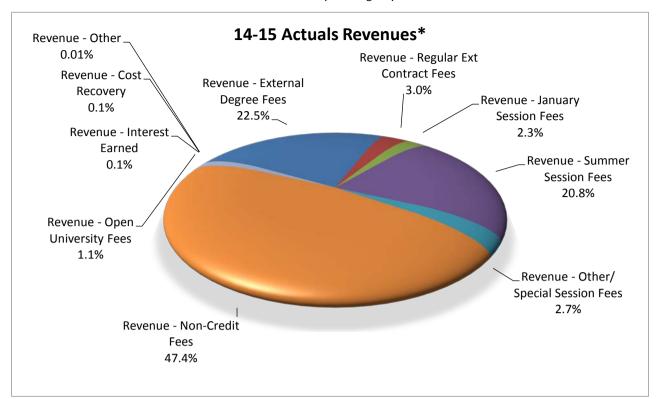
The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

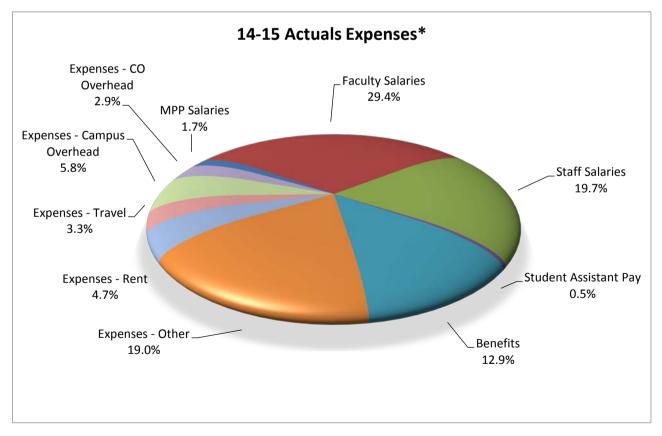
<sup>1</sup>Feria de Education Sponsorship & Summer 2014 Academy Program

<sup>2</sup> Revenue transferred to Campus Partner Funds for Winter Session, EMBA Program, Continuous Enrollment and Summer Session Allocations

### **College of Continuing Education**

Revenue and Operating Expenses





\*does not include transfers in/out to other funds

# College of Continuing Education Uses (Expenditures) by Program Center, Department and Expense Type

2014-15

Program Center														
Department	MPP Salaries F	TE	Faculty Salaries F	TE S	Staff Salaries	FTE S	tudent Asst Pay	Benefits	<b>Operating Expenses R</b>	ent	Travel	Campus Overhead C	O Overhead 1	415 Expenses
CCE-Deans Office	319,092	2.00			126,430	2.65		193,347	66,736		32,534			738,139
CCE-EDP-Extrnl Degree Prog			1,247,657	2.03	693,831	15.79	1,558	514,421	318,809		533,497			3,309,773
CCE-Event Planning									33,733					33,733
CCE-Facilities					157,249	4.98		86,177	105,314	618,777	2,543			970,059
CCE-Financial Services					357,755	9.30		206,242	364		860			565,221
CCE-General Administration			64,946	0.66	842,269	22.80		432,393	514,792		7,440	1,303,939	844,723	4,010,502
CCE-HHS-Health and Human Svcs			449,226	2.97				17,100	21,054	-	6,724			494,104
CCE-JS-January Session			263,000	0.07	3,810	0.05	128	5,030	4,651					276,618
CCE-NC-BUS-Bus and Mgmt			1,111,893	4.42	792,585	18.22	10,494	474,963	614,684		119,100			3,123,718
CCE-NC-CTS-Conf Train Svcs	100,716	1.00	613,672	2.99	803,847	16.79	2,448	523,455	1,625,861		278,964			3,948,964
CCE-NC-ED-Education			214,297	1.70	163		2,264	3,143	440,167		16,125			676,158
CCE-NC-EL-Exec Leadership			683,058	2.22				9,905	211,333		74,448			978,743
CCE-NC-HHS-Health and Hum Svcs			383,782	2.66				5,570	92,937		64,986			547,275
CCE-NC-IP-Intl Programs			722,086	6.01	343,628	7.87	60,136	255,104	149,688	121,383	19,894			1,671,919
CCE-NC-IT-Info Technology			58,113	0.27				843	235,621		30,394			324,970
CCE-On Line Training-Unit Cost			1,996	0.01	190,031	4.00	14,856	100,754	1,037		2,039			310,713
CCE-OSS-Concurrent Enrol												174,033		174,033
CCE-PFE-Prog for Educators			60,641	0.03			-	879	4,737		-			66,257
CCE-Public Relations-Developmt			35,796	0.22	674,447	13.01	16,948	394,917	360,041	-	8,960			1,491,108
CCE-RE-Regular Extension			49,219	0.05				714	233					50,167
CCE-SS-Summer Session			1,486,924	0.37	2,111	0.03	5,708	51,149	12,300					1,558,192
CCE-TS-Travel Study			11,246	0.01				160	3,457		-			14,863
Grand Total	419,808	3.00	7,457,549	26.68	4,988,156	115.50	114,539	3,276,267	4,817,548	740,160	1,198,509	1,477,972	844,723	25,335,230

### **Campus Partner Funds**

Summary (Funds TEACA, TEAAL, TECBA, TEECS, TECED, TEGRD, TEHHS, TENSM and TESSS) 2014-15

Prior Year Sources (Budget)	FTE	Budget Info
Carry Forward Balance		\$5,685,332
Encumbrance Carry Forward Balance		\$315,038
Total Fund Balance		\$6,000,370
· · · · · · · · · · · · · · · · · · ·		
Current Year Sources (Budget)		Budget Info
College of Continuing Education Allocations		\$3,112,830
Total Revenues <sup>1</sup>		\$3,112,830
Uses (Expenditures) by Colleges		Expenses
College of Arts & Letters		\$320,084
College of Business Admin	2.84	\$1,272,306
College of E&CS		\$47,863
College of Education		\$1,735
Graduate Studies		\$0
College of H&HS		\$225,361
College of NS&M		\$92,344
College of SS&IS		\$420,126
VP's Office - Academic Affairs	1.00	\$290,830
Total Operating Expenses <sup>1</sup>	3.84	\$2,670,647
Lless (Evenerality was) by Evenera Type		<b>E</b> venence
Uses (Expenditures) by Expense Type	1.50	Expenses
Faculty Salaries MPP Salaries	1.50 1.00	\$103,908
		\$98,748
Staff Salaries	1.34	\$56,768
Student Assistants Pay		\$103,322
Benefits		\$126,154
Misc. Operating Expenses		\$1,174,620
Travel		\$452,079
IT Hardware / Software		\$395,046
Equipment		\$160,002
Total Operating Expenses <sup>1</sup>	3.84	\$2,670,647
Budget Balance Available		Year End Balance
Total Prior Year Sources (Budget)		\$6,000,370
Total Current Year Sources (Budget)		\$3,112,830
Total Uses (Expenses)		(\$2,670,647)
Total Uses (Expenses)		(φ2,070,047)

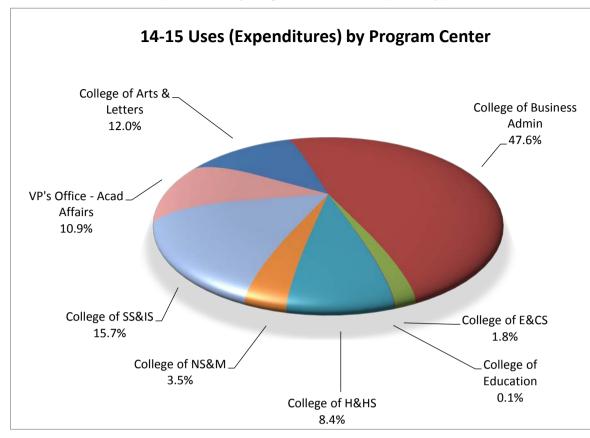
<sup>1</sup>Does not include transfers within the same CSU Fund 444

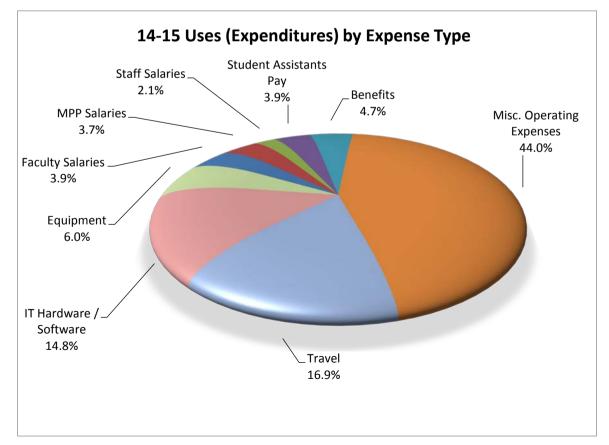
Total Year-End Encumbrances

Budget Balance Available

(\$404,895)

\$6,037,657





Uses (Expenditures) by Program Center and Expense Type

<sup>1</sup>Does not include transfers within the same CSU Fund 444

# Campus Partner Funds Uses (Expenditures) by Program Center, Department and Expense Type 2014-15

Department I College of Arts & Letters	- Salaries		culty Salaries		-Salaries		ione Assertay	Denents Opt	erating Expenses 73,178	Travel IT Ha	rdware/Software 72,515	104,078	320,084
A and L ITC Support									10,110	70/012	8,015	18,273	26,289
Art									12,659	2,800		4,087	19,546
Coll of A and L Deans Ofc									3,663	534	772	304	5,273
College of Arts and Letters									121		54,943	45,898	100,962
Communication Studies									8,584	7,127		15,253	30,964
Dept of Design									844	1,124	523	2,122	4,614
Dept of Theatre and Dance									7,878	11,340		774	19,991
English									6,857	8,228	3,447		18,533
Foreign Languages									1,641	4,000		612	6,252
History									10,427	18,382	4,814	631	34,255
Humanities									1,682	2,800		927	5,409
Music									14,969	11,732		15,196	41,896
Philosophy									3,854	2,247			6,100
College of Business Admin	98,748	1.00	65,712	0.50	56,768	1.34	9,759	107,648	854,648	45,348	33,676		1,272,306
CBA AD-Faculty									16,734	29,274			46,008
CBA AD-Graduate					-	0.00	823	-	37,529	113	5,993		44,458
CBA Central Activity					-	0.00		-	38,639	5,878	414		44,931
CBA Dean									7,118	639			7,756
CBA Development					10,000	0.31		145	84,145				94,290
CBA EMBA	98,748	1.00	65,712	0.50	46,768	1.03	8,936	107,503	666,133	6,462	26,269		1,026,530
CBA-AD-Undergraduate									4,350	2,982			7,333
Information Technology											1,000		1,000
College of E&CS									42,992	2,543	1,800	528	47,863
Civil Engineering									1,533	1,000	1,800	528	4,861
College of Engr and Comp Sci									41,459	1,543			43,002
College of Education									1,735				1,735
College of Education									1,735				1,735
College of H&HS							522		55,818	129,800	758	38,462	225,361
Coll of H and HS Deans Ofc									200				200
College of H and HS							522		37,782	125,793	758	3,849	168,704
Criminal Justice									1,348			2,879	4,228
Kinesiology and Health Science									1,855			19,397	21,251
Nursing									10,171			1,239	11,410
Recreation Parks and Tourism									931	3,505		412	4,848
Social Work									2,954	502		4,685	8,141
Speech Path-Audio									577			6,002	6,579
College of NS&M							62,689	2	27,703		1,950		92,344
Chemistry							150	2					152
College of NS and M							62,539		27,703		1,950		92,191
College of SS&IS							30,352	64	162,162	179,607	31,007	16,934	420,126
Anthropology							3,254	4	12,959	18,145		512	34,874
Asian Studies							1,593		456				2,049
College of SS and IS									24,519	13,888	2,303		40,710
Economics									7,607	4,432	3,651	2,529	18,219
Environmental Studies							1,121		3,886	1,500	1,343	290	8,140
Ethnic Studies									4,483	22,905			27,388
Family Consumer Science							1,750	23	11,695	15,140			28,608
Gerontology							1,440		75	1,198			2,713
Government							3,003		16,611	17,864	2,115	7,930	47,523
Liberal Studies Program							(436)		2,060	1,890	-		3,514
Psychology							4,335	17	50,980	53,426	14,493	3,568	126,819
Public Policy and Admin									8,471	1,610			10,081
Social Sciences									485				485
Sociology							8,498		16,551	23,726	7,103	2,105	57,983
Womens Studies							5,795	19	1,324	3,883			11,020
VP's Office - Acad Affairs			38,196	1.00				18,440	(43,615)	24,470	253,340		290,830
Academic Affairs Instructional			3,000	0.00				230	(43,825)	19,681	253,340		232,426
AIT									200				200
Graduate Studies			35,196	1.00				18,210	9				53,415
			,							4,789			4,789
VP for Acad Affairs										4,/09			

### Housing and Residential Life Home



#### My Sac State Contact Directories

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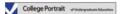
Go

Housing & Residential Life





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### Housing and Residential Life

Operating Fund Summary (Fund TDH01)

### 2014-15

Revenue Types	FTE	ACTUALS \$
Revenue - Rent from Students		\$11,200,766
Revenue - Rent from Conferences		\$696,990
Revenue - Food Services		\$410,824
Revenue - Others		\$105,160
Revenue - Interest Earned		\$97,294
Total Revenues		\$12,511,033

Operating Expenses		
MPP Salaries	5.48	\$432,818
Staff Salaries	36.25	\$1,625,807
Student Assistant Pay		\$522,043
Benefits		\$1,108,856
Expenses - Utilities		\$608,787
Repairs and Maintenance		\$353,910
Expenses - Chancellor's Office Overhead		\$252,580
Expenses - Campus Overhead		\$817,551
Expenses - Other		\$1,099,884
Total Operating Expenses	41.73	\$6,822,236

Operating Net Income (Loss)	\$5,688,797
	¢0,000,1,7,1

Change in Reserves				
Operating Net Income (Loss)	\$5,688,797			
Debt Service Payments	(\$3,714,805)			
Transfer from Chancellor's Office Distributing Reserves	\$76,562			
Transfers to Maintenance & Repair Fund	(\$3,200,000)			
Transfers to Construction Project	(\$9,133,500)			
Additions (Withdrawals) to Reserves	(\$10,282,947)			

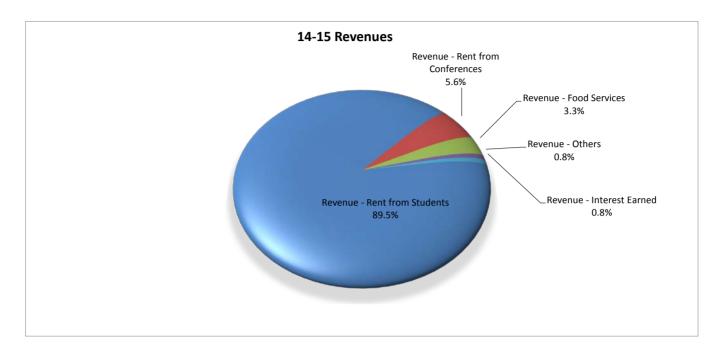
Debt Ratio (Net Income/Debt Service)* 1.
--

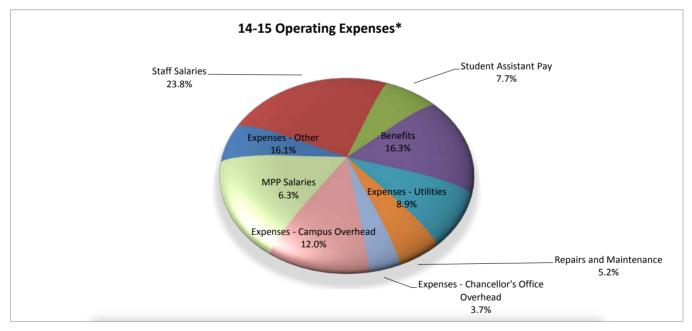
\*The CO requires a debt ratio of 1.25 per program

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

### Housing and Residential Life Operating Fund Summary (Fund TDH01)

### 2014-15





\*does not include debt service payments

### Housing and Residential Life

Operating Fund Summary (Fund TDH01)

### 2014-15

Maintenance & Repair Fund (TBH01)	FTE	ACTUALS \$
Revenues		
Revenue - Interest Earned		\$5,732
Transfers In - CO Distributes Reserves		\$4,851
Transfers In - From Housing Operations Fund		\$3,200,000
Total Revenues		\$3,210,583

Expenses	
Expenses - Other	\$256,381
Major Renovations	\$1,479,654
Repairs and Maintenance	\$246,659
Total Operating Expenses	\$1,982,694
Surplus (Deficit)*	\$1,227,889

\*Housing M&R is funded as necessary from the operations fund (TDH01)

### **Miscellaneous Trust Funds**

Revenue	
TM018 - Residence Hall Vending Machines	\$39,811
Total Revenues	\$39,811

Expenses	
TM018 - Residence Hall Vending Machines	\$59,247
Total Expenses	\$59,247

Ending Fund Equity	
TM018 - Residence Hall Vending Machines	\$14,376
Total Ending Fund Equity	\$14,376

### UTAPS Home



#### My Sac State Contact Directories

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**Administration & Business Affairs** 

# UNIVERSITY TRANSPORTATION & PARKING SERVICES

UTAPS Home

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#### CONTACT US

#### parking@csus.edu

Tele: (916) 278-PARK (7275) Fax: (916) 278-5078

Physical Address 7667 Folsom Blvd., Folsom Hall

Mailing Address University Transportation & Parking Services (UTAPS) Folsom Hall 6000 J Street Sacramento, CA 95819-6076

Regular Hours (Fall and Spring): Monday - Friday 7:30am - 4:30pm

Info Booth #1 (near J St. Entrance) Monday - Friday: 7:30am - 5:00pm

Info Booth #2 (near Alumni Center) Monday - Friday: 7:30am - 4:30pm

Summer Hours: May 26 - August 21 Monday - Friday: 7:30am - 4:00pm

SPECIAL HOURS & OFFICE CLOSURES



Welcome to UTAPS



Welcome to University Transporation & Parking Services

Prev Next

# Attention: Residence Hall parking permits are sold out for the Fall, 2015, semester.

#### Parking and Transportation Services

- Parking Enforcement & Regulations
- Citations Fees, Payment, Appeals
- Parking Permit Fees
- Hornet Shuttle Services
- Hornet Night Shuttle
- <u>Alternative Commute Choices</u>

#### **Visitors & Special Events**

- Special Event Parking Request
- Visitor information
- Driving Directions
- <u>Campus Map</u>
- FAQs
- Department Parking Requests



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Online Parking Services

- <u>Purchase a Permit</u>
- Pay a Citation
- <u>Appeal a Citation</u>
- <u>Manage your Account</u>

#### News & Alerts

- 2015 Parking Changes
- EV Charging Stations Information
- Care of Your Parking Permit
- Drive a Zip Car!
- <u>PayByPhone</u>

**Other Resources** 

- Sacramento Air Quality
- Transit Links
- <u>CA Dept. of Motor Vechicles</u>
- Campus Event Calendar
- <u>KCRA Traffic Pulse 3</u>
- <u>News 10 Traffic Reports</u>

http://www.csus.edu/aba/utaps/index.html

### **University Transportation and Parking Services**

Operating Fund Summary 2014-15

		nd TPR01 g Operations		nd TPF01 king Fines	C	ombined
Revenue Types	FTE Actual \$ FTE		FTE	Actual \$	Total FTE	Total Actual \$
Revenue-Parking Fees		\$8,570,812				\$8,570,812
Revenue-Parking Fines				\$490,846		\$490,846
Revenue-Other		\$74,302		\$49,687		\$123,988
Revenue-Interest Earned		\$165,651		\$7,389		\$173,039
Total Revenues		\$8,810,764		\$547,922		\$9,358,686

