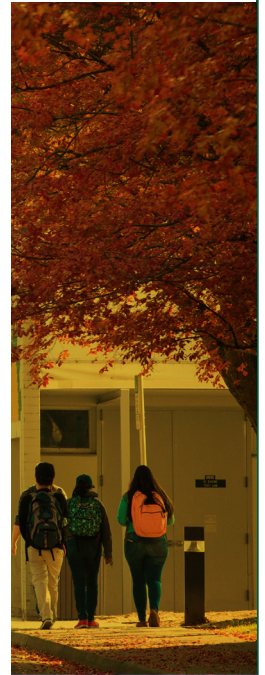


# ANNUAL REPORT

*Budget, Expenditures, and Financial Information*



California State University, Sacramento

January 2018



SACRAMENTO  
STATE

*Redefine the Possible*

# TABLE OF CONTENTS

SECTION	PAGE
<b>1. INTRODUCTION</b>	
President's Message.....	1
2017/18 Campus Operating Fund Budget Call .....	2
Glossary.....	18
2017/18 Campus Organization Charts	
<i>President's Office</i> .....	21
<i>Academic Affairs</i> .....	23
<i>Administration and Business Affairs</i> .....	27
<i>Human Resources</i> .....	30
<i>Information Resources and Technology</i> .....	32
<i>Public Affairs and Advocacy</i> .....	35
<i>Student Affairs</i> .....	37
<i>University Advancement</i> .....	41
<i>University Enterprise, Inc</i> .....	43
<b>2. UNIVERSITY BUDGET ADVISORY COMMITTEE (UBAC)</b>	
UBAC Composition and Charge .....	45
UBAC Committee Members.....	47
Budget Development Process and Timelines .....	48
Budget Bill Process and Guide .....	49
<b>3. CSU SYSTEMWIDE &amp; SACRAMENTO STATE</b>	
CSU Systemwide Enrollment Comparison by Fiscal year (chart and data) .....	52
Operating Fund Highlights of CSU by Fiscal Year .....	54
Sacramento State Enrollment Comparison by Fiscal Year (chart and data) .....	57
Operating Fund Highlights of Sacramento State by Fiscal Year .....	59
Sacramento State Operating Fund Summary by Fiscal Year.....	62
Sacramento State Operating Fund Budget by	
Fiscal Year Excluding Tuition Fee Discounts.....	63
Sacramento State Operating Fund Sources of Funds Comparison by	
Fiscal Year Two Ways (chart and data) .....	64
Sacramento State Operating Fund Sources Comparison by	
Fiscal Year Excluding Tuition Fee Discounts (chart and data).....	65
Sacramento State Operating Fund Uses of Funds Comparison by	
Fiscal Year Two Ways (chart and data) .....	67
Sacramento State Operating Fund Uses by Fiscal Year (chart and data) .....	68
Sacramento State Operating Fund Uses by	
Fiscal Year Excluding Tuition Fee Discounts (chart and data).....	70
<b>4. 2016-17 SACRAMENTO STATE OPERATING FUND</b>	
Projected Sources and Uses of Summary .....	72
Budget Allocations – Approved by the President .....	74
Sources and Uses of Funds – Budget (chart) .....	75
Divisional Baseline Allocations – Budget (chart) .....	77
Sources and Uses of Funds with Allocations Detail – Budget (data) .....	78
President's Final Budget Memo .....	79
UBAC Budget Recommendations .....	81
Chancellor's Office Budget Memo with Attachments .....	92

## **5. 2016-17 SACRAMENTO STATE OPERATING FUND**

Statement of Sources and Uses of Funds – Initial Budget.....	104
Budget Allocations – Approved by the President .....	106
Sources and Uses of Funds – Budget (chart) .....	107
Divisional Baseline Allocations – Budget (chart) .....	108
Sources and Uses of Funds with Allocation Detail – Budget (data) .....	109
Actual Expenditures (chart and data) .....	110
President’s Final Budget Memo .....	112
UBAC Budget Recommendations .....	114
Chancellor’s Office Budget Memos with Attachments.....	125

## **6. 2016-17 OPERATING FUND – DIVISIONAL ALLOCATIONS**

Divisional Allocations Summary (data and chart).....	138
Divisional Allocations Detail (data and chart) .....	140
Multi-Year Summary Detail (data) .....	142
Multi-Year Initial Baseline Budget by Division (chart with data) .....	144
Multi-Year Budget Allocations by Fiscal Year with Two Views (chart and data).....	145
Division Configuration Changes by Fiscal Year .....	147

## **7. 2016-17 OPERATING FUND – ACADEMIC AFFAIRS**

Allocations, Expenditures and Balance Available Summary (data and chart).....	149
Departmental Detail of Expenditures .....	151
Student Fees – Revenue, Expense and Fund Equity .....	154
Operating Fund Multi-Year Summary .....	156

## **8. 2016-17 OPERATING FUND – ADMINISTRATION AND BUSINESS AFFAIRS**

Allocations, Expenditures and Balance Available Summary (data and chart).....	157
Departmental Detail of Expenditures .....	159
Student Fees – Revenue, Expense and Fund Equity .....	161
Operating Fund Multi-Year Summary .....	162

## **9. 2016-17 OPERATING FUND – ATHLETICS**

Allocations, Expenditures and Balance Available Summary (data and chart).....	163
Departmental Detail of Expenditures .....	165
Operating Fund Multi-Year Summary .....	167

## **10. 2016-17 OPERATING FUND – HUMAN RESOURCES**

Allocations, Expenditures and Balance Available Summary (data and chart).....	168
Departmental Detail of Expenditures .....	170
Operating Fund Multi-Year Summary .....	171

## **11. 2016-17 OPERATING FUND – INFORMATION RESOURCES AND TECHNOLOGY**

Allocations, Expenditures and Balance Available Summary (data and chart).....	172
Departmental Detail of Expenditures .....	174
Operating Fund Multi-Year Summary .....	175

## **12. 2016-17 OPERATING FUND – PRESIDENT’S OFFICE**

Allocations, Expenditures and Balance Available Summary (data and chart).....	176
Department Detail of Expenditures .....	178
Student Fees – Revenue, Expense and Fund Equity .....	179
Operating Fund Multi-Year Summary .....	180

## **13. 2016-17 OPERATING FUND – PUBLIC AFFAIRS AND ADVOCACY**

Allocations, Expenditures and Balance Available Summary (data and chart).....	181
Departmental Detail of Expenditures .....	183
Operating Fund Multi-Year Summary .....	184

## **14. 2016-17 OPERATING FUND – STUDENTS AFFAIRS**

Allocations, Expenditures and Budget Balance Available Summary (data and chart).....	185
Departmental Detail of Expenditures .....	187
Student Fees – Revenue, Expense and Fund Equity .....	188
Operating Fund Multi-Year Summary .....	189

## **15. 2016-17 OPERATING FUND – UNIVERSITY ADVANCEMENT**

Allocations, Expenditures and Balance Available Summary (data and chart).....	190
Departmental Detail of Expenditures .....	192
Operating Fund Multi-Year Summary .....	193

## **16. 2016-17 OPERATING FUND – RESTRICTED BALANCES**

Allocations, Expenditures and Balance Available Summary (data and chart).....	194
Departmental Detail of Expenditures .....	196
Operating Fund Multi-Year Summary .....	197

## **17. 2016-17 OPERATING FUND – UNIVERSITY MANDATORY COSTS AND STUDENT SUCCESS**

Operating Fund Multi-Year Summary .....	198
All University Expenses, Purpose, and Budget List .....	199
History of all University Expenses by Fiscal Year .....	201

## **18. 2016-17 ALL FUNDS EXPENDITURES**

Total Expenditures (chart and data).....	204
--	-----

## **19. 2016-17 OTHER FUNDS - LOTTERY**

Allocations, Expenditures, and Balance Available Summary (data and chart).....	206
Departmental Detail of Expenditures .....	208

## **20. 2016-17 OTHER FUNDS – COLLEGE OF CONTINUING EDUCATION**

Allocations, Expenditures, and Balance Available Summary (data and chart).....	210
Detail of Expenditures .....	212
Allocations, Expenditures and Balance Available Summary – Campus Partner Funds (data and chart).....	213
Detail of Expenditures – Campus Partner Funds .....	215



**21. 2016-17 OTHER FUNDS – HOUSING AND RESIDENTIAL LIFE**

Revenue and Expenditure Summary (data and chart) .....216

Maintenance and Repair Fund and Miscellaneous Trust Funds Details .....218

**22. 2016-17 OTHER FUNDS – PARKING**

Revenue and Expenditure Summary (data and chart) .....219

Maintenance and Repair Fund and Transportation Fee Summary .....221

**23. 2016-17 OTHER FUNDS – STUDENT HEALTH CENTER**

Revenue and Expenditure Summary (data and chart) .....222

Facilities Fund and Miscellaneous Trust Funds Summary .....224

**24. OTHER – CONSTRUCTION PROJECTS**

Five Year Capital Improvement Program Summary 2016/17 to 2020/21 .....226

Sacramento State Funded Capital Improvement Program.....229

State Funded Buildings Fact Sheet.....231

Nonstate Funded Capital Projects/SRB Program Requirements .....232

Nonstate Bond Funded Capital Project Flowchart .....233

Sacramento State Nonstate Funded Capital Improvement Program .....234

**25. OTHER – DEFERRED MAINTENANCE AND CAPITAL PROJECTS**

Deferred Maintenance Projects by Years .....235

Five Year Deferred Maintenance Plan .....237

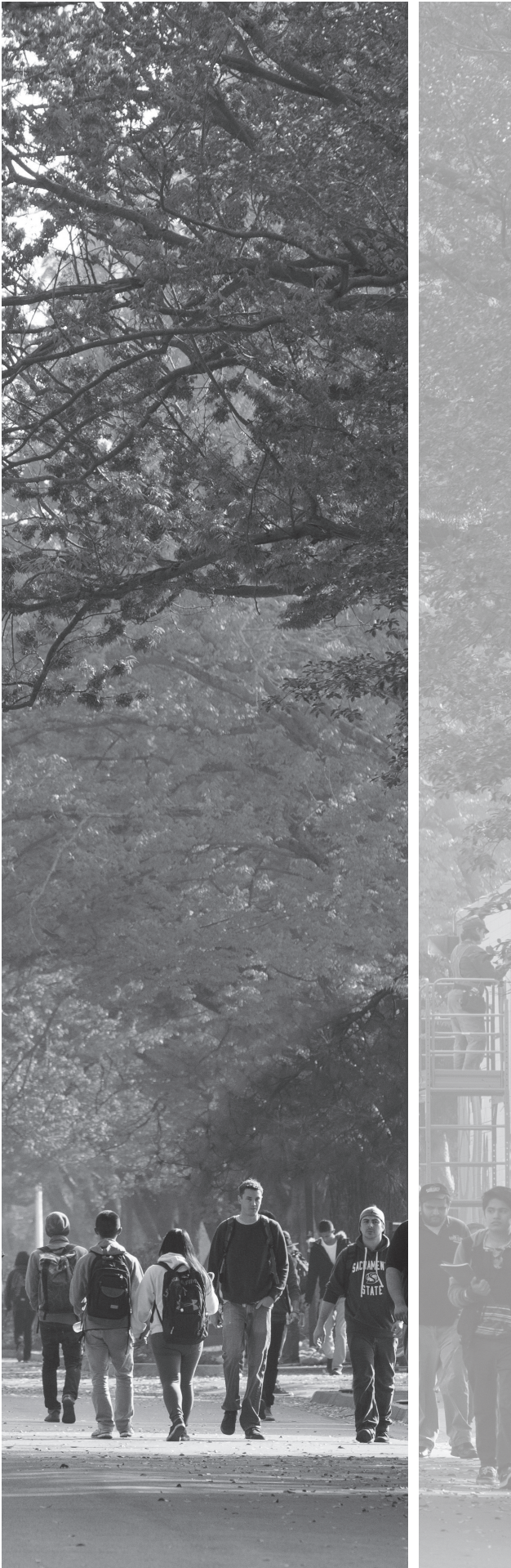
Explanation for Unspent Deferred Maintenance .....256

**26. OTHER – UNIVERSITY FINANCIAL STATEMENTS**

Changes to Reporting Requirements .....257

Auxiliary Schedule of Revenues, Expenditures and Changes in Net Position –  
Working Papers .....258

Auxiliary Schedule of Net Position – Working Papers.....259



# 1. INTRODUCTION



**California State University, Sacramento**  
**Office of the President**  
6000 J Street • Sacramento Hall 206 • Sacramento, CA 95819-6022  
T (916) 278-7737 • F (916) 278-6959 • [www.csus.edu](http://www.csus.edu)

## President's Message

The Annual Report for Budget, Expenditures and Financial Information is now available. The annual report demonstrates our ongoing commitment to adding more course sections, hiring more faculty, investing in student success initiatives, and improving campus safety.

The Operating Fund budget for 2017-18 was \$319,799,837. We saw an approximate \$21,700,000 increase from the 2016-2017 budget allocation. The increase provided approximately \$12,200,000 in state appropriations and approximately \$9,500,000 in tuition fee revenue which was primarily due to the tuition fee increase of five percent. We received state appropriation enrollment growth funding of one percent in resident FTES (240 FTES) and added \$3,000,000 to the campus' State University Grant (SUG) pool of student aid funds, which brings that total up to almost \$46,800,000. We re-established a University Central Baseline Reserve of approximately \$2,446,000 in preparation for an uncertain financial future.

As for the other sources of funds, we continue to transform our campus with the construction of a new parking structure and student housing – providing much needed living and parking space for our students. The University Union expansion is underway, and I look forward to the much needed renovations and growth that will provide improved space for our students to student, eat, relax, and collaborate. We broke ground on the new Science Complex in the fall, and it is rapidly growing by the day. We are finalizing improvements on our Downtown location with the goal of opening the doors later this spring. All of these expansions will improve access and promote collaborative learning opportunities.

A complex budget of this size is never easy to manage, and I appreciate the efforts of those across campus in planning, managing, and collaborating to ensure our budget works for Sacramento State. I especially want to thank the budget staff in Administration and Business Affairs and the University Budget Advisory Committee for their dedication and care of our budget. Maintaining a balanced budget would be impossible without their guidance and expertise.

We remain committed to student success and our graduation imperatives, and we will continue to make progress on our imperatives for student success as we move toward a new budget cycle. We will also continue to be proactive in our future financial planning.



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February 3, 2017

## MEMORANDUM

TO: Provost Ching-Hua Wang  
Vice President Ming-Tung "Mike" Lee  
Vice President Phil Garcia  
Vice President Christine Lovely  
Interim Vice President Christine Miller  
Vice President Edward Mills  
Vice President Vince Sales  
Chief of Staff, Lisa Cardoza  
Interim Athletics Director, John Volek

FROM: Robert S. Nelsen  
President

A handwritten signature in blue ink that reads "Robert S. Nelsen".

SUBJECT: Campus Operating Fund Budget Call for Fiscal Year 2017/18

I am hereby requesting that each division completes the 2017/18 Campus Operating Fund budget based upon the budget assumptions and scenarios recommended by the University Budget Advisory Committee (UBAC). These assumptions, along with an overview of the State and campus' fiscal outlook, are included. Instructions and forms for completion are included as supplemental attachments. Please use them to complete the division's responses and submit all necessary documents to the University Budget Office by **Friday, March 31, 2017**. For assistance in completing the budget requests, please contact Norman Kwong, Interim Budget Officer.

### **Governor's Proposed Budget**

The Governor's proposed 2017/18 budget includes an ongoing increase of \$157.2 million in the California State University's (CSU) General Fund. This amount includes the initial \$132.2 million general augmentation plus \$26 million as the final installment for phasing out the Middle Class Scholarship program. The augmentation will support CSU operations. The \$157.2 million is less than the trustees' budget request of \$343.7 million leaving a shortfall of \$186.5 million. This shortfall will hinder student access, quality, and achievement at the CSU. The budget will not cover all necessary costs making it difficult for our campus to further our student success and graduation initiatives.

### **The Effect of the Governor's Proposed Budget on Sacramento State**

For the new fiscal year, the campus' enrollment target for resident students will continue at 22,972 Full-time Equivalent Students (FTEs), which is the same campus target as in 2016/17 fiscal year. This target is 0.6% FTEs above the Chancellor's Office resident target. When combining the existing revenue from



current enrollment with rising mandatory costs, compensation increases, and operational expenses, it results in a deficit. Since these initial forecasts contain various assumptions, some changes will occur.

### **Budget Call**

As we proceed with the Science II building, the campus will be allocating one-time reserves for this project. Of the existing \$23 million in central reserves, \$20 million will be set aside for the campus' contribution towards the project, including contingencies. This expenditure will leave a very small balance for campus emergencies or unanticipated expenses. Our goal is to raise funds through personal and corporate donations for Science II, which would replenish some if not all of our reserves. This reprioritization of reserves for Science II will require the campus to delay campus-wide one-time projects.

Because we will not be able to dip into our reserves and because of the expected shortfall in the State's allocations, in the upcoming 2017/18 fiscal year, divisions must be prepared to contend with significant budgetary challenges. Therefore, we are asking the divisions to prepare for two budget scenarios:

- a 4.9% reduction (\$7,126,200 million deficit) as a worst case scenario, and
- a 1.6% reduction (\$2,309,200 million deficit) as an alternative scenario.

When developing budget plans, divisions should focus on the Four Imperatives, which include 1) reducing time to degree, 2) diversity, inclusion and equity, 3) philanthropic giving, and 4) community involvement and collaboration as well as the safety and welfare of our students, faculty and staff. Given the limited resources, divisions should be innovative, collaborative, communicative, and strategic about using existing resources to meet these campus-wide priorities while addressing the expected shortfall. Divisional resources to mitigate reductions can include other non-Operating Funds that are available and appropriate to use (an "all funds" approach).

As in the past, no General Operating Fund budget lines are exempt from review or change, including the All University Expense budget lines. In order to make optimal use of resources, it is critical that we identify one-time expenditure needs from on-going baseline costs and that we manage both strategically.

### **Budget Planning Assumptions and Scenarios**

In concurrence with the University Budget Advisory Committee recommendation, as noted above, the 2017/18 Annual Budget Call requests division heads to address the two reduction scenarios (4.9% and 1.6%).

The planning assumptions details are as follows:

- For the reductions in budget, include changes or shifts in the division's staffing levels or operating expenditures for each scenario.
- Review the division's other sources of funds (report attached) to determine how they can be used to mitigate reductions. Be careful to follow the appropriate fund rules regarding uses.
- Review the division's carry forward balances and use them strategically.
- At this time, the campus does not have any central reserves for one-time projects. If you want to list divisional projects that require future funding (either internally within the division or via other sources) for informational purposes only, please use the One-time Projects List.
- The resident student enrollment target is 22,972 FTES with the expectation that our campus will reach this enrollment target. Non-resident student enrollment will not grow significantly because



our focus will remain on resident enrollment. Still, divisions must plan to serve both the enrolled resident and non-resident student populations.

- Mandatory costs for campus obligations such as health and dental benefits will remain constant.
- Increases in All University Expenses are derived from the same general available funds as divisional funding. As All University Expenses' requests increase, the deficit will grow for the divisions.
- The campus imperatives as well as safety and health serve as general guidelines for planning and allocating the 2017/18 resources and for identifying baseline budget changes.
- Narratives should articulate assumptions, priorities, and strategies to address the topics noted on the "Required versus Applicable" form. Given the reduction scenarios, it will be important to ***indicate what the division will stop doing because less funding is available.***
- Divisions must develop a balanced budget and operate within the resources below:
  - 2017/18 Operating Fund Budget Scenario,
  - 2017/18 All University Expenditure Line Items,
  - 2017/18 One-time Projects List (Informational Item only),
  - 2016/17 Unspent Carry Forward Funds, and
  - The division's special funding sources such as Lottery, Miscellaneous Course Fees, charges for services, and other similar sources of funding (a list is included and is to be used to identify how the division will utilize them to meet the division's mission while helping students graduate in a timely fashion).

The budget call request requires entering data into the EXCEL and Word forms. The call instructions and forms are attached. Norman Kwong, the Interim Budget Officer, and his staff are prepared to assist you with questions you may have about completing the budget call.

As additional information on the state, CSU and the campus budget becomes available, I will provide updates to incorporate changes into the budget planning process. Divisions are responsible for informing their departments of the latest developments and budget updates as they unfold. I look forward to working with you and the University Budget Advisory Committee to develop a balanced budget while preserving the gains we have made in improving graduation rates and making our campus inclusive for all.

#### Attachments

- c. University Budget Advisory Committee
  - Budget Planning & Administration
  - Stacy Hayano, Acting Vice President and CFO

## What is required for the FY 2017/18 budget call submission?

	Report or form name	Why it's useful
REQUIRED	Scenario Worksheets	Details prior year data vs. projected year data
	Carry Forward Plans	Projects the division's carry forward balance and provides details of the division's carry forward plans.
	Baseline Augmentations or Reductions Implemented	Details the colleges/program centers and departmental baseline augmentations or reductions by expenditure category and FTE
	Impacts to Divisions	Provides additional feedback regarding budget priorities.  Note: The tab for short-term strategic funding requests has been eliminated. The majority of short-term funds are expected to be dedicated towards the upcoming Science II building, along with current strategic initiatives (e.g. four year graduation rates).
	All University Expenses (AUE) (for those divisions that manage AUE)	Provides budget requests to cover expenses that affect the entire university.  For those divisions that do not have an AUE, the generic form is provided in case a new AUE is requested.
	Division Narratives	Provide a rationale for your budget request as it relates to the following items: <ul style="list-style-type: none"> <li>• Based on the scenario, indicate how your division will utilize existing resources (including other funding sources) to promote and make progress on the four imperatives (1. Reducing time to degree, 2. Diversity, Inclusivity, and Equity, 3. Philanthropic giving, 4. Community involvement and collaboration)</li> <li>• What new actions or innovative ideas will you implement to meet or further the imperatives, which directly affect your division, while making budget reductions at the same time?</li> <li>• What measures will adopt to ensure divisional safety and how will it be funded?</li> <li>• If FTES increases beyond the target (while headcount remains the same), how will it impact your division and what will you do to support the growth?</li> <li>• What will your division stop doing in order to make the necessary reductions?</li> </ul>
APPLICABLE	One Time Project List	This form is for informational purposes only.  The majority of one-time funds are expected to be dedicated towards the upcoming Science II building, along with current strategic initiatives (e.g. four year graduation rates).

## Annual Budget Call – Data Input Instructions

Instructions for keying data into the “**Scenario**” EXCEL spreadsheet for your division:

“**Summary**” Tab – Start at this page and complete the sections in “green:”

- Sources (Budget) section – complete your “2016-17 Projected Budget Info” with the appropriate budget data which will provide you with an estimated Carry Forward amount for 2016-17 fiscal year. Do not include budget amounts for All University Expenses. Review your Scenario adjustment total(s) to adjust your targeted amounts for Expense Details by Program Ctr page(s).  
Optional: You may enter an amount on the row for “Revenue Transfers from Other Funds,” but must specify in the comments the funds involved. This may not be applicable to your division, and is subject to individual fund restrictions.
- Uses (Expenditures) section – This section will automatically populate as you enter information into the “detail” page.  
Optional: You may enter an amount on the row for “Expenditure Transfers to Other Funds,” but must specify in the comments the funds involved. This may not be applicable to your division, and is subject to individual fund restrictions.
- Budget Balance Available section – Enter data into the “green” Year-End Encumbrance cell ONLY. The other sections will automatically populate as data is entered on the “detail” page.

**Expense Details by Program Ctr** Tab(s) – complete the “green” sections only

- Enter your “Projected Expenditures 2016-17 Current Year” totals for both FTE (salary categories) and \$ amounts by category. Include all fiscal year operating fund expenditures except benefits (unless the cost is funded by the unit(s) and not the benefit pool). Exclude costs for All University Expenses.
- Under the Scenario 1 and 2 Adjustments column, enter the changes for both \$ and FTE amounts. The sum of your changes by department and category must equal the total amount for each scenario. Given our current assumptions, divisions must submit scenarios that achieve 1.6% and 4.9% reductions for 2017-18. Scenario amounts are listed under the “Summary” tab.

Instructions for entering data into the “**AUE**” or All University Expenses spreadsheet

- Enter the CY (Current Year) Projected Expenses for 2016-17.
- Enter NY (New Year) Budget Requested amount for the 2017-18 fiscal year.
- The AUE Description column has been pre-populated. The description in this cell will be published in the Annual Report; please update any changes to the AUE description as necessary. If the cell is updated, please indicate if the AUE Description has been revised by selecting “Y” in the Description Updated column; it will default to “N”.
- For any new AUE requests, you will need to populate the cell in the “Description” column with the new AUE’s purpose.
- If requesting an increase to an AUE, please provide an explanation for the increase in the comments column.
- Comments for any of the AUEs can be entered into the “Comments” column. These comments will not be published in the Annual Report but will be viewable by UBAC.

Instructions for entering data onto other EXCEL and Word forms:

- “2016-17 Baseline Changes Implemented” - List your program center and departmental baseline changes by expenditure category and position FTE.

## Annual Budget Call – Data Input Instructions

- “Division Carry Forward Expenditure Plan” – Project your 2016-17 carry forward balance by completing the table at the top of the page. Next, explain the status of your carry forward funds as well as your plan for utilizing the funds by answering the questions listed on the form. The Chancellor’s Office will be reviewing the campus carry forward fund balances. Accurate documentation of planned expenditures for carry forward funds by divisions will yield a plan that can be communicated to the Chancellor’s Office for optimal usage of campus resources.
  - Review Campus Carry Forward policy at:
    - <http://www.csus.edu/umannual/admin/adm-0159.htm>
  - Review CSU Carry Forward Funds Policy
    - <https://csyou.calstate.edu/Policies/icsuam/FinalPDF/Section%202000%20PDF/Section2000.pdf>
- “One-Time Projects List” – This form is for informational purposes only. Since most of the campus’ central reserves are designated for the Science II building and current strategic initiatives (e.g. four year graduation rates), divisions may list any one-time projects that are either internally funded by the division or funded by other sources.
- “Impacts to Divisions Scenarios” – To gain additional feedback on divisional effects for the 2017-18 fiscal year. Complete the form by listing the information requested to achieve targeted scenario amounts by prioritizing your changes and by listing the impacts to the divisions; as noted on the spreadsheet for the 1.6% and 4.9% reduction scenarios. You may include both reductions and additions to expenses, but the net must equal the change \$ amount for the scenario. The tab for short-term strategic funding requests has been eliminated, for reasons described in the previous bullet.
- Narrative – When writing your divisional narrative, please refer to the “Required vs Applicable” form. This form will provide you with all the topics you should address in your narrative.

## 2017/18 Annual Budget Call - Budget Planning Scenarios

### Divisional Categories

	<b>2016-17 Initial Baseline</b>
Academic Affairs	\$97,455,429
Administration & Business Affairs	\$16,075,903
Student Affairs	\$12,365,618
Information Resources & Technology	\$7,487,006
University Advancement	\$3,437,530
Athletics	\$3,124,619
Human Resources	\$2,081,513
President's Office	\$1,550,769
Public Affairs & Advocacy	\$1,525,366
	<b>\$145,103,753</b>

<b>Scenario #1</b>		<b>Scenario #2</b>	
Scenario #1 Percentage	Scenario #1 Amount	Scenario #1 Percentage	Scenario #1 Amount
-4.90%	(4,775,316)	-1.60%	(1,559,287)
-4.90%	(787,719)	-1.60%	(257,214)
-4.90%	(605,915)	-1.60%	(197,850)
-4.90%	(366,863)	-1.60%	(119,792)
-4.90%	(168,439)	-1.60%	(55,000)
-4.90%	(153,106)	-1.60%	(49,994)
-4.90%	(101,994)	-1.60%	(33,304)
-4.90%	(75,988)	-1.60%	(24,812)
-4.90%	(74,743)	-1.60%	(24,406)
	<b>(7,110,084)</b>		<b>(2,321,660)</b>



## Impact to Divisions

2017/18 Annual Budget Call - Scenario #1:					
Note: You may enter both reductions and additions to expenses, but the NET of these amounts must total the scenario change amount.					
Division:					
% Change:		-4.90%			
Change Amt:		(see Divisional Changes tab)			
# of REDUCED positions or other needs (supplies, equipment, etc.)	Indicate either Vacant (V) or Filled (F)	\$ amount due to changes	Rank your priority of reductions	Indicate divisional impacts (e.g. how will your operations be affected or improved by these changes, reasons for changes, how will it meet the campus' goals or anticipated accountability measures, etc.)	
Total Reductions:		-			
# of ADDITIONAL positions or other needs (supplies, equipment, etc.)	Indicate either Vacant (V) or Filled (F)	\$ amount due to changes	Rank your priority of additions	Indicate divisional impacts (e.g. how will your operations be affected or improved by these changes, reasons for changes, how will it meet the campus' goals or anticipated accountability measures, etc.)	
Total Additions:		-			
Total Changes:		-	(This amount should equal the "Change Amount" for the scenario)		

Impact to Divisions

<b>2017/18 Annual Budget Call - Scenario #2:</b>				
<b>Note: You may enter both reductions and additions to expenses, but the NET of these amounts must total the scenario change amount.</b>				
<b>Division:</b>				
<b>% Change:</b>	-1.60%			
<b>Change Amt:</b>	(see Divisional Changes tab)			
<b># of REDUCED positions or other needs (supplies, equipment, etc.)</b>	<b>Indicate either Vacant (V) or Filled (F)</b>	<b>\$ amount due to changes</b>	<b>Rank your priority of reductions</b>	<b>Indicate divisional impacts (e.g. how will your operations be affected or improved by these changes, reasons for changes, how will it meet the campus' goals or anticipated accountability measures, etc.)</b>
Total Reductions:		-		
<b># of ADDITIONAL positions or other needs (supplies, equipment, etc.)</b>	<b>Indicate either Vacant (V) or Filled (F)</b>	<b>\$ amount due to changes</b>	<b>Rank your priority of additions</b>	<b>Indicate divisional impacts (e.g. how will your operations be affected or improved by these changes, reasons for changes, how will it meet the campus' goals or anticipated accountability measures, etc.)</b>
Total Additions:		-		
<b>Total Changes:</b>		-	(This amount should equal the "Change Amount" for the scenario)	

**Division of XYZ**  
Annual Budget Call Summary  
for 2017-18

	2015-16 Actual		2016-17 Projected		2017-18 Scenario 1 Adjustments		2017-18 Scenario 2 Adjustments		Comments (Optional)
<b>Prior Year Carry Forward Balance</b>	\$84,589		\$246,527						
<b>Effective Percentage Adjustment:</b>					<b>-4.90%</b>		<b>-1.60%</b>		
<b>Sources (Budget)</b>	<b>Budget Info</b>		<b>Budget Info</b>		<b>Budget Info</b>		<b>Budget Info</b>		
Initial Allocations*	\$1,900,000		\$1,950,000		(\$95,550)		(\$31,200)		
Prior Year Encumbrance Allocations*	\$60,000		\$50,000						
One-Time Allocations from Univ Reserves	\$100,000		\$25,000						
Centrally Funded Compensation Increases	\$50,000		\$60,000						
CO Cash Posting Orders	\$0		\$0						
Release Time	\$0		\$0						
Miscellaneous Budget Transfers	(\$10,000)		(\$15,000)						
Revenue from Various Sources	\$30,000		\$35,000						
Revenue Transfers from Other Funds (see below)**					\$15,000		\$12,000		
<b>Total Sources (Budget)</b>	<b>\$2,130,000</b>		<b>\$2,105,000</b>		<b>(\$80,550)</b>		<b>(\$19,200)</b>		
<b>Expenses</b>	<b>FTE</b>	<b>Expenses</b>	<b>FTE</b>	<b>Expenses</b>	<b>FTE</b>	<b>Expenses</b>	<b>FTE</b>	<b>Expenses</b>	
Program Center A	18.00	\$1,208,833	19.25	\$1,289,000	-0.25	(\$19,500)	-0.75	(\$18,500)	
Program Center B	8.34	\$505,943	8.50	\$476,000	0.00	(\$6,000)	0.00	\$0	
Program Center C	0.70	\$156,819	1.00	\$160,000	0.00	(\$20,000)	0.00	\$0	
Expenditure Transfers to Other Funds (see below)**						(\$35,050)		(\$700)	
<b>Total Expenses</b>	<b>27.05</b>	<b>\$1,871,595</b>	<b>28.75</b>	<b>\$1,925,000</b>	<b>-0.25</b>	<b>(\$80,550)</b>	<b>-0.75</b>	<b>(\$19,200)</b>	
<b>Budget Balance Available</b>									
Prior Year Carry Forward Balance	\$84,589		\$246,527						
Current Year Sources (Budget)	\$2,130,000		\$2,105,000		(\$80,550)		(\$19,200)		
Expenses	(\$1,871,595)		(\$1,925,000)		\$80,550		\$19,200		
Year-End Encumbrances	(\$96,467)		(\$100,000)						
<b>Budget Balance Available</b>	<b>\$246,527</b>		<b>\$326,527</b>		<b>\$0</b>		<b>\$0</b>		

\*2016-17 initial budget information pre-filled by BPA per allocation memos to divisions

\*\*This year, the campus will begin integrating other funds (i.e. NOT just fund MDS01) into the Budget Call. If your division intends to mitigate MDS01 budget reductions by utilizing other funds, you may enter revenues to be transferred into MDS01 (only allowed in certain instances) or expenditures to be transferred out of MDS01. In either case, you are required to list the fund names in the comments column. Include a separate attachment if necessary, to explain transfers from/to multiple funds.

**Division of XYZ**  
Annual Budget Call  
for 2017-18

filled out by BPA

filled out by the division

Program Center>Department>Exp Type	2015-16 Prior Year Expenses		2016-17 Current Year Projected Expenses		2017-18 Scenario 1 Adjustments		2017-18 Scenario 2 Adjustments		Comments (optional)
	FTE	\$	FTE	\$	FTE	\$	FTE	\$	
Program Center A	18.00	\$1,208,833	19.25	\$1,289,000	-0.25	-\$19,500	-0.75	-\$18,500	
Department 1	17.00	\$1,023,360	18.25	\$1,095,000	-0.25	-\$19,500	-0.75	-\$18,500	
MPP Salaries	2.00	\$193,728	2.25	\$225,000					
Faculty Salaries	10.00	\$487,000	11.00	\$520,000					
Staff Salaries	5.00	\$273,000	5.00	\$275,000	-0.25	-\$10,000	-0.75	-\$9,500	
Student Asst Salaries		\$34,150		\$35,000					
Operating Expenses	0.00	\$35,482		\$40,000		-\$9,500		-\$9,000	
Department 2	0.00	\$132,772	0.00	\$134,000	0.00	\$0	0.00	\$0	
MPP Salaries									
Faculty Salaries									
Staff Salaries									
Student Asst Salaries		\$5,508		\$6,000					
Operating Expenses	0.00	\$127,264		\$128,000					
Department 3	1.00	\$52,701	1.00	\$60,000	0.00	\$0	0.00	\$0	
MPP Salaries									
Faculty Salaries									
Staff Salaries	1.00	\$47,000	1.00	\$50,000					
Student Asst Salaries									
Operating Expenses	0.00	\$5,701		\$10,000					
Program Center B	8.34	\$505,943	8.50	\$476,000	0.00	-\$6,000	0.00	\$0	
Department 4	4.00	\$195,011	3.50	\$166,000	0.00	-\$6,000	0.00	\$0	
MPP Salaries	1.00	\$70,000	1.00	\$65,000					
Faculty Salaries									
Staff Salaries	3.00	\$125,000	2.50	\$100,000		-\$6,000			
Student Asst Salaries		-\$120							
Operating Expenses	0.00	\$131		\$1,000					
Department 5	4.34	\$310,932	5.00	\$310,000	0.00	\$0	0.00	\$0	
MPP Salaries	1.00	\$89,000	1.00	\$95,000					
Faculty Salaries	0.00	\$35,000	1.00	\$40,000					
Staff Salaries	3.34	\$141,494	3.00	\$125,000					
Student Asst Salaries									
Operating Expenses	0.00	\$45,438		\$50,000					
Program Center C	0.70	\$156,819	1.00	\$160,000	0.00	-\$20,000	0.00	\$0	
Department 6	0.70	\$156,819	1.00	\$160,000	0.00	-\$20,000	0.00	\$0	
MPP Salaries									
Faculty Salaries									
Staff Salaries	0.70	\$40,765	1.00	\$45,000		-\$10,000			
Student Asst Salaries		\$65,688		\$65,000		-\$10,000			
Operating Expenses	0.00	\$50,365		\$50,000					
<b>Grand Total</b>	<b>27.05</b>	<b>\$1,871,595</b>	<b>28.75</b>	<b>\$1,925,000</b>	<b>-0.25</b>	<b>-\$45,500</b>	<b>-0.75</b>	<b>-\$18,500</b>	

### New Department (optional)

Annual Budget Call  
for 2017-18

If you have any new departments, you may add their data below. E-mail the spreadsheet to the Budget Office and we will insert the departments into the main spreadsheet. The Budget Office will then e-mail the spreadsheet back to you, so you may continue projections with accurate totals.

Program Center>Department>Exp Type	2015-16 Prior Year Expenses		2016-17 Current Year Projected Expenses		2017-18 Scenario 1 Adjustments		2017-18 Scenario 2 Adjustments		Comments (optional)
	FTE	\$	FTE	\$	FTE	\$	FTE	\$	
ABC (Program Center Name)			0.00	\$0	0.00	\$0	0.00	\$0	
123 (Department Name)			0.00	\$0	0.00	\$0	0.00	\$0	
MPP Salaries									
Faculty Salaries									
Staff Salaries									
Student Asst Salaries									
Benefits									
Operating Expenses									
ABC (Program Center Name)			0.00	\$0	0.00	\$0	0.00	\$0	
123 (Department Name)			0.00	\$0	0.00	\$0	0.00	\$0	
MPP Salaries									
Faculty Salaries									
Staff Salaries									
Student Asst Salaries									
Benefits									
Operating Expenses									
ABC (Program Center Name)			0.00	\$0	0.00	\$0	0.00	\$0	
123 (Department Name)			0.00	\$0	0.00	\$0	0.00	\$0	
MPP Salaries									
Faculty Salaries									
Staff Salaries									
Student Asst Salaries									
Benefits									
Operating Expenses									



All University Expense (AUE) Request

All University Expenses	Class	CY Budget 2016/17	CY Projected Expenses 2016/17	NY Budget Requested 2017/18	Difference	AUE Description	Description Updated (Y/N)	Comments*
Add Division Name								
Add AUE Name		-			-		N	
Add AUE Name		-			-		N	
Add AUE Name		-			-		N	
Total All University Expenses		-			-			
* If requesting an increase, please provide an explanation								
AUE Class must be used on all AUE transactions; including budgets and actuals								

[illegible]

Division Name: \_\_\_\_\_

By Program Center/College/Department, list any reductions or augmentations that occurred for 2016-17  
Show augmentations as positive amounts and reductions as negative amounts

<i>Program Center/College</i>	<i>Department</i>	<i>Expenditure Change Category (e.g. Position Classification, Equipment, Software, etc.)</i>	<i>Position FTE (positive or negative)</i>	<i>\$ Amount (positive or negative)</i>
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<i>Program Center/College</i>	<i>Department</i>	<i>Expenditure Change Category (e.g. Position Classification, Equipment, Software, etc.)</i>	<i>Position FTE (positive or negative)</i>	<i>\$ Amount (positive or negative)</i>
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<i>Program Center/College</i>	<i>Department</i>	<i>Expenditure Change Category (e.g. Position Classification, Equipment, Software, etc.)</i>	<i>Position FTE (positive or negative)</i>	<i>\$ Amount (positive or negative)</i>
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		TOTAL BASELINE CHANGES:	0.00	\$0.00
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		TOTAL BASELINE CHANGES:	0.00	\$0.00
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		TOTAL BASELINE CHANGES:	0.00	\$0.00
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One-Time Project List (Informational Purposes Only)					

	For Major Projects over \$50K
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Division Name: \_\_\_\_\_

Since the majority of existing central campus reserves are earmarked for the Science II building, the university will not be able to distribute one-time project funds. Therefore, if divisions want to list future one-time projects that are self-funded from their internal funds or through other funding sources, they can be listed on this sheet for informational purposes only.

							<i>Identify \$ Amount in Fiscal Year</i>		
Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	2017-18	2018-19	2019-20
						TOTAL:	\$0.00	\$0.00	\$0.00

## DIVISION CARRY FORWARD EXPENDITURE PLAN

Division Name:	
2015/16 Ending Carry Forward Balance:	
Plus Projected 2016/17 Total Budget:	
Less Projected 2016/17 Total Expenditures:	
Equals Projected 2016/17 Budget Balance Available:	

The university has a carry forward limit on General Operating Funds that has been instituted by the Chancellor's Office. See policy on the link:

<http://www.csus.edu/umannual/admin/UniversityReservesandAllocationofCarry-ForwardFunds.htm>

Identify how your division's 2016/17 projected carry forward funds will be expended in the 2017/18 fiscal year. List both the short-term and long-term expenditure plans and describe the relationship between divisional deficits and carry forward funds with regard to strategies for the future while striving to achieve division/strategic objectives. In addition to the above please address the following questions in your narrative:

1. Explain how your division got to the carry forward balance that it's currently holding?
2. In reviewing your historical carry forward balances, please explain why it has changed over the years (e.g. grow over time)?
3. What is your ideal carry forward amount (% of baseline or \$\$ amount)?
4. What is your plan to spend down your carry forward funds (short term and long term (over 3 years) assuming the current budget status?
5. What is your plan to build a carry forward to meet your needs.

**GLOSSARY**  
as of 11/28/16

Term	Definition
<b>ALLOCATION</b>	A distribution of funds or an expenditure limit established for an organizational unit or function.
<b>ALL UNIVERSITY EXPENSES (AUE)</b>	Budget that is allocated to a division to cover expenditures that are restricted to a specific type of expense and cannot be used for any other purpose. Costs are ongoing in nature and have university wide implications that are beyond the normal scope of operations for any one division, program center, or department. Due to the nature of the expense, the division has very little control over the expenditures (e.g. utility or insurance premium costs). Permanent salaried positions should not be included in this category because these costs are controllable by the division.
<b>APPROPRIATION</b>	An authorization to make expenditures or incur liabilities from a specific fund source. The University receives a General Fund appropriation annually from the State of California. Appropriations made by other legislation are generally available for three years, unless otherwise specified, and appropriations stating "without regard to fiscal year" (continuous appropriations) shall be available from year to year until expended. Legislation or the California Constitution can provide continuous appropriations, and the voters can also make appropriations.
<b>BASELINE BUDGET</b>	At Sacramento State, a 'Baseline Budget' is the amount of University's General Operating Fund budget that is the permanent funding base for a Division or a Line Item. Since we budget incrementally, baseline budgets can be adjusted at the beginning of the budget year for program or funding changes, and in the middle of the budget year for items such as salary increase actions. The baseline <i>excludes</i> any one-time funds made available to the organizational unit or line item (i.e., prior year carry forward or fiscal year funding such as an allocation from the University Reserve).
<b>BEGINNING BUDGET OR INITIAL BUDGET BUDGET</b>	This is the baseline budget from the prior year plus any baseline changes that are part of the initial budget. Includes permanent changes and allocations only; does not include any one-time funds.
<b>BUDGET ACT</b>	A plan of operation expressed in terms of financial or other resource requirements for a specified period of time. At Sac State, we have annual operating budgets, and make <i>incremental</i> budget changes at the Division level. We also <i>decentralize</i> the budget management responsibilities.
<b>BUDGET LINE ITEM</b>	An annual statute (law) authorizing State departments to expend appropriated funds for the purposes stated in the Governor's Budget and amended by the Legislature.
<b>BUDGET BALANCE AVAILABLE (BBA)</b>	Specific funding line in a budget that is identified separately. Often used in conjunction with a category referred to as 'All University Expenses' or 'Mandatory Expenses' such as 'Benefits Costs', 'Vehicle Insurance' or 'Utilities'. It could also refer to a Program Center (College of Arts and Letters, Library, or Enrollment Services, for example).
<b>CARRY FORWARD FUNDS</b>	Formulaic calculation which identifies the unused portion of the budget at the division, program center, or department level. The calculation takes the budget less expenditures less encumbrances to arrive at the balance available for a specific period of time.
<b>DECENTRALIZED BUDGETING</b>	Non-recurring funds that are used in the current fiscal year. These funds are not permanent or ongoing.
<b>DEFICIT</b>	Management of allocated resources are delegated along organizational lines from the president to the provost/vice presidents, to colleges/program center managers, to departments.
<b>ENCUMBRANCE</b>	An excess of expenditures over revenues during an accounting period.
<b>EXPENDITURE</b>	The commitment of part or all of an appropriation by a governmental unit for goods and services not yet received. These commitments are expressed by such documents as purchase orders, contracts, and future salaries, and cease to be encumbrances when they are paid or otherwise canceled.
<b>FEE WAIVER</b>	Where accounts are kept on a cash basis, the term designates only actual cash disbursements. For individual departments, where accounts are kept on an accrual or a modified accrual basis, expenditures represent the amount of an appropriation used for goods and services ordered, whether paid or unpaid.
<b>TUITION OR FEES</b>	Programs authorized by the CSU Trustees or the State of California to excuse identified students from paying all or part of registration fees due to the University. Examples of fee waiver include: employee fee waivers, 60+ fee waivers, veterans fee waivers, etc.
	Student fees are governed by CSU Trustee Policy (Executive Order 1054). Trustees set the State Tuition Fees and the Non-Resident Tuition Fee, and delegate to the campus the authority to propose and establish other mandatory and non-mandatory student fees. Such fees include miscellaneous course fees, student body fees (ASI), and fees for student union, parking, instructionally related activities, recreation, continuing education, health services, transcripts and the like. Mandatory fees are collected at time of registration from all enrolled students who do not have a fee waiver. Non-mandatory (user) fees are collected from students who use the service provided. Revenues from the State University Fee, Non-Resident Tuition and some miscellaneous fees are included in the campus budget under "Sources of Funds". The use of other student fees are designated at the time they are established (student body fee, university union, parking, housing, etc.).



# GLOSSARY

as of 11/28/16

Term	Definition
<b>FTES</b>	Full-Time Equivalent Students. This is a calculation taking the total units enrolled per semester and dividing it by 15 units for undergraduate students or 12 units for graduate students. Prior to 2006/07, the FTES calculation for all students was based on 15 units. The 2006/07 change in the calculation is referred to as ' <b>rebenched</b> ' FTES. Although the FTES calculation was rebenched at the start of 2006/07, no additional funds were allocated to the CSU or to the campuses for rebenched FTES generated prior to the 2006/07 enrollment growth.
<b>FTES - Budgeted FTES</b>	The number of FTES to be served by the campus for that academic and fiscal year. The campus is allocated additional State General Fund appropriation dollars for each additional Budgeted FTES. Effective with the 2006/07 academic and fiscal year, only resident FTES count toward meeting the Budgeted FTES target. This was imposed by the State Department of Finance so that General Fund appropriations were not allocated to cover the instructional cost for non-resident students. Non-resident students pay a per-unit non-resident tuition fee in addition to the other mandatory registration fees paid by resident students. Currently the non-resident tuition fee is \$372/unit.
<b>FUND</b>	A legal entity that provides for the segregation of moneys or other resources in the State Treasury for obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and balance, as well as its income and expenditures.
<b>GENERAL FUND (GF)</b>	The predominant fund for financing state government programs, used to account for revenues which are not specifically designated to be accounted for in any other fund. The primary sources of revenue for the General Fund are the personal income tax, sales tax, and bank and corporation taxes. The major uses of the General Fund are education (K-12 and higher education), health and human service programs, youth and adult correctional programs, and tax relief.
<b>GENERAL OPERATING FUND</b>	Main departmental fund for the campus expenditures. This fund includes a combination of General Fund (state appropriations), systemwide mandatory student tuition and other fees, and other revenue that reimburses or supports General Operating Fund supported activities and expenditures. Expenditures include salaries, benefits, student grants, operational costs, equipment, maintenance and repair costs, enrollment funding and other campus related expenditures.
<b>INCREMENTAL BUDGETING</b>	Assumes a 'permanent base' will remain the same from year to year unless funds are added to or taken away from the base as part of the campus budget process. Campus wide budget allocations are made to the Division level (i.e., to the provost, vice presidents, and All-University Expense lines (Designated Line Items, Mandatory Cost Line Items, etc.), which in turn allocate budgets to colleges/program centers, which in turn allocate budgets to departments.
<b>SALARY SAVINGS</b>	<p>The difference between what the division, program center or department budgets for a position and what the incumbent is making. At Sac State, the division, program center or department establishes the budget for each position from its pool of allocated funds, and if an incumbent is hired at a different rate, the division, program center, or department manages the difference (either surplus or deficit). The annual CSU process to adjust the funding level of each existing position to that of the incumbent (known as the Schedule 8, 7A and 2) was discontinued in the early 1990's when the State stopped using the Orange Book budget formulas to allocate funds to the CSU.</p> <p>Through its annual budget process, the University provides additional funding to divisions for individual faculty promotions, staff reclassifications initiated during the annual classification call, and bargaining unit negotiated salary increases. The University also allocates funds to divisions for other specified purposes, including new positions. Divisions, program centers, and departments have the authority and responsibility to maintain sufficient funding for employees and to utilize salary savings generated by personnel changes. The University does not collect and redistribute salary savings from divisions,</p>
<b>SPECIAL FUNDS</b>	Any fund created by statute that must be devoted to some special use in accordance with that statute. Special fund is also used to refer to "governmental cost funds" (other than General Fund), commonly defined as those funds used to account for revenues from taxes, licenses and fees where the use of such revenues is restricted by law for particular functions or activities of government. Sometimes the term is used to refer to all other funds besides the General Fund. For Sacramento State, examples of special funds include the Parking, Housing, Student Union, Student Health Center, Lottery, Continuing Education, etc.
<b>STATE FISCAL YEAR</b>	The period beginning July 1 and continuing through June 30.
<b>STATUTE</b>	A written law enacted by the Legislature and signed by the Governor (or a vetoed bill overridden by two-thirds vote of both houses), usually referred to by its chapter number and the year in which it is enacted. Statutes that modify a State Code are "codified" into the respective Code (e.g., Government Code, Health & Safety Code).
<b>STRUCTURAL DEFICIT</b>	When ongoing commitments defined as baseline allocations are greater than renewable resources defined as State Appropriations plus budgeted student fees.
<b>SUG</b>	Stands for State University Grants. Terminology was renamed; see "Tuition Fee Discounts."

**GLOSSARY**  
as of 11/28/16

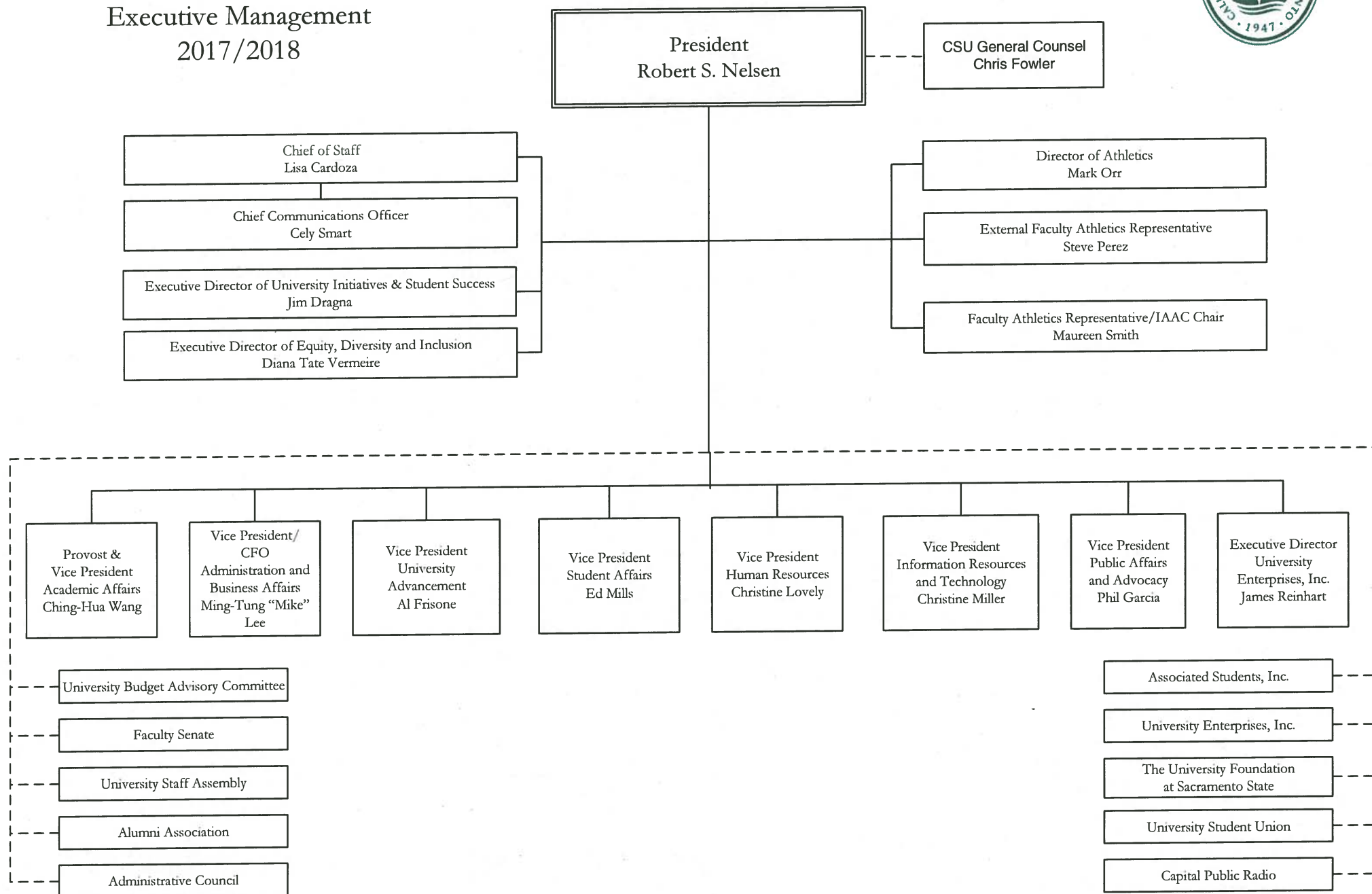
Term	Definition
<b>TUITION FEE DISCOUNTS</b>	Tuition Fee Discounts reflect CSU foregone revenue and General Fund grant appropriations. These discounts are the one-third set aside of the total projected revenue from increases in the State University Fee rates and are required to cover the tuition cost for the neediest of students. This term supplants what was formerly called State University Grants or SUG.
<b>YEAR END BUDGET</b>	General Operating Fund baseline budget plus any permanent (baseline) or one-time General Operating Fund changes that occurred throughout the year (increases and decreases). The Year-End Budget includes one-time carry forward funds from the prior year.

# California State University, Sacramento

## Campus Organization Chart



### Executive Management 2017/2018



## EXECUTIVE MANAGEMENT

**The President:** Responsible for the leadership of the University which includes the administration of the University and the establishment of a sense of what the University is about, its intellectual and human purposes, and the understanding of these within the University and in the greater community. The President is responsible to the Chancellor, the Board of Trustees, and to the University.

**Chief of Staff:** Works directly with the President in the overall leadership of the university and its administration. Also works with the Vice Presidents, the University Counsel, and other leaders within the University, as well as with university-wide and community organizations and units, including the auxiliary corporations.

**Chief Communications Officer:** The Chief Communications Officer acts as second in command in the President's Office, managing day-to-day operations and supervising Presidential Aides. Also serves as an advisor to the President and the Cabinet on presidential communications, and is responsible for the drafting, coordination, direction, and messaging of communications on behalf of the President, as well as presidential priorities.

**Provost and Vice President for Academic Affairs:** Responsible for coordination, administrative oversight, liaison and implementation of University and system policies regarding academic matters such as undergraduate and graduate instructional programs (including curriculum and program development and evaluation); faculty matters such as ARTP actions; the promotion and support of research, scholarly and creative activity and other faculty professional development activities; planning and management of academic support services such as educational equity, academic telecommunications and course scheduling.

**Vice President for Administration and Chief Financial Officer:** As Chief Financial Office for the University providing leadership to the Administration & Business Affairs (ABA) division, comprised of: Administrative Operations, Budget Planning and Administration, Business and Administrative Services, Facilities Services, Financial Services, Public Safety, Risk Management Services, and Auditing Services. Altogether, ABA functions provide the full range of administrative, business, financial and operational support services in support of the University's mission.

**Vice President for University Advancement:** Provides a broad range of programs, policies and initiatives designed to acquire private resources for the University's priorities, programs of instruction, research, capital projects and service. Illustrative functions include the development of campuswide and academic unit fund-raising programs and interpreting the University's purposes for constituent groups including alumni, public officials, and the media. Advancement oversees and manages all high profile university events and ceremonies.

**Vice President for Student Affairs:** Provides leadership in university-wide enrollment management and campus life by delivering services and programs in the following areas: Admissions & Outreach, Academic Advising & Career Centers, Athletics, Enrollment Operations, Financial Aid, Global Education, Housing and Residential Life, Multi-Cultural Center, Student-Athlete Resource Center, Student Health and Counseling Services, Student Organizations and Leadership, Registrar's Office, University Union and the WELL, Veterans' Success Center, and Women's Resource Center/PRIDE Center. In addition, staff of this office implement the student judicial process and work closely with the Associated Students, Inc. of Sacramento State.

**Vice President for Human Resources:** Supports the goals and objectives of the University through the development, implementation, and maintenance of human resource programs, policies, and processes which include the recruitment, development, and retention of diverse, competent, and talented academic, professional and support personnel. Services performed in Human Resources are mandated by University policy, trustee policy, memoranda of understanding, and state and federal statutes and regulations. Human Resources includes the following major functions: Equal Opportunity/Affirmative Action, Training, Payroll, Employee Relations, Faculty Personnel, and Staff Personnel.

**Vice President/CIO for Information Resources & Technology:** Works with the President and Cabinet to align campus-wide use of all information technology resources with institutional strategic priorities. The Vice President directly manages the staff and resources of the six units of the Information Resources & Technology division (ACR, ACS, OSS, NTS, ISO, & ATT) and collaboratively coordinates all other aspects of campus information technology. The focus of IRT is: a) supporting excellence in teaching and learning; b) improving the quality of the student experience; c) enhancing administrative productivity and quality; d) using technology to enhance personal productivity for all. The VP/CIO chairs the campus-wide IT Steering Committee.

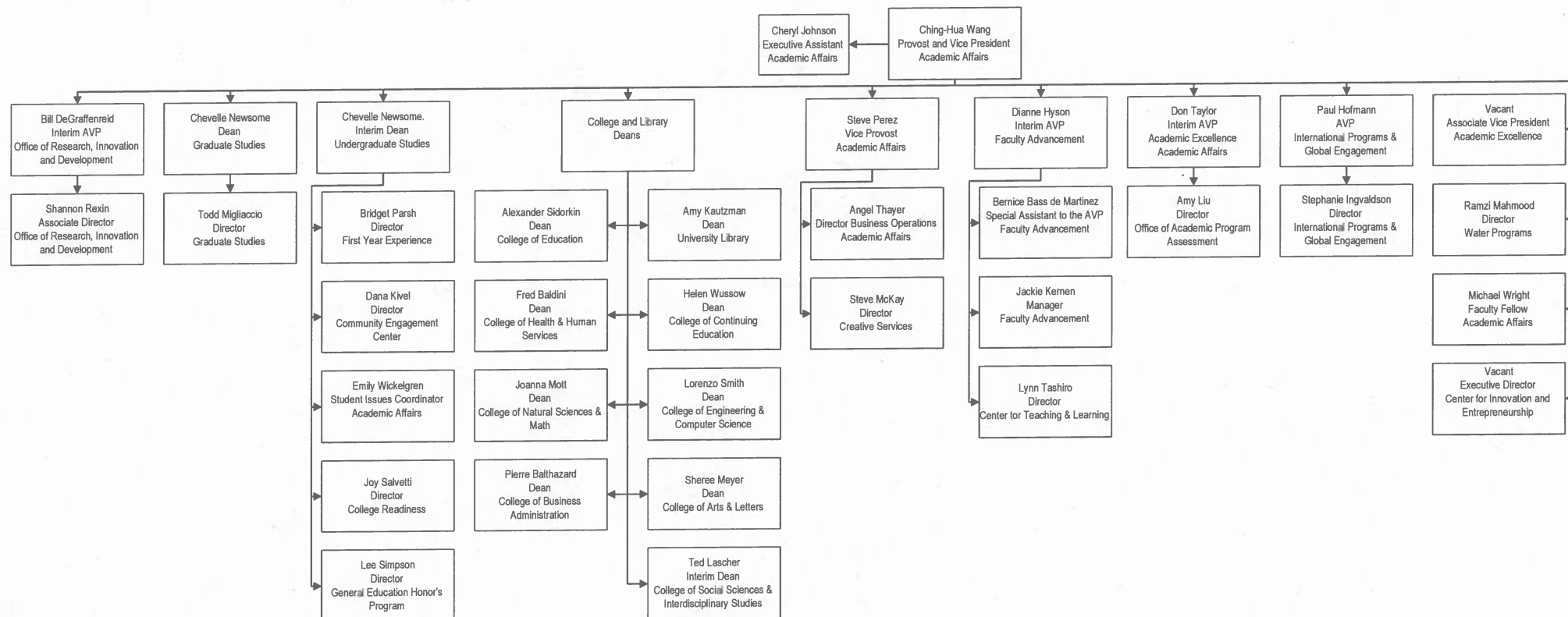
**Vice President for Public Affairs and Advocacy:** Responsible for oversight and management of the Office of Public Affairs, and the Office of Governmental and Civic Affairs. Public Affairs manages media relations, promotes University news and events and plans and executes multi-media communications efforts on behalf of the university to both internal and external audiences. Governmental and Civic Affairs facilitates and coordinates campus relations with local, county, state, and federal elected officials and governmental agencies. The office engages in advocacy at the local, state and federal levels in support of Sacramento State Students, faculty and staff. In addition, the office develops, fosters and maintains civic partnerships and community relationships.

**Executive Director, University Enterprises, Inc.:** Provides leadership for University Enterprises, Inc. overseeing operations of Bookstore Services, Business & Financial Services, Dining Services, Catering Operations, Grants & Contracts Administration, Human Resources, Information Technology, Marketing Services, Investment and Endowment Management, Property Development and Management, and Project Development.

**Executive Director of Equity, Diversity and Inclusion:** The Executive Director of Equity, Diversity and Inclusion works with the Diversity Task Force to establish the Office of Equity, Diversity, and Inclusion. The Executive Director advises the President on diversity and inclusiveness initiatives and issues across campus.

**Executive Director of University Initiatives and Student Success:** The Executive Director is charged with facilitation and program assessment, and making recommendations on campus graduation initiatives and student programs. The Executive Director ensures that all University initiatives and student programs are in alignment with the University's Strategic Plan of enhancing student learning and success, and the system-wide Graduation Initiative.

## Academic Affairs 2017-2018





## Academic Affairs

### **Provost**

Responsible for the coordination, administrative oversight, and implementation of University and system policies for academic matters regarding undergraduate and graduate instructional programs; University accreditation matters; enrollment planning and management.

### **Academic Technology and Creative Services (ATCS)**

Utilizes an integrated service approach to provide technology-based consultation, technical assistance and creative expertise in support of the teaching/learning, research, service and outreach missions of the University. Support is provided on both an individualized and global (University) basis. ATCS technology-related services include: consultation, e-Learning support, materials development, event support, Hybrid/Online course development, and training. For a more in-depth description of ATCS's services, visit [www.csus.edu/atcs/](http://www.csus.edu/atcs/).

### **Office of Undergraduate Studies**

Responsible for university-level administration of undergraduate education and for coordinating the University's General Education Program and all university-wide undergraduate graduation requirements. Provides leadership in the development and implementation of policies and services related to undergraduate education. Serves as the "home" College for Undeclared students, Special Majors and Special Minors. The Office of Undergraduate Studies also oversees the following university-wide programs and program centers:

- **The Center for Teaching and Learning (CTL)** provides activities and services that help individual faculty members, departments, and programs identify and achieve their desired level of teaching excellence. For a more in-depth description of CTL's programs, visit [www.ctl.csus.edu](http://www.ctl.csus.edu).
- **Center for College & Career Readiness (CCR) and Early Assessment Program**  
Responsible for facilitating regional partnerships with the primary mission of aligning curricula, expectations, and standards between K-12, the community colleges, and Sacramento State. Through a culture of collaboration, the partnerships will implement mechanisms that will aid in shifting from a college/career eligible perspective to a college/career ready reality by focusing on a student's ability to make a successful transition with the attributes necessary for long-term success. The program's focus will be on students before they matriculate, those in the regional pipeline. For a more in-depth description of the CCR, visit [www.csus.edu/ccr](http://www.csus.edu/ccr).
- **Accelerate College Entrance (ACE)** Affiliated with the Center for College & Career Readiness, ACE allows qualified high school students (11th and 12th grade only) to enroll in classes at Sacramento State and earn university credits while completing regular high school studies. There are two components to ACE: an On-Campus Program (Sac State-based) and an Off-Campus Program (High School-based). For more information, visit <http://www.csus.edu/coe/ace/index.html>.
- **Community Engagement Center** supports faculty and students to engage in meaningful work with hundreds of community, non-profit, government and for-profit entities. The program engages students in service learning courses, volunteer opportunities, Alternative Break, and civic engagement. For more information, visit <http://www.csus.edu/cec/index.html>.
- **First Year Experience Program (FYE)** provides academic support programs to improve the retention and graduation of native students during their first year at Sacramento State. Such programs include first year seminars, university learning communities, peer mentoring and the FYE Space. For more information, visit <http://csus.edu/fye/Index.html>.
- **GE Honors Program** provides a challenging liberal arts course of study of integrated General Education courses in a community of like-minded students. For a more in-depth description, visit <http://www.csus.edu/honorsprogram/index.html>.
- **Writing Across the Curriculum** provides support and resources for students and faculty engaged in writing across the curriculum. For more information, visit <http://www.csus.edu/wac/WAC/Links/>.
- **University One Book Program** selects a book each year to bring together the Sacramento State community and the Sacramento region. In addition to Author Day, the Program offers many other exciting events through the academic year. For more information, visit <http://www.csus.edu/onebook/index.html>.

### **Office of Graduate Studies**

Responsible for university-level administration of graduate education. Provides leadership in the development of policies and services related to graduate education. Oversees graduate student services: advising, admission, retention, and degree evaluation of graduate students. Involved in the planning, development, articulation, review and evaluation of graduate degree and certificate programs. Responsible for the Graduate Diversity Program and Grants



(Graduate Equity Fellowship, CSU Pre-Doctoral Program, and Forgivable Loan Program), McNair Scholars Post-Baccalaureate Achievement Program, and the Teaching Associate, Graduate Assistant and Instructional Student Assistant Programs.

#### **Office of Research Affairs**

Responsible for the promotion and development of faculty, center, and institute initiatives involving research, scholarship, and creative activity, to include the planning, submission and implementation of research strategies and grant and contract proposals. In partnership with Sponsored Programs Administration (SPA) at University Enterprises, Inc. (UEI), our campus auxiliary, we administer the complete lifecycle of research grants and contracts, including fund management, audit and compliance matters. ORA also administers the IRB and IACUC, oversees research integrity matters, manages internal grant and award programs, and coordinates the management of intellectual property and technology commercialization. Additional information may be found at [www.csus.edu/research](http://www.csus.edu/research).

#### **Deans -- Colleges and University Library**

Arts & Letters, Business Administration, Education, Engineering & Computer Science, Health & Human Services, Natural Sciences & Mathematics, Social Sciences & Interdisciplinary Studies, University Library, and Continuing Education.

#### **Office of Institutional Research**

The mission of this office is to enhance University effectiveness with information and research to support planning and budgeting, assessment, accreditation, policy formation, and decision making.

The basic functions of this office include: 1) Data Collection and Management: Develop and maintain an integrated database that incorporates University data from multiple sources; 2) Create and produce routine and ad hoc reports for internal constituencies, as well as for federal, state, CSU system and external agencies; 3) Design and conduct special research and policy analyses to support data-driven decision making. For more information, please visit [www.csus.edu/oir](http://www.csus.edu/oir).

#### **Academic Enrollment and Resource Planning**

Responsible for overseeing enrollment management for all colleges including FTES generation, enrollment projections and trends, course scheduling and management, university catalog, and space planning and utilization. Provides leadership and support for resource planning, developing budget allocation models, strategic planning, academic policies, academic outreach projects, and special initiatives.

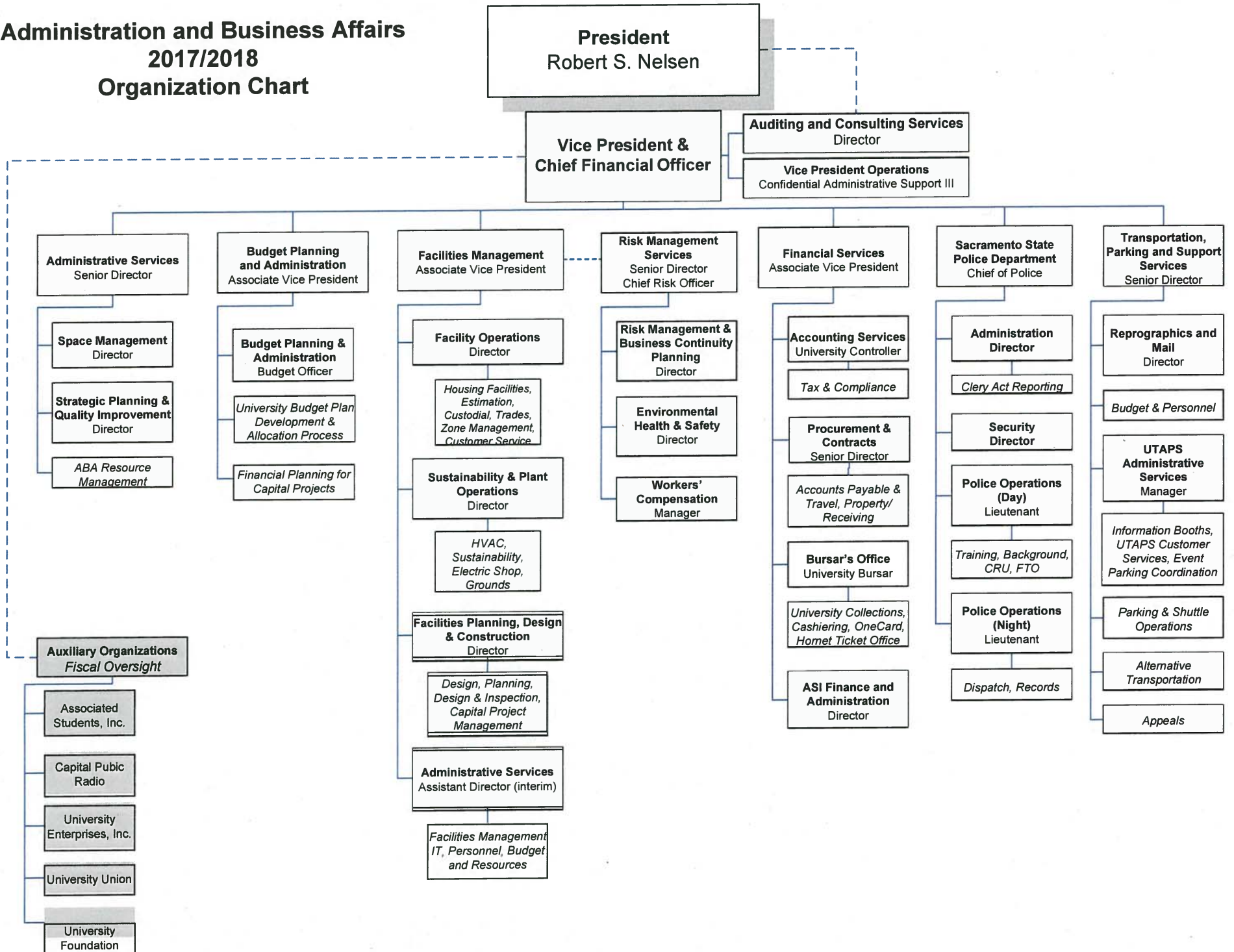
**Office of International Programs and Global Engagement (IPGE)**

The Office of International Programs and Global Engagement (IPGE) serves as the focal point for administration of international programs and services within Academic Affairs. IPGE is responsible for the processing of immigration documents for all international students admitted to the University and offers support services to students for both inbound and outbound mobility, including study abroad programs. The office conducts orientation for new international students and serves as the central office for international student advising on campus. Other functions of the office include coordination of hospitality for incoming international students and scholars, and serves as a resource for co-curricular international programming, student Fulbright awards, and engaging international alums. IPGE works in collaboration with the Office of the Provost to implement a variety of global engagement initiatives in support of the University's strategic plan.

**Office of Academic Program Assessment (OAPA)**

Assessment is an integral part of our commitment to student learning and student success, and an integrated part of the mission and strategic planning of this university. OAPA assists our university and various academic units (programs, departments, and colleges) by: providing leadership, support, coordination, and feedback for the annual assessment of student learning outcomes for all degree programs at each level (baccalaureate, master, and doctorate); strengthening the assessment component for the periodic review of academic programs (Program Review); facilitating and leading various initiatives that result in high-quality and sustainable assessment practices for an institution-wide understanding of student learning; serving as a campus-wide resource for improving the culture of assessment; and promoting a culture of evidence-based decision-making and continuous learning and improvement at Sacramento State.

# Administration and Business Affairs 2017/2018 Organization Chart







## ADMINISTRATION AND BUSINESS AFFAIRS ORGANIZATION CHART NARRATIVE

**Vice President for Administration/CFO** serves as the Chief Financial Officer for the University providing leadership to the Administration & Business Affairs (ABA) division, comprised of the following functional families: **Vice President's Office, Budget Planning and Administration, Administrative Services, Facilities Management, Financial Services, Police Department, Risk Management Services, Transportation and Support Services** and the special office of **Auditing and Consulting Services**. Altogether, ABA functions provide the full range of administrative, business, financial and operational support services in support of the University's mission. The Vice President serves as counsel to the President, other vice presidents and campus units on business, financial and compliance matters; represents the campus to the CSU system offices, local and governmental agencies and the business community; provides resource management and administrative expertise as well as research and evaluative services for the development of new campus functions; leads the campus sustainability effort; and provides fiscal oversight for the University's auxiliary and affiliate organizations, as delegated through various executive orders, the State University Accounting Manual, applicable legal codes and the University President. The Vice President also serves as a member of the President's Cabinet, collaborating with other Cabinet members to provide the President with executive level support and to assist in leading and guiding the institution. The Vice President provides oversight for all campus construction, energy conservation, and serves as liaison between the campus and the Chancellor's Office on these issues. **Auditing and Consulting Services** is responsible for centrally coordinating all campus audits, both internal and external. The department conducts various types of audits, including operational, compliance, and investigative; as well as special projects. The office also coordinates responses to findings and recommendations related to external audits. It is also responsible for reporting fiscal improprieties and fraudulent activities to the appropriate CSU & University administrators and applicable state departments. **Fiscal Oversight – Sacramento State Auxiliary and Affiliate Organizations:** The campus chief financial officer (CFO) is the primary responsible campus official in respect to administrative compliance and fiscal oversight of campus auxiliary organizations and affiliate groups – the Associated Students, Inc., Capital Public Radio, Inc., University Enterprises, Inc., University Foundation at Sacramento State, and the University Union.

**Vice President Operations** provides executive level administrative operations support services to enhance, facilitate and inform the decision making process of the VP/CFO and executive team. The Confidential Administrative Support incumbent serves as chief of staff to the VP/CFO and is responsible for maintaining the University Policy Manual and facilitating policy review on the President's behalf. The Vice President's Office provides leadership and direction for the University Records Management Program, to ensure compliance with CSU system and state regulations.

**Budget Planning and Administration** provides comprehensive budget planning and administrative services including the development and facilitation of the campus' General Operating Fund budget through collaboration with the University Budget Advisory Committee (UBAC). Also provides transparency of financial information through the production of the President's Annual Report for Budget, Expenditures, and Financial Information. Responsibilities also include ensuring the compliance of campus funds, developing financial pro formas for non-state capital projects, processing campus fees (Category IV and V) for presidential review, providing information and guidance on various university funds, processing monthly payroll through CMS, managing and creating positions for university employees, and processing budget allocations and transfers.



**Administrative Services** has oversight for ABA division resources, through short and long-range budget planning, management of operating and special funds, and allocation of the division's budget. BAS is also responsible for the development and implementation of ABA's strategic plan and staff engagement programs, and has oversight of the division website and other public communications and marketing. Space Management also works closely with Academic Affairs to coordinate the use of campus space for academic purposes and for third-party events.

**Facilities Management** provides comprehensive facilities management services including facility maintenance and repair; facility and infrastructure planning; planning, design and construction; utilities management; custodial, grounds and landscape services; campus recycling services; automotive services; and an administrative and customer service function. Facilities Management oversees the campus physical master plan, the Capital Outlay Program, and all campus construction projects, providing guidance to assure compliance with CSU system and state laws, mandates and procedures, and management of multiple revenue sources and expenditures pertaining to capital outlay activity.

**Financial Services** provides comprehensive financial services to the University's students, staff and faculty. These services include campus ID (One Card); accounting; cashiering; invoicing and collections; payments and reimbursements; student fee refunds, financial aid disbursement and loan management; cash management; event ticketing services, financial reporting; procurement and contracts; central receiving; asset management and oversight of ASI Finance and Administration. The Financial Services family is responsible for ensuring that all accounting, reporting and reconciliation functions are performed in accordance with applicable law and policy while at the same time providing the highest possible level of service to the campus. Additionally, Financial Services has responsibility for continuously assessing the extent of compliance with specified tax directives, including taxable employee benefits, and unrelated business income.

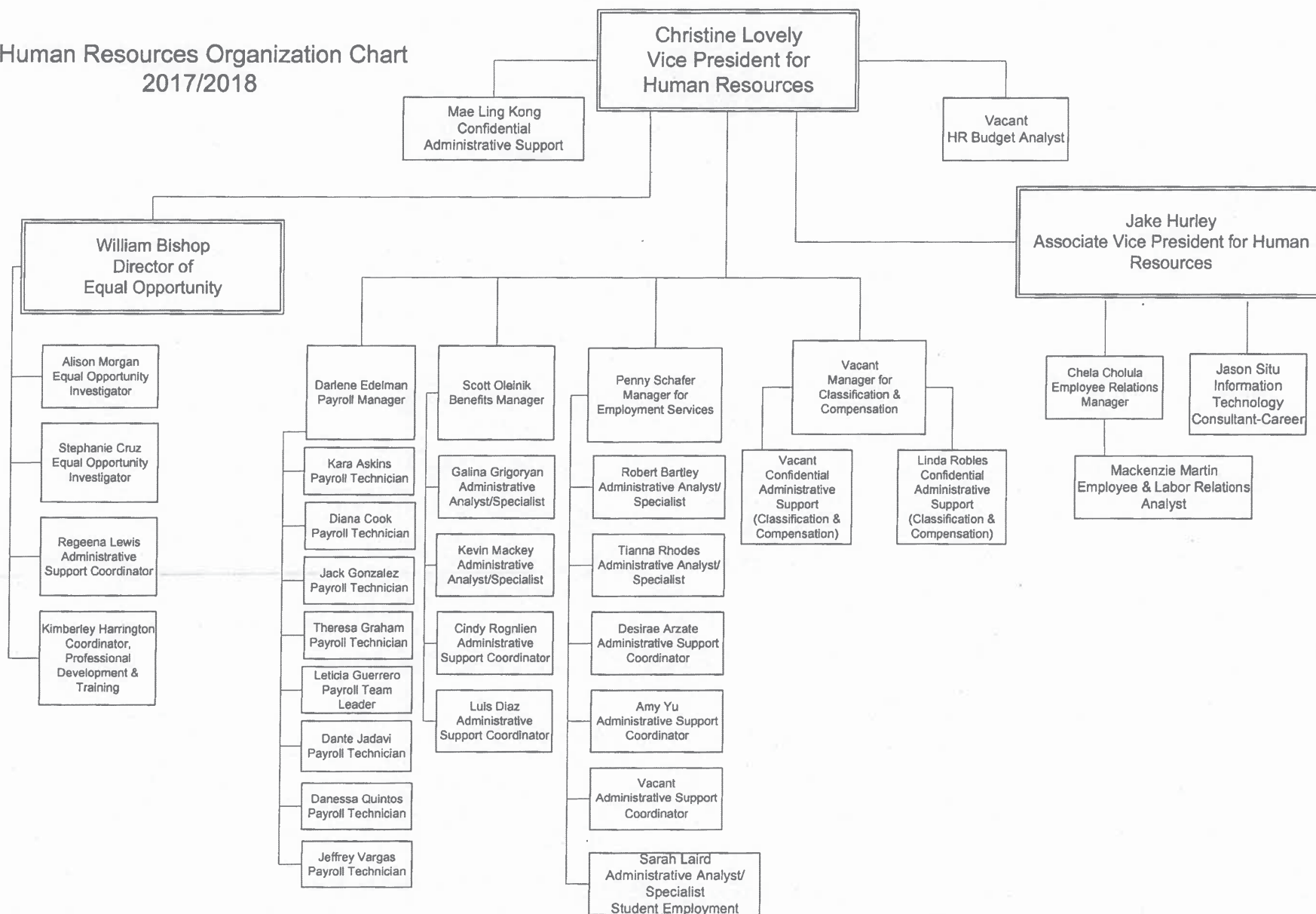
**Sacramento State Police Department** is responsible for protecting the persons and property of the campus community and maintaining peaceful order in a manner conducive to the educational environment. The Police Department also provides emergency response, emergency communications, emergency operations training, and management of the Emergency Operations Center. The department collaborates with its constituents, the surrounding neighborhood, and external agencies to generate communications, assure responsiveness and improve safety for the campus community.

**Risk Management Services (RMS)** is staffed by trained, credentialed experts in their fields who ensure that the University meets its legally mandated health, safety, environmental and liability requirements. Working in collaboration with the University community, RMS provides comprehensive support to faculty, staff, students, and administration in the areas of risk management, continuity planning, workers' compensation, environmental compliance, and occupational health and safety.

**Transportation, Parking and Support Services** is responsible for providing a wide variety of support services for the campus community to include: Transportation and Parking planning, operations and support as well as Reprographics, and Mail services. The TPSS family provides parking facilities (structures/lots) planning and operations, parking permit operations, event parking support, alternative transportation operations, shuttle operations, parking enforcement, citation adjudications support, and visitor parking information which includes oversight of University Information Booths. The Transportation, Parking and Support Services family provides support to the campus community through integrated Mail and Reprographics services, operating the University's official print shop and full-service campus mail center.



# Human Resources Organization Chart 2017/2018





## **OFFICE OF HUMAN RESOURCES**

The Office of Human Resources (HR) coordinates personnel policies and programs for faculty, staff, and administrators, including implementation of policies and programs mandated by Federal/State laws and regulations, collective bargaining agreements, and the Management Personnel Plan (MPP). HR's responsibilities include discipline administration; labor contract administration, grievance monitoring, and other employee relations matters for all staff bargaining units; coordination of the search process for new hires; orientation of new employees; training and coordination of staff and administrator hiring through PeopleAdmin; administration of disability leave programs and fringe benefits to faculty and staff; coordination with insurance carriers and outside agencies; administration of the staff and MPP performance evaluation system; administration of the staff employment services program. HR administers the Classification and Compensation unit; supports University administrators on position classification, individual position descriptions, unit design, and reorganization; conducts or participates in local salary surveys. HR administers the Employee Assistance Program; administers and coordinates the University Training and Development Program; administers the CSU/CSUS Fee Waiver Program.

HR is responsible for University policies providing equal employment opportunities and policies addressing discrimination/harassment of employees, students, and some third parties. The division is responsible for education, coordination, complaint investigation and resolution, data collection, and administration of Equal Opportunity/Affirmative Action for students, faculty, and staff. The Title IX Coordinator is in HR, and this individual serves as Americans with Disabilities Act and Sections 503 and 504 of the Rehabilitation Act of 1973 Coordinator. The Office for Equal Opportunity in HR maintains the campus Affirmative Action Plan; administers the Employee Assistive Device Program, and manages disability accommodation requests.

HR provides accurate and timely salary payments to the University's full and part-time faculty, staff and student assistants; maintains employees' leave credit records; coordinates the Non-Resident Alien Tax compliance program; implements Chancellor's Office and State Controller's Office payroll, salary, and leave technical letters and provides training to campus employees on the HR CMS system, including absence management self-service.



# INFORMATION RESOURCES & TECHNOLOGY 2017/18

**Vice President and Chief Information Officer**  
Information Resources & Technology  
Christine Miller

**IT Advisory Board**

Accessible Technology Initiative  
Executive Sponsor  
Christine Miller

Communications &  
Marketing Analyst  
C. Zuke  
AAS-EIII

Admin Support  
Coordinator  
ASC-II  
R. Robinson

Admin Analyst/  
Specialist  
AAS-I  
J. Sanchez

Budget Analyst,  
Admin Lead  
AAS-IE  
C. McKay

**IR&T  
Administrative  
Office**

**Information Security  
Officer  
(Vacant)  
ADM-II**

**Information  
Security**

Network  
Security Lead  
OSA-Expert  
D. Crawford

Information  
Security  
OSA-Career  
W. Sykes

Information  
Security  
ITC-Career  
J. Pandarathan

**Associate Vice President for  
Systems, Applications, and Security  
(Interim)  
Marc Fox  
ADM-III**

**Identity  
Management**

Identity  
Management  
Lead  
OSA-Expert  
B. Pike

Identity  
Management  
OSA-Career  
I. Watts-Willis

**Enterprise  
Systems  
M. Fox  
Director  
ADM-III**

Lead Software  
Developer  
A/P-Expert  
S. Pech

Software  
Developer  
A/P-Career  
S. Little

Software  
Developer  
A/P-Career  
J. Montgomery

Software  
Developer  
A/P-Career  
A. Penumalli

Software  
Developer  
A/P-Career  
S. Divanyan

Application  
Developer  
A/P-Career  
D. Baptista

Application  
Developer  
A/P-Career  
P. Gallagher

Information  
Systems  
ITC-Career  
M. Flood  
5 FTE

**Campus  
Applications  
Greg Porter  
Director  
ADM-II**

Lead Software  
Developer  
A/P Expert  
R. Wyatt

Lead Database  
Analyst  
A/P Expert  
E. Todd

Workflow  
Analyst  
A/P Career  
A-Be Seachao

Software  
Developer  
A/P Career  
R. Farina

Software  
Developer  
A/P Career  
N. Rex

Database  
Administrator  
OSA-Career  
A. Burkin

Software Dev  
A/P Career  
H. Luo

Software  
Developer  
A/P-Career  
B. Moua

**Associate CIO  
Jen Schwedler  
ADM-III**

**Customer  
Services  
M. Mills  
Manager  
Customer Svcs  
ADM-I**

ITC-  
Architect/  
Technician  
Lead  
ITC-Expert  
S. Jones

Desktop  
Support  
ITC-Career  
R. Stamer

Desktop  
Support  
ITC-Career  
D. Truong

Desktop  
Support  
ITC-Career  
V. Almquist

Desktop  
Support  
ITC-Career  
J. Villegas

Computer  
Refresh Coord  
ITC-Career  
J. Longoria

NSM Desktop  
Support  
ITC-Career  
M. Young  
5 FTE

Library Desktop  
Support  
G. Suprenant  
5 FTE

Service Desk  
Lead  
ITC-Career  
B. Grebitus

Service Desk  
ITC-Career  
M. Doyle

Customer  
Service  
ITC-Career  
L. Lim

Service  
Catalog  
ITC-Career  
N. Myers

Student  
Employees

IT Print Mgmt  
Consultant  
ITC-Career  
M. Hood

Photocopy  
Equip. Sys.  
Spec. Career  
J. Maurer

**Web & Mobile  
Services  
J. Dillon  
Director  
ADM-II**

Web  
Developer  
Lead  
ITC-Expert  
A. Osburn

Web  
Developer  
ITC-Career  
J. Akerson

Web  
Developer  
ITC-Career  
M. Konrad

LMS  
Specialist  
A/P-Career  
Y. Liu

ATI Web  
Services  
A/P-Career  
J. Peterson

Web  
Developer  
Portal  
A/P-Career  
C. Noble

Lead Portal/  
LMS/CAS  
A/P-Career  
M. Her

Student  
Employees

**Director of  
Instructional  
Technology  
(Vacant)  
ADM-II**

Manager  
Instructional  
Technology  
(Interim)  
J. Skinner  
ADM-I

Instructional  
Technology  
Lead  
ITC-Career  
J. Skinner

STC Consultant  
ITC-Career  
C. Mattos

TLC  
Coordinator  
ITC-Career  
E. Ruiz

Training &  
Support  
Coordinator  
ITC-Career  
S. Walsh

ATI  
Procurement/  
Software  
Coordination  
AAS-IE  
K. Beckman

Student  
Employees

LSS Lead  
ITC-Career  
R. VanWinkle

LSS Support  
ITC-Career  
G. Strength

LSS Support  
ITC-Career  
D. Nguyenphanh

LSS Support  
ITC-Career  
B. George

Sac State  
Downtown  
IT Coordinator  
ITC-Career

Student  
Employees

**Vice Provost  
Academic  
Affairs  
S. Perez**

LMS Support  
Lead  
ITC-Career  
M. Kay

Online  
Consultant  
ITC-Career  
Y. Vera

LMS/Online  
Support  
ITC-Career  
C. Vera

Course  
Evaluation  
Consultant  
ITC-Career  
S. Sumner

**Senior Director  
Planning & Strategic Projects  
University Reporting & Data (Interim)  
Lucinda Parker  
ADM-II**

**Planning &  
Strategic  
Projects**

Technical  
Project Manager  
J. Ira  
ADM-I

Lead Business  
Process Analyst  
A/P-Expert  
D. Biondi

Business Process  
Analyst  
ITC-Expert  
Teresa Palmer

Project Manager/  
Business Analyst  
ITC-Career

**University  
Reporting &  
Data**

University  
Reporting & Data  
Director (Interim)  
ADM-II  
M. Lesko

Business  
Intel Analyst  
A/P-Career  
B. Barbula

DW Analyst  
ITC-Career  
J. Krieger

BI Data Analyst  
ITC-Career  
R. Sysavath

Tableau BI  
Analyst  
A/P-Career  
D. Lewis

ETL Developer/  
Data Modeler  
A. Crow  
A/P-Career

ETL Developer/  
Data Modeler  
S. Polampali  
A/P-Career

Business Intel  
Analyst/  
Developer  
A/P-Career

**Senior Director of Operations &  
Network Services  
Ted Koubiar  
ADM-III**

**Systems  
Operations  
N. Sladojevic  
Assoc Director  
ADM-II**

Operating  
Systems Admin  
OSA-Career  
C. Baker

Operating  
Systems Admin  
OSA-Career  
L. Poythress

Wiring Specialist  
ITC-Foundation  
T. Wolfe

Operating  
Systems Admin  
OSA-Career  
K. Hansen

Operating  
Systems Admin  
OSA-Career  
D. Wells

Operating  
Systems Admin  
OSA-Career  
P. Barnard

Operating  
Systems Admin  
OSA-Career  
N. Mokay

Operating  
Systems Admin  
OSA-Career  
R. Williams

Operating  
Systems Admin  
OSA-Career  
C. Kellogg

**Network  
Services**

Telecom  
Analyst  
NWA-Career  
B. Orne

Telecom  
Analyst  
NWA-Career  
R. McFadden

Network Analyst  
NWA-Career  
G.R. Power

Network Analyst  
NWA-Expert  
R. Ardema

Network Analyst  
NWA-Expert  
V. Seifert

Network Analyst  
NWA-Career  
K. Reddell

Network Analyst  
NWA-Career  
B. Van Overeem

**Infrastructure  
Architect  
Team**

Senior Network  
Architect  
OSA-Expert  
C. Oakes

Infrastructure &  
Performance  
Optimization  
OSA-Expert  
C. Sanger

## IRT Organization Chart Narrative

**Vice President and Chief Information Officer:** The Vice President and CIO reports to the President and works closely with the Cabinet to align campus-wide planning for all information technology with campus strategic priorities. The Vice President also provides executive management of the four major sub-units of the Information Resources & Technology division noted below and directly manages the budget and administrative functions of the division. In addition, the VP/CIO works collaboratively with Cabinet-level representatives of all university divisions to align all program center information technology resources with the strategic needs of the campus. Each major division and constituency of the campus is also represented on the campus-wide IT Steering Committee, which advises the Vice President and CIO on priorities and planning for all aspects of campus information technology. The primary mission of IRT is to: a) Collaboratively use strategic technology solutions to enhance student success, retention, and timely progress towards graduation; b) support faculty and students in the use of technology for effective teaching and learning; c) provide comprehensive services for data reporting, analysis, and prediction to support evidence-based decision-making; d) enhance administrative productivity and quality through comprehensive business process improvement; and e) provide comprehensive and reliable information technology infrastructure to all. The Vice President and CIO is also both the campus Executive Sponsor for the Accessible Technology Initiative (ATT) and the primary delegate for campus information security risk management.

**Associate Chief Information Officer:** The Vice President works closely with the Associate CIO, who serves as the chief operational officer for both campus-wide IT issues and the IRT division. The Associate CIO is the officer in charge of IRT in the absence of the VP/CIO and also provides executive leadership for both critical strategic IT projects and major IT incidents. She also provides direct management and leadership for the largest IRT unit, summarized below:

**Academic & Administrative IT Services (AAIT)**, as the name suggests, includes both academic information technology services and campus-wide administrative IT services. The academic technology services managed by the Associate CIO comprise: a) **Learning Space Services**, which supports faculty and student use of classrooms, computer labs, and informal learning spaces and also manages learning space design and improvement; b) the **Student Technology Center**, which supports student use of technology for learning and student success; c) the **Technology Learning Center** for support of faculty and staff use of technology for teaching and learning; and d) **Web Support**, which manages the student/employee MySacState web portals, the SacCT learning managing system, SacSend broadcast and targeted messaging, and campus-wide web development and web content management.

Although the remaining three units of AAIT are campus-wide and more administrative in nature, they also support essential academic functions used every day by our faculty and students, with special emphasis on optimizing processes that directly impact academic success (e.g. degree planning, advising, financial aid, grading, learning outcomes, etc.). These units are: e) **Data Services and Business Intelligence**, which provides comprehensive data warehousing, data reporting, and data analysis services, including predictive analysis services that support decision-making related to student success and other key strategic issues; f) **Enterprise Systems**, which manages the essential Student Center and Faculty Center resources that use our enterprise Common Management System (CMS-PeopleSoft) for registration, grading, advising, curriculum planning, and other essential academic/student functions, as well as a plethora of essential campus business functions such as classroom scheduling, residence hall management, student judicial matters, fund-raising, and alumni management; and g) **Research Support**, a new service that will be dedicated to supporting our campus IT needs for our growing research environment.

**Planning & Strategic Projects:** The Senior Director of Planning and Strategic Projects also reports to the Vice President and manages both major campus-wide IT projects and campus-wide business process improvement, including IT 'workflow and imaging'. She also directly manages many of the IRT division's

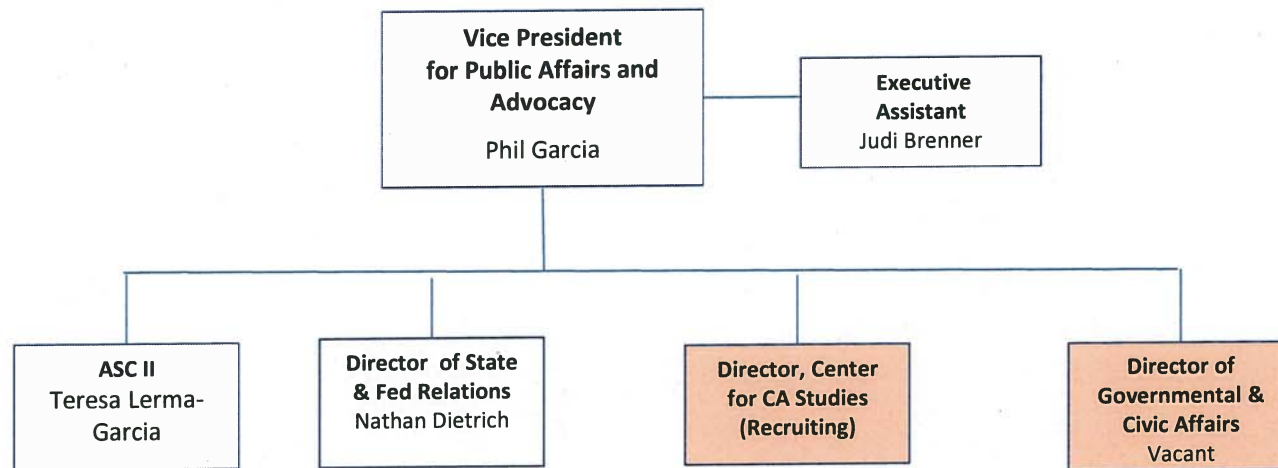
most strategic IT projects and especially coordinates major IT initiatives that cross divisional and program center lines. The IRT projects office both conducts an annual call to the campus for IT projects and coordinates communications and resource management across divisions for those projects.

The remaining two major units of IRT support our critical IT infrastructure, although they also play a key role in providing an essential foundation for the academic and teaching and learning environments of the campus:

**Customer Service & Information Security** provides liaison and support to students, faculty, and staff by providing a communications bridge between client needs and IT services of all types. The **Service Desk** provides one-stop services that allow all campus IT clients to call or electronically contact a single office to get help with virtually any IT problem they encounter. The Service Desk also provides essential services that assist faculty, students and staff with the provisioning and use of campus computer accounts. The **Desktop Support** unit provides direct support for client use of computing on the desktop (or laptop/tablet) for more than half the faculty and staff on campus; in addition, this unit coordinates and manages a host of computer support services that are used by small decentralized IT units that support all other faculty and staff. The **Identity Management** group provides network authentication and role management services that are critical to providing easy and secure access to IT resources campus-wide. The **Information Security Office** provides comprehensive information security and identity management services, protecting our campus from attack and compromise of our private data and identities. Finally, Digital Document Services group provides managed printing, copying and scanning services to the entire campus, including management of the student PrintSmart program.

**Operations & Network Services (ONS)** is responsible for managing and operating all campus-wide IT infrastructure, including all network services and the campus-wide Data Center. The **Network Services** unit provides high speed networking and robust Internet connections to the entire campus. This group also plans, implements, and maintains network infrastructure and network security for all wired and wireless campus networks and ensures that our network services continually support all campus needs. ONS also provides comprehensive server and storage management services to the entire campus, operating a state-of-the-art **Data Center** with a focus on gaining economies of scale through campus-wide coordination, while also providing localized control. Supported by our highly capable **Systems Administration** and **Operating Systems Administration** units, our Data Center is the most comprehensive and capable in the CSU, housing over 900 servers plus network data storage for the entire campus, while also supporting public cloud services for campus auxiliary agencies and at least eight other CSU campuses.

## Public Affairs and Advocacy 2017-18



February 13, 2018



## **Public Affairs and Advocacy**

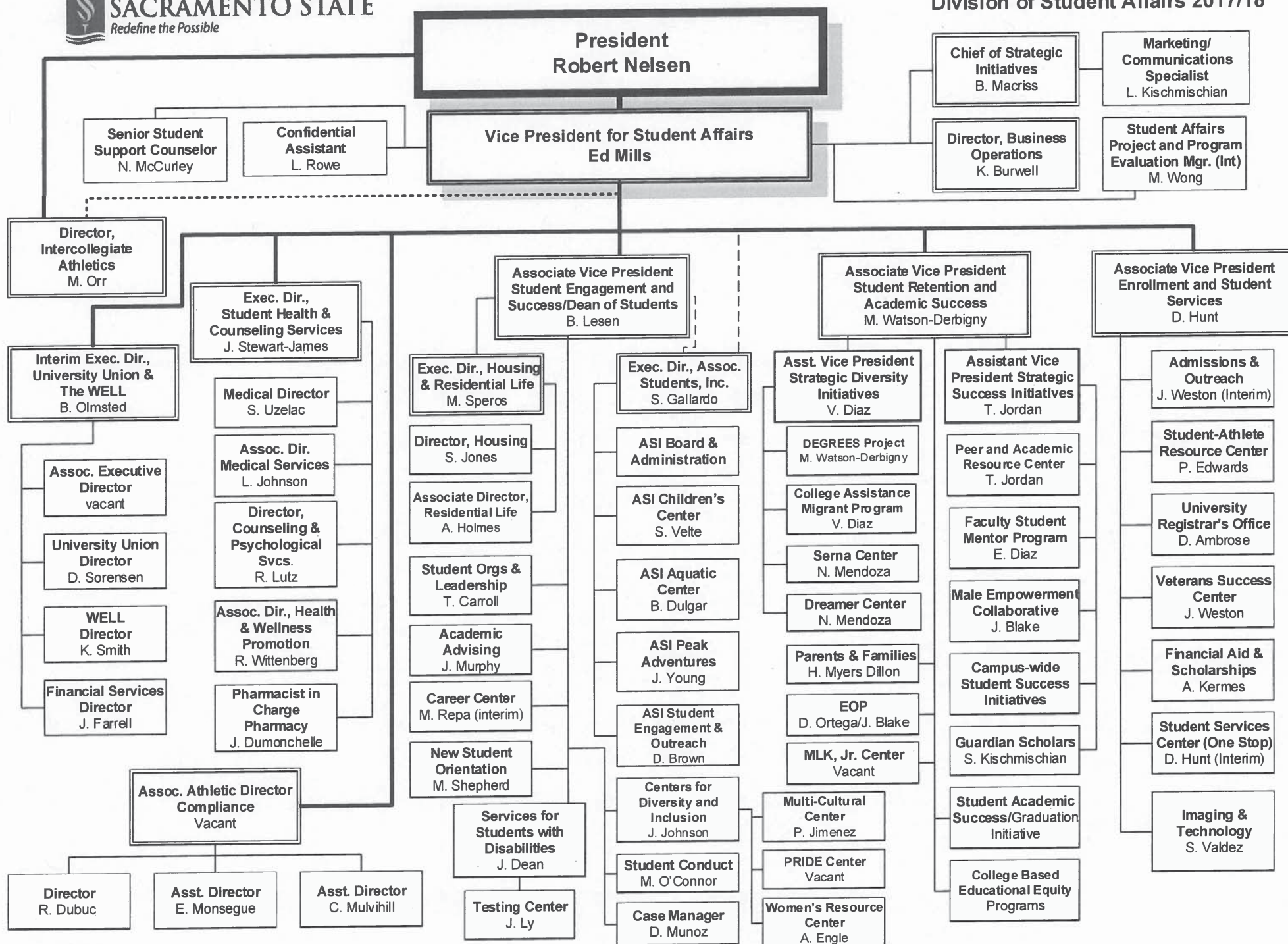
### **2017-18**

**Vice President for Public Affairs and Advocacy** - The Vice President for Public Affairs and Advocacy provides overall strategic direction and leadership to the University President and Cabinet in regard to University-wide advocacy and also oversees the Center for California Studies. The Vice President has responsibility for the development, management, and oversight of University civic relations and governmental relations at the local, state, and federal level. In addition, the Vice President works to maintain the University's prominence and stature.

**Director of State and Federal Relations** - The Director of State and Federal Relations is responsible for fostering and maintaining relations with state and federal elected officials, governmental agencies, and/or representatives in support of University students, faculty, and staff. Specifically, the Director of State and Federal Relations is responsible for campus implementation of the ongoing state advocacy program of the California State University. In addition, the Director of State and Federal Relations facilitates the development and submission of state and federal proposals to help advance campus programs and projects.

**Director of Governmental and Civic Affairs** - The Director of Governmental and Civic Affairs is primarily responsible for establishing, fostering, and maintaining relations with elected officials and governmental agencies/entities and their representatives at the local and regional level. In addition, the Director assists with governmental relations and advocacy efforts at the State and Federal level, collaboration on outreach/community relations with University Advancement and University Athletics and for developing and maintaining advocacy efforts at the local and regional level in support of the University and its students, faculty, and staff.

**Executive Director for the Center for California Studies** – The Executive Director is responsible for leading the Center for California Studies, by both managing the office and staff of the Center, and serving as the Center's chief representative on and off campus. The Executive Director provides strategic direction for the Center and is responsible for all aspects of the Center's mission.



## STUDENT AFFAIRS

**Vice President's Office** provides leadership and strategic direction to all areas of the Division of Student Affairs. The office also serves as a liaison between Associated Students, Inc. and the University administration. Contact: 278-6060.

**Academic Advising Center** offers mandatory freshman and transfer orientation, mandatory freshman advising, and general education and graduation requirement advising for all students. The center engages students in a developmental process that helps them clarify and implement individual educational plans consistent with their skills, interests, and values. Contact: Jasmine Murphy, Director (Interim), 278-7636, [jm2542@csus.edu](mailto:jm2542@csus.edu).

**Admissions & Outreach** sponsors and coordinates numerous recruitment activities and offers prospective and current students individual and group admission counseling and accurate, efficient document processing. Contact: Jeff Weston, Director (Interim), 278-7893, [jweston@csus.edu](mailto:jweston@csus.edu).

**Associated Students, Inc.** serves as the official governing body of Sacramento State students and provides experiential education, leadership opportunities, student representation and various recreational services that support the campus and greater Sacramento community. Contact: Pat Worley, Exec. Dir., 278-6784, [pcworley@csus.edu](mailto:pcworley@csus.edu).

**Career Center** provides proactive and comprehensive career services that include career development opportunities, experiential learning activities, on-campus recruitment programs and employer networking. Contact: Beth Lesen, Associate Vice President, Student Engagement and Success 278-6060, [beth.lesen@csus.edu](mailto:beth.lesen@csus.edu).

