

ANNUAL REPORT

Budget, Expenditures, and Financial Information



California State University, Sacramento

Current Year 2022-23 Budget
Prior Year 2021-22 Expenditures



Published May 2023



I. INTRODUCTION

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President's Message – 2022-23

Annual Report for Budget, Expenditures, and Financial Information

The Annual Report for Budget, Expenditures and Financial Information is now available to the campus and community partners and is provided as part of Sacramento State's ongoing commitment to fiscal transparency. This report supports that goal by sharing the process and decisions regarding the budget and allocation of current year operating funds.

Since my arrival in 2015, we have prioritized our fiscal resources in the support of our strategic imperatives. Through focused spending, we have significantly improved our graduation rates, become a more diverse and inclusive campus, engaged the community, and invested in the wellness of students, faculty, and staff. In 2022-23, increasing the salaries and benefits of our faculty and staff became a top priority, and we allocated nearly all of the campus' \$23.0 million baseline operating fund increase for this purpose. In addition, we committed \$1.2 million in baseline funding for new faculty hires, an AI Chatbot to support students, a donor customer relationship management (CRM) tool, and to fund nine other new positions. Although it put pressure on our reserves, we also allocated nearly \$10 million in one-time funding for critical academic and infrastructure needs, including funds for lecturers, classroom equipment, and classroom and library renovations. Other one-time allocations were made to improve campus safety, create all gender restrooms and lactation rooms, and to refresh IT resources such as student loaner laptops and classroom equipment. We will continue to monitor and track the benefit of these one-time expenses as we progress through the 2022-23 year.

This report also provides transparency by detailing actual expenses by category and division for fiscal year 2021-22. Consistent with prior years, more than 70 percent of expenses were incurred by Academic Affairs and Student Affairs to educate students and support their success.

A budget of this size is never easy to manage, and I appreciate the efforts of those across campus in planning, managing, and collaborating to make sure our budget works for Sacramento State. I especially want to thank the budget team in Administration and Business Affairs and the University Budget Advisory Committee for their dedication and hard work. Maintaining a balanced budget would be impossible without their guidance and expertise. As we make the transition to new leadership this summer, I have confidence that all will remain committed to prioritizing student success. Stingers Up!

EXECUTIVE SUMMARY

FY 2022-23

Purpose

The Annual Report for Budget, Expenditures, and Financial Information is provided as part of Sacramento State's commitment to fiscal transparency. The report includes information regarding the budget and allocation of fiscal year 2022-23 general operating funds, as well as details for actual expenses incurred in prior fiscal year 2021-22.

State & Federal Appropriation

In 2022-23, state funding for general operating costs increased \$23.0 million compared to the prior year. This increase was primarily due to compensation and enrollment growth funding. Sacramento State also received \$5.2 million in state funding for the Center for California Studies, and \$1.0 million in federal funds for the student work study program. Over the past five years, total funding sources increased nearly 19 percent.

Budgeted Tuition and Fees

The target Full Time Equivalent Student (FTES) in 2022-23 was 24,371 resident FTES and 718 non-resident FTES. For 2022-23, Sacramento State budgeted tuition and fee revenues to increase \$0.6 million driven by non-resident enrollment growth.

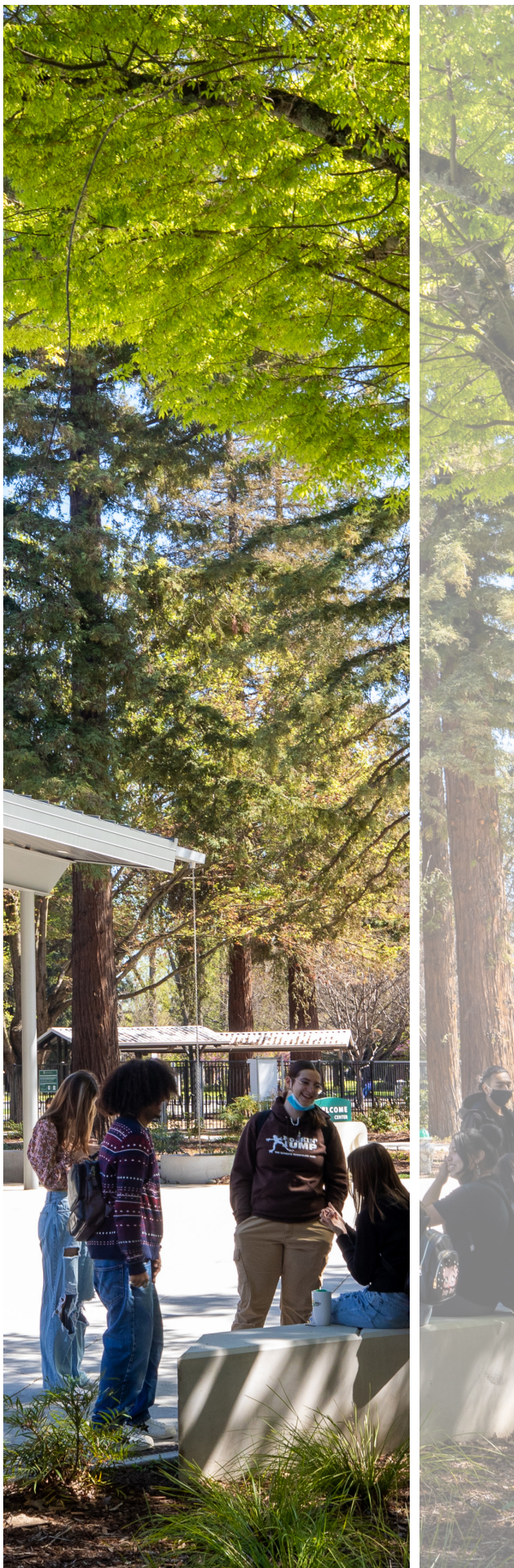
Sources of Funds	2018-19	2019-20	2020-21	2021-22*	2022-23*
State/Federal Appropriation*	\$171,045,037	\$192,757,737	\$185,106,000	\$205,459,000	\$228,979,000
Tuition / Fees	\$162,860,000	\$164,190,000	\$162,190,000	\$166,190,000	\$166,790,000
Total Sources	\$333,905,037	\$356,947,737	\$347,296,000	\$371,649,000	\$395,769,000

* Beginning with Fiscal Year 2021-22, source of funds will now include funding for the Center of California Studies and the federal work study program.

Prior Year Expenditures

In 2021-22, total operating expenses were \$322.4 million. Of this amount, 90 percent was for salary and benefits costs. More than 70 percent of all campus expenses were incurred by Academic Affairs and Student Affairs to educate and support students.

Uses (Expenditures) by Division		
Academic Affairs	1,649.87	\$203,281,075
Administration & Business Affairs	356.34	47,019,992
Athletics	88.10	16,122,310
Division of the President	39.83	8,190,881
Division of Inclusive Excellence	12.20	1,920,904
Information Resources & Technology	108.72	15,160,213
Student Affairs	262.51	25,119,301
University Advancement	37.93	5,601,338
Restricted Balances		11,276
Total Uses (Expenditures) by Division	2,555.50	\$322,427,291



1. ANNUAL BUDGET PROCESS

BUDGET DEVELOPMENT PROCESS & TIMELINE

Month	State of California	The California State University (CSU) System		Sacramento State			
				Colleges & Program Centers	Divisions	University Budget Advisory Committee (UBAC)	President's Cabinet
September		Board of Trustees adopts CSU Budget Request.		Start of process for next budget year.			
October	The Governor evaluates the requests as reviewed by the Department of Finance and sends his or her proposed budget to the Legislature.			Deans & program center managers make allocations to departments for the current year.	Ongoing strategic planning process.	Committee members are appointed by the president and appointments begin.	Annual Financial Review Town Hall meeting lead by Budget Planning & Administration (BPA).
November		Late November, enrollment targets released for next fiscal year.		Campus enrollment targets released by Chancellor's Office for next fiscal year.	Campus enrollment targets released by Chancellor's Office for next fiscal year.		
December							
January	Governor releases proposed budget for upcoming fiscal year.	CSU representatives meet with Legislative & Governor's budget representatives.	Chancellor's Office provides systemwide information on Governor's budget (no campus detail).	Program centers continue planning for next academic & budget year.	Continued planning for next academic & budget year.	UBAC has their kick-off meeting to introduce new committee members and review the budget process.	BPA provides budget information to UBAC on the new year based on Governor's budget & projected enrollment targets.

BUDGET DEVELOPMENT PROCESS & TIMELINE

				Sacramento State					
Month	State of California	The California State University (CSU) System		Colleges & Program Centers	Divisions	University Budget Advisory Committee (UBAC)		President's Cabinet	
February	Legislative Analyst's Office (LAO) releases review of Governor's budget.			Colleges prepare response to Budget & All University Expense (AUE) Call from the President.	Prepare response to Budget & All University Expense (AUE) Call from the President.	Provides recommendations for Budget & All University Expense (AUE) Call documents/process to President.		After considering UBAC recommendations, President sends Budget Call & All University Expense (AUE) line items call to Divisions.	
March	Budget subcommittee hearings.		Chancellor's Office distributes initial campus budget letter with projected allocations.	Respond to Provost/VP request for priorities & budget needs. Colleges give Budget & All University Expense (AUE) presentations to Cabinet.	Give Budget & All University Expense (AUE) Call presentations to President's Cabinet.	Annual Report for budget, expenditures & financial information is released.			UBAC reviews Division Budget/AUE Call responses & meets with Division heads.
April									
May	Governor releases May Revision. LAO releases next fiscal year's revenue projections.		Chancellor's Office provides May Revise budget updates.	Program centers notify departments of any major budget changes for next year.	Notify departments, programs, & divisions of any major budget changes for next year.	BPA provides updated Sources & Uses to UBAC based on the Governor's May revise. UBAC makes budget recommendations to the President.			
June	Legislature sends budget to the Governor. Governor signs the budget.							President receives UBAC's budget recommendations & reviews preliminary budget changes to campus.	

BUDGET DEVELOPMENT PROCESS & TIMELINE

			Sacramento State			
Month	State of California	The California State University (CSU) System	Colleges & Program Centers	Divisions	University Budget Advisory Committee (UBAC)	President's Cabinet
	June 30 - End of current Budget Year / July 1 - Start of new Budget Year					
July	Fiscal year begins	Chancellor's Office notifies campus of budget detail once the State of California budget is signed by the governor and begins work on next year's budget.	Ongoing dialogue within departments and program centers regarding budget issues.	Ongoing dialogue within division regarding budget issues.	If needed, UBAC makes additional recommendations to President & Cabinet.	Review UBAC's final budget recommendations; Cabinet makes final recommendations to President.
August				Vice Presidents make allocations to Program Centers for current year.		President makes budget decisions & notifies cabinet, UBAC & the campus.
September		Board of Trustees adopts CSU Budget Request for next budget year.				



University Budget Advisory Committee Composition

The University Budget Committee (UBAC) is established by the President to provide input and recommendations to the President regarding the University's General Operating Fund Budget. In order to secure broad representation and input as well as a variety of perspectives, the committee will be comprised of the following members:

University Staff and Administration: Four committee members selected from the University staff and administration appointed by the President (one-year terms).

Faculty: Four committee members that include one Department Chair recommended by the chairs to the Provost and appointed by the President (two-year term); three faculty members recommended by the Faculty Senate (staggered three-year terms). The Senate will advance at least three and up to five names annually to the President for consideration.

Students: Two students recommended by the President of the Associated Students Inc. (one-year terms).

The Associate Vice President for Budget, Planning and Administration (permanent member).

Ex-Officio Members/Staff: Budget Planning and Administration analysts.

A member of the University Budget Advisory Committee will be appointed by the President to serve as chair of the committee.

Charge to the University Budget Advisory Committee

The discussions and recommendations of the University Budget Advisory Committee shall be limited to issues outside the realm of exclusive collective bargaining representatives.

Working with the President and Vice Presidents, the University Budget Advisory Committee shall:

1. Participate in a highly transparent, informative, and participatory campus General Operating Fund budgeting process.
2. Participate in a budgeting process that integrates campus strategic goal setting, budget review and planning, and allocations set by the president.
3. Participate in the review of accomplishment of goals by vice-presidential divisions and other appropriate units and determine the levels of accountability in the proper use of funds.
4. Advise the President regarding the timing and content of annual budget calls.
5. Review, analyze, and advise the President regarding significant budget actions external to the campus that could impact the University's Operating Fund; e.g. the initial CSU budget proposal and the Governor's May Revise.

6. Review annually the alignment of enrollment targets to the proposed General Operating Fund Budget.
7. Provide annual recommendations to the President regarding the proposed budget allocations across the University's several divisions in line with the University Strategic Plan.
8. Advise the President regarding the format for reporting annual budget data to the campus community in a thorough and consistent manner such that annual changes in the budget are easily tracked and understood.
9. Advise the President during the fiscal year regarding significant or unanticipated events that have a significant effect upon campus budget allocations.

Revised September 8, 2013

UNIVERSITY BUDGET ADVISORY COMMITTEE

(UBAC) MEMBERS

FOR THE 2022-23 BUDGET

Administration/Staff Members

William P. Cordeiro, UBAC Chair
Rose McAuliffe
Angel Thayer-Smith
Nikki Khamsouksay
Tatiana B. Azad

Faculty Members

Sharyn Gardner
Michael McKeough
Andrew Hertzoff
David Lang

Student Members

Maanvee Mehrotra
Nick Mahedy

Support Staff to Committee

Lauren Garrett
Diana Lynch
Amanda Haddan
Carly Yates

STATE OF CALIFORNIA

BUDGET BILL PROCESS & GUIDE

July - September 15

State agencies and departments submit budget proposals for the upcoming fiscal year to the Department of Finance (DOF) by September 15th.

September - January

The Department of Finance (DOF) analyzes proposals, meets with agencies to review requests, estimates state revenues and expenditures then finalizes a balanced budget plan for the Governor approval. After the Governor has evaluated the proposed DOF budget, DOF releases it to the public and the legislature as the "Governor's Budget" by January 10th.

January - February

The budget is introduced as identical bills to both the Assembly and the Senate. The Legislative Analyst's Office (LAO) will prepare an analysis of the bill, which includes background, projections and recommended revisions. This bill is the starting point for budget subcommittee hearings.

March - April

In each house (Assembly/Senate), the bills are separated by subject matter and disseminated to the appropriate subcommittee for public hearings. Most changes to the bill are made in the subcommittees of each house because this is where representatives from agencies, Department of Finance (DOF), and key stakeholders can be heard on budget items. Once the hearings are completed, each subcommittee votes and submits their report to the full budget committee.

May

In May, revenue and expenditure estimates are revised based on the most current information, so that it is reflected on the final Budget Bill. In mid-May, the Governor releases the revisions to the Budget Bill in what is termed the "May Revise." These revisions are incorporated into the draft amendments of the bills which are being discussed at the budget subcommittees for both houses. The legislature usually waits for updates from the May Revise prior to any final budget decisions made on the major programs (e.g. Education, Corrections, Health and Human Services).

May - June 15

Once the subcommittee hearings are completed, the subcommittees of both houses will approve, revise, or disapprove certain details of the Budget Bill. They will then submit a report to their respective budget committees. In each house, the full budget committee will adopt its subcommittees' reports and send the revised Budget Bill to both the Assembly and Senate floors for amendments and votes. Each house will vote on their Budget Bill and then send it to the other house for concurrence. In the event either bill is not passed by the other house, then it's sent to the budget conference committee to settle the differences. The budget conference committee is comprised of three members from each house and their task is to settle differences between the two version of the Budget Bill (Assembly and Senate).

In the event the budget conference committee cannot reach a final agreement on the budget, then the "Big 5" which includes the Governor, the President pro tempore of the Senate, the Speaker of the Assembly, and the minority leaders of both houses will meet to resolve the deadlock.

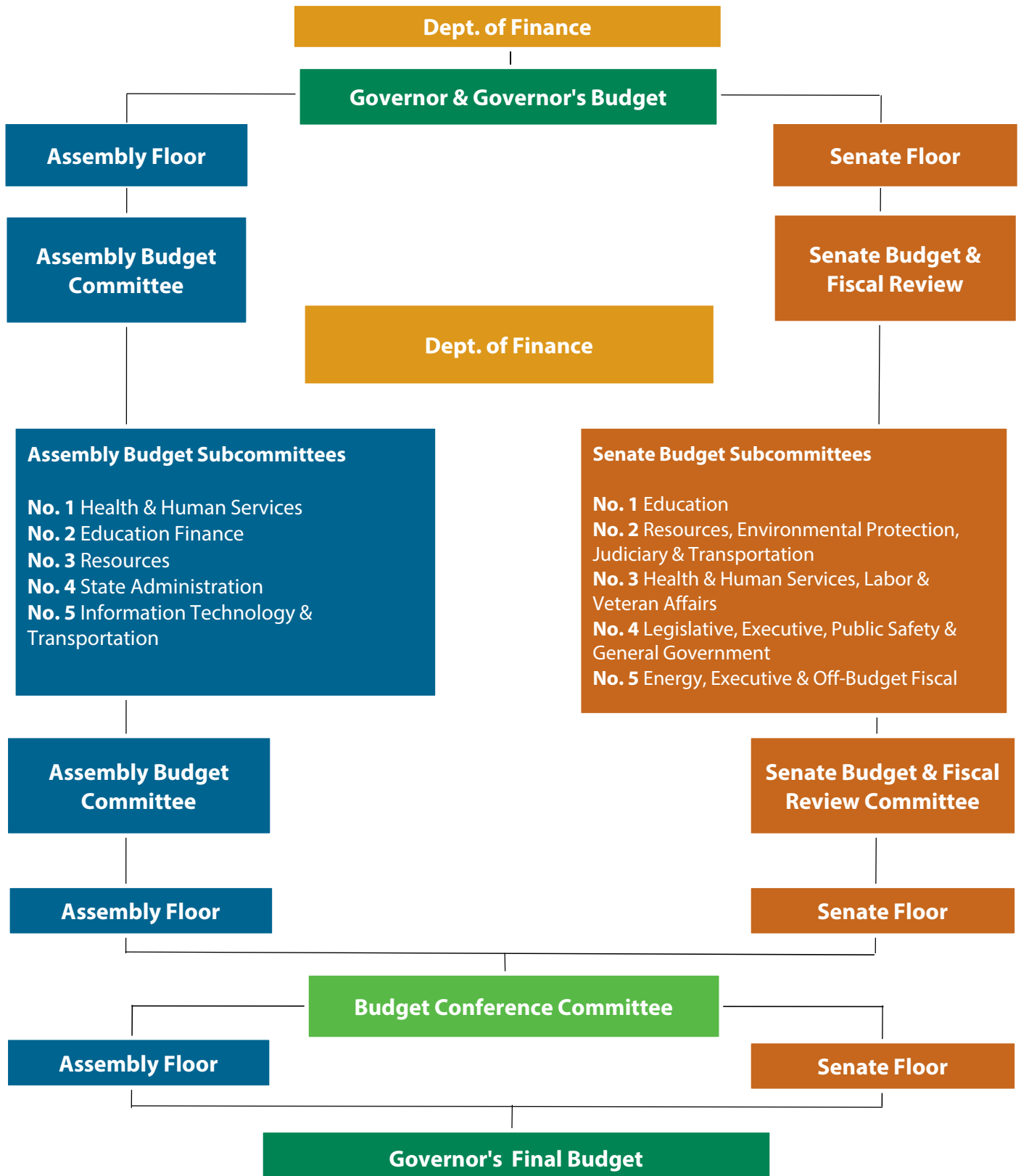
After the budget conference committee distributes the report to the full Assembly and Senate, each caucus meets and is briefed on the final agreement. The committee report containing the Budget Bill cannot be amended. The Budget Bill must be approved by a simple majority vote in each house before it can be sent to the Governor. However, a two-thirds vote is still required for the Legislature to raise taxes. The constitution requires that the Legislature pass the Budget Bill and forward it to the Governor by June 15th for their signature.

June 15 - 30

After the Governor has received the Budget Bill from the Legislature, they have 12 working days to sign or veto the bill. The Governor may reduce or eliminate any appropriation before the Budget Bill is signed via the line-item veto. The Legislature can override a line-item veto with a two-thirds vote in each house. Once the Governor signs the Budget Bill, it goes into effect on July 1st. The new budget period runs from July 1st through June 30th.

STATE OF CALIFORNIA

BUDGET BILL PROCESS & GUIDE





2. CSU SYSTEMWIDE & SACRAMENTO STATE MULTI-YEAR SUMMARIES

CSU SYSTEMWIDE ENROLLMENT & OPERATING FUND Highlights

CSU Enrollment Growth

2017-18

- Target FTES increased to 364,131 Resident FTES (+0.7 percent).

2018-19

- Target FTES remains at 364,131 Resident FTES (no change).

2019-20

- Target FTES increased to 374,131 Resident FTES (+2.7 percent).

2020-21

- Target FTES remains at 374,131 Resident FTES (no change).

2021-22

- Target FTES increased to 374,246 Resident FTES (+.031 percent).
Resident enrollment targets for 2021-22 remain unchanged from 2020-21, apart from an additional 115 FTES for Stanislaus' Stockton center.

2022-23

- Target FTES remains at 374,246 Resident FTES (no change).

CSU State Budget Adjustments

2018-19

- General Fund increase of \$197.2 million.

2019-20

- General Fund increase of \$332.9 million.

2020-21

- General Fund reduction of \$299 million.

2021-22

- General Fund increase of \$550.2 million.

2022-23

- General Fund increase of \$365.7 million.

CSU SYSTEMWIDE

ENROLLMENT & OPERATING FUND

Highlights

CSU Student Fees

2017-18

- State Tuition Fees increases
 - Undergraduates:
 - 6.1+ units: \$135/semester and \$90/quarter
 - 0-6 units: \$78/semester and \$52/quarter
 - Credential:
 - 6.1+ units: \$156/semester and \$104/quarter
 - 0-6 units: \$90/semester and \$60/quarter
 - Graduate and Post Baccalaureate:
 - 6.1+ units: \$219/semester and \$146/quarter
 - 0-6 units: \$129/semester and \$86/quarter
- Education Doctorate Fee increase:
 - \$360/semester and \$240/quarter
- Doctor of Nursing Practice Fee increase:
 - \$465/semester
- Physical Therapy Doctorate Fee increase:
 - \$524/semester
- Graduate Business Professional Fee increase:
 - \$16/semester and \$11/quarter
- Non-Resident Students Fee increase:
 - \$24/semester unit and \$16/quarter unit

2018-19

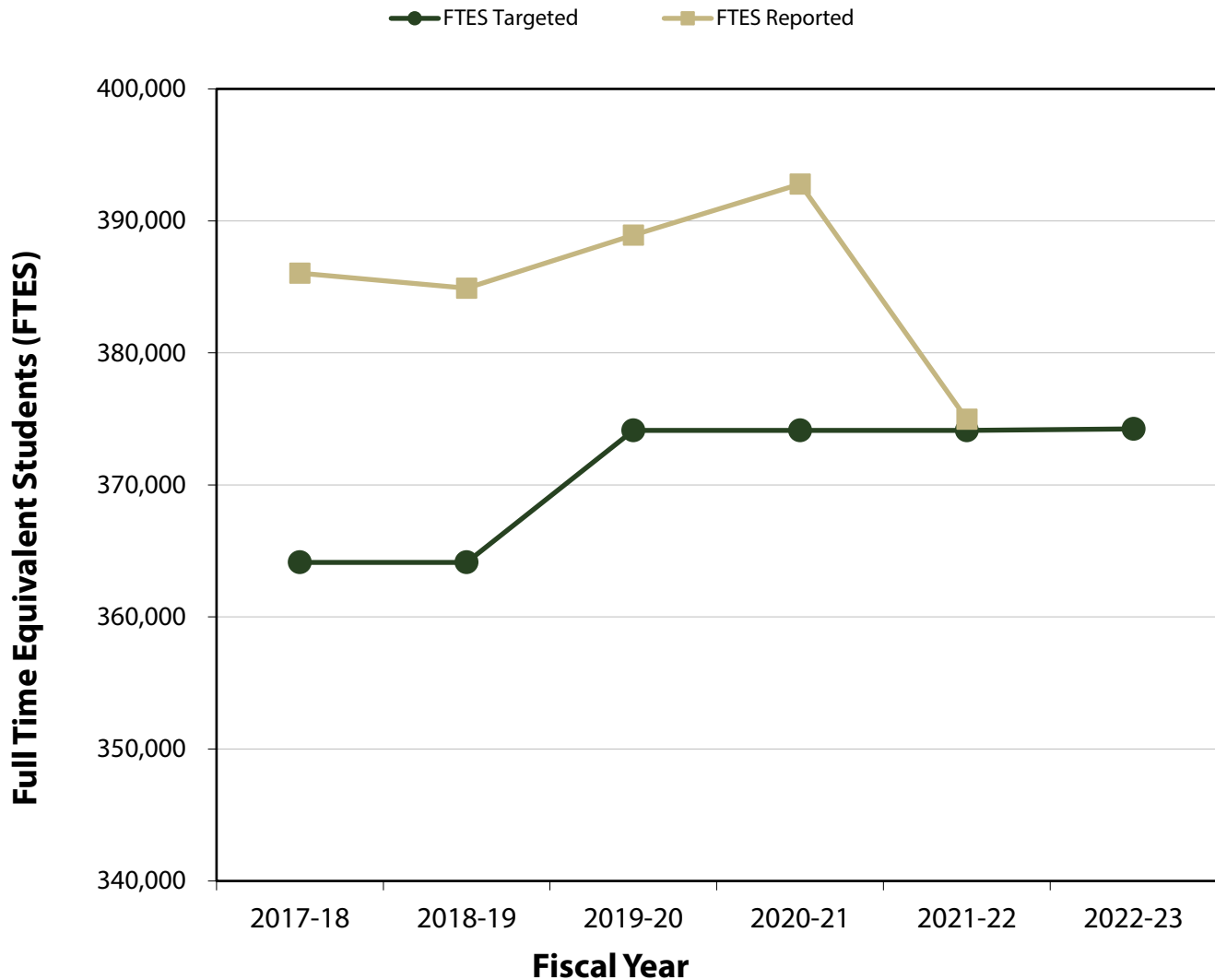
- No increases to State Tuition Fees, Doctorate Fees or Graduate Business Professional Fee.
- New Doctor of Audiology program beginning in 2018-2019.

2019-20 thru 2022-23

- No increases to State Tuition Fees, Doctorate Fees or Graduate Business Professional Fee.

CSU SYSTEMWIDE ENROLLMENT COMPARISON

Paying Resident Fees



CSU SYSTEMWIDE COLLEGE YEAR ENROLLMENT FIGURES BY FISCAL YEAR

Paying Resident Fees

Fiscal Year	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
FTES Targeted	364,131	364,131	374,131	374,131	374,131	374,246
FTES Reported	386,035	384,913	388,927	392,793	374,973	

Source: CSU College Year Reports (TABLE 22) for Full-Time Equivalent Students (FTES) Grand Totals - Residents Only

2022-23 FTES target remains the same as prior year. The annualized FTES will not be reported until after the Fiscal Year closes.

SACRAMENTO STATE

ENROLLMENT & OPERATING FUND

Highlights

Sacramento State Enrollment Growth

2017-18

- Target FTES increased to 23,077 for Resident FTES for a growth of 1.0 percent.
- Enrollment growth funding of \$2,946,000 was received for the General Operating Fund.

2018-19

- Target FTES remained the same at 23,077 for Resident FTES resulting in no change to enrollment growth funding for the General Operating Fund.

2019-20

- Target FTES increased to 23,771 for Resident FTES for a growth of 2.91 percent.
- Enrollment growth funding of \$7,857,000 was received for the General Operating Fund.
- Average Unit Load (AUL) funding of \$1,171,000 was received for the General Operation Fund.

2020-21

- Target FTES remained the same at 23,771 for Resident FTES resulting in no change to enrollment growth funding for the General Operating Fund.

2021-22

- Target FTES remained the same at 23,771 for Resident FTES resulting in no change to enrollment growth funding for the General Operating Fund.

2022-23

- Target FTES increased to 24,371 for Resident FTES for a growth of 1.025 percent.
- Enrollment growth funding of \$5,484,000 was received for the General Operating Fund.

SACRAMENTO STATE

ENROLLMENT & OPERATING FUND

Highlights

Sacramento State Budget Adjustments

2017-18

- General Fund increase of \$12,255,000.
- Funding received for employee compensation, benefits, and enrollment growth.

2018-19

- General Fund increase of \$14,105,200.
- Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth.

2019-20

- General Fund increase of \$21,712,700.
- Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth.

2020-21

- General Fund decrease of \$ (17,806,137) plus \$2,126,000 in prior year allocation revisions. Total decrease of \$15,680,137.

2021-22

- General Fund increase of \$16,936,000 minus \$2,244,000 in prior year allocation revisions. Total increase of \$14,692,000.
- Includes \$11,000,000 restoration from prior year budget cuts.

2022-23

- General Fund increase of \$15,365,000 plus \$7,636,000 in prior year allocation revisions. Total increase of \$23,001,000.
- Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth.

SACRAMENTO STATE

ENROLLMENT & OPERATING FUND

Highlights

Sacramento State Student Fees

2017-18

State Tuition Fees increases

- Undergraduates
 - 6.1+ units: \$135/semester
 - 0-6 units: \$78/semester
- Credential
 - 6.1+ units: \$156/semester
 - 0-6 units: \$90/semester
- Graduate and post baccalaureate
 - 6.1+ units: \$219/semester
 - 0-6 units: \$129/semester
- Education Doctorate Fee increase
 - \$360/semester
- Physical Therapy Doctorate Fee increase
 - \$524/semester
- Graduate Business Professional Fee increase
 - \$16/semester unit
- Non-Resident Students Fee increase
 - \$24/semester unit

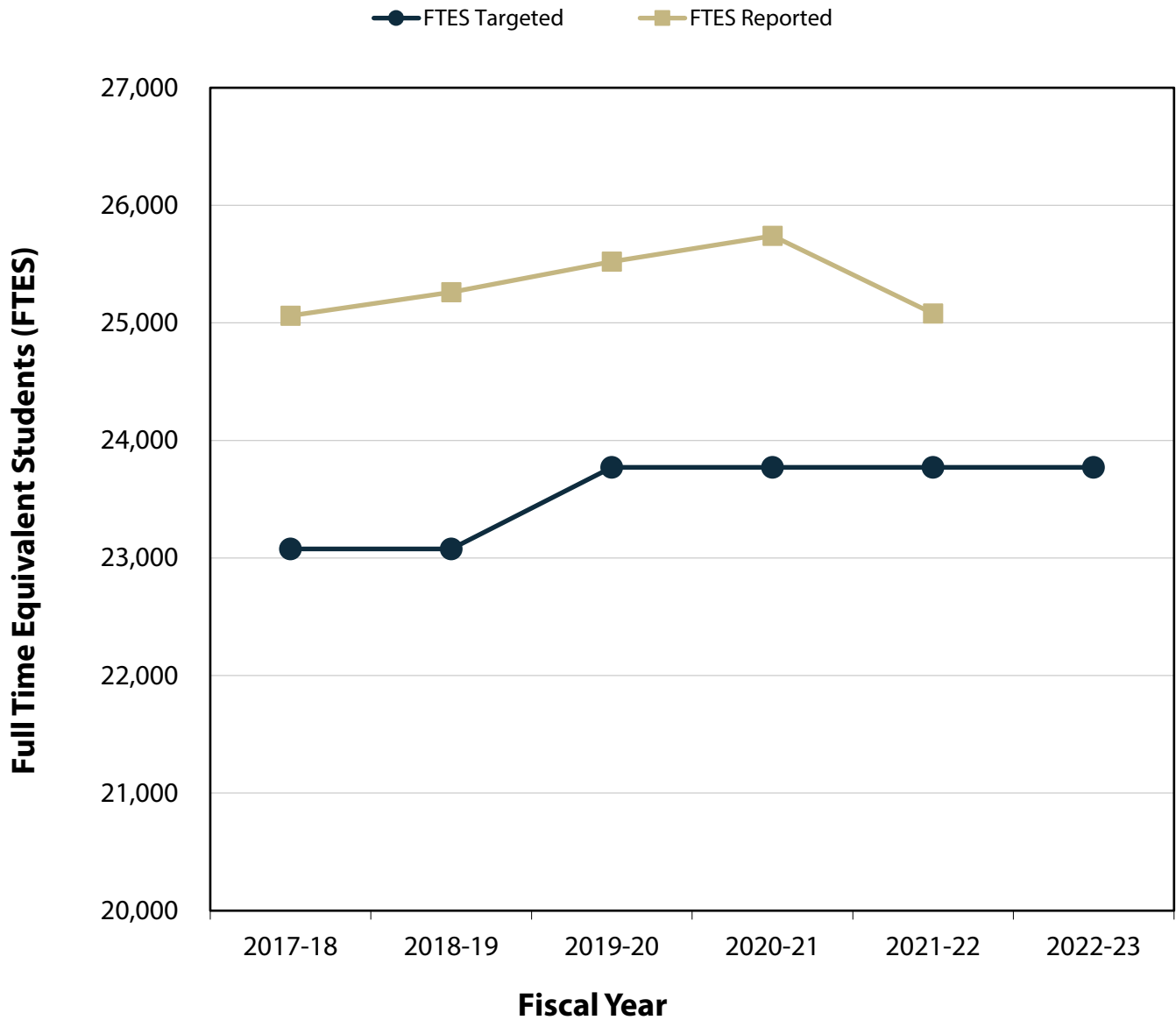
2018-19 thru 2022-23

No increases to State Tuition Fees, Doctorate Fees or Graduate Business Professional Fee.

SACRAMENTO STATE

ENROLLMENT COMPARISON

(Paying Resident Fees)



SACRAMENTO STATE ENROLLMENT FIGURES BY FISCAL YEAR

Paying Resident Fees

Fiscal Year	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
FTES Targeted	23,077	23,077	23,771	23,771	23,771	23,771
FTES Reported	25,061	25,260	25,522	25,740	25,079	

Source: CSU College Year Reports (Table 22) for Full-Time Equivalent Students (FTES) Grand Totals - Residents Only

2022-23 FTES target remains the same as prior year. The annualized FTES will not be reported until after the Fiscal Year closes.

SACRAMENTO STATE

GENERAL OPERATING FUND SUMMARY

Fiscal Years 2018-19 through 2022-23

	Initial Campus Budget Estimates				
	2018-19	2019-20	2020-21	2021-22	2022-23
Budgeted FTES**-Resident+Non Resident	23,576	24,314	24,288	24,337	25,089
Budgeted FTES**-Resident Only	23,077	23,771	23,771	23,771	24,371
Sources of Funds					
Base Budget from State Appropriation	155,839,837	169,945,037	191,657,737	181,806,000	196,498,000
Education Insights	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Basic Needs	-	-	-	1,100,000	1,100,000
Mental Health	-	-	-	1,100,000	1,100,000
Compensation Adjustments	2,649,000	-	-	61,000	7,873,000
CO Adjustment from C4CS	2,000	-	-	-	11,000
Adjustments-from CO removed from C4CS	28,000	-	-	-	-
Retirement Adjustment	2,127,000	1,219,000	2,126,000	-2,305,000	-237,000
Retirement Adjustment - C4CS	17,000	-	-	-	-1,000
Center for California Studies (Restricted Alloc)				4,663,000	4,661,000
Net Other Baseline Adjustment	-	-	-	-	-
Adjusted State Appropriation	161,762,837	172,264,037	194,883,737	187,525,000	212,105,000
State Appropriation New Changes					
Tuition Fee Discounts (formerly State Univ Grants)	-1,220,800	456,700	950,400	293,000	-1,346,000
Financial Aid Set Aside	-	-	-	-	-
Employee Compensation	5,888,000	8,559,000	-	60,000	9,680,000
Mandatory Costs (Energy, Natural Gas, Insurance, New Space, Benefits, Deferred Maintenance)	854,000	2,946,000	-	144,000	-
Employer-Paid Health Premiums	-	-	-	1,393,000	833,000
Enrollment Increase Funding	-	5,800,000	-	-	5,484,000
Chancellor's Office Initiatives Funding	3,761,000	2,732,000	-	9,896,000	-
AB 1460 Ethnic Studies	-	-	-	858,000	-
Other Reductions (Unallocated)	-	-	-10,728,137	10,728,000	-
Systemwide Priorities	-	-	-	-6,436,000	714,000
Center for California Studies (Restricted Alloc)	-	-	-	-2,000	509,000
Education Insights Center	-	-	-	-	-
Total State Appropriation (New + Adjusted)	9,282,200	20,493,700	-9,777,737	16,934,000	15,874,000
Campus Projected Fee Revenues					
State University Fee (SUF) Income	157,500,000	158,530,000	158,530,000	160,530,000	160,530,000
Non-Resident Fees	4,000,000	4,200,000	2,200,000	4,200,000	4,800,000
Application Fees	1,300,000	1,400,000	1,400,000	1,400,000	1,400,000
Other Miscellaneous Revenue	60,000	60,000	60,000	60,000	60,000
Other Revenue (Federal WS, Financial Aid)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Projected Fee Revenues	163,860,000	165,190,000	163,190,000	167,190,000	167,790,000
Total Projected Sources of Funds	334,905,037	357,947,737	348,296,000	371,649,000	395,769,000

SACRAMENTO STATE

GENERAL OPERATING FUND SUMMARY

Fiscal Years 2018-19 through 2022-23

	Initial Campus Budget Estimates				
	2018-19	2019-20	2020-21	2021-22	2022-23
Uses of Funds					
Prior Year Baseline Allocation					
Division Baseline Allocations	156,051,592	162,017,080	172,942,794	166,471,772	186,540,059
All University Expenses	24,143,112	25,494,795	27,469,006	27,469,006	28,338,948
Education Insights	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Mandatory Costs (Compensation Pool, Benefits, Reserve, Student Grants)	134,536,255	140,295,794	145,952,105	143,241,699	147,808,993
Reserve	597,742	597,742	-	-	-
Strategic Goals, Student Success & Initiatives	522,604	4,399,626	6,888,626	-	-
Basic Needs, Mental Health				2,200,000	2,200,000
Center for California Studies (Restricted Balance)				4,663,000	4,661,000
Adjustments:					
Employee Compensation (Salary Increases, Promos, Reclassifications)	10,732,303	9,650,276	6,333,680	1,186,121	15,173,198
Health	-	-	-	1,393,000	833,000
Early Exit Program (salaries & benefits)	-	-	-	-4,954,401	-
Add'l Hires Benefit Costs	-	-	-	4,500,000	5,603,948
Baseline Adjustment (Increase in Min.	-	-	-	200,000	-
Tuition Fee Discounts (State University Grants)	-1,220,800	456,700	950,400	293,000	-1,346,000
Changes to All University Expenses (AUE)	1,351,683	1,264,547	-	869,942	1,424,354
Mandatory Costs (e.g. energy, deferred maintenance, benefits, insurance, new space)	2,998,000	3,965,000	4,508,568	144,000	-
Reductions	-	-	-17,509,402	-	-
Allocations to Divisions	-	153,732	-	11,000,000	1,198,500
Center for California Studies Adjustments	-	-	-	-2,000	519,000
Foster Youth	-	-	-	-	714,000
Student Success & Completion Initiatives	2,092,546	3,353,000	-	-	-
2021-22 Budget Call Strategic Imperative Funding	-	-	-	5,158,739	-
Restoration of President's Office PY reduction	-	-	-	215,122	-
Central Baseline Reserves	-	483,321	-	-	-
Education Insights Center	-	-	-	-	-
Enrollment Growth/New Faculty	1,000,000	-	-	-	-
Ongoing funding to Academic Affairs baseline	-	-	-	5,500,000	-
One-Time Funding to Divisions	-	-	5,700,000	-	-
Subtotal:	333,905,037	353,231,613	354,335,777	370,649,000	394,769,000
Federal Work Study, Financial Aid	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Projected Uses of Funds	334,905,037	354,231,613	355,335,776	371,649,000	395,769,000
Projected Surplus/(Deficit)*	-	3,716,124	-7,039,776	-	-

SACRAMENTO STATE

GENERAL OPERATING FUND SUMMARY

Fiscal Years 2018-19 through 2022-23

	Initial Campus Budget Estimates				
	2018-19	2019-20	2020-21	2021-22	2022-23
Budget Balancing Plan					
Permanent Divisional Augmentations	-	-	-	-	-
Strategic Goals, Student Success & Initiatives	-	-	-	-	-
Furlough Expenditure Reductions (One-Time)					
One-time (Fiscal Year) Augmentations	-	-	5,895,851	-	-
One-Time (Fiscal Year) Reductions	-	-	-	-	-
Total:	-	-	5,895,851	-	-
Fiscal Year Budget Balance (Problem)	-	3,716,124	-1,143,925	-	-
Structural Budget Problem Remaining	-	3,716,124	-7,039,776	-	-

* Any projected surplus/deficit were subsequently distributed to campus divisions

** FTES = Full-Time Equivalent Students

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET BY FISCAL YEAR

(Excluding Tuition Fee Discounts)

	2018-19	2019-20	2020-21*	2021-22**	2022-23
Sources of Funds					
State Appropriation	171,045,037	192,757,737	185,106,000	204,459,000	227,979,000
Fees	162,860,000	164,190,000	162,190,000	166,190,000	166,790,000
Total Sources	333,905,037	356,947,737	347,296,000	370,649,000	394,769,000
Less Tuition Fee Discounts (TFD/EOP)	(46,246,050)	(46,702,750)	(47,653,150)	(47,946,150)	(46,600,150)
Total Sources less Tuition Fee Discounts:	287,658,987	310,244,987	299,642,850	322,702,850	348,168,850
Uses of Funds					
Divisional Allocations	163,801,556	169,072,938	172,942,794	166,471,773	186,540,059
Divisional Baseline Changes	(1,784,476)	3,869,856	(771,022)	20,068,286	7,079,985
Restricted Programs	1,100,000	1,100,000	1,100,000	3,300,000	4,014,000
All University Expenses	25,494,795	26,759,342	27,469,006	28,338,948	29,548,302
Benefits	88,153,805	94,513,805	99,940,787	99,562,843	105,999,791
Compensation	5,895,939	6,959,357	6,001,061	300,000	9,806,713
Tuition Fee Discounts (SUG/EOP)	46,246,050	46,702,750	47,653,150	47,946,150	46,600,150
Strategic Goals, Student Success & Completion Initiatives	4,399,626	6,888,626	0	0	0
Center for California Studies				4,661,000	5,180,000
Reserves	0	1,081,063	0	0	0
Total Uses	333,307,295	356,947,737	354,335,776	370,649,000	394,769,000
Less Tuition Fee Discounts (TFD/EOP)	(46,246,050)	(46,702,750)	(47,653,150)	(47,946,150)	(46,600,150)
Total Uses less Tuition Fee Discounts	287,061,245	310,244,987	306,682,626	322,702,850	348,168,850
Net Income (Deficit)	597,742	0	(7,039,776)	0	0

Sources and Uses does not reflect \$1.0 million in pass-through federal work study funds and expenses.

For this presentation, the Tuition Fee Discounts (TFD) are excluded from the total sources and uses. Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. The Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year which is also used to support financially needy students. These permanent funds are to be used for the sole purpose of providing tuition fee discounts to these students and cannot be used for any other purpose. They are essentially a "pass-through" entry; therefore, these expenses cannot be reduced as a means to balance the budget. Reductions must be found elsewhere.

*Beginning in 2020-21 ongoing Student Success funding was moved to Divisional baseline

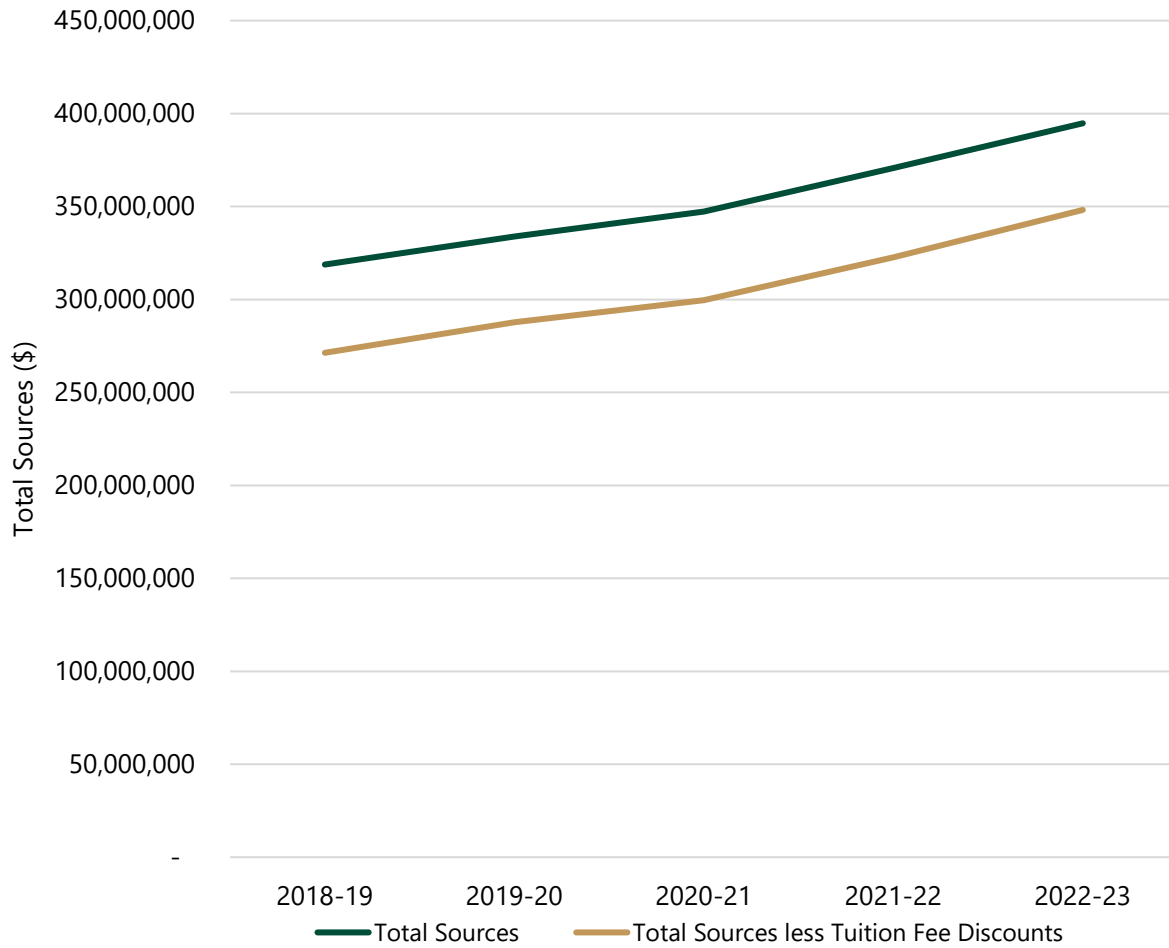
**Beginning in 2021-22, state appropriation figure includes the Center for California Studies

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET

Sources of Funds Comparison (Two Ways)

Total Sources (Before & After Tuition Fee Discounts)



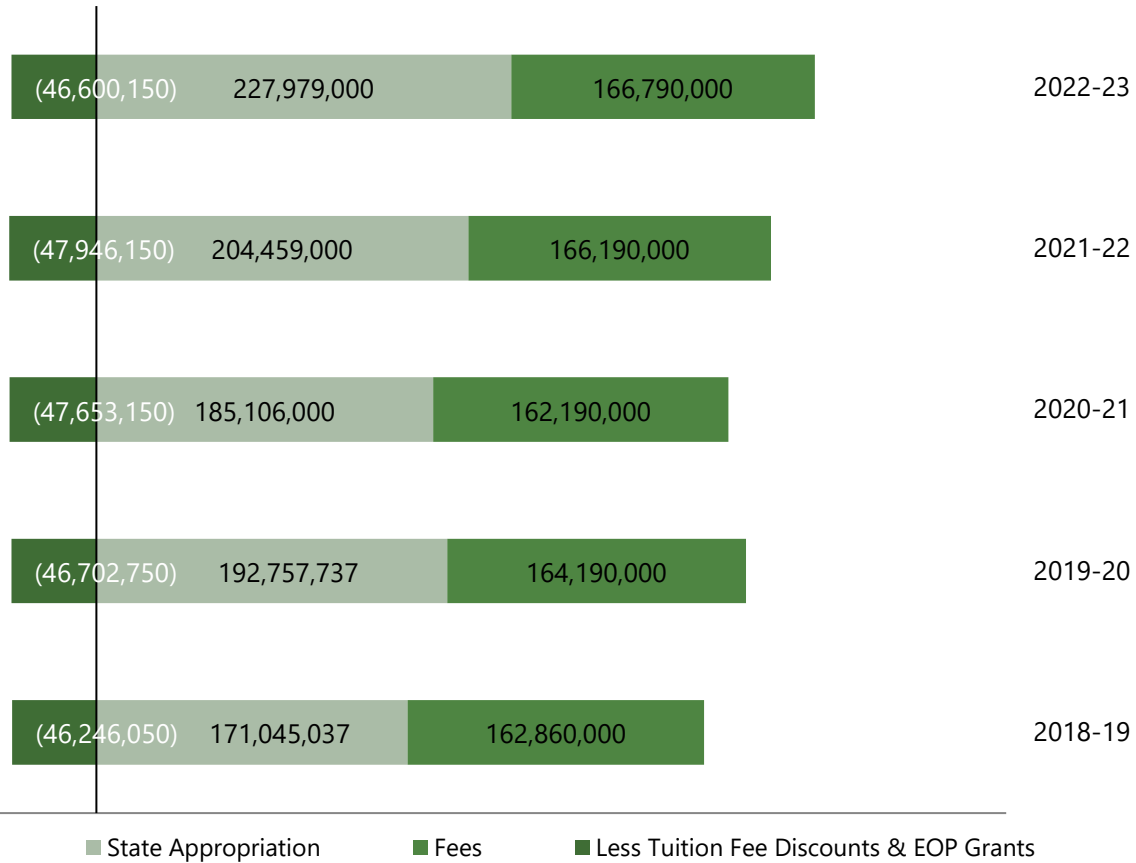
Fiscal Year	2018-19	2019-20	2020-21	2021-22	2022-23
Total Sources	318,799,837	333,905,037	347,296,000	370,649,000	394,769,000
Total Sources less Tuition Fee Discou	271,332,987	287,658,987	299,642,850	322,702,850	348,168,850

Tuition Fee Discounts represent the one-third of revenue from student fee increases that is set aside to support financially needy students. It also includes Extended Opportunity Program grants of \$683,150 per fiscal year which are also earmarked for financially needy students.

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET

Sources by Fiscal Year



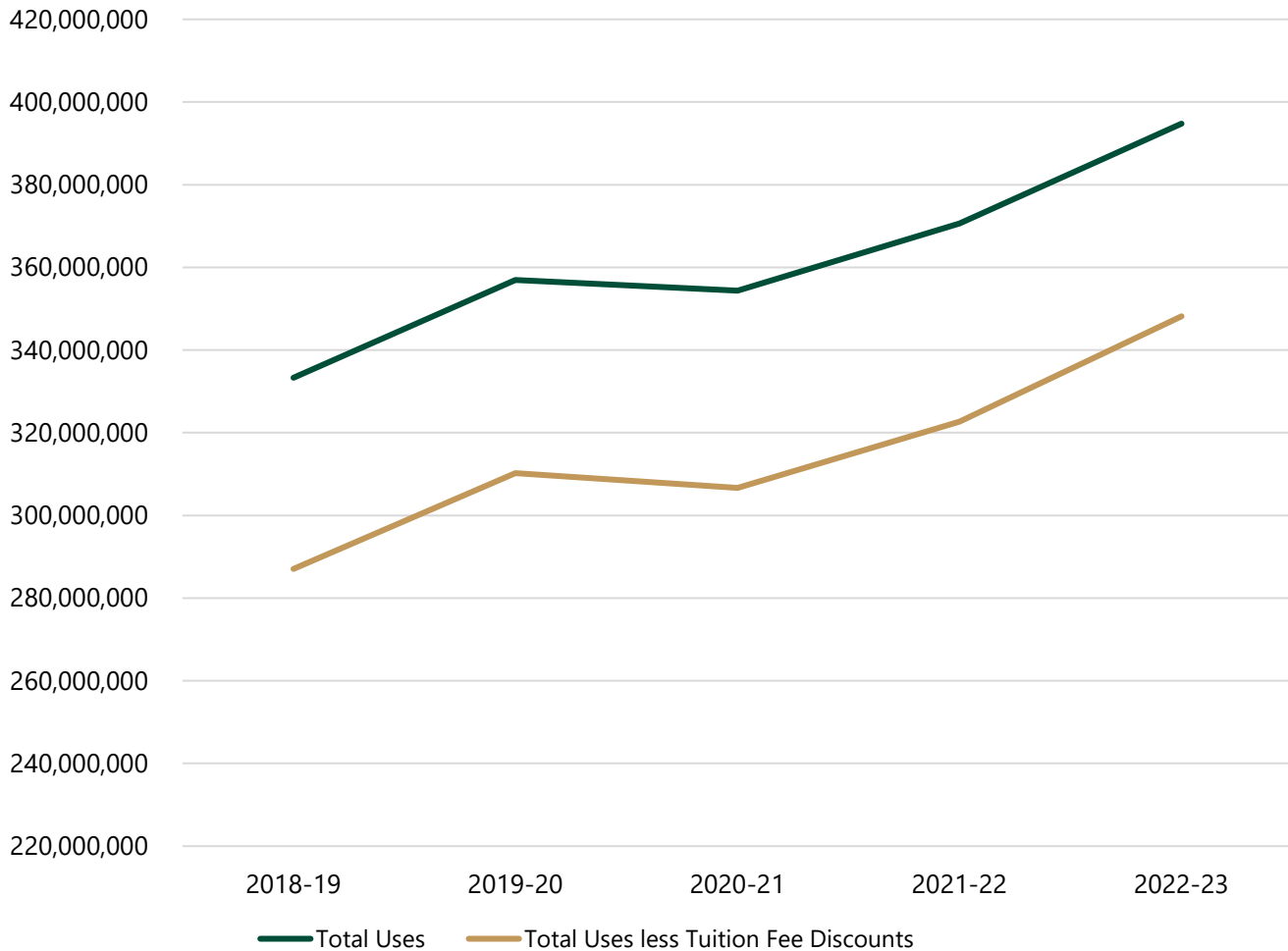
Fiscal Year	2018-19	2019-20	2020-21	2021-22	2022-23
State Appropriation	171,045,037	192,757,737	185,106,000	204,459,000	227,979,000
Fees	162,860,000	164,190,000	162,190,000	166,190,000	166,790,000
Less Tuition Fee Discounts & EOP Grants	(46,246,050)	(46,702,750)	(47,653,150)	(47,946,150)	(46,600,150)
Total Sources	287,658,987	310,244,987	299,642,850	322,702,850	348,168,850

The portion of funds associated with the Tuition Fee Discount (TFD) is deducted from overall total to illustrate the portion of the total sources that are designated for this purpose. Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. These permanent funds are to be used for the sole purpose of providing tuition fee discounts to these students and cannot be used for anything else. Therefore, these expenses are not subject to campus reductions and budget balancing measures must be found elsewhere. Additionally, the Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year which is designated for financially needy students.

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET Uses of Funds Comparison (Two Ways)

Total Uses (Before & After Tuition Fee Discounts)



Fiscal Year	2018-19	2019-20	2020-21	2021-22	2022-23
Total Uses	333,307,295	356,947,737	354,335,776	370,649,000	394,769,000
Total Uses less Tuition Fee Discount	287,061,245	310,244,987	306,682,626	322,702,850	348,168,850

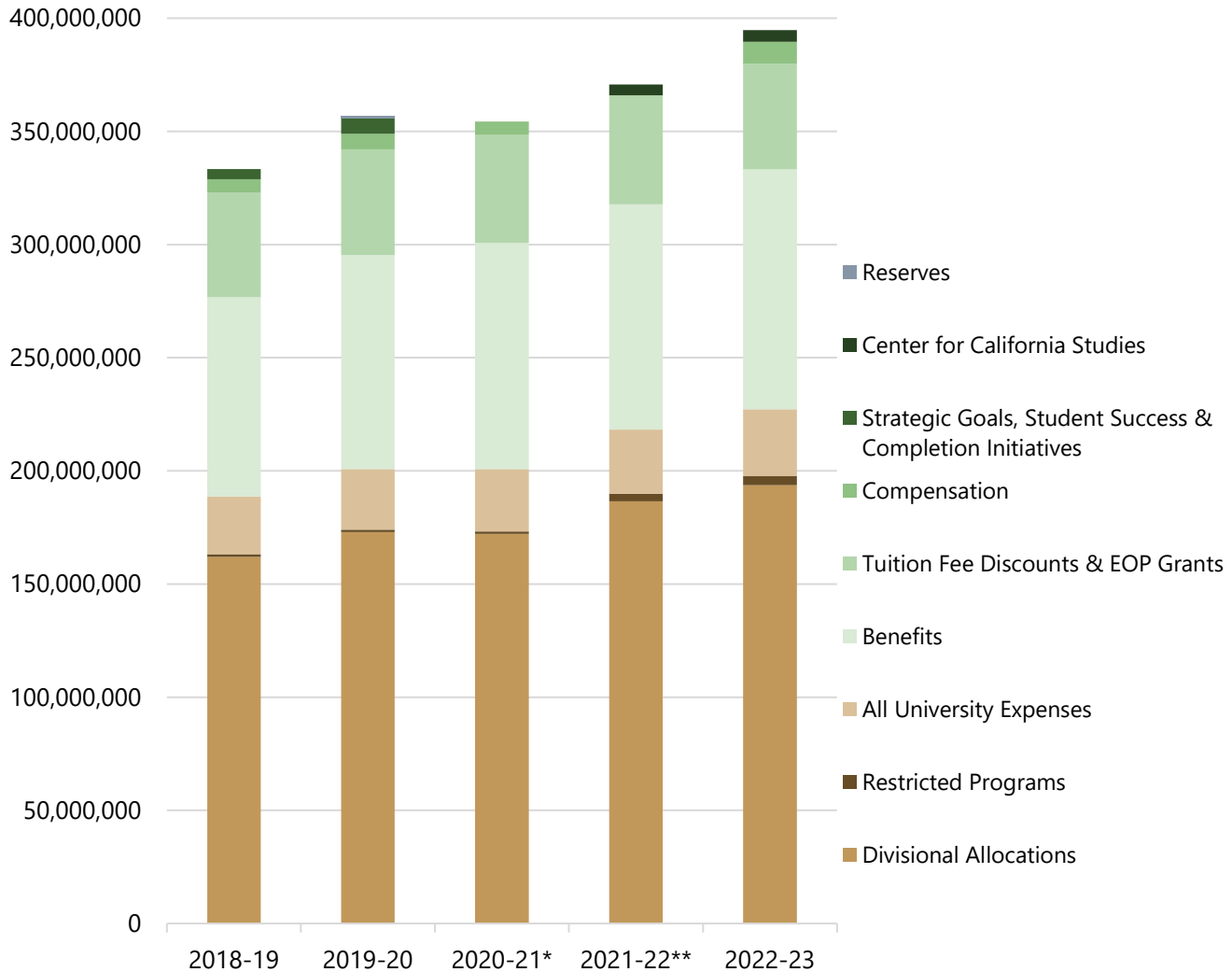
Tuition Fee Discounts represent the one-third of revenue from student fee increases or state appropriation that is set aside to support financially needy students.

It also includes Extended Opportunity Program grants of \$683,150 per fiscal year which are also earmarked for financially needy students. These funds are specifically earmarked for assisting these students and cannot be reduced to balance the budget or be used for other purposes.

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET Uses

by Fiscal Year



Fiscal Year	2018-19	2019-20	2020-21*	2021-22**	2022-23
Divisional Allocations	162,017,080	172,942,794	172,171,773	186,540,057	193,620,044
Restricted Programs	1,100,000	1,100,000	1,100,000	3,300,000	4,014,000
All University Expenses	25,494,795	26,759,342	27,469,006	28,338,948	29,548,302
Benefits	88,153,805	94,513,805	99,940,787	99,562,845	105,999,791
Tuition Fee Discounts & EOP Grants	46,246,050	46,702,750	47,653,150	47,946,150	46,600,150
Compensation	5,895,939	6,959,357	6,001,061	300,000	9,806,713
Strategic Goals, Student Success & Completion Initiatives	4,399,626	6,888,626	-	0	-
Center for California Studies	-	-	-	4,661,000	5,180,000
Reserves	-	1,081,063	-	-	-
Total Uses	333,307,295	356,947,737	354,335,777	370,649,000	394,769,000

*Divisional allocation for 2020-21 includes one-time funding of \$5.5M for Academic Affairs and \$200K for Administration and Business Affairs.

**Center for California Studies included beginning in 2021-22

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET Uses

By Fiscal Year (with Exclusions)



Fiscal Year	2018-19	2019-20	2020-21*	2021-22**	2022-23
Divisional Allocations	162,017,080	172,942,794	172,171,773	186,540,057	193,620,044
Restricted Programs	1,100,000	1,100,000	1,100,000	3,300,000	4,014,000
All University Expenses	25,494,795	26,759,342	27,469,006	28,338,948	29,548,302
Benefits	88,153,805	94,513,805	99,940,787	99,562,845	105,999,791
Compensation	5,895,939	6,959,357	6,001,061	300,000	9,806,713
Strategic Goals, Student Success & Completion Initiatives	4,399,626	6,888,626	-	-	-
Center for California Studies	-	-	-	4,661,000	5,180,000
Reserves	-	1,081,063	-	-	-
Total Uses	287,061,245	310,244,987	306,682,627	322,702,850	348,168,850

Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. These permanent funds are to be used for the sole purpose of providing Tuition Fee Discounts to these students; therefore, these expenses are not subject to campus reductions and any budget balancing solutions must be found elsewhere. The Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year for financially needy students.

Excludes Tuition Fee Discounts & EOP Grant. Also excludes Federal Work Study revenue and expense which are pass-through accounts.

*Divisional allocation for 2020-21 includes one-time funding of \$5.5M for Academic Affairs and \$200K for Administration and Business Affairs.

**Center for California Studies included beginning in 2021-22



3. 2022-23 SACRAMENTO STATE OPERATING FUND - CURRENT YEAR 2022-23

PROJECTED SOURCES & USES

OPERATING FUND SUMMARY

FY 2022-23 (as of 2022-Jul-26)

Total Full-Time Equivalency (FTES)	25,089
Funded Resident FTES	24,371
Non-Resident FTES	718

Sources of Funds	Campus Budget Projections
Appropriations - General Fund Baseline from Prior Year	196,498,000
Adjustments from Prior Year - Retirement/Health	(237,000)
Adjustments from Prior Year - Compensation	7,873,000
Education Insights*	1,100,000
Basic Needs*	1,100,000
Mental Health*	1,100,000
Adjusted General Fund Baseline Appropriation	207,434,000
New General Fund Appropriation Changes	
Specified Programs	
State University Grants (SUG) Adjustments*	(1,346,000)
Graduation Initiatives 2025	
Operations & Maintenance of New Facilities/Other	
Employer-Paid Health Premiums	833,000
Compensation Adjustment 22-23	9,680,000
Passthrough - Foster Youth	714,000
Unrestricted	
Systemwide Priorities	
General Fund Increase	5,484,000
New General Fund Appropriation Changes Subtotal	15,365,000
Other Sources	
Federal Work Study, Financial Aid*	1,000,000
Center for California Studies*	5,180,000
Other Sources Subtotal	6,180,000
Campus Projected Revenue & Adjustments	
Tuition Fee Revenue	160,530,000
Non-Resident Fees	4,800,000
Application Fees	1,400,000
Other Miscellaneous Revenue	60,000
Projected Tuition & Fee Revenue	166,790,000
Total Projected Sources of Funds	395,769,000

Uses of Funds	Campus Budget Projections
Prior Year Baseline Allocation	
Division Baseline Allocations	186,540,059
All University Expenses	28,338,948
Mandatory Costs (compensation pool, benefits, student grants)	147,808,993
Education Insights*	1,100,000
Basic Needs & Mental Health*	2,200,000
Adjusted PY Baseline Allocation Subtotal	365,988,000

PROJECTED SOURCES & USES

OPERATING FUND SUMMARY

FY 2022-23 (as of 2022-Jul-26)

Adjustments to Baseline	
<i>General</i>	
AUE Adjustments	1,424,354
Strategic Imperatives Funding	
Operations & Maintenance of New Facilities/Other	
Other Adjustments	1,198,500
<i>Compensation</i>	
PY Comp Pool Alloc to Divisions	
Comp Pool Alloc to Divisions 21-22 and 22-23	15,173,198
Minimum Wage Increase	
Other Adjustments	
<i>Benefits</i>	
Add'l Hires Benefit Costs	485
Benefits Increases from Comp Increases 21-22	2,320,676
Benefits Increases from Comp Increases 22-23	3,282,787
Health	833,000
Other Adjustments	
PY Benefit Pool Shortfall	
<i>Specified Programs</i>	
State University Grants (SUG) Adjustments*	(1,346,000)
Other Adjustments	714,000
New Baseline Adjustments Subtotal	23,601,000
<i>Other Uses</i>	
Federal Work Study, Financial Aid*	1,000,000
Center for California Studies*	5,180,000
New Baseline Adjustments Subtotal	6,180,000
Subtotal - Before Federal Work Study and Center for CA Studies	389,589,000
Total Projected Uses of Funds	395,769,000
Balance**	0

*Denotes pass through funding

** Slight differences in final figures from other documentation may occur due to rounding

PROJECTED SOURCES & USES

OPERATING FUND SUMMARY

FY 2022-23 (as of 2022-Jul-26)

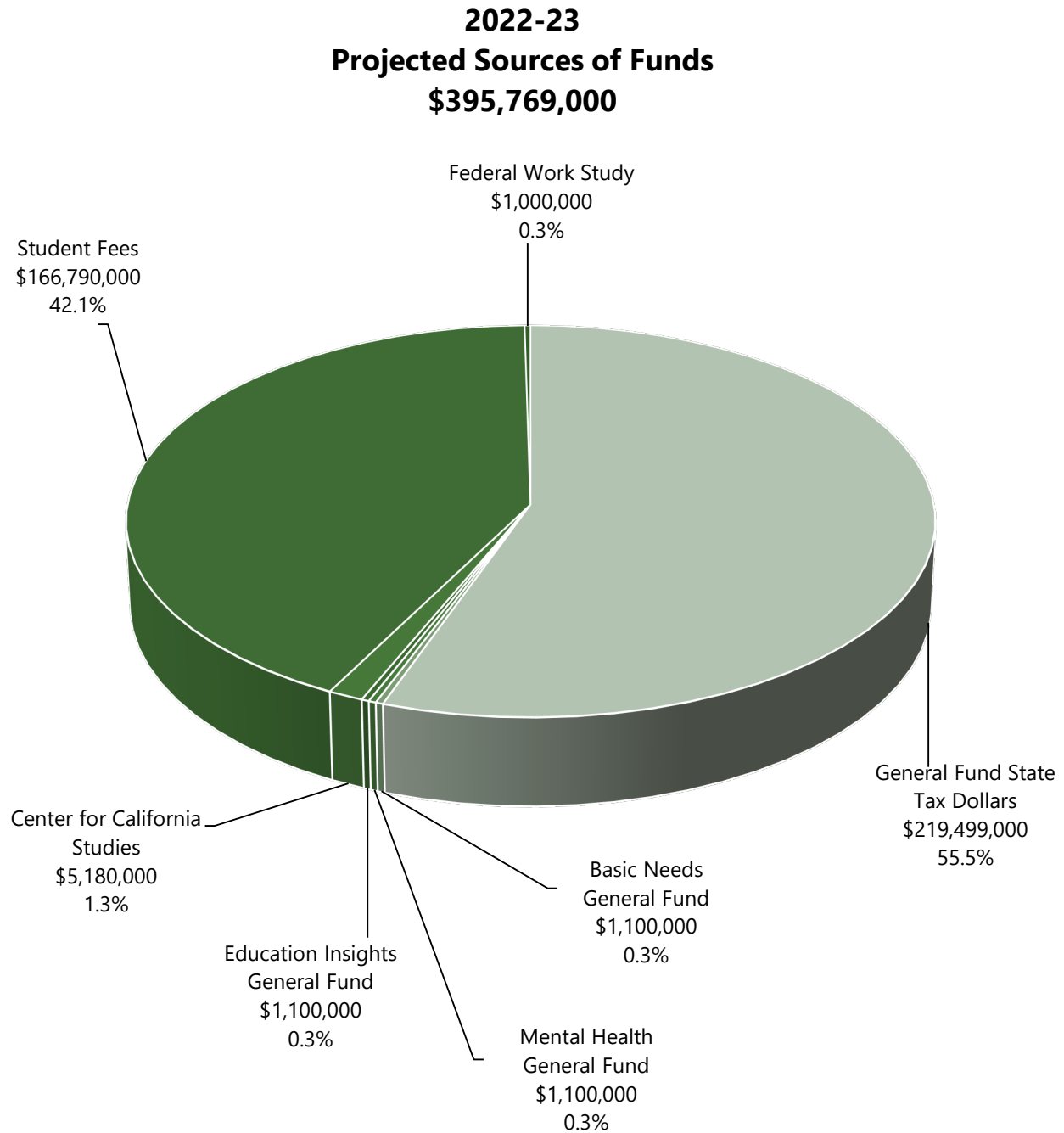
	2021-22 Total Allocation	Baseline Adjustments		2022-23 Total Allocation	
		2021-22 Baseline Changes	2022-23 Baseline Changes		
Academic Affairs	123,331,093	6,334,389	250,000	129,915,482	32.8%
Administration & Business Affairs	20,631,460	94,764	296,000	21,022,224	5.3%
Athletics	4,982,969	184,056	-	5,167,025	1.3%
Division of the President	6,515,546	-	125,000	6,640,546	1.7%
Inclusive Excellence	1,965,572	-	-	1,965,572	0.5%
Information Resources & Tech	9,237,770	(231,000)	-	9,006,770	2.3%
Student Affairs	15,649,392	(99,280)	-	15,550,112	3.9%
University Advancement	4,226,257	1,056	125,000	4,352,313	1.1%
					48.9%
Strategic Goals, Student Success & Completion Initiatives*	-	-	-	-	-
Restricted or Mandatory Costs:					
Basic Needs	1,100,000	-	-	1,100,000	0.3%
Mental Health	1,100,000	-	-	1,100,000	0.3%
Education Insights	1,100,000	-	-	1,100,000	0.3%
Foster Youth	-	-	714,000	714,000	0.2%
Center for CA Studies	4,661,000	10,000	509,000	5,180,000	1.3%
All University Expenses (AUE)	28,338,948	-	1,209,354	29,548,302	7.5%
Mandatory Benefits Costs	99,562,843	2,320,676	4,116,272	105,999,791	26.8%
Compensation	300,000	-	9,506,713	9,806,713	2.5%
State University Grants (aka Tuition Fee Discounts)	47,946,150	-	(1,346,000)	46,600,150	11.8%
University Central Baseline Reserve	-	-	-	-	0.0%
Federal Work Study/Financial Aid	1,000,000	-	-	1,000,000	0.3%
					51.1%
Total Uses	371,649,000	8,614,661	15,505,339	395,769,000	100.0%
Resources Available					
General Fund				222,799,000	56.3%
Fees				166,790,000	42.1%
Federal Work Study/Financial Aid				1,000,000	0.3%
Center for California Studies (MDS05)				5,180,000	1.3%
Total Resources				395,769,000	100.0%
Surplus/(Deficit)				-	

*Student Success funding was integrated into Division baseline

SACRAMENTO STATE

OPERATING FUND BUDGET

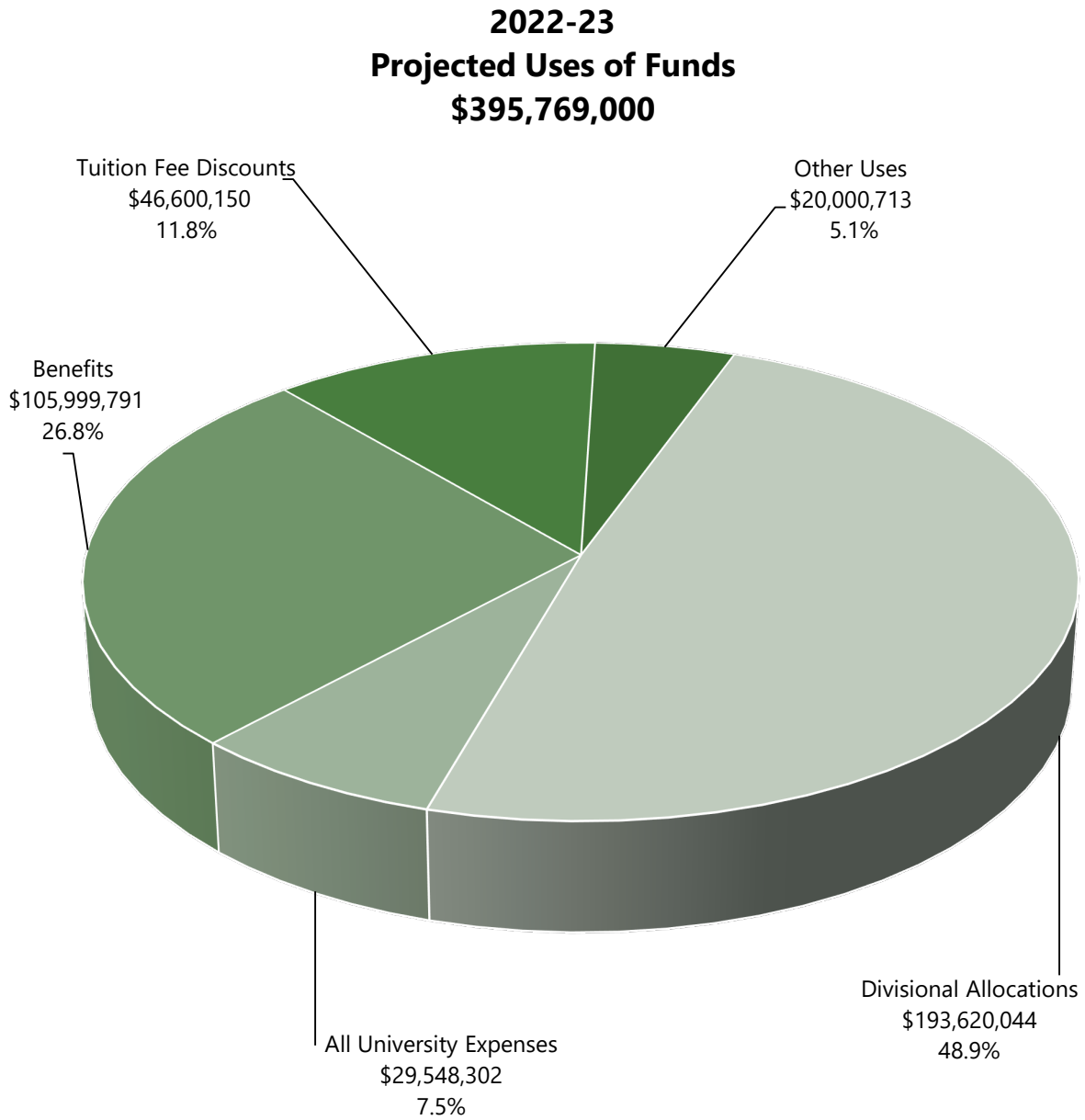
FY 2022-23 Projected Sources of Funds



SACRAMENTO STATE

OPERATING FUND BUDGET

FY 2022-23 Projected Uses of Funds

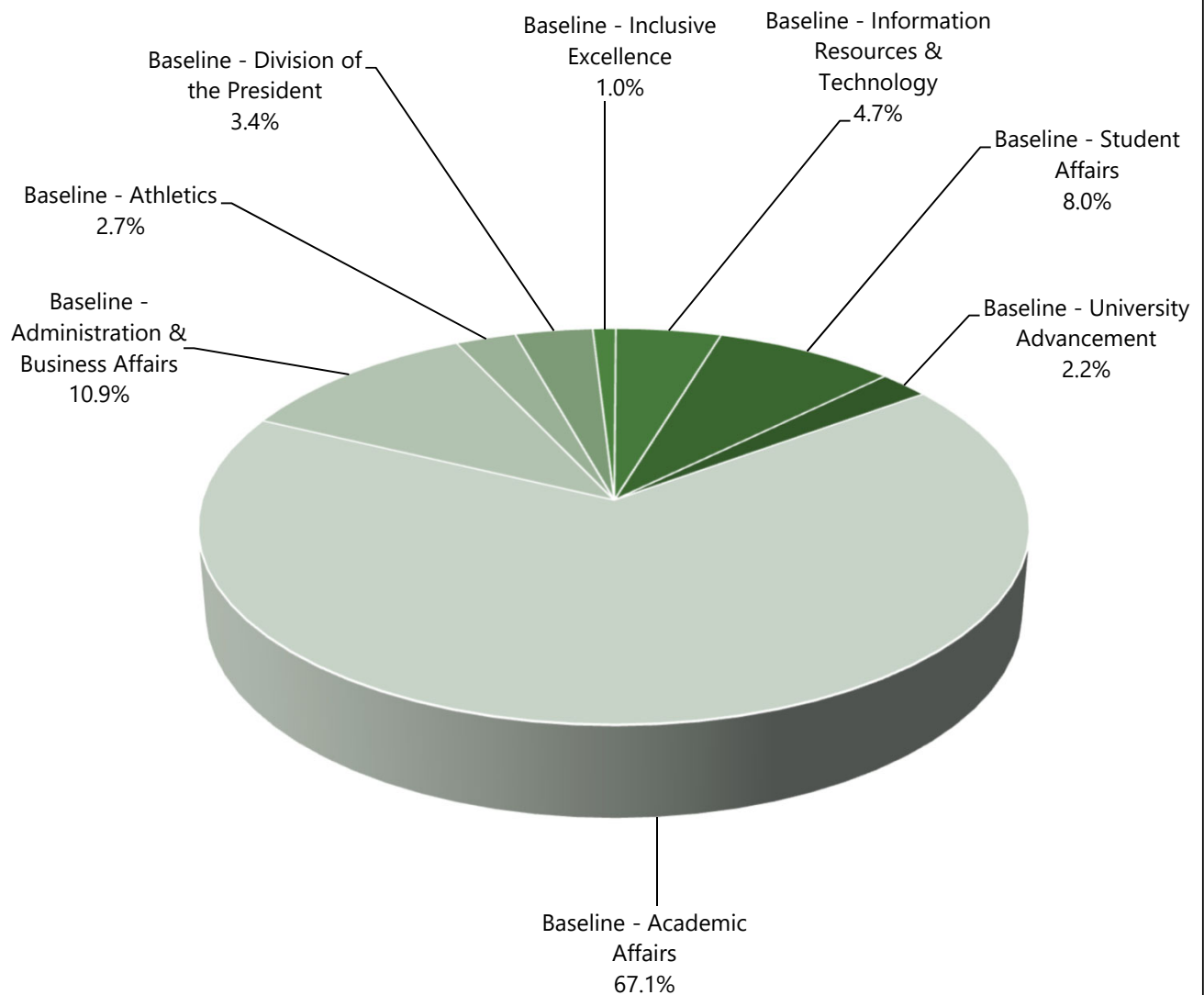


SACRAMENTO STATE

OPERATING FUND BUDGET

FY 2022-23 Projected Divisional Allocations

2022-23 Projected Divisional Allocations \$193,620,044



SACRAMENTO STATE

OPERATING FUND BUDGET

FY 2022-23 Budget Data

Sources of Funds	Amount	Percent
General Fund State Tax Dollars	\$219,499,000	55.5%
Basic Needs General Fund	\$1,100,000	0.3%
Mental Health General Fund	\$1,100,000	0.3%
Education Insights General Fund	\$1,100,000	0.3%
Center for California Studies	\$5,180,000	1.3%
Student Fees	\$166,790,000	42.1%
Federal Work Study	\$1,000,000	0.3%
Total Sources:	\$395,769,000	100.0%

Uses of Funds	Amount	Percent	
Divisional Allocations	\$193,620,044	48.9%	
All University Expenses	\$29,548,302	7.5%	
Benefits	\$105,999,791	26.8%	
Tuition Fee Discounts	\$46,600,150	11.8%	
Other Uses	\$20,000,713	5.1%	
Total Uses:	\$395,769,000	100.0%	

Mandatory Costs

Divisional Allocations Detail	Amount	Percent
Baseline - Academic Affairs	\$129,915,482	67.1%
Baseline - Administration & Business Affairs	\$21,022,224	10.9%
Baseline - Athletics	\$5,167,025	2.7%
Baseline - Division of the President	\$6,640,546	3.4%
Baseline - Inclusive Excellence	\$1,965,572	1.0%
Baseline - Information Resources & Technology	\$9,006,770	4.7%
Baseline - Public Affairs & Advocacy*	\$0	0.0%
Baseline - Student Affairs	\$15,550,112	8.0%
Baseline - University Advancement	\$4,352,313	2.3%
Total Divisional Allocations	\$193,620,044	100.0%

Other Uses Detail	Amount	Percent
Restricted Programs (Ed Insights, Basic Needs, Mental Health, Foster Youth)	\$4,014,000	20.1%
Center for California Studies	\$5,180,000	25.9%
Compensation	\$9,806,713	49.0%
Federal Work Study	\$1,000,000	5.0%
Total Other Uses	\$20,000,713	100.0%

* Public Affairs and Advocacy was combined with the Division of the President in 2021-22

PRESIDENT'S BUDGET COMMUNICATION

FY 2022-23

<https://www.csus.edu/president/presidential-communications/>

President's 2022-23 Budget Update

Sept. 6, 2022 - This past fiscal year has continued to bring many challenges as we shift back to on-campus work while still dealing with the pandemic. For instance, the budget projections and state outlook changed several times during the past several months. In the May Revise, Gov. Newsom confirmed the following increases to the California State University's ongoing base general fund appropriation of the 2022-23 budget:

- \$211.1 million General Fund unallocated.
- \$81 million General Fund to support enrollment growth.
- \$12 million General Fund to support foster youth.

Newsom also announced many one-time allocations, including \$100 million for deferred maintenance and energy efficiency projects. Notably, he committed to a multiyear compact with the CSU through 2026-27 to provide general fund base increases of 5% per year (2.8% of the total CSU Operating Fund). This year, I asked the University Budget Advisory Committee (UBAC) to consider two scenarios for baseline funding: 1), where we maintain the same allocation as last year; and 2), a scenario where \$3 million in additional baseline could be given to divisions for new positions and operations.

We were optimistic about the state's economic outlook and hopeful that it would translate to an increase to baseline for the CSU. However, the additional \$100 million from the Legislature was later reversed. Smaller ongoing allocations were added for specific programs, which include:

- \$35 million for Graduation Initiative 2025.
- \$10 million for Student Basic Needs.
- \$8 million for Project Rebound.
- \$8 million for Asian American, Native Hawaiian, Pacific Islander Student Achievement Program.
- \$300,000 for the Center for California Studies.
- \$200,000 for Cradle-to-Career.
- \$100,000 for the Corporation for Education Network Initiatives in California.

The final one-time allocations from the state totaled approximately \$1.1 billion, with \$125 million for deferred maintenance and infrastructure projects, \$497 million for student housing projects on certain campuses (unfortunately, not ours), and \$460 million for a variety of projects at several campuses (again, not ours) and the Chancellor's Office. The final Budget Act of 2022 includes \$365.7 million in new ongoing funding for the CSU.

While we appreciate the state's investment in the CSU, the reality of this year's budget cycle is that our Sources and Uses remain tight, with little extra baseline. Last year, we were able to restore the divisions' baseline from the pandemic reductions and give out some strategic ongoing funding. This year, however, there is little funding to distribute to the divisions outside of supporting 7% salary increases and COVID-19 service awards,

PRESIDENT'S BUDGET COMMUNICATION

FY 2022-23

plus a portion of the \$3 million scenario. Therefore, divisions will need to be strategic with the same resources as last year and find efficiencies to offset inflation. Funding for our employees' raises was our top priority, and any unallocated baseline was used to offset increases to divisional salary costs. Faculty and staff salaries have remained flat for two or more years and though the strategic imperatives remain incredibly important to the future of Sac State, we are committed to focusing on the welfare of our existing employees. The CSU was not given enough state allocation for mandatory cost increases to fully cover the salary increases. Thus, we are not able to fully implement the \$3 million UBAC scenario at this time. We only had a fraction of that remaining in baseline to allocate. After a careful review of the divisional requests and in consultation with Cabinet, we are providing baseline for the following new positions and expenses, totaling the remaining unallocated baseline of \$1,198,500:

- Academic Affairs - Faculty New Hires: \$250,000
- Admin and Business Affairs - Clery UBIT Director: \$84,000
- Admin and Business Affairs - Emergency Operations Director: \$84,000
- Inclusive Excellence - Title IX Investigator: \$84,000
- Public Affairs and Advocacy - Local Relations Director: \$84,000
- OIREP - Associate Director: \$118,000
- Student Success Operating Support - Chatbot: \$125,000
- Student Affairs - First Star Director: \$65,000
- Student Affairs - Project Rebound Coordinator: \$50,000
- Student Affairs - Regional Admissions Recruiter: \$52,500
- University Advancement - Annual Giving Associate: \$52,000
- University Advancement Operating Support - Donor CRM: \$125,000
- Position pool for final offer variances: \$25,000
- **Total Baseline: \$1,198,500**

For the above approved positions, associated benefits will not be required from the divisions. However, any other new positions added this year through the exception process will require funding from the divisions to the benefits pool to cover associated costs.

Our Sources for the 2022-23 budget total \$395,769,000. This allocation does not include the additional Graduation Initiative 2025 (GI) and Basic Needs funding, which will come as a separate allocation. Our Uses also total \$395,769,000, which directs funding primarily to compensation and benefits increases. Salary increases effective in 2021-22 and 2022-23 are an estimated additional \$15,173,000 for all operating fund units on campus. This increase necessitated a \$5,603,000 increase to the central benefits pool. While these raises are a step in the right direction for our employees, we must work together to see that the Legislature and the governor fully fund the CSU staff salary study in 2023-24 (at a cost of approximately \$287 million). We must ensure that we are paying fair market rates for our talent.

In July, following UBAC's advice, Cabinet approved the recommended increases to All University Expenses (AUEs) and 2022-23 Lottery allocations. Considering recent discussions since UBAC's recommendation and the Final Budget memo, we are moving to fund \$1,198,500 in divisional costs. For the one-time awards, I am

PRESIDENT'S BUDGET COMMUNICATION

FY 2022-23

authorizing an additional \$200,000 for the implementation of University Advancement's CRM and \$100,000 for Hornet Launch. To offset these adjustments and keep the total one-time allocations under \$10 million, we are reducing the following:

- Academic Affairs: professional development reduced from \$200,000 to \$100,000 (there should be funding from the GI to help replenish the funds).
- Administration and Business Affairs: lighting survey reduced from \$200,000 to \$100,000 (more of the work should be able to be done internally).
- Inclusive Excellence: \$75,000 block party eliminated (funding was given for events and grants last year); executive sponsorship reduced to \$25,000 (the President's Office already pays for most of these events).

I am grateful we are able to allocate a large amount of one-time funding this year. Although this \$10 million puts pressure on our reserves, many of the one-time awards are for critical academic and infrastructure projects. The largest portion is to backfill Academic Affairs' lecturer costs at \$1,800,000. Unfortunately, we were not able to cover this cost with baseline, but continue to make doing so a priority for future years. The College of NSM will receive \$426,505 for a new Nuclear Magnetic Resonance Spectrometer, replacing the one that suffered a catastrophic instrument failure in 2020. Construction awards include:

- \$755,000 for multiple renovation projects for the Asian Pacific Islander Desi American (APIDA) Center, the MLK Center, the Scholarship Office, and space in Lassen Hall.
- \$640,000 for renovations in the Library, Kadema Hall, and an existing lab in Amador Hall.
- \$500,000 for various campus safety projects.
- \$280,000 for all gender and lactation rooms.

We are also dedicating \$500,000 for additional loaner laptops for students, \$300,000 for classroom refreshes, and \$750,000 for a campuswide computer refresh.

I want to thank the vice presidents and deans for their collaboration on their requests for existing resources and focusing their one-time submissions on the University's strategic imperatives. I also want to thank the members of UBAC for their commitment and dedication to making these difficult budget decisions. Lastly, thank you to the faculty and staff who have endured the last few years and persevered through the turbulence of the pandemic. I look forward to seeing many of you this fall on campus. Stingers Up!

Sincerely,



Robert S. Nelsen

President, Sacramento State

[Follow @PrezNelsen on Twitter](#)



Date: June 30, 2022

To: Robert S. Nelsen, President, California State University, Sacramento

From: William Cordeiro, Chair, University Budget Advisory Committee

Re: Recommendations for the 2022-23 University Budget Allocations

The University Budget Advisory Committee (UBAC) would like to thank the Sac State Leadership for their cooperation and informative presentations during this year's annual budget process. UBAC committee members appreciate the thoughtful budget submissions and presentations. The budget review process was comprehensive, collaborative and transparent and included faculty, staff, and students as well as university administration.

These recommendations are the result of a detailed review all budget call documents presented by each division, interviews with each division head, and committee deliberation. The new proposed budget focuses on the priorities of the university and the CSU system as a whole.

As in prior years, the committee relies on the information provided by the division heads as well as considering the university's priorities which include:

- 1) Reducing time to degree / student Success
- 2) Diversity, inclusivity and equity
- 3) Philanthropic giving
- 4) Community involvement and collaboration (Anchor University)
- 5) The safety and welfare of our students, faculty and staff

The following 2022-23 budget recommendation reflects the committee's commitment to the imperatives while also addressing key areas of concern:

- Estimated Sources of funds = **\$390,238,000**
 - General Fund allocation \$216,657,000
 - Student Tuition Fee Revenue \$166,790,000
 - Education Insights \$1,100,000
 - Center for CA Studies \$4,691,000
 - Federal Work Study \$1,000,000

- Estimated uses of funds = **\$390,238,000**
 - Includes compensation pool and benefits cost increases provided by the Chancellor's Office for faculty CFA. Does not include any funded costs for other collective bargaining agreements.
 - \$1,424,354 increase in All University Expenses for a total amount of \$29,763,302
 - \$186,540,059 for division allocations plus current year adjustments. This includes ongoing student success funding of \$6,888,626.

It is important to note that the recommendations are based on the information we have received up to this point in time. Please see [Attachment A](#) for more detail on the 2022-23 Sources and Uses.

The following chart is the UBAC Committee's recommendation for the \$3 million in ongoing baseline funding, proposed increases to the All University Expenses, One Time Funding requests and Lottery Fund requests.

Summary of Requests 2022-23 Annual Budget Call								
Division	Impact to Divisions - \$3,000,000		All University Expenses		One-Time - \$10,000,000		Lottery - \$2,500,000	
	Division Request	UBAC Recommends	Division Request	UBAC Recommends	Division Request	UBAC Recommends	Division Request	UBAC Recommends
Academic Affairs	\$ 115,496	\$ 90,496	\$ 1,482,750	\$ 1,482,750	\$ 3,176,505	\$ 3,176,505	\$ 1,147,942	\$ 1,302,942
Administration & Business Affairs	\$ 1,079,566	\$ 697,766	\$ 21,885,734	\$ 21,600,734	\$ 1,505,000	\$ 1,505,000	\$ -	\$ -
Athletics	\$ 210,000	\$ 210,000	\$ -	\$ -	\$ 1,357,459	\$ 1,357,459	\$ 500,000	\$ -
Inclusive Excellence	\$ 273,120	\$ 195,920	\$ 246,000	\$ 246,000	\$ 300,000	\$ 300,000	\$ 115,000	\$ -
Information Resources & Technology	\$ 379,200	\$ 379,200	\$ 5,585,000	\$ 5,585,000	\$ 2,104,000	\$ 2,104,000	\$ 789,800	\$ 400,000
Division of the President	\$ 573,720	\$ 448,720	\$ 398,600	\$ 373,600	\$ 150,000	\$ 150,000	\$ 200,000	\$ -
Student Affairs	\$ 802,100	\$ 718,900	\$ 885,595	\$ 429,145	\$ 1,303,900	\$ 1,303,900	\$ 457,000	\$ 797,000
University Advancement	\$ 237,000	\$ 237,000	\$ 46,073	\$ 46,073	\$ 92,000	\$ 92,000	\$ -	\$ -
TOTAL	\$ 3,670,202	\$ 2,978,002	\$ 30,529,752	\$ 29,763,302	\$ 9,988,864	\$ 9,988,864	\$ 3,209,742	\$ 2,499,942
			<i>existing AUE amount</i> 28,338,948.00					
			<i>increase requested</i> \$ 2,190,804.00		\$ 1,424,354.00			

Please see [Attachment B](#) for the Summary Recommendation.

Ongoing Budget Allocations

During this year's annual budget call, the university was asked to consider two scenarios:

- \$0.0 in new ongoing baseline funding
- \$3.0 million in new ongoing baseline funding.

Should the \$3 million in ongoing funding come to fruition, [Attachment C](#) provides a breakdown of the 22 positions and \$210,000 in operating expenses recommended for your approval. These requests were the highest prioritization provided by the divisions.

All University Expenses

The UBAC Committee was asked to review the definition of an All University Expense (AUE). The current AUE definition states “Budget that is allocated to a division to cover expenditures that are restricted to a specific type of expense and cannot be used for any other purpose. Costs are ongoing in nature and have university wide implications that are beyond the normal scope of operations for any one division, program center, or department. Due to the nature of the expense, the division may have little control over the expenditures (e.g. utility or insurance premium costs). Permanent salaried positions should not be included in this category because these costs are controllable by the division. AUEs are managed by the central Budget Office.

The UBAC Committee believes that the current definition of the AUE should remain, but the interpretation of what is considered to be “*beyond the normal scope of operations for any one division*” can be further defined. Many expenses throughout the university support the entire university as a whole. All divisions are in place to support the university as a whole. For example, a software tool that is managed by the Risk Department should remain as an expense of the Risk Department even though the tool supports university wide efforts. The reason is that this software tool is not beyond the normal scope of operations for the division. In the AUE spreadsheet you will see some AUEs being recommended to reside in division’s budgets as they are not beyond the normal scope of operations for that one division.

As the All University Expenses increase, funding is taken from the overall budget to support these increases, which affects the amount available for distribution to the divisions. For the 2022-23 fiscal year, the recommended increases to the AUEs totals \$1,424,354. This is mainly due to increases to insurance costs, utility costs and IRT software expenses. The committee appreciated efforts by the divisions to either reduce the amounts or limit the increases for the new fiscal year. Multiple AUEs were recommended to be redirected to division’s budgets. The AUEs for Contract interpreters was recommended to be redirected to the Lottery Fund. To view the entire list of the AUEs with the proposed increases and redirected amounts, please refer to [Attachment D](#).

One-Time Project Requests

Total requests from the campus for one-time project funding is \$9,988,864.

UBAC received one-time project requests from Academic Affairs in the amount of \$1,800,000 to fund additional lecturers. Academic Affairs also requested \$200,000 for faculty professional development, \$426,505 for a Nuclear Magnetic Resonance Spectrometer, and \$640,000 for renovation work in the Library, Kadema Hall and an existing lab in Amador Hall.

ABA requested one-time project funding for safety projects in the amount of \$500,000. They also requested funding for All Gender and Lactation Rooms for \$280,000. A lighting study for \$200,000 was requested in addition to \$175,000 to launch the position management and open book software. PD Safety equipment in the amount of \$100,000 was requested. Merv filters

for \$100,000 and lithium battery replacements for touchless motion-sensory soap dispensers and hand sanitizers throughout campus for \$50,000 were also requested.

Athletics requested \$100,000 to resurface the tennis courts and \$382,459 for a new video board scoreboard that is failing. Also requested were lights for the women's soccer field in the amount of \$425,000, wind screens for the Hornet Stadium in the amount of \$50,000 and \$400,000 to replace and install a sound system that would meet ADA requirements in the stadium.

Inclusive Excellence requested \$300,000 to build an internal/external tracking system, consultants to support ADA compliance and coordination, a belonging and anti-racism campaign, and sponsorship of events that support academic and administrative department events.

IRT requested \$500,000 for additional laptops for students, \$300,000 for classroom refreshes, \$750,000 for a campus wide computer refresh tied to a 4-year cycle, \$254,000 for captioning services and \$300,000 for University Advancement's CRM implementation costs.

The Division of the President requested \$25,000 for one-time funding to pay for equipment and supplies for university events. They also requested \$125,000 for the Chatbox AI solution that will work to improve communication with students, faculty, staff and community members.

Student Affairs requested \$838,900 for multiple renovation projects that support the continuation of the Asian Pacific Islander Desi American (APIDA) Center, the MLK Center, the Scholarship Office, and offices and space in Lassen Hall. \$175,000 is being requested to support enrollment efforts and \$290,000 for the EAB software tool that would support new student prospect marketing

University Advancement requested \$92,000 to provide a hybrid meeting and event space in the Alumni Center.

After thoroughly reviewing the one-time project request list and taking into consideration the current fiscal state of the university, it is recommended that these one-time requests be funded. Student Success is reliant upon them being able to take the classes they need to graduate. Safety is also a top concern for the university and the safety requests from ABA are important for the safety of our students, faculty and staff. The requests continue to be in line with leveraging technology to support student success and improve operational efficiencies.

Attachment E provides more detail on the one-time project requests.

Lottery Fund

For this 2022-23 Annual Budget Recommendation, the UBAC Committee was asked to provide a recommendation on the utilization of Lottery Funds. The current allocation of Lottery Funds to our campus is \$2,500,00. \$595,000 in interpreter and translation expenses were

recommended for redirection from the All University Expenses to the Lottery Fund in an effort to provide reprieve to the General Operating Fund. The recommended requests are in line with the utilization criteria of the Lottery Fund. Historically, the divisions have not spent their total lottery allocations. It is recommended that the Lottery Fund allocations be reviewed next year during the annual budget process for refinement of utilization. See Attachment F for detail.

Recent State Budget Allocations

In addition to the Budget recommendations, the university recently received the following funding from the California State Budget Process:

Sac Semester Capital Fellows program	\$ 200,000 ongoing (first year is \$100,000)
Law Enforcement Community Scholars Program	\$ 805,000 one-time
ASI Child Care Center	\$1,000,000 one-time
Data Analytics lab	\$ 300,000 one-time

Position Management

Position management efforts have progressed on campus with a formal Position Management Policy implemented and quarterly management reports to the President and CFO. UBAC Committee believes that this was a great accomplishment for the campus and it creates an opportunity to manage positions, monitor trending in vacancies and assist with workforce planning.

Until the CSU and university are fully funded from the State, it is important to provide support for student success and graduation initiatives. Sacramento State continues to make great progress in increasing our graduation rates and closing the achievement gap. UBAC recognizes the importance of the president's initiatives and their impact to our students and community and strives to make recommendations that will advance progress on these initiatives given the fiscal constraints. UBAC is available to provide any additional recommendations as needed. The committee members are grateful for the opportunity to serve the university in this capacity.