Operating Expenses						
MPP Salaries	1.36	\$147,068			1.36	\$147,068
Staff Salaries	22.48	\$790,457	3.00	\$116,322	25.48	\$906,780
Student Asst Salaries		\$4,718		\$98,862		\$103,580
Benefits		\$576,668		\$90,734		\$667,402
Expenses-Utilities		\$198,245				\$198,245
Expenses-Other		\$1,042,803		\$319,769		\$1,362,572
Expenses-Campus Overhead		\$660,424				\$187,630
Expenses-CO Overhead		\$186,228		\$1,403		\$660,424
Total Operating Expenses	23.84	\$3,606,612	3.00	\$627,090	26.84	\$4,233,702

Operating Net Income (Loss)	\$5,204,152	(\$79,168)	\$5,124,985

Transfers			
Operating Net Income (Loss)	\$5,204,152	(\$79,168)	\$5,124,985
Transfer to Maintenance & Repair Fund	(\$350,000)		(\$350,000)
Debt Service Payments	(\$2,057,186)		(\$2,057,186)
Additions (Withdrawals) to Reserves	\$2,796,967	(\$79,168)	\$2,717,799

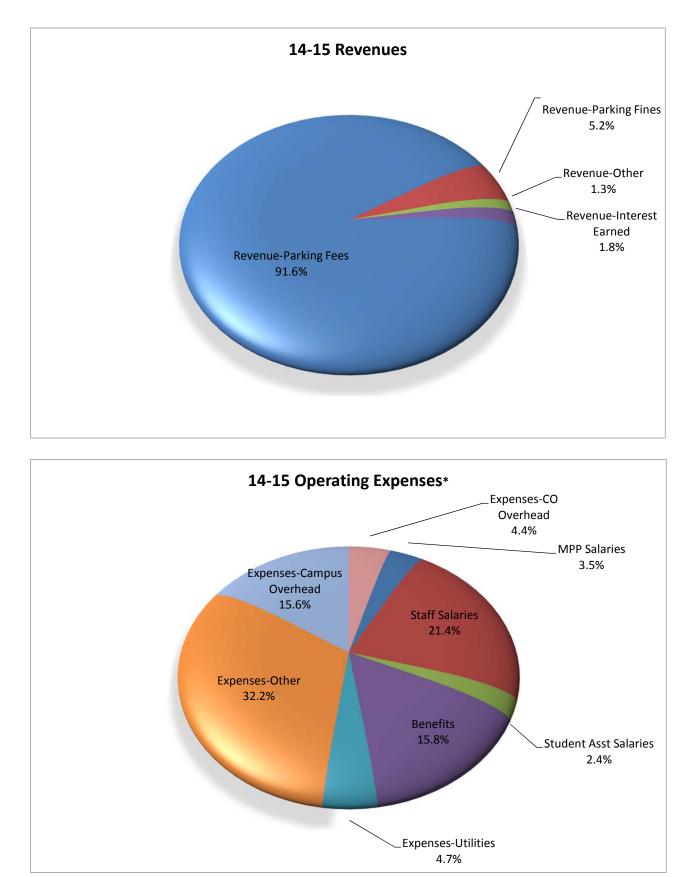
Debt Ratio (Net Income/Debt Service)*	2.53	

\*The CO requires a debt ratio of 1.25 per program

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

### **University Transportation and Parking Services**

Operating Fund Summary 2014-15



\* does not include transfers out to other funds

## **University Transportation and Parking Services**

Operating Fund Summary 2014-15

### Maintenance & Repair Fund (TBP01)

Revenues	Actual \$
Revenue - Interest Earned	\$7,075
Transfer In from Parking Operating Fund	\$700,000
Total Revenues	\$707,075

Expenses	
Expenses - Other	\$303,540
Total Operating Expenses	\$303,540

Surplus (Deficit) *	\$403,535

\*Parking M&R is funded as necessary from the operations fund (TPR01)

### Transportation Fee Fund (MA001)

Revenues	
Transportation Fees	\$1,075,491
Transfer In from TM004 (Bicycle Locker Storage)	\$10,000
Total Revenues	\$1,085,491

\$1,326,451
\$1,326,451

Surplus (Deficit)	(\$240,960)
-------------------	-------------



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Pharmacy

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INFORMATION		Read More on our Wellness Blog (/blog)
		RECENT TWEETS FROM @SHCSSACTSTATE itation) <sup>p</sup> ostSecret U is an ongoing art project where people mail in their secrets anonymously on one side of a postcard fb.me/7CDqcl9kS (https://t.co/inrNX8qVNX)
Contact Us (https://shcssacstate.org/information us)	n/contac	
Eligibility (https://shcssacstate.org/information Feedback (https://shcssacstate.org/information Forms	-	Remember that nothing worth having comes easy. <u>fb.me/7HqDucR4m</u> ( <u>https://t.co/7pyDnLkfog</u> )
(https://shcssacstate.org/information Health Information/Alerts (https://shcssacstate.org/information		
information-alerts) Hours (https://shcssacstate.org/information Insurance	n/hours)	23Hornets), fb.me/21MRef23B (https://t.co/LjGNJo5ssh)
(https://shcssacstate.org/information Patient Rights (https://shcssacstate.org/information rights) Staff		PostSecret U is an ongoing art project where people mail in their secrets anonymously on one side of a postcard fb.me/7 JtNoc JYv (https://t.co/AB0egxSOXP)
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### **Student Health Services**

Operating Fund Summary (Fund THS01)

### 2014-15

Revenue Types	FTE	Actuals \$
Revenue - Other Student Fees		\$945,144
Revenue - Health Svc Fees		\$7,304,869
Revenue - Interest Earned		\$108,196
Revenue - Release Time Reimbursement <sup>1</sup>		\$37,992
Total Revenues		\$8,396,201

Operating Expenses				
MPP Salaries	4.00	\$393,987		
Staff Salaries	42.42	\$2,626,133		
Student Assistant Pay		\$62,573		
Benefits		\$1,538,983		
Expenses - Other		\$993,426		
Expenses - Meds		\$565,779		
Expenses - Rent		\$532,710		
Expenses - Campus Overhead		\$261,157		
Total Operating Expenses	46.42	\$6,974,748		

0	perating	Net Income (	Loss)

Change in Reserves	
Operating Net Income (Loss)	\$1,421,453
Additions (Withdrawals) to Reserves	\$1,421,453

\$1,421,453

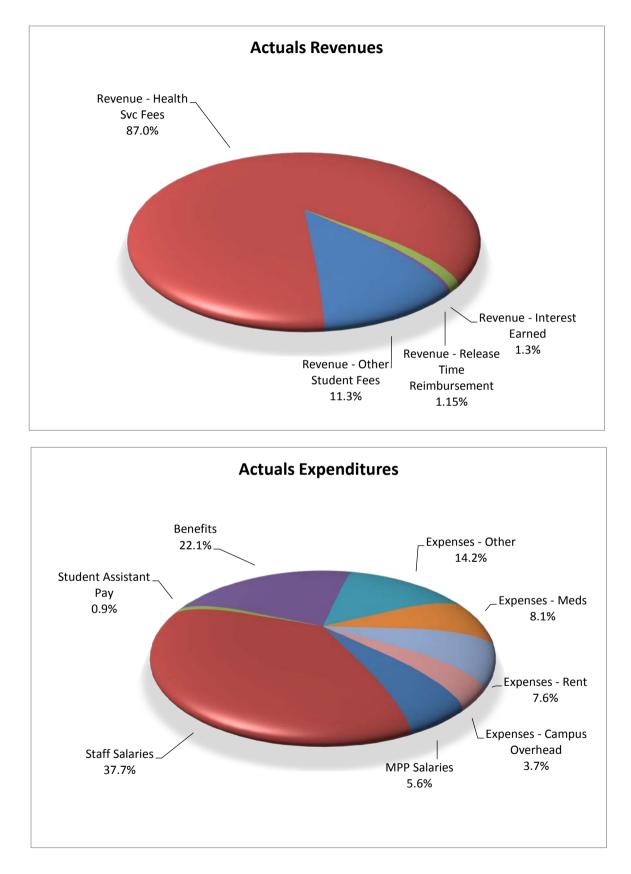
The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

<sup>1</sup> Staff working on CalMHSA & SAMHSA grants

### **Student Health Services**

Revenue and Operating Expenses

### 2014-15



\*Does not include Transfers In/Out

### **Student Health Services**

Facilities and Miscellaneous Funds

### 2014-15

### Facilities Fund (THF01)

Revenue Types	Actuals \$
Revenue - Facilities Fees	\$1,002,928
Revenue - Interest Earned	\$25,551
Total Revenues	\$1,028,479

Operating Expenses	Actuals \$
Expenses-Other	\$180,587
Expenses University Union Fee Agreement	\$183,798
Expenses - State Pro Rata	\$12,236
Expenses - Overhead CO	\$23,921
Total Operating Expenses	\$400,542

Operating Net Income (Loss)	\$627,937

Change in Reserves	Actuals \$
Operating Net Income (Loss)	\$627,937
Transfer In - Health Facility Reserves	\$527
Additions (Withdrawals) to Reserves	\$628,464

### Miscellaneous Trust Funds

Revenue	Actuals \$
TM014 - Snively Assist Fund	\$144
TM108 - Health Educ Assistance Fund	\$39
TX015 - Health & Wellness Education	\$31
Total Revenues	\$214

Expenses	Actuals \$
TM014 - Snively Assist Fund	(\$348)
TM108 - Health Educ Assistance Fund	\$0
TX015 - Health & Wellness Education	(\$338)
Total Expenses	(\$686)

Fund Equity	Actuals \$
TM014 - Snively Assist Fund	\$7,973
TM108 - Health Educ Assistance Fund	\$408
TX015 - Health & Wellness Education	\$3,932
Total Fund Equity	\$12,313

### Capital Projects



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#### **Administration & Business Affairs**



Facilities Management Home	Capital Projects	
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Committees	Folsom Hall	
Forms	Smart Grid	
Directory	The Well	
ABA Home	Del Norte Hall	
CONTACT US	Stadium Turf	Call Call & State
Facilities Services Building	Broad Field House	
(916) 278-6242 😉	Hornet Bookstore	15.35
Hours: M-F during fall, winter, and spring 8:00 a.m 4:00 p.m.	Parking Structure III	
Department Zip 6002	Academic Information Resou	urce Center (AIRC)





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College Portrait at Undergraduate Education

http://www.csus.edu/aba/facilities/capital-projects.html

# Five-Year Capital Improvement Program 2015/16 through 2019/20 (Dollars in 000s)

SACRAMENTO
0/10/10/10/10

State Category	2015/16	2016/17	2017/18	2018/19	2019/20	Funds to Complete
<ul> <li>I. Existing Facilities/Infrastructure</li> <li>A. Critical Infrastructure</li> <li>Deficiencies</li> </ul>	4,085	5,500	5,500	5,500	5,500	
B. Modernization/Renovation	4,558	118,236	143,650	103,670	93,035	11,539
II. New Facilities/Infrastructure			91,078	65,754	36,940	5,486
Totals \$683,006	\$8,643	\$123,736	\$240,228	\$174,924	\$135,475	\$17,025

FTE Existing Facilities/Infrastructure			-1583	-2053		629	
FTE New Facilities/Infrastructure				1228	608	37	
FTE Totals -1	134	0	-1583	-825	608	666	0

Non-State Fund Source	2015/16	2016/17	2017/18	2018/19	2019/20	Funds to
Non-State Fund Source	2015/10	2010/17	2017/10	2016/19	2019/20	Complete
Auxiliary/Foundation/Bookstore						
Continuing Education						
Donor						
Faculty/Staff Housing						
Grant						
Health Center						
Other						
Parking			51,237			
Public-Private/Public-Public Partnership						
Student Housing		64,749		80,001		
Associated Students Incorporated		220,119				
Totals \$416,106	\$0	\$284,868	\$51,237	\$80,001	\$0	\$0

Student Housing Beds	600		600	
Faculty/Staff Housing Units				
Parking Spaces		4800		
FTE				

FTE capacity will be counted in the year in which "C" appears.

# SACRAMENTO CSU Funded Infrastructure Improvements

FTE	САТ	201	5/16	201	6/17	201	7/18	201	8/19	201	9/20
N/A	IA	PWC	1,052								
N/A	IA	PWC	488								
N/A	IA	PWC	1,750								
N/A	IA	PWC	795								
N/A	IA			PWC	5,500	PWC	5,500	PWC	5,500	PWC	5,500
			¢4.005		<b>*</b> 5 500		<b>*</b> 5 500		<b>\$5 500</b>		\$5,500
	N/A N/A N/A N/A	N/A IA N/A IA N/A IA N/A IA N/A IA	N/A     IA     PWC       N/A     IA     PWC	N/A         IA         PWC         1,052           N/A         IA         PWC         488           N/A         IA         PWC         1,750           N/A         IA         PWC         795           N/A         IA         PWC         795	N/A         IA         PWC         1,052           N/A         IA         PWC         488           N/A         IA         PWC         1,750           N/A         IA         PWC         795           N/A         IA         PWC         795           N/A         IA         PWC         795	N/A         IA         PWC         1,052           N/A         IA         PWC         488           N/A         IA         PWC         1,750           N/A         IA         PWC         795           N/A         IA         PWC         5,500	N/A         IA         PWC         1,052           N/A         IA         PWC         488           N/A         IA         PWC         1,750           N/A         IA         PWC         795           N/A         IA         PWC         795           N/A         IA         PWC         5,500	N/A         IA         PWC         1,052           N/A         IA         PWC         488           N/A         IA         PWC         1,750           N/A         IA         PWC         795           N/A         IA         PWC         5,500	N/A         IA         PWC         1,052           N/A         IA         PWC         488           N/A         IA         PWC         1,750           N/A         IA         PWC         795           N/A         IA         PWC         5,500	N/A         IA         PWC         1,052           N/A         IA         PWC         488           N/A         IA         PWC         1,750           N/A         IA         PWC         795           N/A         IA         PWC         5,500	N/A         IA         PWC         1,052           N/A         IA         PWC         488           N/A         IA         PWC         1,750           N/A         IA         PWC         795           N/A         IA         PWC         5,500

#### CSU Funded/State Funded

Project	FTE	CAT	2015/	16	2016	6/17	201	7/18	<b>20</b> 1	8/19	201	9/20		ds to plete
Science II Replacement Building, Ph. 2	-1583	IB	PW	4,558	С	81,001			E	1,444				-
Infrastructure Upgrade, Ph. 1	0	IB			PWC	37,235								
Sequoia Renovation	-2053	IB					PWC	68,835			E	1,845		
Infrastructure Upgrade, Ph. 2	0	IB					PWC	74,815						
Classroom III	1228	П					PWC	91,078			E	1,747		
Performing Arts Center	608	П							PWC	65,754			Е	4,148
Eureka Hall Renovation	0	IB							PWC	33,182			Е	769
Library Renovation	0	IB							PWC	69,044			Е	2,602
Engineering II	629	IB									PWC	79,740	Е	8,168
Art Complex	37	П									PWC	35,193	Е	1,338
Perimeter Road, Ph. 2	0	IB									PWC	11,450		
Subtotals \$656,921	-1134			\$4,558	\$	118,236		\$234,728		\$169,424		\$129,975		\$17,025
Totals \$683,006	-1134			\$8,643	\$	123,736		\$240,228		\$174,924		\$135,475		\$17,025

#### Non-State Funded

Project	CAT	2015/16	201	6/17	201	7/18	201	8/19	2019/20	Funds to Complete
Recreation Wellness Center, Ph	. 3 AS		PWCE	140,415						
Student Housing, Ph. 2 (600 Be	ds) SH		PWCE	64,749						
Recreation Wellness Center, Ph	. 4 AS		PWC	79,704						
Parking Structure IV (4,800 Spa	ces) Pkg				PWC	51,237				
Student Housing, Ph. 3 (600 Ber	ds) SH						PWCE	80,001		
Totals	\$416,106	\$0	:	\$284,868		\$51,237		\$80,001	\$0	\$0

All out year projects require review and comparison to the CSU cost guide. A = Acquisition P = Preliminary Plans W = Working Drawings C = Construction E = Equipment

Non-State CAT codes: Reference the Non-State Funded Projects section of The Basis of the Capital Outlay Program.

### SACRAMENTO CSU FUNDED/STATE FUNDED CAPITAL OUTLAY PROGRAM Projects in Budget Year

#### Infrastructure Improvements

Fire Alarm Systems Upgrades, Ph. 2	PWC	\$1,052,000
This project will replace the existing fire alarm system,	an old zoned system that does not	meet current codes,
and does not provide the ability to report to a central more	nitoring station through the existing of	campus network.

#### Elevator Cylinder Replacements, Ph. 2 PWC \$488,000 This project will improve elevator reliability by replacing old elevator single-bottom cylinders and modernizing old. inefficient generators.

# Building Main Switchgear ReplacementPWC\$1,750,000This project will improve building electrical reliability by replacing old substations and 15 kV fused air switches in

This project will improve building electrical reliability by replacing old substations and 15 kV fused air switches in old buildings.

#### Campus ADA Upgrades

This project will remove path of travel barriers campuswide. Barriers include but are not limited to curb cuts, slopes, ramps, crosswalks, and signage.

**PWC** 

PW

#### Science II Replacement Building, Ph. 2

This project will build a 67,200 ASF/111,900 GSF science replacement facility to house the Chemistry and Biology departments as a first step towards the centralization and modernization of laboratory space for the College of Natural Science. It will provide 546 FTE (291 FTE in lecture space, 177 FTE in LD laboratory space, 78 FTE in UD laboratory space) 46 faculty offices, and a planetarium. Space in Sequoia Hall will be re-allocated as a secondary effect of this project, reducing capacity by 204 FTE (-107 FTE in LD laboratory space, -97 FTE in UD laboratory space) and 25 Faculty Offices. As part of the Science II building, the project will demolish the existing Brighton (#12) and Humboldt (#13) Halls, resulting in a reduction of 1,925 FTE (-1,834 in lecture space, -57 FTE in LD laboratory space and -34 FTE in UD laboratory space) and 38 faculty offices. The net result will decrease campus capacity by 1,583 FTE (-1,543 FTE in lecture space, 13 FTE in LD laboratory space, -53 FTE in UD laboratory space). The planetarium equipment will be funded by a federal grant. The future cost for construction and equipment is \$82,445,000.

#### Future Projects (2016/17-2019/20)

#### Infrastructure Improvements

See Systemwide description

#### Infrastructure Upgrade, Ph. 1

This project will address critical infrastructure needs in the existing campus utility by upgrading and extending the storm water collection system, irrigation pumps, natural gas distribution system, chilled water piping, and the domestic water distribution system.

#### **Sequoia Renovation**

This project will renovate Sequoia Hall (#36), a 40-year-old, 115,200 ASF/198,000 GSF facility, to centralize and modernize laboratory space for the Natural Sciences departments. The project will include new animal quarters, a science museum and departmental offices for the consolidated Natural Sciences Complex. Following the renovation, Sequoia Hall will house the departments of Physics, Geology, Criminal Justice, and Mathematics. It will provide 3,113 FTE (3,087 FTE in lecture space and 26 FTE in UD laboratory space), and 195 faculty offices. The project will also demolish the existing Douglass (#4), Calaveras (#10), and Alpine (#11) Halls resulting in a reduction of 5,166 FTE (-5,158 FTE in lecture space and -8 FTE in UD laboratory space) and 195 faculty offices. The net result will decrease campus capacity by 2,053 FTE (-2,071 FTE in lecture space and 18 FTE in UD laboratory space).