**Case Manager:** The case manager offers support to students who are experiencing complex issues or barriers to their education. The Case Manager provides direction and referrals to campus and community resources that address their crisis. The case manager also coordinates the Crisis Intervention Team, and provides support, resources and follow-up for students who present with concerning behaviors, in order to promote a safe campus environment. Contact: Danielle Munoz 916-278-6060, [danielle.munoz@csus.edu](mailto:danielle.munoz@csus.edu)

### **Centers for Diversity & Inclusion:**

**Contact:** Samuel Jones, Director (Interim) 278-2735, [samuel.jones@csus.edu](mailto:samuel.jones@csus.edu).

- **The Multi-Cultural Center (MCC)** supports the needs of diverse communities by offering educational programs and experiential leadership opportunities. The MCC focuses on relationship building, fostering cultural understanding, multiculturalism, as well as social justice. Contact, Patsy Jimenez, Coordinator, 278-6101, [mccsupport@csus.edu](mailto:mccsupport@csus.edu)
- **The Women's Resource Center (WRC)** works to eliminate gender discrimination and oppression by building the capacity of women on an individual and social level. The WRC builds alliances throughout the community, and provides a supportive environment, resources, and educational encouragement to students. Contact: Chris Kent, Coordinator, 278-7388, [ck852@saclink.csus.edu](mailto:ck852@saclink.csus.edu)
- **The PRIDE Center** offers advocacy and outreach services to the LGBTIQQA community. The Center organizes classroom panels, Safe Zone Trainings, and other educational and celebratory programs and events. The PRIDE Center advocates for respect, inclusion and safety of all members of our community. Contact: Chris Kent, Coordinator, 278-8720, [ck852@saclink.csus.edu](mailto:ck852@saclink.csus.edu)

**College Assistance Migrant Program (CAMP)** helps students from migrant and seasonal farm worker backgrounds develop the college skills associated with academic success and graduation. CAMP facilitates the high school to college transition by providing assistance with admission, financial aid application, and registration processes. Contact: Viridiana Diaz, Director, 278-7241, [viridiaz@csus.edu](mailto:viridiaz@csus.edu).

**College Based Educational Equity Programs** support Educational Opportunity Program students once they transition to their respective major department in the Academic Colleges, in order to promote retention and graduation. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, [watsonml@csus.edu](mailto:watsonml@csus.edu).

**Educational Opportunity Program (EOP)** supports first-generation California residents from low-income households who have the motivation and potential to earn baccalaureate degrees. EOP provides admissions assistance, orientation, academic and financial aid advising, EOP learning communities, and more. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, [watsonml@csus.edu](mailto:watsonml@csus.edu).



**Faculty Student Mentor Program** provides students support and encouragement toward meeting their educational goals through Faculty and Peer Mentors from the eight academic colleges. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, [watsonml@csus.edu](mailto:watsonml@csus.edu).

**Financial Aid & Scholarships Office** helps students and in many cases their families to search for, apply for, receive, and maintain eligibility for various types of financial aid assistance. Financial aid education is offered through individual counseling, campus marketing activities and group presentations. Contact: Anita Kermes, Director, 278-6554, [anita.kermes@saclink.csus.edu](mailto:anita.kermes@saclink.csus.edu).

**Guardian Scholars** supports Sacramento State's foster youth students, specifically those who emancipate and are working to forge successful paths to academic, personal and professional success. Toward these ends, Guardian Scholars provides individual academic resources, social support toward engaging in the campus community, and financial advising and support. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, [watsonml@csus.edu](mailto:watsonml@csus.edu).

**Housing and Residential Life** works to provide on-campus residents a well-maintained, attractive, and affordable living-learning environment toward helping them achieve their curricular and co-curricular goals. Contact: Michael Speros, Executive Director, 278-6655, [msperos@csus.edu](mailto:msperos@csus.edu).

**Intercollegiate Athletics** offers 20 Division I sports programs. The Athletics Department is committed to integrity and accountability, to enriching the campus and the community, and to developing student-athletes as competitors, scholars, citizens, and leaders. Contact: Bill Macriss, Director, 278-6348, [bmacriss@csus.edu](mailto:bmacriss@csus.edu).

**New Student Orientation** prepares students for a successful transition to Sacramento State through a comprehensive, mandatory program. Orientation helps students understand academic requirements, the University support available to them, and the many campus social and developmental opportunities. Contact: Mary Shepherd, Assistant Director, Academic Advising/Coordinator, New Student Orientation, 278-7841, [shepherd@csus.edu](mailto:shepherd@csus.edu).

**Operations Support & Communications**: provides technology services and operational support to the departments in student affairs. Contact: Susana Valdez, Director, 278-7707, [mailto:valdezs@csus.edu](mailto:mailto:valdezs@csus.edu).

**Parents & Families Program** creates and strengthens the partnership between parents and families of enrolled students and the University. Primary functions include promoting information about campus resources, supporting student success, generating revenue for the campus in the form of private gifts and donations, and creating an interactive role for parents and families within the campus community and beyond. Contact: Haley Myers, Director, 278-4353, [haley.myers@csus.edu](mailto:haley.myers@csus.edu).

**Peer & Academic Resource Center (PARC)** is a campus hub for academic support services including 1-unit supplemental instruction for challenging GE courses, academic review and test preparation sessions, peer-led advising and individual and group tutoring sessions. Contact: Tina Jordan, Asst. Vice President, Strategic Success Initiatives, 278-6740, [jordant@csus.edu](mailto:jordant@csus.edu).

**Services for Students with Disabilities (SSWD)** offers support services and accommodations to ensure students with disabilities have the opportunity and access to pursue their educational goals. SSWD collaborates with students, faculty, staff and administrators to provide consultation and information on disability-related issues to the campus community. Contact: Judy Dean, Melissa Repa, Co-Directors, 278-6955, 278-7239 (TDD), [deanja@csus.edu](mailto:deanja@csus.edu), [repam@csus.edu](mailto:repam@csus.edu).

**Student-Athlete Resource Center** provides all NCAA Division I student-athletes a comprehensive academic, life skills, and NCAA compliance support program. Contact: Paul Edwards, Director, 278-7796, [edwardsp@csus.edu](mailto:edwardsp@csus.edu).

**Student Services Center** provides students with a wide range of information and transactions related to enrollment, registration, and financial matters. The Center is often the first point of contact for students entering Lassen Hall and offers many services and referrals to other areas of the Division and University, including Academic Advising, Financial Aid, the Registrar's Office, and the Academic Colleges. Contact: Anita Kermes, Director, 278-6554, [anita.kermes@saclink.csus.edu](mailto:anita.kermes@saclink.csus.edu).

**Student Conduct Office** supports the University's educational mission by administering the CSU Student Conduct process in a fair, timely, respectful, and educationally purposeful manner. Student Conduct staff work to educate, involve, and support the campus community in student conduct matters to provide a safe, fair and supportive learning environment for all community members. Contact: Matt O'Connor, Director, 278-6060, [oconnor@saclink.csus.edu](mailto:oconnor@saclink.csus.edu).

**Student Health & Counseling Services (SHCS)** embraces a holistic and collaborative approach to healthcare by offering primary and urgent care, preventive programs, wellness education, violence prevention and mental health counseling services to the campus community. Contact: Joy Stewart-James, Executive Director, 278-6035, [jsjames@csus.edu](mailto:jsjames@csus.edu).

**Student Organizations and Leadership (SO&L)** promotes co-curricular learning by providing students with opportunities to join organizations, participate in sport clubs, and engage in leadership education programs. Contact: Tom Carroll, Director, 278-6595, [tcarroll@csus.edu](mailto:tcarroll@csus.edu).

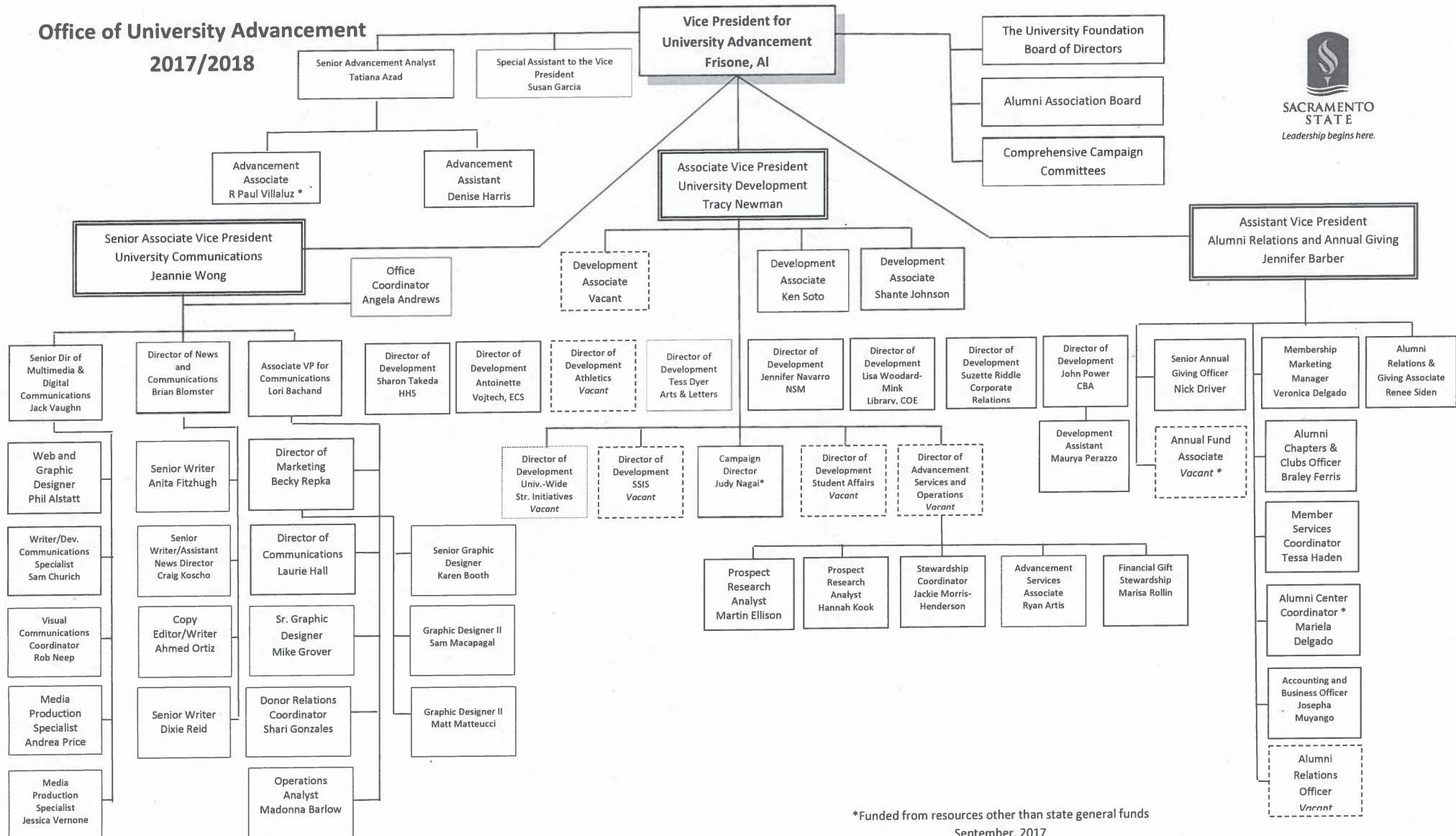
**Testing Center** administers national, state, and CSU-system tests and provides direction and support for meaningful student assessment. Contact: Julie Ly, Coordinator, 278-5369, [lyjulie@csus.edu](mailto:lyjulie@csus.edu).

**University Registrar's Office** provides quality support and service to students, faculty, staff and external constituents with regard to academic records, registration, enrollment data, course administration, graduation and degree verification. Contact: Dennis Geyer, University Registrar, 278-3421, [dgeyer@csus.edu](mailto:dgeyer@csus.edu).

**University Union & The WELL** offer welcoming and stimulating environments where students, faculty, staff, alumni, and the greater community participate in campus life. The programs, services, and facilities of the Union/WELL foster personal growth and healthy decision-making, encourage social interaction and work toward developing leadership skills. Contact: Leslie Davis, Executive Director, 278-2242, [leslied@csus.edu](mailto:leslied@csus.edu).

**Veteran's Success Center** provides multi-faceted assistance to prospective and enrolled student veterans and dependents. Contact: Austin Sihoe, Director (Interim), 278-2197, [aks259@saclink.csus.edu](mailto:aks259@saclink.csus.edu).

**Office of University Advancement**  
**2017/2018**



\*Funded from resources other than state general funds  
September, 2017

## **University Advancement**

### **University Advancement**

Responsible for a broad range of programs, policies and initiatives designed to build and foster strong, effective alumni and community relations to increase private resources for the University's priorities, academic programs, capital projects and student scholarships. University Advancement is responsible for managing special events, alumni relations, donor and alumni communications, and charitable gifts to the institution, as well as corporate and foundation partnerships with a wide variety of constituents. University Advancement is also the official liaison to organizations affiliated with the University, including the University Foundation at Sacramento State and the Alumni Association.

### **Alumni Relations**

Responsible for providing opportunities for alumni to engage with the University while simultaneously promoting the common interests of student, graduates and alumni through a continuing campaign of alumni programs, active involvement and increased interactions in campus and community affairs. Alumni Relations is responsible for managing the alumni association annual membership campaign, scholarship program, events and publications. Alumni Relations is responsible for overseeing the management of the Alumni Center and supporting the Alumni Association Board of Directors.

### **Advancement Communications and Stewardship**

Responsible for planning, creating and managing comprehensive external and internal communications strategies in support of Sacramento State's advancement efforts with alumni, donors, prospective donors, the campus community and friends. Advancement Communications and Stewardship is responsible for developing and managing the cohesive messaging and visual identity of the Advancement division, as well as the materials and programs relevant to alumni engagement, fundraising, and participation goals to instill pride and encourage investment in Sacramento State. Advancement Communications and stewardship produces *Sac State Magazine*, the biannual donor publication *Torchlight*, the Annual Report of Giving, websites, solicitations, event and promotional collateral, and other communication vehicles to help the University Advancement achieve its goals in fundraising and alumni engagement.

### **University Advancement** (Vice President for University Advancement)

The Vice President for University Advancement serves as the Chief Advancement Officer for the campus and directs an integrated advancement program. The Office of University Advancement supports the University Foundation at Sacramento State and manages campus wide special events and public ceremonies, including commencement, to advance the interests of the University.

### **Alumni Association**

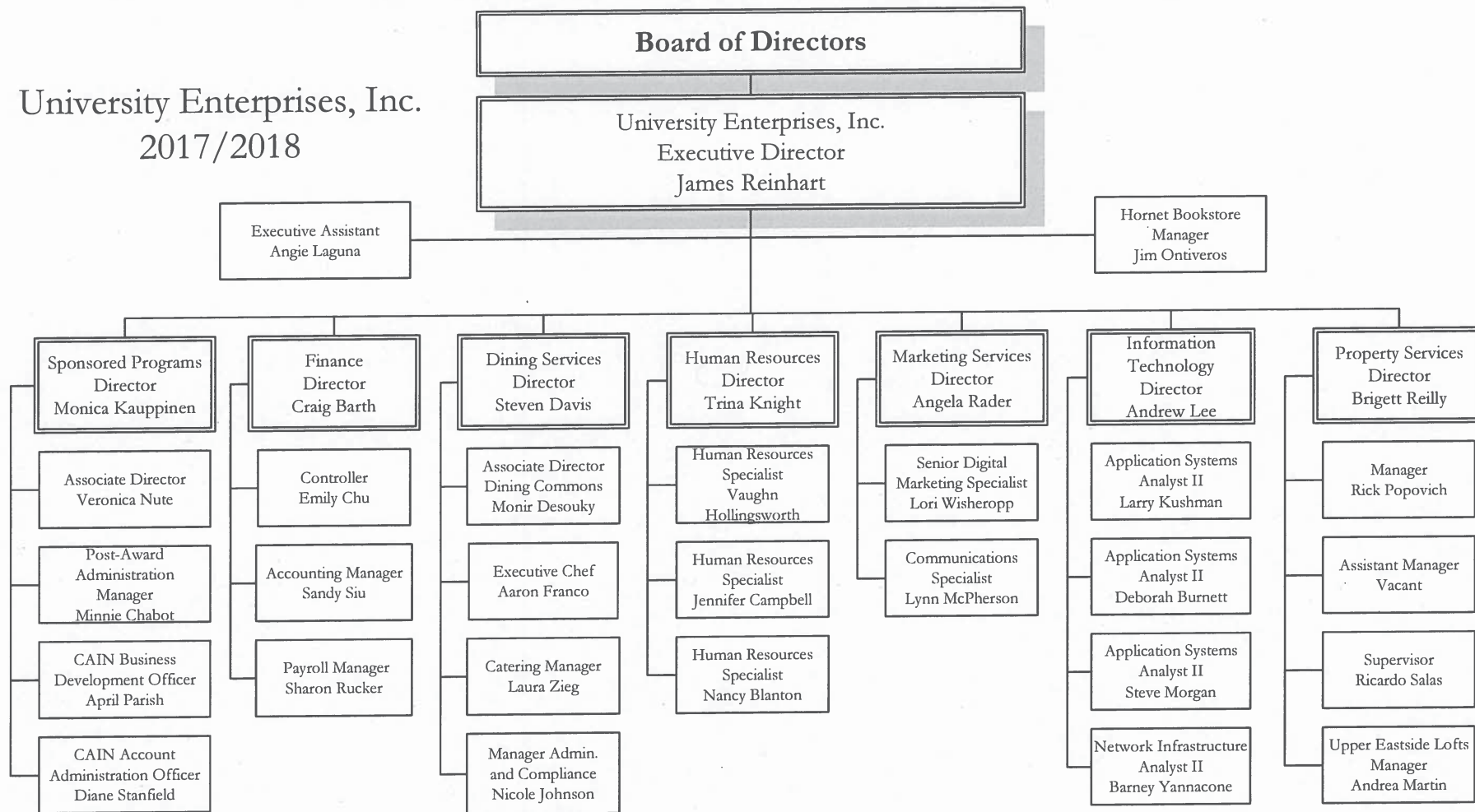
The Alumni Association is a 501(c)(3) organization. It enables the University to maintain contact with the alumni and involve them with the campus.

### **The University Foundation at Sacramento State**

The University Foundation is a tax-exempt, 501(c)(3) organization responsible for promoting philanthropy to provide a level of excellence at the University beyond what is possible through state funds. The University Foundation helps to raise private resources that advance the mission and priorities of the University while also providing stewardship in prudent investment of resources, ensuring the integrity of the Foundation through accountability and transparency in its dealings.



University Enterprises, Inc.  
2017/2018



## **UNIVERSITY ENTERPRISES, INC.**

**Business Services Division:** Provides accounting, administrative, financial, investment, cashiering, risk management, and payroll services.

**Dining Services:** Provides a full range of dining options including meal plans, retail, vending and catering.

**Hornet Bookstore:** Provides textbooks, supplies, general books, computers, software, insignia apparel and manages the University Union convenience store.

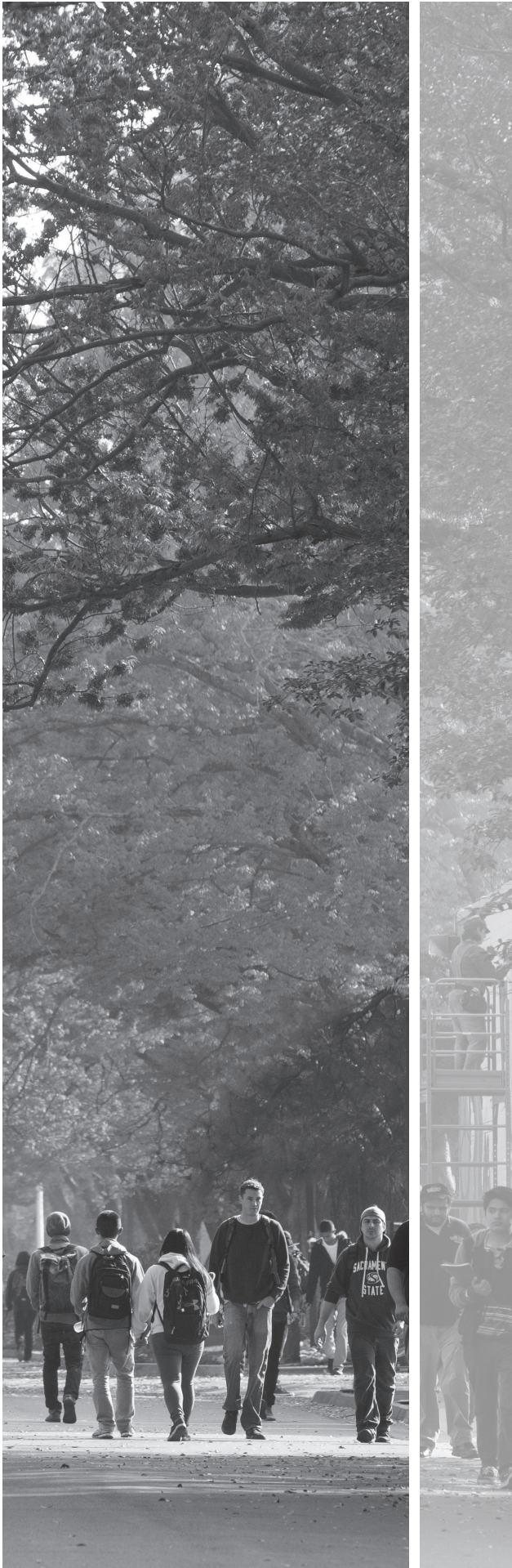
**Human Resources:** Provides employment, compensation, benefits, training, and employee relations services.

**Information Technology:** Manages the technology needs of UEI, including hardware and software, enterprise content management, and disaster recovery.

**Marketing Services:** Provides marketing, public relations, advertising, licensing, and graphic design services.

**Property Services:** Provides property management, construction, and maintenance services.

**Sponsored Programs Administration:** Post-award administration of sponsored programs, grants and contracts.  
Administration of the CA Intern Network providing paid internships to students at state agencies and the private sector.



## 2. UNIVERSITY BUDGET ADVISORY COMMITTEE (UBAC)





## **University Budget Advisory Committee Composition**

The University Budget Committee (UBAC) is established by the President to provide input and recommendations to the President regarding the University's General Operating Fund Budget. In order to secure broad representation and input as well as a variety of perspectives, the committee will be comprised of the following members:

**University Staff and Administration:** Four committee members selected from the University staff and administration appointed by the President (one-year terms).

**Faculty:** Four committee members that include one Department Chair recommended by the chairs to the Provost and appointed by the President (two-year term); three faculty members recommended by the Faculty Senate (staggered three-year terms). The Senate will advance at least three and up to five names annually to the President for consideration.

**Students:** Two students recommended by the President of the Associated Students Inc. (one-year terms).

The Associate Vice President for Budget, Planning and Administration (permanent member).

**Ex-Officio Members/Staff:** Budget Planning and Administration analysts.

A member of the University Budget Advisory Committee will be appointed by the President to serve as chair of the committee.

## **Charge to the University Budget Advisory Committee**

*The discussions and recommendations of the University Budget Advisory Committee shall be limited to issues outside the realm of exclusive collective bargaining representatives.*

Working with the President and Vice Presidents, the University Budget Advisory Committee shall:

1. Participate in a highly transparent, informative, and participatory campus General Operating Fund budgeting process.
2. Participate in a budgeting process that integrates campus strategic goal setting, budget review and planning, and allocations set by the president.
3. Participate in the review of accomplishment of goals by vice-presidential divisions and other appropriate units and determine the levels of accountability in the proper use of funds.
4. Advise the President regarding the timing and content of annual budget calls.
5. Review, analyze, and advise the President regarding significant budget actions external to the campus that could impact the University's Operating Fund; e.g. the initial CSU budget proposal and the Governor's May Revise.

6. Review annually the alignment of enrollment targets to the proposed General Operating Fund Budget.
7. Provide annual recommendations to the President regarding the proposed budget allocations across the University's several divisions in line with the University Strategic Plan.
8. Advise the President regarding the format for reporting annual budget data to the campus community in a thorough and consistent manner such that annual changes in the budget are easily tracked and understood.
9. Advise the President during the fiscal year regarding significant or unanticipated events that have a significant effect upon campus budget allocations.

Revised September 8, 2013

**UPDATED 2/16/18**  
**University Budget Advisory Committee**  
**(UBAC)**

<http://www.csus.edu/aba/budget/UBAC/index.html>

**Faculty Members**

Julian Heather  
Elvia Ramirez  
Linda Roberts  
Ernest Uwazie

**Administration/Staff Members**

Fred Baldini, UBAC Chair  
Stacy Hayano  
Sarah Raczkowski  
LindaKay Soriano  
Angel Thayer

**Students**

Elizabeth Cortez  
Tyare Mireles

**Support Staff to Committee**

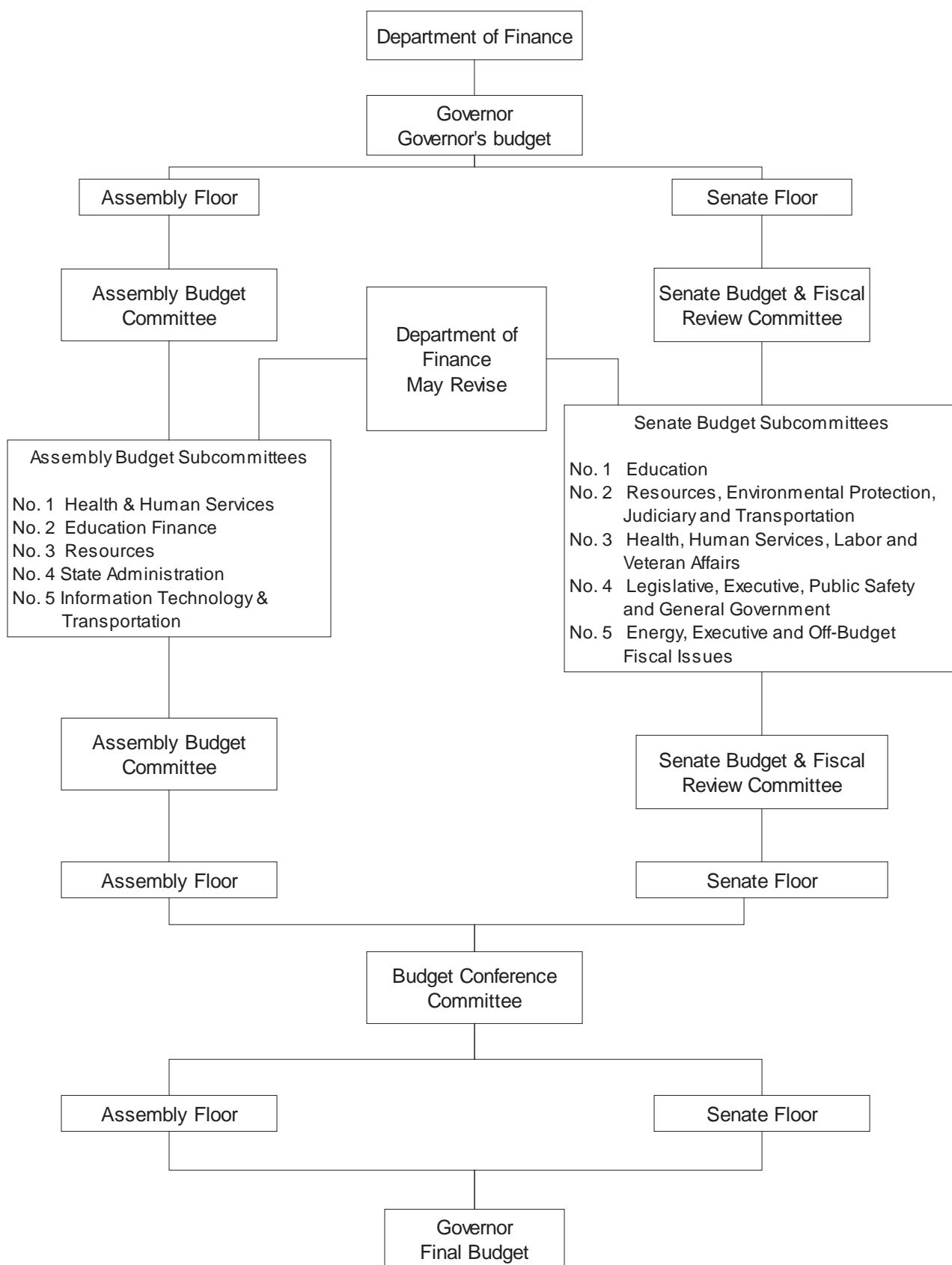
Lauren Garrett  
Norman Kwong  
Diana Lynch

California State University, Sacramento  
**Operating Fund Budget Development Process**  
 Revised 12-19-2017

IDEAL

		OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN			JUL	AUG	SEP	
State of California					•Governor releases proposed budget for upcoming fiscal year	•Legislative Analyst's Office releases review of Governor's budget	•Budget subcommittee hearings		•Governor releases May Revision of the budget •Legislative Analyst's Office's May Revision of next fiscal year's revenue projections	•Legislature sends budget to the Governor •Governor signs the budget						
The CSU System			•BOT adopts CSU Support Budget Request for next budget year. •Late November, enrollment targets released for next fiscal year		•Chancellor's Office provides systemwide information on Governor's budget (no campus detail)		•Chancellor's Office distributes initial campus budget letter with projected allocations			•Chancellor's Office provides "May Revise" budget updates			•Chancellor's Office notifies campus of budget detail once State budget is signed			
CSU representatives meet with Legislative and Governor's budget representatives. Board of Trustees and Chancellor's Executive Committee deliberate on budget issues																
Sacramento State	President's Cabinet	START OF PROCESS FOR NEXT BUDGET YEAR • On-going strategic planning process			BP&A provides budget information on the new year based on Governor's budget and projected enrollment targets •After considering UBAC recommendations, President sends Budget Call and All University Expense (AUE) Line Items Call to Divisions	•Cabinet receives new year budget information; discussions about enrollment and other strategic priorities •Cabinet receives Annual Budget Call documents for completion	•Cabinet receives Budget/AUE Call presentations from Divisions/Colleges •President publishes University Budget & Expenditure Report	• Cabinet reviews Division Budget/AUE Call responses	•BP&A provides updated Sources & Uses based on May revise •President receives UBAC's budget recommendations and reviews preliminary budget changes to campus	•Cabinet budget discussions	July 1 - Start of new Budget Year		•Review UBAC's final budget recommendations; Cabinet makes final budget recommendations to President	•President makes budget decisions and notifies Cabinet, UBAC and campus		
	Financial Review Town Hall meeting															
	University Budget Advisory Committee	START OF PROCESS FOR NEXT BUDGET YEAR • Committee member appointments begin	• Committee members are appointed by the president • Reviews final budget for current year • New members receive Budget training • Develops Annual Budget Call templates • Discuss or implement changes to the Annual Report		•BP & A provides budget information on the new year based on Governor's budget and projected enrollment targets •UBAC reviews CSU budget assumptions and develops recommendations for Budget/AUE Call documents/process to President	•UBAC provides recommendations for Budget/AUE Call documents/process to President • Annual Report for Budget, Expenditures and Financial Information is released	• Reviews Fall enrollment and other strategic priorities	•UBAC reviews Division Budget/AUE Call responses and meets with Division heads	• BP&A provides updated Sources & Uses based on May revise • UBAC makes budget recommendations to the President		June 30 - End of current Budget Year		•If needed, UBAC makes additional recommendations to President and Cabinet			
	Divisions	START OF PROCESS FOR NEXT BUDGET YEAR	•Late November, campus enrollment targets released by Chancellor's Office for next fiscal year		• Divisions continue planning for next academic year and budget year; request needed budget information to respond to President's Budget calls	• Divisions prepare response to Budget Call and All-University Expense Call from the President	•Divisions give Budget/AUE Call presentations to Cabinet	•Divisions submit Budget/AUE Call responses •Divisions give Budget/AUE Call presentations to UBAC	•Divisions notify Program Centers of any major budget changes for next year					•On-going dialogue within division regarding budget issues	•Provost/Vice Presidents make allocations to Program Centers for current year	
	Colleges/Program Centers	FOR NEXT BUDGET YEAR •Deans and Program Center managers make allocations to Departments for current year	•Late November, campus enrollment targets released by Chancellor's Office for next fiscal year		• Program Centers continue planning for next academic year and budget year	• Colleges prepare response to Budget Call and All-University Expense Call from the President	•Colleges/Program Centers respond to Provost/VP request for priorities and budget needs •Colleges give Budget/AUE Call presentations to Cabinet	•Colleges/Program Centers respond to additional Provost/VP requests	•Program Centers notify departments of any major budget changes for next year					•On-going dialogue within division regarding budget issues		

# State Budget Bill Process



## State Budget Bill Process Guide

### July-September 15:

State agencies and departments submit budget proposals for the upcoming fiscal year to the Department of Finance (DOF) by September 15th.

### September-January:

The DOF analyzes proposals, meets with agencies to review requests, estimates state revenues and expenditures then finalizes a balanced budget plan for the governor approval. After the Governor has evaluated the proposed DOF budget, he/she releases it to the public and the legislature as the “Governor’s Budget” by January 10<sup>th</sup>.

### January-February:

The budget is introduced as identical bills to both the Assembly and the Senate. The Legislative Analyst will prepare an analysis of the bill, which includes background, projections and recommended revisions. This bill is the starting point for budget subcommittee hearings.

### March-April:

In each house (Assembly and Senate), the bills are separated by subject matter and disseminated to the appropriate subcommittee for public hearings. Most changes to the bill are made in the subcommittees of each house because this is where representatives from agencies, DOF, and key stakeholders can be heard on budget items. Once the hearings are completed, each subcommittee votes and submits their report to the full budget committee.

### May:

In May, revenue and expenditure estimates are revised, based on the most current information, so that it is reflected on the final Budget Bill. In mid-May, the governor releases the revisions to the Budget Bill in what is termed the “May Revise.” These revisions are incorporated into the draft amendments of the bills which are being discussed at the budget subcommittees for both houses. The Legislature usually waits for updates from the “May Revise” prior to any final budget decisions made on the major programs (e.g. education, corrections, health and human services).

### May-June 15:

Once the subcommittee hearings are completed, the subcommittees of both houses will approve, revise, or disapprove certain detail of the Budget Bill. They will then submit a report to their respective budget committees. In each house, the full budget committee will adopt its subcommittees’ reports and send the revised Budget Bills to both the Assembly and Senate floors for amendments and votes. Each house will vote on their Budget Bill and then send it to the other house for concurrence. In the event either bill is not passed by the other house, then it’s sent to the Budget Conference Committee to settle the differences. The Conference Committee is comprised of three members from each house and their task is to settle differences between the two version of the Budget Bill (Assembly and Senate).

In the event the Conference Committee cannot reach a final agreement on the budget, then the “Big 5” which includes the governor, the President pro Tem of the Senate, the Speaker of the Assembly, and the minority leaders of both houses will meet to resolve the deadlock.

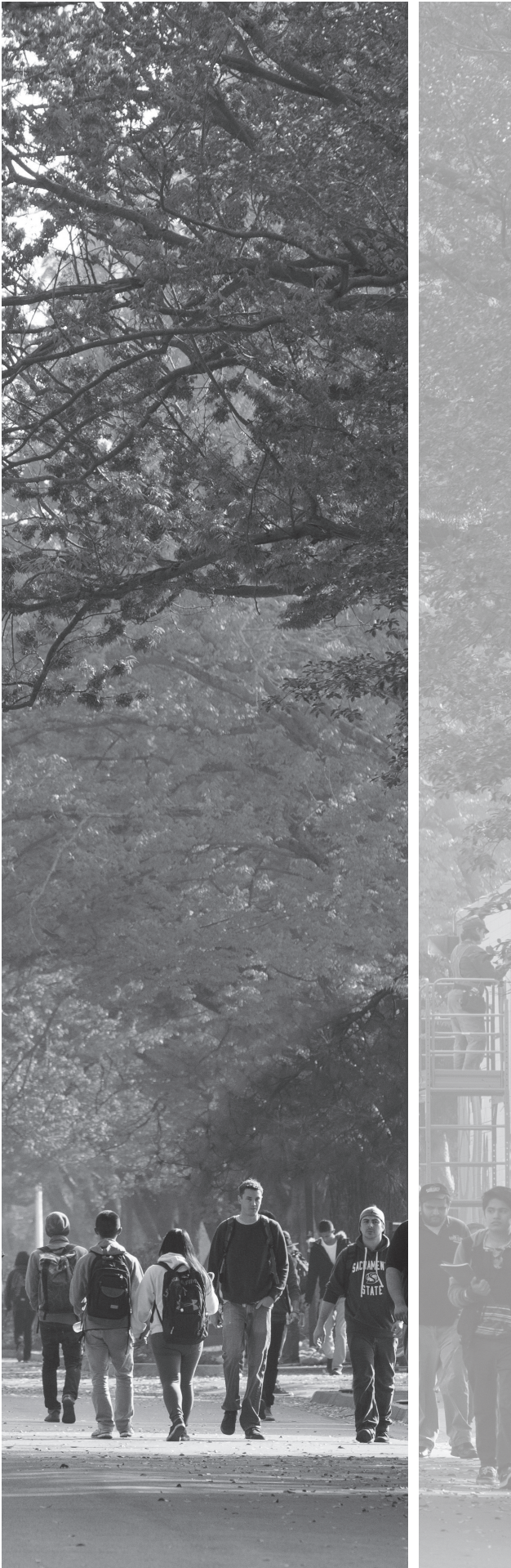


## State Budget Bill Process Guide

After the Conference Committee distributes the report to the full Assembly and Senate, each caucus meets and is briefed on the final agreement. The committee report containing the Budget Bill cannot be amended. The Budget Bill must be approved by a simple majority vote in each house before it can be sent to the governor. However, a two-thirds vote is still required for the Legislature to raise taxes. The Constitution requires that the Legislature pass the Budget Bill and forward it to the governor by June 15<sup>th</sup> for his/her signature.

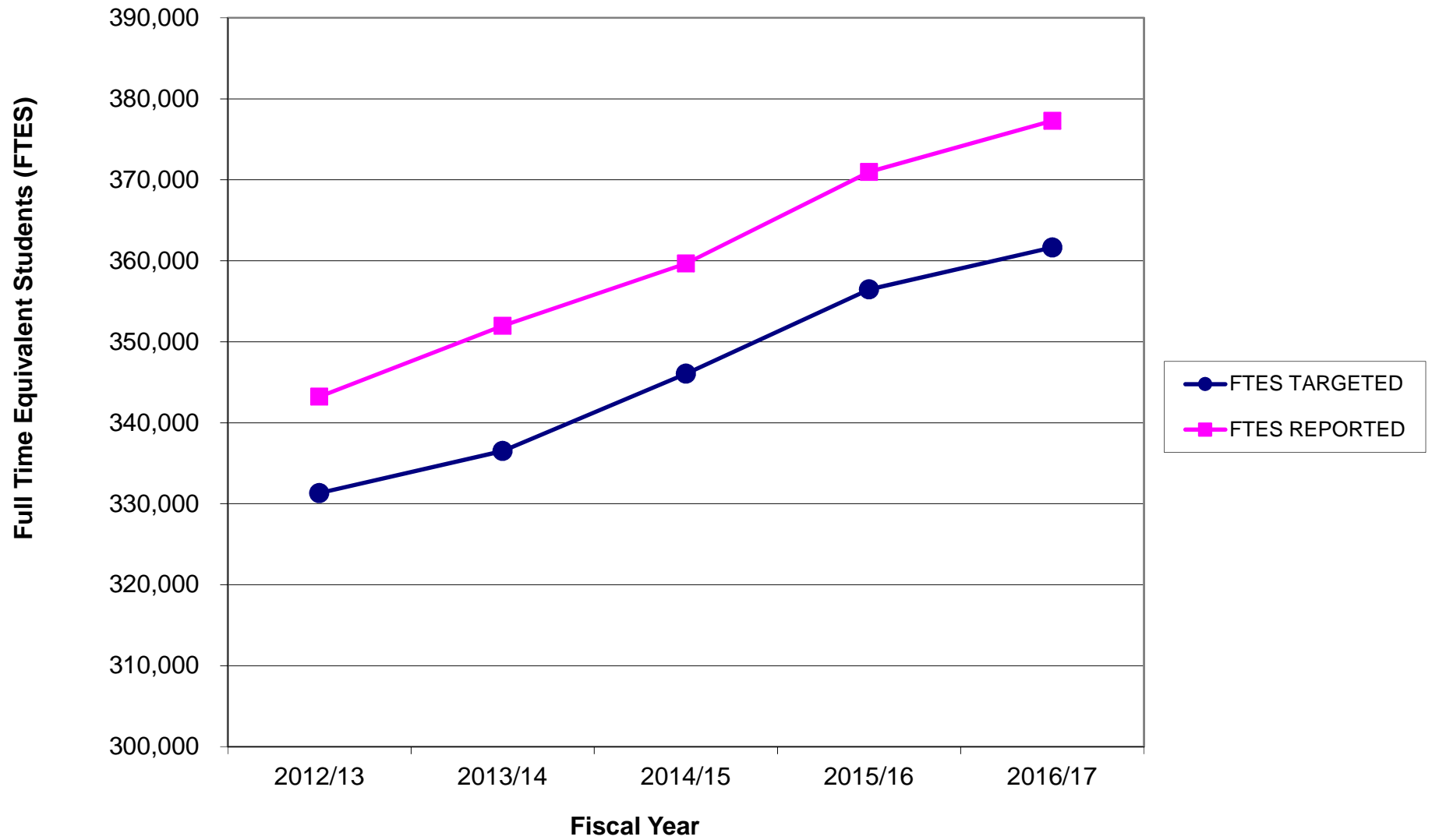
### June 15-30:

After the governor has received the Budget Bill from the Legislature, he/she has 12 working days to sign or veto the bill. The governor may reduce or eliminate any appropriation before the budget bill is signed via the line-item veto. The legislature can override a line-item veto with a two-thirds vote in each house. Once the governor signs the Budget Bill, it goes into effect on July 1<sup>st</sup>. The new budget period runs from July 1<sup>st</sup> through June 30<sup>th</sup>.



### 3. CSU SYSTEMWIDE & SACRAMENTO STATE

## CSU Systemwide Enrollment Comparison (Paying Resident Fees)



**CSU SYSTEMWIDE COLLEGE YEAR ENROLLMENT FIGURES BY FISCAL YEAR**  
**(Paying Resident Fees)**

	2012/13	2013/14	2014/15	2015/16	2016/17
FTES TARGETED	331,317	336,510	346,050	356,450	361,644
FTES REPORTED	343,226	351,955	359,679	370,959	377,290

Source: CSU College Year Reports (Table 22) for Full-Time Equivalent Students (FTES) Grand Totals - Residents Only

# Operating Fund Highlights of the CSU

## **CSU Enrollment Growth**

### **2012/13**

Target FTES continue to remain at the 2011/12 Resident FTES levels of 331,716.

### **2013/14**

Target FTES increased to 336,510 Resident FTES.

### **2014/15**

Target FTES increased to 346,050 Resident FTES.

### **2015/16**

Target FTES increased to 356,450 Resident FTES.

### **2016/17**

Target FTES increased to 361,644 Resident FTES.

### **2017/18**

Target FTES increased to 364,131 Resident FTES.

## **CSU Student Fees**

### **2012/13 (Information after Proposition 30 passed)**

State Tuition Fees

1. No increase in resident, undergraduates, graduates and post baccalaureate teacher credential student fees.

Education Doctorate fees

2. No increase in fees

Graduate Business Professional Fee

3. No increase in fees

### **2013/14**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### **2014/15**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### **2015/16**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee



# **Operating Fund Highlights of the CSU**

## **CSU Student Fees (continued)**

### **2016/17**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### **2017/18**

State Tuition Fees increases

Undergraduates

- 6.1+ units: \$135/semester and \$90/quarter
- 0-6 units: \$78/semester and \$52/quarter

Credential

- 6.1+ units: \$156/semester and \$104/quarter
- 0-6 units: \$90/semester and \$60/quarter

Graduate and post baccalaureate

- 6.1+ units: \$219/semester and \$146/quarter
- 0-6 units: \$129/semester and \$86/quarter

Education Doctorate fee increase

- \$360 per semester and \$240/quarter

Doctor of Nursing Practice fee increase

- \$465/semester

Physical Therapy Doctorate fee increase

- \$524 per semester

Graduate Business Professional fee increase

- \$16/semester and \$11/quarter

Non-Resident Students fee increase

- \$24/semester unit and \$16/quarter unit

## **State Budget Adjustments**

### **2012/13 (Information after Proposition 30 passed)**

General Fund increase of \$125 million for the tuition fee rate rollback (funding received in 2013/14)

### **2013/14**

General Fund increase of \$125.1 million

### **2014/15**

General Fund increase of \$142.2 million

### **2015/16**

General Fund increase of \$225 million

### **2016/17**

General Fund increase of \$154 million

## Operating Fund Highlights of the CSU

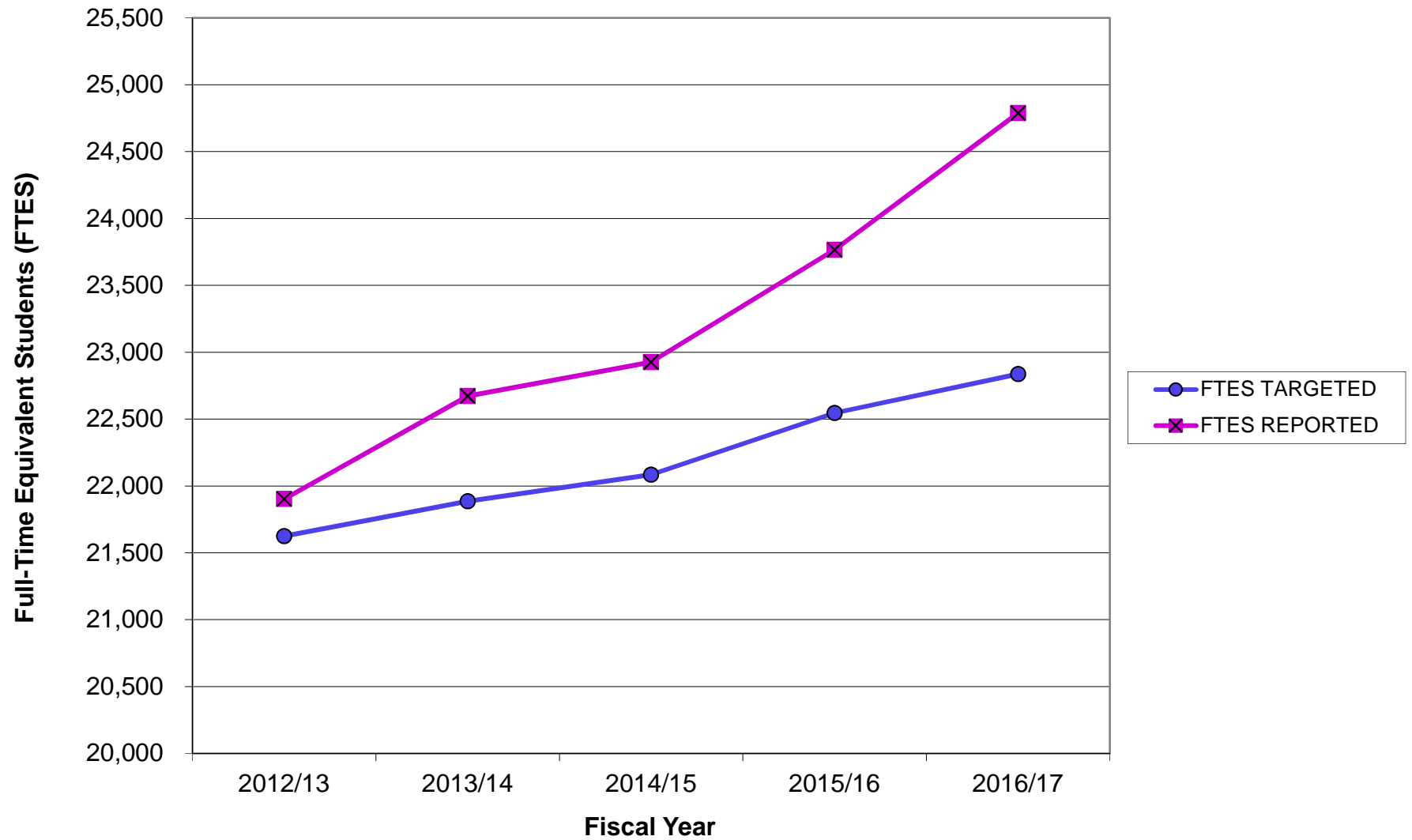
### 2017/18

General Fund increase of \$179 million

#### **Note:**

Information regarding the 2012/13 budget was changed due to the passage of Proposition 30 in November 2012. Due to timing issues for the report publication, the February 2013 report was not updated to reflect the changes that occurred after Proposition 30 passed. The data contained in this report reflects the final outcome.

## Sacramento State Enrollment Comparison (Resident Paying FTES)



**SACRAMENTO STATE ENROLLMENT FIGURES BY FISCAL YEAR**  
**(Resident Paying FTES)**

	2012/13	2013/14	2014/15	2015/16	2016/17
FTES TARGETED	21,625	21,885	22,085	22,545	22,837
FTES REPORTED	21,902	22,673	22,925	23,765	24,788

Source: CSU College Year Reports (Table 22) for Full-Time Equivalent Students (FTE) - Residents Only

# Operating Fund Highlights of Sacramento State

## **Sacramento State Enrollment Growth**

### **2012/13**

Target FTES remained at the 2011/12 level of 21,625 Resident FTES. No enrollment growth funding received because the campus' enrollment target did not increase.

### **2013/14**

Target FTES increased to 21,885 for Resident FTES for a growth of 1.2%. Enrollment growth funding of \$1.153 million was received for the General Operating Fund (equivalent to the 1.2% enrollment increase)

### **2014/15**

Target FTES increased to 22,085 for Resident FTES for a growth of 0.9%. Enrollment growth funding of \$1,947,000 was received for the General Operating Fund.

### **2015/16**

Target FTES increased to 22,545 for Resident FTES for a growth of 2%. Enrollment growth funding of \$2,605,000 was received for the General Operating Fund.

### **2016/17**

Target FTES increased to 22,837 for Resident FTES for a growth of 1.46%. Enrollment growth funding of \$1,696,000 was received for the General Operating Fund. The campus budgeted above the targeted FTES by .6% for a total of 22,972 Resident FTES.

### **2017/18**

Target FTES increased to 23,077 for Resident FTES for a growth of 1%. Enrollment growth funding of \$2,946,000 was received for the General Operating Fund.



# Operating Fund Highlights of Sacramento State

## Sacramento State Student Fees

### **2012/13 (Information after Proposition 30 passed)**

State Tuition Fee increases

1. No fee increases for resident, undergraduates, graduates and post baccalaureate teacher credential students

Education Doctorate fees

2. No fee increase

Graduate Business Professional Fee

3. No fee increase

### **2013/14**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### **2014/15**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### **2015/16**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### **2016/17**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### **2017/18**

State Tuition Fees increases

Undergraduates

- 6.1+ units: \$135/semester
- 0-6 units: \$78/semester

Credential

- 6.1+ units: \$156/semester
- 0-6 units: \$90/semester

Graduate and post baccalaureate

- 6.1+ units: \$219/semester
- 0-6 units: \$129/semester

Education Doctorate fee increase

- \$360 per semester

Physical Therapy Doctorate fee increase

- \$524 per semester

Graduate Business Professional fee increase

- \$16/semester unit

Non-Resident Students fee increase

- \$24/semester unit

# Operating Fund Highlights of Sacramento State

## **Sacramento State Budget Adjustments**

### **2012/13 (Information after Proposition 30 passed)**

General Fund increase of \$7.66 million for the tuition fee rate rollback (funding received in 2013/14)

### **2013/14**

General Fund increase of \$15,218,500  
Funding for employee compensation, student access and success initiatives

### **2014/15**

General Fund increase of \$9,349,300  
Funding received for employee compensation, benefits, student success/reduction of bottleneck initiatives, and a subsequent reduction for support CSU operations. Per the Budget Act, the Center for California Studies received a separate augmentation.

### **2015/16**

General Fund increase of \$10,064,700  
Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth. Per the Budget Act, the Center for California Studies received a separate augmentation.

### **2016/17**

General Fund increase of \$12,264,700  
Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth.

### **2017/18**

General Fund increase of \$12,255,000  
Funding received for employee compensation, benefits, and enrollment growth.

### **Note:**

Information regarding the 2012/13 budget was changed due to the passage of Proposition 30 in November 2012. Due to timing issues for the report publication, the February 2013 report was not updated to reflect the changes that occurred after Proposition 30 passed. The data contained in this report reflects the final outcome.

SACRAMENTO STATE					
GENERAL OPERATING FUND SUMMARY					
Fiscal Years 2013-14 through 2017-18					
Budgeted Full-Time Equivalent Students (FTES)-Resident+Non Resident	22,229	22,416	22,934	23,433	23,591
Budgeted Full-Time Equivalent Students (FTES) - Resident Only	21,885	22,085	22,545	22,972	23,077
	2013/14 Initial Campus Budget Estimates	2014/15 Initial Campus Budget Estimates	2015/16 Initial Campus Budget Estimates	2016/17 Initial Campus Budget Estimates	2017/18 Initial Campus Budget Estimates
<b>Sources of Funds</b>					
Base Budget from State Appropriation	\$101,769,637	\$116,988,137	\$126,337,437	\$132,420,137	\$143,584,837
Prior Year Adjustments					
Education Insights					\$1,100,000
Compensation Adjustments			\$57,700	\$1,942,000	
Retirement Adjustment		\$795,000	\$3,614,000	\$1,109,000	\$1,993,000
Net Other Baseline Adjustment	\$2,845,100			(\$68,300)	
<b>Adjusted State Appropriation</b>	<b>\$104,614,737</b>	<b>\$117,783,137</b>	<b>\$130,009,137</b>	<b>\$135,402,837</b>	<b>\$146,677,837</b>
<b>State Appropriation New Changes</b>					
Tuition Fee Discounts (formerly State Univ Grants)		\$44,100	\$69,000	\$28,000	
Financial Aid Set Aside	(\$87,000)	(\$1,044,000)			
Employee Compensation		\$7,292,500	\$1,629,000	\$3,752,000	
Mandatory Costs (Energy, Natural Gas, Insurance, New Space, Benefits, Deferred Maintenance)	\$3,682,000	\$678,000	\$622,000	\$1,963,000	\$7,706,000
Enrollment Increase Funding	\$1,153,000	\$1,947,000	\$2,605,000	\$1,696,000	\$2,556,000
Chancellor's Office Initiatives Funding		\$496,100	\$968,000	\$743,000	
Augmentations (restorations, additional funding)	\$7,666,200				
Revenue Interest Assessment	(\$40,800)	\$70,900			
Other Reductions (Unallocated)		(\$1,372,300)			
Center for California Studies (Restricted allocations)		\$442,000	\$500,000		
Education Insights Center				\$1,100,000	
<b>Total State Appropriation</b>	<b>\$116,988,137</b>	<b>\$126,337,437</b>	<b>\$136,402,137</b>	<b>\$144,684,837</b>	<b>\$156,939,837</b>
<b>Campus Projected Fee Revenues</b>					
State University Fee (SUF) Income	\$137,500,000	\$140,990,000	\$144,800,000	\$147,350,000	\$157,000,000
Non-Resident Fees (1)	\$2,700,000	\$2,700,000	\$3,000,000	\$3,700,000	\$3,500,000
Application Fees	\$1,200,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000
Other Miscellaneous Revenue	\$200,000	\$200,000	\$90,000	\$5,000	\$60,000
Other Revenue (Federal WS, Financial Aid)	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
<b>Projected Fee Revenues</b>	<b>\$142,600,000</b>	<b>\$146,190,000</b>	<b>\$150,190,000</b>	<b>\$153,355,000</b>	<b>\$162,860,000</b>
<b>Projected General Fund - Sources of Funds</b>	<b>\$259,588,137</b>	<b>\$272,527,437</b>	<b>\$286,592,137</b>	<b>\$298,039,837</b>	<b>\$319,799,837</b>
<b>Uses of Funds</b>					
Prior Year Baseline Allocation					
Division Baseline Allocations	\$112,000,972	\$123,171,174	\$132,570,827	\$141,701,356	\$145,103,753
All University Expenses	\$22,076,997	\$22,918,487	\$22,285,897	\$22,647,788	\$23,205,787
Education Insights					\$1,100,000
Mandatory Costs (compensation pool, benefits, reserve, student grants)	\$107,074,762	\$112,456,110	\$116,670,713	\$119,997,753	\$126,792,217
Strategic Goals, Student Success & Completion Initiatives				\$595,080	\$838,080
Adjustments: (baseline adjustments)					
Tuition Fee Discounts (aka State University Grants)	\$254,000	\$308,100	\$572,000	\$348,000	\$2,946,000
Employee Compensation (salary increases, promos, reclasses)	\$421,290	\$7,602,603	\$3,404,288	\$9,928,629	\$10,811,398
Changes to All University Expenses (AUE)	\$841,490	(\$632,590)	\$361,891	\$557,999	\$937,325
Mandatory Costs (e.g. energy, deferred maintenance, benefits, insurance, new space)	\$5,929,900	\$1,633,000	\$5,311,882	\$3,725,000	\$2,183,000
Reductions		(\$1,358,073)			
Unanticipated Expenses		(\$2,000,815)	(\$1,800,000)		
Allocations to Divisions	\$14,316	\$1,483,324	(\$130,000)		\$1,936,003
Center for California Studies Adjustments per Budget Act		\$442,000	\$500,000	(\$4,011,940)	
Student Success & Completion Initiatives				\$243,000	
Central Baseline Reserves					\$2,446,274
Education Insights Center				\$1,100,000	
Enrollment Growth/New Faculty	\$759,000	\$584,000	\$1,363,000	\$1,667,160	\$500,000
Subtotal:	\$249,372,727	\$266,607,320	\$281,110,498	\$298,499,825	\$318,799,837
Federal Work Study, Financial Aid	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
<b>Total Projected Uses of Funds</b>	<b>\$250,372,727</b>	<b>\$267,607,320</b>	<b>\$282,110,498</b>	<b>\$299,499,825</b>	<b>\$319,799,837</b>
<b>Projected Surplus/(Deficit)</b>	<b>\$9,215,410</b>	<b>\$4,920,117</b>	<b>\$4,481,639</b>	<b>(\$1,459,988)</b>	<b>\$0</b>
<b>Budget Balancing Plan</b>					
Permanent Divisional Augmentations	(\$9,173,044)	(\$4,920,117)	(\$2,917,559)		
Strategic Goals, Student Success & Completion Initiatives			(\$1,564,080)		
Permanent Budget Reductions				\$1,459,988	
One-time (Fiscal Year) Augmentations					
One-Time (Fiscal Year) Reductions					
Total	(\$9,173,044)	(\$4,920,117)	(\$4,481,639)	\$1,459,988	\$0
<b>Fiscal Year Budget Balance/(Problem)</b>	<b>\$42,366</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Structural Budget Problem Remaining</b>	<b>\$42,366</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Sacramento State General Operating Fund Budget by Fiscal Year  
(Excluding Tuition Fee Discounts)**

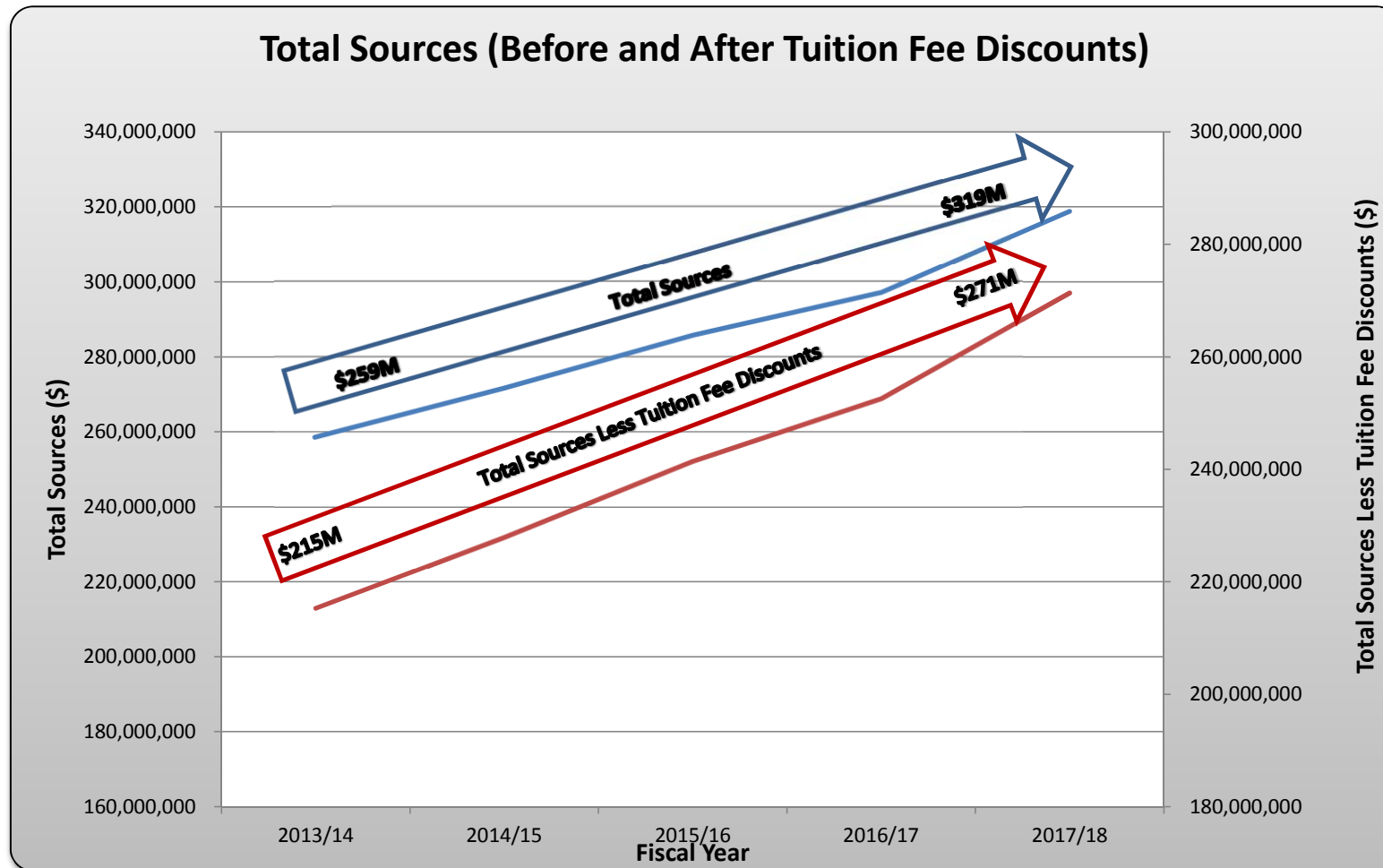
	2013/14	2014/15	2015/16	2016/17	2017/18
<b>Sources of Funds</b>					
State Appropriation	116,988,137	126,337,437	136,402,137	144,684,837	156,939,837
Fees	141,600,000	145,190,000	149,190,000	152,355,000	161,860,000
Total Sources:	258,588,137	271,527,437	285,592,137	297,039,837	318,799,837
Less Tuition Fee Discounts (TFD/EOP)	(43,292,750)	(43,600,850)	(44,172,850)	(44,520,850)	(47,466,850)
Total Sources less Tuition Fee Discounts:	215,295,387	227,926,587	241,419,287	252,518,987	271,332,987
<b>Uses of Funds</b>					
Divisional Allocations	123,171,174	132,570,827	141,382,516	146,563,741	154,277,229
Divisional Baseline Changes				(1,459,988)	1,774,363
Restricted Programs	3,040,000	3,490,292	4,011,940	1,100,000	1,100,000
All University Expenses	22,918,487	22,285,897	22,647,788	23,205,787	24,143,112
Benefits	61,745,285	62,482,723	70,266,605	74,242,605	79,414,605
Compensation	577,260	5,296,848	1,546,358	8,028,762	7,654,800
Tuition Fee Discounts (SUG/EOP)	43,292,750	43,600,850	44,172,850	44,520,850	47,466,850
Strategic Goals, Student Success & Completion Initiatives			1,564,080	838,080	522,604
Reserves	3,800,815	1,800,000	-	-	-
Total Uses:	258,545,771	271,527,437	285,592,137	297,039,837	316,353,563
Less Tuition Fee Discounts (TFD/EOP)	(43,292,750)	(43,600,850)	(44,172,850)	(44,520,850)	(47,466,850)
Total Uses less Tuition Fee Discounts:	215,253,021	227,926,587	241,419,287	252,518,987	268,886,713
<b>Net Income/(Deficit)</b>	42,366	-	-	-	2,446,274

Does not include Federal Work Study amounts as it is a pass-through entry

For this presentation, the Tuition Fee Discounts (TFD) are excluded from the total sources and uses. Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. The Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year which is also used to support financially needy students. These permanent funds are to be used for the sole purpose of providing tuition fee discounts to these students and cannot be used for any other purpose. They are essentially a "pass-through" entry; therefore, these expenses cannot be reduced as a means to balance the budget. Reductions must be found elsewhere.

2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.

## Sacramento State General Operating Fund Budget - Sources of Funds Comparison Two Ways



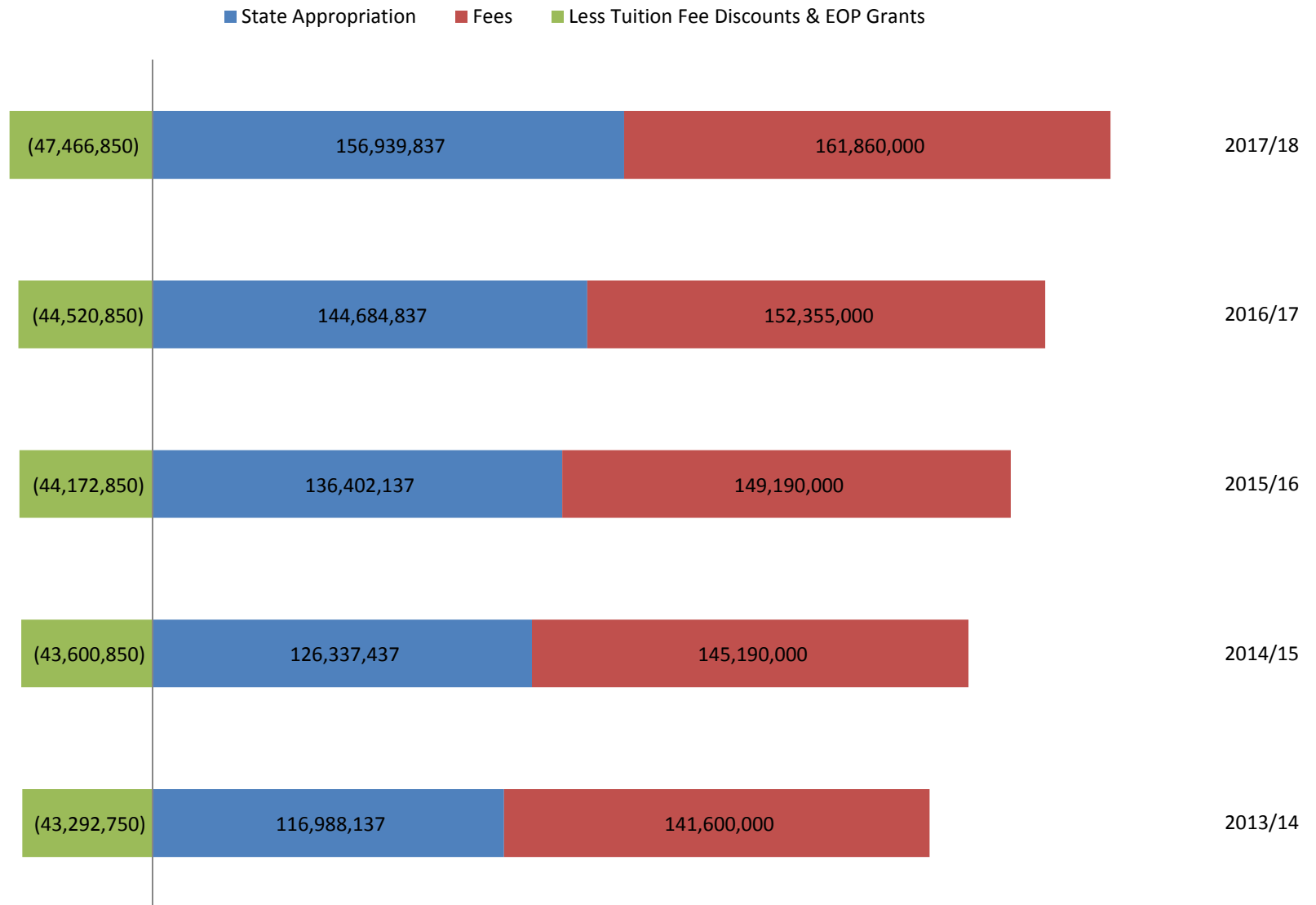
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
Total Sources	239,389,637	258,588,137	271,527,437	285,592,137	297,039,837	318,799,837
Total Sources less Tuition Fee Discounts	196,350,887	215,295,387	227,926,587	241,419,287	252,518,987	271,332,987

Tuition Fee Discounts represent the one-third of revenue from student fee increases that is set aside to support financially needy students. It also includes Extended Opportunity Program grants of \$683,150 per fiscal year which is also earmarked for financially needy students.

The 2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.



## Sacramento State Operating Fund Budget - Sources by Fiscal Year



\* Denotes the financial aid set aside from State Appropriation and Student Fees which cannot be used for any other purpose

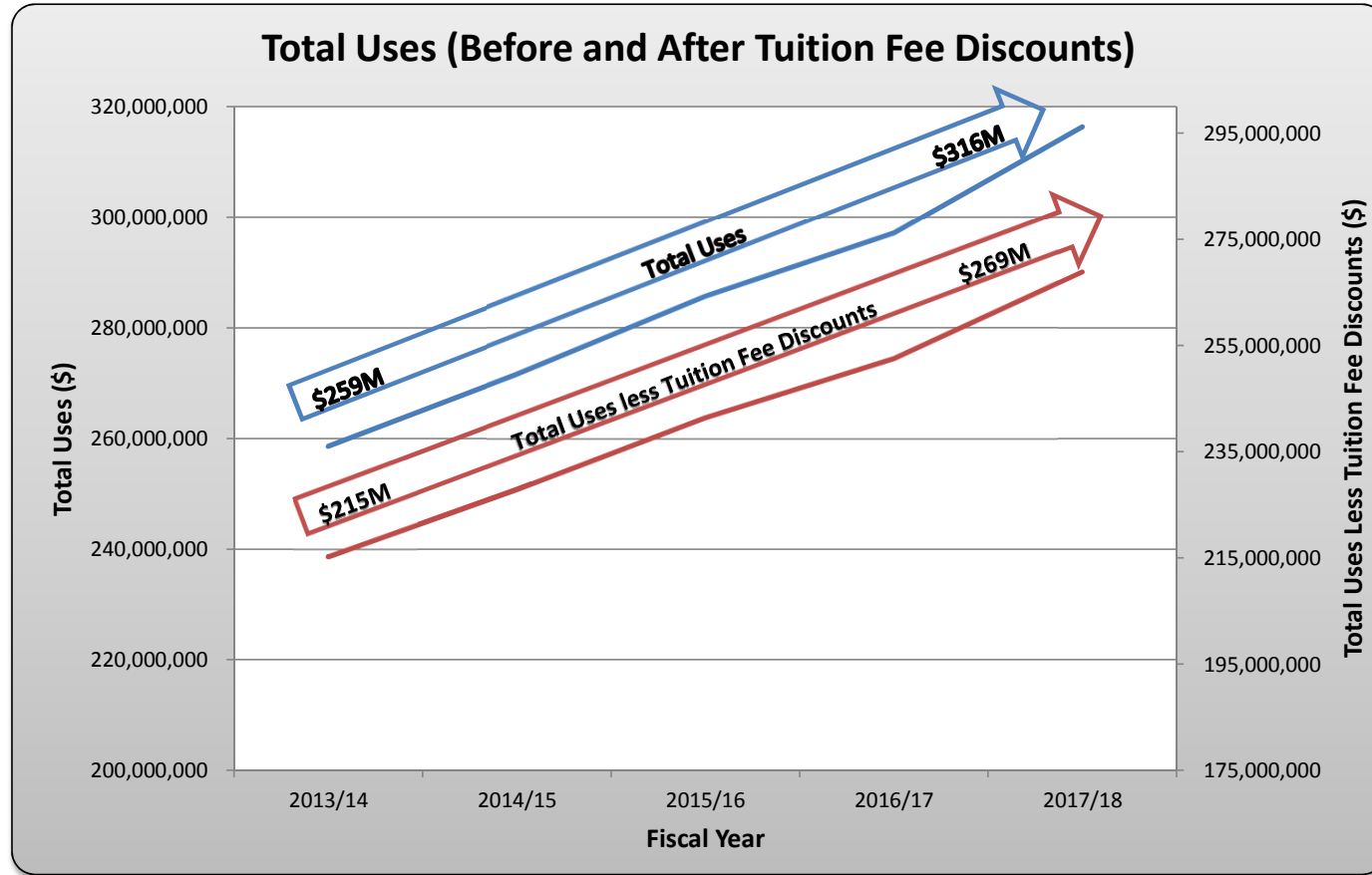
## Sacramento State General Operating Fund Sources and Uses by Fiscal Year

	2013/14	2014/15	2015/16	2016/17	2017/18
State Appropriation	116,988,137	126,337,437	136,402,137	144,684,837	156,939,837
Fees	141,600,000	145,190,000	149,190,000	152,355,000	161,860,000
Less Tuition Fee Discounts & EOP Grants	(43,292,750)	(43,600,850)	(44,172,850)	(44,520,850)	(47,466,850)
Total Sources	215,295,387	227,926,587	241,419,287	252,518,987	271,332,987

The portion of funds associated with the Tuition Fee Discount (TFD) is deducted from overall total to illustrate the portion of the total sources that are designated for this purpose. Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. These permanent funds are to be used for the sole purpose of providing tuition fee discounts to these students and cannot be used for anything else. Therefore, these expenses are not subject to campus reductions and budget balancing measures must be found elsewhere. Additionally, the Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year which is designated for financially needy students.

2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.

## Sacramento State General Operating Fund Budget - Uses of Funds Comparison Two Ways

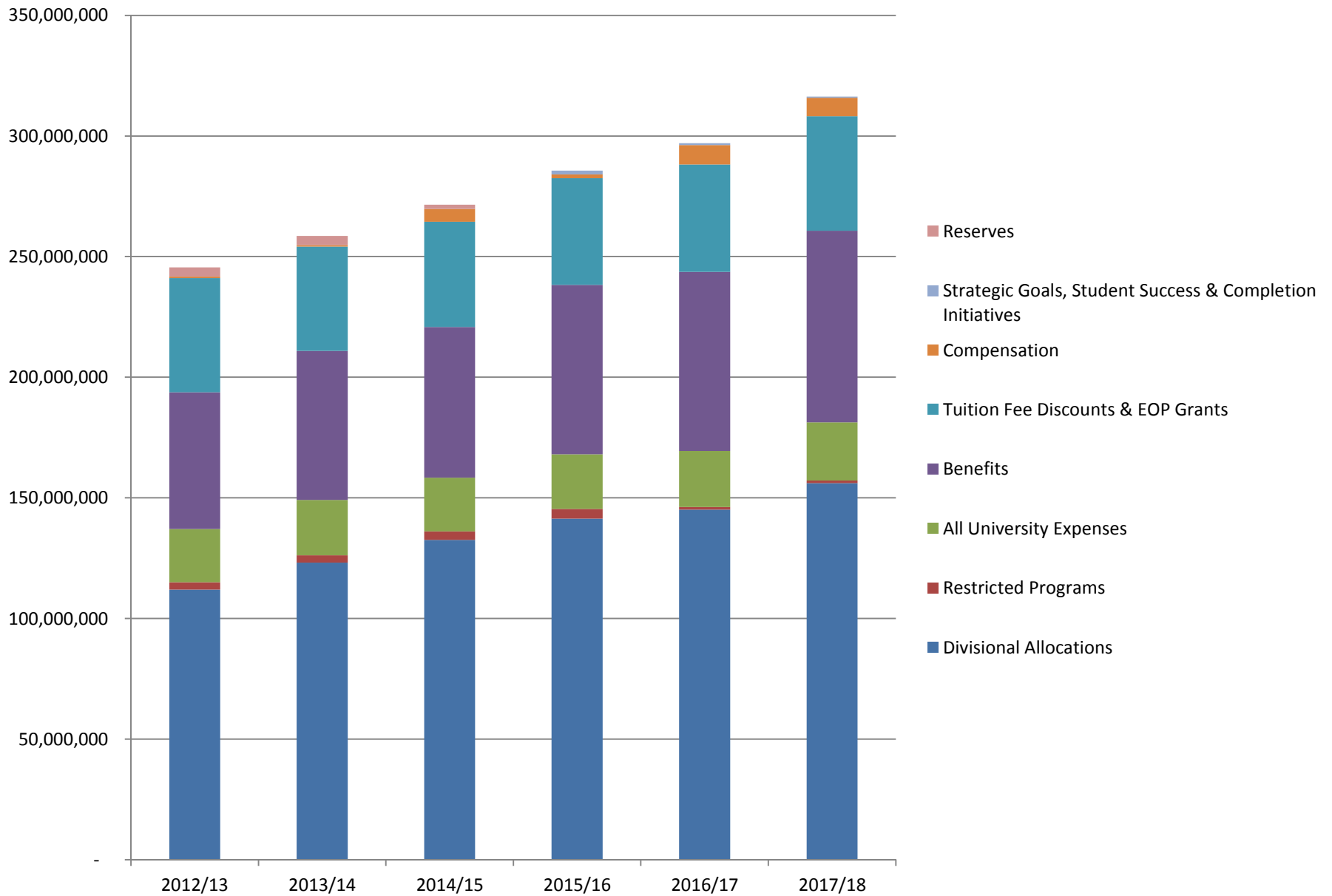


	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
Total Uses	252,392,253	241,152,731	258,545,771	271,527,437	285,592,137	297,039,837	316,353,563
Total Uses less Tuition Fee Discounts	210,420,703	198,113,981	215,253,021	227,926,587	241,419,287	252,518,987	268,886,713

Tuition Fee Discounts represent the one-third of revenue from student fee increases or state appropriation that is set aside to support financially needy students. It also includes Extended Opportunity Program grants of \$683,150 per fiscal year which is also earmarked for financially needy students. These funds are specifically earmarked for assisting these students and cannot be reduced to balance the budget or be used for other purposes.

2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.

## Sacramento State General Operating Fund Budget - Uses by Fiscal Year



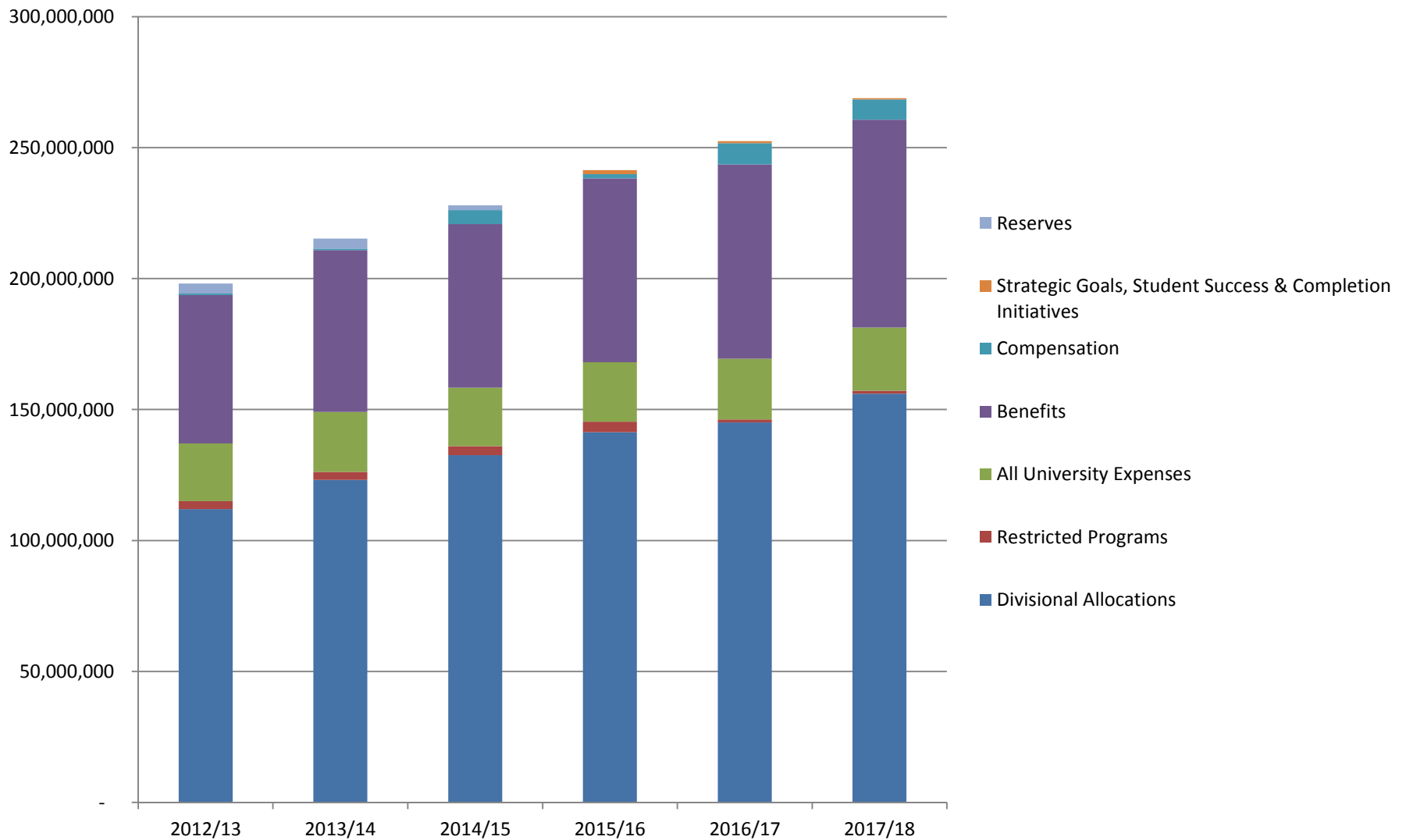
## Sacramento State General Operating Fund Budget - Uses by Fiscal Year

	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
Divisional Allocations	112,000,972	123,171,174	132,570,827	141,382,516	145,103,753	156,051,592
Restricted Programs	3,040,000	3,040,000	3,490,292	4,011,940	1,100,000	1,100,000
All University Expenses	22,076,997	22,918,487	22,285,897	22,647,788	23,205,787	24,143,112
Benefits	56,613,185	61,745,285	62,482,723	70,266,605	74,242,605	79,414,605
Tuition Fee Discounts & EOP Grants	47,408,550	43,292,750	43,600,850	44,172,850	44,520,850	47,466,850
Compensation	582,012	577,260	5,296,848	1,546,358	8,028,762	7,654,800
Strategic Goals, Student Success & Completion Initiatives	-	-	-	1,564,080	838,080	522,604
Reserves	3,800,815	3,800,815	1,800,000	-	-	-
Total Uses	245,522,531	258,545,771	271,527,437	285,592,137	297,039,837	316,353,563

The 2012/13 fiscal year data differs from the February 2013 published report due to the passage of Proposition 30 in November 2012. Tight publishing deadlines did not allow for the final proposition outcome to be included. Thus, the data contained in this report reflects the final outcome.



## Sacramento State General Operating Fund Budget - Uses by Fiscal Year (Excludes Tuition Fee Discounts and EOP Grants\*)



\*Tuition Fee Discounts and Education Opportunity Program (EOP) grants are basically pass-through entries. Funds are used to pay tuition fees for financially needy students.

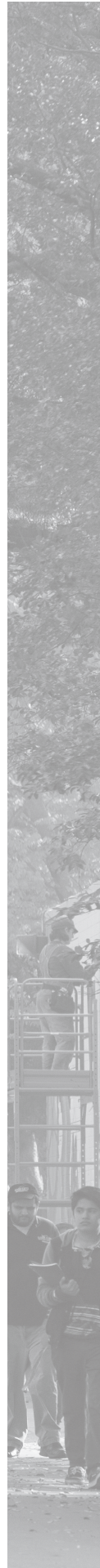
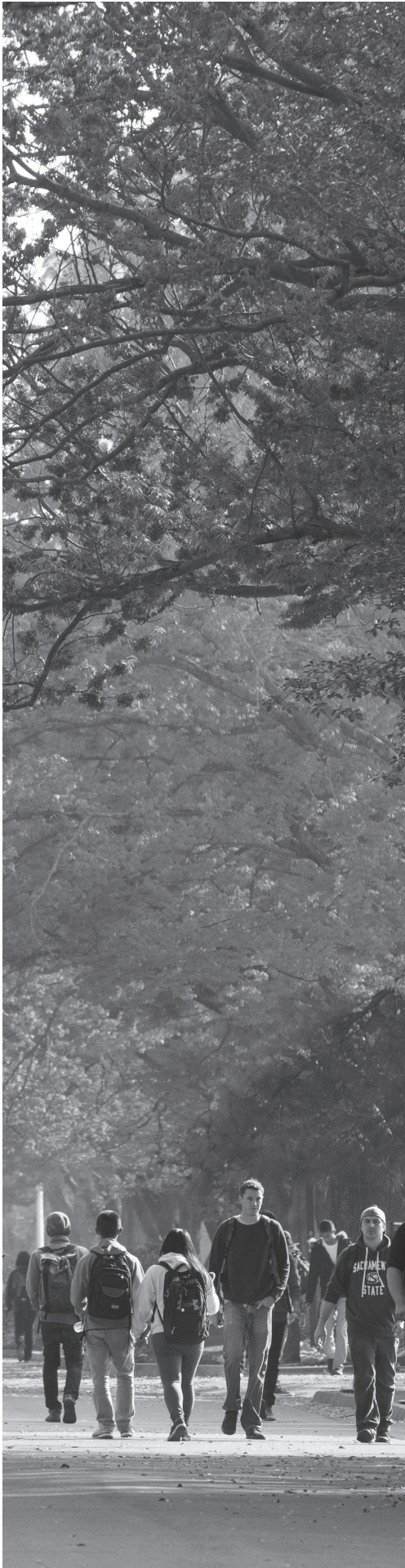
**Sacramento State General Operating Fund Budget - Uses by Fiscal Year  
(Excludes Tuition Fee Discounts and EOP Grants)**

	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
Divisional Allocations	112,000,972	123,171,174	132,570,827	141,382,516	145,103,753	156,051,592
Restricted Programs	3,040,000	3,040,000	3,490,292	4,011,940	1,100,000	1,100,000
All University Expenses	22,076,997	22,918,487	22,285,897	22,647,788	23,205,787	24,143,112
Benefits	56,613,185	61,745,285	62,482,723	70,266,605	74,242,605	79,414,605
Compensation	582,012	577,260	5,296,848	1,546,358	8,028,762	7,654,800
Strategic Goals, Student Success & Completion Initiatives	-	-	-	1,564,080	838,080	522,604
Reserves	3,800,815	3,800,815	1,800,000	-	-	-
Total Uses	198,113,981	215,253,021	227,926,587	241,419,287	252,518,987	268,886,713

Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. These permanent funds are to be used for the sole purpose of providing Tuition Fee Discounts to these students; therefore, these expenses are not subject to campus reductions and any budget balancing solutions must be found elsewhere. The Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year for financially needy students.

2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.

Also excludes Federal Work Study revenue and expense which are pass-through accounts.



## 4. 2017-18 SACRAMENTO STATE OPERATING FUND

**PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY**

**2017-18 Fiscal Year**

**As of 7-24-17 (Re-benched headcount)**

<i>Total FTES*</i>	23,591
<b><i>Funded Resident FTES</i></b>	<b>23,077</b>
<i>Non-Resident FTES</i>	514

	<b>2017-18 Campus Budget Projections</b>
<b><i>Sources of Funds</i></b>	
<i>Appropriations - General Fund Baseline from Prior Year</i>	\$143,584,837
Unallocated Reductions	
Retirement Adjustments	\$1,993,000
Education Insights	\$1,100,000
Adjustments-Compensation	
<i>Adjusted General Fund Baseline Appropriation</i>	\$146,677,837
<i>New State Appropriation Changes</i>	
<i>Unrestricted</i>	
Enrollment Growth	\$2,556,000
General Fund Allocation (compensation, benefits, etc.)	\$7,706,000
Subtotal	\$10,262,000
<i>Projected Appropriation</i>	\$156,939,837
<i>Campus Projected Revenue and Adjustments</i>	
Tuition Fee Revenue **	\$157,000,000
Non-Resident Fees	\$3,500,000
Application Fees	\$1,300,000
Other Miscellaneous Revenue	\$60,000
	\$161,860,000
	<b>\$318,799,837</b>
Other Revenue (WS, Financial Aid)	\$1,000,000
<b><i>Total Projected Sources of Funds</i></b>	<b>\$319,799,837</b>

	2017-18 Campus Budget Projections
<b>Uses of Funds</b>	
<i>Prior Year Baseline Allocation</i>	
Division Baseline Allocations	\$145,103,753
Strategic Goals, Student Success & Completion Initiatives	\$838,080
All University Expenses	23,205,787
Education Insights	\$1,100,000
Mandatory Costs (compensation pool, benefits, restricted programs, student grants)	\$126,792,217
	\$297,039,837
<i>Adjustments: (baseline adjustments)</i>	
<i>Compensation and Benefits</i>	
2016/17 Baseline Divisional Adjustments (Cont Costs for Salary Increases, Promotions, Reclasses, Equity, Positions, etc)	\$8,196,360
2016/17 Compensation pool allocations to divisions	(\$7,945,962)
Retirement	\$1,993,000
Health	\$52,000
Dental	\$138,000
1617 Compensation Pool Shortfall	\$1,470,000
Employee Compensation (current contracts)	\$8,091,000
Campus Funded Increase Pool	\$1,000,000
	\$12,994,398
<i>Specified Programs</i>	
State University Grants (SUG) Adjustments	\$2,946,000
Moved AUE to ABA Baseline	\$250,000
Moved AUE to UA Baseline	\$83,640
Move Dept from PAA to UA	(\$1,233,598)
Move Dept to UA from PAA	\$1,233,598
Baseline Adjustment to Academic Affairs-Student Success	\$500,000
Baseline Adjustment to Athletics-Reorganization	\$100,000
Baseline Adjustment to President's Office-Reorganization	\$260,000
Baseline Adjustment to IRT-Reorganization	\$70,000
Baseline Adjustment to Univ Advancement-Reorganization	\$815,075
Baseline Adjustment to Human Resources-Reorganization	\$232,388
Baseline Adjustment to Public Affairs & Advocacy-Reorganization	\$124,900
Central Baseline Reserve	\$2,446,274
Changes to All University Expenses	937,325
Subtotal:	\$8,765,602
<i>Subtotal - Before WS, Restricted Programs</i>	<b>\$318,799,837</b>
<i>Work Study, Financial Aid</i>	\$1,000,000
<b>Total Projected Uses of Funds</b>	<b>\$319,799,837</b>
<b>Balance</b>	<b>\$0</b>

**Projected Surplus/(Deficit):** \$0

\* Includes graduate FTES and non-resident FTES

\*\* Fee revenue based on re-benched 17/18 projected enrollment target as of 7/19/17 per Student Affairs

Denotes pass through funding

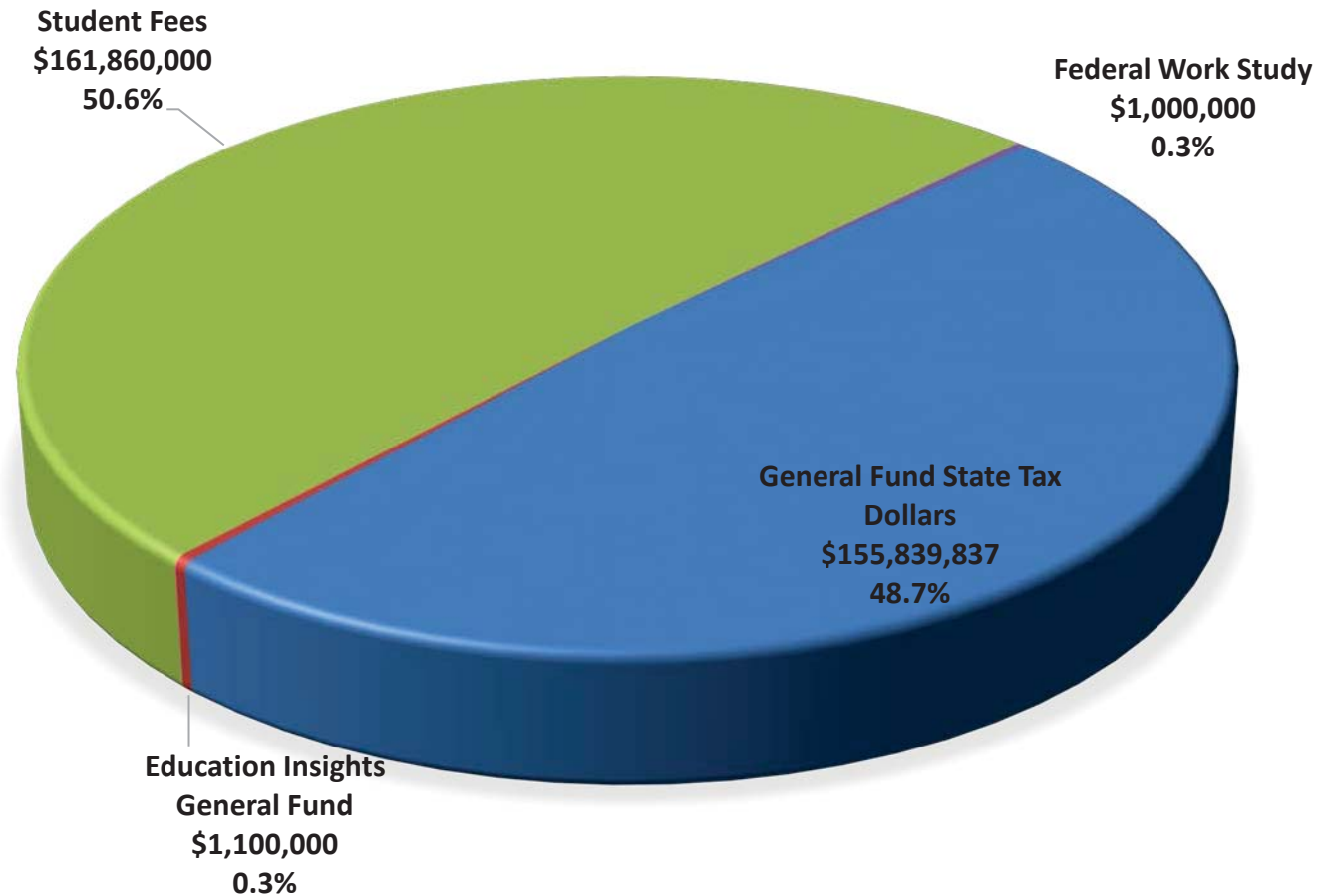
**2017/18 OPERATING FUND BUDGET - SACRAMENTO STATE**  
**Budget Allocations as Approved by the President**  
**October 2017**

	2016/17 Baseline	2016/17 Baseline Adjustments*	2017/18 Changes	2017/18 Baseline Before Allocations	2017/18 Permanent Allocations	2017/18 New Baseline	Notes	
<b>Academic Affairs</b>	97,455,429	6,626,406	290,988	104,372,823	500,000	104,872,823	67.2%	Faculty promotions, compensation funding, Student Success and Completion Initiatives funding, and reorganization changes
<b>Administration &amp; Business Affairs</b>	16,075,903	509,460	250,000	16,835,363	-	16,835,363	10.8%	Compensation funding and cameras and CSO/CSS funding
<b>Athletics</b>	3,124,619	203,772	55,816	3,384,207	-	3,384,207	2.2%	Compensation funding, position transfer to Student Affairs, and reorganization changes
<b>Human Resources</b>	2,081,513	60,024	(187,512)	1,954,025	232,388	2,186,413	1.4%	Compensation funding and reorganization changes
<b>Information Resources &amp; Technology</b>	7,487,006	234,984		7,721,990	70,000	7,791,990	5.0%	Compensation funding and reorganization changes
<b>President's Office</b>	1,550,769	80,448	416,657	2,047,874	32,000	2,079,874	1.3%	Compensation funding, Student Success and Completion Initiatives funding, and reorganization changes
<b>Public Affairs &amp; Advocacy</b>	1,525,366	34,404	(1,196,218)	363,552	124,900	488,452	0.3%	Compensation funding and reorganization changes
<b>Student Affairs</b>	12,365,618	374,814	44,184	12,784,616	-	12,784,616	8.2%	Compensation funding and position transfer from Athletics
<b>University Advancement</b>	3,437,530	72,048	1,303,201	4,812,779	815,075	5,627,854	3.6%	Compensation funding, reorganizational changes, marketing budget, and transfer AUE to baseline
							100.0%	<b>156,051,592</b>
<b>Strategic Goals, Student Success and Completion Initiatives</b>	838,080		(315,476)	522,604		522,604	100.0%	<b>522,604</b>
							0.2%	
<b>Restricted or Mandatory Costs</b>								
<b>Education Insights</b>	1,100,000		-	1,100,000		1,100,000	0.7%	
<b>All University Expenses (AUE)</b>	23,205,787		937,325	24,143,112		24,143,112	14.8%	Increase in costs
<b>Mandatory Benefits Costs</b>	74,242,605	2,989,000	2,183,000	79,414,605		79,414,605	48.7%	Increase in costs and allocations
<b>Compensation</b>	8,028,762	(10,934,962)	10,561,000	7,654,800		7,654,800	4.7%	Compensation allocations to divisions and for new FY
<b>State University Grants (aka Tuition Fee Discounts)</b>	44,520,850		2,946,000	47,466,850		47,466,850	29.1%	SUG allocation increase
<b>University Central Baseline Reserve</b>	-		672,695	672,695	1,773,579	2,446,274	1.5%	New reserve for campus priorities and emergency purposes
<b>Federal Work Study/Financial Aid</b>	1,000,000		-	1,000,000		1,000,000	0.6%	
							100.0%	<b>163,225,641</b>
<b>Total:</b>	<b>298,039,837</b>	<b>250,398</b>	<b>17,961,660</b>	<b>316,251,895</b>	<b>3,547,942</b>	<b>319,799,837</b>	<b>51.0%</b>	
<b>Resources Available</b>								
<b>General Fund</b>						<b>156,939,837</b>	49.1%	
<b>Fees</b>						<b>161,860,000</b>	50.6%	
<b>Federal Work Study/Financial Aid</b>						<b>1,000,000</b>	0.3%	
<b>Total Resources</b>						<b>319,799,837</b>	100.0%	
<b>Surplus/(Deficit)</b>						-		

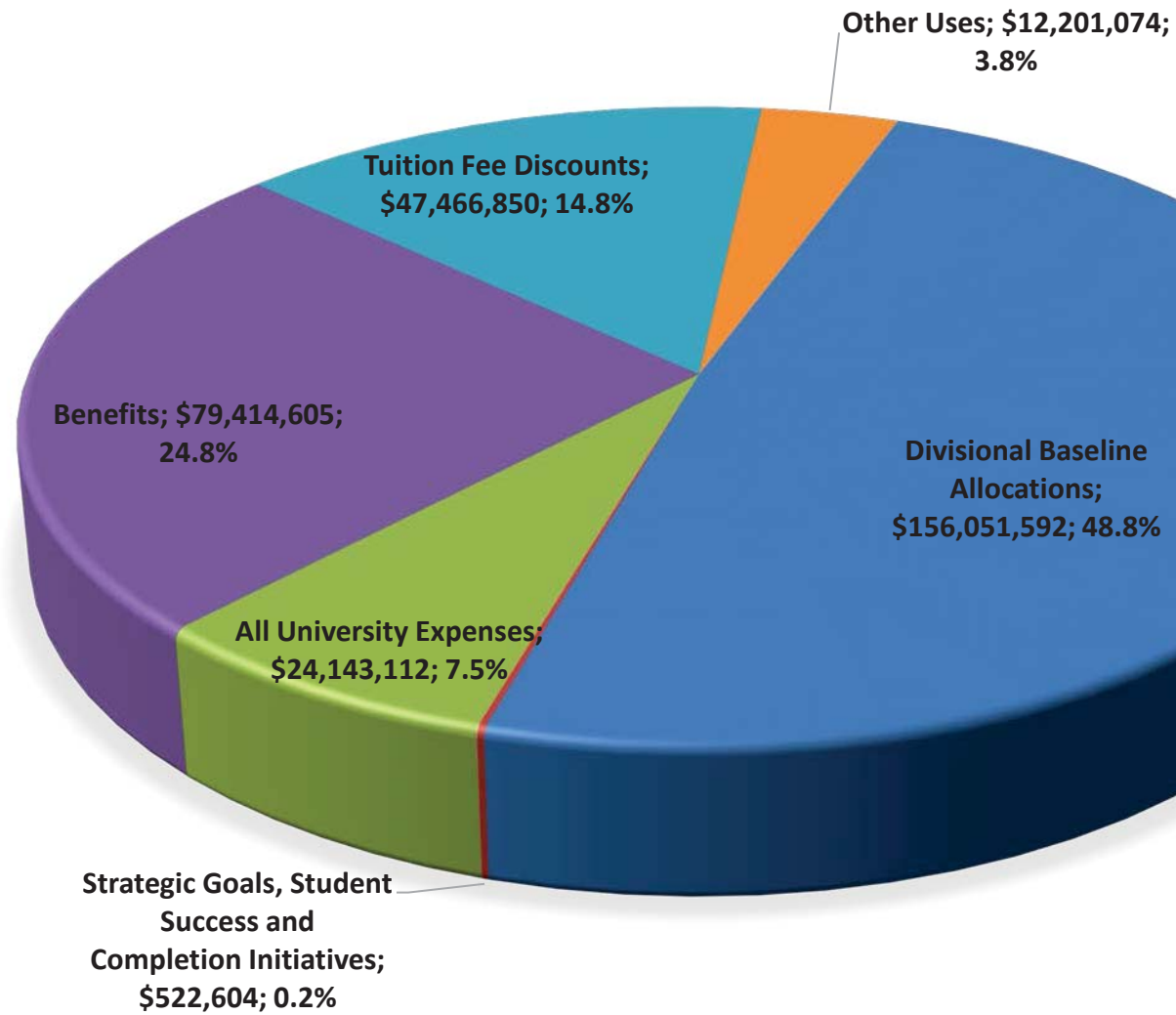
\* 2016/17 baseline adjustments include continuing costs due to faculty promotions, salary increases and reclassifications



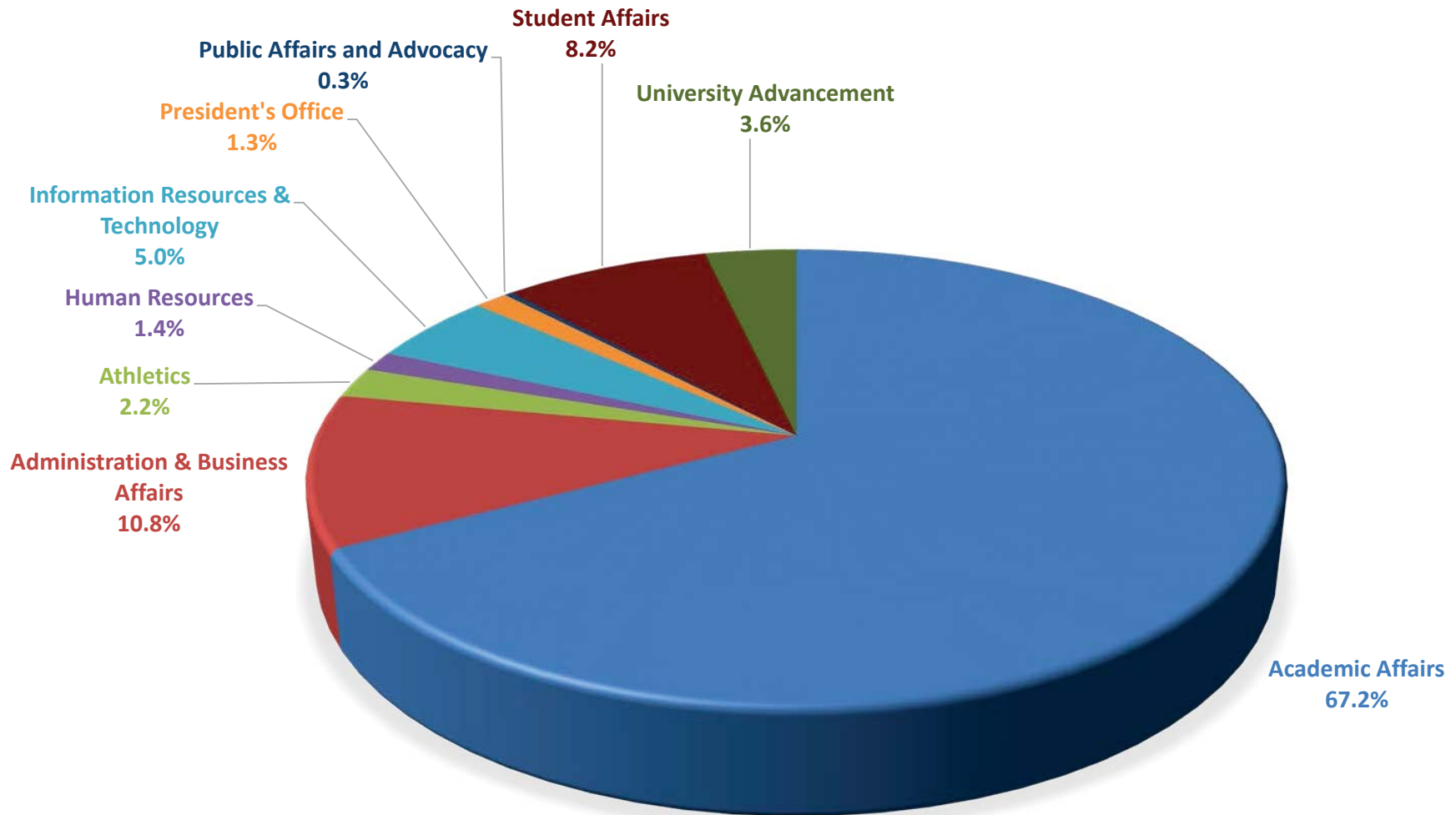
**2017/18 PROJECTED SOURCES OF FUNDS**  
**\$319,799,837**



**2017/18 PROJECTED USES OF FUNDS**  
**\$319,799,837**



**GENERAL OPERATING FUND  
2017/18 PROJECTED DIVISIONAL ALLOCATIONS  
\$156,051,592**



**Sacramento State**  
**2017/18 Projected Operating Fund Budget Data**

**Sacramento State**  
**2017/18 Operating Fund Budget Data**

Sources of Funds	Amount	Percent
General Fund State Tax Dollars	\$155,839,837	48.7%
Education Insights General Fund	\$1,100,000	0.3%
Student Fees	\$161,860,000	50.6%
Federal Work Study	\$1,000,000	0.3%
Total 2017/18 Sources:	\$319,799,837	100.0%

Uses of Funds	Amount	Percent
Divisional Baseline Allocations	\$156,051,592	48.8%
Strategic Goals, Student Success and Completion Initiatives	\$522,604	0.2%
All University Expenses	\$24,143,112	7.6%
Benefits	\$79,414,605	24.8%
Tuition Fee Discounts	\$47,466,850	14.8%
Other Uses	\$12,201,074	3.8%
Total 2017/18 Uses:	\$319,799,837	100.0%

Mandatory Costs

Divisional Baseline Allocation Detail	Amount	Percent
Academic Affairs	\$104,872,823	67.2%
Administration & Business Affairs	\$16,835,363	10.8%
Athletics	\$3,384,207	2.2%
Human Resources	\$2,186,413	1.4%
Information Resources & Technology	\$7,791,990	5.0%
President's Office	\$2,079,874	1.3%
Public Affairs and Advocacy	\$488,452	0.3%
Student Affairs	\$12,784,616	8.2%
University Advancement	\$5,627,854	3.6%
Total Division Baselines	\$156,051,592	100.0%

Other Uses Detail	Amount	Percent
Restricted Program (Education Insights)	\$1,100,000	9.0%
Compensation	\$7,654,800	62.7%
University Central Baseline Reserve (Operational)	\$2,446,274	20.1%
Federal Work Study	\$1,000,000	8.2%
Total Other Uses	\$12,201,074	100.0%

**From:** [President Robert S. Nelsen](#)  
**To:** [csus-staff-everyone](#)  
**Subject:** [SACSEND] President's Update: Monday, November 6, 2017  
**Date:** Monday, November 06, 2017 11:56:36 AM

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# *President's Update*

*Monday, November 6, 2017*



## **To All Members of the Campus Community:**

With the Governor signing the Budget Act of 2017, the California State University system received an ongoing General Fund appropriation increase of \$179.2 million in baseline funding for 2017-18, which includes an additional \$5.1 million increase for annual debt service costs for lease revenue bonds. The budget also includes \$118.9 million in gross tuition revenue resulting from a tuition increase effective in Fall 2017. This tuition increase was approved by the Board of Trustees in March 2017.