Attachments

- Attachment A - Sources & Uses
- Attachment B - Summary of Requests
- Attachment C - Ongoing budget allocations
- Attachment D - One Time Project List
- Attachment E - All University Expenses
- Attachment F – Lottery Fund

CALIFORNIA STATE UNIVERSITY, SACRAMENTO
PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY
2022-23 Fiscal Year

As of 2022 - June 28	2021-22 Per Budget Memo B 2021-02	2022-23	Difference
Total FTES	24,337	25,037	700
Funded Resident FTES	23,771	24,371	600
Non-Resident FTES	566	666	100
Sources of Funds			
Appropriations - General Fund Baseline from Prior Year	\$184,006,000	\$198,698,000	\$14,692,000
Unallocated Reductions			\$0
Retirement Adjustments	\$0		\$0
Retirement Adjustment-C4CS	\$0	\$0	\$0
Education Insights	\$1,100,000	\$1,100,000	\$0
Adjustments-Compensation		7,183,000	\$7,183,000
Adjusted General Fund Baseline Appropriation	\$185,106,000	\$206,981,000	\$21,875,000
New State Appropriation Changes			
Compensation and Benefits			
Health	\$1,393,000	833,000	(\$560,000)
Retirement Above State Funding	(\$2,244,000)	(\$237,000)	\$2,007,000
Compensation	\$60,000	4,937,000	\$4,877,000
Compensation - Minimum Wage Increase	\$0	\$0	\$0
Compensation (Salary Lag Supplement)			
Operations & Maintenance of New Facilities/Other	144,000	-	(144,000)
Subtotal	(\$647,000)	\$5,533,000	\$6,180,000
Specified Programs			
General Increase	\$0	\$0	\$0
Graduation Initiatives 2025	\$9,896,000		(\$9,896,000)
Campus contribution from CO for Center for California Studies	\$4,661,000	\$4,691,000	\$30,000
State University Grants (SUG) Adjustments	\$293,000	\$0	(\$293,000)
AB 1460 Ethnic Studies	\$858,000		(\$858,000)
Systemwide Priorities	(\$6,436,000)		\$6,436,000
State University Grant (5% of PY allocation to pool)			\$0
Subtotal	\$9,272,000	\$4,691,000	(\$4,581,000)
Unrestricted			
Marginal Cost Enrollment Increase (GF) - rounded amount	\$0	\$5,243,000	\$5,243,000
Average Unit Load (AUL) Increase	\$0	\$0	\$0
Subtotal	\$0	\$5,243,000	\$5,243,000
Adjustments from CO to Sac State	\$10,728,000	\$0	(\$10,728,000)
Projected Appropriation	\$204,459,000	\$222,448,000	\$17,989,000
Campus Projected Revenue and Adjustments			
Tuition Fee Revenue	\$160,530,000	\$160,530,000	\$0
Non-Resident Fees/Tuition	\$4,200,000	\$4,800,000	\$600,000
Application Fees	\$1,400,000	\$1,400,000	\$0
Other Miscellaneous Revenue	\$60,000	\$60,000	\$0
	\$166,190,000	\$166,790,000	\$600,000
	\$370,649,000	\$389,238,000	\$18,589,000
Other Revenue (WS, Financial Aid)	\$1,000,000	\$1,000,000	\$0
Total Projected Sources of Funds	\$371,649,000	\$390,238,000	\$18,589,000
Uses of Funds			
Prior Year Baseline Allocation			
Division Baseline Allocations (including GI2025 baseline)	\$166,892,693	\$186,540,059	\$19,647,366
All University Expenses	\$28,338,948	\$28,338,948	\$0
Reserves	\$0	\$0	\$0
Education Insights	\$1,100,000	\$1,100,000	\$0
Mandatory Costs (compensation pool, benefits, student grants)	\$142,848,363	\$147,808,993	\$4,960,630
	\$0	\$0	
	\$339,180,004	\$363,788,000	\$24,607,996
Adjustments: (baseline adjustments)			
Increase to Division's Budgets	\$11,000,000	\$3,000,000	(\$8,000,000)
Adjustment for AUE		\$1,424,354	\$1,424,354
Early Exit Program (includes both salaries & benefits savings)	(\$4,954,401)		\$4,954,401
2021-22 budget call Strategic imperative funding	\$5,158,739		(\$5,158,739)
baseline back to the President's Office	\$215,123		(\$215,123)
			\$0
			\$0
Compensation and Benefits			
Prior Year Baseline Divisional Adjustments (Cont Costs for Salary Increases, Promotions, Reclasses, Equity, Positions, etc)	\$0	\$7,183,000	\$7,183,000
Compensation pool allocations to divisions	\$1,159,037	\$4,937,000	\$3,777,963
Retirement	\$0	\$0	\$0
Health	\$1,393,000	\$833,000	(\$560,000)
Add'l Hires Benefit Costs	\$4,500,000	\$0	(\$4,500,000)
Add'l Benefit Costs associated with Comp Increases		\$1,181,646	\$1,181,646
Employee Compensation (current contracts)	\$0	\$0	\$0
Baseline Adjustment (Increase in Min. Wage)	\$200,000	\$0	(\$200,000)
	\$18,671,498	\$18,559,000	(\$112,498)
Specified Programs			
State University Grants (SUG) Adjustments	\$293,000	\$0	(\$293,000)
Operations & Maintenance of New Facilities/Other	\$144,000		(\$144,000)
Baseline increase to university's central reserves	\$0	\$0	\$0
Campus Event Coordinator Office			\$0
C4CA Studies	\$4,661,000	\$4,691,000	\$30,000
ongoing funding to Academic Affairs baseline	\$5,500,000	\$0	(\$5,500,000)
Basic Needs & mental health	\$2,200,000	\$2,200,000	\$0
Subtotal:	\$12,798,000	\$6,891,000	\$6,003,600
Subtotal - Before WS, Restricted Programs	\$370,649,502	\$389,238,000	\$30,499,098
Work Study, Financial Aid	\$1,000,000	\$1,000,000	\$0
Total Projected Uses of Funds	\$371,649,502	\$390,238,000	\$18,588,498
Balance			
	(\$502)	\$0	\$502
Denotes pass through funding			

Notes

2021-22 compensation adjustment (CFA)

incremental increase

2022-23 Compensation adjustment (CFA)

Sac State's portion of the \$81M to CSU for enrollment growth

this funding could alternatively be used to fund staff & admin increases

CFA 4% increase for 2021-22 +2.65%
CFA 3% increase 2022-23 + 2.65%

Summary of Requests

2022-23 Annual Budget Call

Division	Impact to Divisions - \$3,000,000		All University Expenses		One-Time - \$10,000,000		Lottery - \$2,500,000	
	Division Request	UBAC Recommends	Division Request	UBAC Recommends	Division Request	UBAC Recommends	Division Request	UBAC Recommends
Academic Affairs	\$ 115,496	\$ 90,496	\$ 1,482,750	\$ 1,482,750	\$ 3,176,505	\$ 3,176,505	\$ 1,147,942	\$ 1,302,942
Administration & Business Affairs	\$ 1,079,566	\$ 697,766	\$ 21,885,734	\$ 21,600,734	\$ 1,505,000	\$ 1,505,000	\$ -	\$ -
Athletics	\$ 210,000	\$ 210,000	\$ -	\$ -	\$ 1,357,459	\$ 1,357,459	\$ 500,000	\$ -
Inclusive Excellence	\$ 273,120	\$ 195,920	\$ 246,000	\$ 246,000	\$ 300,000	\$ 300,000	\$ 115,000	\$ -
Information Resources & Technology	\$ 379,200	\$ 379,200	\$ 5,585,000	\$ 5,585,000	\$ 2,104,000	\$ 2,104,000	\$ 789,800	\$ 400,000
Division of the President	\$ 573,720	\$ 448,720	\$ 398,600	\$ 373,600	\$ 150,000	\$ 150,000	\$ 200,000	\$ -
Student Affairs	\$ 802,100	\$ 718,900	\$ 885,595	\$ 429,145	\$ 1,303,900	\$ 1,303,900	\$ 457,000	\$ 797,000
University Advancement	\$ 237,000	\$ 237,000	\$ 46,073	\$ 46,073	\$ 92,000	\$ 92,000	\$ -	\$ -
TOTAL	\$ 3,670,202	\$ 2,978,002	\$ 30,529,752	\$ 29,763,302	\$ 9,988,864	\$ 9,988,864	\$ 3,209,742	\$ 2,499,942
<i>existing AUE amount</i>			28,338,948.00	28,338,948.00				
<i>increase requested</i>			\$ 2,190,804.00	\$ 1,424,354.00				

2022-23 Annual Budget Call - Scenario 2													
Baseline for Operational Needs and Imperatives - \$3,000,000													
Baseline Positions (additions and/or reductions):													
Division	UBAC Approval	UBAC NOTES	Rank your priority	Title & Classification	Department	\$ amount for est. salary	\$ amount change to central benefits pool (58%)	Temp/Perm	MD\$01 FTE	Job Code	Grade	Do you have current baseline for this position? (Yes/No)	Vacant (V) or Filled (F), if F, provide hire date
AA			1	Admin Analyst/Spclst 12 Mo	10200	57,276	33,220	Perm	1	1038	1	No	V
AA	\$ -			Total (Salary + Benefits):	\$ 90,496	\$ 57,276	\$ 33,220						
ABA			1	Clery/UBIT, Compliance Manager	VP	84,000	48,720	Perm	1	3318	1	No	F
ABA			2	Sergeant	Police	94,824	54,996	Perm	1	8354	1	No	F
ABA			3	Manager, Emergency Operations	Risk	84,000	48,720	Perm	1	3318	1	No	v
ABA			4	Payroll Technician I	HR	48,000	27,840	Perm	1	1100	1	No	v
ABA			5	Maintenance Mechanic	Facilities	70,800	41,064	Perm	1	6940	1	No	v
ABA			6	Contract Specialist, AA/S I	Finance	60,000	34,800	Perm	1	1038	1	No	v
ABA	\$ -			Total (Salary + Benefits):	\$ 697,766	\$ 441,824	\$ 256,142						
IE			1	Administrative Support, ASC I	46900	40,000	23,200	Perm	1	1035	2	No	New
IE			2	Title IX Investigator, Admin I	59000	84,000	48,720	Perm	1	3318	1	No	New
IE	\$ -			Total (Salary + Benefits):	\$ 195,920	\$ 124,000	\$ 71,920						
IRT			1	Analyst/Prog. Service Now Support Admin	42300	84,000	48,720	Perm	1	0400	2	No	New
IRT			2	ITC-Career: AA Prog Manager	42302	72,000	41,760	Perm	1	0420	2	No	New
IRT			3	Analyst/Prog. UADVP AP Support	42300	84,000	48,720	Perm	1	0400	2	No	New
IRT	\$ -			Total (Salary + Benefits):	\$ 379,200	\$ 240,000	\$ 139,200						
PRES			1	Dir. of Federal and State Relations (MPP Admin I)	82200	84,000	48,720	Perm	1	3318		N	V
PRES			2	Associate Dir. of OIREP (MPP Admin II)	11800	140,000	81,200	Perm	1	3312			V
PRES			3	Presidential Aide/Confidential Admin Support	46700	60,000	34,800	Perm	1			N	
PRES	\$ -			Total (Salary + Benefits):	\$ 448,720	\$ 284,000	\$ 164,720						
SA			1	Program Director, SSP IV	First Star	65,000	37,700	Temp	1	3086	1	No	V
SA			2	Full Circle Program Coord. SSP II	Full Circle Project	50,000	29,000	Perm	1	3082	1	No	V
SA			3	Access Coordinator - SSP III	SSWD	70,000	40,600	Perm	1	3084	1	No	V
SA			4	Integrated Advisor - SSP II	Academic Advising	50,000	29,000	Perm	1	3082	1	No	V
SA			5	Regional Admissions Recruiter - SSP II	Enrollment Mgt	52,500	30,450	Temp	1	3082	1	No	V
SA	\$ -			Total (Salary + Benefits):	\$ 718,900	\$ 455,000	\$ 263,900						
UA			1	Annual Giving Associate AAS-Ex I	75800	52,000	30,160	Perm	1			No	
UA			2	Director of Development, Placer Center - Admin II	76700	98,000	56,840	Perm	1			No	
UA	\$ -			Total (Salary + Benefits):	\$ 237,000	\$ 160,000	\$ 87,000						
\$	-	Baseline Positions Approved				1,751,900							
				Baseline Benefits Request:		1,016,102							
						2,768,002							
Baseline Operating Expenses (additions and/or reductions):													
Division	UBAC Approval	UBAC NOTES	Rank your priority	Short Description	Department	\$ amount due to changes	Reason for Change (e.g. how will your operations be affected or improved by these changes, reasons for changes, how will it meet the campus' goals or anticipated accountability measures, etc.)						
ATH			1	Conference Travel (men's & women's)	Athletics	210,000	Athletics participates in multiple conferences including the Big Sky (primary conference), Big West and Mountain Pacific Sports Federation and as a result, is required to travel multiple destinations ranging from Alaska to Idaho to Texas to						
\$	-			Total OE:		210,000							
\$	-	Baseline OE Approved				210,000							
				Baseline Operating Expense Request:									
				Total Baseline Request		4,025,702							
				UBAC Recommended Amount		2,978,002							

One-Time Project List
For Major Projects over \$50K

								Identify \$ Amount in Fiscal Year							
Division	Prioritize your request s	Program Center/ College and Department	Categorize your request (safety/risk, student related, university-wide, technology, etc.)	Is this a collaborative request? If so,	For technology projects, already submitted as an IRT project? (N/A, Yes, No)	For facilities Management projects, already submitted as a project? FM must have capacity to begin next fiscal year. (N/A, Yes, No)	Identify Divisional Funding Source (e.g. Operating Fund, Lottery)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	2022-23	2023-24	2024-25	UBAC Recommended Amount	UBAC Notes
AA	1	AA/VP	Student Related	No	N/A	N/A	Operating Fd	Academic Affairs - supplemental cost for lecturers	1-time	Yes	\$1,800,000			\$1,800,000	
AA	2	AA/VP	Student Related	No	N/A	N/A	Operating Fd	Faculty Professional Development--Faculty Reassignment Programs The Division of Academic Affairs call for applications for two different programs to support the professional activities of our faculty: Provost's Progress to Promotion (P3) Program - Supporting Assistant and Associate Professors --Novel Projects for Professors (NPP) Program - Supporting Professors. Both awards are for 3 WYU of assign time.	1-time	Yes	\$200,000	\$200,000	\$200,000	\$200,000	
AA	3	ALS	Safety/Risk & Infrastructure & Maintenance	No	N/A	Yes-is	Operating Fd	This is a request for one-time funding to complete some of the work left undone or work that was made apparent as a result of the renovation work done in Kadema Hall. These include replacement of unsafe cabinetry, sinks, electrical panels, ceiling panels, doors and doorways, replacement to damaged printing press, enhanced lighting in non-renovated labs and classrooms, closing off through-doors between rooms, installation of through-doors between rooms, re-walling the Elise and Willt gallery walls, painting, replacement and upgrade to gallery lighting.	1-time	Continuation	\$240,000			\$240,000	
AA	4	COE	Student Related	No	NA	NA	Operating Fd	Partial reimbursement of tuition waivers to MPPs provided by EDO program	One time for now	No	\$100,000	\$100,000	\$100,000	\$100,000	
AA	5	UGS	Student Related		N/A	N/A	Operating Fd	The campus has invested in the implementation of the Citrus project and the academic departments have built curricular roadmaps aligned with the goal to promote timely degree completion. To maintain the efficiencies we request funding to support a curriculum workflow roadmap enhancement project. The project will provide for funding to engage the campus curriculum workflow vendor in a one-time project to make adjustment to the curricular workflow to facilitate the integration of the roadmaps so that as curriculum is updated, the campus has a workflow to update the roadmaps associated any curricular updated.	1-time	no	\$10,000			\$10,000	
AA	6	NSM	Instructional instrumentation	No			Operating Fd	The chemistry department lost its 300MHz Nuclear Magnetic Resonance Spectrometer (NMR) in December 2020 due to a catastrophic instrument failure. This heavily used instrument was approximately 20 years old. The negative impact the loss of this instrument caused has become fully apparent now that chemistry courses and labs have returned to 100% face-to-face instruction. Multiple courses have been negatively impacted and the overall curriculum has suffered significantly as a result. We respectfully request funding to replace this instrument with a new NMR spectrometer with an expected useable lifetime of 20-25 years. The NMR is used in multiple lower and upper-division chemistry courses as well as undergraduate and graduate research projects. Prior to the pandemic and the instrument's failure, it was regularly fully booked Monday-Friday, 8-5, with additional samples running overnight. The BS Chemistry program is certified by the American Chemical Society (ACS). In order to maintain our certification, the instrumentation guidelines from the ACS are as follows: "Approved programs must have a functioning NMR spectrometer on site that undergraduates use." The ACS also requires that the laboratory experience for students must include synthesis of molecules, measurement of chemical properties, determination of structures, hands-on experience with modern instrumentation, such as a high field NMR. Grant funding is extremely difficult to obtain for an instrument dedicated to instruction and the college does not have sufficient funds available to purchase the instrument. The cost identified here includes the cost of purchasing and installing the instrument.	1-time		\$426,505			\$426,505	
AA	7	SSIS	Infrastructure	No	NA	Estimator said he would	Operating Fd	Renovate an existing lab in AMD 123B for the Department of Environmental Studies to support incoming new faculty in their focus on experiential learning for students instead of having to send samples out for paid analysis elsewhere. Upgrades needed include: -Wet bench for salt, freshwater, and soils work, including upgraded water recirculation and drainage. -Mounted distilled and deionized water apparatus, including plumbing and electrics. -Cabinets for safe storage of chemicals e.g., strong acids.	1-time	No	\$300,000			\$300,000	
AA	8	ULIB	Safety/risk, Infrastructure, Maintenance/Campus Imperative	Yes - Pending			Operating Fd	Murdered academics photo racks. The Library continues to have large sections of the 3rd floor where the carpeting is missing pieces or ripping. It is a major trip hazard with carpeting that is 20+ years old. We wish to ask for \$75,000-\$100,000 to address this issue.	1-time		\$100,000			\$100,000	
AA											\$3,176,505			\$3,176,505	
ABA	2	ABA/FM	safety/risk	No	no	yes	none	Stadium Safety Corrections Correct non-compliant openings and gaps in the stadium. Add code compliant handrails and guardrails. Make structural corrections. Repair and refinish corroded structural components. These items were identified in the Hornet Stadium Bleachers Structural and Life Safety Assessment (HMR Architects, March 23, 2021)	Intermittent	No	\$200,000	\$200,000	\$200,000	\$200,000	
ABA	3	ABA/FM	university-wide	FM	n/a	yes	none	All Gender & Lactation rooms campus-wide master plan Identify locations & overall feasibility to provide both all gender restrooms & lactation rooms within all campus buildings. The study will include development of design guidelines, completion of cost analysis, identification of costs associated with the work, & creation of a priority list.	1-time	No	\$280,000	\$0	\$0	\$280,000	
ABA	4	ABA/FM	safety/risk	FM	n/a	yes	Operating Fd	Pathway Repairs: The number of existing trip hazards on campus is significant, and regular expenditures to correct these issues demonstrates good faith, as well as corrects the worst of them, lowering campus risk exposure.	Intermittent	yes	\$100,000	\$100,000	\$100,000	\$100,000	
ABA	5	ABA/FM	safety/risk	FM	n/a	yes	Operating Fd	Interior Trip Hazards Funding would remove potentially dangerous interior trip hazards all across campus. Trip hazards occur in old carpet, old tiles, uneven floors and other similar areas.	Intermittent	yes	\$100,000	\$100,000	\$100,000	\$100,000	
ABA	6	Budget Office	technology	No	Yes	n/a	Operating Fd	Campus Position Management System The university has over 4,000 positions that are maintained by the central Budget Office on a manual basis. There is much room for human error & the timing of receiving updated information is delayed. By utilizing a software tool that can help the university manage its positions, this will directly assist the university with managing costs & streamlining workplace planning efforts. Our employees are our most valued resource but they are also our most costly expense. Our salary & benefit costs account for over 75% of the total operating budget. Getting a better handle of our total positions will result in cost savings to the university & provide a clearer picture to senior management.	1-time	No	\$175,000	\$0	\$0	\$175,000	
ABA	7	ABA/PD	safety/risk	PD	n/a	yes	Operating Fd	PD Safety Equipment Replacement Police officers require critical gear to protect the campus community and safety do their jobs. Police must maintain some level of protection at all times due to unexpected dangers. As such, their equipment should be updated frequently. This funding would allow the PD to purchase safety vests, patrol bikes, cars, vehicles, and ID scanners.	1-time	No	\$100,000	\$0	\$0	\$100,000	
ABA	8	ABA/FM	university-wide	FM	n/a	yes	Operating Fd	Exterior Lighting Study The lighting levels around the campus are inconsistent with values from 0-15 foot-candles. This wide range causes non uniform lighting ratios around campus. This planning study will evaluate & make recommendations to retrofit all walkway lighting to LED in order to minimize energy consumption and light pollution, reduce maintenance costs, provide a more uniform illumination throughout campus, & present a safe and visually comfortable environment at night.	1-time	No	\$200,000	\$0	\$0	\$200,000	
ABA	9	ABA/FM	maintenance	FM	n/a	yes	Operating Fd	Facilities Equipment Facilities has ongoing equipment needs for servicing the campus and replacements are purchased as funds become available. One effort is we are replacing gas vehicles with electric vehicles and updating all cars as the current electric vans are 20+ years old and beyond economic repair. Most are 1999 and 2000 models.	Intermittent	yes	\$200,000	\$200,000	\$200,000	\$200,000	
ABA	10	ABA/FM	university-wide	FM	n/a	yes	Operating Fd	Merv 13 Filters Due to increased health concerns, FM will be installing the highest rated air filters in our buildings to help filter contaminants and airborne pathogens at a cost of approximately \$100K annually.	Intermittent	yes	\$100,000	\$100,000	\$100,000	\$100,000	
ABA	11	ABA/FM	university-wide	FM	n/a	yes	Operating Fd	Batteries During COVID, FM installed touchless, motion-sensored soap dispensers and hand sanitizers across campus. In order for them motion sensors to continue working, there is a significant better cost for all of the dispensers. Funds will provide an ongoing funding source to maintain battery operated devices for the next few years.	1-time	no	\$50,000	\$0	\$0	\$50,000	
ABA											\$1,605,000			\$1,605,000	
ATH	1	Athletics/Kinesiology	Safety/Risk, Instruction space for Yes, Ath	Yes, Ath	N/A	Yes	Operating Fd	Resurfacing Tennis Courts and paint lines for tennis and pickle ball. Resurfacing tennis courts is recommended to be completed every 3 years, the last time the courts were resurfaced was in summer of 2017.	One Time	No	\$100,000			\$100,000	
ATH	2	Athletics	Equity, Anchor University	No	N/A	Yes	Operating Fd	The current video board and scoreboard in Yosemite South Gym (the Nest) is failing. The manufacturer of the board no longer services the board. Pixels are missing & malfunctions are frequently occurring. We currently do not have a video board in a venue that women's teams compete in. We have one in our football stadium & one at our baseball field. Three women's teams compete in Yosemite South Gym. In addition, it is the primary indoor venue for Hornet Athletics, hosting more events for the general public than any other athletic venues. Fan experience will be essential in establishing community support & relationships locally. The quote includes equipment & installation.	One Time	No	\$382,459			\$382,459	
ATH	3	Athletics	Safety, Anchor University, Equity	No	N/A	No	Operating Fd	Neither the soccer nor softball fields have lights which requires that contests be completed during the day. The purchase & installation of lights will help to reduce missed class time by allowing for contests to start after class times are complete.	One Time	No	\$425,000			\$425,000	
ATH	4	Athletics	Infrastructure	No	N/A	Yes	Operating Fd	Currently lights are installed on baseball & football therefore these lights will benefit our female sports.	One Time	No	\$50,000			\$50,000	
ATH	5	Athletics	ADA, Anchor University	No	N/A	Yes	Operating	The wind screen surrounding Hornet Stadium seating is ripped, torn, and due to the construction of a new press box at Hornet Stadium the screening cannot be put back into place. The screening protects and hides the the scaffolding beneath the stadium bleachers from the general public.	One Time	No	\$400,000			\$400,000	
ATH								Sound system for Hornet Stadium which was originally budgeted for the press box project. The project went over budget. The sound system will be necessary for PA announcements, fan experience and music. The new sound system will meet all new ADA compliance requirements.	One Time		\$400,000			\$400,000	
ATH											\$1,357,459			\$1,357,459	
IE	1	Division of Inclusive Excellence	University wide Initiative-techno	RT	YES		Operating Fd	Antiracism Tracking Project- To build an internal and external tracking system of the priority recommendations and actions to implement the AICP.	One-Time	NO	\$100,000	\$0		\$100,000	
IE	2	Division of Inclusive Excellence	Compliance	NO			All University Fd	Consultants to support Director of Universal Access & Inclusion to assess ADA compliance and coordination of services across departments for IRT, JR, RT, Facilities, SSWD, Academic Departments, President's Office (Events)	One-Time	NO	\$50,000			\$50,000	
IE	3	Division of Inclusive Excellence	University Wide-Initiative	NO			Operating Fd	Belonging and Antiracism Campaign-Welcome Back Book Party focused on student success and equity. We Belong Week of Activities, IE Moving the Needle on Antiracism Impact Event, AICP implementation & symposium.	One-Time	NO	\$75,000	\$0		\$75,000	
IE	4	Division of Inclusive Excellence	University Wide-Initiative	NO			Operating Fd	Faculty Diversity & Inclusion Conference- Half-day event that features progress and resolve DEI/BJ dilemmas of faculty diversity, inclusion & equity.	One-Time	NO	\$25,000	\$25,000		\$25,000	
IE	5	Division of Inclusive Excellence	Student-Related- University Wide	NO			Operating Fd	Executive sponsorship of academic and administrative department events and EAG requests focused on DEI/BJ, social justice and antiracism events, programming, and services.	One-Time	NO	\$50,000			\$50,000	
IE											\$300,000			\$300,000	
IRT	1	IRT	Technology			-	Operating Fd	CSUCCESS: Long Term Loan Laptops for Student 10% of incoming students	1-time		\$500,000	\$0	\$0	\$500,000	
IRT	2	IRT	Technology			-	Operating Fd	Classroom Refresh: With the addition of 252 rooms, the refresh cycle was updated to efficiently balance the budget/number of rooms without worrying that the technology would reach end-of-life.	1-time		\$300,000	\$0	\$0	\$300,000	
IRT	3	IRT	Technology			-	Operating Fd	Campus Computer Refresh: 4 Year Refresh for all staff and tenure/tenure track faculty	1-time		\$750,000	\$1,500,000	\$1,500,000	\$750,000	
IRT	4	IRT	Technology			-	Operating Fd	Captioning- With the move to remote instruction, we experienced tremendous growth in the use of digital media and captioning services. The Sacramento State Captioning Prioritization guidance has been adapted from the CSU Captioning Guidelines to identify the use cases for captioning service.	1-time		\$254,000	\$0	\$0	\$254,000	

Division	Prioritize your requests	Program Center/ College and Department	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so,	For technology projects: already submitted as an R/T project? (N/A, Yes, No)	For Facilities Management projects: already submitted as a project? FM must have capacity to begin next fiscal year. (N/A, Yes, No)	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	2022-23	2023-24	2024-25	UBAC Recommended Amount	UBAC Notes
IRT	5	IRT	Technology				Operating Fd	University Advancement CRM Implementation costs	1-time		\$300,000			\$300,000	
IRT											\$2,104,000			\$2,104,000	
PRES	1		46700 University Wide	No	N/A	N/A	Operating Fd	Requesting one-time project fund to pay for equipment and supplies for University events.	1-time	No	\$25,000			\$25,000	
PRES	2		11800 Student related	Student	Yes	N/A	Operating Fd	Chatbot (Vendor - Mainstay) An AI solution for improving communications with students, faculty, staff, and community members via an interactive text based system, accessible 24 hours a day. The (Herky) chatbot provides assistance ensuring information regarding university services and operations to facilitate advancement & progression	1-time	No	\$125,000			\$125,000	
PRES											\$150,000			\$150,000	
SA	1	Affinity Centers	Student Related			Yes	Operating Fd	Continuation of APIDA Center project. This new center is being developed in the Lassen Hall space formerly occupied by PARC (moved to Library). Initial estimates for modest updates (paint, carpet, furniture) were under current costs. This request reflects the additional funding needed to complete the project.	1-time	Yes	\$100,000			\$100,000	
SA	2	Affinity Centers	Student Related and Infrastructure.			Yes	Operating Fd	Continuation of MLK Center Expansion. This center provides a space for community, engagement & belonging to the campuses Black/African American students. \$70K was provided in 2020-21, work has begun, however the cost is significantly higher than originally projected.	1-time	Yes	\$55,000			\$55,000	
SA	3	Enrollment Management	Student Related, university-wide			N/A	Operating Fd	Enrollment - marketing materials, scholarship incentives, and outreach events. The Enrollment Management Team requests a one-time budget to support enrollment management outreach efforts that include the three pillars, the new student admits, retention, and recruit back. The funds would be used for marketing material (mailers, posters, information boards across campus, and geo-fencing initiatives), scholarship incentives (lottery funds), and outreach events. This would be a first-time outreach budget request that is supported and funded by the University, not Student Affairs. It would be a pilot program, and outcomes would be reassessed at the end of the fiscal year to measure the success of outreach program. There is also an opportunity to purchase students list and do direct marketing, which would be a four-year commitment at an estimated \$250K per year.	1-time	No	\$175,000			\$175,000	
SA	4	Enrollment Management	Student Related, university-wide			N/A	Operating Fd	EAB New Student Prospect Marketing. In order to prepare for future fall enrollment cycles and generate the application volume needed to maintain our enrollment, we must act to build our prospective student pool. EAB offers marketing solutions including, web presence, student lists, and other enrollment generating solutions. Some of these solutions are to re-direct our Admissions website to a shadow Sac State admissions website where students can take virtual tours and ask questions. EAB will also track the student web page hits and deliver reports so we can do targeted marketing and communications down to the prospect's major.	1-time	No	\$290,000			\$290,000	
SA	5	Scholarship Office	Infrastructure, Student Related			No	Operating Fd	Campus supported the establishment of a Scholarship Office with funding for positions in 2021-22. Funding request to develop a physical space appropriate for hosting donors, serving students, & meeting the work-place needs of staff.	Int	No	\$150,000	\$100,000		\$150,000	
SA	6	Scholarship Office	Infrastructure/maintenance			N/A	Operating Fd	In 2021-22 the campus supported the development of a new Scholarships Office with \$290K in baseline funding for positions. This request provides start-up operating funds as well as funds to establish Scholarship Office and the first on-campus Enrollment Management Central team operations cycle.	1-time	No	\$83,900			\$83,900	
SA	7	Division	Student related, infrastructure, and maintenance			Yes	Operating Fd	Update several Lassen Hall offices (Admissions and Outreach, Academic Advising, Career Center, Registrar's Office). Significant portions of this space still reflect outdated (1990's) work flows and business processes. Updates (furniture, energy efficient lighting, carpet, paint) are needed to effectively utilize limited space, technology, current needs of students, and to provide staff with pleasant work spaces that address ergonomic needs.	1-time	No	\$450,000	\$250,000		\$450,000	
SA											\$1,363,900			\$1,363,900	
UA	1	University Advancement	technology	No, but	No, however we	N/A	Operating/Gener	Facilitating Hybrid Meeting and Event Space - The Harper Alumni Center is heavily utilized by campus programs, departments, & colleges to hold meetings, events, & programs critical to the university. As we continue to recover from the global COVID pandemic, there is increased need to be able to facilitate participation in these activities for attendees both in-person & virtually. The workplace post-COVID has changed & colleagues cannot always collaborate in-person, these funds would allow the Harper Alumni Center to evolve in order to meet this critical need to ensure that learning, collaboration, & partnership can continue to progress. These improvements will allow for high attendance levels virtually & in-person & will minimize the physical & digital barriers between our remote & in-person guests. This will ensure that the high level of digital collaboration that emerged while virtual attendance was the norm will continue. In addition, this will enable the University Foundation at Sacramento State to continue raising funds to support our students, research and community, by facilitating hybrid participation in meetings & events. As various campus & community stakeholders explore opportunities for hybrid meeting & event engagement, the expectations from all guests will be higher than ever, these improvements will ensure Sac State Alumni, Advancement, & the communities we represent, will have a platform for guests locally & abroad, bridging the virtual gap & bringing people together.	one-time	no	\$92,000			\$92,000	
UA											\$92,000			\$92,000	
										Total	\$9,988,864			\$9,988,864	

All University Expenses (AUEs)

2022-23 Annual Budget Call

AUE Definition: Budget that is allocated to a division to cover expenditures that are restricted to a specific type of expense and cannot be used for any other purpose. Costs are ongoing in nature and have university wide implications that are beyond the normal scope of operations for any one division, program center, or department. Due to the nature of the expense, the division may have little control over the expenditures (e.g. utility or insurance premium costs). Permanent salaried positions should not be included in this category because these costs are controllable by the division. AUEs are managed by the central Budget Office.

Class Name	2021-22 Initial Budget	2022-23 Proposed Budget	Proposed Difference	UBAC RECOMMENDS	MOVE TO DIVISIONS	UBAC NOTES	2021-22 Other Budget (months 1-10)	2021-22 Actuals/Expenses (months 1-11)	2021-22 Projected Actuals/Expenses (months 11-12)	2021-22 Projected Encumbrances at Year End	2021-22 Budget Balance Available	Comments/Notes from Division (2022-23)	Description Updated (Y/N)	Description / Purpose
6002A - AUE-Grad Equity Fellowship Grnts	48,500	55,000	5,500	55,000			11,761	61,255	0	0	(4)	Increase is due to increase in Grad Students		Grants awarded to graduate students
6003A - AUE-Accreditation	135,000	135,000	0	135,000			0	125,277	1,089	0	8,633			Accreditation costs (e.g. site visits, licensing and annual costs) for campus and certain academic departments
6004A - AUE-Immigration Processing	25,000	49,500	24,500	49,500			0	25,880	0	0	(860)	Increase is due to increase in Int Tenure Track		US Department of Homeland Security for I-129 (Visa Application) & Fraud Detection filing fees
6016A - AUE-CSUPERB	29,550	29,550	0	29,550			(28,900)	0	560	0	0			University's cost for participating in the CSU program for Education & Research in Biotechnology
6024A - AUE-Alliance of Minority Part	50,000	50,000	0	50,000			112,504	12,901	150,023	0	0			University's cost for participating in the AMP grant program
6064A - AUE-Alliance for Minority Part	800,000	800,000	0	800,000			1,342,065	209,247	1,832,839	0	0			Chancellor's Office portion of the grant that's run through the UIE
6095A - AUE-COAST Cnd OceanAffSciTech	7,500	7,500	0	7,500			(8,250)	0	0	0	(750)	We don't get updated cost until June 2023		Cost of campus annual membership in CSU COAST - Council on Ocean Affairs, Science and Technology
6096A - AUE-Agent Based Recruit IntStds	65,000	65,000	0	65,000			0	58,807	0	0	6,193			Commission paid to an outside agency (Par Point) to increase the number of international students (non-resident tuition) on our campus.
60951A - Faculty Promotions	312,250	291,200	(21,050)	291,200			0	0	293,590	0	18,660	Projection assumes 4% increase for R03		Funding for General Operating Fund promotions to Assistant Professors, Associate Professors, and Professors
Academic Affairs	1,473,800	1,482,789	8,989	1,482,789			1,329,639	493,376	2,278,161	0	31,852			
6006A - AUE-Security Cam Maint and Ops	100,000	100,000	0	100,000			17,846	82,766	0	23,051	11,627			Costs incurred in supporting the University intrusion alarm and security camera network
6008B - AUE-VISA-Mastercard	10,000	35,000	25,000				1,916	15,554	2,659	0	(6,297)	New processing charges for ACH coming to the University going forward. Estimated at \$25,000/year. Also seeing an increase in credit card charges as we move online.		Bank charges for University's acceptance of VISA/MasterCard for payment methods
6012B - AUE-Insurance-Vehicle	54,510	69,251	13,741	69,251		move to division	0	54,510	0	0	0			CSURMA estimate for insurance policy coverage for the University's vehicles
6013A - AUE-General Service Charge	7,615	7,000	(615)	7,000			0	2,538	3,977	0	1,100			General Service charges to assist the University with the bidding/processing cost of contracts
6017A - AUE-Space Rental	7,900,000	8,000,000	100,000	8,000,000			747,177	7,608,738	0	519,457	518,982			Annual leases by the University of auxiliary space at Folsom, Modoc, Riverfront, Del Norte, Hornet Bookstore, and the Union, and space rentals in the Union, WELL, Julia Morgan House, and the Harper Alumni Center
6018C - AUE-Risk Pool Reim Deductible	0	250,000	250,000	250,000			0	234,953	0	0	(234,953)			NEW DESCRIPTION REQUEST: Long term leases: Folsom Hall, Modoc Hall, Riverfront, Del Norte Hall, Hornet Bookstore, and the Union. Short term rentals: Union, WELL, Julia Morgan House, and the Harper Alumni Center
6018D - AUE-Liability Prog Risk Pool	1,372,161	1,723,057	350,896	1,723,057			0	1,203,191	0	0	168,970			CSURMA estimate for insurance premium costs for participating in the CSU Risk Management Authority
6018E - AUE-IDL-NDI-UI	894,376	914,582	20,206	914,582			0	758,671	0	0	135,705			CSURMA estimate for costs emanating from the University's claims in Unemployment Insurance, Industrial & Non-Industrial Injuries
6018F - AUE-Property Insurance	1,013,089	1,515,426	502,337	1,515,426			0	887,140	0	0	125,949			CSURMA estimate of the University's premium for participating in the CSU Property Insurance Program
6018G - AUE-Workers Compensation	1,887,804	1,839,804	(48,000)	1,839,804			0	1,610,199	0	0	277,605			CSURMA estimate of the University's Worker's Compensation claims
6018H - AUE-Benefit Admin Fees	110,000	110,000	0	110,000			0	110,000	0	0	0			The State Controller's Office charges the campus (via the Chancellor's Office) an administrative charge for total campus employees enrolled in benefits (addition in the administration of Social Security from CalPERS \$2,500)
6018H - AUE-Benefit Admin Fees (CSU Loan)	987,000	987,000	0	987,000			110,000	970,418	0	0	126,582			University's share of the CSU loan acquired to comply with GC0025 (SB04/SB05/11), which required a supplemental payment for state employer contributions. This payment is \$2 of 7. The obligation will end in 2025.
6018J - AUE-Flood Control City Prop Tax	128,000	128,000	0	128,000			0	116,420	0	0	11,580			County's assessment cost to the University for flood control measures along the American River
6019K - AUE-AIUE	772,325	769,814	(2,511)	769,814			0	771,059	0	0	1,266			CSURMA estimate of the University's student athletes injury insurance claims
6021A - AUE-Univ Staff Assembly	23,000	23,000	0	23,000			0	223	0	0	22,777			University's support for activities of the University Staff Assembly
6022A - AUE-Assistive Devices	50,000	200,000	150,000	50,000			6,811	242,801	0	15,426	(201,416)	This reflects the increasing cost of interpreting and captioning services for events hosted by the campus community.		Costs of acquiring & maintaining assistive devices and services to Univ employees with disabilities
6022F - AUE-Physical Exams	10,000	10,000	0	10,000			0	0	5,000	0	5,000			Costs of required medical examinations for University employees
6043A - AUE-Music License Agreements	40,000	35,000	(5,000)	35,000			0	36,969	0	0	3,031	Projecting a reduction in next year's amount		Payments to performing rights organizations (ASCAP, BMI and SESAC) for royalties paid to perform and broadcast music on campus
6053A - AUE-Medical Monitoring	35,000	30,000	(5,000)	30,000			25,000	1,073	0	24,137	34,790			Costs of physical exams required as part of the University's Medical Monitoring Program
6054A - AUE-Major Utilities	4,200,000	4,500,000	300,000	4,500,000			251,846	4,827,752	0	117,467	(493,373)	Utility prices increased significantly in 2021-22. Gas, especially was up almost 90%. Given the rise of inflation, it is possible that prices may increase again this year.		Annual cost of all University utilities: electricity, gas, solar, water, sewage, waste disposal, hazardous waste disposal, permits & fees, and costs to manage the electric grid
6072A - AUE-State Fire Marshall Inspec	100,000	100,000	0	100,000			0	22,554	0	0	77,446			State Fire Marshall Inspections
6074A - AUE-Background Checks	75,000	100,000	25,000	50,000			41,857	179	70,000	0	46,678	As recruitments increase, the background checks needed will also increase.		Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty positions).
6083A - AUE-Emp Scholarship-CSU Trng	50,000	50,000	0	50,000			28,976	43,540	0	0	35,436	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs for campus attendees.		Payment of parking fees for campus sponsored guests and volunteers
6085A - AUE-Campus Sponsored Parking	200,000	200,000	0	175,000			0	84,674	0	0	115,326	This was the 1st year at the budgeted amount of \$200,000. The projection assumed that the campus would be fully occupied in fall 2021, but the Covid lockdown was extended. Now that the Covid protocol has been relaxed, the projection assumes that the cost of natural gas will increase again this year.		
6086A - AUE-Rental Fee Waiver Reimburs	100,000	100,000	0	50,000			0	52,445	0	49,756	(2,201)			Covers the cost for use of university facilities for events when rental fees are waived
6090A - AUE-Nuclon Ticketing System	40,000	0	(40,000)	0			0	35,000	0	6,125	(1,125)			Outbox AXIS (Veritix) ticketing and customer relations system for University events. Cost driven by usage, including large contracted events held on campus, such as the USATF Track & Field Junior Olympics.
6099A - AUE-Lab Risk & Ety Solu Sftwr	50,000	50,000	0	50,000		move to division	0	10,020	20,000	19,980		The increased amount is requested to cover the cost of the University ONE Card system and a software license used for lab safety.		Annual maintenance costs for Risk Management software programs
60950A - Non-Faculty Reclass	100,000	0	(100,000)	0		0	0	0	100,000	0	0	ABA requests to remove this AUE as its original purpose is no longer being utilized in this fashion.		NEW DESCRIPTION REQUEST: Maintenance costs for Lab Safety and One Card software
6063A - AUE-General Recruiting Costs	40,000	40,000	0	40,000		move to division	0	16,500	0	0	21,500			Division/Program Center funding of General Operating Fund reclassifications of permanent staff that are approved through the HR reclassification process.
Administration and Business Affairs	20,346,639	21,695,724	1,638,884	21,385,734			1,231,229	19,801,989	201,636	755,419	822,166			System-Wide Recruiting Subscriptions - new online recruiting tool Aug 2021 at 23 campuses and CO - combines HR and OFA recruitments
6005A - AUE-Presidents Vehicle Allow	12,000	12,000	0	12,000			87	10,000	2,000	0	87			CSU Board of Trustees authorized allowances
6006B - AUE-Gen Mbrshps in Univ Org	275,000	275,000	0	275,000			0	276,310	0	0	(3,310)			Costs of institutional memberships in professional organizations
6006C - AUE-Presidents Special Activ	26,000	26,000	0	26,000			0	20,128	3,932	0	2,841			CSU Board of Trustees authorized allowances
6006D - AUE-Presidents Housing Allow	60,000	60,000	0	60,000			0	55,000	5,000	0	0			CSU Board of Trustees authorized allowances
New Request - PolicyStat	25,000	25,000	0	0		covered by division	0	0	0	0	0			PolicyStat is a database that will, once implementation has been completed, contain all current and future policies. It has an easy to use online search interface and incorporates needed UIR's to policies for ease of finding. The
Division of the President	373,600	388,600	25,000	373,600		0	87	363,438	10,832	0	(869)			
6022C - AUE-Legal Svcs Contracts	20,000	20,000	0	20,000			0	27,500	2,500	0	(10,000)			Costs for arbitration, mediation, developing Affirmative Action Plan, & bonded courier services
6022D - AUE-Legal Settlements	50,000	50,000	0	50,000			0	10,701	0	0	39,299			Costs of acquiring external services to help litigate & settle complaints by students, employees and vendors
6022E - AUE-Complaint Investigation	150,000	150,000	0	150,000			37,196	33,628	0	31,702	121,867			Costs of conducting investigations into legal complaints filed by students and employees
6047A - AUE-Title IX Educ Awareness	20,000	20,000	0	20,000			0	8,012	0	0	11,988			Expanded implementation of Title IX sexual violence awareness campaign, including increased accessibility to educational and outreach materials (e.g., translate in different languages and create braille version). Expansion of online sexual violence training for all students (including CCE) on an annual basis - not just incoming or transfer students. Training for Title IX coordinator and deputies.
6091A - AUE-Sexual Assault Examination	6,000	6,000	0	6,000			4,000	0	0	0	10,000			Performance of sexual assault examinations per master agreement (MA120071). \$1400-\$1650 per evidentiary exam.
Inclusive Excellence	246,000	246,000	0	246,000			41,196	79,941	2,969	31,702	173,153			
6037A - AUE-Campuswide Software-Hardware Mnt	5,000,000	5,585,000	585,000				368,639	5,027,979	0	297,300	43,351			1) Onbase Enterprise Licensing - includes unlimited and features necessary to support advanced workflow development - \$175K 2) Onbase Support Services provides expert workflow support & troubleshooting. Administration & on-demand consulting to increase staff resource availability for projects 3) Terra Dotta is an Academic Affairs system to manage highly sensitive International Programs workflows. \$50K 4) WAPF \$77K Academic Affairs Faculty Electronic Working Personnel Action Folder, a new electronic platform for submitting materials & completing required performance reviews for probationary, tenured and temporary faculty. 5) CSUBuy \$29K - ABA System-wide initiative intended to reduce costs and improve the efficiency of procurement to payment (P2P) 6)UADV CRM - Software Maintenance for a new
Information Resources and Technology	5,000,000	5,585,000	585,000	5,585,000			368,639	5,027,979	0	297,300	43,351			
6038A - AUE-ADA Accommodation Svcs	20,000	20,000	0	20,000			0	6,010	13,990	0	0			This category covers mandatory annual maintenance fees associated with software & services used campus-wide. Line items includes services such as SacCT, CMS/Oracle, Cognos, Tableau, OnBase, SacLink, WCM (web content management), MySacState, CourseCat CAT & CM, etc. The category also includes software for accessibility, desktop computer management, and other software used campus-wide. Maintenance costs typically increase about 5% per year. The annual fees associated with the LMS will increase significantly, & we anticipate that we will see another large Oracle increase. See comments.
6048A - AUE-Student Assessment Tool	0	85,000	85,000	85,000			0	0	0	0	0			
6060A - AUE-Child Care	85,000	85,000	0	85,000			0	85,000	0	0	0			
6069A - AUE-Fin Aid Admin-JdL	75,000	75,000	0	50,000			0	67,058	0	0	7,942			Shifting from 6062B to meet anticipated need
6062A - AUE-AB422 Instruct JdL	220,000	230,000	10,000	230,000			50,089	287,235	0	24,568	(41,713)			Shifting to 6062B and 6062C anticipated need
6062B - AUE-Contract-Interpreters	405,450	395,450	(10,000)	0		new description approved / \$395K moved to Lottery	168,457	406,884	0	50,150	116,673			Update name of class code to "ADA Student Support" new description is approved.
6062C - AUE-EO 665	27,500	27,500	0	27,500			0	14,412	0	0	13,088			Cost of preparing instructional materials for student with print disabilities

Class Name	2021-22 Initial Budget	2022-23 Proposed Budget	Proposed Difference	UBAC RECOMMENDS	MOVE TO DIVISIONS	UBAC NOTES	2021-22 Other Budget (months 1-10)	2021-22 Actuals/Expenses (months 1-11)	2021-22 Projected Actuals/Expenses (months 11-12)	2021-22 Projected Encumbrances at Year End	2021-22 Budget Balance Available	Comments/Notes from Division (2022-23)	Description Updated (Y/N)	Description / Purpose
6076A - AUE-Disabled Std Non-Claim Ace	3,000	3,000	0	3,000			0	0	0		3,000	Class name doesn't match use, class name aligns more with 6039A		To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and functions.
6045A - AUE-MODO Marketplace	13,645	13,645	0	13,645			0	0	13,645		0	This could be transferred to IRT to be managed.	N	Cost for an add-on to University Mobile App where students can pay for club dues and other items.
New Request - Black Expo		36,000		36,000		covered by division								Annual Black Expo to be hosted on campus as an Anchor University community event.
Student Affairs	849,595	885,995	36,000	429,145			216,546	886,698	27,635	74,719	99,189			
6044A - AUE-Blackbaud Engage	46,073	46,073	0	46,073			0	0	50,000	0	(3,927)	Moving to SA or IRT in 2022-23		Award Management software that improves and centralizes the scholarship awarding and donor report process. This service includes a student-centered scholarship experience, central oversight to a decentralized scholarship process, improves fund utilization and compliance, and increases the impact of donor stewardship practices.
University Advancement	46,073	46,073	0	46,073			0	0	50,000	0	(3,927)			
6005A - General AUE	0	0	0	0			0	(67,365)	0	0	67,365			Generic AUE to hold excess funding in current fiscal year.
University Advancement	0	0	0	0			0	(67,365)	0	0	67,365			
Total	28,338,948			29,548,302	215,000		3,189,218	26,565,758	2,570,804	1,159,138	1,232,467			
*Historical amounts by division may vary from ARBEF as some AUE's have changed ownership over the years. Additionally, some charges are realized by a budget reduction rather than an actual expense, therefore, some totals listed here may differ from the GL.														
			increase	1,424,354										

Lottery Funds Request

2022-23 Annual Budget Call

Lottery Policies:
<https://calstatepolicy.net.com/policy/7150959#latest>

Campuses are expected to spend all Lottery funds during the fiscal year in which they are allocated.

No permanent salaries may be funded from Lottery.

Division	Prioritize your requests	Program Center/ College & Department	Select appropriate campus Lottery Fund (see "Lottery Funds" tab)	Title	Is this an ongoing request or one-time expense?	Is this a NEW request? (Yes/No)	If existing program, list current chartstring (DeptID-Fund-Class)	Description	How does it meet the requirements for Lottery?	Amount	Notes	UBAC Recommends	UBAC Notes
AA	1		CL004	Interpreters	Ongoing	YES, being moved from AUE		The current AUE for assistive devices has been overspent due to the charging of interpreter services. It is recommended that this expense use Lottery Funds as this qualifies as a support and supplemental to instruction.	It is a supplement to providing instruction to students.	\$ -	Eliminating the AUE and redirecting to Lottery expense	\$ 200,000	
AA	1	A&L-19000	CL004	FeNAM	Ongoing	No, Existing	660003-CL004-19100-7004E	Festival of New American Music (FeNAM) is our showcase annual music festival featuring faculty and student artists, in combination with local, national international guest performers.	FeNAM meets the instructional needs of the students of the School of Music by bringing in guest composers, musicians, & music educators to augment instruction in the classrooms & provide exposure to diverse & inclusive ensembles & instrumentation. While master class workshops serve the more direct needs of our students, performances during the festival provide the students across all disciplines with exposure to new American music, hence contributing to their learning in the Arts (GE Area C1).	\$ 17,000		\$ 17,000	
AA	1	A&L-17000	CL004	The School for the Instructional Arts (Library Galleries and Collections)	Ongoing	No, Existing	17000-CL004-7004M	The Library Galleries provide exhibitions of various lengths, themes, and artists, featuring items curated from the collections and/or specially created items, open without charge to the entire university and Sacramento regional communities.	The School of the Instructional Arts (Library Galleries & Collection) contributes to the instructional needs of our students in a variety of ways. "For students who serve as Student Assistants, it gives them direct work experience to support their studies and help them learn by doing." "For students in Art History & the new Certificate of Curatorial Studies, the collection & galleries provide direct work experience in cataloging & staging exhibitions. "For all students in the university, it provides opportunities for programming & exposure to nationally & internationally known artists with connections to other disciplines. "For Studio Arts students (BFA & MFA), the galleries provide spaces for exhibiting their artwork—a common requirement for BFA & MFA degree programs "Artists' guest lectures also provide additional instruction beyond the exhibitions themselves.	\$ 35,000		\$ 35,000	
AA	1	A&L-14600	CL004	FOTA	Ongoing	No, Existing	600-CL004-7004	Festival of the Arts (FOTA) the College's showcase spring arts and cultural showcase, held both on campus and at our downtown partner venues.	All departments in the College of Arts & Letters are funded to host guest lectures and programming to support and augment faculty instruction. These programs are open both to the disciplinary community (e.g. the Nannour Symposium in Philosophy) and students in the college and across the university. As with many of our lottery-funded programs, FOTA provides an expansion of the current faculty and diversity by emphasizing areas of the curriculum not fully met by our current faculty and curricula. Many of these programs also provide mutually beneficial instruction between the campus and the communities, supporting and enhancing partnerships that then bring additional opportunities for community-based learning. U-Create provides the additional opportunity for student-faculty collaborations which are then showcased at a downtown venue so that students can receive feedback from the community.	\$ 38,000	Expenses posted in all A&L depts.	\$ 38,000	
AA	1	A&L-15800	CL004	University Writing Center	Ongoing	No, Existing	100-CL004-7004	The University Writing Center provides direct instructional-support services to students from all majors and at all levels (both undergraduate and graduate) with one-to-one writing coaching and tutoring. It also provides beneficial training, development, and work experience for those students who intern or are paid tutors in the Writing Center.		\$ 21,500		\$ 21,500	
AA	1	CEC - 13800	CL004	Community Engagement Center	Ongoing	No, Existing	800-CL004-7004	Current Lottery Allocation (21/22 FY): Current allocation was pay coverage once we ran out of funds in Federal Work Study (FWS), Marketing & Printing Services, Parking for visitors, Advertising Signage for events such as coaters, t-shirts & backpacks for writing partners, fidget keyboards (all swag with CEC logo), Catering, Phone - Verizon, New Demands on the CEC that will require additional support in 2022-2023 include vetting of ALL Academic Internship/Service Learning Agreement Requests before they go to Procurement and Contract Services, Roll-out of the Chancellor's Office's new system-wide Curricular Community Engaged Learning (CCEL) course designation, Two FAs: Faculty Associate for Service Learning (CSL) and Curricular Community Engaged Learning (CCEL) course designations; Faculty Associate for Academic Internships (AI) 3 unit buyout per semester per position for Fall and Spring semester; Increases in the number of students enrolled in our Student Volunteer Leaders program, participating in AI, Spring Break, and participating in the new Sac State Day of Service program; and additional in-person meetings (with catering and parking) for Network Cafe.	ALL CEC programs are devoted to enhancing the quality of students' campus life and academic environment. To this end, we provide direct programming to students (examples: All Break, Sac State Day of Service, Student Volunteer Leaders) as well as indirect support through our work with the faculty who provide service learning courses and academic internships. These high-impact practices have been demonstrated to increase student engagement with their degree program, the campus and the community at large. Increased engagement is related to a sense of belonging, leading to higher levels of degree persistence, higher levels of degree completion, and even higher rates of satisfaction with career choices as reported by alumni. Much of our work is labor intensive, whether running the direct programs, reviewing all service learning courses, or tracking student placements through our CECConnect database. Our request in the budget for 2022-2023 includes support for 2 additional faculty associates, an additional student assistant, support for additional student participants, all to support the quality of students' campus life and academic environment. The Faculty Associate for Service Learning (CSL) and Curricular Community Engaged Learning (CCEL) position is dedicated to supporting all CSL and CCEL courses and thereby enhancing experiential learning and the quality of students' academic environment. University policy requires course review and approval process for these courses. Without this position we would not have the faculty to complete this work therefore we would be out of compliance. The Faculty Associate for Academic Internships (AI) position is dedicated to supporting all Academic Internship courses and thereby enhancing experiential learning and the quality of students' academic environment. This position tracks compliance with regard to student placement in CEC Connect - SA and student completion of online orientation, including liability waivers, COVID19 protocols and emergency information. Without this position we would not have the faculty to complete this work therefore we would be out of compliance.	\$ 51,514	Current 21/22 CEC allocation.	\$ 51,514	
AA	1	COB - 20500	CL010	FSMP	Ongoing	No, Existing	500-CL010-7010	First generation peer mentors	The First Generation Peer mentors assist in the education of students by offering guidance from applying to the major through graduation. This allows the college to provide enhanced instructional support / guidance and peer mentoring beyond services provide through general fund. Additionally, these funds specifically work towards decreasing equity gaps. FY21/22 state/funding has been reduced by 50% compared to FY19/20 due to lower allocations and reduced carryforward. State funding can only cover base operations for the college.	\$ 6,054	Previously allocated from SA's lottery allocation	\$ 6,054	
AA	1	COB - 21000	CL010	Ed Equity Student Assistants	Ongoing	No, Existing	000-CL010-7010	Instructional student assistants (tutors) to run the Business Educational Equity Program (Business Tutoring and Study Center). Tutors focus on classes with high D/FW rates and business core and bridge courses.	The tutoring center has a direct impact on the education of students by offering additional support outside of classroom. This allows the college to provide enhanced instructional support / guidance and peer mentoring beyond services provide through general fund. Additionally, these funds specifically work towards decreasing equity gaps. The only program in the college that provides direct peer to peer support. FY21/22 state/funding has been reduced by 50% compared to FY19/20 due to lower allocations and reduced carryforward. State funding can only cover base operations for the college.	\$ 28,000	Previously allocated from SA's lottery allocation	\$ 28,000	
AA	1	COE-25200	CL010	Educational Equity Program (Ed Eq)	Ongoing	No, Existing	3-CL010-24600	The Educational Equity Program (EdEq) in the College of Education's efforts are closely aligned with Sacramento State's Strategic Plan. Ed Eq is student centered, critically aligning practice as a Minority Serving Institution. We provide advising & support resources for student groups interested in careers in education. Among these are financial aid & work study candidates, Cal-grant recipients, students who are first in their family to attend college/university & multilingual/multicultural students. Ed Equity is an active participant in numerous recruitment & outreach events serving over 2,000 students on campus annually. Some examples of events in which undergraduate students are served are as follows: Admitted Day, Student Academic Success Day, Feria de Educación, API Day, Steps to College, Black Expo Day, Project Hmong events, PUENTE, Mini Corps, CAMP & PAVE presentations & tabling, Future Teacher Clubs, Bilingual Teachers Club, Multicultural Education Conference & much more. Ed Equity has sustained partnerships with local school districts K-12, community college transfer fairs/college & career fairs. Participation in such events has contributed to our campus' student-centered approach in building relationships with our campus community & increased program awareness & services. Our goal is to address the opportunity gap, increase student academic outcomes in graduation rates, & for those pursuing teaching credentials with added bilingual authorizations.	Explain why this request should be from Lottery (rather than other Sources) and how it meets the Lottery requirements and objectives. Lottery funds have enhanced the Educational Equity Program in the CoE primarily through student services. Funds have been directed towards the education of students and the hiring of Peer Mentors. The Peer Mentors have been a foundational support system for our program in serving students who are first generation, multilingual and financial aid recipients. Peer Mentors provide one-to-one mentoring in building students' social and cultural capital, navigational capital, as well as academic support. The Ed Equity Program provides tutoring for subjects such as English (critical thinking and writing) and math. A major component of our program is to provide informational sessions and testing workshops for students in need of basic skills requirements, subject matter and bilingual authorization state mandated examinations. Peer Mentors also participate in a number of student events and activities for recruitment and outreach of undergraduate, community college and K-12 partnerships.	\$ 38,000	Previously allocated from SA's lottery allocation + \$8K increase to previous allocation	\$ 38,000	
AA	1	COE-25200	CL016	COE Teacher Recruitment Program	Ongoing	No, Existing	3-CL016-24600	TRP funds are allocated to address the mission of the CSU Educator Preparation and Public School Programs. "This is comprised of five central priorities. First is to recruit, prepare, and maintain a diverse, high-quality pool of education professionals—including teachers, specialists, counselors, and administrators, and—to serve California's diverse P-12 schools and communities. Second is to advance excellence in academic and clinical preparation of educators for the state, particularly in persistent shortage areas— mathematics, science, special, and bilingual education. Third, in support of Graduation Initiative 2025 (see www2.calstate.edu/csu-system/why-the-csu-matters/graduation-initiative2025), is to equip educators with the expertise and resources to close persistent opportunity gaps and to prepare students of all backgrounds for CSU entry-level proficiency, success, and timely graduation. Fourth is to maintain a system of data based continuous improvement and accountability for educator preparation programs. Fifth is to support development and dissemination of knowledge of effective practices advancing reforms that enhance results and excellence in California education." (CalState.edu)	Same as above	\$ 75,000	Previous allocation was \$55K asking for \$20K increase to allocation	\$ 55,000	
AA	1	ECS - 22600	CL010	MEP - MESA	Ongoing	No, Existing	3-CL010-22200	This program helps our most vulnerable students stay or get back on track to graduate in a timely manner by providing summer school grants.	This program supports the education of students during the summer.	\$ 40,000	Previously allocated from SA's lottery allocation	\$ 40,000	
AA	1	ECS - 22600	CL010	MEP - FSMP (Fall and Spring)	Ongoing	No, Existing	3-CL010-22200	Student tutoring services.	This program provides supplemental instructional services to students in need of academic support.	\$ 12,108	Previously allocated from SA's lottery allocation	\$ 12,108	



Division	Prioritize your requests	Program Center/ College & Department	Select appropriate campus Lottery Fund (see "Lottery Funds" tab)	Title	Is this an ongoing request or one-time expense?	Is this a NEW request? (Yes/No)	If existing program, list current chairing (DeptID-Fund-Class)	Description	How does it meet the requirements for Lottery?	Amount	Notes	UBAC Recommends	UBAC Notes
AA	1	NSM-36300	CLD10	Science Education Equity (SEE) program	Ongoing	No, Existing	300-CLD10-701	Established over 30 years ago & serving close to 200 students per year, the goals of the Science Education Equity Program (SEE) is to improve access to quality health care in underserved communities & to foster the inclusion of diverse perspectives in science research & science education that are attentive to the needs of our pluralistic society. We do this by increasing the number of well-prepared Sacramento State students who enter the STEM workforce directly or go on to graduate school or health professions schools. It has been widely demonstrated that a sense of belonging increases student learning & student success, especially for STEM (Science, Technology, Engineering, and Mathematics) students, so it is important to establish a sense of community for students who might otherwise feel excluded from the scientific community. Therefore, SEE strives to create a learning community in which students are expected to share their knowledge with other students, provide personal & moral support to each other, participate in academic & extracurricular activities, & expand their understanding & appreciation of the cultural experiences of all members of the SEE family. We are requesting a total of \$65,000 to cover the following: Assigned time for the two faculty directors (17 WTY/yr = \$37,307), salary for three SEE Peer Ambassadors (\$14,000), salary for student administrative assistant (\$9,000), supplies & student professional development funds (\$4,293). SEE operates on a combination of funds including lottery funds, donations, federal grants, state grants, & campus grants. Although lottery monies make up only 9% of SEE's total budget, they are essential for the running of SEE, as they fund items that are not allowed by the other funds. The activities of SEE supplement & augment instruction & are beyond regular operations of the college.	The SEE program meets the requirements for Lottery funds as it directly supports the recruitment, retention, and academic success of underrepresented students in STEM as well as impacting the community through its mission to increase access to quality healthcare in underserved communities.	\$ 65,000	BUDGET NOTES: The SEE Program has two faculty directors who administer the many student success projects in SEE. Dr. Enid González-Orta, Professor of Biological Sciences (SEE Director), and Dr. Mary McCarthy Hintz, Professor of Chemistry (Director of SEE Activities). The SEE Program employs three ambassadors to help students as they transition through parts of their educational journey at Sacramento State. This includes guiding students when they first enter the university as first-years or transfer students, as well as when they join SEE. One student assistant dedicated to working with the SEE Services Coordinator to help support the mission of the SEE Program by organizing, advertising, and providing general support for SEE events, as well as assisting with gathering and assisting in data analysis of program outcomes. Students who participate in SEE are supported by access to a dedicated study room, help with basic school supplies, and travel support for conference presentations.	\$ 65,000	
AA	1	NSM-31404	CLD10	Commit to Study Program	Ongoing	No, Existing	504-CLD10-701	The Commit to Study (C2S) program in the Center for Science & Math Success provides one-on-one peer mentoring & group/class workshops for students taking science & math courses. Peer mentors lead individual sessions & design group workshops to help students improve study skills & behaviors & learn more about campus resources that support their academics, mental health, basic needs & overall well-being. To build the necessary skill sets & provide the ongoing support that Peer Mentors need to do their work effectively, they attend weekly trainings/meetings with a STEM education specialist who serves as the Program Director. Lottery funds have been supporting the C2S program for multiple years. We are requesting a total of \$11,566 in continued support for C2S. This includes three units of AT (at \$2153WVU) for the Program Director & \$7,200/salary for 2 Peer Mentors at \$3600 each. Because this program augments student learning but is not part of the curriculum, ordinary operating funds are not available to cover these costs.	This request meets the requirements for lottery funds in that it is funding a program that provides academic and personal support to all students taking science and math courses (not just NSM majors), at a time when many students are struggling with their courses, study habits and with re-engaging in college activities. The C2S program has been supported (in part) by lottery funds for a number of years (through the FSMF program), and without these funds would need to reduce its services substantially.	\$ 11,566		\$ 11,566	
AA	1	OFS-11600	CL004	Center for Teaching and Learning (CTL) Academic Year Programming	Ongoing	No, Existing	600-CL004-703	The goal of the CTL program is to improve teaching & learning. • Outcomes include: Course redesign, reduction in the cost of instructional materials, and professional development for faculty on the use of technology, inclusive strategies, and student-centered instruction. • Expenses include: \$16,908 Faculty Associate and Mentoring programs for Online Course Development and Affordable Learning Solutions includes travel to annual education professional development conferences \$22,000 Student Assistant salaries for CTL program support. CTL students acquire workplace ready soft skills including business communication and technical computer skills. Students also review and test student success curricula, such as the CTL course, "Homel Learning Online 101" which enrolls 6,000+ students annually. \$10,000 Instructional technology for curriculum design, includes computer hardware and software projects that support affordable learning solutions and accessibility. \$35,292 Instructional and program supplies including books, subscriptions (ex Quality Matters), copies, reprographics, postage, facilities maintenance, and hospitality for faculty learning community culminating events.	The CTL activities should be supported by Lottery funds because they directly impact the quality of teaching, learning, and course development. Course design, instructional strategies, implementation of academic technology directly impact the student learning environment and experience. CTL is not supported by general funds because the work does not generate FTES which has been one of the criteria for receiving university general funds. The CTL activities meet the Lottery requirement that the funds are used "exclusively for the education of students." CTL Teaching and Learning programs, supplies, student assistant support, and instructional technology are all for the purpose of improving education for students through faculty professional development, course design, and academic technology implementation.	\$ 84,200		\$ 84,200	
AA	1	OFS-11600	CL004	CTL Summer Teaching Institute (TI)	Ongoing	No	600-CL004-703	The goal of the Summer Teaching Institute Program is to provide faculty professional learning that result in redesigned courses for students and the effective implementation of cutting edge technology to improve student learning. The CTL Summer Teaching Institute has been successful for over 20 years impacting over 900 faculty. • Outcomes include: Course redesign that maximizes technology impact and utilizes inclusive strategies, and student-centered instruction for student success. • Expenses include: \$40,800 for the Summer Teaching Institute includes \$36,800 allocated for the purchase of technology devices (ex. pads, tablets, and lap top computers), and \$3,000 in professional development for 6 Teaching Institute Faculty Mentors (\$500 per mentor x 6 mentors), \$1000 for poster printing and hospitality for in-person six hour workshop days and culminating event poster session.	The Summer TI program should be supported by Lottery funds because they directly impact course redesign that maximizes technology effectiveness and utilizes inclusive strategies, and student-centered instruction for student success. It is not supported by general funds because the work does not generate FTES which has been one of the criteria for other university funding. The Summer TI program meets the Lottery requirement that the funds are used "exclusively for the education of students." The Summer TI program instructional technologies are all for the purpose of improving education for students through faculty professional development that results in redesigned courses for students and the effective implementation of cutting edge technology to improve student learning.	\$ 40,800		\$ 40,800	
AA	1	OFS-11600	CL004	Pedagogy Enhancement Awards (PEA)	Ongoing	No, Existing	600-CL004-703	The goal of the Pedagogy Enhancement Awards (PEA) is to increase faculty teaching effectiveness & support the implementation of innovative strategies to improve student learning & success. • Outcomes include: Redesigned learning activities, assessments, and revision of student and program learning outcomes. • Expenses include: \$4,000 in curricular support & supplies award to faculty (funding 8-9 projects up to \$500 each), \$58,000 in faculty release time (funding 8-9 faculty at 3 units of release time at \$2118 per unit). Faculty release time of up to 3 units and a monetary award of up to \$500 per faculty to support their project. Approximately 8-9 faculty are awarded.	The PEA program should be supported by Lottery funds because the program supports faculty projects that aim to improve course effectiveness and enhance student learning and success. These faculty projects also encourage pedagogy that reflects the diversity of knowledge and expertise with disciplines and ensure an antiracist and inclusive classroom environment; promote discipline-specific expertise, programs, collections, and/or curriculum that represents Sacramento State's commitment to a diverse student body. The PEA program meets the Lottery requirement that the funds are used "exclusively for the education of students."	\$ 62,000		\$ 62,000	
AA	1	SSIS - 37100	CLD10	Coper-Woodson College Enhancement Program	Ongoing	No, Existing	600-CLD10-701	CWC is an educational equity, Pan-African student retention program based on the principles of leadership, scholarship, and service. It is an association of faculty, staff, students, and community members who are committed to recognizing and upholding the tradition represented in Pan African cultures, adults in the community assume responsibility for shaping and guiding a learning environment supportive of, responsive to, and nurturing of CWC students.	This does not replace any state funding. This is a long-standing campus-based equity program that has a clear benefit that leads to "enhancing the quality of students' campus life and academic environment" per the lottery specifications. The activities of the program align with the program categories of instruction, academic support, student services, institutional support and scholarships and fellowships per Systemwide Lottery Policy, Procedures, and Guidance Section 1.1. Outcomes assessments have demonstrated improved retention, academic success and graduation rates among program participants.	\$ 100,000	- \$73K Staff salary & benefits - \$26K student assistant salary & benefits - \$1K printer service contract, telephone charges, various small Facilities charges related to PACG	\$ 100,000	
AA	1	SSIS - 37100	CLD10	SSIS Student Success Center Peer Mentoring Program	Ongoing	No, Existing	600-CLD10-701	This program was formerly funded through the Faculty-Student Mentor Program (FSMF) through SASEEP, however, the model has shifted over the years to focus more on peer mentoring and the integration of a training approach that integrates Student Service Professionals and meeting students at their level of need. The result is a cost-efficient and effective model of supporting student success.	This is the adaptation of a former program that has been rebalanced to focus on hiring peer mentors who are trained by Student Service Professionals in the SSIS Student Success Center to conduct outreach to Pell-eligible students in our departments. Mentors provide academic advice and support to mentees, as well as coaching to help mentees reach out to faculty for assistance and possible mentoring. This work has a clear benefit that leads to "enhancing the quality of students' campus life and academic environment" per the lottery specifications. The activities of the program align with the program categories of academic support, student services, and institutional support per Systemwide Lottery Policy, Procedures, and Guidance Section 1.1.	\$ 25,200	Request = 1,680 peer mentor hours * \$15 per hour	\$ 25,200	
AA	1	PARC/UGS	CL008	Center for College Readiness	Ongoing	No, Existing	3-CL008-10001	CCR promotes academic preparedness in High Schools in our service region to ensure college readiness and promote first-year success. The work includes 11 professional development for teachers, including curriculum for college preparatory writing and quantitative reasoning, 2) providing a campus home for Early Assessment Program, a collaborative effort between the CSU and the California Department of Education, and 3) outreach to HS students regarding academic preparedness.	Center supports access, equity, student success, and anchor mission.	\$ 50,000	Yes, Fund	\$ 50,000	
AA	1	PARC/UGS	CLD10	Peer and Academic Resource Center	Ongoing	Yes		PARC offers peer-to-peer programs that provide supplemental instruction and tutoring undergraduate students, especially in high enrollment/high DFW courses. All funds requested will be spent on student salaries.	Program supports student success and equitable outcomes.	\$ 120,000	This is to fund 121 sections of Supplemental Instruction. All funds support ISAs/Tutors.	\$ 120,000	
AA	1	PARC/UGS	CLD10	Peer and Academic Resource Center	Ongoing	No, Existing	as under SA's A	PARC offers peer-to-peer programs that provide supplemental instruction and tutoring undergraduate students, especially in high enrollment/high DFW courses. All funds requested will be spent on student salaries.	Program supports student success and equitable outcomes.	\$ 70,000	This is to fund 60 sections of Supplemental Instruction. All funds support ISAs/Tutors.	\$ 50,000	
AA	1	ULIB - 41600	CL004	Accounts: - 608001 (Library Books) - 608003 (Serials) - 608004 (Periodicals) - 608005 (Subscription)	Ongoing	No, Existing	41600-CL004-701	Library Books - Expenses include the costs of books, including monographs not issued as part of a Library Serials - Expenses include the cost of publications issued in successive parts, generally annually, or no pre-determined conclusion, no matter the format (printed or electronic). Examples of serials include annual directories, annual reports & yearbooks. They are generally statistical publications & are distinguished from periodicals because they do not contain articles. Library Periodicals - Expenses include the cost of publications issued daily, weekly, monthly or quarterly, no matter the format (printed or electronic), purchased specifically for the campus library. Each issue of a periodical includes separate articles, stories or other written material contributed by multiple authors and compiled by an editor or group of editors. Examples include journals, magazines, newspapers, newsletters & monographs, if issued in a series. Library Subscriptions - Expenses include the cost of license fees to access reference materials electronically and other electronic databases with scholarly content. Includes licenses procured either by the Chancellor's Office or the campus. Object code is relevant for licenses used by the university library.	This request should be from Lottery, rather than other sources, because this work directly supports the students. This request is for the purchase of library materials, academic support, and institutional support. Available library materials save money for students who do not have to purchase titles. Library Periodicals - Expenses include the cost of publications issued daily, weekly, monthly or quarterly, no matter the format (printed or electronic), purchased specifically for the campus library. Each issue of a periodical includes separate articles, stories or other written material contributed by multiple authors and compiled by an editor or group of editors. Examples include journals, magazines, newspapers, newsletters & monographs, if issued in a series. Library Subscriptions - Expenses include the cost of license fees to access reference materials electronically and other electronic databases with scholarly content. Includes licenses procured either by the Chancellor's Office or the campus. Object code is relevant for licenses used by the university library.	\$ 120,000	ULIB receives \$120K in annual funding from the Lottery. Typically Academic Affairs will disburse the general fund allocations due to our work directly correlating to student education and success. This provides us with the supplemental support to instructional purposes.	\$ 120,000	
AA	1	AA-12300	CL004	Student Academic Development Grants	Ongoing	No, Existing	3-CL004-12300	This grant funding opportunity supports activities that extend students' educational experiences beyond the normal instructional environment. https://www.csu.edu/academic-affairs/internal/grants-academic-affairs.html	This directly benefits students by providing reimbursements to students for academic related travel and associated expenses.	\$ 17,000		\$ 17,000	

Division	Prioritize your requests	Program Center/ College & Department	Select appropriate campus Lottery Fund (see "Lottery Funds" tab)	Title	Is this an ongoing request or one-time expense?	Is this a NEW request? (Yes/No)	If existing program, list current chartering (DeptID-Fund-Class)	Description	How does it meet the requirements for Lottery?	Amount	Notes	UBAC Recommends	UBAC Notes
AA	3	OFS-11600	CL004	Visiting Scholars (VS)	Ongoing	No	600-CL004-7004	The goal of the Visiting Scholars (VS) Program is to support efforts to increase scholarly and creative engagement, outreach, and internationalization on campus by hosting scholars, filmmakers, artists, and other prominent individuals who participate in an array of events free and open to the public. Visiting Scholar sponsored events increase faculty teaching effectiveness and broaden the scholarship of both faculty and students. • Outcomes include: Enriching the intellectual and creative vibrancy of students, faculty and the university community. • Expenses include: \$20,000 Visiting Scholar Honorarium of \$250 to \$1,000 per visiting scholar, dependent on how far the scholar will have to travel. At minimum, 20 Visiting Scholars can be funded.	The VS program should be supported by Lottery funds because the program supports scholarly and creative engagement, outreach, and internationalization on campus. Enriching the intellectual and creative vibrancy of students, faculty and the university community. It is not supported by general funds because the work does not generate FTES which has been one of the criteria for other university funding. The VS program meets the Lottery requirement that the funds are used "exclusively for the education of students."	\$ 20,000		\$ 15,000	
										\$ 1,147,942		\$ 1,302,942	
ATH	1	Athletics	CL004	Athletic Scholarships	Ongoing	Yes	N/A	Athletic scholarship funds for men's and women's sports	Lottery funds may be used for scholarships that facilitate and supplement the education of CSU students. These scholarships are used to assist in recruiting student-athletes who may not attend Sacramento State if not for the opportunities provided by athletics competition. Scholarships (which include tuition, room, board and books) increase every year and these funds are needed to ensure gender equity and conference competitiveness. Furthermore it is a violation of NCAA regulations to reduce a student-athlete's athletic scholarship due to lack of funding.	\$ 500,000	With the consistent increase in tuition, room and board, these costs are routinely passed to the athletic department in disproportionate numbers. Athletics is the only department on campus who annually requests funds for increases in costs which are internally applied. The usage of lottery funds, which is permissible pursuant to the Lottery funds requirements, would provide much needed budgetary relief.		not recommended at this point in time. Recommend Athletics work with the Central Budget Office and the CFO to formulate a process to stay within the \$5 million allocation for scholarships
ATH										\$ 500,000		\$ -	
IE	1	IE-46500	CL003	Service Learning & Project based learning project support for student projects	Ongoing	Yes	N/A	Service learning and project based learning project support for student projects focused on antiracism, equity, inclusion, and belonging dilemmas on college campuses- in partnership with academic departments	Institutional Support	\$ -	paying students to connect to their academic majors to link their DEI efforts and link into the community.	\$ -	
IE	2	IE-46900	CL001	DEIBJ and antiracism trainings	Ongoing	Yes	N/A	DEIBJ and antiracism trainings, orientation materials to support student equitable experience (a module to build out for students)	Student Services	\$ 30,000	build this out with students and have facilitators. Modules for students	\$ -	IE has received general fund support in both one time and ongoing funding
IE	3	IE-46900	CL000	Student led campus forums & townhalls	Ongoing	Yes	NA	Student led campus forums and townhalls to address antiracism and student DEIBJ, intersectional identity dilemmas (e.g. Imposture Syndrome, Stereotype Threat etc.)	Institutional Support	\$ 25,000	paying for facilitators that specialize in this area	\$ -	
										\$ 114,000		\$ -	
IRT	1	IRT - 42600	CL004	Academic Technology	Ongoing	No, existing but with an increase in amt requested	42300-CL004-7023A	Campus Computer Lab Refresh: IRT works with all Colleges to support instruction by replacing campus computer lab workstations on a 4 year cycle per the campus computer lab refresh strategy. This includes almost 3,000 workstations across 140 locations.	Technology used to support academic instruction	\$ 789,800	Increase in request; existing funding \$500,000	\$ 400,000	Revised amount recommended: UBAC Committee would like to see a formal plan on how the various computer labs are refreshed and how the 4 or 5 year cycle is rolled out.
IRT										\$ 789,800		\$ 400,000	
PRES	1	47600 - Student Success	CL004	1st Year Performance Needs Scholarship	One-time	Yes		Partnership with Student Affairs to award scholarships to students who have certain GPA and are Pell grant recipients.	The scholarship will facilitate and supplement the education of our Sac State students.	\$ 200,000		\$ -	not recommended at this point in time.
PRES	1			Contract Interpreters	Ongoing	Yes, being moved from AUE				\$ 200,000	Eliminating the AUE and redirecting to Lottery expense	\$ -	
SA	1	SES-66300	CL004	Academic Advisors	Ongoing	No	66300-CL004-7004A	Support approximately 4.0 FTE for advisor positions focused on advising 2nd year students in academic distress or on academic probation.	Academic Advisors educate students on requirements for graduation and provide intervention for second year students in academic distress.	\$ 200,000	This funds 4 Academic Advisor salaries (not benefits). It stems from a legacy decision made 14 years ago, when Academic Affairs supported the positions from General Funds, the expense was later shifted to Lottery at Academic Affairs' request. If this needs to return to statewide general fund, baseline funding will be needed. If this is not swapped with GF & is not continued, 4 academic advisor positions will be eliminated.	\$ 150,000	
SA	2	SES-66301	CL004	Orientation Fee Waiver	Ongoing	No	66301-CL004-7004A	Fee waivers for New Student Orientation provided to low income incoming students to reduce the cost of orientation fees.	New Student Orientation educates new students on university requirements and resources.	\$ 20,000	This has been funded at \$18,000/year, however there is an unmet need and additional funds will benefit low income students greatly.	\$ 20,000	
SA	3	SSSP-39101	CL010	Serna Center	Ongoing	No	39101-CL010-7010A	Supports critical student staff and event programming/supplies, all of which contribute towards creating support structures and a sense of belonging for the majority minority Chicano/Latino student population on the Sacramento State campus.	This funding provides additional programming to educate students.	\$ 6,000	Previously funded at \$5,000. Educational programming is provided largely w/ help of student assistants. With the increase in min. wage (which has increased 36% in the last four years) additional funds are needed.	\$ 6,000	
SA	4	SSSP-39102	CL010	Dreamers Resource Center	Ongoing	No	39102-CL010-7010A	Supports student employee wages; this allows the center to maintain proper staffing and offer services and programming that meet the needs of undocumented and mixed-status students on campus; supplies, including tabling materials, notebooks for students, etc; food/beverages and event supplies. This includes snacks for Dream Connections, a support group that provides a space for meaningful interaction and connection among students and allies on campus, and the Dreamer Recognition Luncheon that recognizes and celebrates graduating undocumented students.	This funding provides additional programming to educate students.	\$ 10,000	Previously funded at \$5,000. There is a greater need for educational programming in this area. Programs are provided largely with the help of student assistants. With the increase in minimum wage (which has increased 36% in the last four years) additional funds are needed.	\$ 10,000	
SA	5	SSSP-61401	CL010	Multi-cultural Center	Ongoing	No	61401-CL010-7010A	Sac State Multi-Cultural Fair: Sacramento State is one of the most diverse campuses in the U.S.; embracing and celebrating differences across cultures is essential to promoting unity among the Hornet family. The annual Multi-Cultural Fair offers the Sac State community an opportunity to share their cultures, customs, and traditions. Through cultural performances, food, and educational activities hosted by campus cultural organizations, attendees will gain a deeper understanding and appreciation of diverse cultures.	This funding provides additional programming to educate students.	\$ 6,000	Previously funded at \$5,000. Educational programming is provided largely with the help of student assistants. With the increase in minimum wage (which has increased 36% in the last four years) additional funds are needed.	\$ 6,000	
SA	6	SSSP-61402	CL010	PRIDE Center	Ongoing	No	61402-CL010-7010A	Supports student assistants employment, supplies, PRIDE Week, and Lavender Graduation, and continues to be used to provide necessary programs and events for LGBTQ+ students and moving the PRIDE Center mission forward to help develop students and create an inclusive campus environment. To date, the funds have helped the PRIDE Center serve over 1,000 members of the campus and off-campus community, and reached over nearly 3,000 interactions on social media.	This funding provides additional programming to educate students.	\$ 6,000	Previously funded at \$5,000. Educational programming is provided largely with the help of student assistants. With the increase in minimum wage (which has increased 36% in the last four years) additional funds are needed.	\$ 6,000	
SA	7	SSSP-61403	CL010	Womens Resource Center	Ongoing	No	61403-CL010-7010A	Supports student employee wages, allowing the center to serve students effectively; event supplies and activities including the Cup Cake Mixer and Crafts and Snacks for Self Care. Both of these events promote community building, wellness, and sense of belonging among women identifying students and allies on campus.	This funding provides additional programming to educate students.	\$ 6,000	Previously funded at \$5,000. Educational programming is provided largely with the help of student assistants. With the increase in minimum wage (which has increased 36% in the last four years) additional funds are needed.	\$ 6,000	
SA	8	EMSS-62900	CL010	Admissions & Outreach	Ongoing	No	62900-CL010-7010A	College Making It Happen, an annual on-campus event hosting 800 Sacramento area middle school children on campus. The program helps first generation and underrepresented middle school kids see, and plan for, college in their futures.	This funding provides additional programming to educate students.	\$ 3,000	Requested at the level previously funded.	\$ 3,000	
SA	9	SASEEP-62000	CL010	FSMP	Ongoing	No	62000-CL010-7010A	FSMP student assistants provide peer mentoring to student in the FSMP program and to provide funding for faculty mentoring programs in the colleges.	This funding provides additional programming to educate students.	\$ 50,000	Requested at the level previously funded.	\$ 50,000	
SA	10	SASEEP-65900	CL010	SASEEP	Ongoing	No	65900-CL010-7010A	Event supplies, rentals, speaker fees, etc. for a variety of programs within SASEEP.	This funding provides additional programming to educate students.	\$ 97,000	Previously funded at \$94,000. Educational programming is provided largely with the help of student assistants. With the increase in minimum wage (which has increased 36% in the last four years) additional funds are needed.	\$ 94,000	
SA	11	SASEEP-65904	CL010	Native Student Success	Ongoing	No	65904-CL010-7010A	Student assistants provide support in admission enrollment and events for the Native Scholars program.	This funding provides additional programming to educate students.	\$ 17,000	\$11,000 previously funded the Native Summer Success Scholars Program. Adding \$6,000 to fund operations for the new Native Success Center.	\$ 17,000	
SA	12	SASEEP-65903	CL010	ADIDA Center	Ongoing	Yes	65903-CL010-7010A	Provides Operations for the new ADIDA Center	This funding provides additional programming to educate students.	\$ 6,000	Adding \$6,000 to fund operations for the new Native Success Center.	\$ 6,000	
SA	13	VPSA-58800	S0099	Future Scholarship	Ongoing	No	58800-50099-60900B	Provides scholarships.	Provide scholarships to continue student education.	\$ 30,000	Requested at the level previously funded.	\$ 28,000	
										\$ 457,000		\$ 797,000	
Total										\$ 3,209,742		\$ 2,499,942	

Systemwide Budget Office
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CODED MEMO B 2022-03

To: CSU Chief Financial Officers

From: Ryan Storm, Assistant Vice Chancellor for Budget 
Jeni Kitchell, Executive Budget Director 

CC: Dr. Jolene Koester, Interim Chancellor
Steven Relyea, Executive Vice Chancellor and Chief Financial Officer
Dr. Sylvia Alva, Executive Vice Chancellor for Academic and Student Affairs
Leora Freedman, Acting Vice Chancellor of Human Resources
CSU Presidents, Provosts, Financial Officers, Budget Officers, Financial Aid Directors,
Enrollment Planning and Resource Officers, and Enrollment Managers

Date: July 20, 2022

Re: 2022-23 Final Budget Allocations

Attachments: Coded Memo B 2022-03, Attachments A-F

The Budget Act of 2022 includes a \$365.7 million increase in base General Fund appropriation for the California State University (CSU). A summary of the 2022-23 final base operating fund budget can be found on the next page. The attachments contain detailed information by campus.

The budget includes a \$211.1 million base increase for CSU operational costs; \$81 million for resident undergraduate enrollment growth; \$35 million for Graduation Initiative 2025 and \$10 million for the Student Basic Needs Initiative component; \$12 million for foster youth student support; \$8 million for Project Rebound; \$8 million for Asian American, Native Hawaiian, and Pacific Islander Student Achievement Program; \$0.3 million for the Center for California Studies; \$0.2 million for Cradle-to-Career; and \$0.1 million for the Corporation for Education Network Initiatives in California.

The following table summarizes the 2022-23 base operating fund budget, including General Fund and tuition and fee revenue.

CSU Campuses			
Bakersfield	Fresno	Monterey Bay	San Francisco
Channel Islands	Fullerton	Northridge	San José
Chico	Humboldt	Pomona	San Luis Obispo
Dominguez Hills	Long Beach	Sacramento	San Marcos
East Bay	Los Angeles	San Bernardino	Sonoma
	Maritime Academy	San Diego	Stanislaus

2022-23 Final Budget Allocation Summary	
2021-22 Final Budget, General Fund (Coded Memo B 2021-02)	\$4,228,282,000
2021-22 State-Funded Retirement Adjustment	(4,410,000)
2021-22 Revised General Fund Budget	\$4,223,872,000
2022-23 General Fund Increase	365,718,000
2022-23 Total General Fund Budget	\$4,589,590,000
2021-22 FIRMS Budget Gross Tuition & Fees (Campus Reported)	\$3,081,482,000
2022-23 Tuition from Enrollment Growth (9,434 FTES)	45,078,000
2022-23 Gross Tuition & Fees	\$3,126,560,000
2022-23 Total Operating Budget	\$7,716,150,000
2022-23 Expenditure Increases	
Health Care Premiums	\$13,962,000
Operations and Maintenance of New Facilities	3,094,000
Compensation Adjustment	173,427,000
Strategic Resident Enrollment Growth (9,434 FTES)	129,862,000
Graduation Initiative 2025	35,000,000
Student Basic Needs	10,000,000
Foster Youth Program	12,000,000
Other Program Adjustments	33,451,000
2022-23 Total Expenditure Increases	\$410,796,000

Detailed explanations of ongoing, base budget allocations are provided in the following pages. Budget allocation changes by campus are included in the [attachments](#) to this memorandum, which display the following final budget adjustments by campus:

- Attachment A: Operating Budget Sources
- Attachment B: Revisions to 2021-22 General Fund Allocations (Sources)
- Attachment C: 2022-23 Expenditure Adjustments (Uses) and Revenue Adjustments (Sources)
- Attachment D: 2022-23 Enrollment and Tuition & Fee Revenue (Sources)
- Attachment E: 2022-23 State University Grants (Uses)
- Attachment F: Compensation - Reference Information

The 2022-23 final budget also included one-time General Fund augmentations. Separate allocations will be provided at later dates.

The governor signed two pieces of legislation specific to the Budget Act of 2022 that affect the CSU. Assembly Bill 178, Chapter 45 of 2022 includes the budget detail for the main CSU budget Item 6610-001-0001. Senate Bill 154, Chapter 43 of 2022 provides the budget detail for all other CSU Items.

Questions concerning this memo or its attachments may be directed to [Jeni Kitchell](#), [Jerry Willard](#) or other System Budget Office staff at (562) 951-4560. Please reference the [Budget Office staff directory](#) for additional contact information and staff areas of assignment.

Additional References

- [CSU 2022-23 Operating Budget Request](#)
- Original Budget Act of 2022, [Senate Bill 154](#)
- Amended Budget Act of 2022, [Assembly Bill 178](#)
- [2022-23 Budget, Department of Finance, State of California](#)

RS: JK: JW

Attachments

2022-23 Final Budget Allocations, Attachment Descriptions

Operating Budget Sources (Attachment A)

Attachment A summarizes the 2022-23 operating budget by campus including revisions to 2021-22 General Fund allocations (Attachment B) and 2022-23 expenditure and revenue adjustments (Attachment C and D).

Revisions to 2021-22 General Fund Allocations (Attachment B)

Revisions to the 2021-22 General Fund allocations reflect changes that occurred since adoption of the Budget Act of 2021 and publication of the 2021-22 final budget allocations memo (B 2021-02). These adjustments include:

- **Compensation**
Compensation increases for Union of American Physicians and Dentists (Unit 1), California Faculty Association (Unit 3), Academic Professionals of California (Unit 4), Teamsters Local 2010 (Unit 6), International Union of Operating Engineers (Unit 10) and Academic Student Employees (Unit 11) were determined after the 2021-22 final budget allocations were made. Therefore, \$124.4 million of base funding were allocated to campuses from resources temporarily held in 2021-22 for systemwide priorities.
- **State-Funded Retirement Adjustment**
Each year CalPERS adjusts employer-paid contribution rates to meet defined benefit pension obligations. The state adjusts the CSU General Fund appropriation for employer-paid contribution rate changes based on the actual CSU 2013-14 pensionable salaries reported by the State Controller's Office.

For the second consecutive year, a drop in retirement contribution rates resulted in a General Fund reduction. The 2020-21 to 2021-22 State Miscellaneous First Tier rates decreased from 29.370 percent to 29.220 percent and the State Peace Officer / Firefighter rate decreased from 36.100 percent to 32.840 percent. Consequently, the CSU returned \$4.4 million to the state. The distribution of the reduction is based on the 2013-14 pensionable payroll by campus as provided by the State Controller's Office.

- **Other Program Adjustments**
After 2021-22 final budget allocations were made, \$8.9 million was allocated as base funding to Cal Poly Humboldt as part of the \$25 million for additional academic programs related to Humboldt's new polytechnic designation. The remaining \$16.1 million will be included in future allocations as the polytechnic transition continues.

The second adjustment is a technical shift of \$24.8 million among systemwide categories. The change more accurately reflects the management of certain aspects of the Common Human Resources System (CHRS), Unisys and Data Center, California Academic Partnership Program (CAPP), and other programs by the Chancellor's Office.

2022-23 Expenditure Adjustments and Revenue Adjustments (Attachment C)

- **Employer-Paid Health Care Premiums**

Effective January 2022, the estimated annual cost of employer-paid health care rate increases is \$14 million. The number of CSU employees and the difference between the old and new employer-paid rates determine health care benefit cost increases. The distribution is based on the campus percentage share of 2020-21 actual operating fund expenditures for employer-paid health benefits. For additional information regarding January 2022 health premiums, please reference Human Resources Technical Letter, ([HR/Benefits 2021-14](#)).

- **Operations and Maintenance of New Facilities**

This allocation provides an increase of \$3.1 million for regular operations and maintenance of new facilities, which include the cost of utilities, building maintenance, custodial, landscape and administrative support. In 2022-23, the CSU is scheduled to open 149,467 new square feet of space. Funding is provided at the rate of \$20.70 per square foot. More details on campus facilities included in this allocation are provided [online](#).

- **Compensation**

Budget allocations include \$173.4 million to cover 2022-23 employee compensation increases, as further detailed in Human Resources Salary Technical letters and [collective bargaining agreements](#). An additional \$10.6 million of base funding were allocated to campuses for 2022-23 compensation from resources temporarily held in 2021-22 for systemwide priorities. Further details on compensation allocations by campus are outlined in the Attachment F section below.

- **Enrollment Growth**

The 2022-23 final budget allocations include strategic California resident enrollment growth of 9,434 full-time equivalent students (FTES) at 16 campuses. This is equivalent to a 2.5 percent increase in funded enrollment. Funding to support this growth is based on the 2022-23 published marginal cost of instruction of \$13,765 per FTES, which is made up of a combination of state General Fund and tuition revenue (reference the [2022-23 marginal cost detail](#)) for a total enrollment growth cost of \$129.9 million.

The methodology used to allocate funding for enrollment growth continues to acknowledge the different tuition collection rates per FTES at each campus. The 2022-23 methodology starts with the \$13,765 marginal cost per FTES, subtracts each campus' actual net tuition revenue per FTES, which varies based on each campus' State University Grant allocations, mandatory fee waivers, and other factors. The methodology then allocates state General Fund equal to the difference. An example is provided below:

Campus 1		Campus 2
\$13,765	Funding per FTES	\$13,765
(4,500)	Campus Net Tuition per FTES	(5,000)
\$9,265	General Fund per FTES	\$8,765

The campus net tuition revenue per FTES calculation is based on campus actual 2020-21 FIRMS gross tuition revenue (Object Code 501001) minus State University Grants (Object Code 609002) divided by actual college year FTES.

\$84.8 million of state General Fund is required to fund enrollment growth at the 2022-23 published marginal cost rates.

- **Foster Youth Program**

To support foster youth programs, \$12 million was allocated to campuses, pursuant to Section 89348 of the Education Code. The allocation included a base amount per campus (\$150,000) with the remaining \$8.4 million allocated based on the campus proportion of 2021-22 resident enrollment. Guidance for use of funds and reporting requirements will be provided in a separate communication by the Academic and Student Affairs division of the Chancellor's Office.

- **Graduation Initiative 2025 and Student Basic Needs**

For Graduation Initiative 2025, an additional \$35 million builds upon the \$300 million in base funding allocated for the initiative since 2017-18. Graduation Initiative 2025 is the CSU's ambitious initiative to increase graduation rates for all students, eliminate equity gaps, and provide California with the graduates it needs to power the economy.

For Student Basic Needs, there is a \$10 million allocation provided to sustain and expand campus Basic Needs initiatives to support students experiencing food and housing insecurities, unanticipated financial distress, mental health concerns and overall health and safety challenges that could disrupt their timely pathways to degree.

Both allocations are held centrally and will be distributed to campuses in separate communications at a later time.

- **Other Program Adjustments**

Other program adjustments include base allocations for campuses and for systemwide programs. The timing on the allocation of these funds will vary. Funds are allocated for the Center for California Studies at Sacramento. Funding for the Project Rebound Program and Asian American, Native Hawaiian, Pacific Islander Student Achievement Program are held centrally until additional information is provided and allocations are made to campuses. Also, base funding is held for the Corporation for Education Network Initiatives in California and Cradle-to-Career, which are administered by the Chancellor's Office.

- **2022-23 State University Grant Five Percent Redistribution**

The expenditure adjustments for State University Grants (SUG) reflect the redistribution of five percent of the SUG pool to campuses based on the relative share of students with an Expected Family Contribution (EFC) of \$0 to \$4,000. Campus SUG allocations for 2022-23 are no less than 95 percent of their 2021-22 amount. Further details on SUG distribution by campus are outlined in the Attachment E section below.

2022-23 Enrollment and Tuition & Fee Revenue (Attachment D)

Attachment D includes the tuition and fee revenue reported by campuses in the 2021-22 FIRMS budget submissions and the projected revenue from the growth in funded resident enrollment targets in 2022-23. Resident enrollment targets for 2022-23 increase 9,434 FTES from 2021-22. The nonresident enrollment has been updated to reflect the most recent year (2021-22) actual full-time equivalent student figures.

2022-23 State University Grants (Attachment E)

The State University Grant (SUG) program provides need-based awards to eligible undergraduate and graduate/postbaccalaureate students. Campus General Fund allocations are adjusted to reflect changes in the required level of SUG expenditures each year. SUG funding is a finite resource, and more students are eligible for SUG than there is available funding. An annual reallocation of a small portion of SUG funding among campuses is necessary to ensure that SUG-eligible students with the greatest financial need receive a SUG award. No campus' 2022-23 SUG allocation is lower than 95 percent of its 2021-22 SUG allocation.

As student enrollment and financial aid demographics change over time and by campus, five percent of the total SUG pool is redistributed to campuses with the highest proportion of students with the greatest financial need (Expected Family Contribution of \$0 to \$4,000). This re-allocation of the total SUG pool (just over \$35 million) addresses the annual change in student need and enrollment of up to ten percent over target. If a campus' share of total need is above 95 percent of its past year allocation, that campus will receive a portion of the \$35 million being reallocated. For additional information, see [The State University Grant \(SUG\) Program](#) policy.

Compensation - Reference Information (Attachment F)

Budget allocations were provided for 2022-23 employee compensation increases for the California State University Employees Union (Units 2, 5, 7 and 9), California Faculty Association (Unit 3), Academic Professionals of California (Unit 4), Teamsters Local 2010 (Unit 6), State University Police Association (Unit 8), International Union of Operating Engineers (Unit 10), Confidential, Management Personnel Plan (MPP), and Executive employees. Refer to the respective [collective bargaining agreement](#) for details on negotiated increases.

Employee compensation costs are estimated to increase \$227.8 million in 2022-23. When added to the 2021-22 compensation increases (\$124.4 million), the two-year cost increase is anticipated to be \$352.2 million. However, after allocations for mandatory costs and other budget priorities, only \$308.4 million of General Fund was available to allocate, which included \$135 million of base funding temporarily held in 2021-22 for systemwide priorities and \$173.4 million of new General Fund in 2022-23. After allocation of \$124.4 million for 2021-22, \$184 million remained to be allocated for 2022-23. The distribution of compensation funding was based on the percentage share of campus total compensation cost increase. After budget allocations for the two years, \$43.8 million was unfunded.

ATTACHMENT A - Operating Budget Sources
2022-23 Final Budget Allocations

Coded Memo B 2022-03

(1)	General Fund				Tuition & Fees			(9)
	(2)	(4)		(5)	(6)	(7)	(8)	
		Revisions to 2021-22 General Fund Allocations	2022-23 General Fund Increase for Expenditures					
2021-22 Gross Operating Budget	2021-22 General Fund			Total 2022-23 General Fund	2021-22 Estimated Gross Tuition & Fee Revenue	2022-23 Tuition Revenue from Enrollment Growth	Total 2022-23 Estimated Gross Tuition & Fee Revenue	2022-23 Gross Operating-Budget
<i>(Coded Memo B 2021-02)</i>	<i>(Coded Memo B 2021-02)</i>	<i>(Attach. B, Col. 4)</i>	<i>(Attach. C, Col. 10)</i>	<i>(Sum of Cols. 2-4)</i>	<i>(Attach. D, Cols. 6 + 7)</i>	<i>(Attach. D, Col. 8)</i>	<i>(Cols. 6 + 7)</i>	<i>(Cols. 5 + 8)</i>
Bakersfield	\$154,653,000	\$94,089,000	\$2,760,000	\$6,766,000	\$103,615,000	\$61,082,000	\$1,315,000	\$166,012,000
Channel Islands	130,957,000	91,327,000	1,968,000	3,825,000	97,120,000	40,855,000	40,855,000	137,975,000
Chico	237,716,000	140,098,000	4,614,000	6,787,000	151,499,000	98,603,000	98,603,000	250,102,000
Dominguez Hills	212,341,000	119,296,000	3,670,000	9,087,000	132,053,000	93,230,000	1,116,000	226,399,000
East Bay	211,760,000	114,575,000	3,697,000	5,738,000	124,010,000	90,040,000	90,040,000	214,050,000
Fresno	331,052,000	183,812,000	6,507,000	18,164,000	208,483,000	144,795,000	3,636,000	356,914,000
Fullerton	477,823,000	233,000,000	9,072,000	26,101,000	268,173,000	246,043,000	5,560,000	519,776,000
Humboldt	130,956,000	90,475,000	11,480,000	3,909,000	105,864,000	37,026,000	37,026,000	142,890,000
Long Beach	494,819,000	247,996,000	9,496,000	27,166,000	284,658,000	245,647,000	5,362,000	535,667,000
Los Angeles	339,794,000	189,741,000	6,254,000	11,270,000	207,265,000	146,131,000	1,698,000	355,094,000
Maritime	46,845,000	36,840,000	508,000	2,002,000	39,350,000	11,010,000	11,010,000	50,360,000
Monterey Bay	130,259,000	88,135,000	1,975,000	6,964,000	97,074,000	42,261,000	1,088,000	140,423,000
Northridge	460,850,000	251,356,000	8,600,000	19,879,000	279,835,000	222,438,000	3,178,000	505,451,000
Pomona	337,259,000	178,513,000	6,379,000	15,676,000	200,568,000	163,388,000	2,024,000	365,980,000
Sacramento	385,450,000	199,798,000	7,636,000	15,365,000	222,799,000	179,178,000	2,775,000	404,752,000
San Bernardino	258,513,000	142,926,000	4,599,000	12,389,000	159,914,000	119,392,000	2,913,000	282,219,000
San Diego	492,519,000	227,025,000	8,917,000	29,094,000	265,036,000	287,860,000	5,274,000	558,170,000
San Francisco	386,736,000	198,812,000	7,117,000	14,125,000	220,054,000	194,815,000	194,815,000	414,869,000
San Jose	422,169,000	193,186,000	8,250,000	19,632,000	221,068,000	231,113,000	2,974,000	455,155,000
San Luis Obispo	385,955,000	159,965,000	6,705,000	18,197,000	184,867,000	235,023,000	3,705,000	423,595,000
San Marcos	184,225,000	105,648,000	3,337,000	8,126,000	117,111,000	80,218,000	1,056,000	198,385,000
Sonoma	123,641,000	80,612,000	2,452,000	4,563,000	87,627,000	42,616,000	42,616,000	130,243,000
Stanislaus	147,963,000	88,196,000	2,925,000	6,771,000	97,892,000	60,561,000	1,404,000	159,857,000
Campus Total	\$6,484,255,000	\$3,455,421,000	\$128,918,000	\$291,596,000	\$3,875,935,000	\$3,073,325,000	\$45,078,000	\$6,994,338,000
Chancellor's Office & Systemwide Programs	164,671,000	157,153,000	24,753,000	6,349,000	188,255,000	7,518,000	7,518,000	195,773,000
Center for California Studies	4,661,000	4,661,000	10,000	509,000	5,180,000			5,180,000
Summer Arts	674,000	35,000		35,000	639,000		639,000	674,000
Systemwide Provisions	270,452,000	270,452,000	(158,091,000)	67,264,000	179,625,000			179,625,000
Systemwide Capital & Infrastructure	340,560,000	340,560,000			340,560,000			340,560,000
CSU System Total	\$7,265,273,000	\$4,228,282,000	(\$4,410,000)	\$365,718,000	\$4,589,590,000	\$3,081,482,000	\$45,078,000	\$7,716,150,000

**ATTACHMENT B - Revisions to 2021-22 General Fund Allocations (Sources)
2022-23 Final Budget Allocations**

	(1)	(2)	(3)	(4)
	Compensation	State Funded Retirement Adjustment	Other Program Adjustments	Revisions to 2021-22 General Fund Allocations
				<i>(Sum Cols. 1-3)</i>
Bakersfield	\$2,855,000	(\$95,000)		\$2,760,000
Channel Islands	2,065,000	(97,000)		1,968,000
Chico	4,782,000	(168,000)		4,614,000
Dominguez Hills	3,799,000	(129,000)		3,670,000
East Bay	3,845,000	(148,000)		3,697,000
Fresno	6,705,000	(198,000)		6,507,000
Fullerton	9,377,000	(305,000)		9,072,000
Humboldt	2,721,000	(116,000)	8,875,000	11,480,000
Long Beach	9,809,000	(313,000)		9,496,000
Los Angeles	6,445,000	(191,000)		6,254,000
Maritime	551,000	(43,000)		508,000
Monterey Bay	2,067,000	(92,000)		1,975,000
Northridge	8,907,000	(307,000)		8,600,000
Pomona	6,585,000	(206,000)		6,379,000
Sacramento	7,873,000	(237,000)		7,636,000
San Bernardino	4,769,000	(170,000)		4,599,000
San Diego	9,230,000	(313,000)		8,917,000
San Francisco	7,432,000	(315,000)		7,117,000
San Jose	8,554,000	(304,000)		8,250,000
San Luis Obispo	6,946,000	(241,000)		6,705,000
San Marcos	3,464,000	(127,000)		3,337,000
Sonoma	2,575,000	(123,000)		2,452,000
Stanislaus	3,022,000	(97,000)		2,925,000
Campus Total	\$124,378,000	(\$4,335,000)	\$8,875,000	\$128,918,000
Chancellor's Office & Systemwide Programs	16,000	(74,000)	24,811,000	24,753,000
Center for California Studies	11,000	(1,000)		10,000
Systemwide Provisions	(124,405,000)		(33,686,000)	(158,091,000)
CSU System Total	\$0	(\$4,410,000)	\$0	(\$4,410,000)

ATTACHMENT C - 2022-23 Expenditure Adjustments (Uses) and Revenue Adjustments (Sources)
2022-23 Final Budget Allocations

	Mandatory Costs		(3)	(4)	(5)	(6)	(7)	(8)	Revenue Adjustments	
	(1)	(2)							(9)	(10)
	Employer-Paid Health Care Premiums	Operations & Maintenance of New Facilities	Compensation	Enrollment Growth	Foster Youth Program	Other Program Adjustments	State University Grant 5% Redistribution	2022-23 Expenditure Adjustments	2022-23 Tuition Revenue from Enrollment Growth	2022-23 General Fund Increase for Expenditures
			(Attach. F, Col. 7)	(\$13,765 * Attach. D, Col.2)			(Attach. E, Col. 4)	(Sum Cols. 1-7)	(Attach. D, Col. 8)	(Col. 8 - Col. 9)
Bakersfield	\$329,000		\$4,249,000	\$4,130,000	\$338,000		(\$965,000)	\$8,081,000	\$1,315,000	\$6,766,000
Channel Islands	262,000	\$43,000	3,722,000		268,000		(470,000)	3,825,000		3,825,000
Chico	553,000	195,000	6,362,000		448,000		(771,000)	6,787,000		6,787,000
Dominguez Hills	409,000		5,711,000	3,441,000	428,000		214,000	10,203,000	1,116,000	9,087,000
East Bay	467,000		5,993,000		391,000		(1,113,000)	5,738,000		5,738,000
Fresno	720,000		8,001,000	11,012,000	604,000		1,463,000	21,800,000	3,636,000	18,164,000
Fullerton	990,000	296,000	11,511,000	15,142,000	839,000		2,883,000	31,661,000	5,560,000	26,101,000
Humboldt	309,000		3,931,000		257,000		(588,000)	3,909,000		3,909,000
Long Beach	994,000		13,493,000	15,142,000	838,000		2,061,000	32,528,000	5,362,000	27,166,000
Los Angeles	642,000	194,000	8,678,000	5,506,000	628,000		(2,680,000)	12,968,000	1,698,000	11,270,000
Maritime	94,000	277,000	1,541,000		173,000		(83,000)	2,002,000		2,002,000
Monterey Bay	264,000		3,861,000	3,441,000	284,000		202,000	8,052,000	1,088,000	6,964,000
Northridge	946,000	1,293,000	11,634,000	9,636,000	796,000		(1,248,000)	23,057,000	3,178,000	19,879,000
Pomona	722,000		9,655,000	5,850,000	668,000		805,000	17,700,000	2,024,000	15,676,000
Sacramento	833,000		9,680,000	8,259,000	714,000		(1,346,000)	18,140,000	2,775,000	15,365,000
San Bernardino	564,000		6,646,000	8,259,000	486,000		(653,000)	15,302,000	2,913,000	12,389,000
San Diego	1,014,000	311,000	13,930,000	15,142,000	792,000		3,179,000	34,368,000	5,274,000	29,094,000
San Francisco	814,000		11,478,000		637,000		1,196,000	14,125,000		14,125,000
San Jose	909,000	176,000	12,531,000	7,915,000	712,000		363,000	22,606,000	2,974,000	19,632,000
San Luis Obispo	804,000	207,000	11,307,000	9,636,000	524,000		(576,000)	21,902,000	3,705,000	18,197,000
San Marcos	409,000		5,723,000	3,221,000	406,000		(577,000)	9,182,000	1,056,000	8,126,000
Sonoma	324,000		4,388,000		288,000		(437,000)	4,563,000		4,563,000
Stanislaus	342,000	102,000	4,129,000	4,130,000	331,000		(859,000)	8,175,000	1,404,000	6,771,000
Campus Total	\$13,714,000	\$3,094,000	\$178,154,000	\$129,862,000	\$11,850,000	\$0	\$0	\$336,674,000	\$45,078,000	\$291,596,000
Chancellor's Office & Systemwide Programs	237,000		5,670,000		150,000	292,000		6,349,000		6,349,000
Center for California Studies	11,000		198,000			300,000		509,000		509,000
Systemwide Provisions			(10,595,000)			77,859,000		67,264,000		67,264,000
CSU System Total	\$13,962,000	\$3,094,000	\$173,427,000	\$129,862,000	\$12,000,000	\$78,451,000	\$0	\$410,796,000	\$45,078,000	\$365,718,000

ATTACHMENT D - 2022-23 Enrollment and Tuition & Fee Revenue (Sources)
2022-23 Final Budget Allocations

	Enrollment					Tuition			
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	2021-22 Resident FTES Target	2022-23 Resident FTES Target Increase	2022-23 Total Resident FTES Target	2021-22 Nonresident FTES ¹	2022-23 Estimated Total FTES	2021-22 Gross Tuition Revenue	2021-22 Other Fee Revenue	Estimated 2022-23 Tuition Revenue from Enrollment Growth	2022-23 Estimated Gross Tuition & Fee Revenue
			(Cols. 1 + 2)		(Cols. 3 + 4)	(Campus Reported, 2021-22 FIRMS Budget)			(Sum Col. 6-8)
Bakersfield	8,242	300	8,542	206	8,748	\$52,814,000	\$8,268,000	\$1,315,000	\$62,397,000
Channel Islands	6,135		6,135	53	6,188	37,106,000	3,749,000		40,855,000
Chico	15,560		15,560	316	15,876	83,215,000	15,388,000		98,603,000
Dominguez Hills	11,473	250	11,723	167	11,890	77,720,000	15,510,000	1,116,000	94,346,000
East Bay	12,522		12,522	615	13,137	72,609,000	17,431,000		90,040,000
Fresno	19,875	800	20,675	556	21,231	130,053,000	14,742,000	3,636,000	148,431,000
Fullerton	29,517	1,100	30,617	927	31,544	201,774,000	44,269,000	5,560,000	251,603,000
Humboldt	7,603		7,603	296	7,899	29,640,000	7,386,000		37,026,000
Long Beach	29,687	1,100	30,787	1,235	32,022	204,614,000	41,033,000	5,362,000	251,009,000
Los Angeles	18,500	400	18,900	446	19,346	122,699,000	23,432,000	1,698,000	147,829,000
Maritime	1,418		1,418	37	1,455	6,473,000	4,537,000		11,010,000
Monterey Bay	6,128	250	6,378	232	6,610	37,664,000	4,597,000	1,088,000	43,349,000
Northridge	27,833	700	28,533	1,143	29,676	191,390,000	31,048,000	3,178,000	225,616,000
Pomona	19,228	425	19,653	674	20,327	130,773,000	32,615,000	2,024,000	165,412,000
Sacramento	23,771	600	24,371	718	25,089	156,397,000	22,781,000	2,775,000	181,953,000
San Bernardino	15,889	600	16,489	362	16,851	103,129,000	16,263,000	2,913,000	122,305,000
San Diego	28,016	1,100	29,116	4,591	33,707	195,369,000	92,491,000	5,274,000	293,134,000
San Francisco	24,582		24,582	1,166	25,748	158,551,000	36,264,000		194,815,000
San Jose	23,316	575	23,891	2,290	26,181	167,236,000	63,877,000	2,974,000	234,087,000
San Luis Obispo	17,275	700	17,975	3,495	21,470	119,028,000	115,995,000	3,705,000	238,728,000
San Marcos	9,745	234	9,979	240	10,219	58,711,000	21,507,000	1,056,000	81,274,000
Sonoma	8,429		8,429	104	8,533	37,473,000	5,143,000		42,616,000
Stanislaus	8,127	300	8,427	62	8,489	52,148,000	8,413,000	1,404,000	61,965,000
Campus Total	372,871	9,434	382,305	19,931	402,236	\$2,426,586,000	\$646,739,000	\$45,078,000	\$3,118,403,000
Chancellor's Office & Systemwide Programs ²	1,319		1,319	19	1,338	533,000	6,985,000		7,518,000
Summer Arts	56		56	3	59	639,000			639,000
CSU System Total	374,246	9,434	383,680	19,953	403,633	\$2,427,758,000	\$653,724,000	\$45,078,000	\$3,126,560,000

¹ Equal to campus reported actual 2021-22 nonresident students.
² Reported Systemwide Programs revenue is for International Programs (660 FTES) and CalStateTEACH (659 FTES) tuition and CalState Apply application fees.