#### Infrastructure Upgrade, Ph. 2

This project will construct a South Central Plant with a cogeneration unit with an extension of the chilled water and heating hot water distribution systems from the new South Central Plant to the south campus to serve new buildings.

\$795,000

\$4.558.000

### SACRAMENTO CSU FUNDED/STATE FUNDED CAPITAL OUTLAY PROGRAM Future Projects (2016/17–2019/20) (continued)

#### **Classroom III**

This project will construct a 100,000 ASF/158,800 GSF building (#97) to house the education and speech pathology. It will provide for 2,968 FTE (2,619 FTE in lecture space, 164 FTE in LD laboratory space, 185 FTE in UD laboratory space) and 193 faculty offices. The project includes an assessment center with extensive file space, a teacher preparation area, graduate research space, special speech and hearing labs, and a community health and wellness clinic, along with administrative office space. After Classroom III is completed, Eureka Hall (#38) will be vacated and renovated for administrative use as part of a future project, resulting in losses of 1,680 FTE in lecture space, 14 FTE in LD laboratory space, 46 FTE in UD laboratory space, and 112 faculty offices. The overall net effect to capacity is an increase of 1,228 FTE (939 FTE in lecture space, 150 FTE in LD laboratory space, 139 FTE in UD laboratory space) and an increase of 82 faculty offices.

#### **Performing Arts Center**

This project will construct a 53,600 ASF/76,600 GSF 1,200-seat auditorium (#30) accommodating 608 FTE (582 FTE in lecture space, and 26 FTE in LD laboratory space) and 20 faculty offices for speech, drama, dance, and music.

#### **Eureka Hall Renovation**

This project will renovate the 37,500 ASF/59,500 GSF Eureka Hall (#38). The remodeled facility will house the campus administration, which is currently located in an overcrowded Sacramento Hall (#1).

#### **Library Renovation**

This project will renovate 148,800 ASF/211,800 GSF of open stack area, special materials storage, reader stations, archive and administrative space in the existing Library (#40). The project will correct the library's deficiencies by reorganizing the existing space to support current teaching and learning modes, efficient circulation, and a student reading room.

#### Engineering II

This project will construct a new 77,500 ASF/107,600 GSF facility (#105) for the mechanical and civil engineering departments. The facility will accommodate 707 FTE (410 FTE in lecture space, 297 FTE in UD laboratory space) and 40 faculty offices. After completion of Engineering II, Santa Clara Hall (#14) will be demolished, resulting in a loss of 78 FTE (-10 FTE in LD laboratory space, -68 FTE in UD laboratory space), and nine faculty offices. The net effect of the project is an increase of 629 FTE (410 FTE in lecture space, -10 FTE in LD laboratory space, 229 FTE in UD laboratory space) and 31 faculty offices.

#### **Art Complex**

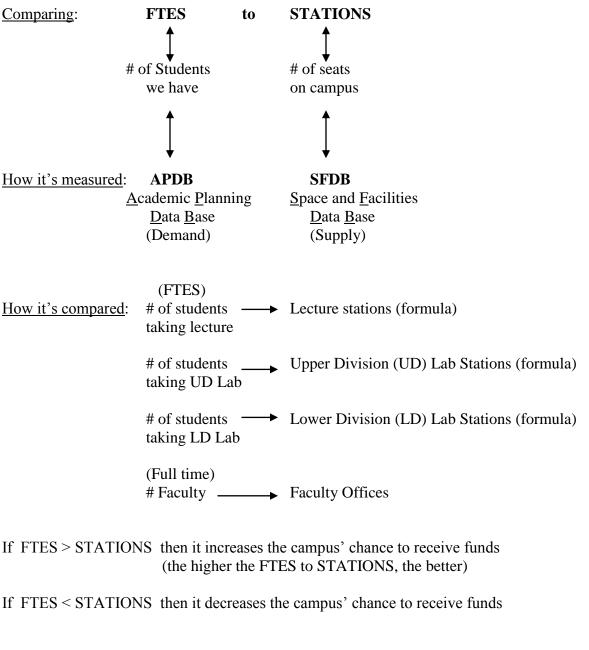
This project will construct a 34,600 ASF/55,800 GSF facility (#51) for the art department. The complex will accommodate 313 FTE (147 FTE in lecture space, 125 FTE in LD laboratory space, 41 FTE in UD laboratory space) and 25 faculty offices. Also included in the project is graduate research space, a gallery and support space. After completion of the Art Complex, Kadema Hall (#7) and the Art Sculpture Lab (#82) will be demolished, resulting in a loss of 276 FTE (-163 FTE in lecture space, -45 FTE in LD laboratory space, -68 FTE in UD laboratory space) and 19 faculty offices. The net effect of the project is an increase of 37 FTE (-16 FTE in lecture space, 80 FTE in LD laboratory space, -27 in UD laboratory space) and six faculty offices.

#### Perimeter Road, Ph. 2

This project will complete the relocation of State University Drive East to the base of the American River levee and north of the residence halls complex. Also included in this project are a new pedestrian bridge from the residence halls to the main campus and a new entrance from Folsom Boulevard.

### State Funded Buildings:

Dollars Received = Function of FTES growth



General Observations of Chancellor's Office Prioritization of State Funded Projects:

- 1. Safety (e.g. Seismic retrofits) not under campus' control
- 2. Projects uncompleted funding in phases
- 3. Instructional needs (FTES > STATIONS, demand > supply)
- 4. Renovations are generally favored over new construction
- 5. Project costs (lower cost projects have greater chance of funding over higher cost projects)

### **Nonstate Funded Capital Projects**

The funds required to plan, construct, and operate new nonstate funded facilities are provided by mandatory fees, user charges, gifts and bonds issued by the trustees or auxiliary organizations. The state typically provides land for these projects and may provide utilities to the site. Nonstate funded projects include parking lots and structures, student housing, student unions, health centers, stadiums, food service buildings, bookstores, and other facilities that help meet educational goals established by the Board of Trustees. Planning guidelines require financial plans and market studies, when applicable, to establish the operational viability of proposed nonstate funded capital outlay projects.<sup>1</sup>

### CSU SYSTEMWIDE REVENUE BOND (SRB) PROGRAM REQUIREMENTS

### CAMPUSWIDE DEBT COVERAGE REQUIREMENT = >1.35 (Established CSU fees. For Enterprise units such as Parking, Housing, Student Health Center.)

- New Project of a Campus Debt Program = > 1.00, with Campus Debt Coverage Requirement = >1.10
- New Campus Stand Alone Project: Project Debt Coverage Requirement = > 1.25

### **AUXILIARY SRB PROJECTS**

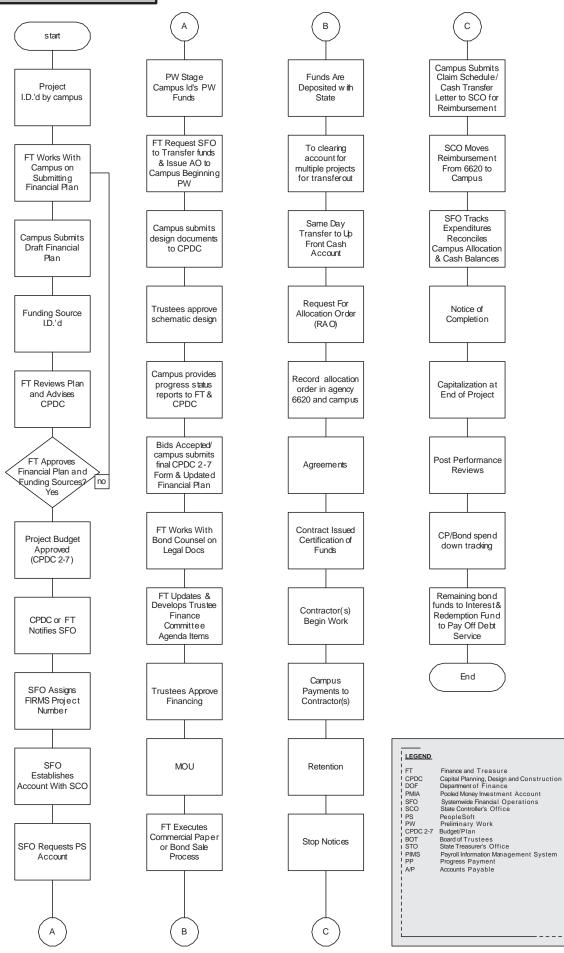
("Auxiliary" refers to the University Union, UEI, etc.)

- New SRB Funded Project of a Campus Auxiliary Debt Program = > 1.10, with Auxiliary Program Debt Coverage Requirement = > 1.25
- New Auxiliary Stand Alone Project: Project Debt Coverage Requirement = > 1.25

The debt coverage ratio is the annual net income (revenue less expense) divided by the debt service amount.

<sup>&</sup>lt;sup>1</sup>CSU-Five-Year Capital Improvement Program 2007/08 through 2011/12, Capital Planning, Design and Construction, page 6.

## Nonstate Bond Funded Capital Project Flowchart



## SACRAMENTO NON-STATE FUNDED CAPITAL OUTLAY PROGRAM Projects in Budget Year

None

## Future Projects (2016/17-2019/20)

#### **Recreation Wellness Center, Ph. 3**

This project will construct a 125,300 ASF/176,000 GSF event center (#109) near Phases I and II of the Recreation Wellness Center. The event center is a multi-purpose sports and entertainment venue with a seating capacity of 8,000. The center will include retail space, concessions, locker/shower rooms, and support rooms. This facility will support concerts, athletic and family events serving the campus and regional communities year-round. The project will be funded through a third-party developer.

### Student Housing, Ph. 2 (600 Beds)

This project will provide 152,500 ASF/209,000 GSF for student housing. The master plan scope proposes to replace the existing dormitories and house 600 students in a combination of suites and apartment-style units. Proceeding with this project is dependent upon a viable financial plan, and approval by the Housing Proposal Review Committee and the chancellor.

#### **Recreation Wellness Center, Ph. 4**

This project will replace the existing stadium (#60) with a 79,500 ASF/106,000 GSF permanent concrete structure to accommodate 20,000 seats with room to expand to 24,000 seats. This facility will house football, track and field, and soccer events. In addition to the seating, the structure will include concessions, permanent restrooms, luxury boxes, and retail space. Proceeding with this project is dependent upon donor funding, and a viable financial plan for placement in the Systemwide Revenue Bond Program.

#### Parking Structure IV (4,800 Spaces)

This project will construct a 4,800-space facility (#115) on a surface lot on the south side of campus. The parking complex will provide additional space to service the stadium, three future classroom buildings, and the University Union. The project will be financed through the sale of revenue bonds repaid with parking fees. Proceeding with this project will depend on demonstrated demand, and the development of a viable financial plan for placement in the Systemwide Revenue Bond Program.

#### Student Housing, Ph. 3 (600 Beds)

This project will mirror the second phase with 152,500 ASF/209,000 GSF. The master plan scope proposes to replace the existing dormitories and house 600 students in a combination of suites and apartment-style units. Proceeding with this project is dependent upon a viable financial plan, and approval by the Housing Proposal Review Committee and the chancellor.

# **Deferred Maintenance Projects by Years**

				Actual	Actual	Projected	Estimated Budget
		Project		Expenditures	Expenditures	Expenditures	Balance Available
		Number	Project Budget	2013/14	2014/15	2015/16	7/1/16
2014/15 Special Repair Subtotals							
Yosemite Hall South Gym Exhaust	13	314P00060	\$36,000.00		\$36,172.62	\$0.00	(\$172.62)
Grounds Special Projects CANCELLED	<del>1</del> 4	115P00005	\$0.00		\$0.00	\$0.00	\$0.00
Submersible Pump & VFD Installation	14	15P00006	\$36,000.00		\$35,438.94	\$0.00	\$561.06
CP Cooling Towers	14	15P00007	\$28,000.00		\$27,950.00	\$0.00	\$50.00
Fire Marshal Corrections	14	15P00010	\$20,000.00		\$14,411.28	\$5,588.00	\$0.72
Whiteboard Replacement	14	15P00016	\$10,000.00		\$10,000.00	\$0.00	\$0.00
Trip Hazards (Interior)	14	115P00017	\$100,000.00		\$87,413.98	\$12,586.00	\$0.02
Shasta Restroom Repair	14	15P00039	\$30,000.00		\$29,347.28	\$0.00	\$652.72
20	014/15 Special Repair Subtotals		\$260,000.00		\$240,734.10	\$18,174.00	\$1,091.90
2015/16 Special Repair Subtotals							
Campus Paving	non	ne	\$63,000.00			\$63,000.00	\$0.00
Softball Locker Room	non	ne	\$15,000.00			\$15,000.00	\$0.00
Chiller R'Newal	non	ne	\$75,000.00			\$75,000.00	\$0.00
Blind Replacement Campswide	non	ne	\$1,500.00			\$1,500.00	\$0.00
Board Replacement Campuswide	non	ne	\$25,000.00			\$25,000.00	\$0.00
Baseball Stadium Field Survey Proposal	non	ne	\$30,000.00			\$30,000.00	\$0.00
Lot 4 ADA Sign Installation	non	ne	\$500.00			\$500.00	\$0.00
20	015/16 Special Repair Subtotals		\$210,000.00			\$210,000.00	\$0.00
2013/14 UBAC Funded Projects							
1314 OT FS Equip Replacement	non	ne	\$300,000.00	\$252,812.53	\$47,187.77	\$0.00	(\$0.30)
1314 OT ADA Transition Plan	non	ne	\$150,000.00	\$0.00	\$149,999.77	\$0.00	\$0.23
1314 OT Toilet Partitions	131	4P00033	\$200,000.00	\$200,000.00	\$0.00	\$0.00	\$0.00
1314 OT IT Network Cabling*	131	4P00013	\$300,000.00	\$0.00	\$19,684.15	\$280,315.00	\$0.85
1314 OT Walkway Lamp Poles	131	4P00104	\$100,000.00	\$78,089.39	\$21,911.00	\$0.00	(\$0.39)
1314 1T Child Ctr Fiber Proj	non	ne	\$23,993.00	\$23,233.61	\$0.00	\$0.00	\$759.39
1314 OT Stadium-Pressbox MnR	non	ne	\$629,000.00	\$199,631.66	\$429,368.68	\$0.00	(\$0.34)
1314 OT Smart Classrooms	131	4P00018	\$1,000,000.00	\$536,976.73	\$463,022.78	\$0.00	\$0.49
1314 OT Bldg Life Safety Impro*	131	4P00019	\$300,000.00	\$49,175.43	\$212,281.39	\$38,543.00	\$0.18
1314 OT Hazard Waste Storage	non	ne	\$65,000.00		\$0.00	\$0.00	\$25,289.13
1314 OT Fire Alarm Panel		4P00004	\$300,000.00	\$91,895.21	\$208,105.00	\$0.00	(\$0.21)
1314 OT Interior Bldg Repair	131	4P00005	\$300,000.00		\$137,754.25	\$0.00	(\$0.13)
1314 OT FS CorpYard Repair		2P00092	\$500,000.00		\$278,523.13	\$0.00	\$0.16
1314 OT El Dorado Hall Demo		4P00006	\$500,000.00	\$0.00	\$495,219.87	\$0.00	\$4,780.13
1314 OT Lassen Elevator Repair*		4P00016	\$200,000.00		\$560.00	\$199,440.00	\$0.00
1314 OT Master Plan Developmen	non		\$300,000.00	\$358,670.60	(\$58,670.60)	\$0.00	\$0.00
1314 OT FH Tenant Improvements*		4P00008	\$300,000.00		\$0.00	\$300,000.00	\$0.00
1314 OT Exterior Bldg Repair*		4P00009	\$300,000.00		\$183,587.49	\$65,000.00	\$0.15
1314 OT Grounds_Walkway Improv		4P00010	\$100,000.00	\$50,215.72	\$49,784.00	\$0.00	\$0.28
1314 OT Lassen Stadium Elevato*		4P00011	\$500,000.00		\$50,251.43	\$399,148.57	\$0.00
1314 OT HVAC Chiller Repairs		4P00012	\$200,000.00	\$193,094.82	\$6,905.00	\$0.00	\$0.18
1314 OT Wayfinding Improvement*		4P00012	\$100,000.00	\$193,094.82	\$43,438.12	\$56,561.00	\$0.88
							\$0.00
1314 OT Library Escalator*	131	4P00016	\$300,000.00	\$995.00	\$0.00	\$299,005.00	\$0.0

			Actual	Actual	Projected	Estimated Budge
	Project		Expenditures	Expenditures	Expenditures	Balance Availabl
	Number	Project Budget	2013/14	2014/15	2015/16	7/1/16
1314 OT Env Impact Report	none	\$240,000.00	\$0.00	\$240,000.00	\$0.00	\$0.
2013/14 UBAC Funded Pro	ojects	\$7,207,993.00	\$2,560,236.52	\$2,978,913.23	\$1,638,012.57	\$1.4
4/15 UBAC Funded Projects						
1415 OT Smart Classroom Upgrade	1415P00019	\$1,000,000.00		\$624,573.64	\$375,426.00	\$0
1415 OT Eureka Network Cabling	1415P00020	\$500,000.00		\$13,200.00	\$486,800.00	\$0
1415 OT Campuswide Single Bottom Cylinder Replacement	1415P00021	\$400,000.00		\$0.00	\$400,000.00	\$0
1415 OT Campuswide Classroom Repairs	1415P00022	\$100,000.00		\$0.00	\$100,000.00	\$0
1415 OT Capistrano Hall ADA Repairs	1415P00023	\$320,000.00		\$31,842.16	\$288,157.00	\$0
1415 OT Master Plan Development Completion	1415P00024	\$200,000.00		\$193,982.27	\$6,017.00	\$0
1415 OT Master Plan Environmental Impact Report	1415P00029	\$250,000.00		\$19,666.77	\$230,333.00	\$0
1415 OT Campuswide Restroom Repairs	1415P00030	\$200,000.00		\$61,038.00	\$138,962.00	\$0
1415 OT Broad Weight Room HVAC Replacement	1415P00031	\$400,000.00		\$307,211.08	\$92,788.00	\$0
1415 OT Broad Locker Room/Hydrotherapy HVAC Replacement	1415P00032	\$250,000.00		\$250,000.00	\$0.00	\$0
1415 OT Prop 84 Matching Funds	1415P00033	\$500,762.00		\$295,993.70	\$204,768.00	\$0
1415 OT Stadium Structural repairs	1415P00034	\$300,000.00		\$95,069.60	\$204,930.00	\$0
1415 OT Stadium Elevator Repair	1415P00035	\$500,000.00		\$0.00	\$500,000.00	\$1
1415 OT Campuswide Walkway Light Upgrade	1415P00036	\$150,000.00		\$138,585.22	\$11,414.00	\$
1415 OT Campuswide Wayfinding Improvements	1415P00037	\$100,000.00		\$0.00	\$100,000.00	\$1
1415 OT Yosemite Hall Locker Room Renovations	1415P00038	\$1,800,000.00		\$109,990.05	\$600,000.00	\$1,090,009
1415 OT International Center	none	\$929,250.00		\$617,523.03	\$311,726.00	\$0
2014/15 UBAC Funded Projects Subt	totals	\$7,900,012.00		\$2,758,675.52	\$4,051,321.00	\$1,090,012
5/16 UBAC Funded Projects						
1516 OT SMART Classrooms	none	1,000,000.00			\$250,000.00	\$750,000
1516 OT Eureka Network Cabling	none	500,000.00			\$250,000.00	\$250,000
1516 OT Speech Path FolsomHall	none	4,200,000.00			\$0.00	\$4,200,000
1516 OT Elevator Replacement	none	1,000,000.00			\$1,000,000.00	\$0
1516 OT Roof Replacement	none	500,000.00			\$250,000.00	\$250,000
1516 OT Water ConservationProj	none	500,000.00			\$250,000.00	\$250,000
1516 OT Mechanical Room Floors	none	150,000.00			\$150,000.00	\$0
1516 OT Fire Wall Repair	none	500,000.00			\$250,000.00	\$250,000
1516 OT Hazardous Waste Abate	none	500,000.00			\$250,000.00	\$250,000
1516 OT Trip Hazard Repairs	none	100,000.00			\$100,000.00	\$0
1516 OT Yosemite HVAC Improv	none	300,000.00			\$100,000.00	\$200,000
1516 OT Stadium ImprovPhase II	none	100,000.00			\$100,000.00	\$0
2015/16 UBAC Funded Projects Subt	totals	\$9,350,000.00			\$2,950,000.00	\$450,000
Total all Pro	jects	24,928,005.00	2,560,236.52	5,978,322.85	8,867,507.57	1,541,105

## **Deferred Maintenance Projects by Years**

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\*Project extended past UBAC imposed 2-year project timeline.