The budget supports a CSU system-wide resident enrollment increase of 2,487 FTES, mandatory costs (benefits and current contract compensation increases), student success and completion initiatives, State University Grants funding increases, and other system-wide priorities. For Sacramento State, our support includes a 1 percent resident enrollment growth of 240 full-time equivalent students (FTES) for a total of 23,077 FTES.

Because of changes in the enacted budget, along with the enrollment growth funding and a re-benching of the campus headcount due to average unit load (AUL) increases, the final budget looks very different from the University Budget Advisory Committee [recommendation](#). Our new state appropriation allocation totals \$156,939,837 (including \$1.1 million for Education Insights). Our revised projected student fee revenue (adding in \$1 million in miscellaneous financial aid) with the increased resident FTES and the re-benching of the headcount will provide \$161,860,000. When combining the state appropriation with the anticipated student fee revenue, the campus's projected sources of funds equal \$319,799,837.

We aligned our projected uses of funds (totaling \$319,799,837) with the projected sources to achieve a balanced budget for the new fiscal year. With this revised budget, divisions will not have to face reductions; some, such as Academic Affairs, will receive a baseline augmentation. The revised budget will enable units to further student success initiatives and combat existing funding shortfalls. Funding also was established for a university central baseline reserve to be used for campus priorities or emergency situations.

Some important elements of our budget include an increased allocation for State University Grants (SUG) of \$2,946,000 for our

students, which brings our total SUG pool to \$46,783,700 for financial aid disbursements. We also have set aside \$1,000,000 for increases (the third year of three installments) for our faculty and staff. Permanent funding of \$500,000 was provided to Academic Affairs to be used to hire additional faculty to support student success initiatives as recommended by UBAC.

A summary of the University's final budget for the 2017-18 General Operating Fund is provided [here](#).

After careful review of the All University Expenses (AUE), I concur with UBAC's [recommendations](#). I would like to thank the members of UBAC for their diligence and dedication to the budget recommendations. It is an arduous and detailed process, and we are fortunate for their efforts. I look forward to our progress over the next year – and Stingers Up!

Sincerely,

Robert S. Nelsen



**SACRAMENTO STATE**  
OFFICE OF THE PRESIDENT

**California State University, Sacramento**  
**Office of the President**

6000 J Street • Sacramento Hall 206 • Sacramento, CA 95819-6022  
(916) 278-7737 • (916) 278-6959 Fax • [www.csus.edu/president](http://www.csus.edu/president)

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May 4, 2017

To: Robert Nelsen, President, California State University, Sacramento

From: Fred D. Baldini, Chair, University Budget Advisory Committee

Re: Recommendations for the 2017/2018 University Budget Allocations

The University Budget Advisory Committee has completed their review of the 2017/18 Annual Budget Call proposals from the divisions. Their recommended budget is based on the Chancellor's Office Preliminary Budget Allocation Memorandum (B 2017-03) dated April 24, 2017. The Governor's January budget, which included a \$157.2 million increase in CSU General Funds, and the Board of Trustees tuition rate increase approved in March 2017 serves as the foundation for our campus budget. Since the new budget does not include any enrollment increases, the campus' resident FTES target will not change. Once the Governor's May Revise budget is released, additional changes may need to be addressed.

As the committee developed their recommendations, they focused on the university's Four Imperatives, which include 1) reducing time to degree, 2) diversity, inclusivity, and equity, 3) philanthropic giving, and 4) community involvement and collaboration along with the safety and welfare of our students, faculty and staff. This 2017/18 budget recommendation is intended to fund those areas that have the greatest impact on student success and graduation initiatives.

When integrating the budget information from the allocation memorandum, the committee created a balanced budget, which includes the following assumptions (see Attachment A):

- Estimated sources of funds = \$315,980,837
  - Includes projected State General Fund Appropriation (\$155,477,837), Student Tuition Fee revenues (\$159,503,000) at 0.6% above the 2016/17 targeted growth, and Federal Work Study revenue (\$1,000,000)
- Estimated uses of funds = \$315,980,837
  - Includes a campus funded equity increase pool of \$1 million, compensation pool increases, benefit cost increases, increase in State University Grants (\$2,946,000), increase in All University Expenses (\$1,017,665), and the establishment of a central baseline reserve (\$672,695). The committee believes that due to the unusually long economic expansion, there is an increasing probability of a recession. Therefore, it is prudent for the university to be prepared by building a central baseline reserve to help absorb future reductions and fund unexpected yearly one-time projects. This is especially important due to the inadequate one-time central reserves currently on hand. Additionally, with the campuses having to contribute a minimum of 10% funding towards capital construction projects, a reserve is required to meet future building needs.
  - Does not include any funded costs for future collective bargaining agreements

In order to sustain our student success and graduation initiatives, the committee recommends that all divisions, except for Academic Affairs, receive a 1.6% reduction so those baseline funds can be redirected towards the hiring of new faculty. The proposed reduction and redistribution of funds is addressed in the following table:

	<b>2016-17 Initial Baseline</b>	<b>17/18 UBAC Recommended Baseline % Reduction</b>	<b>17/18 UBAC Recommended Baseline Changes</b>
Academic Affairs	\$97,455,429	0.00%	\$500,000
Administration & Business Affairs	\$16,075,903	-1.60%	(\$257,214)
Athletics	\$3,124,619	-1.60%	(\$49,994)
Human Resources	\$2,081,513	-1.60%	(\$33,304)
Information Resources & Technology	\$7,487,006	-1.60%	(\$119,792)
President's Office	\$1,550,769	-1.60%	(\$24,812)
Public Affairs & Advocacy	\$1,525,366	-1.60%	(\$24,406)
Student Affairs	\$12,365,618	-1.60%	(\$197,850)
University Advancement	\$3,437,530	-1.60%	(\$55,000)
Benefit Pool for additional AA hires			\$262,373
<b>Total:</b>	<b>\$145,103,753</b>		<b>(\$0)</b>

In this table, the divisions absorbing a 1.6% reduction will generate \$762,373 in baseline funds. Of this amount, the committee recommends allocating \$500,000 to Academic Affairs to be used on tenure-track faculty hires. Since faculty benefit rates are currently averaging 56.66% of the salaries, the remaining \$262,373 should be allocated to the benefit pool to help offset the related costs.

It is understood that the campus has been actively pursuing graduation initiatives over the past few years and has invested heavily in these initiatives. Based on the past and current practices, the university will continue to increase the tenure-track faculty hiring, provide additional course sections (increasing average unit loads), and provide academic and student support services (leading to reduced time to degree). As noted on the Chancellor's Office Budget Allocation memorandum, the university will provide metrics on these system-wide priorities totaling the \$4,859,000. It is also recognized that with the hiring of all positions, the associated benefits costs (averaging over 56% of salary costs) must also be supported from this amount.

## All University Expenses

Acknowledging how increases in All University Expense (AUE) are taken from the top of the budget, changes will adversely affect divisional allocations. The members also recognize how a new AUE can impact the university's long term financial commitments (e.g., annual maintenance costs) that are not necessarily transparent in the initial request. Consequently, the committee has scrutinized all proposals. Some expenditure increases cannot be controlled but those that were deemed controllable were removed from the total. The overall growth in AUE was primarily attributed to a rise in interpreter services, faculty promotions, insurance premiums, space rental increases, laboratory risk and safety software, and Information Technology costs. After a thorough review, the committee recommends an overall AUE cost increase of \$1,017,665 (Attachment B).

The committee noted a couple of concerns when reviewing the AUE. They believe you and/or your Cabinet should have discussions on how to address the following:

- Agent Based Recruitment for International Students for \$25K (Pair Point contract) – the provost requested that Academic Affairs receive revenue beyond the budgeted non-resident tuition fees for the international program (when exceeding the targeted FTES) rather than having it support the university's total budget. If this were to occur, a percentage of the excess revenue needs to be established. If Academic Affairs were to receive a percentage of this excess revenue, then this AUE should be covered by the division. Until that decision is made, it is recommended that it be part of the funded AUE.
- Faculty Sabbaticals – the committee believed this is not a true AUE; however, it is a large cost for the division (~\$800K) that should be addressed.

Other AUE changes are noted below:

- The Security Camera Equipment and Maintenance and the Campus Service Officer Coverage requests are campus costs that were never funded. UBAC recommends that a reduced amount is added to the division's baseline.
- The Learning Management System (LMS) implementation and the Sacramento State Downtown launch are truly one-time costs and should be covered through one-time central reserves.
- The Reeher Platform and Activity Center software should be part of University Advancement's baseline so it will be moved out of the AUE and into their baseline to manage.

UBAC is always mindful of the following criteria when reviewing requests:

- AUEs are generally costs allocated to a division that has little control over the expenditure. For example, energy expenses are incurred by ABA; however, the usage of energy is not controlled by ABA.
- AUEs should be ongoing and thus require baseline funding.
- AUEs are restricted to a specific type of expense that has university-wide implications and are outside the normal scope of operation for any one division, program center, or department.
- Permanently staffed positions should not be included as an AUE expense because those costs are controllable by the division.

## One-Time Requests

When merging the prior year carry forward funds with over-enrollment revenue (beyond the targeted FTES), other miscellaneous revenue, transfers, or unused reserves, it creates one-time funds available for campus-wide uses (one-time central reserves). The 2016/17 fiscal year is projected to produce a very modest amount in the one-time central reserve, which can be used to finance emergency, safety/risk, regulatory, strategic initiatives, or infrastructure and maintenance issues.

Since most of the one-time central reserves will be advanced for the new Science II building; it will leave a small amount for other urgent or emergency uses. The building will cost \$91 million and \$20 million (cash in hand) is required by the university. The campus is fronting the money until the donations are received since it takes time to raise the resources needed for this building (up to \$20 million). Due to the campus' limited one-time central reserves, some divisions have to "self-fund" their urgent projects through their own divisional reserves. After much consideration, the committee recommends designating \$2.4 million towards additional course sections, the Learning Management System integration, and the downtown building launch from the one-time central reserves (see Attachment C).

In conclusion, with student success and graduation initiatives at the forefront, this budget recommendation is aimed at providing funding to Academic Affairs to further the progress towards these initiatives. It includes allocating \$500,000 in baseline funding to Academic Affairs for hiring tenure-track faculty. In order to facilitate this action, the other divisions will need to endure a 1.6% baseline reduction in order to redirect funding to Academic Affairs. The committee also recommends providing \$2.1 million in one-time funding to Academic Affairs so additional courses can be offered in the 2017/18 fiscal year. This is part of the \$2.4 million amount that the committee recommends taking from the university's one-time central reserve for the three projects. It will significantly decrease the remaining balance in the central reserves, which will impact the university's ability to respond to other campus priorities and needs.

Finally, it is not clear whether existing programs and initiatives that received student success funding are being fully evaluated for their impact. The committee also suggests that you consider requiring all student success programs to submit reports that include supporting data, costs, alignment with campus initiatives, and why the programs should be funded in the future.

Attachments

**PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY**  
**2017-18 Fiscal Year**

**As of 5-4-17**

**Per CO Budget Memo**  
**B 2017-04**  
 Budget above CO's 2015/16 target  
 by .6%

<i>Total FTES*</i>	23,433	
<b><i>Funded Resident FTES</i></b>	<b>22,972</b>	427 Resident FTES Increase
<i>Non-Resident FTES</i>	461	
	<b>2017-18 Campus Budget Projections</b>	
<b><i>Sources of Funds</i></b>		
<i>Appropriations - General Fund Baseline from Prior Year</i>	\$143,584,837	This less Ctr 4 CS = \$132,420,137
Retirement Adjustments	\$1,993,000	2016-17 Adjustment
Education Insights	\$1,100,000	
Adjustments-Compensation		
<i>Adjusted General Fund Baseline Appropriation</i>	\$146,677,837	
<i>New State Appropriation Changes</i>		
<i>Unrestricted</i>		
General Fund Allocation	\$8,800,000	
Subtotal	\$8,800,000	
<i>Projected Appropriation</i>	\$155,477,837	
<i>Campus Projected Revenue and Adjustments</i>		
Tuition Fee Revenue **	\$154,350,000	(0.6% above 16/17 target growth)
Non-Resident Fees	\$3,848,000	
Application Fees	\$1,300,000	
Other Miscellaneous Revenue	\$5,000	
	\$159,503,000	
	<b>\$314,980,837</b>	
Other Revenue (WS, Financial Aid)	\$1,000,000	
<b><i>Total Projected Sources of Funds</i></b>	<b>\$315,980,837</b>	

<b>Uses of Funds</b>	
<i>Prior Year Baseline Allocation</i>	
Division Baseline Allocations	\$145,103,753
Strategic Goals, Student Success & Completion Initiatives	\$838,080
All University Expenses	23,205,787
Education Insights	\$1,100,000
Mandatory Costs (compensation pool, benefits, restricted programs, student grants)	\$126,792,217
	\$297,039,837
<i>Adjustments: (baseline adjustments)</i>	
<i>Compensation and Benefits</i>	
2016/17 Baseline Divisional Adjustments (Cont Costs for Salary Increases, Promotions, Reclasses, Equity, Positions, etc)	\$227,000
2016/17 Compensation pool allocations to divisions	
Retirement Adjustment (13/14 liability increase)	
Retirement	\$1,993,000
Health	\$52,000
Dental	\$138,000
1617 Compensation Pool Shortfall	\$1,470,000
Employee Compensation (current contracts)	\$8,091,000
Campus Funded Equity Increase Pool	\$1,000,000
	\$12,971,000
<i>Specified Programs</i>	
State University Grants (SUG) Adjustments	\$2,946,000
Moved AUE to ABA Baseline	\$250,000
Moved AUE to UA Baseline	\$83,640
Central Baseline Reserve	\$672,695
Changes to All University Expenses	1,017,665
Subtotal:	\$4,970,000
<i>Subtotal - Before WS, Restricted Programs</i>	<b>\$314,980,837</b>
<i>Work Study, Financial Aid</i>	\$1,000,000
<b>Total Projected Uses of Funds</b>	<b>\$315,980,837</b>
<b>Balance</b>	<b>\$0</b>
<b>Budget Balancing Plan</b>	
<b>Divisional Baseline Reductions</b>	

Funded GSIs and Equity Increases  
Unfunded liability due to increased salaries above 13/14 funded base

Year 3 of 3

**Projected Surplus/(Deficit):** \$0  
**Divisional Percentage Deficit:** 0.00%

\* Includes graduate FTES and non-resident FTES

\*\* Fee revenue based on revised 15/16 projected enrollment target as of 2/8/16 and 6/6/16 per Student Affairs

Denotes pass through funding



All University Expenses	2016/17 Budget	2017/18 Proposed Budget	Proposed Difference	AUE Description	Description Updated (Y/N)	Comments
<b>Academic Affairs</b>						
Accreditation-Department	124,000	124,000	-	Accreditation costs (e.g. site visits, licensing and annual costs) for campus and certain academic departments	N	
Alliance for Minority Participation (AMP) Project	800,000	800,000	-	Chancellor's Office portion of the grant that's run through the UEI	N	
Grad Equity Fellowship	49,500	49,500	-	Grants awarded to graduate students	N	
CSUPERB (Chancellor's Office Grant)	29,500	29,550	50	University's cost for participating in the CSU program for Education & Research in Biotechnology	N	
COAST	7,500	7,500	-	Cost of campus annual membership in CSU COAST - Council on Ocean Affairs, Science and Technology	N	
Agent Based Recruitment for International Students		25,000	25,000	Commission paid to an outside agency (Pair Point) to increase the number of international students (non-resident tuition) on our campus.	Y	Work out the issue on how excess non-resident tuition above target will be distributed.
Faculty Sabbaticals			-	Payment of faculty sabbaticals per collective bargaining agreement. 12% of total faculty employees are eligible to apply each year.	Y	Note to president on how to deal with this cost on-going
Laboratory Risk & Safety Solutions Software		100,000	100,000	Technology solution to manage hazard assessment, inspections, chemical tracking, etc. Will allow for a consistency of approach, automated tracking for training, shared learning, and improved communication	Y	
<b>Natural Sciences &amp; Math</b>						
Alliance of Minority Participation	50,000	50,000	-	University's cost for participating in the AMP grant program	N	
<b>Administration and Business Affairs</b>						
VISA/Mastercard Charges	35,000	25,000	(10,000)	Bank charges for University's acceptance of VISA/MasterCard for payment methods	N	New vendor has resulted in lower charges for credit card use.
Insurance-Vehicle	38,438	43,447	5,009	Insurance policy costs for the University's vehicles	N	
General Services Charges	23,000	10,000	(13,000)	General Svcs charges to assist Univ with bidding/processing cost of contracts	N	
Neulon Ticketing System	40,000	40,000	-	Outbox AXS (Veritix) ticketing and customer relations system for University events. Cost driven by usage, including large contracted events held on campus, such as the USATF Track & Field Junior Olympics.	Y	New ticketing system Outbox AXS (Veritix) purchased. Reason for the selection, even at an increased cost, was due to the steady pricing structure vs. Neulon who had a variable pricing structure. Additionally, we had major service issues with Neulon. New fee structure of single license cost with no fluctuations for usage over standard should stabilize expenditures. Please change name of ticketing system in AUE description.
State Fire Marshall Inspection	72,000	72,000	-	County's assessment cost to the Univ for flood control measures along Amer River	N	*See below: *In recent months, the number of inspections carried out by the Fire Marshal on campus facilities have been increased. This amount does not include the cost of fire marshal project review. Those costs are borne by their respective projects.
Space Rental	6,703,171	6,996,243	293,072	Cost of renting space for the University's General Operating Fund programs	N	S Street Property Rental (\$250K) + HR space in Bookstore (\$43,072)
Liability Program (aka Risk Pool Management)	690,332	641,530	(48,802)	University's insurance premium costs for participating in the CSU Risk Management Authority (CSURMA)	N	
Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	716,238	740,523	24,285	CSURMA costs of the Univ's claims for IDL/NDI and UI	N	
Property Insurance	291,433	411,056	119,623	CSURMA costs of the Univ's premium for participating in the CSU Property Insurance Program	N	
Worker's Compensation	1,597,645	1,500,000	(97,645)	CSURMA costs of the Univ's worker's comp claims paid by the CSU Risk Mgmt Authority	N	
Flood Control	128,000	128,000	-	County's assessment cost to the Univ for flood control measures along Amer River	N	
Athletic Injury Medical Expense (AIME)	327,265	425,925	98,660	CSURMA costs of accidental insurance for student athletes	N	
Medical Monitoring	5,000	5,000	-	Costs of physical exams required as part of the University's Medical Monitoring Program	N	
Rental Fee Waiver Reimbursement	160,000	160,000	-	Covers the cost for use of university facilities for events when rental fees are waived	N	
Campus Sponsored Visitor Parking	100,000	100,000	-	Payment of parking fees for campus sponsored guests	N	
Music License Agreements	26,000	26,000	-	Cost of payment to ASCAP, BMI and SESAC for royalties paid to perform and broadcast music on campus	N	
Sexual Assault Examinations	5,000	5,000	-	Performance of sexual assault examinations per master agreement (MA120071). \$1400-\$1650 per evidentiary exam.	N	
Benefit Administration Fees (C.O.)	104,477	125,884	21,407	The State Controller's Office charges the campus (via the Chancellor's Office) an administrative charge for total campus employees enrolled in benefits	N	
Security Camera Equipment and Maintenance	0		-	Cost of managing the University's Security Camera Network	N	
Campus Service Officer Coverage			-	To provide building security coverage by Community Service Officers (CSO) and Community Service Specialists (CSS) to Sacramento Hall, Folsom Hall (day and swing shifts), and the Academic Information Resource Center (evening shift)	Y	Combined the two items and provide \$250K in baseline (initial request was \$289K) - need to identify amounts for each one
<b>Facilities Management</b>						
Major Utilities	4,800,000	4,800,000	-	Cost of University's various utilities (electricity, gas, solar energy, water, sewage, & waste disposal)	N	
<b>Human Resources</b>						
University Staff Assembly	20,000	20,000	-	University's support for activities of the University Staff Assembly	N	
Maintain Assistive Devices and Services for Employees	170,000	180,000	10,000	Costs of acquiring & maintaining assistive devices and services to Univ employees with disabilities	N	Requests for ASL/Interpreting services have increased; medically related requests for sit/stand work stations have also increased; the increase in allocation is requested to ensure the availability of accommodations.
Legal Settlements/Services	100,000	100,000	-	Costs of acquiring external services to help litigate & settle complaints by the Univ's students, employees and vendors	N	
Legal Services Contracts	40,000	40,000	-	Costs for arbitration, mediation, developing Affirmative Action Plan, and bonded courier services	N	
Complaint Investigation	50,000	50,000	-	Costs of conducting investigations into legal complaints filed by Univ students/employees	N	
Medical Exams	15,000	15,000	-	Costs of required medical examinations for University employees	N	Use of this account for fitness for duty exams has increased and it is expected that this increased level will continue.
Background Checks	65,000	65,000	-	Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty positions)	N	New background check policy has resulted in over 400% increase in the number of background checks performed.
Employee Scholarships-CSU Training Programs	34,000	34,000	-	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs for campus attendees.	N	A program for supervisor training is being proposed.
Staff Reclass Funds	100,000	100,000	-	Division/Program Center funding of General Operating Fund reclassifications of permanent staff that are approved through the HR reclassification process.	N	
Faculty Promotions	224,916	248,780	23,864	Funding for General Operating Fund promotions to Assistant Professors, Associate Professors, and Professors	N	Projected costs for promotions has increased.
Title IX Education and Awareness Fund	24,675	15,000	(9,675)	Expanded implementation of Title IX sexual violence awareness campaign, including increased accessibility to educational and outreach materials (e.g., translate in different languages and create braille version). Expansion of online sexual violence training for all students (including CCE) on an annual basis - not just incoming or transfer students. Training for Title IX coordinator and deputies.	Y	The Title IX coordinator has presented a proposed budget (attached)
<b>IR&amp;T</b>						

All University Expenses	2016/17 Budget	2017/18 Proposed Budget	Proposed Difference	AUE Description	Description Updated (Y/N)	Comments
Campuswide Software & Hardware (aka Technical)	2,298,408	2,617,360	318,952	This category covers mandatory annual maintenance fees associated with software and services used campus-wide. Line items includes services such as SacCT, CMS/Oracle, Cognos, Tableau, OnBase, SacLink, WCM (web content management), MySacState, CourseLeaf CAT and CIM, etc. The category also includes software for accessibility, desktop computer management, and other software used campus-wide. Maintenance costs typically increase about 3% per year. The annual fees associated with the LMS will increase significantly, and we anticipate that we will see another large Oracle increase. See comments.	Y	The cost of the next generation learning management system will be almost 400K per year regardless of which option the campus selects. We will need to run SacCT and the new LMS concurrently for 2 years. The cost of Blackboard (SacCT) will increase from 131K to at least 200K in 17/18 and 18/19. We are asking for 70K in one-time funds in 17/18 and 18/19 to cover the cost of the LMS transition - 131K (current) + 70K (one time for 2 years). We are requesting a 250K increase to cover the cost of the new LMS (131K + 250K). We project a 3% increase existing software maintenance contracts (318,962). The Oracle contract increased by 30% in 16/17; we may see a similar increase in 17/18, but we have not received the renewal yet. Funding \$250K for LMS as a 1-time cost for 2 years. Ask IRT for a breakdown of the items and costs to determine if this cost should be moved to the baseline.
IT Infrastructure	1,978,849	2,038,214	59,365	Funds for mandatory, recurring expenses including campus-wide wired and wireless networking, Internet connections and maintenance, data center and server maintenance, and shared costs for telecommunications. Requested increase is for typical cost increases on existing maintenance contracts.	Y	We project a 3% increase on routine infrastructure maintenance. We need to develop a campus-wide strategy to address recurring storage-related hardware costs. We have been using one-time funds to invest in storage.
<b>President's Office</b>						
Trustees' Authorizations	98,600	98,600	-	CSU Board of Trustees authorized allowances	N	
General Memberships in University Orgs	175,000	175,000	-	Costs of institutional memberships in professional organizations	N	
<b>Public Affairs and Advocacy</b>						
Sacramento State Downtown Launch			-	Funding to provide banners, street signs, advertising, collateral, promotions	Y	Instead providing an AUE of \$83,246, will provide \$50K in one-time funds
<b>Student Affairs</b>						
American's Disability Act Accommodation Svcs	20,000	20,000	-	For interpretive and other ADA accommodation services requested by students to allow them to participate in co-curricular activities outside the classroom.	N	
Financial Aid Admin-Job Location & Developmt (JLD)	75,000	75,000	-	For salary and benefit costs for Job Location & Development position; actual costs up to \$75K are reimbursed by the Federal government.	N	
Student Assessment Tools	44,500	44,500	-	Student survey/assessment tool used university-wide.	N	Anticipated annual cost increase
Disabled Students-Assembly Bill 422 Inst Materials	190,000	175,000	(15,000)	Cost of preparing instructional materials for student with print disabilities	N	Increased enrollment of students requiring services coupled with increasing costs of braille services.
Disabled Students-Contract Interp	385,000	500,000	115,000	Contract costs to retain interpretive services for University's hearing impaired students.	N	Increased enrollment of students requiring services.
Disabled Students-Executive Order 665	5,000	2,500	(2,500)	Remedial instructional services cost for disabled students	N	
Disabled Students-Non Classroom Accommodations	3,000	3,000	-	To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and functions	N	
Child Care	85,000	85,000	-	University's contribution to the Child Care Center	N	
<b>University Advancement</b>						
University Development			-	Reeher Platform + Activity Center	Y	A software solution that will work with any donor database and will provide tools, metrics, reports and business intelligence to help our division to work more effectively and efficiently. In addition, this software will provide custom predictive models based on the analysis and giving behaviors of university donors and prospects. Move this amount of \$83,640 into baseline.
<b>Total All University Expenses</b>	<b>23,125,447</b>	<b>24,143,112</b>	<b>1,017,665</b>			

One-Time Project List										
For Major Projects over \$50K										
For all Divisions										
					Projected Central University Reserves:	8,500,000				
					Less UBAC Recommended Projects:	(2,400,000)				
					Balance:	6,100,000				
Since the majority of existing central campus reserves are earmarked for the Science II building, the university will not be able to distribute one-time project funds. Therefore, if divisions want to list future one-time projects that are self-funded from their internal funds or through other funding sources, they can be listed on this sheet for informational purposes only.										
One-time funds requested by Divisions										
Identify \$ Amount in Fiscal Year										
Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	2017-18	2018-19	2019-20
<b>Funded by the University's One-time Central Reserves:</b>										
AA	1	student related	No		Support for existing sections added in 2016-17		No	\$2,100,000.00	\$2,100,000.00	\$2,100,000.00
IRT	1	Universitywide	No	Central Reserves	LMS integration over 2 years	1-time	No	\$250,000.00	\$250,000.00	
PAA	1	Universitywide		Central Reserves	Marketing costs for the Sacramento State Downtown launch	1-time	No	\$50,000.00		
Total UBAC Recommended Total:								\$2,400,000.00		
<b>Self-funded by the Divisions:</b>										
ABA	3	Technology/Equipment	No	Reprographics	Replacement of 22 year old collator/booklet maker	1-time	No	\$95,000.00		
ABA	4	Technology	No	Reprographics	Replacement of MIS/Web-To-Print System there would be one time investment costs and then annual Maintenance Agreements	1-time	No		\$75,000.00	
ABA	5	Technology/Equipment	No	Reprographics	Replacement of HP Indigo Press – anticipated additional \$105,000 in annual lease payments for anticipated expenditure of \$500,000	1-time	No			\$105,000.00
ABA	6	Universitywide	No	Facilities Management	Flagpole Replacement - This project has already been reviewed and approved by the Campus Physical Planning Committee. Our flagpole is over 50 years old. A seat wall surrounding three flagpoles (one for the United States flag, one for the California state flag, and one for a CSU or Sac State flag) as well as access pathways would provide an appropriately reverent setting. The design calls for new flag poles (much easier to lower and raise the flag to/from half-staff), as well as a seat wall that can be overlaid as needed with brass plaques to centralize memorials for our campus community.	1-time	No	\$100,000.00		
SA	1	Student related/ADA	Yes. IRT \$100K, Academic Affairs \$120K	Student Affairs Operating Fund	Division-funded contribution toward testing Center construction	1-time	No	\$624,343.00		
SA	2	Student related	No	Student Affairs Operating Fund	Lassen Hall 2nd Floor - Program space for Guardian Scholars, PARC (tutoring services), and a counselor (satellite of Psychological Counseling Services)	1-time	No	\$120,000.00	\$250,000.00	
SA	3	Student related	No	Student Affairs Operating Fund	Lassen Hall 1st Floor - Remodel to provide space for Academic Advising, Career Center and New Student Orientation	1-time	No	\$150,000.00	\$175,000.00	



Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	2017-18	2018-19	2019-20
SA	4	Student related	No	Operating Fund	Location to be determined - Develop space for a new Financial Literacy Program	1-time	No		\$250,000.00	
SA	5	Student related	No	Operating Fund	Lassen Hall (to be determined) - Remodel to provide space for a Transfer Center	1-time	No		\$150,000.00	\$250,000.00
					Total "Self-funded" Projects by Divisions:			\$1,089,343.00	\$900,000.00	\$355,000.00
<b>Projects not funded:</b>										
AA	2	student related	No		Flip Stacks Space to Student Space: The Lower Level of the University Library is row after row of books stacks. This summer the Library is moving on a project that will remove duplicated journals (i.e. remove JSTOR physical titles that are found in their entirety online). Funds are needed to remove titles, take down shelving, recarpet (as there is no carpet under shelving), and place new study furniture for our students. The library currently has around 2,000 seats, which is not enough for all of our students. It is imperative that we improve our physical seating. I believe we can make available around 10,000sqft of study space on the lower level.		No	\$220,000.00		
AA	3	student related, safety	No		Photography Darkroom—Kadema Hall (Ventilation, water leaks, chemical sinks, electrical receptacles in Kadema Hall 113 and 166. NASAD & Safety Issues		No	\$50,000.00		
AA	4	student related, safety	No		Art Sculpture Lab & Kadema Hall. NASAD & Fire Marshal Safety Issues		No	\$3,439,000.00		
AA		student related	No		The Library's elevators are in line to be rebuilt this upcoming year, allowing for us to remove the escalators. The escalators block access to library services, makes for an unwelcoming environment, and misdirects traffic simply by being in existence. The removal of the escalators will allow for more student use space. The entrance way can be repurposed for public use space and also allow for secured, late night study space that is easier to manage -- thus allowing for later hours and a safer study environment. Work on the main entrance will also allow for the possible co-location of library services, opening up spaces in other parts of the building. The cost is an estimate based on past conversations with Facilities.		No	\$500,000.00		
AA		student related	No		Theatre Lighting Upgrades: Playwright's, UT & Solano. NAST Equipment Upgrades		No	\$2,362,000.00		
AA		student related	No		Theatre Seating Upgrade: Playwright's, UT, and Studio Theatre. NAST Equipment Upgrade		No	\$289,600.00		
AA		student related	No		Solano 1010 (Dancespace) Bathrooms/dressing rooms. ADA compliance; NASD accreditation efforts, Summer Arts Proposal		No	\$1,298,000.00		
AA		student related	No		Capistrano Hall—Recital Hall upgrades and Lobby Renovation. Improve performance spaces and public experience		No	\$5,000,000.00		
AA		student related	No		Art & Design Full Renovation of Kadema Hall. This renovation would address all of the current concerns as well as the need for additional gallery space for our University Collection.		No	\$5,000,000.00		

Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	2017-18	2018-19	2019-20
AA		student related	No		Technology needs for special events: Requesting projectors/screens, sound system and peripherals for special events that the COE does at the Haper Alumni Center.		No	\$50,000.00		
AA		student related	No		The proposal is to move Counselling Center as well as counselling and school psychology programs, to Folsom Hall Space		No	\$10,000,000.00		
AA		student related	No		Eureka Building Renovation: We need renovated bathrooms, especially on the 3rd floor, outside signs, and fresh paint throughout the building		No	\$100,000.00		
AA		student related	No		Eureka Hall Air-conditioning/Heating System: The system is old and does not function properly. Parts of the building are perpetually cold, or hot, depending on the season.		No	\$1,000,000.00		
AA		student related	No		Renovate SLN 3000 into HHS Student Success Center SLN 3003		No	TBD		
AA		student related	No		Crime Scene Lab - Install a sink and bathroom ALP 152		No	TBD		
AA		student related	No		Large faculty office to be divided into two smaller faculty offices ALP 151		No	TBD		
AA		student related	No		Install three force platforms in the Biomechanics Lab SLN 1030		No	TBD		
AA		student related	No		Renovate the Racquetball Courts for Instruction-related Storage Space Rac Ball Courts		No	TBD		
AA		student related	No		Renovate SLN 3016 into lecture/lab room SLN 3016		No	TBD		
AA		student related	No		Renovate SLN 4015 into lecture/lab room SLN 4015		No	TBD		
AA		student related	No		Renovate/upgrade Athletic Training room YSM 193		No	TBD		
AA		student related	No		Renovate/upgrade Human Performance Lab SLN 2021 and 2022		No	TBD		
AA		student related	No		Renovate/ upgrade Biomechanics Lab SLN 1030		No	TBD		
AA		student related	No		Folsom Hall 3rd Floor Project (TBD) Folsom Hall		No	TBD		
ABA	2	Infrastructure	No	TBD	Upgrade of division network wiring (Part of general fund update that was halted due to lack of funds. I would like to fund the Reprographics portion of the install to improve network communications to production devices and work stations that have been hindered for past several years.	1-time	No	\$30,000.00		
IRT	2	Technology	AA, IRT		Infrastructure setup for S Street: switch, wireless, VoIP phones, phone gateway	1-time	No	\$82,350.00		
IRT	1	Technology	AA, IRT, SA		Additional funding needed to cover the cost of running SacCT (Blackboard) for two more years	1-time	No	\$70,000.00	\$70,000.00	
Total of Non-funded Projects::								\$29,490,950.00	\$70,000.00	\$0.00

*Systemwide Budget Office*  
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**CODED MEMO B 2017-05**

**To:** CSU Chief Financial Officers

**From:** Ryan Storm, Assistant Vice Chancellor for Budget   
Kara Perkins, Executive Budget Director 

**CC:** Timothy P. White, Chancellor,  
Steven Relyea, Executive Vice Chancellor and Chief Financial Officer,  
Loren J. Blanchard, Executive Vice Chancellor for Academic and Student Affairs  
Melissa Bard, Vice Chancellor of Human Resources,  
CSU Presidents, Financial Officers, Budget Officers, Financial Aid Directors,  
Enrollment Planning and Resource Officers, and Enrollment Managers

**Date:** July 14, 2017

**Re:** 2017-18 Final Budget Allocations

**Attachments:** Coded Memo B 2017-05, Attachments A-D

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The Governor signed the Budget Act of 2017 on June 27, 2017 (Assembly Bill 97, Chapter 14). The budget act includes a \$179.2 million base appropriation increase for CSU operations and includes an additional \$5.1 million increase for lease revenue bond annual debt service costs. The final budget allocations also include \$118.9 million gross tuition revenue as a result of the 2017-18 tuition rate increase approved by the Board of Trustees at the March 2017 meeting ([RFIN 03-17-03](#)), and an \$11.0 million increase in tuition revenue from enrollment growth. The combined General Fund and tuition revenue are used to fund increases in the Graduation Initiative 2025, State University Grants, employee compensation and benefits, enrollment growth, and mandatory costs.

The attachments to the memo display the following final budget adjustments by campus:

- Attachment A: Support Budget Total (CSU Fund 485)
- Attachment B: Revisions to 2016-17 General Fund Allocations
- Attachment C: 2017-18 Expenditure and Revenue Adjustments
- Attachment D: 2017-18 Enrollment, Tuition & Fee Revenue, and State University Grant Adjustments

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**CSU Campuses**

Bakersfield  
Channel Islands  
Chico  
Dominguez Hills  
East Bay

Fresno  
Fullerton  
Humboldt  
Long Beach  
Los Angeles  
Maritime Academy

Monterey Bay  
Northridge  
Pomona  
Sacramento  
San Bernardino  
San Diego

San Francisco  
San José  
San Luis Obispo  
San Marcos  
Sonoma  
Stanislaus



**2017-18 Final Budget Summary**

<b>2016-17 Final Budget, General Fund (Coded Memo B 2016-02)</b>	<b>\$3,169,425,000</b>
<b>Revisions to 2016-17 General Fund</b>	<b>\$36,833,000</b>
(2016-17 State-Funded Employer-Paid Retirement Adjustment)	
<b>2016-17 Revised General Fund Base</b>	<b>\$3,206,258,000</b>
<b>2016-17 Final Budget Gross Tuition and Fees (Campus Reported)</b>	<b>\$2,876,083,300</b>
<b>2017-18 Expenditure Adjustments</b>	
<b>Mandatory Costs</b>	
Employer-paid Health Care and Dental Premiums	\$3,341,000
Operations and Maintenance of New Facilities	776,000
Other Mandatory Costs	20,680,000
2017-18 Lease Revenue Bond General Fund Adjustment	5,070,000
<b>Employee Compensation Increases (Current Contracts)</b>	<b>141,098,000</b>
<b>Graduation Initiative 2025</b>	<b>75,000,000</b>
<b>Enrollment Growth</b>	<b>26,483,000</b>
<b>State University Grants</b>	<b>39,561,000</b>
<b>Transportation Research</b>	<b>2,000,000</b>
<b>Total 2017-18 Expenditure Adjustments</b>	<b>\$314,009,000</b>
<b>2017-18 General Fund Increase (\$177.2M and \$5.1M)</b>	<b>\$182,306,000</b>
<b>State Transportation Fund Increase (Transportation Research)</b>	<b>\$2,000,000</b>
<b>Gross Revenue from Fall 2017 In-State Tuition Rate Increase</b>	<b>\$118,682,000</b>
<b>Enrollment Growth Revenue (2,487 FTES)</b>	<b>\$11,021,000</b>
<b>Total 2017-18 Revenue Adjustments</b>	<b>\$314,009,000</b>
<b>2017-18 Budget, Total General Fund</b>	<b>\$3,390,564,000</b>
<b>2017-18 Budget, Total Gross Tuition and Fees</b>	<b>\$3,005,786,300</b>
<b>2017-18 Total Gross Budget</b>	<b>\$6,396,350,300</b>

<b>State University Grants</b>	
2016-17 Campus Base	\$661,387,800
2017-18 Increase	39,561,000
<b>2017-18 Total State University Grants</b>	<b>\$700,948,800</b>

The Budget Act of 2017 includes several one-time funding augmentations. A forthcoming separate coded memorandum (B 2017-06) will provide information on one-time allocations. The two coded memorandums together will provide clarity between base (or ongoing) funding sources and those that are one-time in nature.

Detailed explanations of ongoing budget allocations are provided in the following pages. General Fund and gross tuition revenue changes by campus are included in the attachments to this coded memorandum.

Questions concerning this memo or its attachments may be directed to Kara Perkins, Chris Canfield, or other System Budget Office staff at (562) 951-4560. Please reference the [Budget Office staff directory](#) for additional contact information and staff areas of assignment.

#### Additional References

- Budget Act of 2017, [AB 97](#); Higher Education Trailer Bill, [SB 85](#)
- [CSU 2017-2018 Support Budget](#)
- [State of California, Department of Finance, California Budget 2017-18](#)
- [CSU Detail in the 2017-18 State Budget](#)

RS: KP: CC

Attachments

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## **Final Support Budget Allocations, Attachment Descriptions**

### **Support Budget Total (CSU Fund 485) - (Attachment A)**

Attachment A summarizes the 2017-18 support budget by campus after revisions to 2016-17 General Fund allocations and 2017-18 expenditure and revenue adjustments as detailed in Attachments B, C, and D.

### **Revisions to 2016-17 General Fund Allocations - (Attachment B)**

Revisions to the 2016-17 General Fund allocations reflect changes that occurred since the 2016-17 final budget allocation memo B 2016-02 was published. These adjustments include:

- **State-Funded Retirement Adjustment**

Each year CalPERS adjusts employer-paid contribution rates to meet defined benefit pension obligations.

The state adjusts the CSU General Fund appropriation for employer-paid contribution rate changes based on the actual CSU 2013-14 pensionable salaries reported by the State Controller's Office.

The 2015-16 to 2016-17 State Miscellaneous First Tier rates increased from 25.150 percent to 26.728 percent and the State Peace Officer / Firefighter rate increased from 38.985 percent to 41.923 percent. The total retirement cost increase funded by the state is \$36.8 million. This additional allocation occurred during 2016-17. The distribution by campus is based on the 2013-14 pensionable payroll as provided by the State Controller's Office.

- **Program Funding**

Base budget adjustments of \$4.3 million are included to support ongoing systemwide programs and initiatives managed by the Chancellor's Office.

### **2017-18 Expenditure and Revenue Adjustments - (Attachment C)**

- **Employer-Paid Health Care and Dental Premiums**

Effective January 2017, the estimated annualized cost to fund employer-paid health care and dental benefit premium rate increases is \$3.3 million. The number of CSU employee participants and the difference between the old and new employer-paid contribution rates determine health care and dental benefit rate cost increases. The distribution of employer-paid health care and dental benefit cost increases is based on the percentage share of campus 2015-16 actual state-supported health benefits and dental expenditures. For additional information regarding January 2017 health and dental premiums, please reference Human Resources Technical Letter, [HR/Benefits 2016-07](#).

- **Operations and Maintenance of New Facilities**

This allocation includes an increase of \$776,000 for regular operations and maintenance of new facilities, which include the cost of utilities, building maintenance, custodial, landscape, and administrative support. In 2017-18, the CSU is scheduled to open 70,121 new square feet. Funding of regular operations and maintenance is provided at the rate of \$11.07 per square

foot. More [details on campus facilities included in this allocation](#) are provided online in the 2017-18 Support Budget supplemental documentation.

- **Other Mandatory Costs**

Funds are held centrally for future allocation related to federal and state mandates, compensation (new contracts and non-represented), and retirement above state-funded level. The Budget Act of 2017 included an appropriation for *transportation research, training and education* (\$2,000,000) and is held centrally pending allocation decisions, which are expected before November 2017. It is expected that the transportation research appropriation will continue for ten years.

- **Lease Revenue Bond Debt Service Payments Adjustment**

Related to lease revenue bonds, the state included a \$5.1 million increase to the CSU General Fund appropriation in 2017-18 to recognize and fulfill capital outlay debt service commitments. Beginning in 2014-15, when the state shifted capital outlay responsibilities from the state to the CSU, the state committed to increase funding over a three-year period for the annual debt service for CSU projects that were approved by the governor and legislature but not yet completed. It is anticipated the projects will be completed as planned in 2017-18. This amount represents the last of three planned permanent funding increases for this purpose.

- **Employee Compensation**

These final budget allocations include \$141.1 million to cover employee compensation for faculty and staff as outlined in [current collective bargaining contracts and memorandums of understanding](#):

**Faculty**

- Base, ongoing funding to replace one-time 2016-17 allocation, \$33.0 million
- July 1, 2017 3.5 percent general salary increase, \$64.9 million
- 2017-18 service salary increases for eligible faculty, \$18.6 million

**Staff**

- June 30, 2017 two percent general salary increase (CSUEU-CBIDS R02, R05, R07, and R09, and CBIDs R01, R04, R06, R10), \$22.0 million
- 2017-18 Public Safety (CBID R08) salary increase, \$0.8 million
- 2017-18 Academic Student Employees (CBID R11) salary increase, \$1.8 million

The distribution of faculty and staff current contract compensation increases are based on the percentage share of campus 2015-16 actual state-supported salaries. The distribution by campus of base, ongoing funding to replace the 2016-17 one-time allocation of \$33.0 million from the Chancellor's Office is included in the 2016-17 final one-time budget allocations, [Coded Memo, B 16-03](#).

Related to compensation for bargaining units without 2017-18 compensation agreements and for non-represented employees, it is premature to report any cost implications at this time. At the conclusion of the collective bargaining process, the cost and funding sources will be determined and allocated to campuses.

- **Graduation Initiative 2025**

For 2017-18, \$75 million is allocated to campuses for Graduation Initiative 2025. These funds are allocated, as follows: (1) a base budget increase of \$1 million per campus totaling \$23 million acknowledging that all campuses must make progress toward their Graduation Initiative 2025 goals; (2) \$26 million based on each campus' proportion of students with significant financial need in 2015-16, based on Pell Grant and State University Grant awards; and (3) \$26 million based on the number of first year students enrolled on each campus who need additional college preparation in math and/or English.

The allocation methodology acknowledges that while all campuses have ambitious graduation rate targets, in order to eliminate equity gaps, differing levels of financial investment will be required. The allocation methodology is not intended to serve as a campus expenditure plan. Each campus may use these funds in support of their graduation initiative plan, including systemwide priorities of increased tenure-track faculty hiring, offering additional high-demand course sections to increase average unit load for undergraduate students, and additional academic and student support services. Details on campus reporting requirements will be provided in a separate communication.

- **Funded Student Enrollment Growth**

The 2017-18 final budget includes enrollment growth of 2,487 full-time equivalent students (FTES) for a total enrollment growth cost of \$26.5 million. Funding to support 2017-18 FTES growth is based on the 2017-18 published marginal cost of instruction of \$10,649 per FTES, which is made up of a combination of state general fund and net tuition revenue (reference [2017-18 support budget marginal cost](#) detail).

The methodology used in this year's allocation for enrollment growth improves upon the methodology used in 2016-17, and acknowledges the different tuition collection per FTES at each campus. This ensures that each FTES is fully funded through a combination of tuition and general fund to reach \$10,649.

The 2017-18 methodology uses each campuses' net tuition, which varies based on each campuses' SUG allocations and mandatory fee waivers (see example of new model below). This methodology starts with the same \$10,649 marginal cost per FTES, subtracts each campuses' tuition revenue, and makes up the difference with state general fund.

Campus X		Campus Y
\$10,649	Funding per FTES	\$10,649
<u>(4,207)</u>	<u>Campus Net Tuition per FTES</u>	<u>(4,483)</u>
\$6,442	General Fund per FTES	\$6,166

The campus net revenue per FTES calculation is based on campus *actual* 2015-16 FIRMS gross tuition revenue (Object Code 501001) minus State University Grants (Object Code 609002) divided by actual college year FTES.

- **State University Grants**

The \$39.6 million increase in State University Grant (SUG) expenditures is allocated by campus based on the number of 2015-16 awards to students in the highest priority category—those students with an Expected Family Contribution of between \$0 and \$4,000. This allocation



methodology ensures that at least the same number of grants can be made at each campus in an amount that will cover the increase in 2017-18 tuition rates. Further details on total SUG distribution by campus are outlined in Attachment D.

**2017-18 Enrollment, Tuition & Fee Revenue, and State University Grant Adjustments –  
(Attachment D)**

- **Tuition Rate Increase Revenue**

The 2017-18 in-state tuition rate increase will generate an estimated \$118.7 million in gross revenue in 2017-18. The increase in revenue by campus is projected based on actual 2015-16 enrollment patterns, fee waiver discounts, and funded full-time equivalent students (FTES) targets for resident students (361,644 FTES) and most-recent past-year nonresident students (24,398 FTES).

- **Enrollment Growth Tuition Revenue**

The 2017-18 funded student enrollment growth of 2,487 FTES allows for increased unit load and new student access to the university. Tuition revenue projections for this anticipated growth are based on campus average 2015-16 actual tuition revenue collected per FTES. It is projected that \$11.0 million of new revenue will be generated from this funded student enrollment growth.

- **State University Grants**

The 2017-18 budget allocations include a \$39.6 million increase in campus State University Grants, which is equal to one-third of the new gross revenue from the tuition rate increase. The distribution of the SUG increase by campus is described above. The 2016-17 campus base for State University Grants totaled \$661.4 million and this \$39.6 million increase will bring the SUG total to \$700.9 million. Each campus' SUG allocation is considered a minimum expectation of dollars allocated for grants in each college year. Questions about the SUG distribution process may be directed to the System Budget Office or to Dean Kulju, Director of Financial Aid, at (562) 951-4737 or by email at [dkulju@calstate.edu](mailto:dkulju@calstate.edu).

**ATTACHMENT A - Support Budget Total (CSU Fund 485)  
2017-18 Final Budget Allocations**

**Coded Memo B 2017-05  
July 14, 2017**

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	2016-17 Final Budget General Fund Allocation <small>(Coded Memo B 2016-02)</small>	Revisions to 2016-17 General Fund Allocations <small>(Attach. B, Col. 3)</small>	New 2017-18 General Fund Allocations <small>(Attach. C, Col. 11)</small>	Total 2017-18 General Fund <small>(Sum of Cols. 1-3)</small>	2016-17 Gross Tuition & Fee Revenue <small>(Attach. D, Cols. 5 + 6)</small>	Gross Revenue from Tuition Rate Increase & Enrollment Growth <small>(Attach. D, Cols. 7 + 8)</small>	Total 2017-18 Gross Tuition & Fee Revenue <small>(Cols. 5 + 6)</small>	2017-18 Gross Support Budget <small>(Cols. 4 + 7)</small>
Bakersfield	\$64,803,309	\$737,000	\$4,407,000	\$69,947,309	\$53,720,900	\$2,413,000	\$56,133,900	\$126,081,209
Channel Islands	71,013,910	673,000	4,430,000	76,116,910	36,395,100	2,537,000	38,932,100	115,049,010
Chico	108,499,232	1,412,000	5,915,000	115,826,232	101,158,000	4,738,000	105,896,000	221,722,232
Dominguez Hills	78,847,352	938,000	6,679,000	86,464,352	81,200,000	4,368,000	85,568,000	172,032,352
East Bay	88,090,361	1,254,000	4,961,000	94,305,361	103,139,800	4,380,000	107,519,800	201,825,161
Fresno	138,922,532	1,665,000	8,944,000	149,531,532	130,277,500	6,740,000	137,017,500	286,549,032
Fullerton	171,458,661	2,584,000	9,150,000	183,192,661	227,709,200	10,648,000	238,357,200	421,549,861
Humboldt	73,852,510	939,000	3,868,000	78,659,510	55,075,300	2,264,000	57,339,300	135,998,810
Long Beach	184,845,136	2,753,000	10,061,000	197,659,136	238,659,300	10,617,000	249,276,300	446,935,436
Los Angeles	132,284,339	1,602,000	10,375,000	144,261,339	147,452,900	6,616,000	154,068,900	298,330,239
Maritime	29,594,176	257,000	1,701,000	31,552,176	11,019,900	318,000	11,337,000	42,889,176
Monterey Bay	68,088,783	651,000	4,596,000	73,335,783	35,806,500	2,487,000	38,293,500	111,629,283
Northridge	181,550,096	2,689,000	11,335,000	195,574,096	229,192,400	10,127,000	239,319,400	434,893,496
Pomona	131,369,342	1,740,000	8,146,000	141,255,342	141,682,400	6,436,000	148,118,400	289,373,742
Sacramento	144,684,837	1,993,000	10,262,000	156,939,837	164,058,900	8,380,000	172,438,900	329,378,737
San Bernardino	103,197,408	1,435,000	6,962,000	111,594,408	121,668,800	5,496,000	127,164,800	238,759,208
San Diego	179,551,596	2,718,000	7,878,000	190,147,596	225,629,000	9,174,000	234,803,000	424,950,596
San Francisco	154,811,859	2,605,000	8,882,000	166,298,859	191,110,100	7,843,000	198,953,100	365,251,959
San Jose	146,763,282	2,463,000	7,978,000	157,204,282	213,132,700	9,760,000	222,892,700	380,096,982
San Luis Obispo	124,600,468	2,195,000	6,099,000	132,894,468	180,629,000	5,789,000	186,418,000	319,312,468
San Marcos	75,782,552	1,002,000	5,052,000	81,836,552	80,062,800	3,128,000	83,190,800	165,027,352
Sonoma	63,135,883	984,000	3,883,000	68,002,883	51,824,400	2,666,000	54,490,400	122,493,283
Stanislaus	62,395,147	765,000	4,440,000	67,600,147	52,021,200	2,778,000	54,799,200	122,399,347
<b>Campus Total</b>	<b>\$2,578,142,771</b>	<b>\$36,054,000</b>	<b>\$156,004,000</b>	<b>\$2,770,200,771</b>	<b>\$2,872,625,200</b>	<b>\$129,703,000</b>	<b>\$3,002,328,200</b>	<b>\$5,772,528,971</b>
Chancellor's Office	68,908,650	4,484,000	497,000	73,889,650				73,889,650
Systemwide Programs	82,111,603	543,000		82,654,603	2,948,000		2,948,000	85,602,603
Center for California Studies	4,154,300	16,000	55,000	4,225,300				4,225,300
Summer Arts	34,800			34,800	510,100		510,100	544,900
Systemwide Provisions	89,263,876	(4,264,000)	22,680,000	107,679,876				107,679,876
Academic Facilities and Infrastructure <sup>1</sup>	346,809,000		5,070,000	351,879,000				351,879,000
<b>CSU System Total</b>	<b>\$3,169,425,000</b>	<b>\$36,833,000</b>	<b>\$184,306,000</b>	<b>\$3,390,564,000</b>	<b>\$2,876,083,300</b>	<b>\$129,703,000</b>	<b>\$3,005,786,300</b>	<b>\$6,396,350,300</b>

<sup>1</sup>Includes General Obligation Bonds (\$197.237M), Lease Revenue Bonds (\$119.672M), and Budget Plan Maintenance and Infrastructure (\$35M) annual debt service costs.

**ATTACHMENT B - Revisions to 2016-17 General Fund Allocations  
2017-18 Final Budget Allocations**

	(1)	(2)	(3)
	2016-17 State Funded Retirement Adjustment	Program Funding <sup>1</sup>	Total Revisions to 2016-17 General Fund Allocations
	<i>(Sum Cols. 1-2)</i>		
Bakersfield	\$737,000		\$737,000
Channel Islands	673,000		673,000
Chico	1,412,000		1,412,000
Dominguez Hills	938,000		938,000
East Bay	1,254,000		1,254,000
Fresno	1,665,000		1,665,000
Fullerton	2,584,000		2,584,000
Humboldt	939,000		939,000
Long Beach	2,753,000		2,753,000
Los Angeles	1,602,000		1,602,000
Maritime	257,000		257,000
Monterey Bay	651,000		651,000
Northridge	2,689,000		2,689,000
Pomona	1,740,000		1,740,000
Sacramento	1,993,000		1,993,000
San Bernardino	1,435,000		1,435,000
San Diego	2,711,000	7,000	2,718,000
San Francisco	2,605,000		2,605,000
San Jose	2,463,000		2,463,000
San Luis Obispo	2,195,000		2,195,000
San Marcos	1,002,000		1,002,000
Sonoma	984,000		984,000
Stanislaus	765,000		765,000
<b>Campus Total</b>	<b>\$36,047,000</b>	<b>\$7,000</b>	<b>36,054,000</b>
Chancellor's Office	770,000	3,714,000	4,484,000
Systemwide Programs		543,000	543,000
Center for California Studies	16,000		16,000
Systemwide Provisions		(4,264,000)	(4,264,000)
<b>CSU System Total</b>	<b>\$36,833,000</b>	<b>\$0</b>	<b>\$36,833,000</b>

<sup>1</sup>Includes base budget adjustments for ongoing systemwide initiatives managed by the Chancellor's Office.

**ATTACHMENT C - 2017-18 Expenditure and Revenue Adjustments**  
**2017-18 Final Budget Allocations**

	Expenditure Adjustments									Revenue Adjustments		
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
	Mandatory Costs											
	Health	Dental	Operations & Maintenance of New Facilities	Other Mandatory Costs <sup>1</sup> & Lease Rev. Bonds	Employee Compensation (Current Contracts)	Graduation Initiative 2025	Enrollment Growth (\$10,649/FTEs) (\$10,649 * Attach. D, Col. 2)	2017-18 State University Grant Increase (Attach. D, Col. 11)	2017-18 Expenditure Adjustment (Sum Cols. 1-8)	Gross Revenue from Tuition Rate Increase & Enrollment Growth (Attach. D, Cols. 7 + 8)	2017-18 General Fund Increase (Col. 9 - Col. 10)	Total 2017-18 Revenue Adjustment (Col. 10 + Col. 11)
Bakersfield	\$19,000	\$50,000	\$221,000		\$2,644,000	\$2,374,000	\$564,000	\$948,000	\$6,820,000	\$2,413,000	\$4,407,000	\$6,820,000
Channel Islands	18,000	53,000			2,251,000	2,004,000	2,130,000	511,000	6,967,000	2,537,000	4,430,000	6,967,000
Chico	40,000	99,000			5,567,000	2,916,000	564,000	1,467,000	10,653,000	4,738,000	5,915,000	10,653,000
Dominguez Hills	24,000	57,000			3,905,000	2,952,000	2,300,000	1,809,000	11,047,000	4,368,000	6,679,000	11,047,000
East Bay	29,000	80,000			4,456,000	2,890,000	458,000	1,428,000	9,341,000	4,380,000	4,961,000	9,341,000
Fresno	46,000	126,000	55,000		7,110,000	4,350,000	1,704,000	2,293,000	15,684,000	6,740,000	8,944,000	15,684,000
Fullerton	69,000	192,000	250,000		10,770,000	4,361,000	1,065,000	3,091,000	19,798,000	10,648,000	9,150,000	19,798,000
Humboldt	24,000	64,000			3,132,000	2,108,000		804,000	6,132,000	2,264,000	3,868,000	6,132,000
Long Beach	66,000	171,000			11,243,000	4,350,000	1,587,000	3,261,000	20,678,000	10,617,000	10,061,000	20,678,000
Los Angeles	40,000	105,000			7,300,000	5,507,000	1,331,000	2,708,000	16,991,000	6,616,000	10,375,000	16,991,000
Maritime	6,000	17,000			773,000	1,093,000	53,000	77,000	2,019,000	318,000	1,701,000	2,019,000
Monterey Bay	18,000	46,000			2,448,000	1,833,000	2,130,000	608,000	7,083,000	2,487,000	4,596,000	7,083,000
Northridge	67,000	171,000	26,000		10,806,000	5,919,000	1,065,000	3,408,000	21,462,000	10,127,000	11,335,000	21,462,000
Pomona	45,000	125,000			7,347,000	3,722,000	1,363,000	1,980,000	14,582,000	6,436,000	8,146,000	14,582,000
Sacramento	52,000	138,000			8,091,000	4,859,000	2,556,000	2,946,000	18,642,000	8,380,000	10,262,000	18,642,000
San Bernardino	36,000	89,000			5,284,000	4,114,000	1,203,000	1,732,000	12,458,000	5,496,000	6,962,000	12,458,000
San Diego	65,000	171,000			10,313,000	3,024,000	1,065,000	2,414,000	17,052,000	9,174,000	7,878,000	17,052,000
San Francisco	57,000	150,000			9,465,000	4,307,000		2,746,000	16,725,000	7,843,000	8,882,000	16,725,000
San Jose	54,000	148,000			9,299,000	3,527,000	2,556,000	2,154,000	17,738,000	9,760,000	7,978,000	17,738,000
San Luis Obispo	56,000	157,000	47,000		8,957,000	1,524,000	532,000	615,000	11,888,000	5,789,000	6,099,000	11,888,000
San Marcos	26,000	71,000			3,608,000	2,673,000	820,000	982,000	8,180,000	3,128,000	5,052,000	8,180,000
Sonoma	21,000	57,000	177,000		2,925,000	2,168,000	596,000	605,000	6,549,000	2,666,000	3,883,000	6,549,000
Stanislaus	20,000	56,000			2,902,000	2,425,000	841,000	974,000	7,218,000	2,778,000	4,440,000	7,218,000
<b>Campus Total</b>	<b>\$898,000</b>	<b>\$2,393,000</b>	<b>\$776,000</b>	<b>\$0</b>	<b>\$140,596,000</b>	<b>\$75,000,000</b>	<b>\$26,483,000</b>	<b>\$39,561,000</b>	<b>\$285,707,000</b>	<b>\$129,703,000</b>	<b>\$156,004,000</b>	<b>\$285,707,000</b>
Chancellor's Office	13,000	34,000			450,000				497,000		497,000	497,000
Systemwide Programs												
Center for California Studies	1,000	2,000			52,000				55,000		55,000	55,000
Systemwide Provisions				22,680,000 <sup>1</sup>					22,680,000		22,680,000	22,680,000
Academic Facilities and Infrastructure				5,070,000					5,070,000		5,070,000	5,070,000
<b>CSU System Total</b>	<b>\$912,000</b>	<b>\$2,429,000</b>	<b>\$776,000</b>	<b>\$27,750,000</b>	<b>\$141,098,000</b>	<b>\$75,000,000</b>	<b>\$26,483,000</b>	<b>\$39,561,000</b>	<b>\$314,009,000</b>	<b>\$129,703,000</b>	<b>\$184,306,000</b>	<b>\$314,009,000</b>

<sup>1</sup>Funds held centrally for future allocation related to federal and state mandates, compensation (new contracts and non-represented), retirement above state-funded level, and transportation research.

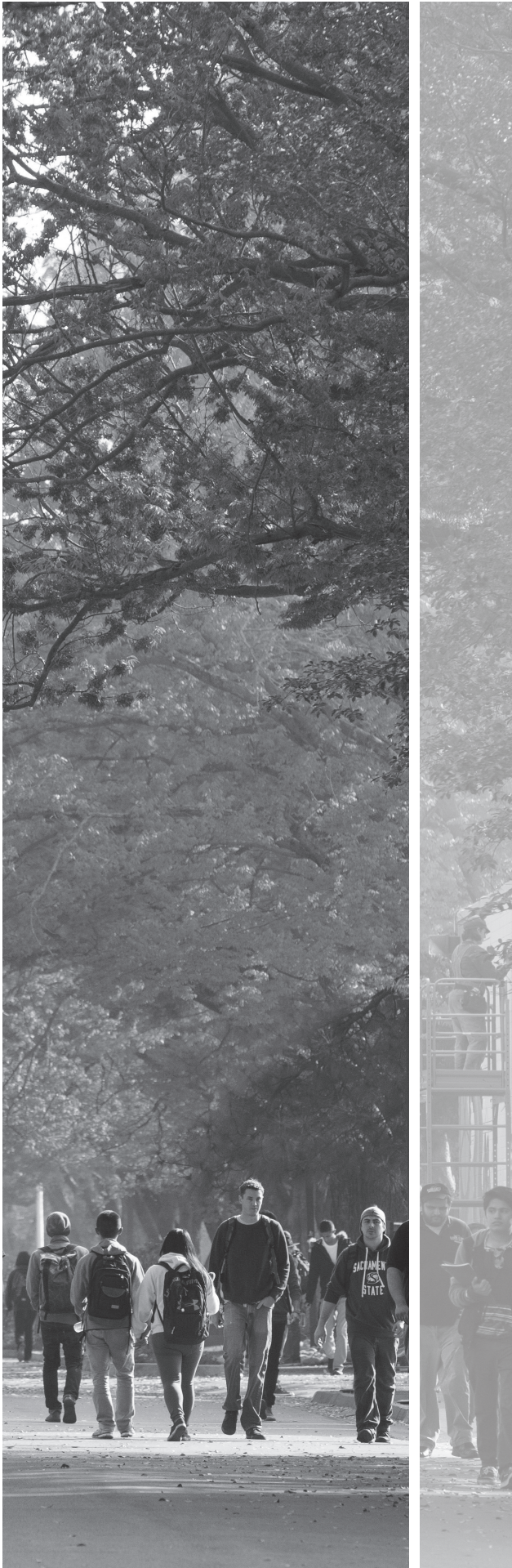
**ATTACHMENT D - 2017-18 Enrollment, Tuition & Fee Revenue, and State University Grant Adjustments**  
**2017-18 Final Budget Allocations**

	Enrollment				Tuition and Fees					State University Grants		
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
	2016-17 Resident FTES Target	2017-18 Resident FTES Growth	2017-18 Resident FTES Target <i>(Col. 1 + Col. 2)</i>	2017-18 Non- resident FTES <sup>1</sup>	2016-17 Gross Tuition Revenue  <i>(Campus Reported, Final Budget)</i>	2016-17 Other Fees	Gross Revenue from Fall 2017 In-State Tuition Rate Increase	Tuition from 2017-18 Enrollment Growth	Gross 2017-18 Tuition and Fee Revenue  <i>(Sum of Cols. 5-8)</i>	2016-17 State University Grants  <i>(Coded Memo B 2016-02)</i>	2017-18 SUG Increase	2017-18 Total SUG  <i>(Col. 10 + Col. 11)</i>
Bakersfield	7,724	53	7,777	315	\$48,225,900	\$5,495,000	\$2,217,000	\$196,000	\$56,133,900	\$17,252,400	\$948,000	\$18,200,400
Channel Islands	5,589	200	5,789	21	33,542,400	2,852,700	1,698,000	839,000	38,932,100	9,254,000	511,000	9,765,000
Chico	15,197	53	15,250	714	89,664,000	11,494,000	4,513,000	225,000	105,896,000	22,525,000	1,467,000	23,992,000
Dominguez Hills	10,609	216	10,825	101	72,000,000	9,200,000	3,536,000	832,000	85,568,000	29,122,500	1,809,000	30,931,500
East Bay	12,289	43	12,332	1,037	82,491,000	20,648,800	4,188,000	192,000	107,519,800	22,709,800	1,428,000	24,137,800
Fresno	19,105	160	19,265	863	120,098,700	10,178,800	6,041,000	699,000	137,017,500	38,122,200	2,293,000	40,415,200
Fullerton	28,837	100	28,937	1,845	192,893,200	34,816,000	10,163,000	485,000	238,357,200	50,626,600	3,091,000	53,717,600
Humboldt	7,603		7,603	507	46,005,000	9,070,300	2,264,000		57,339,300	13,623,300	804,000	14,427,300
Long Beach	28,814	149	28,963	1,608	196,800,200	41,859,100	9,920,000	697,000	249,276,300	53,128,400	3,261,000	56,389,400
Los Angeles	17,880	125	18,005	1,153	124,322,600	23,130,300	6,061,000	555,000	154,068,900	45,551,300	2,708,000	48,259,300
Maritime	1,413	5	1,418	39	6,843,100	4,175,900	299,000	19,000	11,337,000	1,968,900	77,000	2,045,900
Monterey Bay	5,636	200	5,836	293	32,582,300	3,224,200	1,648,000	839,000	38,293,500	10,478,500	608,000	11,086,500
Northridge	27,039	100	27,139	2,309	187,877,500	41,314,900	9,646,000	481,000	239,319,400	55,442,800	3,408,000	58,850,800
Pomona	18,586	128	18,714	764	116,072,300	25,610,100	5,870,000	566,000	148,118,400	31,464,200	1,980,000	33,444,200
Sacramento	22,837	240	23,077	514	148,695,000	15,363,900	7,286,000	1,094,000	172,438,900	43,837,700	2,946,000	46,783,700
San Bernardino	15,287	113	15,400	907	99,571,000	22,097,800	5,039,000	457,000	127,164,800	34,164,900	1,732,000	35,896,900
San Diego	27,304	100	27,404	3,603	169,086,800	56,542,200	8,713,000	461,000	234,803,000	41,243,800	2,414,000	43,657,800
San Francisco	24,099		24,099	1,806	159,783,000	31,327,100	7,843,000		198,953,100	45,160,200	2,746,000	47,906,200
San Jose	22,507	240	22,747	2,726	155,180,500	57,952,200	8,539,000	1,221,000	222,892,700	38,927,400	2,154,000	41,081,400
San Luis Obispo	16,970	50	17,020	2,769	108,545,000	72,084,000	5,541,000	248,000	186,418,000	13,524,500	615,000	14,139,500
San Marcos	9,204	77	9,281	310	61,687,000	18,375,800	2,798,000	330,000	83,190,800	17,025,800	982,000	18,007,800
Sonoma	8,188	56	8,244	102	45,841,400	5,983,000	2,413,000	253,000	54,490,400	10,048,100	605,000	10,653,100
Stanislaus	7,552	79	7,631	85	46,311,200	5,710,000	2,446,000	332,000	54,799,200	16,185,500	974,000	17,159,500
<b>Campus Total</b>	<b>360,269</b>	<b>2,487</b>	<b>362,756</b>	<b>24,390</b>	<b>\$2,344,119,100</b>	<b>\$528,506,100</b>	<b>\$118,682,000</b>	<b>\$11,021,000</b>	<b>\$3,002,328,200</b>	<b>\$661,387,800</b>	<b>\$39,561,000</b>	<b>\$700,948,800</b>
Systemwide Programs <sup>2</sup>	1,319		1,319	7	2,948,000				2,948,000			
Summer Arts	56		56	1	461,000	49,100			510,100			
<b>CSU System Total</b>	<b>361,644</b>	<b>2,487</b>	<b>364,131</b>	<b>24,398</b>	<b>\$2,347,528,100</b>	<b>\$528,555,200</b>	<b>\$118,682,000</b>	<b>\$11,021,000</b>	<b>\$3,005,786,300</b>	<b>\$661,387,800</b>	<b>\$39,561,000</b>	<b>\$700,948,800</b>

<sup>1</sup>Equal to actual 2015-16 nonresident students, campus ERSS data. Reference Office of the Chancellor, Analytic Studies table:

[Table 3 non-residents](#)

<sup>2</sup>Reported Systemwide Programs revenue is for International Programs.



## **5. 2016-17**

# **SACRAMENTO STATE OPERATING FUND**



**PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY**  
**2016-17 Fiscal Year**

**As of 7-15-16**

<i>Total FTES*</i>	23,433
<b><i>Funded Resident FTES</i></b>	<b>22,972</b>
<i>Non-Resident FTES</i>	461

	<b>2016-17 Campus Budget Estimates</b>
<b><i>Sources of Funds</i></b>	
<i>Appropriations - General Fund Baseline from Prior Year</i>	\$132,420,137
Retirement Adjustments	\$1,109,000
Adjustments-Compensation	
<i>Adjusted General Fund Baseline Appropriation</i>	\$133,529,137
<i>State Appropriation 15-16 Changes</i>	
<i>Compensation and Benefits</i>	
Health	\$1,963,000
General Fund Adjustment	
15/16 2% Compensation Pool (Faculty)	\$1,942,000
16/17 2% Compensation Pool (Faculty/Staff)	\$3,752,000
Subtotal	\$7,657,000
<i>Specified Programs</i>	
Student Success & Completion Initiatives	\$743,000
Education Insights Center (move into separate fund)	\$1,100,000
Campus contribution to CO for Center for California Studies	(\$68,300)
Systemwide Space Reallocation	
Subtotal	\$1,774,700
<i>Unrestricted</i>	
Marginal Cost Enrollment Increase (GF) - rounded amount	\$1,696,000
Tuition Fee Discount Adjustments (SUG)	\$28,000
Tuition Fee Revenue Adjustments	
General Fund Adjustment	
Subtotal	\$1,724,000
<i>Projected Appropriation</i>	\$144,684,837
<i>Campus Projected Revenue and Adjustments</i>	
Tuition Fee Revenue **	\$147,350,000
Non-Resident Fees	\$3,700,000
Application Fees	\$1,300,000
Other Miscellaneous Revenue	\$5,000
	\$152,355,000
	<b>\$297,039,837</b>
Other Revenue (WS, Financial Aid)	\$1,000,000
<b><i>Total Projected Sources of Funds</i></b>	<b>\$298,039,837</b>

	2016-17 Campus Budget Estimates
<b>Uses of Funds</b>	
<i>Prior Year Baseline Allocation</i>	
Division Baseline Allocations	\$141,382,516
Strategic Goals, Student Success & Completion Initiatives	\$1,564,080
All University Expenses	22,647,788
Mandatory Costs (compensation pool, benefits, restricted programs, student grants)	\$119,997,753
	\$285,592,137
<i>Adjustments: (baseline adjustments)</i>	
<i>Compensation and Benefits</i>	
2015/16 Baseline Divisional Adjustments (Cont Costs for Salary Increases, Promotions, Reclasses, Equity, Positions, etc)	\$2,226,225
2015/16 Compensation pool allocations to divisions	(\$1,960,596)
Retirement Adjustment (13/14 liability increase)	\$85,000
Retirement	\$1,109,000
Health	\$1,963,000
Benefit Pool Shortfall from 15/16	\$95,000
15/16 Equity Pool changes	(\$251,000)
15/16 Benefit Pool changes	\$251,000
15/16 2% Compensation Pool (Faculty)	\$1,942,000
16/17 2% Compensation Pool (Faculty/Staff)	\$3,752,000
16/17 1% Unfunded Compensation Increase + Benefits	\$2,000,000
Campus Funded Equity Increase Pool	\$1,000,000
	\$12,211,629
<i>Specified Programs</i>	
Tuition Fee Discount Adjustment (SUG)	\$28,000
Additional Tuition Fee Discounts (SUG) from Fee Revenue	\$320,000
Student Success/Completion Initiatives funds distribution	(\$969,000)
Student Success/Completion Initiatives Funds to AA	\$201,950
Student Success/Completion Initiatives Funds to IRT	\$150,000
Student Success/Completion Initiatives Funds to Pres Ofc	\$130,000
Student Success/Completion Initiatives Funds to AA	\$487,050
Student Success and Completion Initiatives	\$743,000
Education Insights Center (move to separate Fund)	\$1,100,000
Center for California Studies (move to separate Fund)	(\$4,011,940)
Move 2 Depts and baseline from AA to President's Ofc	(\$318,840)
Move 2 Depts and baseline to President's Ofc from AA	\$318,840
Changes to All University Expenses	557,999
Subtotal:	(\$1,262,941)
<i>Unrestricted</i>	
1.3% Enrollment Growth Funding to AA (292 Resident FTES)	\$1,016,000
Benefits Pool (292 Resident FTES)	\$323,000
.6% Above Target Enrollment Growth Funding to AA (135 FTES)	\$470,000
Benefits Pool for .6% Above Target Growth	\$150,000
	\$1,959,000
<i>Subtotal - Before WS, Restricted Programs</i>	<b>\$298,499,825</b>
<i>Work Study, Financial Aid</i>	\$1,000,000
<b>Total Projected Uses of Funds</b>	<b>\$299,499,825</b>
<b>Balance</b>	<b>(\$1,459,988)</b>
<b>Budget Balancing Plan</b>	
<b>Divisional Baseline Reductions</b>	<b>(\$1,459,988)</b>

**Projected Surplus/(Deficit):** \$0

\* Includes graduate FTES and non-resident FTES

\*\* Fee revenue based on revised 15/16 projected enrollment target as of 2/8/16 and 6/6/16 per Student Affairs

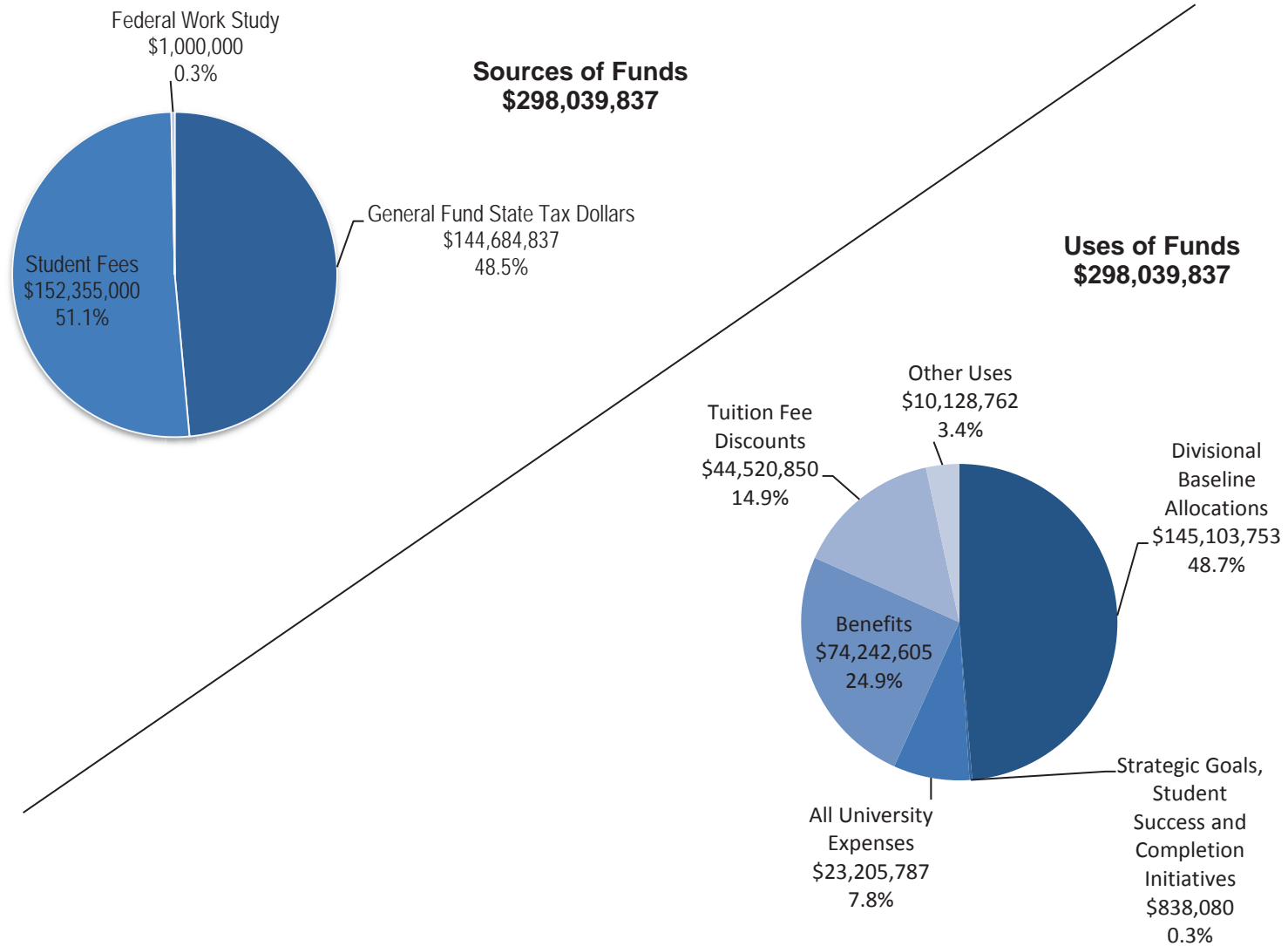
Denotes pass-through funding

**2016/17 OPERATING FUND BUDGET - SACRAMENTO STATE**  
**Budget Allocations as Approved by the President**  
**August 2016**

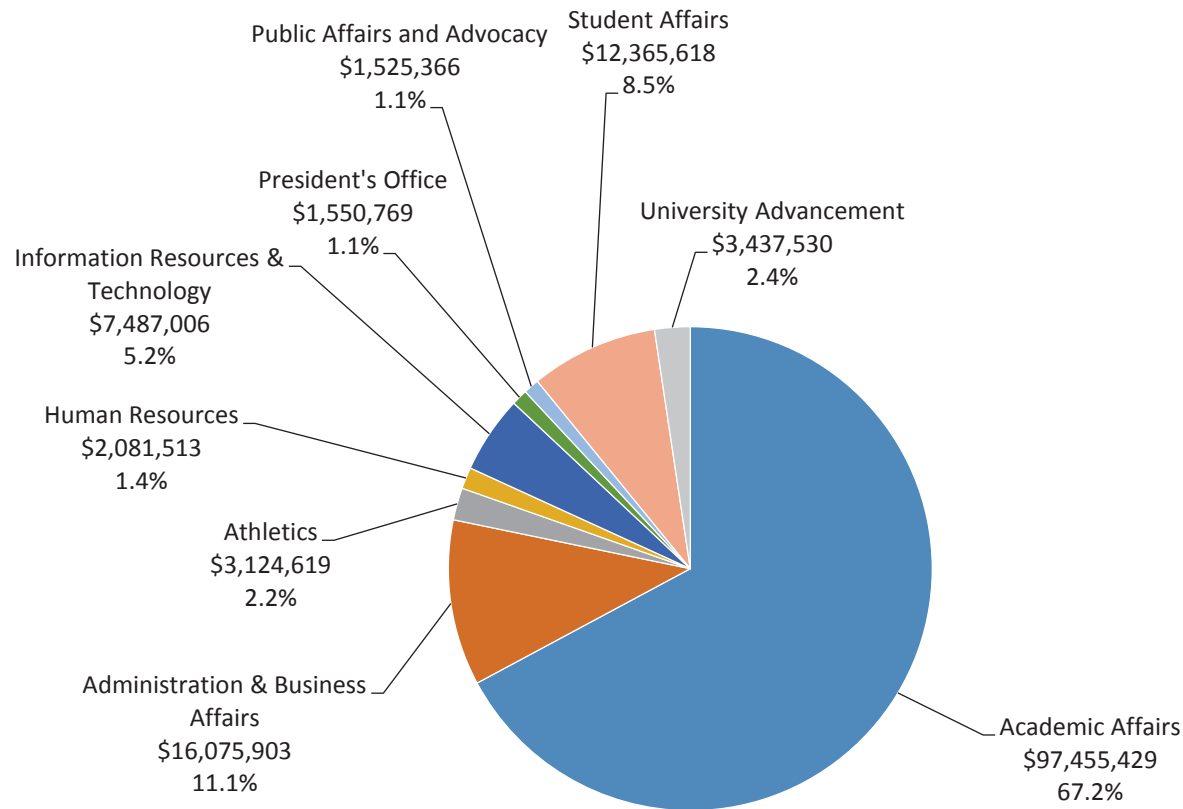
	2015/16 Baseline	2015/16 Baseline Adjustments*	2016/17 Changes	2016/17 Baseline Before Allocations	2016/17 Permanent Reductions	2016/17 New Baseline	Notes
<b>Academic Affairs</b>	95,466,950	1,307,159	1,667,160	98,441,269	(985,840)	97,455,429	67.2% Faculty promotions, compensation funding, enrollment growth funding for 427 Resident FTES, Student Success and Completion Initiatives funding (2015/16 & 2016/17), and moving two departments and funding to the President's Office
<b>Administration &amp; Business Affairs</b>	15,775,901	462,912		16,238,813	(162,910)	16,075,903	11.1% Compensation funding
<b>Athletics</b>	3,120,665	36,180		3,156,845	(32,226)	3,124,619	2.2% Compensation funding
<b>Human Resources</b>	2,042,946	59,664		2,102,610	(21,097)	2,081,513	1.4% Compensation funding
<b>Information Resources &amp; Technology</b>	7,226,664	334,968		7,561,632	(74,626)	7,487,006	5.2% Compensation funding and Student Success and Completion Initiatives funding (2015/16)
<b>President's Office</b>	1,104,418	138,916	318,840	1,562,174	(11,405)	1,550,769	1.1% Compensation funding, Student Success and Completion Initiatives funding (2015/16) and received baseline for two departments from Academic Affairs
<b>Public Affairs &amp; Advocacy</b>	1,513,055	27,936		1,540,991	(15,625)	1,525,366	1.1% Compensation funding
<b>Student Affairs</b>	11,720,455	766,194		12,486,649	(121,031)	12,365,618	8.5% Compensation funding and Student Success and Completion Initiatives funding (2015/16)
<b>University Advancement</b>	3,411,462	61,296		3,472,758	(35,228)	3,437,530	2.4% Compensation funding
							100.0% <b>145,103,753</b>
<b>Strategic Goals, Student Success and Completion Initiatives</b>	1,564,080	(969,000)	243,000	838,080		838,080	100.0% <b>838,080</b>
							<b>0.3%</b>
<b>Restricted or Mandatory Costs</b>							
<b>Center for California Studies</b>	4,011,940		(4,011,940)	-		-	0.0% Moved into a separate Fund
<b>Education Insights</b>	-		1,100,000	1,100,000		1,100,000	0.7% New allocation in unique Fund
<b>All University Expenses (AUE)</b>	22,647,788		557,999	23,205,787		23,205,787	15.3% Increase in costs
<b>Mandatory Benefits Costs</b>	70,266,605	251,000	3,725,000	74,242,605		74,242,605	48.8% Increase in costs and allocations
<b>Compensation</b>	1,546,358	(2,211,596)	8,694,000	8,028,762		8,028,762	5.3% Compensation funding
<b>Tuition Fee Discounts (State University Grants)</b>	44,172,850		348,000	44,520,850		44,520,850	29.3% Tuition Fee Discounts increase
<b>Federal Work Study/Financial Aid</b>	1,000,000		-	1,000,000		1,000,000	0.7%
							100.0% <b>152,098,004</b>
<b>Total:</b>	<b>286,592,137</b>	<b>265,629</b>	<b>12,642,059</b>	<b>299,499,825</b>	<b>(1,459,988)</b>	<b>298,039,837</b>	<b>51.0%</b>
<b>Resources Available</b>							
<b>General Fund</b>						<b>144,684,837</b>	48.5%
<b>Fees</b>						<b>152,355,000</b>	51.1%
<b>Federal Work Study/Financial Aid</b>						<b>1,000,000</b>	0.3%
<b>Total Resources</b>						<b>298,039,837</b>	99.9%
<b>Surplus/(Deficit)</b>						-	

\*2015/16 baseline adjustments include continuing costs due to faculty promotions, salary increases and reclassifications plus Student Success and Completion Initiatives

# Sacramento State 2016/17 Operating Fund Budget



**Sacramento State  
2016/17 Operating Fund Budget  
Divisional Baseline Allocations Detail  
\$145,103,753**



**Sacramento State**  
**2016/17 Operating Fund Budget Data**

<b>Sources of Funds</b>	<b>Amount</b>	<b>Percent</b>
General Fund State Tax Dollars	\$144,684,837	48.6%
Student Fees	\$152,355,000	51.1%
Federal Work Study	\$1,000,000	0.3%
Total 2016/17 Sources:	\$298,039,837	100.0%

<b>Uses of Funds</b>	<b>Amount</b>	<b>Percent</b>
Divisional Baseline Allocations	\$145,103,753	48.7%
Strategic Goals, Student Success and Completion Initiatives	\$838,080	0.3%
All University Expenses	\$23,205,787	7.8%
Benefits	\$74,242,605	24.9%
Tuition Fee Discounts	\$44,520,850	14.9%
Other Uses	\$10,128,762	3.4%
Total 2016/17 Uses:	\$298,039,837	100.0%

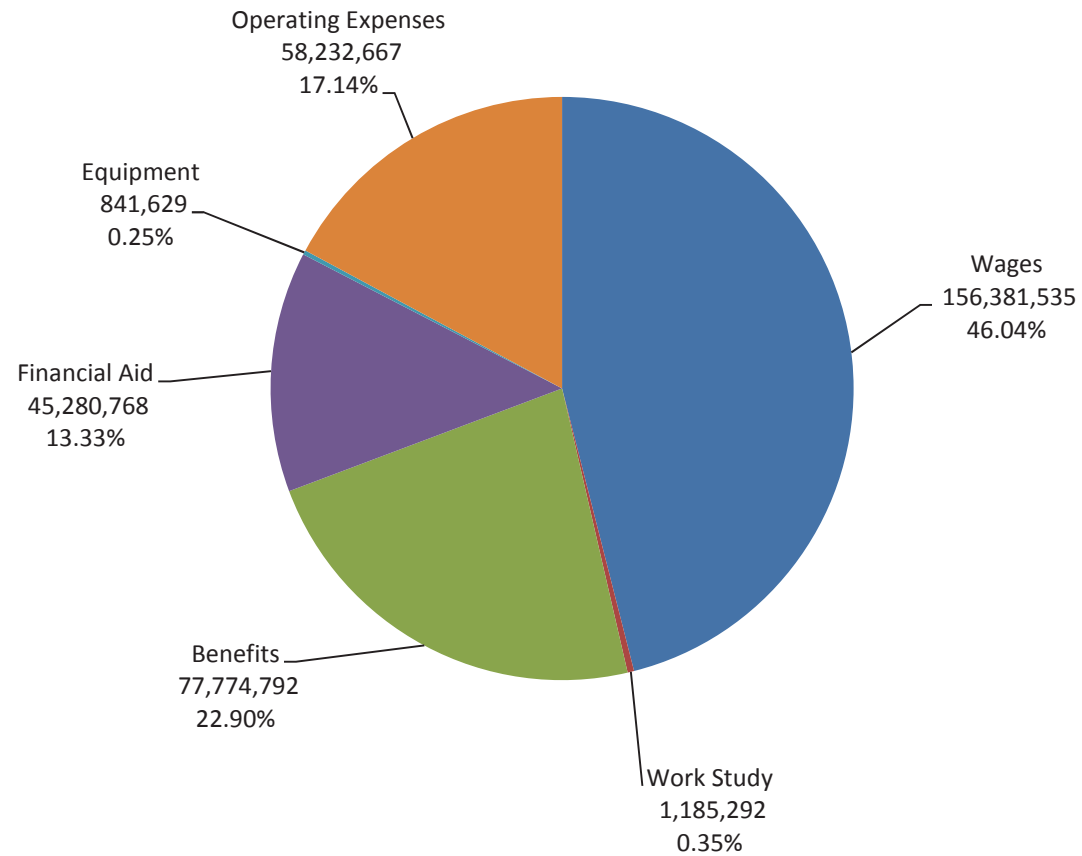
Mandatory Costs

<b>Divisional Baseline Allocation Detail</b>	<b>Amount</b>	<b>Percent</b>
Academic Affairs	\$97,455,429	67.2%
Administration & Business Affairs	\$16,075,903	11.1%
Athletics	\$3,124,619	2.2%
Human Resources	\$2,081,513	1.4%
Information Resources & Technology	\$7,487,006	5.2%
President's Office	\$1,550,769	1.1%
Public Affairs and Advocacy	\$1,525,366	1.1%
Student Affairs	\$12,365,618	8.5%
University Advancement	\$3,437,530	2.4%
Total Division Baselines	\$145,103,753	100.0%

<b>Other Uses Detail</b>	<b>Amount</b>	<b>Percent</b>
Restricted Program	\$1,100,000	10.9%
Compensation	\$8,028,762	79.3%
Unallocated (Operational Reserve)	\$0	0.0%
Federal Work Study	\$1,000,000	9.9%
Total Other Uses	\$10,128,762	100.0%



**Sacramento State  
General Operating Fund Actual Expenses  
2016/17**



Totals do not include encumbrances or expenditure adjustments  
Data from Year End SAM06 Report

Sacramento State  
General Operating Fund Actual Expense Data  
2016/17

Data for Graph

	Amount	%
Wages	156,381,535	46.0%
Work Study	1,185,292	0.4%
Benefits	77,774,792	22.9%
Financial Aid	45,280,768	13.3%
Equipment	841,629	0.3%
Operating Expenses	58,232,667	17.1%
Total General Operating Fund:	339,696,683	100.0%

Totals do not include encumbrances or expenditure adjustments

Data from Year End SAM06

Expenditures from Fund MDS01

**From:** [President Robert S. Nelsen](#)  
**To:** [csus-staff-everyone](#)  
**Subject:** [SACSEND] President's Update: Thursday, August 4, 2016  
**Date:** Thursday, August 04, 2016 11:44:30 AM

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## President's Update

Thursday, August 4, 2016



*We have seen and will rightly continue to see increases in faculty and staff salaries on our campus, and we will continue to work together to support our students and to graduate them on time.*

### To All Faculty and Staff:

The Governor recently signed the 2016-17 Budget Act for the State of California. This year's budget provides the California State University system with \$154 million in additional permanent baseline funding beyond last year's CSU system budget. This additional funding is based upon targeted enrollment growth and will support mandatory costs (including employer-paid benefits and the majority of the increases in faculty and staff salaries), student success and completion initiatives, and other system-wide priorities. More specifically, this allocation supports a total resident enrollment growth of 5,194 additional full-time equivalent students (FTES). For Sacramento State, our targeted enrollment growth is 1.3 percent (292 FTES) for a total of 22,837 resident FTES.

To meet the needs of our faculty, staff, and students, our campus will need to budget resources beyond the targeted 1.3 percent enrollment growth. Hence, for 2016-17, we will be budgeting student fee revenues based on a 1.9 percent resident enrollment growth model, or 427 FTES. With this increase in enrollment, our fee revenue for 2016-17 will be \$152,355,000, which, when combined with our state appropriation of \$144,684,837, will produce a campus budget of \$297,039,837 for the coming year.

Unfortunately, even though we have budgeted student fee revenues beyond the targeted FTES, we estimate that our 2016-17 expenditures will exceed our available resources. Our total projected expenditures are \$298,499,825. Because a portion of the faculty and staff compensation increases is not fully funded by the state, all campuses had to self-fund the difference. For Sacramento State, this self-funding of salary increases has created a budget deficit of approximately \$1.46 million.

In order to achieve a balanced budget, our projected uses of funds (i.e., projected expenditures) for 2016-17 must match our projected sources of funds – the aforementioned \$297,039,837. Although we have tried to mitigate the deficit by budgeting beyond target, reductions will be necessary in order to balance the budget. Therefore, each division will be allocated 1.03 percent less than it was allocated in its 2015-16 initial baseline budget. Because we fully understand that Academic Affairs is a key factor in addressing our "Finish in Four" campaign and in providing sufficient sections for our

students, we are allocating \$1,000,160 in increased funding for student success and completion initiatives and enrollment growth in order to offset the reduction to Academic Affairs' baseline budget.

A summary of the University's final budget for the 2016-17 General Operating Fund is provided [here](#).

As for the All University Expenses (AUE), I concur with UBAC's recommendations. It is important to note that UBAC did not allocate any one-time project funds for 2016-17 from our reserves as it has done in the past. This year, our campus's central reserves are needed to help provide the funding for the Science II building (\$20 million) until donations are secured.

I greatly appreciate the work of UBAC and the Office of Budget Planning and Administration in preparing this year's budget, and I remain optimistic about our future. We have seen and will rightly continue to see increases in faculty and staff salaries on our campus, and we will continue to work together to support our students and to graduate them on time.

Sincerely,

Robert S. Nelsen



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This message was sent by an automated distribution system. Direct replies will not reach the sender.



May 12, 2016

To: Robert Nelsen, President, California State University, Sacramento

From: Fred D. Baldini, Chair, University Budget Advisory Committee

Re: Recommendations for the 2016/2017 University Budget Allocations

The University Budget Advisory Committee has concluded their review of the 2016/17 Annual Budget Call proposals from the divisions. Their recommended budget is based on the Governor's 2016/17 January budget and includes a one percent enrollment growth in resident Full-time Equivalent Students (FTES) or 200 FTES. This brings the university's total resident FTES to 22,745. The committee also incorporated the preliminary budget information received from the Chancellor's Office per their March 23, 2016 coded memorandum. Since the Governor's May Revise budget has yet to be released and depending upon changes in the final State budget, you may want to re-convene the committee for a revised recommendation.

The process leading up the 2016/17 budget review was much different from previous years. It included budget presentations by the deans and division heads to Cabinet. Additionally, the budget call documents focused on three university-wide strategic priorities ("Finish in Four," Diversity Center, and Campus Safety). The division heads carefully examined their budgets and looked for ways to decrease costs and find efficiencies.

Based upon the Governor's January budget, projected revenues at the one-percent growth, and the Chancellor's Office information, the committee anticipates the 2016/17 Operating Fund budget will produce a \$1,041,999 deficit. Increased costs from the employee equity increases, rising employee benefit costs, additional revenue earmarked for State University Grants, and growing All University Expenses contributed to this deficit (Attachment A). The recommended budget includes the following assumptions:

- Estimated sources of funds = \$289,510,837
  - Includes projected State General Fund Appropriation (\$138,322,837), Student Tuition Fee Revenues (\$150,188,000) and Federal Work Study Revenue (\$1,000,000)
- Estimated uses of funds = \$290,552,836
  - Includes a campus funded equity increase pool of \$1 million, compensation pool increase, funding for increased benefit costs, fee revenue of \$219,000 directed toward State University Grants, increase in All University Expenses (\$557,999), and resident FTES growth allocation to Academic Affairs of \$695,000 in baseline funds
  - Does not include any possible costs related to recent collective bargaining agreements
- Projected Deficit = \$1,041,999 to be applied as baseline reductions to divisions

One upcoming change that will not impact the budget is the removal of the Center for California Studies' budget from the university's budget. Their activity is considered a "pass-through" in that the revenues equal the expenditures. This unit will be placed into a separate fund effective July 1, 2016 so the Chancellor's Office can track their financial activity.

In order to create a balanced budget while focusing on the university's three strategic priorities, the committee is recommending the following baseline reductions to the divisions. They are in the form of a percentage reduction with the corresponding dollar amount beside it. Reduction percentages are based on the 2015/16 initial baseline allocations to divisions.

	<i><b>Divisional 2015/16 Initial Baseline</b></i>	<b>2016/17 UBAC Baseline % Reduction Recommendation</b>	<b>2016/17 UBAC's Recommended Baseline Dollar Reduction</b>
Academic Affairs	\$95,466,950	-0.70%	(\$668,269)
Administration & Business Affairs	\$15,775,901	-0.90%	(\$141,983)
Athletics	\$3,120,665	-0.90%	(\$28,086)
Human Resources	\$2,042,946	-0.90%	(\$18,387)
Information Resources & Technology	\$7,226,664	-0.90%	(\$65,040)
President's Office	\$1,104,418	-0.90%	(\$9,940)
Public Affairs & Advocacy	\$1,513,055	-0.90%	(\$13,617)
Student Affairs	\$11,720,455	-0.70%	(\$82,043)
University Advancement	\$3,411,462	-0.90%	(\$30,703)
	<b>\$141,382,516</b>		<b>(\$1,058,068)</b>

A two-tiered system of reductions (0.7% and 0.9%) is a reflection of the university's priorities. The 0.7% reduction is to minimize the impact for the two divisions that have a considerable influence on the "Finish in Four" priorities: they include Academic Affairs and Student Affairs. Since these two divisions are the primary drivers for increasing the four-year graduation rate, it is appropriate that they receive the lower percentage reduction.

The second category reflects a 0.9% reduction, which includes the remaining divisions. These divisions also support the students and initiatives of the university through the work and services they provide. Their functions are essential to the campus and support the students in alternative ways.

## All University Expenses

In response to the budget call, divisions carefully examined their All University Expense (AUE) and tried to keep the increases to a minimum for the upcoming fiscal year. However, due to the nature of these expenses, they are difficult if not impossible to control. The overall growth in AUE was primarily attributed to an overall rise in Information Technology costs. One AUE was eliminated (Unrelated Business Income Tax Fund) while one was added (Reeher Platform and Activity Center). After a thorough review, the committee recommends an overall AUE cost increase of \$557,999 (Attachment B).

UBAC is always mindful of the following criteria when reviewing requests:

- AUEs are generally costs allocated to a division that has little control over the expenditure. For example, energy expenses are incurred by ABA; however, the usage of energy is not controlled by ABA.
- AUEs should be ongoing and thus require baseline funding.
- AUEs are restricted to a specific type of expense that has university wide implications and are outside the normal scope of operation for any one division, program center, or department.
- Permanently staffed positions should not be included as an AUE expense because those costs are controllable by the division.

UBAC understands how a new AUE can impact the university's long term financial commitments (due to future maintenance or other related costs that are not necessarily transparent in the initial request).

## One-Time Requests

When pooling the prior year carry forward funds with over-enrollment revenue (beyond the targeted FTES), other miscellaneous revenue, transfers, or unused reserves, it creates one-time funds available for campus-wide uses. The 2015/16 fiscal year is projected to produce a large central carry forward balance amount, which is typically used to help fund future academic related buildings, remodels, and a variety of campus projects that focuses on student, safety/risk, regulatory, infrastructure and maintenance issues.

As we move into the 2016/17 fiscal year, the university will not have extra reserves to fund the many one-time projects requested by divisions as in the past. Instead, the university's central carry forward funds will be set aside for the new Science II building. A total of \$20 million (cash in hand) is needed in early spring of 2017 in order to proceed with this building project. The Chancellor's Office is providing \$71 million of the required \$91 million for the building cost. The balance is to be supplied from campus contributions needed to fully fund the building. Since it will take time to raise the funds needed for this building (up to \$20 million), the campus is fronting the money until the donations are received. This setting aside of university's central reserves for Science II means that the campus does not have any reserves for one-time projects in the 2016/17 fiscal year. It will take time before donations are received to rebuild the reserves. Despite the fact that some divisions will "self-fund" some one-time projects through their carry forward funds in the following budget year, there is still the need to cover some pressing safety, infrastructure, maintenance and classroom projects as noted on Attachment C. Consequently, the university will need to either find alternative funding to help finance these campus projects or the projects will need to wait until reserves become available in the future.

The UBAC 2016/17 budget recommendation is intended to help preserve as much funding as possible for those areas that have the greatest impact on student success and completion initiatives.