ATTACHMENT E - 2022-23 State University Grants (Uses)
2022-23 Final Budget Allocations

	(1)	(2)	(3)	(4)	(5)	Data Points for Reference		
						(6)	(7)	(8)
						% of SUG Eligible Population 2021-22	% of SUG Eligible Population 2022-23	2022-23 SUG Total as a % of Prior Year
	2021-22 SUG <i>(Coded Memo B 2021-02, Attach. E)</i>	2022-23 Preliminary SUG <i>(95% of 2021-22 SUG)</i>	Redistribution of 5% <i>(based on change in relative need)</i>	2022-23 SUG Adjustment <i>(Cols. 2+3 - Col. 1)</i>	2022-23 Final Budget SUG <i>(Cols. 2 + 3)</i>			<i>(Col. 5 / Col. 1)</i>
Bakersfield	\$19,710,000	\$18,725,000	\$20,000	(\$965,000)	\$18,745,000	2.89%	2.67%	95%
Channel Islands	9,393,000	8,923,000		(470,000)	8,923,000	1.35%	1.23%	95%
Chico	21,986,000	20,887,000	328,000	(771,000)	21,215,000	3.09%	3.04%	96%
Dominguez Hills	34,145,000	32,438,000	1,921,000	214,000	34,359,000	5.01%	4.96%	101%
East Bay	22,269,000	21,156,000		(1,113,000)	21,156,000	3.24%	2.85%	95%
Fresno	40,719,000	38,683,000	3,499,000	1,463,000	42,182,000	5.81%	6.13%	104%
Fullerton	55,930,000	53,134,000	5,679,000	2,883,000	58,813,000	8.11%	8.57%	105%
Humboldt	11,752,000	11,164,000		(588,000)	11,164,000	1.50%	1.31%	95%
Long Beach	57,489,000	54,615,000	4,935,000	2,061,000	59,550,000	8.33%	8.65%	104%
Los Angeles	53,600,000	50,920,000		(2,680,000)	50,920,000	7.18%	7.14%	95%
Maritime	1,667,000	1,584,000		(83,000)	1,584,000	0.08%	0.16%	95%
Monterey Bay	10,357,000	9,839,000	720,000	202,000	10,559,000	1.50%	1.53%	102%
Northridge	63,534,000	60,357,000	1,929,000	(1,248,000)	62,286,000	9.18%	8.95%	98%
Pomona	38,504,000	36,579,000	2,730,000	805,000	39,309,000	5.64%	5.69%	102%
Sacramento	47,263,000	44,900,000	1,017,000	(1,346,000)	45,917,000	6.84%	6.58%	97%
San Bernardino	34,380,000	32,661,000	1,066,000	(653,000)	33,727,000	4.98%	4.84%	98%
San Diego	43,259,000	41,096,000	5,342,000	3,179,000	46,438,000	6.34%	6.79%	107%
San Francisco	43,977,000	41,778,000	3,395,000	1,196,000	45,173,000	6.30%	6.55%	103%
San Jose	35,647,000	33,865,000	2,145,000	363,000	36,010,000	5.10%	5.20%	101%
San Luis Obispo	11,518,000	10,942,000		(576,000)	10,942,000	1.20%	1.35%	95%
San Marcos	17,927,000	17,031,000	319,000	(577,000)	17,350,000	2.59%	2.49%	97%
Sonoma	8,745,000	8,308,000		(437,000)	8,308,000	1.25%	1.01%	95%
Stanislaus	17,179,000	16,320,000		(859,000)	16,320,000	2.49%	2.29%	95%
Campus Total	\$700,950,000	\$665,905,000	\$35,045,000	\$0	\$700,950,000	100%	100%	100%

ATTACHMENT F - Compensation - Reference Information
2022-23 Final Budget Allocations

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	2021-22 Compensation Cost Increase	2022-23 Compensation Cost Increase	Total Compensation Cost Increase	Percent of Total	General Fund for Compensation	2021-22 Compensation Allocations	2022-23 Compensation Allocations	Self-Funded Portion of Compensation	Percent of Total
	(Cols. 1 + 2)					(Attach. B, Col. 1)	(Cols. 5 - 6)	(Cols. 3 - 5)	
Bakersfield	\$2,855,000	\$5,257,000	\$8,112,000	2.3%	\$7,104,000	\$2,855,000	\$4,249,000	\$1,008,000	2.3%
Channel Islands	2,065,000	4,544,000	6,609,000	1.9%	5,787,000	2,065,000	3,722,000	822,000	1.9%
Chico	4,782,000	7,944,000	12,726,000	3.6%	11,144,000	4,782,000	6,362,000	1,582,000	3.6%
Dominguez Hills	3,799,000	7,061,000	10,860,000	3.1%	9,510,000	3,799,000	5,711,000	1,350,000	3.1%
East Bay	3,845,000	7,390,000	11,235,000	3.2%	9,838,000	3,845,000	5,993,000	1,397,000	3.2%
Fresno	6,705,000	10,089,000	16,794,000	4.8%	14,706,000	6,705,000	8,001,000	2,088,000	4.8%
Fullerton	9,377,000	14,476,000	23,853,000	6.8%	20,888,000	9,377,000	11,511,000	2,965,000	6.8%
Humboldt	2,721,000	4,875,000	7,596,000	2.2%	6,652,000	2,721,000	3,931,000	944,000	2.2%
Long Beach	9,809,000	16,801,000	26,610,000	7.6%	23,302,000	9,809,000	13,493,000	3,308,000	7.6%
Los Angeles	6,445,000	10,825,000	17,270,000	4.9%	15,123,000	6,445,000	8,678,000	2,147,000	4.9%
Maritime	551,000	1,838,000	2,389,000	0.7%	2,092,000	551,000	1,541,000	297,000	0.7%
Monterey Bay	2,067,000	4,702,000	6,769,000	1.9%	5,928,000	2,067,000	3,861,000	841,000	1.9%
Northridge	8,907,000	14,550,000	23,457,000	6.7%	20,541,000	8,907,000	11,634,000	2,916,000	6.7%
Pomona	6,585,000	11,960,000	18,545,000	5.3%	16,240,000	6,585,000	9,655,000	2,305,000	5.3%
Sacramento	7,873,000	12,172,000	20,045,000	5.7%	17,553,000	7,873,000	9,680,000	2,492,000	5.7%
San Bernardino	4,769,000	8,267,000	13,036,000	3.7%	11,415,000	4,769,000	6,646,000	1,621,000	3.7%
San Diego	9,230,000	17,218,000	26,448,000	7.5%	23,160,000	9,230,000	13,930,000	3,288,000	7.5%
San Francisco	7,432,000	14,163,000	21,595,000	6.1%	18,910,000	7,432,000	11,478,000	2,685,000	6.1%
San Jose	8,554,000	15,524,000	24,078,000	6.8%	21,085,000	8,554,000	12,531,000	2,993,000	6.8%
San Luis Obispo	6,946,000	13,898,000	20,844,000	5.9%	18,253,000	6,946,000	11,307,000	2,591,000	5.9%
San Marcos	3,464,000	7,027,000	10,491,000	3.0%	9,187,000	3,464,000	5,723,000	1,304,000	3.0%
Sonoma	2,575,000	5,376,000	7,951,000	2.3%	6,963,000	2,575,000	4,388,000	988,000	2.3%
Stanislaus	3,022,000	5,144,000	8,166,000	2.3%	7,151,000	3,022,000	4,129,000	1,015,000	2.3%
Campus Total	\$124,378,000	\$221,101,000	\$345,479,000	98.1%	\$302,532,000	\$124,378,000	\$178,154,000	\$42,947,000	98.1%
Chancellor's Office & Systemwide Programs	16,000	6,477,000	6,493,000	1.8%	5,686,000	16,000	5,670,000	807,000	1.8%
Center for California Studies	11,000	228,000	239,000	0.1%	209,000	11,000	198,000	30,000	0.1%
CSU System Total	\$124,405,000	\$227,806,000	\$352,211,000	100.0%	\$308,427,000	\$124,405,000	\$184,022,000	\$43,784,000	100.0%



4. 2021-22

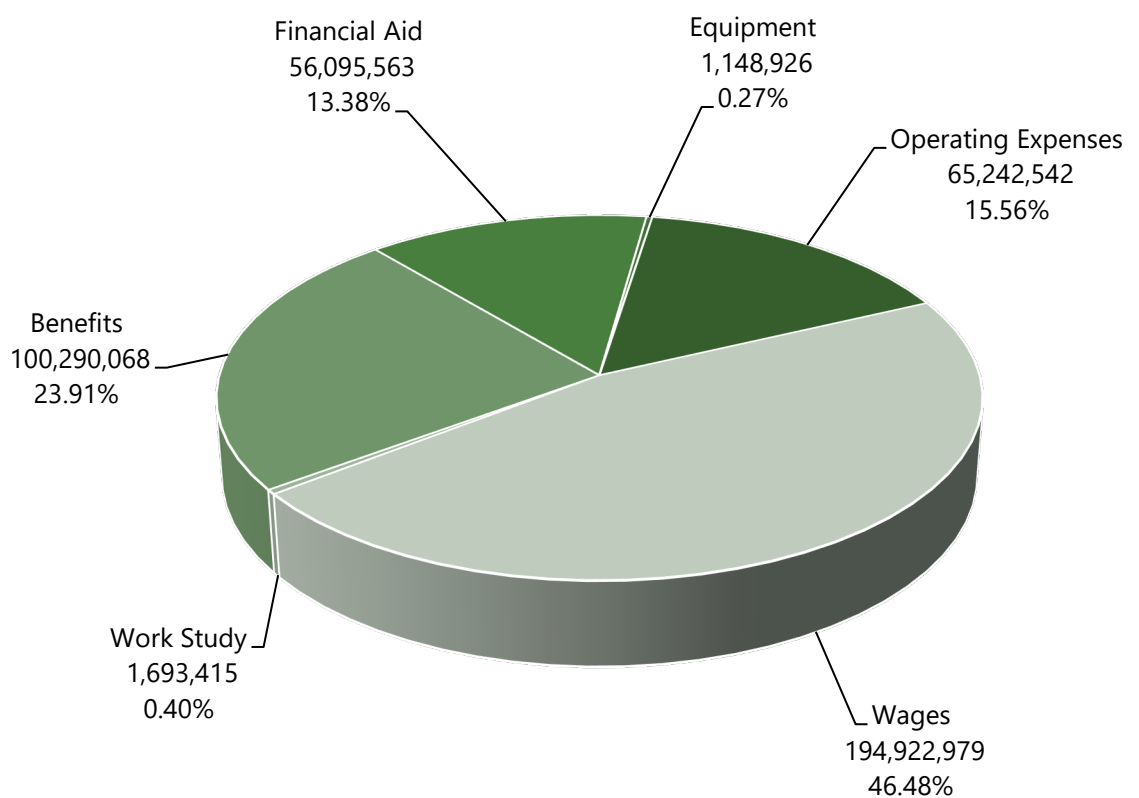
SACRAMENTO STATE OPERATING FUND - PRIOR YEAR 2021-22

SACRAMENTO STATE

GENERAL OPERATING FUND ACTUAL EXPENSES

FY 2021-22

2021-22
Actual Expenses



■ Wages ■ Work Study ■ Benefits ■ Financial Aid ■ Equipment ■ Operating Expenses

Totals do not include encumbrances or expenditure adjustments
Data from Year End SAM06 Report

DIVISIONAL ALLOCATIONS

CAMPUS DIVISION SUMMARY

FY 2021-22

	FTE	Amount
Prior Year Carry Forward Balance		\$4,039,939

Sources (Budget)		
Initial Allocations		186,540,059
Prior Year Encumbrance Allocations		8,996,596
One-Time Allocations from University Reserves		7,449,781
Centrally Funded Compensation Increases		5,946,522
CO Cash Posting Orders		517,223
Release Time		2,076,143
Benefits Allocations		99,164,871
Miscellaneous Budget Transfers		5,212,318
Revenue from Various Sources		21,590,975
Total Sources (Budget)		\$337,494,489

Uses (Expenditures) by Division		
Academic Affairs	1649.87	203,281,075
Administration & Business Affairs*	356.34	47,019,992
Athletics	88.10	16,122,310
Division of the President	39.83	8,190,881
Division of Inclusive Excellence	12.20	1,920,904
Information Resources & Technology	108.72	15,160,213
Student Affairs	262.51	25,119,301
University Advancement	37.93	5,601,338
Restricted Balances		11,276
Total Uses (Expenditures) by Division	2555.50	\$322,427,291

DIVISIONAL ALLOCATIONS

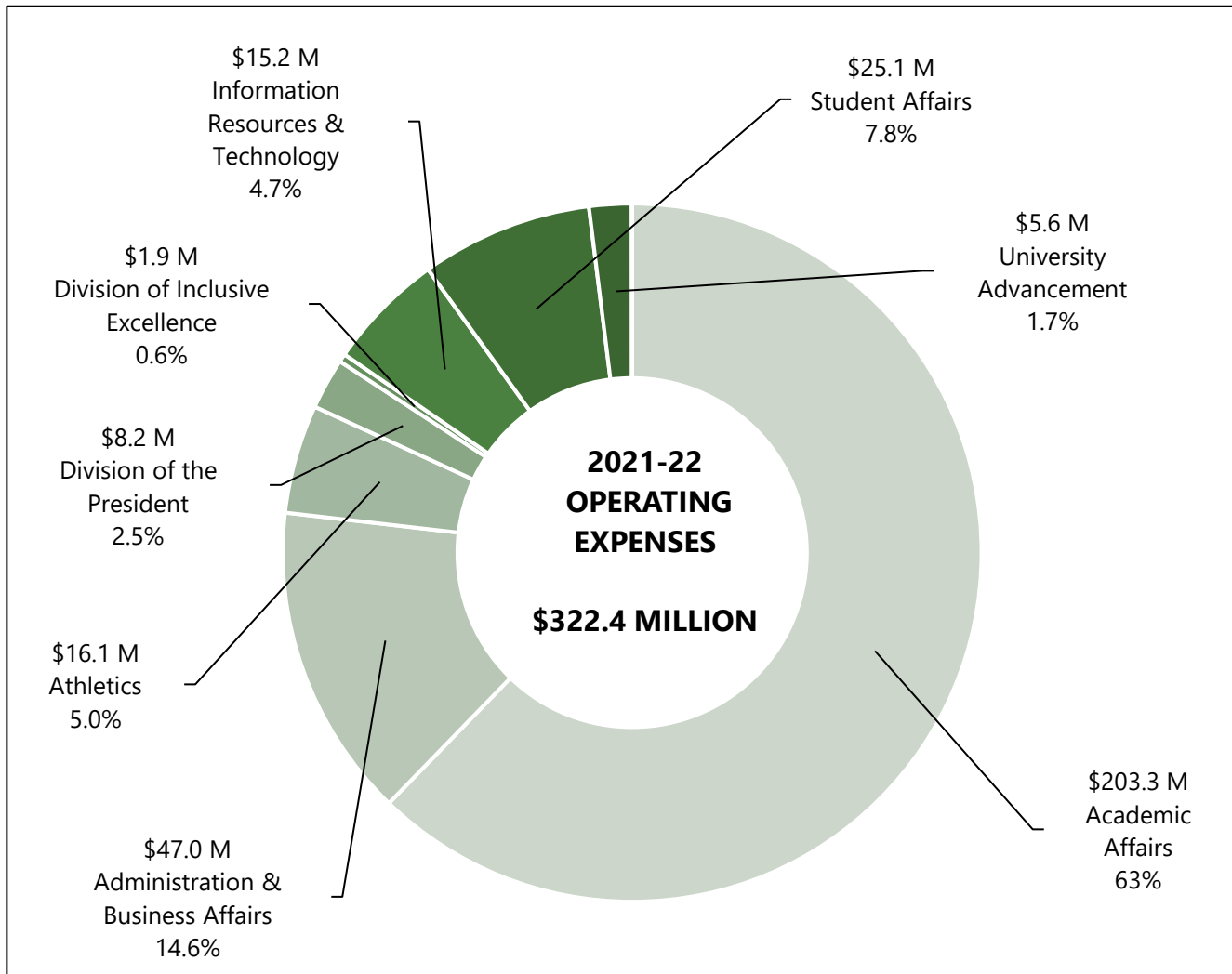
CAMPUS DIVISION SUMMARY

FY 2021-22

	FTE	Amount
Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	2517.40	192,467,219
Work Study	38.10	1,142,078
Benefits Group		99,440,973
Communications		274,564
Utilities Group		1,151
Travel		281,095
Library Acquisitions		(807)
Financial Aid		5,391,034
Contractual Services Group		3,636,304
Information Technology Costs		1,789,413
Services from Other Funds/Agencies Group		3,134,882
Equipment Group		1,024,912
Misc. Operating Expenses		8,484,922
Operating Transfers Out		6,144,560
Expenditure Adjustments		(785,009)
Total Uses (Expenditures) by Expense Type	2555.50	\$322,427,291

Budget Balance Available	
Prior Year Carry Forward Balance	4,039,939
Total Sources (Budget)	337,494,489
Total Uses (Expenses)	(322,427,291)
Year-End Encumbrances	(4,594,614)
Budget Balance Available	\$14,512,523

OPERATING FUND EXPENDITURES BY DIVISION & EXPENSE CATEGORY FY 2021-22



2021-22 USES (EXPENDITURES) BY CATEGORY



OPERATING FUND

BY DIVISION & SOURCE/EXPENSE CATEGORY

FY 2021-22

	Academic Affairs	Administration & Business Affairs	Athletics	Division of the President	Division of Inclusive Excellence
SOURCES					
Initial Allocations	123,331,093	20,631,460	4,982,969	6,515,546	1,965,572
Prior Year Carry Forward Balance	3,291,020	1,024,239		232,979	113,910
Prior Year Encumbrance Allocations	1,428,808	3,668,280	77,613	287,055	1,866
One-Time Allocations	3,224,822	2,275,907	385,000	221,342	
Compensation Increases	5,651,068	50,788	171,960		
Other On-Campus Allocations (Misc., CPOs)	362,137	130,086			
Release Time	2,076,143				
Benefits Allocations	65,305,566	13,461,154	3,564,558	1,749,518	586,051
Miscellaneous Budget Transfers	4,769,900	220,562	18,900	(69,064)	(130,785)
Alternate Fund Allocations	3,655,505	8,602,514	6,388,556		
TOTAL SOURCES	213,096,062	50,064,991	15,589,556	8,937,376	2,536,614

EXPENSE CATEGORY					
Regular Salaries & Wages	131,271,771	22,550,377	7,138,396	3,641,444	1,186,068
Work Study	529,692	12,381	27,000	10,485	2,522
Benefits Group	65,569,041	13,461,154	3,564,558	1,749,518	586,051
Communications	332	49,608		2,783	
Utilities Group		1,151			
Travel	149,446	70,283	454	8,598	3,404
Library Acquisitions	(1,165)				
Financial Aid			5,391,034		
Contractual Services Group	329,035	2,515,901		63,033	40,033
Information Technology Costs	475,778	684,428		180,344	27,928
Services from Other Funds/Agencies Group	2,416,123	275,300	782	32,461	51,323
Equipment Group	759,060	219,770		9,779	
Misc. Operating Expenses	1,892,039	3,927,310	1,508	839,637	23,575
Operating Transfers Out	500,510	3,277,250		1,652,800	
Expenditure Adjustments	(610,586)	(24,921)	(1,424)		
TOTAL EXPENSES (\$)	203,281,075	47,019,992	16,122,310	8,190,881	1,920,904

BUDGET BALANCE AVAILABLE					
Total Sources (Budget)	213,096,062	50,064,991	15,589,556	8,937,376	2,536,614
Total Uses (Expenses)	(203,281,075)	(47,019,992)	(16,122,310)	(8,190,881)	(1,920,904)
Year-End Encumbrances	(600,274)	(1,262,323)	(127,231)	(358,371)	(336,229)
BUDGET BALANCE AVAILABLE	9,214,713	1,782,676	(659,984)	388,124	279,480

OPERATING FUND

BY DIVISION & SOURCE/EXPENSE CATEGORY

FY 2021-22

	Information Resources & Technology	Student Affairs	University Advancement	Restricted Balances	Total
SOURCES					
Initial Allocations	9,237,770	15,649,392	4,226,257		186,540,059
Prior Year Carry Forward Balance	(2,387,202)	1,385,849	364,728	14,417	4,039,939
Prior Year Encumbrance Allocations	3,216,600	309,858	6,515		8,996,596
One-Time Allocations	970,000	232,710	140,000		7,449,781
Compensation Increases		72,178	528		5,946,522
Other On-Campus Allocations (Misc., CPOs)		25,000			517,223
Release Time					2,076,143
Benefits Allocations	4,812,913	7,863,363	1,821,747		99,164,871
Miscellaneous Budget Transfers	(242,800)	549,451	96,155		5,212,318
Alternate Fund Allocations	1,637,958	1,306,442			21,590,975
TOTAL SOURCES	17,245,240	27,394,243	6,655,929	14,417	341,534,428

EXPENSE CATEGORY					
Regular Salaries & Wages	8,859,145	14,406,132	3,413,886		192,467,219
Work Study	6,000	538,661	15,338		1,142,078
Benefits Group	4,812,913	7,875,989	1,821,747		99,440,973
Communications	220,375	1,466			274,564
Utilities Group					1,151
Travel	1,330	35,723	11,859		281,095
Library Acquisitions	358				(807)
Financial Aid					5,391,034
Contractual Services Group	171,228	362,256	139,904	14,914	3,636,304
Information Technology Costs	86,461	320,235	14,239		1,789,413
Services from Other Funds/Agencies Group	40,232	255,977	62,322	362	3,134,882
Equipment Group	23	28,530	7,750		1,024,912
Misc. Operating Expenses	1,044,137	646,422	114,294	(4,000)	8,484,922
Operating Transfers Out		714,000			6,144,560
Expenditure Adjustments	(81,989)	(66,089)			(785,009)
TOTAL EXPENSES (\$)	15,160,213	25,119,301	5,601,338	11,276	322,427,291

BUDGET BALANCE AVAILABLE					
Total Sources (Budget)	17,245,240	27,394,243	6,655,929	14,417	341,534,428
Total Uses (Expenses)	(15,160,213)	(25,119,301)	(5,601,338)	(11,276)	(322,427,291)
Year-End Encumbrances	(1,397,261)	(151,208)	(361,716)	-	(4,594,614)
BUDGET BALANCE AVAILABLE	687,765	2,123,733	692,875	3,141	14,512,523

OPERATING FUND

SALARIES FOR CAMPUS DIVISIONS FY

2021-22

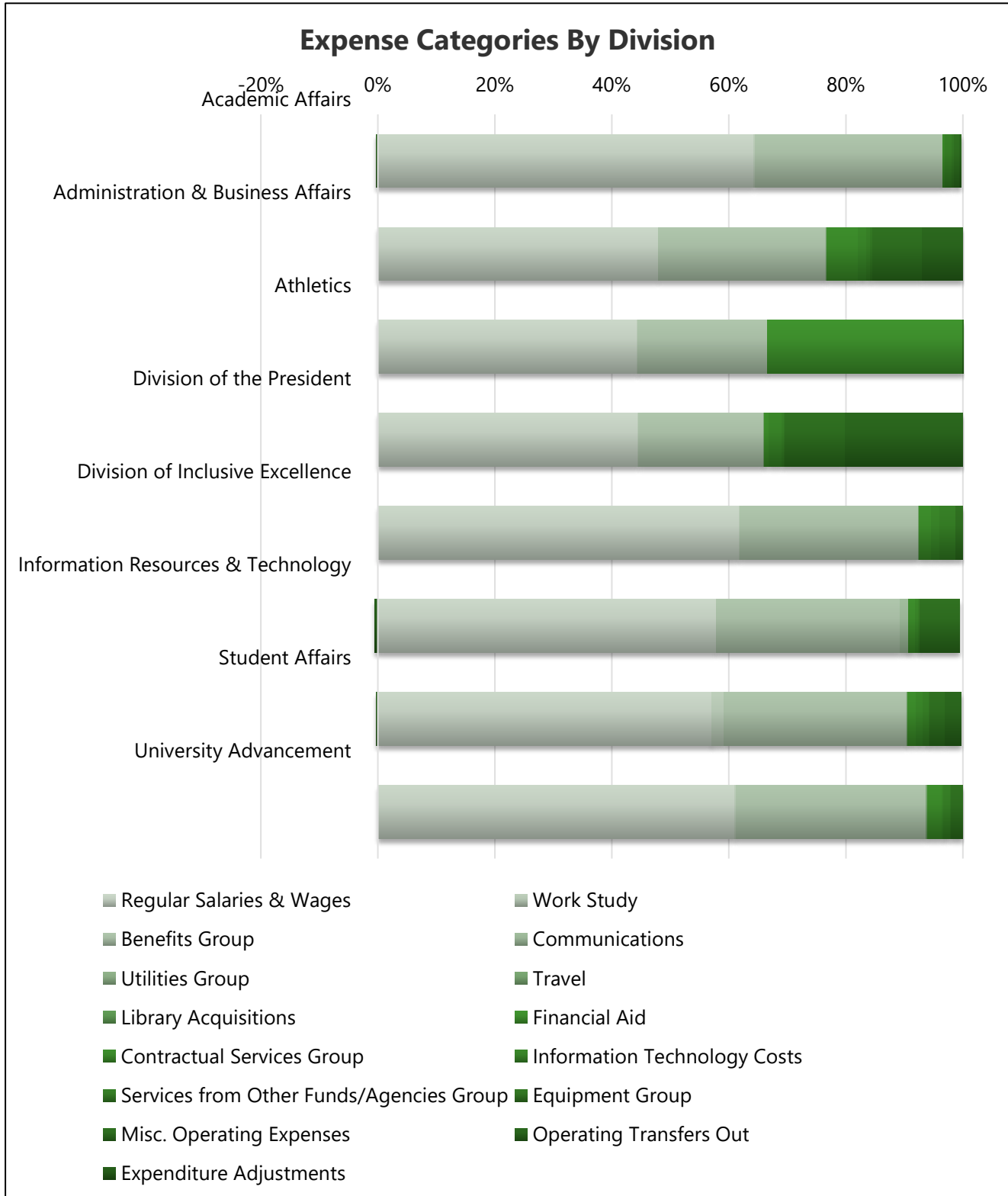
Division	FIRMS Obj Code 601100		FIRMS Obj Code		FIRMS Obj Code 601201		FIRMS Obj Code 601300		FIRMS Obj Code		FIRMS Obj Code 601303		FIRMS Obj Code 601304		Total	
	Academic Salaries		Graduate Assistant		Management & Supervisory		Support Staff Salaries		Overtime		Student Assistant		Teaching Associates			
	\$ Amount	FTE*	\$ Amount	FTE*	\$ Amount	FTE*	\$ Amount	FTE*	\$ Amount	FTE*	\$ Amount	FTE*	\$ Amount	FTE*	\$ Amount	FTE*
Academic Affairs	105,676,935	1,212.47	171,444	5.58	6,273,768	42.25	16,679,211	302.62	28,235	-0.01	1,811,367	57.36	630,809.90	16.92	131,271,771	1,637.20
Admin & Business Affairs	170,496	-0.01			4,871,300	43.99	16,285,223	286.89	462,428	0.00	760,929	25.04			22,550,377	355.91
Athletics	3,531,418	41.57			2,136,603	13.19	1,325,529	26.94	16,121	0.00	128,726	4.30			7,138,396	86.00
Division of the President	40,365	0.13			932,580	8.28	202,452	3.44	1,991	0.00	8,681	0.28			1,186,068	12.12
Division of Inclusive Excellence	134,071	0.20			1,877,347	12.11	1,518,875	22.51	256	0.00	110,895	3.65			3,641,444	39.48
Info Resources & Technology	45,077	0.33			1,606,888	12.53	6,856,778	84.22	1,426	0.00	348,977	11.43			8,859,145	108.51
Student Affairs	552,315	3.97			3,277,241	29.06	9,583,064	181.34	12,966	0.00	980,547	31.69			14,406,132	246.05
University Advancement	33,197	0.00			1,945,596	15.61	1,417,369	21.27	1,416	0.00	16,309	0.54			3,413,886	37.42
TOTAL	105,318,719	1,247.40	224,673	7.48	23,315,702	184.29	56,191,418	947.99	331,818	-	3,084,892	114.99	756,276	21.65	189,223,497	2,523.80

*Annualized FTE

OPERATING FUND

EXPENSE CATEGORIES BY DIVISION

FY 2021-22



OPERATING FUND

MULTI-YEAR SUMMARY

For Campus Divisions

CAMPUS DIVISION	Description	%	%	2018-19	%	2019-20	%	2020-21	%	2021-22	%	2022-23
Academic Affairs	Prior Year Carryover	108%	80%	7,270,478	112%	8,141,406	110%	8,929,226	37%	3,291,020	282%	9,268,713
	Prior Year Encumbrances	122%	102%	1,317,002	89%	1,172,480	93%	1,093,418	136%	1,482,808	40%	600,274
	Initial Baseline	91%	105%	109,709,115	108%	118,772,108	92%	109,787,681	112%	123,331,093	105%	129,915,482
	Misc. Budget Entries	102%	109%	79,022,873		82,235,612		78,244,640		85,045,141		
	Year End Budget	96%	105%	197,319,467		210,321,606		198,054,965		213,150,062		
	Year End Expenditures	98%	106%	(189,565,852)		(200,298,962)		(193,335,137)		(203,281,075)		
	Year End Encumbrances	82%	89%	(1,172,079)		(1,093,418)		(1,428,808)		(600,274)		
	Budget Balance Available	71%	91%	6,581,536		8,929,226		3,291,020		9,268,713		
Administration & Business Special Projects)	Prior Year Carryover	224%	114%	2,996,333	128%	3,842,916	77%	2,965,351	35%	1,024,239	174%	1,782,675
	Prior Year Encumbrances	169%	186%	1,871,226	76%	1,425,430	108%	1,542,044	238%	3,668,280	34%	1,262,323
	Initial Baseline	95%	106%	17,788,879	119%	21,213,452	92%	19,459,596	106%	20,631,460	102%	21,022,224
	Misc. Budget Entries	95%	203%	49,701,593	50%	24,916,561	101%	25,173,978		24,741,011		
	Year End Budget	104%	161%	72,358,031	71%	51,398,360	96%	49,140,969		50,064,990		
	Year End Expenditures	107%	168%	(66,817,147)	70%	(46,890,965)	95%	(44,448,449)		(47,019,992)		
	Year End Encumbrances	56%	75%	(1,399,324)	110%	(1,542,044)	238%	(3,668,280)		(1,262,323)		
	Budget Balance Available	112%	123%	4,141,560	72%	2,965,351	35%	1,024,239		1,782,675		
Athletics	Prior Year Carryover	n/a	n/a	-	n/a	-	n/a	-	n/a	-	n/a	(659,985)
	Prior Year Encumbrances	n/a	687%	34,333	191%	65,731	99%	64,934	120%	77,613	-164%	(127,231)

OPERATING FUND

MULTI-YEAR SUMMARY

For Campus Divisions

CAMPUS DIVISION	Description	%	%	2018-19	%	2019-20	%	2020-21	%	2021-22	%	2022-23
	Initial Baseline	90%	111%	3,757,977	133%	4,985,094	93%	4,648,181	107%	4,982,969	104%	5,167,025
	Misc. Budget Entries	87%	156%	8,255,061	109%	9,001,301	116%	10,407,123		10,528,974		
	Year End Budget	93%	139%	12,047,371	117%	14,052,126	108%	15,120,238		15,589,556		
	Year End Expenditures	93%	169%	(15,308,257)	106%	(16,202,677)	95%	(15,324,473)		(16,122,310)		
	Year End Encumbrances	n/a	191%	(65,731)	99%	(64,934)	120%	(77,613)		(127,231)		
	Budget Balance Available	n/a	806%	(3,326,616)	67%	(2,215,485)	13%	(281,848)		(659,985)		
Division of Inclusive	Prior Year Carryover		n/a	-	n/a	-	n/a	461,560	25%	113,910	245%	279,481
	Prior Year Encumbrances		n/a	-	n/a	15,312	0%	-	0%	1,866	0%	(336,229)
	Initial Baseline		n/a	-	n/a	1,292,141	99%	1,285,572	153%	1,965,572	100%	1,965,572
	Misc. Budget Entries		n/a	-	n/a	377,251		514,397		455,266		
	Year End Budget		n/a	-	n/a	1,684,703		2,261,528		2,536,614		
	Year End Expenditures		n/a	-	n/a	(1,223,144)		(1,638,321)		(1,920,904)		
	Year End Encumbrances		n/a	-	n/a	-		(1,866)		(336,229)		
	Budget Balance Available		n/a	-	n/a	461,560		621,342		279,481		
	Prior Year Carryover	105%	97%	154,760	91%	140,843	401%	565,015	41%	232,979	167%	388,124
	Prior Year Encumbrances	34%	515%	240,837	114%	275,045	98%	268,819	107%	287,055	-125%	(358,371)
Division of the President	Initial Baseline	95%	86%	1,531,379	318%	4,876,818	89%	4,345,598	150%	6,515,546	102%	6,640,546
	Misc. Budget Entries	129%	656%	3,915,921		3,152,697		1,720,893		1,901,796		

OPERATING FUND

MULTI-YEAR SUMMARY

For Campus Divisions

CAMPUS DIVISION	Description	%	%	2018-19	%	2019-20	%	2020-21	%	2021-22	%	2022-23
	Year End Budget	103%	227%	5,842,896		8,445,403		6,900,324		8,937,376		
	Year End Expenditures	104%	226%	(5,048,822)		(7,611,570)		(6,322,000)		(8,190,881)		
	Year End Encumbrances	178%	221%	(261,639)		(268,819)		(287,055)		(358,371)		
	Budget Balance Available	102%	239%	532,435		565,015		291,269		388,124		
Human Resources	Prior Year Carryover		8107%	108,229	n/a	-	n/a	-	n/a	-	n/a	-
	Prior Year Encumbrances		77%	153,189	n/a	-	n/a	-	n/a	-	n/a	-
	Initial Baseline		103%	2,260,841	n/a	-	n/a	-	n/a	-	n/a	-
	Misc. Budget Entries		115%	2,328,041	n/a	-	n/a	-	n/a	-	n/a	-
	Year End Budget		110%	4,850,300	n/a	-	n/a	-	n/a	-	n/a	-
	Year End Expenditures		109%	(4,525,669)	n/a	-	n/a	-	n/a	-	n/a	-
	Year End Encumbrances		19%	(28,795)	n/a	-	n/a	-	n/a	-	n/a	-
	Budget Balance Available		273%	295,835	n/a	-	n/a	-	n/a	-	n/a	-
Information Resources &	Prior Year Carryover	1%	149%	1,116,521	126%	1,410,785	80%	1,129,151	-211%	(2,387,202)	-29%	687,765
	Prior Year Encumbrances	110%	78%	949,252	108%	1,021,008	53%	536,142	600%	3,216,600	-43%	(1,397,261)
	Initial Baseline	94%	108%	8,283,914	106%	8,794,222	96%	8,414,598	110%	9,237,770	97%	9,006,770
	Misc. Budget Entries	98%	92%	7,496,725	107%	7,995,003	88%	7,029,404		7,178,072		
	Year End Budget	91%	100%	17,846,412	108%	19,221,018	89%	17,109,296		17,245,240		
	Year End Expenditures	90%	98%	(15,349,304)	114%	(17,555,725)	87%	(15,361,064)		(15,160,213)		

OPERATING FUND

MULTI-YEAR SUMMARY

For Campus Divisions

CAMPUS DIVISION	Description	%	%	2018-19	%	2019-20	%	2020-21	%	2021-22	%	2022-23
	Year End Encumbrances	19%	108%	(1,021,008)	53%	(536,142)	600%	(3,216,600)		(1,397,261)		
	Budget Balance Available	10735%	132%	1,476,100	76%	1,129,151	-130%	(1,468,368)		687,765		
Public Affairs & Advocacy	Prior Year Carryover	94%	50%	50,974	96%	49,103	97%	47,590		-		-
	Prior Year Encumbrances	117%	76%	31,787	89%	28,370	57%	16,276		-		-
	Initial Baseline	95%	102%	496,072	106%	528,107	92%	487,873		-		-
	Misc. Budget Entries	58%	110%	239,554	110%	262,393	93%	244,097		-		-
	Year End Budget	84%	96%	818,387	106%	867,972	92%	795,836		-		-
	Year End Expenditures	115%	95%	(725,468)	111%	(804,106)	104%	(838,274)		-		-
	Year End Encumbrances	16%	89%	(28,370)	57%	(16,276)	0%	-		-		-
	Budget Balance Available	-113%	115%	64,550	74%	47,590	-89%	(42,438)				
	Prior Year Carryover	124%	112%	1,503,019	121%	1,819,982	89%	1,626,228	85%	1,385,849	153%	2,123,733
	Prior Year Encumbrances	52%	77%	83,870	212%	177,837	117%	208,022	149%	309,858	-49%	(151,208)
Student Affairs	Initial Baseline	91%	115%	14,102,291	109%	15,321,404	93%	14,312,025	109%	15,649,392	99%	15,550,112
	Misc. Budget Entries	90%	98%	9,086,641	111%	10,099,110	102%	10,296,807		10,049,144		
	Year End Budget	94%	108%	24,775,821	111%	27,418,333	96%	26,443,082		27,394,243		
	Year End Expenditures	96%	110%	(23,112,058)	111%	(25,584,083)	97%	(24,747,375)		(25,119,301)		
	Year End Encumbrances	87%	203%	(170,671)	122%	(208,022)	149%	(309,858)		(151,208)		
	Budget Balance Available	75%	82%	1,493,092	109%	1,626,228	85%	1,385,849		2,123,733		

OPERATING FUND

MULTI-YEAR SUMMARY

For Campus Divisions

CAMPUS DIVISION	Description	%	%	2018-19	%	2019-20	%	2020-21	%	2021-22	%	2022-23
University Advancement	Prior Year Carryover	5%	-946%	490,603	76%	372,671	149%	555,717	66%	364,728	190%	692,876
	Prior Year Encumbrances	41%	410%	300,778	142%	427,573	20%	84,032	8%	6,515	-5552%	(361,716)
	Initial Baseline	89%	102%	5,740,762	71%	4,048,074	92%	3,730,649	113%	4,226,257	103%	4,352,313
	Misc. Budget Entries	114%	-13%	(320,956)	-662%	2,123,751	96%	2,045,674		2,058,430		
	Year End Budget	91%	76%	6,211,188	112%	6,972,068	92%	6,416,073		6,655,930		
	Year End Expenditures	89%	75%	(5,301,918)	119%	(6,332,319)	93%	(5,907,437)		(5,601,338)		
	Year End Encumbrances	46%	101%	(427,573)	20%	(84,032)	8%	(6,515)		(361,716)		
	Budget Balance Available	1706%	67%	481,697	115%	555,717	90%	502,121		692,876		

Total Campus Divisions	Prior Year Carryover	117%	87%	13,690,917	115%	15,777,706	103%	16,279,838	25%	4,025,523		14,563,383
	Prior Year Encumbrances	128%	125%	4,982,272	93%	4,608,785	83%	3,813,687	237%	9,050,595		(869,420)
	Initial Baseline	92%	106%	163,671,230	110%	179,831,420	93%	166,471,773	112%	186,540,059		193,620,044
	Misc. Budget Entries	99%	128%	159,725,453	88%	140,163,679	97%	135,677,013	105%	141,957,834		
	Year End Budget	97%	115%	342,069,873	100%	340,381,590	95%	322,242,311	106%	341,574,011		
	Year End Expenditures	99%	117%	(325,754,495)	99%	(322,503,550)	95%	(307,922,529)	105%	(322,416,015)		
	Year End Encumbrances	57%	92%	(4,575,190)	83%	(3,813,687)	236%	(8,996,596)	51%	(4,594,614)		
	Budget Balance Available	84%	82%	11,740,189	120%	14,064,353	38%	5,323,186	274%	14,563,383		

Notes:

Beginning encumbrances may differ from previous end of year balances, due to departments moving between divisions

OPERATING FUND

MULTI-YEAR SUMMARY

For Campus Divisions

CAMPUS DIVISION	Description	%	%	2018-19	%	2019-20	%	2020-21	%	2021-22	%	2022-23
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Beginning carryforward may not equal prior year carryforward due to 6% sweep

See Section 6 - Division Configuration Changes by Fiscal Year for more details

This section does not include totals for Restricted Balances

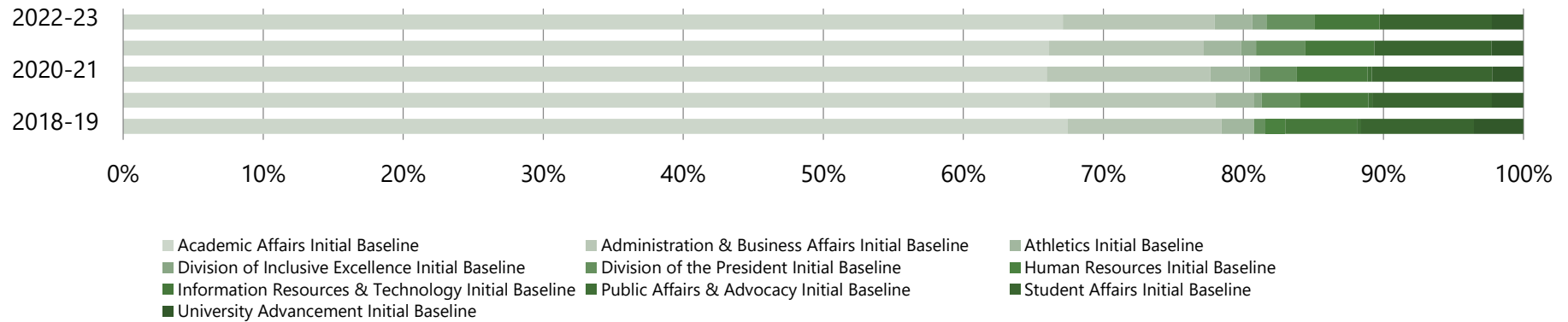
Beginning in 2019-20 Human Resources became part of the Division of Administration and Business Affairs and the Office of Inclusive Excellence became a Division

Beginning in 2021-22 Public Affairs and Advocacy became part of the Division of the President

OPERATING FUND

MULTI-YEAR SUMMARY

Initial Baseline Budget Allocations by Division



CAMPUS DIVISIONS	Description	2018-19	2019-20	2020-21	2021-22	2022-23	
Academic Affairs	Initial Baseline	109,286,810.00	118,772,108.00	109,787,681.00	123,331,093.00	129,915,482.00	
Administration & Business Affairs	Initial Baseline	17,788,879.00	21,213,452.00	19,459,596.00	20,631,460.00	21,022,224.00	
Athletics	Initial Baseline	3,757,977.00	4,985,094.00	4,648,181.00	4,982,969.00	5,167,025.00	
Division of Inclusive Excellence	Initial Baseline	0.00	963,642.00	1,285,572.00	1,965,572.00	1,965,572.00	
Division of the President	Initial Baseline	1,363,171.00	4,876,818.00	4,345,598.00	6,515,546.00	6,640,546.00	
Human Resources	Initial Baseline	2,260,841.00					
Information Resources & Technology	Initial Baseline	8,283,914.00	8,794,222.00	8,414,598.00	9,237,770.00	9,006,770.00	
Public Affairs & Advocacy	Initial Baseline	496,072.00	528,107.00	487,873.00			
Student Affairs	Initial Baseline	13,038,654.00	15,321,404.00	14,312,025.00	15,649,392.00	15,550,112.00	
University Advancement	Initial Baseline	5,740,762.00	4,048,074.00	3,730,649.00	4,226,257.00	4,352,313.00	

Beginning in 2018-19, Student Success funds were separated out of Divisions' initial baseline allocation

Beginning in 2019-20, Human Resources became part of the Division of Administration and Business Affairs and the Office of Inclusive Excellence became a Division

Beginning in 2020-21, Student Success funds were merged in Divisions' initial baseline allocation

Beginning in 2021-22, Public Affairs and Advocacy became part of the Division of the President

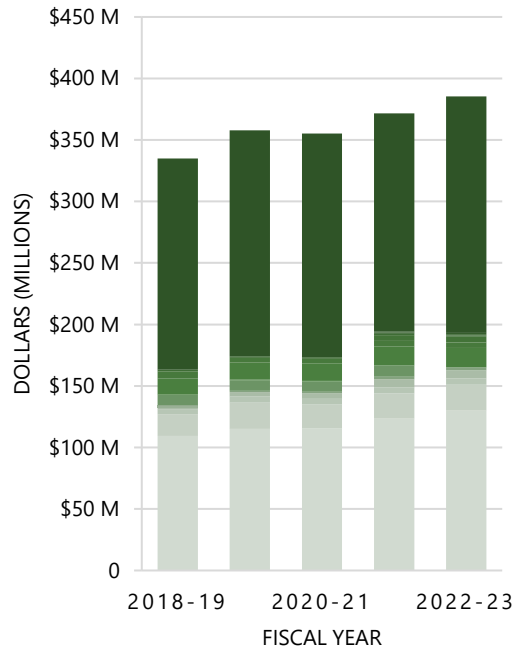
UNIVERSITY BUDGET ALLOCATIONS

BY FISCAL YEAR

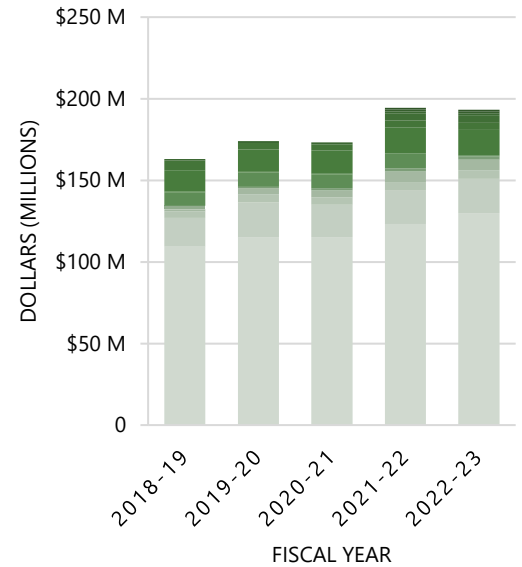
Operating Fund Summary

INCLUDING UNIVERSITY WIDE COSTS

- University Wide (incl tuition discounts)
- Mental Health
- Basic Needs
- Education Insights
- Center for Calif Studies
- University Advancement
- Student Affairs
- Public Affairs and Advocacy
- Information Resources & Technology
- Division of Inclusive Excellence
- Human Resources
- Division of the President
- Athletics
- Administration & Business Affairs
- Academic Affairs



EXCLUDING UNIVERSITY WIDE COSTS



	2018-19	2019-20	2020-21	2021-22	2022-23
Academic Affairs	109,286,810	115,199,360	115,287,681	123,331,093	129,915,482
Administration & Business Affairs	17,788,879	21,213,452	19,659,596	20,631,460	21,022,224
Athletics	3,757,977	4,985,094	4,648,181	4,982,969	5,167,025
Division of the President	1,363,171	3,726,489	4,345,598	6,515,546	6,640,546
Human Resources	2,260,841	-	-	-	-
Division of Inclusive Excellence	-	963,642	1,285,572	1,965,572	1,965,572
Information Resources & Technology	8,283,914	8,644,222	8,414,598	9,237,770	687,765
Public Affairs and Advocacy	496,072	528,107	487,873	-	-
Student Affairs	13,038,654	13,634,354	14,312,025	15,649,392	15,550,112
University Advancement	5,740,762	4,048,074	3,730,649	4,226,257	4,352,313
Center for Calif Studies	-	-	-	4,661,000	4,661,000
Education Insights	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Basic Needs	-	-	-	1,100,000	1,100,000
Mental Health	-	-	-	1,100,000	1,100,000
University Wide (incl tuition discounts)	171,787,957	183,904,943	182,064,004	177,147,943	192,054,956
Total Allocation:	\$319,799,837	\$334,905,037	\$357,947,737	\$371,649,000	\$385,316,995

In 2018-19, Student Success funds were separated out of Divisions' initial baseline allocation

In 2019-20 Human Resources combined with Administration & Business Affairs and a new division, Division of Inclusive Excellence, was formed

2020-21 includes one-time allocations to Academic Affairs for lecturers and to Administration & Business Affairs for campus safety projects

In 2021-22 Public Affairs and Advocacy combined with the Division of the President. The Center for CA Studies has received funding in prior years, but is now included in this total allocation figure.

DIVISION CONFIGURATION CHANGES

AFFECTING BASELINE ALLOCATIONS

By FY 2018-19 to 2022-23

Academic Affairs

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue

2020-2021

- Baseline transfer to Administration & Business Affairs for MPP position
- Baseline transfer to Information Resources & Technology for staff

2022-2023

- Baseline transfer to AA from SA for PARC
- Baseline transfer to AA from IRT for Hornet Launch position
- Baseline increase for new faculty

Administration & Business Affairs

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for ADA Coordinator position

2019-2020

- Baseline transfer to Office of Equity, Diversity & Inclusion
- Baseline transfer to Division of Inclusive Excellence for ADA Coordinator position
- Baseline transfer for Human Resources. HR now part of Administration & Business Affairs

2020-2021

- Baseline transfer from Academic Affairs for MPP position
- Baseline transfer to Division of Inclusive Excellence for analyst position

2021-2022

- Baseline transfer to Division of Inclusive Excellence for Bias Response Director

2022-2023

- Transfer of AUE to Division for security cameras, VISA Mastercard, lab risk & safety software, and general recruiting

Athletics

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for position increase and two additional positions

Division of Inclusive Excellence

2019-2020

- New Division set up for 2019/20
- Baseline transfer for Office of Equity, Diversity & Inclusion
- Baseline transfer for ADA Coordinator position
- Baseline transfer for EEO Hearing Officer

2020-2021

- Baseline transfer from Administration & Business Affairs for analyst position

DIVISION CONFIGURATION CHANGES

AFFECTING BASELINE ALLOCATIONS

By FY 2018-19 to 2022-23

2021-2022

- Baseline transfer from Administration & Business Affairs for Bias Response Director

Division of the President

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer to Administration & Business Affairs for ADA Coordinator position
- Baseline transfer to Athletics for position increase and two additional positions
- Baseline transfer to Student Affairs for support staff

2019-2020

- Baseline transfer for Policy Director
- Baseline transfer for Campus Event Coordinator
- Baseline transfer to Office of Equity, Diversity & Inclusion
- Baseline transfer to Public Affairs and Advocacy for Downtown Events
- Baseline transfer for University Communications and Sac State Magazine

2021-2022

- Baseline transfer to The Division of the President. Public Affairs and Advocacy now part of Div of Pres

2022-2023

- Baseline transfer for Chatbox

Human Resources

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue

2019-2020

- Baseline transfer to Administration & Business Affairs. Human Resources now part of ABA

Information Resources & Technology

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue

2020-2021

- Baseline transfer from Academic Affairs for MPP position

2022-2023

- Baseline to AA for Hornet Launch position
- Baseline transfer to AA and SA from IRT for Hornet Launch position

Public Affairs & Advocacy

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue

2019-2020

- Baseline transfer for Downtown Events

2021-2022

- Baseline transfer to The Division of the President. Public Affairs and Advocacy now part of Div of Pres

DIVISION CONFIGURATION CHANGES

AFFECTING BASELINE ALLOCATIONS

By FY 2018-19 to 2022-23

Student Affairs

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for support staff

2022-2023

- Baseline transfer to AA from SA for PARC
- Baseline transfer to SA from IRT for Hornet Launch position

University Advancement

2018-2019

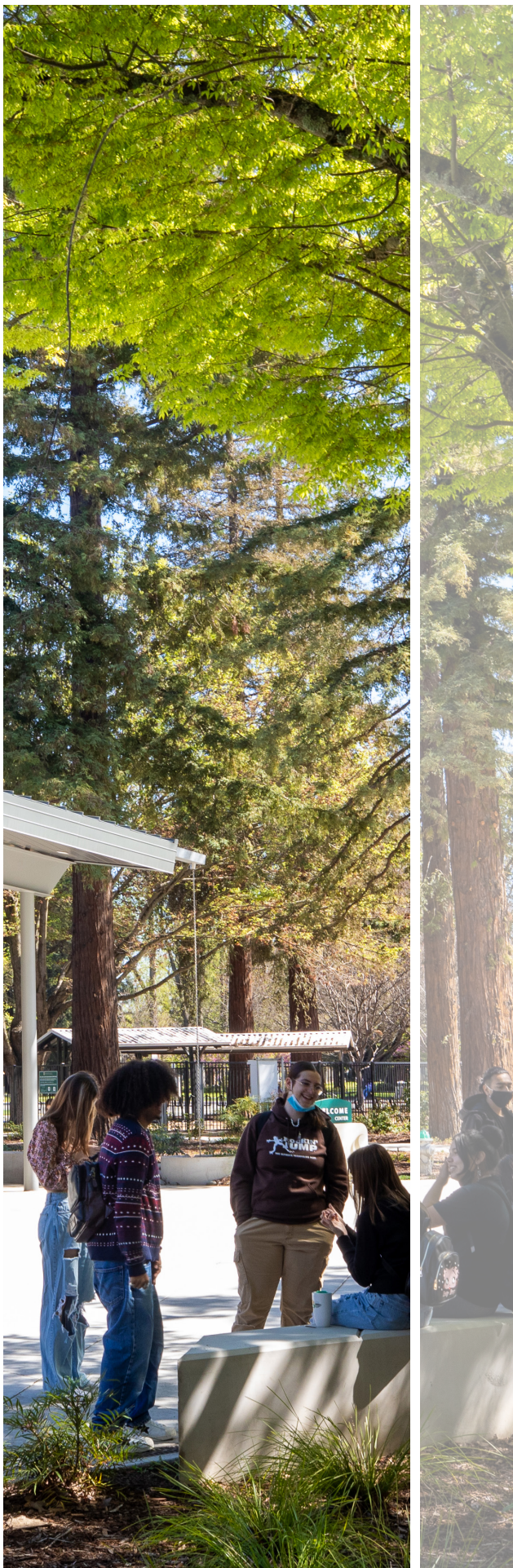
- Baseline transfer for general fund swap for IRT Cell Tower revenue

2019-2020

- Baseline transfer to Division of the President for University Communication and Sac State Magazine

2019-2020

- Baseline transfer for CRM



5. 2021-22 OPERATING FUND – ACADEMIC AFFAIRS

Academic Affairs provides leadership to the academic and educational activity of the University, including: the seven Academic Colleges, University Library, and the College of Continuing Education.

The Office of Academic Affairs remains focused on the major elements of Sacramento State's mission – access, diversity, quality, and the fullest university experience for our students.

ACADEMIC AFFAIRS

OPERATING FUND SUMMARY

FY 2021-22

	FTE	Amount
Prior Year Carry Forward Balance		\$3,291,020

Sources (Budget)		
Initial Allocations		123,331,093
Prior Year Encumbrance Allocations		1,428,808
One-Time Allocations from University Reserves		3,224,822
Centrally Funded Compensation Increases		5,651,068
CO Cash Posting Orders		362,137
Release Time		2,076,143
Benefits Allocations		65,305,566
Miscellaneous Budget Transfers		4,769,900
Revenue from Various Sources		3,655,505
Total Sources (Budget)		\$209,805,042

Uses (Expenditures) by College		
Academic Excellence	2.68	447,206
College of Arts & Letters	319.53	38,248,509
College of Business Admin	102.09	16,309,268
College of E&CS	137.81	17,124,345
College of Education	178.28	21,154,840
College of H&HS	244.39	30,217,054
College of NS&M	254.83	29,278,550
College of SS&IS	240.44	29,813,990
Faculty Affairs	11.04	1,390,606
Faculty Senate	2.72	219,006
Graduate Studies	16.63	1,725,671
International Prog Global Educ	9.88	1,013,436
Library	57.37	7,255,757
Research Innovation Econ Dev	26.82	4,583,659
Strategic Services	5.70	816,185
Undergraduate Studies	17.98	1,372,554
VP's Office - Acad Affairs	21.69	2,310,442
Total Uses (Expenditures) by College	1649.87	\$203,281,075

Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	1637.20	131,271,771
Work Study	16.31	529,692
Benefits Group		65,569,041
Communications		332
Travel		149,446
Library Acquisitions		(1,165)
Contractual Services Group		329,035
Information Technology Costs		475,778
Services from Other Funds/Agencies Group		2,416,123
Equipment Group		759,060
Misc. Operating Expenses		1,892,039
Operating Transfers Out		500,510
Expenditure Adjustments	-3.64	(610,586)
Total Uses (Expenditures) by Expense Type	1649.87	\$203,281,075

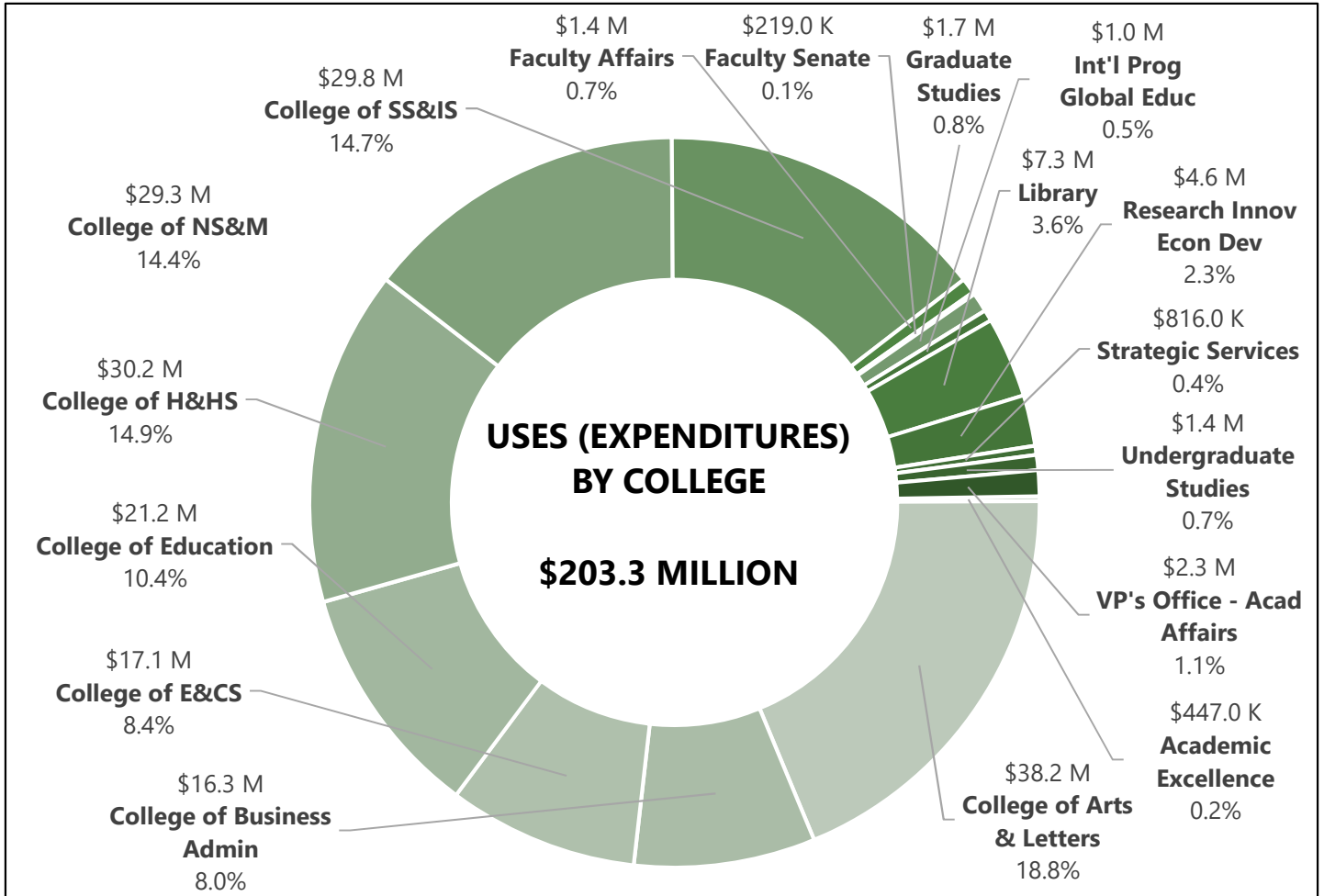
ACADEMIC AFFAIRS

OPERATING FUND SUMMARY

FY 2021-22

Budget Balance Available	
Prior Year Carry Forward Balance	3,291,020
Total Sources (Budget)	209,805,042
Total Uses (Expenditures)	(203,281,075)
Year-End Encumbrances	(600,274)
Budget Balance Available	\$9,214,713

ACADEMIC AFFAIRS USES (EXPENDITURES) FY 2021-22



2021-22 USES (EXPENDITURES) BY CATEGORY



ACADEMIC AFFAIRS

EXPENDITURES & SALARIES BY COLLEGE

FY 2021-22

EXPENDITURE CATEGORIES*	COLLEGE/PROGRAM CENTER								
	Academic Excellence	College of Arts & Letters	College of Business Admin	College of E&CS	College of Education	College of H&HS	College of NS&M	College of SS&IS	Faculty Affairs
Regular Salaries and Wages	\$303,077	\$24,848,179	\$10,717,236	\$11,698,619	\$13,753,009	\$19,533,740	\$18,785,339	\$19,511,235	\$882,953
Work Study		34,855	17,056	35,989	185,216	94,973	34,658	33,046	3,962
Benefits Group	119,145	13,079,844	5,296,594	5,355,569	6,842,439	9,366,444	9,893,234	10,094,371	424,655
Communications						10		322	
Travel	3,862	20,444	4,718	16,571	59,946	17,909	8,271	3,473	1,377
Library Acquisitions		184	0		349				
Contractual Services Group		1,194	22,817		9,100	2,857		1,401	
Information Technology Costs		9,587	113,002	147,460	(14,925)	21,425	72,782	11,086	595
Services from Other Funds	17,697	38,747	34,398	35,997	33,215	54,907	80,820	68,407	1,187
Equipment Group		4,589		24,551	1,217	692,670	29,357	6,671	
Misc. Operating Expenses	3,425	135,518	103,448	117,553	250,174	433,619	385,581	86,817	75,876
Operating Transfers Out		95,900			37,000				
Expenditure Adjustments		(20,533)		(307,964)	(1,901)	(1,500)	(11,492)	(2,838)	
TOTAL EXPENDITURES	\$447,206	\$38,248,509	\$16,309,268	\$17,124,345	\$21,154,840	\$30,217,054	\$29,278,550	\$29,813,990	\$1,390,606

* Additional expenditure details can be found in the Appendix.

SALARY CATEGORIES	COLLEGE/PROGRAM CENTER								
	Academic Excellence	College of Arts & Letters	College of Business Admin	College of E&CS	College of Education	College of H&HS	College of NS&M	College of SS&IS	Faculty Affairs
Academic Salaries	\$76,289	\$21,849,133	\$8,848,498	\$9,619,305	\$11,818,294	\$17,043,096	\$15,093,203	\$17,335,957	\$236,970
Annualized FTE	0.68	260.78	76.14	105.27	142.84	196.79	184.46	201.39	2.52
Graduate Assistants		127,677		6,058		-806	18,572	20,357	
Annualized FTE		3.92		0.19		0.06	0.59	0.65	
Management & Supervisory	164,808	410,870	548,236	456,970	543,372	459,784	547,392	484,938	266,794
Annualized FTE	1.00	2.58	3.42	2.99	4.00	3.00	4.00	3.25	2.00
Overtime		615	1,885		12,231	4,709	139	1,200	0
Annualized FTE		0.00	0.00		0.00	0.00	0.00	0.00	-0.01
Student Assistants		232,950	102,608	208,005	77,564	78,028	400,804	128,950	2,774
Annualized FTE		7.23	3.19	6.83	2.35	2.48	12.54	4.05	0.09
Support Staff	61,980	2,088,092	1,216,009	1,345,565	1,301,548	1,933,184	2,338,830	1,512,725	376,416
Annualized FTE	1.00	40.12	18.79	22.88	23.57	38.94	42.33	29.20	6.31
Teaching Associates		138,842		62,716		15,744	386,400	27,108	
Annualized FTE		3.74		1.99		0.59	9.80	0.80	
TOTAL SALARY EXPENSE	\$303,077	\$24,848,179	\$10,717,236	\$11,698,619	\$13,753,009	\$19,533,740	\$18,785,339	\$19,511,235	\$882,953
Total Annualized FTE	2.68	318.38	101.54	140.16	172.75	241.86	253.72	239.34	10.91

ACADEMIC AFFAIRS

EXPENDITURES & SALARIES BY COLLEGE

FY 2021-22

EXPENDITURE CATEGORIES*	COLLEGE/PROGRAM CENTER								TOTAL
	Faculty Senate	Graduate Studies	International Prog Global Educ	Library	Research Innovation Econ Dev	Strategic Services	Undergraduate Studies	VP's Office - Acad Affairs	
Regular Salaries and Wages	\$157,473	\$1,083,712	\$658,993	\$4,289,592	\$1,757,611	\$513,684	\$1,011,502	\$1,765,816	\$131,271,771
Work Study		3,000	2,520	65,981		15,326	1,095	2,015	529,692
Benefits Group	30,716	594,465	329,458	2,198,230	871,342	241,104	338,060	493,372	65,569,041
Communications									332
Travel				8,872	119		1,440	2,444	149,446
Library Acquisitions				(1,698)					(1,165)
Contractual Services Group				266,741	14,925			10,000	329,035
Information Technology Costs	1,306			17,118	65,804	30,000	515	22	475,778
Services from Other Funds	2,335	6,767	11,178	32,574	1,981,633	754	4,151	11,356	2,416,123
Equipment Group	5					0			759,060
Misc. Operating Expenses	25,700	34,408	11,286	54,656	119,453	15,317	15,791	23,417	1,892,039
Operating Transfers Out				328,784	36,826			2,000	500,510
Expenditure Adjustments	1,471	3,318		(5,094)	(264,053)				(610,586)
TOTAL EXPENDITURES	\$219,006	\$1,725,671	\$1,013,436	\$7,255,757	\$4,583,659	\$816,185	\$1,372,554	\$2,310,442	\$203,281,075

* Additional expenditure details can be found in the Appendix.

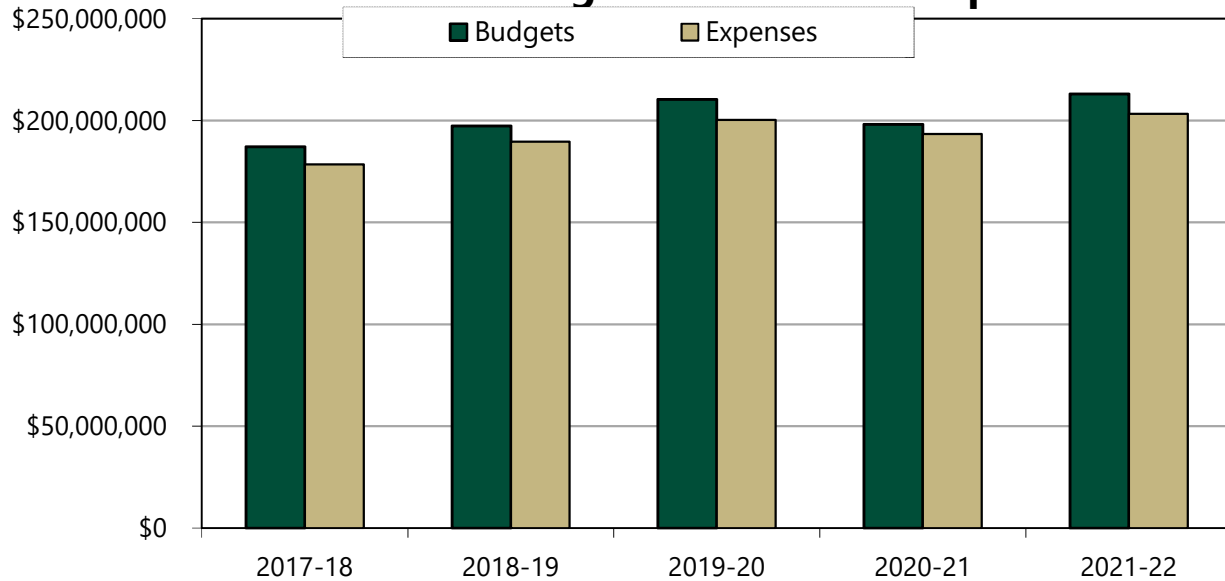
SALARY CATEGORIES	COLLEGE/PROGRAM CENTER								TOTAL
	Faculty Senate	Graduate Studies	International Prog Global Educ	Library	Research Innovation Econ Dev	Strategic Services	Undergraduate Studies	VP's Office - Acad Affairs	
Academic Salaries	\$96,864	\$187,405	\$0	\$2,121,010	\$112,051	\$140,304	\$298,536	\$800,020	\$105,676,935
Annualized FTE	1.58	2.31	0.00	18.81	1.78	1.00	3.85	12.25	1212.47
Graduate Assistants								-415	171,444
Annualized FTE								0.18	5.58
Management & Supervisory		236,448	241,313	543,239	432,898	188,461	169,956	578,290	6,273,768
Annualized FTE		1.50	2.00	4.48	3.07	0.96	1.00	3.00	42.25
Overtime	273				1,554			5,629	28,235
Annualized FTE	0.00				0.00			0.00	-0.01
Student Assistants	360	6,540	50,355	229,758	78,373	17,885	185,335	11,080	1,811,367
Annualized FTE	0.01	0.21	1.66	7.45	2.43	0.53	5.94	0.37	57.36
Support Staff	59,976	653,320	367,326	1,395,586	1,132,735	167,034	357,674	371,211	16,679,211
Annualized FTE	1.12	12.51	6.13	24.42	19.54	2.77	7.15	5.83	302.62
Teaching Associates									630,810
Annualized FTE									16.92
TOTAL SALARY EXPENSE	\$157,473	\$1,083,712	\$658,993	\$4,289,592	\$1,757,611	\$513,684	\$1,011,502	\$1,765,816	\$131,271,771
Total Annualized FTE	2.72	16.53	9.79	55.15	26.82	5.26	17.94	21.63	1637.20

ACADEMIC AFFAIRS

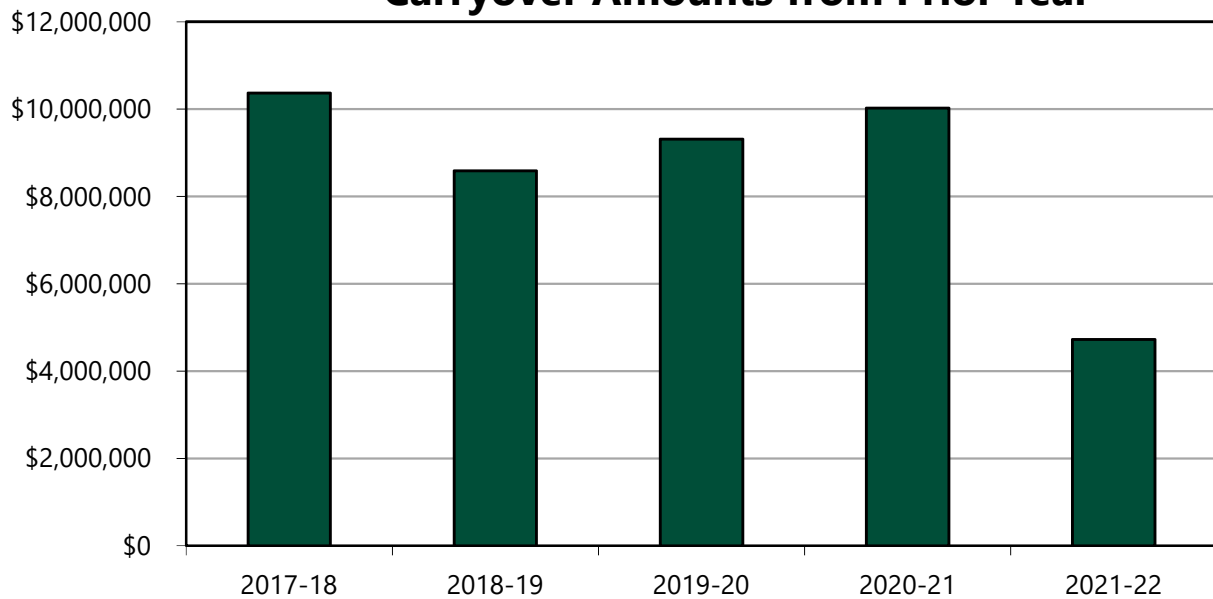
OPERATING FUND

Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

ACADEMIC AFFAIRS

OPERATING FUND

Multi-Year Summaries

Description	2017-18	2018-19	2019-20	2020-21	2021-22
Prior Year Carryover*	\$9,080,444	\$7,270,477	\$8,141,406	\$8,929,226	\$3,291,020
Prior Year Encumbrances	1,286,426	1,317,002	1,172,480	1,093,418	1,428,808
Initial Baseline	104,030,017	109,709,115	118,772,108	109,787,681	123,331,093
Misc Budget Entries**	72,690,274	79,022,872	82,235,612	78,244,640	85,045,141
Year-End Budget	\$187,087,161	\$197,319,466	\$210,321,606	\$198,054,965	\$213,096,062
Year-End Expenditures	(178,499,682)	(189,565,852)	(200,298,962)	(193,335,137)	(203,281,075)
Year-End Encumbrances	(1,317,002)	(1,172,079)	(1,093,418)	(1,428,808)	(600,274)
Budget Balance Available	\$7,270,477	\$6,581,535	\$8,929,226	\$3,291,020	\$9,214,713

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred. Beginning in 2019-20, divisional Student Success is no longer separated out of the carry forward balances.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



6. 2021-22 OPERATING FUND - ADMINISTRATION & BUSINESS AFFAIRS

Administration and Business Affairs (ABA) at Sacramento State is one of the University's chief support divisions, providing integrated and comprehensive administrative, business, financial, operational, and logistical support services to students, faculty, and staff.

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING FUND SUMMARY

FY 2021-22

	FTE	Amount
Prior Year Carry Forward Balance		\$1,024,239

Sources (Budget)		
Initial Allocations		20,631,460
Prior Year Encumbrance Allocations		3,668,280
One-Time Allocations from University Reserves		2,275,907
Centrally Funded Compensation Increases		50,788
CO Cash Posting Orders		130,086
Benefits Allocations		13,461,154
Miscellaneous Budget Transfers		220,562
Revenue from Various Sources		8,602,514
Total Sources (Budget)		\$49,040,752

Uses (Expenditures) by Program Center		
Budget Planning and Admin	5.20	671,425
Business and Admin Svcs	23.64	3,774,925
Facilities Management	150.40	16,772,343
Facilities Special Projects	0.00	4,289,882
Financial Services	54.62	5,884,951
Ofc of Human Resources	40.29	5,113,061
Police Department	62.90	6,498,133
Risk Management Services	12.29	1,646,725
VP's Office - ABA	6.99	2,368,548
Total Uses (Expenditures) by Program Center	356.34	\$47,019,992

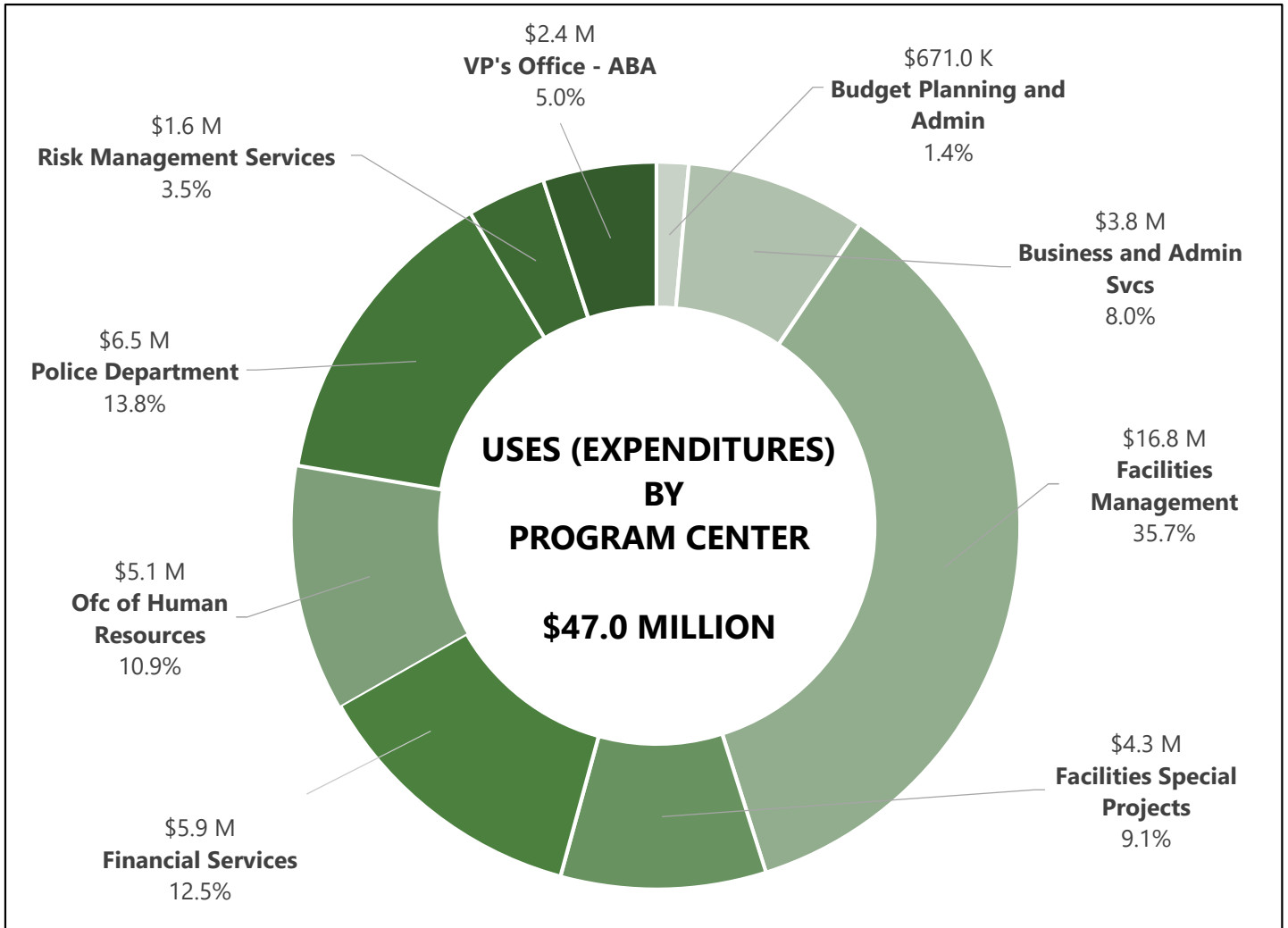
Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	355.91	22,550,377
Work Study	0.42	12,381
Benefits Group		13,461,154
Communications		49,608
Utilities Group		1,151
Travel		70,283
Contractual Services Group		2,515,901
Information Technology Costs		684,428
Services from Other Funds/Agencies Group		275,300
Equipment Group		219,770
Misc. Operating Expenses		3,927,310
Operating Transfers Out		3,277,250
Expenditure Adjustments		(24,921)
Total Uses (Expenditures) by Expense Type	356.34	\$47,019,992

Budget Balance Available	
Prior Year Carry Forward Balance	1,024,239
Total Sources (Budget)	49,040,752
Total Uses (Expenses)	(47,019,992)
Year-End Encumbrances	(1,262,323)
Budget Balance Available	\$1,782,676

ADMINISTRATION & BUSINESS AFFAIRS

USES (EXPENDITURES)

FY 2021-22



2021-22 USES BY EXPENSE CATEGORY

Salaries and Wages Benefits Group Other Expenses



ADMINISTRATION & BUSINESS AFFAIRS

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2021-22

EXPENDITURE CATEGORIES*	PROGRAM CENTER									TOTAL
	Budget Planning and Admin	Business and Admin Svcs	Facilities Management	Facilities Special Projects	Financial Services	Ofc of Human Resources	Police Department	Risk Management Services	VP's Office - ABA	
Regular Salaries and Wages	\$424,113	\$1,549,783	\$8,489,527		\$3,430,867	\$3,001,052	\$4,051,727	\$988,769	\$614,537	\$22,550,377
Work Study		1,443			6,108	4,830				12,381
Benefits Group	240,290	981,326	5,772,506		2,158,153	1,704,303	1,744,530	594,989	265,056	13,461,154
Communications			38,444		(75)		11,240			49,608
Travel		1,086	0				65			1,151
Library Acquisitions	1,537	5,800	5,074		24,330	4,340	19,082	4,708	5,412	70,283
Contractual Services Group		10,109	449,803	1,952,861	14,698	6,737	10,610	4,062	67,020	2,515,901
Information Technology Costs	10	31,366	83,720		138,565	22,815	240,891	6,216	160,847	684,428
Services from Other Funds	643	32,030	17,461	12,535	66,019	50,554	74,895	9,582	11,579	275,300
Equipment Group		1,528	134,752	69,643			13,847			219,770
Misc. Operating Expenses	4,832	1,160,454	1,784,895	182,593	57,287	318,429	331,246	38,398	49,176	3,927,310
Operating Transfers Out				2,072,250					1,205,000	3,277,250
Expenditure Adjustments			(3,839)		(11,002)				(10,080)	(24,921)
TOTAL EXPENDITURES	\$671,425	\$3,774,925	\$16,772,343	\$4,289,882	\$5,884,951	\$5,113,061	\$6,498,133	\$1,646,725	\$2,368,548	\$47,019,992

* Additional expenditure details can be found in the Appendix.

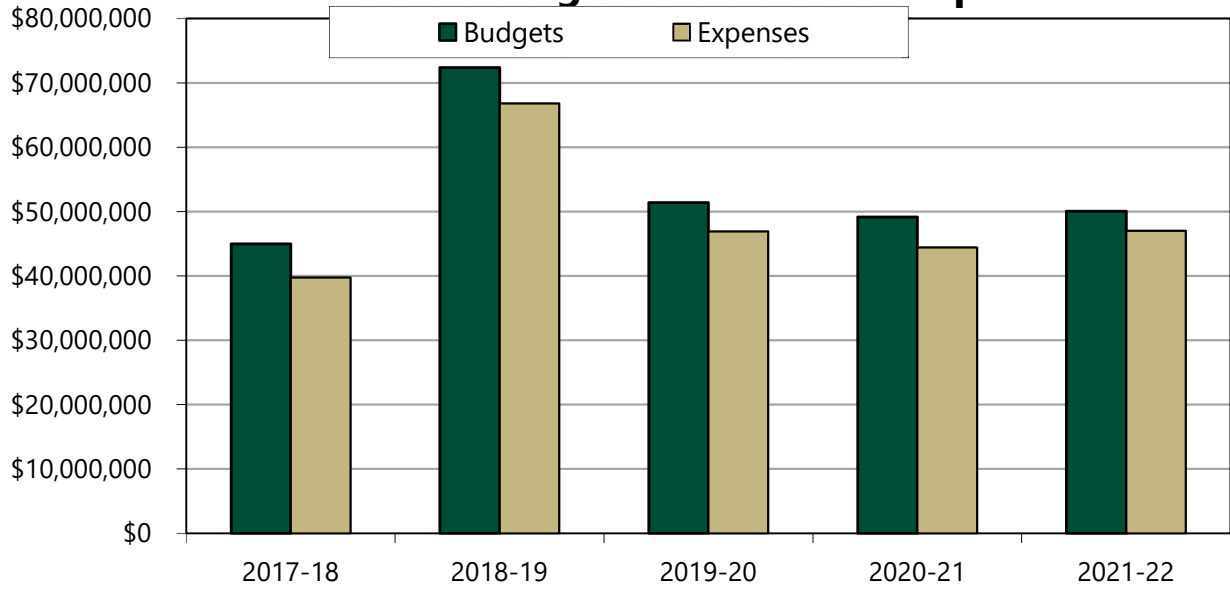
SALARY CATEGORIES	PROGRAM CENTER									TOTAL
	Budget Planning and Admin	Business and Admin Svcs	Facilities Management	Facilities Special Projects	Financial Services	Ofc of Human Resources	Police Department	Risk Management Services	VP's Office - ABA	
Academic Salaries	\$10,000	\$0	\$12,705		\$9,881	\$24,295	\$100,543	\$0	\$13,072	\$170,496
Annualized FTE	0.00	0.00	0.00		0.00	0.00	0.00	0.00	0.00	-0.01
Management & Supervisory	162,396	509,077	937,352		892,719	922,261	647,269	449,090	351,136	4,871,300
Annualized FTE	1.00	4.70	10.17		8.94	8.16	4.83	3.92	2.27	43.99
Overtime			301,760		12,665	1,881	146,065	17	40	462,428
Annualized FTE			0.00		0.00	0.00	0.00	0.00	0.00	0.00
Student Assistants		29,578	76,888		17,259	32,991	564,634	8,423	31,158	760,929
Annualized FTE		0.98	2.54		0.57	1.07	18.62	0.27	0.99	25.04
Support Staff	251,717	1,011,129	7,160,822		2,498,344	2,019,624	2,593,217	531,239	219,131	16,285,223
Annualized FTE	4.20	17.91	137.71		44.91	30.88	39.44	8.10	3.74	286.89
TOTAL SALARY EXPENSE	\$424,113	\$1,549,783	\$8,489,527	\$0	\$3,430,867	\$3,001,052	\$4,051,727	\$988,769	\$614,537	\$22,550,377
Total Annualized FTE	5.20	23.59	150.40	0.00	54.42	40.11	62.90	12.29	6.99	355.91

ADMINISTRATION & BUSINESS AFFAIRS

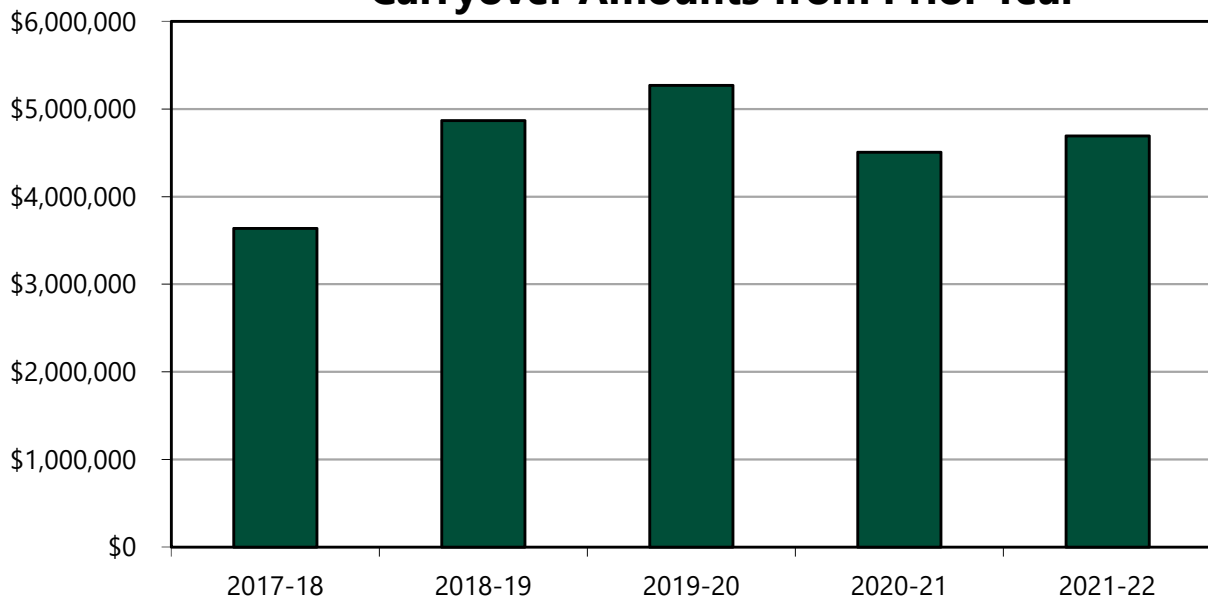
OPERATING FUND

Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

ADMINISTRATION & BUSINESS AFFAIRS

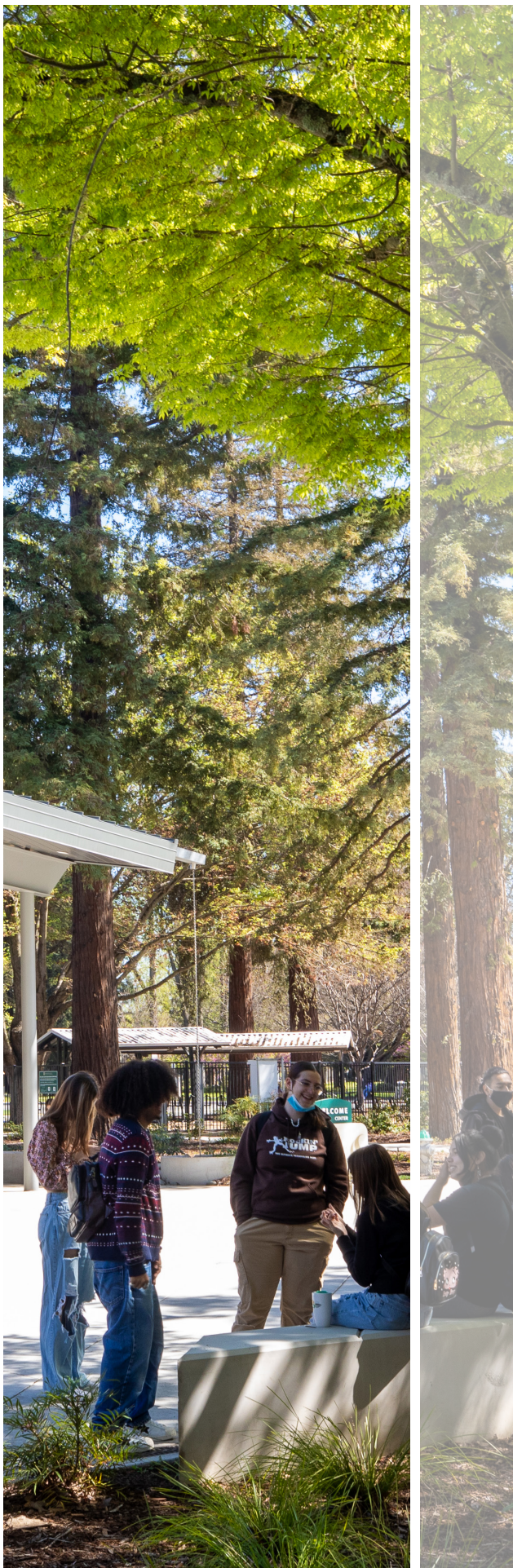
OPERATING FUND

Multi-Year Summaries

Description	2017-18	2018-19	2019-20	2020-21	2021-22
Prior Year Carryover *	\$2,634,318	\$2,996,333	\$3,842,916	\$2,965,351	\$1,024,239
Prior Year Encumbrances	1,004,038	1,871,226	1,425,430	1,542,044	3,668,280
Initial Baseline	16,835,363	17,788,879	21,213,452	19,459,596	20,631,460
Misc Budget Entries**	24,498,915	49,701,593	24,916,561	25,173,978	24,741,011
Year End Budget	\$44,972,634	\$72,358,031	\$51,398,360	\$49,140,969	\$50,064,991
Year End Expenditures	(39,734,194)	(66,817,147)	(46,890,965)	(44,448,449)	(47,019,992)
Year End Encumbrances	(1,871,226)	(1,399,324)	(1,542,044)	(3,668,280)	(1,262,323)
Budget Balance Available	\$3,367,214	\$4,141,560	\$2,965,351	\$1,024,239	\$1,782,676

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



7. 2021-22 OPERATING FUND – ATHLETICS

Evolving from the Stingers, the tradition and mission of fundraising and raising dollars to support Sacramento State student-athletes can be dated back to the 1970's.

As the Hornet Athletics Department grows, the Hornet Club grows with it. In the past five years, we have nearly tripled our overall membership and are now at an historical high approaching 1,000 Hornet Club Members.

ATHLETICS

OPERATING FUND SUMMARY

FY 2021-22

	FTE	Amount
Prior Year Carry Forward Balance		\$0

Sources (Budget)		
Initial Allocations		4,982,969
Prior Year Encumbrance Allocations		77,613
One-Time Allocations from University Reserves		385,000
Centrally Funded Compensation Increases		171,960
Benefits Allocations		3,564,558
Miscellaneous Budget Transfers		18,900
Revenue from Various Sources		6,388,556
Total Sources (Budget)		\$15,589,556

Uses (Expenditures) by Program Center		
Administration	39.57	8,816,235
Men's Teams	27.35	4,526,779
Women's Teams	21.18	2,779,295
Total Uses (Expenditures) by Program Center	88.10	\$16,122,310

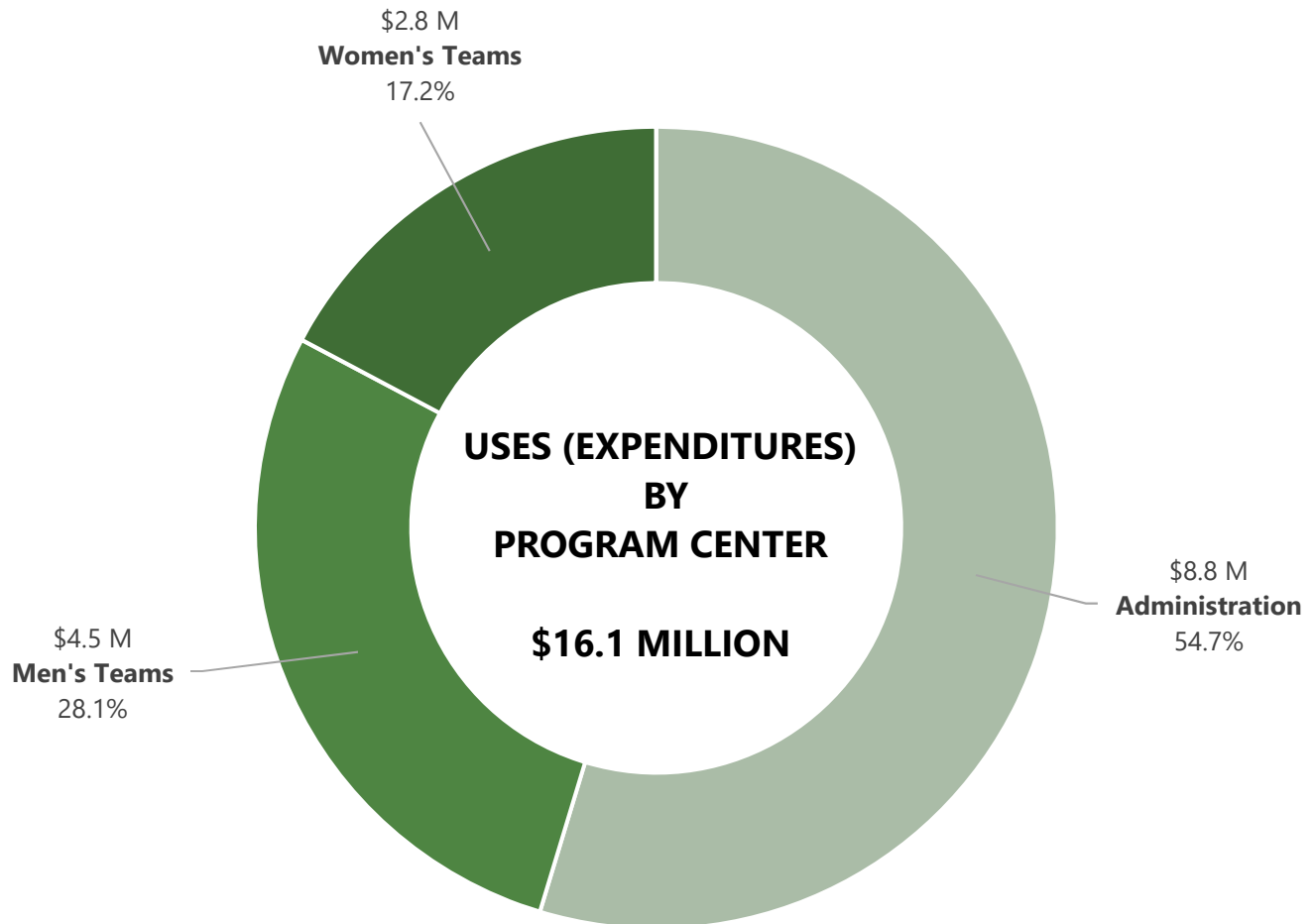
Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	86.00	7,138,396
Work Study	2.10	27,000
Benefits Group		3,564,558
Travel		454
Financial Aid		5,391,034
Services from Other Funds/Agencies Group		782
Misc. Operating Expenses		1,508
Expenditure Adjustments		(1,424)
Total Uses (Expenditures) by Expense Type	88.10	\$16,122,310

Budget Balance Available		
Prior Year Carry Forward Balance		0
Total Sources (Budget)		15,589,556
Total Uses (Expenses)		(16,122,310)
Year-End Encumbrances		(127,231)
Budget Balance Available		(\$659,984)

ATHLETICS

USES (EXPENDITURES)

FY 2021-22



2021-22 USES BY EXPENSE CATEGORY

Salaries and Wages Financial Aid* Benefits Group Other Expenses



*Financial Aid issued under Administration

ATHLETICS

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2021-22

EXPENDITURE CATEGORIES*	PROGRAM CENTER			TOTAL
	Administration	Men's Teams	Women's Teams	
Regular Salaries and Wages	\$2,312,496	\$3,087,622	\$1,738,278	\$7,138,396
Work Study	27,000			27,000
Benefits Group	1,087,493	1,436,757	1,040,308	3,564,558
Travel		454		454
Financial Aid	5,388,418	1,947	669	5,391,034
Services from Other Funds	782			782
Misc. Operating Expenses	1,469		40	1,508
Expenditure Adjustments	(1,424)			(1,424)
TOTAL EXPENDITURES	\$8,816,235	\$4,526,779	\$2,779,295	\$16,122,310

* Additional expenditure details can be found in the Appendix.

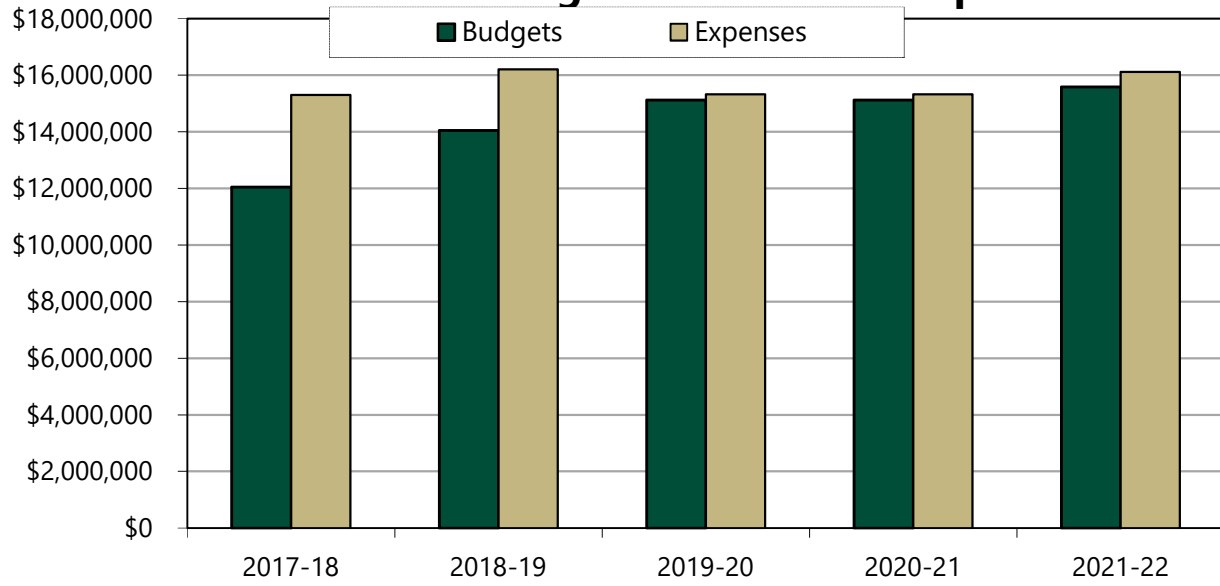
SALARY CATEGORIES	PROGRAM CENTER			TOTAL
	Administration	Men's Teams	Women's Teams	
Academic Salaries	\$329,101	\$1,818,788	\$1,383,528	\$3,531,418
Annualized FTE	4.77	18.61	18.18	41.57
Management & Supervisory	617,321	1,164,532	354,750	2,136,603
Annualized FTE	4.12	6.07	3.00	13.19
Overtime	15,252	869		16,121
Annualized FTE	0.00	0.00		0.00
Student Assistants	115,510	13,216		128,726
Annualized FTE	3.86	0.44		4.30
Support Staff	1,235,312	90,218		1,325,529
Annualized FTE	24.71	2.23		26.94
TOTAL SALARY EXPENSE	\$2,312,496	\$3,087,622	\$1,738,278	\$7,138,396
Total Annualized FTE	37.46	27.35	21.18	86.00

ATHLETICS

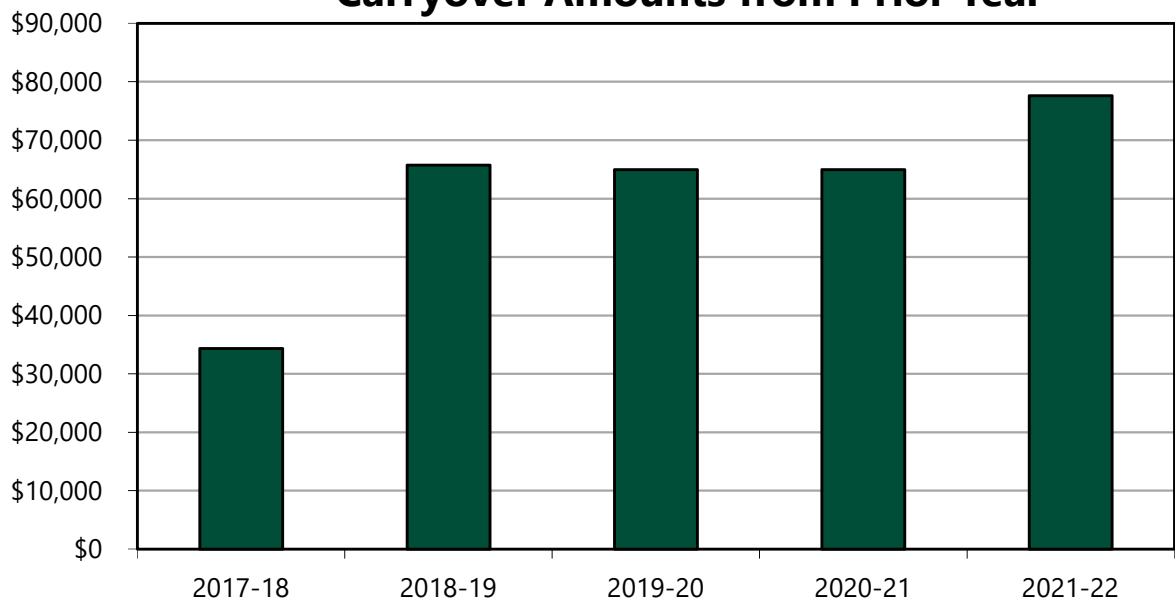
OPERATING FUND

Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

ATHLETICS

OPERATING FUND

Multi-Year Summaries

Description	2017-18	2018-19	2019-20	2020-21	2021-22
Prior Year Carryover*	\$0	\$0	\$0	\$0	\$0
Prior Year Encumbrances	5,000	34,333	65,731	64,934	77,613
Initial Baseline	3,384,207	3,757,977	4,985,094	4,648,181	4,982,969
Misc Budget Entries**	5,283,147	8,255,061	9,001,301	10,407,123	10,528,974
Year End Budget	\$8,672,354	\$12,047,371	\$14,052,126	\$15,120,238	\$15,589,556
Year End Expenditures	(9,050,847)	(15,308,257)	(16,202,677)	(15,324,473)	(16,122,310)
Year End Encumbrances	(34,333)	(65,731)	(64,934)	(77,613)	(127,231)
Budget Balance Available	(\$412,826)	(\$3,326,617)	(\$2,215,485)	(\$281,848)	(\$659,984)

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



8. 2021-22

OPERATING FUND – INCLUSIVE EXCELLENCE

Sacramento State defines Inclusive Excellence as the ongoing and active process of ensuring our values of diversity, equity, and inclusion are integrated into the core functions and operations of our university in order to realize educational equity and the full benefits of having a diverse and inclusive campus. As such, Inclusive Excellence is embedded in our institutional mission and commitments to academic excellence and student success. Sacramento State created the Division of Inclusive Excellence to help lead the campus-wide commitment to transformational change.

DIVISION OF INCLUSIVE EXCELLENCE

OPERATING FUND SUMMARY

FY 2021-22

	FTE	Amount
Prior Year Carry Forward Balance		\$113,910

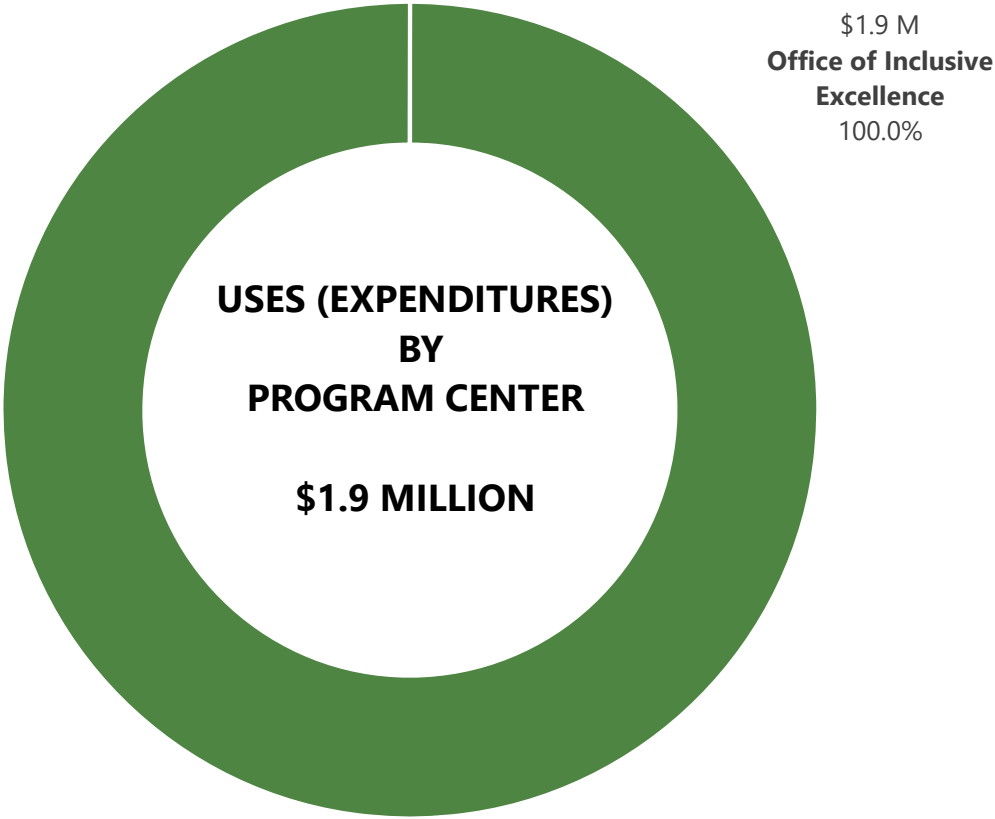
Sources (Budget)		
Initial Allocations		1,965,572
Prior Year Encumbrance Allocations		1,866
Centrally Funded Compensation Increases		
Benefits Allocations		586,051
Miscellaneous Budget Transfers		(130,785)
Revenue from Various Sources		
Total Sources (Budget)		\$2,422,704

Uses (Expenditures) by Program Center		
Office of Inclusive Excellence	12.20	1,920,904
Total Uses (Expenditures) by Program Center	12.20	\$1,920,904

Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	12.12	1,186,068
Work Study	0.08	2,522
Benefits Group		586,051
Travel		3,404
Contractual Services Group		40,033
Information Technology Costs		27,928
Services from Other Funds/Agencies Group		51,323
Misc. Operating Expenses		23,575
Total Uses (Expenditures) by Expense Type	12.20	\$1,920,904

Budget Balance Available		
Prior Year Carry Forward Balance		113,910
Total Sources (Budget)		2,422,704
Total Uses (Expenses)		(1,920,904)
Year-End Encumbrances		(336,229)
Budget Balance Available		\$279,480

DIVISION OF INCLUSIVE EXCELLENCE
USES (EXPENDITURES)
FY 2021-22



2021-22 USES BY EXPENSE CATEGORY

Salaries and Wages Benefits Group Other Expenses



DIVISION OF INCLUSIVE EXCELLENCE

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2021-22

EXPENDITURE CATEGORIES*	PROGRAM CENTER	TOTAL
	Office of Inclusive Excellence	
Regular Salaries and Wages	\$1,186,068	\$1,186,068
Work Study	2,522	2,522
Benefits Group	586,051	586,051
Travel	3,404	3,404
Contractual Services Group	40,033	40,033
Information Technology Costs	27,928	27,928
Services from Other Funds	51,323	51,323
Misc. Operating Expenses	23,575	23,575
TOTAL EXPENDITURES	\$1,920,904	\$1,920,904

* Additional expenditure details can be found in the Appendix.

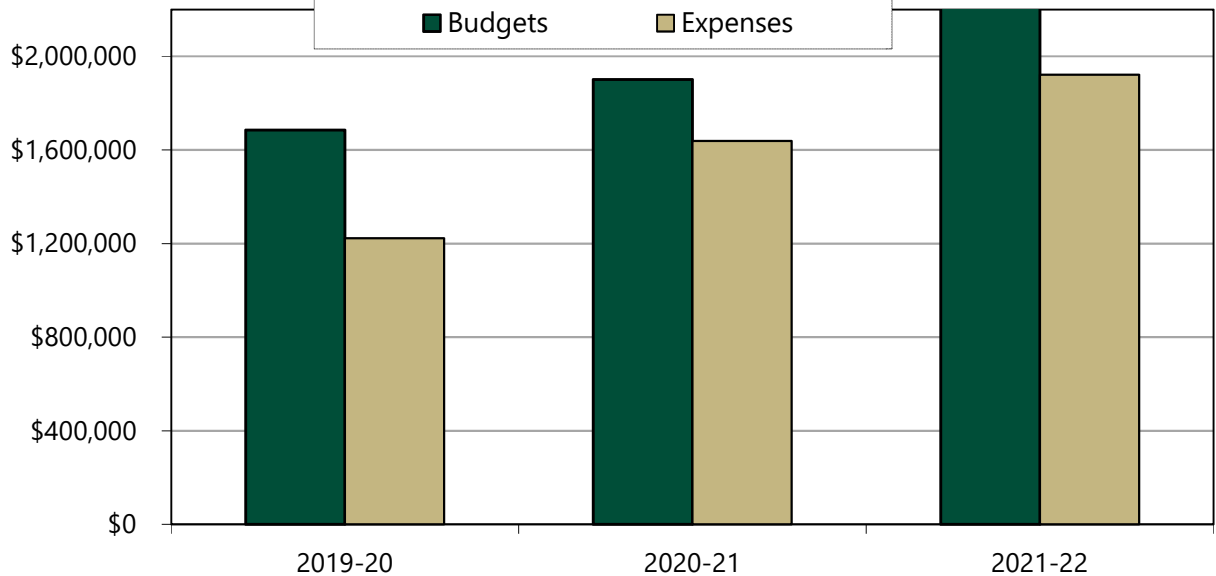
SALARY CATEGORIES	PROGRAM CENTER	TOTAL
	Office of Inclusive Excellence	
Academic Salaries	\$40,365	\$40,365
Annualized FTE	0.13	0.13
Management and Supervisory	\$932,580	\$932,580
Annualized FTE	8.28	8.28
Overtime	\$1,991	\$1,991
Annualized FTE	0.00	0.00
Student Assistant	8,681	8,681
Annualized FTE	0.28	0.28
Support Staff Salaries	202,452	202,452
Annualized FTE	3.44	3.44
TOTAL SALARY EXPENSE	\$1,186,068	\$1,186,068
Total Annualized FTE	12.12	12.12

DIVISION OF INCLUSIVE EXCELLENCE

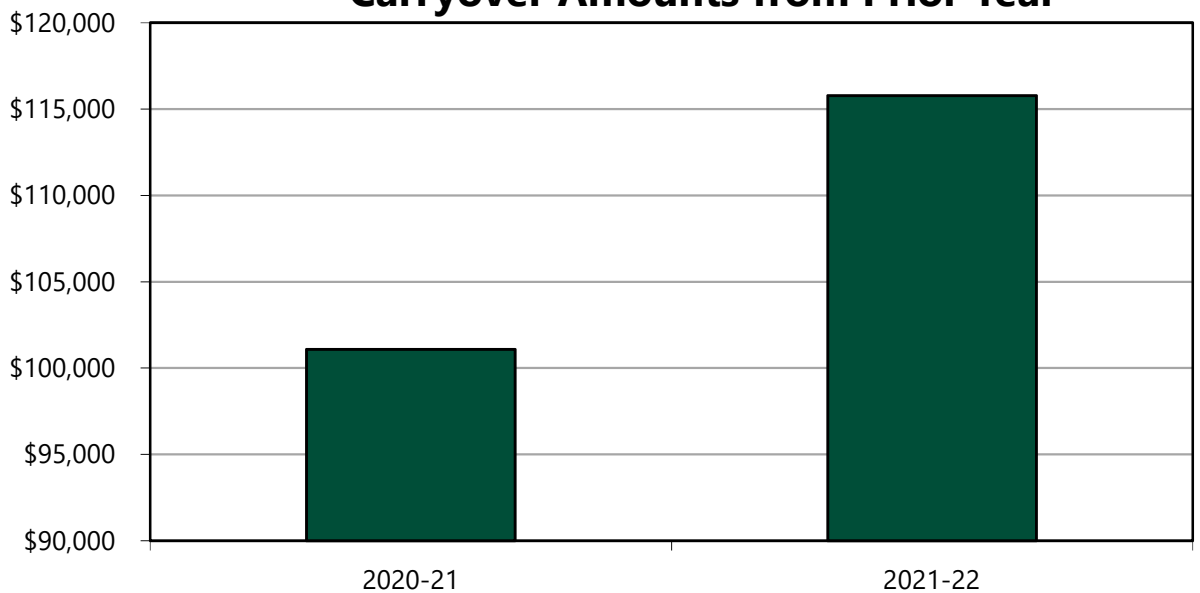
OPERATING FUND

Multi-Year Summaries*

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year**



* The Division of Inclusive Excellence was formed in 2019-20. No multi-year history available.

** The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

DIVISION OF INCLUSIVE EXCELLENCE

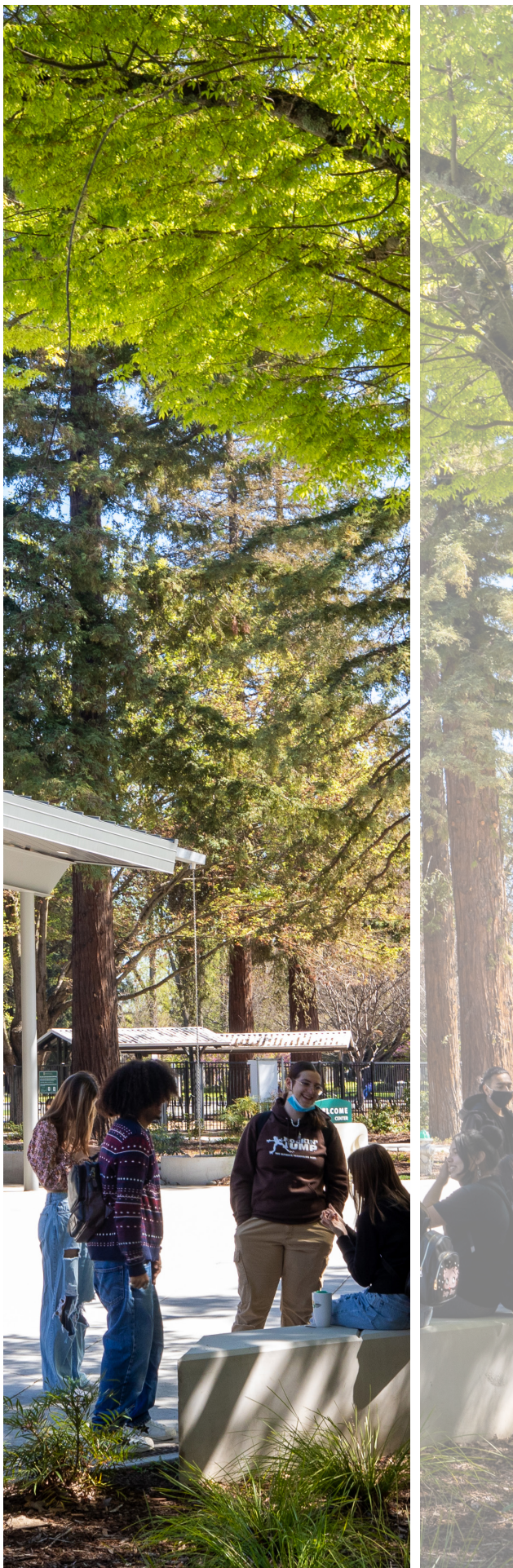
OPERATING FUND

Multi-Year Summaries*

Description	2019-20	2020-21	2021-22
Prior Year Carryover	\$0	\$101,082	\$113,910
Prior Year Encumbrances	15,312	0	1,866
Initial Baseline	1,292,141	1,285,572	1,965,572
Misc Budget Entries**	377,251	514,397	455,266
Year End Budget	\$1,684,703	\$1,901,051	\$2,536,614
Year End Expenditures	(1,223,144)	(1,638,321)	(1,920,904)
Year End Encumbrances	0	(1,866)	(336,229)
Budget Balance Available	\$461,560	\$260,864	\$279,480

* The Division of Inclusive Excellence was formed in 2019-20.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



9. 2021-22 OPERATING FUND – INFORMATION RESOURCES & TECHNOLOGY

Information Resources & Technology (IRT) powers the technology behind mission critical resources, strategic University goals, and the essential work of faculty, staff, and students.

Service. Solutions. Making 'IT' easy!

INFORMATION RESOURCES & TECHNOLOGY

OPERATING FUND SUMMARY

FY 2021-22

	FTE	Amount
Prior Year Carry Forward Balance		(\$2,387,202)

Sources (Budget)		
Initial Allocations		9,237,770
Prior Year Encumbrance Allocations		3,216,600
One-Time Allocations from University Reserves		970,000
Centrally Funded Compensation Increases		
CO Cash Posting Orders		
Benefits Allocations		4,812,913
Miscellaneous Budget Transfers		(242,800)
Revenue from Various Sources		1,637,958
Total Sources (Budget)		\$19,632,442

Uses (Expenditures) by Program Center		
VP's Office - IRT	108.72	15,160,213
Total Uses (Expenditures) by Program Center	108.72	\$15,160,213

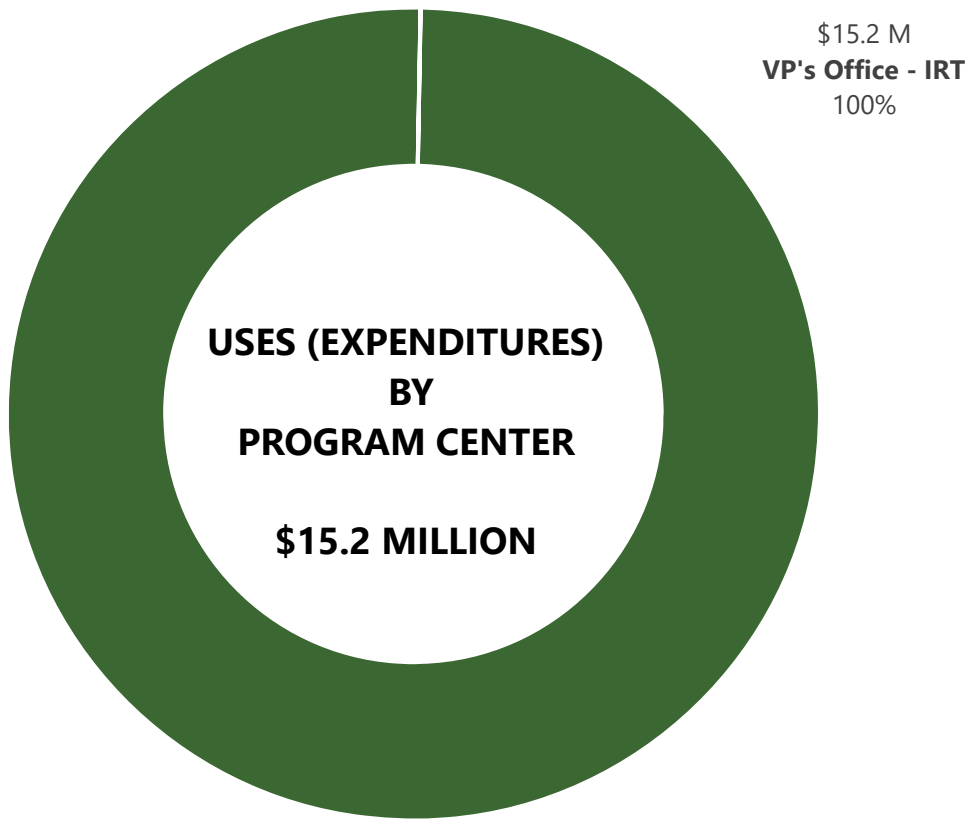
Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	108.51	8,859,145
Work Study	0.20	6,000
Benefits Group		4,812,913
Communications		220,375
Travel		1,330
Library Acquisitions		358
Contractual Services Group		171,228
Information Technology Costs		86,461
Services from Other Funds/Agencies Group		40,232
Equipment Group		23
Misc. Operating Expenses		1,044,137
Expenditure Adjustments		(81,989)
Total Uses (Expenditures) by Expense Type	108.72	\$15,160,213

Budget Balance Available	
Prior Year Carry Forward Balance	(2,387,202)
Total Sources (Budget)	19,632,442
Total Uses (Expenses)	(15,160,213)
Year-End Encumbrances	(1,397,261)
Budget Balance Available	\$687,765

INFORMATION RESOURCES & TECHNOLOGY

USES (EXPENDITURES)

FY 2021-22



2021-22 USES BY EXPENSE CATEGORY

Salaries & Wages Benefits Group Other Expenses



INFORMATION RESOURCES & TECHNOLOGY

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2021-22

EXPENDITURE CATEGORIES*	PROGRAM CENTER	TOTAL
	VP's Office - IRT	
Regular Salaries and Wages	\$8,859,145	\$8,859,145
Work Study	6,000	6,000
Benefits Group	4,812,913	4,812,913
Communications	220,375	220,375
Travel	1,330	1,330
Library Acquisitions	358	358
Contractual Services Group	171,228	171,228
Information Technology Costs	86,461	86,461
Services from Other Funds/Agencies Group	40,232	40,232
Equipment Group	23	23
Misc. Operating Expenses	1,044,137	1,044,137
Expenditure Adjustments	(81,989)	(81,989)
TOTAL EXPENDITURES	\$15,160,213	\$15,160,213

* Additional expenditure details can be found in the Appendix.