Campus	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
SA	ACADEMIC INFORMATION RESOURCE CENTER	095	\$49,624	97,923		0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$1,275	\$0	\$0	\$0	\$0	\$1,275
SA	ACADEMIC INFORMATION RESOURCE CENTER	095	\$49,624	97,923	2005	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$93	\$0	\$0	\$0	\$0	\$93
SA	ACADEMIC INFORMATION RESOURCE CENTER	095	\$49,624	97,923	2005	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$1,368	\$0	\$0	\$0	\$0	\$1,368
SA	ALPINE HALL	011	\$9,260	30,550	1957	0.31	a.1 Roofing - Built-up, etc.	\$157	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$157
SA	ALPINE HALL	011	\$9,260	30,550	1957	0.31	c.1 Elevators and Conveying Systems	\$121	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$121
SA	ALPINE HALL	011	\$9,260	30,550	1957	0.31	d.1 HVAC - Equipment/Controls	\$425	\$0	\$0	\$0	\$0	\$47	\$0	\$0	\$0	\$0	\$0	\$473
SA	ALPINE HALL	011	\$9,260	30,550	1957	0.31	e.1 HVAC - Distribution Systems	\$711	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$711
SA	ALPINE HALL	011	\$9,260	30,550	1957	0.31	f.1 Electrical - Equipment	\$780	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$780
SA	ALPINE HALL	011	\$9,260	30,550	1957	0.31	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$172	\$0	\$0	\$172
SA	ALPINE HALL	011	\$9,260	30,550	1957	0.31	g.1 Plumbing Fixtures	\$121	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$121
SA	ALPINE HALL	011	\$9,260	30,550	1957	0.31	h.2 Fire Detection	\$57	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$57
SA	ALPINE HALL	011	\$9,260	30,550	1957	0.31	i.1 Built-in Equipment and Specialties	\$164	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$164
SA	ALPINE HALL	011	\$9,260	30,550	1957	0.31	j.1 Interior Finishes: Walls. Floors, Doors	\$279	\$0	\$0	\$0	\$0	\$0	\$0	\$119	\$0	\$0	\$0	\$398
SA	ALPINE HALL	011	\$9,260	30,550	1957	0.31	k.1 Painting - Public Areas	\$29	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29
SA	ALPINE HALL	011	\$9,260	30,550	1957	0.31	TOTAL BY BUILDING	\$2,844	\$0	\$0	\$0	\$0	\$47	\$0	\$119	\$172	\$0	\$0	\$3,182
SA	AMADOR HALL	039	\$20,350	67,138	1971	0.28	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$46	\$0	\$0	\$69	\$0	\$0	\$0	\$115
SA	AMADOR HALL	039	\$20,350	67,138	1971	0.28	b.1 Building Exteriors (Hard)	\$391	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$391
SA	AMADOR HALL	039	\$20,350	67,138	1971	0.28	c.1 Elevators and Conveying Systems	\$252	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13	\$265
SA	AMADOR HALL	039	\$20,350	67,138	1971	0.28	d.1 HVAC - Equipment/Controls	\$1,039	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,039
SA	AMADOR HALL	039	\$20,350	67,138	1971	0.28	e.1 HVAC - Distribution Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,563	\$0	\$0	\$0	\$1,563
SA	AMADOR HALL	039	\$20,350	67,138	1971	0.28	f.1 Electrical - Equipment	\$2,017	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,017
SA	AMADOR HALL	039	\$20,350	67,138	1971	0.28	g.1 Plumbing Fixtures	\$265	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$265
SA	AMADOR HALL	039	\$20,350	67,138	1971	0.28	h.2 Fire Detection	\$42	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$42
SA	AMADOR HALL	039	\$20,350	67,138	1971	0.28	h.1 Fire Protection	\$397	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$397
SA	AMADOR HALL	039	\$20,350	67,138	1971	0.28	i.1 Built-in Equipment and Specialties	\$424	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$424
SA	AMADOR HALL	039	\$20,350	67,138	1971	0.28	j.1 Interior Finishes: Walls. Floors, Doors	\$874	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$874
SA	AMADOR HALL	039	\$20,350	67,138	1971	0.28	k.1 Painting - Public Areas	\$0	\$0	\$64	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$64
SA	AMADOR HALL	039	\$20,350	67.138		_	TOTAL BY BUILDING	\$5.701	\$0	\$64	\$0	\$46	\$0	\$0	\$1,632	\$0	\$0	\$13	\$7,456
SA	AMERICIAN RIVER COURTYARD	025	\$63,365	- ,			j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,723	\$2,723
SA	AMERICIAN RIVER COURTYARD	025	\$63,365	209.050	2009	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$198	\$198
SA	AMERICIAN RIVER COURTYARD	025	\$63,365	209.050			TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,921	\$2,921
SA	ART SCULPTURE LAB	082	\$1.901	,			m.1 All Renewal - SMALL COMPLEX	\$1,052	\$0 \$0	\$0	\$0 \$0	\$0	\$0	\$58	\$0	\$0	\$0 \$0	\$0	\$1,111
SA	ART SCULPTURE LAB	082	\$1,901	12,040			TOTAL BY BUILDING	\$1,052	\$0 \$0	\$0	\$0	\$0	\$0	\$58	\$0	\$0	\$0	\$0 \$0	\$1,111
SA	ATHLETIC CENTER	033	\$13,841				h.2 Fire Detection	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$50 \$51	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$51
SA	ATHLETIC CENTER	033	\$13,841				h.1 Fire Protection	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$162	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$162
SA	ATHLETIC CENTER	033	\$13,841				j.1 Interior Finishes: Walls. Floors, Doors	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$356	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$356
SA	ATHLETIC CENTER	033	\$13,841	27,313	1975	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$26	\$0	\$0	\$0	\$0	\$26
SA	ATHLETIC CENTER	033	\$13,841	27,313			TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$595	\$0	\$0	\$0	\$0	\$595

Source: Approved Data -SubUsage:

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Campus	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Tota
SA	BASEBALL STORAGE	106	\$215	1,430	1988	0.07	a.1 Roofing - Built-up, etc.	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15
SA	BASEBALL STORAGE	106	\$215	1,430	1988	0.07	TOTAL BY BUILDING	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15
SA	BRIGHTON HALL	012	\$9,360	30,880	1958	0.32	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$158	\$0	\$158
SA	BRIGHTON HALL	012	\$9,360	30,880	1958	0.32	b.1 Building Exteriors (Hard)	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300
SA	BRIGHTON HALL	012	\$9,360	30,880	1958	0.32	c.1 Elevators and Conveying Systems	\$122	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$122
SA	BRIGHTON HALL	012	\$9,360	30,880	1958	0.32	d.1 HVAC - Equipment/Controls	\$478	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$478
SA	BRIGHTON HALL	012	\$9,360	30,880	1958	0.32	e.1 HVAC - Distribution Systems	\$719	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$719
SA	BRIGHTON HALL	012	\$9,360	30,880	1958	0.32	f.1 Electrical - Equipment	\$789	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$789
SA	BRIGHTON HALL	012	\$9,360	30,880	1958	0.32	g.1 Plumbing Fixtures	\$122	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12
SA	BRIGHTON HALL	012	\$9,360	30,880	1958	0.32	h.2 Fire Detection	\$58	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$58
SA	BRIGHTON HALL	012	\$9,360	30,880	1958	0.32	j.1 Interior Finishes: Walls. Floors, Doors	\$402	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$402
SA	BRIGHTON HALL	012	\$9,360				k.1 Painting - Public Areas	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15
SA	BRIGHTON HALL	012	\$9,360	30,880	1958	0.32	TOTAL BY BUILDING	\$3,004	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$158	\$0	\$3,162
SA	BROAD ATHLETIC FACILITY	054	\$7,885	26,013	2008	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$339	\$0	\$339
SA	BROAD ATHLETIC FACILITY	054	\$7,885	26,013	2008	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25	\$0	\$25
SA	BROAD ATHLETIC FACILITY	054	\$7,885	26,013	2008	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$363	\$0	\$363
SA	CALAVERAS HALL	010	\$6,556	21,630	1956	0.27	a.1 Roofing - Built-up, etc.	\$222	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$222
SA	CALAVERAS HALL	010	\$6,556	21,630	1956	0.27	b.2 Building Exteriors (Soft)	\$273	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$273
SA	CALAVERAS HALL	010	\$6,556	21,630	1956	0.27	d.1 HVAC - Equipment/Controls	\$335	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$335
SA	CALAVERAS HALL	010	\$6,556	21,630	1956	0.27	e.1 HVAC - Distribution Systems	\$504	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$504
SA	CALAVERAS HALL	010	\$6,556	21,630	1956	0.27	g.1 Plumbing Fixtures	\$85	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$85
SA	CALAVERAS HALL	010	\$6,556	21,630	1956	0.27	h.2 Fire Detection	\$81	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8
SA	CALAVERAS HALL	010	\$6,556	21,630	1956	0.27	j.1 Interior Finishes: Walls. Floors, Doors	\$282	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$282
SA	CALAVERAS HALL	010	\$6,556	21,630	1956	0.27	TOTAL BY BUILDING	\$1,782	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,782
SA	CAPISTRANO HALL	035	\$25,680	84,722	1967	0.29	b.1 Building Exteriors (Hard)	\$781	\$0	\$0	\$0	\$0	\$41	\$0	\$0	\$0	\$0	\$0	\$823
SA	CAPISTRANO HALL	035	\$25,680	84,722	1967	0.29	c.1 Elevators and Conveying Systems	\$334	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$334
SA	CAPISTRANO HALL	035	\$25,680	84,722	1967	0.29	d.1 HVAC - Equipment/Controls	\$433	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$433
SA	CAPISTRANO HALL	035	\$25,680				e.1 HVAC - Distribution Systems	\$1,272	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,272
SA	CAPISTRANO HALL	035	\$25,680				f.1 Electrical - Equipment	\$2,545	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,545
SA	CAPISTRANO HALL	035	\$25,680	84,722	1967	0.29	g.1 Plumbing Fixtures	\$334	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$334
SA	CAPISTRANO HALL	035	\$25,680				h.2 Fire Detection	\$64	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$64
SA	CAPISTRANO HALL	035	\$25,680	84,722	1967	0.29	h.1 Fire Protection	\$502	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$502
SA	CAPISTRANO HALL	035	\$25,680	84,722	1967	0.29	i.1 Built-in Equipment and Specialties	\$268	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$321
SA	CAPISTRANO HALL	035	\$25,680				j.1 Interior Finishes: Walls. Floors, Doors	\$916	\$0	\$0	\$0	\$0	\$0	\$188	\$0	\$0	\$0	\$0	\$1,103
SA	CAPISTRANO HALL	035	\$25,680	84,722	1967	0.29	k.1 Painting - Public Areas	\$80	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80
SA	CAPISTRANO HALL	035	\$25,680	84,722	1967	0.29	TOTAL BY BUILDING	\$7,529	\$0	\$0	\$0	\$0	\$41	\$188	\$0	\$54	\$0	\$0	\$7,811
SA	CAPITAL PUBLIC RADIO	108	\$6,013	19,838	2002	0.00	h.2 Fire Detection	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$74	\$0	\$0	\$74
SA	CAPITAL PUBLIC RADIO	108	\$6,013	19,838	2002	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$258	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$258
SA	CAPITAL PUBLIC RADIO	108	\$6,013	19,838	2002	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$19	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19
SA	CAPITAL PUBLIC RADIO	108	\$6,013	19,838	2002	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$277	\$0	\$0	\$0	\$0	\$74	\$0	\$0	\$352

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Campus	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Tota
SA	CENTRAL PLANT	032	\$2,142	13,569	1970	0.00	I.1 All Renewal - SMALL BASIC	\$0	\$0	\$0	\$0	\$0	\$0	\$921	\$0	\$0	\$0	\$0	\$92 <sup>-</sup>
SA	CENTRAL PLANT	032	\$2,142	13,569	1970	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$921	\$0	\$0	\$0	\$0	\$92 <sup>-</sup>
SA	CHILD DEVELOPMENT CENTER	061	\$2,163	13,704	1987	0.14	I.1 All Renewal - SMALL BASIC	\$307	\$0	\$623	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$93
SA	CHILD DEVELOPMENT CENTER	061	\$2,163	13,704	1987	0.14	TOTAL BY BUILDING	\$307	\$0	\$623	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$93
SA	City Fire Station	101	\$2,128	7,022	1998	0.05	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$72	\$0	\$7:
SA	City Fire Station	101	\$2,128	7,022	1998	0.05	f.1 Electrical - Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$179	\$0	\$17
SA	City Fire Station	101	\$2,128	7,022	1998	0.05	h.2 Fire Detection	\$0	\$0	\$0	\$0	\$26	\$0	\$0	\$0	\$0	\$0	\$0	\$2
SA	City Fire Station	101	\$2,128	7,022	1998	0.05	i.1 Built-in Equipment and Specialties	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$44	\$0	\$4
SA	City Fire Station	101	\$2,128	7,022	1998	0.05	j.1 Interior Finishes: Walls. Floors, Doors	\$91	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9
SA	City Fire Station	101	\$2,128	7,022	1998	0.05	k.1 Painting - Public Areas	\$7	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$
SA	City Fire Station	101	\$2,128	7,022	1998	0.05	TOTAL BY BUILDING	\$98	\$0	\$0	\$0	\$26	\$0	\$0	\$0	\$0	\$296	\$0	\$42
SA	DEL NORTE HALL	037	\$16,368	54,000	1988	0.07	a.1 Roofing - Built-up, etc.	\$185	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18
SA	DEL NORTE HALL	037	\$16,368	54,000	1988	0.07	b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$524	\$0	\$0	\$0	\$0	\$0	\$0	\$52
SA	DEL NORTE HALL	037	\$16,368	54,000	1988	0.07	c.1 Elevators and Conveying Systems	\$213	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$213
SA	DEL NORTE HALL	037	\$16,368	54.000	1988	0.07	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$835	\$0	\$0	\$0	\$0	\$0	\$0	\$83
SA	DEL NORTE HALL	037	\$16,368				f.1 Electrical - Equipment	\$745	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$74
SA	DEL NORTE HALL	037	\$16,368				g.1 Plumbing Fixtures	\$0	\$0	\$0 \$0	\$0	\$213	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$213
SA	DEL NORTE HALL	037	\$16,368	54,000			TOTAL BY BUILDING	\$1,142	\$0	\$0	\$0		\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$2,71
SA	DESMOND HALL	090	\$15,196	,			a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$171	\$0	\$0	\$0	\$0	\$0	\$0	\$17
SA	DESMOND HALL	090	\$15,196				b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$0	\$0	\$487	\$0	\$0	\$0	\$0	\$487
SA	DESMOND HALL	090	\$15,196				c.1 Elevators and Conveying Systems	\$198	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$198
SA	DESMOND HALL	090	\$15,196	50,134	1990	0.16	f.1 Electrical - Equipment	\$640	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$640
SA	DESMOND HALL	090	\$15,196	50,134	1990	0.16	g.1 Plumbing Fixtures	\$198	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$198
SA	DESMOND HALL	090	\$15,196	50,134	1990	0.16	h.2 Fire Detection	\$0	\$63	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$63
SA	DESMOND HALL	090	\$15,196	50,134	1990	0.16	h.1 Fire Protection	\$297	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29
SA	DESMOND HALL	090	\$15,196	50,134	1990	0.16	i.1 Built-in Equipment and Specialties	\$317	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$31
SA	DESMOND HALL	090	\$15,196	50,134	1990	0.16	j.1 Interior Finishes: Walls. Floors, Doors	\$653	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$653
SA	DESMOND HALL	090	\$15,196	50,134	1990	0.16	k.1 Painting - Public Areas	\$47	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4
SA	DESMOND HALL	090	\$15,196	50,134	1990	0.16	TOTAL BY BUILDING	\$2,350	\$63	\$0	\$0	\$171	\$0	\$487	\$0	\$0	\$0	\$0	\$3,07
SA	DINING COMMONS	046	\$6,895	22,747	1974	0.29	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$233	\$0	\$0	\$0	\$0	\$0	\$0	\$23
SA	DINING COMMONS	046	\$6,895	22,747	1974	0.29	b.1 Building Exteriors (Hard)	\$221	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$22
SA	DINING COMMONS	046	\$6,895	22,747	1974	0.29	d.1 HVAC - Equipment/Controls	\$176	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$176
SA	DINING COMMONS	046	\$6,895	22,747	1974	0.29	e.1 HVAC - Distribution Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$530	\$530
SA	DINING COMMONS	046	\$6,895	22,747	1974	0.29	f.1 Electrical - Equipment	\$581	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$58
SA	DINING COMMONS	046	\$6,895	22,747	1974	0.29	g.2 Plumbing Rough-in	\$256	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250
SA	DINING COMMONS	046	\$6,895	22,747	1974	0.29	h.2 Fire Detection	\$85	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8
SA	DINING COMMONS	046	\$6,895	22,747	1974	0.29	g.1 Plumbing Fixtures	\$90	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90
SA	DINING COMMONS	046	\$6,895	22,747	1974	0.29	h.1 Fire Protection	\$135	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13
SA	DINING COMMONS	046	\$6,895	22,747	1974	0.29	i.1 Built-in Equipment and Specialties	\$144	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14
SA	DINING COMMONS	046	\$6,895	,			j.1 Interior Finishes: Walls. Floors, Doors	\$296	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$296
SA	DINING COMMONS	046	\$6,895	22,747	1974	0.29	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$22	\$0	\$0	\$0	\$0	\$22

Source: Approved Data -SubUsage:

Campus	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
SA	DINING COMMONS	046	\$6,895	22,747	1974	0.29	TOTAL BY BUILDING	\$1,984	\$0	\$0	\$0	\$233	\$0	\$22	\$0	\$0	\$0	\$530	\$2,768
SA	DOUGLASS HALL	004	\$6,881	22,700	1953	0.25	a.1 Roofing - Built-up, etc.	\$116	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$116
SA	DOUGLASS HALL	004	\$6,881	22,700	1953	0.25	b.1 Building Exteriors (Hard)	\$220	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$220
SA	DOUGLASS HALL	004	\$6,881	22,700	1953	0.25	d.1 HVAC - Equipment/Controls	\$105	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$105
SA	DOUGLASS HALL	004	\$6,881	22,700	1953	0.25	e.1 HVAC - Distribution Systems	\$106	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$106
SA	DOUGLASS HALL	004	\$6,881	22,700	1953	0.25	f.1 Electrical - Equipment	\$580	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$580
SA	DOUGLASS HALL	004	\$6,881	22,700	1953	0.25	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$128	\$0	\$128
SA	DOUGLASS HALL	004	\$6,881	22,700	1953	0.25	h.2 Fire Detection	\$43	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$43
SA	DOUGLASS HALL	004	\$6,881	22,700	1953	0.25	g.1 Plumbing Fixtures	\$90	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90
SA	DOUGLASS HALL	004	\$6,881	22,700	1953	0.25	i.1 Built-in Equipment and Specialties	\$143	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$143
SA	DOUGLASS HALL	004	\$6,881	22,700	1953	0.25	j.1 Interior Finishes: Walls. Floors, Doors	\$296	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$296
SA	DOUGLASS HALL	004	\$6,881	22,700	1953	0.25	k.1 Painting - Public Areas	\$0	\$22	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$22
SA	DOUGLASS HALL	004	\$6,881	22,700	1953	0.25	TOTAL BY BUILDING	\$1,699	\$22	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$128	\$0	\$1,848
SA	DRAPER HALL	016	\$11,582	38,212	1959	0.23	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$131	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$131
SA	DRAPER HALL	016	\$11,582	38,212	1959	0.23	c.1 Elevators and Conveying Systems	\$151	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$151
SA	DRAPER HALL	016	\$11,582	38,212	1959	0.23	d.1 HVAC - Equipment/Controls	\$591	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$591
SA	DRAPER HALL	016	\$11,582	38,212	1959	0.23	e.1 HVAC - Distribution Systems	\$890	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$890
SA	DRAPER HALL	016	\$11,582	38,212	1959	0.23	f.1 Electrical - Equipment	\$976	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$976
SA	DRAPER HALL	016	\$11,582	38,212	1959	0.23	TOTAL BY BUILDING	\$2,608	\$0	\$0	\$131	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,738
SA	EL DORADO HALL	059	\$1,741	11,029	1959	0.31	I.1 All Renewal - SMALL BASIC	\$539	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$539
SA	EL DORADO HALL	059	\$1,741	11,029	1959	0.31	TOTAL BY BUILDING	\$539	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$539
SA	EUREKA HALL	038	\$18,031	59,488	1969	0.35	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$122	\$122
SA	EUREKA HALL	038	\$18,031	59,488	1969	0.35	b.1 Building Exteriors (Hard)	\$578	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$578
SA	EUREKA HALL	038	\$18,031	59,488	1969	0.35	c.1 Elevators and Conveying Systems	\$188	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$47	\$235
SA	EUREKA HALL	038	\$18,031	59,488	1969	0.35	d.1 HVAC - Equipment/Controls	\$828	\$0	\$0	\$0	\$0	\$92	\$0	\$0	\$0	\$0	\$0	\$920
SA	EUREKA HALL	038	\$18,031	59,488	1969	0.35	e.1 HVAC - Distribution Systems	\$1,385	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,385
SA	EUREKA HALL	038	\$18,031	59,488	1969	0.35	f.1 Electrical - Equipment	\$1,787	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,787
SA	EUREKA HALL	038	\$18,031	59,488	1969	0.35	g.1 Plumbing Fixtures	\$235	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$235
SA	EUREKA HALL	038	\$18,031	59,488	1969	0.35	h.2 Fire Detection	\$45	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45
SA	EUREKA HALL	038	\$18,031	59,488	1969	0.35	i.1 Built-in Equipment and Specialties	\$376	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$376
SA	EUREKA HALL	038	\$18,031	59,488	1969	0.35	j.1 Interior Finishes: Walls. Floors, Doors	\$775	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$775
SA	EUREKA HALL	038	\$18,031	59,488	1969	0.35	k.1 Painting - Public Areas	\$42	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$42
SA	EUREKA HALL	038	\$18,031	59,488	1969	0.35	TOTAL BY BUILDING	\$6,238	\$0	\$0	\$0	\$0	\$92	\$0	\$0	\$0	\$0	\$169	\$6,499
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,691	35,272	1959	0.31	b.2 Building Exteriors (Soft)	\$445	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$445
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,691	35,272	1959	0.31	d.1 HVAC - Equipment/Controls	\$491	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$491
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,691	35,272	1959	0.31	e.1 HVAC - Distribution Systems	\$821	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$821
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,691	35,272	1959	0.31	f.1 Electrical - Equipment	\$1,060	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,060
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,691	35,272	1959	0.31	g.1 Plumbing Fixtures	\$139	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$139

No         State         State         FACILITIES         No         State         FACILITIES         O22         \$10,691         35,272         195           SA         FACILITIES         022         \$10,691         35,272         195         195           SA         FACILITIES         022         \$10,691         35,272         195           SA         FACILITIES         022         \$10,691         35,272         195           SA         FACILITIES         022         \$10,691         35,272         195           SA         FOLSOM         065         \$57,495         189,682         198           SA         FOLSOM         065         \$57,495         189,682         198           SA         FOLSOM         065         \$57,495         189,682         198           SA	959         0.31           959         0.31           959         0.31           959         0.31           959         0.31           959         0.31           959         0.31           959         0.31           959         0.31           959         0.31           980         0.00           980         0.00           980         0.00           983         0.43           983         0.43	<ul> <li>b.2 Building Exteriors (Soft)</li> <li>b.2 Fire Detection</li> <li>b.1 Fire Protection</li> </ul>	Backlog \$46 \$223 \$0 \$3,226 \$0 \$0	2015 \$0 \$0 \$0 \$0 \$0 \$0	2016 \$0 \$0 \$0 \$0	2017 \$0 \$0 \$33 \$33	2018 \$0 \$0 \$0 \$0	2019 \$0 \$0 \$0 \$0	2020 \$0 \$0 \$0 \$0	2021 \$0 \$0 \$0	2022 \$0 \$0 \$0	2023 \$0 \$0 \$0	2024 \$0 \$0 \$0	Total \$46 \$223
MANAGEMENT/CORPYARD         MANAGEMENT/CORPYARD	959         0.31           959         0.31           959         0.31           959         0.31           980         0.00           980         0.00           980         0.00           980         0.00           983         0.43	i.1 Built-in Equipment and Specialties k.1 Painting - Public Areas TOTAL BY BUILDING b.2 Building Exteriors (Soft) h.2 Fire Detection h.1 Fire Protection	\$223 \$0 \$3,226 \$0 \$0 \$0	\$0 \$0 \$0	\$0 \$0	\$0 \$33	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0	\$223
MANAGEMENT/CORPYARD         Addition           SA         FACILITIES MANAGEMENT/CORPYARD         022         \$10,691         35,272         195           SA         FACILITIES MANAGEMENT/CORPYARD         022         \$10,691         35,272         195           SA         FACILITIES MANAGEMENT/CORPYARD         022         \$10,691         35,272         195           SA         FOLSOM         065         \$57,495         189,682         198           SA         FOOD SERVICE OUTPOST         049         \$205         1,300         198           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GREENHOUSES (NEW)         028         \$635         4,025         195	959         0.31           959         0.31           959         0.31           980         0.00           980         0.00           980         0.00           980         0.00           980         0.00           980         0.00           980         0.00           983         0.42           983         0.42	k.1 Painting - Public Areas TOTAL BY BUILDING b.2 Building Exteriors (Soft) h.2 Fire Detection h.1 Fire Protection	\$0 \$3,226 \$0 \$0	\$0 \$0	\$0	\$33	\$0	\$0	\$0	\$0	\$0			
MANAGEMENT/CORPYARD         022         \$10,691         35,272         195           SA         FACILITIES MANAGEMENT/CORPYARD         065         \$57,495         189,682         198           SA         FOLSOM         065         \$57,495         189,682         198           SA         FOOD SERVICE OUTPOST         049         \$205         1,300         198           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         199           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (OLD)         028         \$635         4,025	959         0.31           980         0.00           980         0.00           980         0.00           980         0.00           980         0.00           980         0.00           980         0.00           983         0.43	TOTAL BY BUILDING       b.2 Building Exteriors (Soft)       b.2 Fire Detection       b.1 Fire Protection	\$3,226 \$0 \$0	\$0								\$0	\$0	
MANAGEMENT/CORPYARD         MANAGEMENT/CORPYARD           SA         FOLSOM         065         \$57,495         189,682         198           SA         FOOD SERVICE OUTPOST         049         \$205         1,300         198           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         199           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         HAND	980         0.00           980         0.00           980         0.00           980         0.00           980         0.00           983         0.43           983         0.43	<ul> <li>b.2 Building Exteriors (Soft)</li> <li>b.2 Fire Detection</li> <li>b.1 Fire Protection</li> </ul>	\$0 \$0		\$0	\$33	\$0	\$0	¢o					\$33
SA         FOLSOM         065         \$57,495         189,682         198           SA         FOOD SERVICE OUTPOST         049         \$205         1,300         198           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969 <td>980       0.00         980       0.00         980       0.00         980       0.00         983       0.43         983       0.43</td> <td>h.2 Fire Detection h.1 Fire Protection</td> <td>\$0</td> <td>\$0</td> <td></td> <td></td> <td></td> <td></td> <td>20</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$3,259</td>	980       0.00         980       0.00         980       0.00         980       0.00         983       0.43         983       0.43	h.2 Fire Detection h.1 Fire Protection	\$0	\$0					20	\$0	\$0	\$0	\$0	\$3,259
SA         FOLSOM         065         \$57,495         189,682         198           SA         FOLSOM         065         \$57,495         189,682         198           SA         FOOD SERVICE OUTPOST         049         \$205         1,300         198           SA         FOOD SERVICE OUTPOST         049         \$205         1,300         198           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HORNET Bookstore & University Enterprises Office         091 </td <td>980 0.00 980 0.00 983 0.43 983 0.43</td> <td>h.1 Fire Protection</td> <td></td> <td></td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$2,396</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$2,396</td>	980 0.00 980 0.00 983 0.43 983 0.43	h.1 Fire Protection			\$0	\$0	\$0	\$0	\$2,396	\$0	\$0	\$0	\$0	\$2,396
SA         FOLSOM         065         \$57,495         189,682         198           SA         FOOD SERVICE OUTPOST         049         \$205         1,300         198           SA         FOOD SERVICE OUTPOST         049         \$205         1,300         198           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HORNET BOokstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University </td <td>980 0.00 983 0.43 983 0.43</td> <td></td> <td>¢o</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$237</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$237</td>	980 0.00 983 0.43 983 0.43		¢o	\$0	\$0	\$0	\$0	\$0	\$237	\$0	\$0	\$0	\$0	\$237
SA         FOOD SERVICE OUTPOST         049         \$205         1,300         198           SA         FOOD SERVICE OUTPOST         049         \$205         1,300         198           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & Universi	983 0.43 983 0.43		\$0	\$0	\$0	\$0	\$0	\$0	\$1,123	\$0	\$0	\$0	\$0	\$1,123
SA         FOOD SERVICE OUTPOST         049         \$205         1,300         198           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GEOLOGY OPTICAL LAB         029         \$1199         1,263         196           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HORNET Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         HORNET FOUNDATIO	983 0.43	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$3,756	\$0	\$0	\$0	\$0	\$3,756
SA         GEOLOGY OPTICAL LAB         029         \$199         1,263         196           SA         GEOLOGY OPTICAL LAB         029         \$199         1,263         196           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HORNET Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           Enterprises Office         091<		I.1 All Renewal - SMALL BASIC	\$88	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$88
SA         GEOLOGY OPTICAL LAB         029         \$199         1,263         196           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HORNET Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         HORNET		TOTAL BY BUILDING	\$88	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$88
SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HORNET Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA	902 0.22	2 I.1 All Renewal - SMALL BASIC	\$43	\$0	\$0	\$43	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$86
SA         GREENHOUSES (NEW)         028B         \$242         1,535         199           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         HORNET FOUNDATION         057         \$1,172         7,800         199           SA         HORNET FOU	962 0.22	2 TOTAL BY BUILDING	\$43	\$0	\$0	\$43	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$86
SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         HORNET FOUNDATION         057         \$1,172         7,800         199           SA         HORNET FOUNDATION         057         \$1,172         7,800         199           SA	998 0.00	I.1 All Renewal - SMALL BASIC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$104	\$0	\$104
SA         GREENHOUSES (OLD)         028         \$635         4,025         195           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         HORNET FOUNDATION         057         \$1,172         7,800         199           SA         HORNET FOUNDATION         057         \$1,172         7,800         199           <	998 0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$104	\$0	\$104
SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HORNET Bookstore & University Enterprises Office         091         \$28,241         93,170         200           SA         Hornet Bookstore & University Enterprises Office         091         \$28,241         93,170         200           SA         Hornet Bookstore & University Enterprises Office         091         \$28,241         93,170         200           SA         Hornet Bookstore & University Enterprises Office         091         \$28,241         93,170         200           SA         Hornet Bookstore & University Enterprises Office         091         \$28,241         93,170         200           SA         HORNET FOUNDATION STORAGE         057         \$1,172         7,800         199           SA         HORNET FOUNDATION STORAGE         057         \$1,172         7,800         199	953 0.43	I.1 All Renewal - SMALL BASIC	\$273	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$273
SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         HANDBALL COURTS         020         \$942         5,969         196           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         Hornet Bookstore & University         091         \$28,241         93,170         200           SA         HORNET FOUNDATION         057         \$1,172         7,800         199           SA         HORNET FOUNDATION         057         \$1,172         7,800         199           SA         HORNET FOUNDATION         057         \$1,172         7,800         199	953 0.43	TOTAL BY BUILDING	\$273	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$273
SAHornet Bookstore & University Enterprises Office091\$28,24193,170200SAHornet Bookstore & University Enterprises Office091\$28,24193,170200SAHornet Bookstore & University Enterprises Office091\$28,24193,170200SAHornet Bookstore & University Enterprises Office091\$28,24193,170200SAHORNET FOUNDATION STORAGE057\$1,1727,800199SAHORNET FOUNDATION STORAGE057\$1,1727,800199		I.1 All Renewal - SMALL BASIC	\$0	\$0	\$0	\$0	\$0	\$0	\$405	\$0	\$0	\$0	\$0	\$405
SAHornet Bookstore & University Enterprises Office091\$28,24193,170200SAHornet Bookstore & University Enterprises Office091\$28,24193,170200SAHornet Bookstore & University Enterprises Office091\$28,24193,170200SAHornet Bookstore & University Enterprises Office091\$28,24193,170200SAHORNET FOUNDATION STORAGE057\$1,1727,800199SAHORNET FOUNDATION STORAGE057\$1,1727,800199			\$0	\$0	\$0	\$0	\$0	\$0	\$405	\$0	\$0	\$0	\$0	\$405
SAHornet Bookstore & University Enterprises Office091\$28,24193,170200SAHornet Bookstore & University Enterprises Office091\$28,24193,170200SAHORNET FOUNDATION STORAGE057\$1,1727,800199SAHORNET FOUNDATION STORAGE057\$1,1727,800199		j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,213	\$0	\$0	\$1,213
SAHornet Bookstore & University Enterprises Office091\$28,24193,170200SAHORNET FOUNDATION STORAGE057\$1,1727,800199SAHORNET FOUNDATION STORAGE057\$1,1727,800199	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$88	\$0	\$0	\$88
SA         HORNET FOUNDATION STORAGE         057         \$1,172         7,800         199           SA         HORNET FOUNDATION STORAGE         057         \$1,172         7,800         199	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,302	\$0	\$0	\$1,302
SA HORNET FOUNDATION 057 \$1,172 7,800 199 STORAGE	990 0.00	a.1 Roofing - Built-up, etc.	\$0	\$80	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80
	990 0.00	b.2 Building Exteriors (Soft)	\$0	\$0	\$0	\$0	\$0	\$0	\$23	\$0	\$0	\$0	\$0	\$23
SA HORNET FOUNDATION 057 \$1,172 7,800 199 STORAGE	990 0.00	TOTAL BY BUILDING	\$0	\$80	\$0	\$0	\$0	\$0	\$23	\$0	\$0	\$0	\$0	\$103
SA Hornet Stadium 060 \$77,131 254,465 199	991 0.08	a.1 Roofing - Built-up, etc.	\$2,611	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,611
SA Hornet Stadium 060 \$77,131 254,465 199	991 0.08	b.1 Building Exteriors (Hard)	\$1,408	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,408
		c.1 Elevators and Conveying Systems	\$1,004	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,004
SA         Hornet Stadium         060         \$77,131         254,465         199	991 0.08	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,937	\$0	\$0	\$0	\$3,937
SA Hornet Stadium 060 \$77,131 254,465 199	991 0.08	f.1 Electrical - Equipment	\$0	\$0	\$6,498	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,498
SA Hornet Stadium 060 \$77,131 254,465 199	991 0.08	g.1 Plumbing Fixtures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,004	\$0	\$0	\$0	\$1,004
SA Hornet Stadium 060 \$77,131 254,465 199	991 0.08	h.2 Fire Detection	\$956	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$956
		j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,314	\$0	\$0	\$0	\$3,314
SA Hornet Stadium 060 \$77,131 254,465 199	991 0.08	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$241	\$0	\$0	\$0	\$241
SA Hornet Stadium 060 \$77,131 254,465 199		5	\$5,979	\$0	\$6,498	\$0	\$0	\$0	\$0	\$8,496	\$0	\$0	\$0	\$20,974
	991   U.OE	b.1 Building Exteriors (Hard)	\$242	\$0	\$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0 \$0	\$242