Attachments



**PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY**  
**2016-17 Fiscal Year**  
**As of 5/4/16**

**Per CO Budget Memo**  
**B 2016-01**

<i>Total FTES*</i>	23,206	
<b>Funded Resident FTES</b>	<b>22,745</b>	200 Resident FTES Increase
<i>Non-Resident FTES</i>	461	

	<b>2015-16 Campus Budget Estimates</b>	
<b>Sources of Funds</b>		
<i>Appropriations - General Fund Baseline from Prior Year</i>	\$136,402,137	This less Ctr 4 CS = \$132,420,137
Retirement Adjustments	\$1,109,000	
Adjustments-Compensation		
<i>Adjusted General Fund Baseline Appropriation</i>	\$137,511,137	
<i>State Appropriation 16-17 Changes</i>		
<i>Compensation and Benefits</i>		
Health	\$1,963,000	
General Fund Adjustment		
2% Compensation Increase Pool	\$1,718,000	
Subtotal	\$3,681,000	
<i>Specified Programs</i>		
Student Success & Completion Initiatives		
Center for California Studies (move into separate Fund)	(\$3,982,000)	
Center for California Studies benefits (move to separate Fund)	(\$68,300)	
Systemwide Space Reallocation		
Subtotal	(\$4,050,300)	
<i>Unrestricted</i>		
Marginal Cost Enrollment Increase (GF) - rounded amount	\$1,162,000	200 FTES X \$5,809/FTES GF MC
Tuition Fee Discount Adjustments (SUG)	\$19,000	A portion to fund AA for new FTES & to benefits pool for add'l faculty
Tuition Fee Revenue Adjustments		
General Fund Adjustment		
Subtotal	\$1,181,000	
<i>Projected Appropriation</i>	\$138,322,837	
<i>Campus Projected Revenue and Adjustments</i>		
Tuition Fee Discounts Revenue **	\$145,583,000	(200 resident FTES growth or .9%)
Non-Resident Fees	\$3,300,000	
Application Fees	\$1,300,000	
Other Miscellaneous Revenue	\$5,000	
	\$150,188,000	
	<b>\$288,510,837</b>	
Other Revenue (WS, Financial Aid)	\$1,000,000	
<b>Total Projected Sources of Funds</b>	<b>\$289,510,837</b>	

	2015-16 Campus Budget Estimates	
<b>Uses of Funds</b>		
<i>Prior Year Baseline Allocation</i>		
Division Baseline Allocations	\$141,382,516	
Strategic Goals, Student Success & Completion Initiatives	\$1,564,080	
All University Expenses	22,647,788	
Reserve	\$0	
Mandatory Costs (compensation pool, benefits, restricted programs, student grants)	\$119,997,753	
	\$285,592,137	
<i>Adjustments: (baseline adjustments)</i>		
<i>Compensation and Benefits</i>		
2015/16 Baseline Divisional Adjustments (Cont Costs for Salary Increases, Promotions, Reclasses, Equity, Positions, etc)	\$1,572,012	Not including Faculty sal incr
2015/16 Compensation pool allocations to divisions	(\$1,248,012)	Not including Faculty sal incr
Retirement Adjustment (13/14 liability increase)	\$85,000	Unfunded liability due to increased salaries above 13/14 funded base
Retirement	\$1,109,000	
Health	\$1,963,000	
Benefit Pool Shortfall from 15/16	\$100,000	
15/16 Equity Pool changes	(\$251,000)	Move benefits from Equity Incr to benefits pool
15/16 Benefit Pool changes	\$251,000	Benefits budget for Equity Incr
2% Compensation Pool Increase	\$1,718,000	
Campus Funded Equity Increase Pool	\$1,000,000	Year 2 of 3
Prior year Salary Increase Allocations to Divisions		
Baseline Reserve		
	\$6,299,000	
<i>Specified Programs</i>		
Tuition Fee Discount Adjustment (SUG)	\$19,000	\$238K total increase for the State University Grants
Additional Tuition Fee Discounts (SUG) from Fee Revenue	\$219,000	
Center for California Studies (move to separate Fund)	(\$4,050,300)	
Changes to All University Expenses	557,999	
Subtotal:	(\$3,254,301)	
<i>Unrestricted</i>		
Enrollment Growth Funding to AA (200 Resident FTES)	\$695,000	Enrollment Growth Costs = \$916,000
Benefits Pool (200 Resident FTES)	\$221,000	
	\$916,000	
Subtotal - Before WS, Restricted Programs	\$289,552,836	
Work Study, Financial Aid	\$1,000,000	
Total Projected Uses of Funds	\$290,552,836	
Balance	(\$1,041,999)	
<i>Budget Balancing Plan</i>		
Divisional Baseline Augmentation		
One-time Funds		

**Projected Surplus/(Deficit): (\$1,041,999)**

\* Includes graduate FTES and non-resident FTES

\*\* Fee revenue based on revised 15/16 projected enrollment target as of 2/8/16 per Student Affairs

Denotes pass through funding

All University Expenses	2015/16 Final Budget	2016/17 Proposed Budget	Proposed Difference	AUE Description	Description Updated (Y/N)	Comments
<b>Academic Affairs</b>						
Accreditation-Department	124,000	124,000	-	Accreditation costs (e.g. site visits, licensing and annual costs) for campus and certain academic departments	N	
Alliance for Minority Participation (AMP) Project	800,000	800,000	-	Chancellor's Office portion of the grant that's run through the UEL	N	
Grad Equity Fellowship	49,500	49,500	-	Grants awarded to graduate students	N	
CSUPERB (Chancellor's Office Grant)	28,000	29,500	1,500	University's cost for participating in the CSU program for Education & Research in Biotechnology	N	
COAST	7,500	7,500	-	Cost of campus annual membership in CSU COAST - Council on Ocean Affairs, Science and Technology	N	
<b>Natural Sciences &amp; Math</b>						
Alliance of Minority Participation	50,000	50,000	-	University's cost for participating in the AMP grant program	N	
<b>Center for CA Studies</b>						
Washington Fellow w/Cal Institute	21,000	0	(21,000)	Removed because the Center is moving into a separate Fund and the CSU is financing this cost with the move		
<b>Administration and Business Affairs</b>						
VISA/Mastercard Charges	40,000	35,000	(5,000)	Bank charges for University's acceptance of VISA/MasterCard for payment methods	N	New vendor has resulted in lower charges for credit card use.
Insurance-Vehicle	32,982	38,438	5,456	Insurance policy costs for the University's vehicles	N	
General Services Charges	23,000	23,000	-	General Svcs charges to assist Univ with bidding/processing cost of contracts	N	
Neulion Ticketing System	25,000	40,000	15,000	Outbox AXS (Veritix) ticketing and customer relations system for University events. Cost driven by usage, including large contracted events held on campus, such as the USATF Track & Field Junior Olympics.	Y	New ticketing system Outbox AXS (Veritix) purchased. Reason for the selection, even at an increased cost, was due to the steady pricing structure vs. Neulion who had a variable pricing structure. Additionally, we had major service issues with Neulion. New fee structure of single license cost with no fluctuations for usage over standard should stabilize expenditures. Please change name of ticketing system in AUE description.
State Fire Marshall Inspection	30,000	72,000	42,000	Cost of State Fire Marshall inspections - this annual cost was moved from the Chancellor's Office to the campuses	N	*See below: *In recent months, the number of inspections carried out by the Fire Marshal on campus facilities have been increased. This amount does not include the cost of fire marshal project review. Those costs are borne by their respective projects.
Space Rental	6,690,830	6,703,171	12,341	Cost of renting space for the University's General Operating Fund programs	N	Rental/usage increase as per each agreement states
Liability Program (aka Risk Pool Management)	675,636	690,332	14,696	University's insurance premium costs for participating in the CSU Risk Management Authority (CSURMA)	N	
Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	747,974	716,238	(31,736)	CSURMA costs of the Univ's claims for IDL/NDI and UI	N	
Property Insurance	277,706	291,433	13,727	CSURMA costs of the Univ's premium for participating in the CSU Property Insurance Program	N	
Worker's Compensation	1,601,153	1,597,645	(3,508)	CSURMA costs of the Univ's worker's comp claims paid by the CSU Risk Mgmt Authority	N	
Flood Control	128,000	128,000	-	County's assessment cost to the Univ for flood control measures along Armer River	N	
Athletic Injury Medical Expense (AIME)	338,286	327,265	(11,021)	CSURMA costs of accidental insurance for student athletes	N	
Medical Monitoring	5,000	5,000	-	Costs of physical exams required as part of the University's Medical Monitoring Program	N	
Child Care	85,000	85,000	-	University's contribution to the Child Care Center	N	
Rental Fee Waiver Reimbursement	160,000	160,000	-	Covers the cost for use of university facilities for events when rental fees are waived	N	
Campus Sponsored Visitor Parking	100,000	100,000	-	Payment of parking fees for campus sponsored guests	N	
Music License Agreements	26,000	26,000	-	Cost of payment to ASCAP, BMI and SESAC for royalties paid to perform and broadcast music on campus	N	
Sexual Assault Examinations	5,000	5,000	-	Performance of sexual assault examinations per master agreement (MA120071). \$1400-\$1650 per evidentiary exam.	N	
Unrelated Business Income Tax (UBIT) Fund	30,000	0	(30,000)	Annual charge by the Chancellor's Office to cover Sacramento State's portion of unrelated business income tax (UBIT) costs	N	No longer needed, tax will be assessed on those areas that receive the unrelated business income
Benefit Administration Fees (C.O.)	88,000	104,477	16,477	The State Controller's Office charges the campus (via the Chancellor's Office) an administrative charge for total campus employees enrolled in benefits	N	
<b>Facilities Management</b>						
Major Utilities	4,800,000	4,800,000	-	Cost of University's various utilities (electricity, gas, solar energy, water, sewage, & waste disposal)	N	
<b>Human Resources</b>						
University Staff Assembly	20,000	20,000	-	University's support for activities of the University Staff Assembly	N	
Maintain Assistive Devices and Services for Employees	150,000	170,000	20,000	Costs of acquiring & maintaining assistive devices and services to Univ employees with disabilities	N	Requests for ASL/Interpreting services have increased; medically related requests for sit/stand work stations have also increased; the increase in allocation is requested to ensure the availability of accommodations.
Legal Settlements/Services	150,000	100,000	(50,000)	Costs of acquiring external services to help litigate & settle complaints by the Univ's students, employees and vendors	N	
Legal Services Contracts	40,000	40,000	-	Costs for arbitration, mediation, developing Affirmative Action Plan, and bonded courier services	N	
Complaint Investigation	50,000	50,000	-	Costs of conducting investigations into legal complaints filed by Univ students/employees	N	
Medical Exams	8,000	15,000	7,000	Costs of required medical examinations for University employees	N	Use of this account for fitness for duty exams has increased and it is expected that this increased level will continue.
Background Checks	17,000	65,000	48,000	Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty positions)	N	New background check policy has resulted in over 400% increase in the number of background checks performed.
Employee Scholarships-CSU Training Programs	30,000	34,000	4,000	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs for campus attendees.	N	A program for supervisor training is being proposed.
Staff Reclass Funds	130,000	100,000	(30,000)	Division/Program Center funding of General Operating Fund reclassifications of permanent staff that are approved through the HR reclassification process.	N	
Faculty Promotions	194,000	224,916	30,916	Funding for General Operating Fund promotions to Assistant Professors, Associate Professors, and Professors	N	Projected costs for promotions has increased.
Title IX Education and Awareness Fund		24,675	24,675	Expanded implementation of Title IX sexual violence awareness campaign, including increased accessibility to educational and outreach materials (e.g., translate in different languages and create braille version). Expansion of online sexual violence training for all students (including CCE) on an annual basis - not just incoming or transfer students. Training for Title IX coordinator and deputies.	Y	The Title IX coordinator has presented a proposed budget (attached)
<b>IR&amp;T</b>						
Campuswide Software & Hardware (aka Technical)	1,980,408	2,298,408	318,000	This AUE funds fixed non-discretionary costs associated with: mandatory university-wide academic and administrative software; campus-wide Data Warehouse and Data Analytics services; and related campus-wide core Data Center services (e.g. hardware for software and data management). Major items included are: Oracle/Peoplesoft and related administrative software (\$350,000+); Blackboard LMS and related software (\$200,000+); all campus-wide Data Center server and virtualization software (\$500,000+); licensing for campus-wide Cognos data reporting and analytics and associated services (\$250,000+), and campus-wide academic and student success software (\$600,000+). The year-to-year cost for existing software noted above increased by 6% (\$18,000). A substantial amount of additional non-discretionary software was required this year to support student success, teaching and learning, and fund-raising strategic goals. These items included CourseLeaf curriculum software (\$50,000), mobile student registration software (\$40,000), campus-wide video class software (\$25,000), lecture-capture software/hardware (\$65,000), and OneCampus SacSmart data portal software (\$20,000). In addition, the lack of one-time and Lottery funds for essential classroom maintenance necessitated an increase of \$100,000.	Y	This much larger than usual increase was necessitated by: 1) a 6% netw increase in software used last year; 2) the critical need to replace lost Lottery funding used for critical classroom maintenance; and 3) the addition of several new software items for strategic support of student success and teaching/learning initiatives. Note that the increase for the IT Infrastructure AUE below is on the other hand only 2%. All of the items in both AUE's are non-discretionary campus-wide expenses.  Removed \$100k for essential classroom maintenance..It will be funded from Lottery Funds.

All University Expenses	2015/16 Final Budget	2016/17 Proposed Budget	Proposed Difference	AUE Description	Description Updated (Y/N)	Comments
IT Infrastructure	1,929,849	1,978,849	49,000	This AUE funds mandatory fixed expenses for: campus-wide wired and wireless networking, Internet connections, and maintenance; central telephone switch maintenance and all telephone lines and services; and campus-wide file/program data storage for all functions. Careful management of the IT Infrastructure budget resulted in a cost decrease in year-to-year expenses of -\$85,000, despite an overall 2% increase in ongoing costs. This was accomplished primarily through a large reduction in the cost of data backup services (-115,000). Increase shown is the net increase required to fund a wired connection to Folsom Hall (\$25,000), mandatory upgrade of campus firewalls (\$40,000) and 4-year replacement of Data Center UPS batteries (\$70,000).	Y	Small increase shown is the net from a decrease in year-to-year costs of \$184,000 and the addition of the essential items shown at a cost of \$135,000.
<b>President's Office</b>						
Trustees' Authorizations	98,600	98,600	-	CSU Board of Trustees authorized allowances	N	
General Memberships in University Orgs	175,000	175,000	-	Costs of institutional memberships in professional organizations	N	
<b>Student Affairs</b>						
American's Disability Act Accommodation Svcs	20,000	20,000	-	For interpretive and other ADA accommodation services requested by students to allow them to participate in co-curricular activities outside the classroom.	N	
Financial Aid Admin-Job Location & Developmt (JLD)	75,000	75,000	-	For salary and benefit costs for Job Location & Development position; actual costs up to \$75K are reimbursed by the Federal government.	N	
Student Assessment Tools	42,364	44,500	2,136	Student survey/assessment tool used university-wide.	N	Anticipated annual cost increase
Disabled Students-Assembly Bill 422 Inst Materials	170,000	190,000	20,000	Cost of preparing instructional materials for student with print disabilities	N	Increased enrollment of students requiring services coupled with increasing costs of braille services.
Disabled Students-Contract Interp	370,000	385,000	15,000	Contract costs to retain interpretive services for University's hearing impaired students.	N	Increased enrollment of students requiring services.
Disabled Students-Executive Order 665	5,000	5,000	-	Remedial instructional services cost for disabled students	N	
Disabled Students-Non Classroom Accommodations	3,000	3,000	-	To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and functions	N	
<b>University Advancement</b>						
University Development		80,340	80,340	Reeher Platform + Activity Center	Y	A software solution that will work with any donor database and will provide tools, metrics, reports and business intelligence to help our division to work more effectively and efficiently. In addition, this software will provide custom predictive models based on the analysis and giving behaviors of university donors and prospects.
<b>Total All University Expenses</b>	<b>22,647,788</b>	<b>23,205,787</b>	<b>557,999</b>			

One-Time Project List (Informational Purposes Only)										
For Major Projects over \$50K										
For all Divisions										
Since the majority of existing central campus reserves are earmarked for the Science II building, the university will not be able to distribute one-time project funds. Therefore, if divisions want to list future one-time projects that are self-funded from their internal funds or through other funding sources, they can be listed on this sheet for informational purposes only.										
One-time funds requested by Divisions										
Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	2016-17	2017-18	2018-19
ABA	1	Safety (urgent)	N	Operating Fund	Two safety projects are contingent on completion of this project - security cameras and fire alarm project. This is an urgent safety concern in and of itself. Abate Asbestos Fireproofing - Lower Library: Abate asbestos fireproofing above the suspended ceiling - north side of the Lower Library. Replace all of the existing acoustical ceiling tiles and grid. Seismic wiring is required to support the new grid and existing lighting. The existing HVAC system will remain the same. Current conditions pose a serious health hazard to those performing maintenance in the building, and for the Library patrons when the ceiling tiles are removed.	1-Time	yes	\$650,000.00		
ABA	2	Safety (urgent)	N	Operating Fund	Perimeter Cameras/Equip: The campus is in need of additional perimeter cameras/equipment to detect, recognize and identify people coming into the campus areas, as well as protect the perimeter of the campus grounds. Many locations on the perimeter are areas where transients come into campus and pose a safety and security concern. The entrances to the campus now have conduits installed to the locations; cameras should be installed at all major intersections of the campus. In addition, new cameras are needed at all entrances of buildings to enhance the safety of our students, faculty, staff and visitors.	1-Time	yes	\$100,000.00		
ABA	2A	Safety (urgent)	N	Operating Fund	Expanded Camera Storage: The current system needs an additional 100TB of storage to be able to handle the additional cameras on campus. After a meeting with IRT, Damian has been quoted a price of \$1,500.00 per TB per year for storage. This is a one-time cost of \$150,000.00 Network Attached Storage (NAS) that will work with our existing infrastructure. The initial cost for 100TB has already been purchased. This system is expandable with hot swappable drives so we can easily expand our system as we grow. We will need to plan for a 30 percent industry standard expansion yearly with a four-year lifecycle for the storage product. This request is part of that expansion. This additional storage is a mission critical system for the safety and security of the campus. Connected to project above.		No	\$150,000.00		
ABA	3	Academic (urgent)	N	Operating Fund	Lassen Hall Testing Center Improvements: New sound wall in large testing room and remodel of office and workroom for additional testing space.		No	\$100,000.00		

<i>Division</i>	<i>Prioritize your requests</i>	<i>Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)</i>	<i>Is this a collaborative request? If so, indicate divisions involved.</i>	<i>Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)</i>	<i>Expenditure Description (Typically \$50,000 or more)</i>	<i>Classify Expenses as One-time (1-time) or Intermittent (Int)</i>	<i>Continuation of prior year request?</i>	<i>2016-17</i>	<i>2017-18</i>	<i>2018-19</i>
ABA	4	Safety (urgent)	N	Operating Fund	Elevator Replacement: Most of the elevators on campus are the original equipment installed when the buildings were completed. An elevator's useful life is 20 to 25 years. Many on our campus have exceeded 40 years of usage. As a result, we have had a lot of breakdowns. Given that the cars are outdated, repair parts are becoming more difficult to find. Replacing a car and its controls, including design, plan review and construction, costs about \$250,000. Current candidates for replacement are the elevators in Capistrano, Amador, Library, Kadema, Del Norte and the Athletic Center.		yes	\$1,000,000.00		
ABA	5	Safety (urgent)	N	Operating Fund	Fixed Seating Repairs: Several of the large capacity classrooms have fixed seating that is original and has surpassed its useful life. This obsolete seating is difficult to repair; parts are no longer available; some seats have stained/damaged seat surfaces. This will not replace only the worst. The classrooms are AMD 150, 153 & 240; BRH 110 & 114; DLN 1004; FLS 1050 & 1063; KDM 145; MND 1003, 1005 & 1015; MRP 1000 & 1001; RVR 1015; SLN 2002; SQU 301; TAH 1003 & 1026.		No	\$500,000.00		
ABA	6	Safety (critical)	N	Operating Fund	ENS Blue Light Phone System Gaps: There are current gaps in the Emergency Notification System (ENS) Blue Light Phone system. Areas on campus that need additional coverage are two at Moraga drive, the Aboretium, Lot 11, Lot 2, Reprographics, Mail Room, backside of Tahoe Hall, and the Main Quad to name the highest priority. These new Blue Light Phones are needed to enhance the campus security for students, faculty, staff and visitors on campus, especially at night. These new locations will be equipped with cameras that provide additional security and coverage.		No	\$125,000.00		
ABA	7	Safety (critical)	N	Operating Fund	Parking Structure I Cameras: President Nelsen has requested that all parking structures have cameras installed at all entrances, exits, and stairways within the structures. Parking Structure I has pathways to many locations. (Parking Structures II and III have no pathways and require conduit to be installed. After the conduit has been installed, all three locations will need cables, equipment and installation. This will also include the fiber link that will be required to handle the bandwidth and distance limitations for CAT 6 wiring.) This funding will be enough to take care of PS I in the next fiscal year.		No	\$50,000.00		
ABA	8	Safety (critical)	N	Operating Fund	Walkway Lamp Installation: This project will install about 70 lamp poles along various walkways campuswide to increase visibility and safety for the campus community.		yes	\$450,000.00		
ABA	9	Safety (critical)	N	Operating Fund	Campus ADA Projects: The University needs to start implementing some of the recommendations listed in the recently completed ADA Transition Plan.		No	\$100,000.00		
ABA	10	Safety (critical)	N	Operating Fund	Cart Corral-Hornet Stadium: Covered golf cart charging at northwest corner of Hornet Stadium replaces cart charging in Athletic storage building that burned down.		No	\$212,000.00		

<i>Division</i>	<i>Prioritize your requests</i>	<i>Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)</i>	<i>Is this a collaborative request? If so, indicate divisions involved.</i>	<i>Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)</i>	<i>Expenditure Description (Typically \$50,000 or more)</i>	<i>Classify Expenses as One-time (1-time) or Intermittent (Int)</i>	<i>Continuation of prior year request?</i>	<i>2016-17</i>	<i>2017-18</i>	<i>2018-19</i>
ABA	11	Academic/Infrastructure (critical)	Y - with IRT	Operating Fund	Eureka Network Cabling: The Eureka building was not included in the Infrastructure upgrade project in 2007. The building has very old CAT 3 wiring that limits the connection speeds to 3MB per second or close, unlike other buildings on campus, some of which are connecting at 100MB per second. This project will resolve a critical need for an academic program. This project will be collaboration between FM and the IRT division - this is Year 3 of 3.		yes	\$500,000.00		
ABA	12	Efficiency/Infrastructure (critical)	Y - with IRT	Operating Fund	Facilities Building IT Project: Completion of project - replacement of obsolete technology will allow Facilities, Repro and Mail to function more efficiently.		No	\$100,000.00		
ATH	1	Infrastructure	Athletics	Central Funds	Football - constructs public restrooms to get the west grandstands up to code. Constructs a second ticket office for spectators. Request includes funds for engineering & construction	1-time	yes	\$0.00	\$1,393,000.00	\$183,000.00
ATH	2	Infrastructure	Athletics	Central Funds	Men's & Women's Track & Baseball - constructs public restrooms for use by student-athletes and spectators and a concession area for spectators. Request includes funds for engineering & construction	1-time	yes	\$0.00	\$0.00	\$766,000.00
ATH	3	Student-Related, & Infrastructure	Athletics	Central Funds	Men's & Women's Soccer & Softball -adds field lights (engineering year 1, construction year 2) • Increases practice and game times • Allows student athletes more day time for classes; increases choices of majors and class selections. • Increases potential number of home games, thereby reducing travel costs and player academic stress. • Generates revenue by allowing us to host conference, NCAA, & high school games and tournaments. • Eliminates need to practice in the heat of the day.	1-time	yes	\$0.00	\$50,000.00	\$1,350,000.00
ATH	4	Infrastructure	Athletics	Central Funds	Volleyball - continues construction of sand volleyball courts. Improves the student experience by providing a practice facility on campus and increasing the range of times that teams can practice. The 2014-15 allocation is funding engineering and site plans in 2015-16.	1-time	yes	\$0.00	\$75,000.00	\$75,000.00
ATH	5	Infrastructure	Athletics	Central Funds	Baseball - replaces the aging scoreboard	1-time	yes	\$0.00	\$70,000.00	\$0.00
IRT		Learning Space Maintenance	AA, ABA, IRT	None	Maintenance and refresh of campus lecture halls is now completely unfunded. The amount shown is the minimum annual amount required to fund upkeep of our current \$4.2M inventory of classroom technology.		No	\$700,000.00	\$700,000.00	\$700,000.00
IRT		Student/Faculty Related	AAA, ABA, IRT	None	Continued technology and pedagogy enhancements to reach 100% coverage of university lecture rooms. There are 30 lecture rooms without smart technology and 150 lecture rooms without improvements to physical features to enhance pedagogy		yes	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00
IRT		Lean Work Processes (Onbase and similar)	All Divisions	None	Nearly all business process improvements completed on campus over the last five years (e.g. Financial Aid, Graduate Admissions, Transcript processing) have been funded through one-time appropriations. Without further funding, work on business process improvement will slow to a crawl.		No	\$350,000.00	\$350,000.00	\$350,000.00



Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	2016-17	2017-18	2018-19
PAA	1				Promoting a strong University identity is one of six strategic goals in the campus Strategic Plan adopted in fall 2014. The proposed expenditures are part of the ongoing effort to achieve this goal. The proposed one-time funding for the marketing program in FY 2016-17 is \$270,311, which includes \$51,000 in personnel costs for a graphic designer and copywriting. The remaining funds are for ongoing advertising commitments (ie, airport advertising, downtown banners, memberships etc.), and the production of print and collateral materials.		yes	\$270,311.00		
							TOTAL:	\$6,357,311.00	\$3,638,000.00	\$4,424,000.00
<b>Self Funded by Divisions</b>										
Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	Identify \$ Amount in Fiscal Year		
								2016-17	2017-18	2018-19
ATH		Infrastructure	Athletics	Self-Funded	Baseball/Softball - Complete repairs and re-grades fields to correct uneven and dangerous surface (to reduce injuries and improve drainage) and finish baseball lights project.	1-time	yes	\$500,000.00	\$0.00	\$0.00
ATH		Infrastructure	Athletics	Self-Funded	Football - Finalize football scoreboard/ videoboard replacement due to rental costs and overruns.	1-time	yes	\$125,000.00	\$0.00	\$0.00
ATH		Infrastructure	Athletics	Self-Funded	Football - Replace synthetic surface at Hornet Stadium. University is currently reviewing warranty with hopes of completing project in next fiscal year.	1-time	no	\$500,000.00	\$0.00	\$0.00
HR	1	Technology	IRT and HR	Operating Fund, Trust*	Beginning workflow using OnBase for Payroll and Benefits departments - \$50,000	1-time	No	\$50,000.00	\$25,000.00	\$25,000.00
PRES		Student related	No		Executive Director for Diversity		No	\$145,000.00	\$145,000.00	\$145,000.00
PRES		Student related	No		Ombudsperson		No	\$100,000.00	\$100,000.00	\$100,000.00
PRES		Student related	No		Ombudsperson Support Staff (ASCI)		No	\$34,152.00	\$34,152.00	\$34,152.00
PRES		Student related	No		Operational costs for new offices		No	\$30,000.00	\$30,000.00	\$30,000.00
PRES		Safety/Risk	No		University Compliance & Public Records Coordinator - 2 yr temporary appointment		No	\$66,000.00	\$66,000.00	\$66,000.00
SA	1	University-Wide	Student Affairs	Carry Fwd 2015-16 One-Time allocation 1151E	Completion of the Student Services One-Stop in Lassen Hall	1-time	Yes	\$280,000.00	\$0.00	\$0.00
SA	2	Student-related, Infrastructure	Student Affairs	Division Reserves	Completion of the Student Services One-Stop in Lassen Hall	1-time	Yes	\$300,000.00	\$0.00	\$0.00
SA	3	Technology	Student Affairs	Carry Fwd 2015-16 One-Time allocation 1151G	Transition from Optix to OnBase for ongoing work.	1-time	Yes	\$150,000.00	\$0.00	\$0.00
SA	4	University-Wide	Student Affairs	Carry Fwd 2015-16 One-Time allocation 1151F	Out of State Recruiting	Intermittent	Yes	\$40,000.00	\$0.00	\$0.00
SA	5	Technology	Student Affairs, IRT, and Academic Affairs	Note: This software would serve the university but does not yet have identified funding	Customer Response Management - new software to provide a common and secure tool for advisor notes, student appointment schedules, and an early alert system for faculty and staff to notify Student Affairs of emerging student issues. Note: this request may also appear on the IRT budget request.	Intermittent	Yes	\$200,000.00	\$50,000.00	\$50,000.00
							TOTAL:	\$2,520,152.00	\$450,152.00	\$450,152.00



# The California State University

OFFICE OF THE CHANCELLOR

**Systemwide Budget Office**

401 Golden Shore, 5th Floor

Long Beach, CA 90802-4210

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## CODED MEMO B 2016-02

**To:** CSU Chief Fiscal Officers

**From:** Ryan Storm, Assistant Vice Chancellor for Budget

Kara Perkins, Executive Budget Director

**CC:** Timothy P. White, Chancellor,  
Steven Relyea, Executive Vice Chancellor and Chief Financial Officer,  
Loren J. Blanchard, Executive Vice Chancellor for Academic and Student Affairs  
Lori Lamb, Vice Chancellor of Human Resources,  
CSU Presidents, Financial Officers, Budget Officers, Financial Aid Directors,  
Enrollment Planning and Resource Officers, and Enrollment Managers

**Date:** July 14, 2016

**Re:** 2016-17 Final Base Budget Allocations

**Attachments:** Coded Memo B 2016-02, Attachments A-D

The Governor signed the Budget Act of 2016 on June 27, 2016 ([Senate Bill 826, Chapter 23](#)). The budget act includes a \$154 million base General Fund increase to the CSU support budget. This coded memo addresses incremental General Fund allocations for the CSU included in the Budget Act of 2016 and systemwide tuition revenue projections.

This memo displays three types of allocations:

- Revisions to 2015-16 General Fund allocations
- New 2016-17 General Fund allocations
- Projections of 2016-17 tuition and fee revenue (for reference only)

Due to the volume of one-time funding adjustments included in the Budget Act of 2016 and related legislation, a separate coded memorandum (B 2016-03) will provide information on one-time allocations. It is our hope that two memorandums will provide clarity between base (or ongoing) funding sources and those that are one-time in nature.

In this Coded Memo B 2016-02, revisions to the 2015-16 General Fund reflect changes that occurred since the 2015-16 final budget allocation memo dated July 24, 2015. These adjustments include modifications for changes in the California Public Employees' Retirement System (CalPERS) employer-paid contribution rates and adjustments in program funding

**CSU Campuses**

Bakersfield

Channel Islands

Chico

Dominguez Hills

East Bay

Fresno

Fullerton

Humboldt

Long Beach

Los Angeles

Maritime Academy

Monterey Bay

Northridge

Pomona

Sacramento

San Bernardino

San Diego

San Francisco

San José

San Luis Obispo

San Marcos

Sonoma

Stanislaus

support between systemwide provisions, programs, and campuses. Also, the funds held centrally in the preliminary 2016-17 budget allocations for faculty 2015-16 compensation have been distributed.

The 2016-17 General Fund allocations will support the following estimated costs: employer-paid health care benefit premiums, the cost of regular operations and maintenance of 2016-17 new facilities, retirement, funded student enrollment growth, faculty and staff compensation increases, student success and completion initiatives, and other systemwide priorities. This allocation reflects a 1.46 percent enrollment growth for 2016-17 (slightly above the 1.0 percent increase in the preliminary budget allocations) for a total of 5,194 additional full-time equivalent students (FTES).

The final 2016-17 General Fund appropriation with base adjustments and estimated systemwide tuition and fee revenue projections are summarized in the following table:

**CSU General Fund Appropriation**

<b>2015-16 Final Budget</b> ( <i>Coded Memo B 2015-03, Attachment A, Column 4</i> )	<b>\$2,987,063,000</b>
<b>Revisions to 2015-16 General Fund Appropriation</b> (2015-16 State-Funded Employer-Paid Retirement Adjustment)	<b>\$20,471,000</b>
<b>2016-17 Lease Revenue Bond Debt Service Payments Adjustment</b>	<b>\$7,865,000</b>
<b>New 2016-17 General Fund / Funding Increases</b>	
Employer-paid Health Care Premiums	35,080,000
Operations and Maintenance of New Facilities	890,000
Retirement Rate Adjustment Costs above State-Funded	7,000,000
Funded Student Enrollment Growth	30,172,000
Employee Compensation Increases	69,554,000
Student Success and Completion Initiatives/Graduation Initiative 2025	10,210,000
Education Insights, CSU Student Success Network	1,100,000
Center for California Studies	20,000
<b>New 2016-17 Subtotal</b>	<b>\$154,026,000</b>
<b>2016-17 Final Budget, General Fund</b>	<b>\$3,169,425,000</b>

**Operating Budget Revenue Projections**

<b>2015-16 Campus-Reported Gross Tuition and Fee Revenues</b> ( <i>August 2015</i> )	<b>\$2,801,774,000</b>
<b>Changes in Tuition Revenue Projections</b>	
Adjustment based on 2014-15 Change in Mix of Resident Students	(1,945,000)
Adjustment based on 2014-15 Actual Nonresident Student Enrollments (instate systemwide tuition portion only [i.e. \$5,472])	26,956,000
Adjustments for Funded Student Enrollment Growth	32,850,000
<b>Subtotal</b>	<b>\$57,861,000</b>
<b>State University Grants</b>	
2015-16 Campuses' Base Allowance	(655,706,000)
2016-17 Increase in State University Grant Allowances	(5,682,000)
<b>Subtotal</b>	<b>(\$661,388,000)</b>
<b>2016-17 Net Operating Budget Revenue Projection</b>	<b>\$2,198,247,000</b>

Detailed explanations of budget allocations are provided in the following pages. General Fund and tuition and fee revenue changes by campus are included in the attachments to this coded memorandum.

Questions concerning this memo or its attachments may be directed to Kara Perkins, Chris Canfield, or other System Budget Office staff at (562) 951-4560. Please reference the [Budget Office staff directory](#) for additional contact information and staff areas of assignment.

Additional References

- [State 2016-17 Final Budget Summary](#)
- [CSU 2016-17 Support Budget](#)
- [State Department of Finance, 2016-17 Budget](#)

RS:KP:CC

Attachments

## Final General Fund Allocations, Attachment Descriptions

### General Fund Summary and Support Budget Total (Attachment A)

- Attachment A summarizes the CSU 2016-17 total General Fund by campus after base budget and new funding adjustments as shown in Attachments B and C. The 2016-17 net tuition and fees from Attachment D are included for reference purposes only, and together with the General Fund summarize the total 2016-17 net support budget.
- Beginning with the 2016-17 budget allocations, there are changes to the programs identified below the campus totals in Attachments A through D.

A new *Center for California Studies* designation has been established for state reporting purposes. The Center is funded via a unique General Fund appropriation in the annual budget act. Previously, the Center's funding was included with the Sacramento campus General Fund total.

A new *Systemwide Programs* designation has been established for various systemwide programs and functions that are managed centrally at the Chancellor's Office. Applicable amounts previously shown with the Chancellor's Office were moved to Systemwide Programs. Additionally, International Programs and CalStateTEACH (identified separately in prior years) are now grouped into Systemwide Programs.

### Revisions to 2015-16 General Fund Allocations (Attachment B)

- **State-Funded Retirement Adjustment**  
Each year CalPERS adjusts employer-paid contribution rates to maintain the actuarial soundness of the system and meet defined benefit pension obligations.  
  
The State adjusts the CSU General Fund appropriation for employer-paid contribution rate changes based on the actual CSU 2013-14 pensionable salaries reported by the State Controller's Office.  
  
The 2014-15 to 2015-16 State Miscellaneous First Tier rates increased from 24.280 percent to 25.150 percent and the State Peace Officer / Firefighter rate increased from 36.827 percent to 38.985 percent. The total retirement cost increase funded by the state in a supplemental 2015-16 General Fund appropriation was \$20.5 million. The distribution of \$20.5 million is based on the 2013-14 frozen pensionable payroll by campus as provided by the State Controller's Office.
- **2015-16 Support Budget Faculty Compensation**  
The \$33.008 million 2015-16 faculty compensation held in systemwide provisions in the 2015-16 final budget is being permanently distributed to campuses. The distribution is based on campus share of actual faculty 2014-15 Operating Fund compensation in the Financial Information Record Management System (FIRMS). One-time funds held centrally in 2015-16 will be allocated separately in Coded Memo B 2016-03.

- **Program Funding**

Base budget adjustments for program funding include movement from Systemwide Provisions to the new Systemwide Programs as described above. Systemwide Provisions are for ongoing systemwide information technology systems and initiatives that continue to be managed by the Chancellor's Office (\$47.2 million).

Other base budget adjustments are included to support the Maritime Academy Educational Opportunity Program (\$345,500), Ocean Studies Institute at CSU Long Beach (\$115,000), Center for California Studies (\$89,300), and ongoing systemwide programs and support managed by the Chancellor's Office (\$4.0 million). There are corresponding offsets from Systemwide Provisions and the Sacramento campus.

### **New 2016-17 General Fund Allocations (Attachment C)**

- **Employer-Paid Health Care Premiums**

Effective January 2016, the estimated annualized cost to fund employer-paid health care benefit premium rate increases is \$35.1 million representing a year-over-year increase of 7.7 percent. Health care benefit rate increases are determined by the number of CSU employee participants and the difference between the old and new employer-paid contribution rates. The employer-paid health care benefit cost increase is distributed based on the percentage share of campus FIRMS 2014-15 actual state-supported health benefits expenditures. For additional information regarding January 2016 health premium costs, please reference Human Resources Technical Letter, [HR/Benefits 2015-05](#).

- **Operations and Maintenance of New Facilities**

The new General Fund allocations include \$0.9 million to fund regular operations and maintenance of new facilities, which include the cost of utilities, building maintenance, custodial, landscape, and administrative support. In 2016-17, the CSU is scheduled to open a total of 82,519 new square feet. Funding of regular operations and maintenance is provided at the rate of \$10.78 per square foot. More information on [campus facilities with new space need](#) is provided online in the 2016-17 Support Budget supplemental documentation.

- **Retirement Rate Adjustment Costs (above state-funded)**

Beginning with the 2014-15 fiscal year, a limit was placed on the state's obligation to adjust CSU retirement funding due to annual changes in CalPERS rates (reference Section 3.60 of the annual budget act). While the state's obligation to adjust retirement funding based on rate changes continues ([Government Code Section 20814](#)), the salary base applied to the incremental rate change is set to the CSU 2013-14 pensionable payroll level as reported by the State Controller's Office. Funds are retained at the Chancellor's Office to address CSU need to cover annual employer-paid retirement rate adjustment on pensionable payroll above the 2013-14 level that is funded by the state.

- **Lease Revenue Bond Debt Service Payments Adjustment**

Related to lease revenue bonds, the state included a \$7.9 million increase to the CSU General Fund appropriation in 2016-17 to recognize and fulfill capital outlay debt service commitments. Two years ago, when the state shifted capital outlay responsibilities from the state to the CSU, the state committed to increase funding over a three-year period



for the annual debt service for CSU projects that were approved by the governor and legislature but not yet completed. It is anticipated the projects will be completed as planned in 2016-17. This amount represents the second of three planned permanent funding increases for this purpose.

- **Funded Student Enrollment Growth**

The final budget allocations include student access and enrollment growth of 1.46 percent above 2015-16 funded enrollment levels equivalent to 5,194 full-time equivalent students (FTES). Funding to support 2016-17 FTES growth is based on the systemwide total of 2015-16 budgeted expenses that sustain direct instruction, academic support, student services, institutional support, and operations and maintenance of plant. The average systemwide cost to educate a full-time equivalent student is \$10,285. It is anticipated that campuses will collect average net tuition of \$4,476 per FTES to support that education, leaving a fixed \$5,809 General Fund allocation per FTES. The average net revenue is based on campus actual 2014-15 FIRMS tuition revenue, State University Grants, and FTES reported.

\$10,285	Average Cost of Education per FTES
<u>(4,476)</u>	Average Net Tuition Revenue per FTES
<b>\$5,809</b>	<b>General Fund per FTES</b>

Together, campuses are allocated \$30.2 million in General Fund for enrollment growth. The General Fund allocation and the campus estimated \$27.2 million net tuition revenue from enrollment growth provide a combined \$57.4 million increase to cover expenditures for enrollment growth. The 2016-17 Support Budget supplemental documentation includes a section on the [marginal cost of instruction rate by program area](#), which represents the average cost of education and is based on the state Department of Finance budget methodology.

- **Employee Compensation Increases**

The final budget allocation memo includes \$69.6 million base funding to cover two percent of faculty and staff 2016-17 compensation increases. The 2016-17 support budget cost of each 1 percent compensation increase is determined by campus 2015-16 final budget salaries and salary-related benefits submitted as shown in the [2016-17 support budget documentation](#). The allocation of \$69.6 million compensation is distributed based on campus pro-rata share of FIRMS 2014-15 past-year actual state-support salaries. Actual compensation increases for represented employee groups are determined by collective bargaining agreements. The following table approximates the overall 2016-17 compensation increases by campus:



**Estimated 2016-17 Compensation Increase by Campus<sup>1</sup>**

	(A) One-Time Funding	(B) Base Funding	(C) Base Funding	(D) Campus Obligation	(E)
	Allocation of undistributed 2015-16 2% support budget faculty compensation	Permanent Allocation of 2015-16 2% support budget faculty compensation	Permanent Allocation of 2016-17 2% support budget faculty and staff compensation	Remaining estimated balance to fund 2016-17 cost of faculty and staff compensation <sup>2</sup>	<b>Total</b> (Cols. A-D)
Bakersfield	\$577,000	\$577,000	\$1,431,000	\$716,000	\$3,301,000
Channel Islands	482,000	482,000	1,250,000	625,000	2,839,000
Chico	1,335,000	1,335,000	2,671,000	1,335,000	6,676,000
Dominguez Hills	885,000	885,000	1,914,000	957,000	4,641,000
East Bay	985,000	985,000	2,317,000	1,158,000	5,445,000
Fresno	1,774,000	1,774,000	3,407,000	1,704,000	8,659,000
Fullerton	2,647,000	2,647,000	5,159,000	2,580,000	13,033,000
Humboldt	696,000	696,000	1,662,000	831,000	3,885,000
Long Beach	2,650,000	2,650,000	5,331,000	2,666,000	13,297,000
Los Angeles	1,710,000	1,710,000	3,353,000	1,676,000	8,449,000
Maritime Academy	164,000	164,000	463,000	231,000	1,022,000
Monterey Bay	524,000	524,000	1,323,000	662,000	3,033,000
Northridge	2,577,000	2,577,000	5,284,000	2,642,000	13,080,000
Pomona	1,732,000	1,732,000	3,494,000	1,747,000	8,705,000
Sacramento	1,942,000	1,942,000	3,773,000	1,886,000	9,543,000
San Bernardino	1,268,000	1,268,000	2,782,000	1,391,000	6,709,000
San Diego	2,424,000	2,424,000	5,130,000	2,565,000	12,543,000
San Francisco	2,224,000	2,224,000	4,523,000	2,261,000	11,232,000
San Jose	2,247,000	2,247,000	4,238,000	2,119,000	10,851,000
San Luis Obispo	1,975,000	1,975,000	4,045,000	2,022,000	10,017,000
San Marcos	797,000	797,000	1,819,000	910,000	4,323,000
Sonoma	695,000	695,000	1,505,000	752,000	3,647,000
Stanislaus	698,000	698,000	1,402,000	701,000	3,499,000
Chancellor's Office	0	0	1,278,000	639,000	1,917,000
<b>Total</b>	<b>\$33,008,000</b>	<b>\$33,008,000</b>	<b>\$69,554,000</b>	<b>\$34,776,000</b>	<b>\$170,346,000</b>

<sup>1</sup> Campus distribution of above compensation based on pro-rata share of 2014-15 FIRMS PY actual salaries.

<sup>2</sup> Reflects 2016-17 Support Budget Cost of 1% for all faculty and staff employee groups; although determination for some employee groups are outstanding at this time.

For details on current compensation memorandums of understanding and agreements for represented employee groups, please reference Systemwide Human Resources [collective bargaining updates](#).

- Student Success and Completion Initiatives/Graduation Initiative 2025**

For 2016-17, \$10.2 million is allocated for Student Success and Completion Initiatives/Graduation Initiative 2025 based on two methodologies also used in 2015-16, which are (1) a total of \$5.1 million to 13 campuses with Pell Grant-eligible populations higher than the 54 percent systemwide average (based on 2014-15 actuals) distributed by campus pro-rata share of Pell student headcount at eligible campuses, and (2) \$5.1 million to campuses based on campus size with larger allocations going to smaller campuses. For the designated 9 small- (less than 11,000 FTES), 7 medium- (between 11,000 to 20,000 FTES), and 7 large campuses (greater than 20,000 FTES) respectively receiving \$310,000, \$210,000, and \$120,000. These funds can be used for campus

priorities related to student success including, but not limited to: tenure track faculty hiring, increasing professional advising staff, high impact practices that improve student outcomes, and other campus specific investments that contribute to increased graduation rates and reduced time to degree.

- **Education Insights Center; Center for California Studies**

The Budget Act of 2016 [SB 826](#) includes a new \$1.1 million General Fund appropriation (Item 6610-003-0001) for the Education Insights Center's "CSU Student Success Network." The Education Insights Center located at the Sacramento campus is tasked with creating the network to help explore new ways to improve outcomes for CSU students and spread effective practices more broadly across the system. The Budget Act of 2016 also includes a \$20,000 increase for the Center for California Studies (Item 6610-002-0001) to augment the Sacramento Semester Program, which will increase the number of scholarships from 10 to 15.

- **General Fund Adjustment, State University Grants**

This continues the recent change in methodology to proportionally adjust campus General Fund allocations while continuing to recognize differences in financial aid need by campus. In this more direct and simplified model, the campus ratio of financial aid need to total headcount determines the estimated number of students that qualify for State University Grants (e.g. 100 FTES enrollment growth \* 0.4 ratio = 40 additional qualifying students). The campus distribution of State University Grant increases from enrollment growth is based on the campus relative share of additional qualifying students. The result is proportional General Fund adjustments by campus that range from an increase of approximately \$92,000 to a reduction of approximately \$96,000.

### **Projections of 2016-17 Tuition and Fee Revenues Including State University Grants (Attachment D)**

#### ***For Reference Only***

The 2016-17 projected changes to tuition revenue that are added to campus 2015-16 final budget tuition and fees reported, do not impact the 2016-17 campus General Fund allocations. The combined final 2016-17 net tuition and fees and General Fund are provided to summarize total 2016-17 net support budget resources available (see Attachment A). Campus tuition and fee revenue adjustments may be further revised by campuses for planning purposes in campus final budget submissions.

- **2014-15 Change in Mix of Actual Resident Students**

Each year campus revenue estimates are adjusted to reflect the most recent past year distribution of students. The change in resident student tuition revenue projections is based on the most recent past year enrollment patterns of student level (undergraduate, graduate, post-baccalaureate) and fee paying status (full-time or part-time). Budget year tuition revenue projections are made after those base adjustments occur.

For 2016-17, campus base tuition revenue projections reflect a \$1.9 million reduction due to changes from 2013-14 to 2014-15 in actual resident student enrollment patterns.

- **2014-15 Actual Nonresident Student Enrollment**

The change in the in-state tuition revenue paid by nonresident students is based on the most recent past year enrollment of nonresident students. For 2016-17, campus base

revenue projections have been adjusted by a total of \$27.0 million to reflect the change from 2013-14 to 2014-15 in nonresident student enrollment.

- **Tuition Adjustment for Changes in 2016-17 Funded Enrollment Growth**  
The 2016-17 1.46 percent enrollment growth (or 5,194 FTES) allows for increased unit load and new student access to the university. Tuition revenue projections for this anticipated growth are based on 2014-15 actual campus student enrollment patterns. It is projected that \$32.9 million of new gross revenue will be generated from 2016-17 budgeted enrollment growth before taking State University Grants into account.
- **2015-16 Base and 2016-17 Increase in State University Grants**  
The 2015-16 campus base State University Grants totaled \$655.7 million. The 2016-17 final budget allocations include a \$5.7 million incremental increase in campus State University Grants from funded student enrollment growth. Adjustments to State University Grants are based on the proportion of financial aid need at campuses as well as budgeted FTES growth (as referenced in Attachment C section). The 2016-17 campus State University Grants total in these final budget allocations is \$661.4 million.

Questions about the State University Grant distribution process may be directed to Dean Kulju, Director of Financial Aid, at (562) 951-4737 or by email at [dkulju@calstate.edu](mailto:dkulju@calstate.edu).

**ATTACHMENT A - General Fund Summary and Support Budget Total**  
**2016-17 Final Budget Allocations**

Coded Memo B 2016-02  
 July 14, 2016

	(1)	(2)	(3)	(4)	(5)	(6)
	<b>2015-16 Final Budget General Fund Allocation (Coded Memo B 2015-03)</b>	<b>Revisions to 2015-16 General Fund Allocations (Attach. B, Col. 4)</b>	<b>New 2016-17 General Fund Allocations (Attach. C, Col. 9)</b>	<b>Total 2016-17 General Fund Allocations (Sum of Cols. 1-3)</b>	<b>Total 2016-17 Net Tuition and Fee Revenue Projection (Attach. D, Col. 7)</b>	<b>2016-17 Net Support Budget Total (Cols. 4 + 5)</b>
Bakersfield	\$59,928,309	\$988,000	\$3,887,000	\$64,803,309	\$33,429,400	\$98,232,709
Channel Islands	67,069,910	860,000	3,084,000	71,013,910	25,895,000	96,908,910
Chico	100,796,232	2,119,000	5,584,000	108,499,232	78,466,000	186,965,232
Dominguez Hills	72,674,352	1,410,000	4,763,000	78,847,352	46,077,500	124,924,852
East Bay	81,455,361	1,681,000	4,954,000	88,090,361	77,498,700	165,589,061
Fresno	128,678,532	2,699,000	7,545,000	138,922,532	92,155,300	231,077,832
Fullerton	157,213,661	4,082,000	10,163,000	171,458,661	168,168,300	339,626,961
Humboldt	68,820,510	1,219,000	3,813,000	73,852,510	43,427,100	117,279,610
Long Beach	169,600,136	4,292,000	10,953,000	184,845,136	184,656,600	369,501,736
Los Angeles	122,190,339	2,600,000	7,494,000	132,284,339	100,144,400	232,428,739
Maritime Academy	27,825,676	655,500	1,113,000	29,594,176	9,307,200	38,901,376
Monterey Bay	64,062,783	888,000	3,138,000	68,088,783	24,482,600	92,571,383
Northridge	166,615,096	4,068,000	10,867,000	181,550,096	174,152,900	355,702,996
Pomona	121,537,342	2,698,000	7,134,000	131,369,342	119,447,500	250,816,842
Sacramento <sup>1</sup>	132,420,137	2,982,700	9,282,000	144,684,837	119,066,700	263,751,537
San Bernardino	94,918,408	2,065,000	6,214,000	103,197,408	88,404,200	191,601,608
San Diego	165,771,596	3,929,000	9,851,000	179,551,596	181,492,100	361,043,696
San Francisco	142,709,859	3,672,000	8,430,000	154,811,859	148,315,500	303,127,359
San Jose	134,842,282	3,618,000	8,303,000	146,763,282	182,208,800	328,972,082
San Luis Obispo	114,403,468	3,192,000	7,005,000	124,600,468	163,261,500	287,861,968
San Marcos	69,709,552	1,355,000	4,718,000	75,782,552	56,999,200	132,781,752
Sonoma	58,567,883	1,242,000	3,326,000	63,135,883	41,631,300	104,767,183
Stanislaus	57,700,147	1,124,000	3,571,000	62,395,147	35,971,200	98,366,347
<b>Campus Total</b>	<b>\$2,379,511,571</b>	<b>\$53,439,200</b>	<b>\$145,192,000</b>	<b>\$2,578,142,771</b>	<b>\$2,194,659,000</b>	<b>\$4,772,801,771</b>
Chancellor's Office <sup>2</sup>	62,741,150	4,409,500	1,758,000	68,908,650		68,908,650
Systemwide Programs <sup>2</sup>	34,878,203	47,233,400		82,111,603	2,948,000	85,059,603
Center for California Studies <sup>1</sup>	3,982,000	96,300	76,000	4,154,300		4,154,300
Summer Arts	34,800			34,800	639,700	674,500
Systemwide Provisions	201,971,276	(84,707,400)	7,000,000	124,263,876		124,263,876
GO & Lease Revenue Bond Debt Service	303,944,000		7,865,000	311,809,000		311,809,000
<b>CSU System Total</b>	<b>\$2,987,063,000</b>	<b>\$20,471,000</b>	<b>\$161,891,000</b>	<b>\$3,169,425,000</b>	<b>\$2,198,246,700</b>	<b>\$5,367,671,700</b>

<sup>1</sup>Center for California Studies separated from Sacramento campus totals beginning 2016-17.

<sup>2</sup>The new Systemwide Programs designation has been established for various systemwide programs and functions, and includes applicable amounts previously shown with the Chancellor's Office. Additionally, International Programs and CalStateTEACH (identified separately in prior years) are now in Systemwide Programs.

**ATTACHMENT B - Revisions to 2015-16 General Fund Allocations  
2016-17 Final Budget Allocation**

	(1)	(2)	(3)	(4)
	2015-16 State Funded Retirement Adjustment	2015-16 Faculty Compensation	Program Funding <sup>1</sup> & Student Success & Completion Initiatives	Total Revisions to 2015-16 General Fund Allocations
				<i>(Sum of Cols. 1-3)</i>
Bakersfield	\$411,000	\$577,000		\$988,000
Channel Islands	378,000	482,000		860,000
Chico	784,000	1,335,000		2,119,000
Dominguez Hills	525,000	885,000		1,410,000
East Bay	696,000	985,000		1,681,000
Fresno	925,000	1,774,000		2,699,000
Fullerton	1,435,000	2,647,000		4,082,000
Humboldt	523,000	696,000		1,219,000
Long Beach	1,527,000	2,650,000	\$115,000	4,292,000
Los Angeles	890,000	1,710,000		2,600,000
Maritime Academy	146,000	164,000	345,500	655,500
Monterey Bay	364,000	524,000		888,000
Northridge	1,491,000	2,577,000		4,068,000
Pomona	966,000	1,732,000		2,698,000
Sacramento	1,109,000	1,942,000	(68,300)	2,982,700
San Bernardino	797,000	1,268,000		2,065,000
San Diego	1,505,000	2,424,000		3,929,000
San Francisco	1,448,000	2,224,000		3,672,000
San Jose	1,371,000	2,247,000		3,618,000
San Luis Obispo	1,217,000	1,975,000		3,192,000
San Marcos	558,000	797,000		1,355,000
Sonoma	547,000	695,000		1,242,000
Stanislaus	426,000	698,000		1,124,000
<b>Campus Total</b>	<b>\$20,039,000</b>	<b>\$33,008,000</b>	<b>\$392,200</b>	<b>53,439,200</b>
Chancellor's Office	425,000		3,984,500	4,409,500
Systemwide Programs			47,233,400	47,233,400
Center for California Studies	7,000		89,300	96,300
Systemwide Provisions		(33,008,000)	(51,699,400)	(84,707,400)
<b>CSU System Total</b>	<b>\$20,471,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,471,000</b>

<sup>1</sup>Includes base budget adjustments for ongoing systemwide IT systems and initiatives that continue to be managed by the Chancellor's Office; other base budget adjustments are included for campuses, Chancellor's Office, and Center for California Studies; corresponding offsets are in Systemwide Provisions and Sacramento campus.

**ATTACHMENT C - New 2016-17 General Fund Allocations**  
**2016-17 Final Budget Allocations**

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Mandatory Costs			Budget Plan Allocations				SUG	
	Health	New Space	Retirement (above state funded) <sup>1</sup> & Lease Rev. Bond Adj.	Funded Student Enrollment Growth <sup>2</sup> <i>(\$5,809 GF per FTES)</i>	2 Percent Faculty and Staff Compensation	Student Success & Completion Init./ Grad Init. 2025	Education Insights Center; Center for California Studies <sup>3</sup>	GF Adjustment, State University Grants (based on campus relative need)	Total New 2016-17 General Fund Allocations <i>(Sum of Cols. 1-8)</i>
Bakersfield	\$755,000			\$1,150,000	\$1,431,000	\$520,000		\$31,000	\$3,887,000
Channel Islands	647,000	\$242,000		517,000	1,250,000	433,000		(5,000)	3,084,000
Chico	1,561,000	21,000		1,144,000	2,671,000	210,000		(23,000)	5,584,000
Dominguez Hills	909,000			1,272,000	1,914,000	627,000		41,000	4,763,000
East Bay	1,133,000			1,017,000	2,317,000	479,000		8,000	4,954,000
Fresno	1,779,000	10,000		1,603,000	3,407,000	719,000		27,000	7,545,000
Fullerton	2,678,000			2,236,000	5,159,000	120,000		(30,000)	10,163,000
Humboldt	949,000			697,000	1,662,000	495,000		10,000	3,813,000
Long Beach	2,552,000			2,248,000	5,331,000	809,000		13,000	10,953,000
Los Angeles	1,478,000			1,737,000	3,353,000	834,000		92,000	7,494,000
Maritime Academy	218,000			128,000	463,000	310,000		(6,000)	1,113,000
Monterey Bay	686,000			680,000	1,323,000	448,000		1,000	3,138,000
Northridge	2,613,000			2,045,000	5,284,000	900,000		25,000	10,867,000
Pomona	1,747,000			1,696,000	3,494,000	210,000		(13,000)	7,134,000
Sacramento	1,963,000			1,696,000	3,752,000	743,000	1,100,000	28,000	9,282,000
San Bernardino	1,394,000			1,354,000	2,782,000	648,000		36,000	6,214,000
San Diego	2,553,000	76,000		2,068,000	5,130,000	120,000		(96,000)	9,851,000
San Francisco	2,268,000			1,528,000	4,523,000	120,000		(9,000)	8,430,000
San Jose	2,100,000	107,000		1,778,000	4,238,000	120,000		(40,000)	8,303,000
San Luis Obispo	2,023,000	154,000		633,000	4,045,000	210,000		(60,000)	7,005,000
San Marcos	969,000	280,000		1,353,000	1,819,000	310,000		(13,000)	4,718,000
Sonoma	810,000			744,000	1,505,000	310,000		(43,000)	3,326,000
Stanislaus	780,000			848,000	1,402,000	515,000		26,000	3,571,000
<b>Campus Total</b>	<b>\$34,565,000</b>	<b>\$890,000</b>	<b>\$0</b>	<b>\$30,172,000</b>	<b>\$68,255,000</b>	<b>\$10,210,000</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$145,192,000</b>
Chancellor's Office	480,000				1,278,000				1,758,000
Center for California Studies	35,000				21,000		20,000		76,000
Systemwide Provisions			7,000,000 <sup>1</sup>						7,000,000
GO & Lease Revenue Bond Debt Service			7,865,000						7,865,000
<b>CSU System Total</b>	<b>\$35,080,000</b>	<b>\$890,000</b>	<b>\$14,865,000</b>	<b>\$30,172,000</b>	<b>\$69,554,000</b>	<b>\$10,210,000</b>	<b>\$1,120,000</b>	<b>\$0</b>	<b>\$161,891,000</b>

<sup>1</sup>Funds are retained centrally to address CSU need to cover annual employer-paid retirement rate adjustment on pensionable payroll above the 2013-14 level that is funded by the state.

<sup>2</sup>Reflects total 5,194 FTES growth (additional 1,634 FTES above 3,560 FTES in preliminary budget allocations).

<sup>3</sup>State GF appropriations for Education Insights Center's "CSU Student Success Network" (\$1.1 million); Center for California Studies to augment the Sacramento Semester Program (\$20,000)



**ATTACHMENT D - Projections of 2016-17 Tuition and Fee Revenues Including State University Grants**  
**2016-17 Final Budget Allocations**  
**For Reference Only**

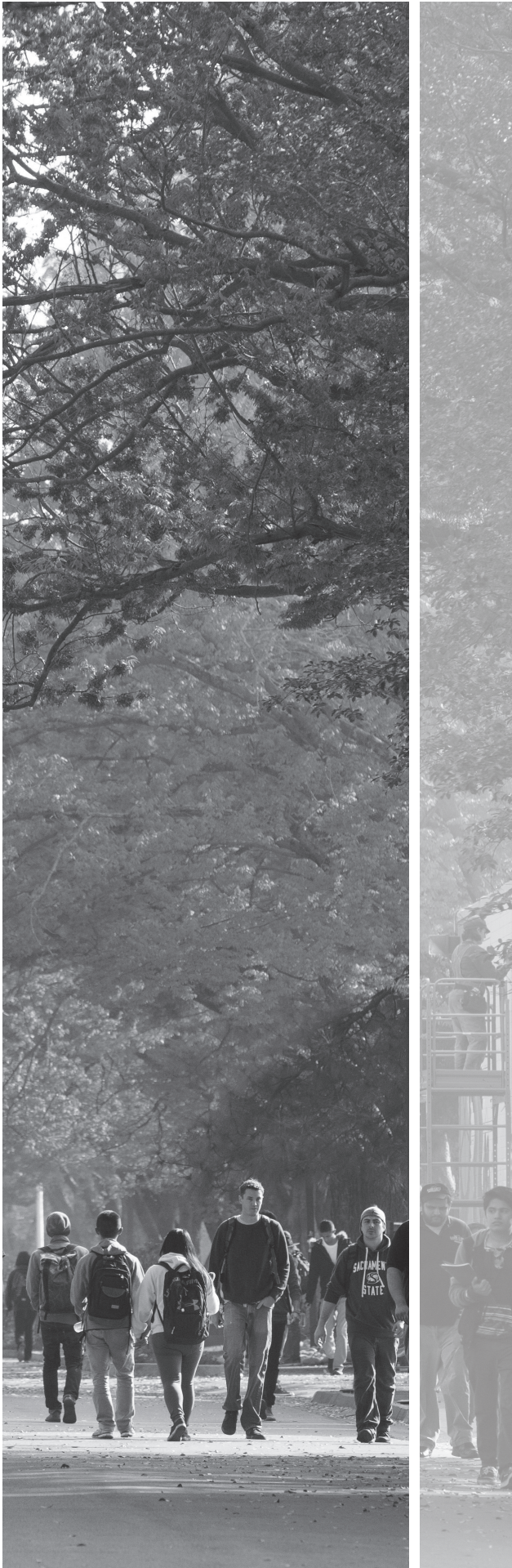
	Resident FTES			Non-resident FTES	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
					Adjustments in 2016-17 Tuition Revenue and State University Grants							
	2015-16 Resident FTES Target	2016-17 Resident FTES Increase	Total 2016-17 Resident FTES	2016-17 Non-resident FTES <sup>1</sup>	2015-16 Final Budget Gross Tuition and Fee Revenue (Campus Reported)	2015-16 Final Budget State University Grants (Coded Memo B 2015-03)	Change in Tuition Revenue paid by Resident Students (based on 2014-15 Change in Student Mix)	Change in Tuition Revenue (in-state) paid by Nonresident Students (based on change in 2014-15 actual) <sup>2</sup>	Gross Tuition Revenue from 5,194 FTES Funded Enrollment Growth	State University Grant Increases (distribution based on campus relative need)	Total 2016-17 Net Tuition and Fee Revenue (Sum of Cols. 1-6)	Total 2016-17 State University Grants (Cols. 2 + 6)
Bakersfield	7,526	198	7,724	183	\$49,499,800	(\$17,005,400)	(\$248,000)	\$242,000	\$1,188,000	(\$247,000)	\$33,429,400	(\$17,252,400)
Channel Islands	5,500	89	5,589	26	34,224,000	(9,162,000)	348,000	27,000	550,000	(92,000)	25,895,000	(\$9,254,000)
Chico	15,000	197	15,197	809	99,354,000	(22,332,000)	(310,000)	797,000	1,150,000	(193,000)	78,466,000	(\$22,525,000)
Dominguez Hills	10,390	219	10,609	96	74,270,000	(28,840,500)	(687,000)	127,000	1,490,000	(282,000)	46,077,500	(\$29,122,500)
East Bay	12,114	175	12,289	1,082	100,748,500	(22,510,800)	(1,083,000)	(549,000)	1,092,000	(199,000)	77,498,700	(\$22,709,800)
Fresno	18,829	276	19,105	724	127,430,500	(37,793,200)	32,000	1,102,000	1,713,000	(329,000)	92,155,300	(\$38,122,200)
Fullerton	28,452	385	28,837	1,714	212,739,900	(50,234,600)	(412,000)	3,956,000	2,511,000	(392,000)	168,168,300	(\$50,626,600)
Humboldt	7,483	120	7,603	526	54,543,400	(13,482,300)	(100,000)	1,903,000	704,000	(141,000)	43,427,100	(\$13,623,300)
Long Beach	28,427	387	28,814	1,586	234,108,000	(52,692,400)	147,000	1,029,000	2,501,000	(436,000)	184,656,600	(\$53,128,400)
Los Angeles	17,581	299	17,880	950	142,623,700	(45,132,300)	(1,599,000)	2,728,000	1,943,000	(419,000)	100,144,400	(\$45,551,300)
Maritime Academy	1,391	22	1,413	161	10,286,100	(1,950,900)	813,000	59,000	118,000	(18,000)	9,307,200	(\$1,968,900)
Monterey Bay	5,519	117	5,636	263	33,980,100	(10,349,500)	(177,000)	483,000	675,000	(129,000)	24,482,600	(\$10,478,500)
Northridge	26,687	352	27,039	2,263	224,094,700	(55,032,800)	1,257,000	1,940,000	2,304,000	(410,000)	174,152,900	(\$55,442,800)
Pomona	18,294	292	18,586	666	148,151,700	(31,158,200)	443,000	502,000	1,815,000	(306,000)	119,447,500	(\$31,464,200)
Sacramento	22,545	292	22,837	461	160,932,400	(43,489,700)	(470,000)	554,000	1,888,000	(348,000)	119,066,700	(\$43,837,700)
San Bernardino	15,054	233	15,287	1,025	120,249,100	(33,873,900)	249,000	591,000	1,480,000	(291,000)	88,404,200	(\$34,164,900)
San Diego	26,948	356	27,304	3,091	218,590,900	(40,951,800)	(1,612,000)	3,545,000	2,212,000	(292,000)	181,492,100	(\$41,243,800)
San Francisco	23,836	263	24,099	1,663	189,131,700	(44,881,200)	2,132,000	517,000	1,695,000	(279,000)	148,315,500	(\$45,160,200)
San Jose	22,201	306	22,507	2,532	213,842,200	(38,632,400)	529,000	4,753,000	2,012,000	(295,000)	182,208,800	(\$38,927,400)
San Luis Obispo	16,861	109	16,970	2,285	174,240,000	(13,465,500)	(302,000)	2,221,000	627,000	(59,000)	163,261,500	(\$13,524,500)
San Marcos	8,971	233	9,204	269	72,689,000	(16,783,800)	(517,000)	368,000	1,485,000	(242,000)	56,999,200	(\$17,025,800)
Sonoma	8,060	128	8,188	70	51,089,400	(9,951,100)	(207,000)	30,000	767,000	(97,000)	41,631,300	(\$10,048,100)
Stanislaus	7,406	146	7,552	85	51,319,700	(15,999,500)	(115,000)	22,000	930,000	(186,000)	35,971,200	(\$16,185,500)
<b>Campus Total</b>	<b>355,075</b>	<b>5,194</b>	<b>360,269</b>	<b>22,531</b>	<b>\$2,798,138,800</b>	<b>(\$655,705,800)</b>	<b>(\$1,889,000)</b>	<b>\$26,947,000</b>	<b>\$32,850,000</b>	<b>(\$5,682,000)</b>	<b>\$2,194,659,000</b>	<b>(\$661,387,800)</b>
Systemwide Programs <sup>3</sup>	1,319		1,319	19	3,034,000		(102,000)	16,000			2,948,000	
Summer Arts	56		56	2	600,700		46,000	(7,000)			639,700	
<b>CSU System Total</b>	<b>356,450</b>	<b>5,194</b>	<b>361,644</b>	<b>22,552</b>	<b>\$2,801,773,500</b>	<b>(\$655,705,800)</b>	<b>(\$1,945,000)</b>	<b>\$26,956,000</b>	<b>\$32,850,000</b>	<b>(\$5,682,000)</b>	<b>\$2,198,246,700</b>	<b>(\$661,387,800)</b>

<sup>1</sup>Equal to the nonresident students 2014-15 actual FTES.

<sup>2</sup>Represents the year over year adjustment of (instate) tuition revenue (e.g., \$5,472 for a full-time undergraduate student) paid by nonresident students. Additional nonresident tuition is not factored here.

<sup>3</sup>Systemwide Programs include SW International Programs FTES and revenue and CalStateTEACH FTES (revenue reported by regional campus centers).





## 6. 2016-17 OPERATING FUND – DIVISIONAL ALLOCATIONS

# Divisional Allocations

## Operating Fund Summary

2016-17

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$16,415,565</b>

<b>Sources (Budget) derived from CFS Scenarios</b>		
Initial Allocations		\$143,082,803
Prior Year Encumbrance Allocations		\$3,228,548
One-Time Allocations from University Reserves		\$1,106,519
Centrally Funded Compensation Increases		\$8,151,391
CO Cash Posting Orders		\$1,047,577
Release Time		\$1,993,208
Benefits Allocations		\$77,587,771
Miscellaneous Budget Transfers		\$3,862,660
Revenue from Various Sources		\$15,778,666
<b>Total Sources (Budget)</b>		<b>\$255,839,142</b>

<b>Uses (Expenditures) by Division</b>		
Academic Affairs	1444.48	161,228,174
Administration & Business Affairs*	298.35	33,997,420
Athletics	85.78	8,489,254
Human Resources	35.63	4,310,650
Information Resources & Technology	90.93	14,180,832
President's Office	11.93	2,269,760
Public Affairs and Advocacy	17.09	2,309,818
Student Affairs	197.67	20,533,170
University Advancement	36.68	5,171,411
Restricted Balances	0.00	80,994
<b>Total Uses (Expenditures) by Division</b>	<b>2,218.55</b>	<b>\$252,571,482</b>

<b>Uses (Expenditures) by Expense Type</b>		
MPP Salaries	155.03	\$18,061,614
Faculty Salaries	1,158.87	\$85,245,075
Staff Salaries	904.65	\$46,892,815
Student Assistant Salaries		\$4,829,645
Benefits		\$77,598,122
Operating Expenses		\$19,944,212
<b>Total Uses (Expenditures) by Expense Type</b>	<b>2,218.55</b>	<b>\$252,571,482</b>

<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$16,415,565
Total Sources (Budget)		\$255,839,142
Total Uses (Expenses)		(\$252,571,482)
Year-End Encumbrances		(\$3,983,405)
<b>Budget Balance Available</b>		<b>\$15,699,821</b>

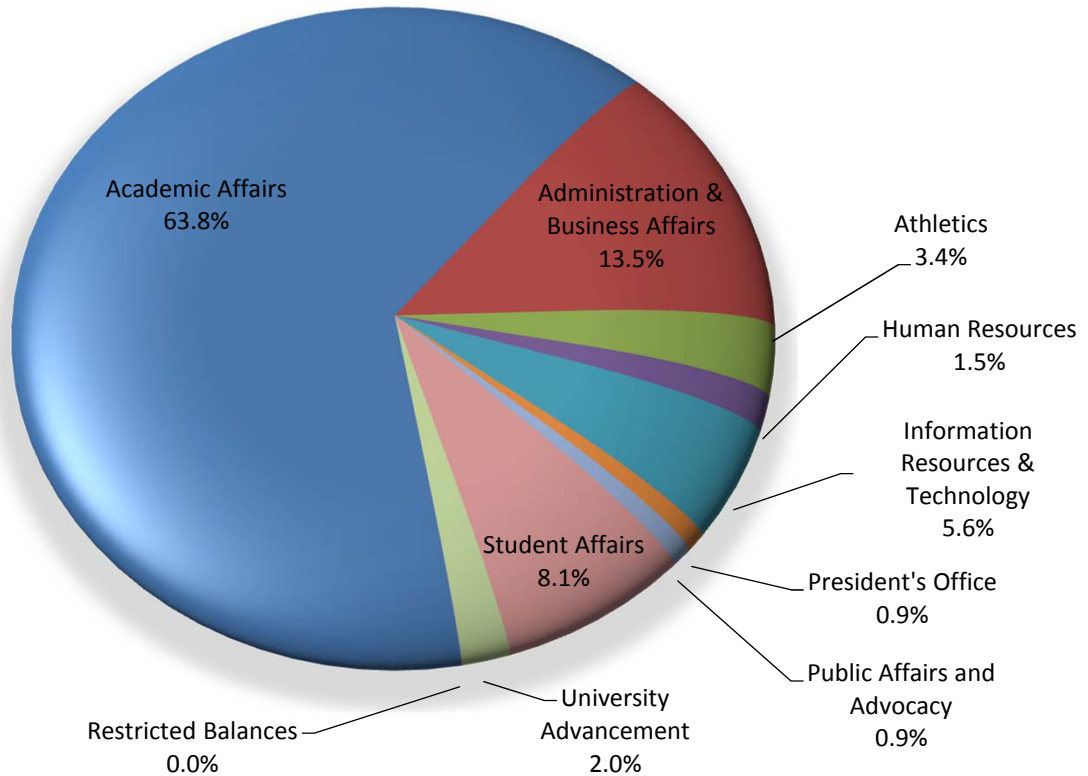
\*Campuswide Special Projects expenses included in Administration & Business Affairs

## Divisional Allocations

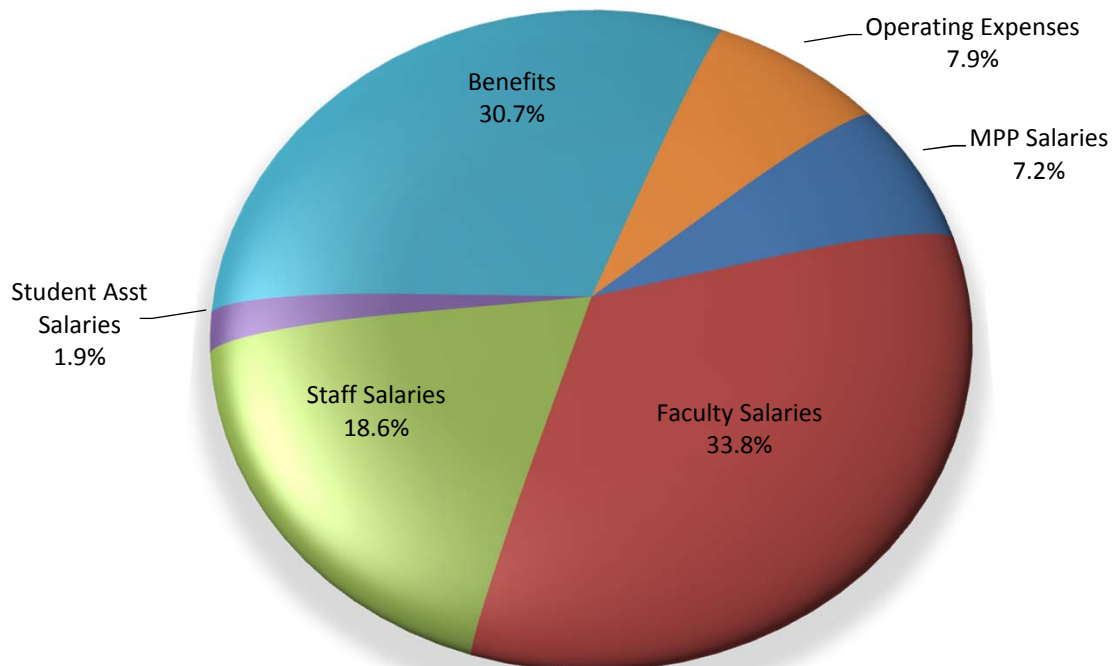
*Uses (Expenditures) by Division and Expense Type*

**2016-17**

### Uses (Expenditures) by Division



### Uses (Expenditures) by Expense Type



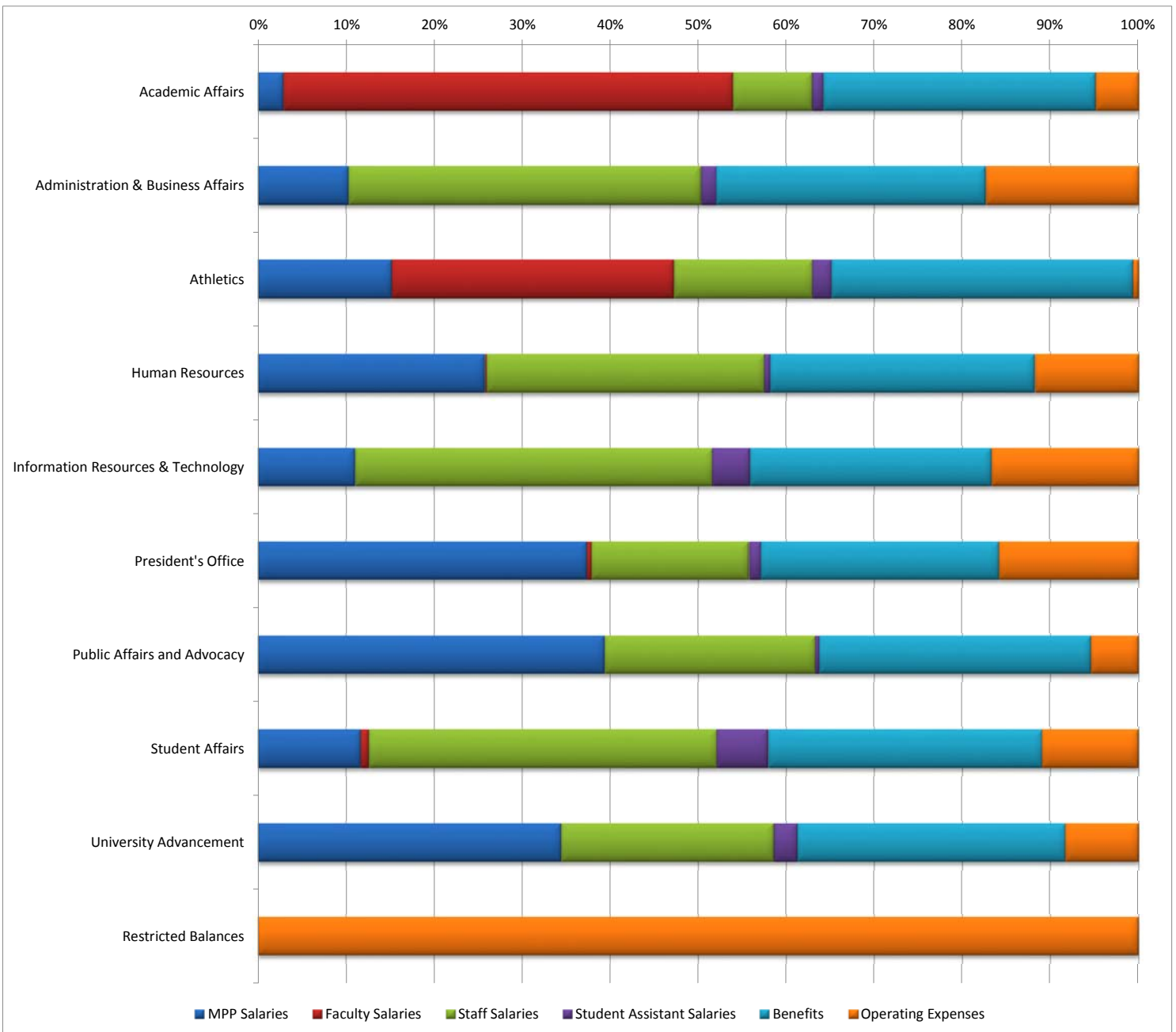
**Divisional Allocations**  
*Operating Fund Summary by Division and Source/Expense Type*  
**2016-17**

	Academic Affairs	Administration & Business Affairs	Athletics	Human Resources	Information Resources & Technology	President's Office	Public Affairs and Advocacy	Student Affairs	University Advancement	Restricted Balances	Total
<b>SOURCES</b>											
Initial Allocations	96,051,529	16,075,903	3,124,619	2,081,513	7,487,006	1,420,769	1,525,366	11,878,568	3,437,530	-	143,082,803
Prior Year Carry Forward Balance	9,853,604	1,751,096	(87)	346,931	1,170,572	491,585	(169,767)	2,959,140	(10,161)	22,652	16,415,565
Prior Year Encumbrance Allocations	934,644	1,300,874	87	231,642	586,055	9,276	12,919	75,490	73,720	3,841	3,228,548
One-Time Allocations	32,000	239,853	-	-	-	110,950	330,216	371,000	22,500	-	1,106,519
Compensation Increases	6,556,837	495,280	203,473	59,124	228,116	43,356	34,404	459,020	71,782	-	8,151,392
Other On-Campus Allocations (Misc, CPOs)	873,450	3,268	-	-	-	46,150	-	38,568	-	86,141	1,047,577
Release Time	1,964,442	-	-	-	-	-	-	28,766	-	-	1,993,208
Benefits Allocations	49,809,843	10,402,768	2,906,750	1,294,320	3,884,608	614,036	712,485	6,387,458	1,575,503	-	77,587,771
Miscellaneous Budget Transfers	2,947,021	(262,116)	2,043,183	4,200	4,200	(65,000)	7,807	(853,107)	21,768	14,703	3,862,659
Alternate Fund Allocations	2,571,674	8,617,444	216,229	492,903	2,782,164	1,720	-	1,096,322	210	-	15,778,666
<b>TOTAL SOURCES</b>	<b>171,595,044</b>	<b>38,624,369</b>	<b>8,494,254</b>	<b>4,510,633</b>	<b>16,142,720</b>	<b>2,672,843</b>	<b>2,453,430</b>	<b>22,441,226</b>	<b>5,192,853</b>	<b>127,337</b>	<b>272,254,707</b>
<b>EXPENSE TYPE (FTE)</b>											
MPP Salaries	33.33	35.07	11.49	9.84	13.64	5.00	7.44	25.04	14.18	0.00	155.03
Faculty Salaries	1114.69	0.00	42.10	0.00	0.00	0.08	0.00	2.00	0.00	0.00	1158.87
Staff Salaries	296.46	263.29	32.19	25.79	77.29	6.85	9.65	170.63	22.50	0.00	904.65
<b>TOTAL EXPENSES (FTE)</b>	<b>1444.48</b>	<b>298.36</b>	<b>85.78</b>	<b>35.63</b>	<b>90.93</b>	<b>11.93</b>	<b>17.09</b>	<b>197.67</b>	<b>36.68</b>	<b>0.00</b>	<b>2218.55</b>
<b>EXPENSE TYPE (\$)</b>											
MPP Salaries	4,660,051	3,502,103	1,290,639	1,110,245	1,561,486	848,439	909,386	2,398,281	1,780,983	-	18,061,614
Faculty Salaries	82,325,278	-	2,717,175	8,000	-	11,730	-	182,892	-	-	85,245,075
Staff Salaries	14,506,619	13,601,854	1,337,852	1,361,006	5,757,174	405,311	552,701	8,121,143	1,249,155	-	46,892,815
Student Assistant Salaries	2,033,727	600,602	183,523	30,243	607,875	30,129	11,152	1,196,674	135,719	-	4,829,645
Benefits	49,820,188	10,402,773	2,906,750	1,294,320	3,884,608	614,036	712,485	6,387,458	1,575,503	-	77,598,122
Operating Expenses	7,882,310	5,890,089	53,315	506,836	2,369,689	360,114	124,094	2,246,721	430,050	80,994	19,944,212
<b>TOTAL EXPENSES (\$)</b>	<b>161,228,174</b>	<b>33,997,420</b>	<b>8,489,254</b>	<b>4,310,650</b>	<b>14,180,832</b>	<b>2,269,760</b>	<b>2,309,818</b>	<b>20,533,170</b>	<b>5,171,411</b>	<b>80,994</b>	<b>252,571,481</b>
<b>BUDGET BALANCE AVAILABLE</b>											
Total Sources (Budget)	171,595,044	38,624,369	8,494,254	4,510,633	16,142,720	2,672,843	2,453,430	22,441,226	5,192,853	127,337	272,254,709
Total Uses (Expenses)	(161,228,174)	(33,997,420)	(8,489,254)	(4,310,650)	(14,180,832)	(2,269,760)	(2,309,818)	(20,533,170)	(5,171,411)	(80,994)	(252,571,481)
Year-End Encumbrances	(1,286,426)	(1,004,038)	(5,000)	(198,647)	(1,211,011)	(46,730)	(41,684)	(109,187)	(73,306)	(7,376)	(3,983,405)
<b>BUDGET BALANCE AVAILABLE</b>	<b>9,080,444</b>	<b>3,622,911</b>	<b>0</b>	<b>1,335</b>	<b>750,877</b>	<b>356,354</b>	<b>101,928</b>	<b>1,798,870</b>	<b>(51,864)</b>	<b>38,967</b>	<b>15,699,821</b>

## Divisional Allocations

*Expense Type by Division*

**2016-17**



# General Operating Fund

## Multi-Year Summary Detail

CAMPUS DIVISION	Description	%	2013/14	%	2014/15	%	2015/16	%	2016/17	%	2017/18
<b>Academic Affairs</b>	Prior Year Carryover	71%	6,632,996	94%	6,237,009	124%	7,735,836	127%	9,853,604	92%	9,080,444
	Prior Year Encumbrances	169%	1,476,786	44%	643,046	131%	839,680	111%	934,644	138%	1,286,426
	Initial Baseline	107%	82,462,089	108%	88,791,301	108%	95,668,900	100%	96,051,529	109%	104,872,823
	Misc Budget Entries	98%	43,501,880	121%	52,771,423	102%	53,717,697		64,755,267		
	Year End Budget	102%	134,073,751	111%	148,442,779	106%	157,962,113		171,595,044		
	Year End Expenditures	103%	(127,202,257)	110%	(139,867,263)	105%	(147,170,115)		(161,228,174)		
	Year End Encumbrances	43%	(634,483)	132%	(839,680)	112%	(938,394)		(1,286,426)		
	Budget Balance Available	94%	6,237,010	124%	7,735,836	127%	9,853,604		9,080,444		
<b>Administration &amp; Business Affairs</b> <i>(Includes Special Projects)</i>	Prior Year Carryover	1%	45,149	4698%	2,121,293	153%	3,243,407	54%	1,751,095	207%	3,622,911
	Prior Year Encumbrances	154%	1,772,941	31%	547,946	131%	716,112	182%	1,300,874	77%	1,004,038
	Initial Baseline	112%	13,832,847	109%	15,033,093	105%	15,775,901	102%	16,075,903	105%	16,835,363
	Misc Budget Entries	126%	15,640,768	118%	18,471,656	100%	18,515,558		19,496,497		
	Year End Budget	105%	31,291,705	116%	36,173,987	106%	38,250,979		38,624,369		
	Year End Expenditures	103%	(28,662,961)	112%	(32,214,468)	109%	(35,199,009)		(33,997,420)		
	Year End Encumbrances	29%	(507,452)	141%	(716,112)	182%	(1,300,874)		(1,004,038)		
	Budget Balance Available	4698%	2,121,293	153%	3,243,407	54%	1,751,095		3,622,911		
<b>Athletics</b>	Prior Year Carryover	n/a	-	n/a	-	n/a	-	n/a	(87)	n/a	0
	Prior Year Encumbrances	n/a	-	n/a	-	n/a	12,000	n/a	87	n/a	5,000
	Initial Baseline	114%	2,651,656	108%	2,857,388	109%	3,120,665	100%	3,124,619	108%	3,384,207
	Misc Budget Entries	113%	3,957,247	104%	4,116,660	110%	4,524,897		5,369,635		
	Year End Budget	113%	6,608,903	106%	6,974,048	110%	7,657,562		8,494,254		
	Year End Expenditures	113%	(6,608,903)	105%	(6,962,048)	110%	(7,657,562)		(8,489,254)		
	Year End Encumbrances	n/a	-	n/a	(12,000)	n/a	(87)		(5,000)		
	Budget Balance Available	n/a	-	n/a	-	n/a	(87)		0		
<b>Human Resources</b>	Prior Year Carryover	56%	334,727	130%	434,579	133%	576,302	60%	346,931	0%	1,335
	Prior Year Encumbrances	184%	118,621	28%	33,552	307%	102,868	225%	231,642	86%	198,647
	Initial Baseline	109%	1,750,018	111%	1,947,659	105%	2,042,946	102%	2,081,513	105%	2,186,413
	Misc Budget Entries	108%	1,484,722	116%	1,723,082	108%	1,855,318		1,850,547		
	Year End Budget	101%	3,688,088	112%	4,138,872	111%	4,577,434		4,510,633		
	Year End Expenditures	101%	(3,222,654)	107%	(3,459,702)	116%	(3,998,860)		(4,310,650)		
	Year End Encumbrances	26%	(30,855)	333%	(102,868)	225%	(231,642)		(198,647)		
	Budget Balance Available	130%	434,579	133%	576,302	60%	346,931		1,335		
<b>Information Resources &amp; Technology</b>	Prior Year Carryover	124%	950,566	-7%	(64,952)	294%	(191,205)	-612%	1,170,571	64%	750,877
	Prior Year Encumbrances	141%	214,237	477%	1,022,966	112%	1,147,307	51%	586,055	207%	1,211,011
	Initial Baseline	110%	6,573,359	105%	6,929,344	106%	7,376,664	101%	7,487,006	104%	7,791,990
	Misc Budget Entries	106%	4,428,282	133%	5,879,525	116%	6,810,061		6,899,088		
	Year End Budget	110%	12,166,444	113%	13,766,883	110%	15,142,828		16,142,720		
	Year End Expenditures	113%	(11,208,430)	114%	(12,810,781)	104%	(13,286,201)		(14,180,832)		
	Year End Encumbrances	477%	(1,022,966)	112%	(1,147,307)	60%	(686,055)		(1,211,011)		
	Budget Balance Available	-7%	(64,952)	294%	(191,205)	-612%	1,170,571		750,877		
<b>President's Office</b>	Prior Year Carryover	100%	692,617	75%	519,770	126%	655,984	75%	491,585	72%	356,353
	Prior Year Encumbrances	51%	3,991	314%	12,552	38%	4,827	192%	9,276	504%	46,730
	Initial Baseline	108%	1,014,078	104%	1,052,936	126%	1,329,498	107%	1,420,769	146%	2,079,874
	Misc Budget Entries	103%	453,231	108%	489,998	106%	521,801		751,212		
	Year End Budget	104%	2,163,918	96%	2,075,256	121%	2,512,110		2,672,842		
	Year End Expenditures	118%	(1,631,596)	87%	(1,414,445)	140%	(1,974,999)		(2,269,760)		
	Year End Encumbrances	315%	(12,552)	38%	(4,827)	943%	(45,526)		(46,730)		
	Budget Balance Available	75%	519,770	126%	655,984	75%	491,585		356,353		
<b>Public Affairs &amp; Advocacy</b>	Prior Year Carryover	93%	(219,636)	95%	(208,563)	55%	(113,668)	149%	(169,767)	-60%	101,928
	Prior Year Encumbrances	6013%	36,377	202%	73,339	31%	22,683	57%	12,919	323%	41,684
	Initial Baseline	119%	1,363,071	106%	1,448,937	104%	1,513,055	101%	1,525,366	32%	488,452
	Misc Budget Entries	128%	1,060,502	92%	976,042	83%	812,303		1,084,912		

## General Operating Fund

### Multi-Year Summary Detail

CAMPUS DIVISION	Description	%	2013/14	%	2014/15	%	2015/16	%	2016/17	%	2017/18
	Year End Budget	129%	2,240,314	102%	2,289,755	98%	2,234,373		2,453,430		
	Year End Expenditures	123%	(2,375,538)	100%	(2,380,740)	100%	(2,391,221)		(2,309,818)		
	Year End Encumbrances	202%	(73,339)	31%	(22,683)	57%	(12,919)		(41,684)		
	Budget Balance Available	95%	(208,563)	55%	(113,668)	149%	(169,767)		101,928		
Student Affairs	Prior Year Carryover	79%	1,231,857	103%	1,270,266	134%	1,699,031	174%	2,959,141	61%	1,798,870
	Prior Year Encumbrances	76%	69,371	250%	173,685	70%	122,386	62%	75,490	145%	109,187
	Initial Baseline	132%	10,736,609	108%	11,609,891	105%	12,207,505	97%	11,878,568	108%	12,784,616
	Misc Budget Entries	128%	6,078,502	111%	6,772,150	128%	8,669,032		7,528,027		
	Year End Budget	125%	18,116,339	109%	19,825,992	114%	22,697,954		22,441,226		
	Year End Expenditures	126%	(16,663,826)	108%	(18,004,575)	109%	(19,652,379)		(20,533,170)		
	Year End Encumbrances	265%	(182,247)	67%	(122,386)	71%	(86,434)		(109,187)		
	Budget Balance Available	103%	1,270,266	134%	1,699,031	174%	2,959,141		1,798,870		
University Advancement	Prior Year Carryover	155%	193,080	44%	84,589	158%	133,333	-8%	(10,161)	510%	(51,864)
	Prior Year Encumbrances	80%	21,457	270%	57,913	167%	96,467	76%	73,720	99%	73,306
	Initial Baseline	113%	2,787,447	104%	2,900,278	118%	3,411,462	101%	3,437,530	164%	5,627,854
	Misc Budget Entries	105%	1,129,217	130%	1,467,646	106%	1,548,605		1,691,763		
	Year End Budget	112%	4,131,201	109%	4,510,427	115%	5,189,867		5,192,852		
	Year End Expenditures	115%	(3,988,699)	107%	(4,280,627)	120%	(5,126,307)		(5,171,411)		
	Year End Encumbrances	270%	(57,913)	167%	(96,467)	76%	(73,720)		(73,306)		
	Budget Balance Available	44%	84,589	158%	133,333	-8%	(10,161)		(51,864)		
Total Campus Divisions	Prior Year Carryover	59%	9,861,356	105%	10,393,991	132%	13,739,020	119%	16,392,913	96%	15,660,855
	Prior Year Encumbrances	157%	3,713,780	69%	2,564,997	119%	3,064,331	105%	3,224,707	123%	3,976,029
	Initial Baseline	110%	123,171,174	108%	132,570,827	107%	142,446,596	100%	143,082,803	109%	156,051,592
	Misc Budget Entries	106%	77,734,351	119%	92,668,182	105%	96,975,272		109,426,948		
	Year End Budget	105%	214,480,661	111%	238,197,999	108%	256,225,217		272,127,371		
	Year End Expenditures	106%	(201,564,865)	110%	(221,394,649)	107%	(236,456,653)		(252,490,488)		
	Year End Encumbrances	68%	(2,521,807)	122%	(3,064,331)	110%	(3,375,652)		(3,976,029)		
	Budget Balance Available	105%	10,393,989	132%	13,739,019	119%	16,392,912		15,660,855		

#### Notes:

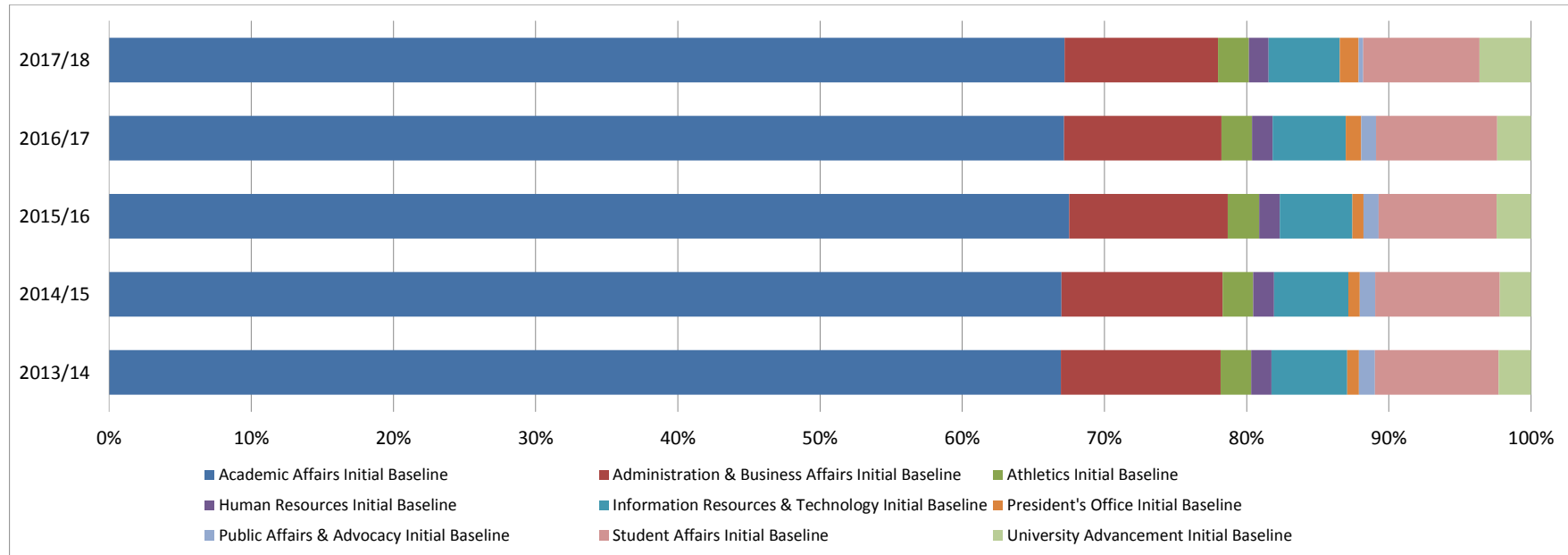
Beginning encumbrances may differ from previous end of year balances, due to departments moving between divisions

See Section 6 - Division Configuration Changes by Fiscal Year for more details

This section does not include totals for Restricted Balances

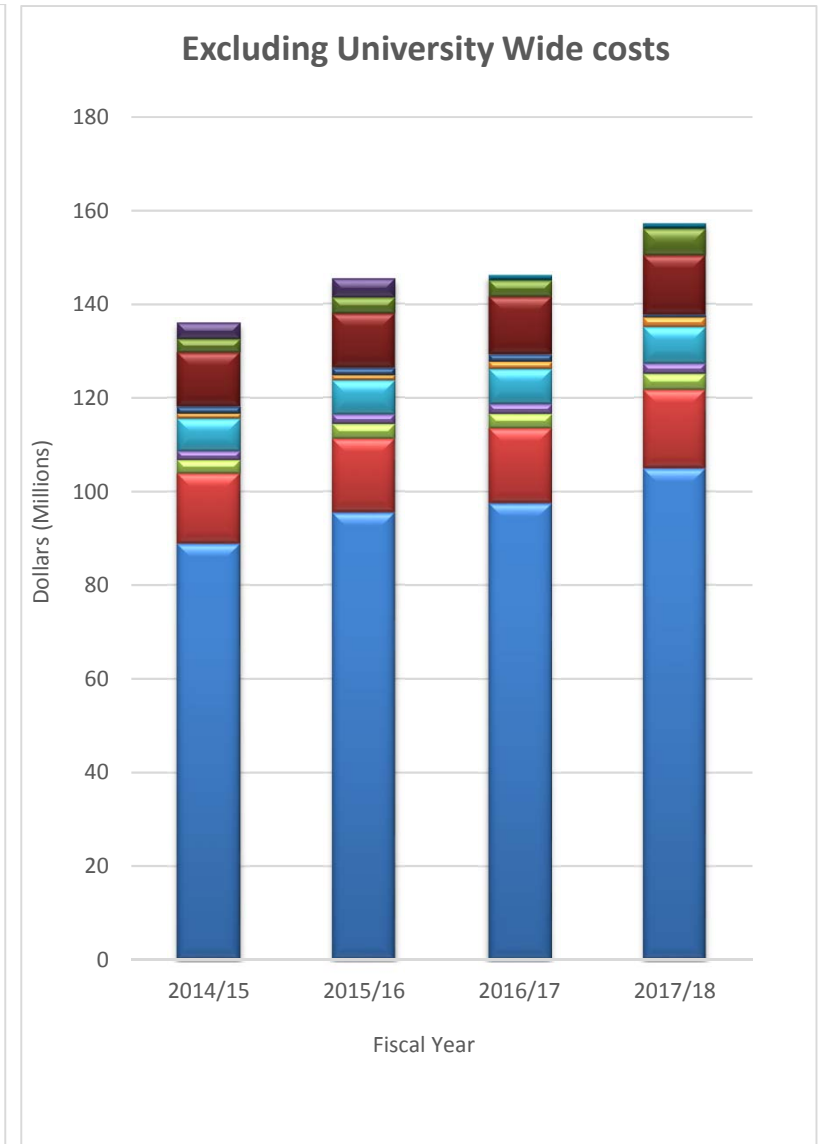
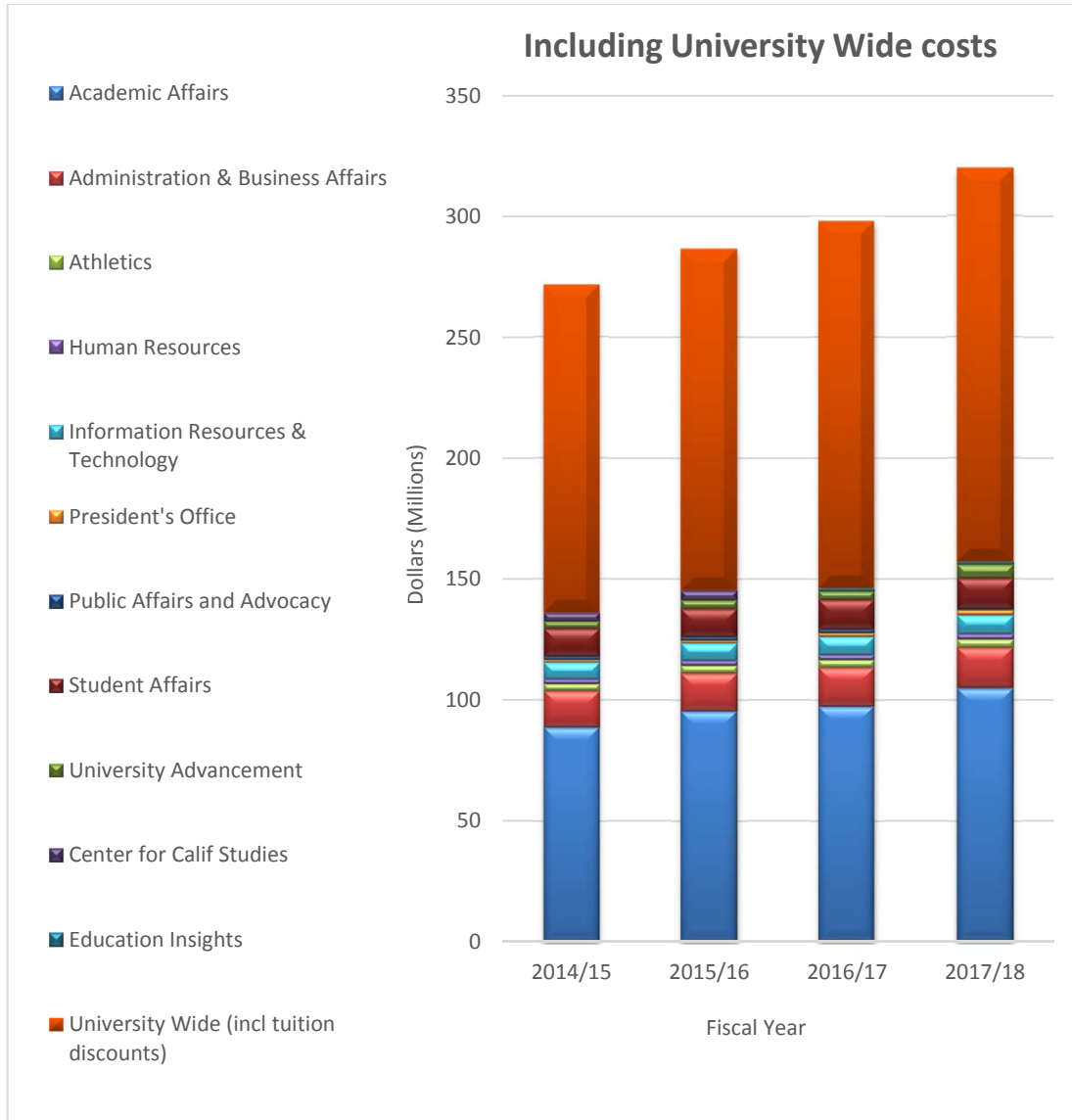


**General Operating Fund  
Multi-Year Summary  
Initial Baseline Budget Allocations by Division**



CAMPUS DIVISIONS	Description	2013/14	2014/15	2015/16	2016/17	2017/18
Academic Affairs	Initial Baseline	82,462,089	88,791,301	95,466,950	97,455,429.00	104,872,823.00
Administration & Business Affairs	Initial Baseline	13,832,847	15,033,093	15,775,901	16,075,903.00	16,835,363.00
Athletics	Initial Baseline	2,651,656	2,857,388	3,120,665	3,124,619.00	3,384,207.00
Human Resources	Initial Baseline	1,750,018	1,947,659	2,042,946	2,081,513.00	2,186,413.00
Information Resources & Technology	Initial Baseline	6,573,359	6,929,344	7,226,664	7,487,006.00	7,791,990.00
President's Office	Initial Baseline	1,014,078	1,052,936	1,104,418	1,550,769.00	2,079,874.00
Public Affairs & Advocacy	Initial Baseline	1,363,071	1,448,937	1,513,055	1,525,366.00	488,452.00
Student Affairs	Initial Baseline	10,736,609	11,609,891	11,720,455	12,365,618.00	12,784,616.00
University Advancement	Initial Baseline	2,787,447	2,900,278	3,411,462	3,437,530.00	5,627,854.00

## University Operating Fund Budget Allocations by Fiscal Year



**Note:** The above graphs are identical, except the left graph includes University Wide costs while the right graph does not. The variance in University Wide costs is driven mostly by changes in tuition fee discounts (e.g. State University Grants) which must accompany student fee increases.