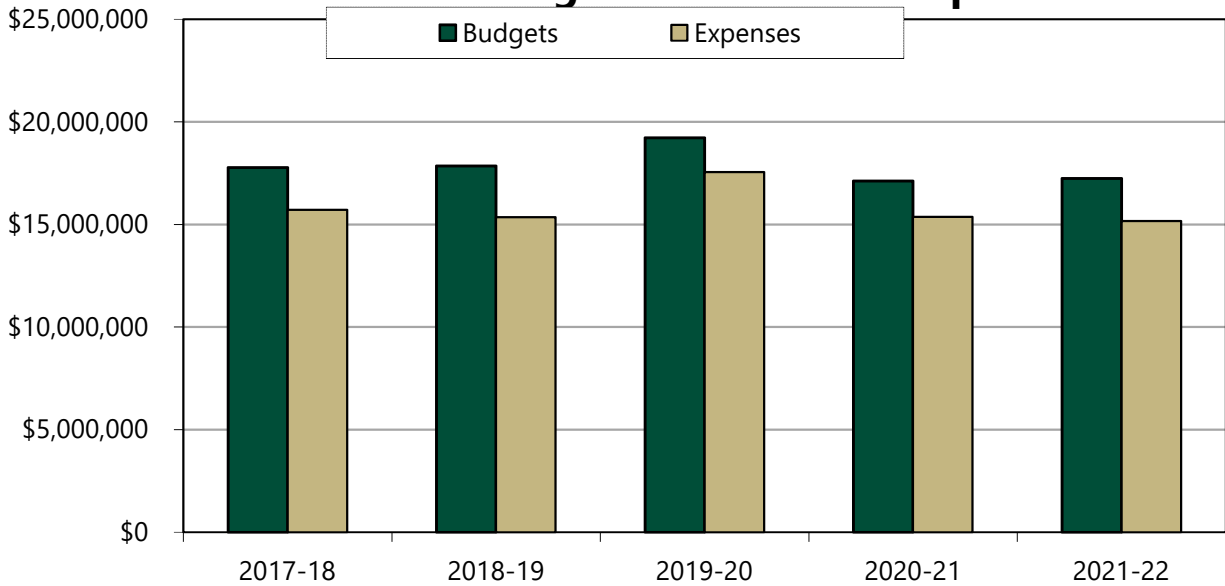
SALARY CATEGORIES	PROGRAM CENTER	TOTAL
	VP's Office - IRT	
Academic Salaries	\$45,077	\$45,077
<i>Annualized FTE</i>	<i>0.33</i>	<i>0.33</i>
Management and Supervisory	1,606,888	1,606,888
<i>Annualized FTE</i>	<i>12.53</i>	<i>12.53</i>
Overtime	1,426	1,426
<i>Annualized FTE</i>	<i>0.00</i>	<i>0.00</i>
Student Assistant	348,977	348,977
<i>Annualized FTE</i>	<i>11.43</i>	<i>11.43</i>
Support Staff Salaries	6,856,778	6,856,778
<i>Annualized FTE</i>	<i>84.22</i>	<i>84.22</i>
TOTAL SALARY EXPENSE	\$8,859,145	\$8,859,145
<i>Total Annualized FTE</i>	<i>108.51</i>	<i>108.51</i>

INFORMATION RESOURCES & TECHNOLOGY

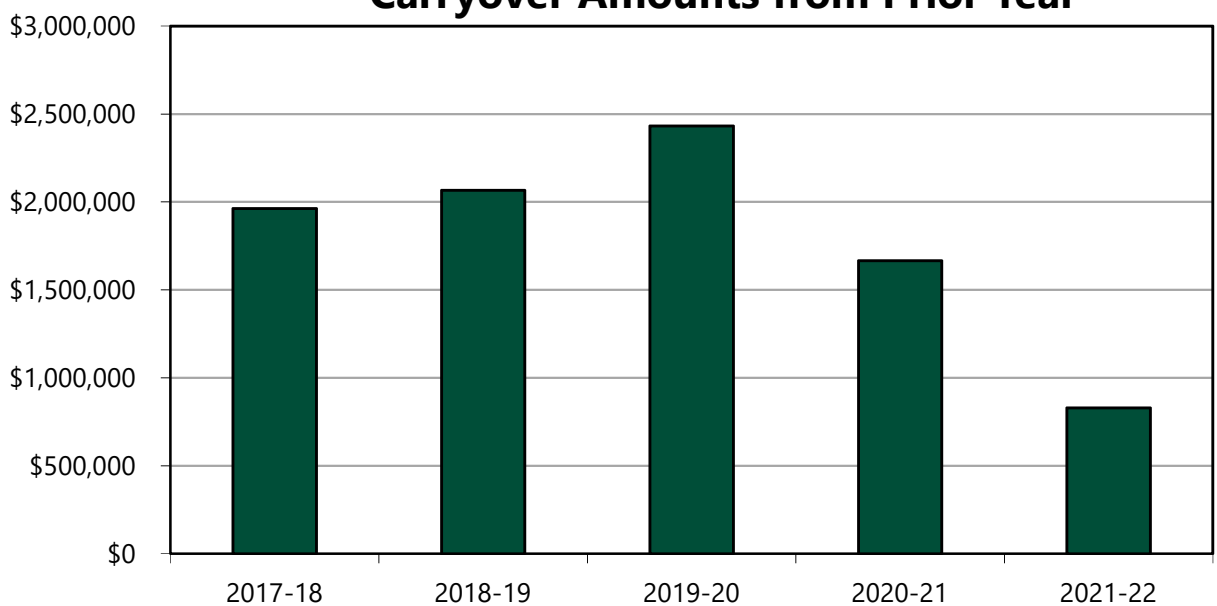
OPERATING FUND

Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

INFORMATION RESOURCES & TECHNOLOGY

OPERATING FUND

Multi-Year Summaries

Description	2017-18	2018-19	2019-20	2020-21	2021-22
Prior Year Carryover*	\$750,877	\$1,116,521	\$1,410,785	\$1,129,151	(\$2,387,202)
Prior Year Encumbrances	1,211,011	949,252	1,021,008	536,142	3,216,600
Initial Baseline	7,641,990	8,283,914	8,794,222	8,414,598	9,237,770
Misc Budget Entries**	8,169,983	7,496,725	7,995,003	7,029,404	7,178,072
Year End Budget	\$17,773,861	\$17,846,412	\$19,221,018	\$17,109,296	\$17,245,240
Year End Expenditures	(15,708,088)	(15,349,304)	(17,555,725)	(15,361,064)	(15,160,213)
Year End Encumbrances	(949,252)	(1,021,008)	(536,142)	(3,216,600)	(1,397,261)
Budget Balance Available	\$1,116,521	\$1,476,100	\$1,129,151	(\$1,468,368)	\$687,765

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred. Beginning in 2019-20, divisional Student Success is no longer separated out of the carry forward balances.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



10. 2021-22 OPERATING FUND – PRESIDENT'S OFFICE

The President's Office is the university headquarters for leading the fiscal, strategic and business operations of Sacramento State. President Robert S. Nelsen became Sacramento State's eighth president on July 1, 2015. As the first in his family to attend college, he earned his bachelor's and master's degrees in political science from BYU and his doctorate at the University of Chicago's John U. Nef Committee on Social Thought.

At Sacramento State, he is committed to ensuring that Sacramento State's students graduate with less debt and have jobs waiting when they finish school. He wants them to become lifelong learners and critical thinkers, and have an inclusive, safe, and healthy experience on campus.

DIVISION OF THE PRESIDENT

OPERATING FUND SUMMARY

FY 2021-22

	FTE	Amount
Prior Year Carry Forward Balance		\$232,979

Sources (Budget)		
Initial Allocations		6,515,546
Prior Year Encumbrance Allocations		287,055
One-Time Allocations from University Reserves		221,342
Centrally Funded Compensation Increases		
CO Cash Posting Orders		
Release Time		
Benefits Allocations		1,749,518
Miscellaneous Budget Transfers		(69,064)
Revenue from Various Sources		
Total Sources (Budget)		\$8,704,397

Uses (Expenditures) by Program Center		
Anchor University Initiatives	0.07	281,275
Inst Research Effective Plng	4.31	858,411
Ofc of the President	10.04	2,073,974
Public Affairs and Advocacy	3.27	552,340
Student Success-Office of Pres	4.63	2,060,030
University Communications	17.51	2,364,850
Total Uses (Expenditures) by Program Center	39.83	\$8,190,881

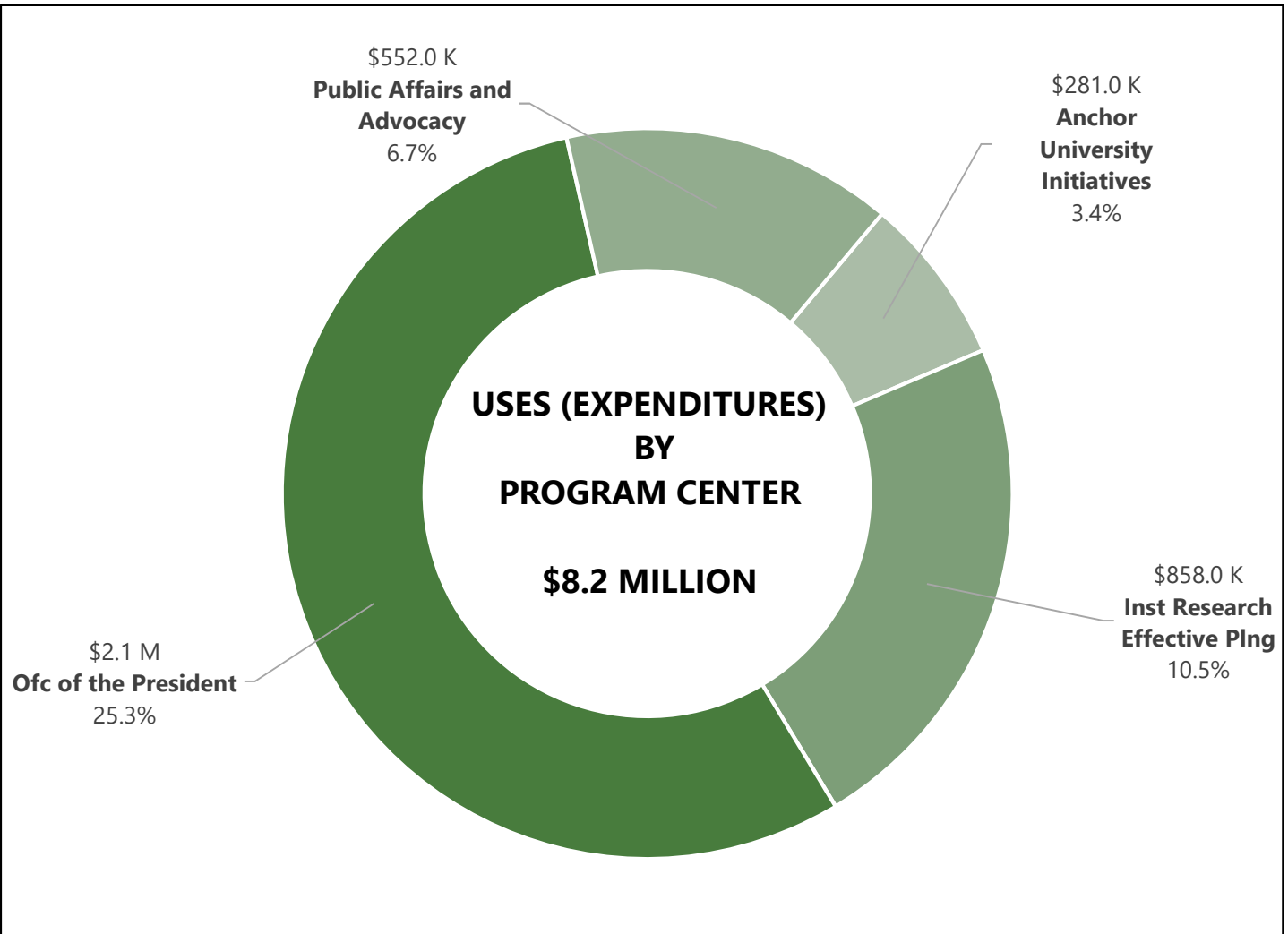
Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	39.48	3,641,444
Work Study	0.35	10,485
Benefits Group		1,749,518
Communications		2,783
Travel		8,598
Contractual Services Group		63,033
Information Technology Costs		180,344
Services from Other Funds/Agencies Group		32,461
Equipment Group		9,779
Misc. Operating Expenses		839,637
Operating Transfers Out		1,652,800
Total Uses (Expenditures) by Expense Type	39.83	\$8,190,881

Budget Balance Available	
Prior Year Carry Forward Balance	232,979
Total Sources (Budget)	8,704,397
Total Uses (Expenses)	(8,190,881)
Year-End Encumbrances	(358,371)
Budget Balance Available	\$388,124

DIVISION OF THE PRESIDENT

USES (EXPENDITURES)

FY 2021-22



2021-22 USES BY EXPENSE CATEGORY

Salaries & Wages Other Expenses Benefits Group



DIVISION OF THE PRESIDENT

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2021-22

EXPENDITURE CATEGORIES*	PROGRAM CENTER						TOTAL
	Anchor University Initiatives	Inst Research Effective Plng	Ofc of the President	Public Affairs and Advocacy	Student Success-Office of Pres	University Communications	
Regular Salaries and Wages	\$28,400	\$307,365	\$1,188,003	\$342,142	\$490,760	\$1,284,774	\$3,641,444
Work Study			2,999	2,988		4,498	10,485
Benefits Group	8,083	191,679	480,825	194,710	149,826	724,395	1,749,518
Communications						2,783	2,783
Travel	135	0	5,995	1,314	890	263	8,598
Contractual Services Group			63,033				63,033
Information Technology Costs		132,924	3,990			43,430	180,344
Services from Other Funds/Agencies Grou	2,755	1,801	17,818	1,628	28	8,431	32,461
Equipment Group						9,779	9,779
Misc. Operating Expenses	6,902	224,642	311,310	9,560	726	286,497	839,637
Operating Transfers Out	235,000				1,417,800		1,652,800
TOTAL EXPENDITURES	\$281,275	\$858,411	\$2,073,974	\$552,340	\$2,060,030	\$2,364,850	\$8,190,881

* Additional expenditure details can be found in the Appendix.

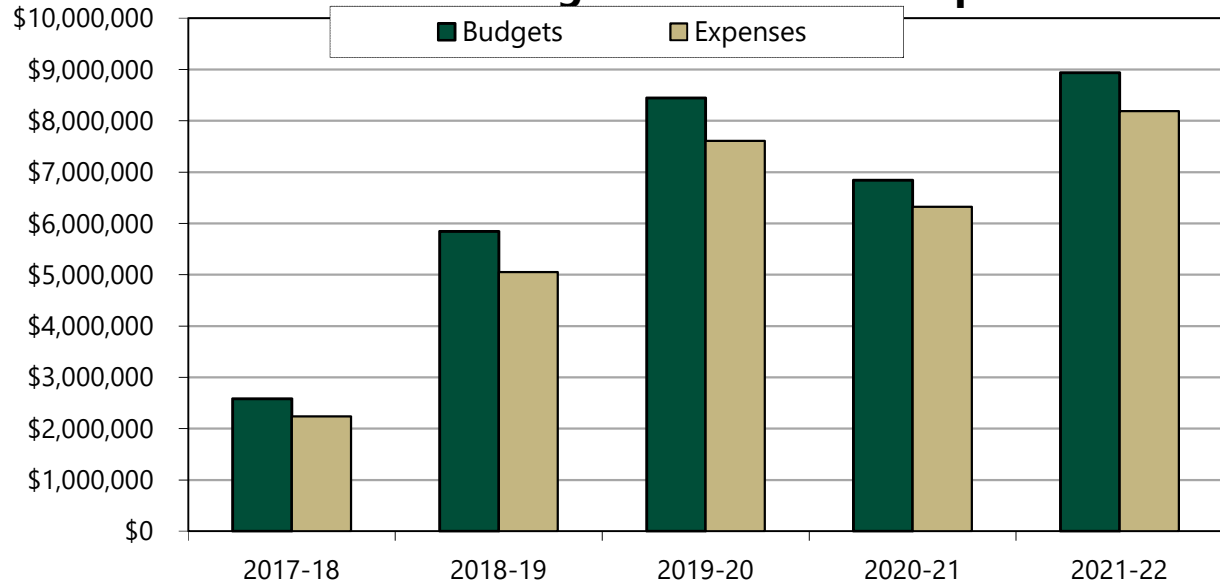
SALARY CATEGORIES	PROGRAM CENTER						TOTAL
	Anchor University Initiatives	Inst Research Effective Plng	Ofc of the President	Public Affairs and Advocacy	Student Success-Office of Pres	University Communications	
Academic Salaries	\$18,162		\$1,560	\$14,812	\$99,537		\$134,071
<i>Annualized FTE</i>	<i>-0.10</i>		<i>0.01</i>	<i>0.00</i>	<i>0.29</i>		<i>0.20</i>
Management & Supervisory			1,000,205	265,496	180,156	431,490	1,533,584
<i>Annualized FTE</i>			<i>6.11</i>	<i>2.00</i>	<i>1.00</i>	<i>4.00</i>	<i>12.11</i>
Overtime						256	256
<i>Annualized FTE</i>						<i>0.00</i>	<i>0.00</i>
Student Assistants		7,166	39,621		51,407	12,702	110,895
<i>Annualized FTE</i>		<i>0.23</i>	<i>1.29</i>		<i>1.70</i>	<i>0.43</i>	<i>3.65</i>
Support Staff	10,238	300,199	146,618	61,834	159,660	840,326	1,518,875
<i>Annualized FTE</i>	<i>0.17</i>	<i>4.07</i>	<i>2.52</i>	<i>1.17</i>	<i>1.64</i>	<i>12.93</i>	<i>22.51</i>
TOTAL SALARY EXPENSE	\$28,400	\$307,365	\$1,188,003	\$342,142	\$490,760	\$1,284,774	\$3,641,444
<i>Total Annualized FTE</i>	<i>0.07</i>	<i>4.31</i>	<i>9.94</i>	<i>3.17</i>	<i>4.63</i>	<i>17.36</i>	<i>39.48</i>

DIVISION OF THE PRESIDENT

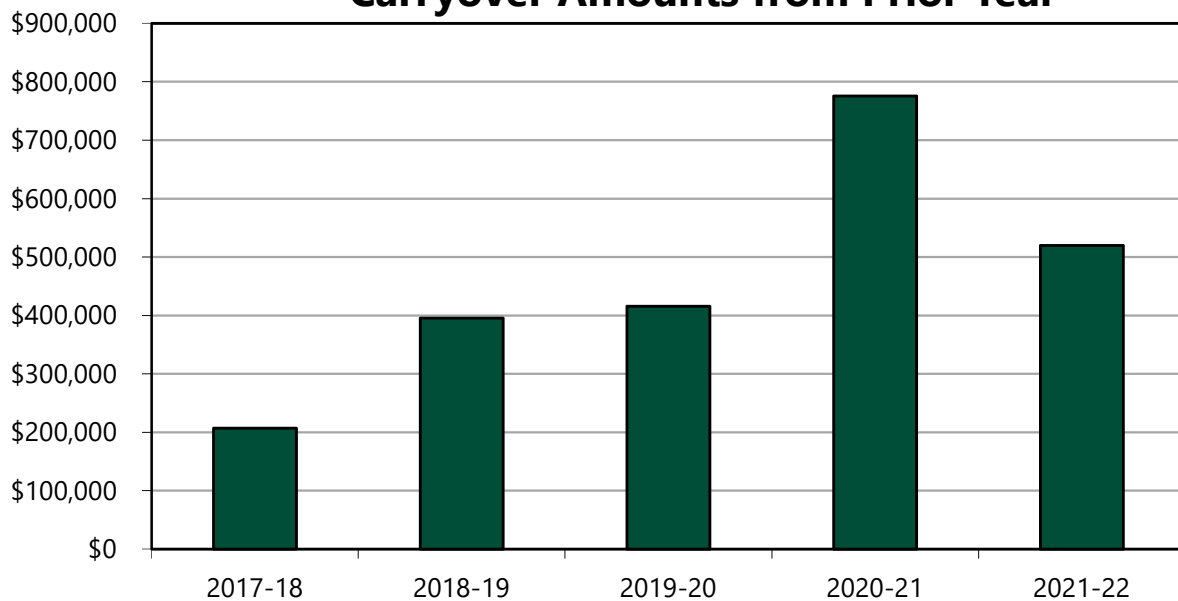
OPERATING FUND

Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

DIVISION OF THE PRESIDENT

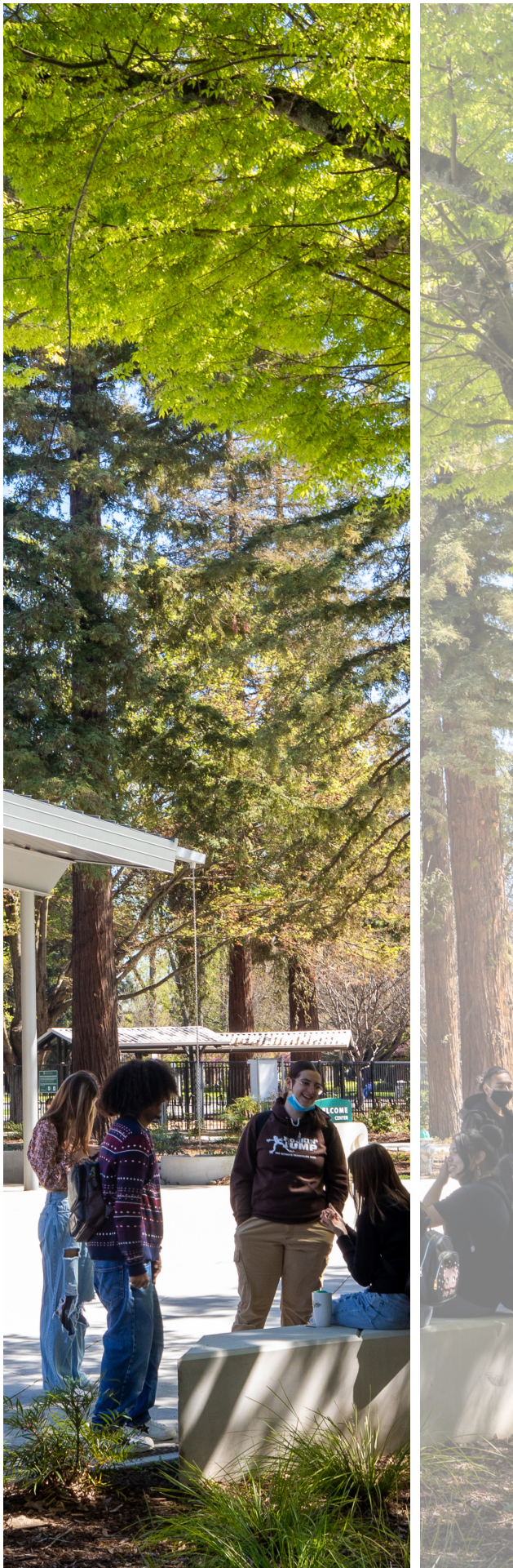
OPERATING FUND

Multi-Year Summaries

Description	2017-18	2018-19	2019-20	2020-21	2021-22
Prior Year Carryover*	\$160,371	\$154,760	\$140,843	\$506,724	\$232,979
Prior Year Encumbrances	46,730	240,837	275,045	268,819	287,055
Initial Baseline	1,775,254	1,531,379	4,876,818	4,345,598	6,515,546
Misc. Budget Entries**	596,974	3,915,920	3,152,697	1,720,893	1,901,796
Year End Budget	\$2,579,329	\$5,842,896	\$8,445,403	\$6,842,034	\$8,937,376
Year End Expenditures	(2,237,717)	(5,048,822)	(7,611,570)	(6,322,000)	(8,190,881)
Year End Encumbrances	(118,647)	(261,639)	(268,819)	(287,055)	(358,371)
Budget Balance Available	\$222,965	\$532,435	\$565,015	\$232,979	\$388,124

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred. Beginning in 2019-20, divisional Student Success is no longer separated out of the carry forward balances.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



11. 2021-22 OPERATING FUND – STUDENT AFFAIRS

The Division of Student Affairs with more than 50 departments and programs, strives to provide comprehensive administrative services, academic support and a vibrant campus life experience for the Sacramento State students.

STUDENT AFFAIRS

OPERATING FUND SUMMARY

FY 2021-22

	FTE	Amount
Prior Year Carry Forward Balance		\$1,385,849

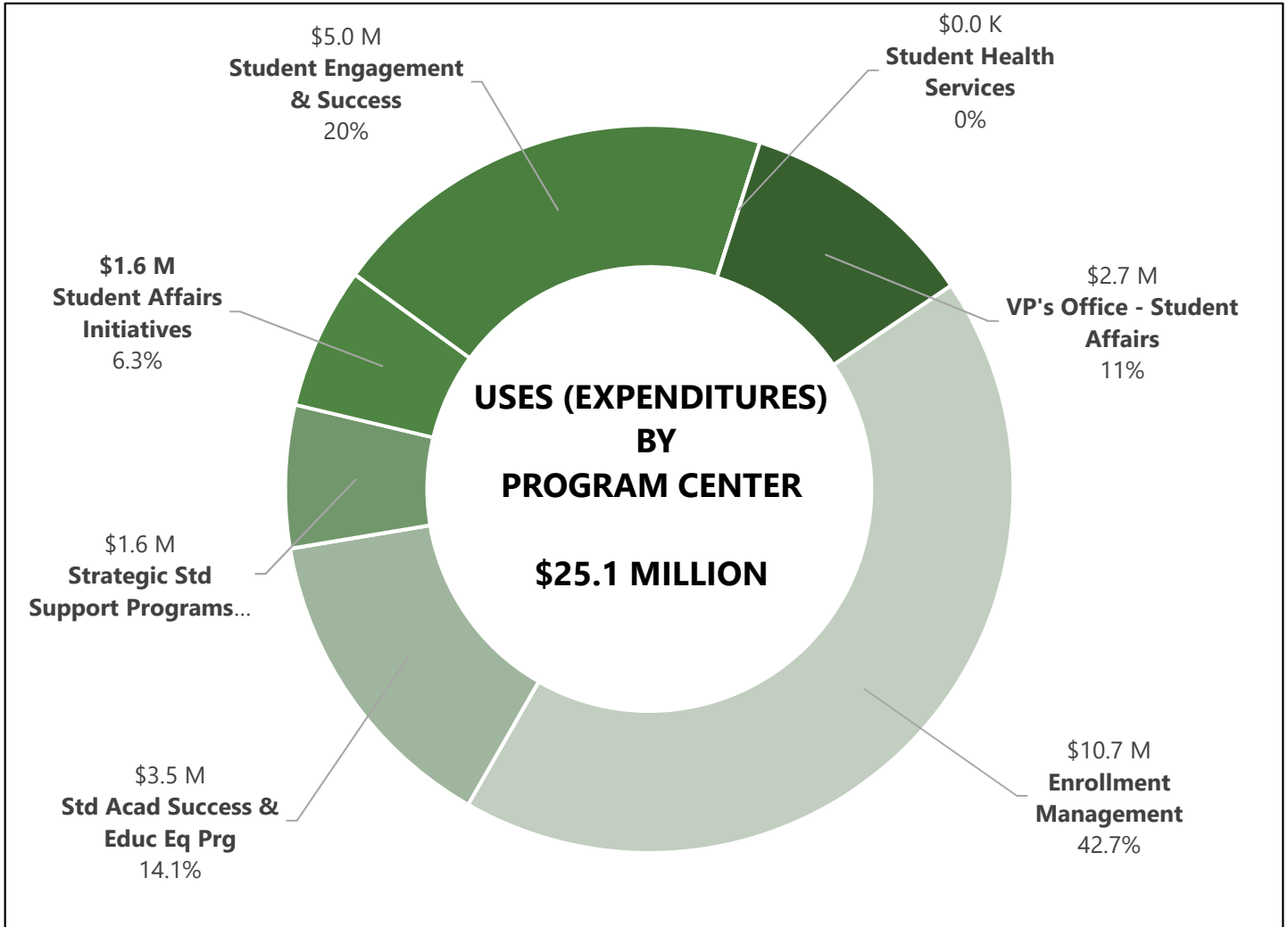
Sources (Budget)		
Initial Allocations		15,649,392
Prior Year Encumbrance Allocations		309,858
One-Time Allocations from University Reserves		232,710
Centrally Funded Compensation Increases		72,178
CO Cash Posting Orders		25,000
Release Time		
Benefits Allocations		7,863,363
Miscellaneous Budget Transfers		549,451
Revenue from Various Sources		1,306,442
Total Sources (Budget)		\$26,008,394

Uses (Expenditures) by Program Center		
Enrollment Management	112.17	10,734,468
Student Academic Success & Educational Equity Programs	38.69	3,539,386
Strategic Student Support Programs	22.13	1,593,256
Student Affairs Initiatives	22.22	1,583,988
Student Engagement and Success	52.14	4,996,584
Student Health Services	0.00	18
VP's Office - Student Affairs	15.16	2,671,602
Total Uses (Expenditures) by Program Center	262.51	\$25,119,301

Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	246.05	14,406,132
Work Study	18.12	538,661
Benefits Group		7,875,989
Communications		1,466
Travel		35,723
Contractual Services Group		362,256
Information Technology Costs		320,235
Services from Other Funds/Agencies Group		255,977
Equipment Group		28,530
Misc. Operating Expenses		646,422
Operating Transfers Out		714,000
Expenditure Adjustments	-1.66	(66,089)
Total Uses (Expenditures) by Expense Type	262.51	\$25,119,301

Budget Balance Available	
Prior Year Carry Forward Balance	1,385,849
Total Sources (Budget)	26,008,394
Total Uses (Expenses)	(25,119,301)
Year-End Encumbrances	(151,208)
Budget Balance Available	\$2,123,733

STUDENT AFFAIRS USES (EXPENDITURES) FY 2021-22



2021-22 USES BY EXPENSE CATEGORY

Salaries & Wages Benefits Group Other Expenses



STUDENT AFFAIRS

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2021-22

EXPENDITURE CATEGORIES*	PROGRAM CENTER							TOTAL
	Enrollment Management	Std Acad Success & Educ Eq Prg	Strategic Std Support Programs	Student Affairs Initiatives	Student Engagement & Success	Student Health Services	VP's Office - Student Affairs	
Regular Salaries and Wages	\$6,184,691	\$2,112,365	\$967,198	\$1,025,577	\$2,996,718		\$1,119,584	\$14,406,132
Work Study	135,014	127,596	64,965	91,539	100,556		18,990	538,661
Benefits Group	3,594,489	987,463	550,575	460,298	1,787,061	10	496,094	7,875,989
Communications							1,466	1,466
Travel	21,837	1,904			10,037	8	1,937	35,723
Contractual Services Group	296,230	371			1,860		63,794	362,256
Information Technology Costs	109,567	18,533	10,368	26,581	(3,579)		158,765	320,235
Services from Other Funds/Agencies Group	161,340	22,881	18,735	1,151	23,598		28,271	255,977
Equipment Group		28,404					126	28,530
Misc. Operating Expenses	256,965	239,869	(18,584)	19,265	80,333		68,574	646,422
Operating Transfers Out							714,000	714,000
Expenditure Adjustments	(25,666)			(40,423)				(66,089)
TOTAL EXPENDITURES	\$10,734,468	\$3,539,386	\$1,593,256	\$1,583,988	\$4,996,584	\$18	\$2,671,602	\$25,119,301

*Additional expenditure details can be found in the Appendix.

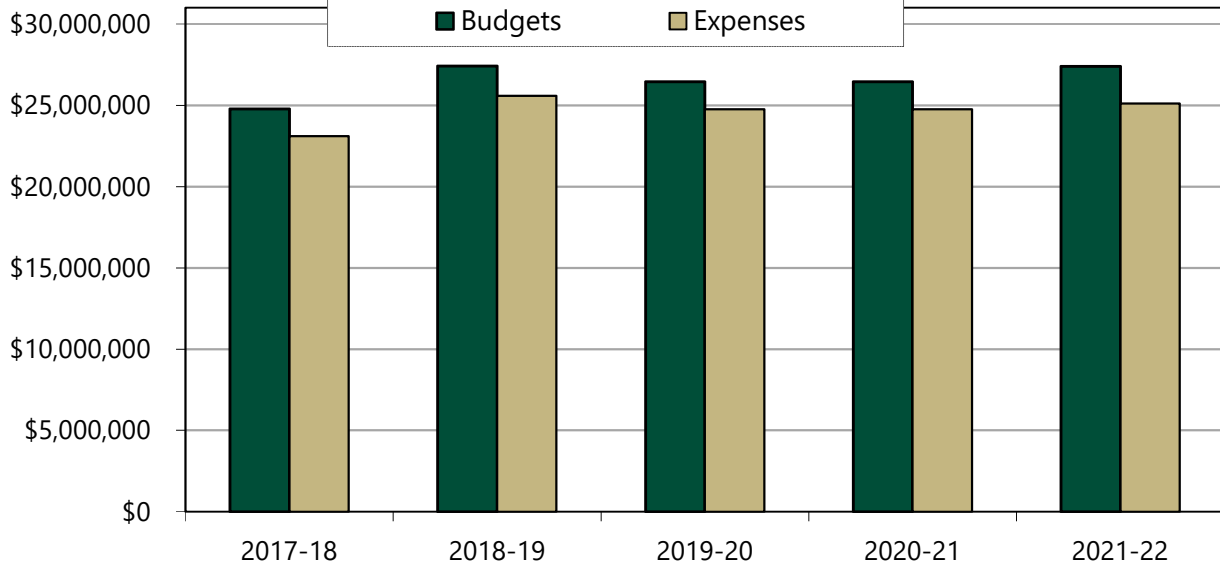
SALARY CATEGORIES	PROGRAM CENTER							TOTAL
	Enrollment Management	Std Acad Success & Educ Eq Prg	Strategic Std Support Programs	Student Affairs Initiatives	Student Engagement & Success	Student Health Services	VP's Office - Student Affairs	
Academic Salaries	\$106,186	\$289,780	\$24,768	\$22,500	\$75,650		\$33,431	\$552,315
<i>Annualized FTE</i>	<i>0.20</i>	<i>3.45</i>	<i>0.30</i>	<i>0.00</i>	<i>0.00</i>		<i>0.03</i>	<i>3.97</i>
Management & Supervisory	1,317,607	396,531	250,676	194,808	661,139		456,480	3,277,241
<i>Annualized FTE</i>	<i>12.29</i>	<i>3.15</i>	<i>1.97</i>	<i>2.14</i>	<i>6.50</i>		<i>3.00</i>	<i>29.06</i>
Overtime	2,881	4,904		2,926	2,172		81	12,966
<i>Annualized FTE</i>	<i>0.00</i>	<i>0.00</i>		<i>0.00</i>	<i>0.00</i>		<i>0.00</i>	<i>0.00</i>
Student Assistants	279,062	180,452	58,562	186,351	213,825		62,296	980,547
<i>Annualized FTE</i>	<i>9.09</i>	<i>5.83</i>	<i>1.91</i>	<i>5.65</i>	<i>7.23</i>		<i>1.98</i>	<i>31.69</i>
Support Staff	4,478,955	1,240,698	633,192	618,991	2,043,932		567,295	9,583,064
<i>Annualized FTE</i>	<i>86.16</i>	<i>21.96</i>	<i>15.75</i>	<i>12.77</i>	<i>35.15</i>		<i>9.55</i>	<i>181.34</i>
TOTAL SALARY EXPENSE	\$6,184,691	\$2,112,365	\$967,198	\$1,025,577	\$2,996,718		\$1,119,584	\$14,406,132
<i>Total Annualized FTE</i>	<i>107.74</i>	<i>34.38</i>	<i>19.93</i>	<i>20.57</i>	<i>48.88</i>		<i>14.55</i>	<i>246.05</i>

STUDENT AFFAIRS

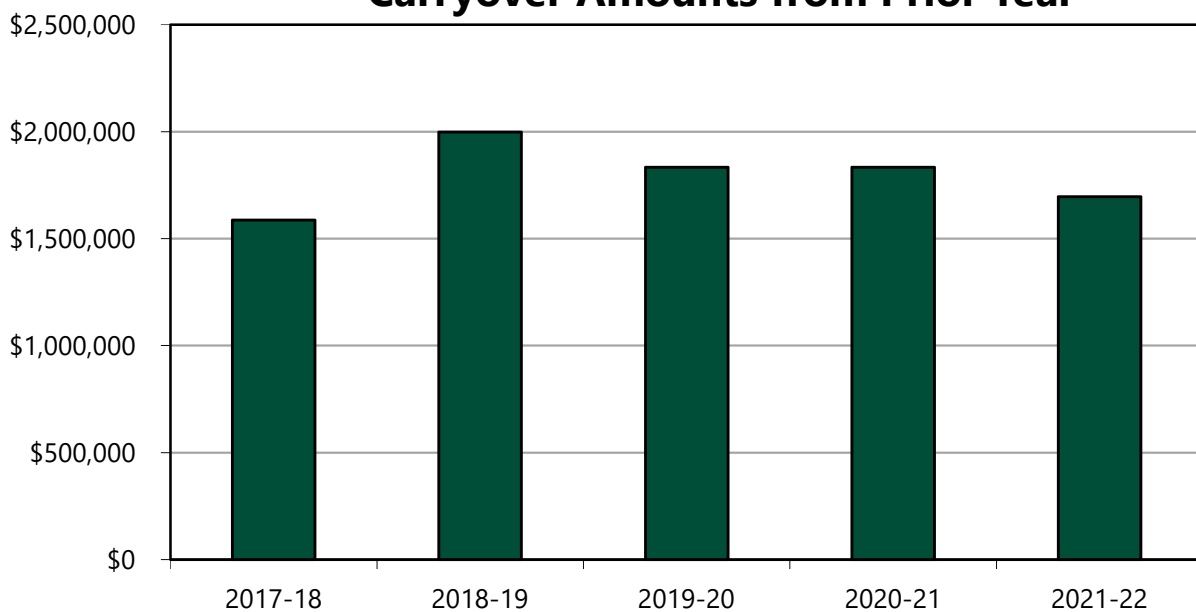
OPERATING FUND

Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

STUDENT AFFAIRS

OPERATING FUND

Multi-Year Summaries

Description	2017-18	2018-19	2019-20	2020-21	2021-22
Prior Year Carryover*	\$1,346,474	\$1,503,019	\$1,819,982	\$1,626,228	\$1,385,849
Prior Year Encumbrances	109,187	83,870	177,837	208,022	309,858
Initial Baseline	12,297,566	14,102,291	15,321,404	14,312,025	15,649,392
Misc. Budget Entries**	9,260,429	9,086,641	10,099,110	10,296,807	10,049,144
Year End Budget	\$23,013,656	\$24,775,821	\$27,418,333	\$26,443,082	\$27,394,243
Year End Expenditures	(21,103,869)	(23,112,058)	(25,584,083)	(24,747,375)	(25,119,301)
Year End Encumbrances	(83,870)	(170,671)	(208,022)	(309,858)	(151,208)
Budget Balance Available	\$1,825,917	\$1,493,092	\$1,626,228	\$1,385,849	\$2,123,733

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred. Beginning in 2019-20, divisional Student Success is no longer separated out of the carry forward balances.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



12. 2021-22 OPERATING FUND – UNIVERSITY ADVANCEMENT

Connecting the University with
the community through
philanthropy and alumni
engagement.

UNIVERSITY ADVANCEMENT

OPERATING FUND SUMMARY

FY 2021-22

	FTE	Amount
Prior Year Carry Forward Balance		\$364,728

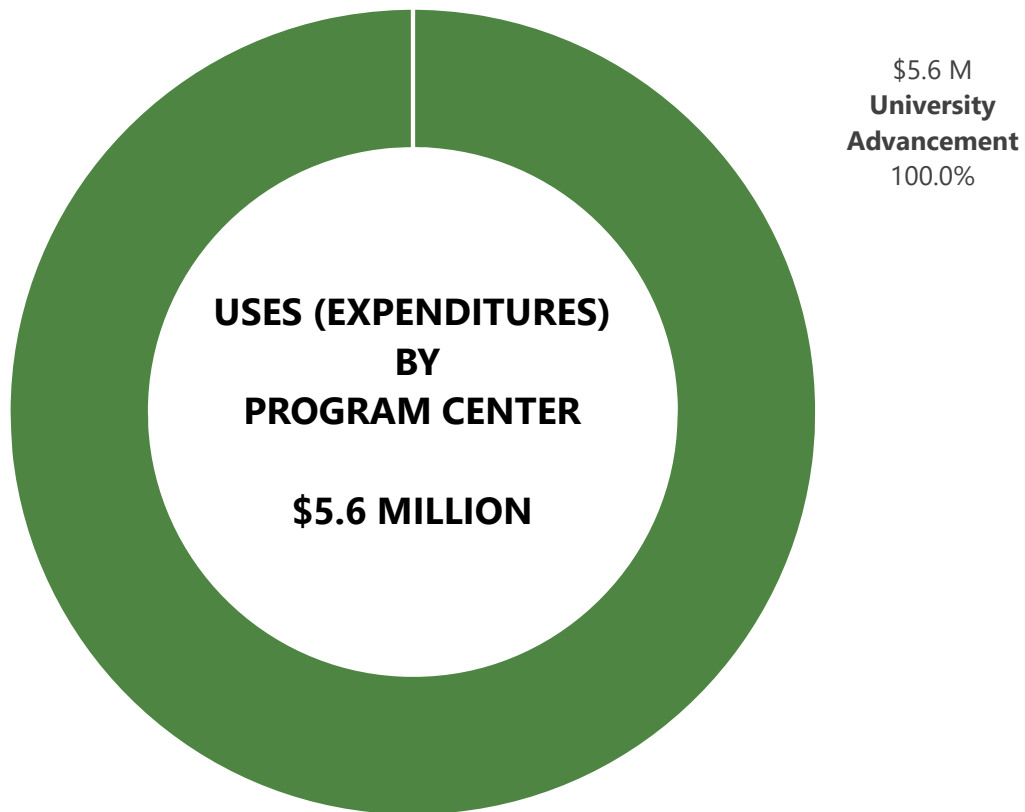
Sources (Budget)		
Initial Allocations		4,226,257
Prior Year Encumbrance Allocations		6,515
One-Time Allocations from University Reserves		140,000
Centrally Funded Compensation Increases		528
Benefits Allocations		1,821,747
Miscellaneous Budget Transfers		96,155
Revenue from Various Sources		
Total Sources (Budget)		\$6,291,202

Uses (Expenditures) by Program Center		
University Advancement	37.93	5,601,338
Total Uses (Expenditures) by Program Center	37.93	\$5,601,338

Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	37.42	3,413,886
Work Study	0.51	15,338
Benefits Group		1,821,747
Travel		11,859
Contractual Services Group		139,904
Information Technology Costs		14,239
Services from Other Funds/Agencies Group		62,322
Equipment Group		7,750
Misc. Operating Expenses		114,294
Total Uses (Expenditures) by Expense Type	37.93	\$5,601,338

Budget Balance Available		
Prior Year Carry Forward Balance		364,728
Total Sources (Budget)		6,291,202
Total Uses (Expenses)		(5,601,338)
Year-End Encumbrances		(361,716)
Budget Balance Available		\$692,875

UNIVERSITY ADVANCEMENT USES (EXPENDITURES) FY 2021-22



2021-22 USES BY EXPENSE CATEGORY

Salaries & Wages Benefits Group Other Expenses



UNIVERSITY ADVANCEMENT

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2021-22

EXPENDITURE CATEGORIES*	PROGRAM CENTER	TOTAL
	University Advancement	
Regular Salaries and Wages	\$3,413,886	\$3,413,886
Work Study	15,338	15,338
Benefits Group	1,821,747	1,821,747
Travel	11,859	11,859
Contractual Services Group	139,904	139,904
Information Technology Costs	14,239	14,239
Services from Other Funds/Agencies Group	62,322	62,322
Equipment Group	7,750	7,750
Misc. Operating Expenses	114,294	114,294
TOTAL EXPENDITURES	\$5,601,338	\$5,601,338

* Additional expenditure details can be found in the Appendix.

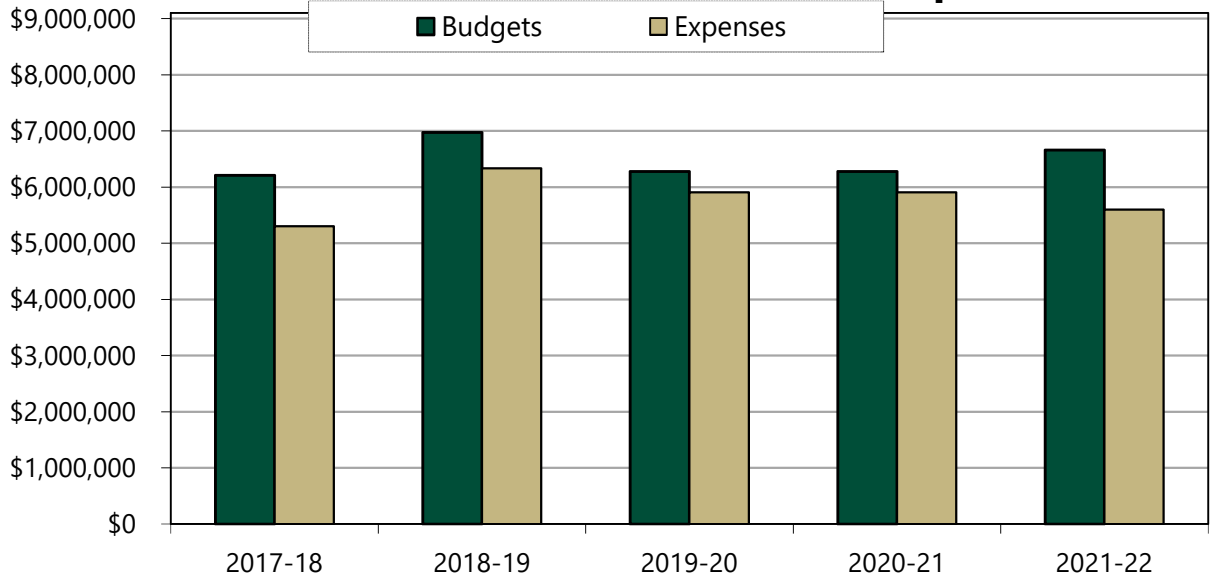
SALARY CATEGORIES	PROGRAM CENTER	TOTAL
	University Advancement	
Academic Salaries	\$33,197	\$33,197
<i>Annualized FTE</i>	<i>0.00</i>	<i>0.00</i>
Management & Supervisory	1,945,596	1,945,596
<i>Annualized FTE</i>	<i>15.61</i>	<i>15.61</i>
Overtime	1,416	1,416
<i>Annualized FTE</i>	<i>0.00</i>	<i>0.00</i>
Student Assistants	16,309	16,309
<i>Annualized FTE</i>	<i>0.54</i>	<i>0.54</i>
Support Staff	1,417,369	1,417,369
<i>Annualized FTE</i>	<i>21.27</i>	<i>21.27</i>
TOTAL SALARY EXPENSE	\$3,413,886	\$3,413,886
<i>Total Annualized FTE</i>	<i>37.42</i>	<i>37.42</i>

UNIVERSITY ADVANCEMENT

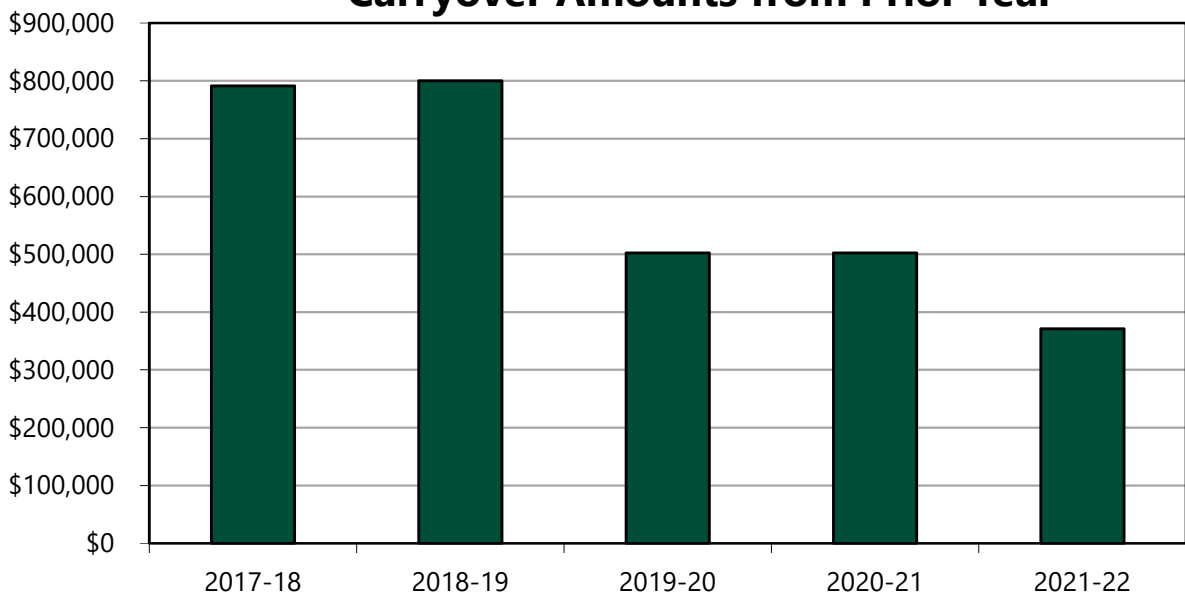
OPERATING FUND

Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

UNIVERSITY ADVANCEMENT

OPERATING FUND

Multi-Year Summaries

Description	2017-18	2018-19	2019-20	2020-21	2021-22
Prior Year Carryover*	(\$51,864)	\$490,603	\$372,671	\$418,324	\$364,728
Prior Year Encumbrances	73,306	300,778	427,573	84,032	6,515
Initial Baseline	5,627,854	5,740,762	4,048,074	3,730,649	4,226,257
Misc Budget Entries**	2,527,425	(320,955)	2,123,751	2,045,674	2,058,430
Year End Budget	\$8,176,721	\$6,211,188	\$6,972,068	\$6,278,679	\$6,655,929
Year End Expenditures	(7,029,699)	(5,301,918)	(6,332,319)	(5,907,437)	(5,601,338)
Year End Encumbrances	(422,967)	(427,573)	(84,032)	(6,515)	(361,716)
Budget Balance Available	\$724,055	\$481,697	\$555,717	\$364,728	\$692,876

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



13. 2021-22 OPERATING FUND – SPECIAL PROGRAMS (RESTRICTED BALANCES)

SPECIAL PROGRAMS (RESTRICTED)*

OPERATING FUND, CENTER FOR CALIFORNIA STUDIES, EDUCATION INSIGHTS, BASIC NEEDS, & MENTAL HEALTH

FY 2021-22

	Chancellor's Office Funded Centers MDS01	Center for California Studies MDS05	Education Insights MDS06	Basic Needs MDS12	Mental Health MDS14
Prior Year Carry Forward Balance	\$14,417	\$1,554,029	\$1,232,522	\$626,342	\$150,000

Sources (Budget)					
Initial Allocations		4,661,000	1,100,000	1,100,000	1,100,000
Prior Year Encumbrance Allocations		51,727	246,968		
One-Time Allocations from University Reserves					
CO Cash Posting Orders		11,000	(341,870)		
Revenue from Various Sources			5,136		
Total Sources (Budget)	\$0	\$4,723,727	\$1,010,233	\$1,100,000	\$1,100,000

Uses (Expenditures) by Expense Category					
Regular Salaries & Wages		3,072,984	114,414	232,043	
Benefits Group		866,963	52,244	127,443	
Communications		5,062			
Travel		29,012		4,426	
Financial Aid				27,032	
Contractual Services Group	14,914	2,184			32,000
Information Technology Costs		31,216		25,511	
Services from Other Funds/Agencies Group	362	6,857	377,501	11,542	
Equipment Group					
Misc. Operating Expenses	(4,000)	385,741	591,846	334,905	
Operating Transfers Out		100,500		50,000	
Expenditure Adjustments					
Total Uses (Expenditures) by Expense Type	\$11,276	\$4,500,520	\$1,136,004	\$812,903	\$32,000

Budget Balance Available					
Prior Year Carry Forward Balance	14,417	1,554,029	1,232,522	626,342	150,000
Total Sources (Budget)	0	4,723,727	1,010,233	1,100,000	1,100,000
Total Uses (Expenses)	(11,276)	(4,500,520)	(1,136,004)	(812,903)	(32,000)
Year-End Encumbrances	0	(77,584)	(379,304)	(62,574)	(62,200)
Budget Balance Available	\$3,141	\$1,699,652	\$727,447	\$850,866	\$1,155,800

*This section has been previously known as "Restricted Balances"

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSES DETAIL (MDS01)

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
Allocation Orders	Teacher Ed Eval-Assur	613001	Contractual Services	14,914	0.00
		617001	Services from Other Funds	362	0.00
		660003	Supplies and Services	(4,000)	0.00
Grand Total				11,276	0.00

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSE DETAIL (MDS05 AND MDS06)

FY 2021-22

Program Center	Fund Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
Center for CA Studies	MDS05	Assembly Fellows	601300	Support Staff Salaries	591,183	16.82
			603003	Dental Insurance	3,283	0.00
			603004	Health and Welfare	94,563	0.00
			603012	Medicare	9,101	0.00
			603013	Vision Care	1,498	0.00
			603015	Flex Cash	10,264	0.00
			660010	Insurance Premium Expense	7,863	0.00
		Assembly Fellows Total			717,755	16.82
		Assembly Fellows-Support	606001	Travel-In State	9,438	0.00
			613001	Contractual Services	240	0.00
			616003	I/T Software	20	0.00
			617001	Services from Other Funds/Agencies	865	0.00
			660003	Supplies and Services	7,616	0.00
		Assembly Fellows-Support Total			18,180	0.00
		Center for Calif Studies	601100	Academic Salaries	96,864	1.60
			601201	Management and Supervisory	613,392	6.00
			601300	Support Staff Salaries	284,249	5.44
			601301	Overtime	1,508	0.00
			601303	Student Assistant	4,665	0.11
			603001	OASDI	51,558	0.00
			603003	Dental Insurance	10,963	0.00
			603004	Health and Welfare	167,294	0.00
			603005	Retirement	246,749	0.00
			603011	Life Insurance	479	0.00
			603012	Medicare	12,789	0.00
			603013	Vision Care	916	0.00
			603014	Long-Term Disability Insurance	284	0.00
			604090	Other Communications (Operating Cost)	5,062	0.00
			606001	Travel-In State	7,081	0.00
			613001	Contractual Services	1,224	0.00
			616002	I/T Hardware	72	0.00
			616003	I/T Software	30,911	0.00
			617001	Services from Other Funds/Agencies	2,608	0.00
			660003	Supplies and Services	276,272	0.00
			660010	Insurance Premium Expense	5,138	0.00
			660105	Interfund Pension Loan Repayment	4,935	0.00
			670000	Tr Out within the same CSU Fund in 0948 within the same camp	1,000	0.00
		Center for Calif Studies Total			1,826,013	13.14
		Executive Fellows	601300	Support Staff Salaries	555,818	15.81
			603003	Dental Insurance	3,991	0.00

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSE DETAIL (MDS05 AND MDS06)

FY 2021-22

Program Center	Fund Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
			603004	Health and Welfare	98,222	0.00
			603012	Medicare	8,510	0.00
			603013	Vision Care	1,392	0.00
			603015	Flex Cash	7,264	0.00
			660010	Insurance Premium Expense	7,392	0.00
		Executive Fellows Total			682,588	15.81
		Executive Fellows-Operating Ex	606001	Travel-In State	4,367	0.00
			613001	Contractual Services	240	0.00
			616002	I/T Hardware	73	0.00
			616003	I/T Software	20	0.00
			617001	Services from Other Funds/Agencies	923	0.00
			660003	Supplies and Services	7,487	0.00
		Executive Fellows-Operating Ex Total			13,110	0.00
		Faculty Fellowship	601100	Academic Salaries	18,948	0.20
			603012	Medicare	187	0.00
			660010	Insurance Premium Expense	252	0.00
		Faculty Fellowship Total			19,387	0.20
		Judicial Admin Fellowships	606001	Travel-In State	6,786	0.00
			613001	Contractual Services	240	0.00
			616003	I/T Software	23	0.00
			617001	Services from Other Funds/Agencies	647	0.00
			660003	Supplies and Services	3,815	0.00
			660017	Advertising and Promotional Expenses	215	0.00
			660090	Expenses-Other	35	0.00
		Judicial Admin Fellowships Total			11,761	0.00
		Judicial Fellows Program	601300	Support Staff Salaries	306,094	8.63
			603003	Dental Insurance	1,370	0.00
			603004	Health and Welfare	34,245	0.00
			603012	Medicare	4,778	0.00
			603013	Vision Care	781	0.00
			603015	Flex Cash	8,796	0.00
			660010	Insurance Premium Expense	4,071	0.00
		Judicial Fellows Program Total			360,135	8.63
		Legischool Project	616003	I/T Software	96	0.00
			660003	Supplies and Services	3,000	0.00
		Legischool Project Total			3,096	0.00
		Sacramento Semester Scholar	670000	Tr Out within the same CSU Fund in 0948 within the same camp	99,500	0.00
		Sacramento Semester Scholar Total			99,500	0.00
		Senate Fellows	601300	Support Staff Salaries	586,866	17.03
			603003	Dental Insurance	1,978	0.00

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSE DETAIL (MDS05 AND MDS06)

FY 2021-22

Program Center	Fund Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
			603004	Health and Welfare	58,533	0.00
			603012	Medicare	9,066	0.00
			603013	Vision Care	1,441	0.00
			603015	Flex Cash	11,548	0.00
			660010	Insurance Premium Expense	7,805	0.00
		Senate Fellows Total			677,237	17.03
		Senate Fellows-Support	606001	Travel-In State	1,340	0.00
			613001	Contractual Services	240	0.00
			617001	Services from Other Funds/Agencies	199	0.00
			660003	Supplies and Services	5,350	0.00
		Senate Fellows-Support Total			7,129	0.00
Center for CA Studies Total					4,435,891	71.64
Ctr for CA Studies_Ed Insights	MDS05	Educational Policy Fellows	601201	Management and Supervisory	13,398	0.10
			603001	OASDI	835	0.00
			603005	Retirement	3,915	0.00
			603011	Life Insurance	7	0.00
			603012	Medicare	195	0.00
			603013	Vision Care	9	0.00
			603014	Long-Term Disability Insurance	5	0.00
			603015	Flex Cash	154	0.00
			617001	Services from Other Funds/Agencies	1,615	0.00
			660003	Supplies and Services	44,497	0.00
		Educational Policy Fellows Total			64,629	0.10
Ctr for CA Studies_Ed Insights Total					64,629	0.10
Center for CA Studies Total					4,500,520	71.73
Education Insights Center	MDS06	CSU Student Success Network	601201	Management and Supervisory	35,489	0.26
			601300	Support Staff Salaries	78,925	1.04
			603001	OASDI	7,007	0.00
			603003	Dental Insurance	550	0.00
			603004	Health and Welfare	9,464	0.00
			603005	Retirement	33,038	0.00
			603011	Life Insurance	27	0.00
			603012	Medicare	1,659	0.00
			603013	Vision Care	108	0.00
			603014	Long-Term Disability Insurance	13	0.00
			603015	Flex Cash	378	0.00
			617001	Services from Other Funds/Agencies	95,345	0.00
			617101	Service from Between Campuses and the CO (interagency)	282,156	0.00
			660003	Supplies and Services	589,809	0.00

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSE DETAIL (MDS05 AND MDS06)

FY 2021-22

Program Center	Fund Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
			660010	Insurance Premium Expense	1,050	0.00
			660105	Interfund Pension Loan Repayment	0	0.00
		CSU Student Success Network Total			1,135,017	1.30
		EdInsights General	660105	Interfund Pension Loan Repayment	987	0.00
		EdInsights General Total			987	0.00
Education Insights Center Total					1,136,004	1.30

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSE DETAIL (MDS12 AND MDS14)

FY 2021-22

Program & Fund Code	Class Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
Basic Needs (MDS12)	-	CARES	601201	Management and Supervisory	21,076	0.10
			601300	Support Staff Salaries	17,488	0.33
			603001	OASDI	2,291	0.00
			603003	Dental Insurance	521	0.00
			603004	Health and Welfare	7,031	0.00
			603005	Retirement	7,266	0.00
			603011	Life Insurance	15	0.00
			603012	Medicare	536	0.00
			603013	Vision Care	43	0.00
			603014	Long-Term Disability Insurance	8	0.00
			606001	Travel-In State	2,145	0.00
			606002	Travel-Out of State	2,282	0.00
			609008	Scholarships/Grants-Institutional	5,071	0.00
			617001	Services from Other Funds/Agencies	10,173	0.00
			660003	Supplies and Services	138,195	0.00
			660009	Professional Development	4,599	0.00
			660010	Insurance Premium Expense	233	0.00
			660090	Expenses-Other	1,996	0.00
		CARES Total			220,967	0.43
		SHS-Health Education	660003	Supplies and Services	8,493	0.00
			660090	Expenses-Other	3,320	0.00
		SHS-Health Education Total			11,813	0.00
	-	Total			232,780	0.43
	2923D	CARES	601303	Student Assistant	10,064	0.31
			616002	I/T Hardware	7,757	0.00
			617001	Services from Other Funds/Agencies	1,349	0.00
			660003	Supplies and Services	21,749	0.00
			660010	Insurance Premium Expense	134	0.00
		2923D Total			41,053	0.31
	3501E	CARES	601100	Academic Salaries	7,500	0.00
			601201	Management and Supervisory	60,003	0.75
			601300	Support Staff Salaries	93,627	1.48
			603001	OASDI	9,652	0.00
			603003	Dental Insurance	1,973	0.00
			603004	Health and Welfare	42,731	0.00
			603005	Retirement	43,819	0.00
			603011	Life Insurance	89	0.00
			603012	Medicare	2,275	0.00
			603013	Vision Care	199	0.00
			603014	Long-Term Disability Insurance	58	0.00
			609008	Scholarships/Grants-Institutional	21,961	0.00

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSE DETAIL (MDS12 AND MDS14)

FY 2021-22

Program & Fund Code	Class Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
			616002	I/T Hardware	800	0.00
			617001	Services from Other Funds/Agencies	21	0.00
			660003	Supplies and Services	251	0.00
			660009	Professional Development	4,400	0.00
			660010	Insurance Premium Expense	1,345	0.00
		CARES Total			290,703	2.23
		Student Affairs Admin	601300	Support Staff Salaries	14,989	0.36
			603001	OASDI	927	0.00
			603003	Dental Insurance	107	0.00
			603004	Health and Welfare	3,268	0.00
			603005	Retirement	4,386	0.00
			603011	Life Insurance	3	0.00
			603012	Medicare	217	0.00
			603013	Vision Care	30	0.00
			660010	Insurance Premium Expense	199	0.00
		Student Affairs Administration Total			24,126	0.36
	3501E Total				314,829	2.59
	3501F	CARES	670487	Tr Out to CSU 487 -TF Academic Capital Improvement Funds	50,000	0.00
	3501F Total				50,000	0.00
	3501G	CARES	660003	Supplies and Services	149,893	0.00
	3501G Total				149,893	0.00
	3626A	CARES	601303	Student Assistant	7,297	0.24
			616002	I/T Hardware	16,954	0.00
			660010	Insurance Premium Expense	97	0.00
	3626A Total				24,348	0.24
Basic Needs (MDS12) Total					812,903	3.56
Mental Health (MDS14)	3501M	Psychological Services	613001	Contractual Services	32,000	0.00
Mental Health (MDS14) Total					32,000	0.00

SPECIAL PROGRAMS (RESTRICTED)

OPERATING FUND, CENTER FOR CALIFORNIA STUDIES, EDUCATION INSIGHTS, BASIC NEEDS, & MENTAL HEALTH

Multi-Year Summaries*

Restricted Balances	Description	2017-18	2018-19	2019-20	2020-21	2021-22
Chancellor's Office	Prior Year Carryover	\$ 20,528	\$ 11,783	\$ 5,725	\$ 3,574	\$ 14,417
Funded Centers	Prior Year Encumbrances	\$ 7,376	\$ 3,999	\$ 280	\$ -	\$ -
MDS01	Initial Baseline	\$ -	\$ -	\$ -	\$ -	\$ -
	Misc. Budget Entries	\$ 67,650	\$ 31,338	\$ 37,262	\$ 4,195	\$ -
	Year-End Budget	\$ 95,554	\$ 47,120	\$ 43,267	\$ 7,769	\$ 14,417
	Year-End Expenditures	\$ (79,772)	\$ (41,114)	\$ (39,694)	\$ 6,648	\$ (11,276)
	Year-End Encumbrances	\$ (3,999)	\$ (280)	\$ -	\$ -	\$ -
	Budget Balance Available	\$ 11,783	\$ 5,725	\$ 3,574	\$ 14,417	\$ 3,141
Center for California Studies	Prior Year Carryover	\$ 518,897	\$ 629,377	\$ 1,035,604	\$ 1,122,953	\$ 1,554,029
MDS05	Prior Year Encumbrances	\$ -	\$ -	\$ -	\$ 92,639	\$ 51,727
	Initial Baseline	\$ 4,225,300	\$ 4,481,300	\$ 4,646,300	\$ 4,663,000	\$ 4,661,000
	Misc. Budget Entries	\$ 46,000	\$ 10,000	\$ 32,000	\$ -	\$ 11,000
	Year-End Budget	\$ 4,790,197	\$ 5,120,677	\$ 5,713,904	\$ 5,878,592	\$ 6,277,756
	Year-End Expenditures	\$ (4,160,820)	\$ (4,085,073)	\$ (4,498,312)	\$ (4,272,836)	\$ (4,500,520)
	Year-End Encumbrances	\$ (9,202)	\$ (9,219)	\$ (92,639)	\$ (51,727)	\$ (77,584)
	Budget Balance Available	\$ 620,175	\$ 1,026,385	\$ 1,122,953	\$ 1,554,029	\$ 1,699,652
Education Insights	Prior Year Carryover	\$ 836,527	\$ 764,722	\$ 1,136,340	\$ 1,066,552	\$ 1,232,522
MDS06	Prior Year Encumbrances	\$ -	\$ -	\$ -	\$ 219,572	\$ 246,968
	Initial Baseline	\$ 1,100,000	\$ 1,114,018	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
	Misc. Budget Entries	\$ -	\$ 13,065	\$ 12,628	\$ 8,774	\$ (336,734)
	Year-End Budget	\$ 1,936,527	\$ 1,891,804	\$ 2,248,968	\$ 2,394,897	\$ 2,242,755
	Year-End Expenditures	\$ (1,171,806)	\$ (755,464)	\$ (962,844)	\$ (915,408)	\$ (1,136,004)
	Year-End Encumbrances	\$ (225,584)	\$ (363,508)	\$ (219,572)	\$ (246,968)	\$ (379,304)
	Budget Balance Available	\$ 539,137	\$ 772,833	\$ 1,066,552	\$ 1,232,522	\$ 727,447
Basic Needs	Prior Year Carryover				\$ 626,342	
MDS12	Prior Year Encumbrances				\$ -	
	Initial Baseline				\$ 1,100,000	
	Misc. Budget Entries				\$ -	
	Year-End Budget				\$ 1,726,342	
	Year-End Expenditures				\$ (812,903)	
	Year-End Encumbrances				\$ (62,574)	
	Budget Balance Available				\$ 850,866	
Mental Health	Prior Year Carryover				\$ 150,000	
MDS14	Prior Year Encumbrances				\$ -	
	Initial Baseline				\$ 1,100,000	
	Misc. Budget Entries				\$ -	
	Year-End Budget				\$ 1,250,000	
	Year-End Expenditures				\$ (32,000)	
	Year-End Encumbrances				\$ (62,200)	
	Budget Balance Available				\$ 1,155,800	

*Due to changes in Accounting procedures, a multiyear comparison prior to 2017-18 is not possible. New baseline was allocated to Basic Needs and Mental Health in 2021-22.



14. 2021-22 OPERATING FUND – UNIVERSITY MANDATORY COSTS & STUDENT SUCCESS

GENERAL OPERATING FUND MULTI-YEAR SUMMARY

CENTRALLY MANAGED BUDGETS & EXPENDITURES

CENTRAL	Description	2018-19	2019-20	2020-21	2021-22	2022-23
Benefit Costs	Initial Baseline	\$88,153,805	\$94,513,805	\$99,940,787	\$99,562,843	\$105,999,791
	Misc. Budget Entries	-\$89,790,937	-\$94,056,783	-\$98,702,555	-\$99,548,861	
	Year End Budget	-\$1,637,132	\$457,022	\$1,238,232	\$13,982	
	Budget Balance Available	-\$1,637,132	\$457,022	\$1,238,232	\$13,982	
Compensation Increases	Initial Baseline	\$5,895,939	\$6,959,357	\$6,001,061	\$300,000	\$9,806,713
	Misc. Budget Entries	-\$7,323,714	-\$7,381,104	-\$3,554,273	\$1,648,728	
	Year End Budget	-\$1,427,775	-\$421,747	\$2,446,788	\$1,948,728	
	Budget Balance Available	-\$1,427,775	-\$421,747	\$2,446,788	\$1,948,728	
Financial Aid (TFD, EOP)	Initial Baseline	\$46,246,050	\$46,702,750	\$47,653,150	\$47,946,150	\$46,600,150
	Misc. Budget Entries	\$886,447	\$978,356	\$1,444,223	\$297,650	
	Year End Budget	\$47,132,497	\$47,681,106	\$49,097,373	\$48,243,800	
	Year End Expenditures	-\$47,088,019	-\$47,561,549	-\$48,652,189	-\$47,922,587	
	Budget Balance Available	\$44,478	\$119,558	\$445,185	\$321,213	
Federal Work Study (FWS)	Initial Baseline	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
	Misc. Budget Entries	-\$460,012	-\$409,966	-\$410,864	-\$33,118	
	Year End Budget	\$539,988	\$590,034	\$589,136	\$966,882	
	Year End Expenditures	-\$485,311	-\$384,060	-\$291,382	-\$468,949	
	Budget Balance Available	\$54,677	\$205,974	\$297,754	\$497,933	
Operational Emergency Reserve & Unallocated	Prior Year Carryover	\$40,272,932	\$19,187,042	\$29,137,860	\$37,901,612	\$56,991,287
	Initial Baseline	\$597,742	\$1,081,063	\$0	\$0	
	Misc. Budget Entries	-\$19,034,953	\$8,008,491	\$3,656,351	\$19,089,675	
	Budget Balance Available	\$21,835,721	\$28,276,595	\$32,794,211	\$56,991,287	

GENERAL OPERATING FUND MULTI-YEAR SUMMARY

CENTRALLY MANAGED BUDGETS & EXPENDITURES

CAMPUSWIDE	Description	2018-19	2019-20	2020-21	2021-22	2022-23
All University Expenses (AUE)	Initial Baseline	\$25,494,795	\$26,759,342	\$27,469,006	\$28,338,948	\$29,548,302
	Prior Year Encumbrances	\$1,875,860	\$1,967,047	\$1,861,793	\$2,310,081	\$3,165,636
	Misc. Budget Entries	\$423,042	\$169,041	-\$5,885	\$377,855	
	Year End Budget	\$27,793,697	\$28,895,430	\$29,324,914	\$31,026,884	
	Year End Expenditures	-\$23,736,517	-\$25,460,895	-\$23,233,315	-\$26,452,472	
	Year End Encumbrances	-\$1,967,047	-\$1,861,793	-\$2,310,081	-\$3,165,636	
	Budget Balance Available	\$2,090,133	\$1,572,742	\$3,781,519	\$1,408,775	
Student Success*	Prior Year Carryforward	\$1,061,262				
	Prior Year Encumbrances	\$193,820				
	Initial Baseline	\$4,399,626				
	Misc. Budget Entries	-\$188,246				
	Year End Budget	\$5,466,462				
	Year End Expenditures	-\$3,415,838				
	Year End Encumbrances	-\$33,595				
	Budget Balance Available	\$2,017,029				

*Student Success funding was merged into divisions' baseline budgets at the end of 2019-20
Federal Work Study (FWS) is included in the Central Carry Forward Balances and therefore has been added to this section.

ALL UNIVERSITY EXPENSES (AUE)

ALL UNIVERSITY EXPENSES (AUE)		
AUE Name	AUE Description	2022-23 Budget
Academic Affairs		
Accreditation-Department	Accreditation costs (e.g. site visits, licensing and annual costs) for campus and certain academic departments	135,000
Alliance for Minority Participation (AMP) Project	Chancellor's Office portion of the grant that's run through the UEI	800,000
Grad Equity Fellowship	Grants awarded to graduate students	55,000
CSUPERB (Chancellor's Office Grant)	University's cost for participating in the CSU program for Education & Research in Biotechnology	29,550
COAST	Cost of campus annual membership in CSU COAST - Council on Ocean Affairs, Science and Technology	7,500
Agent Based Recruitment for International Students	Commission paid to an outside agency (Pair Point) to increase the number of international students (non-resident tuition) on our campus.	65,000
Faculty Promotions	Funding for General Operating Fund promotions to Assistant Professors, Associate Professors, and Professors	291,200
Immigration Processing Fees	US Department of Homeland Security for I-129 (Visa Application) & Fraud Detection filing fees	49,500
Natural Sciences & Math		
Alliance of Minority Participation	University's cost for participating in the AMP grant program	50,000
Administration & Business Affairs		
Insurance-Vehicle	CSURMA estimate for insurance policy coverage for the University's vehicles	68,251
General Services Charges	General Service charges to assist the University with the bidding/processing cost of contracts	7,000
Outbox AXS (Veritix) ticketing system	Outbox AXS (Veritix) ticketing and customer relations system for University events. Cost driven by usage, including large contracted events held on campus, such as the USATF Track & Field Junior Olympics.	-
State Fire Marshall Inspection	State Fire Marshall Inspections	100,000
Space Rental	Annual leases by the University of auxiliary space at Folsom, Modoc, Riverfront, Del Norte, Hornet Bookstore, and the Union; and space rentals in the Union, WELL, Julia Morgan House, and the Harper Alumni Center	8,000,000
Risk Pool Reimbursement Deductible	CSURMA cost of University insurance deductible	250,000
Liability Program (aka Risk Pool Management)	CSURMA estimate for insurance premium costs for participating in the CSU Risk Management Authority	1,723,057
Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	CSURMA estimate for costs emanating from the University's claims in Unemployment Insurance, Industrial & Non-industrial leaves	914,582
Property Insurance	CSURMA estimate of the University's premium for participating in the CSU Property Insurance Program	1,515,426

ALL UNIVERSITY EXPENSES (AUE)

AUE Name	AUE Description	2022-23 Budget
Worker's Compensation	CSURMA estimate of the University's Worker's Compensation claims	1,839,604
Flood Control (County Property Tax)	County's assessment cost to the University for flood control measures along the American River	128,000
Athletic Injury Medical Expense (AIME)	CSURMA estimate of the University's student athlete injury insurance claims	769,814
Medical Monitoring	Costs of physical exams required as part of the University's Medical Monitoring Program	30,000
Rental Fee Waiver Reimbursement	Covers the cost for use of university facilities for events when rental fees are waived	50,000
Campus Sponsored Visitor Parking	Payment of parking fees for campus sponsored guests	175,000
Music License Agreements	Payments to performing rights organizations (ASCAP, BMI and SESAC) for royalties paid to perform and broadcast music on campus	35,000
Benefit Administration Fees (C.O.)	The State Controller's Office charges the campus (via the Chancellor's Office) an administrative charge for total campus employees enrolled in benefits	110,000
SB 84 - CalPERS Loan	University's share of the CSU loan acquired to comply with GC20825 (SB84/SB90/SB111), which required a supplemental payment for state employer contributions. This payment is #2 of 7; the obligation will end in 2025-26.	987,000
Facilities Management		
Major Utilities	Annual cost of all University utilities: electricity, gas, solar, water, sewage, waste disposal, hazardous waste disposal, permits & fees, and costs to manage the electric grid	4,500,000
Human Resources		
University Staff Assembly	University's support for activities of the University Staff Assembly	23,000
Background Checks	Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty positions)	50,000
Employee Scholarships-CSU Training Programs	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs for campus attendees.	50,000
Staff Reclass Funds	Division/Program Center funding of General Operating Fund reclassifications of permanent staff that are approved through the HR reclassification process.	-
Maintain Assistive Devices and Services for Employees	Costs of acquiring & maintaining assistive devices and services to Univ employees with disabilities	50,000
Medical Exams	Costs of required medical examinations for University employees	10,000

ALL UNIVERSITY EXPENSES (AUE)

AUE Name			AUE Description	2022-23 Budget
Inclusive Excellence				
	Title IX Education and Awareness Fund		Expanded implementation of Title IX sexual violence awareness campaign, including increased accessibility to educational and outreach materials (e.g., translate in different languages and create braille version). Expansion of online sexual violence training for all students (including CCE) on an annual basis – not just incoming or transfer students. Training for Title IX coordinator and deputies.	20,000
	Complaint Investigation		Costs of conducting investigations into legal complaints filed by students and employees	150,000
	Legal Services Contracts		Costs for arbitration, mediation, developing Affirmative Action Plan, & bonded courier services	20,000
	Legal Settlements/Services		Costs of acquiring external services to help litigate & settle complaints by students, employees and vendors	50,000
	Sexual Assault Examinations		Performance of sexual assault examinations per master agreement (MA120071). \$1400-\$1650 per evidentiary exam.	6,000
IR&T				
	Campuswide Software & Hardware (aka Technical)		This category covers mandatory annual maintenance fees associated with software and services used campus-wide. Line items includes services such as SacCT, CMS/Oracle, Cognos, Tableau, OnBase, SacLink, WCM (web content management), MySacState, CourseLeaf CAT and CIM, etc. The category also includes software for accessibility, desktop computer management, and other software used campus-wide. Maintenance costs typically increase about 3% per year. The annual fees associated with the LMS will increase significantly, and we anticipate that we will see another large Oracle increase. See comments.	5,585,000
President's Office				
	Trustees' Authorizations		CSU Board of Trustees authorized allowances	98,600
	General Memberships in University Orgs		Costs of institutional memberships in professional organizations	275,000
Student Affairs				
	American's Disability Act Accommodation Svcs		For interpretive and other ADA accommodation services requested by students to allow them to participate in co-curricular activities outside the classroom.	20,000
	Child Care		University's contribution to the Child Care Center. This contribution was established as a fixed amount in the State's 1989-90 supplement to the CSU budget, it does not increase or decrease.	85,000
	Financial Aid Admin-Job Location & Developmt (JLD)		For salary and benefit costs for Job Location & Development position; actual costs up to \$75K are reimbursed by the Federal government.	50,000

ALL UNIVERSITY EXPENSES (AUE)

ALL UNIVERSITY EXPENSES (AUE)		
AUE Name	AUE Description	2022-23 Budget
Disabled Students-Assembly Bill 422 Inst Materials	Cost of preparing instructional materials for student with print disabilities	230,000
Disabled Students-Contract Interp	Contract costs to retain interpretive services for University's hearing impaired students.	-
Disabled Students-Other Instructional Support	Other instructional support services cost for disabled students.	27,500
Disabled Students-Non Classroom Accommodations	To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and functions	3,000
MODO Marketplace	Cost for an add-on to University Mobile App where students can pay for club dues and other items.	13,645
University Advancement		
Blackbaud Engage	Award Management software that improves and centralizes the scholarship awarding and donor report process. This service includes a student-centered scholarship experience, central oversight to a decentralized scholarship process, improves fund utilization and compliance, and increases the impact of donor stewardship practices.	46,073
Total All University Expenses		29,548,302

The following AUEs, totalling \$215,000 have been transferred to divisional costs: Security Camera Maintenance & Operation, VISA-Mastercard, Lab Risk & Safety Solution Software and General Recruiting Costs. Additionally, AUE Contract Interpreters (\$405,000) has been transferred to be paid out of Lottery funds.

AUE & MANDATORY COSTS

BY DIVISION & FISCAL YEAR

All University Expenses (AUE)	2018-19 Budget	2019-20 Budget	2020-21 Budget	2021-22 Budget
Academic Affairs				
Accreditation-Department	\$124,000	\$144,000	\$144,000	\$135,000
Alliance for Minority Participation (AMP) Project	\$800,000	\$800,000	\$800,000	\$800,000
Grad Equity Fellowship	\$49,500	\$49,500	\$49,500	\$49,500
CSUPERB (Chancellor's Office Grant)	\$29,550	\$29,550	\$29,550	\$29,550
COAST	\$7,500	\$8,250	\$7,500	\$7,500
Agent Based Recruitment for International Students	\$50,000	\$50,000	\$50,000	\$65,000
Lab Risk & Safety Solutions Software - moved to ABA	\$0	\$0	\$0	
Immigration Processing Fees	\$20,000	\$20,000	\$20,000	\$25,000
Faculty Promotions - moved from HR	\$265,390	\$397,220	\$350,260	\$312,250
Natural Sciences & Math				
Alliance of Minority Participation	\$50,000	\$50,000	\$50,000	\$50,000
Administration & Business Affairs				
VISA/MasterCard Charges	\$25,000	\$25,000	\$25,000	\$10,000
Insurance-Vehicle	\$40,478	\$72,894	\$53,422	\$54,510
General Services Charges	\$10,000	\$8,000	\$8,000	\$7,615
Neulion Ticketing System	\$40,000	\$40,000	\$40,000	\$40,000
State Fire Marshall Inspection	\$72,000	\$72,000	\$72,000	\$100,000
Space Rental	\$7,592,017	\$8,000,000	\$7,800,000	\$7,900,000
Liability Program (aka Risk Pool Management)	\$757,460	\$811,193	\$770,597	\$1,372,161
Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	\$757,086	\$755,549	\$882,117	\$894,376
Property Insurance	\$408,201	\$473,494	\$767,003	\$1,013,089
Worker's Compensation	\$1,557,550	\$1,780,785	\$1,897,974	\$1,887,804
Flood Control	\$128,000	\$128,000	\$128,000	\$128,000
Athletic Injury Medical Expense (AIME)	\$565,342	\$713,816	\$899,133	\$772,325
Medical Monitoring	\$5,000	\$5,000	\$5,000	\$35,000
Child Care - moved to SA	\$0	\$0	\$0	\$0
Campus Sponsored Visitor Parking	\$100,000	\$100,000	\$100,000	\$200,000
Rental Fee Waiver Reimbursement	\$160,000	\$160,000	\$100,000	\$100,000
Music License Agreements	\$28,000	\$30,000	\$30,000	\$40,000
Sexual Assault Examinations - moved to IE	\$6,000	\$6,000	\$0	\$0
Benefit Administration Fees (C.O.)	\$125,884	\$110,000	\$110,000	\$110,000
Security Camera Maintenance and Operations	\$200,000	\$250,000	\$200,000	\$100,000
Lab Risk & Safety Solutions Software - moved from AA	\$96,300	\$96,300	\$50,000	\$50,000
SB 84 - CalPERS Loan	\$0	\$0	\$1,511,400	\$987,000
Facilities Management				
Major Utilities	\$4,800,000	\$5,000,000	\$4,200,000	\$4,200,000
Human Resources				
University Staff Assembly	\$23,000	\$23,000	\$23,000	\$23,000
Background Checks	\$75,000	\$75,000	\$75,000	\$75,000

AUE & MANDATORY COSTS

BY DIVISION & FISCAL YEAR

All University Expenses (AUE)	2018-19 Budget	2019-20 Budget	2020-21 Budget	2021-22 Budget
Employee Scholarships-CSU Training Programs	\$50,000	\$50,000	\$50,000	\$50,000
Legal Settlements/Services - moved to IE	\$100,000	\$100,000	\$0	\$0
Legal Services Contracts - moved to IE	\$20,000	\$20,000	\$0	\$0
Staff Reclass Funds	\$100,000	\$100,000	\$100,000	\$100,000
Faculty Promotions - moved to AA	\$0	\$0	\$0	\$0
Complaint Investigation - moved to IE	\$50,000	\$50,000	\$0	\$0
Title IX Education and Awareness Fund - moved to IE	\$15,000	\$0	\$0	\$0
Maintain Assistive Devices for Employees	\$180,000	\$0	\$0	\$50,000
Medical Exams - Moved to IE	\$15,000	\$0	\$0	\$10,000
General Recruiting Costs	\$0	\$0	\$0	\$40,000
Inclusive Excellence				
Title IX Education and Awareness Fund - moved from HR	\$0	\$20,000	\$20,000	\$20,000
Complaint Investigation - moved to IE	\$0	\$0	\$100,000	\$150,000
Legal Services Contracts - moved to IE	\$0	\$0	\$20,000	\$20,000
Legal Settlements/Services - moved to IE	\$0	\$0	\$50,000	\$50,000
Maintain Assistive Devices for Employees	\$0	\$15,000	\$50,000	\$0
Medical Exams - moved from HR	\$0	\$15,000	\$15,000	\$0
Sexual Assault Examinations - moved to IE	\$0	\$0	\$6,000	\$6,000
IR&T				
Campuswide Software & Hardware (aka Technical)	\$2,695,881	\$4,795,241	\$4,500,000	\$5,000,000
IT Infrastructure (merged with above in 2019-20)	\$2,099,360	\$0	\$0	\$0
President's Office				
Trustees' Authorizations	\$98,600	\$98,600	\$98,600	\$98,600
General Memberships in University Orgs	\$175,000	\$275,000	\$275,000	\$275,000
Student Affairs				
American's Disability Act Accommodation Svcs	\$20,000	\$20,000	\$20,000	\$20,000
Child Care - moved from ABA	\$85,000	\$85,000	\$85,000	\$85,000
Financial Aid Admin-Job Location & Developmt (JLD)	\$75,000	\$75,000	\$75,000	\$75,000
Student Assessment Tools	\$47,196	\$0	\$0	
Disabled Students-Assembly Bill 422 Inst Materials	\$180,000	\$220,000	\$220,000	\$220,000
Disabled Students-Contract Interp	\$515,000	\$530,450	\$505,450	\$405,450
Disabled Students-Other Instructional Support	\$2,500	\$2,500	\$27,500	\$27,500
Disabled Students-Non Classroom Accommodations	\$3,000	\$3,000	\$3,000	\$3,000
MODO Marketplace	\$0	\$0	\$0	\$13,645
University Advancement				
Blackbaud Engage	\$0	\$0	\$0	\$46,073
Total All University Expenses	\$25,494,795	\$26,759,342	\$27,469,006	\$28,338,948
Mandatory Costs				

AUE & MANDATORY COSTS

BY DIVISION & FISCAL YEAR

All University Expenses (AUE)		2018-19 Budget	2019-20 Budget	2020-21 Budget	2021-22 Budget
	Benefit Costs	\$88,153,805	\$94,513,805	\$99,940,787	\$99,562,843
	Compensation Increases	\$5,895,939	\$6,959,357	\$6,001,061	\$300,000
	Student Grants (SUG, EOP)	\$46,246,050	\$46,702,750	\$47,653,150	\$47,946,150
	Strategic Goals, Student Success & Completion Initiatives	\$1,784,476	\$6,888,626	\$0	\$0
	University Operational Emergency Reserve and Unallocated	\$597,742	\$1,081,063	\$0	\$0
	Total Mandatory Costs	\$142,678,012	\$156,145,601	\$153,594,998	\$147,808,993

STUDENT COURSE FEES

FY 2021-22

Campus Division	College / Program Center	Fund	Fee Level Per Student		Beginning Fund Balance	Revenue	Expenses	Ending Fund Balance
			Min	Max	2021-July-01			2022-June-30
D_ACADEMIC_AFF - Academic Affairs	PC_AA_COLL_ARTS_LTR - College of Arts & Letters	MC006 - Photography Equipmnt Usage Fee	\$40	\$40	(7,719.90)	(2,640.00)	4711.3	(5,648.60)
		MC007 - Photography Inkjet Printng Fee	\$50	\$50	(13,466.27)	(17,900.00)	16168.43	(15,197.84)
		MC008 - 3D Model Fabrication Fee	\$25	\$50	(249.48)			(249.48)
		MS001 - Jewelry CourseFee	\$25	\$35	(821.55)			(821.55)
		MS002 - Ceramics Course Fees	\$23	\$27	613.85	(4,035.50)	3567.05	145.40
		MS003 - Studio Art Fees	\$40	\$65	(2,862.52)	(10,870.00)	13002.48	(730.04)
		MS005 - Printmaking/Adv PM CourseFee	\$55	\$75	(785.82)	(4,357.50)	4688.44	(454.88)
		MS007 - Excep Childhood Art CourseFee	\$13	\$13	(30.33)	0.00		(30.33)
		MS008 - Electronic Art Course Fees	\$20	\$25	(893.49)	(1,145.00)	1854.37	(184.12)
		MS011 - Art Sculpture Course Fee	\$45	\$45	740.46	(6,232.50)	4561.03	(931.01)
		MS023 - Graphic Design 10 Course Fee	\$32	\$32	(4,349.81)			(4,349.81)
		MS024 - Graphic Design Genl Course Fee	\$5	\$5	(4,860.89)	(2,590.00)	178.35	(7,272.54)
		MS025 - Interior Design Gen CourseFee	\$10	\$50	(459.74)	(8,784.00)	239.37	(9,004.37)
		MS026 - Photography Lab Couse Fee	\$15	\$45	(3,591.65)	(12,207.50)	16598.58	799.43
		MS034 - Art 134 - Interdisc Art Ed Fee	\$30	\$30	(227.03)			(227.03)
		MS041 - Coms-Audio/Video Lab Usage Fee	\$35	\$35	(8,053.50)	(12,915.00)	21197.33	228.83
		MS052 - THEA-Practicum Technical Prod	\$16	\$16	(190.28)	(336.00)		(526.28)
		MS053 - THEA-Rehearsal and Performance	\$16	\$16	(504.24)	(80.00)		(584.24)
		TS005 - Art 133 - Art & the Child	\$20	\$20	(2,314.28)	(1,580.00)	3652.25	(242.03)
		TS023 - Theater 115/115A	\$12	\$12	(433.59)	0.00		(433.59)
		TS031 - Foreign Language Profic Requir	\$5	\$5	(10,555.92)	(6,875.00)	2005	(15,425.92)
		TS039 - Music Service Fee	\$20	\$40	(64,592.54)	(37,811.00)	68981	(33,422.54)
		TS043 - Grad Writing Asses Req	\$20	\$20	(2,768.29)	(153,410.00)	159328.44	3,150.15
	PC_AA_COLL_ARTS_LTR - College of Arts & Letters Total				(128,376.81)	(283,769.00)	320,733.42	(91,412.39)
	PC_AA_COLL_BUS - College of Business	TS032 - MIS Testing	\$5	\$5	(3,602.53)			(3,602.53)
	PC_AA_COLL_BUS - College of Business Total				(3,602.53)			(3,602.53)
	PC_AA_COLL_ECS - College of E&CS	MC017 - ECS Engineer Ring Ceremony	\$15	\$15		(735.00)	369.50	(365.50)
		MS049 - ENGR 45-Engr Materials Lab Fee	\$15	\$15	(701.29)	(4,072.50)	163.72	(4,610.07)
		TS047 - Mech Engin ME 37 Manufact Proc	\$38	\$38	(4,600.91)	(6,802.00)	11,277.87	(125.04)
		TS051 - CPE 064 Intro to Logic Design	\$12	\$12	(3,448.84)	(1,026.00)	3,811.44	(663.40)
		TS052 - EEE 117 Network Analysis	\$50	\$50	2.24	(4,150.00)	1,837.16	(2,310.60)
		TS056 - EEE 192/193 Senior Design	\$50	\$50	(12,450.91)	(2,200.00)	5,712.04	(8,938.87)
	PC_AA_COLL_ECS - College of E&CS Total				(21,919.24)	(18,985.50)	23,171.73	(17,733.01)
	PC_AA_COLL_EDUC - College of Education	MS013 - Ed Leader OffCampus Course Fee	\$150	\$150	(345.43)			(345.43)

STUDENT COURSE FEES

FY 2021-22

Campus Division	College / Program Center	Fund	Fee Level Per Student		Beginning Fund Balance	Revenue	Expenses	Ending Fund Balance
			Min	Max	2021-July-01			2022-June-30
	PC_AA_COLL_EDUC - College of Education Total				(2,416.70)	2,071.27		(345.43)
	PC_AA_COLL_HHS - College of H&HS	MC003 - Nursing Supplemental Appp Fee	\$35	\$35	(15,850.84)	(24,045.00)	27,019.33	(12,876.51)
		MS015 - Nursing 143 Course Fee	\$90	\$90	(25,010.62)	(9,540.00)	11,971.69	(22,578.93)
		MS040 - RPTA 34 Outdoor Rec Course Fee	\$50	\$50	(1,887.49)	(4,800.00)	6,845.90	158.41
		MS046 - KINS Athl Training Course Fee	\$5	\$5	(18.46)	(1,972.50)	1,150.83	(840.13)
		MS047 - KINS-Exercise Science Lab Fee	\$20	\$25	(6,837.54)	(13,595.00)	10,394.85	(10,037.69)
		MS048 - KINS-Activity Fee	\$2	\$2	(337.54)	(1,242.00)	1,652.50	72.96
		MS054 - RPTA 50-Intro to Rock Climbing	\$65	\$65	(1,671.27)	(2,600.00)	2,553.76	(1,717.51)
		MS056 - KINS-Motor Learning Lab Fee	\$5	\$5	(812.10)	(850.00)	280.17	(1,381.93)
		TS030 - Nurs Skills Lab Fee	\$90	\$90	(46,982.21)	(32,940.00)	20,713.26	(59,208.95)
		TS057 - Kins 11 Basic Windsurfing	\$55	\$55	(173.00)	(660.00)	0.00	(833.00)
		TS058 - Kins 12 Water Skiing	\$65	\$65	(260.00)	(585.00)		(845.00)
		TS059 - Kins 9 Beginning Sailing	\$55	\$55	(199.00)	(844.00)	0.00	(1,043.00)
		TS060 - Kins 14 Basic Rowing	\$55	\$55	(275.00)	(144.00)	0.00	(419.00)
		TS061 - Kins 10 Intermediate Sailing	\$55	\$55	(55.00)	0.00		(55.00)
	PC_AA_COLL_HHS - College of H&HS Total				(100,383.34)	(93,817.50)	82,582.29	(111,618.55)
	PC_AA_COLL_NSM - College of NS&M	MS016 - Human Anat/Phys I Course Fee	\$5	\$5	(1,582.35)	(3,535.00)	1449.42	(3,667.93)
		MS017 - Human Anat/Phys II Course Fee	\$5	\$5	(28.66)	(2,365.00)	2338.91	(54.75)
		MS018 - Chemistry Labs Course Fee	\$18	\$30	(4,465.08)	(61,435.00)	76459.38	10,559.30
		MS028 - Biology 221A 221B	\$25	\$50		(950.00)	300	(650.00)
		MS029 - Biology 299 - Course Fee	\$10	\$10	(1,260.32)	(550.00)		(1,810.32)
		MS032 - Bio 150 - Forensic Biology	\$25	\$25	(267.41)	(2,225.00)	2529.21	36.80
		MS058 - Geology 188 Field Trip	\$3,000	\$3,000		(58,500.00)	991.14	(57,508.86)
		TS006 - Bio Science Field Trip Fees	\$25	\$25	(26,687.82)	(6,707.50)	3756.97	(29,638.35)
		TS007 - Biology 1215L22	\$10	\$20	(11,513.24)	(13,265.00)	10804.6	(13,973.64)
		TS008 - Bio 31/131	\$10	\$10	(6,328.32)	(2,150.00)	1878.46	(6,599.86)
		TS010 - Bio 107/108	\$10	\$10	(3,731.86)	(660.00)	623.42	(3,768.44)
		TS012 - Bio 121	\$50	\$50	(146.05)	(750.00)	750	(146.05)
		TS013 - Bio 122/123/124	\$5	\$20	(1,890.58)	(2,455.00)	505.31	(3,840.27)
		TS016 - Bio 139/144/149B/156	\$10	\$50	(58.87)	(12,700.00)	9731.63	(3,027.24)
		TS019 - Bio 181	\$85	\$85	(85.00)	(5,725.00)	5802.29	(7.71)
		TS020 - Bio 184	\$20	\$20	(9,953.28)	(8,020.00)	3643.48	(14,329.80)
		TS021 - Bio 198B/199	\$15	\$15	(3,226.23)	(1,115.00)		(4,341.23)
		TS027 - Geology Field Trip	\$10	\$3,000	(12,936.95)	(22,313.00)	12392.75	(22,857.20)
		TS038 - Laboratory Breakage	\$5	\$15	(2,354.82)	(2,221.80)	3660.74	(915.88)

STUDENT COURSE FEES

FY 2021-22

Campus Division	College / Program Center	Fund	Fee Level Per Student		Beginning Fund Balance	Revenue	Expenses	Ending Fund Balance
			Min	Max	2021-July-01			2022-June-30
		TS046 - Geo 192 Field Trip	\$12	\$80	(5,017.28)	(182.00)		(5,199.28)
	PC_AA_COLL_NSM - College of NS&M Total				(91,778.19)	(207,824.30)	137,617.71	(161,984.78)
	PC_AA_COLL_SIS - College of SS&IS	MC012 - FACS Dietetic Internship Prgm	\$45	\$45	(11,001.02)	(5,000.00)	11,309.23	(4,691.79)
		MS039 - Psych Animal Lab Fee	\$15	\$15		(832.50)	575.06	(257.44)
		MS045 - ENVS Field Trip Fees	\$10	\$20	14.60	(465.00)	977.86	527.46
		MS050 - FACS 11-Food Lab Fee	\$25	\$25	(2,115.03)	(625.00)	743.12	(1,996.91)
		MS051 - Arch Field School Fee-ANTH195	\$0	\$50	(3.00)			(3.00)
	PC_AA_COLL_SIS - College of SS&IS Total				(13,104.45)	(6,922.50)	13,605.27	(6,421.68)
	PC_AA_GRAD_STUDIES - Graduate Studies	MC009 - Post Bac Grad Services Fee	\$28	\$28	(54,730.04)	(9,092.50)	14,761.54	(49,061.00)
		TS024 - Thesis Project Services	\$60	\$60	(49,975.73)	(19,650.00)	46,281.72	(23,344.01)
	PC_AA_GRAD_STUDIES - Graduate Studies Total				(104,705.77)	(28,742.50)	61,043.26	(72,405.01)
	PC_AA_INTL_PRG_GL_ED - International Prog Global Educ	MC011 - Int'l Student Orientation Fee	\$75	\$75	(15,370.23)	(1,687.50)	11,581.05	(5,476.68)
		MC013 - Int'l Student Services Fee	\$30	\$30	(25,479.03)	(645.00)	8,507.88	(17,616.15)
	PC_AA_INTL_PRG_GL_ED - International Prog Global Educ Total				(40,849.26)	(2,332.50)	20,088.93	(23,092.83)
	PC_AA_UNDERGRAD_STU - Undergraduate Studies	MC002 - ACE Administrative Fee	\$10	\$10	(130.00)	(10,395.00)	10,170.00	(355.00)
		MC014 - HSA-Irish Heritage School	\$1,500	\$1,500		(18,120.00)	16,946.30	(1,173.70)
	PC_AA_UNDERGRAD_STU - Undergraduate Studies Total				(130.00)	(28,515.00)	27,116.30	(1,528.70)
D_ACADEMIC_AFF - Academic Affairs Total					(507,266.29)	(668,837.53)	685,958.91	(490,144.91)
D_ADMIN_AND_BUS_AFF - Admin and Business Affairs	PC_ABA_FIN SVCS - Financial Services	MS030 - Re-Enrollment Fee			(19,312.03)	(23,049.39)	39,287.62	(3,073.80)
	PC_ABA_FIN SVCS - Financial Services Total		\$100	\$100	(19,312.03)	(23,049.39)	39,287.62	(3,073.80)
D_ADMIN_AND_BUS_AFF - Admin and Business Affairs Total					(66,052.80)	(23,894.39)	58,790.32	(31,156.87)
D_PRESIDENT_OFC - Division of the President	PC_PRES_OPS - Ofc of the President	TS033 - Commencement Fee			511,208.69	(1,007,797.50)	469,011.92	(27,576.89)
	PC_PRES_OPS - Ofc of the President Total		\$49	\$49	511,208.69	(1,007,797.50)	469,011.92	(27,576.89)
D_PRESIDENT_OFC - Division of the President Total					511,208.69	(1,007,797.50)	469,011.92	(27,576.89)
D_STUDENT_AFF - Student Affairs	PC_SA_STRATEGIC_SS - Strategic Std Support Programs	MC010 - Etiquette Dinner Fee			(160.80)			(160.80)
	PC_SA_STRATEGIC_SS - Strategic Std Support Programs Total		\$15	\$15	(160.80)			(160.80)
	PC_SA_STUD_ENGAGE - Student Engagement and Success	TS025 - Make-Up Test Fee			(55.25)	(2,445.00)	892.54	(1,607.71)
		TS029 - Test Materials	\$6	\$6	(306.95)		268.5	(38.45)
		TS063 - CSUS Orientation	\$2	\$25	(713,645.29)	(847,330.50)	615,153.19	(945,822.60)
	PC_SA_STUD_ENGAGE - Student Engagement and Success Total		\$34	\$85	(714,007.49)	(849,775.50)	616,314.23	(947,468.76)
D_STUDENT_AFF - Student Affairs Total					(714,168.29)	(849,775.50)	616,314.23	(947,629.56)
Grand Total					(776,278.69)	(2,550,304.92)	1,830,075.38	(1,496,508.23)

Figures in this section that are in red font and in parenthesis are to be considered a positive figure.