	OG & 10 YR RENEWAL																		
Campus	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
SA	HUMBOLDT HALL	013	\$12,622	24,908	1958	0.36	c.1 Elevators and Conveying Systems	\$98	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$98
SA	HUMBOLDT HALL	013	\$12,622	24,908	1958	0.36	d.1 HVAC - Equipment/Controls	\$493	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$58	\$0	\$551
SA	HUMBOLDT HALL	013	\$12,622	24,908	1958	0.36	e.1 HVAC - Distribution Systems	\$963	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$963
SA	HUMBOLDT HALL	013	\$12,622	24,908	1958	0.36	f.1 Electrical - Equipment	\$767	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$767
SA	HUMBOLDT HALL	013	\$12,622	24,908	1958	0.36	g.1 Plumbing Fixtures	\$197	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$197
SA	HUMBOLDT HALL	013	\$12,622	24,908	1958	0.36	h.2 Fire Detection	\$47	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$47
SA	HUMBOLDT HALL	013	\$12,622	24,908	1958	0.36	i.1 Built-in Equipment and Specialties	\$1,416	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,416
SA	HUMBOLDT HALL	013	\$12,622	24,908	1958	0.36	j.1 Interior Finishes: Walls. Floors, Doors	\$324	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$324
SA	HUMBOLDT HALL	013	\$12,622	24,908	1958	0.36	k.1 Painting - Public Areas	\$0	\$0	\$0	\$24	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$24
SA	HUMBOLDT HALL	013	\$12,622	24,908	1958	0.36	TOTAL BY BUILDING	\$4,547	\$0	\$0	\$24	\$0	\$0	\$0	\$0	\$0	\$58	\$0	\$4,629
SA	JENKINS HALL	017	\$11,582	38,212	1959	0.34	b.1 Building Exteriors (Hard)	\$371	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$371
SA	JENKINS HALL	017	\$11,582	38,212	1959	0.34	c.1 Elevators and Conveying Systems	\$151	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$151
SA	JENKINS HALL	017	\$11,582	38,212	1959	0.34	d.1 HVAC - Equipment/Controls	\$591	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$591
SA	JENKINS HALL	017	\$11,582	38,212	1959	0.34	e.1 HVAC - Distribution Systems	\$890	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$890
SA	JENKINS HALL	017	\$11,582	38,212	1959	0.34	f.1 Electrical - Equipment	\$976	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$976
SA	JENKINS HALL	017	\$11,582	38,212	1959	0.34	g.1 Plumbing Fixtures	\$151	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$151
SA	JENKINS HALL	017	\$11,582	38,212	1959	0.34	h.2 Fire Detection	\$38	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$38
SA	JENKINS HALL	017	\$11,582	38,212	1959	0.34	h.1 Fire Protection	\$226	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$226
SA	JENKINS HALL	017	\$11,582	38,212	1959	0.34	j.1 Interior Finishes: Walls. Floors, Doors	\$498	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$498
SA	JENKINS HALL	017	\$11,582	38,212	1959	0.34	k.1 Painting - Public Areas	\$36	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$36
SA	JENKINS HALL	017	\$11,582	38,212	1959	0.34	TOTAL BY BUILDING	\$3,928	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,928
SA	KADEMA HALL	007	\$13,999	46,184	1955	0.33	a.1 Roofing - Built-up, etc.	\$237	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$237
SA	KADEMA HALL	007	\$13,999	46,184	1955	0.33	b.1 Building Exteriors (Hard)	\$448	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$448
SA	KADEMA HALL	007	\$13,999	46,184	1955	0.33	c.1 Elevators and Conveying Systems	\$182	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$182
SA	KADEMA HALL	007	\$13,999	46,184	1955	0.33	d.1 HVAC - Equipment/Controls	\$715	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$715
SA	KADEMA HALL	007	\$13,999	46,184	1955	0.33	e.1 HVAC - Distribution Systems	\$1,075	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,075
SA	KADEMA HALL	007	\$13,999	46,184	1955	0.33	f.1 Electrical - Equipment	\$1,179	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,179
SA	KADEMA HALL	007	\$13,999	46,184	1955	0.33	g.1 Plumbing Fixtures	\$182	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$182
SA	KADEMA HALL	007	\$13,999	46,184	1955	0.33	h.2 Fire Detection	\$87	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$87
SA	KADEMA HALL	007	\$13,999	46,184	1955	0.33	h.1 Fire Protection	\$273	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$273
SA	KADEMA HALL	007	\$13,999	46,184	1955	0.33	i.1 Built-in Equipment and Specialties	\$248	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$248
SA	KADEMA HALL	007	\$13,999	46,184	1955	0.33	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$602	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$602
SA	KADEMA HALL	007	\$13,999				k.1 Painting - Public Areas	\$0	\$44	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$44
SA	KADEMA HALL	007	\$13,999	46,184			TOTAL BY BUILDING	\$4,627	\$645	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,273
SA	LASSEN HALL	026A	\$33,342	110,000	1954	0.27	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$339	\$0	\$0	\$0	\$0	\$0	\$339
SA	LASSEN HALL	026A	\$33,342				b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,068	\$0	\$0	\$0	\$1,068
SA	LASSEN HALL	026A	\$33,342	110,000	1954	0.27	c.1 Elevators and Conveying Systems	\$434	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$434
SA	LASSEN HALL	026A	\$33,342	110,000	1954	0.27	d.1 HVAC - Equipment/Controls	\$1,702	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,702
SA	LASSEN HALL	026A	\$33,342	110,000	1954	0.27	e.1 HVAC - Distribution Systems	\$2,561	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,561
SA	LASSEN HALL	026A	\$33,342	110,000	1954	0.27	f.1 Electrical - Equipment	\$2,809	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,809

Campus	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
SA	LASSEN HALL	026A	\$33,342	110,000	1954	0.27	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$413	\$413
SA	LASSEN HALL	026A	\$33,342	110,000	1954	0.27	g.1 Plumbing Fixtures	\$434	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$434
SA	LASSEN HALL	026A	\$33,342	110,000	1954	0.27	i.1 Built-in Equipment and Specialties	\$535	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$535
SA	LASSEN HALL	026A	\$33,342	110,000	1954	0.27	j.1 Interior Finishes: Walls. Floors, Doors	\$430	\$0	\$0	\$0	\$0	\$143	\$0	\$0	\$0	\$0	\$860	\$1,433
SA	LASSEN HALL	026A	\$33,342	110,000	1954	0.27	k.1 Painting - Public Areas	\$21	\$0	\$0	\$0	\$0	\$10	\$0	\$0	\$0	\$73	\$0	\$104
SA	LASSEN HALL	026A	\$33,342	110,000	1954	0.27	TOTAL BY BUILDING	\$8,926	\$0	\$0	\$0	\$0	\$492	\$0	\$1,068	\$0	\$73	\$1,273	\$11,832
SA	LIBRARY I NORTH	040A	\$72,164	211,835	1974	0.23	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$91	\$0	\$0	\$0	\$0	\$0	\$0	\$91
SA	LIBRARY I NORTH	040A	\$72,164	211,835	1974	0.23	b.1 Building Exteriors (Hard)	\$2,057	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,057
SA	LIBRARY I NORTH	040A	\$72,164	211,835	1974	0.23	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$836	\$836
SA	LIBRARY I NORTH	040A	\$72,164	211,835	1974	0.23	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$0	\$328	\$0	\$0	\$0	\$0	\$0	\$328
SA	LIBRARY I NORTH	040A	\$72,164	211,835	1974	0.23	e.1 HVAC - Distribution Systems	\$4,933	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,933
SA	LIBRARY I NORTH	040A	\$72,164	211,835	1974	0.23	f.1 Electrical - Equipment	\$6,364	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,364
SA	LIBRARY I NORTH	040A	\$72,164	211,835	1974	0.23	g.1 Plumbing Fixtures	\$794	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$794
SA	LIBRARY I NORTH	040A	\$72,164	211,835	1974	0.23	h.2 Fire Detection	\$133	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$133
SA	LIBRARY I NORTH	040A	\$72,164	211,835	1974	0.23	i.1 Built-in Equipment and Specialties	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$611	\$611
SA	LIBRARY I NORTH	040A	\$72,164	211,835	1974	0.23	j.1 Interior Finishes: Walls. Floors, Doors	\$2,318	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,318
SA	LIBRARY I NORTH	040A	\$72,164	211,835	1974	0.23	k.1 Painting - Public Areas	\$201	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$201
SA	LIBRARY I NORTH	040A	\$72,164	211,835	1974	0.23	TOTAL BY BUILDING	\$16,798	\$0	\$0	\$0	\$91	\$328	\$0	\$0	\$0	\$0	\$1,447	\$18,664
SA	LIBRARY II SOUTH	040B	\$56,291	165,239	1991	0.04	b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,604	\$0	\$0	\$0	\$1,604
SA	LIBRARY II SOUTH	040B	\$56,291	165,239	1991	0.04	c.1 Elevators and Conveying Systems	\$0	\$0	\$652	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$652
SA	LIBRARY II SOUTH	040B	\$56,291	165,239	1991	0.04	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,535	\$0	\$0	\$0	\$4,535
SA	LIBRARY II SOUTH	040B	\$56,291	165,239	1991	0.04	f.1 Electrical - Equipment	\$0	\$0	\$4,964	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,964
SA	LIBRARY II SOUTH	040B	\$56,291	165,239	1991	0.04	g.1 Plumbing Fixtures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$652	\$0	\$0	\$0	\$652
SA	LIBRARY II SOUTH	040B	\$56,291	165,239	1991	0.04	h.2 Fire Detection	\$124	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$124
SA	LIBRARY II SOUTH	040B	\$56,291	165,239	1991	0.04	i.1 Built-in Equipment and Specialties	\$0	\$0	\$4,767	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,767
SA	LIBRARY II SOUTH	040B	\$56,291	165,239	1991	0.04	j.1 Interior Finishes: Walls. Floors, Doors	\$2,152	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,152
SA	LIBRARY II SOUTH	040B	\$56,291	165,239	1991	0.04	k.1 Painting - Public Areas	\$157	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$157
SA	LIBRARY II SOUTH	040B	\$56,291	165,239	1991	0.04	TOTAL BY BUILDING	\$2,433	\$0	\$10,383	\$0	\$0	\$0	\$0	\$6,791	\$0	\$0	\$0	\$19,607
SA	MARIPOSA HALL	092	\$39,568	78,079	2000	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$1,017	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,017
SA	MARIPOSA HALL	092	\$39,568	78,079	2000	0.00	k.1 Painting - Public Areas	\$0	\$74	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$74
SA	MARIPOSA HALL	092	\$39,568	78,079	2000	0.00	TOTAL BY BUILDING	\$0	\$1,091	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,091
SA	MENDOCINO HALL	043	\$39,021	77,000	1991	0.05	a.1 Roofing - Built-up, etc.	\$0	\$0	\$158	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$158
SA	MENDOCINO HALL	043	\$39,021	77,000	1991	0.05	b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$748	\$0	\$0	\$0	\$748
SA	MENDOCINO HALL	043	\$39,021	77,000	1991	0.05	c.1 Elevators and Conveying Systems	\$0	\$0	\$304	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$304
SA	MENDOCINO HALL	043	\$39,021	77,000	1991	0.05	d.1 HVAC - Equipment/Controls	\$830	\$0	\$0	\$0	\$0	\$0	\$0	\$1,541	\$0	\$0	\$0	\$2,371
SA	MENDOCINO HALL	043	\$39,021	77,000	1991	0.05	f.1 Electrical - Equipment	\$0	\$0	\$2,718	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,718
SA	MENDOCINO HALL	043	\$39,021	77,000	1991	0.05	g.1 Plumbing Fixtures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$608	\$0	\$0	\$0	\$608
SA	MENDOCINO HALL	043	\$39,021	77,000	1991	0.05	h.2 Fire Detection	\$58	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$58
SA	MENDOCINO HALL	043	\$39,021	77,000	1991	0.05	j.1 Interior Finishes: Walls. Floors, Doors	\$1,003	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,003

	Building Name	Bldg	CRV(000's)	GSF	Year	FCI	Subsystem Name	Backlog	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
C 4		No 043	¢20.004	77.000	Built	0.05	I d Deinting Dublic Areas	¢7	¢o	¢4.4	¢0	¢o	\$7	¢40	¢0.	¢0	<b>*</b> 0	¢o	\$73
SA SA	MENDOCINO HALL MENDOCINO HALL	043	\$39,021 \$39,021	77,000			k.1 Painting - Public Areas TOTAL BY BUILDING	\$7 \$1,897	\$0 \$0	\$11 \$2.101	\$0 \$0	\$0 \$0	\$7 \$7	\$48 \$48	\$0 \$2,897	\$0 \$0	\$0 \$0	\$0 \$0	\$73
SA	MODOC HALL	043					h.2 Fire Detection	\$1,897 \$0		\$3,191 \$0	\$0 \$0	\$0 \$0		\$48 \$0	\$2,897 \$0	\$0 \$0	\$0 \$80	\$0 \$0	\$8,040
SA	MODOC HALL	081	\$25,886 \$25,886				i.1 Interior Finishes: Walls. Floors, Doors	\$0 \$0	\$0 \$0	\$0 \$0		<del>۵</del> 0 \$1,112	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$80 \$0	\$0 \$0	\$80
SA		001	φ <b>∠</b> 0,000	05,402	2003	0.00	J. I Interior Finishes. Walls. Floors, Doors	φU	φU	<b>4</b> 0	φU	<b>Φ</b> 1,112	ΦU	φU	<b>4</b> 0	φU	φU	φU	φ1,112
SA	MODOC HALL	081	\$25,886	85,402	2003	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$81	\$0	\$0	\$0	\$0	\$0	\$0	\$81
SA	MODOC HALL	081	\$25,886	85,402	2003	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$1,193	\$0	\$0	\$0	\$0	\$80	\$0	\$1,273
SA	NAPA HALL	088	\$10,121	33,392	2002	0.00	h.2 Fire Detection	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$63	\$0	\$0	\$63
SA	NAPA HALL	088	\$10,121	33,392	2002	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$435	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$435
SA	NAPA HALL	088	\$10,121	33,392	2002	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$32	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$32
SA	NAPA HALL	088	\$10,121	33,392	2002	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$467	\$0	\$0	\$0	\$0	\$63	\$0	\$0	\$529
SA	PARKING STRUCTURE I	089	\$149,800	494,208	1992	0.05	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$845	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$845
SA	PARKING STRUCTURE I	089	\$149,800	494,208	1992	0.05	b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,798	\$0	\$0	\$4,798
SA	PARKING STRUCTURE I	089	\$149,800	494,208	1992	0.05	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$1,951	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,951
SA	PARKING STRUCTURE I	089	\$149,800	494,208	1992	0.05	g.1 Plumbing Fixtures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,951	\$0	\$0	\$1,951
SA	PARKING STRUCTURE I	089	\$149,800	494,208	1992	0.05	i.1 Built-in Equipment and Specialties	\$0	\$0	\$0	\$3,121	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,121
SA	PARKING STRUCTURE I	089	\$149,800	494,208	1992	0.05	j.1 Interior Finishes: Walls. Floors, Doors	\$6,437	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,437
SA	PARKING STRUCTURE I	089	\$149,800	494,208	1992	0.05	k.1 Painting - Public Areas	\$468	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$468
SA	PARKING STRUCTURE I	089	\$149,800	494,208	1992	0.05	TOTAL BY BUILDING	\$6,905	\$0	\$0	\$5,917	\$0	\$0	\$0	\$0	\$6,749	\$0	\$0	\$19,570
SA	PARKING STRUCTURE II	094	\$90,944	300,035	2002	0.00	h.2 Fire Detection	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$282	\$0	\$0	\$282
SA	PARKING STRUCTURE II	094	\$90,944	300,035	2002	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$3,908	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,908
SA	PARKING STRUCTURE II	094	\$90,944	300,035	2002	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$284	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$284
SA	PARKING STRUCTURE II	094	\$90,944	300,035	2002	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$4,192	\$0	\$0	\$0	\$0	\$282	\$0	\$0	\$4,474
SA	PARKING STRUCTURE III	099	\$298,146	983,620	2007	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,811	\$0	\$0	\$12,811
SA	PARKING STRUCTURE III	099	\$298,146	983,620	2007	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$932	\$0	\$0	\$932
SA	PARKING STRUCTURE III	099	\$298,146	983,620	2007	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,743	\$0	\$0	\$13,743
SA	PCB WAREHOUSE	023	\$188	1,250	1987	0.02	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$13	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13
SA	PCB WAREHOUSE	023	\$188	1,250	1987	0.02	b.2 Building Exteriors (Soft)	\$4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4
SA	PCB WAREHOUSE	023	\$188	1,250	1987	0.02	TOTAL BY BUILDING	\$4	\$0	\$0	\$13	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17
SA	Placer Hall (Science 1)	056	\$20,339	67,101	1997	0.00	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$138	\$0	\$0	\$138
SA	Placer Hall (Science 1)	056	\$20,339	67,101	1997	0.00	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$265	\$0	\$0	\$265
SA	Placer Hall (Science 1)	056	\$20,339	67,101	1997	0.00	f.1 Electrical - Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,713	\$0	\$0	\$1,713
SA	Placer Hall (Science 1)	056	\$20,339	67,101	1997	0.00	h.2 Fire Detection	\$0	\$0	\$0	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50
SA	Placer Hall (Science 1)	056	\$20,339	67,101	1997	0.00	i.1 Built-in Equipment and Specialties	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$424	\$0	\$0	\$424
SA	Placer Hall (Science 1)	056	\$20,339	67,101	1997	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$874	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$874
SA	Placer Hall (Science 1)	056	\$20,339	67,101	1997	0.00	k.1 Painting - Public Areas	\$64	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$64
SA	Placer Hall (Science 1)	056	\$20,339	67,101			TOTAL BY BUILDING	\$64	\$0	\$874	\$50	\$0	\$0	\$0	\$0	\$2,540	\$0	\$0	\$3,528
SA	PUBLIC SERVICE	058	\$1,877				I.1 All Renewal - SMALL BASIC	\$517	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$517
SA	PUBLIC SERVICE	058	\$1,877	11,892			TOTAL BY BUILDING	\$517	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$517
SA	RECEIVING WAREHOUSE	075	\$751				a.1 Roofing - Built-up, etc.	\$26	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26

	.OG & 10 YR RENEWAL E Building Name	Bldg	CRV(000's)	GSF	Year	FCI	Subsystem Name	Backlog	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
		No	<b>A----</b>		Built														
SA	RECEIVING WAREHOUSE	075	\$751	,			b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26	\$0	\$0	\$26
SA	RECEIVING WAREHOUSE	075	\$751				d.1 HVAC - Equipment/Controls	\$4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4
SA	RECEIVING WAREHOUSE	075	\$751				f.1 Electrical - Equipment	\$17	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17
SA	RECEIVING WAREHOUSE	075	\$751	,			h.2 Fire Detection	\$5	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5
SA	RECEIVING WAREHOUSE	075	\$751	5,000			TOTAL BY BUILDING	\$51	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26	\$0	\$0	\$77
SA	RIVERFRONT CENTER	002	\$20,371				a.1 Roofing - Built-up, etc.	\$62	\$0	\$0	\$0	\$0	\$0	\$0	\$82	\$0	\$0	\$0	\$144
SA	RIVERFRONT CENTER	002	\$20,371				b.1 Building Exteriors (Hard)	\$390	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$390
SA	RIVERFRONT CENTER	002	\$20,371	40,198	1954	0.24	c.1 Elevators and Conveying Systems	\$159	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$159
SA	RIVERFRONT CENTER	002	\$20,371	40,198	1954	0.24	d.1 HVAC - Equipment/Controls	\$842	\$0	\$0	\$0	\$0	\$94	\$0	\$0	\$0	\$0	\$0	\$936
SA	RIVERFRONT CENTER	002	\$20,371	40,198	1954	0.24	e.1 HVAC - Distribution Systems	\$933	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$933
SA	RIVERFRONT CENTER	002	\$20,371	40,198	1954	0.24	f.1 Electrical - Equipment	\$1,238	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,238
SA	RIVERFRONT CENTER	002	\$20,371	40,198	1954	0.24	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$362	\$362
SA	RIVERFRONT CENTER	002	\$20,371	40,198	1954	0.24	h.2 Fire Detection	\$75	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75
SA	RIVERFRONT CENTER	002	\$20,371	40,198	1954	0.24	g.1 Plumbing Fixtures	\$317	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$317
SA	RIVERFRONT CENTER	002	\$20,371	40,198	1954	0.24	i.1 Built-in Equipment and Specialties	\$571	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,142	\$0	\$1,713
SA	RIVERFRONT CENTER	002	\$20,371	40,198	1954	0.24	j.1 Interior Finishes: Walls. Floors, Doors	\$262	\$0	\$0	\$0	\$262	\$0	\$0	\$0	\$0	\$0	\$0	\$524
SA	RIVERFRONT CENTER	002	\$20,371	40,198	1954	0.24	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$19	\$0	\$0	\$0	\$0	\$0	\$0	\$19
SA	RIVERFRONT CENTER	002	\$20,371	40,198	1954	0.24	TOTAL BY BUILDING	\$4,850	\$0	\$0	\$0	\$281	\$94	\$0	\$82	\$0	\$1,142	\$362	\$6,811
SA	RIVERSIDE HALL	048	\$42,222	83,316	1987	0.14	a.1 Roofing - Built-up, etc.	\$171	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$171
SA	RIVERSIDE HALL	048	\$42,222	83,316	1987	0.14	b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$809	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$809
SA	RIVERSIDE HALL	048	\$42,222	83,316	1987	0.14	c.1 Elevators and Conveying Systems	\$0	\$329	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$329
SA	RIVERSIDE HALL	048	\$42,222	83,316	1987	0.14	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$1,552	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,552
SA	RIVERSIDE HALL	048	\$42,222	83,316	1987	0.14	f.1 Electrical - Equipment	\$0	\$0	\$0	\$0	\$0	\$2,941	\$0	\$0	\$0	\$0	\$0	\$2,941
SA	RIVERSIDE HALL	048	\$42,222	83,316	1987	0.14	g.1 Plumbing Fixtures	\$0	\$0	\$0	\$658	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$658
SA	RIVERSIDE HALL	048	\$42,222	83,316	1987	0.14	i.1 Built-in Equipment and Specialties	\$4,735	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,735
SA	RIVERSIDE HALL	048	\$42,222	83,316	1987	0.14	j.1 Interior Finishes: Walls. Floors, Doors	\$1,085	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,085
SA	RIVERSIDE HALL	048	\$42,222	83,316	1987	0.14	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$16	\$0	\$0	\$0	\$0	\$0	\$16
SA	RIVERSIDE HALL	048	\$42,222	83,316	1987	0.14	TOTAL BY BUILDING	\$5,991	\$329	\$0	\$3,019	\$0	\$2,957	\$0	\$0	\$0	\$0	\$0	\$12,295
SA	ROUNDHOUSE VENDING	087	\$112	707	1970	0.00	I.1 All Renewal - SMALL BASIC	\$0	\$0	\$0	\$0	\$0	\$0	\$48	\$0	\$0	\$0	\$0	\$48
SA	ROUNDHOUSE VENDING	087	\$112	707	1970	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$48	\$0	\$0	\$0	\$0	\$48
SA	SACRAMENTO HALL	001	\$11,545	38,090	1954	0.26	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$195	\$0	\$195
SA	SACRAMENTO HALL	001	\$11,545	38,090	1954	0.26	b.1 Building Exteriors (Hard)	\$370	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$370
SA	SACRAMENTO HALL	001	\$11,545	38,090	1954	0.26	c.1 Elevators and Conveying Systems	\$135	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$135
SA	SACRAMENTO HALL	001	\$11,545	38,090	1954	0.26	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$0	\$59	\$0	\$0	\$0	\$0	\$0	\$59
SA	SACRAMENTO HALL	001	\$11,545	38,090	1954	0.26	e.1 HVAC - Distribution Systems	\$887	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$887
SA	SACRAMENTO HALL	001	\$11,545	38,090	1954	0.26	f.1 Electrical - Equipment	\$973	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$973
SA	SACRAMENTO HALL	001	\$11,545	38,090	1954	0.26	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$215	\$215
SA	SACRAMENTO HALL	001	\$11,545	38,090	1954	0.26	g.1 Plumbing Fixtures	\$150	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150
SA	SACRAMENTO HALL	001	\$11,545	38,090	1954	0.26	i.1 Built-in Equipment and Specialties	\$241	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$241
SA	SACRAMENTO HALL	001	\$11,545	38,090	1954	0.26	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$496	\$0	\$0	\$0	\$0	\$0	\$0	\$496