## University Operating Fund Budget Allocations by Fiscal Year

	<i>2014/15</i>	<i>2015/16</i>	<i>2016/17</i>	<i>2017/18</i>
<b>Academic Affairs</b>	88,791,301	95,466,950	97,455,429	104,872,823
<b>Administration &amp; Business Affairs</b>	15,033,093	15,775,901	16,075,903	16,835,363
<b>Athletics</b>	2,857,388	3,120,665	3,124,619	3,384,207
<b>Human Resources</b>	1,947,659	2,042,946	2,081,513	2,186,413
<b>Information Resources &amp; Technology</b>	6,929,344	7,226,664	7,487,006	7,791,990
<b>President's Office</b>	1,052,936	1,104,418	1,550,769	2,079,874
<b>Public Affairs and Advocacy</b>	1,448,937	1,513,055	1,525,366	488,452
<b>Student Affairs</b>	11,609,891	11,720,455	12,365,618	12,784,616
<b>University Advancement</b>	2,900,278	3,411,462	3,437,530	5,627,854
<b>Center for Calif Studies</b>	3,490,292	4,011,940	0	0
<b>Education Insights</b>	0	0	1,100,000	1,100,000
<b>University Wide (incl tuition discounts)</b>	135,466,318	141,197,681	151,836,084	162,648,245
Total Allocation:	<b>271,527,437</b>	<b>286,592,137</b>	<b>298,039,837</b>	<b>319,799,837</b>

## **Division Configuration Changes by Fiscal Year That Affect Baseline Allocations 2013/14 to 2017/18**

### **Academic Affairs**

#### **2013/2014**

- Received enrollment growth funding for 260 Non-Resident FTES
- Baseline funding transferred; SASEEP-Student Academic Success and Educational Equity Programs, CAMP-College Assistance Migrants Programs, FSMP-Faculty Student Mentor Program, SAS-Student Academic Success, Summer Bridge Program, PARC-Peer and Academic Resource Center, EOP-Educational Opportunity Program Administration, EOP-Educational Opportunity Program Outreach, SSWD-Services to Students with Disabilities and Guardian Scholars Program moved from Academic Affairs to Student Affairs (renamed Planning, Enrollment, Management & Student Affairs)

#### **2014/2015**

- Received enrollment growth funding for 200 Non-Resident FTES
- First Year Programs funding from Chancellor's Office
- Baseline funding for Global Education moved from Student Affairs to Academic Affairs
- Analytics & Institutional Effectiveness moved from the President's Office to Academic Affairs
- Moved eight All University Expenses (AUEs) to baseline; two of the AUEs were transferred to Administration & Business Affairs from Academic Affairs and one was transferred to Information Resources & Technology

#### **2015/2016**

- Received Student Success and Completion Initiatives funding

#### **2016/2017**

- Baseline funding transferred; Office of Institutional Research and Analytics & Institutional Effectiveness

#### **2017/2018**

- Baseline transfer from Human Resources to Academic Affairs for three employees
- Baseline transfer from Academic Affairs to Public Affairs & Advocacy for position at the Downtown building
- Additional baseline funding for Student Success Initiatives

### **Center for California Studies**

#### **2014/2015**

- Baseline augmentation for the Capital Fellows Program included in the 2013/14 Budget Act

#### **2016/2017**

- Moved into separate fund

### **Education Insights**

#### **2016/2017**

- Moved into separate fund

### **Administration & Business Affairs**

#### **2013/2014**

- Baseline funding for new space
- Baseline funding for Ticket Office moved from University Advancement to Administration & Business Affairs

#### **2014/2015**

- Moved eleven AUEs to baseline; including two AUEs from Academic Affairs

#### **2015/2016**

- Baseline funding moved back to AUE

#### **2017/2018**

- Baseline funding for security cameras and CSO/CSS coverage in Sacramento Hall and Folsom Hall

### **Athletics**

#### **2014/2015**

- Moved one AUE to baseline

#### **2015/2016**

- Baseline funding for three positions

#### **2017/2018**

- Baseline transfer for one employee from Athletics to Student Affairs
- Baseline transfer for two positions for reorganization

## **Division Configuration Changes by Fiscal Year That Affect Baseline Allocations 2013/14 to 2017/18**

### **Human Resources**

#### **2014/2015**

- Moved four AUEs to baseline

#### **2017/2018**

- Baseline transfer for three employees to Academic Affairs from Human Resources

### **Information Resources & Technology**

#### **2014/2015**

- Moved one AUE to baseline; transferred from Academic Affairs

#### **2015/2016**

- Received Student Success and Completion Initiative funding

### **President's Office**

#### **2013/2014**

- Baseline funding for partial position

#### **2014/2015**

- Analytics & Institutional Effectiveness moved from the President's Office to Academic Affairs

#### **2016/17**

- Baseline funding for Office of Institutional Research and Analytics & Institutional Effectiveness moved from Academic Affairs

#### **2017/18**

- Baseline funding for three positions (reorganization)
- Additional baseline funding for Student Success Initiatives

### **Public Affairs and Advocacy**

#### **2012/2013**

- Baseline funding augmentation
- Baseline funding transferred; position moved from Public Affairs & Advocacy to the President's Office

#### **2017/2018**

- Baseline transfer from Academic Affairs for Downtown building position

### **Student Affairs (Planning, Enrollment Management and Student Affairs in 2013-14)**

#### **2013/2014**

- Division renamed to Planning, Enrollment Management and Student Affairs (PEMSA) from Student Affairs
- Baseline funding for SASEEP-Student Academic Success and Educational Equity Programs, CAMP-College Assistance Migrants Programs, FSMP-Faculty Student Mentor Program, SAS-Student Academic Success, Summer Bridge Program, PARC-Peer and Academic Resource Center, EOP-Educational Opportunity Program Administration, EOP-Educational Opportunity Program Outreach, SSWD-Services to Students with Disabilities and Guardian Scholars Program moved from Academic Affairs to Planning, Enrollment, Management and Student Affairs

#### **2014/2015**

- Division renamed to Student Affairs
- Baseline funding transferred; Global Education moved from Student Affairs to Academic Affairs
- DEGREES Program funding from Chancellor's Office

#### **2015/2016**

- Baseline funding de-allocated to receive all transcript fee revenue

#### **2017/2018**

- Baseline transfer from Athletics for one position

### **University Advancement**

#### **2013/2014**

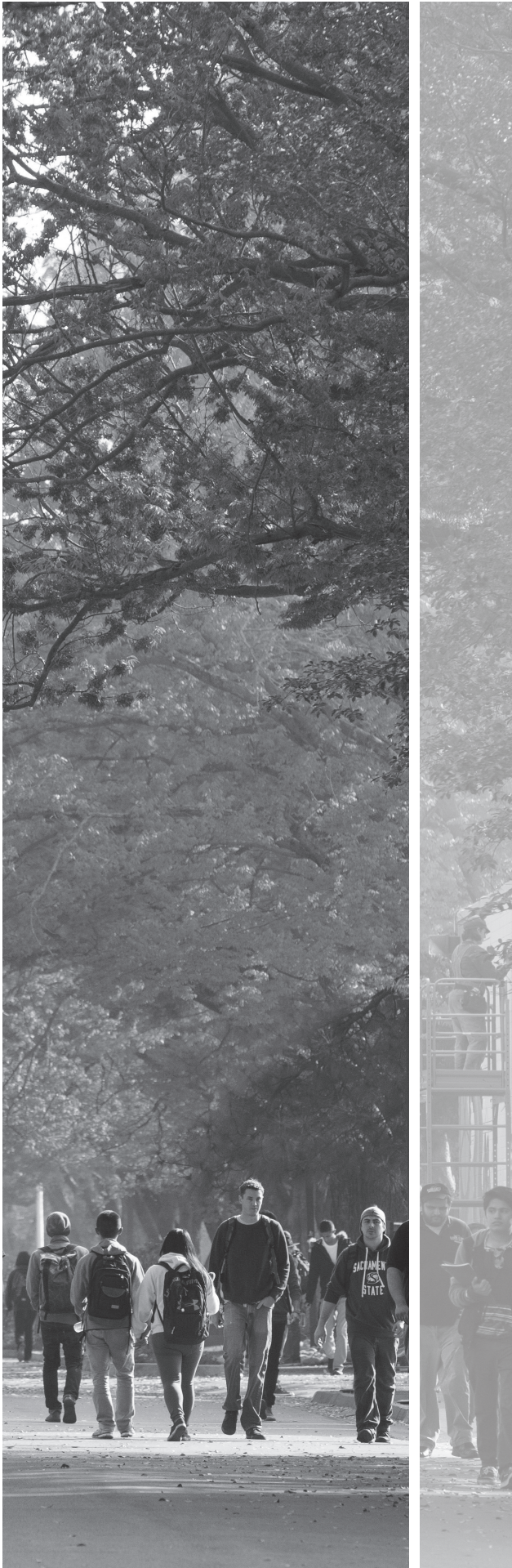
- Baseline funding transferred; moved Ticket Office from University Advancement to Administration & Business Affairs

#### **2015/2016**

- Baseline funding for four positions

#### **2017/2018**

- Move AUE (Reeher Platform) to divisional baseline



## 7. 2016-17 OPERATING FUND – ACADEMIC AFFAIRS

# Academic Affairs

## Operating Fund Summary

### for 2016-17

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$9,853,604</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$96,051,529
Prior Year Encumbrance Allocations		\$934,644
One-Time Allocations from University Reserves		\$32,000
Centrally Funded Compensation Increases		\$6,556,837
CO Cash Posting Orders		\$873,450
Release Time		\$1,964,442
Benefits Allocations		\$49,809,843
Miscellaneous Budget Transfers		\$2,947,021
Revenue from Various Sources		\$2,571,674
<b>Total Sources (Budget)</b>		<b>\$161,741,441</b>

<b>Uses (Expenditures) by Program Center</b>		
College of Arts & Letters	314.92	\$33,112,861
College of Business Administration	100.63	\$13,517,986
College of Engineering & Computer Science	121.03	\$13,854,785
College of Education	158.44	\$16,523,904
College of Health & Human Services	214.56	\$23,960,733
College of Natural Sciences & Math	192.25	\$19,718,403
College of Social Sciences & Interdisciplinary Studies	210.64	\$23,127,916
College of Continuing Education	0.25	\$43,578
Faculty Senate	1.43	\$146,584
Library	51.30	\$7,878,230
VP'S Office - Academic Affairs	79.03	\$9,343,193
<b>Total Uses (Expenditures) by Program Center</b>	<b>1444.48</b>	<b>\$161,228,174</b>

<b>Uses (Expenditures) by Expense Type</b>		
MPP Salaries	33.33	\$4,660,051
Faculty Salaries	1114.69	\$82,325,278
Staff Salaries	296.46	\$14,506,619
Student Asst Salaries		\$2,033,727
Benefits		\$49,820,188
Operating Expenses		\$7,882,310
<b>Total Uses (Expenditures) by Expense Type</b>	<b>1444.48</b>	<b>\$161,228,174</b>

<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$9,853,604
Total Sources (Budget)		\$161,741,441
Total Uses (Expenses)		(\$161,228,174)
Year-End Encumbrances		(\$1,286,426)
<b>Budget Balance Available</b>		<b>\$9,080,444</b>

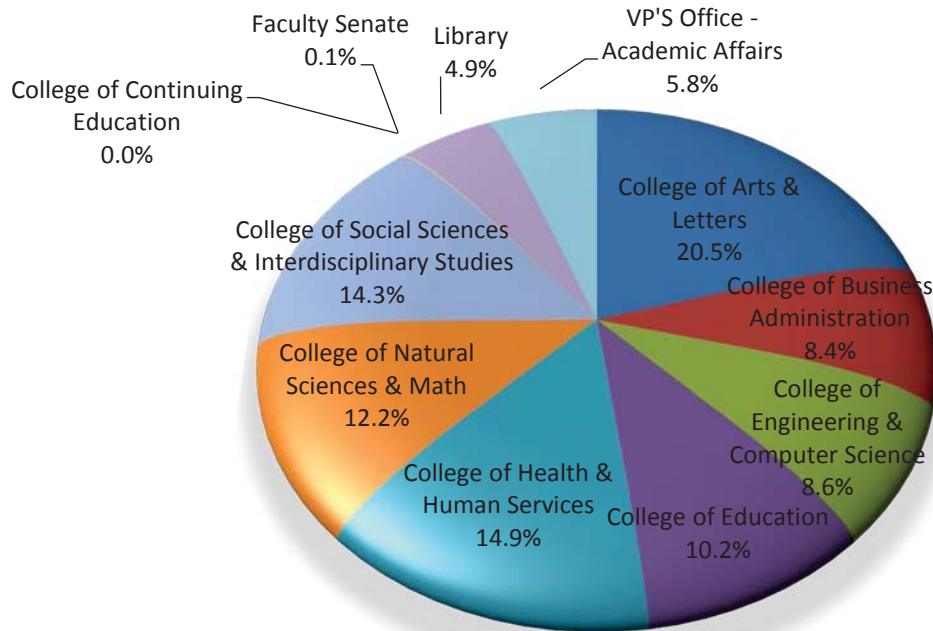


# Academic Affairs

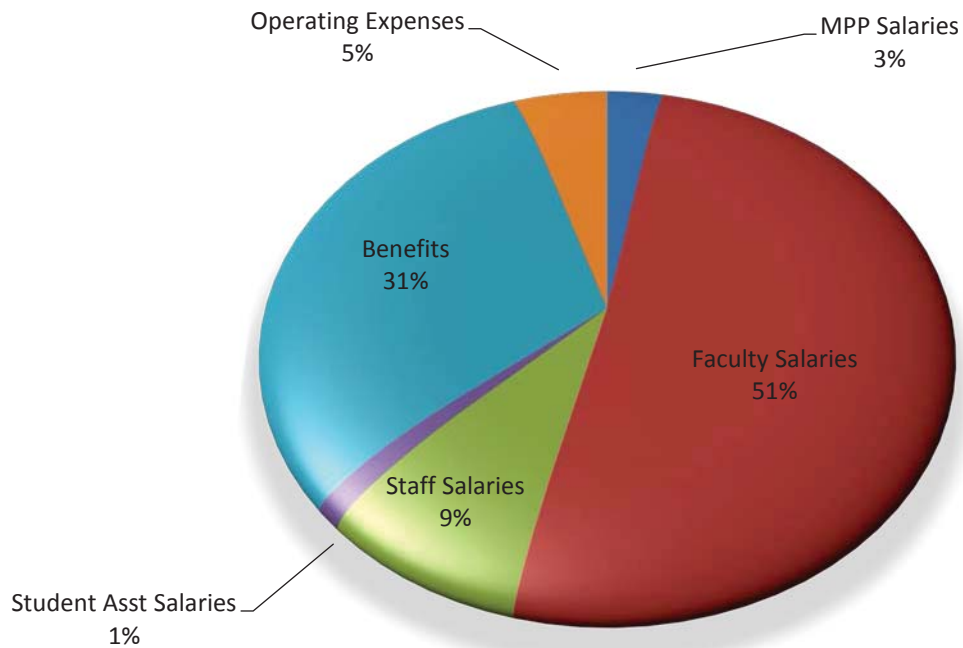
## Operating Fund Summary

### for 2016-17

#### 16-17 Uses (Expenditures) by Program Center



#### 16-17 Uses (Expenditures) by Expense Type



**Academic Affairs**  
*Operating Fund Summary*  
**for 2016-17**

Program Center Department	MPP Salaries	MPP FTE	Faculty Salaries	Faculty FTE	Staff Salaries	Staff FTE	Student Asst Salaries	Benefits	Operating Expenses	1617 Expenses
<b>College of Arts &amp; Letters</b>	<b>\$438,840</b>	<b>3.20</b>	<b>\$18,895,905</b>	<b>268.51</b>	<b>\$1,948,428</b>	<b>43.21</b>	<b>\$337,038</b>	<b>\$10,765,151</b>	<b>\$727,500</b>	<b>\$33,112,861</b>
A and L ITC Support					\$186,296	3.00	\$21,246	\$108,063	\$8,180	\$323,786
Art			\$1,453,312	19.20	\$143,755	3.29	\$20,850	\$787,551	\$87,537	\$2,493,005
Arts and Ltrs Developmt Dir									\$23,103	\$23,103
Coll of A and L Deans Ofc	\$438,840	3.20			\$185,502	4.13	\$11,484	\$290,127	\$37,484	\$963,436
College of Arts and Letters			\$65,767	0.53			\$13,279	\$30,778	\$174,764	\$284,587
Communication Studies			\$3,246,665	47.56	\$120,568	3.87	\$37,932	\$1,625,580	\$64,612	\$5,095,357
Dept of Design			\$1,237,058	16.67	\$137,214	3.50		\$717,463	\$23,306	\$2,115,040
Dept of Theatre and Dance			\$977,503	12.94	\$343,751	7.49	\$10,605	\$609,041	\$36,273	\$1,977,173
English			\$3,584,240	59.58	\$180,114	3.89	\$84,022	\$2,046,700	\$70,465	\$5,965,540
FENAM					\$1,503	0.00		\$115	\$4,720	\$6,338
History			\$2,394,003	32.65	\$66,899	1.69	\$30,290	\$1,208,232	\$54,052	\$3,753,476
Humanities			\$1,027,089	13.23	\$48,564	1.00	\$715	\$539,171	\$14,895	\$1,630,434
Music			\$2,271,555	29.19	\$409,278	8.20	\$61,317	\$1,404,543	\$73,964	\$4,220,657
Philosophy			\$1,143,347	16.59	\$54,261	1.16	\$6,260	\$590,803	\$15,461	\$1,810,133
Sch of the Arts Instructional					\$32,976	1.00		\$19,986		\$52,962
School of the Arts									\$140	\$140
Theatre and Dance Dept Events					\$1,303	0.00		\$100		\$1,403
World Languages - Literatures			\$1,495,366	20.36	\$36,444	1.00	\$36,060	\$786,899	\$38,543	\$2,393,312
Writing Programs Office							\$2,979		\$0	\$2,979
<b>College of Business Admin</b>	<b>\$514,628</b>	<b>3.93</b>	<b>\$7,217,857</b>	<b>77.55</b>	<b>\$947,416</b>	<b>19.15</b>	<b>\$176,249</b>	<b>\$4,119,495</b>	<b>\$542,342</b>	<b>\$13,517,986</b>
CBA AD-Faculty			\$7,217,857	77.55	\$93,921	1.68	\$34,330	\$3,411,287	\$138,597	\$10,895,991
CBA AD-Graduate					\$222,697	4.84	\$82,046	\$120,913	\$272,453	\$698,110
CBA Associate Dean	\$236,420	1.93						\$66,956		\$303,376
CBA Central Activity					\$1,100	0.04		\$361	\$12,604	\$14,065
CBA Dean	\$197,688	1.00			\$131,411	2.50		\$165,115	\$23,681	\$517,895
CBA Development					\$50,604	1.00	\$5,302	\$26,047	\$7,443	\$89,396
CBA EMBA							\$0		\$3,995	\$3,995
CBA-AD-Undergraduate	\$80,520	1.00			\$297,825	7.09	\$54,570	\$245,654	\$47,776	\$726,345
College of Business Admin									\$10,603	\$10,603
Information Technology					\$149,858	2.00		\$83,163	\$25,190	\$258,211
<b>College of E&amp;CS</b>	<b>\$302,028</b>	<b>2.00</b>	<b>\$7,425,979</b>	<b>96.27</b>	<b>\$1,229,488</b>	<b>22.76</b>	<b>\$359,972</b>	<b>\$4,101,382</b>	<b>\$435,936</b>	<b>\$13,854,785</b>
Civil Engineering			\$1,672,808	20.63	\$38,628	1.00	\$54,206	\$682,360	\$68,767	\$2,516,770
Coll of E and CS Deans Ofc	\$302,028	2.00			\$202,672	3.74	\$34,549	\$273,959	\$47,711	\$860,919
College of Engr and Comp Sci			\$13,525	0.17	\$654,562	9.49	\$35,586	\$341,831	\$99,311	\$1,144,815
Computer Science			\$1,980,512	24.11	\$63,466	1.54	\$40,531	\$936,885	\$61,274	\$3,082,667
Construction Management			\$440,619	6.10	\$37,356	1.00	\$15,278	\$229,047	\$6,117	\$728,416
E and CS CAD Ctr					\$0	0.03	\$67,667	\$201	\$45,701	\$113,569
E and CS Tech Shop									\$7,408	\$7,408
Electrical Engineering			\$1,585,641	20.72	\$52,430	1.90	\$33,556	\$751,148	\$27,107	\$2,449,882
Mechanical Engineering			\$1,732,875	24.55	\$39,562	1.00	\$67,966	\$801,475	\$42,432	\$2,684,311
MESA Engineering Program					\$140,812	3.06	\$10,634	\$84,475	\$16,493	\$252,414
STORC									\$13,615	\$13,615
<b>College of Education</b>	<b>\$408,243</b>	<b>2.47</b>	<b>\$9,221,437</b>	<b>132.91</b>	<b>\$1,122,298</b>	<b>23.07</b>	<b>\$187,783</b>	<b>\$5,115,262</b>	<b>\$468,880</b>	<b>\$16,523,904</b>
AERO-Std Support Office					\$303,083	5.82		\$222,198	\$11,678	\$536,959
Coll of Educ Deans Ofc	\$408,243	2.47	\$82,468	0.08	\$329,306	5.78		\$320,801	\$95,870	\$1,236,688
College of Education			\$61,914	0.50	\$54,133	1.00	\$40,289	\$53,352	\$97,125	\$306,814

**Academic Affairs**  
*Operating Fund Summary*  
**for 2016-17**

Program Center Department	MPP Salaries	MPP FTE	Faculty Salaries	Faculty FTE	Staff Salaries	Staff FTE	Student Asst Salaries	Benefits	Operating Expenses	1617 Expenses
Comm Council Center					\$37,263	0.88		\$29,844	\$1,336	\$68,443
Development Office-Educ									\$309	\$309
Graduate and Prof Stds in Edu			\$2,616,797	36.88	\$107,710	2.59	\$1,025	\$1,179,849	\$75,367	\$3,980,748
Independent Doctorate			\$429,267	4.55	\$66,825	1.59	\$70,029	\$200,708	\$56,676	\$823,504
Math Learning Skills Center			\$510,689	8.75	\$41,652	1.00	\$72,757	\$294,831	\$4,198	\$924,127
Teaching Credentials			\$2,696,135	35.99	\$94,323	2.00		\$1,230,437	\$82,164	\$4,103,059
Undergraduate Studies in Educ			\$2,824,168	46.16	\$88,004	2.43	\$3,682	\$1,583,242	\$44,156	\$4,543,253
<b>College of H&amp;HS</b>	<b>\$261,593</b>	<b>2.07</b>	<b>\$12,932,405</b>	<b>177.38</b>	<b>\$1,528,243</b>	<b>35.11</b>	<b>\$34,694</b>	<b>\$6,992,089</b>	<b>\$2,211,710</b>	<b>\$23,960,733</b>
CAPCR									\$45	\$45
Coll of H and HS Deans Ofc	\$261,593	1.83			\$359,216	6.17	\$5,951	\$315,705	\$44,399	\$986,864
College of H and HS	\$0	0.24	\$3,767	0.05	\$707	0.00	\$14,255	\$1,405	\$1,010,821	\$1,030,955
Criminal Justice			\$2,425,090	31.69	\$130,174	3.39		\$1,227,419	\$55,969	\$3,838,653
Doctorate of Physical Therapy			\$1,114,299	11.39	\$133,367	3.00	\$7,236	\$579,381	\$338,562	\$2,172,846
Kinesiology and Health Science			\$2,204,265	31.31	\$231,975	5.45		\$1,162,051	\$221,933	\$3,820,225
Nursing			\$2,210,672	35.12	\$281,954	7.84		\$1,421,965	\$319,687	\$4,234,278
Physical Therapy			\$0	0.00					\$68	\$68
Recreation Parks and Tourism			\$1,310,493	19.29	\$68,356	1.75	\$3,266	\$546,710	\$91,737	\$2,020,562
Social Work			\$2,746,875	35.37	\$182,065	4.50		\$1,384,293	\$61,119	\$4,374,353
Speech Path-Audio			\$916,942	13.14	\$140,428	3.00	\$3,985	\$353,159	\$67,370	\$1,481,884
<b>College of NS&amp;M</b>	<b>\$390,467</b>	<b>2.41</b>	<b>\$10,638,998</b>	<b>154.65</b>	<b>\$1,785,588</b>	<b>35.18</b>	<b>\$257,401</b>	<b>\$6,416,734</b>	<b>\$229,215</b>	<b>\$19,718,403</b>
Biological Sciences			\$2,865,799	44.43	\$482,774	10.64	\$45,504	\$1,819,461	\$117,926	\$5,331,464
Chemistry			\$1,874,590	28.81	\$402,172	7.71	\$36,452	\$1,172,486	\$132,952	\$3,618,651
Chemistry Labs									\$1,250	\$1,250
CMASE-NS and M					\$129,486	1.74	\$7,879	\$52,707	\$2,482	\$192,554
Coll of NSM Deans Ofc	\$390,467	2.41			\$140,810	3.11	\$12,133	\$226,624	\$15,833	\$785,867
College of NS and M			\$2,110	0.08	\$29,799	0.57	\$71,417	\$12,936	\$31,142	\$147,404
Ctr for Sci and Math Success									\$412	\$412
Ctr for STEM Excellence					\$64,998	1.00		\$30,995	\$4,391	\$100,384
Geography			\$920,766	12.19	\$44,124	1.00	\$7,752	\$502,940	\$19,878	\$1,495,460
Geol-Bio Motorpool									\$24,278	\$24,278
Geology			\$1,052,702	13.54	\$77,334	1.58	\$3,359	\$536,584	-\$103,275	\$1,566,704
Instr Com Support Center					\$32,267	0.50		\$19,725	\$820	\$52,812
Math and Sci Teacher Initiativ			\$4,520	0.02			\$5,708	\$98	\$9,846	\$20,172
Mathematics			\$2,773,371	39.01	\$79,783	2.00	\$32,945	\$1,292,531	\$36,236	\$4,214,865
NS and M Electronic Suppt Ctr					\$67,200	1.00		\$40,255	\$2,315	\$109,770
NS and M Equip Suppt Ctr					\$96,082	1.33		\$49,336	\$2,286	\$147,704
Physics and Astronomy			\$1,145,140	16.58	\$92,020	2.00	\$19,234	\$635,390	-\$71,610	\$1,820,174
Science Ed Equity					\$46,739	1.00	\$15,021	\$24,666	\$2,053	\$88,479
<b>College of SS&amp;IS</b>	<b>\$350,159</b>	<b>2.46</b>	<b>\$13,296,869</b>	<b>179.08</b>	<b>\$1,387,524</b>	<b>29.10</b>	<b>\$104,283</b>	<b>\$7,543,019</b>	<b>\$446,062</b>	<b>\$23,127,916</b>
Anthropology			\$1,588,701	20.94	\$233,456	4.87	\$5,896	\$936,563	\$33,535	\$2,798,150
Asian Studies			\$9,376	0.17				\$3,322	\$763	\$13,461
BATS Lab							\$28,138	\$137	\$28	\$28,303
Campaign Dev SS and IS									\$28	\$28
Coll of SSIS Deans Ofc	\$293,124	2.00			\$266,112	5.25	\$18,560	\$266,019	\$2,742	\$846,557
College of SS and IS	\$57,035	0.46	\$77,686	1.11	\$20,800	0.10	\$520	\$29,327	\$181,271	\$366,639
Economics			\$1,381,301	16.66	\$54,000	1.00	\$2,399	\$681,739	\$26,216	\$2,145,654
Environmental Studies			\$487,547	6.46	\$37,130	1.06		\$248,451	\$9,181	\$782,309

**Academic Affairs**  
*Operating Fund Summary*  
**for 2016-17**

Program Center Department	MPP Salaries	MPP FTE	Faculty Salaries	Faculty FTE	Staff Salaries	Staff FTE	Student Asst Salaries	Benefits	Operating Expenses	1617 Expenses
Ethnic Studies			\$1,140,651	16.06	\$46,043	1.00		\$591,200	\$2,838	\$1,780,733
Family Consumer Science			\$1,347,232	19.22	\$84,644	2.04	\$4,839	\$752,314	\$16,049	\$2,205,077
Full Circle Project									\$1,143	\$1,143
Gerontology			\$241,301	3.60	\$40,440	1.00		\$137,001	\$9,415	\$428,158
Government			\$1,914,833	26.08	\$80,502	1.92		\$998,447	\$16,041	\$3,009,823
Institute Social Research									\$83,320	\$83,320
Interdisciplinary Studies			\$29,984	0.59				\$2,430		\$32,413
Liberal Studies Program			\$24,512	0.50	\$105,666	1.90	\$3,484	\$53,116	\$11,434	\$198,213
Psychology			\$2,474,859	33.75	\$129,030	3.18	\$21,235	\$1,354,962	\$17,027	\$3,997,112
Public Policy and Admin			\$563,579	5.63	\$42,900	1.00		\$331,269	\$1,637	\$939,385
Social Sciences			\$5,515	0.10				\$1,954	\$333	\$7,802
Sociology			\$1,764,039	24.82	\$77,244	2.00	\$3,351	\$979,894	\$18,259	\$2,842,787
SS and IS ITC Shop					\$139,432	2.00	\$15,861	\$65,646	\$7,922	\$228,861
Womens Studies			\$245,752	3.37	\$30,125	0.79		\$109,228	\$6,881	\$391,986
<b>Faculty Senate</b>			<b>\$5,000</b>	<b>0.06</b>	<b>\$64,692</b>	<b>1.36</b>	<b>\$5,577</b>	<b>\$36,680</b>	<b>\$34,635</b>	<b>\$146,584</b>
Faculty Senate			\$5,000	0.06	\$64,692	1.36	\$5,577	\$36,680	\$34,635	\$146,584
<b>Library</b>	<b>\$331,338</b>	<b>2.76</b>	<b>\$2,112,317</b>	<b>21.44</b>	<b>\$1,388,232</b>	<b>27.10</b>	<b>\$407,399</b>	<b>\$1,912,493</b>	<b>\$1,726,449</b>	<b>\$7,878,230</b>
Library	\$331,338	2.76	\$2,112,317	21.44	\$1,388,232	27.10	\$407,399	\$1,912,493	\$1,518,851	\$7,670,631
Library-Circulation									\$207,599	\$207,599
<b>VP's Office - Acad Affairs</b>	<b>\$1,654,194</b>	<b>11.94</b>	<b>\$578,511</b>	<b>6.83</b>	<b>\$3,096,840</b>	<b>60.26</b>	<b>\$163,330</b>	<b>\$2,807,548</b>	<b>\$1,042,769</b>	<b>\$9,343,193</b>
Academic Affairs Instructional	\$166,548	1.00	\$119,747	1.50			\$5,167	\$70,278	\$462,484	\$824,223
ACE			\$5,175	0.06				\$75	-\$445	\$4,805
Air Force ROTC					\$45,804	1.00	\$3,493	\$32,884	\$6,590	\$88,770
AIT	\$85,680	1.00			\$355,022	5.62	\$18,279	\$222,872	\$25,980	\$707,832
Army ROTC					\$42,135	1.05	\$2,992	\$36,801	\$8,564	\$90,492
Assessment-Acad Affairs			\$23,047	0.29			\$21,938	\$382	\$5,995	\$51,362
ATCS	\$26,111	0.15			\$89,059	1.94	\$12,505	\$68,639	\$21,979	\$218,293
Center for Teach and Learn			\$117,000	1.00	\$114,708	2.73		\$125,064	\$308	\$357,080
Community Engagement Ctr			\$94,651	0.89	\$86,870	1.79	\$5,383	\$92,728	\$16,377	\$296,008
Creative and Production Svcs	\$94,248	1.00			\$348,089	5.00	\$9,162	\$261,171	\$11,181	\$723,851
Distance and Distributed Educ					\$15,409	0.25	\$4,072	\$10,605	\$69	\$30,156
Early Assessment-Acad Prep			-\$8,656	-0.08	\$43,360	1.00	\$872	\$35,710	\$6,532	\$77,817
Externally Sponsored Projects									\$12,123	\$12,123
Freshman Programs			\$0	0.00	\$58,939	1.37	\$44,112	\$37,277	\$11,349	\$151,677
Global Education	\$149,857	1.01	\$2,272	0.00	\$339,672	6.78	\$27,622	\$282,168	\$99,777	\$901,368
Graduate Studies	-\$12,512	0.09	\$32,720	0.24	\$597,843	12.88	\$0	\$439,305	\$30,032	\$1,087,387
Honors Program			\$1,725	0.02	\$31,088	2.23	\$1,470	\$13,982	\$23,896	\$72,162
iWEST	\$13,523	0.08	\$859	0.02	\$4,856	0.11		\$9,030	\$7,866	\$36,135
McNair									\$8,944	\$8,944
Office of Research Affairs	\$243,516	2.00	\$0	0.00	\$587,865	9.88		\$465,812	\$30,806	\$1,327,999
Program Review			\$17,624	0.08	\$1,000	0.01		\$270	\$732	\$19,627
Research and Incentive Funds			\$148,833	2.65	\$20,313	0.25	\$1,644	\$493	\$129,509	\$300,792
VP for Acad Affairs	\$887,224	5.62	\$23,514	0.15	\$314,808	6.38	\$4,622	\$602,000	\$122,122	\$1,954,290
<b>Grand Total</b>	<b>\$4,651,490</b>	<b>33.25</b>	<b>\$82,325,278</b>	<b>1114.69</b>	<b>\$14,498,749</b>	<b>296.30</b>	<b>\$2,033,727</b>	<b>\$49,809,854</b>	<b>\$7,865,498</b>	<b>\$161,184,596</b>

## 2016-17 Student Fees

Student Fees		Fee Level <sup>3</sup>		2016-17 Actuals		6/30/2017
		Min	Max	Revenue <sup>1</sup>	Expense	Fund Equity <sup>2</sup>
<b>Academic Affairs</b>						
<b>Vice President's Office</b>				<b>\$47,010</b>	<b>(\$82,356)</b>	<b>\$75,712</b>
MC002	ACE Administrative Fee	\$10	\$10	\$11,596	(\$50,842)	\$4,400
MC005	Transcript Evaluation Fee	\$50	\$50	\$4,310	(\$15,966)	\$10,019
MC009	Post Bac Grad Services Fee	\$28	\$28	\$8,904	(\$81)	\$22,563
TS024	Thesis Project Services	\$60	\$60	\$22,200	(\$15,467)	\$38,729
<b>College of Arts &amp; Letters</b>				<b>\$379,553</b>	<b>(\$275,059)</b>	<b>\$489,655</b>
MC006	Photography Equipment Usage Fee	\$25	\$25	\$3,200	(\$844)	\$5,182
MC007	Photography Inkjet Printing Fee	\$50	\$50	\$20,400	(\$15,365)	\$11,260
MC008	3D Model Fabrication Fee	\$25	\$50			\$249
MS001	Jewelry Course Fee	\$25	\$35	\$3,050	(\$3,079)	\$935
MS002	Ceramics Course Fees	\$23	\$27	\$4,300	(\$3,875)	\$442
MS003	Studio Art Fees	\$40	\$65	\$17,386	(\$15,943)	\$4,626
MS005	Printmaking/Adv PM Course Fee	\$17	\$40	\$1,220	(\$945)	\$295
MS007	Excep Childhood Art Course Fee	\$13	\$13		(\$1)	\$30
MS008	Electronic Art Course Fees	\$17	\$25	\$3,882	(\$5,164)	\$98
MS011	Art Sculpture Course Fee	\$45	\$45	\$9,345	(\$8,055)	\$6,330
MS023	Graphic Design 10 Course Fee	\$32	\$32	\$6,416	(\$6,174)	\$1,859
MS024	Graphic Design Genl Course Fee	\$5	\$5	\$1,995	(\$1,497)	\$1,142
MS025	Interior Design Gen Course Fee	\$10	\$50	\$9,172	(\$9,015)	\$511
MS026	Photography Lab Course Fee	\$15	\$45	\$16,160	(\$17,725)	\$371
MS035	Art 162 - Alt Photo Process Fee	\$0	\$0		(\$492)	
MS041	Coms-Audio/Video Lab Usage Fee	\$35	\$35	\$9,765		\$21,922
TS005	Art 133 - Art & the Child	\$20	\$20	\$3,730	(\$3,360)	\$2,116
TS023	Theater 115/115A	\$12	\$12	\$504	(\$284)	\$628
TS031	Foreign Language Profic Requir	\$5	\$5	\$2,490	(\$2,149)	\$5,242
TS039	Music Service Fee	\$20	\$40	\$68,956	(\$51,414)	\$124,058
TS043	Grad Writing Asses Req	\$25	\$25	\$197,583	(\$129,677)	\$302,358
<b>College of Business Administration</b>				<b>\$1,985</b>	<b>(\$146)</b>	<b>\$2,982</b>
TS032	MIS Testing	\$5	\$5	\$1,985	(\$146)	\$2,982
<b>College of Engineering &amp; Computer Science</b>				<b>\$34,433</b>	<b>(\$21,430)</b>	<b>\$33,165</b>
MS049	ENGR 45-Engr Materials Lab Fee	\$15	\$15	\$2,265	(\$3,739)	\$456
TS035	EEE 108L Electronics I	\$0	\$0			\$718
TS047	Mech Engin ME 37 Manufact Proc	\$38	\$38	\$12,825	(\$7,204)	\$11,135
TS051	CPE 064 Intro to Logic Design	\$12	\$12	\$2,063	(\$1,577)	\$2,106
TS052	EEE 117 Network Analysis	\$50	\$50	\$7,080		\$11,932
TS056	EEE 192/193 Senior Design	\$50	\$50	\$10,200	(\$8,910)	\$6,817
<b>College of Education</b>				<b>\$13,200</b>	<b>(\$13,256)</b>	<b>\$26,396</b>
MS013	Ed Leader Off Campus Course Fee	\$150	\$150			\$345
MS022	Edu Distance Learning Fee	\$40	\$40	\$13,200	(\$13,256)	\$26,051
<b>College of Health &amp; Human Services</b>				<b>\$117,764</b>	<b>(\$103,111)</b>	<b>\$176,213</b>
MC003	Nursing Supplemental App Fee	\$35	\$35	\$27,615	(\$21,610)	\$89,839
MS015	Nursing 143 Course Fee	\$90	\$90	\$13,410	(\$1,512)	\$35,522
MS040	RPTA 34 Outdoor Rec Course Fee	\$35	\$35	\$6,545	(\$4,456)	\$5,769
MS043	Physical Therapy Lab Fee	\$8	\$8	\$1,920		\$7,844
MS044	Phys Ther Clinical Practicum	\$0	\$0			\$1,044
MS046	KINS Athl Training Course Fee	\$5	\$5	\$1,905	(\$1,735)	\$113
MS047	KINS-Exercise Science Lab Fee	\$20	\$25	\$14,561	(\$11,783)	\$9,837
MS048	KINS-Activity Fee	\$2	\$2	\$3,022	(\$2,724)	\$1,060
TS030	Nurs Skills Lab Fee	\$90	\$90	\$41,715	(\$47,718)	\$24,357
TS057	Kins 11 Basic Windsurfing	\$55	\$55	\$825	(\$1,320)	\$195
TS058	Kins 12 Water Skiing	\$65	\$65	\$3,250	(\$5,525)	\$195
TS059	Kins 9 Beginning Sailing	\$55	\$55	\$1,456	(\$2,365)	\$163
TS060	Kins 14 Basic Rowing	\$55	\$55	\$1,045	(\$1,760)	\$220
TS061	Kins 10 Intermediate Sailing	\$55	\$55	\$495	(\$605)	\$55
<b>College of Natural Sciences &amp; Mathematics</b>				<b>\$215,909</b>	<b>(\$205,536)</b>	<b>\$96,773</b>
MS016	Human Anat/Phys I Course Fee	\$5	\$5	\$3,496	(\$5,123)	\$333
MS017	Human Anat/Phys II Course Fee	\$5	\$5	\$2,038	(\$2,291)	(\$84)

## 2016-17 Student Fees

Student Fees		Fee Level <sup>3</sup>		Per Student	2016-17 Actuals		6/30/2017
		Min	Max		Revenue <sup>1</sup>	Expense	Fund Equity <sup>2</sup>
MS018	Chemistry Labs Course Fee	\$18	\$30		\$54,859	(\$51,905)	\$9,124
MS028	Biology 221A 221B	\$15	\$25		\$445	(\$438)	\$9
MS029	Biology 299 - Course Fee	\$10	\$10		\$464	(\$326)	\$682
MS032	Bio 150 - Forensic Biology	\$25	\$25		\$1,275	(\$902)	\$253
MS034	Art 134 - Interdisc Art Ed Fee	\$30	\$30				\$227
TS006	Bio Science Field Trip Fees	\$10	\$25		\$7,500	(\$3,917)	\$10,597
TS007	Biology 1215L22	\$10	\$20		\$15,761	(\$10,422)	\$4,967
TS008	Bio 31/131	\$10	\$10		\$6,483	(\$4,821)	\$9,442
TS010	Bio 107/108	\$10	\$10		\$1,315	(\$932)	\$529
TS012	Bio 121	\$50	\$50		\$950	(\$988)	\$24
TS013	Bio 122/123/124	\$5	\$10		\$2,686	(\$2,976)	\$678
TS016	Bio 139/144/149B/156	\$10	\$15		\$11,008	(\$13,243)	(\$235)
TS017	Bio 152	\$0	\$0				\$243
TS018	Bio 157/172	\$0	\$0				\$116
TS019	Bio 181	\$50	\$50		\$3,435	(\$2,386)	\$1,339
TS020	Bio 184	\$20	\$20		\$6,550	(\$6,541)	\$984
TS021	Bio 198B/199	\$15	\$15		\$1,527	(\$1,243)	\$1,505
TS022	Medical Mycology	\$50	\$50			(\$293)	\$117
TS027	Geology Field Trip	\$10	\$200		\$85,842	(\$87,972)	\$51,295
TS038	Laboratory Breakage	\$5	\$15		\$7,771	(\$8,338)	\$2,444
TS046	Geo 192 Field Trip	\$12	\$80		\$2,506	(\$475)	\$2,184
<b>College of Social Sciences &amp; Interdisciplinary Studies</b>					<b>\$10,234</b>	<b>(\$8,791)</b>	<b>\$4,954</b>
MS039	Psych Animal Lab Fee	\$15	\$15		\$780	(\$815)	\$26
MS045	ENVS Field Trip Fees	\$10	\$25		\$2,889	(\$4,098)	\$1,911
MS050	FACS 11-Food Lab Fee	\$25	\$25		\$4,675	(\$3,878)	\$1,126
MS051	Arch Field School Fee-ANTH195	\$25	\$25		\$1,890		\$1,890
<b>Total</b>					<b>\$820,088</b>	<b>(\$709,684)</b>	<b>\$905,849</b>

**Notes:**

1 Prior year revenue includes allowance for uncollectibles posted to global dept ID's

2 Fund equity (aka retained earnings) reflects net worth and does NOT equal cash (includes receivables and payables); equity is POST-CLOSE (as of 7/01/2017) so net revenue and expense from 2016-17 are reflected in fund equity

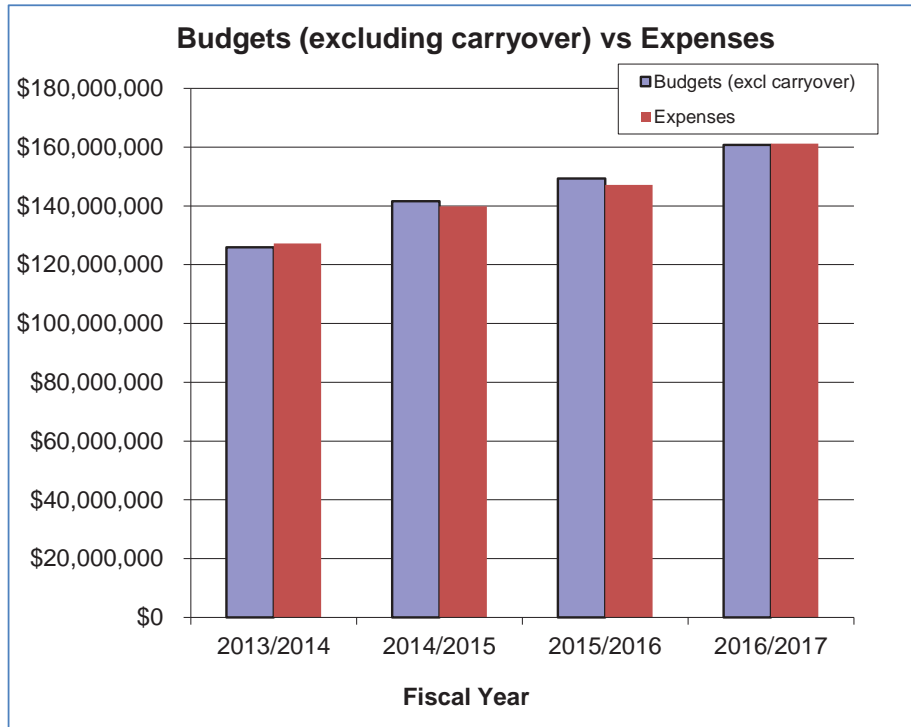
3 Fee level information provided by Gina Curry, Assoc. VP for Financial Services.

Program center determined by dept ID used for majority of transactions

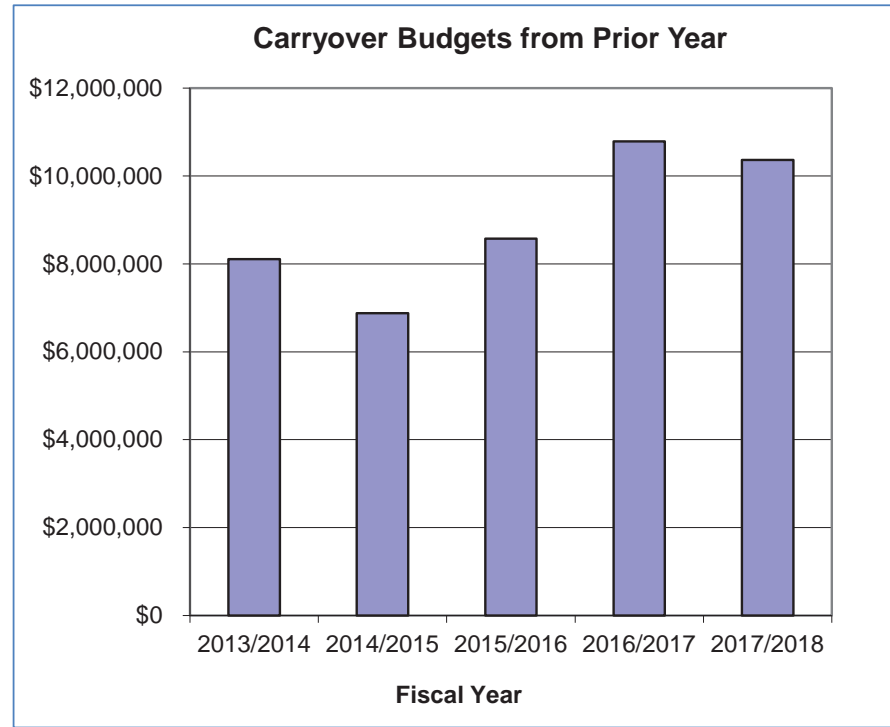
The natural accounting values for revenues and fund equity are credits, while expense normally appears as a debit.

These values have been reversed for the purpose of this report.

**General Operating Fund Multi-Year Summary**  
**Academic Affairs**  
**Budgets and Expenditures**



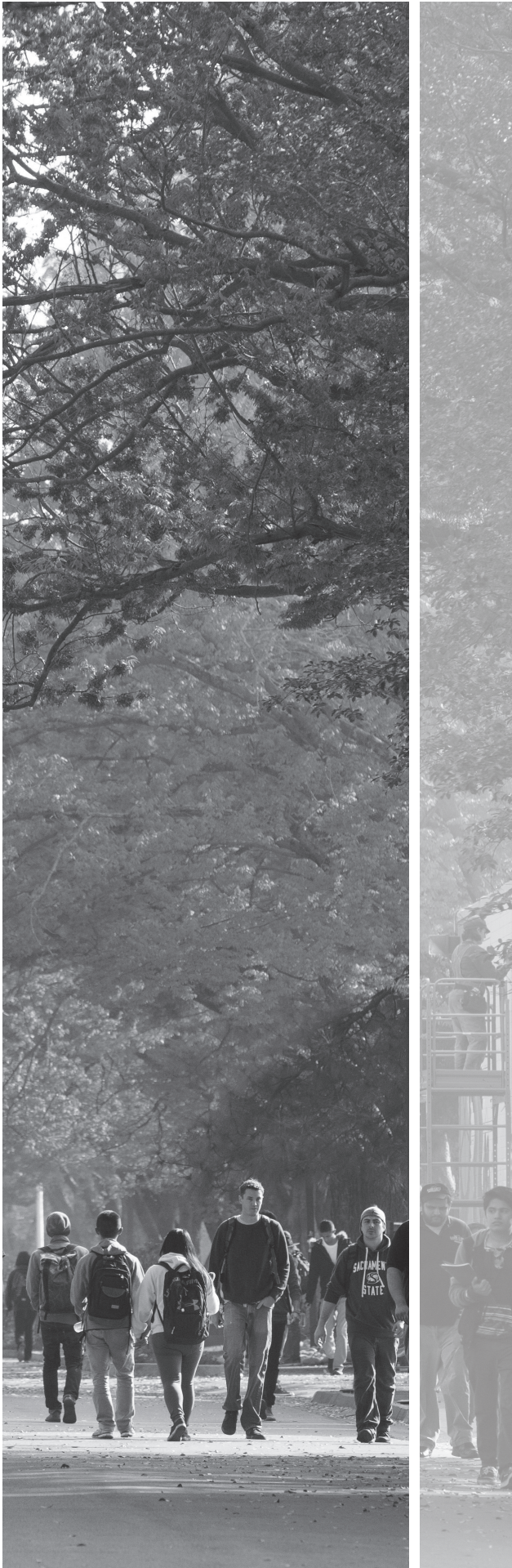
Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2013/2014	%	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018
Prior Year Carryover	6,632,996	94%	6,237,009	124%	7,735,835	127%	9,853,604	92%	9,080,445
Prior Year Encumbrances	1,476,786	44%	643,046	131%	839,680	111%	934,644	138%	1,286,426
Initial Baseline	82,462,089	108%	88,791,301	108%	95,466,950	101%	96,051,529	109%	104,872,823
Misc Budget Entries	43,501,880	121%	52,771,423	102%	53,919,647	120%	64,755,268		
Year End Budget	134,073,749	111%	148,442,778	106%	157,962,112	109%	171,595,045		
Year End Expenditures	(127,202,257)	110%	(139,867,264)	105%	(147,170,115)	110%	(161,228,174)		
Year End Encumbrances	(634,483)	132%	(839,680)	112%	(938,394)	137%	(1,286,426)		
Budget Balance Available	6,237,009	124%	7,735,835	127%	9,853,603	92%	9,080,445		





## 8. 2016-17 OPERATING FUND – ADMINISTRATION & BUSINESS AFFAIRS

# Administration and Business Affairs

## Operating Fund Summary

for 2016-17

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$1,751,096</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$16,075,903
Prior Year Encumbrance Allocations		\$1,300,874
One-Time Allocations from University Reserves		\$239,853
Centrally Funded Compensation Increases		\$495,280
CO Cash Posting Orders		\$3,268
Release Time		\$0
Benefits Allocations		\$10,402,768
Miscellaneous Budget Transfers		(\$262,116)
Revenue from Various Sources		\$8,617,444
<b>Total Sources (Budget)</b>		<b>\$36,873,273</b>

<b>Uses (Expenditures) by Program Center</b>		
Administrative Services	8.32	\$1,150,925
Budget Planning and Admin	5.03	\$501,606
Facilities Services	162.49	\$16,368,632
Financial Services	55.50	\$5,437,635
Public Safety	39.73	\$5,530,721
Risk Management Services	9.11	\$1,170,550
Transport and Support Services	12.00	\$2,187,578
VP's Office - ABA	6.18	\$1,649,773
<b>Total Uses (Expenditures) by Program Center</b>	<b>298.36</b>	<b>\$33,997,420</b>

<b>Uses (Expenditures) by Expense Type</b>		
MPP Salaries	35.07	\$3,502,103
Staff Salaries	263.29	\$13,601,854
Student Asst Salaries		\$600,602
Benefits		\$10,402,773
Operating Expenses		\$5,890,089
<b>Total Uses (Expenditures) by Expense Type</b>	<b>298.36</b>	<b>\$33,997,420</b>

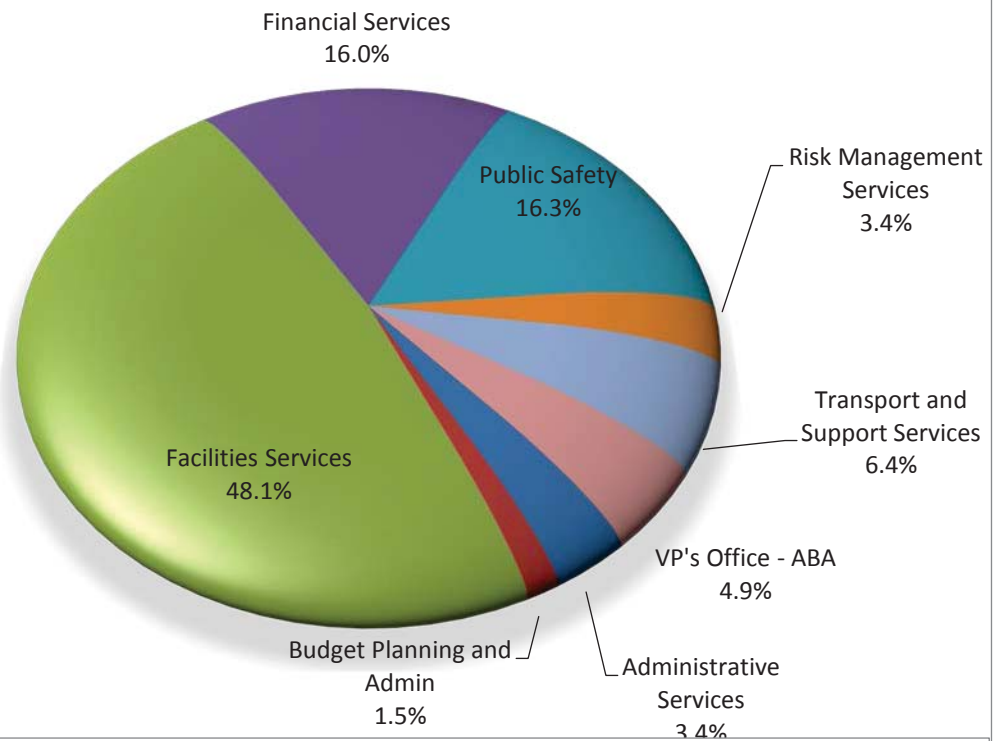
<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$1,751,096
Total Sources (Budget)		\$36,873,273
Total Uses (Expenses)		(\$33,997,420)
Year-End Encumbrances		(\$1,004,038)
<b>Budget Balance Available</b>		<b>\$3,622,911</b>

# Administration and Business Affairs

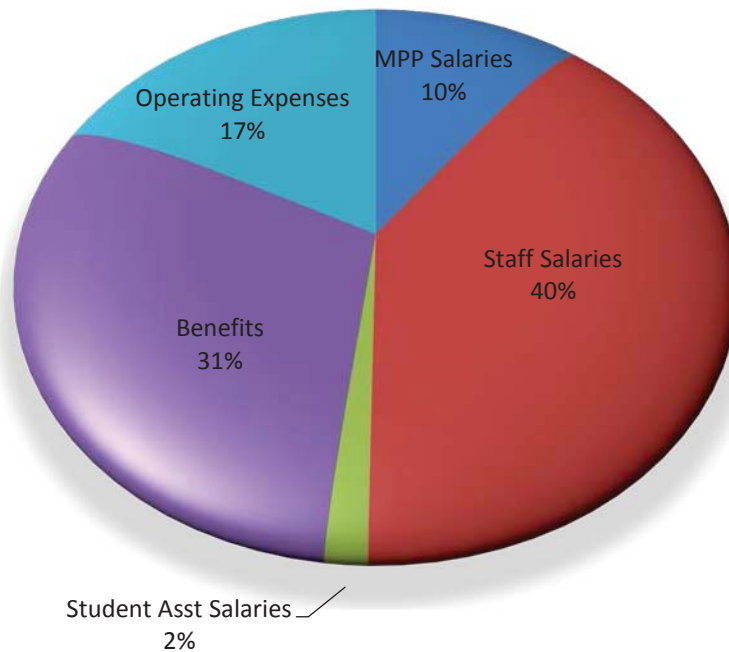
*Operating Fund Summary*

**for 2016-17**

## 16-17 Uses (Expenditures) by Program Center



## 16-17 Uses (Expenditures) by Expense Type



# Administration and Business Affairs

Operating Fund Summary

for 2016-17

Program Center Department	MPP Salaries	MPP FTE	Staff Salaries	Staff FTE	Student Asst Salaries	Benefits	Operating Expenses	1617 Expenses
<b>Administrative Services</b>	<b>\$290,367</b>	<b>2.73</b>	<b>\$286,368</b>	<b>5.59</b>	<b>\$2,325</b>	<b>\$317,439</b>	<b>\$254,426</b>	<b>\$1,150,925</b>
Business and Admin Svcs	\$203,331	1.73	\$80,182	1.51		\$140,290	\$33,890	\$457,693
Space Management	\$87,036	1.00	\$206,186	4.08	\$2,325	\$177,149	\$220,537	\$693,233
<b>Budget Planning and Admin</b>	<b>\$106,819</b>	<b>1.00</b>	<b>\$207,948</b>	<b>4.03</b>		<b>\$171,440</b>	<b>\$15,400</b>	<b>\$501,606</b>
Budget Planning and Admin	\$106,819	1.00	\$207,948	4.03		\$171,440	\$15,400	\$501,606
<b>Facilities Services</b>	<b>\$1,125,222</b>	<b>13.03</b>	<b>\$7,351,254</b>	<b>149.46</b>	<b>\$143,927</b>	<b>\$5,388,271</b>	<b>\$2,359,959</b>	<b>\$16,368,632</b>
Bldg Trades Electrical							\$2,623	\$2,623
Bldg Trades Lockshop							\$128,648	\$128,648
Bldg Trades Metal							\$8,282	\$8,282
Bldg Trades MultiCraft							\$87,979	\$87,979
Bldg Trades Paint							\$26,272	\$26,272
Bldg Trades Plumbing							\$12,750	\$12,750
Building Maintenance Trades	\$91,116	1.00	\$2,194,319	30.54		\$1,242,658	-\$107,043	\$3,421,050
Campus Conservation	\$44,753	0.54	\$192,299	3.97		\$141,395	\$10,669	\$389,115
Custodial Services	\$148,668	2.00	\$2,375,908	65.30		\$1,919,051	\$523,173	\$4,966,801
Customer Service Center	\$186,261	2.96	\$143,055	3.97		\$206,395	\$4,556	\$540,266
Energy Management			\$6,936	0.08		\$4,275	\$261	\$11,472
Engineering Services	\$90,516	1.00	\$1,069,761	14.71		\$681,710	\$8,389	\$1,850,376
Fac Mgmt-Cap Outlay							\$76,416	\$76,416
Facilities Planning	\$71,662	0.67	\$32,962	0.50		\$57,605	\$1,198	\$163,427
Facilities Services	\$476,114	4.86	\$423,288	10.41	\$143,927	\$467,342	\$295,210	\$1,805,880
FM Work Orders							\$289,307	\$289,307
FM-Campus Support							\$274,845	\$274,845
Grounds Maintenance	\$16,133	0.01	\$710,762	16.98		\$534,790	\$206,966	\$1,468,650
Hornet Stadium-FM							\$0	\$0
Improve Univ Facilities							-\$4,557	-\$4,557
IRT Chargeback							\$7,554	\$7,554
Maintenance Contract							\$287,342	\$287,342
Special Repair							\$47,257	\$47,257
Transportation Maintenance			\$201,965	3.00		\$133,050	\$171,862	\$506,877
Utility-Hazwaste							\$0	\$0
<b>Financial Services</b>	<b>\$670,031</b>	<b>6.46</b>	<b>\$2,431,199</b>	<b>49.04</b>	<b>\$55,810</b>	<b>\$1,841,228</b>	<b>\$439,367</b>	<b>\$5,437,635</b>
Accounting Services	\$217,632	2.00	\$600,359	10.30		\$460,010	\$28,735	\$1,306,736
Accounts Payable	\$27,500	0.46	\$316,784	7.19		\$204,689	\$27,398	\$576,372
Bursars Financial Processing							\$36,483	\$36,483
Bursars Office	\$161,427	2.00	\$574,093	12.56	\$11,070	\$511,231	\$180,734	\$1,438,554
Financial Services	\$138,312	1.00	\$61,225	1.30		\$105,527	\$13,726	\$318,790
Procurement Services	\$125,160	1.00	\$580,713	10.22	\$10,701	\$360,183	\$66,236	\$1,142,993
Receiving and Shipping			\$212,199	5.56		\$142,221	\$28,671	\$383,091
Ticket Office			\$85,825	1.91	\$34,039	\$57,366	\$57,384	\$234,615
<b>Public Safety</b>	<b>\$500,165</b>	<b>4.52</b>	<b>\$2,323,197</b>	<b>35.21</b>	<b>\$365,811</b>	<b>\$1,693,732</b>	<b>\$647,817</b>	<b>\$5,530,721</b>
Public Safety	\$500,165	4.52	\$2,304,904	34.75	\$15,079	\$1,681,773	\$553,680	\$5,055,599
Public Safety Cadet Program					\$350,732	\$1,220	\$5,065	\$357,017
Security and Administration			\$18,293	0.46		\$10,738	\$89,073	\$118,105
<b>Risk Management Services</b>	<b>\$316,243</b>	<b>3.41</b>	<b>\$378,221</b>	<b>5.70</b>	<b>\$3,177</b>	<b>\$388,545</b>	<b>\$84,364</b>	<b>\$1,170,550</b>
Risk Management Services	\$316,243	3.41	\$378,221	5.70	\$3,177	\$388,545	\$84,364	\$1,170,550
<b>Transport and Support Svcs</b>	<b>\$71,853</b>	<b>1.05</b>	<b>\$425,655</b>	<b>10.95</b>	<b>\$17,997</b>	<b>\$336,338</b>	<b>\$1,335,734</b>	<b>\$2,187,578</b>
Mail Services	\$71,853	1.05	\$190,827	4.79	\$17,997	\$151,806	\$532,751	\$965,233
Reprographic Services			\$234,828	6.16		\$184,533	\$802,983	\$1,222,344
<b>VP's Office - ABA</b>	<b>\$421,403</b>	<b>2.87</b>	<b>\$198,013</b>	<b>3.31</b>	<b>\$11,556</b>	<b>\$265,781</b>	<b>\$753,020</b>	<b>\$1,649,773</b>
Audit and Consulting Services	\$109,032	1.00	\$60,014	0.82	\$2,690	\$90,215	\$48,066	\$310,016

## Administration and Business Affairs

*Operating Fund Summary*

**for 2016-17**

Program Center Department	MPP Salaries	MPP FTE	Staff Salaries	Staff FTE	Student Asst Salaries	Benefits	Operating Expenses	1617 Expenses
CO Obligations						\$6	\$625,042	\$625,048
Space Rental							\$19,661	\$19,661
Vice President for Admin	\$312,371	1.87	\$137,999	2.50	\$8,867	\$175,560	\$60,252	\$695,049
<b>Grand Total</b>	<b>\$3,502,103</b>	<b>35.07</b>	<b>\$13,601,854</b>	<b>263.29</b>	<b>\$600,602</b>	<b>\$10,402,773</b>	<b>\$5,890,089</b>	<b>\$33,997,420</b>

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs.

Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

## 2016-17 Student Fees

Student Fees		Fee Level <sup>3</sup> Min	Per Student Max	2016-17 Actuals Revenue <sup>1</sup>	Expense	6/30/2017 Fund Equity <sup>2</sup>
<b>Administration &amp; Business Affairs</b>						
<b>Financial Services</b>				<b>\$38,258</b>	<b>(\$38,300)</b>	<b>\$6,757</b>
MS030	Re-Enrollment Fee	\$100	\$100	\$38,258	(\$38,300)	\$6,757
<b>Public Safety</b>				<b>\$28,278</b>	<b>(\$33,855)</b>	<b>\$47,949</b>
MC004	Public Safety Service Fees	\$5	\$260	\$28,278	(\$33,855)	\$47,949
<b>Vice President's Office</b>				<b>\$0</b>	<b>\$0</b>	<b>\$1,396</b>
MS031	Student Profess Liability Ins	\$20	\$20			\$1,396
<b>Total</b>				<b>\$66,535</b>	<b>(\$72,155)</b>	<b>\$56,103</b>

**Notes:**

1 Prior year revenue includes allowance for uncollectibles posted to global dept ID's

2 Fund equity (aka retained earnings) reflects net worth and does NOT equal cash (includes receivables and payables); equity is POST-CLOSE (as of 7/01/2017) so net revenue and expense from 2016-17 are reflected in fund equity

3 Fee level information provided by Gina Curry, Assoc. VP for Financial Services.

Program center determined by dept ID used for majority of transactions

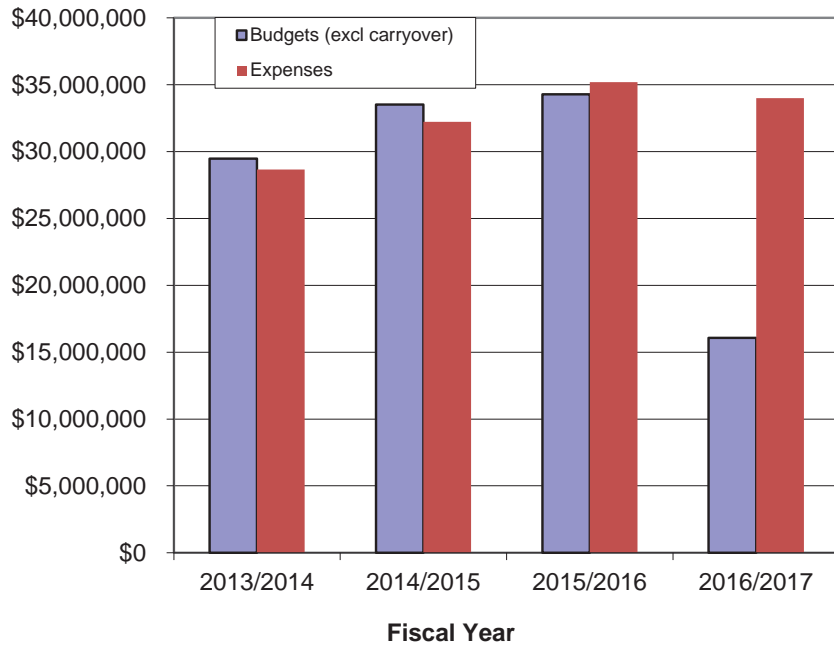
The natural accounting values for revenues and fund equity are credits, while expense normally appears as a debit.

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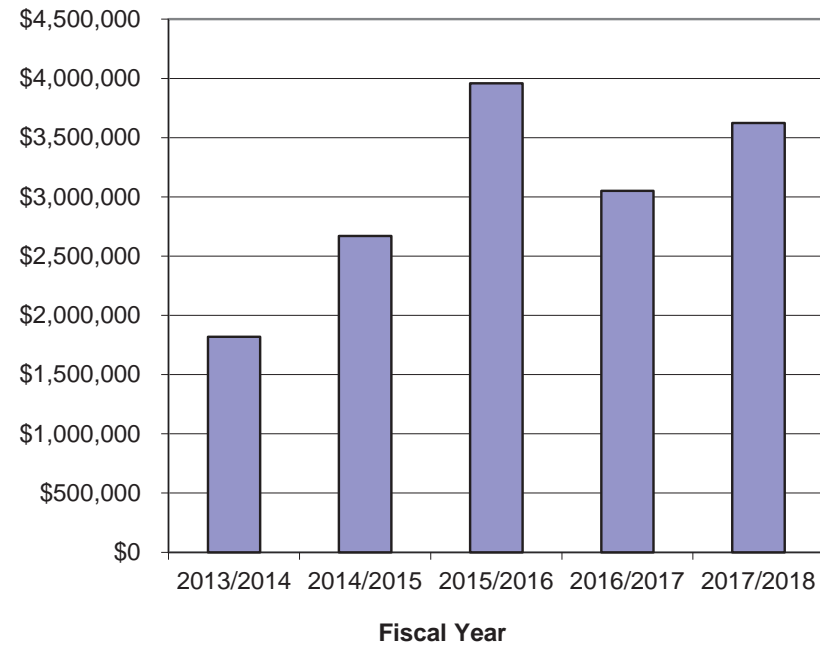
**General Operating Fund Multi-Year Summary**  
**Administration and Business Affairs**  
**Budgets and Expenditures**

**Budgets (excluding carryover) vs Expenses**



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.

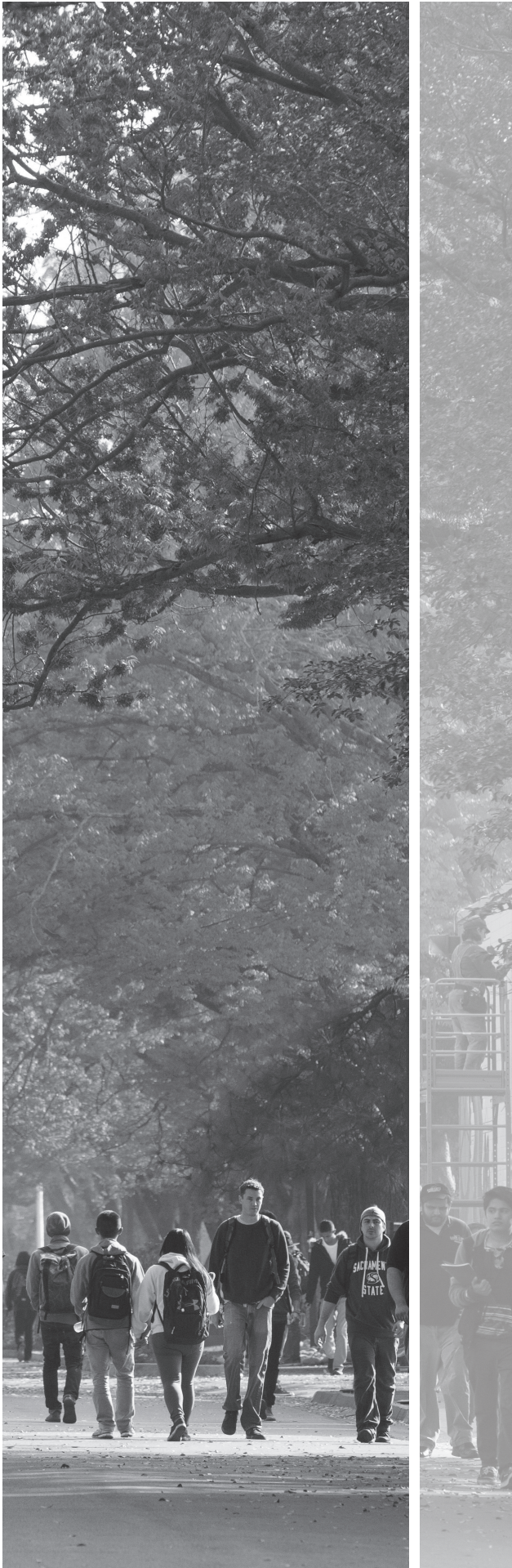
**Carryover Budgets from Prior Year**



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2013/2014	%	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018
Prior Year Carryover	45,149	4698%	2,121,293	153%	3,243,407	54%	1,751,096	207%	3,622,911
Prior Year Encumbrances	1,772,941	31%	547,946	131%	716,112	182%	1,300,874	77%	1,004,038
Initial Baseline	13,832,847	109%	15,033,093	105%	15,775,901	102%	16,075,903	105%	16,835,363
Misc Budget Entries	15,640,768	118%	18,471,656	100%	18,515,559	105%	19,496,496		
Year End Budget	31,291,705	116%	36,173,987	106%	38,250,979	101%	38,624,369		
Year End Expenditures	(28,662,961)	112%	(32,214,468)	109%	(35,199,009)	97%	(33,997,420)		
Year End Encumbrances	(507,452)	141%	(716,112)	182%	(1,300,874)	77%	(1,004,038)		
Budget Balance Available	2,121,293	153%	3,243,407	54%	1,751,096	207%	3,622,911		





## 9. 2016-17 OPERATING FUND – ATHLETICS

# Athletics

*Operating Fund Summary*

## for 2015-16

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>(\$87)</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$3,124,619
Prior Year Encumbrance Allocations		\$87
One-Time Allocations from University Reserves		\$0
Centrally Funded Compensation Increases		\$203,472
Benefits Allocations		\$2,906,750
Miscellaneous Budget Transfers		\$2,043,183
Revenue from Various Sources		\$216,229
<b>Total Sources (Budget)</b>		<b>\$8,494,341</b>

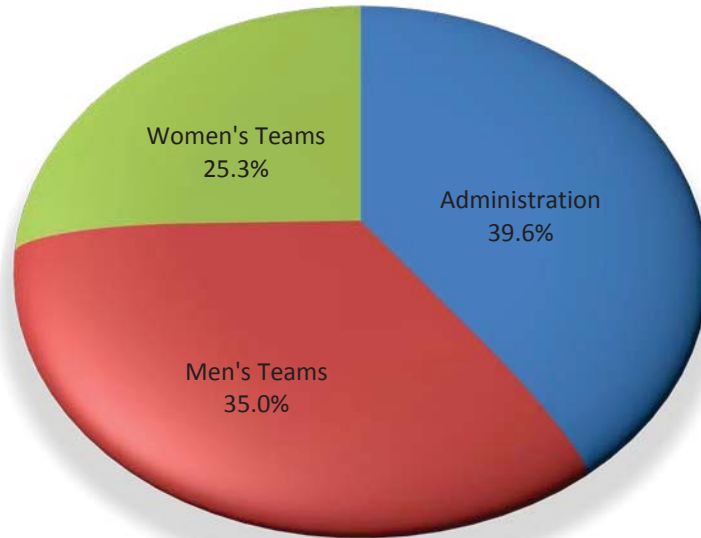
<b>Uses (Expenditures) by Program Center</b>		
Administration	38.46	\$3,364,715
Men's Teams	26.12	\$2,973,067
Women's Teams	21.20	\$2,151,472
<b>Total Uses (Expenditures) by Program Center</b>	<b>85.78</b>	<b>\$8,489,254</b>

<b>Uses (Expenditures) by Expense Type</b>		
MPP Salaries	11.49	\$1,290,639
Faculty Salaries	42.10	\$2,717,175
Staff Salaries	32.19	\$1,337,852
Student Asst Salaries		\$183,523
Benefits		\$2,906,750
Operating Expenses		\$53,315
<b>Total Uses (Expenditures) by Expense Type</b>	<b>85.78</b>	<b>\$8,489,254</b>

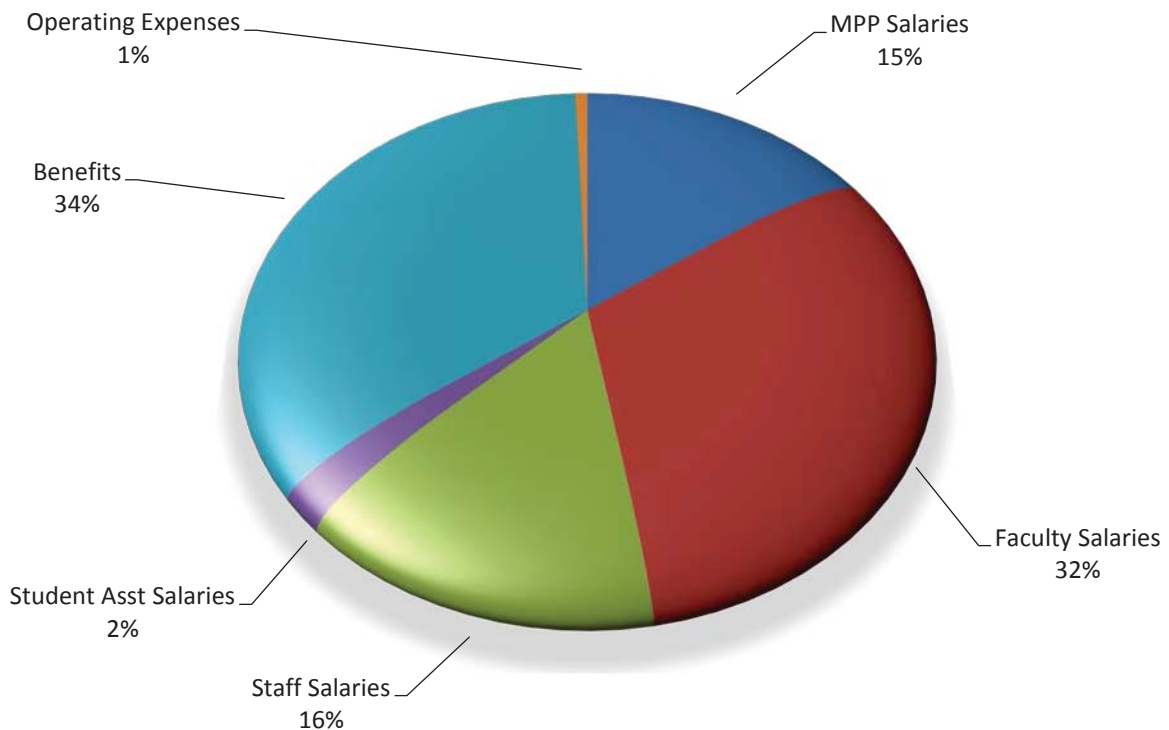
<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		(\$87)
Total Sources (Budget)		\$8,494,341
Total Uses (Expenses)		(\$8,489,254)
Year-End Encumbrances		(\$5,000)
<b>Budget Balance Available</b>		<b>(\$0)</b>

**Athletics**  
*Operating Fund Summary*  
**for 2015-16**

**16-17 Uses (Expenditures) by Program Center**



**16-17 Uses (Expenditures) by Expense Type**



**Athletics**  
*Operating Fund Summary*  
**for 2016-17**

Program Center Department	MPP Salaries	MPP FTE	Faculty Salaries	Faculty FTE	Staff Salaries	Staff FTE	Student Asst Salaries	Benefits	Operating Expenses	1617 Expenses
<b>Administration</b>	<b>\$616,665</b>	<b>6.49</b>	<b>\$200,024</b>	<b>3.16</b>	<b>\$1,243,369</b>	<b>28.81</b>	<b>\$183,523</b>	<b>\$1,076,622</b>	<b>\$44,512</b>	<b>\$3,364,715</b>
Athletics	\$469,161	4.49	\$4,758	0.09	\$342,093	7.22	\$44,989	\$438,016	\$8,578	\$1,307,595
Athletics Academic Adv					\$55,594	1.46	\$23,205	\$30,121		\$108,920
Athletics Marketing-Promo					\$91,147	2.10	\$17,361	\$46,783		\$155,291
Athletics Tickets					\$44,590	1.12	\$11,015	\$15,869		\$71,474
Events Manager					\$101,575	3.06	\$33,887	\$40,586	\$34,960	\$211,007
Green Army					\$23,798	0.75		\$8,069		\$31,866
Hornet Club	\$147,504	2.00			\$112,449	3.11		\$140,863	\$975	\$401,791
Special Events-Athletics					\$22,882	0.79	\$7,742	\$760		\$31,383
Spirit Leaders-Cheer					\$5,672	0.26		\$82		\$5,754
Spirit Leaders-Dance					\$7,412	0.35		\$107		\$7,519
Sports Info					\$173,927	3.61		\$115,665		\$289,592
Sports Medicine					\$262,231	4.98	\$45,325	\$145,086		\$452,642
Strength and Conditioning			\$195,265	3.07				\$94,615		\$289,881
<b>Men's Teams</b>	<b>\$543,965</b>	<b>4.00</b>	<b>\$1,294,725</b>	<b>19.29</b>	<b>\$82,370</b>	<b>2.83</b>		<b>\$1,052,007</b>	<b>\$0</b>	<b>\$2,973,067</b>
Baseball	\$123,240	1.00	\$103,351	1.38	\$13,140	0.62		\$129,808	\$0	\$369,540
Basketball-Mens	\$181,923	1.00	\$271,427	2.82	\$23,814	0.76		\$190,700		\$667,864
Cross Cnty-Trk and Fld-Mens			\$102,002	1.86				\$53,395		\$155,397
Football	\$238,802	2.00	\$593,782	9.31	\$36,222	1.05		\$501,330		\$1,370,136
Golf-Mens			\$48,202	0.92				\$37,819		\$86,022
Soccer-Mens			\$111,030	1.76	\$9,194	0.40		\$78,600		\$198,824
Tennis-Mens			\$64,930	1.23				\$60,355		\$125,285
<b>Women's Teams</b>	<b>\$130,008</b>	<b>1.00</b>	<b>\$1,222,426</b>	<b>19.65</b>	<b>\$12,113</b>	<b>0.55</b>		<b>\$778,121</b>	<b>\$8,803</b>	<b>\$2,151,472</b>
Basketball-Womens	\$130,008	1.00	\$153,877	2.87				\$146,840		\$430,725
Cross Cnty-Trk and Fld-Womens			\$147,191	2.04	\$250	0.00		\$93,102		\$240,543
Golf-Womens			\$62,602	0.82				\$44,360		\$106,962
Gymnastics-Womens			\$147,777	2.43				\$84,630		\$232,407
Rowing-Womens			\$112,561	1.85	\$6,149	0.29		\$71,000		\$189,710
Sand Volleyball-Womens			\$24,086	0.30				\$8,280	\$98	\$32,464
Soccer-Womens			\$100,021	1.62				\$76,082		\$176,103
Softball			\$160,428	2.48				\$88,111	\$8,705	\$257,244
Tennis-Womens			\$164,774	2.79	\$5,714	0.26		\$73,789		\$244,278
Volleyball-Womens			\$149,109	2.46				\$91,928		\$241,037
<b>Grand Total</b>	<b>\$1,290,639</b>	<b>11.49</b>	<b>\$2,717,175</b>	<b>42.10</b>	<b>\$1,337,852</b>	<b>32.19</b>	<b>\$183,523</b>	<b>\$2,906,750</b>	<b>\$53,315</b>	<b>\$8,489,254</b>

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

# Athletics

*Operating Fund Summary*

## for 2015-16

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>(\$87)</b>

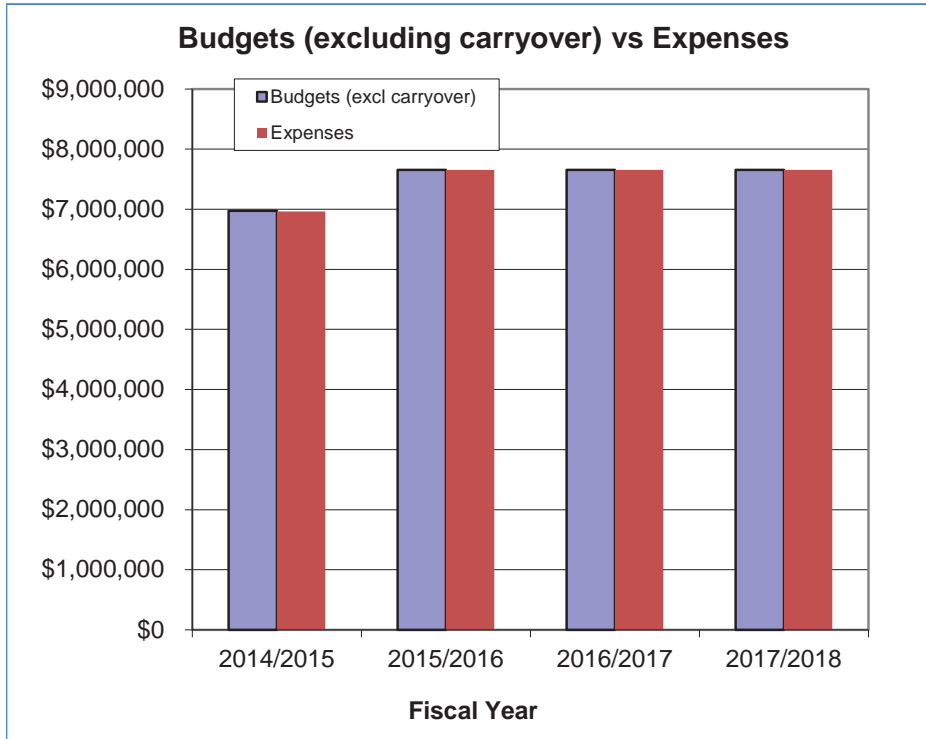
<b>Sources (Budget)</b>		
Initial Allocations		\$3,124,619
Prior Year Encumbrance Allocations		\$87
One-Time Allocations from University Reserves		\$0
Centrally Funded Compensation Increases		\$203,472
Benefits Allocations		\$2,906,750
Miscellaneous Budget Transfers		\$2,043,183
Revenue from Various Sources		\$216,229
<b>Total Sources (Budget)</b>		<b>\$8,494,341</b>

<b>Uses (Expenditures) by Program Center</b>		
Administration	38.46	\$3,364,715
Men's Teams	26.12	\$2,973,067
Women's Teams	21.20	\$2,151,472
<b>Total Uses (Expenditures) by Program Center</b>	<b>85.78</b>	<b>\$8,489,254</b>

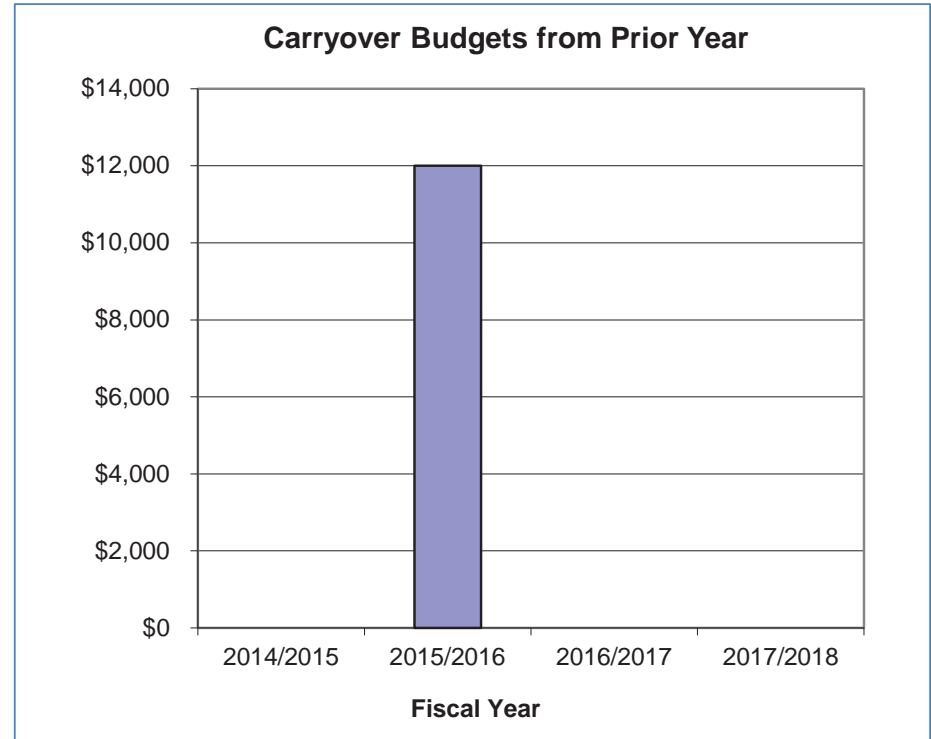
<b>Uses (Expenditures) by Expense Type</b>		
MPP Salaries	11.49	\$1,290,639
Faculty Salaries	42.10	\$2,717,175
Staff Salaries	32.19	\$1,337,852
Student Asst Salaries		\$183,523
Benefits		\$2,906,750
Operating Expenses		\$53,315
<b>Total Uses (Expenditures) by Expense Type</b>	<b>85.78</b>	<b>\$8,489,254</b>

<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		(\$87)
Total Sources (Budget)		\$8,494,341
Total Uses (Expenses)		(\$8,489,254)
Year-End Encumbrances		(\$5,000)
<b>Budget Balance Available</b>		<b>(\$0)</b>

**General Operating Fund Multi-Year Summary**  
**Athletics**  
**Budgets and Expenditures**



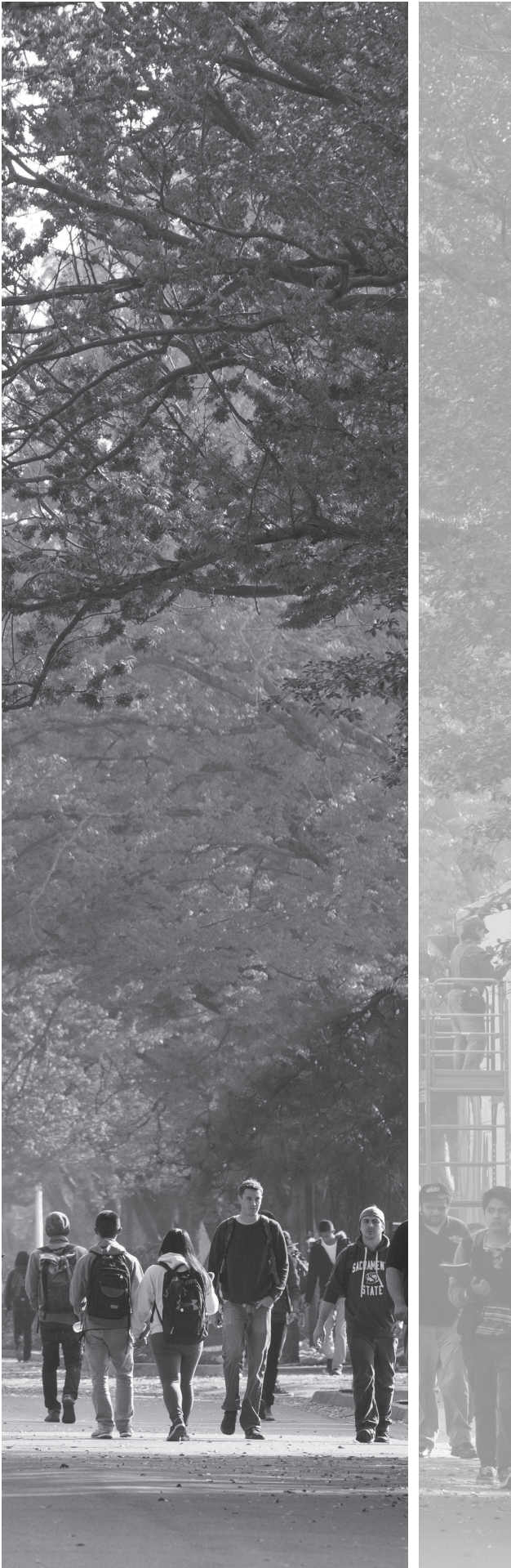
Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018
Prior Year Carryover	-	n/a	-	n/a	(87)	n/a	-
Prior Year Encumbrances	-	n/a	12,000	n/a	87	n/a	-
Initial Baseline	2,857,388	109%	3,120,665	109%	3,124,619	108%	3,384,207
Misc Budget Entries	4,116,660	110%	4,524,897	130%	5,369,635		
Year End Budget	6,974,048	110%	7,657,562	122%	8,494,254		
Year End Expenditures	(6,962,048)	110%	(7,657,562)	122%	(8,489,254)		
Year End Encumbrances	(12,000)	1%	(87)	42%	(5,000)		
Budget Balance Available	-		(87)				





## **10.2016-17**

### **OPERATING FUND – HUMAN RESOURCES**



# Human Resources

*Operating Fund Summary*  
**for 2016-17**

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$346,931</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$2,081,513
Prior Year Encumbrance Allocations		\$231,642
One-Time Allocations from University Reserves		\$0
Centrally Funded Compensation Increases		\$59,124
Benefits Allocations		\$1,294,320
Miscellaneous Budget Transfers		\$4,200
Revenue from Various Sources		\$492,903
<b>Total Sources (Budget)</b>		<b>\$4,163,702</b>

<b>Uses (Expenditures) by Program Center</b>		
Ofc of Human Resources	35.63	\$4,310,650
<b>Total Uses (Expenditures) by Program Center</b>	<b>35.63</b>	<b>\$4,310,650</b>

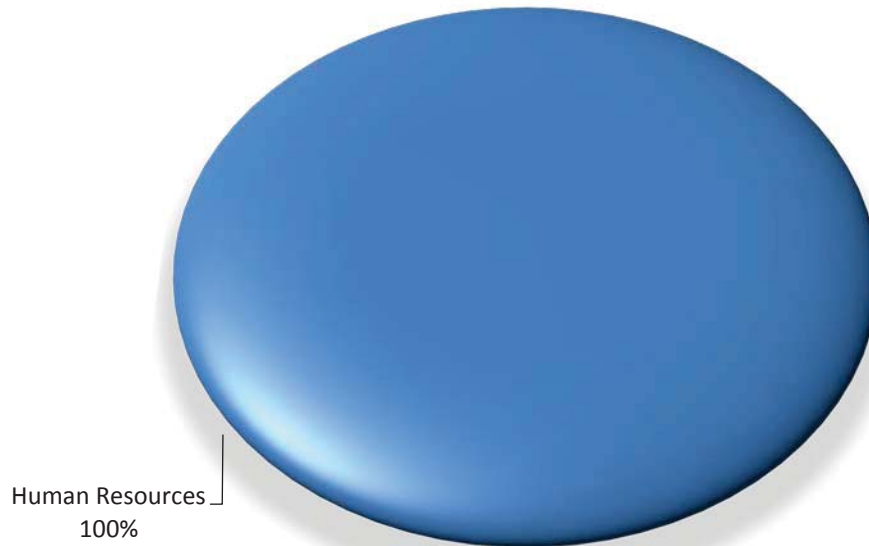
<b>Uses (Expenditures) by Expense Type</b>		
MPP Salaries	9.84	\$1,110,245
Faculty Salaries	0.00	\$8,000
Staff Salaries	25.79	\$1,361,006
Student Asst Salaries		\$30,243
Benefits		\$1,294,320
Operating Expenses		\$506,836
<b>Total Uses (Expenditures) by Expense Type</b>	<b>35.63</b>	<b>\$4,310,650</b>

<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$346,931
Total Sources (Budget)		\$4,163,702
Total Uses (Expenses)		(\$4,310,650)
Year-End Encumbrances		(\$198,647)
<b>Budget Balance Available</b>		<b>\$1,335</b>

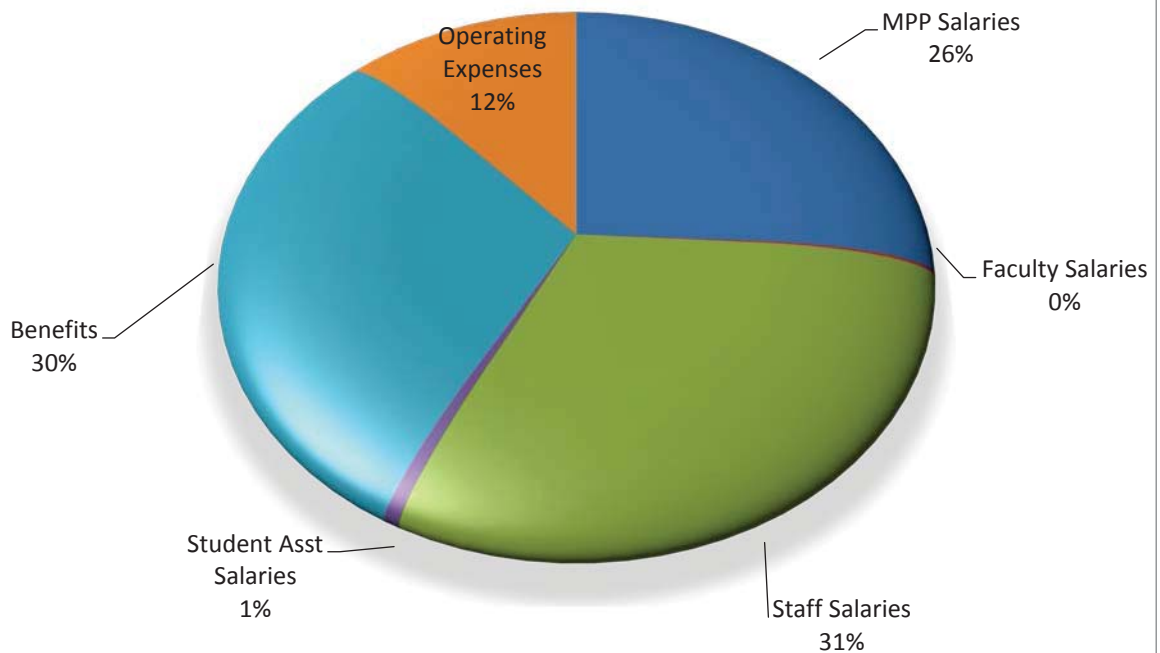
# Human Resources

*Operating Fund Summary*  
**for 2016-17**

## 16-17 Uses (Expenditures) by Program Center



## 16-17 Uses (Expenditures) by Expense Type



**Human Resources**  
*Operating Fund Summary*  
**for 2016-17**

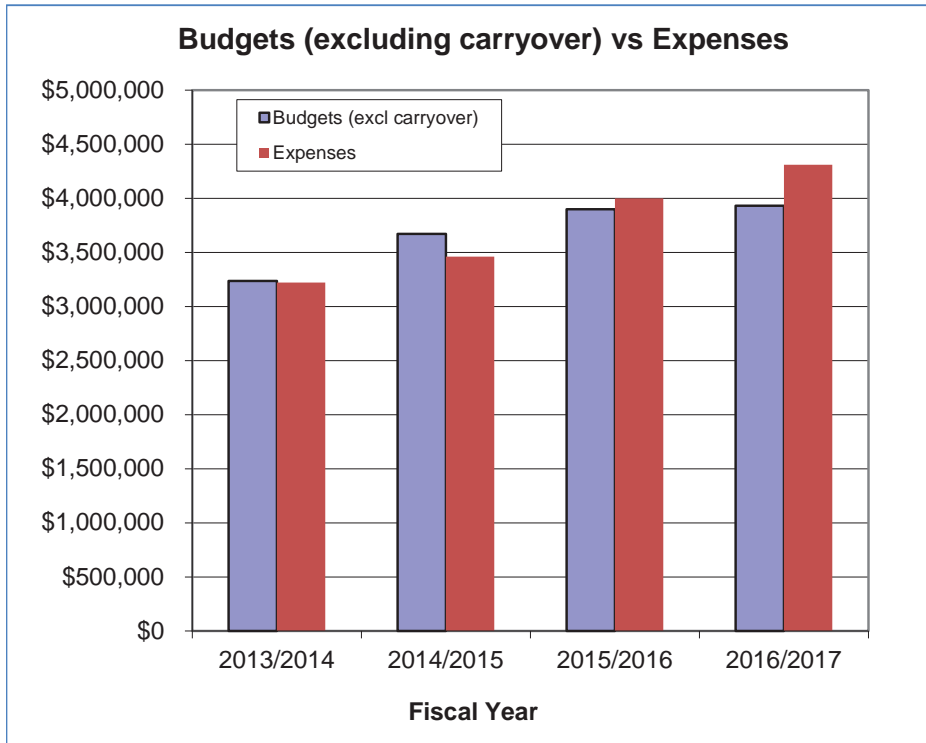
Program Center Department	MPP Salaries	MPP FTE	*Faculty Salaries	*Faculty FTE	Staff Salaries	Staff FTE	Student Asst Salaries	Benefits	Operating Expenses	1617 Expenses
<b>Ofc of Human Resources</b>	<b>\$1,110,245</b>	<b>9.84</b>	<b>\$8,000</b>	<b>0.00</b>	<b>\$1,361,006</b>	<b>25.79</b>	<b>\$30,243</b>	<b>\$1,294,320</b>	<b>\$506,836</b>	<b>\$4,310,650</b>
Acad Personnel Empl Labor Rel	\$303,220	2.82			\$142,714	2.68		\$238,529	\$22,870	\$707,333
HR Central	\$472,896	3.92			\$229,535	3.67	\$24,695	\$336,259	\$367,495	\$1,430,879
HR Employee Services	\$334,130	3.10	\$8,000	0.00	\$988,756	19.44	\$5,548	\$719,532	\$116,471	\$2,172,437
<b>Grand Total</b>	<b>\$1,110,245</b>	<b>9.84</b>	<b>\$8,000</b>	<b>0.00</b>	<b>\$1,361,006</b>	<b>25.79</b>	<b>\$30,243</b>	<b>\$1,294,320</b>	<b>\$506,836</b>	<b>\$4,310,650</b>

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs.

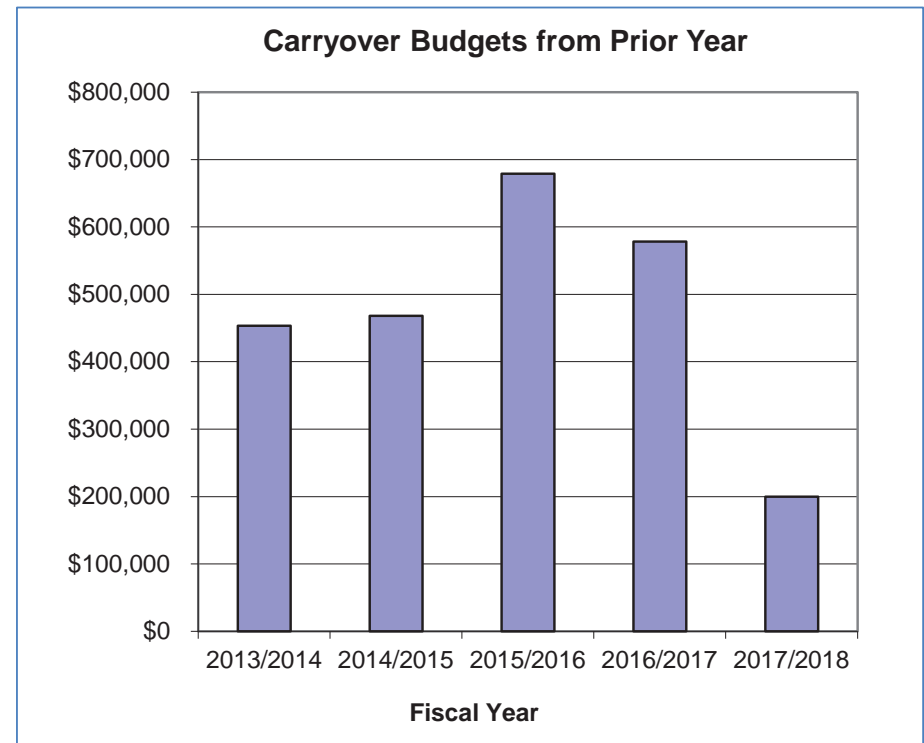
Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

\*Earnings Codes configuration can cause salaries to incorrect accounts, resulting in salaries with zero FTE.