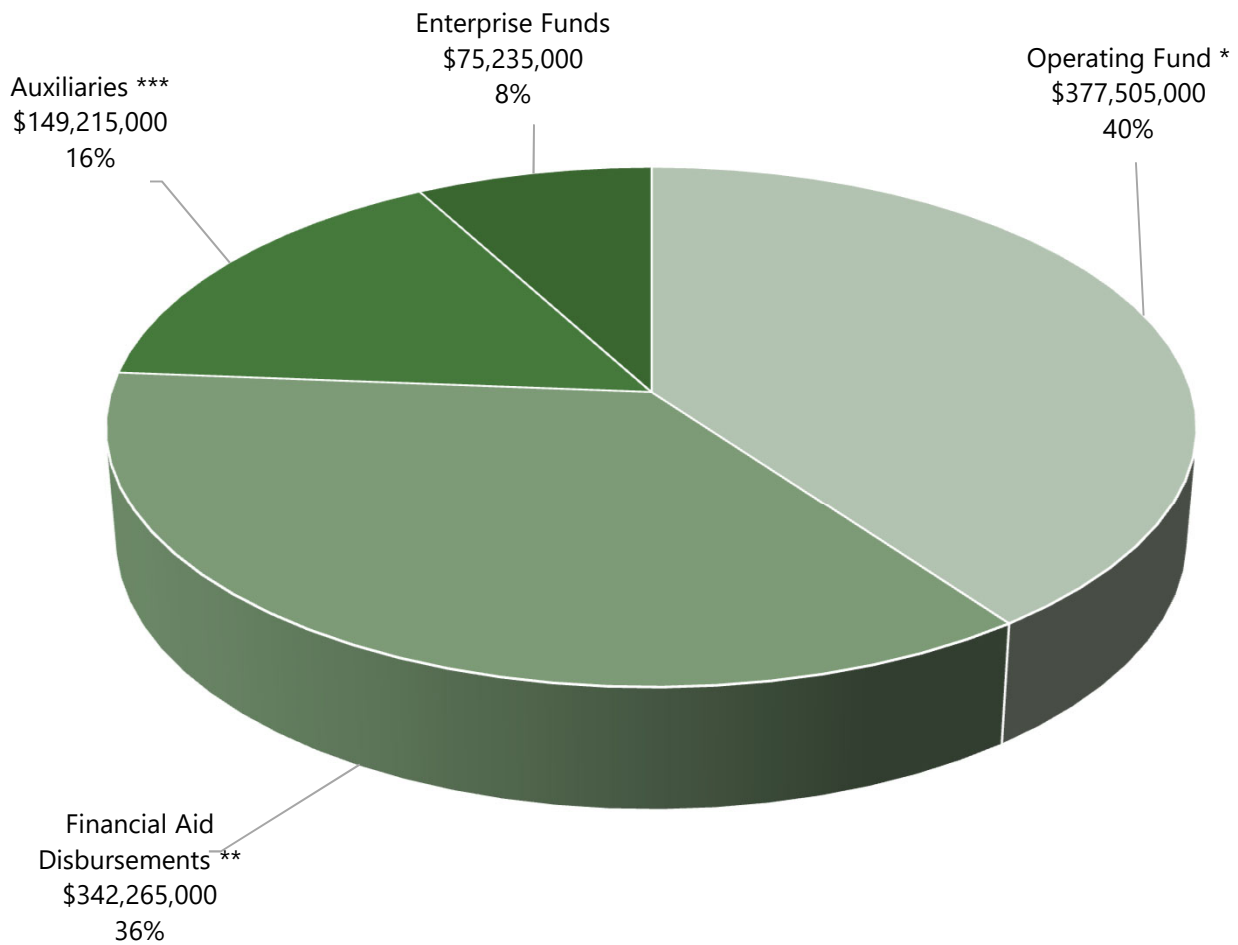


15. 2021-22 ALL FUNDS EXPENDITURES

EXPENDITURES BY FUND SOURCE

FY 2021-22

FY 2021-22 Expenditures by Fund Source \$944,220,000



TOTAL UNIVERSITY EXPENDITURES

FY 2021-22

FY 2021-22 Data

Operating Fund *	\$	377,505,000	Per SAM6 Report
Financial Aid Disbursements **	\$	342,265,000	Grants, Scholarships, FWS, Loans, Off campus financial aid
Auxiliaries ***	\$	149,215,000	UEI, UFSS, ASI, Union, Cap Public Radio
Enterprise Funds	\$	75,235,000	See detail below
TOTAL:	\$	944,220,000	

Expenditure totals do not include Operating Transfers Out (effective with the FY 2015-16 reporting). HEERF reimbursed expenses not included in this report

* Does not include Financial Aid or Federal Work Study but includes Miscellaneous Fees, Student Health Center Funds, Center for California Studies, Education Insights, and Research and Creative Activities

** Includes all Financial Aid disbursement which includes Federal Work Study and Student Grants

*** Per GAAP Accountant from Reporting Package (Statement of Revenues, Expenses, & Changes in Net Position: total operating expenses + interest expenses for GASB & FASB Auxiliaries)

Enterprise Funds (Appropriation/Operating Expenditures - SAM7 Preclose Report)

Fund 948, 441	\$	36,942,005	CERF
Fund 948, 442	\$	-	PaCE Capital Improvements
Fund 948, 452	\$	829,422	Health Facilities-Trust
Fund 948, 463	\$	8,037,520	IRA-Trust
Fund 948, 465	\$	2,204,126	Contracts & Grants-Trust
Fund 948, 471	\$	223,510	Pkg F&F-Trust
Fund 948, 472	\$	4,125,139	Pkg Fees-Trust
Fund 948, 473	\$	-	Pkg Fnd-Construction Restricted, External Sources
Fund 948, 474	\$	24,855	Pkg M&R/Intrnlly Designated Cap Proj
Fund 948, 481	\$	2,537,337	Lottery-Trust
Fund 948, 496	\$	2,439,423	Miscellaneous Trust (TMXXX Funds)
Fund 948, 531	\$	17,193,533	Hsg-Trust
Fund 948, 532	\$	677,674	Hsg-Maint & Repair
TOTAL	\$	75,234,545	



16. 2021-22 OTHER FUNDS - LOTTERY

LOTTERY FUNDS

SUMMARY

FY 2021-22

Sources (Budget)	Budget Info
Initial Allocation	2,265,000
Prior Year Encumbrance Allocations	12,545
Prior Year Carry Forward Balance	1,237,113
CO Cash Posting Orders	175,000
Miscellaneous	20,306
Total Sources (Budget)	\$3,709,964

Uses (Expenditures) by Division	Expenses
Academic Affairs	
College of Arts & Letters	126,758
College of Business Administration	34,259
College of Engineering & Computer Science	12,436
College of Education	120,375
College of Health & Human Services	8,371
College of Natural Sciences & Mathematics	61,587
College of Social Sciences & Interdisciplinary Studies	87,714
Faculty Advancement	211,267
Library	907,217
Strategic Services	58,143
Undergraduate Studies	35,336
VP's Office - Acad Affairs	7,552
Academic Affairs Total	1,671,015
College of Continuing Education	
College of Continuing Education	2,728
College of Continuing Education Total	2,728
Division of the President	
Student Success-Office of Pres	2,835
Division of the President Total	2,835
Information Resources & Technology	
VP's Office - IRT	495,637
Information Resources & Technology Total	495,637
Student Affairs	
Enrollment Management	735
Std Acad Success & Educ Eq Prg	129,856
Strategic Std Support Programs	22,007
Student Engagement and Success	217,956
VP's Office - Student Affairs	(1,751,020)
Student Affairs Total	(1,380,466)
Total Uses (Expenditures) by Division	\$791,750

Uses (Expenditures) by Expense Type	Expenses
Regular Salaries & Wages	735,460
Benefits Group	14,803
Travel	4,419
Library Acquisitions	907,648
Financial Aid	(1,745,457)
Contractual Services Group	2,320
Information Technology Costs	500,488
Services from Other Funds/Agencies Group	29,526
Equipment Group	91,916
Misc. Operating Expenses	250,757
Expenditure Adjustments	(130)
Total Uses (Expenditures) by Expense Type	\$791,750

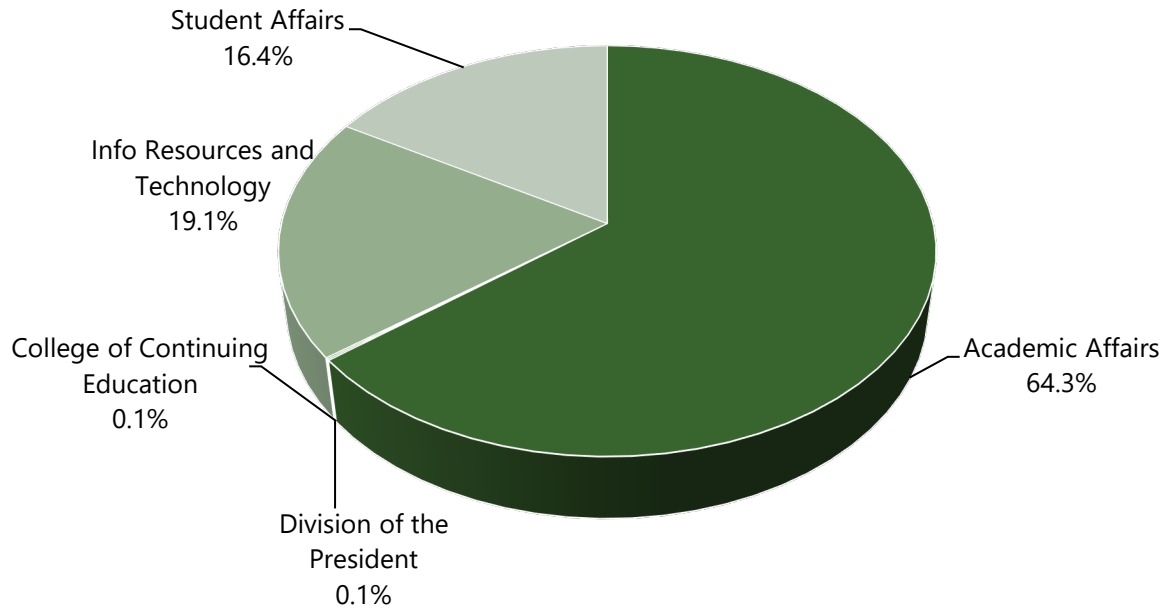
Budget Balance Available	
Total Sources (Budget)	3,709,964
Total Uses (Expenses)	791,750
Transfers to Other Funds	0
Year-End Encumbrances	297,175
Total Budget Balance Available	\$2,621,040

LOTTERY FUNDS

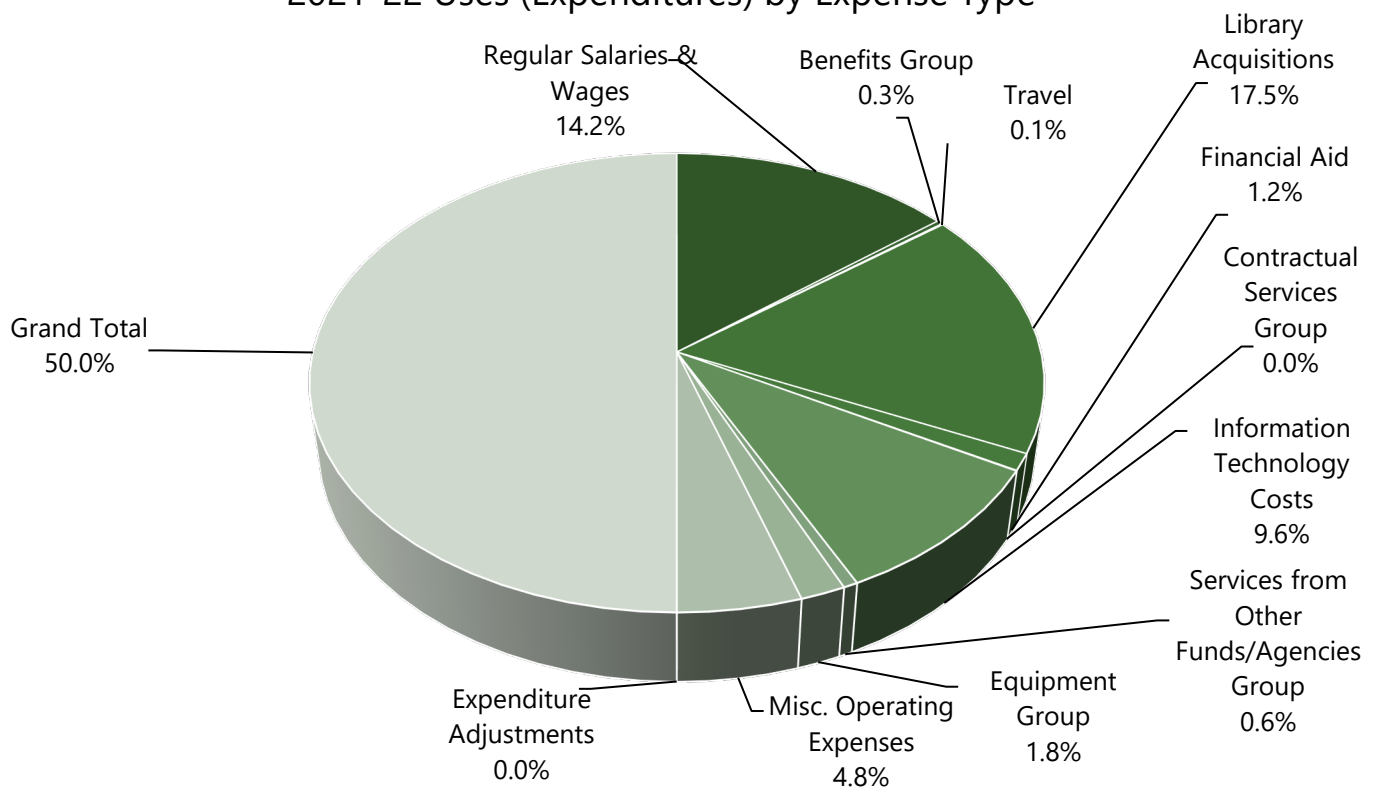
USES (EXPENDITURES) BY DIVISION & EXPENSE TYPE

FY 2021-22

2021-22 Uses (Expenditures) by Division



2021-22 Uses (Expenditures) by Expense Type



LOTTERY FUNDS

USES (EXPENDITURES) BY DIVISION & OBJECT CODE

FY 2021-22

Division	College/Program Center	FIRMS Obj Code	Expense Description	Total Amount
Academic Affairs	College of Arts & Letters	601100	Academic Salaries	350
		601303	Student Assistant	18,836
		603012	Medicare	37
		613001	Contractual Services	820
		617001	Services from Other Funds/Agencies	23,236
		660002	Printing	0
		660003	Supplies and Services	78,730
		660090	Expenses-Other	4,750
	College of Arts & Letters Total			126,758
	College of Business Admin	601303	Student Assistant	34,259
	College of Business Admin Total			34,259
	College of E&CS	601303	Student Assistant	12,436
	College of E&CS Total			12,436
	College of Education	601100	Academic Salaries	10,090
		601303	Student Assistant	77,062
		603012	Medicare	483
		617001	Services from Other Funds/Agencies	93
		660003	Supplies and Services	31,396
		660009	Professional Development	1,251
	College of Education Total			120,375
	College of H&HS	601303	Student Assistant	8,371
	College of H&HS Total			8,371
	College of NS&M	601100	Academic Salaries	28,252
		601303	Student Assistant	9,485
		660003	Supplies and Services	23,851
	College of NS&M Total			61,587
	College of SS&IS	601300	Support Staff Salaries	30,647
		601303	Student Assistant	36,195
		603001	OASDI	1,900
		603003	Dental Insurance	152
		603004	Health and Welfare	2,587
		603005	Retirement	8,575
		603011	Life Insurance	9
		603012	Medicare	512
		603013	Vision Care	109
		606002	Travel-Out of State	2,752
		617001	Services from Other Funds/Agencies	112
		619001	Other Equipment	2,600
		660003	Supplies and Services	1,563
	College of SS&IS Total			87,714
	Faculty Affairs	601100	Academic Salaries	67,091
		603012	Medicare	95
		606002	Travel-Out of State	1,667
		616002	I/T Hardware	4,151
		616005	Misc Info Tech Costs	700
		617001	Services from Other Funds/Agencies	370
		619001	Other Equipment	2,310
		619002	Instructional Equipment	87,005
		660003	Supplies and Services	45,873
		660009	Professional Development	1,574
		690002	Prior Year Expenditure Adjustment	430
	Faculty Affairs Total			211,267
	Library	608001	Library Books (for library only)	230,706

LOTTERY FUNDS

USES (EXPENDITURES) BY DIVISION & OBJECT CODE

FY 2021-22

Division	College/Program Center	FIRMS Obj Code	Expense Description	Total Amount
		608003	Library Serials (for library only)	17,390
		608004	Library Periodicals (for library only)	58
		608005	Library Subscriptions (for library only)	659,494
		660003	Supplies and Services	130
		690002	Prior Year Expenditure Adjustment	(560)
	Library Total			907,217
	Strategic Services	601100	Academic Salaries	30,270
		601303	Student Assistant	9,045
		603012	Medicare	16
		613001	Contractual Services	1,500
		617001	Services from Other Funds/Agencies	3,599
		660003	Supplies and Services	13,713
	Strategic Services Total			58,143
	Undergraduate Studies	601100	Academic Salaries	16,144
		601300	Support Staff Salaries	6,000
		601303	Student Assistant	6,020
		603012	Medicare	174
		617001	Services from Other Funds/Agencies	1,791
		660003	Supplies and Services	5,207
	Undergraduate Studies Total			35,336
	VP's Office - Acad Affairs	660003	Supplies and Services	7,552
	VP's Office - Acad Affairs Total			7,552
Academic Affairs Total				1,671,015
College of Continuing Education				
	College of Continuing Education	609008	Scholarships/Grants-Institutional	2,728
College of Continuing Education Total				2,728
Division of the President				
	Student Success-Office of Pres	609008	Scholarships/Grants-Institutional	2,835
Division of the President Total				2,835
Info Resources & Technology				
	VP's Office - IRT	616002	I/T Hardware	495,637
Info Resources & Technology Total				495,637
Student Affairs				
	Enrollment Management	617001	Services from Other Funds/Agencies	325
		660003	Supplies and Services	410
	Enrollment Management Total			735
	Std Acad Success & Educ Eq Prg	601100	Academic Salaries	36,324
		601303	Student Assistant	86,821
		603012	Medicare	152
		660003	Supplies and Services	6,558
	Std Acad Success & Educ Eq Prg Total			129,856
	Strategic Std Support Programs	601303	Student Assistant	11,808
		660003	Supplies and Services	10,200
	Strategic Std Support Programs Total			22,007
	Student Engagement and Success	601300	Support Staff Salaries	199,956
		660003	Supplies and Services	18,000
	Student Engagement and Success Total			217,956
	VP's Office - Student Affairs	609008	Scholarships/Grants-Institutional	31,485
		609014	Emergency Grants - CARES	24,002
		690002	Prior Year Expenditure Adjustment	(1,806,507)
	VP's Office - Student Affairs Total			-1,751,020
Student Affairs Total				-1,380,466
Grand Total				\$791,750



17. 2021-22 OTHER FUNDS - COLLEGE OF CONTINUING EDUCATION

COLLEGE OF CONTINUING EDUCATION

OPERATING FUND SUMMARY (FUNDS TECCE & TEESP)

FY 2021-22

	Fund TECCE CCE Operations		Fund TEESP CCE Early Start		Combined	
Revenue Types	FTE	Actual \$	FTE	Actual \$	Total FTE	Total Actual \$
PaCE Fees		36,850,427		122,663		36,973,090
Gifts Grants and Contracts						-
Revenue from Investment		110,984		6,908		117,891
Other Financial Sources		173,421				173,421
Total Revenues		\$37,134,832		\$ 129,571		\$37,264,403

Operating Expenses	FTE	Actual \$	FTE	Actual \$	Total FTE	Total Actual \$
Regular Salaries and Wages	140.81	18,374,336	0.02	56,259	140.83	18,430,595
Benefits Group		5,812,641		6,544		5,819,185
Communications		37,359				37,359
Travel		274,950				274,950
State Pro Rata Charges Group		118,544				118,544
Contractual Services Group		25,800				25,800
Information Technology Costs		495,924				495,924
Services from Other Funds/Agencies Group		4,143,726				4,143,726
Equipment Group		3,176				3,176
Misc. Operating Expenses		4,219,653				4,219,653
Expenditure Adjustments		66,773				66,773
Total Operating Expenses	140.81	\$33,572,882	0.02	\$62,803	140.83	\$33,635,685

Operating Net Income (Loss)	\$3,561,950	\$66,768	\$3,628,718
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Change in Reserves			
Operating Net Income (Loss)	3,561,950	66,768	3,628,718
Transfer In from Other Fund ¹			-
Transfer Out to Other fund ²	(3,943,159)		(3,943,159)
Additions (Withdrawals) to Reserves	\$ (381,209)	\$66,768	\$ (314,441)

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

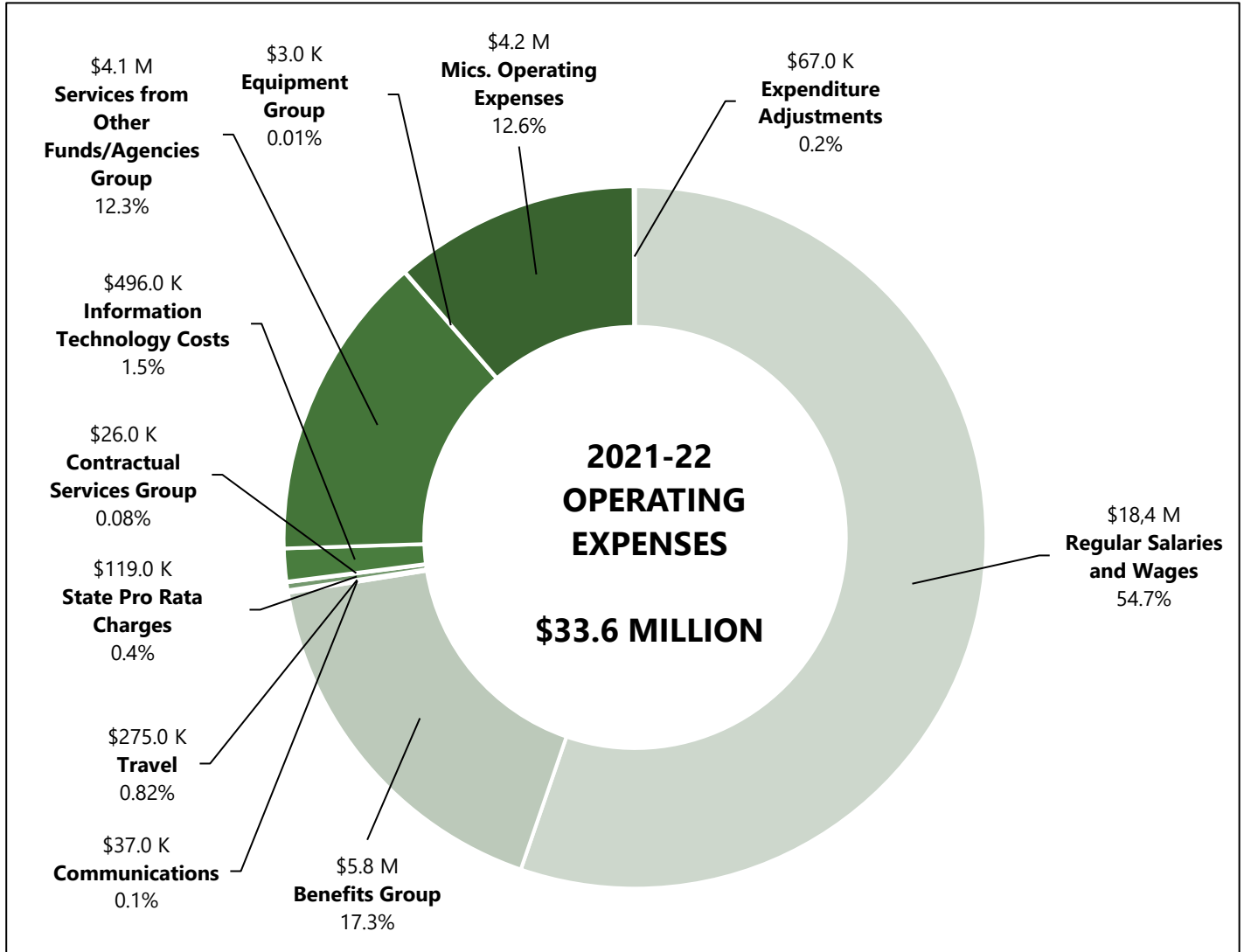
¹Chancellor's Award for McAleer Administrator Excellence and Innovation

²Revenue transferred to Campus Partner Funds for Winter Session, EMBA Program, Continuous Enrollment and Summer Session Allocations

COLLEGE OF CONTINUING EDUCATION

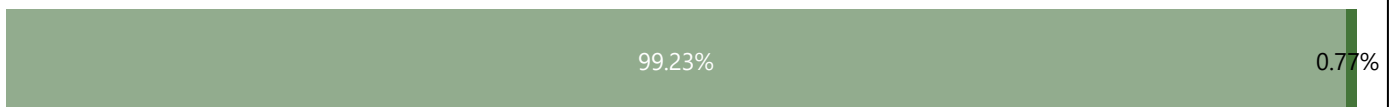
OPERATING FUND SUMMARY (FUNDS TECCE & TEESP)

FY 2021-22



2021-22 USES REVENUE BY CATEGORY

■ PaCE Fees ■ Other Revenue



COLLEGE OF CONTINUING EDUCATION

OPERATING REVENUE DETAIL (FUNDS TECCE & TEESP)

FY 2021-22

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TEESP \$ Amount	Total \$ Amount
CCE-Academic Advising					
	580090	Other Operating Revenues (excluding student fees)	14,935	0	14,935
	580095	Cost Recovery from Auxiliary Organizations	1,000	0	1,000
			15,935	0	15,935
CCE-ATS					
	502301	PaCE - Regular Non-Credit	32,820	0	32,820
	580095	Cost Recovery from Auxiliary Organizations	2,915	0	2,915
		CCE-ATS Total	35,735	0	35,735
CCE-CCP					
	502301	PaCE - Regular Non-Credit	1,205,701	0	1,205,701
		CCE-CCP Total	1,205,701	0	1,205,701
CCE-Deans Office					
	502301	PaCE - Regular Non-Credit	90,911	0	90,911
	580001	Income from CSU Consolidated Investment Pool	110,984	0	110,984
		CCE-Deans Office Total	201,895	0	201,895
CCE-Early Start Program					
	502105	PaCE - Special Session-Other	0	122,240	122,240
	502400	Allowance for doubtful PaCE fees (contra revenue)	0	423	423
	580001	Income from CSU Consolidated Investment Pool	0	6,908	6,908
		CCE-Early Start Program Total	0	129,571	129,571
CCE-EDP-External Degree Prog					
	502101	PaCE - S/S Degree Programs	8,192,878	0	8,192,878
	502102	PaCE - S/S Certificate Program	95,235	0	95,235
	502103	PaCE - S/S Contract Program	4,790	0	4,790
	502105	PaCE - Special Session-Other	(40,004)	0	(40,004)
		CCE-EDP-External Degree Prog Total	8,252,898	0	8,252,898
CCE-General Administration					
	502301	PaCE - Regular Non-Credit	992	0	992
		CCE-General Administration Total	992	0	992
CCE-HHS-Health and Human Svcs					
	502101	PaCE - S/S Degree Programs	2,420,193	0	2,420,193
	502201	PaCE - Regular Extension	1,170,166	0	1,170,166
	580095	Cost Recovery from Auxiliary Organizations	2,000	0	2,000
	580194	Cost Recovery from Other CSU Funds within 0948 (between camp	200	0	200
		CCE-HHS-Health and Human Svcs Total	3,592,558	0	3,592,558
CCE-JS-January Session					
	502105	PaCE - Special Session-Other	1,126,215	0	1,126,215
		CCE-JS-January Session Total	1,126,215	0	1,126,215
CCE-NC-BUS-Bus and Mgmt.					
	502301	PaCE - Regular Non-Credit	94,551	0	94,551
	502302	PaCE - N/C Contract Program	853,722	0	853,722
	502303	PaCE - CEU Credits	704,962	0	704,962
	580095	Cost Recovery from Auxiliary Organizations	9,000	0	9,000

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TEESP \$ Amount	Total \$ Amount
CCE-NC-BUS-Bus and Mgmt. Total			1,662,235	0	1,662,235
CCE-NC-CTS-Conf Train Svcs					
	502301	PaCE - Regular Non-Credit	6,525,163	0	6,525,163
	580090	Other Operating Revenues (excluding student fees)	16,000	0	16,000
	580094	Cost Recovery from Other CSU Funds within 0948	113,035	0	113,035
	580095	Cost Recovery from Auxiliary Organizations	831	0	831
CCE-NC-CTS-Conf Train Svcs Total			6,655,030	0	6,655,030
CCE-NC-ED-Education					
	502104	PaCE - Open University	(965)	0	(965)
	502201	PaCE - Regular Extension	(1,700)	0	(1,700)
	502301	PaCE - Regular Non-Credit	439,706	0	439,706
	502302	PaCE - N/C Contract Program	5,770	0	5,770
	502303	PaCE - CEU Credits	8,200	0	8,200
	580094	Cost Recovery from Other CSU Funds within 0948	9,200	0	9,200
	580095	Cost Recovery from Auxiliary Organizations	4,305	0	4,305
CCE-NC-ED-Education Total			464,516	0	464,516
CCE-NC-EL-Exec Leadership					
	502302	PaCE - N/C Contract Program	940,927	0	940,927
	502303	PaCE - CEU Credits	147,870	0	147,870
CCE-NC-EL-Exec Leadership Total			1,088,797	0	1,088,797
CCE-NC-HHS-Health and Hum Svcs					
	502302	PaCE - N/C Contract Program	131,581	0	131,581
	502303	PaCE - CEU Credits	66,660	0	66,660
CCE-NC-HHS-Health and Hum Svcs Total			198,241	0	198,241
CCE-NC-IP-Intl Programs					
	502301	PaCE - Regular Non-Credit	25,046	0	25,046
	502302	PaCE - N/C Contract Program	42,000	0	42,000
	502303	PaCE - CEU Credits	26,781	0	26,781
CCE-NC-IP-Intl Programs Total			93,827	0	93,827
CCE-NC-IT-Info Technology					
	502202	PaCE - Contract Extension	66,142	0	66,142
	502301	PaCE - Regular Non-Credit	125	0	125
	502302	PaCE - N/C Contract Program	651,176	0	651,176
	502303	PaCE - CEU Credits	166,330	0	166,330
CCE-NC-IT-Info Technology Total			883,773	0	883,773
CCE-OSS-Concurrent Enroll					
	502104	PaCE - Open University	290,583	0	290,583
CCE-OSS-Concurrent Enroll Total			290,583	0	290,583
CCE-PFE-Prog for Educators					
	502101	PaCE - S/S Degree Programs	690	0	690
	502102	PaCE - S/S Certificate Program	108,516	0	108,516
	502103	PaCE - S/S Contract Program	145,470	0	145,470
	502105	PaCE - Special Session-Other	55,511	0	55,511
	502202	PaCE - Contract Extension	5,590	0	5,590
CCE-PFE-Prog for Educators Total			315,777	0	315,777
CCE-RE-Regular Extension					
	502105	PaCE - Special Session-Other	290,259	0	290,259
	502400	Allowance for doubtful PaCE fees (contra revenue)	289,970	0	289,970
CCE-RE-Regular Extension Total			580,230	0	580,230
CCE-SS-Summer Session					
	502105	PaCE - Special Session-Other	1,700	0	1,700
	502106	PaCE - Self Support Summer	10,324,706	0	10,324,706
CCE-SS-Summer Session Total			10,326,406	0	10,326,406

Department	FIRMS	Expense Description	TECCE \$ Amount	TEESP \$ Amount	Total \$ Amount
	Expense Obj Code				
CCE-TS-Travel Study					
	502105	PaCE - Special Session-Other	143,067	0	143,067
	502201	PaCE - Regular Extension	420	0	420
CCE-TS-Travel Study Total			143,487	0	143,487
Total			\$37,134,832	\$129,571	\$37,264,403

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2021-22

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
CCE-Prog Ops & Support								
	601201	Management and Supervisory	74,967	0.50			74,967	0.50
	601300	Support Staff Salaries	19,390	0.42			19,390	0.42
	603001	OASDI	5,704	0.00			5,704	0.00
	603003	Dental Insurance	459	0.00			459	0.00
	603004	Health and Welfare	8,182	0.00			8,182	0.00
	603005	Retirement	27,571	0.00			27,571	0.00
	603011	Life Insurance	46	0.00			46	0.00
	603012	Medicare	1,334	0.00			1,334	0.00
	603013	Vision Care	85	0.00			85	0.00
	603014	Long-Term Disability Insurance	27	0.00			27	0.00
	606002	Travel-Out of State	1,320	0.00			1,320	0.00
	617001	Services from Other Funds/Agencies	14	0.00			14	0.00
	660003	Supplies and Services	1,384	0.00			1,384	0.00
	660042	Recruitment	202	0.00			202	0.00
CCE-Prog Ops & Support Total			140,685	0.92	0	0.00	140,685	0.92
CCE-Academic Advising								
	601100	Academic Salaries	245,734	1.40			245,734	1.40
	603001	OASDI	4,254	0.00			4,254	0.00
	603003	Dental Insurance	926	0.00			926	0.00
	603004	Health and Welfare	13,138	0.00			13,138	0.00
	603005	Retirement	20,088	0.00			20,088	0.00
	603008	Industrial Disability	584	0.00			584	0.00
	603009	Non-Industrial Disability	330	0.00			330	0.00
	603011	Life Insurance	34	0.00			34	0.00
	603012	Medicare	3,852	0.00			3,852	0.00
	603013	Vision Care	76	0.00			76	0.00
	603014	Long-Term Disability Insurance	28	0.00			28	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(914)	0.00			(914)	0.00
	606001	Travel-In State	7,787	0.00			7,787	0.00
	606002	Travel-Out of State	695	0.00			695	0.00
	613001	Contractual Services	5,000	0.00			5,000	0.00
	617001	Services from Other Funds/Agencies	2,225	0.00			2,225	0.00
	660003	Supplies and Services	178,190	0.00			178,190	0.00
	660090	Expenses-Other	4,241	0.00			4,241	0.00
CCE-Academic Advising Total			486,269	1.40	0	0.00	486,269	1.40
CCE-ATS								
	601100	Academic Salaries	13,798	0.07			13,798	0.07
	601303	Student Assistant	1,710	0.04			1,710	0.04
	603012	Medicare	200	0.00			200	0.00
	660003	Supplies and Services	1,692	0.00			1,692	0.00
CCE-ATS Total			17,400	0.11	0	0.00	17,400	0.11

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
CCE-CCP								
	601100	Academic Salaries	71,458	0.59			71,458	0.59
	601201	Management and Supervisory	140,304	1.08			140,304	1.08
	601300	Support Staff Salaries	371,107	4.07			371,107	4.07
	603001	OASDI	23,975	0.00			23,975	0.00
	603003	Dental Insurance	6,225	0.00			6,225	0.00
	603004	Health and Welfare	80,523	0.00			80,523	0.00
	603005	Retirement	116,157	0.00			116,157	0.00
	603011	Life Insurance	102	0.00			102	0.00
	603012	Medicare	8,297	0.00			8,297	0.00
	603013	Vision Care	355	0.00			355	0.00
	603014	Long-Term Disability Insurance	51	0.00			51	0.00
	606001	Travel-In State	1,456	0.00			1,456	0.00
	617001	Services from Other Funds/Agencies	241	0.00			241	0.00
	660001	Postage and Freight	41	0.00			41	0.00
	660002	Printing	127	0.00			127	0.00
	660003	Supplies and Services	52,634	0.00			52,634	0.00
	660009	Professional Development	450	0.00			450	0.00
	660090	Expenses-Other	4,425	0.00			4,425	0.00
	690002	Prior Year Expenditure Adjustment	67,570	0.00			67,570	0.00
CCE-CCP Total			945,495	5.74	0	0.00	945,495	5.74
CCE-Deans Office								
	601201	Management and Supervisory	369,926	3.33			369,926	3.33
	601300	Support Staff Salaries	66,446	1.67			66,446	1.67
	601301	Overtime	144	0.00			144	0.00
	603001	OASDI	22,998	0.00			22,998	0.00
	603003	Dental Insurance	3,742	0.00			3,742	0.00
	603004	Health and Welfare	55,563	0.00			55,563	0.00
	603005	Retirement	110,826	0.00			110,826	0.00
	603011	Life Insurance	190	0.00			190	0.00
	603012	Medicare	6,256	0.00			6,256	0.00
	603013	Vision Care	291	0.00			291	0.00
	603014	Long-Term Disability Insurance	117	0.00			117	0.00
	606001	Travel-In State	5,837	0.00			5,837	0.00
	606002	Travel-Out of State	7,731	0.00			7,731	0.00
	613001	Contractual Services	3,500	0.00			3,500	0.00
	616002	I/T Hardware	66	0.00			66	0.00
	617001	Services from Other Funds/Agencies	473	0.00			473	0.00
	619001	Other Equipment	54	0.00			54	0.00
	660001	Postage and Freight	162	0.00			162	0.00
	660002	Printing	132	0.00			132	0.00
	660003	Supplies and Services	13,071	0.00			13,071	0.00
	660009	Professional Development	4,040	0.00			4,040	0.00
	660090	Expenses-Other	510	0.00			510	0.00
	670000	Tr Out within the same CSU Fund in 0948 within the se	55,995	0.00			55,995	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners (Obsolet	0	0.00			0	0.00
	690002	Prior Year Expenditure Adjustment	(23,350)	0.00			(23,350)	0.00
CCE-Deans Office Total			704,720	5.00	0	0.00	704,720	5.00
CCE-Early Start Program								
	601100	Academic Salaries			126,259	0.35	126,259	0.35
	603001	OASDI			877	0.00	877	0.00
	603005	Retirement			3,836	0.00	3,836	0.00

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	603012	Medicare			1,831	0.00	1,831	0.00
	690002	Prior Year Expenditure Adjustment			(70,000)	0.00	(70,000)	0.00
CCE-Early Start Program Total			0	0.00	62,803	0.35	62,803	0.35
CCE-EDP-External Degree Prog								
	601100	Academic Salaries	2,147,991	1.82			2,147,991	1.82
	601201	Management and Supervisory	161,125	1.34			161,125	1.34
	601300	Support Staff Salaries	825,679	16.21			825,679	16.21
	601301	Overtime	1,565	0.00			1,565	0.00
	601303	Student Assistant	8,456	0.25			8,456	0.25
	603001	OASDI	59,765	0.00			59,765	0.00
	603003	Dental Insurance	24,398	0.00			24,398	0.00
	603004	Health and Welfare	311,123	0.00			311,123	0.00
	603005	Retirement	282,756	0.00			282,756	0.00
	603009	Non-Industrial Disability	786	0.00			786	0.00
	603011	Life Insurance	314	0.00			314	0.00
	603012	Medicare	45,234	0.00			45,234	0.00
	603013	Vision Care	1,363	0.00			1,363	0.00
	603014	Long-Term Disability Insurance	163	0.00			163	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(786)	0.00			(786)	0.00
	606001	Travel-In State	5,817	0.00			5,817	0.00
	606002	Travel-Out of State	96,960	0.00			96,960	0.00
	617001	Services from Other Funds/Agencies	19,717	0.00			19,717	0.00
	619001	Other Equipment	732	0.00			732	0.00
	660001	Postage and Freight	6,758	0.00			6,758	0.00
	660003	Supplies and Services	232,680	0.00			232,680	0.00
	660009	Professional Development	2,663	0.00			2,663	0.00
	670000	Tr Out within the same CSU Fund in 0948 within the se	969,215	0.00			969,215	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners (Obsolete	0	0.00			0	0.00
CCE-EDP-External Degree Prog Total			5,204,472	19.63	0	0.00	5,204,472	19.63
CCE-Enrollment Svcs								
	601100	Academic Salaries	0	(0.00)			0	(0.00)
	601201	Management and Supervisory	6,837	0.07			6,837	0.07
	601300	Support Staff Salaries	551,965	11.78			551,965	11.78
	603001	OASDI	34,168	0.00			34,168	0.00
	603003	Dental Insurance	12,875	0.00			12,875	0.00
	603004	Health and Welfare	159,682	0.00			159,682	0.00
	603005	Retirement	163,366	0.00			163,366	0.00
	603011	Life Insurance	83	0.00			83	0.00
	603012	Medicare	7,991	0.00			7,991	0.00
	603013	Vision Care	951	0.00			951	0.00
	603015	Flex Cash	3,216	0.00			3,216	0.00
	619001	Other Equipment	734	0.00			734	0.00
	660001	Postage and Freight	27	0.00			27	0.00
	660003	Supplies and Services	772	0.00			772	0.00
CCE-Enrollment Svcs Total			942,667	11.86	0	0.00	942,667	11.86
CCE-Eval Unit								
	601201	Management and Supervisory	68,052	1.00			68,052	1.00
	601300	Support Staff Salaries	82,420	2.03			82,420	2.03
	601303	Student Assistant	4,995	0.16			4,995	0.16
	603001	OASDI	9,278	0.00			9,278	0.00
	603003	Dental Insurance	1,834	0.00			1,834	0.00
	603004	Health and Welfare	41,925	0.00			41,925	0.00

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	603005	Retirement	43,465	0.00			43,465	0.00
	603011	Life Insurance	88	0.00			88	0.00
	603012	Medicare	2,170	0.00			2,170	0.00
	603013	Vision Care	263	0.00			263	0.00
	603014	Long-Term Disability Insurance	47	0.00			47	0.00
	660009	Professional Development	450	0.00			450	0.00
CCE-Eval Unit Total			254,987	3.19	0	0.00	254,987	3.19
CCE-Facilities								
	601100	Academic Salaries	0	(0.00)			0	(0.00)
	601300	Support Staff Salaries	253,397	5.78			253,397	5.78
	601301	Overtime	2	0.00			2	0.00
	603001	OASDI	15,440	0.00			15,440	0.00
	603003	Dental Insurance	6,143	0.00			6,143	0.00
	603004	Health and Welfare	84,926	0.00			84,926	0.00
	603005	Retirement	71,945	0.00			71,945	0.00
	603011	Life Insurance	41	0.00			41	0.00
	603012	Medicare	3,623	0.00			3,623	0.00
	603013	Vision Care	469	0.00			469	0.00
	616003	I/T Software	14,579	0.00			14,579	0.00
	617001	Services from Other Funds/Agencies	15,534	0.00			15,534	0.00
	660001	Postage and Freight	20	0.00			20	0.00
	660003	Supplies and Services	995,049	0.00			995,049	0.00
CCE-Facilities Total			1,461,168	5.78	0	0.00	1,461,168	5.78
CCE-Financial Services								
	601100	Academic Salaries	0	(0.00)			0	(0.00)
	601201	Management and Supervisory	92,280	1.00			92,280	1.00
	601300	Support Staff Salaries	383,389	7.59			383,389	7.59
	601301	Overtime	16,228	0.00			16,228	0.00
	603001	OASDI	30,024	0.00			30,024	0.00
	603003	Dental Insurance	8,845	0.00			8,845	0.00
	603004	Health and Welfare	123,895	0.00			123,895	0.00
	603005	Retirement	138,679	0.00			138,679	0.00
	603011	Life Insurance	129	0.00			129	0.00
	603012	Medicare	7,022	0.00			7,022	0.00
	603013	Vision Care	731	0.00			731	0.00
	603014	Long-Term Disability Insurance	47	0.00			47	0.00
	616002	I/T Hardware	435	0.00			435	0.00
	616003	I/T Software	14,153	0.00			14,153	0.00
	619001	Other Equipment	892	0.00			892	0.00
	660001	Postage and Freight	46	0.00			46	0.00
	660003	Supplies and Services	34,018	0.00			34,018	0.00
CCE-Financial Services Total			850,811	8.59	0	0.00	850,811	8.59
CCE-General Administration								
	601100	Academic Salaries	17,929	0.15			17,929	0.15
	601300	Support Staff Salaries	23,871	0.38			23,871	0.38
	603001	OASDI	1,480	0.00			1,480	0.00
	603003	Dental Insurance	322	0.00			322	0.00
	603004	Health and Welfare	4,483	0.00			4,483	0.00
	603005	Retirement	7,110	0.00			7,110	0.00
	603008	Industrial Disability	166	0.00			166	0.00
	603009	Non-Industrial Disability	139	0.00			139	0.00
	603011	Life Insurance	4	0.00			4	0.00

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	603012	Medicare	606	0.00			606	0.00
	603013	Vision Care	27	0.00			27	0.00
	603014	Long-Term Disability Insurance	3	0.00			3	0.00
	603091	Dental Care Annuitants	39,584	0.00			39,584	0.00
	603092	Medical Benefits for Annuitants (State Pro Rata Charge	894,660	0.00			894,660	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(305)	0.00			(305)	0.00
	604090	Other Communications (Operating Cost)	27,058	0.00			27,058	0.00
	606001	Travel-In State	(1,013)	0.00			(1,013)	0.00
	612001	State Pro Rata Charges (Admin)	118,544	0.00			118,544	0.00
	613001	Contractual Services	4,800	0.00			4,800	0.00
	616003	I/T Software	3,208	0.00			3,208	0.00
	617001	Services from Other Funds/Agencies	1,756,737	0.00			1,756,737	0.00
	660001	Postage and Freight	682	0.00			682	0.00
	660003	Supplies and Services	283,447	0.00			283,447	0.00
	660009	Professional Development	3,838	0.00			3,838	0.00
	660010	Insurance Premium Expense	321,299	0.00			321,299	0.00
	660025	Overhead-Chancellor's Office	115,724	0.00			115,724	0.00
	660105	Interfund Pension Loan Repayment	337,100	0.00			337,100	0.00
	690002	Prior Year Expenditure Adjustment	(1,156)	0.00			(1,156)	0.00
CCE-General Administration Total			3,960,346	0.53	0	0.00	3,960,346	0.53
CCE-HHS-Health and Human Svcs								
	601100	Academic Salaries	1,182,925	5.72			1,182,925	5.72
	601103	Graduate Assistant	8,560	0.25			8,560	0.25
	601303	Student Assistant	773	0.02			773	0.02
	603001	OASDI	10,243	0.00			10,243	0.00
	603003	Dental Insurance	2,230	0.00			2,230	0.00
	603004	Health and Welfare	31,640	0.00			31,640	0.00
	603005	Retirement	48,370	0.00			48,370	0.00
	603008	Industrial Disability	1,402	0.00			1,402	0.00
	603009	Non-Industrial Disability	793	0.00			793	0.00
	603011	Life Insurance	83	0.00			83	0.00
	603012	Medicare	17,152	0.00			17,152	0.00
	603013	Vision Care	180	0.00			180	0.00
	603014	Long-Term Disability Insurance	68	0.00			68	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(2,195)	0.00			(2,195)	0.00
	604090	Other Communications (Operating Cost)	10,273	0.00			10,273	0.00
	606001	Travel-In State	2,525	0.00			2,525	0.00
	606002	Travel-Out of State	225	0.00			225	0.00
	616002	I/T Hardware	12,434	0.00			12,434	0.00
	617001	Services from Other Funds/Agencies	20,072	0.00			20,072	0.00
	660001	Postage and Freight	65	0.00			65	0.00
	660003	Supplies and Services	396,472	0.00			396,472	0.00
	660009	Professional Development	3,088	0.00			3,088	0.00
	660090	Expenses-Other	800	0.00			800	0.00
	670000	Tr Out within the same CSU Fund in 0948 within the se	433,777	0.00			433,777	0.00
CCE-HHS-Health and Human Svcs Total			2,181,955	6.00	0	0.00	2,181,955	6.00
CCE-HR								
	601300	Support Staff Salaries	104,433	1.53			104,433	1.53
	601303	Student Assistant	8,466	0.28			8,466	0.28
	603001	OASDI	5,264	0.00			5,264	0.00
	603003	Dental Insurance	2,028	0.00			2,028	0.00
	603004	Health and Welfare	23,631	0.00			23,631	0.00

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	603005	Retirement	25,396	0.00			25,396	0.00
	603011	Life Insurance	9	0.00			9	0.00
	603012	Medicare	1,554	0.00			1,554	0.00
	603013	Vision Care	99	0.00			99	0.00
	660003	Supplies and Services	4,330	0.00			4,330	0.00
CCE-HR Total			175,210	1.81	0	0.00	175,210	1.81
CCE-JS-January Session								
	601100	Academic Salaries	430,984	0.08			430,984	0.08
	603012	Medicare	6,249	0.00			6,249	0.00
	670000	Tr Out within the same CSU Fund in 0948 within the sc	341,029	0.00			341,029	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners (Obsolet	0	0.00			0	0.00
CCE-JS-January Session Total			778,262	0.08	0	0.00	778,262	0.08
CCE-NC-BUS-Bus and Mgmt.								
	601100	Academic Salaries	663,944	2.78			663,944	2.78
	601201	Management and Supervisory	45,458	0.75			45,458	0.75
	601300	Support Staff Salaries	802,704	16.22			802,704	16.22
	601301	Overtime	7,564	0.00			7,564	0.00
	601303	Student Assistant	66,537	2.19			66,537	2.19
	603001	OASDI	51,979	0.00			51,979	0.00
	603003	Dental Insurance	17,319	0.00			17,319	0.00
	603004	Health and Welfare	260,075	0.00			260,075	0.00
	603005	Retirement	245,710	0.00			245,710	0.00
	603011	Life Insurance	198	0.00			198	0.00
	603012	Medicare	21,881	0.00			21,881	0.00
	603013	Vision Care	1,413	0.00			1,413	0.00
	603014	Long-Term Disability Insurance	79	0.00			79	0.00
	603015	Flex Cash	3,360	0.00			3,360	0.00
	606001	Travel-In State	1,681	0.00			1,681	0.00
	606002	Travel-Out of State	625	0.00			625	0.00
	613001	Contractual Services	5,000	0.00			5,000	0.00
	616003	I/T Software	120	0.00			120	0.00
	617001	Services from Other Funds/Agencies	46	0.00			46	0.00
	660001	Postage and Freight	310	0.00			310	0.00
	660003	Supplies and Services	41,627	0.00			41,627	0.00
	660009	Professional Development	3,770	0.00			3,770	0.00
CCE-NC-BUS-Bus and Mgmt. Total			2,241,398	21.94	0	0.00	2,241,398	21.94
CCE-NC-CTS-Conf Train Svcs								
	601100	Academic Salaries	1,418,635	6.69			1,418,635	6.69
	601201	Management and Supervisory	255,752	2.17			255,752	2.17
	601300	Support Staff Salaries	1,078,571	19.11			1,078,571	19.11
	601301	Overtime	23,282	0.00			23,282	0.00
	601303	Student Assistant	16,380	0.55			16,380	0.55
	603001	OASDI	82,896	0.00			82,896	0.00
	603003	Dental Insurance	27,079	0.00			27,079	0.00
	603004	Health and Welfare	348,112	0.00			348,112	0.00
	603005	Retirement	389,177	0.00			389,177	0.00
	603009	Non-Industrial Disability	2,214	0.00			2,214	0.00
	603011	Life Insurance	297	0.00			297	0.00
	603012	Medicare	40,146	0.00			40,146	0.00
	603013	Vision Care	1,775	0.00			1,775	0.00
	603014	Long-Term Disability Insurance	109	0.00			109	0.00
	603015	Flex Cash	3,232	0.00			3,232	0.00

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	603100	NDI/IDL Claims Reimbursement (contra expense)	(2,214)	0.00			(2,214)	0.00
	604090	Other Communications (Operating Cost)	28	0.00			28	0.00
	606001	Travel-In State	78,127	0.00			78,127	0.00
	616002	I/T Hardware	2,208	0.00			2,208	0.00
	616003	I/T Software	286,557	0.00			286,557	0.00
	616005	Misc Info Tech Costs	3,262	0.00			3,262	0.00
	617001	Services from Other Funds/Agencies	1,148,850	0.00			1,148,850	0.00
	617101	Service from Between Campuses and the CO (interage	73,885	0.00			73,885	0.00
	660001	Postage and Freight	1,552	0.00			1,552	0.00
	660003	Supplies and Services	619,778	0.00			619,778	0.00
	660009	Professional Development	26,958	0.00			26,958	0.00
	660090	Expenses-Other	56,149	0.00			56,149	0.00
	690002	Prior Year Expenditure Adjustment	(51,016)	0.00			(51,016)	0.00
CCE-NC-CTS-Conf Train Svcs Total			5,931,780	28.52	0	0.00	5,931,780	28.52
CCE-NC-CTS-NY employees								
	601100	Academic Salaries	3,500	0.02			3,500	0.02
	603012	Medicare	51	0.00			51	0.00
CCE-NC-CTS-NY employees Total			3,551	0.02	0	0.00	3,551	0.02
CCE-NC-CTS-Out of State EE								
	601100	Academic Salaries	13,300	0.06			13,300	0.06
	603012	Medicare	193	0.00			193	0.00
CCE-NC-CTS-Out of State EE Total			13,493	0.06	0	0.00	13,493	0.06
CCE-NC-ED-Education								
	601100	Academic Salaries	135,791	1.67			135,791	1.67
	603012	Medicare	1,969	0.00			1,969	0.00
	606001	Travel-In State	122	0.00			122	0.00
	616002	I/T Hardware	46,657	0.00			46,657	0.00
	617001	Services from Other Funds/Agencies	219	0.00			219	0.00
	660001	Postage and Freight	30	0.00			30	0.00
	660003	Supplies and Services	37,163	0.00			37,163	0.00
	660010	Insurance Premium Expense	428	0.00			428	0.00
CCE-NC-ED-Education Total			222,380	1.67	0	0.00	222,380	1.67
CCE-NC-EL-Exec Leadership								
	601100	Academic Salaries	380,728	1.35			380,728	1.35
	603012	Medicare	5,521	0.00			5,521	0.00
	606001	Travel-In State	0	0.00			0	0.00
	617001	Services from Other Funds/Agencies	1,045	0.00			1,045	0.00
	660001	Postage and Freight	28	0.00			28	0.00
	660003	Supplies and Services	93,908	0.00			93,908	0.00
CCE-NC-EL-Exec Leadership Total			481,230	1.35	0	0.00	481,230	1.35
CCE-NC-HHS-Health and Hum Svcs								
	601100	Academic Salaries	43,315	0.14			43,315	0.14
	603012	Medicare	628	0.00			628	0.00
	617001	Services from Other Funds/Agencies	212	0.00			212	0.00
	660001	Postage and Freight	17	0.00			17	0.00
	660003	Supplies and Services	60,095	0.00			60,095	0.00
CCE-NC-HHS-Health and Hum Svcs Total			104,267	0.14	0	0.00	104,267	0.14
CCE-NC-IP-Intl Programs								
	601100	Academic Salaries	16,044	0.10			16,044	0.10
	601300	Support Staff Salaries	80,247	1.04			80,247	1.04
	603001	OASDI	4,975	0.00			4,975	0.00
	603003	Dental Insurance	550	0.00			550	0.00

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	603004	Health and Welfare	9,464	0.00			9,464	0.00
	603005	Retirement	22,273	0.00			22,273	0.00
	603011	Life Insurance	18	0.00			18	0.00
	603012	Medicare	1,396	0.00			1,396	0.00
	603013	Vision Care	85	0.00			85	0.00
	603014	Long-Term Disability Insurance	15	0.00			15	0.00
	617001	Services from Other Funds/Agencies	2,549	0.00			2,549	0.00
	660001	Postage and Freight	105	0.00			105	0.00
	660003	Supplies and Services	1,770	0.00			1,770	0.00
CCE-NC-IP-Intl Programs Total			139,493	1.15	0	0.00	139,493	1.15
CCE-NC-IT-Info Technology								
	601100	Academic Salaries	76,678	0.32			76,678	0.32
	603012	Medicare	1,112	0.00			1,112	0.00
	616003	I/T Software	3,780	0.00			3,780	0.00
	617001	Services from Other Funds/Agencies	3,394	0.00			3,394	0.00
	660001	Postage and Freight	772	0.00			772	0.00
	660003	Supplies and Services	66,355	0.00			66,355	0.00
	660016	Property Insurance Premium Expense	129	0.00			129	0.00
	660061	Repairs and Maintenance - Building Maintenance	1,540	0.00			1,540	0.00
	660090	Expenses-Other	3,000	0.00			3,000	0.00
CCE-NC-IT-Info Technology Total			156,759	0.32	0	0.00	156,759	0.32
CCE-On Line Training-Unit Cost								
	601100	Academic Salaries	735	0.01			735	0.01
	601201	Management and Supervisory	126,770	0.97			126,770	0.97
	601300	Support Staff Salaries	343,758	5.00			343,758	5.00
	601301	Overtime	330	0.00			330	0.00
	601303	Student Assistant	34,276	1.04			34,276	1.04
	603001	OASDI	29,116	0.00			29,116	0.00
	603003	Dental Insurance	4,765	0.00			4,765	0.00
	603004	Health and Welfare	74,301	0.00			74,301	0.00
	603005	Retirement	132,864	0.00			132,864	0.00
	603011	Life Insurance	121	0.00			121	0.00
	603012	Medicare	6,979	0.00			6,979	0.00
	603013	Vision Care	511	0.00			511	0.00
	603014	Long-Term Disability Insurance	62	0.00			62	0.00
	603015	Flex Cash	1,536	0.00			1,536	0.00
	616003	I/T Software	1,056	0.00			1,056	0.00
	660003	Supplies and Services	1,139	0.00			1,139	0.00
CCE-On Line Training-Unit Cost Total			758,319	7.02	0	0.00	758,319	7.02
CCE-Org Projects								
	601100	Academic Salaries	22,193	0.20			22,193	0.20
	601201	Management and Supervisory	211,494	1.50			211,494	1.50
	601300	Support Staff Salaries	135,315	2.76			135,315	2.76
	601303	Student Assistant	2,580	0.08			2,580	0.08
	603001	OASDI	20,663	0.00			20,663	0.00
	603003	Dental Insurance	4,144	0.00			4,144	0.00
	603004	Health and Welfare	65,266	0.00			65,266	0.00
	603005	Retirement	94,835	0.00			94,835	0.00
	603011	Life Insurance	139	0.00			139	0.00
	603012	Medicare	5,272	0.00			5,272	0.00
	603013	Vision Care	348	0.00			348	0.00
	603014	Long-Term Disability Insurance	84	0.00			84	0.00

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	613001	Contractual Services	500	0.00			500	0.00
	617001	Services from Other Funds/Agencies	40	0.00			40	0.00
	660003	Supplies and Services	1,686	0.00			1,686	0.00
	660009	Professional Development	9,033	0.00			9,033	0.00
CCE-Org Projects Total			573,592	4.54	0	0.00	573,592	4.54
CCE-OSS-Concurrent Enroll								
	617001	Services from Other Funds/Agencies	146,614	0.00			146,614	0.00
CCE-OSS-Concurrent Enroll Total			146,614	0.00	0	0.00	146,614	0.00
CCE-PFE-Prog for Educators								
	601100	Academic Salaries	102,196	0.29			102,196	0.29
	603012	Medicare	1,482	0.00			1,482	0.00
	617001	Services from Other Funds/Agencies	7	0.00			7	0.00
	660001	Postage and Freight	613	0.00			613	0.00
	670000	Tr Out within the same CSU Fund in 0948 within the se	116,656	0.00			116,656	0.00
CCE-PFE-Prog for Educators Total			220,953	0.29	0	0.00	220,953	0.29
CCE-Public Relations-Developmt								
	601100	Academic Salaries	0	0.00			0	0.00
	601300	Support Staff Salaries	220,194	3.31			220,194	3.31
	601303	Student Assistant	15,922	0.52			15,922	0.52
	603001	OASDI	12,250	0.00			12,250	0.00
	603003	Dental Insurance	3,617	0.00			3,617	0.00
	603004	Health and Welfare	55,075	0.00			55,075	0.00
	603005	Retirement	58,474	0.00			58,474	0.00
	603011	Life Insurance	22	0.00			22	0.00
	603012	Medicare	3,238	0.00			3,238	0.00
	603013	Vision Care	256	0.00			256	0.00
	613001	Contractual Services	7,000	0.00			7,000	0.00
	616003	I/T Software	19,862	0.00			19,862	0.00
	617001	Services from Other Funds/Agencies	2,710	0.00			2,710	0.00
	660001	Postage and Freight	145	0.00			145	0.00
	660002	Printing	102	0.00			102	0.00
	660003	Supplies and Services	178,773	0.00			178,773	0.00
CCE-Public Relations-Developmt Total			577,639	3.83	0	0.00	577,639	3.83
CCE-Public Rel-Out of State EE								
	601300	Support Staff Salaries	2,985	0.05			2,985	0.05
	603012	Medicare	43	0.00			43	0.00
CCE-Public Rel-Out of State EE Total			3,028	0.05	0	0.00	3,028	0.05
CCE-RE-Regular Extension								
	601100	Academic Salaries	123,983	0.09			123,983	0.09
	603012	Medicare	1,798	0.00			1,798	0.00
	606001	Travel-In State	0	0.00			0	0.00
	670000	Tr Out within the same CSU Fund in 0948 within the se	74,486	0.00			74,486	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners (Obsolet	0	0.00			0	0.00
CCE-RE-Regular Extension Total			200,266	0.09	0	0.00	200,266	0.09
CCE-SS-Summer Session								
	601100	Academic Salaries	3,776,459	0.70			3,776,459	0.70
	603001	OASDI	28,731	0.00			28,731	0.00
	603005	Retirement	94,591	0.00			94,591	0.00
	603012	Medicare	55,184	0.00			55,184	0.00
	617001	Services from Other Funds/Agencies	946,712	0.00			946,712	0.00
	660003	Supplies and Services	3,243	0.00			3,243	0.00
	670000	Tr Out within the same CSU Fund in 0948 within the se	1,952,001	0.00			1,952,001	0.00

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners (Obsolete)	0	0.00			0	0.00
CCE-SS-Summer Session Total			6,856,921	0.70	0	0.00	6,856,921	0.70
CCE-Tech Svcs								
	601100	Academic Salaries	4,560	(0.00)			4,560	(0.00)
	601300	Support Staff Salaries	265,231	3.21			265,231	3.21
	601301	Overtime	1,302	0.00			1,302	0.00
	601303	Student Assistant	53,151	1.55			53,151	1.55
	603001	OASDI	16,571	0.00			16,571	0.00
	603003	Dental Insurance	2,434	0.00			2,434	0.00
	603004	Health and Welfare	39,831	0.00			39,831	0.00
	603005	Retirement	77,551	0.00			77,551	0.00
	603011	Life Insurance	22	0.00			22	0.00
	603012	Medicare	3,939	0.00			3,939	0.00
	603013	Vision Care	263	0.00			263	0.00
	616001	I/T Communications	20,692	0.00			20,692	0.00
	616002	I/T Hardware	138,122	0.00			138,122	0.00
	616003	I/T Software	68,012	0.00			68,012	0.00
	617001	Services from Other Funds/Agencies	2,431	0.00			2,431	0.00
	619001	Other Equipment	764	0.00			764	0.00
	660001	Postage and Freight	1,771	0.00			1,771	0.00
	660002	Printing	77	0.00			77	0.00
	660003	Supplies and Services	11,572	0.00			11,572	0.00
	660009	Professional Development	18,700	0.00			18,700	0.00
	690002	Prior Year Expenditure Adjustment	(91,278)	0.00			(91,278)	0.00
CCE-Tech Svcs Total			635,717	4.76	0	0.00	635,717	4.76
CCE-Tech Svcs-Out of State EE								
	601300	Support Staff Salaries	48,547	0.45			48,547	0.45
	603001	OASDI	2,883	0.00			2,883	0.00
	603003	Dental Insurance	1,014	0.00			1,014	0.00
	603004	Health and Welfare	11,748	0.00			11,748	0.00
	603005	Retirement	14,191	0.00			14,191	0.00
	603011	Life Insurance	4	0.00			4	0.00
	603012	Medicare	674	0.00			674	0.00
	603013	Vision Care	43	0.00			43	0.00
CCE-Tech Svcs-Out of State EE Total			79,105	0.45	0	0.00	79,105	0.45
CCE-TS-Travel Study								
	606002	Travel-Out of State	65,054	0.00			65,054	0.00
	660090	Expenses-Other	36	0.00			36	0.00
CCE-TS-Travel Study Total			65,090	0.00	0	0.00	65,090	0.00
UW-Comm Educ PC 0104								
	601100	Academic Salaries	(3,375)	(0.01)			(3,375)	(0.01)
	616003	I/T Software	(48,000)	0.00			(48,000)	0.00
	690002	Prior Year Expenditure Adjustment	51,375	0.00			51,375	0.00
UW-Comm Educ PC 0104 Total			0	(0.01)	0	0.00	0	(0.01)
UW-Exe Mgmt PC 0601								
	660003	Supplies and Services	(23,350)	0.00			(23,350)	0.00
	690002	Prior Year Expenditure Adjustment	23,350	0.00			23,350	0.00
UW-Exe Mgmt PC 0601 Total			0	0.00	0	0.00	0	0.00
UW-Gen Admin PC 0606								
	616002	I/T Hardware	(91,278)	0.00			(91,278)	0.00
	690002	Prior Year Expenditure Adjustment	91,278	0.00			91,278	0.00
UW-Gen Admin PC 0606 Total			0	0.00	0	0.00	0	0.00

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
UW-Prep-Rem Instru PC 0105								
	601100	Academic Salaries			(70,000)	(0.33)	(70,000)	(0.33)
	690002	Prior Year Expenditure Adjustment			70,000	0.00	70,000	0.00
UW-Prep-Rem Instru PC 0105 Total			0	0.00	0	(0.33)	0	(0.33)
Total			\$37,516,041	147.51	\$62,803	0.02	\$37,578,844	147.53

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HHS/NSM/SSS)

FY 2021-22

Prior Year Sources (Budget)	FTE	Budget Info
Carry Forward Balance		4,737,826
Encumbrance Carry Forward Balance		184,055
Total Fund Balance		\$4,921,881

Current Year Sources (Budget)	Budget Info
College of Continuing Education Allocations	4,352,862
Total Revenues¹	\$4,352,862

Uses (Expenditures) by Colleges		Expenses
Academic Excellence	0.00	82,519
College of Arts & Letters	0.04	131,221
College of Business	3.81	913,281
College of E&CS	0.18	87,301
College of Education	0.30	48,552
College of H&HS	2.51	371,632
College of NS&M	0.03	234,353
College of SS&IS	2.11	339,011
Graduate Studies	0.50	36,483
Library	0.00	312,980
VP's Office - Acad Affairs	0.02	816,808
Total Operating Expenses¹	9.49	\$3,374,141

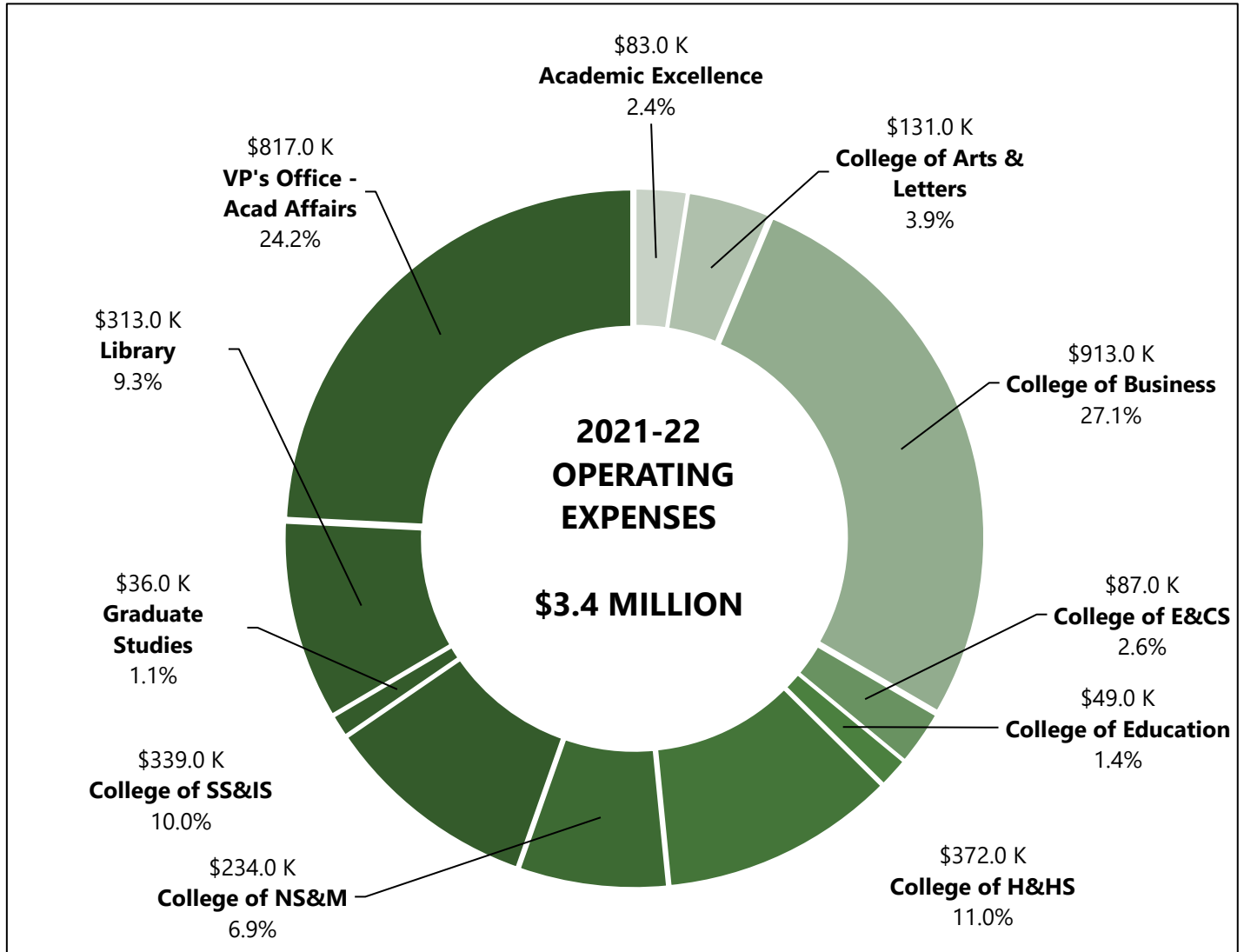
Uses (Expenditures) by Expense Type		Expenses
Regular Salaries and Wages	9.49	666,842
Benefits Group	0.00	140,787
Communications	0.00	2,479
Travel	0.00	107,750
Library Acquisitions	0.00	356,829
Financial Aid	0.00	800,000
Contractual Services Group	0.00	32,307
Information Technology Costs	0.00	296,877
Services from Other Funds/Agencies Group	0.00	29,165
Equipment Group	0.00	115,453
Misc. Operating Expenses	0.00	824,606
Expenditure Adjustments	0.00	1,047
Total Operating Expenses¹	9.49	\$3,374,141

Budget Balance Available	Year End Balance
Total Prior Year Sources (Budget)	4,921,881
Total Current Year Sources (Budget)	4,352,862
Total Uses (Expenses)	(3,374,141)
Total Year-End Encumbrances	(184,055)
Budget Balance Available	\$5,716,547

¹ Does not include transfers within the same CSU Fund 444

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)
FY 2021-22



2021-22 USES (EXPENDITURES) BY CATEGORY

■ Other Expenses
 ■ Regular Salaries and Wages
 ■ Information Technology Costs



CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2021-22

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TEECs \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
Academic Affairs Admin												
	606001	Travel-In State		399								399
	606002	Travel-Out of State		1,076								1,076
	613001	Contractual Services		4,375								4,375
	616002	I/T Hardware		721								721
	616003	I/T Software		61								61
	616005	Misc Info Tech Costs		500								500
	619001	Other Equipment		476								476
	660003	Supplies and Services		3,408								3,408
	660009	Professional Development		1,638								1,638
Academic Affairs Admin Total				12,654								12,654
Academic Affairs Reserve												
	609008	Scholarships/Grants-Institutional		800,000								800,000
Academic Affairs Reserve Total				800,000								800,000
Academic Excellence												
	616005	Misc Info Tech Costs		82,519								82,519
Academic Excellence Total				82,519								82,519
Academic Affairs Reserve												
	609008	Scholarships/Grants-Institutional		800,000								800,000
	670000	Tr Out within the same CSU Fund in 0948 within the same camp		234,000								234,000
	616005	Misc Info Tech Costs			1,239							1,239
	617001	Services from Other Funds/Agencies			55							55
	660003	Supplies and Services			8,607							8,607
	660009	Professional Development			2,281							2,281
Accounting Total					15,062							15,062
Alliance Minority Prt												
	660003	Supplies and Services								726		726
Alliance Minority Prt Total										726		726
Anthropology												
	601303	Student Assistant									1,665	1,665
	604001	Telephone Usage (Operating Cost)									9	9
	606002	Travel-Out of State									2,602	2,602
	617001	Services from Other Funds/Agencies									28	28
	660003	Supplies and Services									2,814	2,814
	660009	Professional Development									120	120
	660090	Expenses-Other									711	711
Anthropology Total											7,949	7,949
Biological Sciences												
	606001	Travel-In State								213		213
	660003	Supplies and Services								128,190		128,190
Biological Sciences Total										128,403		128,403
Chemistry												
	617001	Services from Other Funds/Agencies								2,000		2,000
	619002	Instructional Equipment								1,195		1,195
	660003	Supplies and Services								14,399		14,399
Chemistry Total										17,594		17,594
Civil Engineering												
	601303	Student Assistant				1,745						1,745
	603012	Medicare				10						10
	660009	Professional Development				1,090						1,090
Civil Engineering Total						2,844						2,844
COB AD-Faculty Support												
	606002	Travel-Out of State			3,000							3,000
	616005	Misc Info Tech Costs			0							0
COB AD-Faculty Support Total					3,000							3,000
COB College Wide Activity												
	613001	Contractual Services			10,500							10,500
	617001	Services from Other Funds/Agencies			694							694
	660003	Supplies and Services			18,681							18,681
COB College Wide Activity Total					29,875							29,875
COB Dean												
	604090	Other Communications (Operating Cost)			2,038							2,038
	613001	Contractual Services			0							0
	660003	Supplies and Services			1,898							1,898
COB Dean Total					3,936							3,936
COB EMBA Self Support												
	601100	Academic Salaries			36,334							36,334
	601300	Support Staff Salaries			153,867							153,867
	601303	Student Assistant			9,595							9,595
	603001	OASDI			9,720							9,720
	603003	Dental Insurance			2,669							2,669
	603004	Health and Welfare			44,110							44,110
	603005	Retirement			45,937							45,937
	603008	Industrial Disability			93							93

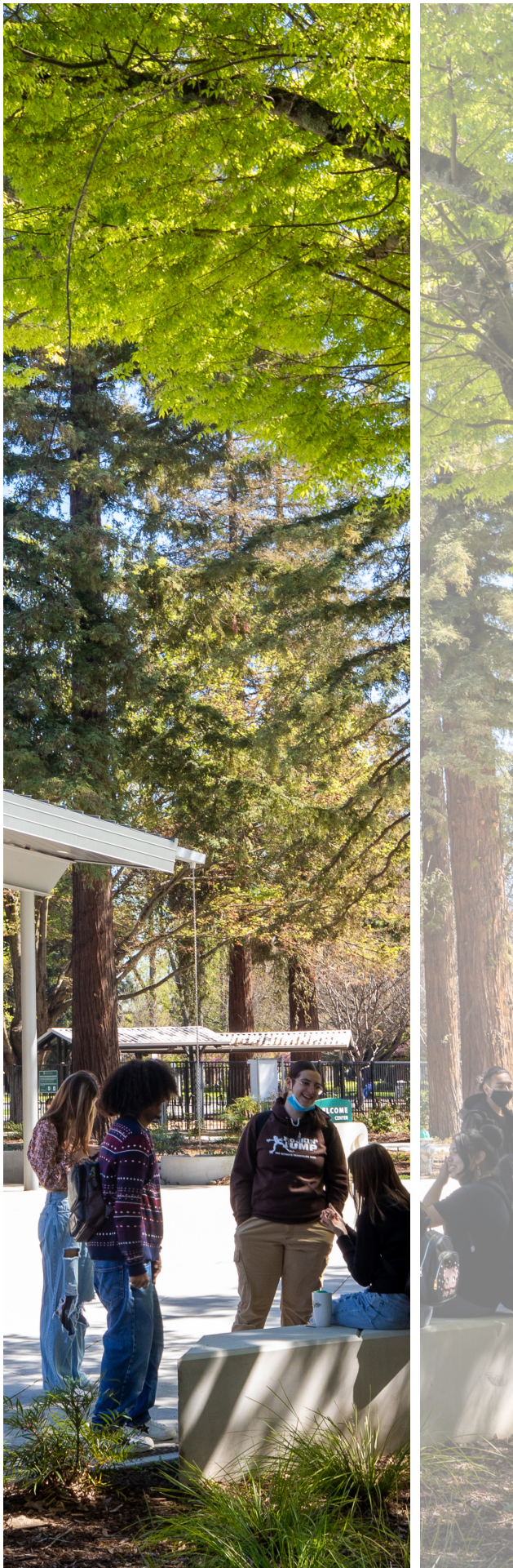
Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TEECs \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
	603009	Non-Industrial Disability			60							60
	603011	Life Insurance			46							46
	603012	Medicare			2,770							2,770
	603013	Vision Care			233							233
	603014	Long-Term Disability Insurance			34							34
	603015	Flex Cash			840							840
	603100	NDI/IDL Claims Reimbursement (contra expense)			(153)							(153)
	606001	Travel-In State			1,092							1,092
	616003	I/T Software			12,372							12,372
	617001	Services from Other Funds/Agencies			628							628
	660003	Supplies and Services			213,169							213,169
	660009	Professional Development			549							549
	660090	Expenses-Other			1,420							1,420
COB EMBA Self Support Total					535,384							535,384
COB Information Technology												
	604090	Other Communications (Operating Cost)			420							420
	608005	Library Subscriptions (for library only)			43,849							43,849
	616003	I/T Software			43,460							43,460
	616005	Misc Info Tech Costs			20,608							20,608
COB Information Technology Total					108,337							108,337
COB Marketing and Development												
	601300	Support Staff Salaries			4,500							4,500
	603012	Medicare			65							65
	617001	Services from Other Funds/Agencies			481							481
COB Marketing and Development Total					5,046							5,046
COB MBA (Intl) Self Support												
	601100	Academic Salaries			23,304							23,304
	603001	OASDI			812							812
	603003	Dental Insurance			174							174
	603004	Health and Welfare			2,402							2,402
	603005	Retirement			3,849							3,849
	603008	Industrial Disability			111							111
	603009	Non-Industrial Disability			72							72
	603011	Life Insurance			7							7
	603012	Medicare			338							338
	603013	Vision Care			16							16
	603014	Long-Term Disability Insurance			5							5
	603100	NDI/IDL Claims Reimbursement (contra expense)			(183)							(183)
	660003	Supplies and Services			37,055							37,055
COB MBA (Intl) Self Support Total					67,962							67,962
COB MSA-Self Support												
	601100	Academic Salaries			8,120							8,120
	603012	Medicare			118							118
	660003	Supplies and Services			2,800							2,800
COB MSA-Self Support Total					11,038							11,038
COB MSBA-Self Support												
	601100	Academic Salaries			5,000							5,000
	603012	Medicare			73							73
	660003	Supplies and Services			41,823							41,823
COB MSBA-Self Support Total					46,896							46,896
COB MSF-Self Support												
	601100	Academic Salaries			5,200							5,200
	603012	Medicare			75							75
	660003	Supplies and Services			25,580							25,580
COB MSF-Self Support Total					30,855							30,855
COB-MBA												
	617001	Services from Other Funds/Agencies			3							3
	660003	Supplies and Services			135							135
COB-MBA Total					138							138
Coll of A and L Deans Ofc												
	606001	Travel-In State	1,124									1,124
	660009	Professional Development	599									599
Coll of A and L Deans Ofc Total					1,723							1,723
Coll of NSM Deans Ofc												
	660003	Supplies and Services								42,597		42,597
Coll of NSM Deans Ofc Total										42,597		42,597
College of Arts and Letters												
	606002	Travel-Out of State	1,905									1,905
	616002	I/T Hardware	58,508									58,508
	616003	I/T Software	9,653									9,653
	617001	Services from Other Funds/Agencies	6,062									6,062
	660003	Supplies and Services	114									114
	660009	Professional Development	1,182									1,182
College of Arts and Letters Total					77,425							77,425
College of Education												
	601100	Academic Salaries					17,554					17,554
	603001	OASDI					11					11
	603005	Retirement					53					53
	603012	Medicare					255					255
	617001	Services from Other Funds/Agencies					2,442					2,442
	660003	Supplies and Services					16,248					16,248
	660009	Professional Development					1,120					1,120

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TEECs \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
College of Education Total							37,682					37,682
College of Engr and Comp Sci												
	619002	Instructional Equipment				28,619						28,619
College of Engr and Comp Sci Total							28,619					28,619
College of H and HS												
	601100	Academic Salaries							135,619			135,619
	601300	Support Staff Salaries							700			700
	603012	Medicare							1,966			1,966
	606001	Travel-In State							13,181			13,181
	606002	Travel-Out of State							19,380			19,380
	613001	Contractual Services							1,432			1,432
	616002	I/T Hardware							3,480			3,480
	616003	I/T Software							1,247			1,247
	617001	Services from Other Funds/Agencies							286			286
	619001	Other Equipment							1,233			1,233
	660001	Postage and Freight							0			0
	660003	Supplies and Services							52,697			52,697
	660009	Professional Development							13,695			13,695
	660090	Expenses-Other							0			0
College of H and HS Total									244,918		0	244,918
College of NS and M												
	601100	Academic Salaries								2,288		2,288
	603012	Medicare								33		33
	606001	Travel-In State								5,038		5,038
	606002	Travel-Out of State								3,008		3,008
	660003	Supplies and Services								1,068		1,068
	660009	Professional Development								2,545		2,545
	660010	Insurance Premium Expense								2,039		2,039
	660090	Expenses-Other								98		98
College of NS and M Total										16,119		16,119
College of SS and IS												
	601100	Academic Salaries									130,647	130,647
	601303	Student Assistant									8,912	8,912
	603001	OASDI									175	175
	603005	Retirement									824	824
	603012	Medicare									1,996	1,996
	604001	Telephone Usage (Operating Cost)									12	12
	606001	Travel-In State									5,067	5,067
	606002	Travel-Out of State									22,972	22,972
	613001	Contractual Services									16,000	16,000
	616002	I/T Hardware									13,142	13,142
	616003	I/T Software									6,016	6,016
	617101	Service from Between Campuses and the CO (interagency)									6,759	6,759
	660003	Supplies and Services									2,697	2,697
	660006	Interest on Bonds and Notes									225	225
	660009	Professional Development									13,136	13,136
	660017	Advertising and Promotional Expenses									958	958
	660090	Expenses-Other									993	993
	690002	Prior Year Expenditure Adjustment									395	395
College of SS and IS Total											230,927	230,927
Comm Sciences & Disorders												
	601100	Academic Salaries							16,165			16,165
	603012	Medicare							234			234
Comm Sciences & Disorders Total									16,399			16,399
Communication Studies												
	606001	Travel-In State	410									410
	660003	Supplies and Services	2,817									2,817
	660009	Professional Development	640									640
Communication Studies Total							3,867					3,867
Computer Science												
	601303	Student Assistant				3,542						3,542
	603012	Medicare				12						12
	616002	I/T Hardware				6,178						6,178
Computer Science Total							9,732					9,732
Construction Management												
	619002	Instructional Equipment				8,444						8,444
Construction Management Total							8,444					8,444
Dept of Design												
	660003	Supplies and Services	12,706									12,706
Dept of Design Total							12,706					12,706
E and CS CAD Ctr												
	616003	I/T Software				5,688						5,688
E and CS CAD Ctr Total							5,688					5,688
Economics												
	616003	I/T Software									8,450	8,450
	660003	Supplies and Services									3,688	3,688
Economics Total											12,138	12,138
Electrical Engineering												
	619002	Instructional Equipment				4						4
	660003	Supplies and Services				427						427
Electrical Engineering Total							431					431
English												

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TEES \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
	606001	Travel-In State	235									235
	606002	Travel-Out of State	538									538
	660003	Supplies and Services	2,799									2,799
	660009	Professional Development	95									95
English Total			3,667									3,667
Environmental Studies												
	601100	Academic Salaries									4,501	4,501
	601303	Student Assistant									1,058	1,058
	603001	OASDI									279	279
	603003	Dental Insurance									61	61
	603004	Health and Welfare									862	862
	603005	Retirement									1,318	1,318
	603008	Industrial Disability									38	38
	603009	Non-Industrial Disability									22	22
	603011	Life Insurance									2	2
	603012	Medicare									65	65
	603013	Vision Care									5	5
	603014	Long-Term Disability Insurance									2	2
	603100	NDI/IDL Claims Reimbursement (contra expense)									(60)	(60)
	660003	Supplies and Services									7,333	7,333
Environmental Studies Total											15,485	15,485
Ethnic Studies												
	616002	I/T Hardware									39	39
	617001	Services from Other Funds/Agencies									7,627	7,627
	660003	Supplies and Services									4,362	4,362
	660009	Professional Development									165	165
Ethnic Studies Total											12,193	12,193
Family Consumer Science												
	660003	Supplies and Services									1,003	1,003
	660009	Professional Development									2,644	2,644
Family Consumer Science Total											3,647	3,647
Finance and Insurance and RE												
	606002	Travel-Out of State			496							496
	616003	I/T Software			652							652
	616005	Misc Info Tech Costs			4,557							4,557
	617001	Services from Other Funds/Agencies			75							75
	660003	Supplies and Services			5,192							5,192
	660009	Professional Development			535							535
Finance and Insurance and RE Total					11,509							11,509
Geography												
	660003	Supplies and Services								4,237		4,237
Geography Total										4,237		4,237
Geology												
	606001	Travel-In State								2,727		2,727
	606002	Travel-Out of State								6,003		6,003
	660003	Supplies and Services								13,522		13,522
	660009	Professional Development								46		46
	660090	Expenses-Other								196		196
Geology Total										22,494		22,494
Gerontology												
	601303	Student Assistant									0	0
	690002	Prior Year Expenditure Adjustment									(504)	(504)
Gerontology Total											(504)	(504)
Graduate and Prof Stds in Edu												
	601100	Academic Salaries					10,714					10,714
	603012	Medicare					155					155
Graduate and Prof Stds in Edu Total							10,870					10,870
Graduate Studies												
	601100	Academic Salaries						22,434				22,434
	603001	OASDI						1,391				1,391
	603003	Dental Insurance						303				303
	603004	Health and Welfare						4,296				4,296
	603005	Retirement						6,569				6,569
	603008	Industrial Disability						150				150
	603009	Non-Industrial Disability						150				150
	603011	Life Insurance						4				4
	603012	Medicare						325				325
	603013	Vision Care						25				25
	603014	Long-Term Disability Insurance						2				2
	603100	NDI/IDL Claims Reimbursement (contra expense)						(299)				(299)
	606002	Travel-Out of State						1,134				1,134
Graduate Studies Total								36,483				36,483
Health Science												
	601100	Academic Salaries							12,592			12,592
	603012	Medicare							183			183
Health Science Total									12,775			12,775
HHS Student Success Center												
	601100	Academic Salaries							2,099			2,099
	603012	Medicare							30			30
HHS Student Success Center Total									2,129			2,129
History												
	601100	Academic Salaries	1,503									1,503

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TEES \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
	601103	Graduate Assistant	664									664
	603001	OASDI	93									93
	603005	Retirement	393									393
	603012	Medicare	22									22
	606002	Travel-Out of State	1,133									1,133
	616002	I/T Hardware	2,541									2,541
	660003	Supplies and Services	2,974									2,974
	660009	Professional Development	556									556
	660090	Expenses-Other	150									150
History Total			10,029									10,029
Humanities												
	660003	Supplies and Services	8,716									8,716
Humanities Total			8,716									8,716
Info Sys and Biz Analytics												
	606001	Travel-In State			391							391
	606002	Travel-Out of State			3,069							3,069
	616005	Misc Info Tech Costs			555							555
	660003	Supplies and Services			174							174
	660009	Professional Development			1,010							1,010
Info Sys and Biz Analytics Total					5,199							5,199
Kinesiology												
	601100	Academic Salaries							10,373			10,373
	603012	Medicare							150			150
	619002	Instructional Equipment							47,792			47,792
	660003	Supplies and Services							23,150			23,150
Kinesiology Total									81,465			81,465
Management												
	606002	Travel-Out of State			1,760							1,760
	616005	Misc Info Tech Costs			2,491							2,491
	617001	Services from Other Funds/Agencies			102							102
	660003	Supplies and Services			4,244							4,244
	660009	Professional Development			2,039							2,039
Management Total					10,636							10,636
Marketing Supply Chain MGMT												
	616005	Misc Info Tech Costs			8,848							8,848
	617001	Services from Other Funds/Agencies			35							35
	660003	Supplies and Services			8,435							8,435
	660009	Professional Development			175							175
Marketing Supply Chain MGMT Total					17,493							17,493
Mathematics												
	660003	Supplies and Services								1,392		1,392
	660009	Professional Development								150		150
Mathematics Total										1,542		1,542
Mechanical Engineering												
	619002	Instructional Equipment				27,690						27,690
	660003	Supplies and Services				3,852						3,852
Mechanical Engineering Total						31,542						31,542
Music												
	606001	Travel-In State	1,182									1,182
	616002	I/T Hardware	1,351									1,351
	660003	Supplies and Services	3,290									3,290
	660009	Professional Development	749									749
Music Total			6,573									6,573
Nursing												
	601100	Academic Salaries							2,109			2,109
	603001	OASDI							131			131
	603005	Retirement							617			617
	603012	Medicare							31			31
Nursing Total									2,888			2,888
Philosophy												
	606002	Travel-Out of State	813									813
Philosophy Total			813									813
Physics and Astronomy												
	616002	I/T Hardware								204		204
	660003	Supplies and Services								436		436
Physics and Astronomy Total										640		640
Political Science												
	601303	Student Assistant									4,307	4,307
	603012	Medicare									6	6
	606002	Travel-Out of State									824	824
	660003	Supplies and Services									16,758	16,758
	660009	Professional Development									235	235
Political Science Total											22,131	22,131
Psychology												
	601303	Student Assistant									15,348	15,348
	603003	Dental Insurance									183	183
	603004	Health and Welfare									3,219	3,219
	617001	Services from Other Funds/Agencies									1,604	1,604
	660003	Supplies and Services									8,939	8,939
	660009	Professional Development									907	907
	660017	Advertising and Promotional Expenses									10	10
Psychology Total											30,210	30,210

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TEES \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
Recreation Parks and Tourism												
	601100	Academic Salaries							7,265			7,265
	603012	Medicare							105			105
	606001	Travel-In State							90			90
	660001	Postage and Freight							27			27
	660003	Supplies and Services							388			388
Recreation Parks and Tourism Total									7,875			7,875
Social Work												
	601100	Academic Salaries							3,139			3,139
	603012	Medicare							46			46
Social Work Total									3,184			3,184
Strategy and Entrepreneurship												
	606002	Travel-Out of State			2,001							2,001
	616005	Misc Info Tech Costs			1,296							1,296
	660003	Supplies and Services			2,341							2,341
	660009	Professional Development			5,277							5,277
Strategy and Entrepreneurship Total												10,915
Undergraduate Studies in Educ												
	660003	Supplies and Services					1					1
Undergraduate Studies in Educ Total									1			1
University Library												
	608003	Library Serials (for library only)		(0)								(0)
	608004	Library Periodicals (for library only)		284,875								284,875
	608005	Library Subscriptions (for library only)		28,104								28,104
University Library Total												312,980
VP for Acad Affairs												
	601100	Academic Salaries		2,924								2,924
	603012	Medicare		42								42
	617001	Services from Other Funds/Agencies		33								33
	690002	Prior Year Expenditure Adjustment		1,156								1,156
VP for Acad Affairs Total												4,155
Women's and Gender Studies												
	601303	Student Assistant									1,058	1,058
	603012	Medicare									8	8
	617001	Services from Other Funds/Agencies									250	250
	660003	Supplies and Services									3,207	3,207
	660090	Expenses-Other									313	313
Women's and Gender Studies Total											4,835	4,835
World Languages - Literatures												
	606002	Travel-Out of State	2,505									2,505
	660003	Supplies and Services	2,703									2,703
	660009	Professional Development	495									495
World Languages - Literatures Total												5,703
Grand Total			\$131,221	\$1,212,307	\$913,281	\$87,301	\$48,552	\$36,483	\$371,632	\$234,353	\$339,011	\$3,374,141



18. 2021-22 OTHER FUNDS - HOUSING & RESIDENTIAL LIFE

HOUSING & RESIDENTIAL LIFE

OPERATING FUND SUMMARY (FUNDS TDH01 & TDH02)

FY 2021-22

Revenues	FTE	Actuals
Sales and Services of Auxiliary Enterprises		23,708,431
Reimbursements*		9,207,030
Revenue from Investments		127,390
Other Financial Sources		102,065
Revenue Adjustments		-
Total Revenues		\$33,144,915

Operating Expenses	FTE	Actuals
Regular Salaries and Wages	48.29	3,414,191
Benefits Group		2,082,505
Communications		23,611
Utilities Group		971,282
Travel		10,118
State Pro Rata Charges Group		14,936
Contractual Services Group		197,100
Information Technology Costs		69,715
Services from Other Funds/Agencies Group		8,931,692
Equipment Group		4,155
Misc. Operating Expenses		1,474,226
Expenditure Adjustments		
Total Operating Expenses	48.29	\$17,193,533

Operating Net Income (Loss)	\$15,951,383
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Transfers	Actuals
Operating Net Income (Loss)	15,951,383
Transfer to Construction Project(s)	-
Transfer to Maintenance & Repair Fund	(1,000,000)
Debt Service Payments	(3,010,706)
Additions (Withdrawals) to Reserves	\$11,940,677

Debt Ratio (Net Income/Debt Service)**	5.30
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*Reimbursements are delayed Federal HEERF funding for lost revenue in 2020-21 to assist the program balance their budget and meet their mandatory obligations such as debt services and payroll expenses.

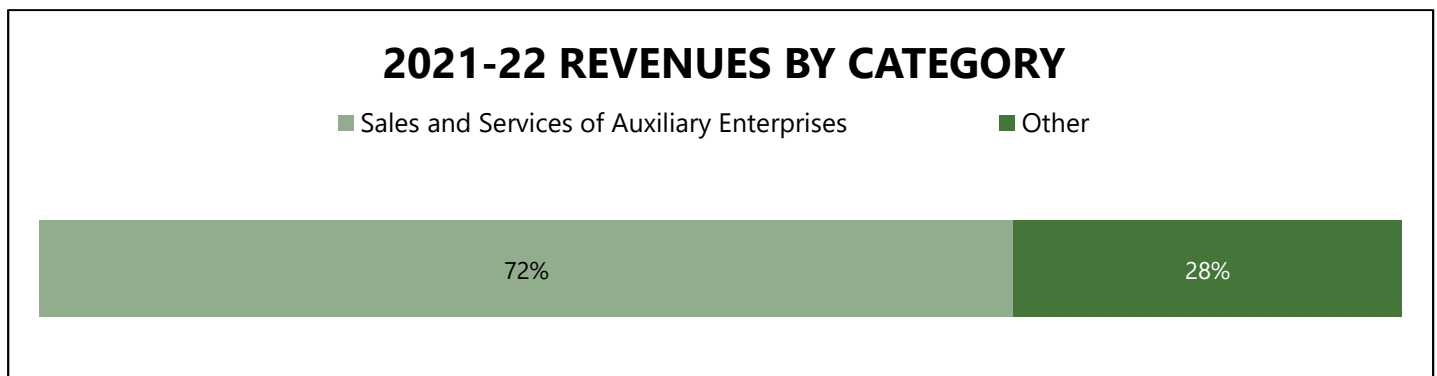
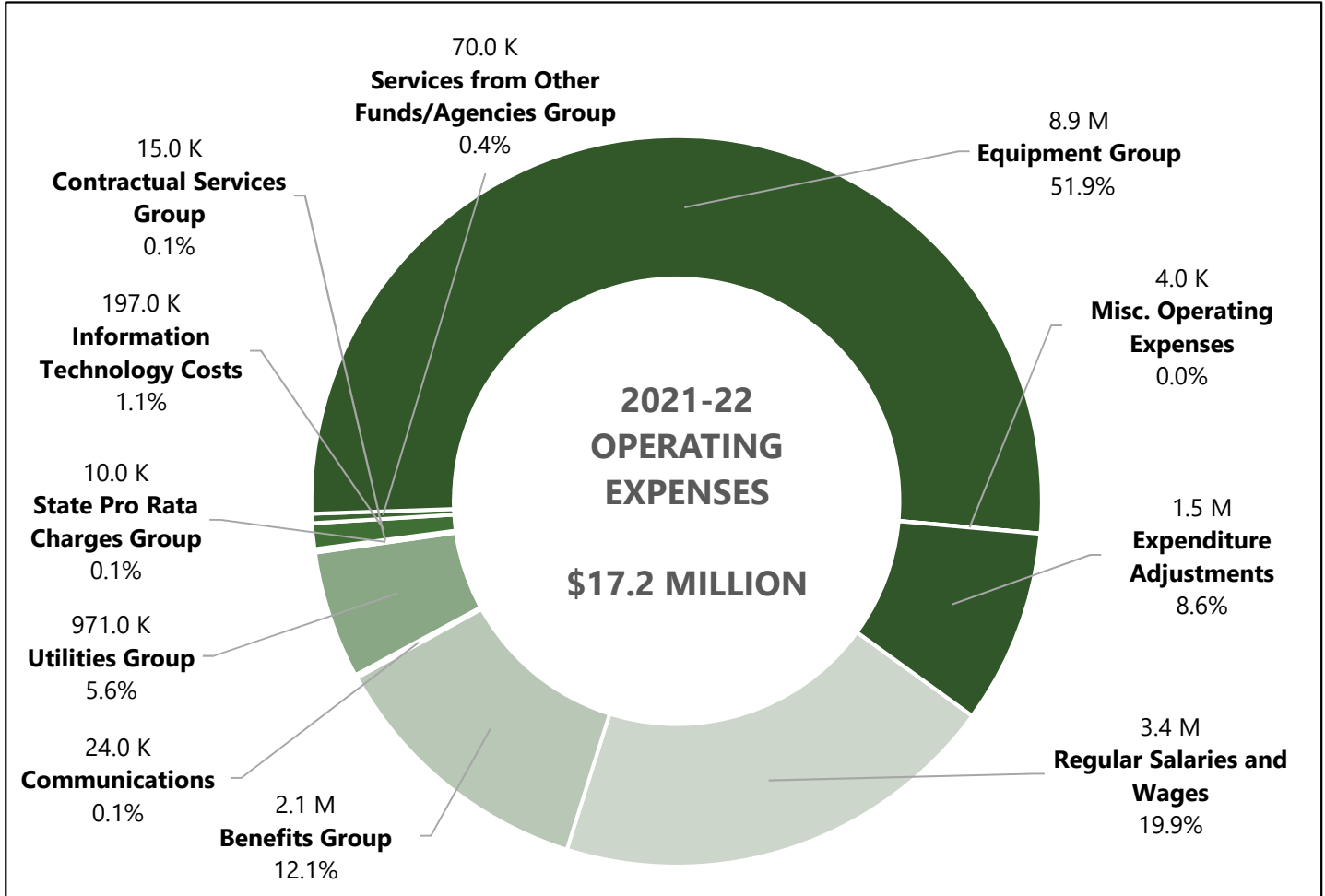
**The CO requires a debt ratio of 1.10 per self-support enterprise programs.

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

HOUSING & RESIDENTIAL LIFE

OPERATING FUND SUMMARY (FUNDS TDH01 & TDH02)

FY 2021-22



*Does not include debt service payments or transfers out

HOUSING & RESIDENTIAL LIFE

OPERATING REVENUE DETAIL (FUNDS TDH01 & TDH02)

FY 2021-22

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount
TDH01 - Trust Housing	Hsg-Coordinators Office	505201	Reimbursements-External	9,207,030
		508001	Income from CSU Consolidated Investment Pool	115,058
	Hsg-Coordinators Office Total			9,322,088
	Hsg-Managers Office	504001	Housing Rent	15,296,933
		504002	Housing Revenue-Others	185,051
		504010	Food Services	22,228
		504400	Allowance for doubtful sales and services of auxiliary	(3,929)
		580090	Other Operating Revenues (excluding student fees)	577
		580094	Cost Recovery from Other CSU Funds within 0948	75,396
		580095	Cost Recovery from Auxiliary Organizations	26,092
	Hsg-Managers Office Total			15,602,347
TDH01 - Trust Housing Total				24,924,436
TDH02 - UEI-Meal Services	Hsg-Managers Office	504010	Food Services	8,207,010
		504400	Allowance for doubtful sales and services of auxiliary	1,139
		508001	Income from CSU Consolidated Investment Pool	12,331
TDH02 - UEI-Meal Services Total				8,220,480
Grand Total				\$33,144,915

HOUSING & RESIDENTIAL LIFE

OPERATING EXPENSE DETAIL (FUNDS TDH01 & TDH02)

FY 2021-22

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
TDH01 - Trust Housing	Hsg-Building Maint Trades	601300	Support Staff Salaries	288,133	4.25
		601301	Overtime	34,319	0.00
		603001	OASDI	19,781	0.00
		603003	Dental Insurance	6,277	0.00
		603004	Health and Welfare	98,116	0.00
		603005	Retirement	83,734	0.00
		603012	Medicare	4,626	0.00
		603013	Vision Care	376	0.00
		617001	Services from Other Funds/Agencies	10,579	0.00
		619001	Other Equipment	504	0.00
		660003	Supplies and Services	103,542	0.00
		660009	Professional Development	3,180	0.00
		660027	Pollution Remediation Expenses	5,427	0.00
		660061	Repairs and Maintenance - Building Maintenance	116,300	0.00
		617002	Services from the State Fire Marshal	16,920	0.00
	Hsg-Building Maint Trades Total			791,814	4.25
	Hsg-Coordinators Office	601100	Academic Salaries	3,000	0.00
		601201	Management and Supervisory	284,311	2.21
		601300	Support Staff Salaries	824,899	16.14
		601301	Overtime	2,404	0.00
		601303	Student Assistant	584,237	19.41
		603001	OASDI	67,597	0.00
		603003	Dental Insurance	15,098	0.00
		603004	Health and Welfare	224,056	0.00
		603005	Retirement	315,727	0.00
		603011	Life Insurance	340	0.00
		603012	Medicare	16,597	0.00
		603013	Vision Care	1,385	0.00
		603014	Long-Term Disability Insurance	208	0.00
		603015	Flex Cash	140	0.00
		606001	Travel-In State	3,101	0.00
		617001	Services from Other Funds/Agencies	990	0.00
		660003	Supplies and Services	386,203	0.00
		660009	Professional Development	250	0.00
	Hsg-Coordinators Office Total			2,730,543	37.75
	Hsg-Custodial Services	601100	Academic Salaries	0	(0.00)
		601201	Management and Supervisory	81,480	1.00
		601300	Support Staff Salaries	675,402	18.41
		601301	Overtime	29,603	0.00
		601303	Student Assistant	10,157	0.32
		603001	OASDI	43,924	0.00

HOUSING & RESIDENTIAL LIFE

OPERATING EXPENSE DETAIL (FUNDS TDH01 & TDH02)

FY 2021-22

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	27,233	0.00
		603004	Health and Welfare	309,854	0.00
		603005	Retirement	202,113	0.00
		603011	Life Insurance	194	0.00
		603012	Medicare	11,286	0.00
		603013	Vision Care	1,491	0.00
		603014	Long-Term Disability Insurance	47	0.00
		603015	Flex Cash	3,072	0.00
		605090	Other Utilities	53,185	0.00
		613001	Contractual Services	10,952	0.00
		617001	Services from Other Funds/Agencies	1,091	0.00
		660003	Supplies and Services	268,726	0.00
	Hsg-Custodial Services Total			1,729,810	19.73
	Hsg-Grounds Maintenance	601300	Support Staff Salaries	47,863	1.21
		601301	Overtime	218	0.00
		603001	OASDI	2,962	0.00
		603003	Dental Insurance	886	0.00
		603004	Health and Welfare	15,328	0.00
		603005	Retirement	13,986	0.00
		603011	Life Insurance	9	0.00
		603012	Medicare	693	0.00
		603013	Vision Care	107	0.00
		617001	Services from Other Funds/Agencies	14,120	0.00
		619001	Other Equipment	3,651	0.00
		660003	Supplies and Services	22,004	0.00
		660064	Repairs and Maintenance - Landscape and Grounds	12,074	0.00
	Hsg-Grounds Maintenance Total			133,899	1.21
	Hsg-Info Tech Admin	601303	Student Assistant	30,589	0.97
		603012	Medicare	97	0.00
		604001	Telephone Usage (Operating Cost)	15,836	0.00
		613001	Contractual Services	180,655	0.00
		616002	I/T Hardware	22,999	0.00
		616003	I/T Software	45,909	0.00
		617001	Services from Other Funds/Agencies	27,602	0.00
		660003	Supplies and Services	13,019	0.00
		604090	Other Communications (Operating Cost)	7,759	0.00
	Hsg-Info Tech Admin Total			344,465	0.97
	Hsg-Maint Office Admin	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	84,364	0.88
		601300	Support Staff Salaries	45,672	1.00
		603001	OASDI	7,932	0.00

HOUSING & RESIDENTIAL LIFE

OPERATING EXPENSE DETAIL (FUNDS TDH01 & TDH02)

FY 2021-22

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	2,898	0.00
		603004	Health and Welfare	31,219	0.00
		603005	Retirement	38,011	0.00
		603011	Life Insurance	74	0.00
		603012	Medicare	1,855	0.00
		603013	Vision Care	163	0.00
		603014	Long-Term Disability Insurance	43	0.00
		606001	Travel-In State	614	0.00
		617001	Services from Other Funds/Agencies	4,457	0.00
		660003	Supplies and Services	16,669	0.00
	Hsg-Maint Office Admin Total			233,971	1.88
	Hsg-Managers Office	601303	Student Assistant	124,096	4.02
		603012	Medicare	278	0.00
		606001	Travel-In State	5,475	0.00
		617001	Services from Other Funds/Agencies	53,805	0.00
		660003	Supplies and Services	69,670	0.00
		660009	Professional Development	2,084	0.00
		604090	Other Communications (Operating Cost)	16	0.00
		606002	Travel-Out of State	928	0.00
	Hsg-Managers Office Total			256,352	4.02
	Hsg-Marketing	601303	Student Assistant	15,702	0.51
		603012	Medicare	80	0.00
		617001	Services from Other Funds/Agencies	7,190	0.00
		660003	Supplies and Services	15,575	0.00
	Hsg-Marketing Total			38,546	0.51
	Hsg-Systemwide Expenses	603091	Dental Care Annuitants	15,580	0.00
		603092	Medical Benefits for Annuitants (State Pro Rata)	352,060	0.00
		612001	State Pro Rata Charges (Admin)	14,936	0.00
		613001	Contractual Services	5,493	0.00
		616003	I/T Software	807	0.00
		617001	Services from Other Funds/Agencies	1,118,748	0.00
		660010	Insurance Premium Expense	70,735	0.00
		660014	State Service Charges for SRB	5,590	0.00
		660016	Property Insurance Premium Expense	107,888	0.00
		660025	Overhead-Chancellor's Office	26,416	0.00
		660105	Interfund Pension Loan Repayment	114,000	0.00
	Hsg-Systemwide Expenses Total			1,832,253	0.00
	Hsg-Utility Plants	601300	Support Staff Salaries	218,647	3.20
		601301	Overtime	2,783	0.00
		603001	OASDI	13,597	0.00
		603003	Dental Insurance	4,526	0.00

HOUSING & RESIDENTIAL LIFE

OPERATING EXPENSE DETAIL (FUNDS TDH01 & TDH02)

FY 2021-22

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	59,161	0.00
		603005	Retirement	64,154	0.00
		603008	Industrial Disability	492	0.00
		603012	Medicare	3,180	0.00
		603013	Vision Care	263	0.00
		603100	NDI/IDL Claims Reimbursement (contra expense)	(492)	0.00
		605001	Electricity	537,506	0.00
		605002	Gas	211,962	0.00
		605004	Water	56,266	0.00
		605005	Sewage	112,364	0.00
		617001	Services from Other Funds/Agencies	2,042	0.00
		660003	Supplies and Services	60,889	0.00
		660009	Professional Development	800	0.00
		660061	Repairs and Maintenance - Building Maintenance	45,916	0.00
	Hsg-Utility Plants Total			1,394,055	3.20
	Hsg-Conferences	601303	Student Assistant	26,313	0.86
		603012	Medicare	93	0.00
		617001	Services from Other Funds/Agencies	69	0.00
		660003	Supplies and Services	7,196	0.00
	Hsg-Conferences Total			33,671	0.86
	Hsg-Unallocated	660003	Supplies and Services	75	0.00
	Hsg-Unallocated Total			75	0.00
TDH01 - Trust Housing Total				9,519,454	74.37
TDH02 - UEI-Meal Serv	Hsg-Managers Office	617090	Services from Auxiliary Organization	7,674,079	0.00
TDH02 - UEI-Meal Services Total				7,674,079	0.00
Grand Total				\$17,193,533	74.37

HOUSING & RESIDENTIAL LIFE

FUNDS TBH01 & TM018 SUMMARY

FY 2021-22

Maintenance & Repair Fund TBH01

Revenues	Actuals
Transfers In From Other Funds/Appropriations	1,000,000
Revenue from Investments	9,109
Total Revenues	\$1,009,109

Operating Expenses	
Capital Outlay Projects	250,913
Contractual Services Group	189,923
Services from Other Funds/Agencies Group	12,220
Misc. Operating Expenses	224,617
Total Operating Expenses	\$677,674

Surplus (Deficit)*	\$331,435
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*Housing M&R is funded as necessary from the operations fund (TDH01)

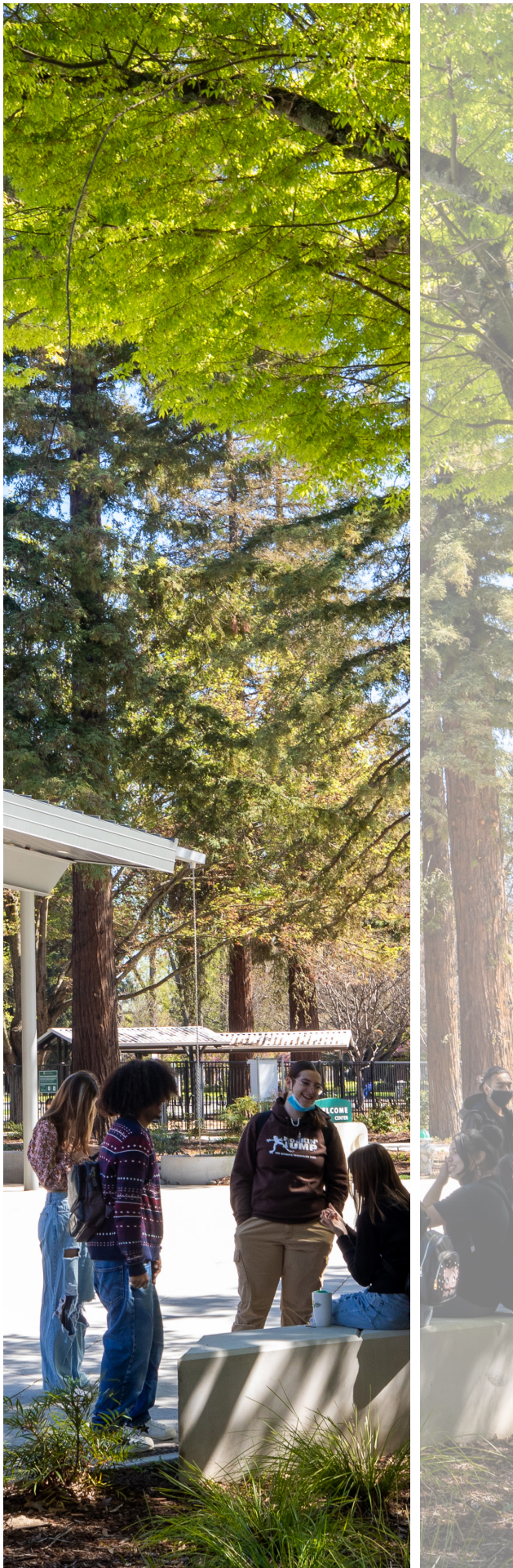
Res Life Prog & Activities TM018

Revenues	Actuals
Revenue from Investments	1,234
Other Financial Sources	41,907
Total Revenues	\$43,141

Operating Expenses	
Services from Other Funds/Agencies Group	3,308
Misc. Operating Expenses	31,928
Total Operating Expenses	\$35,237

Surplus (Deficit)*	\$7,904
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Fund TX271 is excluded this year since there were no revenues or expenses



19. 2021-22 OTHER FUNDS - PARKING

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING FUND SUMMARY (FUNDS TPR01 & TPF01)

FY 2021-22

	Parking Operations TPR01		Parking Fines TPF01		Combined	
Revenues	FTE	Actuals	FTE	Actuals	FTE	Actuals
Sales and Services of Auxiliary Enterprises		5,906,703		360,136		6,266,840
Reimbursements		4,013,023				4,013,023
Revenue from Investments		90,222		2,712		92,935
Other Financial Sources		559,628				559,628
Revenue Adjustments						-
Total Revenues		\$10,569,576		\$362,849		\$10,932,425

Operating Expenses	FTE	Actuals	FTE	Actuals	FTE	Actuals
Regular Salaries and Wages	20.62	998,459	0.95	98,901	21.57	1,097,361
Benefits Group		844,380		34,768		879,148
Utilities Group		316,387				316,387
Travel						-
State Pro Rata Charges Group		14,936				14,936
Contractual Services Group		93,265				93,265
Information Technology Costs		206,033				206,033
Services from Other Funds/Agencies Group		1,067,564		5,479		1,073,043
Equipment Group						-
Misc. Operating Expenses		584,115		84,362		668,477
Expenditure Adjustments						-
Total Operating Expenses	20.62	\$4,125,139	0.95	\$223,510	21.57	\$4,348,650

Operating Net Income (Loss)	\$6,444,437	\$139,338	\$6,583,775
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Transfers			
Operating Net Income (Loss)	6,444,437	139,338	6,583,775
Transfer to Construction Project(s)			-
Transfer to Maintenance & Repair Fund	(350,000)		(350,000)
Debt Service Payments*	(1,682,227)		(1,682,227)
Additions (Withdrawals) to Reserves	\$4,412,210	\$139,338	\$4,551,548

Debt Ratio (Net Income/Debt Service)**	3.83		
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*Due to the pandemic, federal HEERF funding was provided to assist the program with their mandatory debt service payment obligations.

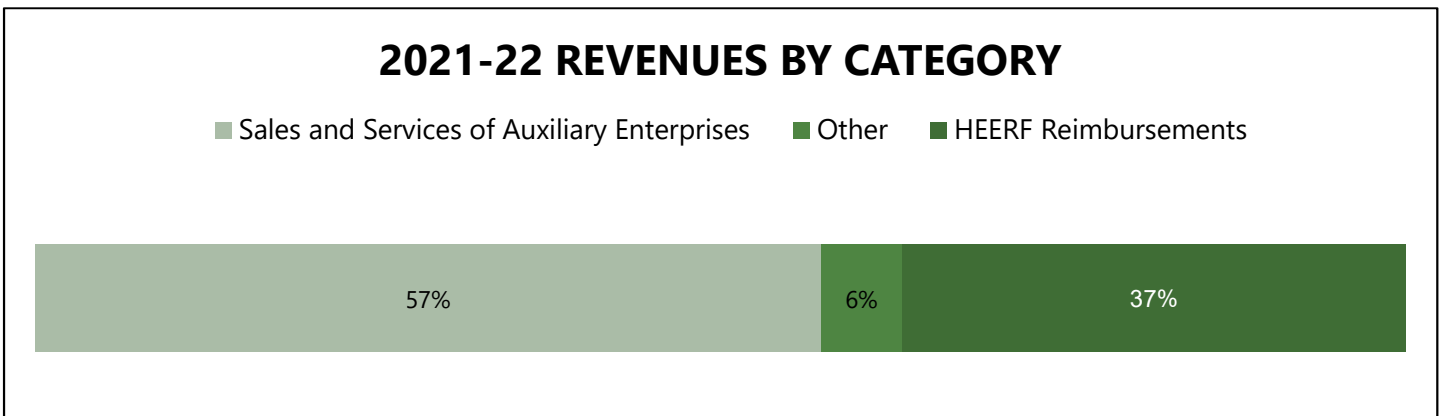
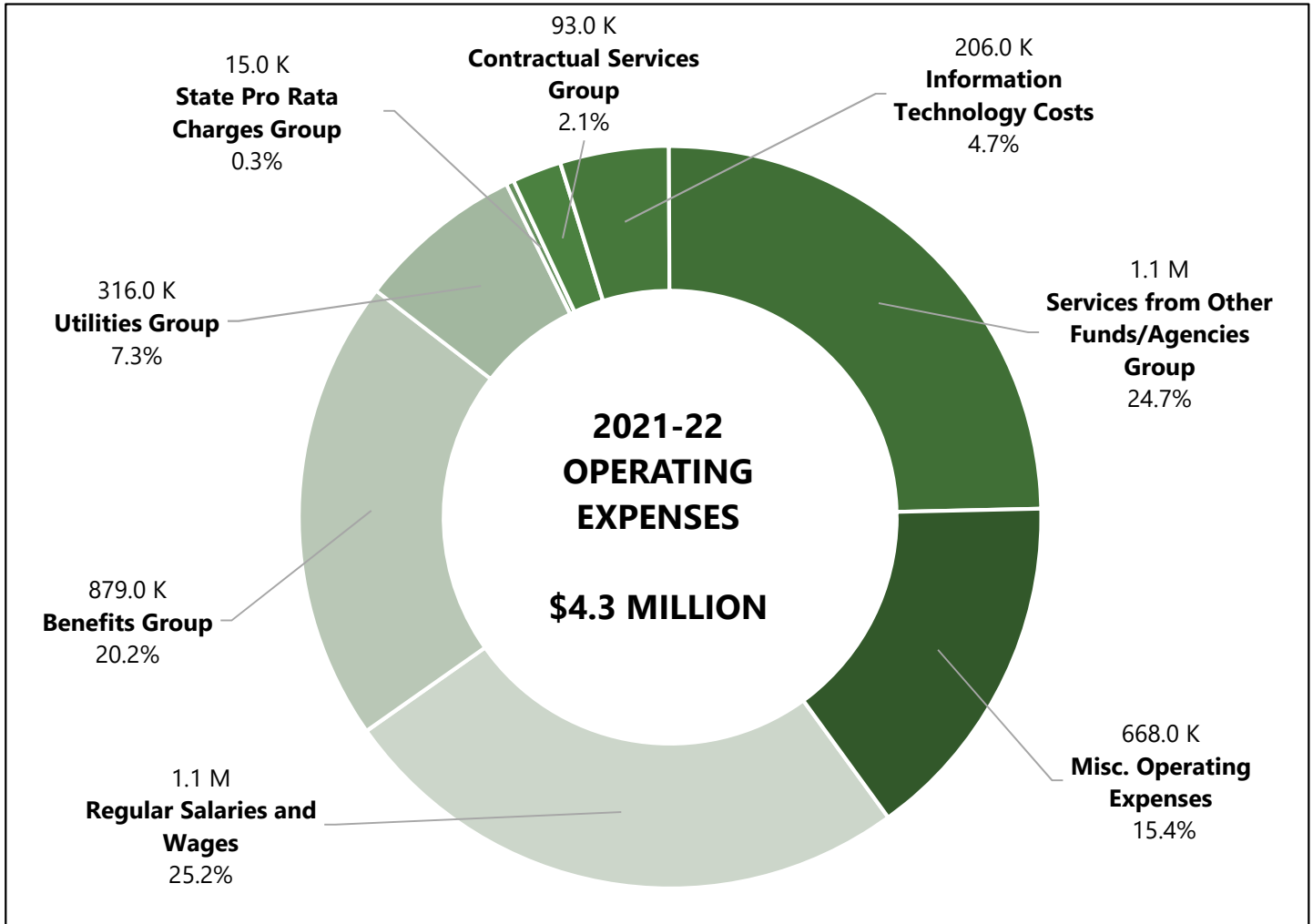
The CO requires a debt ratio of 1.10 per self-support enterprise programs.