	Building Name	Bldg	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
SA	SACRAMENTO HALL	001	\$11.545	38.090		0.26	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$11	\$0	\$0	\$0	\$0	\$0	\$11
SA	SACRAMENTO HALL	001	\$11,545	38,090	1954	0.26	TOTAL BY BUILDING	\$2,756	\$0	\$0	\$0	\$496	\$70	\$0	\$0	\$0	\$195	\$215	\$3,731
SA	SANTA CLARA HALL	014	\$33,645	66,391	1960	0.36	a.1 Roofing - Built-up, etc.	\$204	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$204
SA	SANTA CLARA HALL	014	\$33,645	66,391	1960	0.36	b.1 Building Exteriors (Hard)	\$645	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$645
SA	SANTA CLARA HALL	014	\$33,645	66,391	1960	0.36	d.1 HVAC - Equipment/Controls	\$1,237	\$0	\$0	\$0	\$0	\$0	\$155	\$0	\$0	\$0	\$0	\$1,39 <sup>,</sup>
SA	SANTA CLARA HALL	014	\$33,645	66,391	1960	0.36	e.1 HVAC - Distribution Systems	\$2,568	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,568
SA	SANTA CLARA HALL	014	\$33,645	66,391	1960	0.36	f.1 Electrical - Equipment	\$2,044	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,04
SA	SANTA CLARA HALL	014	\$33,645	66,391	1960	0.36	g.1 Plumbing Fixtures	\$524	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$524
SA	SANTA CLARA HALL	014	\$33,645	66,391	1960	0.36	h.2 Fire Detection	\$249	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$24
SA	SANTA CLARA HALL	014	\$33,645	66,391	1960	0.36	i.1 Built-in Equipment and Specialties	\$3,773	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,773
SA	SANTA CLARA HALL	014	\$33,645	66,391	1960	0.36	j.1 Interior Finishes: Walls. Floors, Doors	\$865	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$865
SA	SANTA CLARA HALL	014	\$33,645	66,391	1960	0.36	k.1 Painting - Public Areas	\$63	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$63
SA	SANTA CLARA HALL	014	\$33,645	66,391	1960	0.36	TOTAL BY BUILDING	\$12,172	\$0	\$0	\$0	\$0	\$0	\$155	\$0	\$0	\$0	\$0	\$12,32
SA	SEQUOIA HALL	036	\$111,390	191,137	1967	0.17	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$263	\$0	\$0	\$0	\$263
SA	SEQUOIA HALL	036	\$111,390	191,137	1967	0.17	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$868	\$0	\$0	\$868
SA	SEQUOIA HALL	036	\$111,390	191,137	1967	0.17	e.1 HVAC - Distribution Systems	\$8,502	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,50
SA	SEQUOIA HALL	036	\$111,390	191,137	1967	0.17	f.1 Electrical - Equipment	\$7,630	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,630
SA	SEQUOIA HALL	036	\$111,390	191,137	1967	0.17	g.1 Plumbing Fixtures	\$1,735	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,735
SA	SEQUOIA HALL	036	\$111,390	191,137	1967	0.17	h.1 Fire Protection	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,301	\$0	\$0	\$1,301
SA	SEQUOIA HALL	036	\$111,390	191,137	1967	0.17	i.1 Built-in Equipment and Specialties	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,123	\$3,123
SA	SEQUOIA HALL	036	\$111,390	191,137	1967	0.17	j.1 Interior Finishes: Walls. Floors, Doors	\$1,145	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,145
SA	SEQUOIA HALL	036	\$111,390	191,137	1967	0.17	k.1 Painting - Public Areas	\$115	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$115
SA	SEQUOIA HALL	036	\$111,390	191,137	1967	0.17	TOTAL BY BUILDING	\$19,126	\$0	\$0	\$0	\$0	\$0	\$0	\$263	\$2,169	\$0	\$3,123	\$24,681
SA	SHASTA HALL	009	\$18,995	62,667	1956	0.18	a.1 Roofing - Built-up, etc.	\$21	\$11	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$32
SA	SHASTA HALL	009	\$18,995	62,667	1956	0.18	b.1 Building Exteriors (Hard)	\$608	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$608
SA	SHASTA HALL	009	\$18,995	62,667	1956	0.18	c.1 Elevators and Conveying Systems	\$124	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$124
SA	SHASTA HALL	009	\$18,995	62,667	1956	0.18	d.1 HVAC - Equipment/Controls	\$0	\$0	\$144	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$144
SA	SHASTA HALL	009	\$18,995				f.1 Electrical - Equipment	\$1,807	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,807
SA	SHASTA HALL	009	\$18,995	62,667	1956	0.18	g.1 Plumbing Fixtures	\$247	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$247
SA	SHASTA HALL	009	\$18,995	62,667	1956	0.18	i.1 Built-in Equipment and Specialties	\$317	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$317
SA	SHASTA HALL	009	\$18,995	62,667	1956	0.18	j.1 Interior Finishes: Walls. Floors, Doors	\$180	\$0	\$0	\$0	\$637	\$0	\$0	\$0	\$0	\$0	\$0	\$816
SA	SHASTA HALL	009	\$18,995	62,667	1956	0.18	k.1 Painting - Public Areas	\$47	\$0	\$0	\$0	\$0	\$12	\$0	\$0	\$0	\$0	\$0	\$59
SA	SHASTA HALL	009	\$18,995	62,667			TOTAL BY BUILDING	\$3,352	\$11	\$144	\$0	\$637	\$12	\$0	\$0	\$0	\$0	\$0	\$4,15
SA	SIERRA HALL	044	\$12,628	41,662	1974	0.27	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$143	\$0	\$0	\$0	\$0	\$0	\$143
SA	SIERRA HALL	044	\$12,628	41,662	1974	0.27	b.1 Building Exteriors (Hard)	\$404	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$404
SA	SIERRA HALL	044	\$12,628	41,662	1974	0.27	c.1 Elevators and Conveying Systems	\$164	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$164
SA	SIERRA HALL	044	\$12,628	41,662	1974	0.27	d.1 HVAC - Equipment/Controls	\$451	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45 <sup>,</sup>
SA	SIERRA HALL	044	\$12,628	41,662	1974	0.27	e.1 HVAC - Distribution Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$970	\$970
SA	SIERRA HALL	044	\$12,628	41,662	1974	0.27	f.1 Electrical - Equipment	\$1,064	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,064
SA	SIERRA HALL	044	\$12,628	41,662	1974	0.27	g.1 Plumbing Fixtures	\$164	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$164

	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
SA	SIERRA HALL	044	\$12,628	41,662		0.27	h.2 Fire Detection	\$52	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$52
SA	SIERRA HALL	044	\$12,628	41,662	1974	0.27	h.1 Fire Protection	\$247	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$247
SA	SIERRA HALL	044	\$12,628	41,662	1974	0.27	i.1 Built-in Equipment and Specialties	\$263	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$263
SA	SIERRA HALL	044	\$12,628	41,662	1974	0.27	j.1 Interior Finishes: Walls. Floors, Doors	\$543	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$543
SA	SIERRA HALL	044	\$12,628	41,662	1974	0.27	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$39	\$0	\$0	\$0	\$39
SA	SIERRA HALL	044	\$12,628	41,662	1974	0.27	TOTAL BY BUILDING	\$3,353	\$0	\$0	\$0	\$0	\$143	\$0	\$39	\$0	\$0	\$970	\$4,505
SA	SOLANO HALL	042	\$20,524	67,710	1992	0.05	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$139	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$139
SA	SOLANO HALL	042	\$20,524	67,710	1992	0.05	b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$657	\$0	\$0	\$657
SA	SOLANO HALL	042	\$20,524	67,710	1992	0.05	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$267	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$267
SA	SOLANO HALL	042	\$20,524	67,710	1992	0.05	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,048	\$0	\$0	\$1,048
SA	SOLANO HALL	042	\$20,524	67,710	1992	0.05	f.1 Electrical - Equipment	\$0	\$0	\$0	\$1,729	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,729
SA	SOLANO HALL	042	\$20,524	67,710	1992	0.05	g.1 Plumbing Fixtures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$267	\$0	\$0	\$267
SA	SOLANO HALL	042	\$20,524	67,710	1992	0.05	i.1 Built-in Equipment and Specialties	\$0	\$0	\$0	\$428	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$428
SA	SOLANO HALL	042	\$20,524	67,710	1992	0.05	j.1 Interior Finishes: Walls. Floors, Doors	\$882	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$882
SA	SOLANO HALL	042	\$20,524	67,710	1992	0.05	k.1 Painting - Public Areas	\$48	\$0	\$16	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$64
SA	SOLANO HALL	042	\$20,524	67,710	1992	0.05	TOTAL BY BUILDING	\$930	\$0	\$16	\$2,563	\$0	\$0	\$0	\$0	\$1,972	\$0	\$0	\$5,481
SA	SUTTER HALL	045	\$12,155	40,102	1974	0.10	b.1 Building Exteriors (Hard)	\$389	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$389
SA	SUTTER HALL	045	\$12,155	40,102	1974	0.10	c.1 Elevators and Conveying Systems	\$158	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$158
SA	SUTTER HALL	045	\$12,155	40,102	1974	0.10	d.1 HVAC - Equipment/Controls	\$620	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$620
SA	SUTTER HALL	045	\$12,155	40,102	1974	0.10	e.1 HVAC - Distribution Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$934	\$934
SA	SUTTER HALL	045	\$12,155	40,102	1974	0.10	TOTAL BY BUILDING	\$1,168	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$934	\$2,102
SA	TAHOE HALL	034	\$19,631	64,764	1979	0.19	b.1 Building Exteriors (Hard)	\$0	\$553	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$553
SA	TAHOE HALL	034	\$19,631	64,764	1979	0.19	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$204	\$204
SA	TAHOE HALL	034	\$19,631	64,764	1979	0.19	d.1 HVAC - Equipment/Controls	\$1,002	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,002
SA	TAHOE HALL	034	\$19,631	64,764	1979	0.19	f.1 Electrical - Equipment	\$1,654	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,654
SA	TAHOE HALL	034	\$19,631	64,764	1979	0.19	g.1 Plumbing Fixtures	\$256	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$256
SA	TAHOE HALL	034	\$19,631	64,764	1979	0.19	i.1 Built-in Equipment and Specialties	\$409	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$409
SA	TAHOE HALL	034	\$19,631	64,764	1979	0.19	j.1 Interior Finishes: Walls. Floors, Doors	\$405	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$405
SA	TAHOE HALL	034	\$19,631	64,764	1979	0.19	k.1 Painting - Public Areas	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15
SA	TAHOE HALL	034	\$19,631	64,764	1979	0.19	TOTAL BY BUILDING	\$3,741	\$553	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$204	\$4,498
SA	UNIVERSITY UNION	047	\$49,185	162,268	1975	0.00	h.2 Fire Detection	\$0	\$203	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$203
SA	UNIVERSITY UNION	047	\$49,185	162,268	1975	0.00	h.1 Fire Protection	\$0	\$961	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$961
SA	UNIVERSITY UNION	047	\$49,185	162,268	1975	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$2,113	\$0	\$0	\$0	\$0	\$2,113
SA	UNIVERSITY UNION	047	\$49,185	162,268	1975	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$154	\$0	\$0	\$0	\$0	\$154
SA	UNIVERSITY UNION	047	\$49,185	162,268	1975	0.00	TOTAL BY BUILDING	\$0	\$1,164	\$0	\$0	\$0	\$0	\$2,267	\$0	\$0	\$0	\$0	\$3,431
SA	YOSEMITE HALL	015	\$24,946	82,301	1955	0.28	a.1 Roofing - Built-up, etc.	\$169	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$169
SA	YOSEMITE HALL	015	\$24,946	82,301	1955	0.28	b.1 Building Exteriors (Hard)	\$799	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$799
SA	YOSEMITE HALL	015	\$24,946	82,301	1955	0.28	d.1 HVAC - Equipment/Controls	\$1,146	\$0	\$0	\$0	\$0	\$127	\$0	\$0	\$0	\$0	\$0	\$1,273
SA	YOSEMITE HALL	015	\$24,946	82,301	1955	0.28	e.1 HVAC - Distribution Systems	\$1,916	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,916
SA	YOSEMITE HALL	015	\$24,946	82,301	1955	0.28	f.1 Electrical - Equipment	\$2,102	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,102

Campus	Building Name	Bldg	CRV(000's)	GSF	Year	FCI	Subsystem Name	Backlog	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Tota
		No			Built														
SA	YOSEMITE HALL	015	\$24,946	82,301	1955	0.28	g.1 Plumbing Fixtures	\$325	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$325
SA	YOSEMITE HALL	015	\$24,946	82,301	1955	0.28	i.1 Built-in Equipment and Specialties	\$301	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$52	\$353
SA	YOSEMITE HALL	015	\$24,946	82,301	1955	0.28	j.1 Interior Finishes: Walls. Floors, Doors	\$225	\$0	\$0	\$0	\$214	\$0	\$54	\$0	\$0	\$0	\$0	\$493
SA	YOSEMITE HALL	015	\$24,946	82,301	1955	0.28	k.1 Painting - Public Areas	\$47	\$0	\$0	\$23	\$0	\$8	\$0	\$0	\$0	\$0	\$0	\$78
SA	YOSEMITE HALL	015	\$24,946	82,301	1955	0.28	TOTAL BY BUILDING	\$7,030	\$0	\$0	\$23	\$214	\$135	\$54	\$0	\$0	\$0	\$52	\$7,509
							TOTAL BY CAMPUS	\$163,665	\$3,957	\$21,792	\$16,751	\$4,962	\$4,417	\$10,394	\$21,389	\$29,145	\$2,598	\$12,213	\$291,284

CRV = Construction Replacement Value, GSF = Gross Square Feet, FCI = Facility Condition Index

Note: To meet publishing deadlines, the ensuing section titled "Backlog and 10 YR Renewal Forecast by Building" will be provided 1 year late. Since the change is effective this year, the section content remains unchanged compared to the previous year.

## **Explanation for Unspent Project Funds**

Few projects are decided upon at the beginning of the year. Most are determined in the middle or closer to the end of the fiscal year. The project process starts with an idea that goes into design, scope definition, scheduling, financing, selection of contractor and, finally, construction. It is likely most projects will not be finished by the end of any fiscal year, which results in some money being unspent. Here are some reasons why:

- 1. Priorities Priorities change during the year based on need and/or urgency. Thus, some projects are decided upon close to the end of the fiscal year rather than the beginning.
- Staffing Limited staffing forces the department to schedule some projects before others. The staff may not get to the later projects before the fiscal year ends. Each project requires a project manager to oversee the whole project process from start to finish. Given the complexities, there are only so many projects a manager can handle at any one time.
- 3. Design/Scope Defining the scope of the project is a time-consuming process. It requires time and patience so as to reflect the desires of the project owner in the project plans wholly and accurately.
- 4. The Procurement Process Some projects require competitive bidding, which extends the planning period. Depending on the size of the project, this process can take anywhere from two to six months.
- 5. Classes Some projects can only be done when school is out of session. The department always has to consider the disruption to the campus community. Any project that has the potential of disrupting the learning process is implemented during the school breaks.
- 6. Comprehensive Projects Some projects are quite involving and, as a result, take several years to complete from inception to completion. These projects would require architectural design, plan check review, intensive consultation and stakeholder involvement.
- Collective Bargaining Some projects are delayed by collective bargaining action such as grievances, concerns and other actions initiated by SETC. Sometimes, projects are delayed as the department in conjunction with the Union deliberate on the best way to proceed.
- 8. Regulations Some delays are caused by the need to comply with current building codes and other regulations, as well as the need for approval from the Office of the State Fire Marshal and the Division of State Architect. This has become more of an impediment since 2011 after new regulations were implemented at the State level.
- 9. Delays These can be caused by weather, special events, inspections, scope changes and other intrusive actions.
- 10. Budget issues Project decisions are sometimes delayed due to uncertainty over the budget. Most deferred maintenance projects are funded by the department. Projects are delayed as a result if there is a possibility of budget reductions or other significant factors such as Proposition 30 that may affect the department's budget.
- 11. Good fortune Some projects come with good fortune and, as a result, end up under budget and completed before the end of the current fiscal year. In such a case, the money is reallocated to another project.

# Effective with the 2010-2011 Fiscal Year

Current state legislation no longer requires campus stand-alone reports; therefore, the "Reporting Package" documents for the *Statement of Revenues, Expenditures and Changes in Net Asset* and the *Statement of Net Assets* are no longer available.

The following consolidated reports are unaudited on a campus basis. These reports represent the Sacramento campus' submission as part of the California State University's system-wide financial reports.