**General Operating Fund Multi-Year Summary**  
**Human Resources**  
**Budgets and Expenditures**

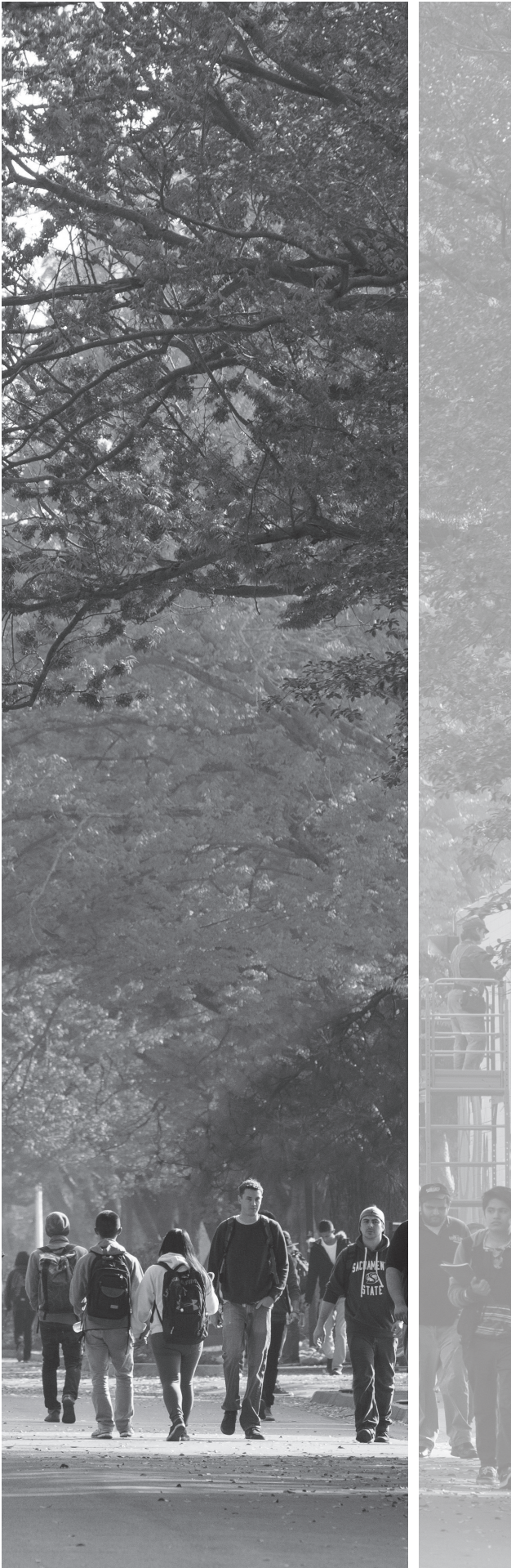


Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2013/2014	%	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018
Prior Year Carryover	334,727	130%	434,579	133%	576,302	60%	346,932	0%	1,337
Prior Year Encumbrances	118,621	28%	33,552	307%	102,868	225%	231,642	86%	198,647
Initial Baseline	1,750,018	111%	1,947,659	105%	2,042,946	102%	2,081,513	105%	2,188,413
Misc Budget Entries	1,484,722	116%	1,723,082	108%	1,855,318	100%	1,850,547		
Year End Budget	3,688,088	112%	4,138,872	111%	4,577,434	99%	4,510,634		
Year End Expenditures	(3,222,654)	107%	(3,459,702)	116%	(3,998,860)	108%	(4,310,650)		
Year End Encumbrances	(30,855)	333%	(102,868)	225%	(231,642)	86%	(198,647)		
Budget Balance Available	434,579	133%	576,302	60%	346,932	0%	1,337		



# **11.2016-17**

## **OPERATING FUND – INFORMATION RESOURCES & TECHNOLOGY**

# Information Resources and Technology

## Operating Fund Summary

**for 2016-17**

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$1,170,572</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$7,487,006
Prior Year Encumbrance Allocations		\$586,055
Centrally Funded Compensation Increases		\$228,116
Benefits Allocations		\$3,884,608
Miscellaneous Budget Transfers		\$4,200
Revenue from Various Sources		\$2,782,164
<b>Total Sources (Budget)</b>		<b>\$14,972,148</b>

<b>Uses (Expenditures) by Program Center</b>		
Acad and Admin IT Services	45.01	\$6,525,823
Customer Svcs and Info Security	18.53	\$2,939,130
Operations and Network Services	19.12	\$3,042,903
VP's Office - IRT	8.27	\$1,672,976
<b>Total Uses (Expenditures) by Program Center</b>	<b>90.93</b>	<b>\$14,180,832</b>

<b>Uses (Expenditures) by Expense Type</b>		
MPP Salaries	13.64	\$1,561,486
Staff Salaries	77.29	\$5,757,174
Student Asst Salaries		\$607,875
Benefits		\$3,884,608
Operating Expenses		\$2,369,689
<b>Total Uses (Expenditures) by Expense Type</b>	<b>90.93</b>	<b>\$14,180,832</b>

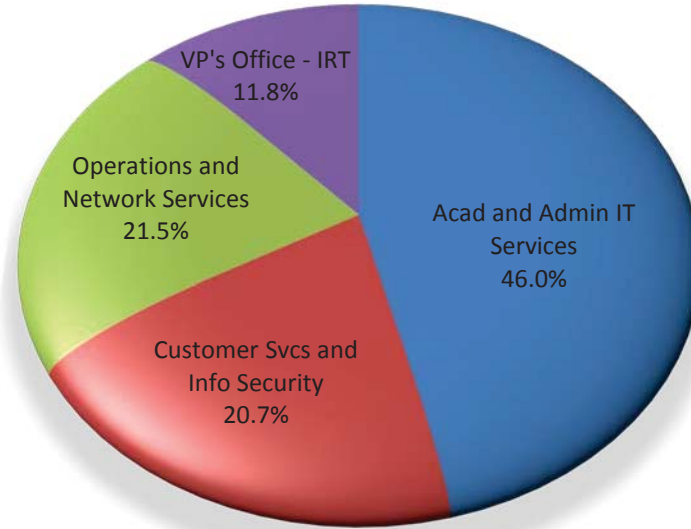
<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$1,170,572
Total Sources (Budget)		\$14,972,148
Total Uses (Expenses)		(\$14,180,832)
Year-End Encumbrances		(\$1,211,011)
<b>Budget Balance Available</b>		<b>\$750,877</b>

# Information Resources and Technology

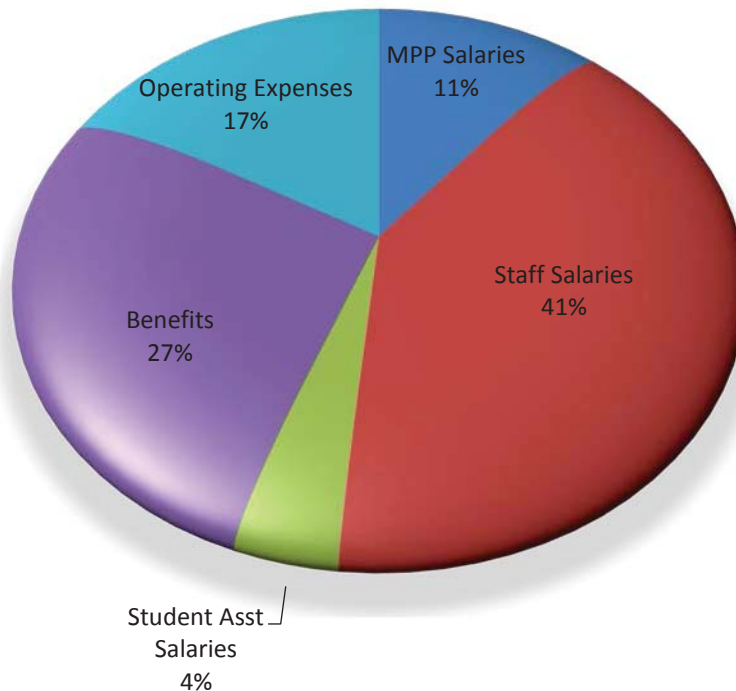
*Operating Fund Summary*

**for 2016-17**

## 16-17 Uses (Expenditures) by Program Center



## 16-17 Uses (Expenditures) by Expense Type





# Information Resources Technology

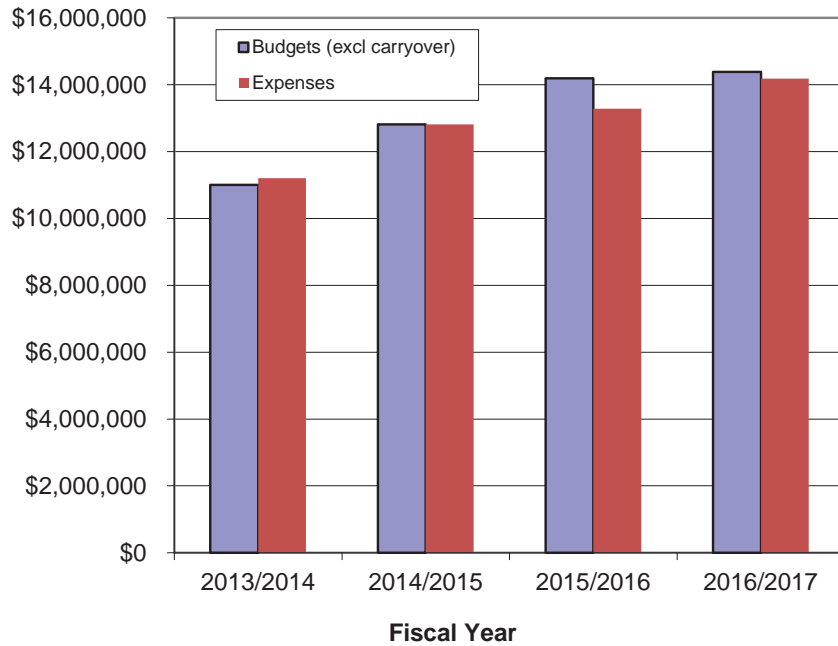
Operating Fund Summary

for 2016-17

Program Center Department	MPP Salaries	MPP FTE	Staff Salaries	Staff FTE	Student Asst Salaries	Benefits	Operating Expenses	1617 Expenses
<b>Academic and Admin IT Services</b>	<b>\$659,663</b>	<b>6.41</b>	<b>\$2,886,878</b>	<b>38.60</b>	<b>\$225,734</b>	<b>\$1,883,203</b>	<b>\$870,345</b>	<b>\$6,525,823</b>
AAIS-Acad and Admin IT Svcs			\$89,362	1.04	\$225,734	\$43,052	\$16,498	\$374,647
AAIS-AUE							\$0	\$0
AAIS-Business Applications	\$105,168	1.00	\$663,874	8.00		\$418,482	\$53,454	\$1,240,978
AAIS-Data Services	\$102,855	0.92	\$557,466	6.97		\$359,168	\$400,955	\$1,420,444
AAIS-Enterprise Systems	\$118,384	1.00	\$582,625	6.74		\$322,326	\$66,949	\$1,090,285
AAIS-Learning Spaces	\$82,476	1.00	\$256,780	4.66		\$182,134	\$256,832	\$778,222
AAIS-Student Technology Ctr	\$142,012	1.49	\$247,261	4.19		\$210,354	\$54,710	\$654,338
AAIS-Web Support	\$108,768	1.00	\$489,509	7.00		\$347,688	\$20,945	\$966,910
ACR - Acad Computing Resources							\$0	\$0
<b>Customer and Info Security</b>	<b>\$231,089</b>	<b>2.23</b>	<b>\$1,131,012</b>	<b>16.30</b>	<b>\$298,591</b>	<b>\$737,947</b>	<b>\$540,490</b>	<b>\$2,939,130</b>
CSIS-Customer Service	\$90,900	1.00	\$729,878	11.04		\$453,480	\$21,262	\$1,295,521
CSIS-Identity Management			\$152,004	2.00		\$83,869	\$24,681	\$260,554
CSIS-Information Security	\$140,189	1.23	\$249,131	3.26	\$298,591	\$200,598	\$11,863	\$900,372
CSIS-Managed Print Services							\$388,087	\$388,087
CSIS-Optimized Print Services							\$10,441	\$10,441
CSIS-Print Smart							\$84,154	\$84,154
<b>Operations and Network Service</b>	<b>\$215,350</b>	<b>1.73</b>	<b>\$1,397,387</b>	<b>17.39</b>	<b>\$43,052</b>	<b>\$876,263</b>	<b>\$510,851</b>	<b>\$3,042,903</b>
ONS-Ops and Network Services	\$215,350	1.73	\$1,397,387	17.39	\$43,052	\$876,263	\$510,851	\$3,042,903
OSS - Operations and System Sv							\$0	\$0
<b>VP's Office - IRT</b>	<b>\$455,384</b>	<b>3.27</b>	<b>\$341,896</b>	<b>5.00</b>	<b>\$40,497</b>	<b>\$387,195</b>	<b>\$448,003</b>	<b>\$1,672,976</b>
ATI-Accessible Tech Init							\$0	\$0
IRT Administration			\$168,360	3.00	\$40,497	\$107,139	\$34,003	\$349,999
IRT Projects and Workflow	\$203,995	1.92	\$172,848	2.00		\$199,384	\$2,388	\$578,615
IRT-Info Resources and Tech	\$251,389	1.35	\$688	0.00		\$80,672	\$216,211	\$548,960
IRT-Special Projects							\$63,666	\$63,666
IRT-Travel and Development							\$131,734	\$131,734
<b>Grand Total</b>	<b>\$1,561,486</b>	<b>13.64</b>	<b>\$5,757,174</b>	<b>77.29</b>	<b>\$607,875</b>	<b>\$3,884,608</b>	<b>\$2,369,689</b>	<b>\$14,180,832</b>

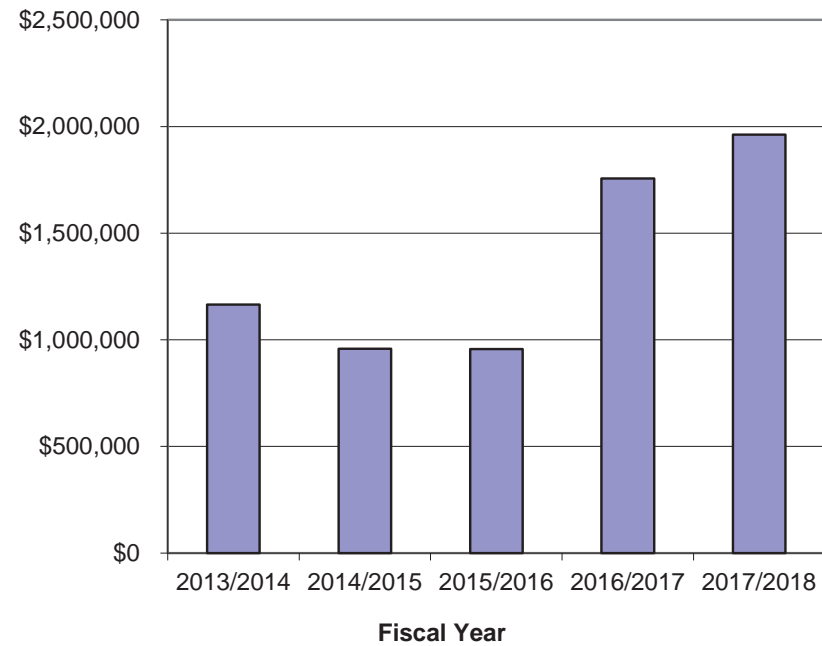
**General Operating Fund Multi-Year Summary**  
**Information Resources and Technology**  
**Budgets and Expenditures**

**Budgets (excluding carryover) vs Expenses**



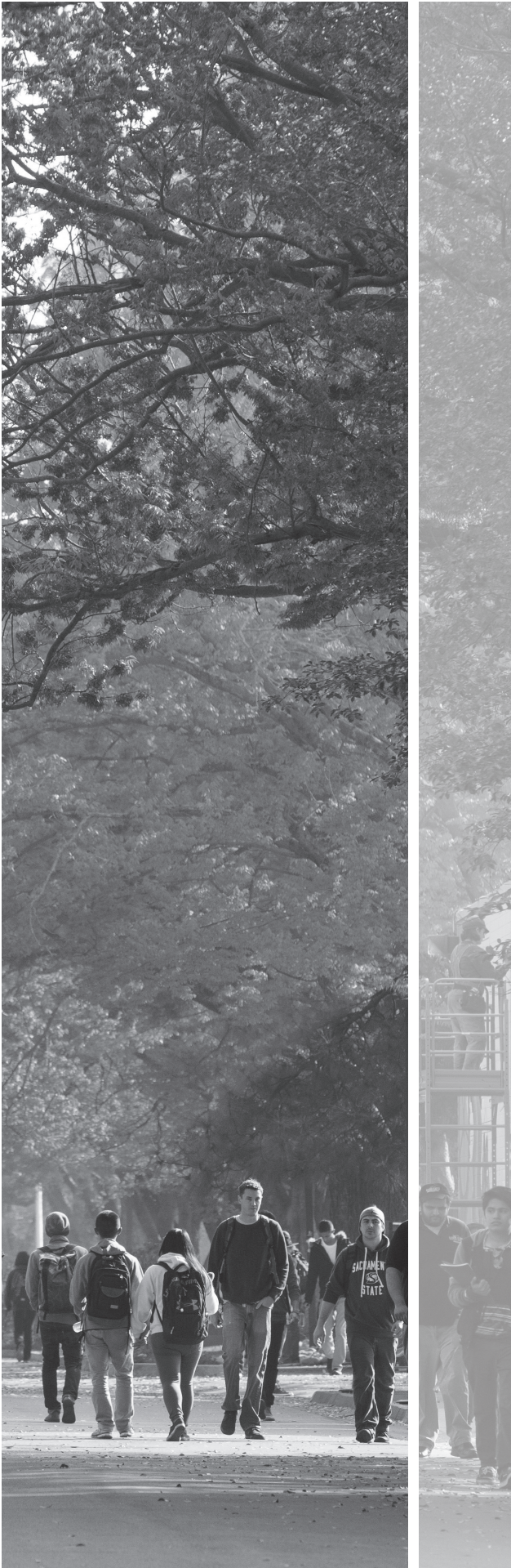
Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.

**Carryover Budgets from Prior Year**



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2013/2014	%	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018
Prior Year Carryover	950,566	-7%	(64,952)	294%	(191,205)	-612%	1,170,572	64%	750,877
Prior Year Encumbrances	214,237	477%	1,022,966	112%	1,147,307	51%	586,055	207%	1,211,011
Initial Baseline	6,573,359	105%	6,929,344	104%	7,226,664	104%	7,487,006	104%	7,791,990
Misc Budget Entries	4,428,282	133%	5,879,525	118%	6,960,062	99%	6,899,087		
Year End Budget	12,166,444	113%	13,766,883	110%	15,142,828	107%	16,142,720		
Year End Expenditures	(11,208,430)	114%	(12,810,781)	104%	(13,286,201)	107%	(14,180,832)		
Year End Encumbrances	(1,022,966)	112%	(1,147,307)	60%	(686,055)	177%	(1,211,011)		
Budget Balance Available	(64,952)	294%	(191,205)	-612%	1,170,572	64%	750,877		



## **12.2016-17**

### **OPERATING FUND – PRESIDENT'S OFFICE**

**President's Office**  
*Operating Fund Summary*  
**for 2016-17**

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$491,585</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$1,420,769
Prior Year Encumbrance Allocations		\$9,276
One-Time Allocations from University Reserves		\$110,950
Centrally Funded Compensation Increases		\$43,356
CO Cash Posting Orders		\$46,150
Benefits Allocations		\$614,036
Miscellaneous Budget Transfers		(\$63,280)
<b>Total Sources (Budget)</b>		<b>\$2,181,258</b>

<b>Uses (Expenditures) by Program Center</b>		
Ofc of the President	11.93	\$2,269,760
<b>Total Uses (Expenditures) by Program Center</b>	<b>11.93</b>	<b>\$2,269,760</b>

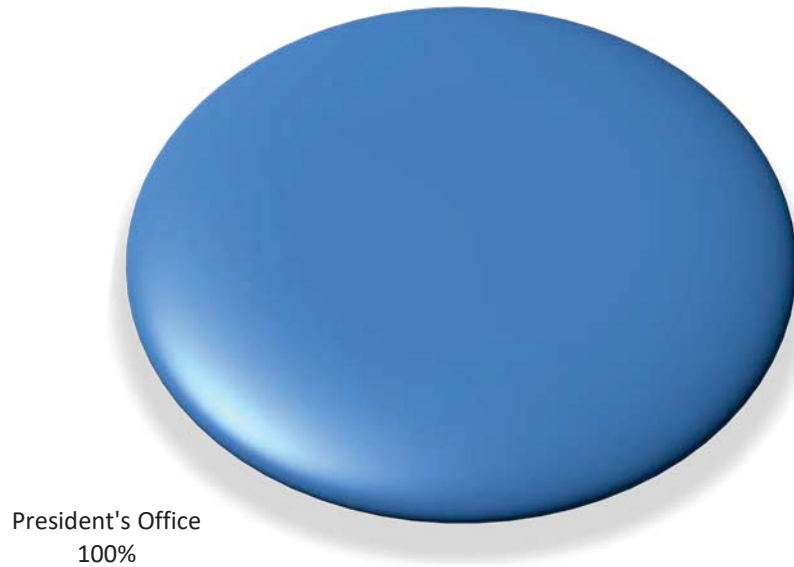
<b>Uses (Expenditures) by Expense Type</b>		
MPP Salaries	5.00	\$848,439
Faculty Salaries	0.08	\$11,730
Staff Salaries	6.85	\$405,311
Student Asst Salaries		\$30,129
Benefits		\$614,036
Operating Expenses		\$360,114
<b>Total Uses (Expenditures) by Expense Type</b>	<b>11.93</b>	<b>\$2,269,760</b>

<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$491,585
Total Sources (Budget)		\$2,181,258
Total Uses (Expenses)		(\$2,269,760)
Year-End Encumbrances		(\$46,730)
<b>Budget Balance Available</b>		<b>\$356,353</b>

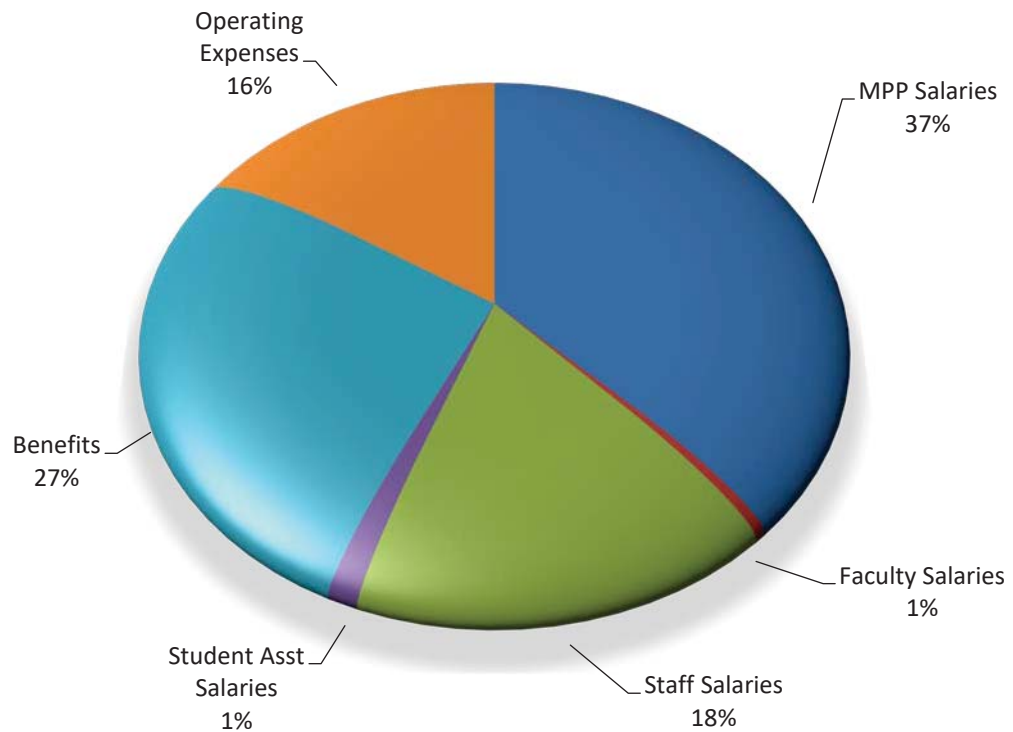
Some category amounts under "Sources" such as Prior Year Encumbrance Allocations may differ from year-end balance totals due to organizational changes that occurred between fiscal years.

**President's Office**  
*Operating Fund Summary*  
**for 2016-17**

**2016-17 Uses (Expenditures) by Program Center**



**2016-17 Uses (Expenditures) by Expense Type**



**President's Office**  
*Operating Fund Summary*  
**for 2016-17**

Program Center Department	MPP Salaries	MPP FTE	Faculty Salaries	Faculty FTE	Staff Salaries	Staff FTE	Student Asst Salaries	Benefits	Operating Expenses	1617 Expenses
<b>Ofc of the President</b>	<b>\$848,439</b>	<b>5.00</b>	<b>\$11,730</b>	<b>0.08</b>	<b>\$405,311</b>	<b>6.85</b>	<b>\$30,129</b>	<b>\$614,036</b>	<b>\$360,114</b>	<b>\$2,269,760</b>
Analytcs_Institl Effectvness									\$39	\$39
Institutional Research	\$110,952	1.00			\$213,809	3.95	\$8,146	\$203,342	\$23,056	\$559,305
Presidents Office	\$569,799	3.00	\$11,730	0.08	\$141,348	2.00	\$21,983	\$307,046	\$270,383	\$1,322,290
Presidents Office Campus Supp									\$10,000	\$10,000
Special Programs									\$30,000	\$30,000
University Counsel	\$167,688	1.00			\$50,154	0.90		\$103,648	\$26,636	\$348,126
<b>Grand Total</b>	<b>\$848,439</b>	<b>5.00</b>	<b>\$11,730</b>	<b>0.08</b>	<b>\$405,311</b>	<b>6.85</b>	<b>\$30,129</b>	<b>\$614,036</b>	<b>\$360,114</b>	<b>\$2,269,760</b>

## 2016-17 Student Fees

Student Fees		Fee Level <sup>3</sup> Min	Per Student Max	2016-17 Actuals Revenue <sup>1</sup>	Expense	6/30/2017 Fund Equity <sup>2</sup>
<b>President's Office</b>						
<b>Vice President's Office</b>				<b>\$366,597</b>	<b>(\$610,938)</b>	<b>(\$92,376)</b>
TS033	Commencement Fee	\$36	\$36	\$366,597	(\$610,938)	(\$92,376)
<b>Total</b>				<b>\$366,597</b>	<b>(\$610,938)</b>	<b>(\$92,376)</b>

**Notes:**

1 Prior year revenue includes allowance for uncollectibles posted to global dept ID's

2 Fund equity (aka retained earnings) reflects net worth and does NOT equal cash (includes receivables and payables); equity is POST-CLOSE (as of 7/01/2017) so net revenue and expense from 2016-17 are reflected in fund equity

3 Fee level information provided by Gina Curry, Assoc. VP for Financial Services.

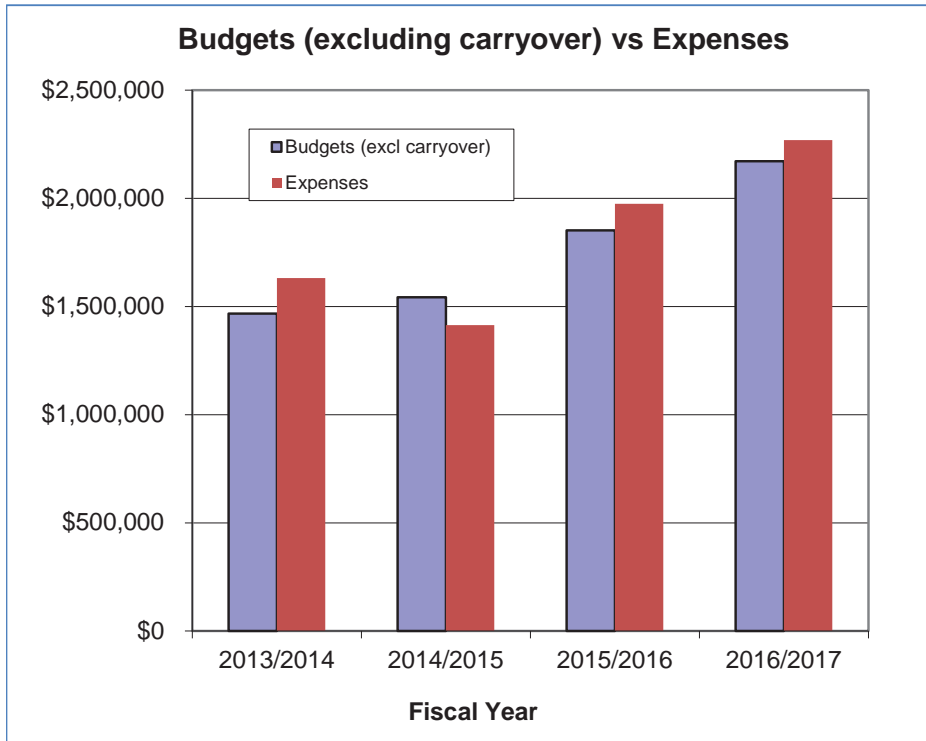
Program center determined by dept ID used for majority of transactions

The natural accounting values for revenues and fund equity are credits, while expense normally appears as a debit.

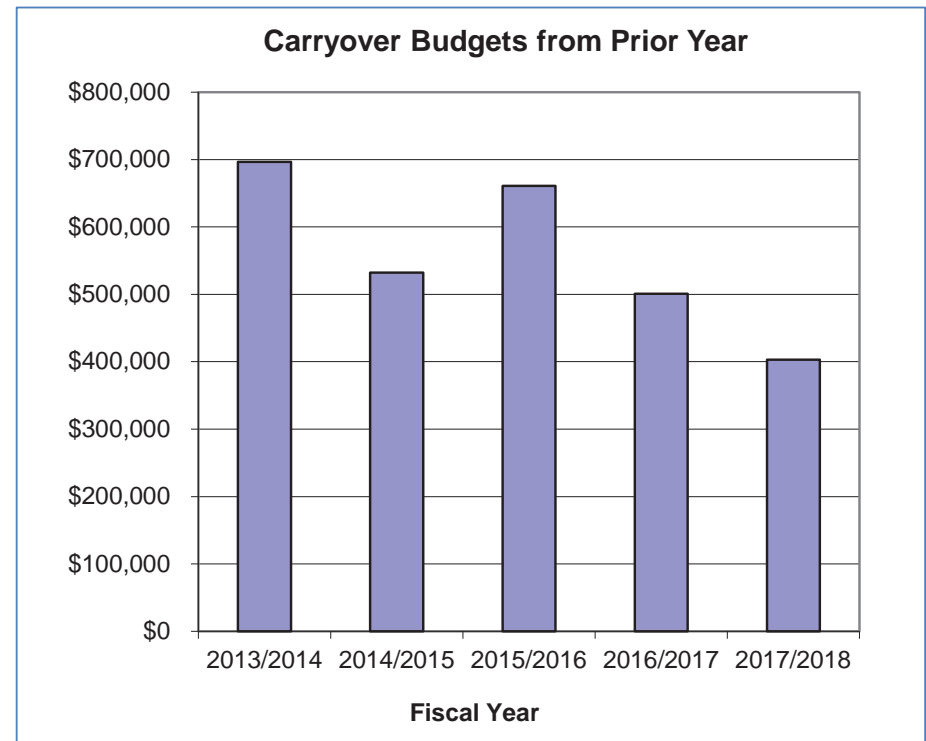
These values have been reversed for the purpose of this report.



**General Operating Fund Multi-Year Summary**  
**President's Office**  
**Budgets and Expenditures**

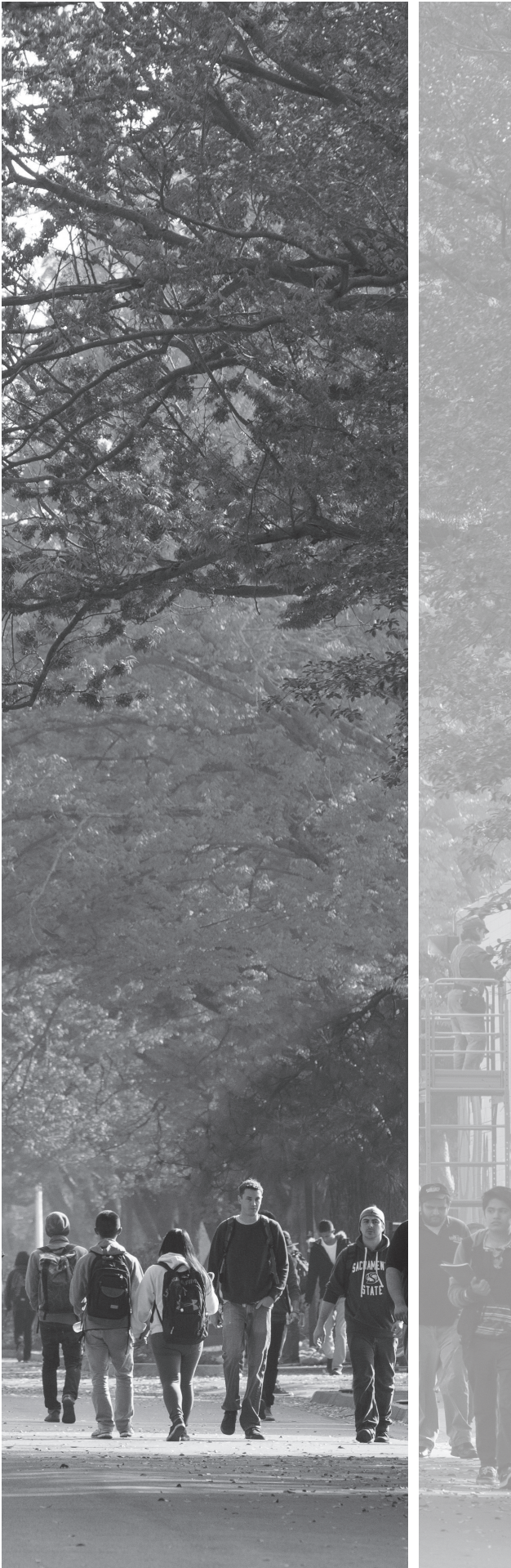


Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2013/2014	%	2014/2015	%	2015/2016	%	2016/17	%	2017/2018
Prior Year Carryover	692,617	75%	519,770	126%	655,984	75%	491,586	72%	356,354
Prior Year Encumbrances	3,991	315%	12,552	38%	4,827	192%	9,276	504%	46,730
Initial Baseline	1,014,078	104%	1,052,936	105%	1,104,418	129%	1,420,769	146%	2,079,874
Misc Budget Entries	453,231	108%	489,998	152%	746,881	101%	751,213		
Year End Budget	2,163,918	96%	2,075,256	121%	2,512,110	106%	2,672,844		
Year End Expenditures	(1,631,596)	87%	(1,414,445)	140%	(1,974,999)	115%	(2,269,760)		
Year End Encumbrances	(12,552)	38%	(4,827)	943%	(45,526)	103%	(46,730)		
Budget Balance Available	519,770	126%	655,984	75%	491,586	72%	356,354		



# **13.2016-17**

## **OPERATING FUND – PUBLIC AFFAIRS & ADVOCACY**

# Public Affairs and Advocacy

## Operating Fund Summary

for 2016-17

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>(\$169,767)</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$1,525,366
Prior Year Encumbrance Allocations		\$12,919
One-Time Allocations from University Reserves		\$330,216
Centrally Funded Compensation Increases		\$34,404
Co Cash Posting Orders		\$0
Benefits Allocations		\$712,485
Misc Budget Transfers		\$7,807
Revenue from Various Sources		\$0
<b>Total Sources (Budget)</b>		<b>\$2,623,197</b>

<b>Uses (Expenditures) by Program Center</b>		
Public Aff and Advocacy	17.09	\$2,309,818
<b>Total Uses (Expenditures) by Program Center</b>	<b>17.09</b>	<b>\$2,309,818</b>

<b>Uses (Expenditures) by Expense Type</b>		
MPP Salaries	7.44	\$909,386
Staff Salaries	9.65	\$552,701
Student Asst Salaries		\$11,152
Benefits		\$712,485
Operating Expenses		\$124,094
<b>Total Uses (Expenditures) by Expense Type</b>	<b>17.09</b>	<b>\$2,309,818</b>

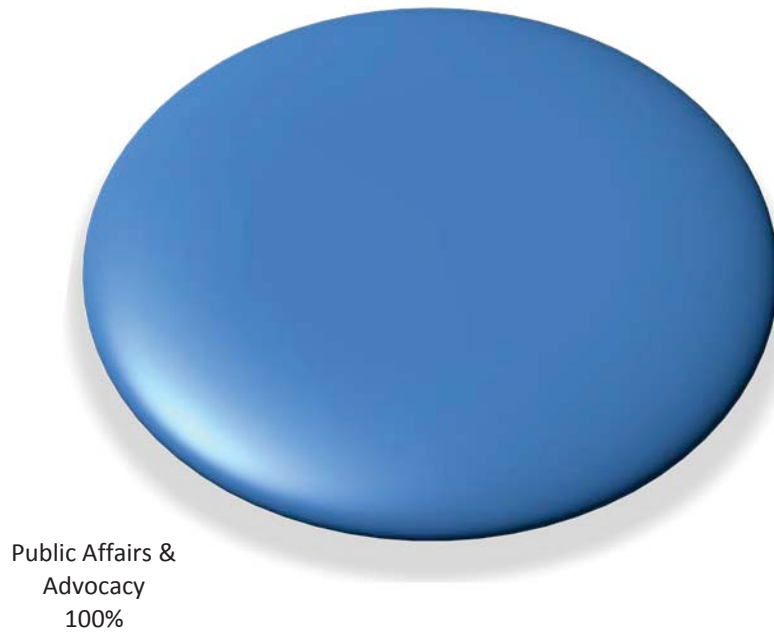
<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		(\$169,767)
Total Sources (Budget)		\$2,623,197
Total Uses (Expenses)		(\$2,309,818)
Year-End Encumbrances		(\$41,684)
<b>Budget Balance Available</b>		<b>\$101,928</b>

# Public Affairs and Advocacy

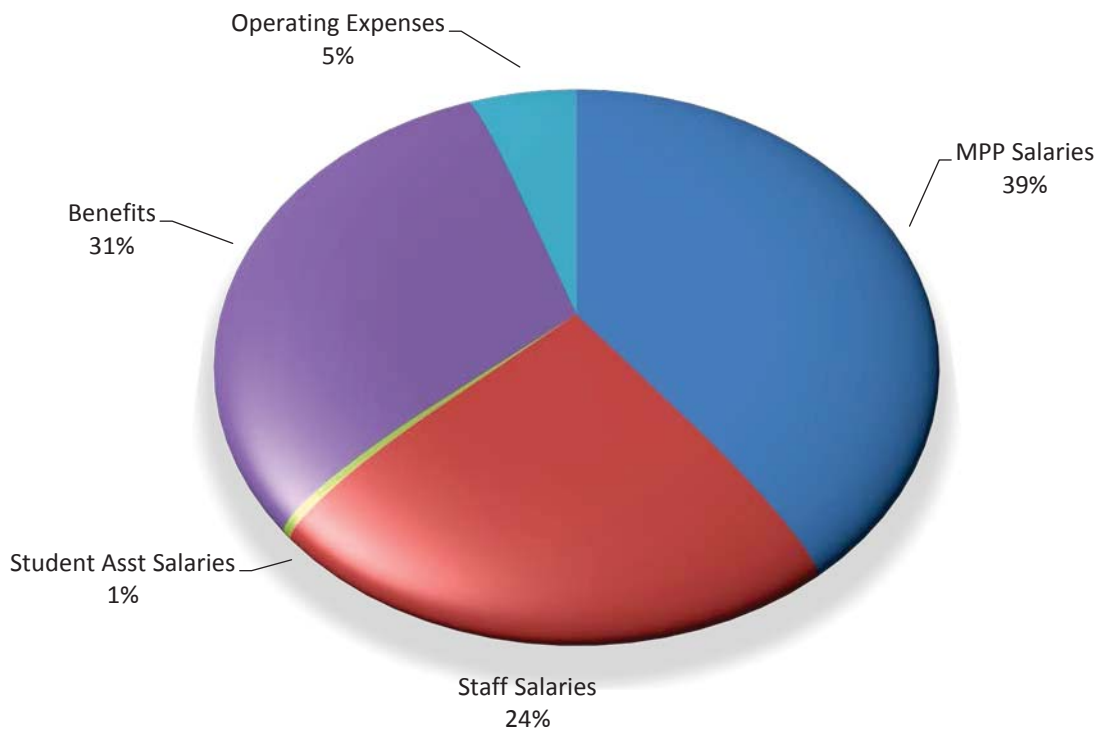
*Operating Fund Summary*

**for 2016-17**

## 16-17 Uses (Expenditures) by Program Center



## 16-17 Uses (Expenditures) by Expense Type



## Public Affairs and Advocacy

*Operating Fund Summary*

**for 2016-17**

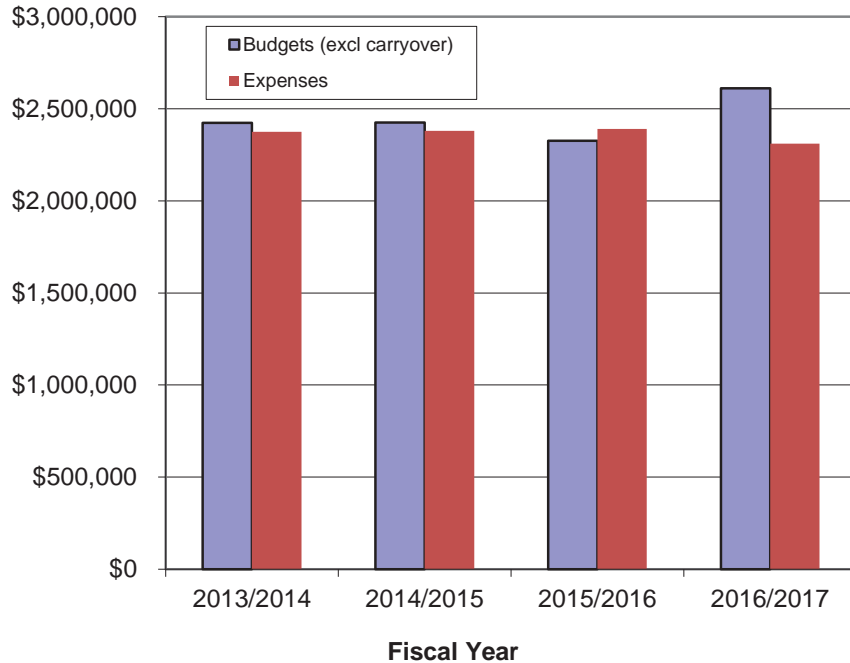
Program Center Department	MPP Salaries	MPP FTE	Staff Salaries	Staff FTE	Student Asst Salaries	Benefits	Operating Expenses	1617 Expenses
<b>Public Aff and Advocacy</b>	<b>\$909,386</b>	<b>7.44</b>	<b>\$552,701</b>	<b>9.65</b>	<b>\$11,152</b>	<b>\$712,485</b>	<b>\$124,094</b>	<b>\$2,309,818</b>
Public Affairs and Advocacy	\$909,386	7.44	\$552,701	9.65	\$11,152	\$712,485	\$124,094	\$2,309,818
<b>Grand Total</b>	<b>\$909,386</b>	<b>7.44</b>	<b>\$552,701</b>	<b>9.65</b>	<b>\$11,152</b>	<b>\$712,485</b>	<b>\$124,094</b>	<b>\$2,309,818</b>

The CSU system-wide payroll distribution software has a known issue related to FTE & Earns Codes where the calculated FTE is not always accurate:

FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

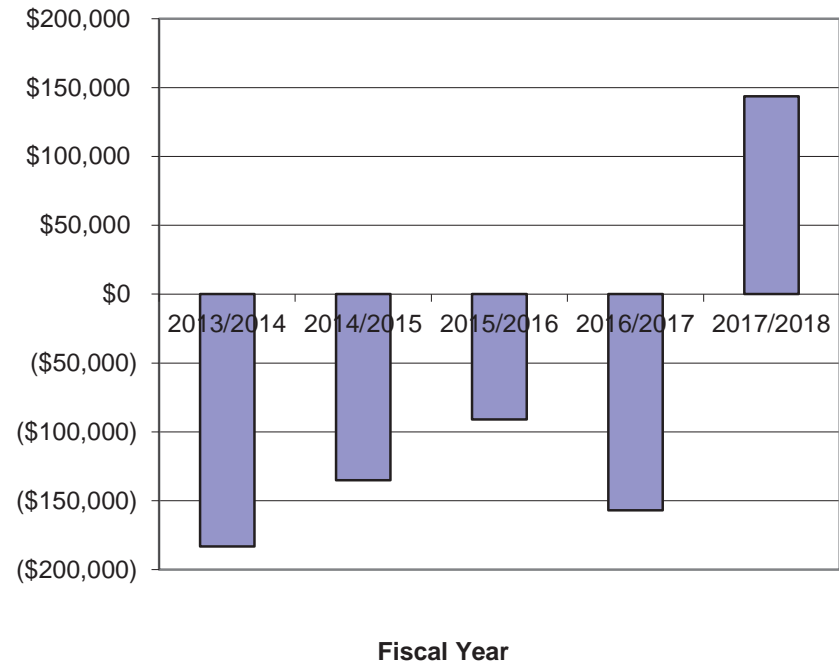
**General Operating Fund Multi-Year Summary**  
**Public Affairs and Advocacy**  
**Budgets and Expenditures**

**Budgets (excluding carryover) vs Expenses**



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.

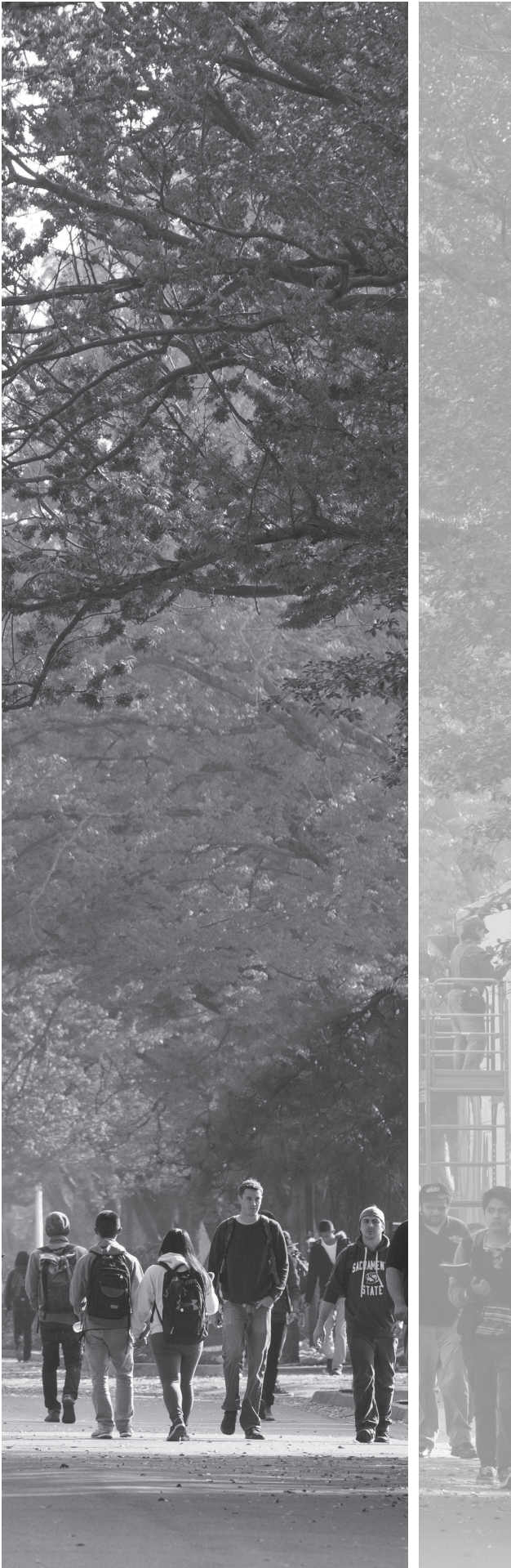
**Carryover Budgets from Prior Year**



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2013/2014	%	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018
Prior Year Carryover	(219,636)	95%	(208,563)	55%	(113,668)	149%	(169,767)	-60%	101,928
Prior Year Encumbrances	36,377	202%	73,339	31%	22,683	57%	12,919	323%	41,684
Initial Baseline	1,363,071	106%	1,448,937	104%	1,513,055	101%	1,525,366	32%	488,452
Misc Budget Entries	1,060,502	92%	976,042	83%	812,303	134%	1,084,912		
Year End Budget	2,240,314	102%	2,289,755	98%	2,234,373	110%	2,453,430		
Year End Expenditures	(2,375,538)	100%	(2,380,740)	100%	(2,391,221)	97%	(2,309,818)		
Year End Encumbrances	(73,339)	31%	(22,683)	57%	(12,919)	323%	(41,684)		
Budget Balance Available	(208,563)	55%	(113,668)	149%	(169,767)	-60%	101,928		





## **14.2016-17**

### **OPERATING FUND – STUDENT AFFAIRS**



# Student Affairs

## Operating Fund Summary

### for 2016-17

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$2,959,140</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$11,878,568
Prior Year Encumbrance Allocations		\$75,490
One-Time Allocations from University Reserves		\$371,000
Centrally Funded Compensation Increases		\$459,020
CO Cash Posting Orders		\$38,568
Release Time		\$28,766
Benefits Allocations		\$6,387,458
Miscellaneous Budget Transfers		(\$853,107)
Revenue from Various Sources		\$1,096,322
<b>Total Sources (Budget)</b>		<b>\$19,482,085</b>

<b>Uses (Expenditures) by Program Center</b>		
Enrollment Management	118.79	\$10,485,758
Student Acad Success & Edu Eq Prgm	22.60	\$2,647,454
Student Engagement and Success	47.13	\$5,160,333
Student Health Services	0.00	(\$621)
VP's Office - Student Affairs	9.15	\$2,240,245
<b>Total Uses (Expenditures) by Program Center</b>	<b>197.67</b>	<b>\$20,533,169</b>

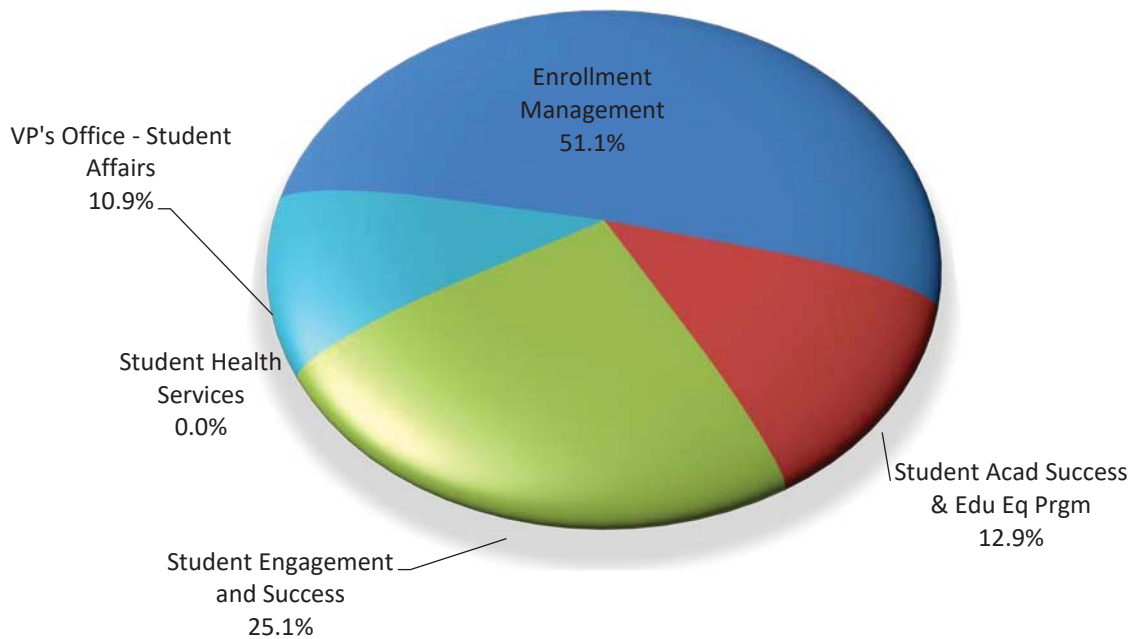
<b>Uses (Expenditures) by Expense Type</b>		
MPP Salaries	25.04	\$2,398,281
Faculty Salaries	2.00	\$182,892
Staff Salaries	170.63	\$8,121,143
Student Asst Salaries		\$1,196,674
Benefits		\$6,387,458
Operating Expenses		\$2,246,721
<b>Total Uses (Expenditures) by Expense Type</b>	<b>197.67</b>	<b>\$20,533,169</b>

<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$2,959,140
Total Sources (Budget)		\$19,482,085
Total Uses (Expenses)		(\$20,533,169)
Year-End Encumbrances		(\$109,187)
<b>Budget Balance Available</b>		<b>\$1,798,870</b>

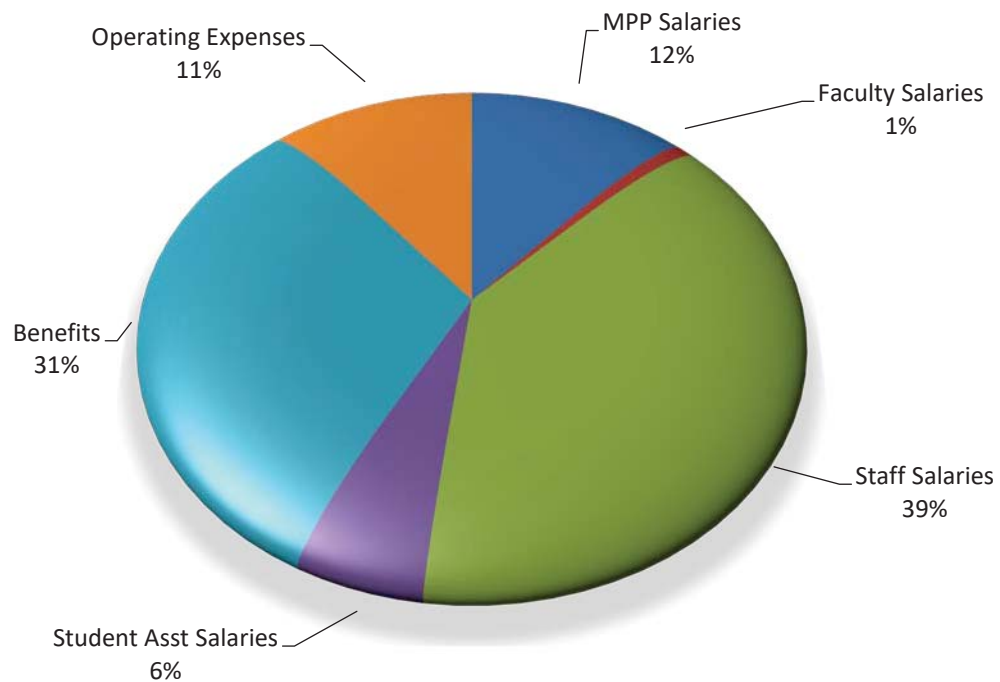
Some category amounts under "Sources" such as Prior Year Encumbrance Allocations may differ from year-end balance totals due to organizational changes that occurred between fiscal years.

**Student Affairs**  
*Operating Fund Summary*  
**for 2016-17**

**2016-17 Uses (Expenditures) by Program Center**



**2016-17 Uses (Expenditures) by Expense Type**



**Student Affairs**  
Operating Fund Summary  
for 2016-17

Program Center Department	MPP Salaries	MPP FTE	Faculty Salaries	Faculty FTE	Staff Salaries	Staff FTE	Student Asst Salaries	Benefits	Operating Expenses	1617 Expenses
<b>Enrollment Management</b>	<b>\$1,112,465</b>	<b>12.61</b>	<b>\$69,204</b>	<b>1.00</b>	<b>\$4,821,879</b>	<b>105.18</b>	<b>\$382,209</b>	<b>\$3,659,178</b>	<b>\$440,823</b>	<b>\$10,485,758</b>
Admissions and Outreach	\$189,515	2.72			\$1,254,450	26.11	\$175,612	\$926,053	\$104,789	\$2,650,419
Enrollment Operations					\$194,919	3.25		\$122,066	\$3,686	\$320,671
Financial Aid	\$194,292	2.00			\$919,317	19.44	\$25,111	\$719,036	\$47,459	\$1,905,215
Office of the Univ Registrar	\$250,860	3.00			\$1,176,211	28.90	\$61,252	\$891,435	\$212,006	\$2,591,764
SA Technology and Imaging	\$61,166	0.73			\$289,321	7.02	\$81,444	\$188,341	\$1,376	\$621,647
SARC - Life Skills			\$69,204	1.00				\$41,228	\$761	\$111,193
Student Affairs-Enrollment	\$163,212	1.00			\$216,523	3.90		\$183,947	\$9,791	\$573,473
Student Athlete Resource Ctr	\$172,212	2.00			\$255,536	4.31		\$227,868	\$22,880	\$678,495
Student Services Center	\$71,448	1.00			\$445,015	10.80	\$38,790	\$326,674	\$32,907	\$914,833
Veterans Success Center	\$9,760	0.17			\$70,588	1.44		\$32,531	\$5,170	\$118,048
<b>Std Acad Success &amp; Educ Eq Prg</b>	<b>\$431,051</b>	<b>4.05</b>	<b>\$101,190</b>	<b>1.00</b>	<b>\$845,667</b>	<b>17.55</b>	<b>\$328,775</b>	<b>\$656,864</b>	<b>\$283,908</b>	<b>\$2,647,454</b>
CAMP									\$0	\$0
DEGREES					\$10,350	0.07	\$63,170	\$232	\$142,086	\$215,838
EOP Administration			\$53,310	0.50	\$435,671	7.96	\$100,893	\$262,479	\$22,390	\$874,744
EOP Outreach									\$5,073	\$5,073
Faculty Student Mentor Prg					\$1,496	0.02		\$408		\$1,905
Guardian Scholars Program	\$0	0.00			\$88,969	2.43	\$10,452	\$39,739	\$325	\$139,485
Parents and Families Program	\$72,420	1.00					\$8,816	\$33,996	\$8,242	\$123,474
Peer and Academic Resource Ctr					\$79,228	2.00	\$104,011	\$61,054	\$37,658	\$281,952
SAS			\$47,880	0.50				\$789	\$3,548	\$52,217
SASEEP	\$358,631	3.05			\$119,518	2.71	\$23,861	\$256,104	\$49,511	\$807,624
Serna Center							\$0	\$0		\$0
Summer Bridge Program					\$110,434	2.37	\$17,571	\$2,062	\$15,075	\$145,142
<b>Student Engagement and Success</b>	<b>\$555,301</b>	<b>6.36</b>	<b>\$12,498</b>	<b>0.00</b>	<b>\$2,085,098</b>	<b>40.76</b>	<b>\$428,447</b>	<b>\$1,733,300</b>	<b>\$345,690</b>	<b>\$5,160,333</b>
AB422-Instr Matl									\$0	\$0
Academic Advising	\$75,888	1.00	\$5,113	0.00	\$357,285	6.45	\$196,669	\$399,691	\$54,017	\$1,088,663
Career Center	\$71,587	0.95	\$5,113	0.00	\$509,883	9.95	\$25,461	\$360,664	\$4,108	\$976,816
Contract-Interpreter									\$0	\$0
Multicultural Center	\$41,669	0.46	\$2,272	0.00	\$44,467	1.34	\$20,081	\$46,544	\$20,401	\$175,433
New Student Orientation					\$162,046	3.00		\$98,514		\$260,560
Pride Center					\$49,012	1.51	\$15,345	\$28,678	\$30,001	\$123,035
Student Conduct	\$77,040	1.00						\$35,808	\$7,365	\$120,212
Student Engagement and Success	\$103,210	0.68			\$113,747	2.00	\$9,306	\$124,887	\$23,815	\$374,965
Student Orgs and Leadership	\$81,948	1.00			\$300,579	6.05	\$19,963	\$221,903	\$39,188	\$663,580
Student Sports Clubs					\$50,891	1.00	\$24,724	\$39,126	\$120,467	\$235,209
Svcs to Stud w-Disabil	\$103,960	1.28			\$359,755	6.55	\$88,024	\$265,402	\$15,318	\$832,458
Testing Center					\$100,153	2.00	\$14,665	\$79,066	\$4,412	\$198,296
Womens Resource Center					\$37,280	0.92	\$14,210	\$33,018	\$26,599	\$111,106
<b>Student Health Services</b>									<b>-\$621</b>	<b>-\$621</b>
Psychological Services									-\$800	-\$800
SHS-Administration									\$179	\$179
<b>VP's Office - Student Affairs</b>	<b>\$299,464</b>	<b>2.02</b>			<b>\$368,500</b>	<b>7.13</b>	<b>\$57,243</b>	<b>\$338,117</b>	<b>\$1,176,922</b>	<b>\$2,240,245</b>
Campus Safety Fee	\$1,498	0.02			\$22,032	0.46	\$23,177	\$11,927	\$44,402	\$103,036
College Ready									\$0	\$0
EAP									\$55	\$55
Student Affairs Administration					\$256,558	4.75	\$21,955	\$150,670	\$486,932	\$916,115
Student Affairs Communication					\$25,613	0.92	\$12,111	\$13,031	\$2,315	\$53,070
Student Affairs Diploma Fee									\$161	\$161
Student Affairs Reserve									\$624,000	\$624,000
VP for Student Affairs	\$297,966	2.00			\$64,296	1.00		\$162,489	\$19,057	\$543,808
<b>Grand Total</b>	<b>\$2,398,281</b>	<b>25.04</b>	<b>\$182,892</b>	<b>2.00</b>	<b>\$8,121,143</b>	<b>170.63</b>	<b>\$1,196,674</b>	<b>\$6,387,458</b>	<b>\$2,246,721</b>	<b>\$20,533,170</b>

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

## 2016-17 Student Fees

Student Fees		Fee Level <sup>3</sup>	Per Student	2016-17 Actuals		6/30/2017
		Min	Max	Revenue <sup>1</sup>	Expense	Fund Equity <sup>2</sup>
<b>Student Affairs</b>						
<b>Enrollment Management</b>				<b>\$0</b>	<b>(\$218)</b>	<b>\$0</b>
TS034	Graduation Services	\$15	\$28	\$0	(\$218)	
<b>Student Engagement and Success</b>				<b>\$845,858</b>	<b>(\$854,009)</b>	<b>\$855,586</b>
MC010	Etiquette Dinner Fee	\$15	\$15			\$161
TS025	Make-Up Test Fee	\$6	\$6	\$5,481	(\$6,961)	\$430
TS029	Test Materials	\$2	\$25		(\$1,257)	\$1,398
TS040	Alumni Services Fee	\$0	\$0			\$137
TS063	CSUS Orientation	\$18	\$152	\$840,377	(\$845,792)	\$853,460
<b>Total</b>				<b>\$845,858</b>	<b>(\$854,228)</b>	<b>\$855,586</b>

**Notes:**

1 Prior year revenue includes allowance for uncollectibles posted to global dept ID's

2 Fund equity (aka retained earnings) reflects net worth and does NOT equal cash (includes receivables and payables); equity is POST-CLOSE (as of 7/01/2017) so net revenue and expense from 2016-17 are reflected in fund equity

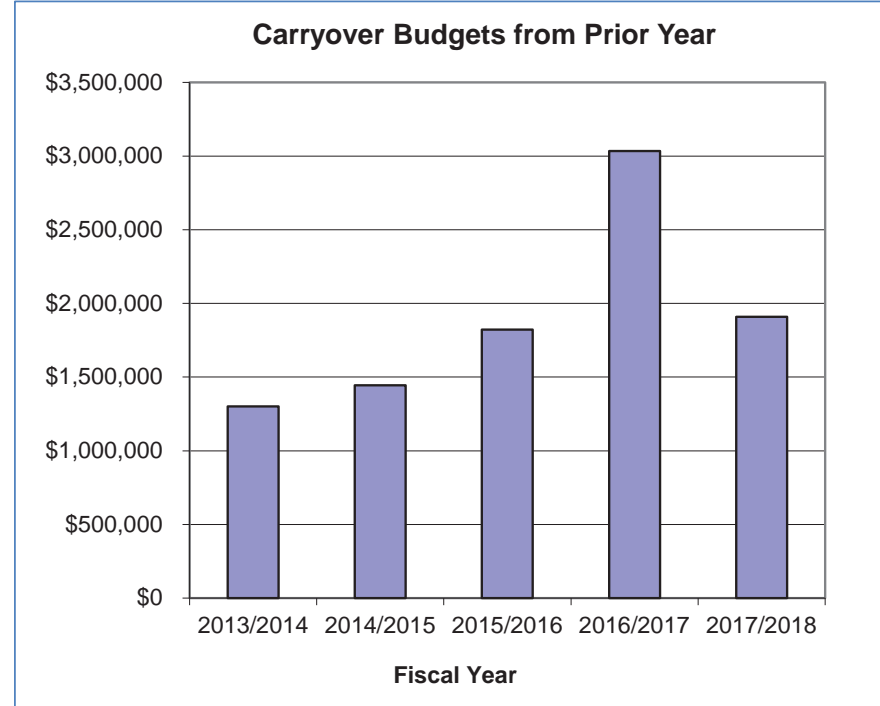
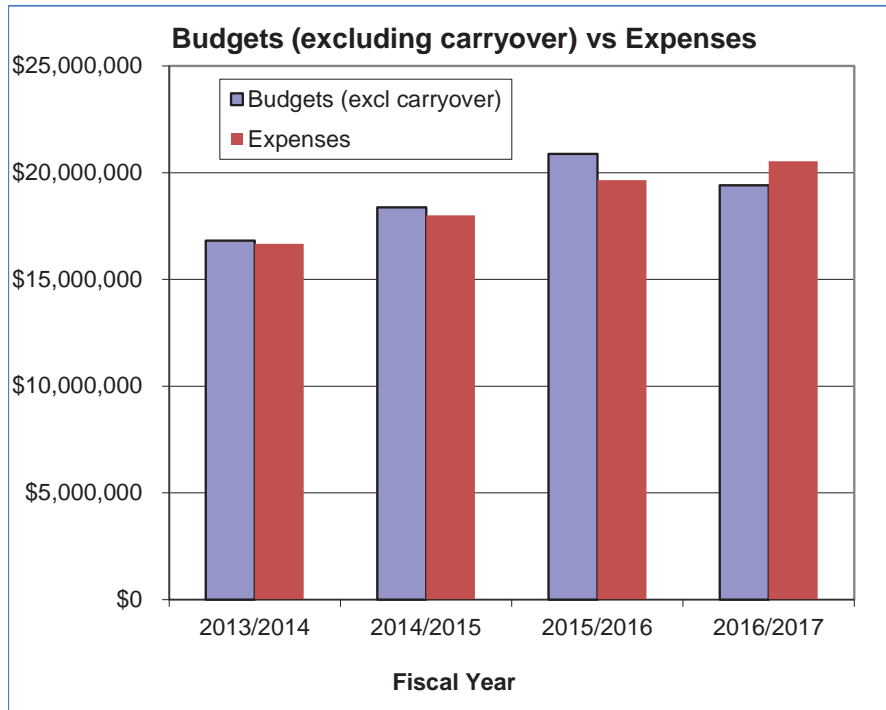
3 Fee level information provided by Gina Curry, Assoc. VP for Financial Services.

Program center determined by dept ID used for majority of transactions

The natural accounting values for revenues and fund equity are credits, while expense normally appears as a debit.

These values have been reversed for the purpose of this report.

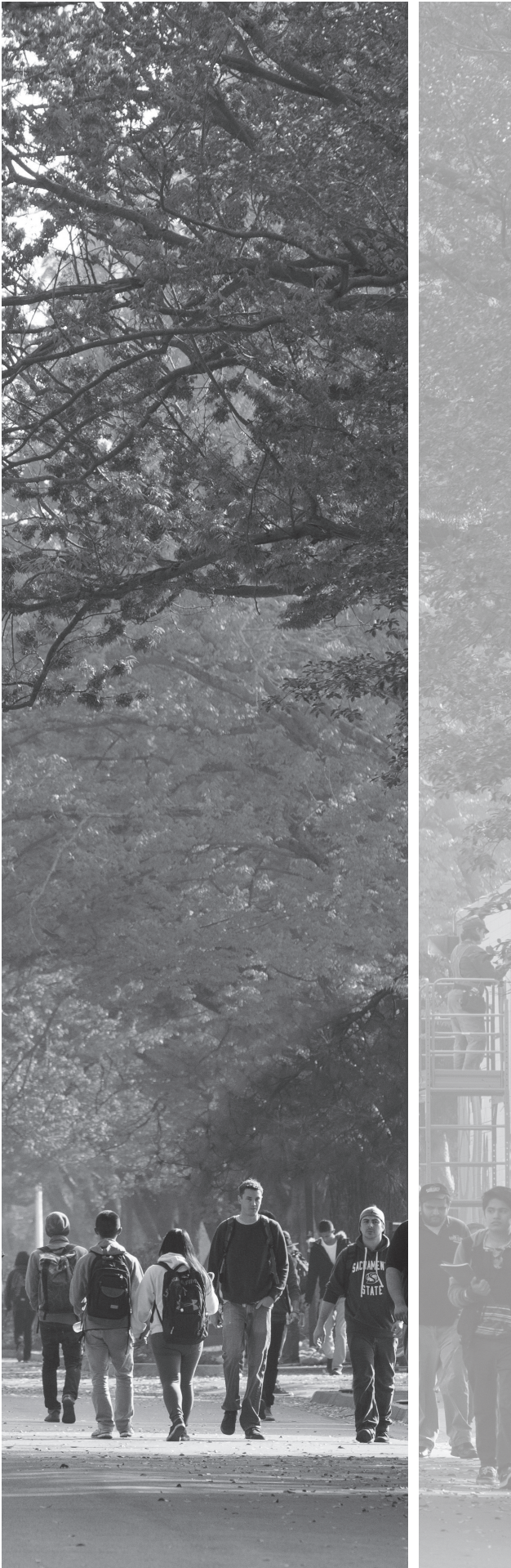
**General Operating Fund Multi-Year Summary**  
**Student Affairs**  
**Budgets and Expenditures**



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.

Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2013/2014	%	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018
Prior Year Carryover	1,231,857	103%	1,270,266	134%	1,699,031	174%	2,959,141	61%	1,798,870
Prior Year Encumbrances	69,371	250%	173,685	70%	122,386	62%	75,490	145%	109,187
Initial Baseline	10,736,609	108%	11,609,891	101%	11,720,455	101%	11,878,568	108%	12,784,616
Misc Budget Entries	6,078,502	111%	6,772,150	135%	9,156,082	82%	7,528,027		
Year End Budget	18,116,339	109%	19,825,992	114%	22,697,954	99%	22,441,226		
Year End Expenditures	(16,663,826)	108%	(18,004,575)	109%	(19,652,379)	104%	(20,533,169)		
Year End Encumbrances	(182,247)	67%	(122,386)	71%	(86,434)	126%	(109,187)		
Budget Balance Available	1,270,266	134%	1,699,031	174%	2,959,141	61%	1,798,870		



**15.2016-17**  
**OPERATING FUND –**  
**UNIVERSITY**  
**ADVANCEMENT**



# University Advancement

*Operating Fund Summary*  
**for 2016-17**

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>(\$10,161)</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$3,437,530
Prior Year Encumbrance Allocations		\$73,720
One-Time Allocations from University Reserves		\$22,500
Centrally Funded Compensation Increases		\$71,782
Benefits Allocations		\$1,575,503
Miscellaneous Budget Transfers		\$21,768
Revenue from Various Sources		\$210
<b>Total Sources (Budget)</b>		<b>\$5,203,014</b>

<b>Uses (Expenditures) by Program Center</b>		
Advancemt Comm & Stewardship	8.92	\$991,124
Alumni Relations	4.57	\$466,374
Annual Fund	0.57	\$153,836
Development	19.26	\$2,884,932
VP's Office - Univ Advancement	3.36	\$675,144
<b>Total Uses (Expenditures) by Program Center</b>	<b>36.68</b>	<b>\$5,171,411</b>

<b>Uses (Expenditures) by Expense Type</b>		
MPP Salaries	14.18	\$1,780,983
Faculty Salaries	0.00	\$0
Staff Salaries	22.50	\$1,249,155
Student Asst Salaries		\$135,719
Benefits		\$1,575,503
Operating Expenses		\$430,050
<b>Total Uses (Expenditures) by Expense Type</b>	<b>36.68</b>	<b>\$5,171,411</b>

<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		(\$10,161)
Total Sources (Budget)		\$5,203,014
Total Uses (Expenses)		(\$5,171,411)
Year-End Encumbrances		(\$73,306)
<b>Budget Balance Available</b>		<b>(\$51,864)</b>

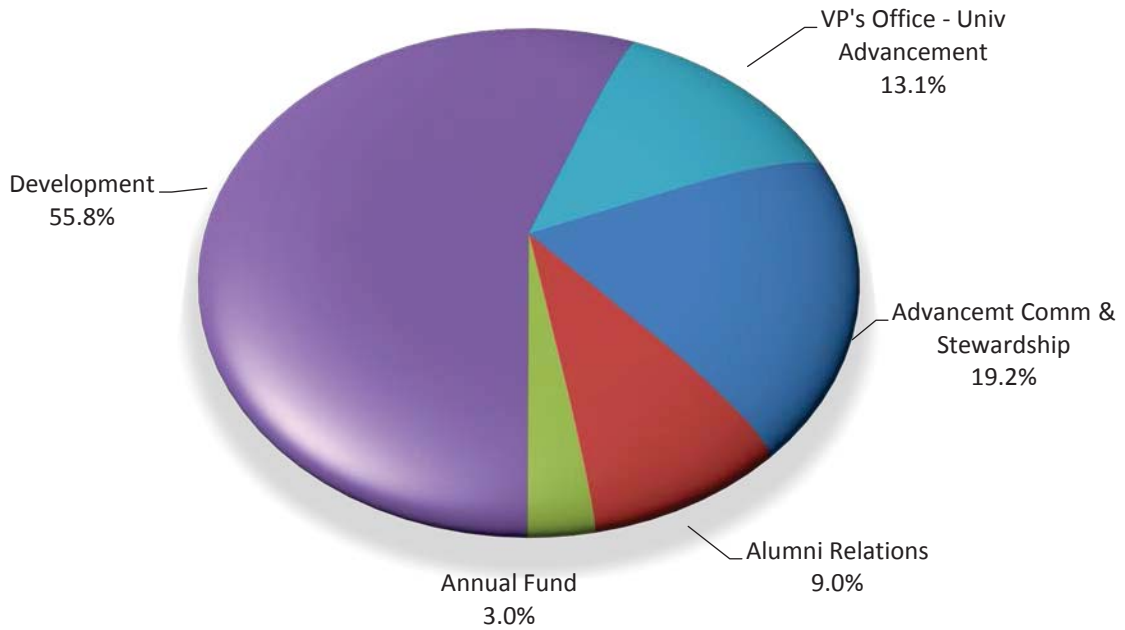


# University Advancement

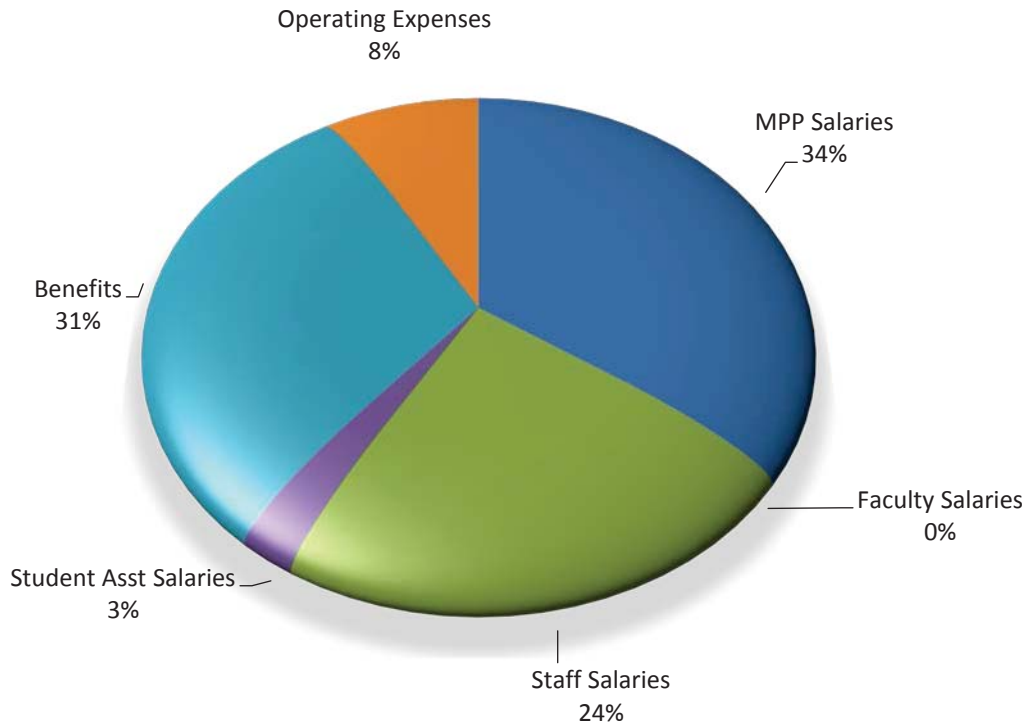
*Operating Fund Summary*

**for 2016-17**

## 16-17 Uses (Expenditures) by Program Center



## 16-17 Uses (Expenditures) by Expense Type



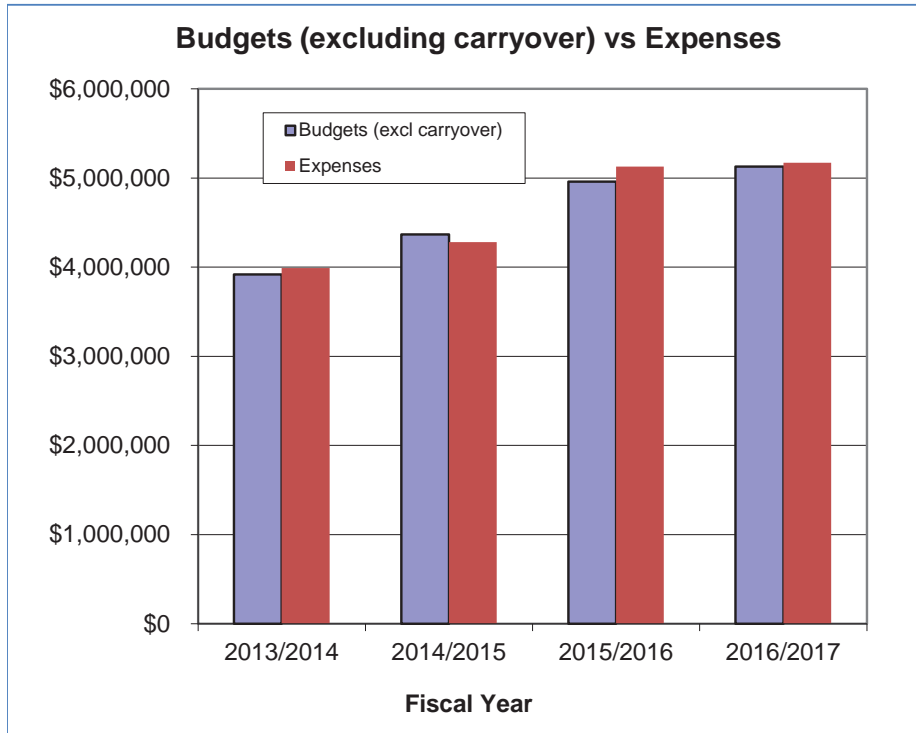
**University Advancement**  
*Operating Fund Summary*  
**for 2016-17**

Program Center Department	MPP Salaries	FTE	Staff Salaries	FTE	Student Asst Salaries	Benefits	Operating Expenses	1617 Expenses
<b>Advancemt Comm &amp; Stewardship</b>	<b>\$201,924</b>	<b>2.00</b>	<b>\$381,719</b>	<b>6.92</b>	<b>\$16,253</b>	<b>\$313,704</b>	<b>\$77,524</b>	<b>\$991,124</b>
Communications	\$201,924	2.00	\$381,719	6.92	\$16,253	\$313,704	\$11,358	\$924,958
Sac State Magazine							\$63,037	\$63,037
Stewardship							\$3,129	\$3,129
<b>Alumni Relations</b>	<b>\$108,444</b>	<b>1.00</b>	<b>\$161,939</b>	<b>3.57</b>	<b>\$2,332</b>	<b>\$176,436</b>	<b>\$17,224</b>	<b>\$466,374</b>
Alumni Relations							\$3	\$3
Alumni Services	\$108,444	1.00	\$161,939	3.57	\$2,332	\$176,436	\$17,220	\$466,371
UW-Alumni Association							\$0	\$0
<b>Annual Fund</b>			<b>\$32,211</b>	<b>0.57</b>	<b>\$58,169</b>	<b>\$16,039</b>	<b>\$47,417</b>	<b>\$153,836</b>
Annual Fund			\$32,211	0.57	\$58,169	\$16,039	\$47,417	\$153,836
<b>Development</b>	<b>\$1,228,290</b>	<b>10.18</b>	<b>\$519,161</b>	<b>9.08</b>	<b>\$22,232</b>	<b>\$915,585</b>	<b>\$199,664</b>	<b>\$2,884,932</b>
Development	\$1,228,290	10.18	\$519,161	9.08	\$22,232	\$915,585	\$199,664	\$2,884,932
<b>VP's Office - Univ Advancement</b>	<b>\$242,325</b>	<b>1.00</b>	<b>\$154,124</b>	<b>2.36</b>	<b>\$36,733</b>	<b>\$153,740</b>	<b>\$88,222</b>	<b>\$675,144</b>
University Advancement	\$242,325	1.00	\$154,124	2.36	\$36,733	\$153,740	\$88,222	\$675,144
<b>Grand Total</b>	<b>\$1,780,983</b>	<b>14.18</b>	<b>\$1,249,155</b>	<b>22.50</b>	<b>\$135,719</b>	<b>\$1,575,503</b>	<b>\$430,050</b>	<b>\$5,171,411</b>

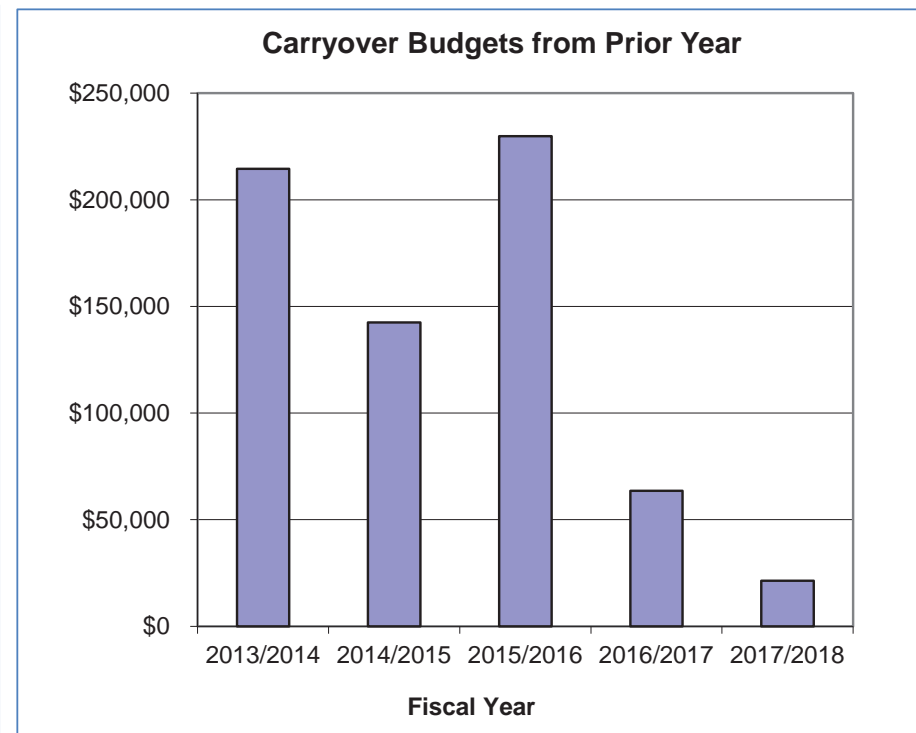
The CSU system-wide payroll distribution software has a known issue related to FTE & Earns Codes where the calculated FTE is not always accurate:

FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

**General Operating Fund Multi-Year Summary**  
**University Advancement**  
**Budgets and Expenditures**

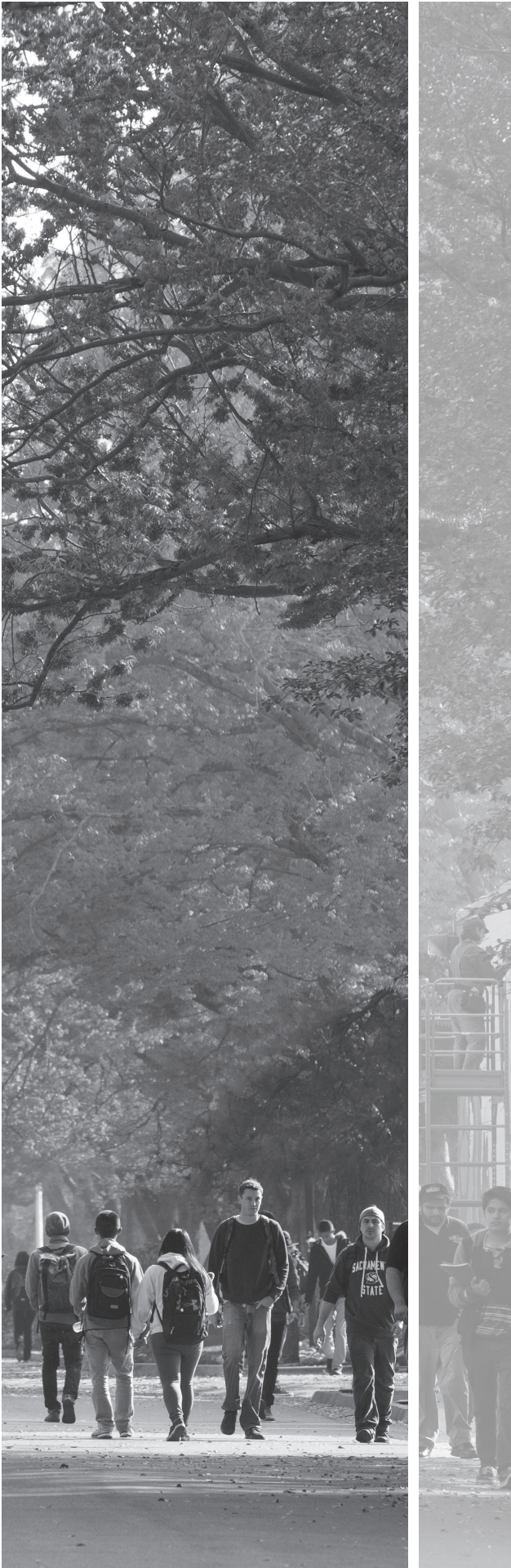


Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2013/2014	%	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018
Prior Year Carryover	193,080	44%	84,589	158%	133,332	-8%	(10,161)	510%	(51,864)
Prior Year Encumbrances	21,457	270%	57,913	167%	96,467	76%	73,720	99%	73,306
Initial Baseline	2,787,447	104%	2,900,278	118%	3,411,462	101%	3,437,530	164%	5,627,854
Misc Budget Entries	1,129,217	130%	1,467,646	106%	1,548,605	109%	1,691,764		
Year End Budget	4,131,201	109%	4,510,427	115%	5,189,866	100%	5,192,853		
Year End Expenditures	(3,988,699)	107%	(4,280,627)	120%	(5,126,307)	101%	(5,171,411)		
Year End Encumbrances	(57,913)	167%	(96,467)	76%	(73,720)	99%	(73,306)		
Budget Balance Available	84,589	158%	133,332	-8%	(10,161)	510%	(51,864)		



# **16.2016-17**

## **OPERATING FUND – RESTRICTED BALANCES**

# Restricted Balances

*Operating Fund Summary*

## for 2016-17

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$22,652</b>

<b>Sources (Budget) derived from CFS Scenarios</b>		
Initial Allocations		\$0
Prior Year Encumbrance Allocations		\$3,841
One-Time Allocations from University Reserves		\$0
Centrally Funded Compensation Increases		\$0
CO Cash Posting Orders		\$86,141
Benefits Allocations		\$0
Miscellaneous Budget Transfers		\$14,703
Revenue from Various Sources		\$0
<b>Total Sources (Budget)</b>		<b>\$104,685</b>

<b>Uses (Expenditures) by Division</b>		
Chancellor's Office Funded Centers		\$80,706
Center for CA Studies		\$0
Education Insights		\$287
<b>Total Uses (Expenditures) by Division</b>	<b>-</b>	<b>\$80,994</b>

<b>Uses (Expenditures) by Expense Type</b>		
MPP Salaries		\$0
Staff Salaries		\$0
Student Assistant Salaries		\$0
Benefits		\$0
Operating Expenses		\$80,994
<b>Total Uses (Expenditures) by Expense Type</b>	<b>-</b>	<b>\$80,994</b>

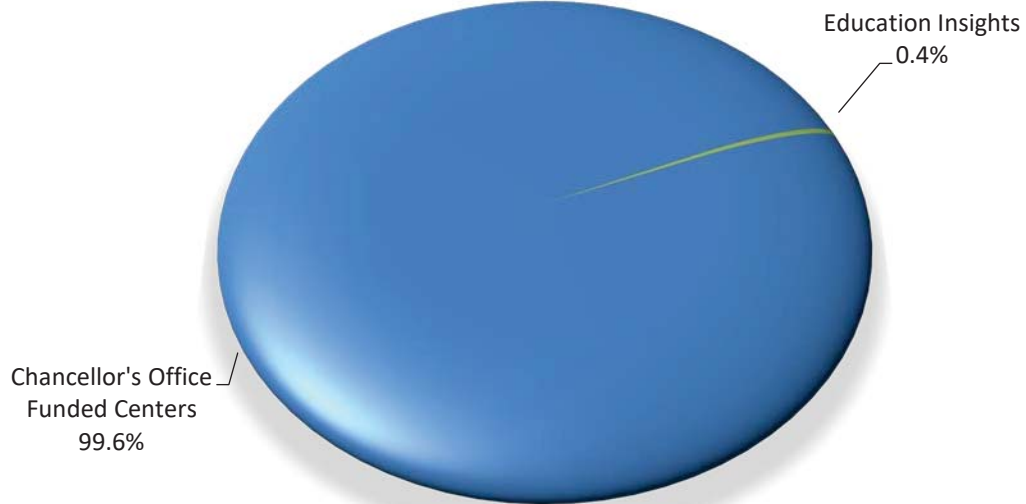
<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$22,652
Total Sources (Budget)		\$104,685
Total Uses (Expenses)		(80,994)
Year-End Encumbrances		(\$7,376)
<b>Budget Balance Available</b>		<b>\$38,967</b>

# Restricted Balances

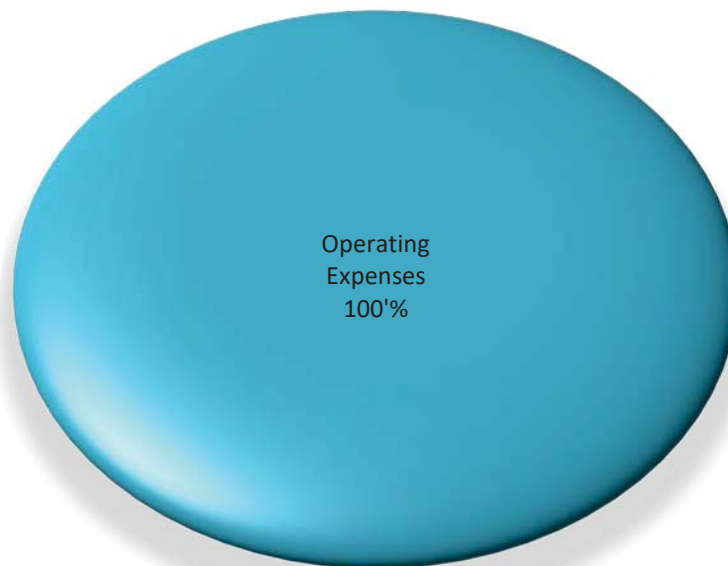
*Operating Fund Summary*

## for 2016-17

### 16-17 Uses (Expenditures) by Program Center



### 16-17 Uses (Expenditures) by Expense Type



## Restricted Balances

*Operating Fund Summary*

**for 2016-17**

Program Center Department	Operating Expenses	1617 Expenses
<b>Allocation Orders</b>	<b>\$80,706</b>	<b>0.00</b>
CAR-Ctr4 Advancement ofReading	\$12,095	0.00
Teacher Ed Eval-Assur	\$68,612	0.00
<b>Ctr for CA Studies</b>	<b>\$0</b>	<b>0.00</b>
Assembly Fellows-Support	\$0	0.00
Center for Calif Studies	\$0	0.00
Executive Fellows		0.00
Executive Fellows-Operating Ex	\$0	0.00
Faculty Fellowship	\$0	0.00
Judicial Admin Fellowships	\$0	0.00
Judicial Fellows Program		0.00
Legischool Project	\$0	0.00
Sacramento Semester Scholar	\$0	0.00
Senate Fellows-Support	\$0	0.00
<b>Education Insights Center</b>	<b>\$287</b>	<b>0.00</b>
Education Insights Center	\$287	0.00
<b>Grand Total</b>	<b>\$80,994</b>	<b>0.00</b>

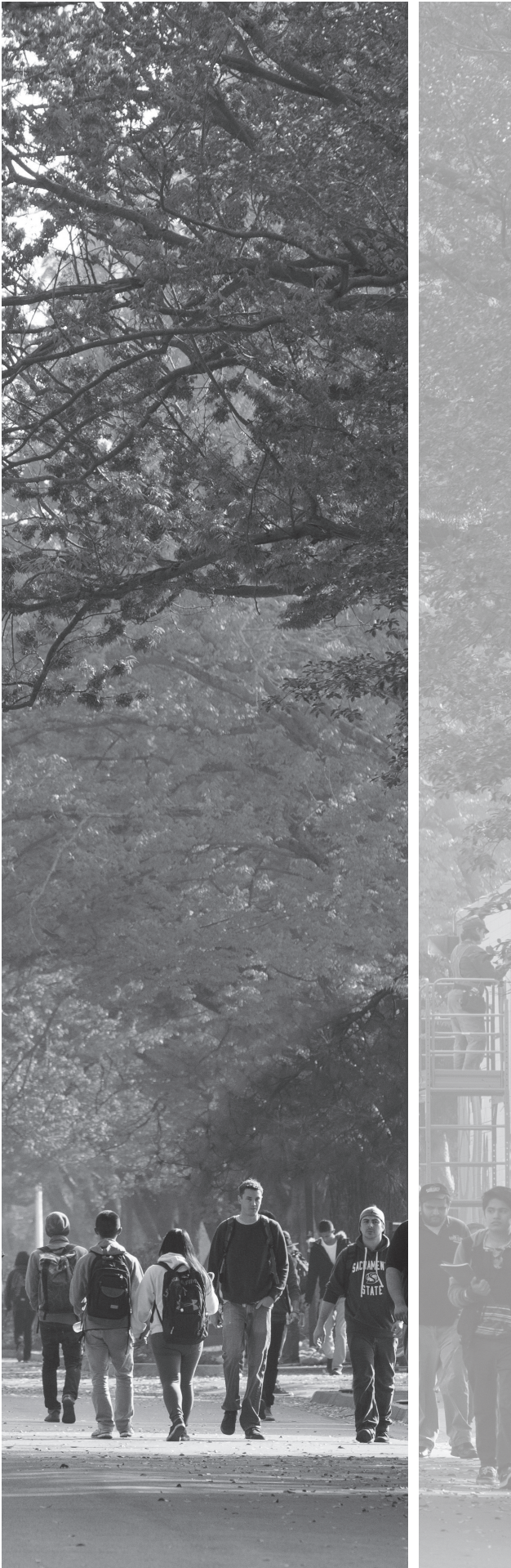
\* Center for California Studies and Education Insights Center have been moved to separate Funds



**General Operating Fund Multi-Year Summary**  
**Restricted Balances**  
**Budgets and Expenditures**

<b>RESTRICTED BALANCES</b>	<b>Description</b>	<b>2012/13</b>	<b>%</b>	<b>2013/14</b>	<b>%</b>	<b>2014/15</b>	<b>%</b>	<b>2015/16</b>	<b>%</b>	<b>2016/17</b>	<b>%</b>	<b>2017/18</b>
<b>Center for CA Studies</b> (excludes Asst to the CO)	Prior Year Carryover	\$873,978	87%	\$756,885	92%	\$694,053	86%	\$599,420	0%	\$0	0%	\$0
	Prior Year Encumbrances	\$7,862	587%	\$46,137	49%	\$22,575	24%	\$5,397	0%	\$0	0%	\$0
	Initial Baseline	\$3,040,000	100%	\$3,040,000	115%	\$3,490,292	115%	\$4,011,940	0%	\$0	0%	\$0
	Misc Budget Entries	-\$283,056	96%	-\$272,410	25%	-\$66,931	99%	-\$66,442		\$0		
	Year End Budget	\$3,638,784	98%	\$3,570,612	116%	\$4,139,990	110%	\$4,550,315	0%	\$0		
	Year End Expenditures	-\$2,835,762	101%	-\$2,853,984	124%	-\$3,535,173	116%	-\$4,104,475	0%	\$0		
	Year End Encumbrances	-\$46,137	49%	-\$22,575	24%	-\$5,397	1223%	-\$65,988	0%	\$0		
	Budget Balance Available	\$756,885	92%	\$694,053	86%	\$599,420	63%	\$379,853	0%	\$0		
<b>Institute for Higher Ed Policy</b>	Prior Year Carryover	\$21,663	86%	\$18,584	100%	\$18,575	69%	\$12,798	31%	\$4,023	458%	\$18,439
	Prior Year Encumbrances			\$0		\$0		\$0		\$0		\$0
	Misc Budget Entries	\$3,331	192%	\$6,410	159%	\$10,172	-79%	-\$7,994		\$14,703		
	Year End Budget	\$24,994	106%	\$26,468	58%	\$15,357	31%	\$4,804	390%	\$18,726		
	Year End Expenditures	-\$8,698	91%	-\$7,893	32%	-\$2,559	31%	-\$782	37%	-\$287		
	Year End Encumbrances	\$0		\$0		\$0		\$0		\$0		
	Budget Balance Available	\$16,296	114%	\$18,575	69%	\$12,798	31%	\$4,023	458%	\$18,439		
<b>Chancellor's Office Funded Ctrs</b> (includes Special Asst to the CO)	Prior Year Carryover	\$91,782	121%	\$111,141	20%	\$22,155	77%	\$17,170	108%	\$18,629	110%	\$20,528
	Prior Year Encumbrances	\$12,484	134%	\$16,684	131%	\$21,894	36%	\$7,925	48%	\$3,841	192%	\$7,376
	Misc Budget Entries	\$271,425	54%	\$145,676	91%	\$132,088	120%	\$158,242		\$86,141		
	Year End Budget	\$273,501	118%	\$322,484	55%	\$176,137	104%	\$183,337	59%	\$108,611		
	Year End Expenditures	-\$236,771	118%	-\$278,435	54%	-\$151,042	107%	-\$160,867	50%	-\$80,706		
	Year End Encumbrances	-\$25,499	86%	-\$21,894	36%	-\$7,925	48%	-\$3,841	192%	-\$7,376		
	Budget Balance Available	\$11,231	197%	\$22,155	77%	\$17,170	108%	\$18,629	110%	\$20,528		
<b>Subtotal Restricted Balances</b>	Prior Year Carryover	\$987,423	90%	\$886,610	83%	\$734,783	86%	\$629,388	4%	\$22,652	172%	\$38,967
	Prior Year Encumbrances	\$20,346	309%	\$62,821	71%	\$44,469	30%	\$13,322	29%	\$3,840	192%	\$7,376
	Initial Baseline	\$3,040,000	100%	\$3,040,000	115%	\$3,490,292	115%	\$4,011,940	0%	\$0	0%	\$0
	Misc Budget Entries	-\$8,300	1450%	-\$120,324	-63%	\$75,329	111%	\$83,806		\$100,844		
	Year End Budget	\$3,937,279	100%	\$3,919,564	111%	\$4,331,484	109%	\$4,738,456	3%	\$127,337		
	Year End Expenditures	-\$3,081,231	102%	-\$3,140,312	117%	-\$3,688,774	116%	-\$4,266,124	2%	-\$80,994		
	Year End Encumbrances	-\$71,636	62%	-\$44,469	30%	-\$13,322	524%	-\$69,828	11%	-\$7,376		
	Budget Balance Available	\$784,412	94%	\$734,783	86%	\$629,388	64%	\$402,505	10%	\$38,967		

\* Center for California Studies and Education Insights Center have been moved to separate Funds



# **17.2016-17 OPERATING FUND – UNIVERSITY MANDATORY COSTS AND STUDENT SUCCESS**

**General Operating Fund Multi-Year Summary  
Centrally Managed  
Budgets and Expenditures**

CENTRALLY MANAGED		Description	2013/14	%	2014/15	%	2015/16	%	2016/2017	%	2017/2018
<b>Benefit Costs</b>		Initial Baseline	\$61,745,285	101%	\$62,482,723	112%	\$70,266,605	106%	\$74,242,605	107%	\$79,414,605
		Misc. Budget Entries	-\$57,558,927	106%	-\$60,775,901	116%	-\$70,202,457	104%	-\$73,282,469		
		Year End Budget	\$4,186,358	41%	\$1,706,822	4%	\$64,149	1497%	\$960,136		
		Budget Balance Available	\$4,186,358	41%	\$1,706,822	4%	\$64,149	1497%	\$960,136		
<b>Compensation Increases</b>		Initial Baseline	\$577,260	918%	\$5,296,848	29%	\$1,546,358	519%	\$8,028,762	95%	\$7,654,800
		Misc. Budget Entries	-\$470,159	1171%	-\$5,505,742	39%	-\$2,124,139	423%	-\$8,990,843		
		Year End Budget	\$107,101	-195%	-\$208,894	277%	-\$577,781	167%	-\$962,081		
		Budget Balance Available	\$107,101	-195%	-\$208,894	277%	-\$577,781	167%	-\$962,081		
<b>Financial Aid (TFD, EOP)</b>		Initial Baseline	\$43,292,750	101%	\$43,600,850	101%	\$44,172,850	101%	\$44,520,850	107%	\$47,466,850
		Misc. Budget Entries	\$482,025	191%	\$921,031	83%	\$764,212	98%	\$745,332		
		Year End Budget	\$43,774,775	102%	\$44,521,881	101%	\$44,937,062	101%	\$45,266,182		
		Year End Expenditures	-\$43,542,905	102%	-\$44,487,746	101%	-\$44,914,809	101%	-\$45,231,268		
		Budget Balance Available	\$231,871	15%	\$34,135	65%	\$22,253	157%	\$34,914		
<b>Federal Work Study (FWS)</b>		Initial Baseline	\$1,000,000	100%	\$1,000,000	100%	\$1,000,000	100%	\$1,000,000	100%	\$1,000,000
		Misc. Budget Entries	-\$573,560	100%	-\$576,388	100%	-\$573,777	91%	-\$523,658		
		Year End Budget	\$426,440	99%	\$423,612	101%	\$426,223	112%	\$476,342		
		Year End Expenditures	-\$407,566	104%	-\$423,613	96%	-\$405,215	99%	-\$400,734		
		Budget Balance Available	\$18,874	0%	\$0	0%	\$21,008	360%	\$75,608		
<b>University Operational Emergency Reserve and Unallocated</b>		Prior Year Carryover	\$32,991,451	124%	\$40,986,442	85%	\$34,745,176	69%	\$23,893,009	134%	\$31,929,305
		Initial Baseline	\$3,800,815	47%	\$1,800,000	0%	\$0	0%	\$0		
		Misc. Budget Entries <sup>1</sup>	-\$350,028	2758%	-\$9,652,298	111%	-\$10,746,677	-70%	\$7,562,836		
		Budget Balance Available	\$36,442,238	91%	\$33,134,144	72%	\$23,998,499	131%	\$31,455,846		
		<b>Total Budget Balance Available</b>	<b>\$40,986,442</b>	<b>85%</b>	<b>\$34,745,176</b>	<b>69%</b>	<b>\$23,893,009</b>	<b>134%</b>	<b>\$31,929,305</b>		
CAMPUS WIDE		Description	2013/14	%	2014/15	%	2015/16	%	2016/17	%	2017/18
<b>All University Expenses (AUE)</b>		Initial Baseline	\$22,918,487	97%	\$22,285,897	102%	\$22,647,788	102%	\$23,205,787	104%	\$24,143,112
		Prior Year Encumbrances	\$1,986,496	108%	\$2,143,042	86%	\$1,850,806	144%	\$2,662,672	104%	\$2,780,218
		Misc Budget Entries	\$2,526,212	99%	\$2,512,532	90%	\$2,272,841	137%	\$3,114,878		
		Year End Budget	\$25,444,699	97%	\$24,798,429	100%	\$24,920,629	106%	\$26,320,665		
		Year End Expenditures	-\$21,330,064	101%	-\$21,454,532	103%	-\$22,108,624	102%	-\$22,472,777		
		Year End Encumbrances	-\$2,143,042	86%	-\$1,850,806	144%	-\$2,662,672	104%	-\$2,780,218		
		<b>Budget Balance Available</b>	<b>\$1,971,593</b>	<b>76%</b>	<b>\$1,493,091</b>	<b>10%</b>	<b>\$149,333</b>	<b>715%</b>	<b>\$1,067,669</b>		
CAMPUS WIDE									2016/17	%	2017/18
<b>AUE Baseline Student Success</b>		Initial Baseline									
		Prior Year Encumbrances									
		Misc Budget Entries									
		Year End Budget									
		Year End Expenditures									
		Year End Encumbrances									
		<b>Budget Balance Available</b>									

<sup>1</sup>2014-15 Includes California Department of Public Health (CDPH) \$78,970

Note: Format was changed in 2015-16; previously All University Expenses (AUE) were included in this section. They are not included in the Central Carry Forward Balances and therefore have been removed.

State University Grants (SUG) were renamed Tuition Fee Discounts (TFD), therefore the title for Financial Aid has been updated.

Federal Work Study (FWS) is included in the Central Carry Forward Balances and therefore has been added to this section.