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UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING FUND SUMMARY (FUNDS TPR01 & TPF01)

FY 2021-22



*Does not include debt service payments or transfers out

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING REVENUE DETAIL (FUNDS TPR01 & TPF01)

FY 2021-22

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount
TPR01 - Parking Fund Revenue	UTAPS-Fees	504003	Parking Permits	5,217,902
		504004	Parking Coin Gates	630,826
		504090	Sales and Services Auxiliary Facilities-Other	28,718
		504400	Allowance for doubtful sales and services of auxiliary	29,257
		505201	Reimbursements-External	4,013,023
		508001	Income from CSU Consolidated Investment Pool	90,222
		580003	Sale of Fixed Assets	171
		580090	Other Operating Revenues (excluding student fees)	12,719
		580093	Other Non-operating Revenues	204,182
		580094	Cost Recovery from Other CSU Funds within 0948	244,055
		580095	Cost Recovery from Auxiliary Organizations	99,867
		580410	Allowance for doubtful other operating revenues	(1,366)
TPR01 - Parking Fund Revenue Total				10,569,576
TPF01 - Parking Rev Fines & Forfeit	UTAPS-Fines and Forf	504400	Allowance for doubtful sales and services of auxiliary	(93)
		504006	Parking Fines	363,686
		504090	Sales and Services Auxiliary Facilities-Other	7,640
		504400	Allowance for doubtful sales and services of auxiliary	(11,096)
		508001	Income from CSU Consolidated Investment Pool	2,712
TPF01 - Parking Rev Fines & Forfeit Total				362,849
Grand Total				\$10,932,425

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING EXPENSE DETAIL (FUNDS TPR01 & TPF01)

FY 2021-22

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
TPR01 - Parking Fund Revenue	Fac Mgmt-Parking	601100	Academic Salaries	0	(0.00)
		601300	Support Staff Salaries	206,186	4.93
		601301	Overtime	3,777	0.00
		603001	OASDI	12,886	0.00
		603003	Dental Insurance	6,531	0.00
		603004	Health and Welfare	88,080	0.00
		603005	Retirement	63,970	0.00
		603008	Industrial Disability	8,885	0.00
		603011	Life Insurance	37	0.00
		603012	Medicare	3,014	0.00
		603013	Vision Care	437	0.00
		603100	NDI/IDL Claims Reimbursement (contra expense)	(8,885)	0.00
		605001	Electricity	316,283	0.00
		605002	Gas	104	0.00
		613001	Contractual Services	84,205	0.00
		617001	Services from Other Funds/Agencies	41,420	0.00
		660003	Supplies and Services	7,546	0.00
		660061	Repairs and Maintenance - Building Maintenance	5,049	0.00
		Fac Mgmt-Parking Total		839,526	4.93
	UTAPS-Fees	601100	Academic Salaries	0	(0.00)
		601201	Management and Supervisory	129,782	1.30
		601300	Support Staff Salaries	652,614	14.39
		601301	Overtime	5	0.00
		601303	Student Assistant	6,096	0.19
		603001	OASDI	45,877	0.00
		603003	Dental Insurance	13,557	0.00
		603004	Health and Welfare	234,273	0.00
		603005	Retirement	221,917	0.00
		603011	Life Insurance	197	0.00
		603012	Medicare	11,129	0.00
		603013	Vision Care	1,254	0.00
		603014	Long-Term Disability Insurance	61	0.00
		603091	Dental Care Annuitants	5,984	0.00
		603092	Medical Benefits for Annuitants (State Pro Rata)	135,176	0.00
		612001	State Pro Rata Charges (Admin)	14,936	0.00
		613001	Contractual Services	9,060	0.00
		616003	I/T Software	206,033	0.00
		617001	Services from Other Funds/Agencies	1,023,744	0.00
		617002	Services from the State Fire Marshal	2,400	0.00
		660003	Supplies and Services	462,468	0.00
		660009	Professional Development	2,655	0.00

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING EXPENSE DETAIL (FUNDS TPR01 & TPF01)

FY 2021-22

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660010	Insurance Premium Expense	27,295	0.00
		660014	State Service Charges for SRB	2,288	0.00
		660025	Overhead-Chancellor's Office	26,414	0.00
		660105	Interfund Pension Loan Repayment	50,400	0.00
	UTAPS-Fees Total			3,285,614	15.88
TPR01 - Parking Fund Revenue Total				4,125,139	20.81
TPF01 - Parking Rev Fines & Forf	UTAPS-Fines and Forf	601100	Academic Salaries	0	(0.00)
		601300	Support Staff Salaries	34,918	0.95
		601301	Overtime	56	0.00
		601303	Student Assistant	63,927	2.08
		603001	OASDI	1,902	0.00
		603003	Dental Insurance	479	0.00
		603004	Health and Welfare	6,617	0.00
		603005	Retirement	4,608	0.00
		603011	Life Insurance	4	0.00
		603012	Medicare	587	0.00
		603013	Vision Care	50	0.00
		603015	Flex Cash	384	0.00
		603091	Dental Care Annuitants	852	0.00
		603092	Medical Benefits for Annuitants (State Pro Rata)	19,284	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	5,479	0.00
		660003	Supplies and Services	77,562	0.00
		660105	Interfund Pension Loan Repayment	6,800	0.00
	UTAPS-Fines and Forfeitures Total			223,510	3.03
TPF01 - Parking Rev Fines & Forfeit Total				223,510	3.03
Grand Total				\$4,348,650	23.84

UNIVERSITY TRANSPORTATION & PARKING SERVICES

FUNDS TBP01, MA001, & TM004 SUMMARY

FY 2021-22

Maintenance & Repair Fund TBP01

Revenues	Actuals
Transfers In From Other Funds/Appropriations	350,000
Revenue from Investments	4,506
Total Revenues	\$354,506

Operating Expenses	
Capital Outlay Projects	5,914
Services from Other Funds/Agencies Group	1,766
Misc. Operating Expenses	17,175
Total Operating Expenses	\$24,855

Surplus (Deficit)*	\$329,652
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*Parking M&R is funded as necessary from the operations fund (TPR01)

Transportation Fee Fund MA001

Revenues	Actuals
Higher Education Fees	514,874
Total Revenues	\$514,874

Operating Expenses	
Services from Other Funds/Agencies Group	-
Misc. Operating Expenses	1,033,971
Operating Transfers Out	373,700
Total Operating Expenses	\$1,407,671

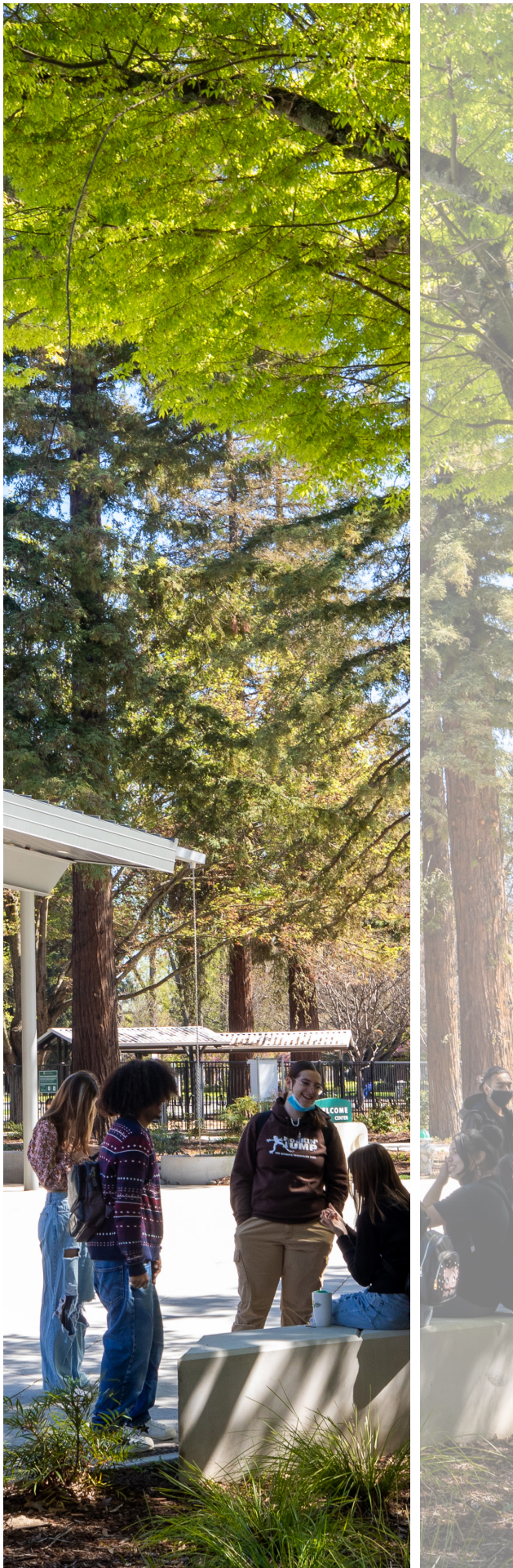
Surplus (Deficit)	(\$892,797)
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Bicycle Locker Storage TM004

Revenues	Actuals
Revenue from Investments	381
Other Financial Sources	1,462
Total Revenues	\$1,842

Operating Expenses	
Operating Expenses	-
Total Operating Expenses	\$0

Surplus (Deficit)	\$1,842
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20. 2021-22 OTHER FUNDS - STUDENT HEALTH CENTER

STUDENT HEALTH SERVICES

OPERATING FUND SUMMARY (FUND THS01)

FY 2021-22

Revenue Types	FTE	Actuals
Sales and Services of Auxiliary Enterprises		8,750,222
Revenue from Investments		125,319
Other Financial Sources		41,864
Total Revenues		\$8,917,404

Operating Expenses		
Regular Salaries and Wages	59.61	4,956,298
Benefits Group		2,437,666
Communications		3,401
Utilities Group		2,640
Travel		1,233
Library Acquisitions		
Contractual Services Group		433,224
Information Technology Costs		51,404
Services from Other Funds/Agencies Groups		61,307
Equipment Group		13,732
Misc. Operating Expenses		1,297,665
Expenditure Adjustments		
Total Operating Expenses	59.61	\$9,258,568

Operating Net Income (Loss)	(\$341,164)
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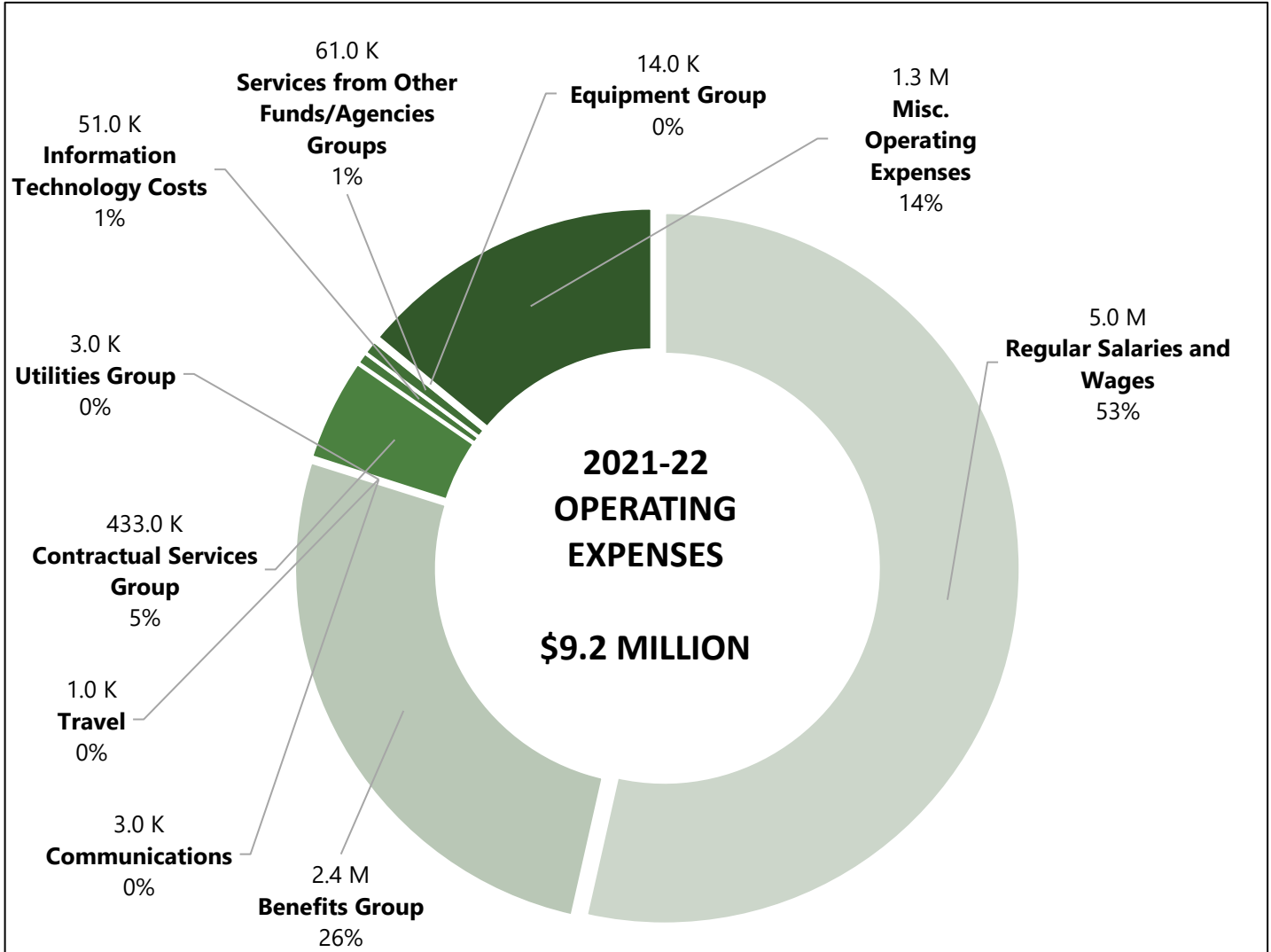
Change in Reserves	
Operating Net Income (Loss)	(341,164)
Additional (Withdrawals) to Reserves	(\$341,164)

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

STUDENT HEALTH SERVICES

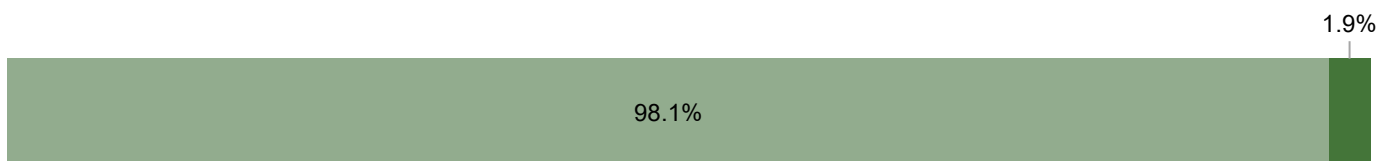
OPERATING FUND SUMMARY (FUND THS01)

FY 2021-22



2021-22 REVENUE BY CATEGORY

■ Sales and Services of Auxiliary Enterprises ■ Other Revenue



STUDENT HEALTH SERVICES

OPERATING REVENUE DETAIL (FUND THS01)

FY 2021-22

Department	FIRMS Expense Obj Code	Expense Description	THS01 \$ Amount
Psychological Services	501112	Category 4 Fees (Use only in CSU Fund 485)	6,280
Psychological Services Total			6,280
SHS-Administration	501005	Student Health Services Fee	8,404,361
	501400	Allowance for Doubtful Higher Education Tuition & Fees (cont	8,305
	508001	Income from CSU Consolidated Investment Pool	125,319
	580003	Sale of Fixed Assets	24,500
SHS-Administration Total			8,562,486
SHS-Clinic	501112	Category 4 Fees (Use only in CSU Fund 485)	83,454
	580095	Cost Recovery from Auxiliary Organizations	7,091
	580410	Allowance for doubtful other operating revenues (contra reve	273
SHS-Clinic			90,818
SHS-Health Education	580194	Category 4 Fees (Use only in CSU Fund 485)	1,280
SHS-Health Education			1,280
SHS-Pharmacy	501112	Category 4 Fees (Use only in CSU Fund 485)	246,540
	580090	Other Operating Revenues (excluding student fees)	10,000
SHS-Pharmacy			256,540
Grand Total			\$8,917,404

STUDENT HEALTH SERVICES

OPERATING EXPENSE DETAIL (FUND THS01)

FY 2021-22

Department	FIRMS Expense Obj Code	Expense Description	THS01 \$ Amount	THS01 Annualized FTE
CCE-Early Start Program	616003	I/T Software	7,106	0.00
CCE-Early Start Program Total			7,106	0.00
Psychological Services	601100	Academic Salaries	1,030,827	12.41
	601201	Management and Supervisory	128,034	1.00
	603001	OASDI	70,721	0.00
	603003	Dental Insurance	13,676	0.00
	603004	Health and Welfare	191,617	0.00
	603005	Retirement	332,535	0.00
	603009	Non-Industrial Disability	982	0.00
	603011	Life Insurance	537	0.00
	603012	Medicare	16,540	0.00
	603013	Vision Care	1,164	0.00
	603014	Long-Term Disability Insurance	484	0.00
	603100	IDL Claims Reimbursement (contra expense)	(982)	0.00
	613001	Contractual Services	351,068	0.00
	617001	Services from Other Funds/Agencies	387	0.00
	660003	Supplies and Services	7,378	0.00
	660009	Professional Development	7,542	0.00
Psychological Services Total			2,152,509	13.41
SHS-Administration	601100	Academic Salaries	54,494	(0.00)
	601201	Management and Supervisory	326,535	1.73
	601300	Support Staff Salaries	149,055	2.11
	601303	Student Assistant	2,279	0.07
	603001	OASDI	27,672	0.00
	603003	Dental Insurance	3,754	0.00
	603004	Health and Welfare	58,275	0.00
	603005	Retirement	132,498	0.00
	603011	Life Insurance	144	0.00
	603012	Medicare	7,578	0.00
	603013	Vision Care	303	0.00
	603014	Long-Term Disability Insurance	81	0.00
	606001	Travel-In State	1,233	0.00
	613001	Contractual Services	17,367	0.00
	616005	Misc Info Tech Costs	1,481	0.00
	617001	Services from Other Funds/Agencies	60,635	0.00
	660003	Supplies and Services	639,550	0.00
	660009	Professional Development	11,739	0.00
	660010	Insurance Premium Expense	82,459	0.00
	660090	Expenses-Other	15,967	0.00
	660105	Interfund Pension Loan Repayment	23,688	0.00
SHS-Administration Total			1,616,787	3.92
SHS-Athletic Training	601100	Academic Salaries	2,000	(0.00)
	601201	Management and Supervisory	6,100	0.05
	601300	Support Staff Salaries	619,658	10.85

STUDENT HEALTH SERVICES

OPERATING EXPENSE DETAIL (FUND THS01)

FY 2021-22

Department	FIRMS Expense Obj Code	Expense Description	THS01 \$ Amount	THS01 Annualized FTE
	601301	Overtime	2,493	0.00
	603001	OASDI	38,718	0.00
	603003	Dental Insurance	4,778	0.00
	603004	Health and Welfare	87,186	0.00
	603005	Retirement	158,779	0.00
	603009	Non-Industrial Disability	143	0.00
	603011	Life Insurance	60	0.00
	603012	Medicare	9,063	0.00
	603013	Vision Care	696	0.00
	603015	Flex Cash	1,260	0.00
	603100	IDL Claims Reimbursement (contra expense)	(143)	0.00
	619001	Other Equipment	13,732	0.00
	660003	Supplies and Services	7,846	0.00
	660042	Recruitment	532	0.00
SHS-Athletic Training Total			952,367	10.90
SHS-Clinic	601100	Academic Salaries	18,000	(0.00)
	601300	Support Staff Salaries	1,838,212	19.89
	601301	Overtime	40	0.00
	603001	OASDI	92,470	0.00
	603003	Dental Insurance	21,372	0.00
	603004	Health and Welfare	315,627	0.00
	603005	Retirement	448,837	0.00
	603009	Non-Industrial Disability	10,643	0.00
	603011	Life Insurance	168	0.00
	603012	Medicare	26,840	0.00
	603013	Vision Care	1,583	0.00
	603014	Long-Term Disability Insurance	1,260	0.00
	603015	Flex Cash	2,828	0.00
	603100	IDL Claims Reimbursement (contra expense)	(10,643)	0.00
	605006	Hazardous Waste	2,640	0.00
	613001	Contractual Services	49,193	0.00
	660003	Supplies and Services	124,045	0.00
	660009	Professional Development	3,381	0.00
	660042	Recruitment	1,530	0.00
SHS-Clinic Total			2,948,026	19.89
SHS-Health Education	601201	Management and Supervisory	81,456	1.00
	601300	Support Staff Salaries	186,577	2.91
	601303	Student Assistant	101,438	3.11
	603001	OASDI	14,883	0.00
	603003	Dental Insurance	3,925	0.00
	603004	Health and Welfare	60,999	0.00
	603005	Retirement	69,734	0.00
	603011	Life Insurance	93	0.00
	603012	Medicare	4,046	0.00

STUDENT HEALTH SERVICES

OPERATING EXPENSE DETAIL (FUND THS01)

FY 2021-22

Department	FIRMS Expense Obj Code	Expense Description	THS01 \$ Amount	THS01 Annualized FTE
	603013	Vision Care	312	0.00
	603014	Long-Term Disability Insurance	47	0.00
	616002	I/T Hardware	151	0.00
	660003	Supplies and Services	19,279	0.00
	660009	Professional Development	3,415	0.00
	660090	Expenses-Other	3,285	0.00
SHS-Health Education Total			549,640	7.03
SHS-Information Technology	601100	Academic Salaries	2,000	(0.00)
	601300	Support Staff Salaries	97,482	1.00
	603001	OASDI	6,091	0.00
	603003	Dental Insurance	2,028	0.00
	603004	Health and Welfare	23,627	0.00
	603005	Retirement	28,499	0.00
	603011	Life Insurance	7	0.00
	603012	Medicare	1,425	0.00
	603013	Vision Care	85	0.00
	604001	Telephone Usage (Operating Cost)	3,401	0.00
	616001	I/T Communications	653	0.00
	616002	I/T Hardware	25,369	0.00
	616003	I/T Software	15,609	0.00
	616005	Misc Info Tech Costs	635	0.00
	660001	Postage and Freight	70	0.00
	660003	Supplies and Services	99,700	0.00
	660090	Expenses-Other	314	0.00
SHS-Information Technology Total			306,995	1.00
SHS-Optometry	601100	Academic Salaries	0	(0.00)
	601300	Support Staff Salaries	20,028	0.40
	603012	Medicare	290	0.00
SHS-Optometry Total			20,318	0.40
SHS-Pharmacy	601100	Academic Salaries	3,000	(0.08)
	601300	Support Staff Salaries	214,391	2.09
	601303	Student Assistant	1,713	0.05
	603001	OASDI	13,242	0.00
	603003	Dental Insurance	3,436	0.00
	603004	Health and Welfare	28,521	0.00
	603005	Retirement	58,246	0.00
	603011	Life Insurance	16	0.00
	603012	Medicare	3,075	0.00
	603013	Vision Care	184	0.00
	613001	Contractual Services	8,700	0.00
	616001	I/T Communications	386	0.00
	617001	Services from Other Funds/Agencies	285	0.00
	660003	Supplies and Services	195,229	0.00
	660009	Professional Development	60	0.00

STUDENT HEALTH SERVICES

OPERATING EXPENSE DETAIL (FUND THS01)

FY 2021-22

Department	FIRMS Expense Obj Code	Expense Description	THS01 \$ Amount	THS01 Annualized FTE
	660090	Expenses-Other	4,324	0.00
SHS-Pharmacy Total			534,807	2.06
SHS-X-Ray	601100	Academic Salaries	0	(0.00)
	601300	Support Staff Salaries	70,488	1.00
	603001	OASDI	4,924	0.00
	603003	Dental Insurance	496	0.00
	603004	Health and Welfare	18,478	0.00
	603005	Retirement	20,607	0.00
	603011	Life Insurance	7	0.00
	603012	Medicare	1,152	0.00
	603013	Vision Care	85	0.00
	613001	Contractual Services	6,896	0.00
	616002	I/T Hardware	15	0.00
	660003	Supplies and Services	46,331	0.00
SHS-X-Ray Total			169,480	1.00
Total			\$9,258,036	59.61

STUDENT HEALTH SERVICES

FUNDS THF01 & TX015 SUMMARY

FY 2021-22

	Facilities Fund THF01
Revenue Types	Actuals \$
Sales and Services of Auxiliary Enterprises	1,673,013
Revenue from Investments	89,291
Total Revenues	\$1,762,304

Operating Expenses	Actuals \$
State Pro Rata Charges Group	15,600
Services from Other Funds/Agencies Group	163
Misc. Operating Expenses	836,790
Total Operating Expenses	\$852,552

Operating Net Income (Loss)	\$909,752
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	Miscellaneous Trust Fund TX015
Revenue	Actuals \$
TX015 - Health & Wellness Education	94
Total Revenues	\$94

Expenses	Actuals \$
TX015 - Health & Wellness Education	-
Total Expenses	\$0

Fund Equity	Actuals \$
TX015 - Health & Wellness Education	4,244
Total Fund Equity	\$4,244



21. 2021-22 CONSTRUCTION PROJECTS

CONSTRUCTION PROJECTS

PROJECT OVERVIEW

FY 2021-22

Project	Project Costs	Construction Costs	GSF	#	BOT AMEND	BOT SCHEMATIC	Const. Start	Complete
HORNET STADIUM PRESS BOX	\$ 9,123,000	\$ 7,500,000	N/A	N/A	N/A	N/A	Nov-21	Dec-22
ELEVATOR REPLACEMENT PHASE 1	\$ 1,766,000	\$ 1,600,000	N/A	N/A	N/A	N/A	Jul-20	Sep-23
ELEVATOR REPLACEMENT PHASE 2	\$ 1,500,000	\$ 1,300,000	N/A	N/A	N/A	N/A	Jul-22	Aug-24
STORM DRAIN REPLACEMENT PHASE 2	\$ 915,000	\$ 684,000	N/A	N/A	N/A	N/A	May-23	Aug-23
RESTROOM REPAIR	\$ 700,000	\$ 405,000	N/A	N/A	N/A	N/A	May-22	Jan-23
SIDEWALK REPAIR	\$ 2,200,000	\$ 1,900,000	N/A	N/A	N/A	N/A	Jan-22	Jan-23
ENERGY EFFICIENCY PROJECTS	\$ 7,000,000	\$ 5,600,000	N/A	N/A	N/A	N/A	Dec-22	Sep-23
SOLAR PV INSTALLATION	\$ 6,894,450	\$ 5,987,000	N/A	N/A	N/A	N/A	Dec-20	Dec-23
STORM WATER RENOVATIONS	\$ 2,225,000	\$ 1,499,831	N/A	N/A	N/A	N/A	Jun-21	Nov-21
ROOF REPLACEMENT PHASE 1	\$ 2,053,000	\$ 1,600,000	N/A	N/A	N/A	N/A	Nov-20	Sep-23
ROOF REPLACEMENT PHASE 2	\$ 1,346,000	\$ 1,087,000	N/A	N/A	N/A	N/A	Jun-23	Oct-23
CAMPUS-WIDE ADA UPGRADES	\$ 3,370,000	\$ 3,288,000	N/A	N/A	N/A	N/A	Jan-20	Mar-23
CAMPUS-WIDE FIRE LIFE SAFETY CORRECTIONS	\$ 1,000,000	\$ 800,000	N/A	N/A	N/A	N/A	Feb-21	May-23
FIRE LIFE SAFETY SYSTEM REPAIR	\$ 1,150,000	\$ 920,000	N/A	N/A	N/A	N/A	May-23	Aug-23
GYMNASTIC TRAINING CENTER (OFF CAMPUS)	\$ 2,482,000	\$ 2,000,000	N/A	N/A	N/A	N/A	Jan-23	Jul-23
EUREKA HALL HVAC	\$ 2,800,000	\$ 2,200,000	N/A	N/A	N/A	N/A	Aug-22	Dec-22
NINE TEN PLACE FACULTY AND STAFF HOUSING	\$ 17,030,000	\$ 16,000,000	N/A	N/A	N/A	N/A	Sep-22	Jul-24
ART SCULPTURE LAB RENOVATIONS	\$ 17,282,000	\$ 13,500,000	12021	N/A	N/A	N/A	May-23	Jul-24
\$ 80,836,450								

CONSTRUCTION PROJECTS

DESCRIPTIONS

FY 2021-22

Project Name	Description
NINE TEN PLACE FACULTY AND STAFF HOUSING	Construction of a 29,591 GSF multi-resident apartment building to serve as faculty and staff housing. The building will include 30 new apartments and approximately 50 on-site parking spaces.
ART SCULPTURE LAB RENOVATIONS	This project will replace the Art Sculpture building with a new building adjacent to the current one. It will be a 20,000 GSF site-built building and the current building will be demolished and replaced with parking.

Sacramento Five-Year Summary by Category and Fund Source
(Dollars in 000's)

Category Summary	2023/24	2024/25	2025/26	2026/27	2027/28
I. Existing Facilities/Infrastructure					
A. Critical Infrastructure Deficiencies	57,870	82,727	82,727	82,727	82,727
B. Modernization/Renovation	162,106	169,111	546,830	378,033	297,371
II. Growth/New Facilities	67,055	248,437			
Totals	\$2,257,721	\$287,031	\$500,275	\$629,557	\$380,098

<i>FTE Existing Facilities/Infrastructure</i>	92	83			
<i>FTE New Facilities/Infrastructure</i>					
FTE Totals*	175	92	83		

<i>Student Housing Beds</i>	285				
<i>Parking Spaces</i>					
<i>Faculty/Staff Housing Units</i>					

Fund Summary	2023/24	2024/25	2025/26	2026/27	2027/28
DESIGNATED CAMPUS IMPROVEMENTS (Campus-I)	13,185	16,166	54,682	37,803	29,736
DESIGNATED CAMPUS MAINTENANCE (Campus-M)					
TOTAL RETURN PORTFOLIO (TRP)					
DEFERRED MAINTENANCE - State (DM)	45,656	82,727	82,727	82,727	82,727
STATE FUNDING					
General Obligation Bond and					
Public Works Board Revenue Bond (S)					
One-Time State Funding (OTS)					
Student Housing Grants (ASH)	41,340				
CSU RESERVES (CSU)					
SELF-SUPPORT RESERVES					
Associated Students Incorporated (ASI)					
Auxiliary/Foundation (Aux)		248,437			
Continuing Education (CE)					
Faculty/Staff Housing (FH)					
Health Center (Hlth)					
Parking (Pkg)					
Student Housing (SH)					
SYSTEMWIDE REVENUE BONDS					
Academic Program (SRB-AP)	161,135	152,945	492,148	340,230	267,635
Self-Support (SRB-SS)	25,715				
OTHER					
Donor (Don)					
Energy/Power Purchase Agreements (Eng)					
Grants (Gra)					
Public-Private/Public Partnership (PPP)					
Totals	\$2,257,721	\$287,031	\$500,275	\$629,557	\$380,098

FTE capacity will be counted in the year in which "C" appears.

*Includes FTE showing in Self-Support/Other Projects.

Sacramento Five-Year Plan
(Dollars in 000's)

Critical Facilities Renewal

Project	FTE	CAT	Funds	2023/24	2024/25	2025/26	2026/27	2027/28	GHG ¹
Air Handler Replacements, Ph. 2	N/A	IA	DM	PWC 3,704					
Roofs Replacement, Ph. 4	N/A	IA	DM	PWC 1,936					
HVAC Controls Replacement, Ph. 1	N/A	IA	DM	PWC 3,322					
Hornet Stadium Bleacher Repairs	N/A	IA	DM	PWC 5,552					
Fire Alarm Replacements, Ph. 5	N/A	IA	DM	PWC 982					
HVAC Equipment Replacement	N/A	IA	DM	PWC 2,475					
Fire/Life Safety Repairs	N/A	IA	DM	PWC 897					
Elevators Replacement, Ph. 4	N/A	IA	DM	PWC 1,953					
Fume Hood Replacements	N/A	IA	DM	PWC 3,197					
Air Handler Replacements, Ph. 3	N/A	IA	DM	PWC 1,808					
Exterior Wall Repairs	N/A	IA	DM	PWC 2,880					
Plumbing Replacements, Ph. 1	N/A	IA	DM	PWC 2,279					
Electrical Equipment Replacement, Ph. 2	N/A	IA	DM	PWC 2,488					
Interior Renovation, Ph. 1	N/A	IA	DM	PWC 3,451					
Pathway Repairs	N/A	IA	DM	PWC 1,638					
Air Handler Replacements, Ph. 4	N/A	IA	DM	PWC 4,276					
Laboratory Casework Replacement, Ph. 1	N/A	IA	DM	PWC 2,818					
Deferred Maintenance and Critical Infrastructure	N/A	IA	DM		PWC 82,727	PWC 82,727	PWC 82,727	PWC 82,727	
Totals	\$376,564	0		\$45,656	\$82,727	\$82,727	\$82,727	\$82,727	0

Capital and Infrastructure Improvements

Project	FTE	CAT	Funds	2023/24	2024/25	2025/26	2026/27	2027/28	GHG ¹
ADA Upgrades	N/A	IA	SRB-AP	PWC 2,682					
All Gender Restrooms/Mothers Rooms	N/A	IB	SRB-AP	PWC 1,200					
Sequoia Hall Improvements, Ph. 1A	N/A	IA	SRB-AP	PWC 6,682					
Fire/Life Safety Upgrades	N/A	IA	SRB-AP	PWC 2,850					
Totals	\$13,414	0		\$13,414	\$0	\$0	\$0	\$0	0

Academic Projects

Project	FTE	CAT	Funds	2023/24	2024/25	2025/26	2026/27	2027/28	GHG ¹
Engineering Replacement Building	92	IB	Campus-I SRB-AP	PW 13,185 WCE 147,721					-207
Education Building	83	IB	Campus-I SRB-AP		PWE 12,447 C 119,470				143
Folsom 2nd and 3rd Floor Improvements	TBD	IB	Campus-I SRB-AP		PWc 3,719 CE 33,475				-39
Eureka Hall Renovation	TBD	IB	Campus-I SRB-AP			PWc 6,802 CE 61,225			-84
Infrastructure Improvements and Building Heating Electrification	N/A	IB	Campus-I SRB-AP			PWc 25,694 CE 231,246			-2070
Library Renovation	N/A	IB	Campus-I SRB-AP			PWc 22,186 CE 199,677			-111
Amador Hall Renovation	TBD	IB	Campus-I SRB-AP				PWc 7,793 CE 70,135		-131
Performing Arts Center	TBD	IB	Campus-I SRB-AP				PWc 9,336 CE 84,024		-18
Yosemite Hall Replacement	N/A	IB	Campus-I SRB-AP				PWc 20,674 CE 186,071		-130
Tahoe Hall Renovation	TBD	IB	Campus-I SRB-AP					PWc 8,991 CE 80,919	-75
Administration Replacement Building	N/A	IB	Campus-I SRB-AP					PWc 12,757 CE 114,822	130
Hornet Stadium Renovations	N/A	IB	Campus-I SRB-AP					PWc 7,988 CE 71,894	
Totals	\$1,552,251	175		\$160,906	\$169,111	\$546,830	\$378,033	\$297,371	-2592

Self-Support / Other Projects

Project	Spaces	CAT	Funds	2023/24	2024/25	2025/26	2026/27	2027/28	GHG ¹
ASH Student Housing, Ph. 3 ²	285	II	ASH SRB-SS	PWC 41,340 CE 25,715					257
Student Union Expansion, Ph. 2	N/A	II	Aux		PWCE 48,970				68
Event Center	N/A	II	Aux		PWCE 199,467				425
Totals	\$315,492			\$67,055	\$248,437	\$0	\$0	\$0	750

Greenhouse Gas Emissions (Metric Tons of CO ₂)	Current GHG	2023/24	2024/25	2025/26	2026/27	2027/28	Change
Net Change Due to Projects	17,287	50	597	-2,265	-279	55	-1,842
Greenhouse Gas Emissions with Net Changes		17,337	17,934	15,669	15,390	15,445	
						2020 Goal	
						17,528	
						2040 Goal	
						3,506	

¹ Greenhouse Gas Emissions

² ASH projects will be submitted for consideration for funding as part of the 2023/2024 Higher Education Student Housing Grant Program and are subject to review by Financing and Treasury prior to final approval.

A = Acquisition P = Preliminary Plans W = Working Drawings c = Partial Construction C = Construction E = Equipment S = Study
Category and Fund codes: Reference the Project Category and Fund Types section in The Basis of the Capital Outlay Program.

Sacramento – Description of the Five-Year Plan

Projects in Budget Year

Critical Facilities Renewal

\$45,656,000

This program will address the campus's highest priority deficiencies in deferred maintenance and building systems renewal. Projects included in this program are multi-phased air handler, roof, and HVAC replacements. Additional projects include Hornet Stadium bleacher repairs, fire alarm replacements, HVAC equipment replacement, fire/life safety repairs, elevator and fume hood replacements, exterior wall repairs, plumbing replacements, electrical replacements, interior renovations, pathway repairs, and laboratory casework replacements.

Capital and Infrastructure Improvements

\$13,414,000

This program will address the campus's priorities in infrastructure, capital improvements, and modernizations. Projects included in this program are accessibility upgrades, restroom and lactation room improvements, Sequoia Hall improvements, and fire/life safety upgrades.

Academic Projects

Engineering Replacement Building

PWCE

\$160,906,000

This project will construct an Engineering replacement building (#105) (68,000 ASF/101,000 GSF) to replace Santa Clara Hall (#14) (46,383 ASF/66,391 GSF), the existing engineering laboratory building which was constructed in 1960 and has never been renovated. Santa Clara Hall building systems have exceeded their useful life, and the building currently has a 10-year recurring and non-recurring renewal need in excess of \$20 million. This project will construct up-to-date teaching labs, research labs, faculty offices, and instructional support space for the College of Engineering and Computer Science, which will allow students to have access to the latest resources and achieve the college's overall goal to procure career-ready graduates. In addition, this project will address the space needs in instructional and instructional support space, graduate research space, and faculty office for engineering and computer science. The new replacement building will provide 151 FTE (36 FTE in lower division laboratory, 115 FTE in upper division laboratory) and 27 faculty offices. The net increase is 92 FTE (26 FTE in lower division laboratory, 66 FTE in upper division laboratory) and 27 faculty offices.

Self-Support / Other Projects

Affordable Student Housing (ASH) Student Housing, Phase 3

PWCE

\$67,055,000

This project will construct a 63,356 ASF/97,500 GSF 285-bed affordable student housing facility to provide much needed affordable student housing at Sacramento State, where 67 percent of the campus' student population are low-income students. This project will provide equal access to on-campus housing and assist low-income and diverse student populations in achieving their academic and career success. Proceeding with this project is dependent upon the approval of the legislature and of the project's financial plan by the Chancellor's Office Financing and Treasury, a viable financial plan, and qualification for placement in the Systemwide Revenue Bond Program.

Future Projects (2024/25–2027/28)

Critical Facilities Renewal

This program will address the campus's highest priority deficiencies in deferred maintenance and building systems renewal. Projects in this program will be determined later.

Capital and Infrastructure Improvements

This program will address the campus's priorities in infrastructure, capital improvements, and modernizations. Projects in this program will be determined later.

Sacramento – Description of the Five-Year Plan

Future Projects (2024/25–2027/28) (continued)

Academic Projects

Education Building

This project will construct a 63,358 ASF/101,475 GSF new facility for the College of Education. The new facility will provide adequate teaching and research labs, classrooms, and offices. In addition, this project will consolidate all programs in the College of Education in one building to improve student and faculty collaboration and interaction. The project will include 83 FTES in teaching laboratory and 65 faculty offices.

Folsom 2nd and 3rd Floor Improvements

This project will renovate 54,000 ASF/ 86,000 GSF on the third floor and part of the second floor of Folsom Hall (#65) to provide classrooms, teaching labs, and 113 faculty offices. The HVAC system, lighting, and ceiling will be replaced. New HVAC control systems and new telecom rooms will be added. This project will also improve the existing stairways, correct deficiencies in ADA, and bring the building update to the current code requirements.

Eureka Hall Renovation

This project will renovate Eureka Hall (#38) 37,549 ASF/59,488 GSF four-story classroom, lab, and office building for the College of the Social Sciences and Interdisciplinary Studies. The current building is in poor condition and a total renovation is recommended to address fire/life safety, HVAC, accessibility, electrical, plumbing, and code deficiencies.

Infrastructure Improvements and Building Heating Electrification

This project will upgrade multiple utility infrastructures across campus, including extending/relocating utility lines, upsizing pipes, upgrading TES capacity, control systems, and electrical and telecom systems. This project will also complete phase 1 to phase 3 heating electrification in several buildings to reduce GHG emissions as laid out in the campus Strategic Energy Plan.

Library Renovation

This project will renovate the 148,800 ASF/211,800 GSF first phase of the existing library (#40), which was built in 1973. The project will improve library function and efficiency by reorganizing existing space and adding new space to support a functional operation that accommodates the 21st century teaching and learning. HVAC and electrical systems will be replaced and upgraded. Exterior panel system will be replaced. A sky-lit atrium and a new orientation center will be added. The project would provide more student study and group study space.

Amador Hall Renovation

This project will renovate Amador Hall (#39) to allow its use as a Library Annex during the Library renovation. The project includes remodel of areas vacated by the Social Sciences and Interdisciplinary Studies and Geology departments moving to Sequoia Hall and Classroom III. HVAC, plumbing, electrical, and telecommunications infrastructure will be improved and updated as well as refurbishment of building finishes.

Performing Arts Center

This project will construct a 39,000 ASF/57,600 GSF Performing Arts Center (#30) for the School of Fine Arts to address lab deficits for the theater and dance programs. This new building will provide a 1,300-seat auditorium with support space including a lobby, restrooms, box office, costume/make-up rooms, rehearsal rooms, an acting lab, conference room, stage/set areas, and video recordings, sound, and lighting support. Faculty offices, administrative space, and teaching labs for the art, theater, and dance programs will also be included in the building program. The existing Kadema Hall (#007) and Shasta Hall (#009), which currently house the arts and theater programs, will be demolished due to the poor building conditions.

Yosemite Hall Replacement

This project will replace the existing Yosemite Hall (#15) with a new gymnasium facility. Yosemite Hall (63,521 ASF/ 82,301 GSF), a single-story physical education building, was built in 1955 and has never been renovated. The building houses offices, interdisciplinary classrooms, a dance studio, two gymnasiums, and locker rooms to support the Kinesiology department, ROTC, Army/Air Force, and the Intercollegiate Athletics Program. The replacement building will be a two-story physical education building with offices, locker rooms, team rooms, an indoor multi-purpose stadium, and teaching labs for Kinesiology.

Sacramento – Description of the Five-Year Plan

Future Projects (2024/25–2027/28) (continued)

Tahoe Hall Renovation

This project will renovate Tahoe Hall (#34) 38,149 ASF/64,764 GSF, a three-story classroom and office building that houses the College of Business. This is a subsequent phase of the Amador Hall Renovation and will address deferred maintenance issues such as HVAC, accessibility, electrical, plumbing, and interior upgrades.

Administration Replacement Building

This project will construct a new administrative building (#3) as a gateway into the campus. The 100,000 GSF new building will be a “one-stop shop” for student services, admissions and outreach, and president’s office which would be relocated from Sacramento and Lassen Hall. As a secondary effect, Sacramento Hall will be demolished, and Lassen Hall will be renovated to address deferred maintenance needs.

Hornet Stadium Renovations

This project will renovate the Hornet Stadium (#60) to bring it into compliance with ADA seating requirements and will repair/replace the existing press box. The existing press box has dry rot from exposure to the elements. This project will replace existing wood decking with aluminum decking on the upper level of the stadium including repair/replacement of supporting beams. This project will improve ADA compliant seating in the east bleachers and ADA access to all bleachers. This project will also update telecom and electrical systems to current CSU standards.

Self-Support / Other Projects

Student Union Expansion, Phase 2

This project will expand the existing 1975 Student Union (#47) to accommodate an additional 2,000-seat ballroom and meeting rooms to support the student life and campus growth. The 26,500 ASF/36,700 GSF Student Union addition will be equipped with current technology and plenty of daylighting. Proceeding with this project is dependent upon a viable financial plan for placement in the Systemwide Revenue Bond Program. The bonds will be repaid from University Union fees.

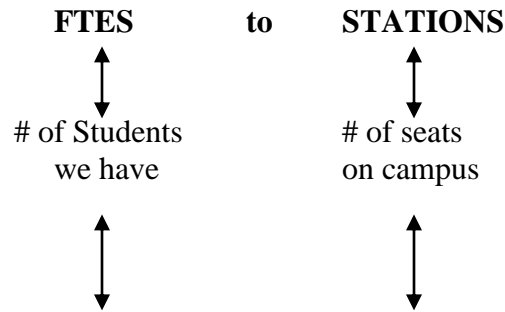
Event Center

This project will include the construction of a 5,000-seat event center (#111) located north of Parking Structure III. It will primarily serve for basketball and other indoor athletic and club sports events. It will also provide space for educational or career-related sessions, ceremonies, community lectures, special events, and entertainment. Campus and regional event space is limited. This project will allow the campus to attract events that might otherwise bypass the campus or the region entirely. This new facility would draw more spectators and sponsorship interest to support campus athletics program.

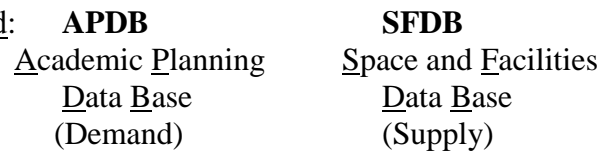
State Funded Buildings:

Dollars Received = Function of FTES growth

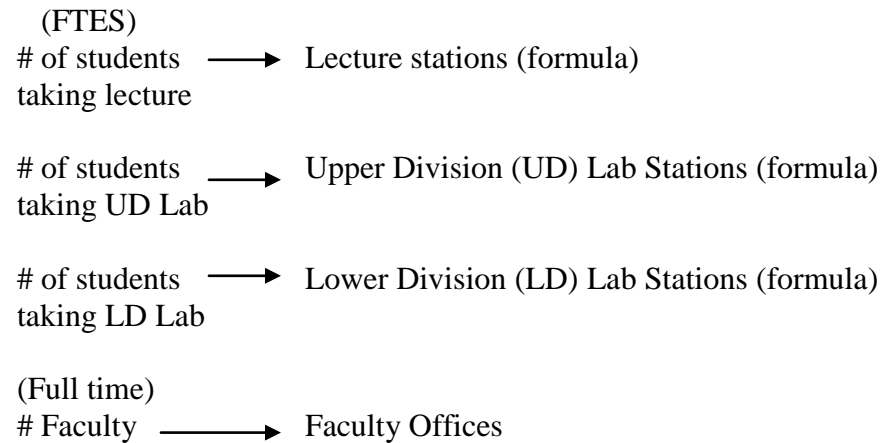
Comparing:



How it's measured:



How it's compared:



If $FTES > STATIONS$ then it increases the campus' chance to receive funds
(the higher the FTES to STATIONS, the better)

If $FTES < STATIONS$ then it decreases the campus' chance to receive funds

General Observations of Chancellor's Office Prioritization of State Funded Projects:

1. Safety (e.g. Seismic retrofits) – not under campus' control
2. Projects uncompleted – funding in phases
3. Instructional needs ($FTES > STATIONS$, demand > supply)
4. Renovations are generally favored over new construction
5. Project costs (lower cost projects have greater chance of funding over higher cost projects)

Nonstate Funded Capital Projects

The funds required to plan, construct, and operate new nonstate funded facilities are provided by mandatory fees, user charges, gifts and bonds issued by the trustees or auxiliary organizations. The state typically provides land for these projects and may provide utilities to the site. Nonstate funded projects include parking lots and structures, student housing, student unions, health centers, stadiums, food service buildings, bookstores, and other facilities that help meet educational goals established by the Board of Trustees. Planning guidelines require financial plans and market studies, when applicable, to establish the operational viability of proposed nonstate funded capital outlay projects.¹

CSU SYSTEMWIDE REVENUE BOND (SRB) PROGRAM REQUIREMENTS

CAMPUSWIDE DEBT COVERAGE REQUIREMENT = >1.35
(Established CSU fees. For Enterprise units such as Parking, Housing, Student Health Center.)

- New Project of a Campus Debt Program = > 1.00, with Campus Debt Coverage Requirement = >1.10
- New Campus Stand Alone Project: Project Debt Coverage Requirement = > 1.25

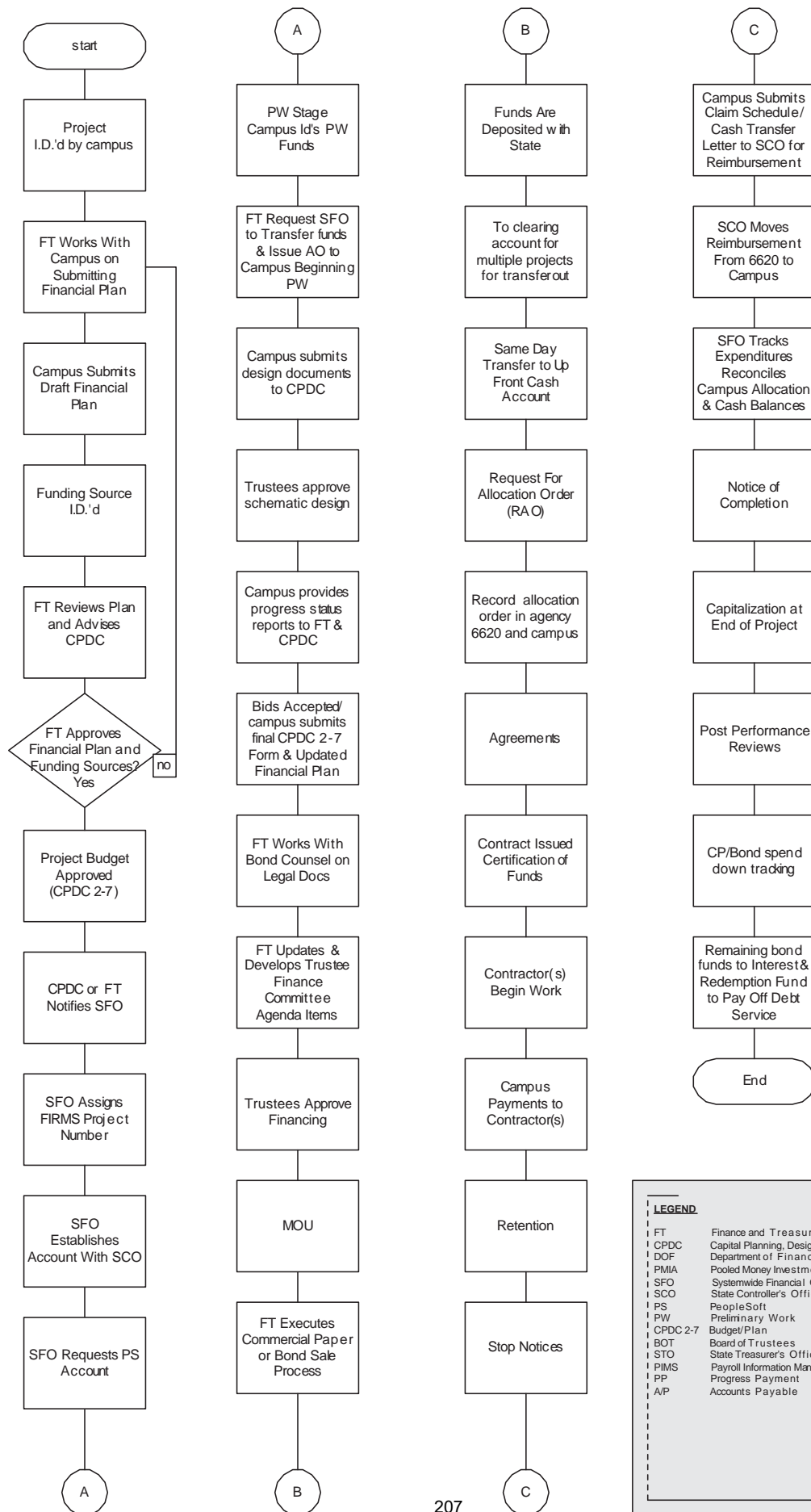
AUXILIARY SRB PROJECTS
(“Auxiliary” refers to the University Union, UEI, etc.)

- New SRB Funded Project of a Campus Auxiliary Debt Program = > 1.10, with Auxiliary Program Debt Coverage Requirement = > 1.25
- New Auxiliary Stand Alone Project: Project Debt Coverage Requirement = > 1.25

The debt coverage ratio is the annual net income (revenue less expense) divided by the debt service amount.

¹CSU-Five-Year Capital Improvement Program 2007/08 through 2011/12, Capital Planning, Design and Construction, page 6.

Nonstate Bond Funded Capital Project Flowchart



LEGEND	
FT	Finance and Treasure
CPDC	Capital Planning, Design and Construction
DOF	Department of Finance
PMIA	Pooled Money Investment Account
SFO	Systemwide Financial Operations
SCO	State Controller's Office
PS	PeopleSoft
PW	Preliminary Work
CPDC 2-7	Budget/Plan
BOT	Board of Trustees
STO	State Treasurer's Office
PIMS	Payroll Information Management System
PP	Progress Payment
A/P	Accounts Payable



22. 2021-22 DEFERRED MAINTENANCE & CAPITAL PROJECTS

DEFERRED MAINTENANCE & CAPITAL IMPROVEMENT ONGOING PROJECTS

Project	Project Code	Budget	Actuals 2017-18	Actuals 2018-19	Actuals 2019-20	Actuals 2020-21	Actuals 2021-22	Actuals Total*	Budget Available 07/01/2022
Campus Capital Improvement Projects (CIMP)									
Energy Information System Proj (MCI01)	4871516EISYSTEM	300,000		34,405	49,494	21,985	0	105,883	194,117
ASI SEO TI Project in Union (MCI01)	ASI2122TIPROJ	50,000					6,160	6,160	43,840
Fire Alarms Upgrade PH III (MCI01)	FAC1718FIREALM3	1,271,000	7,824	180,671	(18,796)	832,692	254,359	1,256,750	14,250
LSN GENDER NEUTRAL RR (MCI01)	FAC1819GNDRNURR	207,000			2,863	1,730	579	5,173	201,827
ADA Upgrades (MCI01)	FAC1920ADAUPGRD	1,145,000			622,209	500,828	16,536	1,139,573	5,427
Fire Alarms PH 4 (MCI01)	FAC1920FIREALM4	357,000		357,000	0	0	0	357,000	0
Folsom Audiology Clinic (MCI01)	FAC1920FLSMAPH4	2,578,710			90,000	291,183	2,165,543	2,546,726	31,984
Hornet Stadium Press Box Renov (MCI01)	FAC1920PRESSB0X	3,261,447			842,477	585,263	1,090,859	2,518,599	742,848
Building Switches PH 2 (MCI01)	FAC1920SWITCHP2	317,000		317,000	0	0	0	317,000	0
Solar PV Installation (MCI01)	FAC2021SOLARPVP	190,000				122,119	16,264	138,383	51,618
Add A/C to Receiving (MCI01)	FAC2122ACRECEIV	847,000					0	0	847,000
IT Infrastructure (MCI01)	FAC2122TITINFRFM	155,000					0	0	155,000
Remodel Lassen 1st & 2nd Floor (MCI01)	FAC2122LASSENRE	500,000					0	0	500,000
Library Maker Space (MCI01)	FAC2122LIBMAKER	328,784					43,962	43,962	284,822
Loading Zone Drop Off (MCI01)	FAC2122LOADINGZ	373,700					4,495	4,495	369,205
SCOE Fire Alarms (MCI01)	FAC2122TRPSCOE	185,580					2,100	2,100	183,480
Add Velocity to Classrooms (MCI01)	FAC2122VELCLASS	57,000					0	0	57,000
YSM 100 Gym Floor Finish (MCI01)	FAC2122YSM100FL	96,000					0	0	96,000
Ctr Council and Diagnostic AV (MCI01)	OT2122COUNCILAV	80,000					8,739	8,739	71,261
Lot 10 Fire Hydrant Install (MCI01)	OT2122FIREHYDNT	337,250					1,220	1,220	336,030
Lassen Hall Native Center (MCI01)	OT2122NATIVECTR	423,000					0	0	423,000
ORIED Improvements (MCI01)	OT2122ORIEDIMPR	689,000					0	0	689,000
Sequoia Teach/Prep Lab 212A (MCI01)	OT2122SEQLAB212	150,000					0	0	150,000
Solano Lab Exscience Upgrade (MCI01)	OT2122SOLNOUPGD	176,000					0	0	176,000
Stork Safety Upgrade (MCI01)	OT2122STORKUPGD	195,000					168,693	168,693	26,307
Total		\$14,270,470	\$7,824	\$889,076	\$1,588,247	\$2,355,799	\$3,779,510	\$8,620,456	\$5,650,015

Campus Deferred Maintenance (DM)									
Art Sculpture Lab Repairs (MDM01)	FAC1718ARTSCULP	4,202,000		163,603	468,174	233,000	238,021	1,102,798	3,099,202
Fire Alarms PH 4 (MDM01)	FAC1920FIREALM4	20,553				20,553	0	20,553	0
Kadema Bldg Sys Repr DM 19.20 (MDM01)	FAC1920KADEMADM	1,085,524					811,662	811,662	273,862
Lighting Replace Ph 1Dm 19.20 (MDM01)	FAC1920LIGHTING	471,000				153,986	317,014	471,000	0
Building Switches PH 2 (MDM01)	FAC1920SWITCHP2	317,000			317,000		0	317,000	0
Bikerack removal and install (MDM01)	FAC2021BIKERACK	20,000				17,228	0	17,228	2,772
Storm Pit Generator (MDM01)	FAC2021TRPSTORM	341,320					293,838	293,838	47,482
Stadium Bleacher Safety (MDM01)	FAC2122TRPBLCHR	447,200					36,713	36,713	410,487
Lock Project Upgrades (MDM01)	OT2122LOCKUPGRD	100,000					10,067	10,067	89,933
Obsolete Lock Replacement (MDM01)	OT2122SUPCMPSLK	145,000					0	0	145,000
Elevator and Cab Reno Ph 1 (MDM02)	FAC1920ELEVCAABR	1,766,000				441,783	408,053	849,836	916,164
Fire/Life Safety Renew DM19.20 (MDM02)	FAC1920FIRELIFE	1,000,000			1,250	719,455	113,521	834,226	165,774
Kadema Bldg Sys Repr DM 19.20 (MDM02)	FAC1920KADEMADM	3,657,000			44,134	412,761	3,070,505	3,527,401	129,599
Lighting Replace Ph 1Dm 19.20 (MDM02)	FAC1920LIGHTING	1,963,000			71,150	1,891,850	0	1,963,000	0
Roof Replacement PH 1 DM 19.20 (MDM02)	FAC1920ROOFP1DM	2,053,000			57,660	493,124	213,072	763,855	1,289,145
Storm Water Reno DM 19.20 (MDM03)	FAC1920STORMWDM	2,225,000			12,607	308,468	1,604,235	1,925,309	299,691
Hornet Stadium Press Box Renov (MDM03)	FAC1920PRESSB0X	1,600,000					136,779	136,779	1,463,221
Electrical Equip Replacement (MDM03)	FAC2122DMELECRP	3,000,000					33,800	33,800	2,966,200
Elevator Replacements Phase 2 (MDM03)	FAC2122DMELEVRP	1,500,000					16,900	16,900	1,483,100

DEFERRED MAINTENANCE & CAPITAL IMPROVEMENT ONGOING PROJECTS

Project	Project Code	Budget	Actuals 2017-18	Actuals 2018-19	Actuals 2019-20	Actuals 2020-21	Actuals 2021-22	Actuals Total*	Budget Available 07/01/2022
Eureka HVAC replacement (MDM03)	FAC2122DMEUREKA	2,800,000					31,500	31,500	2,768,500
Fire Life Safety Repairs (MDM03)	FAC2122DMFIRELF	1,150,000					13,000	13,000	1,137,000
Restroom Repairs (MDM03)	FAC2122DMRESTRM	700,000					7,900	7,900	692,100
Roof Replacement Phase 2 (MDM03)	FAC2122DMROOFRP	1,346,000					15,200	15,200	1,330,800
Sidewalk Repairs (MDM03)	FAC2122DMSIDEWK	2,200,000					714,992	714,992	1,485,008
Storm Drain Replacement Phase (MDM03)	FAC2122DMSTORM2	915,000					10,300	10,300	904,700
Tahoe Hall HVAC Replacement (MDM03)	FAC2122DMTAHOAC	2,800,000					2,800,000	2,800,000	0
Electrical Infr Repair - TRP (MDMTP)	FAC1920TRPELECT	526,416				71,705	234,466	306,171	220,245
Roof Repairs - TRP (MDMTP)	FAC1920TRPROOFS	789,624					789,624	789,624	0
Total		\$39,140,637	\$0	\$163,603	\$971,974	\$4,763,912	\$11,921,162	\$17,820,651	\$21,319,986

Science II Fund									
DA002 - Science II - Tax Exempt Bond	4871516SCI2BLDG	29,825,395	21,481,309	5,342,086				29,825,395	0
DA003 - Science II - Taxable Bond	4871516SCI2BLDG	37,780,605		37,780,605				37,780,605	0
MCI02 - Science II Building	4871516SCI2BLDG	22,012,000	492,548	5,695,315	11,537,105	400,645	43,751	19,129,090	2,882,910
TZS15 - Science II-Donations	4871516SCI2BLDG	1,940,000		1,940,000				1,940,000	0
Total		\$91,558,000	\$21,973,857	\$50,758,006	\$11,537,105	\$400,645	\$43,751	\$88,675,090	\$2,882,910

Union Exp Phase I Fund									
DCUD6 - Union Expansion Ph1-TxEx Bond	FAC1516UEXPNRTH	41,331,159	19,999,497	14,444,512	235,305	0	0	41,331,159	0
TBU02 - Union Expansion Campus Phasel	FAC1516UEXPNRTH	10,690,000	1,255,006	7,428,400	971,450	28	1,329	10,671,693	18,307
Total		\$52,021,159	\$21,254,503	\$21,872,912	\$1,206,755	\$28	\$1,329	\$52,002,852	\$18,307

Union WELL Exp Fund									
DCWD3 - Well Expansion Ph2-TxExBond	UW1516WELLEXP1	16,480,105			2,452,649	14,027,456	0	16,480,105	0
TBF01 - Hlth FAC-CIMP-Expan Phase2	FAC1920HEALTHWE	14,200,000			918,978	8,198,692	3,380,172	12,497,842	1,702,158
TBU03 - WELL Building Expansion 1	UW1516WELLEXP1	9,869,041	2,802	347,818	(103,636)	3,812,873	5,075,241	9,261,678	607,363
TBU05 - SHCS Expansion CIMP Fund	FAC1920HEALTHWE	3,206,412			452,465	361,125	1,188,633	2,002,223	1,204,189
Total		\$43,755,558	\$2,802	\$347,818	\$3,720,456	\$26,400,146	\$9,644,046	\$40,241,848	\$3,513,710

Welcome Center Fund									
TBP04 - PKG-Welcome Center	FAC1617WELCOMEC	6,773,198		1,392,138	3,936,087	1,444,973	0	6,773,198	0
MCI03 - Welcome Center	FAC1617WELCOMEC	3,323,956	151,249	744,576	2,352,852	75,278	0	3,323,956	0
Total		\$10,097,154	\$151,249	\$2,136,713	\$6,288,940	\$1,520,251	\$0	\$10,097,154	\$0

State Deferred Maintenance Spenddown									
DM007 - Fire Alarm Sys Upgrd Ph2-TxEx	FAC1617FIREALM2	200,800	20,507	144,190	36,104	0	0	200,800	0
DM011 - Fire Alarm Sys Upgrd Ph 2-TxBd	FAC1617FIREALM2	923,939			45,921	551,442	149,573	746,935	177,004
DM013 - Hornet Stad P-Box Seismic-TxBd	FAC1920PRESSB0X	5,423,000			475,913	210,617	4,736,470	5,423,000	0
DM014 - Building Switches, Ph.2-TxBnd	FAC1920SWITCHP2	1,080,000			216,384	245,924	603,832	1,066,140	13,860
DM015 - ADA Upgrades-Taxable Bond	FAC1920ADAUPGRD	2,225,000			1,250	402,378	1,486,746	1,890,374	334,626
Total		\$9,852,739	\$20,507	\$144,190	\$775,571	\$1,410,361	\$6,976,621	\$9,327,250	\$525,490

* Actuals total may include older year's expenses not reflected in this summary

ASSET EXECUTIVE SUMMARY

All costs shown as Present Value

<p>ASSET NAME All Assets</p> <p>GSF 5,165,460</p>	<p>CURRENT REPLACEMENT VALUE \$2,150,570,248</p> <p>FACILITY CONDITION NEEDS INDEX 0.37</p> <p>FACILITY CONDITION INDEX 0.20</p> <p>10-YEAR \$/SF 156.07</p>
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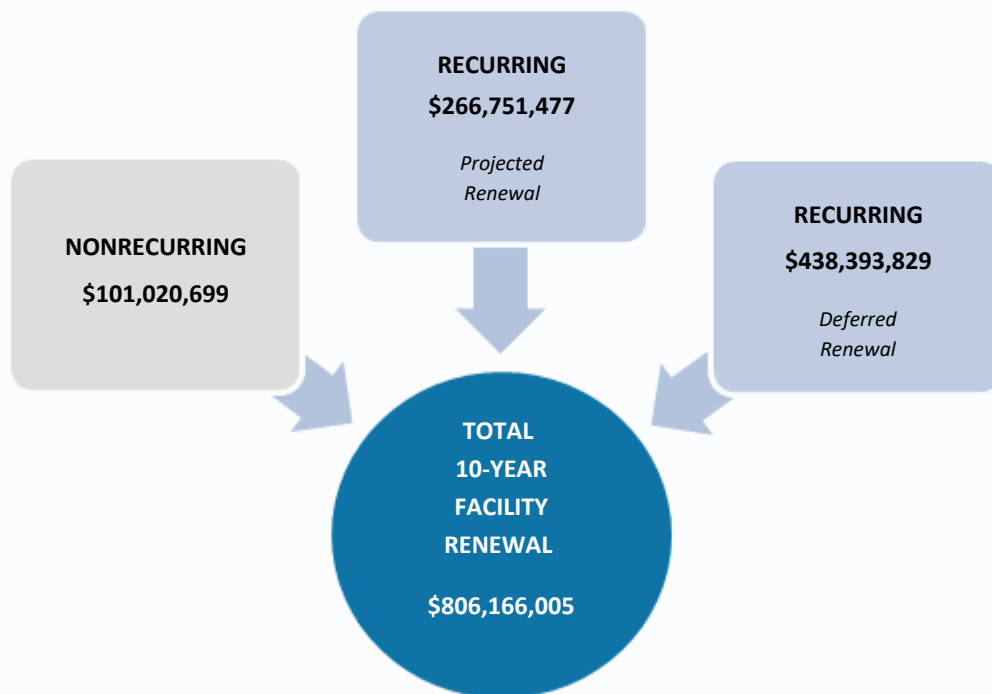
FCNI Scale

The FCNI for this asset is **0.37**

- Excellent Condition (typically new construction)
- Good Condition (maintained within lifecycle)
- Fair Condition (normal renovations required)
- Below Average Condition (major renovation required)
- Poor Condition (total renovation required)
- Replacement Indicated (unless historic)



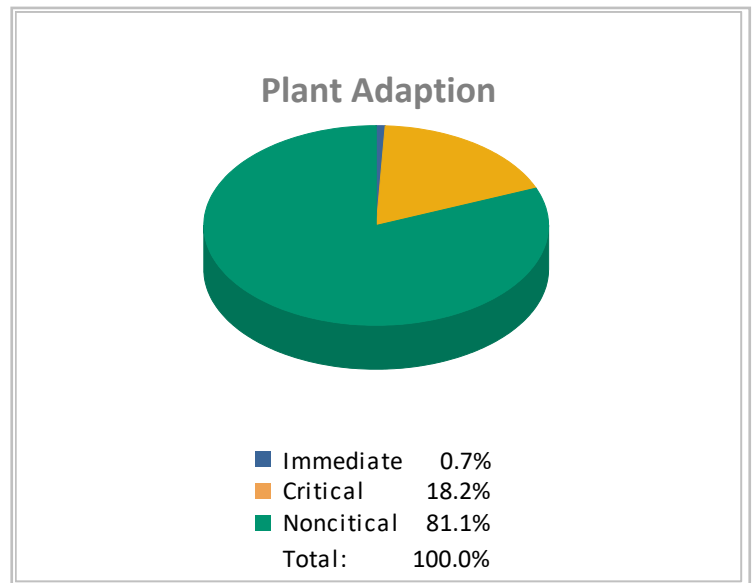
Total Facility Renewal Costs



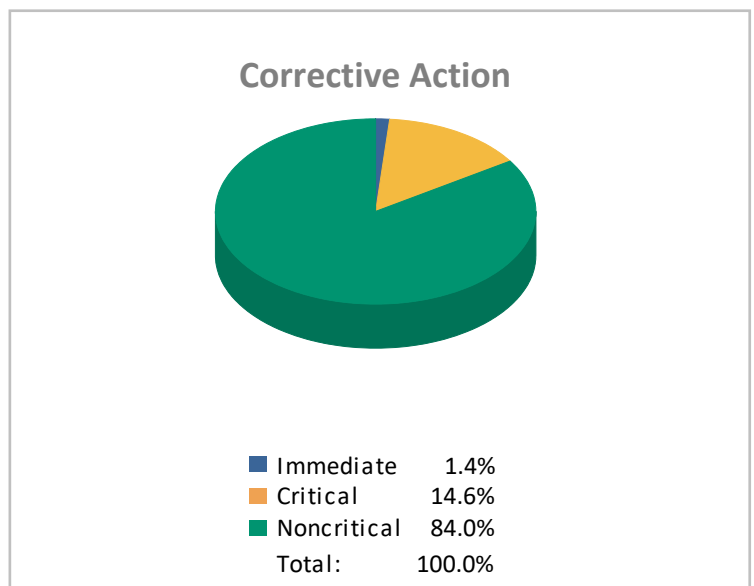
Nonrecurring Costs

Project Cost by Priority

PLANT ADAPTION	
1 - Immediate	\$687,313
2 - Critical	\$17,281,454
3 - Noncritical	\$76,862,640

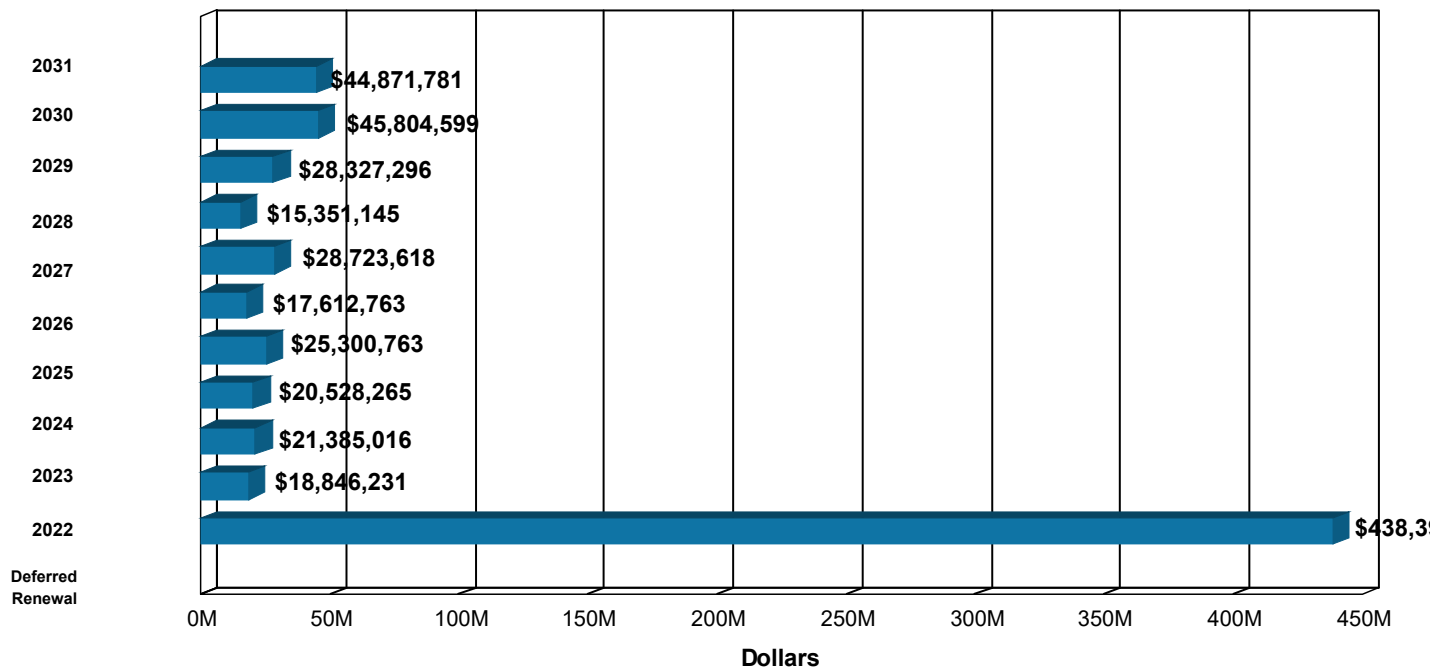


CORRECTIVE ACTION	
1 - Immediate	\$84,025
2 - Critical	\$903,635
3 - Noncritical	\$5,201,631

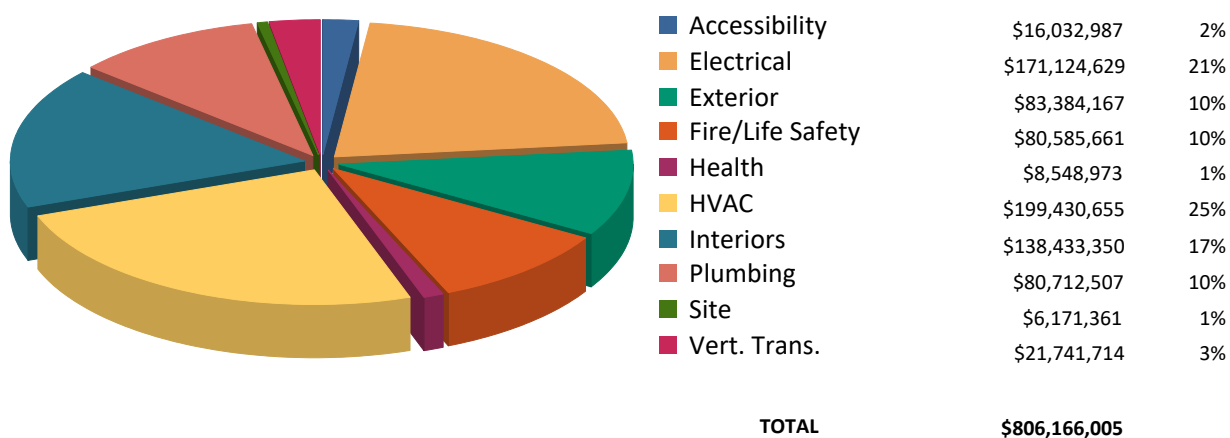


Recurring Costs

Component Replacement Cost by Year



Facilities Renewal Cost by System



CSU SACRAMENTO

Facility Condition Assessment

Detailed Cost Summary

10-YEAR RENEWAL NEEDS BY ASSET AND YEAR

ASSET CODE	ASSET NAME	OWNER	USE	BUILT	GSF	CRV	DEFERRED RENEWAL	10-YEAR NEEDS	FCNI	FCI
001	SACRAMENTO HALL	ACADEMIC	Office / Administrative	1959	38,090	\$21,709,835	\$6,207,052	\$8,920,250	0.41	0.29
002	RIVER FRONT CENTER	SELF-SUPPORT	Food Service / Dining	1959	40,198	\$25,374,444	\$8,159,368	\$12,196,218	0.48	0.32
004	DOUGLASS HALL	ACADEMIC	Classroom / Academic	1953	22,700	\$13,976,840	\$4,815,115	\$7,897,459	0.57	0.34
007	KADEMA HALL	ACADEMIC	Classroom / Academic	1962	46,184	\$26,526,919	\$15,045,084	\$17,492,276	0.66	0.57
009	SHASTA HALL BUILDING	ACADEMIC	Theater / Auditorium	1956	62,667	\$30,004,353	\$15,334,974	\$21,513,954	0.72	0.51
010	CALAVERAS HALL	ACADEMIC	Classroom / Academic	1956	21,630	\$13,317,610	\$7,287,469	\$8,888,092	0.67	0.55
011	ALPINE HALL	ACADEMIC	Classroom / Academic	1967	30,550	\$18,222,983	\$7,613,195	\$11,333,687	0.62	0.42
012	BRIGHTON HALL	ACADEMIC	Classroom / Academic	1966	30,880	\$18,419,575	\$10,083,118	\$12,213,019	0.66	0.55
014	SANTA CLARA HALL	ACADEMIC	Classroom / Academic	1960	66,391	\$36,955,692	\$12,563,521	\$20,040,513	0.54	0.34
015	YOSEMITE HALL	ACADEMIC	Gymnasium / Athletics	1955	82,301	\$37,372,419	\$16,218,885	\$20,881,166	0.56	0.43
016	DRAPER HALL	SELF-SUPPORT	Dormitory / Apartments	1959	38,212	\$24,445,637	\$5,612,441	\$9,414,910	0.39	0.23
017	JENKINS HALL	SELF-SUPPORT	Dormitory / Apartments	1959	38,212	\$24,445,637	\$4,199,614	\$9,374,077	0.38	0.17
019	RECREATION FACILITY	ACADEMIC	Gymnasium / Athletics	1976	1,152	\$661,584	\$357,599	\$535,029	0.81	0.54
020	HANDBALL COURTS	ACADEMIC	Gymnasium / Athletics	1959	5,969	\$3,280,843	\$444,531	\$730,161	0.22	0.14
022	FACILITIES MANAGEMENT	ACADEMIC	Shops / Trade	1959	35,272	\$18,896,339	\$4,889,559	\$6,792,214	0.36	0.26
023	CUSTODIAL WAREHOUSE	ACADEMIC	Shops / Trade	1992	6,226	\$3,942,427	\$152,585	\$579,792	0.15	0.04
024	HAZARDOUS MATERIALS MANA	ACADEMIC	Laboratory	1961	1,381	\$1,265,485	\$247,072	\$492,879	0.39	0.20
025	AMERICAN RIVER COURTYARD	SELF-SUPPORT	Dormitory / Apartments	2009	209,050	\$80,908,632	\$3,509,630	\$19,633,542	0.24	0.04
026	LASSEN HALL	ACADEMIC	Office / Administrative	1954	110,000	\$61,513,163	\$19,467,460	\$25,304,310	0.41	0.32
027	OUTDOOR THEATER	ACADEMIC	Theater / Auditorium	1953	2,160	\$1,245,473	\$530,219	\$810,702	0.65	0.43
029	ENVIRONMENTAL HEALTH AND	ACADEMIC	Laboratory	1958	1,263	\$1,157,183	\$183,678	\$271,779	0.23	0.16
032	CENTRAL PLANT	ACADEMIC	Warehouse/Storage/Utility	1951	13,569	\$5,100,787	\$867,663	\$1,602,651	0.31	0.17
033	ATHLETIC CENTER	ACADEMIC	Office / Administrative	1975	27,313	\$15,847,403	\$6,027,891	\$8,473,158	0.53	0.38
034	TAHOE HALL	ACADEMIC	Classroom / Academic	1979	64,764	\$36,395,347	\$9,888,385	\$18,929,771	0.52	0.27
035	CAPISTRANO HALL	ACADEMIC	Classroom / Academic	1967	84,722	\$46,569,846	\$16,444,965	\$26,174,379	0.56	0.35
036	SEQUOIA HALL	ACADEMIC	Laboratory	1966	191,137	\$138,386,369	\$65,592,446	\$79,426,883	0.57	0.47
037	DEL NORTE HALL	SELF-SUPPORT	Office / Administrative	1965	54,000	\$31,278,079	\$4,064,972	\$6,295,117	0.20	0.13
038	EUREKA HALL	ACADEMIC	Classroom / Academic	1969	59,488	\$33,429,992	\$14,553,952	\$20,242,585	0.61	0.44
039	AMADOR HALL	ACADEMIC	Classroom / Academic	1971	67,138	\$37,371,242	\$14,881,184	\$20,196,525	0.54	0.40
040	LIBRARY I AND II	ACADEMIC	Library	1973	377,074	\$196,848,242	\$50,124,862	\$81,143,432	0.41	0.25
042	SOLANO HALL AND ANNEX	ACADEMIC	Classroom / Academic	1992	67,710	\$37,689,084	\$5,738,244	\$12,759,460	0.34	0.15
043	MENDOCINO HALL	ACADEMIC	Classroom / Academic	1990	77,000	\$42,579,154	\$6,753,636	\$26,794,185	0.63	0.16
044	SIERRA HALL	SELF-SUPPORT	Dormitory / Apartments	1974	41,662	\$26,652,878	\$4,388,885	\$10,272,474	0.39	0.16
045	SUTTER HALL	SELF-SUPPORT	Dormitory / Apartments	1974	40,102	\$25,654,617	\$3,658,965	\$8,773,962	0.34	0.14
046	DINING COMMONS	ACADEMIC	Food Service / Dining	1981	22,747	\$14,358,251	\$2,153,993	\$3,971,392	0.28	0.15
047	UNIVERSITY UNION	SELF-SUPPORT	Student Union	1991	162,268	\$76,570,667	\$18,857,163	\$50,232,562	0.66	0.25
048	RIVERSIDE HALL	ACADEMIC	Classroom / Academic	1989	83,316	\$45,797,605	\$7,218,255	\$12,647,324	0.28	0.16
049	FOOD SERVICE OUTPOST	SELF-SUPPORT	Food Service / Dining	1983	1,300	\$993,553	\$226,298	\$430,446	0.43	0.23
054	ELI AND EDYTHE BROAD FIELD	ACADEMIC	Gymnasium / Athletics	2008	26,013	\$12,373,500	\$362,884	\$1,791,694	0.14	0.03
056	PLACER HALL (SCIENCE 1)	ACADEMIC	Laboratory	1997	67,101	\$50,074,356	\$3,814,726	\$10,016,067	0.20	0.08
057	HORNET FOUNDATION STORAG	SELF-SUPPORT	Warehouse/Storage/Utility	1990	7,800	\$3,092,492	\$121,649	\$1,084,518	0.35	0.04
058	PUBLIC SAFETY BUILDING	ACADEMIC	Office / Administrative	1959	11,892	\$7,393,964	\$1,461,444	\$4,714,427	0.64	0.20
060	HORNET STADIUM	ACADEMIC	Gymnasium / Athletics	1969	89,140	\$57,868,566	\$1,062,240	\$5,908,812	0.10	0.02
061	CHILD DEVELOPMENT CENTER /	SELF-SUPPORT	Child Care	1988	13,704	\$8,986,709	\$936,605	\$4,874,072	0.54	0.10
062	BENICIA HALL	SELF-SUPPORT	Office / Administrative	2002	7,203	\$4,874,766	\$139,296	\$701,666	0.14	0.03
065	FOLSOM HALL	SELF-SUPPORT	Office / Administrative	1983	198,692	\$111,109,577	\$25,028,774	\$46,074,341	0.41	0.23
075	RECEIVING WAREHOUSE	ACADEMIC	Warehouse/Storage/Utility	1984	5,000	\$1,007,679	\$281,263	\$540,681	0.54	0.28
081	MODOC HALL	SELF-SUPPORT	Office / Administrative	2004	85,402	\$47,757,827	\$3,059,998	\$13,100,367	0.27	0.06
082	ART SCULPTURE LAB (TEMP)	ACADEMIC	Shops / Trade	1971	12,040	\$4,797,071	\$1,656,837	\$3,728,947	0.78	0.35
088	NAPA HALL	SELF-SUPPORT	Classroom / Academic	2002	33,392	\$19,918,144	\$1,355,935	\$4,912,937	0.25	0.07
089	PARKING STRUCTURE I	SELF-SUPPORT	Parking / Garage	1992	494,208	\$79,361,797	\$6,935,437	\$8,483,495	0.11	0.09
090	DESMOND HALL	SELF-SUPPORT	Dormitory / Apartments	1990	50,134	\$31,072,070	\$5,126,044	\$16,661,375	0.54	0.16
091	HORNET BOOKSTORE AND ENT	SELF-SUPPORT	Student Union	2007	93,170	\$43,964,712	\$1,713,949	\$5,267,361	0.12	0.04
092	MARIPOSA HALL (CLASSROOM	ACADEMIC	Laboratory	2000	78,079	\$43,175,992	\$4,463,746	\$13,675,364	0.32	0.10

094	PARKING STRUCTURE II	SELF-SUPPORT	Parking / Garage	2005	300,035	\$49,505,771	\$1,559,278	\$15,165,343	0.31	0.03
095	ACADEMIC INFO RESOURCE CEN	ACADEMIC	Office / Administrative	2004	97,923	\$53,294,198	\$3,016,869	\$14,402,219	0.27	0.06
099	PARKING STRUCTURE III	SELF-SUPPORT	Parking / Garage	2007	983,620	\$157,460,464	\$267,766	\$16,046,857	0.10	0.00
104	ALUMNI CENTER	SELF-SUPPORT	Office / Administrative	2000	10,800	\$6,714,722	\$849,705	\$2,220,946	0.33	0.13
106	BASEBALL STORAGE	ACADEMIC	Warehouse/Storage/Utility	1988	1,430	\$593,306	\$154,230	\$308,323	0.52	0.26
108	CAPITAL PUBLIC RADIO	SELF-SUPPORT	Office / Administrative	2002	19,838	\$11,876,723	\$551,966	\$1,942,696	0.16	0.05
109	THE WELL	SELF-SUPPORT	Gymnasium / Athletics	2010	150,845	\$68,498,914	\$9,471	\$10,629,529	0.16	0.00
112	FACILITIES MANAGEMENT ANN	ACADEMIC	Office / Administrative	2001	2,201	\$630,741	\$99,792	\$231,630	0.37	0.16
			GRAND TOTALS		5,165,460	\$2,150,570,248	\$438,393,829	\$806,166,005	0.37	0.20

Explanation for Unspent Project Funds

Few projects are decided upon at the beginning of the year. Most are determined in the middle or closer to the end of the fiscal year. The project process starts with an idea that goes into design, scope definition, scheduling, financing, selection of contractor and, finally, construction. It is likely most projects will not be finished by the end of any fiscal year, which results in some money being unspent. Here are some reasons why:

1. **Priorities** – Priorities change during the year based on need and/or urgency. Thus, some projects are decided upon close to the end of the fiscal year rather than the beginning.
2. **Staffing** – Limited staffing forces the department to schedule some projects before others. The staff may not get to the later projects before the fiscal year ends. Each project requires a project manager to oversee the whole project process from start to finish. Given the complexities, there are only so many projects a manager can handle at any one time.
3. **Design/Scope** – Defining the scope of the project is a time-consuming process. It requires time and patience so as to reflect the desires of the project owner in the project plans wholly and accurately.
4. **The Procurement Process** – Some projects require competitive bidding, which extends the planning period. Depending on the size of the project, this process can take anywhere from two to six months.
5. **Classes** – Some projects can only be done when school is out of session. The department always has to consider the disruption to the campus community. Any project that has the potential of disrupting the learning process is implemented during the school breaks.
6. **Comprehensive Projects** – Some projects are quite involving and, as a result, take several years to complete from inception to completion. These projects would require architectural design, plan check review, intensive consultation and stakeholder involvement.
7. **Collective Bargaining** – Some projects are delayed by collective bargaining action such as grievances, concerns and other actions initiated by SETC. Sometimes, projects are delayed as the department in conjunction with the Union deliberate on the best way to proceed.
8. **Regulations** – Some delays are caused by the need to comply with current building codes and other regulations, as well as the need for approval from the Office of the State Fire Marshal and the Division of State Architect. This has become more of an impediment since 2011 after new regulations were implemented at the State level.
9. **Delays** – These can be caused by weather, special events, inspections, scope changes and other intrusive actions.
10. **Budget issues** – Project decisions are sometimes delayed due to uncertainty over the budget. Most deferred maintenance projects are funded by the department. Projects are delayed as a result if there is a possibility of budget reductions or other significant factors such as Proposition 30 that may affect the department's budget.
11. **Good fortune** – Some projects come with good fortune and, as a result, end up under budget and completed before the end of the current fiscal year. In such a case, the money is reallocated to another project.



23. UNIVERSITY FINANCIAL STATEMENTS

Effective with the 2010-2011 Fiscal Year

Current state legislation no longer requires campus stand-alone reports; therefore, the “Reporting Package” documents for the *Statement of Revenues, Expenditures and Changes in Net Asset* and the *Statement of Net Assets* are no longer available.

The following consolidated reports are unaudited on a campus basis. These reports represent the Sacramento campus’ submission as part of the California State University’s system-wide financial reports.

REPORTING PACKAGE
California State University, Sacramento
Statement of Revenues, Expenses, and Changes in Net Position
Year ended June 30, 2022

GAAP Account	Description	Agency 6780	Discretely presented component units						Total Discretely Presented Component Units	Eliminations #1	Total
			F042	A039	O043	O040	O041				
			The University Foundation at Sacramento State	Associated Students of California State University, Sacramento	Operation of California State University, Sacramento	University Enterprises, Inc.	Capital Public Radio, Inc.	Elimination #2			
Revenues:											
Operating revenues:											
721001	Student tuition and fees, gross	284,585,245.45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	284,585,245.45
721009	Scholarship allowances (enter as negative)	(127,208,964.31)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(127,208,964.31)
	Student tuition and fees (net of scholarship allowances)	157,376,281.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	157,376,281.14
	Grants and contracts, noncapital:										
721002	Federal	282,064.42	0.00	344,929.00	0.00	13,961,328.00	0.00	0.00	14,306,257.00	0.00	14,588,321.42
721003	State	40,825.30	0.00	1,105,362.00	0.00	30,891,476.00	0.00	0.00	31,996,838.00	0.00	32,037,663.30
721008	Local	54,754.96	0.00	0.00	0.00	1,535,535.00	56,362.00	0.00	1,591,897.00	0.00	1,646,651.96
721004	Nongovernmental	8,203.04	0.00	0.00	0.00	2,583,459.00	3,168,289.00	0.00	5,751,748.00	0.00	5,759,951.04
721005	Sales and services of educational activities	3,955,567.46	0.00	0.00	0.00	14,880,418.00	0.00	0.00	14,880,418.00	0.00	18,835,985.46
721006	Sales and services of auxiliary enterprises, gross	30,487,514.72	114,028.00	3,283,887.00	591,956.00	22,656,568.00	0.00	0.00	26,646,439.00	(3,255,519.00)	53,878,434.72
721010	Scholarship allowances - aux ent (enter as negative)	(5,153,795.48)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(5,153,795.48)
	Sales and services of auxiliary enterprises (net of scholarship allowances)	25,333,719.24	114,028.00	3,283,887.00	591,956.00	22,656,568.00	0.00	0.00	26,646,439.00	(3,255,519.00)	48,724,639.24
721011	Lease other operating revenues	324,299.89	0.00	0.00	0.00	9,196,696.00	79,815.00	0.00	9,276,511.00	(13,995.00)	9,586,815.89
721007	Other operating revenues	17,607,087.36	0.00	5,304,464.00	10,240,440.00	2,298,548.00	3,227,979.00	0.00	21,071,431.00	0.00	38,678,518.36
	Total operating revenues	204,982,802.81	114,028.00	10,038,642.00	10,832,396.00	98,004,028.00	6,532,445.00	0.00	125,521,539.00	(3,269,514.00)	327,234,827.81
Expenses:											
Operating expenses:											
01	Instruction	236,165,001.31	0.00	0.00	0.00	7,240,500.00	0.00	0.00	7,240,500.00	0.00	243,405,501.31
02	Research	4,928,505.33	0.00	0.00	0.00	22,989,672.00	0.00	0.00	22,989,672.00	0.00	27,918,177.33
03	Public service	(10,976,251.36)	0.00	0.00	0.00	23,030,755.00	16,706,219.00	0.00	39,736,974.00	0.00	28,760,722.64
04	Academic support	48,849,524.45	2,306,119.00	0.00	0.00	2,769,718.00	0.00	0.00	5,075,837.00	0.00	53,925,361.45
05	Student services	73,693,664.90	733,454.00	2,228,693.00	7,544,860.00	260,680.00	0.00	0.00	10,767,687.00	0.00	84,461,351.90
06	Institutional support	68,762,410.06	1,596,217.00	360,617.00	371,675.00	27,046,063.00	3,465,951.00	0.00	32,840,523.00	(4,873,157.39)	96,729,775.67
07	Operation and maintenance of plant	35,537,905.48	0.00	378,245.00	4,388,897.00	4,352,737.00	478,279.00	0.00	9,598,158.00	0.00	45,136,063.48
08	Student grants and scholarships	139,432,912.12	2,349,991.00	640,111.00	0.00	40,986.00	0.00	0.00	3,031,088.00	0.00	142,464,000.12
20	Auxiliary enterprise expenses	16,878,235.62	0.00	5,378,407.00	0.00	0.00	0.00	0.00	5,378,407.00	0.00	22,256,642.62
12	Depreciation and amortization	42,096,274.32	0.00	219,322.00	399,102.00	8,397,218.00	934,856.00	0.00	9,950,498.00	0.00	52,046,772.32
	Total operating expenses	655,368,182.23	6,985,781.00	9,205,395.00	12,704,534.00	96,128,329.00	21,585,305.00	0.00	146,609,344.00	(4,873,157.39)	797,104,368.84
	Operating income (loss)	(450,385,379.42)	(6,871,753.00)	833,247.00	(1,872,138.00)	1,875,699.00	(15,052,860.00)	0.00	(21,087,805.00)	1,603,643.39	(469,869,541.03)
Nonoperating revenues (expenses):											
723001	State appropriations, noncapital	265,474,537.96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	265,474,537.96
723007	Federal financial aid grants, noncapital	78,557,075.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	78,557,075.54
723008	State financial aid grants, noncapital	67,315,155.42	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	67,315,155.42
723010	Local financial aid grants, noncapital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
723009	Nongovernmental and other financial aid grants, noncapital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
723011	Other federal nonoperating grants, noncapital	121,975,669.74	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	121,975,669.74

723002	Gifts, noncapital	821,989.39	6,250,042.00	138,661.00	10,000.00	0.00	0.00	0.00	6,398,703.00	(469,244.10)	6,751,448.29
723003	Investment income (loss), net	(12,773,778.42)	(203,367.00)	38,434.00	95,178.00	516,879.00	(14,165.00)	0.00	432,959.00	0.00	(12,340,819.42)
723004	Endowment income (loss), net	(1,069.07)	(10,946,010.00)	0.00	0.00	0.00	0.00	0.00	(10,946,010.00)	0.00	(10,947,079.07)
723005	Interest expense	(12,023,639.74)	0.00	0.00	0.00	(2,429,823.00)	(176,281.00)	0.00	(2,606,104.00)	0.00	(14,629,743.74)
723006	Other nonoperating revenues (expenses) - excl. interagency transfers	6,939,771.35	0.00	0.00	(1,041.00)	236,535.00	13,846,721.00	0.00	14,082,215.00	0.00	21,021,986.35
724005	Other nonoperating revenues (expenses) - interagency transfers	8,514,255.23	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	8,514,255.23
	Net nonoperating revenues (expenses)	524,799,967.40	(4,899,335.00)	177,095.00	104,137.00	(1,676,409.00)	13,656,275.00	0.00	7,361,763.00	(469,244.10)	531,692,486.30
	Income (loss) before other revenues (expenses)	74,414,587.98	(11,771,088.00)	1,010,342.00	(1,768,001.00)	199,290.00	(1,396,585.00)	0.00	(13,726,042.00)	1,134,399.29	61,822,945.27
724001	State appropriations, capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
724002	Grants and gifts, capital	31,151,061.29	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(1,134,399.29)	30,016,662.00
724003	Additions (reductions) to permanent endowments	0.00	3,305,149.00	0.00	0.00	0.00	0.00	0.00	3,305,149.00	0.00	3,305,149.00
	Increase (decrease) in net position	105,565,649.27	(8,465,939.00)	1,010,342.00	(1,768,001.00)	199,290.00	(1,396,585.00)	0.00	(10,420,893.00)	0.00	95,144,756.27
Net position:											
NPB	Net position at beginning of year, as previously reported	(957,023,226.06)	101,456,686.00	11,066,407.00	24,465,007.00	46,397,435.00	14,593,869.00	0.00	197,979,404.00	0.00	(759,043,822.06)
725001	Restatements	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
NPR	Net position at beginning of year, as restated	(957,023,226.06)	101,456,686.00	11,066,407.00	24,465,007.00	46,397,435.00	14,593,869.00	0.00	197,979,404.00	0.00	(759,043,822.06)
NPE	Net position at end of year	(851,457,576.79)	92,990,747.00	12,076,749.00	22,697,006.00	46,596,725.00	13,197,284.00	0.00	187,558,511.00	0.00	(663,899,065.79)

REPORTING PACKAGE
California State University, Sacramento
Statement of Net Position
6/30/2022

GAAP Account	Description Assets	Agency 6780 University	Discretely presented component units					Total Discretely Presented Component Units	Total
			F042	A039 Associated Students of California State University, Sacramento	O043 University Union Operation of California State University, Sacramento	O040	O041		
			The University Foundation at Sacramento State		University Enterprises, Inc.	Capital Public Radio, Inc.			
Current assets:									
711101	Cash and cash equivalents	23,650.00	3,573,815.00	2,431,423.00	267,464.00	1,070,386.00	3,188,700.00	10,531,788.00	10,555,438.00
711102	Short-term investments	210,787,866.72	5,103,943.00	9,710,762.00	22,350,407.00	14,349,408.00	271,945.00	51,786,465.00	262,574,331.72
711103	Accounts receivable, net	28,075,607.33	52,000.00	1,439,501.00	284,834.00	29,099,092.00	1,829,966.00	32,705,393.00	60,781,000.33
711105	Lease receivables, current portion	323,090.99	0.00	0.00	0.00	8,390,602.00	0.00	8,390,602.00	8,713,692.99
711110	Notes receivable, current portion	2,043,506.74	0.00	0.00	0.00	219,768.00	0.00	219,768.00	2,263,274.74
711106	Pledges receivable, net	0.00	0.00	0.00	0.00	0.00	517,156.00	517,156.00	517,156.00
711107	Prepaid expenses and other current assets	4,045,646.82	0.00	197,531.00	195,305.00	482,496.00	103,950.00	979,282.00	5,024,928.82
711104	Due from other funds	12,212,307.39	0.00	0.00	0.00	0.00	0.00	0.00	12,212,307.39
	Total current assets	257,511,675.99	8,729,758.00	13,779,217.00	23,098,010.00	53,611,752.00	5,911,717.00	105,130,454.00	362,642,129.99
Noncurrent assets:									
711201	Restricted cash and cash equivalents	0.00	313,624.00	0.00	0.00	3,705,361.00	0.00	4,018,985.00	4,018,985.00
711202	Accounts receivable, net	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
711209	Lease receivables, net of current portion	1,299,904.41	0.00	0.00	0.00	110,541,555.00	0.00	110,541,555.00	111,841,459.41
711210	Notes receivable, net of current portion	20,751,434.32	0.00	0.00	0.00	1,107,750.00	0.00	1,107,750.00	21,859,184.32
711203	Student loans receivable, net	2,106,219.61	0.00	0.00	0.00	0.00	0.00	0.00	2,106,219.61
711204	Pledges receivable, net	0.00	0.00	0.00	0.00	0.00	274,347.00	274,347.00	274,347.00
711205	Endowment investments	14,270.00	66,294,948.00	0.00	0.00	0.00	0.00	66,294,948.00	66,309,218.00
711206	Other long-term investments	51,835,329.08	17,952,372.00	0.00	0.00	14,000,290.00	0.00	31,952,662.00	83,787,991.08
711207	Capital assets, net	646,786,917.95	0.00	1,397,832.00	1,507,070.00	95,255,762.00	34,152,789.00	132,313,453.00	779,100,370.95
711208	Other assets	7,741.77	173,068.00	0.00	0.00	0.00	133,712.00	306,780.00	314,521.77
	Total noncurrent assets	722,801,817.14	84,734,012.00	1,397,832.00	1,507,070.00	224,610,718.00	34,560,848.00	346,810,480.00	1,069,612,297.14
	Total assets	980,313,493.13	93,463,770.00	15,177,049.00	24,605,080.00	278,222,470.00	40,472,565.00	451,940,934.00	1,432,254,427.13
Deferred outflows of resources:									
711301	Unamortized loss on debt refunding(s)	8,611,260.15	0.00	0.00	0.00	613,536.00	0.00	613,536.00	9,224,796.15
711302	Net pension liability	89,889,864.93	0.00	0.00	0.00	2,553,013.00	0.00	2,553,013.00	92,442,877.93
711303	Net OPEB liability	99,615,832.92	0.00	0.00	0.00	2,260,317.00	0.00	2,260,317.00	101,876,149.92
711304	Leases	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
711399	Others	25,000.01	0.00	0.00	0.00	0.00	0.00	0.00	25,000.01

Total deferred outflows of resources		198,141,958.01	0.00	0.00	0.00	5,426,866.00	0.00	5,426,866.00	203,568,824.01
Liabilities									
Current liabilities:									
712101	Accounts payable	8,785,011.24	473,023.00	258,130.00	142,011.00	6,345,112.00	2,231,885.00	9,450,161.00	18,235,172.24
712103	Accrued salaries and benefits	26,792,344.55	0.00	258,320.00	0.00	3,697,531.00	0.00	3,955,851.00	30,748,195.55
712104	Accrued compensated absences, current portion	10,254,886.94	0.00	93,567.00	0.00	1,436,300.00	350,218.00	1,880,085.00	12,134,971.94
712105	Unearned revenues	24,091,008.26	0.00	962,697.00	141,263.00	1,479,465.00	35,717.00	2,619,142.00	26,710,150.26
712106	Lease liabilities, current portion	6,170,849.15	0.00	0.00	0.00	780,670.00	991,796.00	1,772,466.00	7,943,315.15
712107	Long-term debt obligations, current portion	11,048,122.96	0.00	34,311.00	0.00	3,160,000.00	1,513,004.00	4,707,315.00	15,755,437.96
712108	Claims liability for losses and loss adjustment expenses, current portion	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
712110	Depository accounts	1,001,566.32	0.00	1,136,816.00	0.00	0.00	0.00	1,136,816.00	2,138,382.32
712109	Other liabilities	3,569,172.70	0.00	98,074.00	1,624,800.00	1,258,981.00	0.00	2,981,855.00	6,551,027.70
712102	Due to other funds	12,212,307.39	0.00	0.00	0.00	0.00	0.00	0.00	12,212,307.39
Total current liabilities		103,925,269.51	473,023.00	2,841,915.00	1,908,074.00	18,158,059.00	5,122,620.00	28,503,691.00	132,428,960.51
Noncurrent liabilities:									
712201	Accrued compensated absences, net of current portion	4,270,826.31	0.00	144,673.00	0.00	0.00	242,496.00	387,169.00	4,657,995.31
712202	Unearned revenues	0.00	0.00	0.00	0.00	6,595,834.00	0.00	6,595,834.00	6,595,834.00
712203	Grants refundable	3,526,503.38	0.00	0.00	0.00	5,385,871.00	0.00	5,385,871.00	8,912,374.38
712204	Lease liabilities, net of current portion	106,719,926.86	0.00	0.00	0.00	22,033.00	16,391,347.00	16,413,380.00	123,133,306.86
712205	Long-term debt obligations, net of current portion	247,795,841.88	0.00	113,712.00	0.00	59,447,677.00	5,518,818.00	65,080,207.00	312,876,048.88
712206	Claims liability for losses and loss adjustment expenses, net of current portion	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
712207	Depository accounts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
712209	Net other postemployment benefits liability	954,673,263.86	0.00	0.00	0.00	5,222,256.00	0.00	5,222,256.00	959,895,519.86
712210	Net pension liability	318,222,695.65	0.00	0.00	0.00	12,055,270.00	0.00	12,055,270.00	330,277,965.65
712208	Other liabilities	25,000.01	0.00	0.00	0.00	0.00	0.00	0.00	25,000.01
Total noncurrent liabilities		1,635,234,057.95	0.00	258,385.00	0.00	88,728,941.00	22,152,661.00	111,139,987.00	1,746,374,044.95
Total liabilities		1,739,159,327.46	473,023.00	3,100,300.00	1,908,074.00	106,887,000.00	27,275,281.00	139,643,678.00	1,878,803,005.46
Deferred inflows of resources:									
712301	Service concession arrangements	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
712302	Net pension liability	135,084,070.75	0.00	0.00	0.00	6,280,472.00	0.00	6,280,472.00	141,364,542.75
712305	Net OPEB liability	154,053,611.52	0.00	0.00	0.00	6,476,282.00	0.00	6,476,282.00	160,529,893.52
712303	Unamortized gain on debt refunding(s)	3,295.62	0.00	0.00	0.00	32,710.00	0.00	32,710.00	36,005.62
712304	Nonexchange transactions	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
712306	Leases	1,612,722.58	0.00	0.00	0.00	117,376,147.00	0.00	117,376,147.00	118,988,869.58
712399	Others	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total deferred inflows of resources		290,753,700.47	0.00	0.00	0.00	130,165,611.00	0.00	130,165,611.00	420,919,311.47

	Net position								
713811	Net investment in capital assets	308,631,754.99	0.00	1,397,832.00	1,507,070.00	31,935,075.00	7,789,463.00	42,629,440.00	351,261,194.99
	Restricted for:								
713821	Nonexpendable - endowments	14,270.00	73,003,537.00	0.00	0.00	0.00	0.00	73,003,537.00	73,017,807.00
	Expendable:								
713831	Scholarships and fellowships	338,888.40	2,652,242.00	0.00	0.00	0.00	0.00	2,652,242.00	2,991,130.40
713832	Research	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
713833	Loans	1,317,381.38	0.00	0.00	0.00	0.00	0.00	0.00	1,317,381.38
713834	Capital projects	122,541.03	0.00	0.00	0.00	0.00	3,418,871.00	3,418,871.00	3,541,412.03
713835	Debt service	37,733.83	0.00	0.00	0.00	3,351,752.00	0.00	3,351,752.00	3,389,485.83
713836	Others	1,167,108.95	16,058,798.00	0.00	0.00	353,609.00	1,243,125.00	17,655,532.00	18,822,640.95
713881	Unrestricted	(1,163,087,255.37)	1,276,170.00	10,678,917.00	21,189,936.00	10,956,289.00	745,825.00	44,847,137.00	(1,118,240,118.37)
NPE	Total net position	\$ (851,457,576.79)	92,990,747.00	12,076,749.00	22,697,006.00	46,596,725.00	13,197,284.00	187,558,511.00	(663,899,065.79)

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24. APPENDIX

GLOSSARY

Term	Definition
ALLOCATION	A distribution of funds or an expenditure limit established for an organizational unit or function.
ALL UNIVERSITY EXPENSES (AUE)	Budget that is allocated to a division to cover expenditures that are restricted to a specific type of expense and cannot be used for any other purpose. Costs are ongoing in nature and have university wide implications that are beyond the normal scope of operations for any one division, program center, or department. Due to the nature of the expense, the division has very little control over the expenditures (e.g. utility or insurance premium costs). Permanent salaried positions should not be included in this category because these costs are controllable by the division. AUEs are managed by the central Budget Office.
APPROPRIATION	An authorization to make expenditures or incur liabilities from a specific fund source. The University receives a General Fund appropriation annually from the State of California. Appropriations made by other legislation are generally available for three years, unless otherwise specified, and appropriations stating "without regard to fiscal year" (continuous appropriations) shall be available from year to year until expended. Legislation or the California Constitution can provide continuous appropriations, and the voters can also make appropriations.
BASELINE BUDGET	At Sacramento State, a 'Baseline Budget' is the amount of University's General Operating Fund budget that is the permanent funding base for a Division or a Line Item. Since we budget incrementally, baseline budgets can be adjusted at the beginning of the budget year for program or funding changes, and in the middle of the budget year for items such as salary increase actions. The baseline <i>excludes</i> any one-time funds made available to the organizational unit or line item (i.e., prior year carry forward or fiscal year funding such as an allocation from the University Reserve).
BEGINNING BUDGET OR INITIAL BUDGET	This is the baseline budget from the prior year plus any baseline changes that are part of the initial budget. Includes permanent changes and allocations only; does not include any one-time funds.
BUDGET	A plan of operation expressed in terms of financial or other resource requirements for a specified period of time.
BUDGET ACT	An annual statute (law) authorizing State departments to expend appropriated funds for the purposes stated in the Governor's Budget and amended by the Legislature.
BUDGET LINE ITEM	Specific funding line in a budget that is identified separately. Often used in conjunction with a category referred to as 'All University Expenses' or 'Mandatory Expenses' such as 'Benefits Costs', 'Vehicle Insurance' or 'Utilities'. It could also refer to a Program Center (College of Arts and Letters, Library, or Enrollment Services, for example).
BUDGET BALANCE AVAILABLE (BBA)	Formulaic calculation which identifies the unused portion of the budget at the division, program center, or department level. The calculation takes the budget less expenditures less encumbrances to arrive at the balance available for a specific period of time.
CARRY FORWARD FUNDS	Non-recurring funds that are used in the current fiscal year. These funds are not permanent or ongoing.
DECENTRALIZED BUDGETING	Management of allocated resources are delegated along organizational lines from the president to the provost/vice presidents, to colleges/program center managers, to departments.
DEFICIT	An excess of expenditures over revenues during an accounting period.
ENCUMBRANCE	The commitment of part or all of an appropriation by a governmental unit for goods and services not yet received. These commitments are expressed by such documents as purchase orders, contracts, and future salaries, and cease to be encumbrances when they are paid or otherwise canceled.