#### Consolidated - Unaudited and Unpublished

California State University Sacramento Schedule of Revenues, Expenses, and Changes in Net Position

June 30, 2015

		The University Foundation at Sacramento State	University Enterprises, Inc.	University Enterprises Development Group (Inactive - Merged into UEI in FY1011)	GASB Auxiliaries	Associated Students of California State University, Sacramento	University Union Operation of California State University, Sacramento	Capital Public Radio, Inc.	FASB Auxiliaries	Total Auxiliaries
Revenues:			··· •							
Operating revenues:										
Student tuition and fees, gross		\$ -	-	-	-	3,744,344	6,794,527	-	10,538,871	10,538,871
Scholarship allowances (enter as ne	gative)	-	-	-	-	-	-	-	-	-
Student tuition and fees (net of scholar		-	-	-	-	3,744,344	6,794,527	-	10,538,871	10,538,871
Grants and contracts, noncapital:										
Federal	that this is the corr	-	12,163,372	-	12,163,372	186,865	-	-	186,865	12,350,237
	ification for UFSS - o		15,705,093	-	15,705,093	288,849	-	-	288,849	15,993,942
	shed statements.	-	2,603,659	-	2,603,659	-	-	25,205	25,205	2,628,864
Nongovernmental	sneu statements.		2,617,312	-	2,617,312	85,000	897	1,292,273	1,378,170	3,995,482
Sales and services of educational activi	ies		14,033,671	-	14,033,671	-	-	-	-	14,033,671
Sales and services of auxiliary enter	prises, gross	414,758	31,653,569	-	32,068,327	4,175,359	1,118,207	-	5,293,566	37,361,893
Scholarship allowances - aux ent (er		-		-	-	_	-	-	-	-
Sales and services of auxiliary enterpris										
scholarship allowances)		414,758	31,653,569	-	32,068,327	4,175,359	1,118,207	_	5,293,566	37,361,893
Other operating revenues				-	52,000,527	166,697	1,489,667	2,601,773	4,258,137	4,258,137
Total operating revenues		414,758	78,776,676		79,191,434	8,647,114	9,403,298	3,919,251	21,969,663	101,161,097
Total operating revenues	-	414,750	70,770,070	-	79,191,434	3,047,114	7,403,270	5,717,251	21,707,005	101,101,077
Expenses: Operating expenses:	_									
Instruction		-	10,480,910	-	10,480,910	-	-	-	-	10,480,910
Research		-	9,159,057	-	9,159,057	-	-	-	-	9,159,057
Public service		-	18,606,802	-	18,606,802	-	-	9,222,950	9,222,950	27,829,752
Academic support		897,930	102,775	-	1,000,705	-	-	-	-	1,000,705
Student services		610,452	475,173	-	1,085,625	2,067,530	6,549,116	-	8,616,646	9,702,271
Institutional support		1,018,438	28,180,681	-	29,199,119	406,401	539,602	1,672,315	2,618,318	31,817,437
Operation and maintenance of plant		-	3,196,219	-	3,196,219	66,832	1,982,692	124,334	2,173,858	5,370,077
Student grants and scholarships		863,926	66,615	-	930,541	162,713	-	-	162,713	1,093,254
Auxiliary enterprise expenses		-	-	-	-	5,189,438	-	-	5,189,438	5,189,438
Depreciation and amortization		-	2,840,560	-	2,840,560	126,792	308,795	192,317	627,904	3,468,464
Total operating expenses	-	3,390,746	73,108,792	-	76,499,538	8,019,706	9,380,205	11,211,916	28,611,827	105,111,365
Operating income (loss)	_	(2,975,988)	5,667,884	-	2,691,896	627,408	23,093	(7,292,665)	(6,642,164)	(3,950,268)
Nonoperating revenues (expenses):										
State appropriations, noncapital										
Federal financial aid grants, noncapital		-	-	-		-	-	-		
State financial aid grants, noncapital		-	-	-		-	-	-		
÷ 1		-	-	-		-	-	-		
Local financial aid grants, noncapital		-	-	-		-	-	-		
Nongovernmental and other financial aid g		-	-	-	-	-	-	-	-	
Other federal nonoperating grants, noncap	tai	- 420.921	-	-	2 420 921	-	-	-	-	- 420 921
Gifts, noncapital		2,439,831		-	2,439,831	-	-	-	-	2,439,831
Investment income (loss), net		435,022	424,254	-	859,276	24,141	5,500	2,038	31,679	890,955
Endowment income (loss)		-	-	-	-	17,571	31,218	-	48,789	48,789
Interest expenses		-	(3,962,044)	-	(3,962,044)	-	-	-	-	(3,962,044)
Other nonoperating revenues (expenses)		8,962	21,443	-	30,405	8,682	(638)	7,214,555	7,222,599	7,253,004
Net nonoperating revenues (expe		2,883,815	(3,516,347)		(632,532)	50,394	36,080	7,216,593	7,303,067	6,670,535
Income (loss) before other addition	ons	(92,173)	2,151,537	-	2,059,364	677,802	59,173	(76,072)	660,903	2,720,267
tate appropriations, capital		-	-	-			-	-	-	
brants and gifts, capital		-	-	-	-	-	-	-	-	
Additions (reductions) to permanent endowing	ents	1,650,815	-	_	1,650,815	_	_	-	_	1,650,815
Increase (decrease) in net position		1,558,642	2,151,537	•	3,710,179	677,802	59,173	(76,072)	660,903	4,371,082
Net position: Net position at beginning of year, as previo	usly reported	37,458,550	45,521,244	-	82,979,794	6,776,562	9,814,077	5,792,234	22,382,873	105,362,667
	usiy reported	57,458,550	45,521,244 (9.345,121)			0,770,562	9,814,077			
Restatements		-	(), / /		(9,345,121)		-	(68,458)	(68,458)	(9,413,579)
Net position at beginning of year, as restat Net position at end of year		37,458,550 <b>\$ 39,017,192</b>	36,176,123 38,327,660	-	73,634,673 77,344,852	6,776,562 7,454,364	9,814,077 9,873,250	5,723,776 5,647,704	22,314,415 22,975,318	95,949,088 100,320,170
				-	77 344 852	7 454 364	9 873 250		22 975 318	

#### Consolidated - Unaudited and Unpublished California State University Sacramento

Schedule of Net Position June 30, 2015

				June 30, 2015					
	The University		University Enterprises	a.a		University Union Operation of	~		
	Foundation at	University	Development Group (Inactive -	GASB Auxiliary	Associated Students of California	California State University,	Capital Public	FASB Auxiliary	Total Auxiliary
Assets	Sacramento State	Enterprises, Inc.	Merged into UEI in FY1011)	Organization Total	State University, Sacramento	Sacramento	Radio, Inc.	Organization Total	Organizations
Current assets:									
Cash and cash equivalents	\$ 326,973	2,057,451	-	2,384,424	568,760	234,383	75,245	878,388	3,262,812
Short-term investments	5,414,439	11,865,848	-	17,280,287	7,334,903	8,954,144	392,825	16,681,872	33,962,159
Accounts receivable, net	28,926	9,754,250	-	9,783,176	825,451	237,565	518,239	1,581,255	11,364,431
Leases receivable, current portion	-	799,046	-	799,046		-	-		799,046
Notes receivable, current portion	-	37,540		37,540	· ·	-	-		37,540
Pledges receivable, net	57,909	-	-	57,909	· ·	-	657,601	657,601	715,510
Prepaid expenses and other assets	-	874,750	-	874,750	177,959	135,682	402,653	716,294	1,591,044
Total current assets	5,828,247	25,388,885	-	31,217,132	8,907,073	9,561,774	2,046,563	20,515,410	51,732,542
Noncurrent assets:									
Restricted cash and cash equivalents	483,220	7,069,312	-	7,552,532	-	-	-		7,552,532
Accounts receivable, net	-	-	-		· ·	-	-		· ·
Leases receivable, net of current portion	-	42,980,424	-	42,980,424	· ·	-	-		42,980,424
Notes receivable, net of current portion	-	285,706	-	285,706			-		285,706
Student loans receivable, net	-	-	-				-		· ·
Pledges receivable, net	29,091	-		29,091		-	-		29,091
Endowment investments	27,786,638			27,786,638					27,786,638
Other long-term investments	5,059,399	23,480,786	_	28,540,185		_	_		28,540,185
	5,057,577	48,439,958		48,439,958	968,070	1,060,566	6,754,930	8,783,566	57,223,524
Capital assets, net	145 229				908,070	1,000,500	, ,		
Other assets	145,328	16,200	-	161,528	-		56,281	56,281	217,809
Total noncurrent assets	33,503,676	122,272,386	-	155,776,062	968,070	1,060,566	6,811,211	8,839,847	164,615,909
Total assets	39,331,923	147,661,271	-	186,993,194	9,875,143	10,622,340	8,857,774	29,355,257	216,348,451
Deferred outflows of resources									
Deferred outflows of resources:									
Unamortized loss on refunding(s)	-	-	•	-		-	-		-
Net pension obligation		1,200,246	-	1,200,246	-	-	-		1,200,246
Others	-	-	-		· · ·	-	-	· · ·	· ·
Total deferred outflows of resources	-	1,200,246	-	1,200,246	·	-	-	· · ·	1,200,246
Liabilities									
Current liabilities:									
Accounts payable	223,090	3,145,658	-	3,368,748	123,575	31,818	322,785	478,178	3,846,926
Accrued salaries and benefits payable	-	1,900,110	-	1,900,110	198,422	-	15,435	213,857	2,113,967
Accrued compensated absences - current portion	-	1,067,900	-	1,067,900	107,999	-	179,617	287,616	1,355,516
Unearned revenue	-	605,385	-	605,385	1,135,590	140,395	111,450	1,387,435	1,992,820
Capitalized lease obligations - current portion	-	375,000	-	375,000	· · ·	-	145,349	145,349	520,349
Long-term debt obligations - current portion	-	2,065,000	-	2,065,000	· · ·	-	104,836	104,836	2,169,836
Claims liability for losses and LAE - current portion	-	-,,	-	_,,					_,,
Depository accounts - current portion					695,409	576,877		1,272,286	1,272,286
Other liabilities		1,164,090		1,164,090	138,878	570,877	-	138,878	1,302,968
Total current liabilities	223,090	10,323,143		10,546,233	2,399,873	749,090	879,472	4,028,435	14,574,668
Total current habilities	223,090	10,525,145	•	10,540,255	2,399,873	749,090	8/9,4/2	4,020,435	14,5/4,000
Noncurrent liabilities:									
Accrued compensated absences, net of current portion					20,906		58,282	79,188	79,188
Unearned revenue		157,397	-	157,397	-	-	50,202	75,100	157,397
	-	1,002,497	•	1,002,497		-	-		1,002,497
Grants refundable	-		-			-	1 075 002	1 975 092	
Capitalized lease obligations, net of current portion	-	16,096,649	-	16,096,649		-	1,875,082	1,875,082	17,971,731
Long-term debt obligations, net of current portion	-	65,841,067	-	65,841,067	· ·	-	397,234	397,234	66,238,301
Claims liability for losses and LAE, net of current portion	-	-	-	· · ·	· ·	-	-		· ·
Depository accounts	-	-	-	-		-	-	-	· ·
Other postemployment benefits obligation	-	5,209,858	-	5,209,858		-	-	· · · ·	5,209,858
Pension obligations	-	7,275,109	-	7,275,109	-	-	-	· · · ·	7,275,109
Other liabilities									
	91,641	1,675,333		1,766,974	-		-	<u> </u>	1,766,974
Total noncurrent liabilities	91,641 91,641	<u>1,675,333</u> 97,257,910		1,766,974 97,349,551	20,906		2,330,598	2,351,504	1,766,974 99,701,055
Total noncurrent liabilities Total liabilities			- - -		20,906		2,330,598 3,210,070	2,351,504 6,379,939	
Total liabilities	91,641	97,257,910	- - -	97,349,551					99,701,055
	91,641	97,257,910		97,349,551					99,701,055
Total liabilities	91,641	97,257,910	· · ·	97,349,551		749,090 -			99,701,055
Total liabilities Deferred inflows of resources:	91,641	97,257,910 107,581,053	- - - - -	97,349,551					99,701,055
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation	91,641	97,257,910 107,581,053		97,349,551 107,895,784					<u>99,701,055</u> <u>114,275,723</u>
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamortized gain on debt refunding(s)	91,641	97,257,910 107,581,053		97,349,551 107,895,784		- - 749,090 - - -		6,379,939	<u>99,701,055</u> <u>114,275,723</u>
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamorized gain on debt refunding(s) Nonexchange transactions	91,641	97,257,910 107,581,053	- 	97,349,551 107,895,784				<u>6,379,939</u> - -	<u>99,701,055</u> <u>114,275,723</u>
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamortized gain on debt refunding(s) Nonexchange transactions Others	91,641 314,731	97,257,910 107,581,053 2,952,804	- - - -	97,349,551 107,895,784 2,952,804		- - - -		6,379,939	99,701,055 114,275,723 2,952,804
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamorized gain on debt refunding(s) Nonexchange transactions	91,641	97,257,910 107,581,053	- 	97,349,551 107,895,784		- - 749,090 - - - - - - - - - - - - - - - - - -		<u>6,379,939</u> - -	<u>99,701,055</u> <u>114,275,723</u>
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamortized gain on debt refunding(s) Nonexchange transactions Others Total deferred inflows of resources	91,641 314,731	97,257,910 107,581,053 2,952,804	- - - -	97,349,551 107,895,784 2,952,804		- - - -		6,379,939	99,701,055 114,275,723 2,952,804
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamortized gain on debt refunding(s) Nonexchange transactions Others Total deferred inflows of resources Net position:	91,641 314,731	97,257,910 107,581,053 2,952,804 2,952,804	- - - -	97,349,551 107,895,784 - 2,952,804 - - 2,952,804	2,420,779	-	3,210,070	6,379,939 - - - - - - - - -	99,701,055 114,275,723 - 2,952,804 - - 2,952,804
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamortized gain on debt refunding(s) Nonexchange transactions Others Total deferred inflows of resources Net investment in capital assets	91,641 314,731 .	97,257,910 107,581,053 2,952,804	- - - -	97,349,551 107,895,784 2,952,804		- - - -		6,379,939	99,701,055 114,275,723 2,952,804
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamortized gain on debt refunding(s) Nonexchange transactions Others Total deferred inflows of resources Net position: Net investment in capital assets Restricted for:	91,641 314,731	97,257,910 107,581,053 2,952,804 2,952,804	-	97,349,551 107,895,784 2,952,804 - 2,952,804 7,841,712	2,420,779	-	3,210,070 - - - - - - - - - - - - - - - - - -	6,379,939 - - - - - - - - - - - - - - - - - -	99,701,655 114,275,723 2,952,804 2,952,804 14,102,777
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamorized gain on debt refunding(s) Nonexchange transactions Others Total deferred inflows of resources Net position: Net investment in capital assets Restricted for: Nonexpendable - endowments	91,641 314,731 .	97,257,910 107,581,053 2,952,804 2,952,804	- - - -	97,349,551 107,895,784 - 2,952,804 - - 2,952,804	2,420,779	-	3,210,070	6,379,939 - - - - - - - - -	99,701,055 114,275,723 - 2,952,804 - - 2,952,804
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamortized gain on debt refunding(s) Nonexchange transactions Others Total deferred inflows of resources Net position: Net investment in capital assets Restricted for: Nonexpendable - endowments Expendable:	91,641 314,731	97,257,910 107,581,053 2,952,804 2,952,804	-	97,349,551 107,895,784 2,952,804 2,952,804 7,841,712 23,914,750	2,420,779	-	3,210,070 - - - - - - - - - - - - - - - - - -	6,379,939	99,701,055 114,275,723 2,952,804 2,952,804 14,102,777 23,914,750
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamorized gain on debt refunding(s) Nonexchange transactions Others Total deferred inflows of resources Net position: Net investment in capital assets Restricted for: Nonexpendable - endowments Expendable: Scholarships and fellowships	91,641 314,731	97,257,910 107,581,053 2,952,804 2,952,804	-	97,349,551 107,895,784 2,952,804 - 2,952,804 7,841,712	2,420,779	-	3,210,070 - - - - - - - - - - - - - - - - - -	6,379,939 - - - - - - - - - - - - - - - - - -	99,701,655 114,275,723 2,952,804 2,952,804 14,102,777
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamortized gain on debt refunding(s) Nonexchange transactions Others Total deferred inflows of resources Net position: Net investment in capital assets Restricted for: Nonexpendable - endowments Expendable: Scholarships and fellowships Research	91,641 314,731	97,257,910 107,581,053 2,952,804 2,952,804	-	97,349,551 107,895,784 2,952,804 - 2,952,804 7,841,712 23,914,750 4,363,460	2,420,779	-	3,210,070 - - - - - - - - - - - - - - - - - -	6,379,939 - - - - - - - - - - - - - - - - - -	99,701,655 114,275,723 2,952,804 2,952,804 14,102,777 23,914,750 4,363,460
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamortized gain on debt refunding(s) Nonexchange transactions Others Total deferred inflows of resources Net position: Net investment in capital assets Restricted for: Nonexpendable: Scholarships and fellowships Research Loans	91,641 314,731	97,257,910 107,581,053 2,952,804 2,952,804	-	97,349,551 107,895,784 2,952,804 2,952,804 7,841,712 23,914,750	2,420,779	-	3,210,070 - - - - - - - - - - - - - - - - - -	6,379,939 - - - - - - - - - - - - - - - - - -	99,701,055 114,275,723 2,952,804 2,952,804 14,102,777 23,914,750
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamortized gain on debt refunding(s) Nonexchange transactions Others Total deferred inflows of resources Net position: Net investment in capital assets Restricted for: Nonexpendable - endowments Expendable: Scholarships and fellowships Research	91,641 314,731	97,257,910 107,581,053 2,952,804 2,952,804	-	97,349,551 107,895,784 2,952,804 - 2,952,804 7,841,712 23,914,750 4,363,460	2,420,779	-	3,210,070 - - - - - - - - - - - - - - - - - -	6,379,939 - - - - - - - - - - - - - - - - - -	99,701,055 114,275,723 2,952,804 2,952,804 14,102,777 23,914,750 4,363,460
Total liabilities Deferred inflows of resources: Service concession arrangements Net pension obligation Unamortized gain on debt refunding(s) Nonexchange transactions Others Total deferred inflows of resources Net position: Net investment in capital assets Restricted for: Nonexpendable - endowments Expendable: Scholarships and fellowships Research Loans	91,641 314,731	97,257,910 107,581,053 2,952,804 2,952,804	-	97,349,551 107,895,784 2,952,804 - 2,952,804 7,841,712 23,914,750 4,363,460	2,420,779	-	3,210,070 - - - - - - - - - - - - - - - - - -	6,379,939 - - - - - - - - - - - - - - - - - -	99,701,055 114,275,723 2,952,804 2,952,804 14,102,777 23,914,750 4,363,460
Total liabilities  Deferred inflows of resources: Service concession arrangements Net pension obligation Unamortized gain on debt refunding(s) Nonexchange transactions Others  Total deferred inflows of resources  Net position: Nonexpendable - endowments Expendable: Scholarships and fellowships Research Loans Capital projects	91,641 314,731	97,257,910 107,581,053 2,952,804 2,952,804 7,841,712	-	97,349,551 107,895,784 2,952,804 - 2,952,804 7,841,712 23,914,750 4,363,460 - - - 4,935,688	2,420,779	-	3,210,070 - - - - - - - - - - - - - - - - - -	6,379,939 - - - - - - - - - - - - - - - - - -	99,701,655 114,275,723 2,952,804 2,952,804 14,102,777 23,914,750 4,363,460
Total liabilities  Deferred inflows of resources: Service concession arrangements Net pension obligation Unamortized gain on debt refunding(s) Nonexchange transactions Others Total deferred inflows of resources  Net position: Net investment in capital assets Resuricted for: Nonexpendable - endowments Expendable: Scholarships and fellowships Research Loans Capital projects Debt service	91,641 314,731	97,257,910 107,581,053 2,952,804 2,952,804 7,841,712	-	97,349,551 107,895,784 2,952,804 - - 2,952,804 7,841,712 23,914,750 4,363,460 -	2,420,779	-	3,210,070 	6,379,939 - - - - - - - - - - - - - - - - - -	99,701,655 114,275,723 - 2,952,804 - - 2,952,804 14,102,777 23,914,750 4,363,460 - - 4,363,460