## All University Expenses (AUE)

All University Expenses	AUE Description	2017/18 Final Budget
<b>Academic Affairs</b>		
Accreditation-Department	Accreditation costs (e.g. site visits, licensing and annual costs) for campus and certain academic departments	124,000
Alliance for Minority Participation (AMP) Project	Chancellor's Office portion of the grant that's run through the UEI	800,000
Grad Equity Fellowship	Grants awarded to graduate students	49,500
CSUPERB (Chancellor's Office Grant)	University's cost for participating in the CSU program for Education & Research in Biotechnology	29,550
COAST	Cost of campus annual membership in CSU COAST - Council on Ocean Affairs, Science and Technology	7,500
Agent Based Recruitment for International Students	Commission paid to an outside agency (Pair Point) to increase the number of international students (non-resident tuition) on our campus.	25,000
Faculty Sabbaticals	Payment of faculty sabbaticals per collective bargaining agreement. 12% of total faculty employees are eligible to apply each year.	
Laboratory Risk & Safety Solutions Software	Technology solution to manage hazard assessment, inspections, chemical tracking, etc. Will allow for a consistency of approach, automated tracking for training, shared learning, and improved communication	100,000
<b>Natural Sciences &amp; Math</b>		
Alliance of Minority Participation	University's cost for participating in the AMP grant program	50,000
<b>Administration and Business Affairs</b>		
VISA/Mastercard Charges	Bank charges for University's acceptance of VISA/MasterCard for payment methods	25,000
Insurance-Vehicle	Insurance policy costs for the University's vehicles	43,447
General Services Charges	General Svcs charges to assist Univ with bidding/processing cost of contracts	10,000
Neulion Ticketing System	Outbox AXS (Veritix) ticketing and customer relations system for University events. Cost driven by usage, including large contracted events held on campus, such as the USATF Track & Field Junior Olympics.	40,000
State Fire Marshall Inspection	Cost of State Fire Marshall inspections - this annual cost was moved from the Chancellor's Office to the campuses	72,000
Space Rental	Cost of renting space for the University's General Operating Fund programs	6,996,243
Liability Program (aka Risk Pool Management)	University's insurance premium costs for participating in the CSU Risk Management Authority (CSURMA)	641,530
Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	CSURMA costs of the Univ's claims for IDL/NDI and UI	740,523
Property Insurance	CSURMA costs of the Univ's premium for participating in the CSU Property Insurance Program	411,056
Worker's Compensation	CSURMA costs of the Univ's worker's comp claims paid by the CSU Risk Mgmt Authority	1,500,000
Flood Control	County's assessment cost to the Univ for flood control measures along Amer River	128,000
Athletic Injury Medical Expense (AIME)	CSURMA costs of accidental insurance for student athletes	425,925
Medical Monitoring	Costs of physical exams required as part of the University's Medical Monitoring Program	5,000
Child Care	University's contribution to the Child Care Center	85,000
Rental Fee Waiver Reimbursement	Covers the cost for use of university facilities for events when rental fees are waived	160,000
Campus Sponsored Visitor Parking	Payment of parking fees for campus sponsored guests	100,000
Music License Agreements	Cost of payment to ASCAP, BMI and SESAC for royalties paid to perform and broadcast music on campus	26,000
Sexual Assault Examinations	Performance of sexual assault examinations per master agreement (MA120071). \$1400-\$1650 per evidentiary exam.	5,000
Benefit Administration Fees (C.O.)	The State Controller's Office charges the campus (via the Chancellor's Office) an administrative charge for total campus employees enrolled in benefits	125,884
Security Camera Equipment and Maintenance	Cost of managing the University's Security Camera Network	
Campus Service Officer Coverage	To provide building security coverage by Community Service Officers (CSO) and Community Service Specialists (CSS) to Sacramento Hall, Folsom Hall (day and swing shifts), and the Academic Information Resource Center (evening shift)	
<b>Facilities Management</b>		
Major Utilities	Cost of University's various utilities (electricity, gas, solar energy, water, sewage, & waste disposal)	4,800,000



## All University Expenses (AUE)

All University Expenses	AUE Description	2017/18 Final Budget
<b>Human Resources</b>		
University Staff Assembly	University's support for activities of the University Staff Assembly	20,000
Maintain Assistive Devices and Services for Employees	Costs of acquiring & maintaining assistive devices and services to Univ employees with disabilities	180,000
Legal Settlements/Services	Costs of acquiring external services to help litigate & settle complaints by the Univ's students, employees and vendors	100,000
Legal Services Contracts	Costs for arbitration, mediation, developing Affirmative Action Plan, and bonded courier services	40,000
Complaint Investigation	Costs of conducting investigations into legal complaints filed by Univ students/employees	50,000
Medical Exams	Costs of required medical examinations for University employees	15,000
Background Checks	Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty positions)	65,000
Employee Scholarships-CSU Training Programs	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs for campus attendees.	34,000
Staff Reclass Funds	Division/Program Center funding of General Operating Fund reclassifications of permanent staff that are approved through the HR reclassification process.	100,000
Faculty Promotions	Funding for General Operating Fund promotions to Assistant Professors, Associate Professors, and Professors	248,780
Title IX Education and Awareness Fund	Expanded implementation of Title IX sexual violence awareness campaign, including increased accessibility to educational and outreach materials (e.g., translate in different languages and create braille version). Expansion of online sexual violence training for all students (including CCE) on an annual basis – not just incoming or transfer students. Training for Title IX coordinator and deputies.	15,000
<b>IR&amp;T</b>		
Campuswide Software & Hardware (aka Technical)	This category covers mandatory annual maintenance fees associated with software and services used campus-wide. Line items includes services such as SacCT, CMS/Oracle, Cognos, Tableau, OnBase, SacLink, WCM (web content management), MySacState, CourseLeaf CAT and CIM, etc. The category also includes software for accessibility, desktop computer management, and other software used campus-wide. Maintenance costs typically increase about 3% per year. The annual fees associated with the LMS will increase significantly, and we anticipate that we will see another large Oracle increase. See comments.	2,617,360
IT Infrastructure	Funds for mandatory, recurring expenses including campus-wide wired and wireless networking, Internet connections and maintenance, data center and server maintenance, and shared costs for telecommunications. Requested increase is for typical cost increases on existing maintenance contracts.	2,038,214
<b>President's Office</b>		
Trustees' Authorizations	CSU Board of Trustees authorized allowances	98,600
General Memberships in University Orgs	Costs of institutional memberships in professional organizations	175,000
<b>Public Affairs and Advocacy</b>		
Sacramento State Downtown Launch	Funding to provide banners, street signs, advertising, collateral, promotions	
<b>Student Affairs</b>		
American's Disability Act Accommodation Svcs	For interpretive and other ADA accommodation services requested by students to allow them to participate in co-curricular activities outside the classroom.	20,000
Financial Aid Admin-Job Location & Developmt (JLD)	For salary and benefit costs for Job Location & Development position; actual costs up to \$75K are reimbursed by the Federal government.	75,000
Student Assessment Tools	Student survey/assessment tool used university-wide.	44,500
Disabled Students-Assembly Bill 422 Inst Materials	Cost of preparing instructional materials for student with print disabilities	175,000
Disabled Students-Contract Interp	Contract costs to retain interpretive services for University's hearing impaired students.	500,000
Disabled Students-Executive Order 665	Remedial instructional services cost for disabled students	2,500
Disabled Students-Non Classroom Accommodations	To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and functions	3,000
<b>Total All University Expenses</b>		<b>24,143,112</b>

All University Expenses and Mandatory Costs Budget Comparison  
by Division and Fiscal Year

All University Expenses	2013/14 Budget	2014/15 Budget	2015/16 Budget	2016/17 Budget
<b>Academic Affairs</b>				
Probationary Faculty Dev Grants - moved to baseline	\$39,725	\$0	\$0	\$0
Dept. Chair Stipends - moved to baseline	\$60,000	\$0	\$0	\$0
Accreditation-Department	\$124,000	\$124,000	\$124,000	\$124,000
Alliance for Minority Participation (AMP) Project	\$800,000	\$800,000	\$800,000	\$800,000
Disabled Students-Assembly Bill 422 Inst Materials - moved to Student Affairs	\$0	\$0	\$0	\$0
Disabled Students-Contract Interp - moved to Student Affairs	\$0	\$0	\$0	\$0
Disabled Students-Executive Order 665 - moved to Student Affairs	\$0	\$0	\$0	\$0
Disabled Students-Non Classroom Accomodations - moved to Student Affairs	\$0	\$0	\$0	\$0
Grad Equity Fellowship	\$49,500	\$49,500	\$49,500	\$49,500
Calif Teacher Performance Assessment - moved to baseline	\$50,000	\$0	\$0	\$0
CSUPERB (Chancellor's Office Grant)	\$28,000	\$28,000	\$28,000	\$29,500
COAST	\$0	\$5,000	\$7,500	\$7,500
Classroom Furniture - moved to ABA	\$25,000	\$0	\$0	\$0
Lab Furniture - moved to ABA	\$37,500	\$0	\$0	\$0
Departmental Office Security	\$25,000	\$0	\$0	\$0
Turnitin	\$38,000	\$0	\$0	\$0
<b>Natural Sciences &amp; Math</b>				
Alliance of Minority Participation	\$50,000	\$50,000	\$50,000	\$50,000
<b>Center for CA Studies</b>				
Washington Fellow w/Cal Institute	\$21,000	\$21,000	\$21,000	\$0
<b>Administration and Business Affairs</b>				
VISA/Mastercard Charges	\$30,000	\$35,000	\$40,000	\$35,000
External Audits - moved to baseline	\$48,400	\$0	\$0	\$0
Insurance-Vehicle	\$30,170	\$32,982	\$32,982	\$38,438
General Services Charges	\$16,000	\$15,000	\$23,000	\$23,000
Neulion Ticketing System	\$20,000	\$0	\$25,000	\$40,000
County Jail Booking Fees - moved to baseline	\$10,000	\$0	\$0	\$0
State Fire Marshall Inspection	\$18,000	\$30,000	\$30,000	\$72,000
Space Rental	\$6,515,984	\$6,550,136	\$6,690,830	\$6,703,171
Liability Program (aka Risk Pool Management)	\$781,922	\$572,563	\$675,636	\$690,332
Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	\$753,292	\$714,324	\$747,974	\$716,238
Property Insurance	\$326,953	\$311,329	\$277,706	\$291,433
Worker's Compensation	\$1,388,168	\$1,539,314	\$1,601,153	\$1,597,645
Flood Control	\$128,000	\$128,000	\$128,000	\$128,000
Athletic Injury Medical Expense (AIME)	\$266,501	\$338,286	\$338,286	\$327,265
Medical Monitoring	\$5,000	\$5,000	\$5,000	\$5,000
Child Care	\$85,000	\$85,000	\$85,000	\$85,000
Capital Project Feasibility Studies & Master Plan Revisions - moved to baseline	\$100,000	\$0	\$0	\$0
1098-T Hope/Lifetime Learning Relief Tax - moved to baseline	\$1,000	\$0	\$0	\$0
Student Access to Computer Labs	\$0	\$0	\$0	\$0
Campus Sponsored Visitor Parking	\$15,000	\$15,000	\$100,000	\$100,000

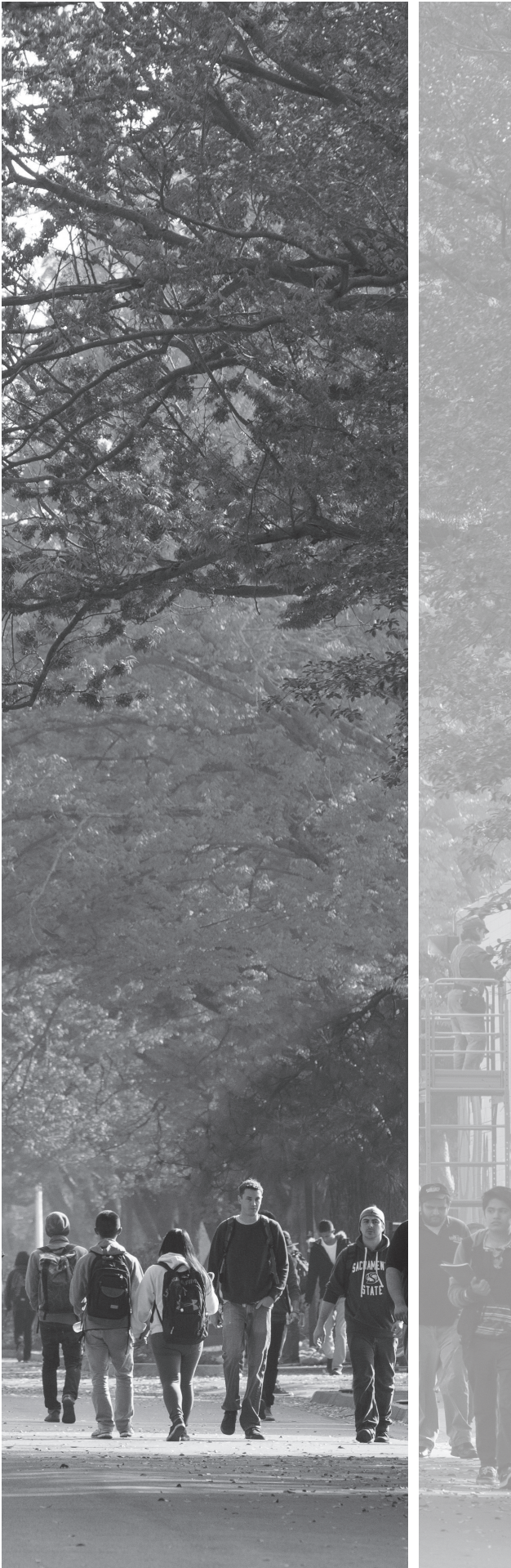
All University Expenses and Mandatory Costs Budget Comparison  
by Division and Fiscal Year

All University Expenses	2013/14 Budget	2014/15 Budget	2015/16 Budget	2016/17 Budget
Rental Fee Waiver Reimbursement	\$160,000	\$160,000	\$160,000	\$160,000
Energy Savings Project	\$150,000	\$0	\$0	\$0
Ramona Avenue Demolition	\$0	\$0	\$0	\$0
Folsom Hall Tenant Improvements	\$0	\$0	\$0	\$0
Music License Agreements	\$24,000	\$26,000	\$26,000	\$26,000
Sexual Assault Examinations	\$5,000	\$5,000	\$5,000	\$5,000
ADA/Life and Safety Corrections	\$100,000	\$0	\$0	\$0
Unrelated Business Income Tax (UBIT) Fund	\$0	\$30,000	\$30,000	\$0
Benefit Administration Fees (C.O.)	\$0	\$0	\$0	\$104,477
<b>Facilities Management</b>				
Major Utilities	\$4,791,550	\$4,800,000	\$4,800,000	\$4,800,000
Placer Hall Maint & Utilities - moved to baseline	\$30,000	\$0	\$0	\$0
Campus Renovations - moved to baseline	\$100,000	\$0	\$0	\$0
<b>Human Resources</b>				
State Controller's Office Charges - moved to baseline	\$25,000	\$0	\$0	\$0
University Staff Assembly	\$14,000	\$14,000	\$20,000	\$20,000
Maintain Assistive Devices for Employees	\$135,000	\$135,000	\$150,000	\$170,000
Legal Settlements/Services	\$150,000	\$150,000	\$150,000	\$100,000
Legal Services Contracts	\$40,000	\$40,000	\$40,000	\$40,000
Complaint Investigation	\$35,000	\$35,000	\$50,000	\$50,000
Medical Exams	\$8,000	\$8,000	\$8,000	\$15,000
Background Checks	\$8,000	\$17,000	\$17,000	\$65,000
Federal and State Postings - moved to baseline	\$2,000	\$0	\$0	\$0
Employee Scholarships-CSU Training Programs	\$30,000	\$30,000	\$30,000	\$34,000
Staff Reclass Funds	\$130,000	\$130,000	\$130,000	\$100,000
Faculty Promotions	\$398,000	\$403,606	\$194,000	\$224,916
Benefit Administration Fees (C.O.)	\$88,000	\$88,000	\$88,000	\$0
Noontime Wellness - moved to baseline	\$11,000	\$0	\$0	\$0
Employee Assistance Program	\$75,000	\$0	\$0	\$0
Title IX Education and Awareness Fund	\$0	\$0	\$0	\$24,675
<b>IR&amp;T</b>				
Campuswide Software & Hardware (aka Technical)	\$1,720,856	\$1,828,408	\$1,980,408	\$2,298,408
IT Infrastructure	\$1,739,164	\$1,850,349	\$1,929,849	\$1,978,849
Security Camera Maintenance/Operations	\$54,000	\$114,000	\$0	\$0
<b>President's Office</b>				
Trustees' Authorizations	\$98,600	\$98,600	\$98,600	\$98,600
General Memberships in University Orgs	\$100,000	\$175,000	\$175,000	\$175,000
<b>Student Affairs</b>				
State Match for Federal Funds-Student Nursing Grants - moved to baseline	\$1,500	\$0	\$0	\$0
American's Disability Act Accomodation Svcs	\$20,000	\$20,000	\$20,000	\$20,000
Maintenance and Updates of PAVE System - moved to baseline	\$9,502	\$0	\$0	
Financial Aid Admin-Job Location & Developmt (JLD)	\$75,000	\$75,000	\$75,000	\$75,000
Student Assessment Tools	\$39,500	\$39,500	\$42,364	\$44,500
Enrollment Management Technology (Hobson) - moved to baseline	\$55,000	\$0	\$0	\$0



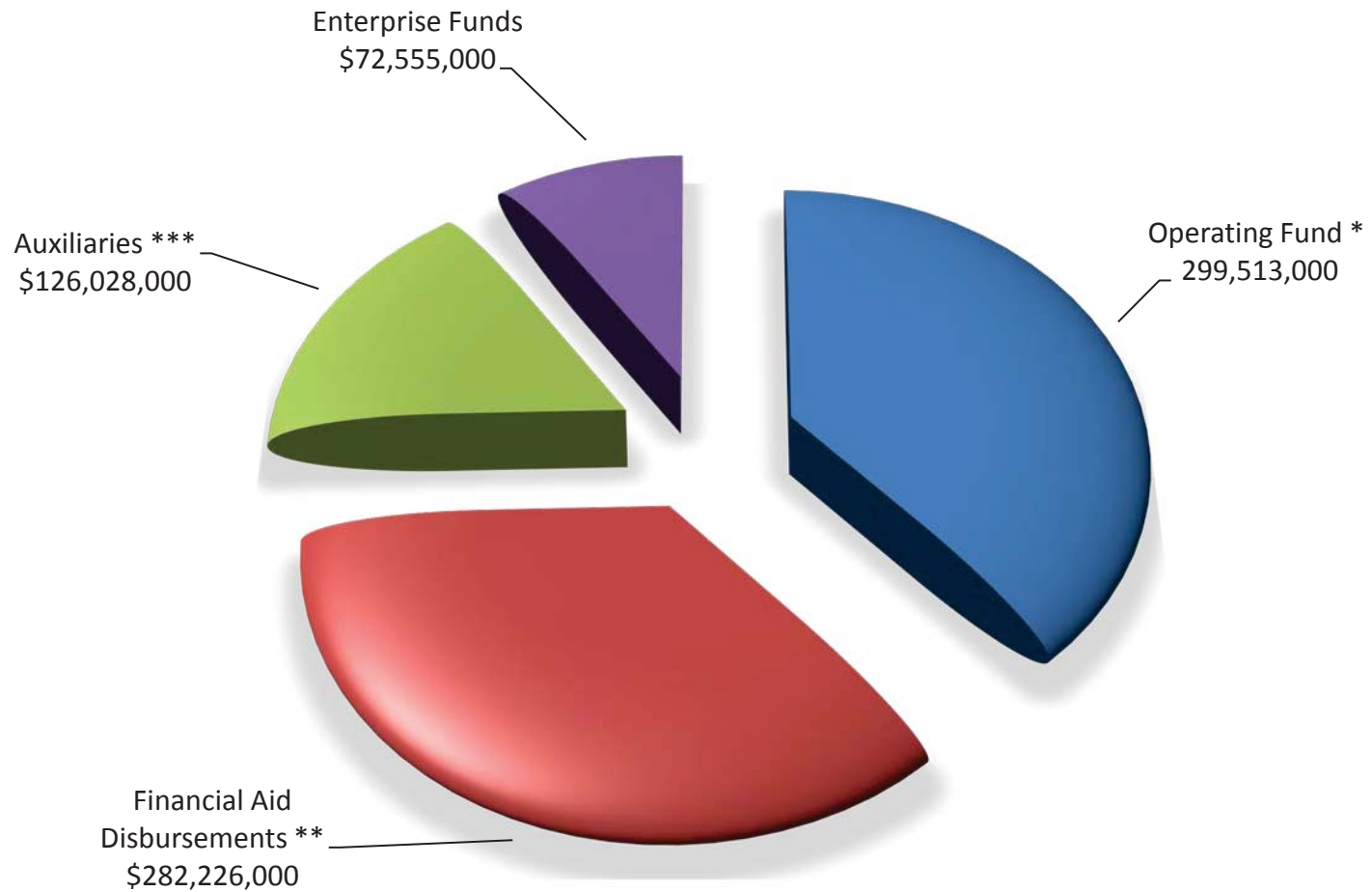
All University Expenses and Mandatory Costs Budget Comparison  
by Division and Fiscal Year

All University Expenses		2013/14 Budget	2014/15 Budget	2015/16 Budget	2016/17 Budget
	Disabled Students-Assembly Bill 422 Inst Materials - moved from Academic Affairs	\$155,000	\$170,000	\$170,000	\$190,000
	Disabled Students-Contract Interp - moved from Academic Affairs	\$400,000	\$385,000	\$370,000	\$385,000
	Disabled Students-Executive Order 665 - moved from Academic Affairs	\$6,000	\$6,000	\$5,000	\$5,000
	Disabled Students-Non Classroom Accomodations - moved from Academic Affairs	\$3,000	\$3,000	\$3,000	\$3,000
<b>Athletics</b>					
	Big Sky/NCAA Fees - moved to baseline	\$44,700	\$0	\$0	\$0
<b>University Advancement</b>					
	Reeher Platform and Activity Center	\$0	\$0	\$0	\$80,340
	<b>Total All University Expenses</b>	<b>\$22,918,487</b>	<b>\$22,285,897</b>	<b>\$22,647,788</b>	<b>\$23,205,787</b>
<b>Mandatory Costs</b>					
	Benefit Costs	\$61,745,285	\$62,482,723	\$70,266,605	\$74,242,605
	Compensation Increases	\$577,260	\$5,296,848	\$1,546,358	\$8,028,762
	Student Grants (SUG, EOP)	\$43,292,750	\$43,600,850	\$44,172,850	\$44,520,850
	Strategic Goals, Student Success & Completion Initiatives	\$0	\$0	\$0	\$838,080
	University Operational Emergency Reserve and Unallocated	\$3,800,815	\$1,800,000	\$0	\$0
	<b>Total Mandatory Costs</b>	<b>\$109,416,110</b>	<b>\$113,180,421</b>	<b>\$115,985,813</b>	<b>\$127,630,297</b>



# **18.2016-17** **ALL FUNDS** **EXPENDITURES**

**2016-17 Expenditures by Fund Source**  
**(Total: \$780,332,000)**



## Total University Expenditures for the 2016-17 Fiscal Year

Operating Fund *	299,513,000	Per SAM6 Report
Financial Aid Disbursements **	\$282,226,000	Grants, Scholarships, FWS, Loans, Off campus financial aid
Auxiliaries ***	\$126,028,000	UEI, UFSS, ASI, Union, Cap Public Radio
Enterprise Funds	\$72,555,000	See detail below
<b>TOTAL:</b>	<b>780,322,000</b>	

Expenditure totals do not include Operating Transfers Out (effective with the 2015/16 fiscal year reporting)

\* Does not include Financial Aid or Federal Work Study but includes Miscellaneous Fees, Student Health Center Funds, Center for California Studies, Education Insights, and Research and Creative Activities

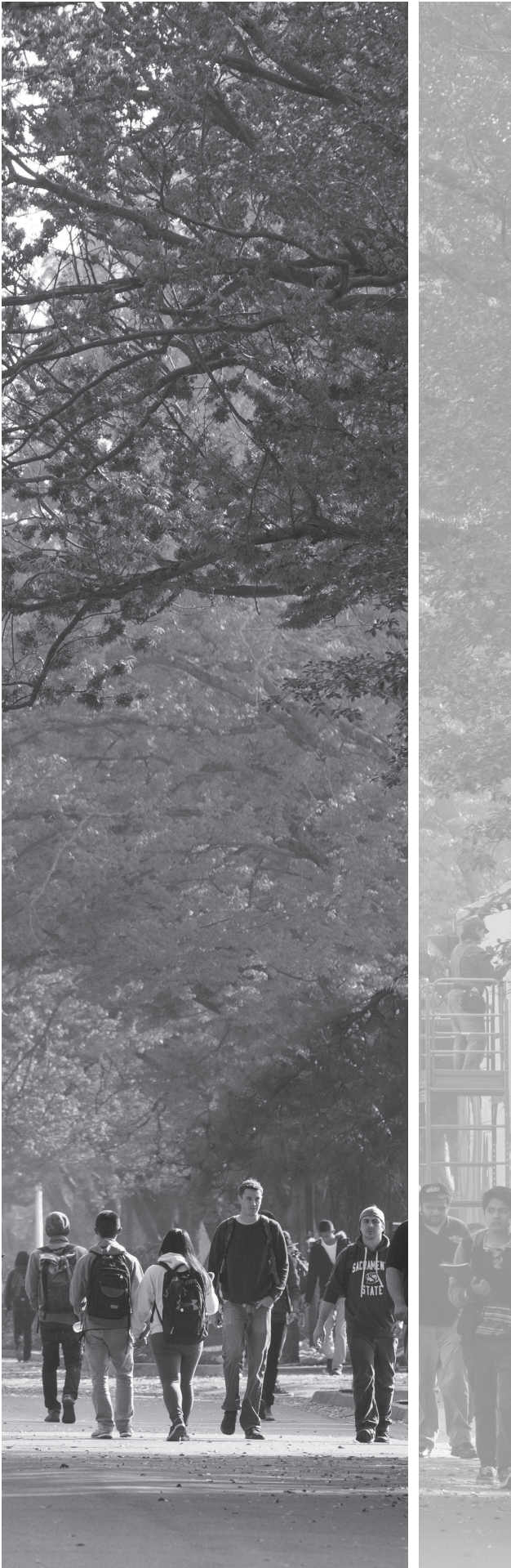
\*\* Includes all Financial Aid disbursement which includes Federal Work Study and Student Grants

\*\*\* Per GAAP Accountant from Reporting Package (Statement of Revenues, Expenses, & Changes in Net Position: total operating expenses + interest expenses for GASB & FASB Auxiliaries)

### Enterprise Funds (Appropriation/Operating Expenditures - SAM7 Preclose Report)

Fund 948, 441	28,286,602.15	CERF
Fund 948, 444	5,197,658.52	CERF-Campus Partners
Fund 948, 452	737,183.89	Health Facilities-Trust
Fund 948, 463	5,679,630.85	IRA-Trust
Fund 948, 465	7,200,907.71	Contracts & Grants-Trust
Fund 948, 471	594,523.94	Pkg F&F-Trust
Fund 948, 472	3,825,299.04	Pkg Fees-Trust
Fund 948, 473	287,814.42	Pkg Fnd-Construction Restricted, External Sources
Fund 948, 474	232,833.91	Pkg M&R/Intrnlly Designated Cap Proj
Fund 948, 481	2,265,981.27	Lottery-Trust
Fund 948, 491	323,987.45	Special Projects-Trust
Fund 948, 496	2,451,291.45	Miscellaneous Trust (TMXXX Funds)
Fund 948, 531	13,758,344.13	Hsg-Trust
Fund 948, 532	(218,568.31)	Hsg-Maint & Repair
Fund 948, 533	550,000.60	Hsg-Capital Improvements
Fund 948, 542	1,326,625.64	Capital Project Management
Fund 948, 543	54,720.27	Internal Svcs
	<b>72,554,836.93</b>	





## **19.2016-17**

### **OTHER FUNDS – LOTTERY**

# Lottery Funds

Summary

2016-17

Sources (Budget)	Budget Info
Initial Allocation	\$1,886,000
Prior Year Encumbrance Allocations	\$62,588
Prior Year Carry Forward Balance	\$612,740
CO Cash Posting Orders	\$352,935
Interest Earned	\$9,751
<b>Total Sources (Budget)</b>	<b>\$2,924,013</b>

Uses (Expenditures) by Division	Expenses
College of Arts & Letters	\$160,875
College of Business Admin	\$38,505
College of E&CS	\$135,997
College of Education	\$59,704
College of H&HS	\$15,586
College of NS&M	\$93,853
College of SS&IS	\$114,949
Library	\$121,500
VP's Office - Acad Affairs	\$502,601
<b>Academic Affairs</b>	<b>\$1,243,570</b>
Allocation Orders	\$70,085
<b>Allocation Orders</b>	<b>\$70,085</b>
VP's Office - IRT	
Academic and Admin IT Services	\$489,072
<b>Information Resources &amp; Technology</b>	<b>\$489,072</b>
President's Office	
<b>President's Office</b>	
Enrollment Management	\$2,880
Std Acad Success & Educ Eq Prg	\$278,100
Student Engagement and Success	\$215,881
<b>Planning Enrollmt Mgmt Std Aff</b>	<b>\$496,861</b>
<b>Total Uses (Expenditures) by Division</b>	<b>\$2,299,587</b>

Uses (Expenditures) by Expense Type	Expenses
Faculty Salaries	\$305,571
Staff Salaries	\$256,234
Student Assistant Pay	\$465,349
Benefits	\$69,356
Books	\$120,000
IT Hardware/Software	\$382,544
Misc Operating Expenses	\$666,927
<b>Total Uses (Expenditures) by Expense Type</b>	<b>\$2,265,981</b>

Transfers to Other Funds	Expenses
Transfer to Scholarships	\$30,000
Transfer to Operating Fund	\$500
Transfer to Work Study	\$3,107
<b>Total Transfers to Other Funds</b>	<b>\$33,607</b>

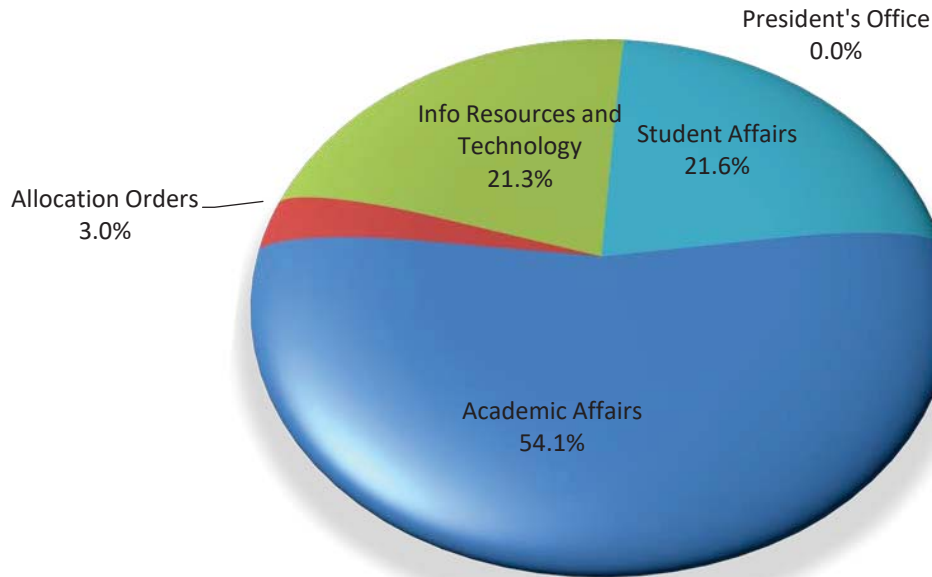
Budget Balance Available	
Total Sources (Budget)	2,924,013
Total Uses (Expenses)	(2,299,587)
Year-End Encumbrances	(51,927)
<b>Budget Balance Available</b>	<b>572,499</b>



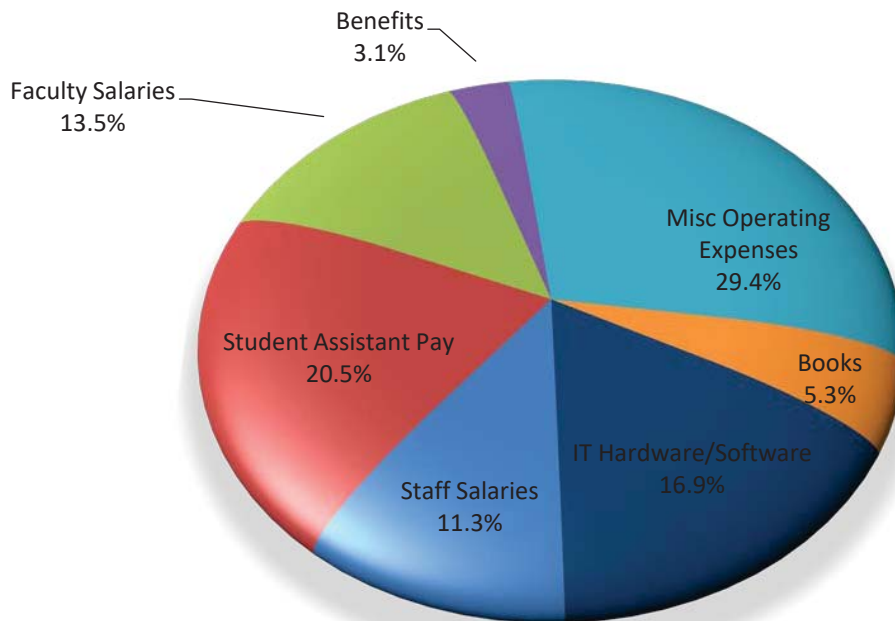
# Lottery Funds

*Uses (Expenditures) by Division and Expense Type*

## 2016-17 Uses (Expenditures) by Division



## 2016-17 Uses (Expenditures) by Expense Type



**Lottery Funds**  
Uses (Expenditures by Division and Expense Type)  
**2016-17**

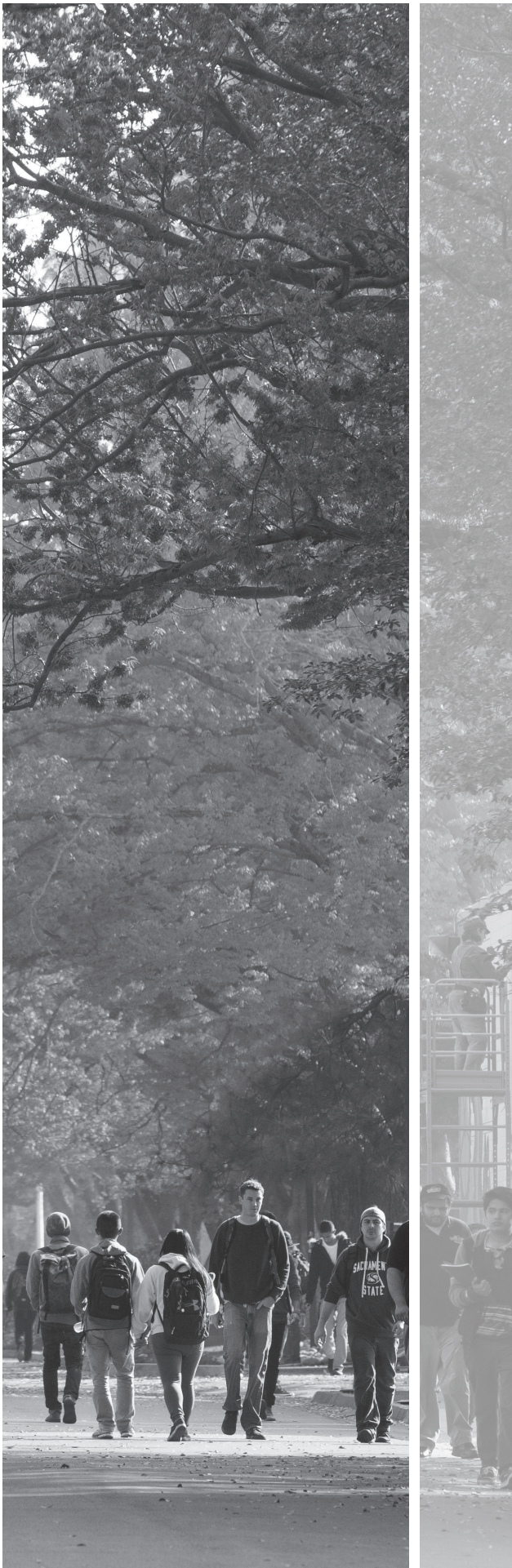
Row Labels	Staff Salaries	Student Assistant	Faculty Salaries	Benefits	Misc. Operating Expenses	Books	IT Hardware/ Software	Grand Total
Academic Affairs	73,089	250,165	216,178	69,011	447,480	120,000	34,542	1,210,464
College of Arts & Letters	1,201	24,675	5,175	17	129,807			160,875
Art					3,997			3,997
Arts and Ltrs Developmt Dir					150			150
Coll of A and L Deans Ofc					3,654			3,654
College of Arts and Letters			5,175		9,530			14,705
Communication Studies					3,104			3,104
Dept of Design					2,500			2,500
Dept of Theatre and Dance	1,201			17	29,140			30,359
English		24,675			4,567			29,242
FENAM					19,650			19,650
History					2,819			2,819
Humanities					2,494			2,494
Music					6,775			6,775
Philosophy					2,500			2,500
Sch of the Arts Instructional					34,453			34,453
World Languages - Literatures					4,474			4,474
College of Business Admin		38,464		42				38,506
CBA Student Affairs		38,464		42				38,506
College of E&CS	29,045	22,214			84,738			135,997
Civil Engineering					17,996			17,996
College of Engr and Comp Sci	29,045	22,214			54,613			105,873
Computer Science					149			149
Electrical Engineering					11,979			11,979
College of Education		33,241	5,175	177	18,004			56,597
College of Education		33,241	5,175	177	18,004			56,597
College of H&HS		8,569		1	7,017			15,586
CAPCR					3,000			3,000
College of H and HS		8,569		1	1,396			9,965
Criminal Justice					755			755
Kinesiology and Health Science					600			600
Recreation Parks and Tourism					1,266			1,266
College of NS&M	500	50,325	22,425	7	20,596			93,853
Biological Sciences	500			7				507
Chemistry		851			455			1,305
CMASE-NS and M					3,169			3,169
Science Ed Equity		49,474	22,425		16,972			88,871
College of SS&IS	40,563	27,191		25,434	21,760			114,949

NOTE: FTE Information is not included for lottery, since salaries are intermittent.

**Lottery Funds**  
Uses (Expenditures by Division and Expense Type)  
**2016-17**

Row Labels	Staff Salaries	Student Assistant	Faculty Salaries	Benefits	Misc. Operating Expenses	Books	IT Hardware/ Software	Grand Total
College of SS and IS		1,638			543			2,181
Cooper Woodson College	40,563	7,781		25,434	20,235			94,014
Ethnic Studies					183			183
Family Consumer Science		1,368						1,368
Gerontology		1,034			799			1,833
Psychology		12,722						12,722
Sociology		1,823						1,823
Womens Studies		824						824
Library					1,500	120,000		121,500
Library					1,500	120,000		121,500
VP's Office - Acad Affairs	1,780	45,486	183,403	43,332	164,059		34,542	472,601
Academic Affairs Instructional		960		14	17,755		32,292	51,021
Center for Teach and Learn		10,405	67,275		75,863			153,543
Community Engagement Ctr		14,253			23,847		2,250	40,350
Early Assessment-Acad Prep	1,780	19,868	116,128	43,318	19,929			201,023
Graduate Diversity Programs					3,221			3,221
Graduate Studies					218			218
VP for Acad Affairs					23,225			23,225
Allocation Orders	7,600	14,332		157	47,995			70,085
Allocation Orders	7,600	14,332		157	47,995			70,085
CAR-Ctr4 Advancement ofReading	7,600	14,332		157	47,995			70,085
Info Resources and Technology		100,039			41,030		348,002	489,072
Academic and Admin IT Services		100,039			41,030		348,002	489,072
AAIS-Acad and Admin IT Svcs		100,039			41,030		348,002	489,072
Student Affairs	175,545	100,813	89,393	188	130,422			496,361
Enrollment Management		1,271			1,609			2,880
Admissions and Outreach		1,271			1,609			2,880
Std Acad Success & Educ Eq Prg		96,311	89,393	169	91,727			277,600
EOP Administration		2,916		30	-737			2,208
Faculty Student Mentor Prg		4,067			38			4,105
Peer and Academic Resource Ctr		68,518						68,518
SASEEP		876	84,218					85,095
Serna Center		19,933	5,175	140	92,426			117,673
Student Engagement and Success	175,545	3,231		19	37,086			215,881
Academic Advising	175,545							175,545
Multicultural Center		3,231		19	19,086			22,336
New Student Orientation					18,000			18,000
<b>Grand Total</b>	<b>256,234</b>	<b>465,349</b>	<b>305,571</b>	<b>69,356</b>	<b>666,927</b>	<b>120,000</b>	<b>382,544</b>	<b>2,265,981</b>

NOTE: FTE Information is not included for lottery, since salaries are intermittent.



**20.2016-17**  
**OTHER FUNDS –**  
**COLLEGE OF**  
**CONTINUING**  
**EDUCATION**

# College of Continuing Education

## Operating Fund and Early Start Program Summary

**2016-17**

Revenue Types	Fund TECCE CCE Operations		Fund TEESP CCE Early Start Program		Combined	
	FTE	Actual \$	FTE	Actual \$	Total FTE	Total Actual \$
Revenue - External Degree Fees		\$6,509,457				\$6,509,457
Revenue - Regular Ext Contract Fees		\$1,049,932				\$1,049,932
Revenue - January Session Fees		\$827,328				\$827,328
Revenue - Summer Session Fees		\$5,723,022				\$5,723,022
Revenue - Other/ Special Session Fees		\$926,712				\$926,712
Revenue - Non-Credit Fees		\$17,076,154		\$829		\$17,076,983
Revenue - Open University Fees		\$362,709				\$362,709
Revenue - Early Start Program Fees				\$286,761		\$286,761
Revenue - Interest Earned		\$82,258		\$10,063		\$92,321
Revenue - Cost Recovery		\$60,286				\$60,286
Revenue - Other						\$0
<b>Total Revenues</b>		<b>\$32,617,859</b>		<b>\$297,653</b>		<b>\$32,915,512</b>

Operating Expenses			2016-17 Actuals		
MPP Salaries	6.19	\$719,782	0.04		6.23 \$719,782
Faculty Salaries	30.65	\$8,397,993		\$122,412	30.65 \$8,520,405
Staff Salaries	118.56	\$5,288,906	0.20	\$11,234	118.76 \$5,300,140
Student Assistant Pay		\$149,580		\$6,104	\$155,684
Benefits		\$3,913,227		\$13,229	\$3,926,456
Expenses - Other		\$5,526,670		\$57,238	\$5,583,908
Expenses - Rent		\$1,025,179			\$1,025,179
Expenses - Travel		\$760,234			\$760,234
Expenses - Campus Overhead		\$1,682,976			\$1,682,976
Expenses - CO Overhead		\$613,376			\$613,376
<b>Total Operating Expenses</b>	<b>155.40</b>	<b>\$28,077,924</b>	<b>0.24</b>	<b>\$210,217</b>	<b>155.64 \$28,288,141</b>

<b>Operating Net Income (Loss)</b>	<b>\$4,539,935</b>	<b>\$87,436</b>	<b>\$4,627,371</b>
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Change in Reserves		2016-17 Actuals	
Operating Net Income (Loss)	\$4,539,935	\$87,436	\$4,627,371
Transfer In from Other Fund <sup>1</sup>	\$4,640		\$4,640
Transfer Out to Other fund <sup>2</sup>	(\$3,211,397)		(\$3,211,397)
<b>Additions (Withdrawals) to Reserves</b>	<b>\$1,333,178</b>	<b>\$87,436</b>	<b>\$1,420,614</b>

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

<sup>1</sup>Feria de Education Sponsorship & Summer 2016 Academy Program

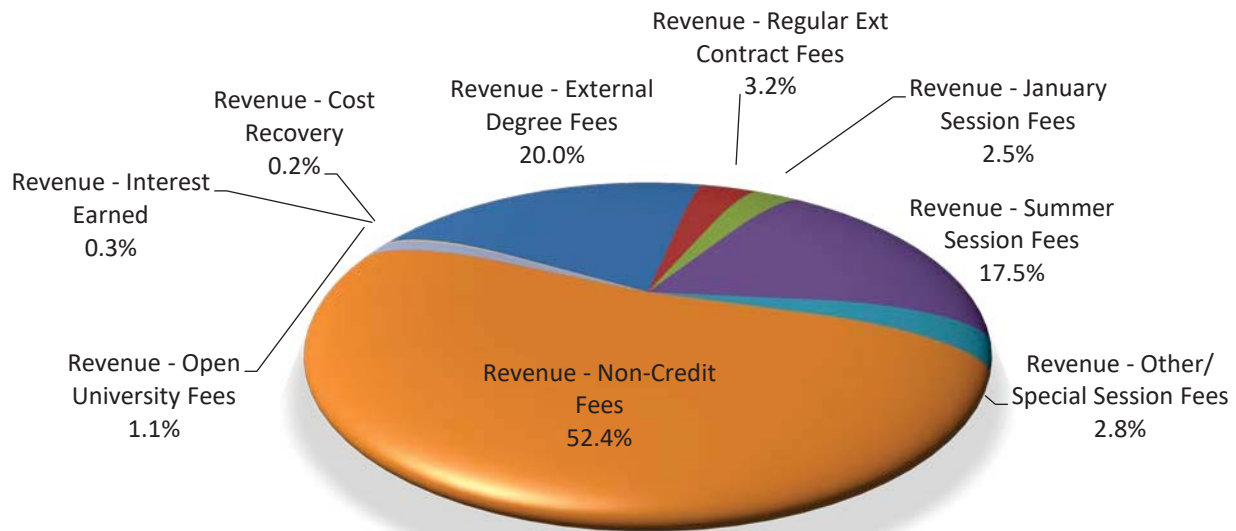
<sup>2</sup> Revenue transferred to Campus Partner Funds for Winter Session, EMBA Program, Continuous Enrollment and Summer Session Allocations



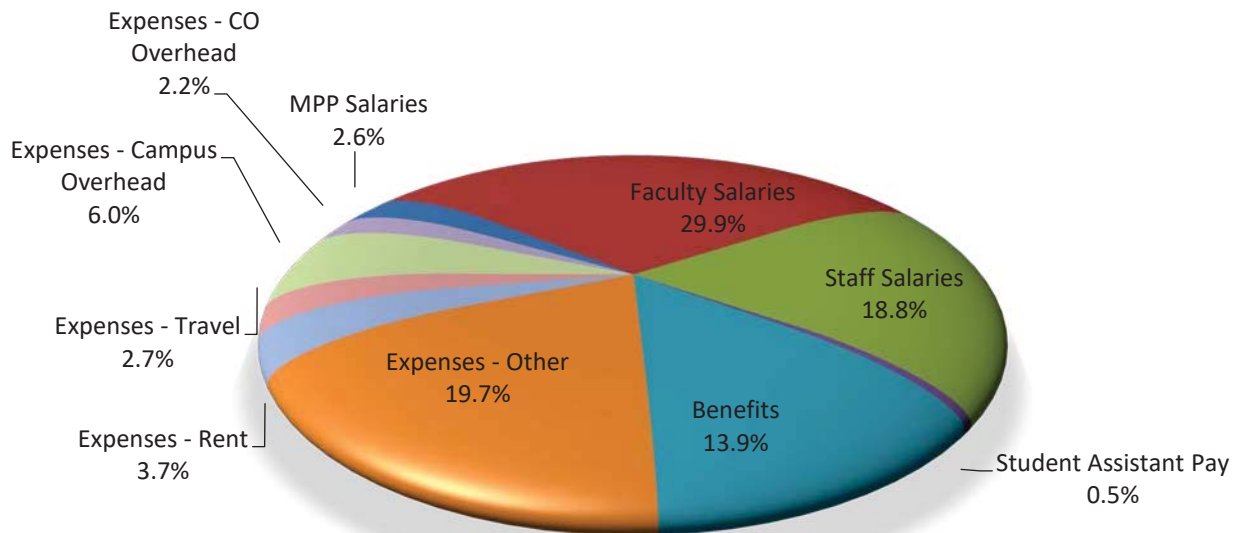
# College of Continuing Education

## Revenue and Operating Expenses

### 16-17 Actuals Revenues\*



### 16-17 Actuals Expenses\*



\*does not include transfers in/out to other funds

Note chart data is for TECCE only; does not include Fund TEESP



**College of Continuing Education**  
*Uses (Expenditures) by Program Center, Department and Expense Type*  
**2016-17**

Program Center Department	MPP Salaries	FTE	Faculty Salaries	FTE	Staff Salaries	FTE	Student Asst Pay	Benefits	Operating Expenses	Rent	Travel	Campus Overhead	CO Overhead	1617 Expenses
Admissions and Outreach											0.00			0.00
CCE-Deans Office	296,125.09	1.99	5,610.00	0.02	116,931.46	2.81		176,633.23	24,568.60		24,565.99			644,434.37
CCE-EDP-Extrnl Degree Prog	96,900.00	1.00	1,350,138.93	2.15	600,713.09	13.54	1,013.50	495,716.02	267,393.19		217,703.03			3,029,577.76
CCE-Event Planning									33,028.00					33,028.00
CCE-Facilities					145,442.51	4.23		92,349.22	122,874.76	900,205.58	841.53			1,261,713.60
CCE-Financial Services	31,609.93	0.29	3,152.90	0.10	434,871.21	9.57		300,394.42	7,330.74		3,987.11			781,346.31
CCE-General Administration			41,011.00	0.72	997,661.06	24.99	1,848.00	611,065.13	560,239.84		8,280.71	1,496,456.08	613,376.00	4,329,937.82
CCE-HHS-Health and Human Svcs			761,062.20	5.16				65,789.73	306,061.08	1,482.08	10,172.89			1,144,567.98
CCE-JS-January Session			304,535.80	0.08			0.00	4,415.88	3,035.07					311,986.75
CCE-NC-BUS-Bus and Mgmt	96,900.00	1.00	896,055.50	3.90	894,156.37	20.28	37,306.40	630,075.77	198,618.76		28,182.13			2,781,294.93
CCE-NC-CTS-Conf Train Svcs	96,223.00	0.92	1,092,768.75	5.63	790,189.33	16.60	33,039.60	589,463.82	2,575,986.04		299,816.60			5,477,487.14
CCE-NC-ED-Education			221,930.00	2.35			3,921.18	3,240.75	237,909.15		19,094.77			486,095.85
CCE-NC-EL-Exec Leadership			1,066,343.75	3.85				15,462.29	291,754.54		49,424.90			1,422,985.48
CCE-NC-HHS-Health and Hum Svcs			32,560.00	0.15				472.12	7,124.54		6,961.02			47,117.68
CCE-NC-IP-Intl Programs			496,883.50	5.39	311,316.16	6.82	42,829.20	234,570.88	172,669.93	123,491.53	49,652.16	18,000.00		1,449,413.36
CCE-NC-IT-Info Technology			40,337.50	0.18				584.91	194,374.54		20,684.95			255,981.90
CCE-On Line Training-Unit Cost			65,804.00	0.47	262,112.81	5.00	22,880.00	156,304.96	3,267.17		6,196.58			516,565.52
CCE-OSS-Concurrent Enrol								14,558.46				168,520.00		183,078.46
CCE-PFE-Prog for Educators			43,026.00	0.02				623.90	18,595.03		1,266.19			63,511.12
CCE-Public Relations-Developmt	102,024.00	1.00			729,511.98	14.65	2,067.00	474,796.91	471,362.89		9,667.23			1,789,430.01
CCE-RE-Regular Extension			55,957.00	0.05				811.38	2,199.77					58,968.15
CCE-SS-Summer Session			1,916,324.19	0.43	6,000.17	0.06	4,675.15	60,397.54	13,405.79		3,736.23			2,004,539.07
CCE-TS-Travel Study			4,492.00	0.01				58.11	312.28					4,862.39
Education Insights Center											0.00			0.00
Mechanical Engineering									0.00					0.00
<b>Grand Total</b>	<b>719,782.02</b>	<b>6.19</b>	<b>8,397,993.02</b>	<b>30.65</b>	<b>5,288,906.15</b>	<b>118.56</b>	<b>149,580.03</b>	<b>3,913,226.97</b>	<b>5,526,670.17</b>	<b>1,025,179.19</b>	<b>760,234.02</b>	<b>1,682,976.08</b>	<b>613,376.00</b>	<b>28,077,923.65</b>

# Campus Partner Funds

Summary

(Funds TEACA, TEAAL, TECBA, TEECS, TECED, TEGRD, TEHHS, TENSM and TESSS)

**2016-17**

Prior Year Sources (Budget)	FTE	Budget Info
Carry Forward Balance		\$5,555,937
Encumbrance Carry Forward Balance		\$717,725
<b>Total Fund Balance</b>		<b>\$6,273,663</b>

Current Year Sources (Budget)	Budget Info
College of Continuing Education Allocations	\$2,592,782
<b>Total Revenues<sup>1</sup></b>	<b>\$2,592,782</b>

Uses (Expenditures) by Colleges	Expenses
College of Arts & Letters	\$194,511
College of Business Admin	2.93 \$1,805,314
College of E&CS	\$502,385
College of Education	\$95,828
College of H&HS	3.17 \$681,790
College of NS&M	0.43 \$673,829
College of SS&IS	0.03 \$504,411
Library	\$4,191
VP's Office - Academic Affairs	0.50 \$735,402
<b>Total Operating Expenses<sup>1</sup></b>	<b>7.05 \$5,197,659</b>

Uses (Expenditures) by Expense Type	Expenses
Faculty Salaries	4.13 \$363,287
MPP Salaries	1.00 \$113,016
Staff Salaries	1.92 \$85,111
Student Assistants Pay	\$172,624
Benefits	\$119,121
Misc. Operating Expenses	\$2,425,133
Travel	\$367,604
IT Hardware / Software	\$1,141,066
Equipment	\$410,697
<b>Total Operating Expenses<sup>1</sup></b>	<b>7.05 \$5,197,659</b>

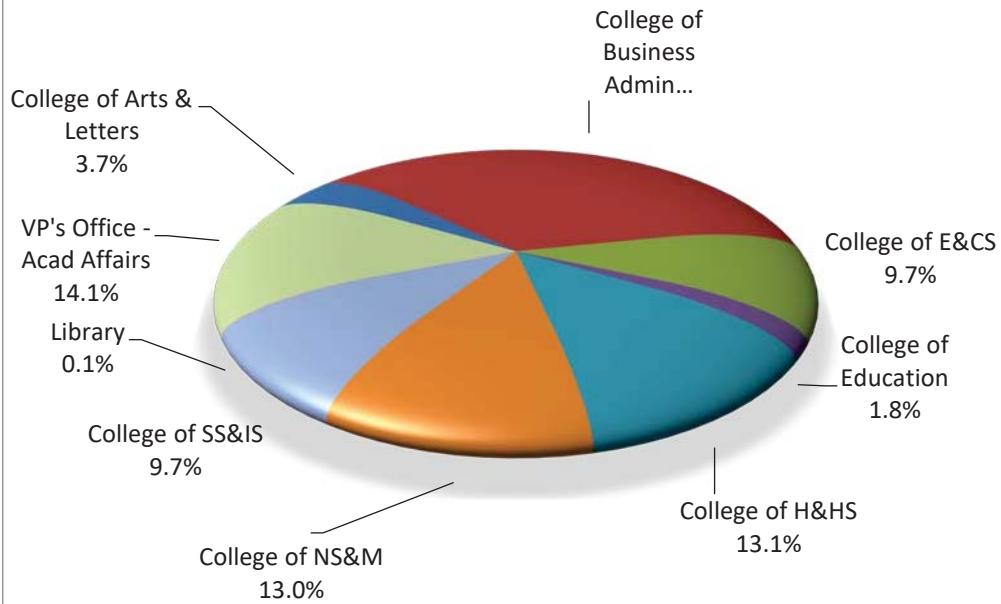
Budget Balance Available	Year End Balance
Total Prior Year Sources (Budget)	\$6,273,663
Total Current Year Sources (Budget)	\$2,592,782
Total Uses (Expenses)	(\$5,197,659)
Total Year-End Encumbrances	(\$483,102)
<b>Budget Balance Available</b>	<b>\$3,185,684</b>

<sup>1</sup> Does not include transfers within the same CSU Fund 444

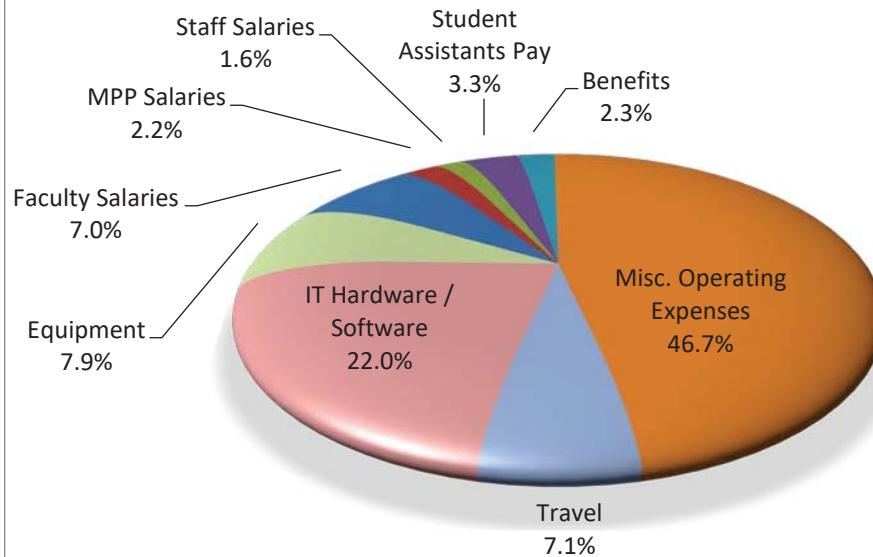
# Campus Partner Funds

Uses (Expenditures) by Program Center and Expense Type

## 2016-17 Uses (Expenditures) by Program Center



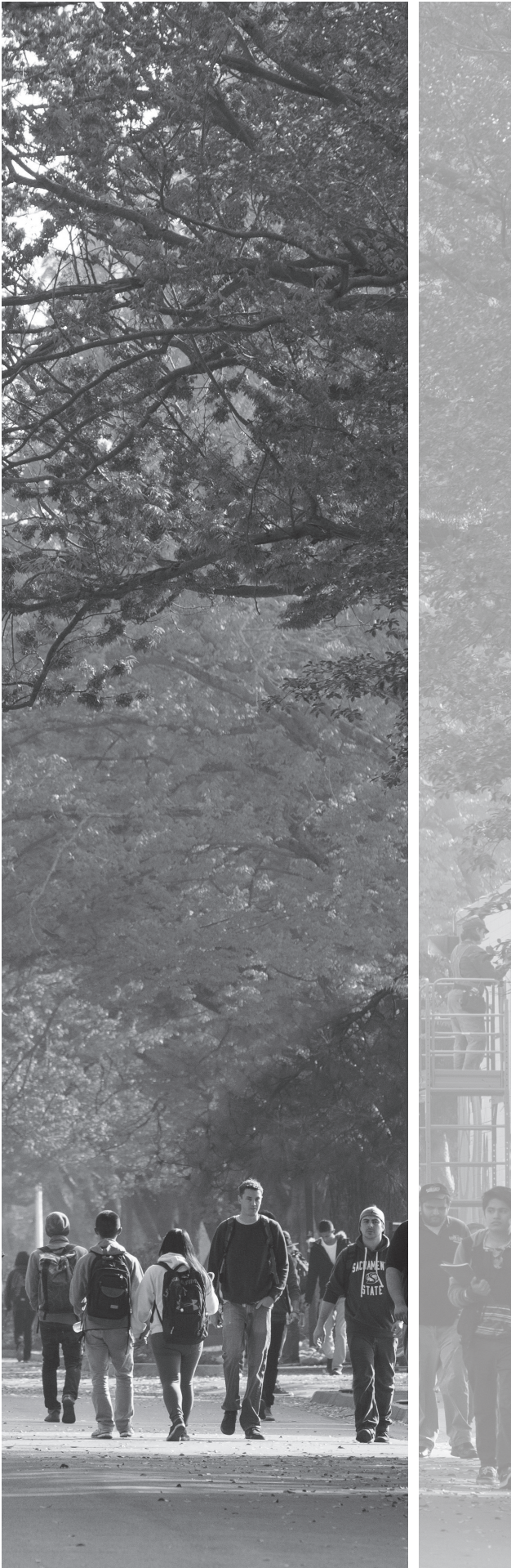
## 2016-17 Uses (Expenditures) by Expense Type



<sup>1</sup>Does not include transfers within the same CSU Fund 444

**Campus Partner Funds**  
Uses (Expenditures) by Program Center, Department and Expense Type  
**2016-17**

Program Center Department	MPP Salaries	FTE	Faculty Salaries	FTE	Staff Salaries	FTE	Student Asst Pay	Benefits	Operating Expenses	Travel	IT Hardware/Software	Equipment	1617 Expenses
<b>College of Arts &amp; Letters</b>									<b>171,505.19</b>	<b>21,485.88</b>	<b>-4,597.16</b>	<b>6,116.67</b>	<b>194,510.58</b>
A and L ITC Support													9,620.00
Art									10,624.73	-1,200.00		9,620.00	9,424.73
College of Arts and Letters									130,983.91				118,499.88
Communication Studies									3,680.73	3,200.40	-17,312.26	4,828.23	6,881.13
Dept of Design									815.61	0.00		1,094.22	1,909.83
Dept of Theatre and Dance									6,300.94	2,482.15			8,783.09
English									107.82	5,820.70	1,700.00		7,628.52
History									9,409.72	-2,080.64			7,329.08
Humanities									-4.58	600.00			595.42
Music									7,428.86	4,627.29		0.00	12,056.15
Philosophy									1,385.75	7,035.98			8,421.73
World Languages - Literatures									771.70	1,000.00	1,395.10	194.22	3,361.02
<b>College of Business Admin</b>	<b>113,016.00</b>	<b>1.00</b>	<b>6,657.65</b>	<b>0.04</b>	<b>84,061.41</b>	<b>1.89</b>	<b>24,191.75</b>	<b>102,307.19</b>	<b>1,109,113.23</b>	<b>63,111.00</b>	<b>302,855.37</b>		<b>1,805,313.60</b>
CBA AD-Faculty			6,657.65	0.04					16,459.83	45,422.26			68,636.28
CBA AD-Graduate									22,497.11				22,497.11
CBA Central Activity									208,614.03		268,424.18		477,019.22
CBA Dean									31,427.89	8,759.02	2,636.57		42,823.48
CBA Development					10,000.00	0.31	1,832.00	171.58	105,309.05				117,312.63
CBA EMBA	113,016.00	1.00			74,061.41	1.58	22,359.75	102,058.06	578,830.31	1,805.28	31,794.62		923,925.43
CBA IMBA									402.28	7,124.44			7,526.72
CBA MSA									8,444.41				8,444.41
CBA-AD-Undergraduate									49,650.28				49,650.28
College of Business Admin									87,478.04				87,478.04
<b>College of E&amp;CS</b>									<b>117,409.34</b>	<b>1,350.00</b>	<b>133,426.06</b>	<b>250,199.15</b>	<b>502,384.55</b>
Civil Engineering									11,635.89		24,716.30	25,564.80	61,916.99
College of Engr and Comp Sci									85,595.00		0.00	116,466.67	202,061.67
Computer Science												73,291.17	73,291.17
Construction Management											3,413.96		3,413.96
E and CS CAD Ctr									6,730.53		68,192.65	3,908.91	78,832.09
Electrical Engineering											211.43		211.43
Mechanical Engineering									13,447.92	1,350.00	36,891.72	30,967.60	82,657.24
<b>College of Education</b>									<b>89,109.02</b>		<b>6,718.48</b>		<b>95,827.50</b>
College of Education									89,109.02		6,718.48		95,827.50
<b>College of H&amp;HS</b>			<b>311,005.13</b>	<b>3.17</b>			<b>1,000.00</b>	<b>4,509.55</b>	<b>159,257.02</b>	<b>204,314.72</b>		<b>1,703.92</b>	<b>681,790.34</b>
College of H and HS			311,005.13	3.17			1,000.00	4,509.55	145,905.18	200,538.09		1,703.92	664,661.87
Criminal Justice									797.00				797.00
Kinesiology and Health Science									7,924.05				7,924.05
Nursing									0.00				0.00
Recreation Parks and Tourism										1,627.76			1,627.76
Social Work									4,630.79	2,148.87			6,779.66
<b>College of NS&amp;M</b>			<b>25,500.00</b>	<b>0.43</b>			<b>77,249.83</b>	<b>1,425.54</b>	<b>280,004.18</b>	<b>10,371.43</b>	<b>133,268.61</b>	<b>146,009.28</b>	<b>673,828.87</b>
Biological Sciences									77,177.08	4,735.79		14,522.95	96,435.82
Chemistry									69,844.90			107,286.77	177,131.67
Chemistry Labs									3,679.42				3,679.42
College of NS and M			25,500.00	0.43			77,249.83	1,425.54	105,762.95		133,268.61	5,689.37	348,896.30
Geography									3,484.23				3,484.23
Geology									16,373.71	2,640.59			19,014.30
ILI-IP Equipment										0.00			0.00
Mathematics									3,681.89	2,006.87			5,688.76
Physics and Astronomy									988.18			18,510.19	19,498.37
<b>College of SS&amp;IS</b>					<b>1,050.00</b>	<b>0.03</b>	<b>70,182.25</b>	<b>75.98</b>	<b>321,348.39</b>	<b>64,482.64</b>	<b>40,603.84</b>	<b>6,667.50</b>	<b>504,410.60</b>
Anthropology									11,928.96	3,996.54	4,314.26	503.50	24,370.81
Asian Studies									450.00				450.00
College of SS and IS							4,038.00		176,331.68	-3,898.77	3,659.49		180,130.40
Economics									7,250.80	10,203.97			17,454.77
Environmental Studies							2,011.10	25.35	7,996.26	2,442.44	2,193.53	219.33	14,888.01
Ethnic Studies									8,096.28	3,476.23			11,572.51
Family Consumer Science							2,042.60	8.93	20,163.28	6,859.98	6,043.47	4,688.38	39,806.64
Gerontology							4,462.50					997.72	5,460.22
Government					1,050.00	0.03	3,300.00	15.23	13,660.74	9,194.46	9,909.49		37,129.92
Liberal Studies Program							780.00		522.66	1,870.69			3,173.35
Psychology							37,067.50	17.40	35,399.30	10,887.55	5,863.52	258.57	89,493.84
Public Policy and Admin									12,517.43	2,601.16			15,118.59
Sociology					0.00	0.00	9,120.00		23,017.85	12,458.39	7,316.16		51,912.40
Womens Studies							3,733.00	9.07	4,013.15	4,390.00	1,303.92		13,449.14
<b>Library</b>									<b>4,190.97</b>				<b>4,190.97</b>
Library									4,190.97				4,190.97
<b>VP's Office - Acad Affairs</b>			<b>20,124.00</b>	<b>0.50</b>	<b>0.00</b>	<b>0.00</b>		<b>10,803.00</b>	<b>173,195.36</b>	<b>2,488.56</b>	<b>528,790.59</b>		<b>735,401.51</b>
Academic Affairs Instructional									7,792.80	488.56		23,456.77	31,738.13
Graduate Studies			20,124.00	0.50	0.00	0.00		10,803.00					30,927.00
VP for Acad Affairs									165,402.56	2,000.00	505,333.82		672,736.38
<b>Grand Total</b>	<b>113,016.00</b>	<b>1.00</b>	<b>363,286.78</b>	<b>4.13</b>	<b>85,111.41</b>	<b>1.92</b>	<b>172,623.83</b>	<b>119,121.26</b>	<b>2,425,132.70</b>	<b>367,604.23</b>	<b>1,141,065.79</b>	<b>410,696.52</b>	<b>5,197,658.52</b>



**21.2016-17**  
**OTHER FUNDS –**  
**HOUSING &**  
**RESIDENTIAL LIFE**

# Housing and Residential Life

Operating Fund Summary  
(Funds TDH01 and TDH02)

**2016-17**

Revenue Types	FTE	ACTUALS \$
Revenue - Rent from Students		\$12,098,059
Revenue - Rent from Conferences		\$539,914
Revenue - Food Services		\$6,628,359
Revenue - Others		\$262,840
Revenue - Interest Earned		\$95,060
<b>Total Revenues</b>		<b>\$19,624,232</b>

Operating Expenses		
MPP Salaries	5.04	\$466,964
Staff Salaries	38.75	\$1,752,601
Student Assistant Pay		\$589,968
Benefits		\$1,341,316
Expenses - Food Services		\$6,249,950
Expenses - Utilities		\$659,539
Repairs and Maintenance		\$205,764
Expenses - Chancellor's Office Overhead		\$221,845
Expenses - Campus Overhead		\$1,067,952
Expenses - Other		\$1,198,171
<b>Total Operating Expenses</b>	<b>43.79</b>	<b>\$13,754,069</b>

<b>Operating Net Income (Loss)</b>	<b>\$5,870,163</b>
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Change in Reserves	
Operating Net Income (Loss)	\$5,870,163
Debt Service Payments	(\$3,367,509)
Transfers to Maintenance & Repair Fund	(\$1,300,000)
Transfers to dining commons renovation	(\$550,000)
<b>Additions (Withdrawals) to Reserves</b>	<b>\$652,653</b>

<b>Debt Ratio (Net Income/Debt Service)*</b>	<b>1.74</b>
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Due to Accounting changes, meal plan revenues and expenses (recorded in fund TDH02) are now included above

\*The CO requires a debt ratio of 1.10 per self-support enterprise programs

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

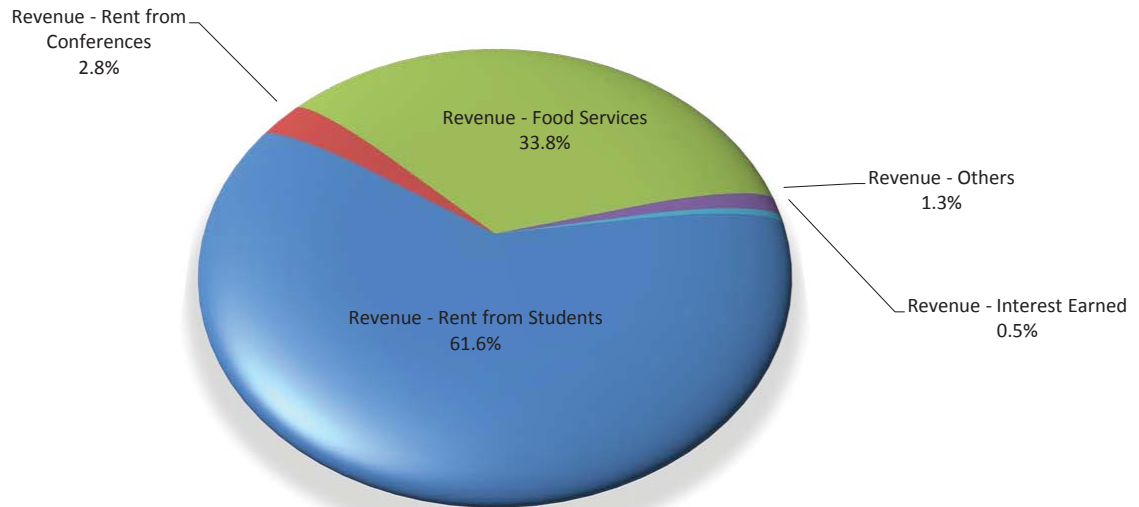


## Housing and Residential Life

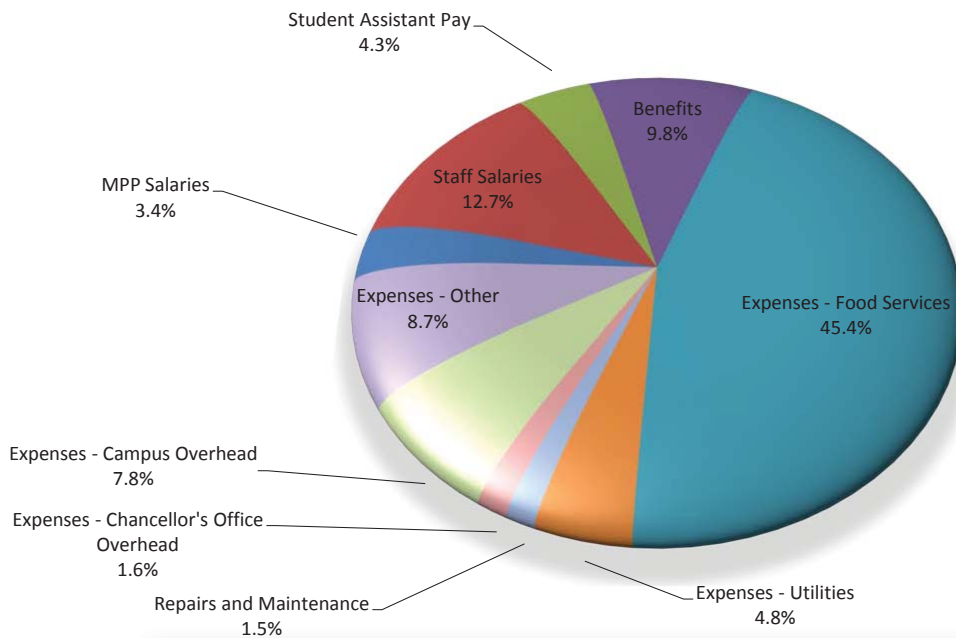
Operating Fund Summary  
(Fund TDH01)

2016-17

### 2016-17 Revenues



### 2016-17 Operating Expenses\*



\*does not include debt service payments

# Housing and Residential Life

## Operating Fund Summary

**2016-17**

	<b>TBH01 Maint &amp; Repair</b>	<b>TBH03 Servery Renovation</b>
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<b>Revenues</b>		
Revenue - Interest Earned	\$9,396	\$1,080
Transfers In - CO Distributes Reserves	\$0	\$0
Transfers In - From Housing Operations Fund	\$1,300,000	\$550,000
<b>Total Revenues</b>	<b>\$1,309,396</b>	<b>\$551,080</b>

<b>Expenses</b>		
Expenses - Other	\$55,774	\$0
Major Renovations	\$401,029	\$550,001
Repairs and Maintenance	\$43,719	\$0
<b>Total Operating Expenses</b>	<b>500,522</b>	<b>\$550,001</b>

<b>Surplus (Deficit)*</b>	<b>\$808,874</b>	<b>\$1,079</b>
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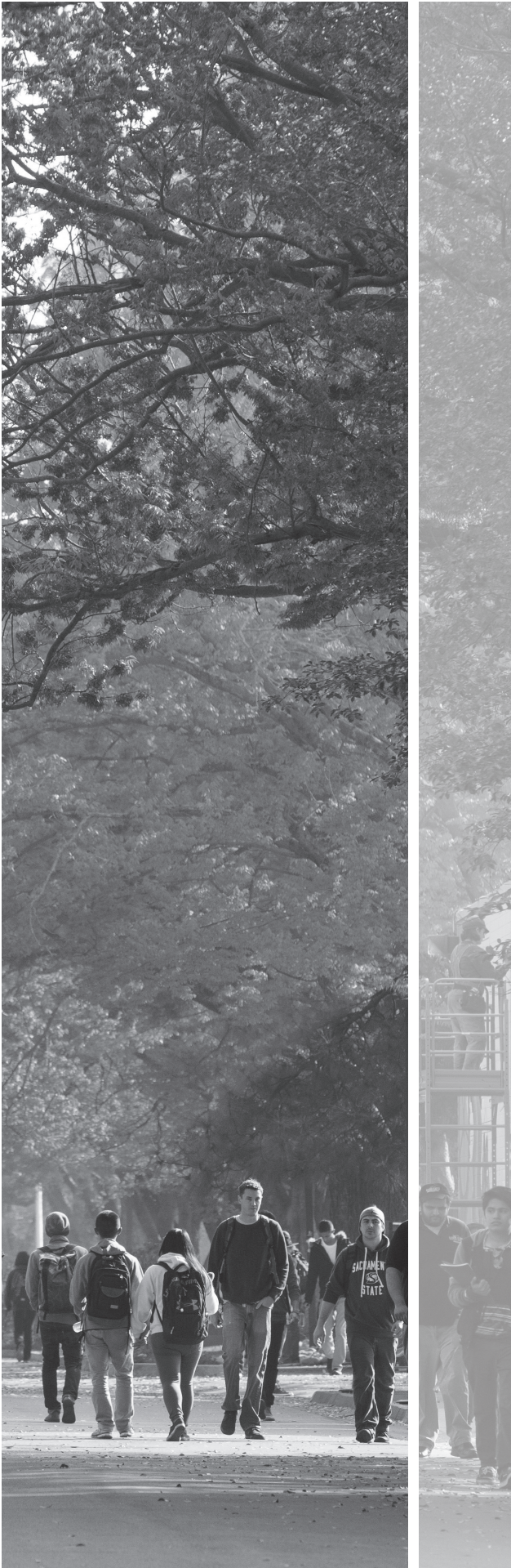
\*Housing M&R is funded as necessary from the operations fund (TDH01)

### Miscellaneous Trust Funds

<b>Revenue</b>	<b>TM018</b>
TM018 - Residence Hall Vending Machines	\$45,751
<b>Total Revenues</b>	<b>\$45,751</b>

<b>Expenses</b>	
TM018 - Residence Hall Vending Machines	\$33,620
<b>Total Expenses</b>	<b>\$33,620</b>

<b>Ending Fund Equity</b>	
TM018 - Residence Hall Vending Machines	\$35,112
<b>Total Ending Fund Equity</b>	<b>\$35,112</b>



## **22.2016-17**

### **OTHER FUNDS – PARKING**

# University Transportation and Parking Services

*Operating Fund Summary  
2016-17*

	Fund TPR01 Parking Operations		Fund TPF01 Parking Fines		Combined	
Revenue Types	FTE	Actual \$	FTE	Actual \$	Total FTE	Total Actual \$
Revenue-Parking Fees		\$9,005,803				\$9,005,803
Revenue-Parking Fines				\$613,921		\$613,921
Revenue-Other		\$308,832		\$23,520		\$332,352
Revenue-Interest Earned		\$288,362		\$9,694		\$298,057
<b>Total Revenues</b>		<b>\$9,602,997</b>		<b>\$647,136</b>		<b>\$10,250,133</b>

<b>Operating Expenses</b>						
MPP Salaries	1.95	\$180,267			1.95	\$180,267
Staff Salaries	22.99	\$814,721	3.00	\$132,502	25.99	\$947,223
Student Asst Salaries		\$6,752		\$134,239		\$140,991
Benefits		\$640,700		\$102,887		\$743,587
Expenses-Utilities		\$196,843				\$196,843
Expenses-Other		\$1,103,783		\$224,895		\$1,328,679
Expenses-Campus Overhead		\$737,256				\$737,256
Expenses-CO Overhead		\$144,977				\$144,977
<b>Total Operating Expenses</b>	<b>24.94</b>	<b>\$3,825,299</b>	<b>3.00</b>	<b>\$594,524</b>	<b>27.94</b>	<b>\$4,419,823</b>

<b>Operating Net Income (Loss)</b>	<b>\$5,777,698</b>	<b>\$52,612</b>	<b>\$5,830,310</b>
------------------------------------	--------------------	-----------------	--------------------

<b>Transfers</b>			
Operating Net Income (Loss)	\$5,777,698	\$52,612	\$5,830,310
Transfer to Construction Project(s)	(\$4,410,210)		(\$4,410,210)
Transfer to Maintenance & Repair Fund	(\$350,000)		(\$350,000)
Debt Service Payments	(\$2,163,288)		(\$2,163,288)
<b>Additions (Withdrawals) to Reserves</b>	<b>(\$1,145,799)</b>	<b>\$52,612</b>	<b>(\$1,093,188)</b>

<b>Debt Ratio (Net Income/Debt Service)*</b>	<b>2.67</b>	
--	-------------	--

\*The CO requires a debt ratio of 1.10 per self-support enterprise programs

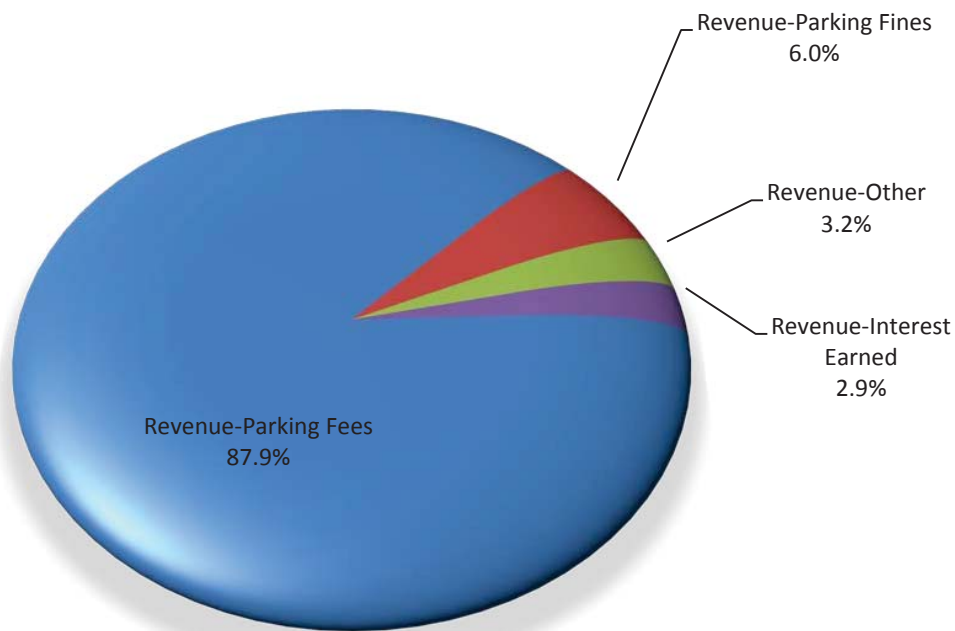
The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

# University Transportation and Parking Services

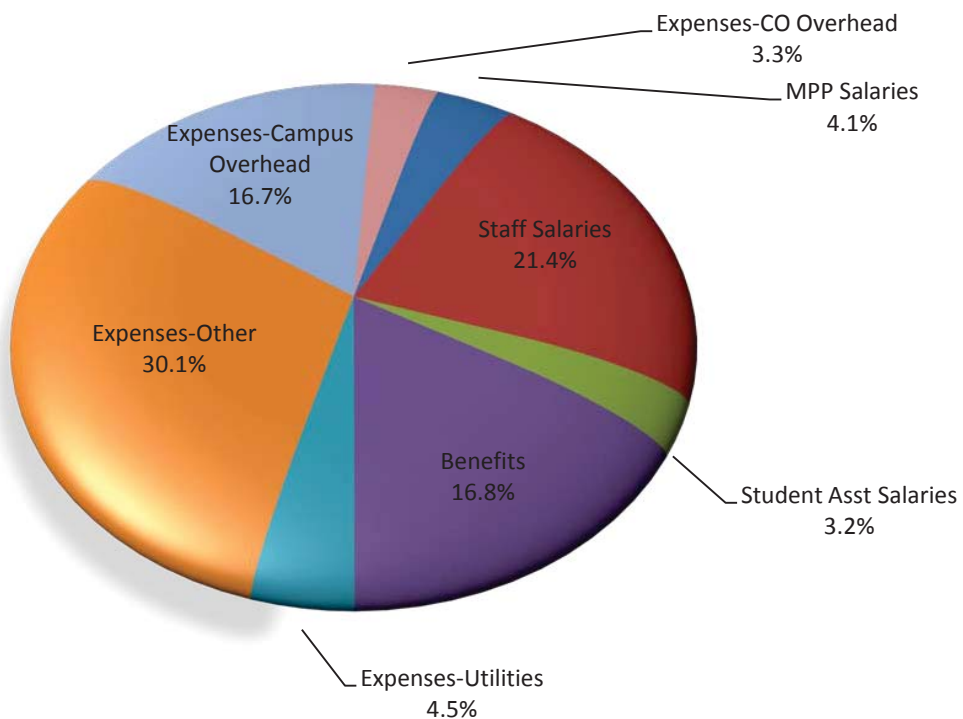
Operating Fund Summary

2016-17

## 2016-17 Revenues



## 2016-17 Operating Expenses\*



\* does not include transfers out to other funds

# University Transportation and Parking Services

## Operating Fund Summary

2016-17

### Maintenance & Repair Fund (TBP01)

Revenues		Actual \$
Revenue - Interest Earned		\$9,364
Transfer In from Parking Operating Fund		\$350,000
<b>Total Revenues</b>		<b>\$359,364</b>

Expenses		
Expenses - Other		\$232,834
Transfer Out to Construction Fund		\$300,000
<b>Total Operating Expenses</b>		<b>\$532,834</b>

<b>Surplus (Deficit)*</b>	<b>(\$173,470)</b>
---------------------------	--------------------

\*Parking M&R is funded as necessary from the operations fund (TPR01)

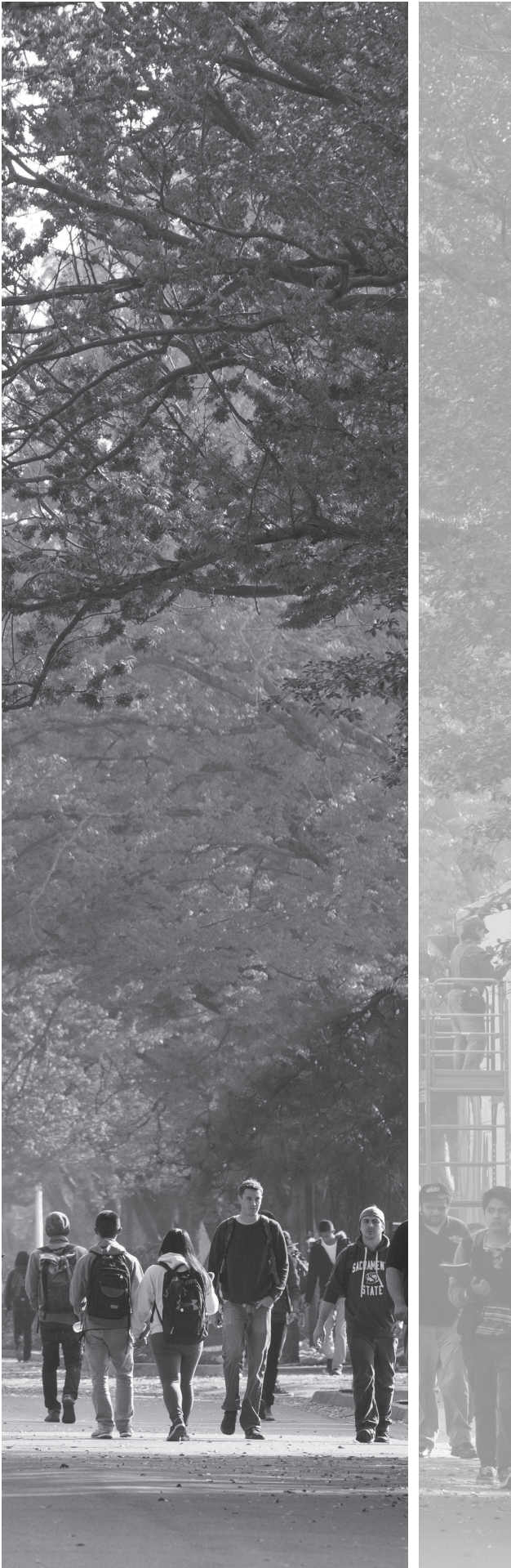
### Transportation Fee Fund (MA001)

Revenues		
Transportation Fees		\$1,183,370
<b>Total Revenues</b>		<b>\$1,183,370</b>

Expenses		
Expenses - Other		\$1,302,284
<b>Total Operating Expenses</b>		<b>\$1,302,284</b>

<b>Surplus (Deficit)</b>	<b>(\$118,913)</b>
--------------------------	--------------------





**23.2016-17**  
**OTHER FUNDS –**  
**STUDENT HEALTH**  
**CENTER**

# Student Health Services

## Operating Fund Summary

(Fund THS01)

**2016-17**

Revenue Types	FTE	Actuals \$
Revenue - Other Student Fees		\$513,126
Revenue - Health Svc Fees		\$7,318,910
Revenue - Interest Earned		\$99,359
Revenue - Other		\$26,016
<b>Total Revenues</b>		<b>\$7,957,411</b>

Operating Expenses		
MPP Salaries	3.98	\$426,230
Faculty Salaries	0.00	\$0
Staff Salaries	46.16	\$3,038,995
Student Assistant Pay		\$41,475
Benefits		\$1,889,990
Expenses - Other		\$742,958
Expenses - Meds		\$371,063
Expenses - Rent		\$17,795
Expenses - Campus Overhead		\$346,132
Transfers Out		
<b>Total Operating Expenses</b>	<b>50.14</b>	<b>\$6,874,638</b>

<b>Operating Net Income (Loss)</b>	<b>\$1,082,772</b>
------------------------------------	--------------------

Change in Reserves	
Operating Net Income (Loss)	\$1,082,772
<b>Additions (Withdrawals) to Reserves</b>	<b>\$1,082,772</b>

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

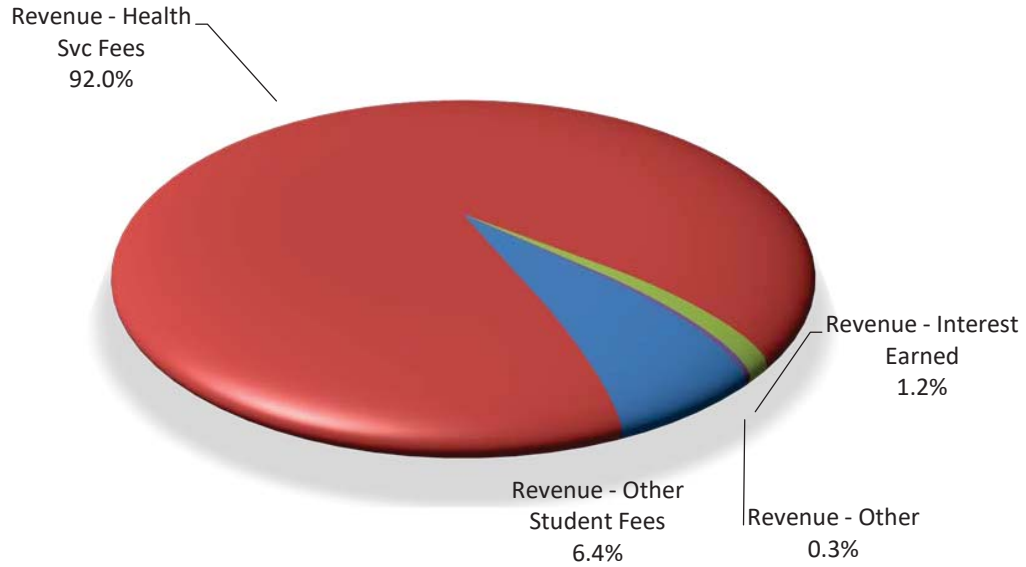
Expenses- Other credit reflects a prior year rental expense adjustment.

# Student Health Services

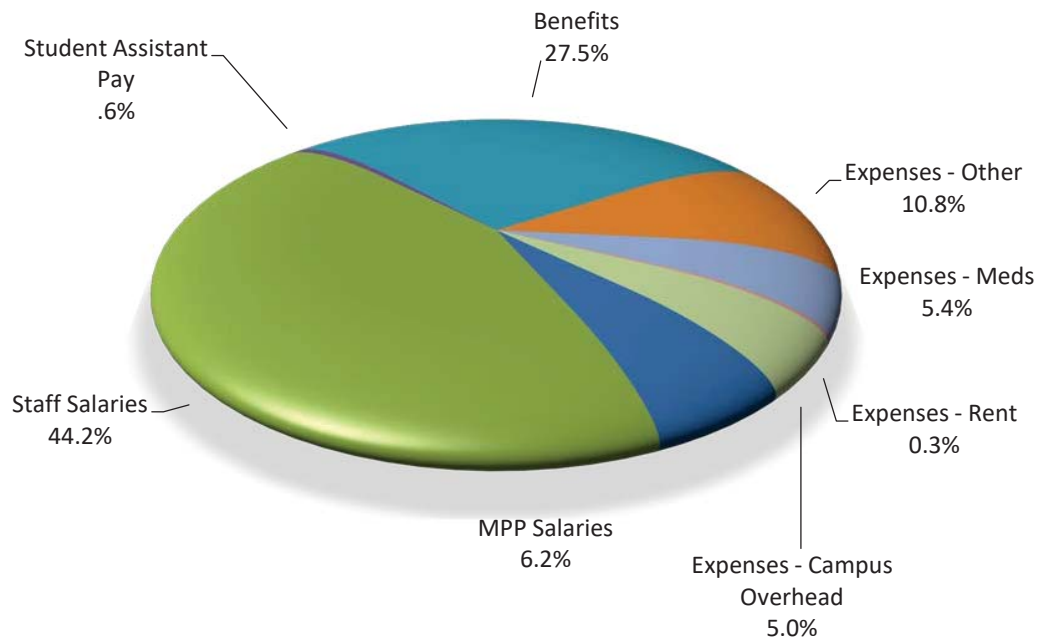
Revenue and Operating Expenses

## 2016-17

### Actuals Revenues



### Actuals Expenditures



\*Does not include Transfers In/Out

# Student Health Services

Facilities and Miscellaneous Funds

2016-17

## Facilities Fund (THF01)

Revenue Types	Actuals \$
Revenue - Facilities Fees	\$1,385,787
Revenue - Interest Earned	\$156,647
<b>Total Revenues</b>	<b>\$1,542,434</b>

Operating Expenses	Actuals \$
Expenses-Other	\$4,153
Expenses University Union Fee Agreement	\$693,053
Expenses - State Pro Rata	\$11,407
Expenses - Overhead CO	\$28,571
<b>Total Operating Expenses</b>	<b>\$737,184</b>

<b>Operating Net Income (Loss)</b>	<b>\$805,250</b>
------------------------------------	------------------

Change in Reserves	Actuals \$
Operating Net Income (Loss)	\$805,250
Transfer In - Health Facility Reserves	\$0
<b>Additions (Withdrawals) to Reserves</b>	<b>\$805,250</b>

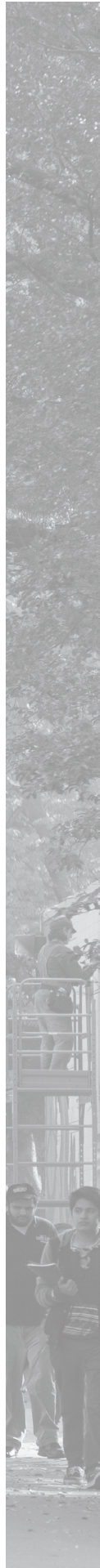
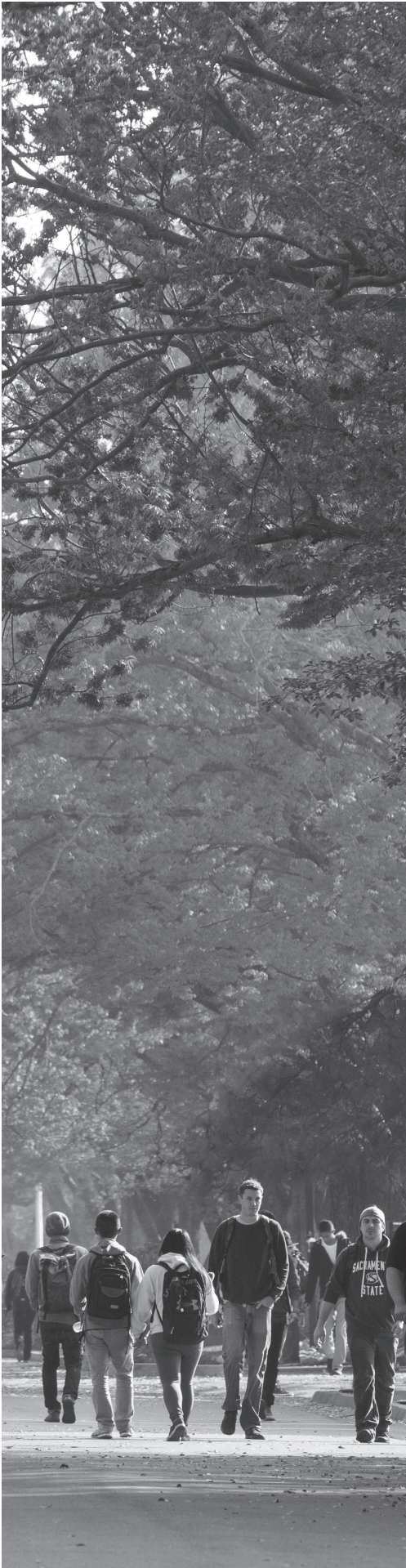
## Miscellaneous Trust Funds

Revenue	Actuals \$
TM014 - Snively Assist Fund	\$0
TM108 - Health Educ Assistance Fund	\$0
TX015 - Health & Wellness Education	\$45
<b>Total Revenues</b>	<b>\$45</b>

Expenses	Actuals \$
TM014 - Snively Assist Fund	\$0
TM108 - Health Educ Assistance Fund	\$0
TX015 - Health & Wellness Education	\$0
<b>Total Expenses</b>	<b>\$0</b>

Fund Equity	Actuals \$
TM014 - Snively Assist Fund	\$0
TM108 - Health Educ Assistance Fund	\$0
TX015 - Health & Wellness Education	\$3,948
<b>Total Fund Equity</b>	<b>\$3,948</b>





## 24. OTHER – CONSTRUCTION PROJECTS

# Facilities Management

CUSTOMER SERVICE

CONTACT US

Facilities Management Home | About Us | Office of the AVP | Units | Quick Links | Forms | ABA Resources

## Planning, Design & Construction Services

Our responsibilities include master planning, capital planning, design & capital project management for the University.

The Director of Planning, Design and Construction Services also functions as the Deputy Building Official assigned to the campus by the Chancellor's office in enforcing CSU permitting procedures, reviews and approvals.

## Project Timelines

Timelines for projects submitted to Planning, Design & Construction Services can be found at: [http://csus.edu/aba/facilities/documents/construction-docs/project\\_timelines.pdf](http://csus.edu/aba/facilities/documents/construction-docs/project_timelines.pdf)

## Capital Projects

[Upcoming Projects](#)

[Current Projects](#)

[Completed Projects](#)

[Building Records](#)





**Facilities Renewal and Capital Improvement Plan  
(Dollars in 000s)**

**SACRAMENTO**

Category Summary	2017/18	2018/19	2019/20	2020/21	2021/22
I. Existing Facilities/Infrastructure					
A. Critical Infrastructure Deficiencies	12,380	5,292	11,458	11,458	11,458
B. Modernization/Renovation	18,781	4,200	69,301	52,700	86,730
II. New Facilities/Infrastructure		138,483		74,292	82,098
<b>Totals</b>	<b>\$578,631</b>	<b>\$31,161</b>	<b>\$147,975</b>	<b>\$80,759</b>	<b>\$180,286</b>

FTE Existing Facilities/Infrastructure					
FTE New Facilities/Infrastructure			932		608
<b>FTE Totals*</b>	<b>1540</b>		<b>932</b>		<b>608</b>

Student Housing Beds				600	
Parking Spaces					
Faculty/Staff Housing Units					

Fund Summary	2017/18	2018/19	2019/20	2020/21	2021/22
DESIGNATED CAMPUS IMPROVEMENTS (Campus-I)	3,209	11,058	8,068	3,337	13,181
DESIGNATED CAMPUS MAINTENANCE (Campus-M)					
DEFERRED MAINTENANCE - State (DM)	4,886				
CAP AND TRADE - State (C&T)					
SELF-SUPPORT RESERVES					
Associated Students Incorporated (ASI)					
Auxiliary/Foundation (Aux)		78,157			
Continuing Education (CE)					
Faculty/Staff Housing (FH)					
Health Center (Hlth)					
Parking (Pkg)					
Student Housing (SH)				74,292	
SYSTEMWIDE REVENUE BONDS					
Academic Program (SRB-AP)	23,066	58,760	72,691	60,821	167,105
Self-Support (SRB-SS)					
OTHER					
Donor (Don)					
Energy/Power Purchase Agreements (Eng)					
Grants (Gra)					
Public-Private/Public Partnership (PPP)					
<b>Totals</b>	<b>\$578,631</b>	<b>\$31,161</b>	<b>\$147,975</b>	<b>\$80,759</b>	<b>\$180,286</b>

FTE capacity will be counted in the year in which "C" appears.

\*Includes FTE showing in Self-Support/Other Projects.

**Facilities Renewal and Capital Improvement Plan  
(Dollars in 000s)**

**SACRAMENTO**

**Deferred Maintenance, Renewal and Improvements**

Project	FTE	CAT	Funds	2017/18	2018/19	2019/20	2020/21	2021/22	GHG <sup>1</sup> Emissions
Solar Energy, Ph. 4	N/A	IB	Eng	PWC TBD					-1056
Fire Alarm System Upgrades, Ph. 2	N/A	IA	Campus-I SRB-AP	PWC 306 PWC 2,017					
Main Switchgear Replacement, Ph. 1	N/A	IA	Campus-I SRB-AP	PWC 290 PWC 1,973					
Sewer Relining	N/A	IA	Campus-I SRB-AP	PWC 344 PWC 1,803					
Campuswide ADA Upgrades	N/A	IA	Campus-I SRB-AP	PWC 55 PWC 706					
Elevators	N/A	IA	DM	PWC 2,432					
Roofs	N/A	IA	DM	PWC 2,454					
Fire Alarm System Upgrades, Ph. 3	N/A	IA	Campus-I SRB-AP		PW 306 C 1,941				
Main Switchgear Replacement, Ph. 2	N/A	IA	Campus-I SRB-AP		PW 257 C 1,397				
Yosemite Boiler	N/A	IA	Campus-I SRB-AP		PW 77 C 1,314				
Infrastructure Improvements	N/A	IA	Campus-I SRB-AP			PW 500 C 10,958	PW 500 C 10,958	PW 500 C 10,958	
<b>Totals</b>	<b>\$52,046</b>	<b>0</b>		<b>\$12,380</b>	<b>\$5,292</b>	<b>\$11,458</b>	<b>\$11,458</b>	<b>\$11,458</b>	<b>-1056</b>

**Academic Projects**

Project	FTE	CAT	Funds	2017/18	2018/19	2019/20	2020/21	2021/22	GHG Emissions
Folsom 3rd Floor Improvements	TBD	IB	Campus-I SRB-AP	PWE 2,214 C 16,567					-235
Science II Replacement Building, Ph. 2	N/A	IB	Campus-I SRB-AP		E 4,200				
Classroom III	932	II	Campus-I SRB-AP		PWE 6,218 C 54,108				142
Amador Renovation	N/A	IB	Campus-I SRB-AP			PWE 5,726 C 32,522			-641
Infrastructure Upgrades, Ph. 1	N/A	IB	Campus-I SRB-AP			PW 1,842 C 29,211			
Stadium Renovations	N/A	IB	Campus-I SRB-AP				PWE 2,837 C 49,863		
Library Renovation	N/A	IB	Campus-I SRB-AP					PW 4,921 C 81,809	-402
Performing Arts Center	608	II	Campus-I SRB-AP					PWE 7,760 C 74,338	105
<b>Totals</b>	<b>\$374,136</b>	<b>1540</b>		<b>\$18,781</b>	<b>\$64,526</b>	<b>\$69,301</b>	<b>\$52,700</b>	<b>\$168,828</b>	<b>-1031</b>

# Self-Support / Other Projects

Project	Spaces	CAT	Funds	2017/18	2018/19	2019/20	2020/21	2021/22	GHG Emissions
The WELL Expansion, Ph.1, 2A, & 2B	N/A	II	Aux		PWCE 28,510				-222
Student Union Expansion, Ph. 2	N/A	II	Aux		PWCE 40,442				-2045
Capitol Public Radio Expansion	N/A	II	Aux		PWCE 9,205				22
Student Housing III	600	II	SH				PWCE 74,292		468
<b>Totals</b>	<b>\$152,449</b>	<b>600</b>		<b>\$0</b>	<b>\$78,157</b>	<b>\$0</b>	<b>\$74,292</b>	<b>\$0</b>	<b>-1777</b>

Greenhouse Gas Emissions (Metric Tons of CO <sub>2</sub> )	Current GHG	2017/18	2018/19	2019/20	2020/21	2021/22	Net Change
<b>Net Change Due to Projects</b>	18,918	-1,291	-2,103	-641	468	-297	-3864
<b>Greenhouse Gas Emissions with Net Changes</b>		17,627	15,524	14,883	15,351	15,054	
					<b>2020 Goal</b>		
						17,528	

<sup>1</sup> Greenhouse Gas

A = Acquisition P = Preliminary Plans W = Working Drawings C = Construction E = Equipment S = Study  
Category and Fund codes: Reference the Project Category and Fund Types section in The Basis of the Capital Outlay Program.

## **SACRAMENTO FACILITIES RENEWAL AND CAPITAL IMPROVEMENT PLAN**

### **Projects in Budget Year**

#### **Deferred Maintenance, Renewal and Improvements**

This program will address the campus' highest priority deficiencies in deferred maintenance, infrastructure and building system renewal, minor capital improvements, and accessibility. Projects included in this program are upgrades to the fire alarm system, building main switchgear, sewer relining, ADA deficiencies, elevators and roofs.

#### **Academic Projects**

##### **Folsom 3rd Floor Improvements**

**PWCE**

**\$18,781,000**

This project will remodel the vacant 3rd floor of Folsom Hall (#65) to provide classrooms, faculty offices and department offices. The project will renovate 63,727 ASF/52,957 GSF on the third floor of Folsom Hall to provide 953 FTE (862 FTE Lecture, 91 FTE Lower Division Lab) and seven department office suites with a total of 86 faculty offices and a department office suite. To support the new uses on the third floor, new telecom rooms will need to be provided as well as enlarged restrooms and new HVAC units. As a secondary effect, Brighton Hall will be demolished, eliminating 1,666 Lecture FTE and 16 LD Lab FTE, for a net project loss of 729 FTE (-804 Lecture FTE, 75 LD Lab FTE).

#### **Self-Support / Other Projects**

None

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### **Future Projects (2018/19–2021/22)**

#### **Deferred Maintenance, Renewal and Improvements**

This program will address the campus' highest priority deficiencies in deferred maintenance, infrastructure and building system renewal, minor capital improvements, and accessibility. Projects included in this program are upgrades to the fire alarm system, building main switchgear, boilers, and related infrastructure improvements.

#### **Academic Projects**

##### **Science II Replacement Building, Ph. 2**

This project will equip a 48,020 ASF/78,668 GSF science replacement facility (#56A) for the Biology and Chemistry departments. The project will accommodate 233 FTE (177 LD Lab, and 56 FTE UD Lab) and 46 faculty offices. The project includes the demolition of an older science facility and subsequent decrease of 259 FTE (-168 Lecture, -57 LD Lab, -34 UD Lab) and six faculty offices. The net effect will be -33 FTE (-168 Lecture, 115 LD Lab, 20 UD Lab) and 40 Faculty Offices. A future project will repurpose facilities vacated in Sequoia Hall (#36).

##### **Classroom III**

This project will construct a 100,000 ASF/158,800 GSF building (#97) to house the College of Education/College of Engineering. It will provide for 2,968 FTE (2,619 FTE in lecture space, 164 FTE in LD laboratory space, 185 FTE in UD laboratory space) and 193 faculty offices. The project includes an assessment center with extensive file space, a teacher preparation area, graduate research space, and special speech and hearing labs, along with administrative office space. The Classroom III building will also house a variety of classrooms, faculty offices and lab needs for the College of Engineering to replace those lost to building renovations and the partial demolition of Santa Clara Hall.

##### **Amador Renovation**

This project will renovate Amador Hall to allow its use as a Library Annex during Library renovation. The project includes remodel of areas vacated by the Social Sciences and Interdisciplinary Studies and Geology departments moving to Sequoia Hall and Classroom III. HVAC, plumbing, electrical, and telecommunications infrastructure will be improved and updated as well as refurbishment of building finishes.

## **SACRAMENTO FACILITIES RENEWAL AND CAPITAL IMPROVEMENT PLAN**

### **Future Projects (2018/19–2021/22) (continued)**

#### **Infrastructure Upgrades, Ph. 1**

This project will address critical infrastructure needs in the existing campus utility by upgrading and extending the storm water collection system, irrigation pumps, natural gas distribution system, chilled water piping, and the domestic water distribution system.

#### **Stadium Renovations**

This project will renovate the Hornet Stadium to bring it into compliance with ADA seating requirements and will repair/replace the existing press box. The existing press box has dry rot from exposure to the elements. This project will replace existing wood decking with aluminum decking on the upper level of the stadium including repair/replacement of supporting beams. The project will also improve ADA compliant seating in the east bleachers and ADA access to all bleachers. The project will also update telecom and electrical systems to current CSU standards

#### **Library Renovation**

This project will renovate 148,800 ASF/211,800 GSF of open stack area, special materials storage, reader stations, archive, and administrative space in the existing Library (#40). The project will correct the library's deficiencies by reorganizing the existing space to support current teaching and learning modes, provide efficient circulation, a new orientation center and a student reading room. The remodel will also correct HVAC and telecommunication infrastructure problems.

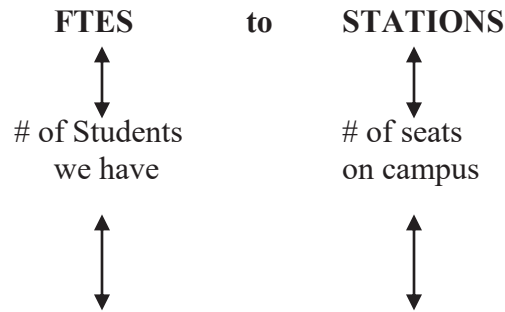
#### **Performing Arts Center**

This project will construct a 53,600 ASF/78,600 GSF 1,200-seat auditorium (#30) accommodating 608 FTE (582 FTE in lecture space, and 26 FTE in LD laboratory space) and 20 faculty offices for speech, drama, dance, and music. The facility will include a lobby, restrooms, box office, costume/make-up rooms, rehearsal rooms, an acting lab, conference room, stage/set areas and video recordings and sound and lighting support.