GLOSSARY

Term	Definition
EXPENDITURE	Where accounts are kept on a cash basis, the term designates only actual cash disbursements. For individual departments, where accounts are kept on an accrual or a modified accrual basis, expenditures represent the amount of an appropriation used for goods and services ordered, whether paid or unpaid.
FEE WAIVER	Programs authorized by the CSU Trustees or the State of California to excuse identified students from paying all or part of registration fees due to the University. Examples of fee waiver include: employee fee waivers, 60+ fee waivers, veterans fee waivers, etc.
TUITION OR FEES	Student fees are governed by CSU Trustee Policy (Executive Order 1054). Trustees set the State Tuition Fees and the Non-Resident Tuition Fee, and delegate to the campus the authority to propose and establish other mandatory and non-mandatory student fees. Such fees include miscellaneous course fees, student body fees (ASI), and fees for student union, parking, instructionally related activities, recreation, continuing education, health services, transcripts and the like. Mandatory fees are collected at time of registration from all enrolled students who do not have a fee waiver. Non-mandatory (user) fees are collected from students who use the service provided. Revenues from the State University Fee, Non-Resident Tuition and some miscellaneous fees are included in the campus budget under "Sources of Funds". The use of other student fees are designated at the time they are established (student body fee, university union, parking, housing, etc.).
FTES	Full-Time Equivalent Students. This is a calculation taking the total units enrolled per semester and dividing it by 15 units for undergraduate students or 12 units for graduate students. Prior to 2006/07, the FTES calculation for all students was based on 15 units. The 2006/07 change in the calculation is referred to as ' rebench ' FTES. Although the FTES calculation was rebenched at the start of 2006/07, no additional funds were allocated to the CSU or to the campuses for rebenched FTES generated prior to the 2006/07 enrollment growth.
FTES - Budgeted FTES	The number of FTES to be served by the campus for that academic and fiscal year. The campus is allocated additional State General Fund appropriation dollars for each additional Budgeted FTES. Effective with the 2006/07 academic and fiscal year, only resident FTES count toward meeting the Budgeted FTES target. This was imposed by the State Department of Finance so that General Fund appropriations were not allocated to cover the instructional cost for non-resident students. Non-resident students pay a per-unit non-resident tuition fee in addition to the other mandatory registration fees paid by resident students. Currently the non-resident tuition fee is \$372/unit.
FUND	A legal entity that provides for the segregation of moneys or other resources in the State Treasury for obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and balance, as well as its income and expenditures.
GENERAL FUND (GF)	The predominant fund for financing state government programs, used to account for revenues which are not specifically designated to be accounted for in any other fund. The primary sources of revenue for the General Fund are the personal income tax, sales tax, and bank and corporation taxes. The major uses of the General Fund are education (K-12 and higher education), health and human service programs, youth and adult correctional programs, and tax relief.

GLOSSARY

Term	Definition
GENERAL OPERATING FUND	Main departmental fund for the campus expenditures. This fund includes a combination of General Fund (state appropriations), systemwide mandatory student tuition and other fees, and other revenue that reimburses or supports General Operating Fund supported activities and expenditures. Expenditures include salaries, benefits, student grants, operational costs, equipment, maintenance and repair costs, enrollment funding and other campus related expenditures.
INCREMENTAL BUDGETING	Assumes a 'permanent base' will remain the same from year to year unless funds are added to or taken away from the base as part of the campus budget process. Campus wide budget allocations are made to the Division level (i.e., to the provost, vice presidents, and All-University Expense lines (Designated Line Items, Mandatory Cost Line Items, etc.), which in turn allocate budgets to colleges/program centers, which in turn allocate budgets to departments.
SALARY SAVINGS	<p>The difference between what the division, program center or department budgets for a position and what the incumbent is making. At Sac State, the division, program center or department establishes the budget for each position from its pool of allocated funds, and if an incumbent is hired at a different rate, the division, program center, or department manages the difference (either surplus or deficit). The annual CSU process to adjust the funding level of each existing position to that of the incumbent (known as the Schedule 8, 7A and 2) was discontinued in the early 1990's when the State stopped using the Orange Book budget formulas to allocate funds to the CSU.</p> <p>Through its annual budget process, the University provides additional funding to divisions for individual faculty promotions and bargaining unit negotiated salary increases. The University also allocates funds to divisions for other specified purposes, including new positions. Divisions, program centers, and departments have the authority and responsibility to maintain sufficient funding for employees and to utilize salary savings generated by personnel changes. The University does not collect and redistribute salary savings from divisions, program centers, or departments.</p>
SPECIAL FUNDS	Any fund created by statute that must be devoted to some special use in accordance with that statute. Special fund is also used to refer to "governmental cost funds" (other than General Fund), commonly defined as those funds used to account for revenues from taxes, licenses and fees where the use of such revenues is restricted by law for particular functions or activities of government. Sometimes the term is used to refer to all other funds besides the General Fund. For Sacramento State, examples of special funds include the Parking, Housing, Student Union, Student Health Center, Lottery, Continuing Education, etc.
STATE FISCAL YEAR	The period beginning July 1 and continuing through June 30.
STATUTE	A written law enacted by the Legislature and signed by the Governor (or a vetoed bill overridden by two-thirds vote of both houses), usually referred to by its chapter number and the year in which it is enacted. Statutes that modify a State Code are "codified" into the respective Code (e.g., Government Code, Health & Safety Code).
STRUCTURAL DEFICIT	When ongoing commitments defined as baseline allocations are greater than renewable resources defined as State Appropriations plus budgeted student fees.
SUG	Stands for State University Grants. Terminology was renamed; see "Tuition Fee Discounts."

GLOSSARY

Term	Definition
TUITION FEE DISCOUNTS	Tuition Fee Discounts reflect CSU foregone revenue and General Fund grant appropriations. These discounts are the one-third set aside of the total projected revenue from increases in the State University Fee rates and are required to cover the tuition cost for the neediest of students. This term supplants what was formerly called State University Grants or SUG.
YEAR END BUDGET	General Operating Fund baseline budget plus any permanent (baseline) or one-time General Operating Fund changes that occurred throughout the year (increases and decreases). The Year-End Budget includes one-time carry forward funds from the prior year.

ACADEMIC AFFAIRS

2022-23

Academic Affairs provides leadership to the academic and educational activity of the University, including: the seven Academic Colleges, University Library, and the College of Continuing Education. The Office of Academic Affairs remains focused on the major elements of Sacramento State's mission – access, diversity, quality, and the fullest university experience for our students.

Provost

Responsible for ensuring student success through leadership and administrative oversight of the personnel, budget, and infrastructure of all the academic units including the colleges, the library, and AVP offices, and implementation of University and system policies for academic matters regarding undergraduate and graduate curricular/instructional/research/creative activity programs, program reviews and assessment; University accreditation matters; Center for Innovation and Entrepreneurship, and the Office of Water Programs.

Vice Provost for Strategic Services

Responsible for academic operations including project management, communications management, instructional space and technology management, class scheduling, and space planning and implementation. Ensure consistent safety and compliance to university and governmental regulations, policies, and procedures. Oversee emergency management. Manage and process range elevation requests. Manage and process reclassification requests. Oversee technology support and services in Academic Affairs division. Oversee the operations of the Community Engagement Center, Creative Services, the Office of International Programs and Global Engagement, and the Office of Academic Excellence.

Vice Provost for Faculty Affairs

The Vice Provost for Faculty Affairs serves as the principal enrollment and faculty development manager in the Division of Academic Affairs. In this role the Vice Provost for Faculty Affairs, in collaboration with Deans and other administrative divisions of the university, improves faculty development processes, provides guidance on enrollment planning, and projects related to academic operations of the university and ensures planning aligns with the priorities of the University's Strategic Plan. The Vice Provost for Faculty Affairs oversees the Office of Faculty Advancement and the Center for Teaching and Learning.

Office of Faculty Advancement

Ensure faculty success through leadership and oversight of faculty development and advancement policies and procedures including faculty recruitment, orientation, development, leaves, and separations; Assist the provost in UARTP policies/procedures and manage the ARTP processes; Manage faculty contracts and outside employment; Ensure compliance to CBA and management of Unit 3 faculty, coach, and counselor and Unit 11 student employee grievances and conflicts.

The Center for Teaching and Learning (CTL)

Provides activities and services that help individual faculty members, departments, and programs identify and achieve their desired level of teaching excellence. For a more in-depth description of CTL's programs, visit www.ctl.csus.edu.

Deans -- Colleges and University Library

Responsible for the leadership and administrative oversight of the personnel, budget, and infrastructure of all the academic units, including departments, programs, centers and institutes, within the Colleges of Arts & Letters, Business Administration, Education, Engineering & Computer Science, Health & Human Services, Natural Sciences & Mathematics, Social Sciences & Interdisciplinary Studies, Continuing Education and the University Library.

ACADEMIC AFFAIRS

2022-23

Office of Undergraduate Studies

Responsible for leadership and university-level administration of undergraduate education and for coordinating the University's General Education Program and all university-wide undergraduate graduation requirements. Provides leadership in the development and implementation of policies and services related to undergraduate education. Serves as the "home" College for Undeclared students, Special Majors and Special Minors. The Office of Undergraduate Studies also oversees the following university-wide programs and program centers:

Center for College & Career Readiness (CCR) and Early Assessment Program

Responsible for facilitating regional partnerships with the primary mission of aligning curricula, expectations, and standards between K-12, the community colleges, and Sacramento State. Through a culture of collaboration, the partnerships will implement mechanisms that will aid in shifting from a college/career eligible perspective to a college/career ready reality by focusing on a student's ability to make a successful transition with the attributes necessary for long-term success. The program's focus will be on students before they matriculate, those in the regional pipeline. For a more in-depth description of the CCR, visit www.csus.edu/ccr.

Accelerate College Entrance (ACE)

Affiliated with the Center for College & Career Readiness, ACE allows qualified high school students (11th and 12th grade only) to enroll in classes at Sacramento State and earn university credits while completing regular high school studies. There are two components to ACE: an On-Campus Program (Sac State-based) and an Off-Campus Program (High School-based). For more information, visit www.csus.edu/undergraduate-studies.

First Year Experience Program (FYE)

Provides academic support programs to improve the retention and graduation of native students during their first year at Sacramento State. Such programs include first year seminars, university learning communities, peer mentoring and the FYE Space. For more information, visit www.csus.edu/fye/Index.html.

GE Honors Program

Provides a challenging liberal arts course of study of integrated General Education courses in a community of like-minded students. For a more in-depth description, visit www.csus.edu/honorsprogram/Index.html.

University One Book Program

Selects a book each year to bring together the Sacramento State community and the Sacramento region. In addition to Author Day, the Program offers many other exciting events through the academic year. For more information, visit www.csus.edu/onebook/Index.html.

Air Force ROTC

Army ROTC

ACADEMIC AFFAIRS

2022-23

Office of Graduate Studies

Responsible for leadership and university-level administration of graduate education. Provides leadership in the development of policies and services related to graduate education. Oversees graduate student services: advising, admission, retention, and degree evaluation of graduate students. Involved in the planning, development, articulation, review and evaluation of graduate degree and certificate programs. Responsible for the Graduate Diversity Program and Grants (Graduate Equity Fellowship, CSU Pre-Doctoral Program, and Forgivable Loan Program), McNair Scholars Post-Baccalaureate Achievement Program, and the Teaching Associate, Graduate Assistant and Instructional Student Assistant Programs.

Offices of Research, Innovation and Economic Development

The Offices of Research, Innovation, and Economic Development (ORIED), a unit of Academic Affairs, works to expand the research capacity of Sacramento State's faculty, staff, and students, and to link a range of academic and infrastructure initiatives and activities that advance our faculty and campus connection to the regional community. ORIED supports faculty seeking external funding for their research and scholarly activities, and on behalf of the University, submits grant and contract proposals. In addition, this office is responsible for administering internal research funds and recognition programs and, as part of its research integrity and compliance functions, facilitates the Institutional Review Board (IRB), the Institutional Animal Care and Use Committee (IACUC), and superintends campus academic centers and institutes. ORIED also provides support services to faculty with full-spectrum intellectual property services as well as assisting external stakeholders in connecting with appropriate university specialists who can offer research and project development, business and technical expertise and assistance with talent creation and workforce development. For more information, please see www.csus.edu/research.

The Office of Research and Proposal Development (RPD)

Assists faculty and staff seeking external support for their research and scholarly activities through services providing research proposal, narrative, application and budget development. Works in conjunction with UEI Sponsored programs Administration that manages the resulting awards.

The Office of Innovation and Technology Transfer (OITT)

Helps to protect faculty, staff and students' intellectual property and optimize the flow of innovations to the community to serve the public good and to the marketplace to help generate revenue that supports future research activities.

The Office of Economic Development (OED)

In partnership with the offices of Public Affairs and Advocacy and State & Federal Relations provides outreach and engagement to the community to help build collaborations and partnerships with public and private organizations to promote personal, professional and economic growth in the region. Serves as a liaison through which the community and external partners can assess vast range of services, resources and expertise embedded in the campus of Sacramento State University.

International Programs and Global Engagement (IPGE)

International Programs and Global Engagement (IPGE) serves as the focal point for the administration of international programs and services at Sacramento State. IPGE collaborates with units across campus to lead the institution's efforts towards further internationalization and is committed to building connections with students, scholars and partners around the world through the following programs and functions:

International Admissions

Processes applications of international students and performs credential evaluations of foreign coursework.

ACADEMIC AFFAIRS

2022-23

International Student and Scholar Services

Conducts international student orientation, provides comprehensive international student advising services and delivers a wide-range of co-curricular international programming.

Study Abroad and International Exchange

Provides information and advising to students interested in studying abroad on a Sacramento State direct exchange program, California State University International Programs' academic year abroad programs, affiliated programs, or *Faculty-Led Study Abroad* programs. Study Abroad also oversees the US Student Fulbright Program.

Faculty and Staff Immigration Services assists international faculty and staff with obtaining USCIS work authorization and Department of Labor PERM certifications.

The Passport Place @ Sac State is a Department of State designated Passport Acceptance Facility. United States citizens may apply for a US Passport using this service.

The **English Language Institute (ELI)** offers a comprehensive, year-round Intensive English Program as well as short-term American Language and Culture and International Development and Training programs.

Office of Academic Excellence

Responsible for promoting and safeguarding quality assurance and quality improvement policies and processes for all academic degree and non-degree programs of the university; Academic Master Plan and the academic planning process; Development and update of the academic policies and procedures; Track, monitor, and ensure the implementation of all academic policies and procedures; Liaise with the college deans and the Faculty Senate to monitor new academic program development and curricular updates that will need Chancellor's Office review and approval as well as WASC review and approval; Manage the university's academic program review processes and schedules; Oversee the Office of Academic Program Assessment and manage the university program assessment plans, processes, timelines, and activities associated with Student Learning Outcomes assessment; Develop and oversight of MOUs with academic program areas after completion of program reviews; Lead collaborative efforts in the Institutional Learning Outcomes review and assessment; Organize university accreditation processes and procedures; Serve as Accreditation Liaison Officer (ALO) of the University to the Western Association of Schools and Colleges (WASC) Senior College and University Commission; Liaise with the Chancellor's Office in program development, revision, review, and updates; coordinate administrative searches; impactation.

Office of Academic Program Assessment (OAPA)

Assessment is an integral part of our commitment to student learning and student success, and an integrated part of the mission and strategic planning of this university. OAPA assists our university and various academic units (programs, departments, and colleges) by: providing leadership, support, coordination, and feedback for the annual assessment of student learning outcomes for all degree programs at each level (baccalaureate, master, and doctorate); strengthening the assessment component for the periodic review of academic programs (Program Review); facilitating and leading various initiatives that result in high-quality and sustainable assessment practices for an institution-wide understanding of student learning; serving as a campus-wide resource for improving the culture of assessment; and promoting a culture of evidence-based decision-making and continuous learning and improvement at Sacramento State.

ACADEMIC AFFAIRS

2022-23

Director of Academic Affairs Business Operations

Administer the financial and personnel resources of the AA division; Make recommendations on budget and personnel matters for the Division by working with the Provost, Vice Provost, Deans, AVPs and Directors within the Division and maintain delegation of fiscal authority for the Division; Identify, recommend, and implement strategies to meet operational goals with available resources and/or addressing funding shortfalls for Academic Affairs; Develop cost center budgets that reflect strategic and operational priorities; Work with designated directors, associate directors and college and/or program center resource analysts to ensure that spending does not exceed established cost center budgets; Develop and administer an internal audit process to verify accuracy of divisional processes; Oversee the preparation of quarterly and yearly financial reports and audits for Academic Affairs and its programs and colleges, including the annual report and budget call spending reports; Recommend appropriate changes in purchasing, staffing and/or operations to align expenses and operate within budget; Ensure appropriate use of funds including general funds, mandatory student fees, fees for service, trust funds, University Foundation funds, grants, scholarships, CERF and Lottery funds; Collaborate with the Administration and Business Affairs' AVP for Budget Planning and Administration, University Controller, Director of Accounts Payable and Travel, Director of Accounting Services, Director of Procurement, College of Continuing Education, Human Resources, Information Resources and Technology, President's Office, Public Affairs and Advocacy, Student Affairs, and University Enterprises to advance the Division and the University.

Center for Innovation and Entrepreneurship

Engage all of the University's colleges, centers and programs in the arena of innovation and entrepreneurship, build partnerships with all relevant external constituents, and provide high-quality education, advising, and practical experiences, opportunities and programs to all students at Sac State irrespective of their academic disciplines. The Center will provide students, faculty and others the pathway to take solutions to market and leadership and workforce to ensure the vitality and success of the region's economy, businesses, charitable and civic organizations.

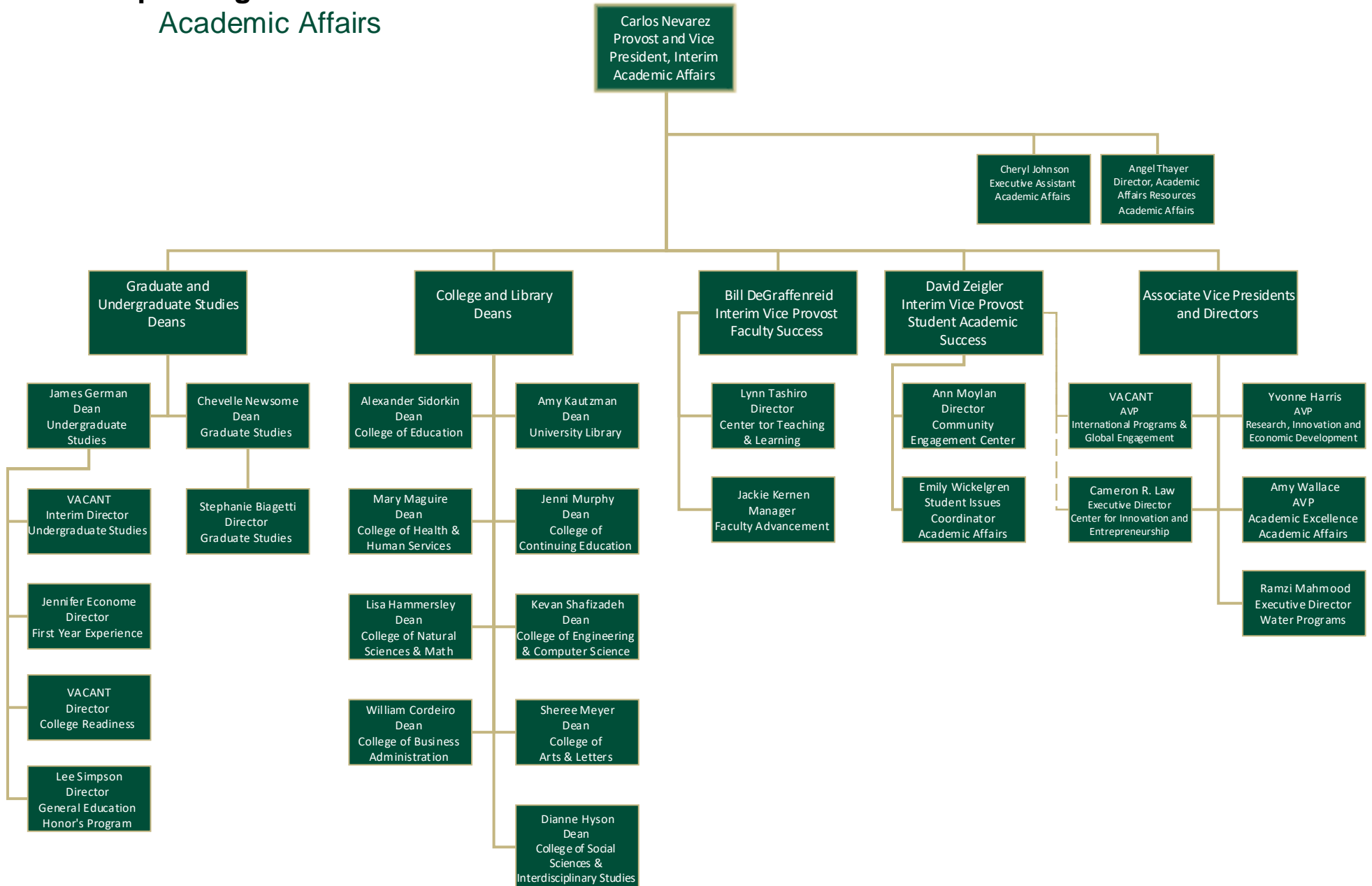
Office of Water Program

The Office of Water Programs (OWP), a unit of academic affairs, is a multidisciplinary center providing training, technical assistance, and applied research services for water resources and water quality disciplines. Its mission is to provide cost-effective solutions for protecting and enhancing water resources, public health, and the environment. For over 40 years, OWP training materials have supported the drinking water and wastewater professions, earning it an international reputation as a leader in this field. Since the late 90s, a variety of state and local agencies fund applied research and engineering management projects in wastewater, stormwater, watershed planning, flood modeling, and groundwater. Through a federal grant OWP serves as the US EPA Region 9 Environmental Finance Center (EFC) which supports rural, disadvantaged, and tribal communities throughout the west in financial planning and utilities asset management. OWP staff collaborate extensively with Sacramento State faculty, and occasionally with other CSU faculty from engineering, natural sciences, public policy, and economics. Currently, OWP is the largest self-supported center in the CSU system with 50 full-time professionals and students. For more information, please see www.owp.csus.edu.

Community Engagement Center

The Community Engagement Center supports faculty and students to engage in meaningful work with hundreds of community, non-profit, government and for-profit entities. The program engages students in service learning courses, volunteer opportunities, Alternative Break, and civic engagement. For more information, visit www.csus.edu/cec/Index.html.

Campus Organization Chart Academic Affairs



ADMINISTRATION & BUSINESS AFFAIRS

2022-23

Administration and Business Affairs (ABA) at Sacramento State is one of the University's chief support divisions, providing integrated and comprehensive administrative, business, financial, operational, and logistical support services to students, faculty, and staff.

The Vice President for Administration/CFO

Serves as the Chief Financial Officer for the University providing leadership to the Administration & Business Affairs (ABA) division, comprised of the following functional families: Business & Administrative Services, Budget Planning & Administration, Facilities Management, Financial Services, Human Resources, Office of the Vice President/CFO, Sacramento State Police Department, Risk Management Services, and the special office of Auditing & Consulting Services. Altogether, ABA functions provide the full range of administrative, business, financial and operational support services in support of the University's mission.

The Vice President serves as counsel to the President, other vice presidents and campus units on business, financial and compliance matters; represents the campus to the CSU system offices, local and governmental agencies and the business community; provides resource management and administrative expertise as well as research and evaluative services for the development of new campus functions; leads the campus sustainability effort; and provides fiscal oversight for the University's auxiliary and affiliate organizations, as delegated through various executive orders, the State University Accounting Manual, applicable legal codes and the University President.

Fiscal Oversight – Sacramento State Auxiliary and Affiliate Organizations

The campus chief financial officer (CFO) is the primary responsible campus official in respect to administrative compliance and fiscal oversight of campus auxiliary organizations and affiliate groups – the Associated Students, Inc., Capital Public Radio, Inc., University Enterprises, Inc., University Foundation at Sacramento State, and the University Union WELL, Inc.

The Vice President also serves as a member of the President's Cabinet, collaborating with other Cabinet members to provide the President with executive level support and to assist in leading and guiding the institution. The Vice President provides oversight for all campus construction, energy conservation, and serves as liaison between the campus and the Chancellor's Office on these issues.

Auditing & Consulting Services

Responsible for centrally coordinating all campus audits, both internal and external. The department conducts various types of audits, including operational, compliance, and investigative; as well as special projects. The office also coordinates responses to findings and recommendations related to external audits. It is also responsible for reporting fiscal improprieties and fraudulent activities to the appropriate CSU & University administrators and applicable state departments.

Office of the Vice President/CFO

Provides executive level administrative operations support and collaborates across campus to enhance, facilitate and inform the decision making process of the VP/CFO and the ABA executive team. In addition to supporting the VP/CFO and the ABA division, office staff serve by performing various duties that elevate the mission of ABA, including ensuring stewardship of campus resources, maintaining a commitment to outstanding customer service, ensuring transparency and facilitating communications across campus. The VP/CFO office is also tasked with facilitating the instructionally related activities process in partnership with the ASI President, and collaborates with the Office of the President and IRT for records management.

Business & Administrative Services (BAS)

A diverse operation, encompassing Resource and Organizational Management (ROM), comprised of Space Management, Resource Management, and Energy and Sustainability. ROM manages division resources, through short and long-range budget planning,

ADMINISTRATION & BUSINESS AFFAIRS

2022-23

management of operating and special funds, and allocation of the division's budget, in addition to the management of the University resources of academic and third-party space utilization, and sustainability initiatives to reduce our environmental impact and create a place where students' innovative ideas can be explored and sustainability pioneers can grow.

Additionally, BAS, encompasses self-support services for the campus, such as University Print & Mail (UPM), and University Transportation and Parking Services (UTAPS). UTAPS administers parking facilities (structures/lots) planning and operations, parking permit operations, event parking support, alternative transportation operations, shuttle operations, parking enforcement, citation adjudications support, and visitor parking information. The University Print and Mail team provides support to the campus community through integrated Print and Mail services, operating the University's official print shop and full-service campus mail center.

Budget Planning & Administration (BPA)

Provides comprehensive budget planning and administrative services including the development and facilitation of the campus' General Operating Fund budget through collaboration with the University Budget Advisory Committee (UBAC). BPA also provides transparency of financial information through the production of the President's Annual Report for Budget, Expenditures, and Financial Information. Responsibilities also include ensuring the compliance of campus funds, developing financial pro formas for non- state capital projects, financial forecasting, processing campus fees (Category IV and V) for presidential review, providing information and guidance on university funds, processing monthly payroll through CMS, managing and creating positions for university employees, and processing budget allocations and transfers.

Facilities Management

Provides comprehensive facilities management services including facility maintenance and repair; facility and infrastructure planning; planning, design and construction; utilities management; custodial, grounds and landscape services; campus recycling services; automotive services; and an administrative and customer service function. Facilities Management oversees the campus physical master plan, the Capital Outlay Program, and all campus construction projects, providing guidance to assure compliance with CSU system and state laws, mandates and procedures, and management of multiple revenue sources and expenditures pertaining to capital outlay activity.

Financial Services

Provides comprehensive financial services to University students, staff and faculty. These services include campus ID (One Card); accounting; cashiering; invoicing and collections; payments and reimbursements; student fee review, management, and refunds, financial aid and payroll disbursement, loan management, and tuition installment payment options; cash management; event ticketing services; financial reporting; procurement and contracts; central receiving; asset management; University Foundation accounting; and oversight of ASI Finance and Administration. The Financial Services family is responsible for ensuring that all accounting, reporting and reconciliation functions are performed in accordance with applicable law and policy while providing the highest possible level of service to the campus community. Additionally, Financial Services supports students' success, most directly in the Bursar's Office, where they work with students and parents to navigate the student portal, understand fees assessed to a student's account, and make mutually beneficial payment arrangements. Finally, as the department that manages the Student Fees, we also manage the fee proposal process through the Student Fee Advisory Committee (SFAC). As a shared governance committee, SFAC reviews fee proposals, discusses the merits of each, weighs student burden with student benefit, directs audit and use of the fees, and makes recommendations to the President.

Human Resources

Supports the goals and objectives of the University through the development, implementation, and maintenance of human resource programs, policies, and processes which include the recruitment, development, and retention of diverse, competent, and

ADMINISTRATION & BUSINESS AFFAIRS

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talented professional and staff personnel. Human Resources staff are responsible for providing professional and timely information, advice and counsel in the areas of benefits, classification/compensation, recruitment, employee and labor relations, payroll, and organizational and professional development and training.

Risk Management Services (RMS)

Staffed by trained, credentialed experts in their fields who ensure that the University meets its legally mandated health, safety, environmental and liability requirements. Working in collaboration with the University community, RMS provides comprehensive support to faculty, staff, students, and administration in the areas of risk management, continuity planning, workers' compensation, environmental compliance, and occupational health and safety.

Sacramento State Police Department

Responsible for protecting the persons and property of the campus community and maintaining peaceful order in a manner conducive to the educational environment. The Police Department also provides emergency response, emergency communications, emergency operations training, and management of the Emergency Operations Center. The department collaborates with its constituents, the surrounding neighborhood, and external agencies to generate communications, assure responsiveness and improve safety for the campus community.



INCLUSIVE EXCELLENCE

2022-23

The Division of Inclusive Excellence is responsible for ensuring that Sacramento State's commitment to equity, diversity, inclusion, and belonging is evident throughout our University and its operation and is communicated to the larger Sacramento community that we serve. Inclusive Excellence partners with stakeholders across the campus and in the community to embed equity, diversity, inclusion, and belonging into every aspect of University practices and campus life and actively supports efforts to achieve the University's goals of academic excellence, staff and student success.

Vice President for Inclusive Excellence/University Diversity Officer

Responsible for the leadership and strategic direction for all equity, diversity, inclusion, belonging efforts to ensure that the institutional commitment is embedded throughout all aspects of the University and its operation. Reports directly to the President and works with the Cabinet to align the institutional commitment to Inclusive Excellence with University practice at all levels and advises on issues related to equity, diversity, inclusion, and belonging. The VP for Inclusive Excellence convenes the annual Antiracism and Inclusion Convocation and consults with multiple stakeholders on best practices in executing an antiracism, anti-oppression, and inclusive strategy.

Assistant to University Diversity Officer

Responsible for providing a broad range of administrative support for the Executive Director of Inclusive Excellence/University Diversity Officer. Administrative projects often include coordinating, prioritizing, and monitoring through to their completion with accountability for end results and work performed by others. Prepares correspondence, reports, power-points and other presentations, and other substantive materials. Responsibilities also include: scheduling meetings, coordinating calendars, arranging travel, budgetary and fiscal responsibilities, program support, and office coordination. The Assistant to the UDO is expected to work effectively and collaboratively under pressure with frequent interruptions while prioritizing assignments to meet deadlines. The position requires a professional and dependable, well-organized individual with initiative, good judgment, and excellent interpersonal skills capable of successfully interacting with a diverse population of administrators, faculty, staff, and students. Takes initiative to identify and address office needs and concerns; responds to various administrative inquiries; maintains and monitors office budget.

Director of Inclusive Excellence Learning

Responsible for the development and delivery of learning and professional development opportunities related to Sacramento State's commitment to equity, diversity, inclusion, and belonging and advises and supports the appropriate delivery of related professional learning by others. Serves as the designated advisor to support and assist any equity, diversity, inclusion, belonging, and anti-oppression learning opportunities offered to students, faculty, staff, and administrators.

Director of Faculty Diversity & Inclusion

Responsible for the development and implementation of strategies and initiatives related to the successful recruitment and retention of a diverse faculty body and the adoption of inclusive practices and culturally responsive pedagogy by faculty. Serves as the designated expert to work in collaboration with numerous stakeholders across campus in developing and implementing related strategies and initiatives.

Director of Belonging Education & Support

Responsible for supporting and facilitating the University's response to acts of bias experienced by students, staff, and faculty. The Director serves as a campus resource for responding to and assessing alleged acts of bias; recommending educational interventions and/or effective restorative practices that will increase belonging on the campus and to help the larger University community deepen awareness and fluency on the diversity of human experience and inclusiveness. The Director chairs the Bias Education Support Team (B.E.S.T) and otherwise collaborates with stakeholders across campus to ensure proper and effective assessment of reports of acts of bias and appropriate institutional response grounded in a belonging framework.

INCLUSIVE EXCELLENCE

2022-23

Director of Inclusive Excellence Learning

Responsible for the development and delivery of learning and professional development curricula related to Sacramento State's commitment to equity, diversity, and inclusion and advises and supports the appropriate delivery of related curricula by others. Serves as the designated advisor to support and assist any equity, diversity, and inclusion learning opportunities offered to students, faculty, staff, and administrators.

Inclusive Excellence Project-Manager

Responsible for providing comprehensive project management support, including both substantive and administrative/design work. The position requires a high level of independent thinking and the ability to develop and implement project work plans on a wide-range of projects within the Division of Inclusive Excellence. The Project Management Specialist is responsible for tracking, collecting, and managing a variety of data sets relevant to the work of Inclusive Excellence and its Directors and will also be responsible for researching and responding to grant opportunities.

Office for Equal Opportunity (OEO)

Responsible for supporting and promoting the University's commitment to creating an education and working environment free from discrimination, harassment (including sexual harassment) and retaliation, sexual misconduct, domestic violence, dating violence, and stalking. The Director and OEO staff carry out its mission through various mechanisms – Education & Training, Prevention & Advocacy, Consultation, and Complaint Resolution.

Director of OEO

Responsible for providing overall strategic leadership, management, and programmatic direction of the University's non-discrimination/harassment efforts consistent with CSU Executive Orders 1095, 1096, 1097, and 1098 for a campus of 30,000 plus students, 3,500 plus employees, and an unlimited number of campus visitors and community members. The Director monitors, supervises, and oversees overall Campus-wide implementation of and compliance with federal and state equal opportunity and non-discrimination laws and regulations, including coordination of training, education, communications, and administration of complaint procedures for employees, students, and third parties in the areas of protected status discrimination, harassment, sexual misconduct, dating and domestic violence, and stalking.

Associate Director of OEO

Responsible for directly supervising the work of exempt/non-exempt OEO employees including, but not limited to, work flow planning, assigning work or giving directions, monitoring work, training employees, orienting employees, providing input into employee selection (hiring), and providing input to the Director into performance evaluations. The Associate Director also has primary responsibility for investigating allegations of discrimination, harassment (including sexual harassment and sexual violence), retaliation, and other areas as requested (e.g., inappropriate management practices, hostile work environment, workplace violence, unfair treatment, etc.). The Associate Director also develops, reports, and presents investigation findings and recommendations for corrective action to the Director and management as appropriate, identifies opportunities for systemic corrective action, and recommends changes to policies or operational practices and/or implementation of training to reduce reoccurrence of complaints.

Equal Opportunity Investigator

Responsible for investigating allegations of discrimination, harassment (including sexual harassment and sexual violence), retaliation, and other areas as requested (e.g., inappropriate management practices, hostile work environment, workplace violence, unfair treatment, etc.) for the entire campus community (faculty, staff, students, third parties). The Investigator also develops, reports, and presents investigation findings and recommendations for corrective action to the Director and management as appropriate, identifies opportunities for systemic corrective action, and recommends changes to policies or

INCLUSIVE EXCELLENCE

2022-23

operational practices and/or implementation of training to reduce reoccurrence of complaints. The Investigator also ensures implementation and compliance with applicable CSU Executive Orders and other applicable policies. The Investigator also develops and delivers training programs/workshops on various topics such as anti-harassment and sexual misconduct awareness, diversity and inclusion (including unconscious bias), recruitment/hiring (affirmative action), ADA/FEHA reasonable accommodation, etc.

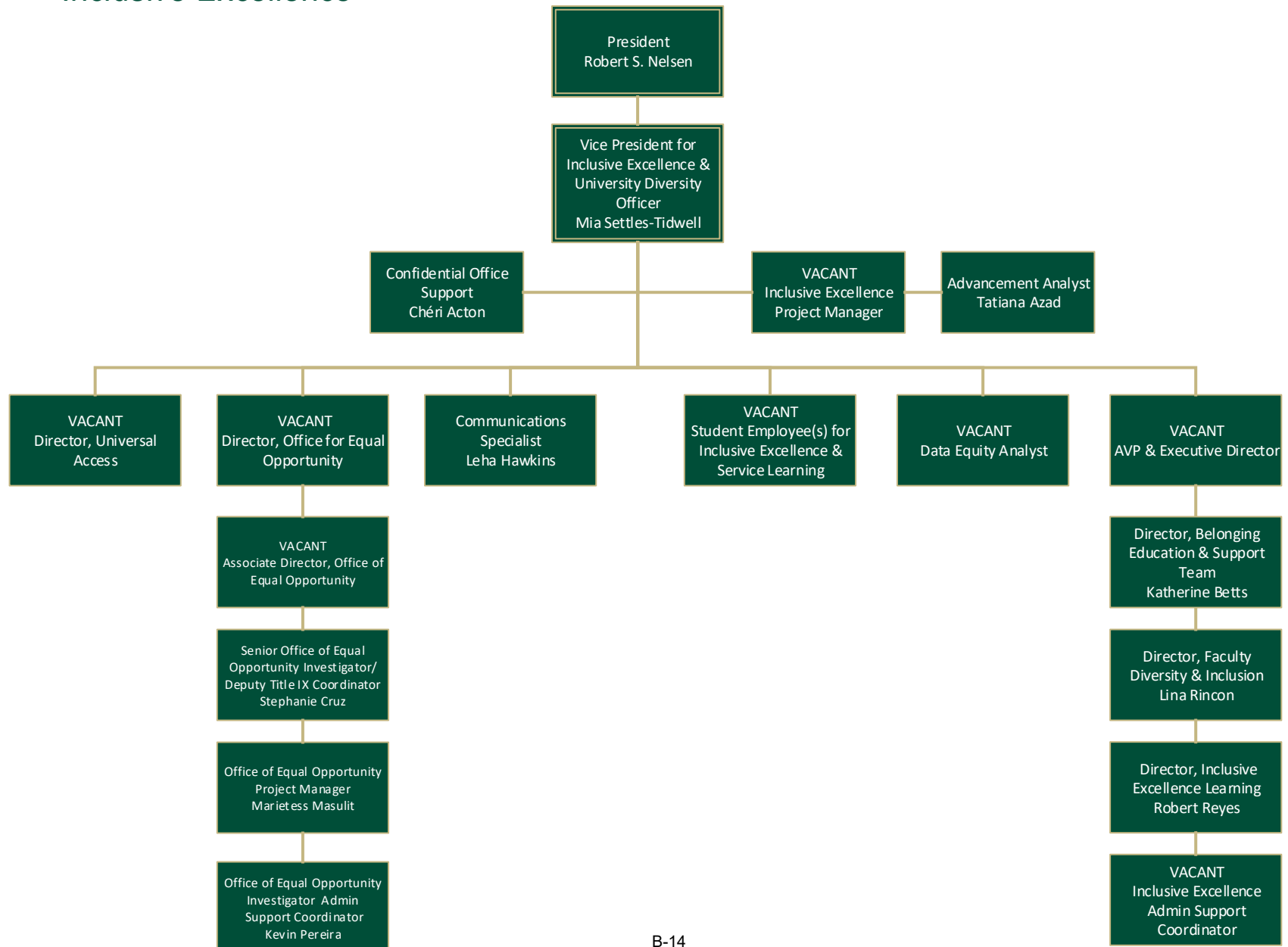
OEO Project Manager

Responsible for managing the CSU Executive Order 1096/1097 sexual misconduct hearing process. Duties include, but are not limited to: managing administrative support staff/MPP volunteers, scheduling hearings; CSU Executive Order 1096/1097 complaint intake interviews, notifying witnesses of the hearing; ensuring that the Hearing Officer is provided with appropriate materials including a copy of the report and any exhibits; coordinating videoconferencing (if necessary); securing a location for the hearing. Additionally, the OEO Project Manager act as liaison between the Parties and the Hearing Officer on procedural matters; attend hearings and meets with both parties and explaining the investigation process and timelines, informing the parties of their rights and options, discussing interim remedies as appropriate, and assisting the Director (or Associate Director in the Director's absence) in determining whether to accept a complaint for investigation. Develops, delivers, and supports the facilitation of OEO trainings (discrimination, harassment, sexual misconduct; ADA reasonable accommodation process, etc.) and presentations across campus.

OEO Administrative Support Coordinator

Responsible assisting the OEO Team in processes, document/data review, and event planning related to Title IX/DHR and ADA. Serves as the first point of contact for office visitors requesting information or seeking appointments. Maintains filing system and spreadsheet tracking DHR/Title IX complaints and ADA accommodations, including University-owned equipment purchased with ADA-All University Expense (AUE) funds. Provides employees, students, and third parties with applicable Executive Orders and other relevant documents/information. Accepts confidential documents and other information from witnesses and date stamps and logs as necessary. Schedules meetings through confidential communications on behalf of OEO staff. Coordinates OEO staff schedules to ensure meetings do not conflict with other scheduled events. Prepares and sends letters on behalf of OEO staff via certified and regular mail. Assists the OEO ADA Analyst in the procurement of new equipment, redistribution of unused equipment, and maintaining the ADA All University Expense budget. Arranges computing/technology needs, prepares handouts and presentation materials. Secures office space for OEO meetings, trainings, workshops, and events. Tracks participant attendance record/survey data.

Campus Organization Chart Inclusive Excellence



INFORMATION RESOURCES & TECHNOLOGY

2022-23

Information Resources & Technology (IRT) serves as a strategic, trusted partner and the source of enterprise technology leadership for Sac State. Providing excellent experiences to our faculty, students, and staff guides the development and delivery of all the services we offer. We enable collaboration and innovation in support of 1) the strategic goals of the university, 2) our core missions of teaching, learning, and scholarship, and 3) the effective and efficient operation and administration of our campus.

The Vice President and Chief Information Officer (CIO) leads the Division of Information Resources & Technology (IRT) and serves as member of the President's Cabinet. The CIO also represents Sacramento State as the Executive Sponsor of the Cal State Accessible Technology Initiative. IRT includes approximately 100 team members.

IRT's Communications and Marketing Program Manager reports directly to the CIO. This position is responsible for both proactive and reactive communications for IRT and serves as a key resource for communication plans associated with both strategic and internal IRT projects.

The IRT Administrative Office coordinates administrative activities for IRT including budget analysis and tracking, procurement, travel, scheduling, and other aspects of office administration.

The senior leadership team includes the CIO and the six direct reports listed below.

AVP for Academic Technology and Campus Engagement

The portfolio includes Customer Services, Academic Technology, and Web & Mobile Services. Each of these areas is led by a director. Customer Services includes the Service Desk and Desktop Support. The Academic Technology Center offers academic and classroom technology. Web & Mobile Services manage the web content management system, mobile application, and campus portal.

AVP for Planning & Digital Transformation and Deputy CIO

Leads the Enterprise Project Management Office (PMO). This office manages strategic campus projects and internal IRT projects. This office also leads and socializes campus-wide project management practices. The PMO also includes our change management, quality assurance, and documentation programs. The Director of Campus Applications reports to the Deputy CIO and oversees enterprise campus applications including document imaging, workflow, and over 300 other applications that support various processes at Sac State. The Director of University Reporting and Data Services also reports to the Deputy CIO and oversees the team that delivers the campus data warehouse, operational reports, and campus dashboards.

Senior Director of Enterprise Systems and Interim Information Security Officer

Provides leadership for the Common Management System (CMS) including Student, Human Resources, and Financial systems; these systems serve as the authoritative source of many campus data elements. The Sr. Director of Enterprise Systems is also serving as the Interim Information Security Officer. The Information Security Officer leads all aspects of information security. Scope includes intrusion prevention, incident management, security awareness, risk management, and disaster recovery.

Director for Systems and Identity Management

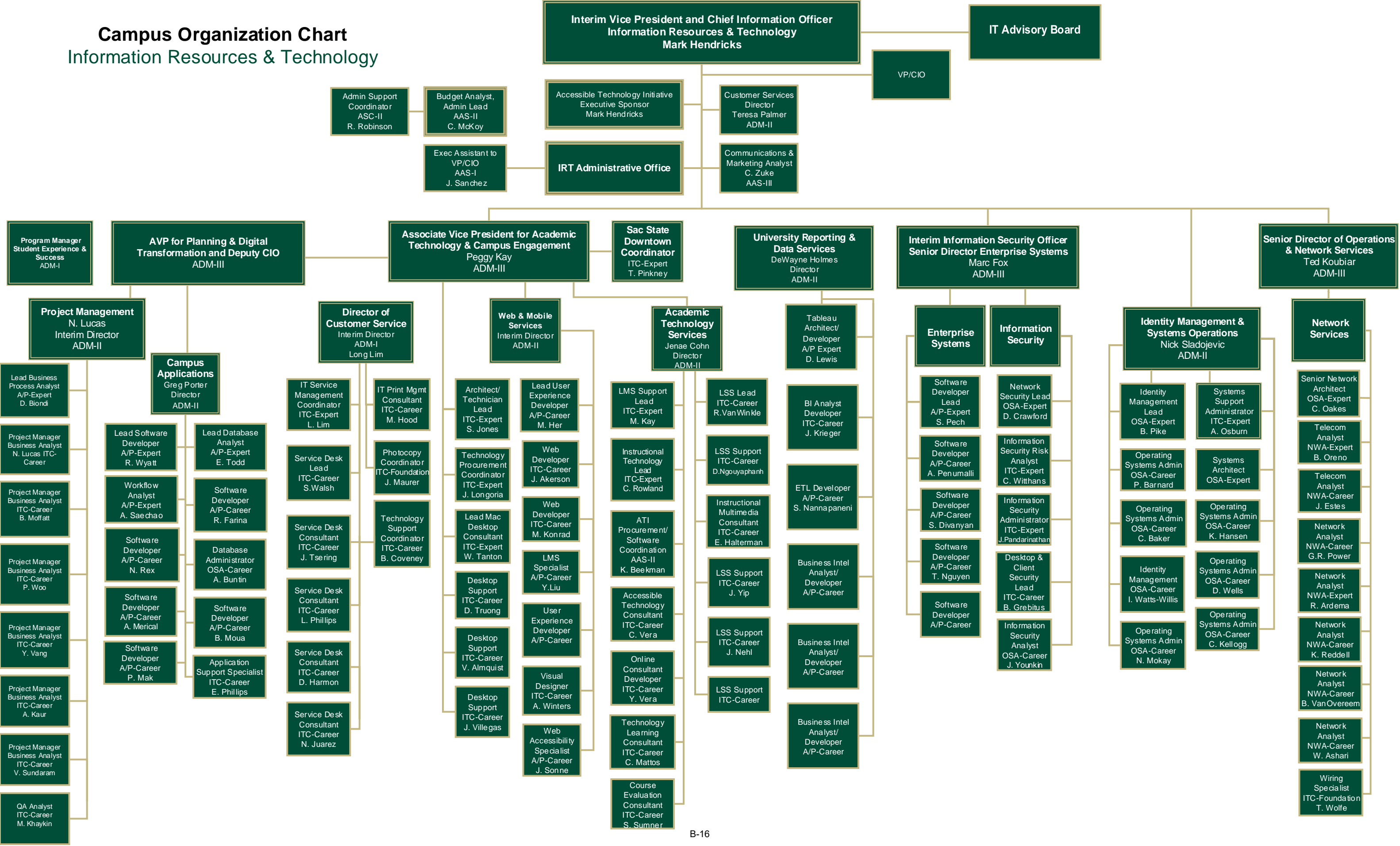
Leads all aspects of identity and access management, and systems management. The Director of Systems Management oversees all aspects of administration for over 1,000 physical and virtual servers as well as enterprise storage.

Senior Director of Telecommunications and Network Services

The scope includes the data center, wired and wireless networks, and telecommunications.

Campus Organization Chart

Information Resources & Technology



PRESIDENT'S OFFICE

2022-23

The President's Office is the university headquarters for leading the fiscal, strategic and business operations of Sacramento State. The visionary leader is the university President. President Robert S. Nelsen became Sacramento State's eighth president on July 1, 2015. As the first in his family to attend college, he earned his bachelor's and master's degrees in political science from BYU and his doctorate at the University of Chicago's John U. Nef Committee on Social Thought. At Sacramento State, he is committed to ensuring that Sacramento State's students graduate with less debt and have jobs waiting when they finish school. He wants them to become lifelong learners and critical thinkers, and have an inclusive, safe, and healthy experience on campus.

The President

Responsible for the leadership of the University which includes the administration of the University and the establishment of a sense of what the University is about, its intellectual and human purposes, and the understanding of these within the University and in the greater community. The President is responsible to the Chancellor, the Board of Trustees, and to the University.

Chief of Staff

Works directly with the President in the overall leadership of the university and its administration. Also works with the Vice Presidents, the University Counsel, and other leaders within the University, as well as with university-wide and community organizations and units, including the auxiliary corporations.

Deputy Chief of Staff

Acts as second in command in the President's Office, managing day-to-day operations and supervising Presidential Aides. Also serves as an advisor to the President and the Cabinet on presidential communications, and is responsible for the drafting, coordination, direction, and messaging of communications on behalf of the President, as well as presidential priorities.

Provost and Vice President for Academic Affairs

Responsible for coordination, administrative oversight, liaison and implementation of University and system policies regarding academic matters such as undergraduate and graduate instructional programs (including curriculum and program development and evaluation); faculty matters such as ARTP actions; the promotion and support of research, scholarly and creative activity and other faculty professional development activities; planning and management of academic support services such as educational equity, academic telecommunications and course scheduling.

Vice President for Administration and Chief Financial Officer

As Chief Financial Officer for the University providing leadership to the Administration & Business Affairs (ABA) division, comprised of: Administrative Operations, Budget Planning and Administration, Business and Administrative Services, Facilities Services, Financial Services, Human Resources, Public Safety, Risk Management Services, and Auditing Services. Altogether, ABA functions provide the full range of administrative, business, financial and operational support services in support of the University's mission.

Vice President for University Advancement

Provides a broad range of programs, policies and initiatives designed to acquire private resources for the University's priorities, programs of instruction, research, capital projects and service. Illustrative functions include the development of campus-wide and academic unit fund-raising programs and interpreting the University's purposes for constituent groups including alumni, public officials, and the media.

PRESIDENT'S OFFICE

2022-23

Vice President for Student Affairs

Provides leadership in university-wide enrollment management and campus life by delivering services and programs in the following areas: Admissions & Outreach, Academic Advising & Career Centers, Athletics, Enrollment Operations, Financial Aid, Global Education, Housing and Residential Life, Multi-Cultural Center, Student-Athlete Resource Center, Student Health and Counseling Services, Student Organizations and Leadership, Registrar's Office, University Union and the WELL, Veterans' Success Center, and Women's Resource Center/PRIDE Center. In addition, staff of this office implement the student judicial process and work closely with the Associated Students, Inc. of Sacramento State.

Vice President/CIO for Information Resources & Technology

Works with the President and Cabinet to align campus-wide use of all information technology resources with institutional strategic priorities. The Vice President directly manages the staff and resources of the six units of the Information Resources & Technology division (ACR, ACS, OSS, NTS, ISO, & ATI) and collaboratively coordinates all other aspects of campus information technology. The focus of IRT is: a) supporting excellence in teaching and learning; b) improving the quality of the student experience; c) enhancing administrative productivity and quality; d) using technology to enhance personal productivity for all. The VP/CIO chairs the campus-wide IT Steering Committee.

Vice President for the Division of Inclusive Excellence/University Diversity Officer

Provides leadership and strategic direction for university-wide implementation of equity, diversity, and inclusion efforts to ensure that the institutional commitment is embedded throughout all aspects of the University and its operation. Works with the President and the Cabinet to align the institutional commitment to Inclusive Excellence with University practice. The VP for Inclusive Excellence chairs the campus-wide Diversity Council.

Executive Director, University Enterprises, Inc.

Provides leadership for University Enterprises, Inc. overseeing operations of Bookstore Services, Business & Financial Services, Dining Services, Catering Operations, Grants & Contracts Administration, Human Resources, Information Technology, Marketing Services, Investment and Endowment Management, Property Development and Management, and Project Development.

Executive Director of University Initiatives and Student Success

The Executive Director is charged with facilitation and program assessment, and making recommendations on campus graduation initiatives and student programs. The Executive Director ensures that all University initiatives and student programs are in alignment with the University's Strategic Plan of enhancing student learning and success, and the system-wide Graduation Initiative.

Director of Policy & Records Management

Provides leadership of, and manages, University policy, records retention, and compliance. The Director works with divisions to establish, review, and revise university policy. The Director works cross-divisionally to understand records retention and compliance with policies related to records retention. The Director makes policy recommendations to the President and acts as a liaison for the President's Cabinet and the Faculty Senate on policy matters including, but not limited to, administrative changes and Presidential Orders.

PRESIDENT'S OFFICE

2022-23

Director of Presidential Business Operations

Serves as a member of the President's Office leadership team and serves as the Chief of Staff's advisor on fiscal, personnel matters, space, and administration for the Division of the President. Serves as liaison and represent the Division at the University and System level and may act on behalf of the Chief of the Staff in certain situations. Develops and maintains collaborative relationships with senior leaders, directors, managers, and stakeholders to meet University goals and objectives. Provides leadership in helping the University achieve its equity, diversity and inclusion goals.

Director of University Events

Provides guidance and oversight of University Commencement and other large events to ensure that delivery and quality are of the highest caliber. Manages and produces professional events, mostly large-scale, multifaceted with a highly visible impact on the University. Serves as a liaison with the campus community to ensure clear standards and expectations are followed for all campus events. Responsible for improving the quality of events on campus and delivers support to divisions to ensure consistency.

Sr. Associate Vice President, University Communications

Responsible for the development, management, and oversight of strategic and comprehensive University communications and marketing with the goal of raising awareness, underscoring the University's community engagement, and inspiring support. University Communications produces the Sac State Magazine, the Sacramento Leader e- newsletter, news advisories, videos, marketing campaigns, advertisements, and numerous other promotional materials. In addition, the office oversees media relations, crisis communications, several robust social media channels, content on the University's home page, and the award-winning marketing campaign, Made at Sac State.

Associate Vice President for Public Affairs and Advocacy

The Associate Vice President for Public Affairs and Advocacy provides overall strategic direction and leadership to the University President and Cabinet in regards to University-wide advocacy and also oversees the Center for California Studies. The Associate Vice President has responsibility for the development, management, and oversight of University civic relations and governmental relations at the local, state, and federal level. In addition, the Associate Vice President works to maintain the University's Anchor initiative.

Office of Institutional Research, Effectiveness and Planning

The mission of this office is to enhance University effectiveness with information and research to support planning and budgeting, assessment, accreditation, policy formation, and decision making. The basic functions of this office include: 1) Data Collection and Management: Develop and maintain an integrated database that incorporates University data from multiple sources; 2) Create and produce routine and ad hoc reports for internal constituencies, as well as for federal, state, CSU system and external agencies; 3) Design and conduct special research and policy analyses to support data-driven decision making.

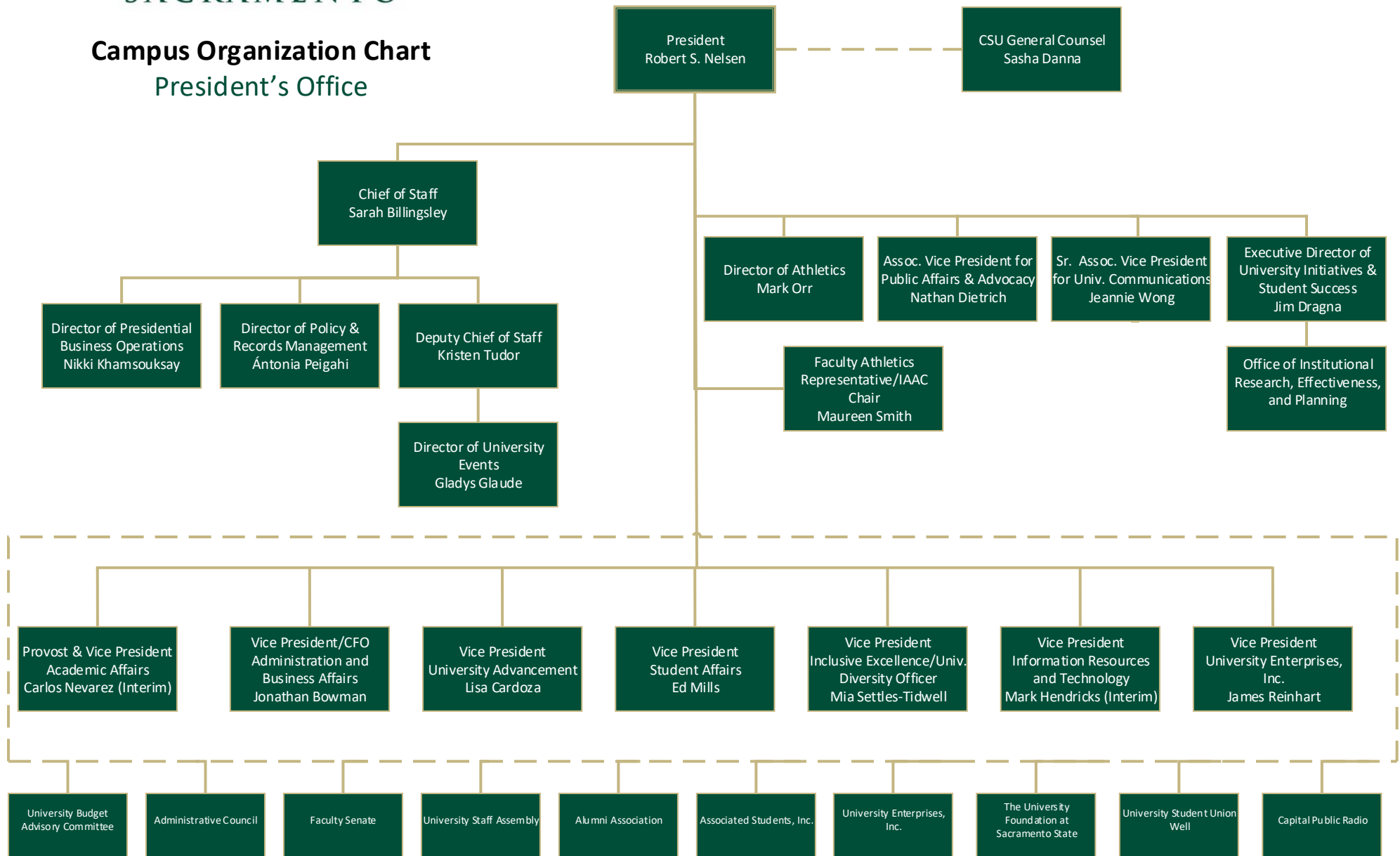
Intercollegiate Athletics

The program of Intercollegiate Athletics is organized and conducted as an integral part of the total education program of the University. Academic excellence and athletic accomplishments go hand in hand at Sacramento State. There are three separate and unique missions in this program: to contribute to the educational objectives of the University; to provide a healthy, competitive athletic experience to individual student-athletes; to serve as a public relations vehicle within the community.

The Department of Intercollegiate Athletics offers both academic courses and intercollegiate athletics programs. Academic courses offer the opportunity for individuals to gain knowledge and understanding in a particular area of expertise related to intercollegiate athletics.

Sacramento State has made a strong commitment to the achievement of national excellence at the NCAA Division I level. It also is committed to maintaining an equitable program between men and women.

Campus Organization Chart President's Office



STUDENT AFFAIRS

2022-23

The Division of Student Affairs with more than 50 departments and programs, strives to provide comprehensive administrative services, academic support and a vibrant campus life experience for the Sacramento State students.

Vice President's Office

Provides leadership and strategic direction to all areas of the Division of Student Affairs. The office also serves as a liaison between Associated Students, Inc. and the University administration. Contact: 278-6060.

Academic Advising Center

Offers mandatory freshman and transfer orientation, mandatory freshman advising, and general education and graduation requirement advising for all students. The center engages students in a developmental process that helps them clarify and implement individual educational plans consistent with their skills, interests, and values. Contact: Miesha Williams, Director, 278-1000, miesha.williams@csus.edu

Vice President's Office

Provides leadership and strategic direction to all areas of the Division of Student Affairs. The office also serves as a liaison between Associated Students, Inc., Union WELL Inc., and the University administration. Contact: 278-6060.

Academic Advising Center

Offers mandatory freshman advising, and general education and graduation requirement advising for all students. The center engages students in a developmental process that helps them clarify and implement individual educational plans consistent with their skills, interests, and values. Contact: Miesha Williams, Director, 278-1000, miesha.williams@csus.edu

Admissions & Outreach

Sponsors and coordinates numerous recruitment activities and offers prospective and current students individual and group admission counseling and accurate, efficient document processing. Contact: Brian Henley, Director, 278-7773, brian.henley@csus.edu

Associated Students, Inc.

Serves as the official governing body of Sacramento State students and provides experiential education, leadership opportunities, student representation and various recreational services that support the campus and greater Sacramento community. Contact: Sandra Gallardo, Executive Director, 278-6784, sandra.gallardo@csus.edu

Career Center

Provides proactive and comprehensive career services that include career development opportunities, experiential learning activities, on-campus recruitment programs and employer networking. Contact: Melissa Repa, Director, 278-6351, repam@csus.edu.

C.A.R.E.S. (Crisis Assistance and Resource Education Support)

Offers support to students who are experiencing complex issues or barriers to their education. The CARES Case Managers provide direction and referrals to campus and community resources that address their crisis. The case managers also coordinate the Behavioral Intervention Team, and provide support, resources and follow-up for students who present with concerning behaviors, in order to promote a safe campus environment. Contact: Danielle Munoz, Int. Director, 278-5138, danielle.munoz@csus.edu or Jessica Thomas, Case Manager, 278-5138, jessicathomas@csus.edu

College Assistance Migrant Program (CAMP)

Helps students from migrant and seasonal farm worker backgrounds develop the college skills associated with academic success and graduation. CAMP facilitates the high school to college transition by providing assistance with admission, financial aid application, and registration processes. Contact: Erica Perez, Coordinator, 278-4075, erica.perez@csus.edu

STUDENT AFFAIRS

2022-23

College Based Educational Equity Programs

Support Educational Opportunity Program students once they transition to their respective major departments in the Academic Colleges, in order to promote retention and graduation. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, watsonml@csus.edu

Dean of Students Office

Serves as a central resource for both students requiring support as well as anyone concerned about a student who may be struggling with a crisis, conflict, or a need for greater connection with community life. Contact: Bill Macriss, Interim Dean of Students/Associate Vice President, Student Engagement & Success, 278- 6060, bmacriss@csus.edu

DEGREES (Dedicated to Educating, Graduating, and Retaining Educational Equity Students) Project

Provides enhanced services to underrepresented students supporting timely progress to degree and reducing the achievement gap. The program provides a comprehensive and integrated menu of academic and student support services designed to improve the retention and graduation of underrepresented minority (URM) students. Overall, the DEGREES Project aspires to foster an institutional climate supportive of student success. Contact: Ruth Williams, Coordinator, 278-3625, rew55@csus.edu

Dreamer Resource Center

Helps make the dream of a college degree a reality for undocumented students and students with mixed-status families by supporting their academic, personal, and professional goals. Contact: Erik Ramirez, Coordinator, 278-4512, erikramirez@csus.edu

Educational Opportunity Program (EOP)

Supports first-generation California residents from low-income households who have the motivation and potential to earn baccalaureate degrees. EOP provides admissions assistance, orientation, academic and financial aid advising, EOP learning communities, and more. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, watsonml@csus.edu

Enrollment Management

Provides direct support to the administrative offices involved with enrollment management functions for the university (e.g., Admissions, Registrar, Student Service Center and Financial Aid). The office provides functional support for administrative software systems (e.g., CMS) and assists with operational reporting in collaboration with the Office of Institutional Research and Effectiveness Planning and the Division of Information Services and Technology. Contact: Steven Salcido, Associate Vice President, Enrollment Management and Student Services, 278-5144, steven.salcido@csus.edu

Faculty Student Mentor Program

Provides students support and encouragement toward meeting their educational goals through Faculty and Peer Mentors from the eight academic colleges. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, watsonml@csus.edu

Financial Aid & Scholarships Office

Helps students and in many cases their families to search for, apply for, receive, and maintain eligibility for various types of financial aid assistance. Financial aid education is offered through individual counseling, campus marketing activities and group presentations. Contact: Anita Kermes, Director, 278-6554, anita.kermes@saclink.csus.edu

Financial Wellness

Educates students on money matters and helps them plan so they have peace of mind in covering expenses, emergencies and are prepared to achieve future financial goals. Financial education is provided through FREE, confidential one-on-one sessions on

STUDENT AFFAIRS

2022-23

money management, customized classroom presentations and campus-wide workshops. Contact: Julie Carroll, Assistant Director, 278-6937, carrollj@csus.edu or green2gold@csus.edu

Guardian Scholars

Supports Sacramento State's foster youth students, specifically those who emancipate and are working to forge successful paths to academic, personal and professional success. Toward these ends, Guardian Scholars provides individual academic resources, social support toward engaging in the campus community, and financial advising and support. Contact: Susan Kischmischian, Co-Coordinator, 278-6184, susan.kischmischian@saclink.csus.edu, /Angelica Perez, Co-Coordinator, 278-6184, angelica.perez@csus.edu

High School Equivalency Program (HEP)

Assists migrant and seasonal agricultural workers to complete their high school education. The program helps individuals over the age of 18 obtain the equivalent of a high school diploma. HEP also prepares students for higher levels of education or training, and assists with transitioning into more stable and better-paid forms of employment. Contact: Andres Enriquez, Director, 278-4514, andres.enriquez@csus.edu

Male Empowerment Collaborative (MEC)

Works to significantly increase the retention and graduation rates of male students at Sacramento State through mentorship, guidance, and support. Contact: Jerry Blake, 278-6183, blake@csus.edu

Martin Luther King, Jr. Center

Supports and ensures the success of African American students or those with an interest in African American heritage in their quest toward a degree at Sacramento State. Contact: Hakeem Croom, MLK Program Coordinator, 278-6859, hjcroom@csus.edu

Migrant Student Leadership Institute (MSLI)

Recruits and prepares students from migrant backgrounds to become college ready, competitive candidates for admission to a four-year institution and ultimately future leaders in their local communities. Contact: Viridiana Diaz, Associate Vice President, Strategic Student Support Programs, 278-7241, viridiaz@csus.edu

Multi-Cultural Center (MCC)

Supports the needs of diverse communities by offering educational programs and experiential leadership opportunities. The MCC focuses on relationship building, fostering cultural understanding, multiculturalism, as well as social justice. Contact: Patsy Jimenez, Coordinator, 278-6101, mccsupport@csus.edu

NCAA Compliance

Provides students, coaches, staff and administration with NCAA and athletic conference rules and eligibility education, financial and athletic scholarship services support and has oversight of NCAA compliance requirements and investigations. Contact: Matt Vincent, Assoc. AD for Compliance, 278-2636, m.vincent@csus.edu

New Student Orientation

Prepares students for a successful transition to Sacramento State through a comprehensive, mandatory program. Orientation helps students understand academic requirements, University support resources available to them, and the many campus social and developmental opportunities. Contact: Mary Shepherd, Coordinator, New Student Orientation, 278-7841, shepherd@csus.edu

Parents & Families Program

Creates and strengthens the partnership between parents and families of enrolled students and the University. Primary functions include promoting information about campus resources, supporting student success, generating revenue for the campus in the

STUDENT AFFAIRS

2022-23

form of private gifts and donations, and creating an interactive role for parents and families within the campus community and beyond. Contact: Haley Myers Dillon, Director, 278-4353, haley.myers@csus.edu

Peer & Academic Resource Center (PARC)

Serves as a campus hub for academic support services including 1-unit supplemental instruction for challenging GE courses, academic review and test preparation sessions, peer-led advising and individual and group tutoring sessions. Contact: Tina Jordan, Asst. Vice President, Strategic Success Initiatives, 278-6740, jordant@csus.edu

PRIDE Center

Offers advocacy and outreach services to the LGBTIQQA community. The Center organizes classroom panels, Safe Zone Trainings, and other educational and celebratory programs and events. The PRIDE Center advocates for respect, inclusion and safety of all members of our community. Contact: Trinh Pham, Coordinator, 278-8720, tranhpham@csus.edu

Project Rebound

Helps formerly incarcerated students prepare, apply, enroll and graduate with a high-quality degree from California State University Sacramento. Project Rebound provides support for each student to ensure their optimal success at the University. The program offers academic and financial counseling and referral, peer mentoring and tutoring, and career development. The program attempts to help students with their basic needs enabling them to focus on their studies and achieve educational and personal empowerment. Contact: Nehemiah Rodriguez, Outreach Coordinator, 278-6794, projectrebound@csus.edu

Serna Center

Promotes, fosters, and enhances self-advocacy, empowerment, and leadership among Chicanxs/Latinxs students and students from other under-represented backgrounds at Sacramento State. Additionally, integrated into all programming are efforts that raise awareness of the social, political, economic, historical and cultural realities of Chicax/Latinx populations. The center establishes a strong foundation that enriches cultural identity and develops a sense of familia within the campus. Contact: Noel Mora, Coordinator, 278-4512, noelmora@csus.edu

Services for Students with Disabilities (SSWD)

Offers support services and accommodations to ensure students with disabilities have the opportunity and access to pursue their educational goals. SSWD collaborates with students, faculty, staff and administrators to provide consultation and information on disability-related issues to the campus community. Contact: Mary Lee Vance, Director, 278-6990(TDD), marylee.vance@csus.edu

Strategic Business Operations

Provides guidance and support to the division's 50+ departments on fiscal and personnel matters and coordinates learning and development programs for the division. Contact: Karyl Burwell, Executive Director, 278-6060, kburwell@csus.edu

Student-Athlete Resource Center

Provides all NCAA Division I student-athletes a comprehensive academic, life skills, and NCAA compliance support program. Contact: Paul Edwards, Director, 278-7796, edwardsp@csus.edu

Student Conduct Office

Supports the University's educational mission by administering the CSU Student Conduct process in a fair, timely, respectful, and educationally purposeful manner. Student Conduct staff work to educate, involve, and support the campus community in student conduct matters to provide a safe, fair and supportive learning environment for all community members. Contact: Tom Carroll, Assistant Dean of Students/Student Conduct Administrator, 278-6060, tcarroll@csus.edu

STUDENT AFFAIRS

2022-23

Student Engagement & Success

Supports student life and success outside of the classroom. These areas provide services for educational success, personal development, and a rewarding student experience. Contact: Bill Macriss, Interim Dean of Students/Associate Vice President, Student Engagement & Success, 278-6060, bmacriss@csus.edu

Student Health & Counseling Services (SHCS)

Embraces a holistic and collaborative approach to healthcare by offering primary and urgent care, preventive programs, wellness education, violence prevention and mental health counseling services to the campus community. Contact: Joy Stewart-James, Senior Associate Vice President, 278- 6035, jsjames@csus.edu

Student Affairs Imaging & Technology

Provides technology services and operational support to the departments in Student Affairs. The department also received images and routes student documents and records to the appropriate departments. Contact: Susana Valdez, Director, 278-7707, valdezs@csus.edu

Student Organizations and Leadership (SO&L)

Promotes co-curricular learning by providing students with opportunities to join organizations, participate in sport clubs, and engage in leadership education programs. Contact: Nicki Croly, Director, 278-6595, croly@csus.edu

Student Service Center

Provides students with a wide range of information and transactions related to enrollment, registration, and Financial Aid matters. The Center serves as the first point of contact for students entering Lassen Hall and offers many services and referrals to other areas of the Division and University, including Academic Advising, Financial Aid, the Registrar's Office, and the Academic Colleges. Contact: Jeff Weston, Director, 278-7893, jweston@csus.edu

Testing Center

Administers national, state, and CSU-system tests and provides direction and support for meaningful student assessment. Contact: Rahsaan Ellison, Associate Director, Services to Students with Disabilities, 278-6955, testingcenter@csus.edu or rahsaan.ellison@csus.edu

University Housing Services

Works to provide on-campus residents a well-maintained, attractive, and affordable living-learning environment toward helping them achieve their curricular and co-curricular goals. Contact: Samuel Jones, Executive Director, 278-6655, samuel.jones@csus.edu

University Registrar's Office

Provides quality support and service to students, faculty, staff and external constituents with regard to academic records, registration, enrollment data, course administration, graduation and degree verification. Contact: Danielle Ambrose, University Registrar, 278-3625, danielle.ambrose@csus.edu

University Union & The WELL

Offer welcoming and stimulating environments where students, faculty, staff, alumni, and the greater community participate in campus life. The programs, services, and facilities of the Union/WELL foster personal growth and healthy decision-making, encourage social interaction and work toward developing leadership skills. Contact: Bill Olmsted, Executive Director, 278-2242, olmsted@csus.edu

Veteran's Success Center

Provides multi-faceted assistance to prospective and enrolled student veterans and dependents. Contact: Austin Sihoe, Director, 278-7740, austin.sihoe@csus.edu

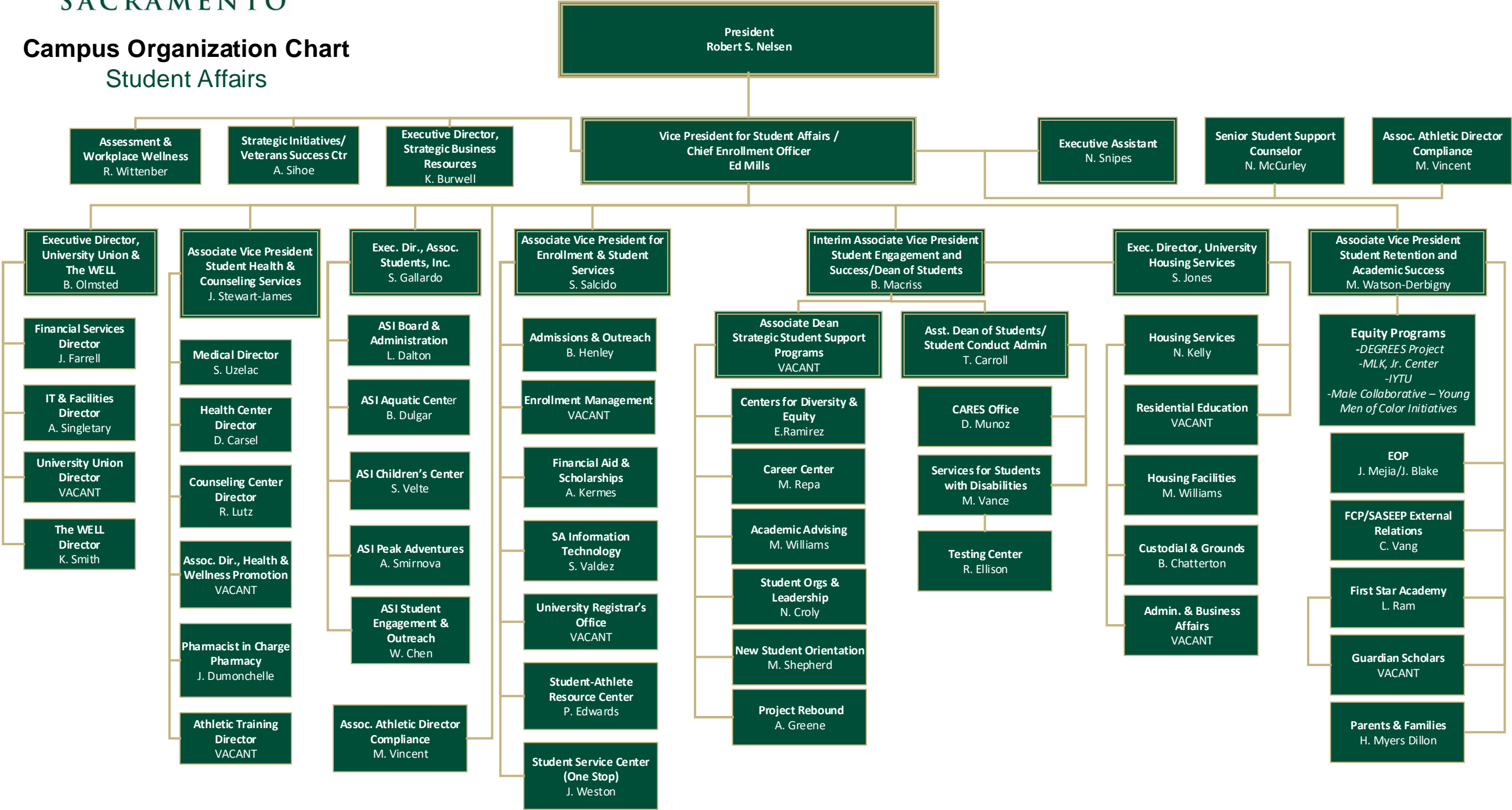
STUDENT AFFAIRS

2022-23

Women's Resource Center (WRC)

Works to eliminate gender discrimination and oppression by building the capacity of women on an individual and social level. The WRC builds alliances throughout the community, and provides a supportive environment, resources, and educational encouragement to students. Contact: Aisha Engle, Coordinator, 278-7342, aishaengle@csus.edu

Campus Organization Chart
Student Affairs



UNIVERSITY ADVANCEMENT

2022-23

University Advancement

University Advancement serves as the philanthropic arm of the University and is responsible for building and fostering strong, effective alumni, donor, and community relations to secure private resources in support of the University's priorities, academic programs, capital projects, and student scholarships. University Advancement is responsible for alumni relations, donor and alumni communications, charitable gifts to the institution, as well as corporate and foundation partnerships with a wide variety of constituents. University Advancement is also the official liaison to auxiliary organizations affiliated with the University, including the University Foundation at Sacramento State and the Sacramento State Alumni Association.

Advancement Services and Stewardship

Advancement Services and Stewardship is instrumental to Sacramento State's ability to achieve its outreach, fundraising, event, and stewardship goals. We manage information to better support engagement and fundraising efforts with alumni, faculty and staff, friends, and the community. Our team manages, analyzes, and leverages the data needed to inform organizational strategy through prospect research and management. We are responsible for processing, recording, and acknowledging all philanthropic gifts and for thanking and celebrating the commitments that donors make to Sacramento State.

Alumni Relations and the Sacramento State Alumni Association (SSAA)

Operating as an interdependent alumni organization, Alumni Relations (a campus department) and the Sacramento State Alumni Association (a 501 (c)(3) non-profit organization), our mission is to connect, engage and celebrate the alumni, students and friends of Sacramento State while building lifelong relationships that support the future of our University.

To accomplish this, we engage volunteer leaders through the Alumni Association Board of Directors, Board Committees, and Alumni Chapters and Networks, in encouraging philanthropic support, supporting the mission of the University and overall striving to create an inclusive community of engaged alumni.

We are responsible for planning and funding engagement programs, alumni recognition/awards events, mixers, reunions, recent graduate activities, student engagement, and alumni communications. In addition to these engagement opportunities, we award scholarships, manage and maintain the Leslie & Anita Harper Alumni Center, solicit programmatic sponsorships and scholarship donations, and support Alumni Association Membership.

Vice President for University Advancement's Office

The Vice President for University Advancement serves as the Chief Advancement Officer for the campus and directs an integrated advancement program. The VP's Office supports the University Foundation at Sacramento State and manages donor- and community-centric special events to advance the interests of the University.

Annual Giving

Annual Giving is responsible for creating and executing the University's multi-faceted annual giving program with the goal of engaging various constituencies of Sacramento State, including alumni, faculty & staff (current and emeritus), students, and community members to maximize fundraising for university-wide priorities, Colleges and departments, and current expenditure funds across campus. Annual Giving is also responsible for leadership annual giving programs, pipeline development, giving days, crowdfunding, philanthropic education, and optimizing cultivation and stewardship strategies to secure commitments at the leadership annual giving level, and to identify prospects for major gifts. Embedded in Annual Giving is the Advancement Communications team consisting of a graphic designer and advancement writer who provide design and writing support for the entire division. They are responsible for developing and executing a strategic communications plan and for creating the accompanying designs, collateral, assets, and messaging to support the outreach, engagement, and fundraising efforts of University Advancement that align with the University priorities and brand.

UNIVERSITY ADVANCEMENT

2022-23

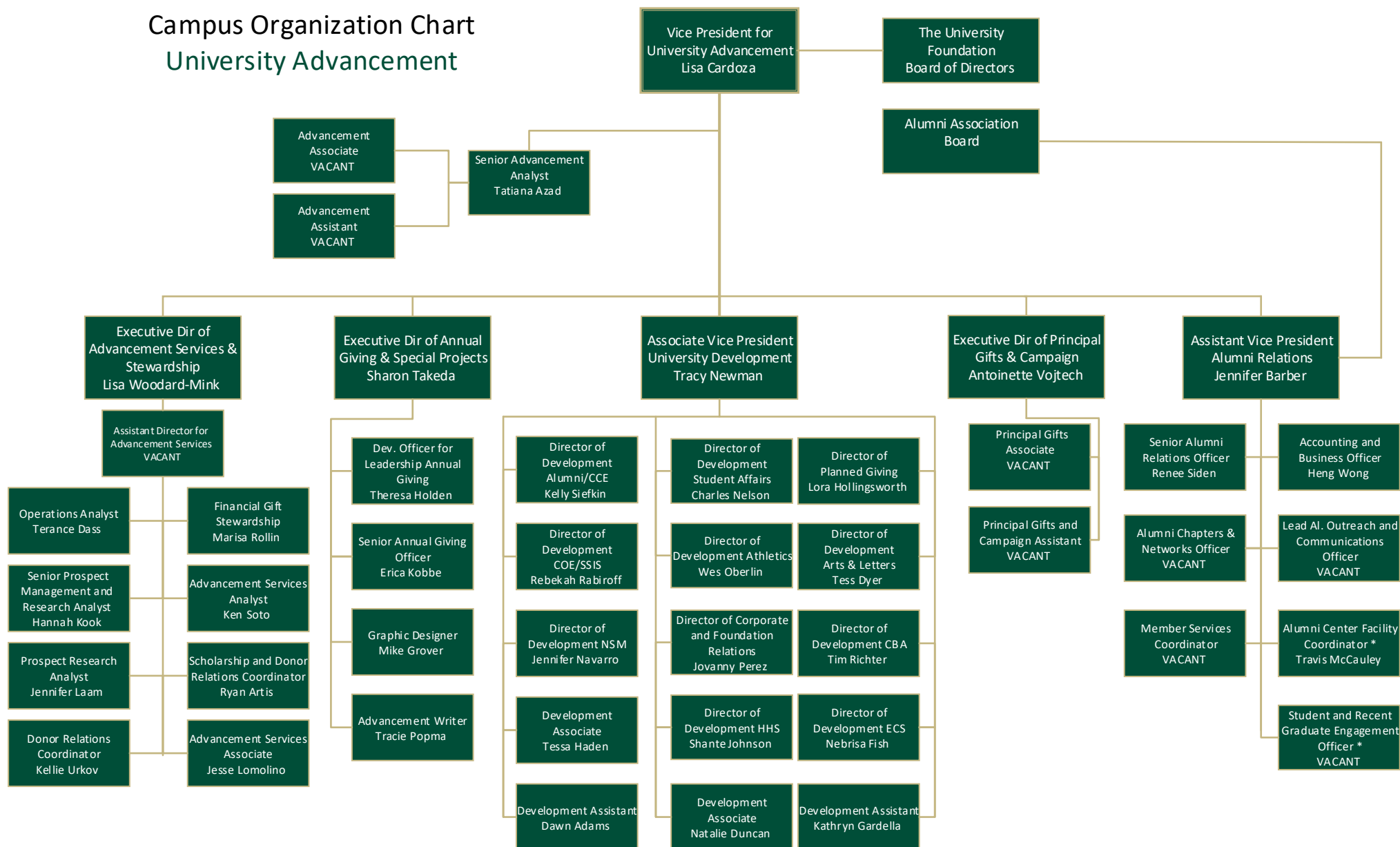
Principal Gifts and Campaign

Sacramento State embarked upon its first comprehensive campaign, *On the Rise: A Campaign for Sacramento State*, to transform the University, create new possibilities, and elevate our students and the region to a new level of excellence. With a goal to raise \$225M by 2023, Principal Gifts and Campaign is responsible for the day-to-day management and support of the campaign and advocates for the University's vision through securing transformative philanthropic support.

University Development

University Development's mission is to raise philanthropic support for the University's strategic goals. In partnership with the campus community and through the building of relationships with alumni, friends, students and many others, University Development secures private donations through major and planned gifts, corporate and foundation support, and in-kind gifts. University Development's efforts in securing private fundraising support yields an unparalleled return on investment for many benefactors, creating deep and lasting ties to the University and especially to the students we serve.

Campus Organization Chart University Advancement



UNIVERSITY ENTERPRISES, INC.

2022-23

University Enterprises, Inc. (UEI), a non-profit auxiliary organization of the California State University, Sacramento, creates and manages programs and services that enhance the University's educational mission

Business Services Division

Provides accounting, administrative, financial, investment, cashiering, risk management, information technology and payroll services.

Dining Services

Provides a full range of dining options including meal plans, retail, vending and catering.

Hornet Bookstore

Provides textbooks, supplies, general books, computers, software, insignia apparel and manages the University Union convenience store.

Human Resources

Provides employment, compensation, benefits, training, and employee relations services.

Marketing Services

Provides marketing, public relations, advertising, licensing, and graphic design services.

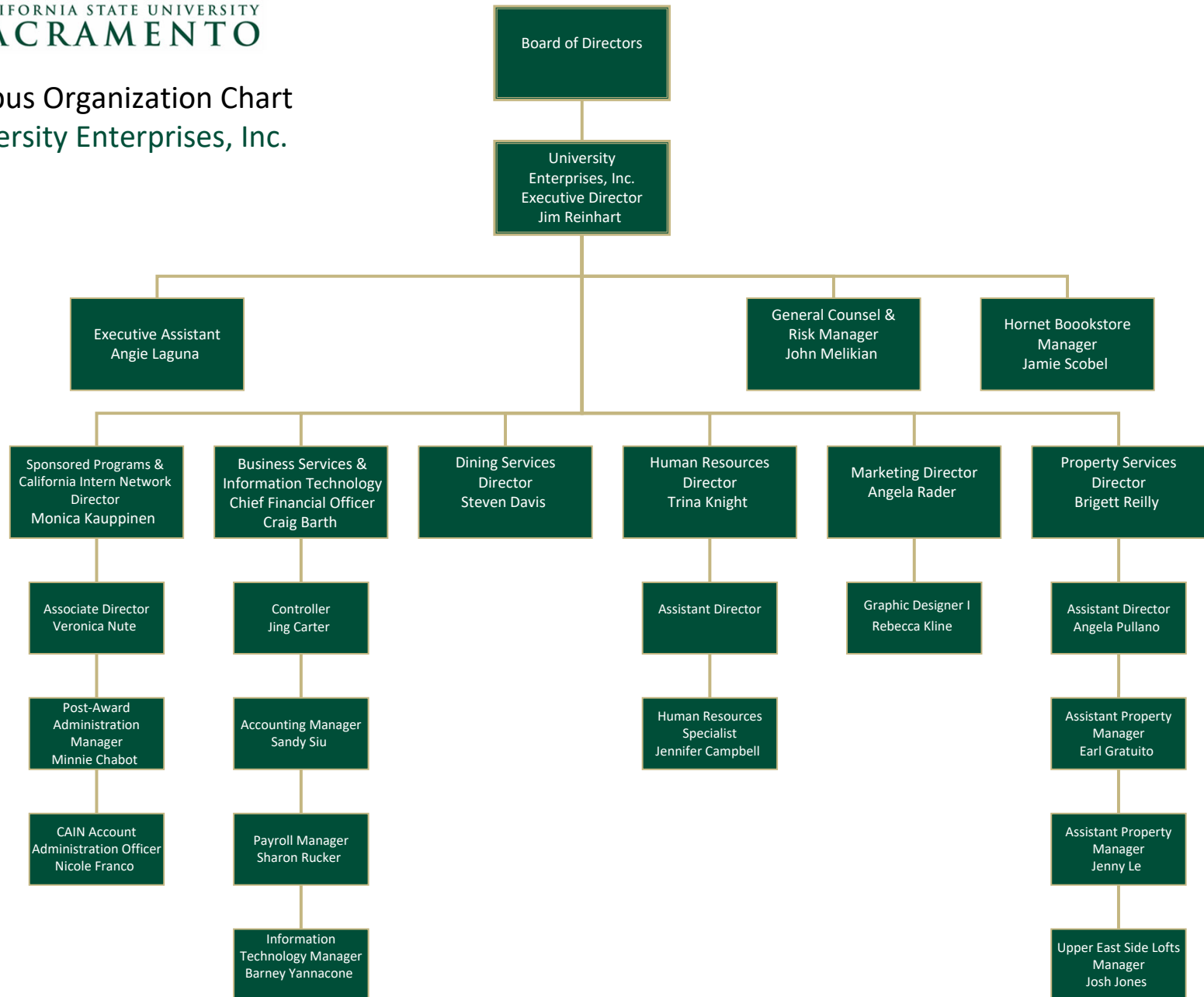
Property Services

Provides property management, construction, and maintenance services.

Sponsored Programs Administration

Post-award administration of sponsored programs, grants and contracts. Administration of the CA Intern Network providing paid internships to students at state agencies and the private sector.

Campus Organization Chart University Enterprises, Inc.



California State University, Sacramento
FY 2021-22 Position Summary Report
as of June 30, 2022

DIVISION	Staff & MPP*	Staff & MPP Vacancies	TEMP** Staff & MPP	TEMP** Staff & MPP Vacancies	Faculty*** (Fac)	Fac FTE	Lecturers (Lect)	Lect FTE
Academic Affairs								
Office of the VP	10	0	0	0				
Academic Excellence	2	0	0	0				
College of Arts & Letters	61	7	4	4				
College of Business	31	3	4	1				
College of Engineering & Computer Science	37	4	1	0				
College of Education	33	4	3	2				
College of Health & Human Services	55	9	0	0				
College of Natural Sciences & Mathematics	55	3	1	0				
College of Social Sciences & Interdisciplinary Stu	47	2	4	3				
Faculty Affairs	10	2	0	0				
Faculty Senate	1	0	1	0				
Graduate Studies	17	2	1	0				
International Programs & Global Education	12	4	0	0				
Library	33	3	2	1	28	28.00		
Research, Innovation & Economic Development	15	2	2	1				
Strategic Services	3	1	1	0				
Undergraduate Studies	9	1	0	0				
Academic Affairs Total	431	47 10.90%	24	12 50.00%	28	28.00	0	0.00
AA, Self-Support								
CCE	157	41	1	1				
Ed Insights-CSU Student Success Network	2	0	0	0				
Population Research Center	2	0	49	21				
AA, Self-Support Total	161	41 25.47%	50	22 44.00%	0	0.00	0	0.00
ABA								
Office of the VP	8	1	1	0				
Budget Planning & Administration	7	2	0	0				
Business & Administrative Services	22	3	4	1				
Facilities Management	175	22	3	2				
Financial Services	66	16	0	0				
Human Resources	42	6	3	1				
Police Department	37	7	22	5				
Risk Management Services	13	1	0	0				
ABA Total	370	58 15.68%	33	9 27.27%				
ABA, Self-Support								
UTAPS Fees (TPR01)	9	2	14	2				
UTAPS Fines and Forfeitures (TPF01)	1	1	2	2				
Facilities Mgmt-Parking (TPR01)	5	1	0	0				
ABA, Self-Support Total	15	4 26.67%	16	4 25.00%				
Athletics								
Administration	14	2	22	5	7	4.63		
Men's Teams	7	1	1	0	23	19.20		
Women's Teams	3	0	0	0	22	18.05		
Athletics Total	24	3 12.50%	23	5 21.74%	52	41.89		
Inclusive Excellence								
Inclusive Excellence	10	4	0	0				
Office of Equal Opportunity	5	2	1	0				
Inclusive Excellence Total	15	6 40.00%	1	0 0.00%				
IRT								
IRT-Info Resources and Tech	104	9	2	0				
IRT-Special Projects	2	0	0	0				
IRT Total	106	9 8.49%	2	0 0.00%				
Office of the President								

DIVISION

	Staff & MPP*	Staff & MPP Vacancies	TEMP** Staff & MPP	TEMP** Staff & MPP Vacancies	Faculty*** (Fac)	Fac FTE	Lecturers (Lect)	Lect FTE
Office of the President - Admin	9	1	2	0				
University Communications	18	0	1	1				
Institutional Research, Effectiveness, & Planning	5	0	0	0				
Student Success Initiatives	3	1	0	0				
Public Affairs & Advocacy	3	0	0	0				
Anchor University Initiatives	2	0	0	0				
Center for California Studies	9	0	4	1				
Office of the President Total	49	2 4.08%	7	2 28.57%				
Student Affairs								
Office of the VP	16	2	3	2				
Enrollment Management	121	25	21	5				
Student Academic Success & Educational Equity	28	2	0	0				
Strategic Student Support Programs	17	8	6	4				
Student Affairs Initiatives	15	3	0	0				
Student Engagement & Success	73	15	26	2				
Student Affairs Total	270	55 20.37%	56	13 23.21%				
Student Affairs, Self-Support								
Student Health Services (THS01)	42	14	28	4			18	18.00
University Housing Services (TDH01)	40	2	16	2				
Student Affairs, Self-Support Total	82	16 19.51%	44	6 13.64%			18	18.00
University Advancement								
University Advancement	4	2	0	0				
Advancement Stewardship	10	1	0	0				
Alumni Services	7	4	0	0				
Annual Fund	5	0	0	0				
Development	16	1	0	0				
Principal Gifts & Campaign	3	2	0	0				
University Advancement Total	45	10 22.22%	0	0 0.00%				
	1568	251 16.01%	256	73 28.52%	80	69.89	18	18.00

This data is reliant upon the CHRS system.

* Staff/MPP include Dept. Chairs

** Temp includes temporary & hourly staff

*** Faculty includes Librarians and Athletics Coaches

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Academic Excellence	Academic Excellence	601100	Academic Salaries	76,289	0.68
		601201	Management and Supervisory	164,808	1.00
		601300	Support Staff Salaries	61,980	1.00
		603001	OASDI	12,664	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	33,367	0.00
		603005	Retirement	66,301	0.00
		603011	Life Insurance	81	0.00
		603012	Medicare	3,936	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	47	0.00
		606002	Travel-Out of State	3,862	0.00
		617001	Services from Other Funds/Agencies	1,697	0.00
		617101	from Between Campuses and the CO (interagency)	16,000	0.00
		660003	Supplies and Services	0	0.00
		660009	Professional Development	3,425	0.00
	Academic Excellence Total			447,206	2.68
Academic Excellence Total				447,206	2.68
College of Arts & Letters	A and L ITC Support	601100	Academic Salaries	1,843	0.00
		601300	Support Staff Salaries	160,644	2.23
		601303	Student Assistant	25,160	0.79
		603001	OASDI	9,985	0.00
		603003	Dental Insurance	2,919	0.00
		603004	Health and Welfare	39,092	0.00
		603005	Retirement	46,711	0.00
		603011	Life Insurance	16	0.00
		603012	Medicare	2,335	0.00
		603013	Vision Care	192	0.00
		616002	I/T Hardware	693	0.00
		616003	I/T Software	20	0.00
		617001	Services from Other Funds/Agencies	223	0.00
		660003	Supplies and Services	1,265	0.00
	A and L ITC Support Total			291,099	3.02
	ALS Student Success Center	601303	Student Assistant	5,331	0.17
		602001	Work Study-On Campus	1,068	0.04
		616002	I/T Hardware	1,779	0.00
		617001	Services from Other Funds/Agencies	2,722	0.00
		660003	Supplies and Services	12,650	0.00
	ALS Student Success Center Total			23,551	0.21
	Art	601100	Academic Salaries	1,766,335	19.67
		601300	Support Staff Salaries	207,096	3.95

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601303	Student Assistant	12,219	0.38
		602001	Work Study-On Campus	3,584	0.11
		603001	OASDI	108,551	0.00
		603003	Dental Insurance	19,780	0.00
		603004	Health and Welfare	318,516	0.00
		603005	Retirement	515,268	0.00
		603009	Non-Industrial Disability	482	0.00
		603011	Life Insurance	833	0.00
		603012	Medicare	28,989	0.00
		603013	Vision Care	2,371	0.00
		603014	Long-Term Disability Insurance	759	0.00
		603015	Flex Cash	3,360	0.00
		606001	Travel-In State	2,527	0.00
		606002	Travel-Out of State	971	0.00
		608005	Library Subscriptions (for library only)	184	0.00
		617001	Services from Other Funds/Agencies	5,179	0.00
		617101	from Between Campuses and the CO (interagency)	350	0.00
		660002	Printing	573	0.00
		660003	Supplies and Services	12,704	0.00
		660009	Professional Development	300	0.00
	Art Total			3,010,931	24.11
	Art-Out of State EE	601100	Academic Salaries	6,055	0.10
		603012	Medicare	88	0.00
	Art-Out of State EE Total			6,143	0.10
	Arts and Ltrs Developmt Dir	616003	I/T Software	200	0.00
		617001	Services from Other Funds/Agencies	927	0.00
		660003	Supplies and Services	549	0.00
	Arts and Ltrs Developmt Dir Total			1,676	0.00
	Coll of A and L Deans Ofc	601100	Academic Salaries	7,899	(0.00)
		601201	Management and Supervisory	410,870	2.58
		601300	Support Staff Salaries	151,346	2.98
		601303	Student Assistant	11,347	0.35
		602001	Work Study-On Campus	5,465	0.19
		603001	OASDI	31,970	0.00
		603003	Dental Insurance	3,991	0.00
		603004	Health and Welfare	73,050	0.00
		603005	Retirement	164,353	0.00
		603011	Life Insurance	210	0.00
		603012	Medicare	8,216	0.00
		603013	Vision Care	469	0.00
		603014	Long-Term Disability Insurance	121	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		606002	Travel-Out of State	2,939	0.00
		617001	Services from Other Funds/Agencies	4,877	0.00
		660003	Supplies and Services	3,080	0.00
		660009	Professional Development	189	0.00
	Coll of A and L Deans Ofc Total			880,392	6.09
	College of Arts and Letters	601100	Academic Salaries	78,270	0.74
		601300	Support Staff Salaries	2,001	0.04
		601303	Student Assistant	2,240	0.07
		603001	OASDI	952	0.00
		603003	Dental Insurance	71	0.00
		603004	Health and Welfare	1,550	0.00
		603005	Retirement	4,490	0.00
		603011	Life Insurance	21	0.00
		603012	Medicare	1,164	0.00
		603013	Vision Care	43	0.00
		603014	Long-Term Disability Insurance	20	0.00
		616002	I/T Hardware	413	0.00
		616003	I/T Software	6,155	0.00
		617001	Services from Other Funds/Agencies	9	0.00
		660003	Supplies and Services	11,872	0.00
		660010	Insurance Premium Expense	88	0.00
		670486	J 486 -TF Academic Maintenance and Repair Fund	95,900	0.00
		690002	Prior Year Expenditure Adjustment	(20,533)	0.00
	College of Arts and Letters Total			184,725	0.85
	Comm Studies-Out of State EE	601100	Academic Salaries	16,054	0.27
		603001	OASDI	668	0.00
		603003	Dental Insurance	46	0.00
		603004	Health and Welfare	764	0.00
		603005	Retirement	3,152	0.00
		603011	Life Insurance	3	0.00
		603012	Medicare	233	0.00
		603013	Vision Care	7	0.00
		603014	Long-Term Disability Insurance	3	0.00
	Comm Studies-Out of State EE Total			20,929	0.27
	Communication Studies	601100	Academic Salaries	3,777,231	45.05
		601103	Graduate Assistant	40,747	1.24
		601300	Support Staff Salaries	149,534	3.57
		601303	Student Assistant	31,242	1.02
		601304	Teaching Associates	85,329	2.36
		602001	Work Study-On Campus	2,247	0.08
		603001	OASDI	208,643	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	51,242	0.00
		603004	Health and Welfare	751,249	0.00
		603005	Retirement	990,344	0.00
		603009	Non-Industrial Disability	2,143	0.00
		603011	Life Insurance	2,006	0.00
		603012	Medicare	57,261	0.00
		603013	Vision Care	5,258	0.00
		603014	Long-Term Disability Insurance	1,842	0.00
		603015	Flex Cash	8,692	0.00
		606002	Travel-Out of State	4,559	0.00
		617001	Services from Other Funds/Agencies	5,373	0.00
		619001	Other Equipment	4,589	0.00
		660002	Printing	168	0.00
		660003	Supplies and Services	10,485	0.00
		660009	Professional Development	307	0.00
		660017	Advertising and Promotional Expenses	625	0.00
		660090	Expenses-Other	150	0.00
	Communication Studies Total			6,191,262	53.30
	Dept of Design	601100	Academic Salaries	1,753,369	20.77
		601103	Graduate Assistant	0	0.00
		601300	Support Staff Salaries	114,001	2.25
		601303	Student Assistant	12,248	0.38
		603001	OASDI	98,318	0.00
		603003	Dental Insurance	29,479	0.00
		603004	Health and Welfare	387,705	0.00
		603005	Retirement	508,565	0.00
		603011	Life Insurance	834	0.00
		603012	Medicare	26,808	0.00
		603013	Vision Care	2,109	0.00
		603014	Long-Term Disability Insurance	770	0.00
		606001	Travel-In State	2,070	0.00
		617001	Services from Other Funds/Agencies	1,729	0.00
		660003	Supplies and Services	14,753	0.00
		660017	Advertising and Promotional Expenses	225	0.00
		660042	Recruitment	5,000	0.00
		660090	Expenses-Other	200	0.00
	Dept of Design Total			2,958,183	23.40
	Dept of Design-Out of State EE	601100	Academic Salaries	47,345	0.42
		603012	Medicare	687	0.00
		603013	Vision Care	85	0.00
	Dept of Design-Out of State EE Total			48,117	0.42

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Dept of Theatre and Dance	601100	Academic Salaries	928,341	11.70
		601300	Support Staff Salaries	321,959	6.42
		601301	Overtime	227	0.00
		601303	Student Assistant	0	0.00
		602001	Work Study-On Campus	6,009	0.19
		603001	OASDI	65,870	0.00
		603003	Dental Insurance	16,437	0.00
		603004	Health and Welfare	270,196	0.00
		603005	Retirement	306,298	0.00
		603008	Industrial Disability	429	0.00
		603009	Non-Industrial Disability	6,071	0.00
		603011	Life Insurance	564	0.00
		603012	Medicare	18,152	0.00
		603013	Vision Care	1,860	0.00
		603014	Long-Term Disability Insurance	477	0.00
		606001	Travel-In State	2,997	0.00
		617001	Services from Other Funds/Agencies	2,227	0.00
		660003	Supplies and Services	2,074	0.00
		660009	Professional Development	120	0.00
		660017	Advertising and Promotional Expenses	1,239	0.00
	Dept of Theatre and Dance Total			1,951,545	18.32
	English	601100	Academic Salaries	3,892,399	51.20
		601103	Graduate Assistant	29,387	0.90
		601300	Support Staff Salaries	137,808	3.13
		601301	Overtime	389	0.00
		601303	Student Assistant	44,009	1.36
		601304	Teaching Associates	50,240	1.30
		602001	Work Study-On Campus	3,000	0.10
		603001	OASDI	242,721	0.00
		603003	Dental Insurance	63,611	0.00
		603004	Health and Welfare	895,814	0.00
		603005	Retirement	1,157,283	0.00
		603011	Life Insurance	2,069	0.00
		603012	Medicare	59,845	0.00
		603013	Vision Care	5,147	0.00
		603014	Long-Term Disability Insurance	1,944	0.00
		603015	Flex Cash	5,184	0.00
		617001	Services from Other Funds/Agencies	4,413	0.00
		660003	Supplies and Services	27,091	0.00
	English Total			6,622,351	57.98
	History	601100	Academic Salaries	2,911,950	32.24

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601103	Graduate Assistant	47,477	1.49
		601300	Support Staff Salaries	88,262	2.07
		601303	Student Assistant	10,305	0.33
		602001	Work Study-On Campus	2,798	0.09
		603001	OASDI	165,882	0.00
		603003	Dental Insurance	44,840	0.00
		603004	Health and Welfare	517,190	0.00
		603005	Retirement	789,292	0.00
		603011	Life Insurance	1,335	0.00
		603012	Medicare	43,805	0.00
		603013	Vision Care	3,330	0.00
		603014	Long-Term Disability Insurance	1,257	0.00
		603015	Flex Cash	8,924	0.00
		613001	Contractual Services	692	0.00
		616002	I/T Hardware	268	0.00
		617001	Services from Other Funds/Agencies	2,430	0.00
		660003	Supplies and Services	3,676	0.00
		660017	Advertising and Promotional Expenses	1,963	0.00
		660090	Expenses-Other	500	0.00
	History Total			4,646,175	36.21
	History-Out of State EE	601100	Academic Salaries	29,566	0.44
		603001	OASDI	499	0.00
		603003	Dental Insurance	338	0.00
		603004	Health and Welfare	2,749	0.00
		603005	Retirement	2,358	0.00
		603011	Life Insurance	34	0.00
		603012	Medicare	429	0.00
		603013	Vision Care	85	0.00
		603014	Long-Term Disability Insurance	32	0.00
	History-Out of State EE Total			36,090	0.44
	Humanities	601100	Academic Salaries	984,290	11.66
		601300	Support Staff Salaries	52,608	1.00
		601303	Student Assistant	18,490	0.51
		601304	Teaching Associates	3,273	0.08
		603001	OASDI	51,570	0.00
		603003	Dental Insurance	15,839	0.00
		603004	Health and Welfare	201,755	0.00
		603005	Retirement	248,701	0.00
		603011	Life Insurance	498	0.00
		603012	Medicare	14,843	0.00
		603013	Vision Care	1,314	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	463	0.00
		603015	Flex Cash	1,536	0.00
		617001	Services from Other Funds/Agencies	626	0.00
		660003	Supplies and Services	502	0.00
		660042	Recruitment	130	0.00
	Humanities Total			1,596,436	13.25
	Music	601100	Academic Salaries	2,416,483	28.66
		601103	Graduate Assistant	10,067	0.30
		601300	Support Staff Salaries	486,666	8.50
		601303	Student Assistant	23,654	0.76
		602001	Work Study-On Campus	4,111	0.13
		603001	OASDI	137,236	0.00
		603003	Dental Insurance	35,127	0.00
		603004	Health and Welfare	533,019	0.00
		603005	Retirement	650,445	0.00
		603011	Life Insurance	1,296	0.00
		603012	Medicare	41,957	0.00
		603013	Vision Care	3,990	0.00
		603014	Long-Term Disability Insurance	1,171	0.00
		603015	Flex Cash	6,716	0.00
		613001	Contractual Services	503	0.00
		617001	Services from Other Funds/Agencies	2,695	0.00
		660003	Supplies and Services	8,201	0.00
	Music Total			4,363,338	38.36
	Philosophy	601100	Academic Salaries	1,305,827	16.38
		601300	Support Staff Salaries	48,636	1.00
		601303	Student Assistant	5,439	0.16
		603001	OASDI	73,238	0.00
		603003	Dental Insurance	17,962	0.00
		603004	Health and Welfare	290,153	0.00
		603005	Retirement	347,514	0.00
		603011	Life Insurance	721	0.00
		603012	Medicare	19,637	0.00
		603013	Vision Care	1,812	0.00
		603014	Long-Term Disability Insurance	675	0.00
		603015	Flex Cash	5,040	0.00
		606002	Travel-Out of State	4,338	0.00
		617001	Services from Other Funds/Agencies	533	0.00
		660003	Supplies and Services	2,611	0.00
		660042	Recruitment	1,439	0.00
	Philosophy Total			2,125,574	17.54