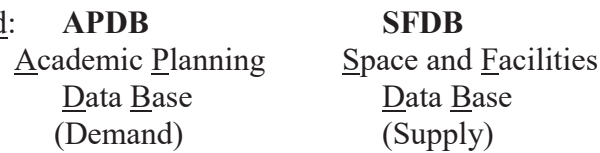
### State Funded Buildings:

Dollars Received = Function of FTES growth

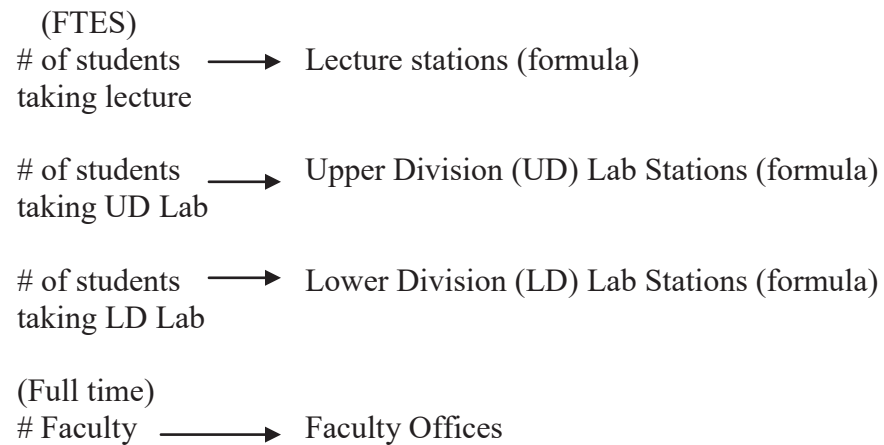
Comparing:



How it's measured:



How it's compared:



If  $FTES > STATIONS$  then it increases the campus' chance to receive funds  
(the higher the FTES to STATIONS, the better)

If  $FTES < STATIONS$  then it decreases the campus' chance to receive funds

### General Observations of Chancellor's Office Prioritization of State Funded Projects:

1. Safety (e.g. Seismic retrofits) – not under campus' control
2. Projects uncompleted – funding in phases
3. Instructional needs ( $FTES > STATIONS$ , demand > supply)
4. Renovations are generally favored over new construction
5. Project costs (lower cost projects have greater chance of funding over higher cost projects)



## **Nonstate Funded Capital Projects**

The funds required to plan, construct, and operate new nonstate funded facilities are provided by mandatory fees, user charges, gifts and bonds issued by the trustees or auxiliary organizations. The state typically provides land for these projects and may provide utilities to the site. Nonstate funded projects include parking lots and structures, student housing, student unions, health centers, stadiums, food service buildings, bookstores, and other facilities that help meet educational goals established by the Board of Trustees. Planning guidelines require financial plans and market studies, when applicable, to establish the operational viability of proposed nonstate funded capital outlay projects.<sup>1</sup>

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### **CSU SYSTEMWIDE REVENUE BOND (SRB) PROGRAM REQUIREMENTS**

**CAMPUSWIDE DEBT COVERAGE REQUIREMENT = >1.35**  
**(Established CSU fees. For Enterprise units such as Parking, Housing, Student Health Center.)**

- New Project of a Campus Debt Program = > 1.00, with Campus Debt Coverage Requirement = >1.10
- New Campus Stand Alone Project: Project Debt Coverage Requirement = > 1.25

**AUXILIARY SRB PROJECTS**  
**(“Auxiliary” refers to the University Union, UEI, etc.)**

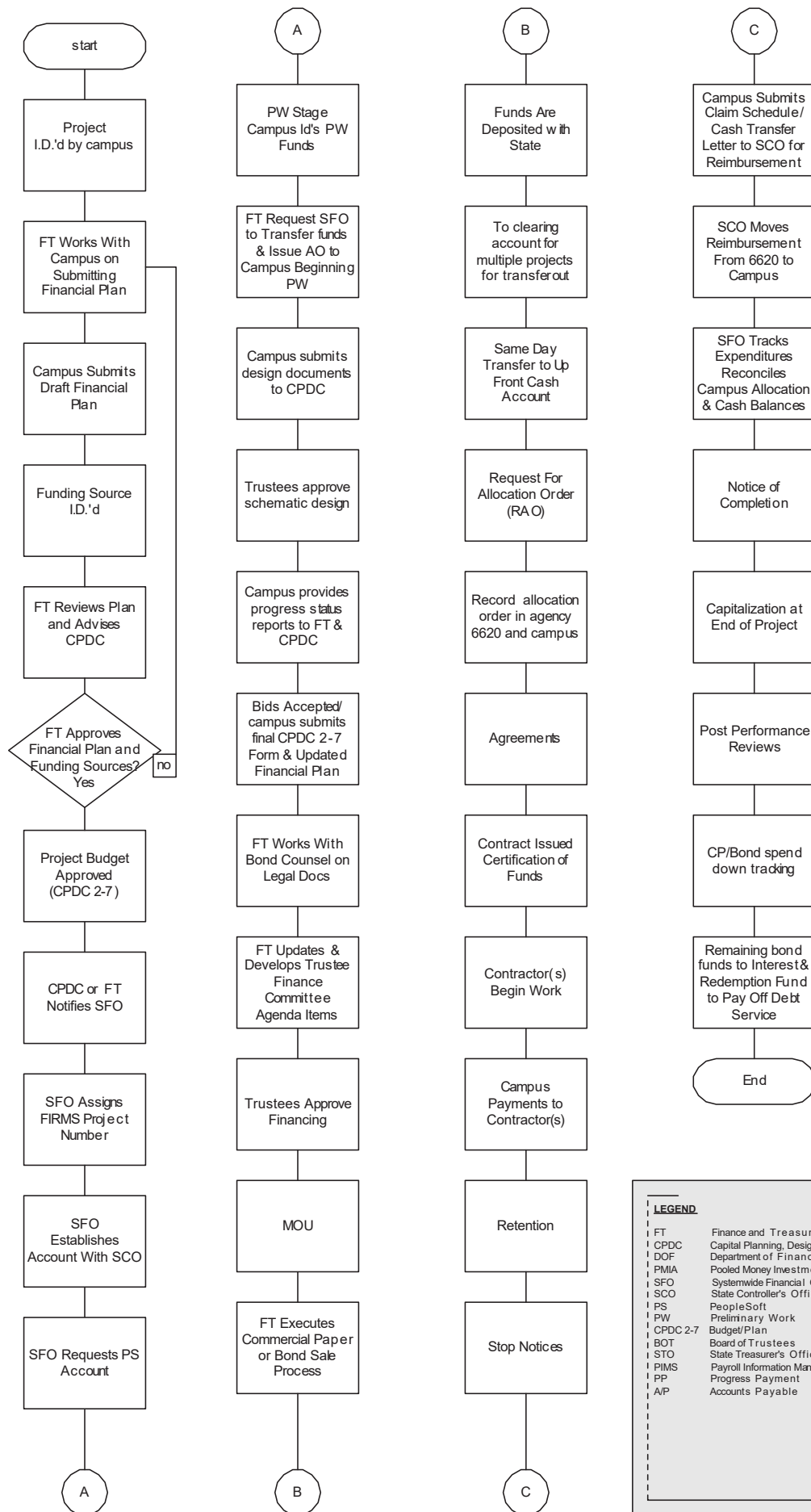
- New SRB Funded Project of a Campus Auxiliary Debt Program = > 1.10, with Auxiliary Program Debt Coverage Requirement = > 1.25
- New Auxiliary Stand Alone Project: Project Debt Coverage Requirement = > 1.25

The debt coverage ratio is the annual net income (revenue less expense) divided by the debt service amount.

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<sup>1</sup>CSU-Five-Year Capital Improvement Program 2007/08 through 2011/12, Capital Planning, Design and Construction, page 6.

# Nonstate Bond Funded Capital Project Flowchart



LEGEND	
FT	Finance and Treasure
CPDC	Capital Planning, Design and Construction
DOF	Department of Finance
PMIA	Pooled Money Investment Account
SFO	Systemwide Financial Operations
SCO	State Controller's Office
PS	PeopleSoft
PW	Preliminary Work
CPDC 2-7	Budget/Plan
BOT	Board of Trustees
STO	State Treasurer's Office
PIMS	Payroll Information Management System
PP	Progress Payment
A/P	Accounts Payable

## **SACRAMENTO FACILITIES RENEWAL AND CAPITAL IMPROVEMENT PLAN**

### **Future Projects (2018/19–2021/22)**

#### **Self-Support / Other Projects**

##### **The WELL Expansion, Ph. 1, 2A, & 2B**

This project will include additional recreation and Student Health and Counseling Services space as a 29,800 ASF/43,800 GSF addition to the University Wellness Center. Proceeding with this project is dependent upon a viable financial plan for placement in the Systemwide Revenue Bond Program. The bonds will be repaid from University Union fees.

##### **Student Union Expansion, Ph. 2**

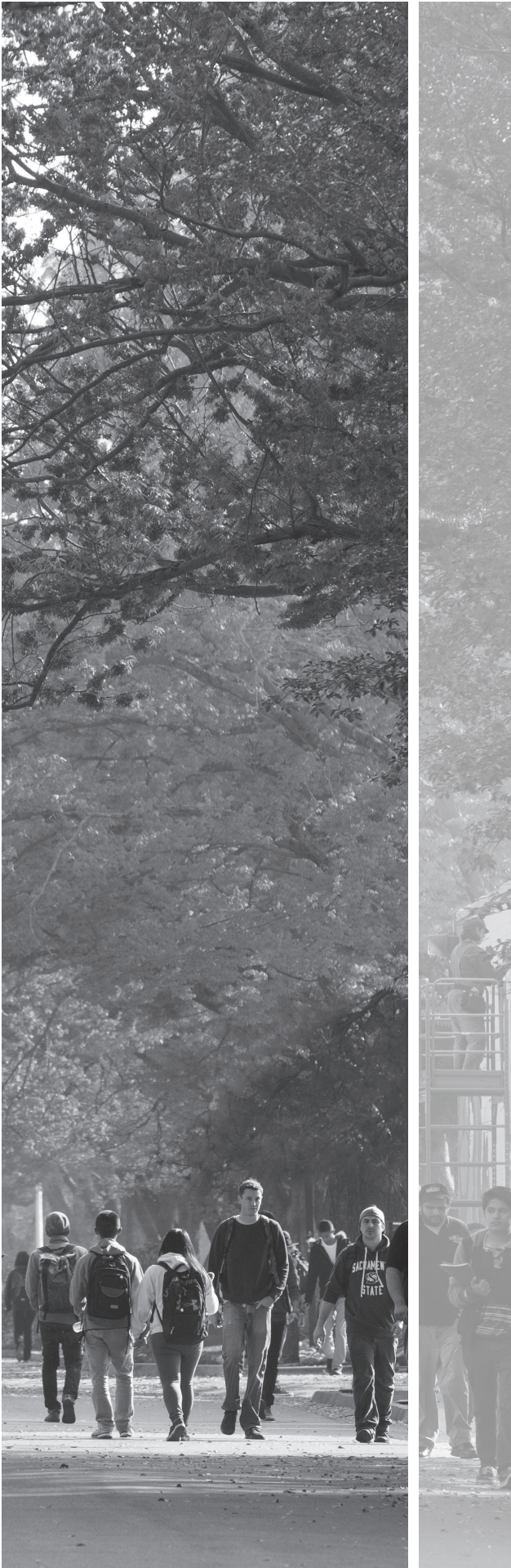
This project will further expand the University Union, with the addition of a satellite ballroom and meeting rooms with 26,400 ASF/36,700 GSF. Proceeding with this project is dependent upon a viable financial plan for placement in the Systemwide Revenue Bond Program. The bonds will be repaid from University Union fees.

##### **Capitol Public Radio Expansion**

This project will expand the existing Capitol Public Radio station (#108) on the Sacramento campus. Capitol Public Radio 14,200 ASF/19,900 GSF has grown from 23 employees to the current 68 employees, providing greatly expanded local news programming. To support this growth Capitol Public Radio requires additional studio space and a performance studio where performances can be recorded or broadcast live. The expansion will add approximately 5,700 ASF/8,100 GSF.

##### **Student Housing III**

This project will mirror the second phase of student housing with a 122,000 ASF/187,800 GSF facility on the northeast corner of campus. The master plan scope proposes to replace the existing dormitories and house 600 students in a combination of suites and apartment-style units. Proceeding with this project is dependent upon a viable financial plan, and approval by the Housing Proposal Review Committee and the chancellor.



## **25. OTHER – DEFERRED MAINTENANCE & CAPITAL PROJECTS**

### Deferred Maintenance Projects by Years

Project	Project Number	Budget	Actual Expenditures 2014/15	Actual Expenditures 2015/16	Actual Expenditures 2016/17	Projected Expenditures 2017/18	Estimated Budget Available 7/1/2018
<b>2015/16 Special Repair Projects</b>							
Campus Paving (Moraga, Esplande, Info Booth)	1516P00013	\$ 63,000.00		\$ 62,372.99	-	\$ -	-
Softball Locker Rooms	1516P00014	\$ 15,000.00		\$ 16,702.92	-	\$ -	-
Blind Replacement (campuswide)	1516P00016	\$ 1,500.00		\$ -	-	\$ -	-
Board Replacement (campuswide)	1516P00017	\$ 25,000.00		\$ 4,489.79	-	\$ -	-
ADA Sign Installation lot 4	151600019	\$ 500.00		\$ 67.47	-	\$ -	-
Chiller Renewal	1516P00015	\$ 75,000.00		\$ 74,702.92	-	\$ -	-
Amador Hall AHU Replacement	none	\$ 45,500.00		\$ 20,900.00	\$ 24,577.29	\$ -	-
<b>2015/16 Special Repair Subtotals</b>		<b>\$ 225,500.00</b>	<b>\$ -</b>	<b>\$ 179,236.09</b>	<b>\$ 24,577.29</b>	<b>\$ -</b>	<b>\$ -</b>
<b>2016/17 Special Repair Projects</b>							
Storm Drain Corrective Work - Softball Field	none	\$ 22,864.00			\$ 22,863.64	\$ -	-
Mendocino Access Costs	none	\$ 10,330.00			\$ -	\$ 10,330.00	-
<b>2016/17 Special Repair Subtotals</b>		<b>\$ 33,194.00</b>			<b>\$ 22,863.64</b>	<b>\$ 10,330.00</b>	<b>\$ -</b>
<b>2017/18 Special Repair Projects</b>							
MENDOCINO FIRE PANEL REPAIR	1617W23641	\$ 12,830.00				\$ 12,830.00	-
RIVERFRONT ROOF REPAIRS	1718P00003	\$ 17,000.00				\$ 16,150.00	\$ 850.00
MENDOCINO ROOF REPAIRS	1718P00052	\$ 25,500.00				\$ 25,535.22	-
SOLANO ROOF REPAIRS	1718P00051	\$ 29,000.00				\$ 29,000.00	-
LIBRARY 1 ROOF REPAIRS	1718P00050	\$ 32,000.00				\$ 32,000.00	-
SHASTA ROOF REPAIRS	1718P00015	\$ 25,000.00				\$ 25,000.00	-
<b>2017/18 Special Repair Subtotals</b>		<b>\$ 141,330.00</b>				<b>\$ 140,515.22</b>	<b>\$ 850.00</b>
<b>2015/16 Deferred Maintenance Projects</b>							
MPOE Telecommunications	1617W09111	\$ 500,000.00		-	\$ 428,145.55	\$ 71,845.45	-
ARC Flash Study Implementation	-	\$ 48,000.00		-	\$ 46,268.00	-	-
Repair Gas Lines	-	\$ 650,000.00		-	\$ 66,033.92	\$ 583,966.08	-
Kadema Roof	-	\$ 152,000.00		-	\$ 8,343.35	\$ 143,566.65	-
<b>2015/16 Deferred Maintenance Subtotals</b>		<b>\$ 1,350,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 548,790.82</b>	<b>\$ 799,378.18</b>	<b>\$ -</b>
<b>2016/17 Deferred Maintenance Projects</b>							
Library Elevators	1718P00095	\$ 983,000.00			-	-	\$ 983,000.00
Capistrano Elevators	1617P00048	\$ 343,000.00			-	-	\$ 343,000.00
Chiller #3 Renewal	1718P00094	\$ 80,000.00			-	\$ 80,000.00	-
<b>2016/17 Deferred Maintenance Subtotals</b>		<b>\$ 1,406,000.00</b>			<b>\$ -</b>	<b>\$ 80,000.00</b>	<b>\$ 1,326,000.00</b>
<b>2014/15 UBAC Funded Projects</b>							
1415 OT Eureka Network Cabling *	1415P00020	\$ 500,000.00	13200	\$ 31,800.00	\$ 62,118.86	\$ 392,881.14	-
1415 OT Yosemite Hall Locker Room Renovations	1514P00037	\$ 1,800,000.00	\$ 109,990.05	\$ 158,537.21	\$ 1,519,061.87	\$ 96,789.87	-
1415 OT International Center *	1514P00038	\$ 929,250.00	\$ 617,523.03	\$ 172,136.04	\$ 1,800.00	\$ 137,790.93	-



### Deferred Maintenance Projects by Years

Project	Project Number	Budget	Actual Expenditures 2014/15	Actual Expenditures 2015/16	Actual Expenditures 2016/17	Projected Expenditures 2017/18	Estimated Budget Available 7/1/2018
<b>2014/15 UBAC Funded Projects</b>		\$ 3,229,250.00	\$ 740,713.08	\$ 362,473.25	\$ 1,582,980.73	\$ 627,461.94	\$ -
<b>2015/16 UBAC Funded Projects</b>							
1516 OT SMART Classrooms	1516P00024	\$ 1,000,000.00		\$ 394,555.00	\$ 562,724.00	\$ 13,282.83	\$ 29,438.17
1516 OT Eureka Network Cabling	1516P00025	\$ 500,000.00		-	\$ 4,030.00	\$ 495,980.00	-
1516 OT Speech Pathology Folsom Hall	1516P00026	\$ 4,200,000.00		-	\$ 262,991.78	\$ 3,937,008.22	-
1516 OT Elevator Replacement (AMD, LSN)	1516P00027	\$ 1,000,000.00		\$ 241.60	\$ 267,414.55	\$ 717,058.16	\$ 15,285.69
1516 OT Roof Replacement (LSN , MND, DGS)	1516P00028	\$ 500,000.00		\$ 2,678.04	\$ 486,453.33	\$ 10,868.63	-
1516 OT Water Conservation Project	1516P00029	\$ 500,000.00		\$ 31,650.00	\$ 398,086.08	\$ 62,447.97	\$ 7,815.95
1516 OT Mechanical Room Floors	1516P00030	\$ 150,000.00		\$ 34,634.40	\$ 115,365.15	-	-
1516 OT Fire Wall Repair	1516P00031	\$ 500,000.00		\$ 10,660.20	\$ 114,644.75	\$ 374,695.05	-
1516 OT Trip Hazard Repairs	1516P00032	\$ 100,000.00		\$ 24,589.06	\$ 25,743.44	\$ 49,667.50	-
1516 OT Yosemite HVAC Improvement	1516P00033	\$ 300,000.00		\$ 27,025.00	\$ 60,948.00	\$ 211,991.00	-
1516 OT Stadium Improvement Ph II	1516P00034	\$ 100,000.00		\$ 19,975.00	\$ 80,025.00	-	-
1516 OT Library Haz Mat Abatement	1516P00035	\$ 500,000.00		-	\$ 500,000.00	-	-
<b>2015/16 UBAC Funded Projects</b>		\$ 9,350,000.00	\$ -	\$ 546,008.30	\$ 2,878,426.08	\$ 5,872,999.36	\$ 52,539.81
<b>2017/2018 MDM01 (Non- Recurring Maintenance &amp; Repair) Projects</b>							
Mendocino Steam and Condensate Project	1718W06408	\$ 44,000.00				\$ 44,000.00	-
Sacramento Hall Coil Replacement	1718W06409	\$ 60,000.00				\$ 60,000.00	-
<b>2017/18 MDM01 (Non-Recurring Maintenance &amp; Repair) Projects</b>		\$ 104,000.00	\$ -	\$ -	\$ -	\$ 104,000.00	\$ -
<b>Total of all Projects</b>		\$ 15,839,274.00	\$ 740,713.08	\$ 1,087,717.64	\$ 5,057,638.56	\$ 7,634,684.70	\$ 1,379,389.81

Key

\*Project extended past UBAC imposed 2-year project timeline



**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	ACADEMIC INFORMATION RESOURCE CENTER	095	\$50,229	97,923	2005	0.00	h.2 Fire Detection	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$93	\$0	\$93
SA	ACADEMIC INFORMATION RESOURCE CENTER	095	\$50,229	97,923	2005	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$1,291	\$0	\$0	\$0	\$0	\$0	\$0	\$1,291
SA	ACADEMIC INFORMATION RESOURCE CENTER	095	\$50,229	97,923	2005	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$94	\$0	\$0	\$0	\$0	\$0	\$0	\$94
SA	ACADEMIC INFORMATION RESOURCE CENTER	095	\$50,229	97,923	2005	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$1,385	\$0	\$0	\$0	\$0	\$93	\$0	\$1,478
SA	ALPINE HALL	011	\$9,373	30,550	1957	0.28	a.1 Roofing - Built-up, etc.	\$159	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$159
SA	ALPINE HALL	011	\$9,373	30,550	1957	0.28	c.1 Elevators and Conveying Systems	\$122	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$122
SA	ALPINE HALL	011	\$9,373	30,550	1957	0.28	d.1 HVAC - Equipment/Controls	\$431	\$0	\$0	\$48	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$478
SA	ALPINE HALL	011	\$9,373	30,550	1957	0.28	e.1 HVAC - Distribution Systems	\$720	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$720
SA	ALPINE HALL	011	\$9,373	30,550	1957	0.28	f.1 Electrical - Equipment	\$790	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$790
SA	ALPINE HALL	011	\$9,373	30,550	1957	0.28	g.1 Plumbing Fixtures	\$122	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$122
SA	ALPINE HALL	011	\$9,373	30,550	1957	0.28	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$174	\$0	\$0	\$0	\$0	\$174
SA	ALPINE HALL	011	\$9,373	30,550	1957	0.28	h.2 Fire Detection	\$58	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$58
SA	ALPINE HALL	011	\$9,373	30,550	1957	0.28	i.1 Built-in Equipment and Specialties	\$166	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$166
SA	ALPINE HALL	011	\$9,373	30,550	1957	0.28	j.1 Interior Finishes: Walls. Floors, Doors	\$266	\$0	\$0	\$0	\$0	\$121	\$0	\$0	\$0	\$0	\$0	\$387
SA	ALPINE HALL	011	\$9,373	30,550	1957	0.28	k.1 Painting - Public Areas	\$29	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29
SA	ALPINE HALL	011	\$9,373	30,550	1957	0.28	TOTAL BY BUILDING	\$2,853	\$0	\$0	\$48	\$0	\$121	\$174	\$0	\$0	\$0	\$0	\$3,196
SA	AMADOR HALL	039	\$20,599	67,138	1971	0.35	a.1 Roofing - Built-up, etc.	\$0	\$0	\$46	\$0	\$0	\$70	\$0	\$0	\$0	\$0	\$0	\$116
SA	AMADOR HALL	039	\$20,599	67,138	1971	0.35	b.1 Building Exteriors (Hard)	\$396	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$396
SA	AMADOR HALL	039	\$20,599	67,138	1971	0.35	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13	\$0	\$0	\$13
SA	AMADOR HALL	039	\$20,599	67,138	1971	0.35	d.1 HVAC - Equipment/Controls	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500
SA	AMADOR HALL	039	\$20,599	67,138	1971	0.35	e.1 HVAC - Distribution Systems	\$1,525	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,525
SA	AMADOR HALL	039	\$20,599	67,138	1971	0.35	f.1 Electrical - Equipment	\$2,032	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,032
SA	AMADOR HALL	039	\$20,599	67,138	1971	0.35	g.1 Plumbing Fixtures	\$268	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$268
SA	AMADOR HALL	039	\$20,599	67,138	1971	0.35	h.1 Fire Protection	\$402	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$402

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	AMADOR HALL	039	\$20,599	67,138	1971	0.35	h.2 Fire Detection	\$43	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$43
SA	AMADOR HALL	039	\$20,599	67,138	1971	0.35	i.1 Built-in Equipment and Specialties	\$429	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$429
SA	AMADOR HALL	039	\$20,599	67,138	1971	0.35	j.1 Interior Finishes: Walls. Floors, Doors	\$885	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$885
SA	AMADOR HALL	039	\$20,599	67,138	1971	0.35	k.1 Painting - Public Areas	\$64	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$64
SA	AMADOR HALL	039	\$20,599	67,138	1971	0.35	TOTAL BY BUILDING	\$7,545	\$0	\$46	\$0	\$0	\$70	\$0	\$0	\$13	\$0	\$0	\$7,675
SA	AMERICAN RIVER COURTYARD	025	\$64,138	209,050	2009	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,756	\$0	\$0	\$2,756
SA	AMERICAN RIVER COURTYARD	025	\$64,138	209,050	2009	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200	\$0	\$0	\$200
SA	AMERICAN RIVER COURTYARD	025	\$64,138	209,050	2009	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,956	\$0	\$0	\$2,956
SA	ART SCULPTURE LAB	082	\$1,924	12,040	1971	0.55	m.1 All Renewal - SMALL COMPLEX	\$1,065	\$0	\$0	\$0	\$59	\$0	\$0	\$0	\$0	\$0	\$0	\$1,124
SA	ART SCULPTURE LAB	082	\$1,924	12,040	1971	0.55	TOTAL BY BUILDING	\$1,065	\$0	\$0	\$0	\$59	\$0	\$0	\$0	\$0	\$0	\$0	\$1,124
SA	ATHLETIC CENTER	033	\$14,010	27,313	1975	0.18	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	ATHLETIC CENTER	033	\$14,010	27,313	1975	0.18	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	ATHLETIC CENTER	033	\$14,010	27,313	1975	0.18	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	ATHLETIC CENTER	033	\$14,010	27,313	1975	0.18	f.1 Electrical - Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	ATHLETIC CENTER	033	\$14,010	27,313	1975	0.18	g.1 Plumbing Fixtures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	ATHLETIC CENTER	033	\$14,010	27,313	1975	0.18	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	ATHLETIC CENTER	033	\$14,010	27,313	1975	0.18	h.1 Fire Protection	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	ATHLETIC CENTER	033	\$14,010	27,313	1975	0.18	h.2 Fire Detection	\$0	\$0	\$0	\$0	\$52	\$0	\$0	\$0	\$0	\$0	\$0	\$52
SA	ATHLETIC CENTER	033	\$14,010	27,313	1975	0.18	i.1 Built-in Equipment and Specialties	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,571	\$0	\$1,571
SA	ATHLETIC CENTER	033	\$14,010	27,313	1975	0.18	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$360	\$0	\$0	\$0	\$0	\$0	\$0	\$360
SA	ATHLETIC CENTER	033	\$14,010	27,313	1975	0.18	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$26	\$0	\$0	\$0	\$0	\$0	\$0	\$26
SA	ATHLETIC CENTER	033	\$14,010	27,313	1975	0.18	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$438	\$0	\$0	\$0	\$0	\$1,571	\$0	\$2,009
SA	BASEBALL STORAGE	106	\$217	1,430	1988	0.07	a.1 Roofing - Built-up, etc.	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15
SA	BASEBALL STORAGE	106	\$217	1,430	1988	0.07	TOTAL BY BUILDING	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15
SA	BRIGHTON HALL	012	\$9,474	30,880	1958	0.33	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$160	\$0	\$0	\$0	\$160
SA	BRIGHTON HALL	012	\$9,474	30,880	1958	0.33	b.1 Building Exteriors (Hard)	\$303	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$303

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	BRIGHTON HALL	012	\$9,474	30,880	1958	0.33	c.1 Elevators and Conveying Systems	\$123	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$123
SA	BRIGHTON HALL	012	\$9,474	30,880	1958	0.33	d.1 HVAC - Equipment/Controls	\$484	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$484
SA	BRIGHTON HALL	012	\$9,474	30,880	1958	0.33	e.1 HVAC - Distribution Systems	\$728	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$728
SA	BRIGHTON HALL	012	\$9,474	30,880	1958	0.33	f.1 Electrical - Equipment	\$798	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$798
SA	BRIGHTON HALL	012	\$9,474	30,880	1958	0.33	g.1 Plumbing Fixtures	\$123	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$123
SA	BRIGHTON HALL	012	\$9,474	30,880	1958	0.33	h.2 Fire Detection	\$59	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$59
SA	BRIGHTON HALL	012	\$9,474	30,880	1958	0.33	j.1 Interior Finishes: Walls. Floors, Doors	\$377	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$377
SA	BRIGHTON HALL	012	\$9,474	30,880	1958	0.33	k.1 Painting - Public Areas	\$0	\$0	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15
SA	BRIGHTON HALL	012	\$9,474	30,880	1958	0.33	TOTAL BY BUILDING	\$2,996	\$0	\$15	\$0	\$0	\$0	\$0	\$160	\$0	\$0	\$0	\$3,171
SA	BROAD ATHLETIC FACILITY	054	\$7,981	26,013	2008	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$343	\$0	\$0	\$0	\$343
SA	BROAD ATHLETIC FACILITY	054	\$7,981	26,013	2008	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25	\$0	\$0	\$0	\$25
SA	BROAD ATHLETIC FACILITY	054	\$7,981	26,013	2008	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$368	\$0	\$0	\$0	\$368
SA	CALAVERAS HALL	010	\$6,636	21,630	1956	0.29	a.1 Roofing - Built-up, etc.	\$225	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225
SA	CALAVERAS HALL	010	\$6,636	21,630	1956	0.29	b.2 Building Exteriors (Soft)	\$277	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$277
SA	CALAVERAS HALL	010	\$6,636	21,630	1956	0.29	d.1 HVAC - Equipment/Controls	\$339	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$339
SA	CALAVERAS HALL	010	\$6,636	21,630	1956	0.29	e.1 HVAC - Distribution Systems	\$510	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$510
SA	CALAVERAS HALL	010	\$6,636	21,630	1956	0.29	g.1 Plumbing Fixtures	\$86	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$86
SA	CALAVERAS HALL	010	\$6,636	21,630	1956	0.29	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$247	\$247
SA	CALAVERAS HALL	010	\$6,636	21,630	1956	0.29	h.2 Fire Detection	\$82	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$82
SA	CALAVERAS HALL	010	\$6,636	21,630	1956	0.29	j.1 Interior Finishes: Walls. Floors, Doors	\$260	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$260
SA	CALAVERAS HALL	010	\$6,636	21,630	1956	0.29	TOTAL BY BUILDING	\$1,779	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$247	\$2,025
SA	CAPISTRANO HALL	035	\$25,993	84,722	1967	0.29	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$33	\$0	\$33
SA	CAPISTRANO HALL	035	\$25,993	84,722	1967	0.29	b.1 Building Exteriors (Hard)	\$791	\$0	\$0	\$42	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$833
SA	CAPISTRANO HALL	035	\$25,993	84,722	1967	0.29	c.1 Elevators and Conveying Systems	\$338	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$338
SA	CAPISTRANO HALL	035	\$25,993	84,722	1967	0.29	d.1 HVAC - Equipment/Controls	\$438	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$438
SA	CAPISTRANO HALL	035	\$25,993	84,722	1967	0.29	e.1 HVAC - Distribution Systems	\$1,288	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,288

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	CAPISTRANO HALL	035	\$25,993	84,722	1967	0.29	f.1 Electrical - Equipment	\$2,567	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,567
SA	CAPISTRANO HALL	035	\$25,993	84,722	1967	0.29	g.1 Plumbing Fixtures	\$338	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$338
SA	CAPISTRANO HALL	035	\$25,993	84,722	1967	0.29	h.1 Fire Protection	\$508	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$508
SA	CAPISTRANO HALL	035	\$25,993	84,722	1967	0.29	h.2 Fire Detection	\$64	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$64
SA	CAPISTRANO HALL	035	\$25,993	84,722	1967	0.29	i.1 Built-in Equipment and Specialties	\$271	\$0	\$0	\$0	\$0	\$0	\$54	\$0	\$0	\$0	\$0	\$325
SA	CAPISTRANO HALL	035	\$25,993	84,722	1967	0.29	j.1 Interior Finishes: Walls. Floors, Doors	\$867	\$0	\$0	\$0	\$190	\$0	\$0	\$0	\$0	\$0	\$0	\$1,057
SA	CAPISTRANO HALL	035	\$25,993	84,722	1967	0.29	k.1 Painting - Public Areas	\$81	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$81
SA	CAPISTRANO HALL	035	\$25,993	84,722	1967	0.29	TOTAL BY BUILDING	\$7,552	\$0	\$0	\$42	\$190	\$0	\$54	\$0	\$0	\$33	\$0	\$7,871
SA	CAPITAL PUBLIC RADIO	108	\$6,086	19,838	2002	0.00	h.2 Fire Detection	\$0	\$0	\$0	\$0	\$0	\$0	\$75	\$0	\$0	\$0	\$0	\$75
SA	CAPITAL PUBLIC RADIO	108	\$6,086	19,838	2002	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$262	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$262
SA	CAPITAL PUBLIC RADIO	108	\$6,086	19,838	2002	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$19	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$19
SA	CAPITAL PUBLIC RADIO	108	\$6,086	19,838	2002	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$281	\$0	\$0	\$75	\$0	\$0	\$0	\$0	\$356
SA	CENTRAL PLANT	032	\$2,168	13,569	1970	0.00	l.1 All Renewal - SMALL BASIC	\$0	\$0	\$0	\$0	\$932	\$0	\$0	\$0	\$0	\$0	\$0	\$932
SA	CENTRAL PLANT	032	\$2,168	13,569	1970	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$932	\$0	\$0	\$0	\$0	\$0	\$0	\$932
SA	CHILD DEVELOPMENT CENTER	061	\$2,190	13,704	1987	0.43	l.1 All Renewal - SMALL BASIC	\$942	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$942
SA	CHILD DEVELOPMENT CENTER	061	\$2,190	13,704	1987	0.43	TOTAL BY BUILDING	\$942	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$942
SA	City Fire Station	101	\$2,154	7,022	1998	0.05	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$73	\$0	\$0	\$0	\$73
SA	City Fire Station	101	\$2,154	7,022	1998	0.05	f.1 Electrical - Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$181	\$0	\$0	\$0	\$181
SA	City Fire Station	101	\$2,154	7,022	1998	0.05	h.2 Fire Detection	\$0	\$0	\$27	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$27
SA	City Fire Station	101	\$2,154	7,022	1998	0.05	i.1 Built-in Equipment and Specialties	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45	\$0	\$0	\$0	\$45
SA	City Fire Station	101	\$2,154	7,022	1998	0.05	j.1 Interior Finishes: Walls. Floors, Doors	\$93	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$93
SA	City Fire Station	101	\$2,154	7,022	1998	0.05	k.1 Painting - Public Areas	\$7	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7
SA	City Fire Station	101	\$2,154	7,022	1998	0.05	TOTAL BY BUILDING	\$99	\$0	\$27	\$0	\$0	\$0	\$0	\$299	\$0	\$0	\$0	\$425
SA	DEL NORTE HALL	037	\$16,568	54,000	1988	0.07	a.1 Roofing - Built-up, etc.	\$187	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$187
SA	DEL NORTE HALL	037	\$16,568	54,000	1988	0.07	b.1 Building Exteriors (Hard)	\$0	\$0	\$531	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$531

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	DEL NORTE HALL	037	\$16,568	54,000	1988	0.07	c.1 Elevators and Conveying Systems	\$216	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$216
SA	DEL NORTE HALL	037	\$16,568	54,000	1988	0.07	d.1 HVAC - Equipment/Controls	\$0	\$0	\$846	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$846
SA	DEL NORTE HALL	037	\$16,568	54,000	1988	0.07	f.1 Electrical - Equipment	\$754	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$754
SA	DEL NORTE HALL	037	\$16,568	54,000	1988	0.07	g.1 Plumbing Fixtures	\$0	\$0	\$216	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$216
SA	DEL NORTE HALL	037	\$16,568	54,000	1988	0.07	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$712	\$0	\$712
SA	DEL NORTE HALL	037	\$16,568	54,000	1988	0.07	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$52	\$0	\$52
SA	DEL NORTE HALL	037	\$16,568	54,000	1988	0.07	TOTAL BY BUILDING	\$1,156	\$0	\$1,592	\$0	\$0	\$0	\$0	\$0	\$0	\$764	\$0	\$3,512
SA	DESMOND HALL	090	\$15,382	50,134	1990	0.22	a.1 Roofing - Built-up, etc.	\$0	\$0	\$174	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$174
SA	DESMOND HALL	090	\$15,382	50,134	1990	0.22	b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$493	\$0	\$0	\$0	\$0	\$0	\$0	\$493
SA	DESMOND HALL	090	\$15,382	50,134	1990	0.15	c.1 Elevators and Conveying Systems	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200
SA	DESMOND HALL	090	\$15,382	50,134	1990	0.22	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	DESMOND HALL	090	\$15,382	50,134	1990	0.22	f.1 Electrical - Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$648	\$0	\$648
SA	DESMOND HALL	090	\$15,382	50,134	1990	0.22	g.1 Plumbing Fixtures	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200
SA	DESMOND HALL	090	\$15,382	50,134	1990	0.22	h.1 Fire Protection	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300
SA	DESMOND HALL	090	\$15,382	50,134	1990	0.22	i.1 Built-in Equipment and Specialties	\$320	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$320
SA	DESMOND HALL	090	\$15,382	50,134	1990	0.22	j.1 Interior Finishes: Walls. Floors, Doors	\$661	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$661
SA	DESMOND HALL	090	\$15,382	50,134	1990	0.22	k.1 Painting - Public Areas	\$48	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$48
SA	DESMOND HALL	090	\$15,382	50,134	1990	0.22	TOTAL BY BUILDING	\$1,730	\$0	\$174	\$0	\$493	\$0	\$0	\$0	\$0	\$648	\$0	\$3,045
SA	DINING COMMONS	046	\$6,979	22,747	1974	0.29	a.1 Roofing - Built-up, etc.	\$0	\$0	\$236	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$236
SA	DINING COMMONS	046	\$6,979	22,747	1974	0.29	b.1 Building Exteriors (Hard)	\$224	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$224
SA	DINING COMMONS	046	\$6,979	22,747	1974	0.29	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$178	\$0	\$178
SA	DINING COMMONS	046	\$6,979	22,747	1974	0.29	e.1 HVAC - Distribution Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$536	\$0	\$0	\$536
SA	DINING COMMONS	046	\$6,979	22,747	1974	0.29	f.1 Electrical - Equipment	\$588	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$588
SA	DINING COMMONS	046	\$6,979	22,747	1974	0.29	g.1 Plumbing Fixtures	\$91	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$91
SA	DINING COMMONS	046	\$6,979	22,747	1974	0.29	g.2 Plumbing Rough-in	\$259	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$259
SA	DINING COMMONS	046	\$6,979	22,747	1974	0.29	h.1 Fire Protection	\$136	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$136
SA	DINING COMMONS	046	\$6,979	22,747	1974	0.29	h.2 Fire Detection	\$86	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$86

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	DINING COMMONS	046	\$6,979	22,747	1974	0.29	i.1 Built-in Equipment and Specialties	\$145	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$145
SA	DINING COMMONS	046	\$6,979	22,747	1974	0.29	j.1 Interior Finishes: Walls, Floors, Doors	\$150	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150
SA	DINING COMMONS	046	\$6,979	22,747	1974	0.29	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$22	\$0	\$0	\$0	\$0	\$0	\$0	\$22
SA	DINING COMMONS	046	\$6,979	22,747	1974	0.29	TOTAL BY BUILDING	\$1,680	\$0	\$236	\$0	\$22	\$0	\$0	\$0	\$536	\$178	\$0	\$2,652
SA	DOUGLASS HALL	004	\$6,965	22,700	1953	0.21	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	DOUGLASS HALL	004	\$6,965	22,700	1953	0.21	b.1 Building Exteriors (Hard)	\$223	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$223
SA	DOUGLASS HALL	004	\$6,965	22,700	1953	0.21	d.1 HVAC - Equipment/Controls	\$107	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$107
SA	DOUGLASS HALL	004	\$6,965	22,700	1953	0.21	e.1 HVAC - Distribution Systems	\$107	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$107
SA	DOUGLASS HALL	004	\$6,965	22,700	1953	0.21	f.1 Electrical - Equipment	\$587	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$587
SA	DOUGLASS HALL	004	\$6,965	22,700	1953	0.21	g.1 Plumbing Fixtures	\$91	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$91
SA	DOUGLASS HALL	004	\$6,965	22,700	1953	0.21	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$129	\$0	\$0	\$0	\$129
SA	DOUGLASS HALL	004	\$6,965	22,700	1953	0.21	h.2 Fire Detection	\$43	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$43
SA	DOUGLASS HALL	004	\$6,965	22,700	1953	0.21	i.1 Built-in Equipment and Specialties	\$145	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$145
SA	DOUGLASS HALL	004	\$6,965	22,700	1953	0.21	j.1 Interior Finishes: Walls, Floors, Doors	\$299	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$299
SA	DOUGLASS HALL	004	\$6,965	22,700	1953	0.21	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$22	\$0	\$0	\$0	\$0	\$0	\$0	\$22
SA	DOUGLASS HALL	004	\$6,965	22,700	1953	0.21	TOTAL BY BUILDING	\$1,602	\$0	\$0	\$0	\$22	\$0	\$0	\$129	\$0	\$0	\$0	\$1,753
SA	DRAPER HALL	016	\$11,724	38,212	1959	0.22	a.1 Roofing - Built-up, etc.	\$0	\$132	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$132
SA	DRAPER HALL	016	\$11,724	38,212	1959	0.25	c.1 Elevators and Conveying Systems	\$153	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$153
SA	DRAPER HALL	016	\$11,724	38,212	1959	0.22	d.1 HVAC - Equipment/Controls	\$598	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$598
SA	DRAPER HALL	016	\$11,724	38,212	1959	0.22	e.1 HVAC - Distribution Systems	\$901	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$901
SA	DRAPER HALL	016	\$11,724	38,212	1959	0.22	f.1 Electrical - Equipment	\$988	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$988
SA	DRAPER HALL	016	\$11,724	38,212	1959	0.25	h.2 Fire Detection	\$39	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$39
SA	DRAPER HALL	016	\$11,724	38,212	1959	0.22	TOTAL BY BUILDING	\$2,678	\$132	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,810
SA	EUREKA HALL	038	\$18,251	59,488	1969	0.34	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$124	\$0	\$0	\$124
SA	EUREKA HALL	038	\$18,251	59,488	1969	0.34	b.1 Building Exteriors (Hard)	\$535	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$535
SA	EUREKA HALL	038	\$18,251	59,488	1969	0.34	c.1 Elevators and Conveying Systems	\$190	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$48	\$0	\$0	\$238



**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	EUREKA HALL	038	\$18,251	59,488	1969	0.34	d.1 HVAC - Equipment/Controls	\$838	\$0	\$0	\$93	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$932
SA	EUREKA HALL	038	\$18,251	59,488	1969	0.34	e.1 HVAC - Distribution Systems	\$1,402	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,402
SA	EUREKA HALL	038	\$18,251	59,488	1969	0.34	f.1 Electrical - Equipment	\$1,809	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,809
SA	EUREKA HALL	038	\$18,251	59,488	1969	0.34	g.1 Plumbing Fixtures	\$238	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$238
SA	EUREKA HALL	038	\$18,251	59,488	1969	0.34	h.2 Fire Detection	\$45	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$45
SA	EUREKA HALL	038	\$18,251	59,488	1969	0.34	i.1 Built-in Equipment and Specialties	\$380	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$380
SA	EUREKA HALL	038	\$18,251	59,488	1969	0.34	j.1 Interior Finishes: Walls. Floors, Doors	\$784	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$784
SA	EUREKA HALL	038	\$18,251	59,488	1969	0.34	k.1 Painting - Public Areas	\$43	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$43
SA	EUREKA HALL	038	\$18,251	59,488	1969	0.34	TOTAL BY BUILDING	\$6,264	\$0	\$0	\$93	\$0	\$0	\$0	\$0	\$171	\$0	\$0	\$6,529
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,822	35,272	1959	0.30	b.2 Building Exteriors (Soft)	\$421	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$421
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,822	35,272	1959	0.30	d.1 HVAC - Equipment/Controls	\$497	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$497
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,822	35,272	1959	0.30	e.1 HVAC - Distribution Systems	\$826	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$826
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,822	35,272	1959	0.30	f.1 Electrical - Equipment	\$1,073	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,073
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,822	35,272	1959	0.30	g.1 Plumbing Fixtures	\$141	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$141
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,822	35,272	1959	0.30	h.2 Fire Detection	\$47	\$0	\$0	\$0	\$0	\$0	\$0	\$20	\$0	\$0	\$0	\$67
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,822	35,272	1959	0.30	i.1 Built-in Equipment and Specialties	\$125	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,822	35,272	1959	0.30	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$265	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$265
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,822	35,272	1959	0.30	k.1 Painting - Public Areas	\$0	\$34	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$34
SA	FACILITIES MANAGEMENT/CORPYARD	022	\$10,822	35,272	1959	0.30	TOTAL BY BUILDING	\$3,130	\$299	\$0	\$0	\$0	\$0	\$0	\$20	\$0	\$0	\$0	\$3,449
SA	FOLSOM	065	\$58,196	189,682	1980	0.25	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	FOLSOM	065	\$58,196	189,682	1980	0.25	b.2 Building Exteriors (Soft)	\$0	\$0	\$0	\$0	\$2,425	\$0	\$0	\$0	\$0	\$0	\$0	\$2,425
SA	FOLSOM	065	\$58,196	189,682	1980	0.25	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	FOLSOM	065	\$58,196	189,682	1980	0.25	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	FOLSOM	065	\$58,196	189,682	1980	0.25	e.1 HVAC - Distribution Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	FOLSOM	065	\$58,196	189,682	1980	0.25	f.1 Electrical - Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	FOLSOM	065	\$58,196	189,682	1980	0.25	g.1 Plumbing Fixtures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	FOLSOM	065	\$58,196	189,682	1980	0.25	h.1 Fire Protection	\$0	\$0	\$0	\$0	\$1,137	\$0	\$0	\$0	\$0	\$0	\$0	\$1,137
SA	FOLSOM	065	\$58,196	189,682	1980	0.25	h.2 Fire Detection	\$0	\$0	\$0	\$0	\$240	\$0	\$0	\$0	\$0	\$0	\$0	\$240
SA	FOLSOM	065	\$58,196	189,682	1980	0.25	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,501	\$0	\$2,501
SA	FOLSOM	065	\$58,196	189,682	1980	0.25	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$182	\$0	\$182
SA	FOLSOM	065	\$58,196	189,682	1980	0.25	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$3,802	\$0	\$0	\$0	\$0	\$2,682	\$0	\$6,484
SA	FOOD SERVICE OUTPOST	049	\$208	1,300	1983	0.43	I.1 All Renewal - SMALL BASIC	\$89	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$89
SA	FOOD SERVICE OUTPOST	049	\$208	1,300	1983	0.43	TOTAL BY BUILDING	\$89	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$89
SA	GREENHOUSES (NEW)	028B	\$245	1,535	1998	0.00	I.1 All Renewal - SMALL BASIC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$105	\$0	\$0	\$0	\$105
SA	GREENHOUSES (NEW)	028B	\$245	1,535	1998	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$105	\$0	\$0	\$0	\$105
SA	GREENHOUSES (OLD)	028	\$643	4,025	1953	0.43	I.1 All Renewal - SMALL BASIC	\$277	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$277
SA	GREENHOUSES (OLD)	028	\$643	4,025	1953	0.43	TOTAL BY BUILDING	\$277	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$277
SA	HANDBALL COURTS	020	\$954	5,969	1960	0.00	I.1 All Renewal - SMALL BASIC	\$0	\$0	\$0	\$0	\$410	\$0	\$0	\$0	\$0	\$0	\$0	\$410
SA	HANDBALL COURTS	020	\$954	5,969	1960	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$410	\$0	\$0	\$0	\$0	\$0	\$0	\$410
SA	Hornet Bookstore & University Enterprises Office	091	\$28,585	93,170	2007	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$1,228	\$0	\$0	\$0	\$0	\$1,228
SA	Hornet Bookstore & University Enterprises Office	091	\$28,585	93,170	2007	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$89	\$0	\$0	\$0	\$0	\$89
SA	Hornet Bookstore & University Enterprises Office	091	\$28,585	93,170	2007	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$1,318	\$0	\$0	\$0	\$0	\$1,318
SA	HORNET FOUNDATION STORAGE	057	\$1,186	7,800	1990	0.07	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	HORNET FOUNDATION STORAGE	057	\$1,186	7,800	1990	0.07	b.2 Building Exteriors (Soft)	\$0	\$0	\$0	\$0	\$24	\$0	\$0	\$0	\$0	\$0	\$0	\$24
SA	HORNET FOUNDATION STORAGE	057	\$1,186	7,800	1990	0.07	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$24	\$0	\$0	\$0	\$0	\$0	\$0	\$24
SA	Hornet Stadium	060	\$78,072	254,465	1991	0.08	a.1 Roofing - Built-up, etc.	\$2,643	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,643
SA	Hornet Stadium	060	\$78,072	254,465	1991	0.08	b.1 Building Exteriors (Hard)	\$1,425	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,425
SA	Hornet Stadium	060	\$78,072	254,465	1991	0.08	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	Hornet Stadium	060	\$78,072	254,465	1991	0.08	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$0	\$3,985	\$0	\$0	\$0	\$0	\$0	\$3,985
SA	Hornet Stadium	060	\$78,072	254,465	1991	0.08	f.1 Electrical - Equipment	\$6,577	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,577
SA	Hornet Stadium	060	\$78,072	254,465	1991	0.08	g.1 Plumbing Fixtures	\$0	\$0	\$0	\$0	\$0	\$1,017	\$0	\$0	\$0	\$0	\$0	\$1,017
SA	Hornet Stadium	060	\$78,072	254,465	1991	0.08	h.2 Fire Detection	\$967	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$967
SA	Hornet Stadium	060	\$78,072	254,465	1991	0.08	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$3,355	\$0	\$0	\$0	\$0	\$0	\$3,355
SA	Hornet Stadium	060	\$78,072	254,465	1991	0.08	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$244	\$0	\$0	\$0	\$0	\$0	\$244
SA	Hornet Stadium	060	\$78,072	254,465	1991	0.08	TOTAL BY BUILDING	\$11,613	\$0	\$0	\$0	\$0	\$8,600	\$0	\$0	\$0	\$0	\$0	\$20,213
SA	HUMBOLDT HALL	013	\$12,776	24,908	1958	0.32	b.1 Building Exteriors (Hard)	\$245	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$245
SA	HUMBOLDT HALL	013	\$12,776	24,908	1958	0.32	c.1 Elevators and Conveying Systems	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100
SA	HUMBOLDT HALL	013	\$12,776	24,908	1958	0.32	d.1 HVAC - Equipment/Controls	\$499	\$0	\$0	\$0	\$0	\$0	\$0	\$59	\$0	\$0	\$0	\$558
SA	HUMBOLDT HALL	013	\$12,776	24,908	1958	0.32	e.1 HVAC - Distribution Systems	\$965	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$965
SA	HUMBOLDT HALL	013	\$12,776	24,908	1958	0.32	f.1 Electrical - Equipment	\$776	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$776
SA	HUMBOLDT HALL	013	\$12,776	24,908	1958	0.32	g.1 Plumbing Fixtures	\$199	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$199
SA	HUMBOLDT HALL	013	\$12,776	24,908	1958	0.32	h.2 Fire Detection	\$47	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$47
SA	HUMBOLDT HALL	013	\$12,776	24,908	1958	0.32	i.1 Built-in Equipment and Specialties	\$1,433	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,433
SA	HUMBOLDT HALL	013	\$12,776	24,908	1958	0.32	j.1 Interior Finishes: Walls. Floors, Doors	\$323	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$323
SA	HUMBOLDT HALL	013	\$12,776	24,908	1958	0.32	k.1 Painting - Public Areas	\$0	\$24	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$24
SA	HUMBOLDT HALL	013	\$12,776	24,908	1958	0.32	TOTAL BY BUILDING	\$4,587	\$24	\$0	\$0	\$0	\$0	\$0	\$59	\$0	\$0	\$0	\$4,670
SA	JENKINS HALL	017	\$11,724	38,212	1959	0.24	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$132	\$132
SA	JENKINS HALL	017	\$11,724	38,212	1959	0.24	b.1 Building Exteriors (Hard)	\$376	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$376

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	JENKINS HALL	017	\$11,724	38,212	1959	0.34	c.1 Elevators and Conveying Systems	\$153	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$153
SA	JENKINS HALL	017	\$11,724	38,212	1959	0.24	d.1 HVAC - Equipment/Controls	\$598	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$598
SA	JENKINS HALL	017	\$11,724	38,212	1959	0.24	e.1 HVAC - Distribution Systems	\$901	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$901
SA	JENKINS HALL	017	\$11,724	38,212	1959	0.24	f.1 Electrical - Equipment	\$988	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$988
SA	JENKINS HALL	017	\$11,724	38,212	1959	0.34	g.1 Plumbing Fixtures	\$153	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$153
SA	JENKINS HALL	017	\$11,724	38,212	1959	0.24	h.1 Fire Protection	\$229	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$229
SA	JENKINS HALL	017	\$11,724	38,212	1959	0.34	h.2 Fire Detection	\$39	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$39
SA	JENKINS HALL	017	\$11,724	38,212	1959	0.34	j.1 Interior Finishes: Walls, Floors, Doors	\$504	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$504
SA	JENKINS HALL	017	\$11,724	38,212	1959	0.34	k.1 Painting - Public Areas	\$37	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$37
SA	JENKINS HALL	017	\$11,724	38,212	1959	0.24	TOTAL BY BUILDING	\$3,976	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$132	\$4,108
SA	KADEMA HALL	007	\$14,170	46,184	1955	0.36	a.1 Roofing - Built-up, etc.	\$96	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$96
SA	KADEMA HALL	007	\$14,170	46,184	1955	0.36	b.1 Building Exteriors (Hard)	\$454	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$454
SA	KADEMA HALL	007	\$14,170	46,184	1955	0.36	c.1 Elevators and Conveying Systems	\$185	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$185
SA	KADEMA HALL	007	\$14,170	46,184	1955	0.36	d.1 HVAC - Equipment/Controls	\$723	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$723
SA	KADEMA HALL	007	\$14,170	46,184	1955	0.36	e.1 HVAC - Distribution Systems	\$1,089	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,089
SA	KADEMA HALL	007	\$14,170	46,184	1955	0.36	f.1 Electrical - Equipment	\$1,194	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,194
SA	KADEMA HALL	007	\$14,170	46,184	1955	0.36	g.1 Plumbing Fixtures	\$185	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$185
SA	KADEMA HALL	007	\$14,170	46,184	1955	0.36	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$263	\$0	\$263
SA	KADEMA HALL	007	\$14,170	46,184	1955	0.36	h.1 Fire Protection	\$277	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$277
SA	KADEMA HALL	007	\$14,170	46,184	1955	0.36	h.2 Fire Detection	\$88	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$88
SA	KADEMA HALL	007	\$14,170	46,184	1955	0.36	i.1 Built-in Equipment and Specialties	\$251	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$251
SA	KADEMA HALL	007	\$14,170	46,184	1955	0.36	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$44	\$0	\$0	\$0	\$0	\$0	\$0	\$44
SA	KADEMA HALL	007	\$14,170	46,184	1955	0.36	TOTAL BY BUILDING	\$4,540	\$0	\$0	\$0	\$44	\$0	\$0	\$0	\$0	\$263	\$0	\$4,847
SA	LASSEN HALL	026A	\$33,749	110,000	1954	0.25	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$343	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$343
SA	LASSEN HALL	026A	\$33,749	110,000	1954	0.25	b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$0	\$1,081	\$0	\$0	\$0	\$0	\$0	\$1,081
SA	LASSEN HALL	026A	\$33,749	110,000	1954	0.25	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SA	LASSEN HALL	026A	\$33,749	110,000	1954	0.25	d.1 HVAC - Equipment/Controls	\$523	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$523

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	LASSEN HALL	026A	\$33,749	110,000	1954	0.25	e.1 HVAC - Distribution Systems	\$2,593	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,593
SA	LASSEN HALL	026A	\$33,749	110,000	1954	0.25	f.1 Electrical - Equipment	\$2,843	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,843
SA	LASSEN HALL	026A	\$33,749	110,000	1954	0.25	g.1 Plumbing Fixtures	\$359	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$359
SA	LASSEN HALL	026A	\$33,749	110,000	1954	0.25	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$418	\$0	\$0	\$418
SA	LASSEN HALL	026A	\$33,749	110,000	1954	0.25	i.1 Built-in Equipment and Specialties	\$541	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$541
SA	LASSEN HALL	026A	\$33,749	110,000	1954	0.25	j.1 Interior Finishes: Walls. Floors, Doors	\$435	\$0	\$0	\$145	\$0	\$0	\$0	\$0	\$870	\$0	\$0	\$1,450
SA	LASSEN HALL	026A	\$33,749	110,000	1954	0.25	k.1 Painting - Public Areas	\$21	\$0	\$0	\$11	\$0	\$0	\$0	\$74	\$0	\$0	\$0	\$105
SA	LASSEN HALL	026A	\$33,749	110,000	1954	0.25	TOTAL BY BUILDING	\$7,315	\$0	\$0	\$498	\$0	\$1,081	\$0	\$74	\$1,288	\$0	\$0	\$10,257
SA	LIBRARY I NORTH	040A	\$73,045	211,835	1974	0.32	a.1 Roofing - Built-up, etc.	\$0	\$0	\$92	\$0	\$0	\$0	\$202	\$0	\$73	\$0	\$0	\$367
SA	LIBRARY I NORTH	040A	\$73,045	211,835	1974	0.32	b.1 Building Exteriors (Hard)	\$2,082	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,082
SA	LIBRARY I NORTH	040A	\$73,045	211,835	1974	0.32	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$846	\$0	\$0	\$846
SA	LIBRARY I NORTH	040A	\$73,045	211,835	1974	0.32	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$332	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$332
SA	LIBRARY I NORTH	040A	\$73,045	211,835	1974	0.32	e.1 HVAC - Distribution Systems	\$4,993	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,993
SA	LIBRARY I NORTH	040A	\$73,045	211,835	1974	0.32	f.1 Electrical - Equipment	\$6,442	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,442
SA	LIBRARY I NORTH	040A	\$73,045	211,835	1974	0.32	g.1 Plumbing Fixtures	\$804	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$804
SA	LIBRARY I NORTH	040A	\$73,045	211,835	1974	0.32	h.2 Fire Detection	\$134	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$134
SA	LIBRARY I NORTH	040A	\$73,045	211,835	1974	0.32	i.1 Built-in Equipment and Specialties	\$5,567	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,567
SA	LIBRARY I NORTH	040A	\$73,045	211,835	1974	0.32	j.1 Interior Finishes: Walls. Floors, Doors	\$2,326	\$0	\$279	\$0	\$0	\$0	\$0	\$0	\$0	\$168	\$0	\$2,773
SA	LIBRARY I NORTH	040A	\$73,045	211,835	1974	0.32	k.1 Painting - Public Areas	\$75	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75
SA	LIBRARY I NORTH	040A	\$73,045	211,835	1974	0.32	TOTAL BY BUILDING	\$22,422	\$0	\$371	\$332	\$0	\$0	\$202	\$0	\$920	\$168	\$0	\$24,414
SA	LIBRARY II SOUTH	040B	\$56,978	165,239	1991	0.22	a.1 Roofing - Built-up, etc.	\$34	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$309	\$0	\$343
SA	LIBRARY II SOUTH	040B	\$56,978	165,239	1991	0.22	b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$0	\$1,624	\$0	\$0	\$0	\$0	\$0	\$1,624
SA	LIBRARY II SOUTH	040B	\$56,978	165,239	1991	0.22	c.1 Elevators and Conveying Systems	\$660	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$660
SA	LIBRARY II SOUTH	040B	\$56,978	165,239	1991	0.22	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$0	\$4,590	\$0	\$0	\$0	\$0	\$0	\$4,590
SA	LIBRARY II SOUTH	040B	\$56,978	165,239	1991	0.22	f.1 Electrical - Equipment	\$5,025	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,025
SA	LIBRARY II SOUTH	040B	\$56,978	165,239	1991	0.22	g.1 Plumbing Fixtures	\$0	\$0	\$0	\$0	\$0	\$660	\$0	\$0	\$0	\$0	\$0	\$660
SA	LIBRARY II SOUTH	040B	\$56,978	165,239	1991	0.22	h.2 Fire Detection	\$126	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$126

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	LIBRARY II SOUTH	040B	\$56,978	165,239	1991	0.22	i.1 Built-in Equipment and Specialties	\$4,825	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,825
SA	LIBRARY II SOUTH	040B	\$56,978	165,239	1991	0.22	j.1 Interior Finishes: Walls. Floors, Doors	\$2,158	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,158
SA	LIBRARY II SOUTH	040B	\$56,978	165,239	1991	0.22	k.1 Painting - Public Areas	\$80	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80
SA	LIBRARY II SOUTH	040B	\$56,978	165,239	1991	0.22	TOTAL BY BUILDING	\$12,908	\$0	\$0	\$0	\$0	\$6,874	\$0	\$0	\$0	\$309	\$0	\$20,091
SA	MARIPOSA HALL	092	\$40,050	78,079	2000	0.03	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$162	\$0	\$162
SA	MARIPOSA HALL	092	\$40,050	78,079	2000	0.03	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$312	\$0	\$312
SA	MARIPOSA HALL	092	\$40,050	78,079	2000	0.03	f.1 Electrical - Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,790	\$0	\$2,790
SA	MARIPOSA HALL	092	\$40,050	78,079	2000	0.03	i.1 Built-in Equipment and Specialties	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,492	\$0	\$4,492
SA	MARIPOSA HALL	092	\$40,050	78,079	2000	0.03	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,755	\$0	\$7,755
SA	MENDOCINO HALL	043	\$39,497	77,000	1991	0.12	a.1 Roofing - Built-up, etc.	\$160	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$160
SA	MENDOCINO HALL	043	\$39,497	77,000	1991	0.12	b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$0	\$757	\$0	\$0	\$0	\$0	\$0	\$757
SA	MENDOCINO HALL	043	\$39,497	77,000	1991	0.12	c.1 Elevators and Conveying Systems	\$308	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$308
SA	MENDOCINO HALL	043	\$39,497	77,000	1991	0.12	d.1 HVAC - Equipment/Controls	\$840	\$0	\$0	\$0	\$0	\$1,560	\$0	\$0	\$0	\$0	\$0	\$2,400
SA	MENDOCINO HALL	043	\$39,497	77,000	1991	0.12	f.1 Electrical - Equipment	\$2,751	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,751
SA	MENDOCINO HALL	043	\$39,497	77,000	1991	0.12	g.1 Plumbing Fixtures	\$0	\$0	\$0	\$0	\$0	\$615	\$0	\$0	\$0	\$0	\$0	\$615
SA	MENDOCINO HALL	043	\$39,497	77,000	1991	0.05	h.2 Fire Detection	\$59	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$59
SA	MENDOCINO HALL	043	\$39,497	77,000	1991	0.12	j.1 Interior Finishes: Walls. Floors, Doors	\$1,015	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,015
SA	MENDOCINO HALL	043	\$39,497	77,000	1991	0.12	k.1 Painting - Public Areas	\$18	\$0	\$0	\$7	\$49	\$0	\$0	\$0	\$0	\$0	\$0	\$74
SA	MENDOCINO HALL	043	\$39,497	77,000	1991	0.12	TOTAL BY BUILDING	\$5,150	\$0	\$0	\$7	\$49	\$2,932	\$0	\$0	\$0	\$0	\$0	\$8,138
SA	MODOC HALL	081	\$26,202	85,402	2003	0.00	h.2 Fire Detection	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$81	\$0	\$0	\$0	\$81
SA	MODOC HALL	081	\$26,202	85,402	2003	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$1,126	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,126
SA	MODOC HALL	081	\$26,202	85,402	2003	0.00	k.1 Painting - Public Areas	\$0	\$0	\$82	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$82
SA	MODOC HALL	081	\$26,202	85,402	2003	0.00	TOTAL BY BUILDING	\$0	\$0	\$1,208	\$0	\$0	\$0	\$0	\$81	\$0	\$0	\$0	\$1,289
SA	NAPA HALL	088	\$10,245	33,392	2002	0.00	h.2 Fire Detection	\$0	\$0	\$0	\$0	\$0	\$0	\$63	\$0	\$0	\$0	\$0	\$63
SA	NAPA HALL	088	\$10,245	33,392	2002	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$440	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$440
SA	NAPA HALL	088	\$10,245	33,392	2002	0.00	k.1 Painting - Public Areas	\$0	\$32	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$32
SA	NAPA HALL	088	\$10,245	33,392	2002	0.00	TOTAL BY BUILDING	\$0	\$472	\$0	\$0	\$0	\$0	\$63	\$0	\$0	\$0	\$0	\$536



**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	OUTDOOR THEATER	027	\$345	2,160	1953	0.00	I.1 All Renewal - SMALL BASIC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$148	\$0	\$148
SA	OUTDOOR THEATER	027	\$345	2,160	1953	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$148	\$0	\$148
SA	PARKING STRUCTURE I	089	\$151,627	494,208	1992	0.05	a.1 Roofing - Built-up, etc.	\$0	\$856	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$856
SA	PARKING STRUCTURE I	089	\$151,627	494,208	1992	0.05	b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$0	\$0	\$4,857	\$0	\$0	\$0	\$0	\$4,857
SA	PARKING STRUCTURE I	089	\$151,627	494,208	1992	0.05	c.1 Elevators and Conveying Systems	\$0	\$1,974	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,974
SA	PARKING STRUCTURE I	089	\$151,627	494,208	1992	0.05	g.1 Plumbing Fixtures	\$0	\$0	\$0	\$0	\$0	\$0	\$1,974	\$0	\$0	\$0	\$0	\$1,974
SA	PARKING STRUCTURE I	089	\$151,627	494,208	1992	0.05	i.1 Built-in Equipment and Specialties	\$0	\$3,159	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,159
SA	PARKING STRUCTURE I	089	\$151,627	494,208	1992	0.05	j.1 Interior Finishes: Walls. Floors, Doors	\$6,515	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,515
SA	PARKING STRUCTURE I	089	\$151,627	494,208	1992	0.05	k.1 Painting - Public Areas	\$474	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$474
SA	PARKING STRUCTURE I	089	\$151,627	494,208	1992	0.05	TOTAL BY BUILDING	\$6,989	\$5,989	\$0	\$0	\$0	\$0	\$6,831	\$0	\$0	\$0	\$0	\$19,809
SA	PARKING STRUCTURE II	094	\$92,053	300,035	2002	0.00	h.2 Fire Detection	\$0	\$0	\$0	\$0	\$0	\$0	\$285	\$0	\$0	\$0	\$0	\$285
SA	PARKING STRUCTURE II	094	\$92,053	300,035	2002	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$3,955	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,955
SA	PARKING STRUCTURE II	094	\$92,053	300,035	2002	0.00	k.1 Painting - Public Areas	\$0	\$288	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$288
SA	PARKING STRUCTURE II	094	\$92,053	300,035	2002	0.00	TOTAL BY BUILDING	\$0	\$4,243	\$0	\$0	\$0	\$0	\$285	\$0	\$0	\$0	\$0	\$4,528
SA	PARKING STRUCTURE III	099	\$301,783	983,620	2007	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$12,967	\$0	\$0	\$0	\$0	\$12,967
SA	PARKING STRUCTURE III	099	\$301,783	983,620	2007	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$943	\$0	\$0	\$0	\$0	\$943
SA	PARKING STRUCTURE III	099	\$301,783	983,620	2007	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$13,910	\$0	\$0	\$0	\$0	\$13,910
SA	PCB WAREHOUSE	023	\$190	1,250	1987	0.02	a.1 Roofing - Built-up, etc.	\$0	\$13	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13
SA	PCB WAREHOUSE	023	\$190	1,250	1987	0.02	b.2 Building Exteriors (Soft)	\$4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4
SA	PCB WAREHOUSE	023	\$190	1,250	1987	0.02	TOTAL BY BUILDING	\$4	\$13	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17
SA	Placer Hall (Science 1)	056	\$20,587	67,101	1997	0.05	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$139	\$0	\$0	\$0	\$0	\$139
SA	Placer Hall (Science 1)	056	\$20,587	67,101	1997	0.05	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$268	\$0	\$0	\$0	\$0	\$268
SA	Placer Hall (Science 1)	056	\$20,587	67,101	1997	0.05	f.1 Electrical - Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$1,734	\$0	\$0	\$0	\$0	\$1,734
SA	Placer Hall (Science 1)	056	\$20,587	67,101	1997	0.05	h.2 Fire Detection	\$0	\$51	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$51

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	Placer Hall (Science 1)	056	\$20,587	67,101	1997	0.05	i.1 Built-in Equipment and Specialties	\$0	\$0	\$0	\$0	\$0	\$0	\$429	\$0	\$0	\$0	\$0	\$429
SA	Placer Hall (Science 1)	056	\$20,587	67,101	1997	0.05	j.1 Interior Finishes: Walls, Floors, Doors	\$885	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$885
SA	Placer Hall (Science 1)	056	\$20,587	67,101	1997	0.05	k.1 Painting - Public Areas	\$64	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$64
SA	Placer Hall (Science 1)	056	\$20,587	67,101	1997	0.05	TOTAL BY BUILDING	\$949	\$51	\$0	\$0	\$0	\$0	\$2,571	\$0	\$0	\$0	\$0	\$3,571
SA	PUBLIC SERVICE	058	\$1,900	11,892	1959	0.28	l.1 All Renewal - SMALL BASIC	\$523	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$523
SA	PUBLIC SERVICE	058	\$1,900	11,892	1959	0.28	TOTAL BY BUILDING	\$523	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$523
SA	RECEIVING WAREHOUSE	075	\$760	5,000	1982	0.06	a.1 Roofing - Built-up, etc.	\$26	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26
SA	RECEIVING WAREHOUSE	075	\$760	5,000	1982	0.06	b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$0	\$0	\$27	\$0	\$0	\$0	\$0	\$27
SA	RECEIVING WAREHOUSE	075	\$760	5,000	1982	0.07	d.1 HVAC - Equipment/Controls	\$4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4
SA	RECEIVING WAREHOUSE	075	\$760	5,000	1982	0.06	f.1 Electrical - Equipment	\$17	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17
SA	RECEIVING WAREHOUSE	075	\$760	5,000	1982	0.06	h.2 Fire Detection	\$5	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5
SA	RECEIVING WAREHOUSE	075	\$760	5,000	1982	0.06	TOTAL BY BUILDING	\$52	\$0	\$0	\$0	\$0	\$0	\$27	\$0	\$0	\$0	\$0	\$79
SA	RIVERFRONT CENTER	002	\$20,619	40,198	1954	0.24	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$84	\$0	\$0	\$0	\$0	\$0	\$84
SA	RIVERFRONT CENTER	002	\$20,619	40,198	1954	0.24	b.1 Building Exteriors (Hard)	\$395	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$395
SA	RIVERFRONT CENTER	002	\$20,619	40,198	1954	0.24	c.1 Elevators and Conveying Systems	\$161	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$161
SA	RIVERFRONT CENTER	002	\$20,619	40,198	1954	0.24	d.1 HVAC - Equipment/Controls	\$853	\$0	\$0	\$95	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$947
SA	RIVERFRONT CENTER	002	\$20,619	40,198	1954	0.24	e.1 HVAC - Distribution Systems	\$944	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$944
SA	RIVERFRONT CENTER	002	\$20,619	40,198	1954	0.24	f.1 Electrical - Equipment	\$1,253	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,253
SA	RIVERFRONT CENTER	002	\$20,619	40,198	1954	0.24	g.1 Plumbing Fixtures	\$321	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$321
SA	RIVERFRONT CENTER	002	\$20,619	40,198	1954	0.24	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$367	\$0	\$0	\$367
SA	RIVERFRONT CENTER	002	\$20,619	40,198	1954	0.24	h.2 Fire Detection	\$76	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$76
SA	RIVERFRONT CENTER	002	\$20,619	40,198	1954	0.24	i.1 Built-in Equipment and Specialties	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,156	\$0	\$0	\$0	\$1,156
SA	RIVERFRONT CENTER	002	\$20,619	40,198	1954	0.24	TOTAL BY BUILDING	\$4,003	\$0	\$0	\$95	\$0	\$84	\$0	\$1,156	\$367	\$0	\$0	\$5,704
SA	RIVERSIDE HALL	048	\$42,737	83,316	1987	0.15	a.1 Roofing - Built-up, etc.	\$173	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$173

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	RIVERSIDE HALL	048	\$42,737	83,316	1987	0.15	b.1 Building Exteriors (Hard)	\$0	\$819	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$819
SA	RIVERSIDE HALL	048	\$42,737	83,316	1987	0.15	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$0	\$0	\$1,571	\$0	\$0	\$0	\$0	\$1,571
SA	RIVERSIDE HALL	048	\$42,737	83,316	1987	0.15	g.1 Plumbing Fixtures	\$0	\$666	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$666
SA	RIVERSIDE HALL	048	\$42,737	83,316	1987	0.15	i.1 Built-in Equipment and Specialties	\$4,763	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,763
SA	RIVERSIDE HALL	048	\$42,737	83,316	1987	0.15	j.1 Interior Finishes: Walls. Floors, Doors	\$1,098	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,098
SA	RIVERSIDE HALL	048	\$42,737	83,316	1987	0.15	k.1 Painting - Public Areas	\$64	\$0	\$0	\$16	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80
SA	RIVERSIDE HALL	048	\$42,737	83,316	1987	0.15	TOTAL BY BUILDING	\$6,098	\$1,484	\$0	\$16	\$0	\$0	\$1,571	\$0	\$0	\$0	\$0	\$9,169
SA	ROUNDHOUSE VENDING	087	\$113	707	1970	0.00	l.1 All Renewal - SMALL BASIC	\$0	\$0	\$0	\$0	\$49	\$0	\$0	\$0	\$0	\$0	\$0	\$49
SA	ROUNDHOUSE VENDING	087	\$113	707	1970	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$49	\$0	\$0	\$0	\$0	\$0	\$0	\$49
SA	SACRAMENTO HALL	001	\$11,686	38,090	1954	0.23	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$198	\$0	\$0	\$0	\$198
SA	SACRAMENTO HALL	001	\$11,686	38,090	1954	0.23	b.1 Building Exteriors (Hard)	\$374	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$374
SA	SACRAMENTO HALL	001	\$11,686	38,090	1954	0.23	c.1 Elevators and Conveying Systems	\$137	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$137
SA	SACRAMENTO HALL	001	\$11,686	38,090	1954	0.23	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$60	\$0	\$0	\$0	\$0	\$0	\$537	\$0	\$596
SA	SACRAMENTO HALL	001	\$11,686	38,090	1954	0.23	e.1 HVAC - Distribution Systems	\$858	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$858
SA	SACRAMENTO HALL	001	\$11,686	38,090	1954	0.23	f.1 Electrical - Equipment	\$985	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$985
SA	SACRAMENTO HALL	001	\$11,686	38,090	1954	0.23	g.1 Plumbing Fixtures	\$152	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$152
SA	SACRAMENTO HALL	001	\$11,686	38,090	1954	0.23	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$217	\$0	\$0	\$217
SA	SACRAMENTO HALL	001	\$11,686	38,090	1954	0.23	i.1 Built-in Equipment and Specialties	\$243	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$243
SA	SACRAMENTO HALL	001	\$11,686	38,090	1954	0.25	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$502	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$502
SA	SACRAMENTO HALL	001	\$11,686	38,090	1954	0.23	k.1 Painting - Public Areas	\$0	\$0	\$0	\$26	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26
SA	SACRAMENTO HALL	001	\$11,686	38,090	1954	0.23	TOTAL BY BUILDING	\$2,749	\$0	\$502	\$85	\$0	\$0	\$0	\$198	\$217	\$537	\$0	\$4,288
SA	SANTA CLARA HALL	014	\$34,055	66,391	1960	0.28	a.1 Roofing - Built-up, etc.	\$207	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$207
SA	SANTA CLARA HALL	014	\$34,055	66,391	1960	0.33	b.1 Building Exteriors (Hard)	\$652	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$652
SA	SANTA CLARA HALL	014	\$34,055	66,391	1960	0.28	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$156	\$0	\$0	\$0	\$0	\$0	\$0	\$156

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	SANTA CLARA HALL	014	\$34,055	66,391	1960	0.28	e.1 HVAC - Distribution Systems	\$2,579	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,579
SA	SANTA CLARA HALL	014	\$34,055	66,391	1960	0.28	f.1 Electrical - Equipment	\$2,069	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,069
SA	SANTA CLARA HALL	014	\$34,055	66,391	1960	0.28	g.1 Plumbing Fixtures	\$530	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$530
SA	SANTA CLARA HALL	014	\$34,055	66,391	1960	0.28	h.2 Fire Detection	\$252	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$252
SA	SANTA CLARA HALL	014	\$34,055	66,391	1960	0.28	i.1 Built-in Equipment and Specialties	\$3,819	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,819
SA	SANTA CLARA HALL	014	\$34,055	66,391	1960	0.28	j.1 Interior Finishes: Walls. Floors, Doors	\$875	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$875
SA	SANTA CLARA HALL	014	\$34,055	66,391	1960	0.28	k.1 Painting - Public Areas	\$64	\$0	\$0	\$0	\$48	\$0	\$0	\$0	\$0	\$0	\$0	\$112
SA	SANTA CLARA HALL	014	\$34,055	66,391	1960	0.28	TOTAL BY BUILDING	\$11,049	\$0	\$0	\$0	\$204	\$0	\$0	\$0	\$0	\$0	\$0	\$11,253
SA	SEQUOIA HALL	036	\$112,749	191,137	1967	0.27	a.1 Roofing - Built-up, etc.	\$38	\$0	\$0	\$0	\$0	\$266	\$0	\$0	\$76	\$0	\$0	\$381
SA	SEQUOIA HALL	036	\$112,749	191,137	1967	0.27	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$659	\$0	\$0	\$0	\$0	\$659
SA	SEQUOIA HALL	036	\$112,749	191,137	1967	0.27	d.1 HVAC - Equipment/Controls	\$4,304	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$663	\$0	\$4,967
SA	SEQUOIA HALL	036	\$112,749	191,137	1967	0.27	e.1 HVAC - Distribution Systems	\$8,605	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,605
SA	SEQUOIA HALL	036	\$112,749	191,137	1967	0.27	f.1 Electrical - Equipment	\$7,723	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,723
SA	SEQUOIA HALL	036	\$112,749	191,137	1967	0.27	g.1 Plumbing Fixtures	\$1,751	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,751
SA	SEQUOIA HALL	036	\$112,749	191,137	1967	0.27	h.1 Fire Protection	\$0	\$0	\$0	\$0	\$0	\$0	\$1,317	\$0	\$0	\$0	\$0	\$1,317
SA	SEQUOIA HALL	036	\$112,749	191,137	1967	0.27	i.1 Built-in Equipment and Specialties	\$9,447	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,161	\$0	\$0	\$12,608
SA	SEQUOIA HALL	036	\$112,749	191,137	1967	0.27	j.1 Interior Finishes: Walls. Floors, Doors	\$2,806	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,806
SA	SEQUOIA HALL	036	\$112,749	191,137	1967	0.27	k.1 Painting - Public Areas	\$211	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$211
SA	SEQUOIA HALL	036	\$112,749	191,137	1967	0.27	TOTAL BY BUILDING	\$34,885	\$0	\$0	\$0	\$0	\$266	\$1,976	\$0	\$3,237	\$663	\$0	\$41,028
SA	SHASTA HALL	009	\$19,227	62,667	1956	0.16	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$33	\$87
SA	SHASTA HALL	009	\$19,227	62,667	1956	0.16	b.1 Building Exteriors (Hard)	\$616	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$616
SA	SHASTA HALL	009	\$19,227	62,667	1956	0.16	d.1 HVAC - Equipment/Controls	\$146	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$146
SA	SHASTA HALL	009	\$19,227	62,667	1956	0.16	f.1 Electrical - Equipment	\$1,829	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,829
SA	SHASTA HALL	009	\$19,227	62,667	1956	0.16	g.1 Plumbing Fixtures	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250
SA	SHASTA HALL	009	\$19,227	62,667	1956	0.16	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$238	\$238

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	SHASTA HALL	009	\$19,227	62,667	1956	0.16	i.1 Built-in Equipment and Specialties	\$320	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$320
SA	SHASTA HALL	009	\$19,227	62,667	1956	0.16	j.1 Interior Finishes: Walls, Floors, Doors	\$182	\$0	\$644	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$826
SA	SHASTA HALL	009	\$19,227	62,667	1956	0.16	TOTAL BY BUILDING	\$3,343	\$0	\$644	\$0	\$0	\$0	\$0	\$0	\$0	\$54	\$271	\$4,312
SA	SIERRA HALL	044	\$12,782	41,662	1974	0.15	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$144	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$144
SA	SIERRA HALL	044	\$12,782	41,662	1974	0.15	b.1 Building Exteriors (Hard)	\$409	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$409
SA	SIERRA HALL	044	\$12,782	41,662	1974	0.27	c.1 Elevators and Conveying Systems	\$166	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$166
SA	SIERRA HALL	044	\$12,782	41,662	1974	0.15	d.1 HVAC - Equipment/Controls	\$457	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$457
SA	SIERRA HALL	044	\$12,782	41,662	1974	0.15	e.1 HVAC - Distribution Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$982	\$0	\$0	\$982
SA	SIERRA HALL	044	\$12,782	41,662	1974	0.15	f.1 Electrical - Equipment	\$1,077	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,077
SA	SIERRA HALL	044	\$12,782	41,662	1974	0.27	g.1 Plumbing Fixtures	\$166	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$166
SA	SIERRA HALL	044	\$12,782	41,662	1974	0.27	h.1 Fire Protection	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250
SA	SIERRA HALL	044	\$12,782	41,662	1974	0.27	h.2 Fire Detection	\$53	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$53
SA	SIERRA HALL	044	\$12,782	41,662	1974	0.27	i.1 Built-in Equipment and Specialties	\$266	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$266
SA	SIERRA HALL	044	\$12,782	41,662	1974	0.27	j.1 Interior Finishes: Walls, Floors, Doors	\$549	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$549
SA	SIERRA HALL	044	\$12,782	41,662	1974	0.27	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$40	\$0	\$0	\$0	\$0	\$40
SA	SIERRA HALL	044	\$12,782	41,662	1974	0.15	TOTAL BY BUILDING	\$3,394	\$0	\$0	\$144	\$0	\$0	\$0	\$0	\$982	\$0	\$0	\$4,520
SA	SOLANO HALL	042	\$20,774	67,710	1992	0.05	a.1 Roofing - Built-up, etc.	\$0	\$141	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$141
SA	SOLANO HALL	042	\$20,774	67,710	1992	0.05	b.1 Building Exteriors (Hard)	\$0	\$0	\$0	\$0	\$0	\$0	\$665	\$0	\$0	\$0	\$0	\$665
SA	SOLANO HALL	042	\$20,774	67,710	1992	0.05	c.1 Elevators and Conveying Systems	\$0	\$270	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$270
SA	SOLANO HALL	042	\$20,774	67,710	1992	0.05	d.1 HVAC - Equipment/Controls	\$0	\$0	\$0	\$0	\$0	\$0	\$1,060	\$0	\$0	\$0	\$0	\$1,060
SA	SOLANO HALL	042	\$20,774	67,710	1992	0.05	f.1 Electrical - Equipment	\$0	\$1,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,750
SA	SOLANO HALL	042	\$20,774	67,710	1992	0.05	g.1 Plumbing Fixtures	\$0	\$0	\$0	\$0	\$0	\$0	\$270	\$0	\$0	\$0	\$0	\$270
SA	SOLANO HALL	042	\$20,774	67,710	1992	0.05	i.1 Built-in Equipment and Specialties	\$0	\$433	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$433
SA	SOLANO HALL	042	\$20,774	67,710	1992	0.05	k.1 Painting - Public Areas	\$55	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55
SA	SOLANO HALL	042	\$20,774	67,710	1992	0.05	TOTAL BY BUILDING	\$55	\$2,594	\$0	\$0	\$0	\$0	\$1,996	\$0	\$0	\$0	\$0	\$4,645
SA	SUTTER HALL	045	\$12,304	40,102	1974	0.06	b.1 Building Exteriors (Hard)	\$394	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$394

**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	SUTTER HALL	045	\$12,304	40,102	1974	0.10	c.1 Elevators and Conveying Systems	\$160	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$160
SA	SUTTER HALL	045	\$12,304	40,102	1974	0.06	d.1 HVAC - Equipment/Controls	\$628	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$628
SA	SUTTER HALL	045	\$12,304	40,102	1974	0.06	e.1 HVAC - Distribution Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$945	\$0	\$0	\$945
SA	SUTTER HALL	045	\$12,304	40,102	1974	0.06	TOTAL BY BUILDING	\$1,182	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$945	\$0	\$0	\$2,127
SA	TAHOE HALL	034	\$19,870	64,764	1979	0.28	c.1 Elevators and Conveying Systems	\$52	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$207	\$0	\$0	\$259
SA	TAHOE HALL	034	\$19,870	64,764	1979	0.28	d.1 HVAC - Equipment/Controls	\$1,014	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,014
SA	TAHOE HALL	034	\$19,870	64,764	1979	0.28	f.1 Electrical - Equipment	\$1,674	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,674
SA	TAHOE HALL	034	\$19,870	64,764	1979	0.28	g.1 Plumbing Fixtures	\$259	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$259
SA	TAHOE HALL	034	\$19,870	64,764	1979	0.28	i.1 Built-in Equipment and Specialties	\$414	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$414
SA	TAHOE HALL	034	\$19,870	64,764	1979	0.28	j.1 Interior Finishes: Walls. Floors, Doors	\$380	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$380
SA	TAHOE HALL	034	\$19,870	64,764	1979	0.28	k.1 Painting - Public Areas	\$16	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16
SA	TAHOE HALL	034	\$19,870	64,764	1979	0.28	TOTAL BY BUILDING	\$3,808	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$207	\$0	\$0	\$4,015
SA	UNIVERSITY UNION	047	\$49,785	162,268	1975	0.00	a.1 Roofing - Built-up, etc.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$562	\$0	\$562
SA	UNIVERSITY UNION	047	\$49,785	162,268	1975	0.00	c.1 Elevators and Conveying Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$648	\$0	\$648
SA	UNIVERSITY UNION	047	\$49,785	162,268	1975	0.00	e.1 HVAC - Distribution Systems	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,825	\$0	\$3,825
SA	UNIVERSITY UNION	047	\$49,785	162,268	1975	0.00	f.1 Electrical - Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,194	\$0	\$4,194
SA	UNIVERSITY UNION	047	\$49,785	162,268	1975	0.00	i.1 Built-in Equipment and Specialties	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,037	\$0	\$1,037
SA	UNIVERSITY UNION	047	\$49,785	162,268	1975	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$2,139	\$0	\$0	\$0	\$0	\$0	\$0	\$2,139
SA	UNIVERSITY UNION	047	\$49,785	162,268	1975	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$156	\$0	\$0	\$0	\$0	\$0	\$0	\$156
SA	UNIVERSITY UNION	047	\$49,785	162,268	1975	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$2,295	\$0	\$0	\$0	\$0	\$10,266	\$0	\$12,561
SA	WELL	109	\$46,283	150,854	2010	0.00	j.1 Interior Finishes: Walls. Floors, Doors	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,989	\$0	\$1,989
SA	WELL	109	\$46,283	150,854	2010	0.00	k.1 Painting - Public Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$145	\$0	\$145
SA	WELL	109	\$46,283	150,854	2010	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,133	\$0	\$2,133
SA	YAMSHON ALUMNI CENTER	104	\$1,726	10,800	2000	0.00	l.1 All Renewal - SMALL BASIC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$742	\$0	\$742
SA	YAMSHON ALUMNI CENTER	104	\$1,726	10,800	2000	0.00	TOTAL BY BUILDING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$742	\$0	\$742



**BACKLOG & 10 YR RENEWAL BY SUBSYSTEM (all \$ amounts in 000's)**

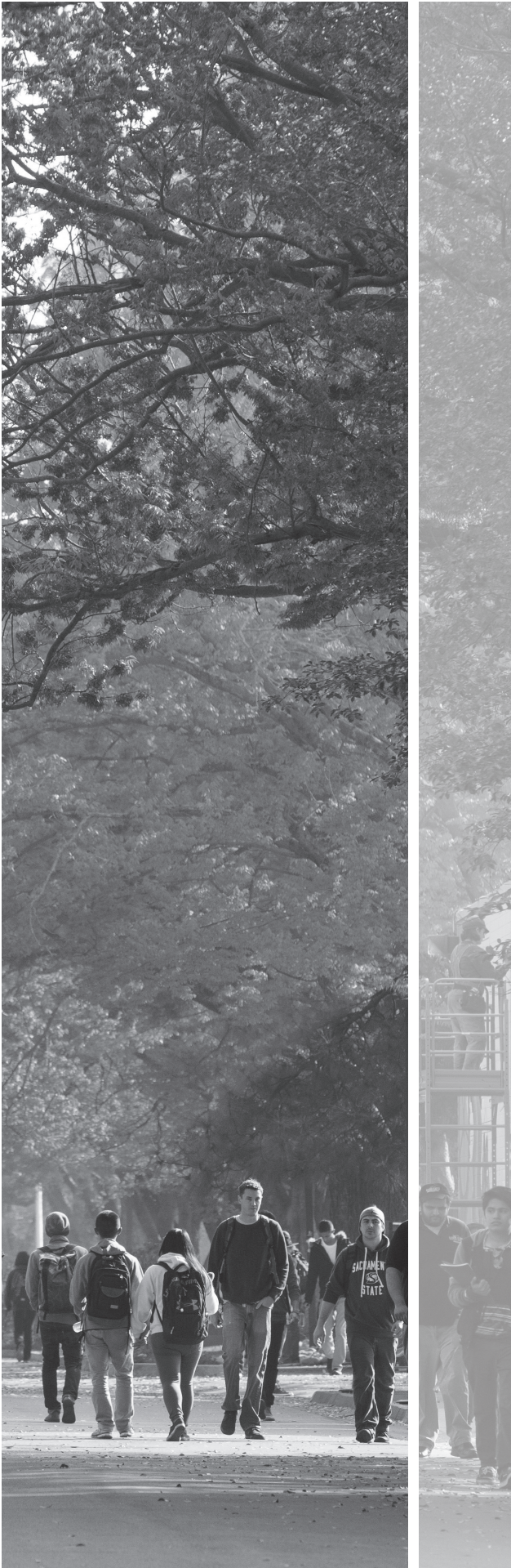
Campus Name	Building Name	Bldg No	CRV(000's)	GSF	Year Built	FCI	Subsystem Name	Backlog	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
SA	YOSEMITE HALL	015	\$25,251	82,301	1955	0.27	a.1 Roofing - Built-up, etc.	\$171	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$214	\$427	\$812
SA	YOSEMITE HALL	015	\$25,251	82,301	1955	0.27	b.1 Building Exteriors (Hard)	\$809	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$809
SA	YOSEMITE HALL	015	\$25,251	82,301	1955	0.27	d.1 HVAC - Equipment/Controls	\$1,160	\$0	\$0	\$129	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,289
SA	YOSEMITE HALL	015	\$25,251	82,301	1955	0.27	e.1 HVAC - Distribution Systems	\$1,940	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,940
SA	YOSEMITE HALL	015	\$25,251	82,301	1955	0.27	f.1 Electrical - Equipment	\$2,127	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,127
SA	YOSEMITE HALL	015	\$25,251	82,301	1955	0.27	g.1 Plumbing Fixtures	\$329	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$329
SA	YOSEMITE HALL	015	\$25,251	82,301	1955	0.27	g.2 Plumbing Rough-in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$938	\$0	\$938
SA	YOSEMITE HALL	015	\$25,251	82,301	1955	0.27	i.1 Built-in Equipment and Specialties	\$155	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$53	\$0	\$0	\$208
SA	YOSEMITE HALL	015	\$25,251	82,301	1955	0.27	j.1 Interior Finishes: Walls, Floors, Doors	\$178	\$0	\$217	\$0	\$54	\$0	\$0	\$0	\$0	\$477	\$0	\$926
SA	YOSEMITE HALL	015	\$25,251	82,301	1955	0.27	k.1 Painting - Public Areas	\$60	\$0	\$0	\$8	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$68
SA	YOSEMITE HALL	015	\$25,251	82,301	1955	0.27	TOTAL BY BUILDING	\$6,929	\$0	\$217	\$137	\$54	\$0	\$0	\$0	\$53	\$1,630	\$427	\$9,447
							TOTAL BY CAMPUS	\$201,979	\$15,301	\$5,032	\$1,777	\$10,471	\$20,028	\$31,073	\$2,650	\$11,893	\$30,639	\$1,077	\$331,921

CRV = Construction Replacement Value, GSF = Gross Square Feet, FCI = Facility Condition Index

## Explanation for Unspent Project Funds

Few projects are decided upon at the beginning of the year. Most are determined in the middle or closer to the end of the fiscal year. The project process starts with an idea that goes into design, scope definition, scheduling, financing, selection of contractor and, finally, construction. It is likely most projects will not be finished by the end of any fiscal year, which results in some money being unspent. Here are some reasons why:

1. **Priorities** – Priorities change during the year based on need and/or urgency. Thus, some projects are decided upon close to the end of the fiscal year rather than the beginning.
2. **Staffing** – Limited staffing forces the department to schedule some projects before others. The staff may not get to the later projects before the fiscal year ends. Each project requires a project manager to oversee the whole project process from start to finish. Given the complexities, there are only so many projects a manager can handle at any one time.
3. **Design/Scope** – Defining the scope of the project is a time-consuming process. It requires time and patience so as to reflect the desires of the project owner in the project plans wholly and accurately.
4. **The Procurement Process** – Some projects require competitive bidding, which extends the planning period. Depending on the size of the project, this process can take anywhere from two to six months.
5. **Classes** – Some projects can only be done when school is out of session. The department always has to consider the disruption to the campus community. Any project that has the potential of disrupting the learning process is implemented during the school breaks.
6. **Comprehensive Projects** – Some projects are quite involving and, as a result, take several years to complete from inception to completion. These projects would require architectural design, plan check review, intensive consultation and stakeholder involvement.
7. **Collective Bargaining** – Some projects are delayed by collective bargaining action such as grievances, concerns and other actions initiated by SETC. Sometimes, projects are delayed as the department in conjunction with the Union deliberate on the best way to proceed.
8. **Regulations** – Some delays are caused by the need to comply with current building codes and other regulations, as well as the need for approval from the Office of the State Fire Marshal and the Division of State Architect. This has become more of an impediment since 2011 after new regulations were implemented at the State level.
9. **Delays** – These can be caused by weather, special events, inspections, scope changes and other intrusive actions.
10. **Budget issues** – Project decisions are sometimes delayed due to uncertainty over the budget. Most deferred maintenance projects are funded by the department. Projects are delayed as a result if there is a possibility of budget reductions or other significant factors such as Proposition 30 that may affect the department's budget.
11. **Good fortune** – Some projects come with good fortune and, as a result, end up under budget and completed before the end of the current fiscal year. In such a case, the money is reallocated to another project.



## 26. OTHER – UNIVERSITY FINANCIAL STATEMENTS

## Effective with the 2010-2011 Fiscal Year

Current state legislation no longer requires campus stand-alone reports; therefore, the “Reporting Package” documents for the *Statement of Revenues, Expenditures and Changes in Net Asset* and the *Statement of Net Assets* are no longer available.

The following consolidated reports are unaudited on a campus basis. These reports represent the Sacramento campus’ submission as part of the California State University’s system-wide financial reports.

**Consolidated - Unaudited and Unpublished**  
California State University Sacramento  
Schedule of Revenues, Expenses, and Changes in Net Position  
June 30, 2017

	<b>F042 The University Foundation at Sacramento State</b>	<b>O040 University Enterprises, Inc.</b>	<b>GASB Discretely Presented Component Units Total</b>	<b>A039 Associated Students of California State University, Sacramento</b>	<b>O043 University Union Operation of California State University, Sacramento</b>	<b>O041 Capital Public Radio, Inc.</b>	<b>FASB Discretely Presented Component Units Total</b>	<b>Total Discretely Presented Component Units</b>
<b>Revenues:</b>								
<b>Operating revenues:</b>								
Student tuition and fees, gross	\$ -	-	-	4,039,721	10,029,105	-	14,068,826	14,068,826
Scholarship allowances (enter as negative)	-	-	-	-	-	-	-	-
Student tuition and fees (net of scholarship allowances)	-	-	-	4,039,721	10,029,105	-	14,068,826	14,068,826
Grants and contracts, noncapital:								
Federal	-	14,577,268	14,577,268	314,255	-	-	314,255	14,891,523
State	-	19,267,619	19,267,619	289,898	-	-	289,898	19,557,517
Local	-	2,464,211	2,464,211	-	-	48,486	48,486	2,512,697
Nongovernmental	-	4,285,082	4,285,082	85,000	-	1,379,305	1,464,305	5,749,387
Sales and services of educational activities	-	13,435,753	13,435,753	-	-	-	-	13,435,753
Sales and services of auxiliary enterprises, gross	569,474	35,595,767	36,165,241	4,257,578	1,338,551	3,018,092	8,614,221	44,779,462
Scholarship allowances - aux ent (enter as negative)	-	-	-	-	-	-	-	-
Sales and services of auxiliary enterprises (net of scholarship allowances)	569,474	35,595,767	36,165,241	4,257,578	1,338,551	3,018,092	8,614,221	44,779,462
Other operating revenues	387,020	-	387,020	160,655	1,450,316	-	1,610,971	1,997,991
<b>Total operating revenues</b>	<b>956,494</b>	<b>89,625,700</b>	<b>90,582,194</b>	<b>9,147,107</b>	<b>12,817,972</b>	<b>4,445,883</b>	<b>26,410,962</b>	<b>116,993,156</b>
<b>Expenses:</b>								
<b>Operating expenses:</b>								
Instruction	-	11,247,619	11,247,619	-	-	-	-	11,247,619
Research	-	13,774,481	13,774,481	-	-	-	-	13,774,481
Public service	-	21,549,391	21,549,391	-	-	10,781,883	10,781,883	32,331,274
Academic support	1,197,055	145,001	1,342,056	-	-	-	-	1,342,056
Student services	821,773	492,610	1,314,383	2,495,982	7,428,354	-	9,924,336	11,238,719
Institutional support	861,366	31,928,047	32,789,413	425,993	646,608	1,955,513	3,028,114	35,817,527
Operation and maintenance of plant	-	3,333,673	3,333,673	74,338	2,037,823	142,206	2,254,367	5,588,040
Student grants and scholarships	1,063,877	399,996	1,463,873	210,902	-	-	210,902	1,674,775
Auxiliary enterprise expenses	-	-	-	5,612,255	-	-	5,612,255	5,612,255
Depreciation and amortization	-	3,066,067	3,066,067	180,086	335,005	185,199	700,290	3,766,357
<b>Total operating expenses</b>	<b>3,944,071</b>	<b>85,936,885</b>	<b>89,880,956</b>	<b>8,999,556</b>	<b>10,447,790</b>	<b>13,064,801</b>	<b>32,512,147</b>	<b>122,393,103</b>
<b>Operating income (loss)</b>	<b>(2,987,577)</b>	<b>3,688,815</b>	<b>701,238</b>	<b>147,551</b>	<b>2,370,182</b>	<b>(8,618,918)</b>	<b>(6,101,185)</b>	<b>(5,399,947)</b>
<b>Nonoperating revenues (expenses):</b>								
State appropriations, noncapital	-	-	-	-	-	-	-	-
Federal financial aid grants, noncapital	-	-	-	-	-	-	-	-
State financial aid grants, noncapital	-	-	-	-	-	-	-	-
Local financial aid grants, noncapital	-	-	-	-	-	-	-	-
Nongovernmental and other financial aid grants, noncapital	-	-	-	-	-	-	-	-
Other federal nonoperating grants, noncapital	-	-	-	-	-	-	-	-
Gifts, noncapital	4,840,891	-	4,840,891	156,952	5,500	-	162,452	5,003,343
Investment income (loss), net	3,378,712	2,484,554	5,863,266	60,011	121,215	5,256	186,482	6,049,748
Endowment income (loss)	-	-	-	-	-	-	-	-
Interest expense	-	(3,535,792)	(3,535,792)	-	-	(98,948)	(98,948)	(3,634,740)
Other nonoperating revenues (expenses) - excl. interagency transfers	194,731	124,990	319,721	202	(114,470)	9,327,586	9,213,318	9,533,039
Other nonoperating revenues (expenses) - interagency transfers	-	-	-	-	-	-	-	-
<b>Net nonoperating revenues (expenses)</b>	<b>8,414,334</b>	<b>(926,248)</b>	<b>7,488,086</b>	<b>217,165</b>	<b>12,245</b>	<b>9,233,894</b>	<b>9,463,304</b>	<b>16,951,390</b>
<b>Income (loss) before other revenues (expenses)</b>	<b>5,426,757</b>	<b>2,762,567</b>	<b>8,189,324</b>	<b>364,716</b>	<b>2,382,427</b>	<b>614,976</b>	<b>3,362,119</b>	<b>11,551,443</b>
State appropriations, capital	-	-	-	-	-	-	-	-
Grants and gifts, capital	-	-	-	-	-	-	-	-
Additions (reductions) to permanent endowments	7,483,213	-	7,483,213	-	-	-	-	7,483,213
<b>Increase (decrease) in net position</b>	<b>12,909,970</b>	<b>2,762,567</b>	<b>15,672,537</b>	<b>364,716</b>	<b>2,382,427</b>	<b>614,976</b>	<b>3,362,119</b>	<b>19,034,656</b>
<b>Net position:</b>								
Net position at beginning of year, as previously reported	45,158,659	37,338,608	82,497,267	8,380,103	11,442,698	6,064,114	25,886,915	108,384,182
Restatements	-	-	-	-	-	-	-	-
Net position at beginning of year, as restated	45,158,659	37,338,608	82,497,267	8,380,103	11,442,698	6,064,114	25,886,915	108,384,182
<b>Net position at end of year</b>	<b>\$ 58,068,629</b>	<b>40,101,175</b>	<b>98,169,804</b>	<b>8,744,819</b>	<b>13,825,125</b>	<b>6,679,090</b>	<b>29,249,034</b>	<b>127,418,838</b>

**Consolidated - Unaudited and Unpublished**  
California State University Sacramento  
Schedule of Net Position  
June 30, 2017

	F042 The University Foundation at Sacramento State	O040 University Enterprises, Inc.	GASB Discretely Presented Component Units Total	A039 Associated Students of California State University, Sacramento	O043 University Union Operation of California State University, Sacramento	O041 Capital Public Radio, Inc.	FASB Discretely Component Units Total	Total Discretely Component Units Total
<b>Assets</b>								
<b>Current assets:</b>								
Cash and cash equivalents	\$ 458,443	1,946,236	2,404,679	479,962	141,168	448,770	1,069,900	3,474,579
Short-term investments	5,452,086	7,264,872	12,716,958	8,812,277	13,121,345	52,672	21,986,294	34,703,252
Accounts receivable, net	51,210	14,706,719	14,757,929	950,181	422,088	523,263	1,895,532	16,653,461
Capital leases receivable, current portion	-	668,434	668,434	-	-	-	-	668,434
Notes receivable, current portion	-	150,650	150,650	-	-	-	-	150,650
Pledges receivable, net	42,000	-	42,000	-	-	1,384,562	1,384,562	1,426,562
Prepaid expenses and other current assets	-	889,410	889,410	190,791	135,384	363,669	689,844	1,579,254
<b>Total current assets</b>	<b>6,003,739</b>	<b>25,626,321</b>	<b>31,630,060</b>	<b>10,433,211</b>	<b>13,819,985</b>	<b>2,772,936</b>	<b>27,026,132</b>	<b>58,656,192</b>
<b>Noncurrent assets:</b>								
Restricted cash and cash equivalents	3,957,497	3,806,545	7,764,042	-	-	-	-	7,764,042
Accounts receivable, net	-	429,018	429,018	-	-	-	-	429,018
Capital leases receivable, net of current portion	-	41,503,134	41,503,134	-	-	-	-	41,503,134
Notes receivable, net of current portion	-	645,992	645,992	-	-	-	-	645,992
Student loans receivable, net	-	-	-	-	-	-	-	-
Pledges receivable, net	-	-	-	-	-	214,693	214,693	214,693
Endowment investments	44,286,985	-	44,286,985	-	-	-	-	44,286,985
Other long-term investments	4,737,321	20,324,986	25,062,307	-	-	-	-	25,062,307
Capital assets, net	-	53,139,390	53,139,390	931,196	952,742	6,820,089	8,704,027	61,843,417
Other assets	152,127	-	152,127	-	-	60,726	60,726	212,853
<b>Total noncurrent assets</b>	<b>53,133,930</b>	<b>119,849,065</b>	<b>172,982,995</b>	<b>931,196</b>	<b>952,742</b>	<b>7,095,508</b>	<b>8,979,446</b>	<b>181,962,441</b>
<b>Total assets</b>	<b>59,137,669</b>	<b>145,475,386</b>	<b>204,613,055</b>	<b>11,364,407</b>	<b>14,772,727</b>	<b>9,868,444</b>	<b>36,005,578</b>	<b>240,618,633</b>
<b>Deferred outflows of resources:</b>								
Unamortized loss on debt refunding(s)	-	588,686	588,686	-	-	-	-	588,686
Net pension liability	-	6,078,941	6,078,941	-	-	-	-	6,078,941
Others	-	-	-	-	-	-	-	-
<b>Total deferred outflows of resources</b>	<b>-</b>	<b>6,667,627</b>	<b>6,667,627</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,667,627</b>
<b>Liabilities</b>								
<b>Current liabilities:</b>								
Accounts payable	132,849	3,058,996	3,191,845	196,411	87,295	264,603	548,309	3,740,154
Accrued salaries and benefits	-	3,559,122	3,559,122	105,741	-	19,815	125,556	3,684,678
Accrued compensated absences, current portion	-	1,285,895	1,285,895	65,286	-	177,289	242,575	1,528,470
Unearned revenue	-	665,771	665,771	1,161,239	190,503	13,563	1,365,305	2,031,076
Capital lease obligations, current portion	-	445,000	445,000	-	-	155,840	155,840	600,840
Long-term debt, current portion	-	2,089,389	2,089,389	-	-	687,448	687,448	2,776,837
Claims liability for losses and loss adjustment expenses, current portion	-	-	-	-	-	-	-	-
Depository accounts	-	-	-	877,896	669,804	-	1,547,700	1,547,700
Other current liabilities	-	225,781	225,781	156,860	-	-	156,860	382,641
<b>Total current liabilities</b>	<b>132,849</b>	<b>11,329,954</b>	<b>11,462,803</b>	<b>2,563,433</b>	<b>947,602</b>	<b>1,318,558</b>	<b>4,829,593</b>	<b>16,292,396</b>
<b>Noncurrent liabilities:</b>								
Accrued compensated absences, net of current portion	-	-	-	56,155	-	125,867	182,022	182,022
Unearned revenue	-	7,397	7,397	-	-	-	-	7,397
Grants refundable	-	2,715,773	2,715,773	-	-	-	-	2,715,773
Capital lease obligations, net of current portion	-	15,665,336	15,665,336	-	-	1,568,740	1,568,740	17,234,076
Long-term debt, net of current portion	-	60,319,628	60,319,628	-	-	176,189	176,189	60,495,817
Claims liability for losses and loss adjustment expenses, net of current portion	-	-	-	-	-	-	-	-
Depository accounts	-	-	-	-	-	-	-	-
Other postemployment benefits obligation	-	6,132,377	6,132,377	-	-	-	-	6,132,377
Net pension liability	-	12,362,404	12,362,404	-	-	-	-	12,362,404
Other liabilities	936,191	1,524,153	2,460,344	-	-	-	-	2,460,344
<b>Total noncurrent liabilities</b>	<b>936,191</b>	<b>98,727,068</b>	<b>99,663,259</b>	<b>56,155</b>	<b>-</b>	<b>1,870,796</b>	<b>1,926,951</b>	<b>101,590,210</b>
<b>Total liabilities</b>	<b>1,069,040</b>	<b>110,057,022</b>	<b>111,126,062</b>	<b>2,619,588</b>	<b>947,602</b>	<b>3,189,354</b>	<b>6,756,544</b>	<b>117,882,606</b>
<b>Deferred inflows of resources:</b>								
Service concession arrangements	-	-	-	-	-	-	-	-
Net pension liability	-	1,941,381	1,941,381	-	-	-	-	1,941,381
Unamortized gain on debt refunding(s)	-	43,435	43,435	-	-	-	-	43,435
Nonexchange transactions	-	-	-	-	-	-	-	-
Others	-	-	-	-	-	-	-	-
<b>Total deferred inflows of resources</b>	<b>-</b>	<b>1,984,816</b>	<b>1,984,816</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,984,816</b>
<b>Net position:</b>								
Net investment in capital assets	-	16,791,600	16,791,600	931,196	952,742	4,231,872	6,115,810	22,907,410
Restricted for:								
Nonexpendable - endowments	38,107,699	-	38,107,699	-	-	-	-	38,107,699
Expendable:								
Scholarships and fellowships	5,315,545	-	5,315,545	-	-	-	-	5,315,545
Research	-	-	-	-	-	-	-	-
Loans	-	-	-	-	-	-	-	-
Capital projects	-	-	-	-	-	494,578	494,578	494,578
Debt service	-	3,204,144	3,204,144	-	-	-	-	3,204,144
Others	14,029,151	602,401	14,631,552	-	-	466,562	466,562	15,098,114
Unrestricted	616,234	19,503,030	20,119,264	7,813,623	12,872,383	1,486,078	22,172,084	42,291,348
<b>Total net position</b>	<b>\$ 58,068,629</b>	<b>40,101,175</b>	<b>98,169,804</b>	<b>8,744,819</b>	<b>13,825,125</b>	<b>6,679,090</b>	<b>29,249,034</b>	<b>127,418,838</b>