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Philosophy-Out of St EE	601100	Academic Salaries	35,554	0.42
		603001	OASDI	2,056	0.00
		603003	Dental Insurance	845	0.00
		603004	Health and Welfare	9,946	0.00
		603005	Retirement	10,389	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	481	0.00
		603013	Vision Care	36	0.00
		603014	Long-Term Disability Insurance	14	0.00
	Philosophy-Out of St EE Total			59,336	0.42
	Theatre and Dance Dept Events	617001	Services from Other Funds/Agencies	1,371	0.00
		660003	Supplies and Services	194	0.00
	Theatre and Dance Dept Events Total			1,565	0.00
	University Galleries	601300	Support Staff Salaries	123,432	2.00
		601303	Student Assistant	358	0.01
		602001	Work Study-On Campus	4,155	0.13
		603001	OASDI	7,544	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	28,204	0.00
		603005	Retirement	36,085	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	1,764	0.00
		603013	Vision Care	170	0.00
		606001	Travel-In State	43	0.00
		616002	I/T Hardware	59	0.00
		617001	Services from Other Funds/Agencies	89	0.00
		660003	Supplies and Services	597	0.00
	University Galleries Total			205,093	2.14
	World Languages - Literatures	601100	Academic Salaries	1,896,377	21.17
		601300	Support Staff Salaries	44,100	1.00
		601303	Student Assistant	30,908	0.96
		602001	Work Study-On Campus	2,419	0.08
		603001	OASDI	111,039	0.00
		603003	Dental Insurance	20,606	0.00
		603004	Health and Welfare	345,392	0.00
		603005	Retirement	532,053	0.00
		603011	Life Insurance	916	0.00
		603012	Medicare	27,683	0.00
		603013	Vision Care	2,208	0.00
		603014	Long-Term Disability Insurance	857	0.00
		603015	Flex Cash	2,520	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	2,976	0.00
		660003	Supplies and Services	9,999	0.00
	World Languages - Literatures Total			3,030,053	23.20
	Writing Programs Office	601100	Academic Salaries	(6,054)	(0.10)
	Writing Programs Office Total			(6,054)	(0.10)
College of Arts & Letters Total				38,248,509	319.53
College of Business Admin	Accounting	601100	Academic Salaries	1,940,429	14.11
		601303	Student Assistant	1,504	0.04
		603001	OASDI	112,875	0.00
		603003	Dental Insurance	21,227	0.00
		603004	Health and Welfare	285,725	0.00
		603005	Retirement	534,007	0.00
		603011	Life Insurance	534	0.00
		603012	Medicare	28,129	0.00
		603013	Vision Care	1,243	0.00
		603014	Long-Term Disability Insurance	500	0.00
		603015	Flex Cash	3,216	0.00
		616005	Misc Info Tech Costs	500	0.00
		617001	Services from Other Funds/Agencies	735	0.00
	Accounting Total			2,736,360	14.29
	COB AD Academic Programs	601201	Management and Supervisory	125,186	0.79
		601300	Support Staff Salaries	175,536	3.00
		601301	Overtime	1,254	0.00
		601303	Student Assistant	16,539	0.54
		603001	OASDI	17,852	0.00
		603003	Dental Insurance	2,943	0.00
		603004	Health and Welfare	58,997	0.00
		603005	Retirement	82,443	0.00
		603011	Life Insurance	118	0.00
		603012	Medicare	4,278	0.00
		603013	Vision Care	355	0.00
		603014	Long-Term Disability Insurance	70	0.00
		617001	Services from Other Funds/Agencies	4,059	0.00
		660003	Supplies and Services	704	0.00
	COB AD Academic Programs Total			490,334	4.33
	CBA AD-Faculty Support	601100	Academic Salaries	(6,054)	(0.10)
		601201	Management and Supervisory	96,878	0.63
		601300	Support Staff Salaries	116,558	1.88
		601303	Student Assistant	2,746	0.09
		603001	OASDI	12,361	0.00
		603003	Dental Insurance	4,012	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	49,969	0.00
		603005	Retirement	56,730	0.00
		603011	Life Insurance	32	0.00
		603012	Medicare	3,058	0.00
		603013	Vision Care	185	0.00
		603014	Long-Term Disability Insurance	12	0.00
		606001	Travel-In State	554	0.00
		606002	Travel-Out of State	0	0.00
		617001	Services from Other Funds/Agencies	4,789	0.00
		660003	Supplies and Services	16,648	0.00
		660009	Professional Development	4,496	0.00
		660042	Recruitment	7,500	0.00
	CBA AD-Faculty Support Total			370,472	2.49
	COB College Wide Activity	606002	Travel-Out of State	2,518	0.00
		613001	Contractual Services	9,500	0.00
		617001	Services from Other Funds/Agencies	3,216	0.00
		660003	Supplies and Services	2,414	0.00
		660090	Expenses-Other	261	0.00
	COB College Wide Activity Total			17,909	0.00
	COB Dean	601201	Management and Supervisory	236,904	1.00
		601300	Support Staff Salaries	234,422	3.85
		601301	Overtime	631	0.00
		603001	OASDI	22,407	0.00
		603003	Dental Insurance	4,986	0.00
		603004	Health and Welfare	82,335	0.00
		603005	Retirement	134,802	0.00
		603011	Life Insurance	100	0.00
		603012	Medicare	6,704	0.00
		603013	Vision Care	398	0.00
		603014	Long-Term Disability Insurance	47	0.00
		606001	Travel-In State	1,646	0.00
		613001	Contractual Services	11,785	0.00
		617001	Services from Other Funds/Agencies	2,387	0.00
		660003	Supplies and Services	6,838	0.00
		660009	Professional Development	849	0.00
	COB Dean Total			747,241	4.85
	COB Information Technology	601300	Support Staff Salaries	172,860	2.00
		603001	OASDI	10,458	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	33,095	0.00
		603005	Retirement	50,536	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603011	Life Insurance	15	0.00
		603012	Medicare	2,446	0.00
		603013	Vision Care	170	0.00
		608005	Library Subscriptions (for library only)	0	0.00
		616002	I/T Hardware	(1,120)	0.00
		616003	I/T Software	66,061	0.00
		616005	Misc Info Tech Costs	13,579	0.00
		617001	Services from Other Funds/Agencies	95	0.00
		660003	Supplies and Services	2,486	0.00
	COB Information Technology Total			353,259	2.00
	COB Marketing and Development	617001	Services from Other Funds/Agencies	615	0.00
		660003	Supplies and Services	0	0.00
	COB Marketing and Development Total			615	0.00
	COB-MBA	601100	Academic Salaries	92,954	0.64
		601300	Support Staff Salaries	156,140	2.46
		601303	Student Assistant	34,163	1.07
		602001	Work Study-On Campus	5,962	0.18
		603001	OASDI	9,634	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	33,092	0.00
		603005	Retirement	45,423	0.00
		603011	Life Insurance	40	0.00
		603012	Medicare	3,757	0.00
		603013	Vision Care	213	0.00
		603014	Long-Term Disability Insurance	30	0.00
		603015	Flex Cash	700	0.00
		613001	Contractual Services	500	0.00
		616003	I/T Software	30,408	0.00
		617001	Services from Other Funds/Agencies	3,635	0.00
		660003	Supplies and Services	42,870	0.00
	COB-MBA Total			462,100	4.34
	COB-OSE	601100	Academic Salaries	0	(0.00)
		601201	Management and Supervisory	89,268	1.00
		601300	Support Staff Salaries	360,493	5.61
		601303	Student Assistant	7,995	0.27
		602001	Work Study-On Campus	11,094	0.36
		603001	OASDI	25,567	0.00
		603003	Dental Insurance	8,009	0.00
		603004	Health and Welfare	96,046	0.00
		603005	Retirement	114,999	0.00
		603011	Life Insurance	151	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	6,417	0.00
		603013	Vision Care	540	0.00
		603014	Long-Term Disability Insurance	100	0.00
		603015	Flex Cash	1,680	0.00
		613001	Contractual Services	1,032	0.00
		616002	I/T Hardware	1,936	0.00
		616003	I/T Software	1,638	0.00
		617001	Services from Other Funds/Agencies	13,775	0.00
		660003	Supplies and Services	7,000	0.00
		660009	Professional Development	299	0.00
	COB-OSE Total			748,039	7.24
	College of Business	660003	Supplies and Services	0	0.00
	College of Business Total			0	0.00
	Finance and Insurance and RE	601100	Academic Salaries	1,460,006	11.81
		601303	Student Assistant	1,528	0.05
		603001	OASDI	77,717	0.00
		603003	Dental Insurance	12,939	0.00
		603004	Health and Welfare	212,305	0.00
		603005	Retirement	379,038	0.00
		603011	Life Insurance	384	0.00
		603012	Medicare	21,019	0.00
		603013	Vision Care	916	0.00
		603014	Long-Term Disability Insurance	387	0.00
		603015	Flex Cash	1,152	0.00
		617001	Services from Other Funds/Agencies	1,092	0.00
	Finance and Insurance and RE Total			2,168,483	11.86
	Info Sys and Biz Analytics	601100	Academic Salaries	1,196,027	11.73
		601303	Student Assistant	15,448	0.46
		603001	OASDI	57,898	0.00
		603003	Dental Insurance	10,118	0.00
		603004	Health and Welfare	148,418	0.00
		603005	Retirement	270,775	0.00
		603011	Life Insurance	461	0.00
		603012	Medicare	17,419	0.00
		603013	Vision Care	1,179	0.00
		603014	Long-Term Disability Insurance	449	0.00
		603015	Flex Cash	560	0.00
		660009	Professional Development	175	0.00
		660017	Advertising and Promotional Expenses	3,059	0.00
		660042	Recruitment	974	0.00
	Info Sys and Biz Analytics Total			1,722,957	12.19

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Management	601100	Academic Salaries	1,621,347	15.56
		601303	Student Assistant	17,077	0.51
		603001	OASDI	86,955	0.00
		603003	Dental Insurance	21,010	0.00
		603004	Health and Welfare	314,844	0.00
		603005	Retirement	422,782	0.00
		603011	Life Insurance	665	0.00
		603012	Medicare	23,043	0.00
		603013	Vision Care	1,541	0.00
		603014	Long-Term Disability Insurance	627	0.00
		603015	Flex Cash	1,808	0.00
		660003	Supplies and Services	925	0.00
		660009	Professional Development	989	0.00
		660017	Advertising and Promotional Expenses	1,139	0.00
	Management Total			2,514,751	16.07
	Marketing Supply Chain MGMT	601100	Academic Salaries	1,642,390	14.09
		601303	Student Assistant	3,608	0.11
		603001	OASDI	93,468	0.00
		603003	Dental Insurance	20,048	0.00
		603004	Health and Welfare	242,968	0.00
		603005	Retirement	438,850	0.00
		603011	Life Insurance	607	0.00
		603012	Medicare	23,653	0.00
		603013	Vision Care	1,399	0.00
		603014	Long-Term Disability Insurance	563	0.00
		603015	Flex Cash	1,536	0.00
		660017	Advertising and Promotional Expenses	1,955	0.00
	Marketing Supply Chain MGMT Total			2,471,043	14.20
	Strategy and Entrepreneurship	601100	Academic Salaries	901,398	8.31
		601303	Student Assistant	2,000	0.06
		603001	OASDI	52,166	0.00
		603003	Dental Insurance	7,510	0.00
		603004	Health and Welfare	82,850	0.00
		603005	Retirement	247,114	0.00
		603011	Life Insurance	363	0.00
		603012	Medicare	13,011	0.00
		603013	Vision Care	809	0.00
		603014	Long-Term Disability Insurance	337	0.00
		603015	Flex Cash	2,016	0.00
		660003	Supplies and Services	925	0.00
		660017	Advertising and Promotional Expenses	941	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Strategy and Entrepreneurship Total			1,311,441	8.37
College of Business Admin Total				16,309,268	102.09
College of E&CS	Advising Counseling Tutor Ctr	617001	Services from Other Funds/Agencies	44	0.00
	Advising Counseling Tutor Ctr Total			44	0.00
	Civil Engineering	601100	Academic Salaries	2,168,766	23.04
		601300	Support Staff Salaries	55,231	1.24
		601303	Student Assistant	15,533	0.53
		603001	OASDI	104,362	0.00
		603003	Dental Insurance	20,568	0.00
		603004	Health and Welfare	313,501	0.00
		603005	Retirement	510,984	0.00
		603011	Life Insurance	756	0.00
		603012	Medicare	32,461	0.00
		603013	Vision Care	1,882	0.00
		603014	Long-Term Disability Insurance	734	0.00
		603015	Flex Cash	2,944	0.00
		606001	Travel-In State	490	0.00
		606002	Travel-Out of State	864	0.00
		616002	I/T Hardware	788	0.00
		616003	I/T Software	8,789	0.00
		617001	Services from Other Funds/Agencies	6,381	0.00
		619002	Instructional Equipment	36	0.00
		660002	Printing	939	0.00
		660003	Supplies and Services	24,153	0.00
		660009	Professional Development	2,559	0.00
		660042	Recruitment	3,696	0.00
		690002	Prior Year Expenditure Adjustment	(47,930)	(0.58)
	Civil Engineering Total			3,228,487	24.23
	Civil Enginrng-Out of State EE	601100	Academic Salaries	18,060	0.33
		603001	OASDI	1,110	0.00
		603003	Dental Insurance	1,030	0.00
		603004	Health and Welfare	13,083	0.00
		603005	Retirement	5,278	0.00
		603011	Life Insurance	31	0.00
		603012	Medicare	260	0.00
		603013	Vision Care	71	0.00
		603014	Long-Term Disability Insurance	29	0.00
	Civil Enginrng-Out of State EE Total			38,951	0.33
	Coll of E and CS Deans Ofc	601100	Academic Salaries	2,500	0.00
		601201	Management and Supervisory	456,970	2.99
		601300	Support Staff Salaries	235,562	3.86

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601303	Student Assistant	11,260	0.37
		602001	Work Study-On Campus	7,727	0.25
		603001	OASDI	41,229	0.00
		603003	Dental Insurance	9,174	0.00
		603004	Health and Welfare	122,725	0.00
		603005	Retirement	201,055	0.00
		603011	Life Insurance	258	0.00
		603012	Medicare	10,090	0.00
		603013	Vision Care	596	0.00
		603014	Long-Term Disability Insurance	153	0.00
		606001	Travel-In State	7,345	0.00
		616002	I/T Hardware	1,123	0.00
		617001	Services from Other Funds/Agencies	8,181	0.00
		660002	Printing	1,902	0.00
		660003	Supplies and Services	12,826	0.00
		660009	Professional Development	75	0.00
	Coll of E and CS Deans Ofc Total			1,130,752	7.47
	College of Engr and Comp Sci	601100	Academic Salaries	13,812	0.09
		601300	Support Staff Salaries	676,363	9.05
		601303		17,656	0.57
		603001	OASDI	41,289	0.00
		603003	Dental Insurance	8,240	0.00
		603004	Health and Welfare	139,931	0.00
		603005	Retirement	196,968	0.00
		603011	Life Insurance	66	0.00
		603012	Medicare	9,895	0.00
		603013	Vision Care	767	0.00
		606002	Travel-Out of State	1,778	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	2,163	0.00
		619002	Instructional Equipment	0	0.00
		660003	Supplies and Services	1,159	0.00
	College of Engr and Comp Sci Total			1,110,086	9.71
	Computer Science	601100	Academic Salaries	2,588,980	28.29
		601300	Support Staff Salaries	53,804	1.25
		601303	Student Assistant	59,286	1.96
		601304	Teaching Associates	48,848	1.55
		602001	Work Study-On Campus	3,000	0.10
		603001	OASDI	127,151	0.00
		603003	Dental Insurance	34,340	0.00
		603004	Health and Welfare	441,976	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	608,997	0.00
		603011	Life Insurance	1,220	0.00
		603012	Medicare	38,130	0.00
		603013	Vision Care	3,183	0.00
		603014	Long-Term Disability Insurance	1,155	0.00
		603015	Flex Cash	3,216	0.00
		616002	I/T Hardware	16,727	0.00
		616005	Misc Info Tech Costs	554	0.00
		617001	Services from Other Funds/Agencies	3,805	0.00
		660002	Printing	832	0.00
		660003	Supplies and Services	8,398	0.00
		660009	Professional Development	834	0.00
		660042	Recruitment	2,124	0.00
		690002	Prior Year Expenditure Adjustment	(158,098)	(1.63)
	Computer Science Total			3,888,462	31.51
	Construction Management	601100	Academic Salaries	697,744	8.07
		601103	Graduate Assistant	6,058	0.19
		601300	Support Staff Salaries	81,324	2.00
		601303	Student Assistant	770	0.02
		603001	OASDI	30,130	0.00
		603003	Dental Insurance	8,453	0.00
		603004	Health and Welfare	122,858	0.00
		603005	Retirement	144,246	0.00
		603011	Life Insurance	249	0.00
		603012	Medicare	11,399	0.00
		603013	Vision Care	802	0.00
		603014	Long-Term Disability Insurance	222	0.00
		603015	Flex Cash	2,380	0.00
		606001	Travel-In State	2,066	0.00
		606002	Travel-Out of State	699	0.00
		616002	I/T Hardware	2,582	0.00
		616003	I/T Software	55	0.00
		617001	Services from Other Funds/Agencies	2,993	0.00
		619002	Instructional Equipment	6,336	0.00
		660001	Postage and Freight	53	0.00
		660003	Supplies and Services	7,581	0.00
		660009	Professional Development	385	0.00
		660042	Recruitment	1,465	0.00
		690002	Prior Year Expenditure Adjustment	(30,173)	(0.51)
	Construction Management Total			1,100,677	9.77
	Ctr 4 Info Assuranc and Securi	660003	Supplies and Services	0	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Ctr 4 Info Assuranc and Securi Total			0	0.00
	E and CS CAD Ctr	601303	Student Assistant	43,839	1.44
		602001	Work Study-On Campus	21,128	0.81
		603012	Medicare	406	0.00
		616002	I/T Hardware	64,781	0.00
		616003	I/T Software	36,578	0.00
		617001	Services from Other Funds/Agencies	6,321	0.00
		619002	Instructional Equipment	5,763	0.00
		660002	Printing	839	0.00
		660003	Supplies and Services	10,328	0.00
	E and CS CAD Ctr Total			189,982	2.24
	E and CS Tech Shop	601303	Student Assistant	31,464	1.03
		603012	Medicare	189	0.00
		616002	I/T Hardware	512	0.00
		617001	Services from Other Funds/Agencies	16	0.00
		660003	Supplies and Services	4,832	0.00
	E and CS Tech Shop Total			37,013	1.03
	Elect Enginrng-Out of State EE	601100	Academic Salaries	9,382	0.17
		603001	OASDI	364	0.00
		603005	Retirement	1,714	0.00
		603011	Life Insurance	6	0.00
		603012	Medicare	136	0.00
		603013	Vision Care	14	0.00
		603014	Long-Term Disability Insurance	6	0.00
	Elect Enginrng-Out of State EE Total			11,622	0.17
	Electrical Engineering	601100	Academic Salaries	1,973,825	21.81
		601300	Support Staff Salaries	55,033	1.48
		601303	Student Assistant	8,232	0.28
		601304	Teaching Associates	1,343	0.03
		602001	Work Study-On Campus	4,135	0.14
		603001	OASDI	84,706	0.00
		603003	Dental Insurance	21,453	0.00
		603004	Health and Welfare	272,151	0.00
		603005	Retirement	402,737	0.00
		603011	Life Insurance	836	0.00
		603012	Medicare	29,464	0.00
		603013	Vision Care	2,322	0.00
		603014	Long-Term Disability Insurance	779	0.00
		603015	Flex Cash	2,480	0.00
		606002	Travel-Out of State	1,919	0.00
		616002	I/T Hardware	5,401	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	1,475	0.00
		619002	Instructional Equipment	12,416	0.00
		660002	Printing	828	0.00
		660003	Supplies and Services	19,589	0.00
		660009	Professional Development	2,235	0.00
		660042	Recruitment	2,644	0.00
		690002	Prior Year Expenditure Adjustment	(71,762)	(0.92)
	Electrical Engineering Total			2,834,240	22.82
	Mechanical Engineering	601100	Academic Salaries	2,146,235	23.46
		601300	Support Staff Salaries	76,944	2.00
		601303	Student Assistant	17,687	0.58
		601304	Teaching Associates	12,524	0.41
		603001	OASDI	116,007	0.00
		603003	Dental Insurance	27,611	0.00
		603004	Health and Welfare	344,604	0.00
		603005	Retirement	553,714	0.00
		603011	Life Insurance	991	0.00
		603012	Medicare	32,247	0.00
		603013	Vision Care	2,563	0.00
		603014	Long-Term Disability Insurance	920	0.00
		603015	Flex Cash	4,896	0.00
		606002	Travel-Out of State	1,409	0.00
		616002	I/T Hardware	3,088	0.00
		616005	Misc Info Tech Costs	60	0.00
		617001	Services from Other Funds/Agencies	2,855	0.00
		660003	Supplies and Services	4,638	0.00
		660009	Professional Development	750	0.00
	Mechanical Engineering Total			3,349,743	26.44
	MESA Engineering Program	601300	Support Staff Salaries	111,303	2.00
		601303	Student Assistant	2,280	0.07
		603001	OASDI	6,809	0.00
		603003	Dental Insurance	2,534	0.00
		603004	Health and Welfare	37,052	0.00
		603005	Retirement	32,429	0.00
		603011	Life Insurance	26	0.00
		603012	Medicare	1,592	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	15	0.00
		616003	I/T Software	6,423	0.00
		617001	Services from Other Funds/Agencies	1,160	0.00
		660003	Supplies and Services	1,085	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	MESA Engineering Program Total			202,878	2.07
	STORC	617001	Services from Other Funds/Agencies	603	0.00
		660003	Supplies and Services	803	0.00
	STORC Total			1,407	0.00
College of E&CS Total				17,124,345	137.81
College of Education	America Reads-Educ	601303	Student Assistant	1,608	0.07
		602002	Work Study-Off Campus	185,216	5.53
	America Reads-Educ Total			186,824	5.60
	Col of Ed Student Success Ctr	601100	Academic Salaries	2,250	0.00
		601300	Support Staff Salaries	338,855	5.92
		601301	Overtime	27	0.00
		603001	OASDI	20,681	0.00
		603003	Dental Insurance	8,471	0.00
		603004	Health and Welfare	104,677	0.00
		603005	Retirement	98,513	0.00
		603009	Non-Industrial Disability	821	0.00
		603011	Life Insurance	99	0.00
		603012	Medicare	4,837	0.00
		603013	Vision Care	511	0.00
		603014	Long-Term Disability Insurance	76	0.00
		617001	Services from Other Funds/Agencies	870	0.00
		660003	Supplies and Services	3,452	0.00
		690002	Prior Year Expenditure Adjustment	(1,901)	0.00
	Col of Ed Student Success Ctr Total			582,241	5.92
	Coll of Educ Deans Ofc	601201	Management and Supervisory	469,572	3.00
		601300	Support Staff Salaries	298,934	4.00
		601301	Overtime	3,598	0.00
		603001	OASDI	43,646	0.00
		603003	Dental Insurance	6,149	0.00
		603004	Health and Welfare	103,410	0.00
		603005	Retirement	202,717	0.00
		603011	Life Insurance	249	0.00
		603012	Medicare	11,068	0.00
		603013	Vision Care	596	0.00
		603014	Long-Term Disability Insurance	140	0.00
		603015	Flex Cash	1,680	0.00
		606001	Travel-In State	2,662	0.00
		608005	Library Subscriptions (for library only)	349	0.00
		616002	I/T Hardware	1,727	0.00
		616005	Misc Info Tech Costs	770	0.00
		617001	Services from Other Funds/Agencies	13,543	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	6,555	0.00
		660009	Professional Development	588	0.00
	Coll of Educ Deans Ofc Total			1,167,954	7.00
	College of Education	601100	Academic Salaries	49,063	0.68
		601300	Support Staff Salaries	77,466	1.46
		601303	Student Assistant	47,891	1.45
		603001	OASDI	4,000	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	9,464	0.00
		603005	Retirement	18,920	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	1,633	0.00
		603013	Vision Care	85	0.00
		613001	Contractual Services	9,100	0.00
		616002	I/T Hardware	237	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	5,919	0.00
		660003	Supplies and Services	22,532	0.00
		660009	Professional Development	5,693	0.00
		660042	Recruitment	6,658	0.00
	College of Education Total			259,217	3.60
	Comm Council Center	601201	Management and Supervisory	73,800	1.00
		601300	Support Staff Salaries	17,118	0.29
		603001	OASDI	5,581	0.00
		603003	Dental Insurance	1,384	0.00
		603004	Health and Welfare	24,569	0.00
		603005	Retirement	25,037	0.00
		603011	Life Insurance	76	0.00
		603012	Medicare	1,305	0.00
		603013	Vision Care	114	0.00
		603014	Long-Term Disability Insurance	47	0.00
	Comm Council Center Total			149,031	1.29
	Doctorate in Ed Leadership	601100	Academic Salaries	589,159	5.30
		601300	Support Staff Salaries	103,405	2.14
		601301	Overtime	242	0.00
		601303	Student Assistant	6,055	0.20
		603001	OASDI	35,031	0.00
		603003	Dental Insurance	9,983	0.00
		603004	Health and Welfare	117,657	0.00
		603005	Retirement	167,640	0.00
		603011	Life Insurance	198	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	10,050	0.00
		603013	Vision Care	682	0.00
		603014	Long-Term Disability Insurance	172	0.00
		606001	Travel-In State	1,425	0.00
		606002	Travel-Out of State	1,612	0.00
		616002	I/T Hardware	(17,784)	0.00
		616003	I/T Software	125	0.00
		617001	Services from Other Funds/Agencies	2,985	0.00
		660001	Postage and Freight	(11)	0.00
		660003	Supplies and Services	35,470	0.00
		660009	Professional Development	1,839	0.00
		660017	Advertising and Promotional Expenses	5,148	0.00
		660090	Expenses-Other	6,941	0.00
	Doctorate in Ed Leadership Total			1,078,022	7.63
	Grad & Prof Stds-IL employees	601100	Academic Salaries	70,419	0.89
		603001	OASDI	3,965	0.00
		603003	Dental Insurance	952	0.00
		603004	Health and Welfare	16,962	0.00
		603005	Retirement	19,646	0.00
		603011	Life Insurance	34	0.00
		603012	Medicare	974	0.00
		603013	Vision Care	78	0.00
		603014	Long-Term Disability Insurance	32	0.00
	Grad & Prof Stds-IL employees Total			113,060	0.89
	Grad & Prof Stds-Out of St EE	601100	Academic Salaries	11,500	0.17
		603011	Life Insurance	9	0.00
		603012	Medicare	167	0.00
		603013	Vision Care	21	0.00
		603014	Long-Term Disability Insurance	9	0.00
	Grad & Prof Stds-Out of St EE Total			11,706	0.17
	Graduate and Prof Stds in Edu	601100	Academic Salaries	2,802,769	31.25
		601300	Support Staff Salaries	111,774	2.68
		601301	Overtime	276	0.00
		601303	Student Assistant	21,020	0.59
		603001	OASDI	154,475	0.00
		603003	Dental Insurance	31,881	0.00
		603004	Health and Welfare	459,370	0.00
		603005	Retirement	714,235	0.00
		603011	Life Insurance	1,057	0.00
		603012	Medicare	42,576	0.00
		603013	Vision Care	2,790	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	981	0.00
		603015	Flex Cash	2,936	0.00
		606001	Travel-In State	3,701	0.00
		606002	Travel-Out of State	12,706	0.00
		617001	Services from Other Funds/Agencies	837	0.00
		619002	Instructional Equipment	1,217	0.00
		660002	Printing	335	0.00
		660003	Supplies and Services	9,150	0.00
		660009	Professional Development	4,134	0.00
		660042	Recruitment	5,984	0.00
		660090	Expenses-Other	43	0.00
	Graduate and Prof Stds in Edu Total			4,384,248	34.53
	MSTI	601100	Academic Salaries	27,801	0.26
		603001	OASDI	62	0.00
		603005	Retirement	292	0.00
		603012	Medicare	403	0.00
		660003	Supplies and Services	61,829	0.00
		670000	Out within the same CSU Fund in 0948 same camp	37,000	0.00
	MSTI Total			127,388	0.26
	Teaching Credentials	601100	Academic Salaries	3,911,350	45.97
		601300	Support Staff Salaries	173,998	3.48
		601301	Overtime	1,021	0.00
		601303	Student Assistant	0	0.00
		603001	OASDI	201,472	0.00
		603003	Dental Insurance	40,994	0.00
		603004	Health and Welfare	559,386	0.00
		603005	Retirement	985,124	0.00
		603009	Non-Industrial Disability	1,393	0.00
		603011	Life Insurance	1,461	0.00
		603012	Medicare	59,122	0.00
		603013	Vision Care	3,684	0.00
		603014	Long-Term Disability Insurance	1,349	0.00
		603015	Flex Cash	4,760	0.00
		606001	Travel-In State	32,128	0.00
		606002	Travel-Out of State	1,434	0.00
		617001	Services from Other Funds/Agencies	8,456	0.00
		660003	Supplies and Services	18,013	0.00
		660009	Professional Development	581	0.00
		660090	Expenses-Other	41,440	0.00
	Teaching Credentials Total			6,047,167	49.44
	Undergraduate Studies in Educ	601100	Academic Salaries	4,353,983	58.32

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601300	Support Staff Salaries	179,998	3.61
		601301	Overtime	7,067	0.00
		601303	Student Assistant	990	0.03
		603001	OASDI	239,864	0.00
		603003	Dental Insurance	71,294	0.00
		603004	Health and Welfare	948,618	0.00
		603005	Retirement	1,145,326	0.00
		603011	Life Insurance	2,548	0.00
		603012	Medicare	67,025	0.00
		603013	Vision Care	6,433	0.00
		603014	Long-Term Disability Insurance	2,378	0.00
		603015	Flex Cash	3,776	0.00
		606001	Travel-In State	1,882	0.00
		606002	Travel-Out of State	2,396	0.00
		617001	Services from Other Funds/Agencies	603	0.00
		660003	Supplies and Services	8,386	0.00
		660009	Professional Development	5,415	0.00
	Undergraduate Studies in Educ Total			7,047,981	61.96
College of Education Total				21,154,840	178.28
College of H&HS	Audiology Doctorate	601100	Academic Salaries	282,502	2.91
		601300	Support Staff Salaries	27,200	0.71
		601301	Overtime	374	0.00
		603001	OASDI	9,399	0.00
		603003	Dental Insurance	3,573	0.00
		603004	Health and Welfare	40,801	0.00
		603005	Retirement	44,790	0.00
		603011	Life Insurance	98	0.00
		603012	Medicare	4,445	0.00
		603013	Vision Care	271	0.00
		603014	Long-Term Disability Insurance	104	0.00
		616003	I/T Software	140	0.00
		617001	Services from Other Funds/Agencies	9,271	0.00
		619001	Other Equipment	671,581	0.00
		660003	Supplies and Services	181,737	0.00
	Audiology Doctorate Total			1,276,287	3.62
	Coll of H and HS Deans Ofc	601201	Management and Supervisory	459,784	3.00
		601300	Support Staff Salaries	557,357	9.40
		601301	Overtime	477	0.00
		603001	OASDI	60,398	0.00
		603003	Dental Insurance	9,963	0.00
		603004	Health and Welfare	151,054	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	294,661	0.00
		603011	Life Insurance	308	0.00
		603012	Medicare	14,664	0.00
		603013	Vision Care	1,063	0.00
		603014	Long-Term Disability Insurance	177	0.00
		603015	Flex Cash	1,152	0.00
		660003	Supplies and Services	2,918	0.00
	Coll of H and HS Deans Ofc Total			1,553,975	12.40
	College of H and HS	601100	Academic Salaries	15,539	0.21
		601301	Overtime	2,279	0.00
		601303	Student Assistant	62,577	2.02
		602001	Work Study-On Campus	7,598	0.25
		603001	OASDI	141	0.00
		603012	Medicare	325	0.00
		613001	Contractual Services	1,569	0.00
		616002	I/T Hardware	4,949	0.00
		616003	I/T Software	292	0.00
		617001	Services from Other Funds/Agencies	5,116	0.00
		619001	Other Equipment	113	0.00
		660003	Supplies and Services	34,949	0.00
		660009	Professional Development	2,300	0.00
		660042	Recruitment	9,817	0.00
		660090	Expenses-Other	12,807	0.00
		690002	Prior Year Expenditure Adjustment	(1,500)	0.00
	College of H and HS Total			158,870	2.47
	Comm Sciences & Disorders	601100	Academic Salaries	1,193,459	14.21
		601300	Support Staff Salaries	111,443	2.59
		601301	Overtime	1,019	0.00
		603001	OASDI	56,084	0.00
		603003	Dental Insurance	10,199	0.00
		603004	Health and Welfare	122,990	0.00
		603005	Retirement	261,506	0.00
		603011	Life Insurance	573	0.00
		603012	Medicare	19,134	0.00
		603013	Vision Care	1,589	0.00
		603014	Long-Term Disability Insurance	528	0.00
		603015	Flex Cash	3,920	0.00
		617001	Services from Other Funds/Agencies	10,406	0.00
		660003	Supplies and Services	6,367	0.00
		660009	Professional Development	249	0.00
	Comm Sciences & Disorders Total			1,799,466	16.80

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Criminal Justice	601100	Academic Salaries	2,679,486	31.36
		601300	Support Staff Salaries	139,119	2.75
		601303	Student Assistant	6,245	0.19
		603001	OASDI	139,209	0.00
		603003	Dental Insurance	37,098	0.00
		603004	Health and Welfare	536,132	0.00
		603005	Retirement	664,843	0.00
		603011	Life Insurance	1,255	0.00
		603012	Medicare	40,782	0.00
		603013	Vision Care	3,223	0.00
		603014	Long-Term Disability Insurance	1,145	0.00
		603015	Flex Cash	3,332	0.00
		606001	Travel-In State	39	0.00
		606002	Travel-Out of State	6,490	0.00
		617001	Services from Other Funds/Agencies	5,501	0.00
		619002	Instructional Equipment	187	0.00
		660003	Supplies and Services	10,332	0.00
		660009	Professional Development	768	0.00
		660090	Expenses-Other	60	0.00
		690002	Prior Year Expenditure Adjustment	405	0.00
	Criminal Justice Total			4,275,651	34.30
	Doctorate of Physical Therapy	601100	Academic Salaries	1,375,025	11.10
		601300	Support Staff Salaries	152,603	3.02
		601301	Overtime	465	0.00
		601303	Student Assistant	5,089	0.14
		603001	OASDI	83,460	0.00
		603003	Dental Insurance	15,409	0.00
		603004	Health and Welfare	209,920	0.05
		603005	Retirement	396,260	0.00
		603011	Life Insurance	404	0.00
		603012	Medicare	22,211	0.00
		603013	Vision Care	1,289	0.00
		603014	Long-Term Disability Insurance	365	0.00
		603015	Flex Cash	2,100	0.00
		606001	Travel-In State	1,033	0.00
		606002	Travel-Out of State	4,283	0.00
		613001	Contractual Services	675	0.00
		616002	I/T Hardware	2,354	0.00
		616003	I/T Software	9,000	0.00
		617001	Services from Other Funds/Agencies	3,557	0.00
		619001	Other Equipment	5,764	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		619002	Instructional Equipment	11,068	0.00
		660003	Supplies and Services	35,927	0.00
		660009	Professional Development	22,835	0.00
		660090	Expenses-Other	7,171	0.00
		690002	Prior Year Expenditure Adjustment	(405)	0.00
	Doctorate of Physical Therapy Total			2,367,864	14.30
	Health Science	617001	Services from Other Funds/Agencies	14	0.00
	Health Science Total			14	0.00
	HHS Student Success Center	617001	Services from Other Funds/Agencies	100	0.00
		660003	Supplies and Services	1,596	0.00
	HHS Student Success Center Total			1,695	0.00
	Kinesiology	601100	Academic Salaries	2,307,302	26.76
		601300	Support Staff Salaries	185,867	4.67
		601304	Teaching Associates	15,744	0.59
		603001	OASDI	136,705	0.00
		603003	Dental Insurance	32,947	0.00
		603004	Health and Welfare	426,168	(0.05)
		603005	Retirement	649,659	0.00
		603011	Life Insurance	1,121	0.00
		603012	Medicare	36,613	0.00
		603013	Vision Care	2,963	0.00
		603014	Long-Term Disability Insurance	1,019	0.00
		603015	Flex Cash	10,912	0.00
		613001	Contractual Services	613	0.00
		616002	I/T Hardware	1,224	0.00
		617001	Services from Other Funds/Agencies	2,801	0.00
		660002	Printing	1,093	0.00
		660003	Supplies and Services	53,001	0.00
	Kinesiology Total			3,865,754	31.97
	Kinesiology-Out of State Empl	601100	Academic Salaries	34,496	0.57
		603011	Life Insurance	31	0.00
		603012	Medicare	500	0.00
		603013	Vision Care	71	0.00
		603014	Long-Term Disability Insurance	29	0.00
	Kinesiology-Out of State Empl Total			35,127	0.57
	Maryjane Rees Center	617001	Services from Other Funds/Agencies	0	0.00
	Maryjane Rees Center Total			0	0.00
	Nursing	601100	Academic Salaries	2,853,818	32.34
		601300	Support Staff Salaries	348,311	6.93
		601303	Student Assistant	1,891	0.05
		602002	Work Study-Off Campus	87,376	2.28

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	157,885	0.00
		603003	Dental Insurance	44,173	0.00
		603004	Health and Welfare	597,997	0.00
		603005	Retirement	754,976	0.00
		603011	Life Insurance	1,294	0.00
		603012	Medicare	47,154	0.00
		603013	Vision Care	3,855	0.00
		603014	Long-Term Disability Insurance	1,177	0.00
		603015	Flex Cash	4,632	0.00
		606002	Travel-Out of State	2,271	0.00
		617001	Services from Other Funds/Agencies	5,414	0.00
		660003	Supplies and Services	10,820	0.00
		660009	Professional Development	2,643	0.00
		660090	Expenses-Other	3,919	0.00
	Nursing Total			4,929,605	41.60
	Public Health	601100	Academic Salaries	1,214,192	15.56
		601300	Support Staff Salaries	112,343	2.53
		601303	Student Assistant	2,226	0.08
		603001	OASDI	73,215	0.00
		603003	Dental Insurance	20,335	0.00
		603004	Health and Welfare	267,217	0.00
		603005	Retirement	348,328	0.00
		603011	Life Insurance	734	0.00
		603012	Medicare	19,229	0.00
		603013	Vision Care	1,718	0.00
		603014	Long-Term Disability Insurance	706	0.00
		603015	Flex Cash	2,800	0.00
		604090	Other Communications (Operating Cost)	10	0.00
		606002	Travel-Out of State	1,459	0.00
		617001	Services from Other Funds/Agencies	1,155	0.00
		619001	Other Equipment	609	0.00
		660003	Supplies and Services	7,748	0.00
		660017	Advertising and Promotional Expenses	2,360	0.00
		660090	Expenses-Other	82	0.00
	Public Health Total			2,076,464	18.17
	Rec Parks Tour-Out of State EE	601100	Academic Salaries	81,061	1.09
		603001	OASDI	3,952	0.00
		603003	Dental Insurance	229	0.00
		603004	Health and Welfare	5,561	0.00
		603005	Retirement	15,272	0.00
		603011	Life Insurance	15	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	1,155	0.00
		603013	Vision Care	36	0.00
		603014	Long-Term Disability Insurance	14	0.00
	Rec Parks Tour-Out of State EE Total			107,295	1.09
	Recreation Parks and Tourism	601100	Academic Salaries	1,732,437	21.31
		601300	Support Staff Salaries	67,518	1.50
		601301	Overtime	142	0.00
		603001	OASDI	90,231	0.00
		603003	Dental Insurance	16,995	0.00
		603004	Health and Welfare	261,734	0.00
		603005	Retirement	431,214	0.00
		603011	Life Insurance	841	0.00
		603012	Medicare	26,172	0.00
		603013	Vision Care	2,002	0.00
		603014	Long-Term Disability Insurance	759	0.00
		603015	Flex Cash	11,052	0.00
		606002	Travel-Out of State	2,232	0.00
		617001	Services from Other Funds/Agencies	2,437	0.00
		619001	Other Equipment	412	0.00
		660003	Supplies and Services	9,800	0.00
		660009	Professional Development	580	0.00
		660017	Advertising and Promotional Expenses	1,483	0.00
		660090	Expenses-Other	146	0.00
	Recreation Parks and Tourism Total			2,658,187	22.81
	Social Work	601100	Academic Salaries	3,266,151	39.28
		601103	Graduate Assistant	(806)	0.06
		601300	Support Staff Salaries	231,424	4.85
		601301	Overtime	(47)	0.00
		603001	OASDI	168,563	0.00
		603003	Dental Insurance	40,421	0.00
		603004	Health and Welfare	529,897	0.00
		603005	Retirement	772,077	0.00
		603011	Life Insurance	1,538	0.00
		603012	Medicare	50,576	0.00
		603013	Vision Care	4,395	0.00
		603014	Long-Term Disability Insurance	1,418	0.00
		603015	Flex Cash	11,704	0.00
		606001	Travel-In State	101	0.00
		616002	I/T Hardware	3,467	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	9,137	0.00

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OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		619001	Other Equipment	2,936	0.00
		660003	Supplies and Services	10,111	0.00
	Social Work Total			5,103,062	44.19
	Social Work-Out of State EE	601100	Academic Salaries	7,627	0.10
		603012	Medicare	111	0.00
	Social Work-Out of State EE Total			7,738	0.10
College of H&HS Total				30,217,054	244.39
College of NS&M	Biological Sciences	601100	Academic Salaries	3,915,000	46.35
		601300	Support Staff Salaries	531,031	10.41
		601303	Student Assistant	88,065	2.78
		601304	Teaching Associates	106,674	2.50
		603001	OASDI	249,427	0.00
		603003	Dental Insurance	65,044	0.00
		603004	Health and Welfare	911,569	0.00
		603005	Retirement	1,180,979	0.00
		603011	Life Insurance	1,921	0.00
		603012	Medicare	67,826	0.00
		603013	Vision Care	5,240	0.00
		603014	Long-Term Disability Insurance	1,739	0.00
		603015	Flex Cash	4,060	0.00
		606001	Travel-In State	0	0.00
		606002	Travel-Out of State	5,005	0.00
		617001	Services from Other Funds/Agencies	7,116	0.00
		619001	Other Equipment	3,770	0.00
		619002	Instructional Equipment	1,007	0.00
		660003	Supplies and Services	88,484	0.00
		660017	Advertising and Promotional Expenses	333	0.00
		660090	Expenses-Other	77	0.00
		690002	Prior Year Expenditure Adjustment	(738)	0.00
	Biological Sciences Total			7,233,628	62.05
	Biological Sci-Out of State EE	601100	Academic Salaries	58,314	0.50
		603012	Medicare	846	0.00
		603013	Vision Care	85	0.00
	Biological Sci-Out of State EE Total			59,245	0.50
	Chemistry	601100	Academic Salaries	2,670,247	31.59
		601300	Support Staff Salaries	419,560	7.69
		601303	Student Assistant	34,327	1.07
		601304	Teaching Associates	111,506	2.74
		602001	Work Study-On Campus	17,076	0.55
		603001	OASDI	177,032	0.00
		603003	Dental Insurance	40,887	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	579,361	0.00
		603005	Retirement	844,290	0.00
		603011	Life Insurance	1,326	0.00
		603012	Medicare	44,400	0.00
		603013	Vision Care	3,614	0.00
		603014	Long-Term Disability Insurance	1,194	0.00
		603015	Flex Cash	6,020	0.00
		606001	Travel-In State	265	0.00
		617001	Services from Other Funds/Agencies	11,389	0.00
		619002	Instructional Equipment	21,366	0.00
		660003	Supplies and Services	102,724	0.00
		660042	Recruitment	3,832	0.00
		690002	Prior Year Expenditure Adjustment	(9,954)	0.00
	Chemistry Total			5,080,463	43.63
	CMASE-NS and M	601300	Support Staff Salaries	148,162	2.04
		602001	Work Study-On Campus	1,318	0.04
		603001	OASDI	9,315	0.00
		603003	Dental Insurance	967	0.00
		603004	Health and Welfare	19,748	0.00
		603005	Retirement	43,316	0.00
		603009	Non-Industrial Disability	1,393	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	2,179	0.00
		603013	Vision Care	170	0.00
		603015	Flex Cash	1,680	0.00
	CMASE-NS and M Total			228,263	2.08
	Coll of NSM Deans Ofc	601100	Academic Salaries	0	(0.00)
		601201	Management and Supervisory	547,392	4.00
		601300	Support Staff Salaries	152,593	3.00
		601301	Overtime	139	0.00
		601303	Student Assistant	29,721	0.97
		602001	Work Study-On Campus	2,903	0.09
		603001	OASDI	39,930	0.00
		603003	Dental Insurance	10,080	0.00
		603004	Health and Welfare	95,620	0.00
		603005	Retirement	198,720	0.00
		603011	Life Insurance	318	0.00
		603012	Medicare	10,117	0.00
		603013	Vision Care	596	0.00
		603014	Long-Term Disability Insurance	187	0.00
		603015	Flex Cash	1,536	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		606001	Travel-In State	1,000	0.00
		616002	I/T Hardware	839	0.00
		617001	Services from Other Funds/Agencies	4,247	0.00
		660003	Supplies and Services	25,906	0.00
		660009	Professional Development	31	0.00
		690002	Prior Year Expenditure Adjustment	(248)	0.00
	Coll of NSM Deans Ofc Total			1,121,626	8.06
	College of NS and M	601100	Academic Salaries	62,096	0.72
		601300	Support Staff Salaries	173,250	3.00
		601303	Student Assistant	1,358	0.04
		603001	OASDI	10,676	0.00
		603003	Dental Insurance	3,703	0.00
		603004	Health and Welfare	53,093	0.00
		603005	Retirement	49,662	0.00
		603011	Life Insurance	47	0.00
		603012	Medicare	3,397	0.00
		603013	Vision Care	263	0.00
		603014	Long-Term Disability Insurance	33	0.00
		606001	Travel-In State	(584)	0.00
		606002	Travel-Out of State	189	0.00
		616002	I/T Hardware	55,426	0.00
		616003	I/T Software	15,525	0.00
		617001	Services from Other Funds/Agencies	21,028	0.00
		617101	from Between Campuses and the CO (interagency)	5,575	0.00
		660003	Supplies and Services	16,949	0.00
		660009	Professional Development	138	0.00
		690002	Prior Year Expenditure Adjustment	(350)	0.00
	College of NS and M Total			471,473	3.76
	Ctr for Sci and Math Success	601300	Support Staff Salaries	118,740	2.00
		601303	Student Assistant	171,296	5.31
		603001	OASDI	7,280	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	33,092	0.00
		603005	Retirement	34,714	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	1,703	0.00
		603013	Vision Care	170	0.00
		617001	Services from Other Funds/Agencies	3,014	0.00
		660003	Supplies and Services	3,953	0.00
		690002	Prior Year Expenditure Adjustment	(96)	0.00
	Ctr for Sci and Math Success Total			376,459	7.31

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Geography	601100	Academic Salaries	1,212,511	14.53
		601300	Support Staff Salaries	26,414	0.62
		601303	Student Assistant	3,443	0.11
		603001	OASDI	70,584	0.00
		603003	Dental Insurance	18,925	0.00
		603004	Health and Welfare	235,070	0.00
		603005	Retirement	336,070	0.00
		603011	Life Insurance	633	0.00
		603012	Medicare	18,133	0.00
		603013	Vision Care	1,612	0.00
		603014	Long-Term Disability Insurance	589	0.00
		603015	Flex Cash	3,360	0.00
		617001	Services from Other Funds/Agencies	4,955	0.00
		660003	Supplies and Services	8,834	0.00
	Geography Total			1,941,133	15.26
	Geol-Bio Motorpool	617001	Services from Other Funds/Agencies	5,144	0.00
		660003	Supplies and Services	9,131	0.00
		660010	Insurance Premium Expense	286	0.00
	Geol-Bio Motorpool Total			14,561	0.00
	Geology	601100	Academic Salaries	1,033,393	11.83
		601300	Support Staff Salaries	85,759	2.06
		601303	Student Assistant	10,791	0.35
		601304	Teaching Associates	32,288	0.86
		602001	Work Study-On Campus	540	0.02
		603001	OASDI	64,681	0.00
		603003	Dental Insurance	14,359	0.00
		603004	Health and Welfare	176,673	0.00
		603005	Retirement	302,401	0.00
		603011	Life Insurance	461	0.00
		603012	Medicare	16,104	0.00
		603013	Vision Care	1,193	0.00
		603014	Long-Term Disability Insurance	422	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	1,037	0.00
		606002	Travel-Out of State	442	0.00
		617001	Services from Other Funds/Agencies	8,533	0.00
		619001	Other Equipment	(1,816)	0.00
		619002	Instructional Equipment	5,030	0.00
		660003	Supplies and Services	35,310	0.00
		660009	Professional Development	275	0.00
	Geology Total			1,789,412	15.11

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Instr Com Support Center	601300	Support Staff Salaries	135,396	2.00
		603001	OASDI	8,367	0.00
		603003	Dental Insurance	851	0.00
		603004	Health and Welfare	19,028	0.00
		603005	Retirement	39,583	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	1,957	0.00
		603013	Vision Care	170	0.00
		616002	I/T Hardware	891	0.00
		616003	I/T Software	100	0.00
		617001	Services from Other Funds/Agencies	126	0.00
		660003	Supplies and Services	778	0.00
	Instr Com Support Center Total			207,261	2.00
	Mathematics	601100	Academic Salaries	4,421,309	58.30
		601103	Graduate Assistant	18,572	0.59
		601300	Support Staff Salaries	128,567	2.83
		601303	Student Assistant	42,505	1.32
		601304	Teaching Associates	135,931	3.70
		602001	Work Study-On Campus	0	(0.00)
		603001	OASDI	260,575	0.00
		603003	Dental Insurance	58,462	0.00
		603004	Health and Welfare	913,309	0.00
		603005	Retirement	1,234,052	0.00
		603011	Life Insurance	2,463	0.00
		603012	Medicare	66,613	0.00
		603013	Vision Care	6,071	0.00
		603014	Long-Term Disability Insurance	2,284	0.00
		603015	Flex Cash	3,360	0.00
		606001	Travel-In State	270	0.00
		617001	Services from Other Funds/Agencies	7,002	0.00
		660003	Supplies and Services	17,266	0.00
		690002	Prior Year Expenditure Adjustment	(107)	0.00
	Mathematics Total			7,318,503	66.73
	Mathematics-Out of State EE	601100	Academic Salaries	87,870	1.25
		603001	OASDI	4,021	0.00
		603003	Dental Insurance	559	0.00
		603004	Health and Welfare	11,233	0.00
		603005	Retirement	19,254	0.00
		603011	Life Insurance	43	0.00
		603012	Medicare	1,259	0.00
		603013	Vision Care	99	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	40	0.00
	Mathematics-Out of State EE Total			124,377	1.25
	NS and M Electronic Suppt Ctr	601300	Support Staff Salaries	77,136	1.00
		603001	OASDI	4,754	0.00
		603003	Dental Insurance	1,038	0.00
		603004	Health and Welfare	18,478	0.00
		603005	Retirement	22,551	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	1,112	0.00
		603013	Vision Care	85	0.00
		617001	Services from Other Funds/Agencies	57	0.00
		660003	Supplies and Services	1,087	0.00
	NS and M Electronic Suppt Ctr Total			126,307	1.00
	NS and M Equip Suppt Ctr	601300	Support Staff Salaries	165,780	2.00
		603001	OASDI	10,192	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	33,092	0.00
		603005	Retirement	48,466	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	2,384	0.00
		603013	Vision Care	170	0.00
		617001	Services from Other Funds/Agencies	139	0.00
		660003	Supplies and Services	4,575	0.00
	NS and M Equip Suppt Ctr Total			267,391	2.00
	Physics and Astronomy	601100	Academic Salaries	1,632,463	19.39
		601300	Support Staff Salaries	118,644	2.68
		601303	Student Assistant	19,300	0.61
		602001	Work Study-On Campus	12,822	0.41
		603001	OASDI	104,827	0.00
		603003	Dental Insurance	24,698	0.00
		603004	Health and Welfare	312,614	0.00
		603005	Retirement	500,766	0.00
		603011	Life Insurance	843	0.00
		603012	Medicare	25,649	0.00
		603013	Vision Care	2,123	0.00
		603014	Long-Term Disability Insurance	776	0.00
		603015	Flex Cash	5,032	0.00
		606001	Travel-In State	646	0.00
		616002	I/T Hardware	0	0.00
		617001	Services from Other Funds/Agencies	2,273	0.00
		660002	Printing	138	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	65,473	0.00
	Physics and Astronomy Total			2,829,085	23.09
	Science Ed Equity	601300	Support Staff Salaries	57,798	1.00
		603001	OASDI	3,583	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	9,464	0.00
		603005	Retirement	16,787	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	838	0.00
		603013	Vision Care	85	0.00
		603014	Long-Term Disability Insurance	15	0.00
		617001	Services from Other Funds/Agencies	222	0.00
	Science Ed Equity Total			89,361	1.00
College of NS&M Total				29,278,550	254.83
College of SS&IS	Anthropology	601100	Academic Salaries	1,839,992	20.27
		601300	Support Staff Salaries	257,820	5.00
		601301	Overtime	1,082	0.00
		601303	Student Assistant	1,800	0.06
		603001	OASDI	120,435	0.00
		603003	Dental Insurance	26,095	0.00
		603004	Health and Welfare	377,572	0.00
		603005	Retirement	577,113	0.00
		603011	Life Insurance	930	0.00
		603012	Medicare	30,413	0.00
		603013	Vision Care	2,506	0.00
		603014	Long-Term Disability Insurance	842	0.00
		603015	Flex Cash	1,680	0.00
		606002	Travel-Out of State	1,240	0.00
		616002	I/T Hardware	496	0.00
		617001	Services from Other Funds/Agencies	2,394	0.00
		660003	Supplies and Services	10,310	0.00
		660009	Professional Development	123	0.00
	Anthropology Total			3,252,842	25.32
	Asian Studies	601100	Academic Salaries	82,572	1.07
		601303	Student Assistant	0	0.00
		603001	OASDI	4,836	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	9,464	0.00
		603005	Retirement	22,841	0.00
		603011	Life Insurance	52	0.00
		603012	Medicare	1,283	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603013	Vision Care	121	0.00
		603014	Long-Term Disability Insurance	49	0.00
		617001	Services from Other Funds/Agencies	161	0.00
		660003	Supplies and Services	2,995	0.00
		660090	Expenses-Other	1,800	0.00
	Asian Studies Total			126,724	1.07
	BATS Lab	601303	Student Assistant	5,883	0.17
		602001	Work Study-On Campus	7,683	0.25
		617001	Services from Other Funds/Agencies	29	0.00
	BATS Lab Total			13,595	0.43
	Coll of SSIS Deans Ofc	601201	Management and Supervisory	449,292	3.00
		601300	Support Staff Salaries	307,610	5.43
		601301	Overtime	104	0.00
		601303	Student Assistant	9,137	0.28
		603001	OASDI	43,760	0.00
		603003	Dental Insurance	9,477	0.00
		603004	Health and Welfare	134,483	0.00
		603005	Retirement	220,607	0.00
		603011	Life Insurance	337	0.00
		603012	Medicare	10,768	0.00
		603013	Vision Care	731	0.00
		603014	Long-Term Disability Insurance	152	0.00
		616002	I/T Hardware	390	0.00
		617001	Services from Other Funds/Agencies	1,309	0.00
		619001	Other Equipment	1,400	0.00
		660003	Supplies and Services	2,229	0.00
	Coll of SSIS Deans Ofc Total			1,191,786	8.71
	College of SS and IS	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	35,646	0.25
		601303	Student Assistant	7,142	0.24
		603001	OASDI	2,196	0.00
		603003	Dental Insurance	260	0.00
		603004	Health and Welfare	4,620	0.00
		603005	Retirement	10,421	0.00
		603011	Life Insurance	31	0.00
		603012	Medicare	734	0.00
		603013	Vision Care	21	0.00
		603014	Long-Term Disability Insurance	12	0.00
		606001	Travel-In State	0	0.00
		613001	Contractual Services	375	0.00
		617001	Services from Other Funds/Agencies	29,110	0.00

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OPERATING EXPENSE DETAIL

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College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	1,729	0.00
		660042	Recruitment	1,464	0.00
	College of SS and IS Total			93,760	0.49
	Cooper Woodson College	660003	Supplies and Services	0	0.00
	Cooper Woodson College Total			0	0.00
	Economics	601100	Academic Salaries	1,882,012	19.42
		601300	Support Staff Salaries	60,528	1.00
		603001	OASDI	114,541	0.00
		603003	Dental Insurance	27,935	0.00
		603004	Health and Welfare	351,270	0.00
		603005	Retirement	553,738	0.00
		603011	Life Insurance	739	0.00
		603012	Medicare	27,753	0.00
		603013	Vision Care	1,789	0.00
		603014	Long-Term Disability Insurance	690	0.00
		603015	Flex Cash	1,536	0.00
		617001	Services from Other Funds/Agencies	419	0.00
		660003	Supplies and Services	3,217	0.00
	Economics Total			3,026,166	20.42
	Environmental Studies	601100	Academic Salaries	701,887	8.62
		601300	Support Staff Salaries	42,988	1.00
		601303	Student Assistant	5,014	0.15
		603001	OASDI	34,575	0.00
		603003	Dental Insurance	10,033	0.00
		603004	Health and Welfare	134,448	0.00
		603005	Retirement	164,798	0.00
		603011	Life Insurance	306	0.00
		603012	Medicare	10,884	0.00
		603013	Vision Care	781	0.00
		603014	Long-Term Disability Insurance	290	0.00
		603015	Flex Cash	1,536	0.00
		617001	Services from Other Funds/Agencies	1,203	0.00
		660003	Supplies and Services	3,540	0.00
	Environmental Studies Total			1,112,283	9.77
	Ethnic Studies	601100	Academic Salaries	1,890,597	23.97
		601300	Support Staff Salaries	69,216	1.69
		601303	Student Assistant	17,147	0.51
		603001	OASDI	99,991	0.00
		603003	Dental Insurance	19,552	0.00
		603004	Health and Welfare	212,389	0.00
		603005	Retirement	467,993	0.00

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OPERATING EXPENSE DETAIL

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College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603011	Life Insurance	935	0.00
		603012	Medicare	28,484	0.00
		603013	Vision Care	2,300	0.00
		603014	Long-Term Disability Insurance	871	0.00
		603015	Flex Cash	2,432	0.00
		606001	Travel-In State	496	0.00
		613001	Contractual Services	486	0.00
		616001	I/T Communications	1,744	0.00
		617001	Services from Other Funds/Agencies	2,237	0.00
		660003	Supplies and Services	8,537	0.00
		660009	Professional Development	249	0.00
		660042	Recruitment	5,357	0.00
	Ethnic Studies Total			2,831,014	26.18
	Ethnic Studies-Out of State EE	601100	Academic Salaries	101,409	1.42
		603001	OASDI	4,269	0.00
		603003	Dental Insurance	504	0.00
		603004	Health and Welfare	8,129	0.00
		603005	Retirement	20,438	0.00
		603011	Life Insurance	70	0.00
		603012	Medicare	1,455	0.00
		603013	Vision Care	163	0.00
		603014	Long-Term Disability Insurance	66	0.00
	Ethnic Studies-Out of State EE Total			136,504	1.42
	Fam Cnsmr Sci-Out of State EE	601100	Academic Salaries	26,079	0.25
		603001	OASDI	1,546	0.00
		603003	Dental Insurance	845	0.00
		603004	Health and Welfare	9,661	0.00
		603005	Retirement	7,620	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	362	0.00
		603013	Vision Care	36	0.00
		603014	Long-Term Disability Insurance	14	0.00
	Fam Cnsmr Sci-Out of State EE Total			46,177	0.25
	Family Consumer Science	601100	Academic Salaries	1,686,241	20.75
		601300	Support Staff Salaries	60,787	1.45
		601303	Student Assistant	0	0.00
		603001	OASDI	88,251	0.00
		603003	Dental Insurance	32,889	0.00
		603004	Health and Welfare	436,390	0.00
		603005	Retirement	424,079	0.00
		603011	Life Insurance	859	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

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College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	25,092	0.00
		603013	Vision Care	2,137	0.00
		603014	Long-Term Disability Insurance	800	0.00
		603015	Flex Cash	3,336	0.00
		606002	Travel-Out of State	0	0.00
		616002	I/T Hardware	597	0.00
		616005	Misc Info Tech Costs	33	0.00
		617001	Services from Other Funds/Agencies	18,941	0.00
		660003	Supplies and Services	7,175	0.00
		660009	Professional Development	526	0.00
		660017	Advertising and Promotional Expenses	808	0.00
	Family Consumer Science Total			2,788,939	22.21
	Full Circle Project	601300	Support Staff Salaries	41,847	0.94
		601303	Student Assistant	2,378	0.08
		603001	OASDI	1,676	0.00
		603003	Dental Insurance	356	0.00
		603004	Health and Welfare	10,955	0.00
		603005	Retirement	7,635	0.00
		603011	Life Insurance	5	0.00
		603012	Medicare	637	0.00
		603013	Vision Care	57	0.00
		617001	Services from Other Funds/Agencies	2,989	0.00
		660003	Supplies and Services	2,671	0.00
	Full Circle Project Total			71,206	1.01
	Gerontology	601100	Academic Salaries	303,000	3.97
		601300	Support Staff Salaries	44,832	1.00
		601303	Student Assistant	3,798	0.13
		602001	Work Study-On Campus	3,000	0.10
		603001	OASDI	18,605	0.00
		603003	Dental Insurance	4,655	0.00
		603004	Health and Welfare	70,062	0.00
		603005	Retirement	87,862	0.00
		603011	Life Insurance	117	0.00
		603012	Medicare	5,037	0.00
		603013	Vision Care	341	0.00
		603014	Long-Term Disability Insurance	104	0.00
		617001	Services from Other Funds/Agencies	44	0.00
		660003	Supplies and Services	1,849	0.00
		660042	Recruitment	3,228	0.00
		690002	Prior Year Expenditure Adjustment	504	0.00
	Gerontology Total			547,037	5.20

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Institute Social Research	617001	Services from Other Funds/Agencies	356	0.00
		660003	Supplies and Services	40	0.00
		660009	Professional Development	3,800	0.00
	Institute Social Research Total			4,196	0.00
	Interdisciplinary Studies	601100	Academic Salaries	21,033	0.38
		601303	Student Assistant	0	(0.01)
		603001	OASDI	52	0.00
		603005	Retirement	248	0.00
		603012	Medicare	305	0.00
		617001	Services from Other Funds/Agencies	0	0.00
	Interdisciplinary Studies Total			21,638	0.37
	Liberal Studies Program	601100	Academic Salaries	29,586	0.50
		601300	Support Staff Salaries	95,092	1.54
		601301	Overtime	14	0.00
		601303	Student Assistant	3,315	0.11
		602001	Work Study-On Campus	3,997	0.13
		603001	OASDI	7,025	0.00
		603003	Dental Insurance	825	0.00
		603004	Health and Welfare	13,824	0.00
		603005	Retirement	33,104	0.00
		603011	Life Insurance	23	0.00
		603012	Medicare	1,803	0.00
		603013	Vision Care	121	0.00
		603014	Long-Term Disability Insurance	15	0.00
		617001	Services from Other Funds/Agencies	233	0.00
		660003	Supplies and Services	2,308	0.00
	Liberal Studies Program Total			191,285	2.27
	Political Science	601100	Academic Salaries	2,370,439	27.78
		601300	Support Staff Salaries	98,028	2.09
		601303	Student Assistant	1,961	0.06
		603001	OASDI	139,715	0.00
		603003	Dental Insurance	37,997	0.00
		603004	Health and Welfare	483,494	0.00
		603005	Retirement	665,184	0.00
		603011	Life Insurance	1,142	0.00
		603012	Medicare	35,504	0.00
		603013	Vision Care	2,783	0.00
		603014	Long-Term Disability Insurance	1,069	0.00
		603015	Flex Cash	1,680	0.00
		606002	Travel-Out of State	1,055	0.00
		617001	Services from Other Funds/Agencies	1,855	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	3,411	0.00
		660017	Advertising and Promotional Expenses	414	0.00
	Political Science Total			3,845,732	29.93
	Psychology	601100	Academic Salaries	3,443,951	38.37
		601103	Graduate Assistant	20,357	0.65
		601300	Support Staff Salaries	127,854	2.85
		601303	Student Assistant	31,434	0.99
		601304	Teaching Associates	27,108	0.80
		602001	Work Study-On Campus	8,892	0.29
		603001	OASDI	207,167	0.00
		603003	Dental Insurance	46,053	0.00
		603004	Health and Welfare	620,656	0.00
		603005	Retirement	981,627	0.00
		603011	Life Insurance	1,589	0.00
		603012	Medicare	51,533	0.00
		603013	Vision Care	3,870	0.00
		603014	Long-Term Disability Insurance	1,463	0.00
		603015	Flex Cash	7,216	0.00
		606002	Travel-Out of State	683	0.00
		616002	I/T Hardware	2,511	0.00
		616003	I/T Software	1,774	0.00
		617001	Services from Other Funds/Agencies	3,434	0.00
		619001	Other Equipment	5,271	0.00
		660002	Printing	60	0.00
		660003	Supplies and Services	3,333	0.00
		660009	Professional Development	0	0.00
		660017	Advertising and Promotional Expenses	654	0.00
		660042	Recruitment	2,496	0.00
	Psychology Total			5,600,984	43.94
	Public Policy and Admin	601100	Academic Salaries	316,328	3.48
		601300	Support Staff Salaries	36,168	0.83
		601303	Student Assistant	3,143	0.11
		603001	OASDI	14,023	0.00
		603003	Dental Insurance	3,360	0.00
		603004	Health and Welfare	48,642	0.00
		603005	Retirement	69,417	0.00
		603011	Life Insurance	116	0.00
		603012	Medicare	5,098	0.00
		603013	Vision Care	412	0.00
		603014	Long-Term Disability Insurance	104	0.00
		603015	Flex Cash	1,680	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		616003	I/T Software	570	0.00
		617001	Services from Other Funds/Agencies	285	0.00
		660003	Supplies and Services	2,167	0.00
	Public Policy and Admin Total			501,512	4.41
	Public Policy and Ad-NY Empl	601100	Academic Salaries	306	0.01
		603012	Medicare	4	0.00
	Public Policy and Ad-NY Empl Total			310	0.01
	Social Sciences	601100	Academic Salaries	6,258	0.10
		603012	Medicare	91	0.00
		617001	Services from Other Funds/Agencies	49	0.00
	Social Sciences Total			6,398	0.10
	Sociology	601100	Academic Salaries	2,182,311	25.93
		601300	Support Staff Salaries	84,798	1.83
		601303	Student Assistant	22,889	0.70
		602001	Work Study-On Campus	6,000	0.20
		603001	OASDI	125,433	0.00
		603003	Dental Insurance	24,674	0.00
		603004	Health and Welfare	371,319	0.00
		603005	Retirement	591,444	0.00
		603011	Life Insurance	956	0.00
		603012	Medicare	31,817	0.00
		603013	Vision Care	2,499	0.00
		603014	Long-Term Disability Insurance	892	0.00
		603015	Flex Cash	1,680	0.00
		613001	Contractual Services	540	0.00
		616002	I/T Hardware	20	0.00
		616005	Misc Info Tech Costs	1,189	0.00
		617001	Services from Other Funds/Agencies	1,284	0.00
		660003	Supplies and Services	5,233	0.00
		660009	Professional Development	1,592	0.00
	Sociology Total			3,456,571	28.66
	SS and IS ITC Shop	601300	Support Staff Salaries	145,523	1.51
		601303	Student Assistant	13,909	0.48
		602001	Work Study-On Campus	3,475	0.12
		603001	OASDI	9,022	0.00
		603003	Dental Insurance	825	0.00
		603004	Health and Welfare	14,002	0.00
		603005	Retirement	35,382	0.00
		603011	Life Insurance	11	0.00
		603012	Medicare	2,188	0.00
		603013	Vision Care	128	0.00

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OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		604001	Telephone Usage (Operating Cost)	322	0.00
		616002	I/T Hardware	31	0.00
		617001	Services from Other Funds/Agencies	28	0.00
		660003	Supplies and Services	491	0.00
		690002	Prior Year Expenditure Adjustment	(979)	0.00
	SS and IS ITC Shop Total			224,358	2.11
	Women's and Gender Studies	601100	Academic Salaries	445,901	5.03
		601300	Support Staff Salaries	39,634	1.05
		601303	Student Assistant	0	0.00
		603001	OASDI	24,155	0.00
		603003	Dental Insurance	8,159	0.00
		603004	Health and Welfare	71,341	0.00
		603005	Retirement	115,005	0.00
		603011	Life Insurance	196	0.00
		603012	Medicare	7,135	0.00
		603013	Vision Care	696	0.00
		603014	Long-Term Disability Insurance	178	0.00
		616002	I/T Hardware	1,730	0.00
		617001	Services from Other Funds/Agencies	2,046	0.00
		660003	Supplies and Services	2,856	0.00
		660017	Advertising and Promotional Expenses	156	0.00
		690002	Prior Year Expenditure Adjustment	(2,363)	0.00
	Women's and Gender Studies Total			716,827	6.08
	Wom's & Gender Studies NY Empl	601100	Academic Salaries	6,056	0.08
		603012	Medicare	88	0.00
	Wom's & Gender Studies NY Empl Total			6,144	0.08
College of SS&IS Total				29,813,990	240.44
Faculty Affairs	Center for Teach and Learn	601100	Academic Salaries	133,596	1.00
		601300	Support Staff Salaries	219,613	3.58
		601301	Overtime	0	(0.01)
		601303	Student Assistant	0	0.00
		603001	OASDI	22,451	0.00
		603003	Dental Insurance	5,126	0.00
		603004	Health and Welfare	65,894	0.00
		603005	Retirement	99,498	0.00
		603009	Non-Industrial Disability	1,821	0.00
		603011	Life Insurance	62	0.00
		603012	Medicare	5,251	0.00
		603013	Vision Care	383	0.00
		603014	Long-Term Disability Insurance	35	0.00
		603015	Flex Cash	1,680	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	28	0.00
		617101	from Between Campuses and the CO (interagency)	200	0.00
		660003	Supplies and Services	32,343	0.00
	Center for Teach and Learn Total			587,981	4.57
	CTL Projects	601100	Academic Salaries	16,600	0.09
		603003	Dental Insurance	87	0.00
		603004	Health and Welfare	1,552	0.00
		603011	Life Insurance	3	0.00
		603012	Medicare	237	0.00
		603013	Vision Care	7	0.00
		603014	Long-Term Disability Insurance	3	0.00
		660003	Supplies and Services	0	0.00
	CTL Projects Total			18,489	0.09
	Faculty Advancement	601100	Academic Salaries	86,774	1.43
		601201	Management and Supervisory	266,794	2.00
		601300	Support Staff Salaries	156,803	2.72
		601303	Student Assistant	2,774	0.09
		602001	Work Study-On Campus	3,962	0.13
		603001	OASDI	24,780	0.00
		603003	Dental Insurance	5,347	0.00
		603004	Health and Welfare	58,857	0.00
		603005	Retirement	123,272	0.00
		603011	Life Insurance	166	0.00
		603012	Medicare	6,116	0.00
		603013	Vision Care	398	0.00
		603014	Long-Term Disability Insurance	93	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	1,377	0.00
		616002	I/T Hardware	595	0.00
		617001	Services from Other Funds/Agencies	959	0.00
		660003	Supplies and Services	12,457	0.00
		660009	Professional Development	17,700	0.00
		660017	Advertising and Promotional Expenses	13,376	0.00
		660042	Recruitment	0	0.00
	Faculty Advancement Total			784,136	6.38
Faculty Affairs Total				1,390,606	11.04
Faculty Senate	Faculty Senate	601300	Support Staff Salaries	59,976	1.12
		601301	Overtime	273	0.00
		601303	Student Assistant	360	0.01
		603001	OASDI	3,330	0.00
		603003	Dental Insurance	550	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	9,730	0.00
		603005	Retirement	16,075	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	851	0.00
		603013	Vision Care	85	0.00
		616002	I/T Hardware	413	0.00
		617001	Services from Other Funds/Agencies	2,335	0.00
		619001	Other Equipment	5	0.00
		660003	Supplies and Services	23,007	0.00
	Faculty Senate Total			116,997	1.13
	FS Committee Chair Support	601100	Academic Salaries	96,864	1.58
		603012	Medicare	88	0.00
		616002	I/T Hardware	893	0.00
		660003	Supplies and Services	2,155	0.00
		660090	Expenses-Other	538	0.00
		690002	Prior Year Expenditure Adjustment	1,471	0.00
	FS Committee Chair Support Total			102,008	1.58
Faculty Senate Total				219,006	2.72
Graduate Studies	Academic Services	601201	Management and Supervisory	0	0.00
		601300	Support Staff Salaries	79,133	1.63
		601303	Student Assistant	6,540	0.21
		602001	Work Study-On Campus	3,000	0.10
		603001	OASDI	4,835	0.00
		603003	Dental Insurance	1,557	0.00
		603004	Health and Welfare	27,790	0.00
		603005	Retirement	23,131	0.00
		603011	Life Insurance	12	0.00
		603012	Medicare	1,225	0.00
		603013	Vision Care	142	0.00
		660003	Supplies and Services	242	0.00
	Academic Services Total			147,607	1.94
	Graduate Studies	601100	Academic Salaries	157,135	1.83
		601201	Management and Supervisory	236,448	1.50
		601300	Support Staff Salaries	574,187	10.87
		603001	OASDI	50,200	0.00
		603003	Dental Insurance	13,066	0.00
		603004	Health and Welfare	211,675	0.00
		603005	Retirement	245,860	0.00
		603009	Non-Industrial Disability	321	0.00
		603011	Life Insurance	272	0.00
		603012	Medicare	13,035	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603013	Vision Care	1,079	0.00
		603014	Long-Term Disability Insurance	176	0.00
		617001	Services from Other Funds/Agencies	4,157	0.00
		660003	Supplies and Services	9,663	0.00
		690002	Prior Year Expenditure Adjustment	3,318	0.00
	Graduate Studies Total			1,520,591	14.20
	McNair	601100	Academic Salaries	30,270	0.48
		601300	Support Staff Salaries	0	0.00
		603012	Medicare	88	0.00
		617001	Services from Other Funds/Agencies	2,610	0.00
		660003	Supplies and Services	24,504	0.00
	McNair Total			57,472	0.48
	Graduate Studies Total			1,725,671	16.63
International Prog Global Educ	Global Initiatives	601303	Student Assistant	34,073	1.13
		602001	Work Study-On Campus	2,520	0.09
		603012	Medicare	101	0.00
		617001	Services from Other Funds/Agencies	8,500	0.00
	Global Initiatives Total			45,193	1.22
	Int Programs and Global Engage	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	241,313	2.00
		601300	Support Staff Salaries	367,326	6.13
		601303	Student Assistant	16,282	0.53
		602001	Work Study-On Campus	0	0.00
		603001	OASDI	36,437	0.00
		603003	Dental Insurance	7,572	0.00
		603004	Health and Welfare	118,268	0.00
		603005	Retirement	157,317	0.00
		603011	Life Insurance	214	0.00
		603012	Medicare	8,742	0.00
		603013	Vision Care	660	0.00
		603014	Long-Term Disability Insurance	147	0.00
		617001	Services from Other Funds/Agencies	2,678	0.00
		660001	Postage and Freight	3,234	0.00
		660003	Supplies and Services	8,703	0.00
		660009	Professional Development	(650)	0.00
	Int Programs and Global Engage Total			968,243	8.66
	International Prog Global Educ Total			1,013,436	9.88
Library	ULIB Student Success Projects	660003	Supplies and Services	11,247	0.00
		670487	SU 487 -TF Academic Capital Improvement Funds	208,784	0.00
	ULIB Student Success Projects Total			220,030	0.00
	University Library	601100	Academic Salaries	2,121,010	18.81

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OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601201	Management and Supervisory	543,239	4.48
		601300	Support Staff Salaries	1,395,586	24.42
		601303	Student Assistant	229,758	7.45
		602001	Work Study-On Campus	65,981	2.22
		603001	OASDI	245,809	0.00
		603003	Dental Insurance	44,068	0.00
		603004	Health and Welfare	665,840	0.00
		603005	Retirement	1,174,151	0.00
		603011	Life Insurance	1,219	0.00
		603012	Medicare	58,974	0.00
		603013	Vision Care	4,068	0.00
		603014	Long-Term Disability Insurance	883	0.00
		603015	Flex Cash	3,216	0.00
		606002	Travel-Out of State	8,872	0.00
		608001	Library Books (for library only)	(2,147)	0.00
		608003	Library Serials (for library only)	0	0.00
		608004	Library Periodicals (for library only)	449	0.00
		608005	Library Subscriptions (for library only)	0	0.00
		613001	Contractual Services	266,741	0.00
		616002	I/T Hardware	16,850	0.00
		616003	I/T Software	268	0.00
		617001	Services from Other Funds/Agencies	32,574	0.00
		660003	Supplies and Services	33,858	0.00
		660009	Professional Development	5,549	0.00
		660017	Advertising and Promotional Expenses	2,890	0.00
		660040	Bad Debt Expense	0	0.00
		660061	Repairs and Maintenance - Building Maintenance	1,113	0.00
		660090	Expenses-Other	0	0.00
		670487	SU 487 -TF Academic Capital Improvement Funds	120,000	0.00
		690002	Prior Year Expenditure Adjustment	(5,094)	0.00
	University Library Total			7,035,726	57.37
Library Total				7,255,757	57.37
Research Innovation Econ Dev	Population Research Center	601100	Academic Salaries	(11,655)	(0.00)
		601201	Management and Supervisory	50,488	0.53
		601300	Support Staff Salaries	392,161	7.34
		601301	Overtime	1,554	0.00
		601303	Student Assistant	29,712	0.98
		603001	OASDI	21,742	0.00
		603003	Dental Insurance	5,371	0.00
		603004	Health and Welfare	115,826	0.00
		603005	Retirement	89,294	0.00

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OPERATING EXPENSE DETAIL

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College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603009	Non-Industrial Disability	4,053	0.00
		603011	Life Insurance	68	0.00
		603012	Medicare	6,510	0.00
		603013	Vision Care	522	0.00
		603014	Long-Term Disability Insurance	16	0.00
		603015	Flex Cash	(176)	0.00
		603100	NDI/IDL Claims Reimbursement (contra expense)	(314)	0.00
		616005	Misc Info Tech Costs	124	0.00
		617001	Services from Other Funds/Agencies	1,971,370	0.00
		660003	Supplies and Services	18,941	0.00
		660009	Professional Development	65	0.00
		660010	Insurance Premium Expense	4,145	0.00
		660090	Expenses-Other	60,701	0.00
		690002	Prior Year Expenditure Adjustment	(107,610)	0.00
	Population Research Center Total			2,652,907	8.85
	Research Innovation Econ Dev	601201	Management and Supervisory	382,410	2.54
		601300	Support Staff Salaries	742,177	11.62
		603001	OASDI	66,143	0.00
		603003	Dental Insurance	15,317	0.00
		603004	Health and Welfare	219,247	0.00
		603005	Retirement	303,150	0.00
		603011	Life Insurance	275	0.00
		603012	Medicare	16,125	0.00
		603013	Vision Care	1,235	0.00
		603014	Long-Term Disability Insurance	121	0.00
		603015	Flex Cash	512	0.00
		617001	Services from Other Funds/Agencies	2,257	0.00
		660003	Supplies and Services	2,064	0.00
		660009	Professional Development	324	0.00
	Research Innovation Econ Dev Total			1,751,357	14.16
	Research Innovation Econ Dev01	601100	Academic Salaries	87,382	1.18
		601300	Support Staff Salaries	9,638	0.17
		601303	Student Assistant	48,661	1.45
		603001	OASDI	591	0.00
		603003	Dental Insurance	338	0.00
		603004	Health and Welfare	3,884	0.00
		603005	Retirement	2,816	0.00
		603011	Life Insurance	1	0.00
		603012	Medicare	645	0.00
		603013	Vision Care	14	0.00
		613001	Contractual Services	14,925	0.00

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College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		616002	I/T Hardware	5,068	0.00
		616003	I/T Software	60,312	0.00
		617001	Services from Other Funds/Agencies	866	0.00
		660003	Supplies and Services	20,849	0.00
		660009	Professional Development	6,725	0.00
		670000	Out within the same CSU Fund in 0948 same camp	36,826	0.00
		690002	Prior Year Expenditure Adjustment	(156,443)	0.00
	Research Innovation Econ Dev01 Total			143,098	2.80
	Research Scholars-Acad Aff	617001	Services from Other Funds/Agencies	5,136	0.00
	Research Scholars-Acad Aff Total			5,136	0.00
	Student Research Center	601100	Academic Salaries	36,324	0.60
		601300	Support Staff Salaries	(11,241)	0.42
		603001	OASDI	(576)	0.00
		603003	Dental Insurance	(75)	0.00
		603004	Health and Welfare	(2,273)	0.00
		603005	Retirement	1,095	0.00
		603012	Medicare	(135)	0.00
		603013	Vision Care	(21)	0.00
		606002	Travel-Out of State	119	0.00
		616002	I/T Hardware	300	0.00
		617001	Services from Other Funds/Agencies	2,004	0.00
		660003	Supplies and Services	5,608	0.00
		660009	Professional Development	16	0.00
		660090	Expenses-Other	15	0.00
	Student Research Center Total			31,161	1.02
Research Innovation Econ Dev Total				4,583,659	26.82
Strategic Services	Community Engagement Ctr	601100	Academic Salaries	140,304	1.00
		601201	Management and Supervisory	188,461	0.96
		601300	Support Staff Salaries	167,034	2.77
		601303	Student Assistant	17,885	0.53
		602001	Work Study-On Campus	15,326	0.44
		603001	OASDI	28,562	0.00
		603003	Dental Insurance	4,965	0.00
		603004	Health and Welfare	71,770	0.00
		603005	Retirement	128,089	0.00
		603011	Life Insurance	158	0.00
		603012	Medicare	7,099	0.00
		603013	Vision Care	380	0.00
		603014	Long-Term Disability Insurance	81	0.00
		616003	I/T Software	30,000	0.00
		617001	Services from Other Funds/Agencies	754	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		619001	Other Equipment	0	0.00
		660003	Supplies and Services	15,317	0.00
		660009	Professional Development	0	0.00
	Community Engagement Ctr Total			816,185	5.70
Strategic Services Total				816,185	5.70
Undergraduate Studies	AA VP Undergrad Studies	601100	Academic Salaries	139,930	2.30
		601201	Management and Supervisory	169,956	1.00
		601300	Support Staff Salaries	60,997	1.19
		601303	Student Assistant	154,882	4.97
		603001	OASDI	12,481	0.00
		603003	Dental Insurance	1,329	0.00
		603004	Health and Welfare	23,552	0.00
		603005	Retirement	64,554	0.00
		603011	Life Insurance	82	0.00
		603012	Medicare	3,574	0.00
		603013	Vision Care	185	0.00
		603014	Long-Term Disability Insurance	47	0.00
		606002	Travel-Out of State	1,275	0.00
		660003	Supplies and Services	1,295	0.00
		660009	Professional Development	1,560	0.00
	AA VP Undergrad Studies Total			635,697	9.46
	Air Force ROTC	601300	Support Staff Salaries	53,604	1.00
		603001	OASDI	3,271	0.00
		603003	Dental Insurance	1,038	0.00
		603004	Health and Welfare	18,478	0.00
		603005	Retirement	15,671	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	765	0.00
		603013	Vision Care	85	0.00
		617001	Services from Other Funds/Agencies	1,254	0.00
		660003	Supplies and Services	7,900	0.00
	Air Force ROTC Total			102,075	1.00
	Army ROTC	601300	Support Staff Salaries	45,246	1.00
		603001	OASDI	2,793	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	8,996	0.00
		603005	Retirement	13,227	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	653	0.00
		603013	Vision Care	85	0.00
		617001	Services from Other Funds/Agencies	2,019	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	3,710	0.00
	Army ROTC Total			77,288	1.00
	Center for College Readiness	601100	Academic Salaries	89,833	0.46
		601300	Support Staff Salaries	51,516	1.00
		603001	OASDI	7,566	0.00
		603003	Dental Insurance	1,313	0.00
		603004	Health and Welfare	23,306	0.00
		603005	Retirement	31,887	0.00
		603011	Life Insurance	26	0.00
		603012	Medicare	1,959	0.00
		603013	Vision Care	128	0.00
		603014	Long-Term Disability Insurance	17	0.00
		617001	Services from Other Funds/Agencies	102	0.00
	Center for College Readiness Total			207,652	1.46
	First Year Experience Programs	601100	Academic Salaries	28,414	0.44
		601300	Support Staff Salaries	107,206	2.00
		601303	Student Assistant	13,439	0.42
		602001	Work Study-On Campus	1,095	0.04
		603001	OASDI	6,734	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	33,141	0.00
		603005	Retirement	31,231	0.00
		603011	Life Insurance	26	0.00
		603012	Medicare	1,636	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	15	0.00
		617001	Services from Other Funds/Agencies	279	0.00
		660003	Supplies and Services	(6,341)	0.00
		660009	Professional Development	570	0.00
	First Year Experience Programs Total			220,193	2.90
	Honors Program	601100	Academic Salaries	40,360	0.64
		601300	Support Staff Salaries	39,106	0.97
		601303	Student Assistant	17,015	0.55
		603001	OASDI	2,456	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	9,464	0.00
		603005	Retirement	11,700	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	633	0.00
		603013	Vision Care	85	0.00
		606001	Travel-In State	78	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		606002	Travel-Out of State	87	0.00
		616002	I/T Hardware	515	0.00
		617001	Services from Other Funds/Agencies	497	0.00
		660003	Supplies and Services	6,621	0.00
		660090	Expenses-Other	475	0.00
	Honors Program Total			129,649	2.15
Undergraduate Studies Total				1,372,554	17.98
VP's Office - Acad Affairs	Academic Affairs Admin	601100	Academic Salaries	754,162	11.78
		601103	Graduate Assistant	(415)	0.18
		601300	Support Staff Salaries	16,344	0.35
		603001	OASDI	1,440	0.00
		603003	Dental Insurance	298	0.00
		603004	Health and Welfare	7,137	0.00
		603005	Retirement	6,835	0.00
		603011	Life Insurance	6	0.00
		603012	Medicare	1,235	0.00
		603013	Vision Care	14	0.00
		603014	Long-Term Disability Insurance	6	0.00
		613001	Contractual Services	10,000	0.00
		617001	Services from Other Funds/Agencies	28	0.00
		660003	Supplies and Services	586	0.00
	Academic Affairs Admin Total			797,677	12.31
	Academic Affairs Reserve	603001	OASDI	(62)	0.00
		603005	Retirement	(284)	0.00
		670000	Out within the same CSU Fund in 0948 same camp	2,000	0.00
	Academic Affairs Reserve Total			1,654	0.00
	AIT	617001	Services from Other Funds/Agencies	0	0.00
	AIT Total			0	0.00
	CRISJ	601100	Academic Salaries	12,108	0.20
		601301	Overtime	5,629	0.00
		602001	Work Study-On Campus	2,015	0.06
		603001	OASDI	349	0.00
		603012	Medicare	82	0.00
		617001	Services from Other Funds/Agencies	195	0.00
		660003	Supplies and Services	3,026	0.00
		660090	Expenses-Other	3,000	0.00
	CRISJ Total			26,403	0.26
	Ctr for Innov and Entrepreneur	601201	Management and Supervisory	136,500	1.00
		601300	Support Staff Salaries	58,231	1.00
		603001	OASDI	12,145	0.00
		603003	Dental Insurance	851	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	18,726	0.00
		603005	Retirement	54,463	0.00
		603011	Life Insurance	81	0.00
		603012	Medicare	2,841	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	47	0.00
	Ctr for Innov and Entrepreneur Total			284,054	2.00
	VP for Acad Affairs	601100	Academic Salaries	33,750	0.27
		601201	Management and Supervisory	441,790	2.00
		601300	Support Staff Salaries	296,636	4.48
		601303	Student Assistant	11,080	0.37
		603001	OASDI	33,185	0.00
		603003	Dental Insurance	9,693	0.00
		603004	Health and Welfare	133,565	0.00
		603005	Retirement	198,871	0.00
		603011	Life Insurance	208	0.00
		603012	Medicare	10,776	0.00
		603013	Vision Care	550	0.00
		603014	Long-Term Disability Insurance	142	0.00
		606001	Travel-In State	2,444	0.00
		616002	I/T Hardware	22	0.00
		617001	Services from Other Funds/Agencies	11,134	0.00
		660003	Supplies and Services	4,063	0.00
		660009	Professional Development	525	0.00
		660042	Recruitment	967	0.00
		660090	Expenses-Other	11,250	0.00
	VP for Acad Affairs Total			1,200,653	7.11
VP's Office - Acad Affairs Total				2,310,442	21.69
Grand Total				\$203,281,075	1,649.87

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Budget Planning and Admin	Budget Planning and Admin	601100	Academic Salaries	10,000	0.00
		601201	Management and Supervisory	162,396	1.00
		601300	Support Staff Salaries	251,717	4.20
		603001	OASDI	25,083	0.00
		603003	Dental Insurance	6,227	0.00
		603004	Health and Welfare	82,273	0.00
		603005	Retirement	120,022	0.00
		603011	Life Insurance	103	0.00
		603012	Medicare	6,101	0.00
		603013	Vision Care	433	0.00
		603014	Long-Term Disability Insurance	47	0.00
		606001	Travel-In State	1,537	0.00
		616003	I/T Software	10	0.00
		617001	Services from Other Funds/Agencies	643	0.00
		660003	Supplies and Services	1,237	0.00
		660009	Professional Development	3,595	0.00
	Budget Planning and Admin Total			671,425	5.20
Budget Planning and Admin Total				671,425	5.20
Business and Admin Svcs	Business and Admin Svcs	601201	Management and Supervisory	233,329	1.70
		601300	Support Staff Salaries	82,068	1.00
		601303	Student Assistant	616	0.02
		603001	OASDI	19,116	0.00
		603003	Dental Insurance	3,580	0.00
		603004	Health and Welfare	57,884	0.00
		603005	Retirement	92,206	0.00
		603011	Life Insurance	132	0.00
		603012	Medicare	4,511	0.00
		603013	Vision Care	230	0.00
		603014	Long-Term Disability Insurance	79	0.00
		606001	Travel-In State	63	0.00
		606002	Travel-Out of State	1,841	0.00
		617001	Services from Other Funds/Agencies	1,610	0.00
		660003	Supplies and Services	16,385	0.00
		660009	Professional Development	795	0.00
		660061	Repairs and Maintenance - Building Maintenance	50,000	0.00
	Business and Admin Svcs Total			564,444	2.72
	Campus Conservation	601201	Management and Supervisory	100,524	1.00
		601300	Support Staff Salaries	66,263	0.92
		601303	Student Assistant	24,405	0.81
		603001	OASDI	10,239	0.00
		603003	Dental Insurance	2,695	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	35,365	0.00
		603005	Retirement	47,670	0.00
		603011	Life Insurance	80	0.00
		603012	Medicare	2,477	0.00
		603013	Vision Care	163	0.00
		603014	Long-Term Disability Insurance	47	0.00
		605090	Other Utilities	1,086	0.00
		616002	I/T Hardware	169	0.00
		616003	I/T Software	400	0.00
		616005	Misc Info Tech Costs	100	0.00
		617001	Services from Other Funds/Agencies	7,177	0.00
		619001	Other Equipment	1,528	0.00
		660001	Postage and Freight	16	0.00
		660003	Supplies and Services	40,816	0.00
		660009	Professional Development	1,800	0.00
	Campus Conservation Total			343,020	2.73
	Energy Management	601300	Support Staff Salaries	146,360	1.98
		603001	OASDI	9,144	0.00
		603003	Dental Insurance	1,262	0.00
		603004	Health and Welfare	28,614	0.00
		603005	Retirement	41,406	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	2,139	0.00
		603013	Vision Care	170	0.00
		617001	Services from Other Funds/Agencies	811	0.00
		660003	Supplies and Services	97,223	0.00
	Energy Management Total			327,143	1.98
	Space Management	601100	Academic Salaries	0	(0.00)
		601201	Management and Supervisory	95,556	1.00
		601300	Support Staff Salaries	233,532	4.00
		601303	Student Assistant	4,024	0.14
		603001	OASDI	20,727	0.00
		603003	Dental Insurance	6,379	0.00
		603004	Health and Welfare	98,786	0.00
		603005	Retirement	96,209	0.00
		603011	Life Insurance	102	0.00
		603012	Medicare	4,847	0.00
		603013	Vision Care	426	0.00
		603014	Long-Term Disability Insurance	47	0.00
		617001	Services from Other Funds/Agencies	1,167	0.00
		660003	Supplies and Services	180,266	0.00
	Space Management Total			742,068	5.13

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	University Mail	601100	Academic Salaries	0	(0.00)
		601201	Management and Supervisory	79,668	1.00
		601300	Support Staff Salaries	207,406	4.46
		601303	Student Assistant	533	0.02
		602001	Work Study-On Campus	1,443	0.05
		603001	OASDI	17,266	0.00
		603003	Dental Insurance	3,978	0.00
		603004	Health and Welfare	84,212	0.00
		603005	Retirement	83,923	0.00
		603011	Life Insurance	106	0.00
		603012	Medicare	4,038	0.00
		603013	Vision Care	469	0.00
		603014	Long-Term Disability Insurance	47	0.00
		613001	Contractual Services	3,800	0.00
		616003	I/T Software	7,428	0.00
		617001	Services from Other Funds/Agencies	14,537	0.00
		660001	Postage and Freight	349,437	0.00
		660003	Supplies and Services	18,982	0.00
		660009	Professional Development	149	0.00
	University Mail Total			877,421	5.52
	University Print	601100	Academic Salaries	0	(0.00)
		601300	Support Staff Salaries	275,500	5.56
		603001	OASDI	16,768	0.00
		603003	Dental Insurance	7,211	0.00
		603004	Health and Welfare	94,392	0.00
		603005	Retirement	77,724	0.00
		603011	Life Insurance	40	0.00
		603012	Medicare	3,938	0.00
		603013	Vision Care	469	0.00
		606001	Travel-In State	1,211	0.00
		606002	Travel-Out of State	2,684	0.00
		613001	Contractual Services	6,309	0.00
		616003	I/T Software	23,269	0.00
		617001	Services from Other Funds/Agencies	6,729	0.00
		660002	Printing	262,890	0.00
		660003	Supplies and Services	140,550	0.00
		660009	Professional Development	950	0.00
		660024	Overhead-Other	197	0.00
	University Print Total			920,829	5.56
Business and Admin Svcs Total				3,774,925	23.64
Facilities Management	Bldg Trades Electrical	601300	Support Staff Salaries	482,146	6.38

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601301	Overtime	81,410	0.00
		603001	OASDI	34,689	0.00
		603003	Dental Insurance	8,205	0.00
		603004	Health and Welfare	111,761	0.00
		603005	Retirement	140,649	0.00
		603012	Medicare	8,113	0.00
		603013	Vision Care	547	0.00
		603015	Flex Cash	1,120	0.00
		616002	I/T Hardware	91	0.00
		619001	Other Equipment	9,074	0.00
		660003	Supplies and Services	5,544	0.00
		660009	Professional Development	1,550	0.00
		660061	Repairs and Maintenance - Building Maintenance	200,671	0.00
	Bldg Trades Electrical Total			1,085,569	6.38
	Bldg Trades Lockshop	601300	Support Staff Salaries	214,641	3.00
		601301	Overtime	5,149	0.00
		603001	OASDI	13,106	0.00
		603003	Dental Insurance	3,617	0.00
		603004	Health and Welfare	49,757	0.00
		603005	Retirement	62,750	0.00
		603012	Medicare	3,065	0.00
		603013	Vision Care	256	0.00
		616002	I/T Hardware	241	0.00
		660003	Supplies and Services	75,638	0.00
		660061	Repairs and Maintenance - Building Maintenance	50,099	0.00
	Bldg Trades Lockshop Total			478,318	3.00
	Bldg Trades Metal	601100	Academic Salaries	250	0.00
		601300	Support Staff Salaries	157,068	2.00
		601301	Overtime	588	0.00
		603001	OASDI	9,705	0.00
		603003	Dental Insurance	2,819	0.00
		603004	Health and Welfare	41,098	0.00
		603005	Retirement	45,992	0.00
		603012	Medicare	2,270	0.00
		603013	Vision Care	170	0.00
		619001	Other Equipment	1,813	0.00
		660003	Supplies and Services	424	0.00
		660009	Professional Development	353	0.00
		660061	Repairs and Maintenance - Building Maintenance	24,732	0.00
		690002	Prior Year Expenditure Adjustment	(1,065)	0.00
	Bldg Trades Metal Total			286,218	2.00

ADMINISTRATION & BUSINESS AFFAIRS

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FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Bldg Trades MultiCraft	601300	Support Staff Salaries	486,696	7.24
		601301	Overtime	60,230	0.00
		603001	OASDI	33,561	0.00
		603003	Dental Insurance	9,860	0.00
		603004	Health and Welfare	153,724	0.00
		603005	Retirement	140,867	0.00
		603008	Industrial Disability	3,414	0.00
		603012	Medicare	7,849	0.00
		603013	Vision Care	604	0.00
		617001	Services from Other Funds/Agencies	923	0.00
		619001	Other Equipment	11,228	0.00
		660003	Supplies and Services	354	0.00
		660061	Repairs and Maintenance - Building Maintenance	59,957	0.00
		660064	Repairs and Maintenance - Landscape and Grounds Maintenance	3,029	0.00
		690002	Prior Year Expenditure Adjustment	(193)	0.00
	Bldg Trades MultiCraft Total			972,103	7.24
	Bldg Trades Paint	601300	Support Staff Salaries	347,199	4.88
		601301	Overtime	4,979	0.00
		603001	OASDI	21,439	0.00
		603003	Dental Insurance	5,403	0.00
		603004	Health and Welfare	83,703	0.00
		603005	Retirement	100,756	0.00
		603008	Industrial Disability	2,734	0.00
		603009	Non-Industrial Disability	643	0.00
		603012	Medicare	5,014	0.00
		603013	Vision Care	419	0.00
		603015	Flex Cash	0	0.00
		616002	I/T Hardware	143	0.00
		619001	Other Equipment	4,487	0.00
		660003	Supplies and Services	2,753	0.00
		660061	Repairs and Maintenance - Building Maintenance	25,907	0.00
	Bldg Trades Paint Total			605,579	4.88
	Bldg Trades Plumbing	601300	Support Staff Salaries	281,746	3.76
		601301	Overtime	21,959	0.00
		603001	OASDI	18,644	0.00
		603003	Dental Insurance	5,140	0.00
		603004	Health and Welfare	83,357	0.00
		603005	Retirement	88,524	0.00
		603008	Industrial Disability	15,537	0.00
		603012	Medicare	4,360	0.00
		603013	Vision Care	341	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		619001	Other Equipment	5,886	0.00
		660003	Supplies and Services	8,419	0.00
		660009	Professional Development	4,298	0.00
		660061	Repairs and Maintenance - Building Maintenance	118,004	0.00
		660064	Repairs and Maintenance - Landscape and Grounds Maintenance	860	0.00
	Bldg Trades Plumbing Total			657,075	3.76
	Building Maintenance Trades	601201	Management and Supervisory	22,704	0.08
		603001	OASDI	1,406	0.00
		603003	Dental Insurance	169	0.00
		603004	Health and Welfare	1,942	0.00
		603005	Retirement	2,368	0.00
		603011	Life Insurance	6	0.00
		603012	Medicare	329	0.00
		603013	Vision Care	7	0.00
		603014	Long-Term Disability Insurance	4	0.00
		617001	Services from Other Funds/Agencies	55	0.00
		660003	Supplies and Services	(38,929)	0.00
		660009	Professional Development	844	0.00
	Building Maintenance Trades Total			(9,095)	0.08
	Custodial Services	601100	Academic Salaries	1,786	(0.00)
		601201	Management and Supervisory	300,744	4.00
		601300	Support Staff Salaries	2,720,704	66.66
		601301	Overtime	30,444	0.00
		603001	OASDI	183,437	0.00
		603003	Dental Insurance	85,472	0.00
		603004	Health and Welfare	1,246,192	0.00
		603005	Retirement	860,647	0.00
		603008	Industrial Disability	527	0.00
		603009	Non-Industrial Disability	1,179	0.00
		603011	Life Insurance	785	0.00
		603012	Medicare	43,648	0.00
		603013	Vision Care	6,074	0.00
		603014	Long-Term Disability Insurance	187	0.00
		603015	Flex Cash	840	0.00
		616002	I/T Hardware	125	0.00
		617001	Services from Other Funds/Agencies	74	0.00
		619001	Other Equipment	2,739	0.00
		660003	Supplies and Services	137,007	0.00
		660062	Repairs and Maintenance - Custodial Services	27,344	0.00
	Custodial Services Total			5,649,957	70.66
	Customer Service Center	601100	Academic Salaries	0	(0.00)

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601201	Management and Supervisory	127,636	2.00
		601300	Support Staff Salaries	237,653	5.82
		601301	Overtime	1,933	0.00
		603001	OASDI	22,990	0.00
		603003	Dental Insurance	6,860	0.00
		603004	Health and Welfare	74,314	0.00
		603005	Retirement	107,351	0.00
		603008	Industrial Disability	1,784	0.00
		603009	Non-Industrial Disability	4,679	0.00
		603011	Life Insurance	192	0.00
		603012	Medicare	5,377	0.00
		603013	Vision Care	703	0.00
		603014	Long-Term Disability Insurance	93	0.00
		603015	Flex Cash	3,216	0.00
		606001	Travel-In State	826	0.00
		619001	Other Equipment	163	0.00
		660003	Supplies and Services	447	0.00
		660061	Repairs and Maintenance - Building Maintenance	28	0.00
	Customer Service Center Total			596,244	7.82
	Engineering Services	601100	Academic Salaries	9,844	0.00
		601201	Management and Supervisory	100,732	1.00
		601300	Support Staff Salaries	923,902	12.23
		601301	Overtime	53,960	0.00
		603001	OASDI	66,975	0.00
		603003	Dental Insurance	20,635	0.00
		603004	Health and Welfare	246,550	0.00
		603005	Retirement	299,551	0.00
		603011	Life Insurance	76	0.00
		603012	Medicare	15,664	0.00
		603013	Vision Care	1,115	0.00
		603014	Long-Term Disability Insurance	47	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	1,846	0.00
		616002	I/T Hardware	69	0.00
		616003	I/T Software	1,435	0.00
		617001	Services from Other Funds/Agencies	46	0.00
		619001	Other Equipment	28,907	0.00
		660003	Supplies and Services	8,007	0.00
		660009	Professional Development	4,644	0.00
		660061	Repairs and Maintenance - Building Maintenance	315,789	0.00
	Engineering Services Total			2,101,326	13.23

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Facilities Management	601100	Academic Salaries	825	(0.00)
		601201	Management and Supervisory	307,536	2.08
		601300	Support Staff Salaries	326,159	5.33
		601303	Student Assistant	76,888	2.54
		603001	OASDI	37,482	0.00
		603003	Dental Insurance	10,855	0.00
		603004	Health and Welfare	142,610	0.00
		603005	Retirement	179,530	0.00
		603011	Life Insurance	189	0.00
		603012	Medicare	9,234	0.00
		603013	Vision Care	604	0.00
		603014	Long-Term Disability Insurance	97	0.00
		604090	Other Communications (Operating Cost)	15	0.00
		606002	Travel-Out of State	752	0.00
		616002	I/T Hardware	2,570	0.00
		617001	Services from Other Funds/Agencies	13,079	0.00
		660003	Supplies and Services	10,995	0.00
		660009	Professional Development	1,745	0.00
		660061	Repairs and Maintenance - Building Maintenance	6,555	0.00
	Facilities Management Total			1,127,720	9.95
	Facilities Planning	601300	Support Staff Salaries	84,804	1.00
		603001	OASDI	5,245	0.00
		603003	Dental Insurance	300	0.00
		603004	Health and Welfare	7,208	0.00
		603005	Retirement	24,792	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	1,227	0.00
		603013	Vision Care	85	0.00
		606002	Travel-Out of State	621	0.00
		617001	Services from Other Funds/Agencies	354	0.00
		660003	Supplies and Services	422	0.00
		660009	Professional Development	595	0.00
	Facilities Planning Total			125,662	1.00
	FM Work Orders	613001	Contractual Services	13,237	0.00
		617001	Services from Other Funds/Agencies	49	0.00
		660003	Supplies and Services	172,871	0.00
		660027	Pollution Remediation Expenses	4,275	0.00
		660061	Repairs and Maintenance - Building Maintenance	485	0.00
		690002	Prior Year Expenditure Adjustment	(2,365)	0.00
	FM Work Orders Total			188,552	0.00
	FM-Campus Support	613001	Contractual Services	27,307	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	12,970	0.00
	FM-Campus Support Total			40,278	0.00
	Grounds Maintenance	601100	Academic Salaries	0	(0.00)
		601201	Management and Supervisory	78,000	1.00
		601300	Support Staff Salaries	620,783	15.17
		601301	Overtime	36,820	0.00
		603001	OASDI	43,405	0.00
		603003	Dental Insurance	17,730	0.00
		603004	Health and Welfare	228,800	0.00
		603005	Retirement	196,001	0.00
		603011	Life Insurance	212	0.00
		603012	Medicare	10,580	0.00
		603013	Vision Care	1,278	0.00
		603014	Long-Term Disability Insurance	47	0.00
		603015	Flex Cash	3,216	0.00
		606002	Travel-Out of State	1,029	0.00
		613001	Contractual Services	160,962	0.00
		616002	I/T Hardware	91	0.00
		616003	I/T Software	1,680	0.00
		617001	Services from Other Funds/Agencies	2,689	0.00
		619001	Other Equipment	13,695	0.00
		660003	Supplies and Services	85,825	0.00
		660009	Professional Development	2,231	0.00
		660017	Advertising and Promotional Expenses	210	0.00
		660064	Repairs and Maintenance - Landscape and Grounds Maintenance	108,726	0.00
	Grounds Maintenance Total			1,614,011	16.17
	Hornet Stadium-FM	617001	Services from Other Funds/Agencies	192	0.00
	Hornet Stadium-FM Total			192	0.00
	Maintenance Contract	604090	Other Communications (Operating Cost)	38,429	0.00
		613001	Contractual Services	225,797	0.00
		616003	I/T Software	75,384	0.00
		660003	Supplies and Services	32,757	0.00
		660061	Repairs and Maintenance - Building Maintenance	860	0.00
	Maintenance Contract Total			373,227	0.00
	Movers and Waste Mgmt	601100	Academic Salaries	0	(0.00)
		601300	Support Staff Salaries	58,733	1.42
		603001	OASDI	3,563	0.00
		603003	Dental Insurance	1,166	0.00
		603004	Health and Welfare	30,147	0.00
		603005	Retirement	15,345	0.00
		603011	Life Insurance	10	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	833	0.00
		603013	Vision Care	121	0.00
		660003	Supplies and Services	668	0.00
		660061	Repairs and Maintenance - Building Maintenance	1,285	0.00
		660064	Repairs and Maintenance - Landscape and Grounds Maintenance	1,285	0.00
	Movers and Waste Mgmt Total			113,157	1.42
	Special Repair	613001	Contractual Services	22,500	0.00
		619001	Other Equipment	61,056	0.00
		660061	Repairs and Maintenance - Building Maintenance	102,023	0.00
	Special Repair Total			185,578	0.00
	Transportation Maintenance	601300	Support Staff Salaries	218,589	2.82
		601301	Overtime	4,288	0.00
		603001	OASDI	13,800	0.00
		603003	Dental Insurance	4,790	0.00
		603004	Health and Welfare	71,602	0.00
		603005	Retirement	63,905	0.00
		603009	Non-Industrial Disability	2,500	0.00
		603012	Medicare	3,227	0.00
		603013	Vision Care	256	0.00
		616002	I/T Hardware	91	0.00
		616003	I/T Software	1,799	0.00
		619001	Other Equipment	(4,323)	0.00
		660003	Supplies and Services	199,757	0.00
		660061	Repairs and Maintenance - Building Maintenance	581	0.00
		690002	Prior Year Expenditure Adjustment	(216)	0.00
	Transportation Maintenance Total			580,647	2.82
	Utility-Hazwaste	605002	Gas	0	0.00
		619001	Other Equipment	27	0.00
	Utility-Hazwaste Total			27	0.00
Facilities Management Total				16,772,343	150.40
Facilities Special Projects	Fac Mgmt-Cap Outlay	670486	CSU 486 -TF Academic Maintenance and Repair Fund	245,000	0.00
		670487	Transfer to CSU 487 -TF Academic Capital Improvement Funds	1,827,250	0.00
	Fac Mgmt-Cap Outlay Total			2,072,250	0.00
	Fac Mgmt-Placer Ranch	613001	Contractual Services	1,484,194	0.00
		660003	Supplies and Services	17,856	0.00
	Fac Mgmt-Placer Ranch Total			1,502,050	0.00
	Fac Mgmt-Ramona Projects	613001	Contractual Services	437,822	0.00
	Fac Mgmt-Ramona Projects Total			437,822	0.00
	Improve Univ Facilities	613001	Contractual Services	30,846	0.00
		617001	Services from Other Funds/Agencies	12,535	0.00
		619001	Other Equipment	69,643	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	169,737	0.00
		660061	Repairs and Maintenance - Building Maintenance	(5,000)	0.00
	Improve Univ Facilities Total			277,761	0.00
Facilities Special Projects Total				4,289,882	0.00
Financial Services	Accounting Services	601100	Academic Salaries	5,350	0.00
		601201	Management and Supervisory	278,466	2.86
		601300	Support Staff Salaries	614,895	10.27
		601301	Overtime	3,488	0.00
		603001	OASDI	55,182	0.00
		603003	Dental Insurance	15,260	0.00
		603004	Health and Welfare	195,205	0.00
		603005	Retirement	259,231	0.00
		603011	Life Insurance	289	0.00
		603012	Medicare	12,905	0.00
		603013	Vision Care	1,122	0.00
		603014	Long-Term Disability Insurance	140	0.00
		603015	Flex Cash	2,564	0.00
		606001	Travel-In State	5,458	0.00
		606002	Travel-Out of State	1,811	0.00
		616003	I/T Software	7,000	0.00
		617001	Services from Other Funds/Agencies	1,382	0.00
		660003	Supplies and Services	2,635	0.00
		660009	Professional Development	6,984	0.00
	Accounting Services Total			1,469,367	13.13
	Accounts Payable	601100	Academic Salaries	0	(0.00)
		601201	Management and Supervisory	6,000	0.08
		601300	Support Staff Salaries	338,125	6.87
		601301	Overtime	4,545	0.00
		603001	OASDI	21,068	0.00
		603003	Dental Insurance	5,895	0.00
		603004	Health and Welfare	94,710	0.00
		603005	Retirement	99,614	0.00
		603009	Non-Industrial Disability	714	0.00
		603011	Life Insurance	51	0.00
		603012	Medicare	4,927	0.00
		603013	Vision Care	604	0.00
		603014	Long-Term Disability Insurance	4	0.00
		606001	Travel-In State	2,766	0.00
		616003	I/T Software	2,924	0.00
		616101	Interagency I/T Software	8,673	0.00
		617001	Services from Other Funds/Agencies	15,140	0.00

ADMINISTRATION & BUSINESS AFFAIRS

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FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	1,316	0.00
		660009	Professional Development	2,800	0.00
	Accounts Payable Total			609,875	6.96
	Bursars Financial Processing	660003	Supplies and Services	(3,538)	0.00
	Bursars Financial Processing Total			(3,538)	0.00
	Bursars Office	601100	Academic Salaries	30	(0.00)
		601201	Management and Supervisory	251,232	3.00
		601300	Support Staff Salaries	471,702	9.19
		603001	OASDI	43,243	0.00
		603003	Dental Insurance	15,388	0.00
		603004	Health and Welfare	221,678	0.00
		603005	Retirement	205,952	0.00
		603009	Non-Industrial Disability	1,393	0.00
		603011	Life Insurance	314	0.00
		603012	Medicare	10,196	0.00
		603013	Vision Care	1,037	0.00
		603014	Long-Term Disability Insurance	178	0.00
		604001	Telephone Usage (Operating Cost)	(75)	0.00
		606001	Travel-In State	1,027	0.00
		613001	Contractual Services	6,448	0.00
		616002	I/T Hardware	5,990	0.00
		616003	I/T Software	52,852	0.00
		617001	Services from Other Funds/Agencies	30,354	0.00
		660003	Supplies and Services	29,388	0.00
		660009	Professional Development	849	0.00
	Bursars Office Total			1,349,175	12.18
	Financial Services	601201	Management and Supervisory	159,345	1.00
		601300	Support Staff Salaries	136,337	1.96
		603001	OASDI	17,288	0.00
		603003	Dental Insurance	3,478	0.00
		603004	Health and Welfare	59,137	0.00
		603005	Retirement	86,441	0.00
		603011	Life Insurance	88	0.00
		603012	Medicare	4,197	0.00
		603013	Vision Care	252	0.00
		603014	Long-Term Disability Insurance	47	0.00
		606001	Travel-In State	3,202	0.00
		606002	Travel-Out of State	2,322	0.00
		613001	Contractual Services	8,250	0.00
		617001	Services from Other Funds/Agencies	580	0.00
		617101	vice from Between Campuses and the CO (interagency)	1,500	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	675	0.00
		660009	Professional Development	2,690	0.00
	Financial Services Total			485,828	2.96
	Hornet Ticket Office	601300	Support Staff Salaries	124,045	2.29
		601301	Overtime	985	0.00
		601303	Student Assistant	17,259	0.57
		602001	Work Study-On Campus	6,108	0.20
		603001	OASDI	7,457	0.00
		603003	Dental Insurance	4,132	0.00
		603004	Health and Welfare	49,675	0.00
		603005	Retirement	36,187	0.00
		603011	Life Insurance	17	0.00
		603012	Medicare	1,752	0.00
		603013	Vision Care	199	0.00
		606002	Travel-Out of State	931	0.00
		616002	I/T Hardware	863	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	1,563	0.00
		660003	Supplies and Services	1,874	0.00
		660009	Professional Development	106	0.00
	Hornet Ticket Office Total			253,154	3.07
	Procurement and Contract Svcs	601100	Academic Salaries	4,501	(0.00)
		601201	Management and Supervisory	126,396	1.00
		601300	Support Staff Salaries	641,423	9.63
		601301	Overtime	624	0.00
		603001	OASDI	47,040	0.00
		603003	Dental Insurance	12,963	0.00
		603004	Health and Welfare	174,193	0.00
		603005	Retirement	213,833	0.00
		603011	Life Insurance	144	0.00
		603012	Medicare	11,001	0.00
		603013	Vision Care	902	0.00
		603014	Long-Term Disability Insurance	47	0.00
		606001	Travel-In State	6,811	0.00
		616002	I/T Hardware	(8,170)	0.00
		616003	I/T Software	17,000	0.00
		616101	Interagency I/T Software	25,334	0.00
		617001	Services from Other Funds/Agencies	3,540	0.00
		660003	Supplies and Services	5,764	0.00
		660009	Professional Development	6,380	0.00
		660090	Expenses-Other	(5,189)	0.00

ADMINISTRATION & BUSINESS AFFAIRS

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FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		690002	Prior Year Expenditure Adjustment	(11,002)	0.00
		690003	GF Appropriation Offset	0	0.00
	Procurement and Contract Svcs Total			1,273,536	10.63
	Receiving and Shipping	601100	Academic Salaries	0	(0.00)
		601201	Management and Supervisory	71,280	1.00
		601300	Support Staff Salaries	171,817	4.70
		601301	Overtime	3,023	0.00
		603001	OASDI	14,119	0.00
		603003	Dental Insurance	5,263	0.00
		603004	Health and Welfare	65,834	0.00
		603005	Retirement	67,821	0.00
		603011	Life Insurance	101	0.00
		603012	Medicare	3,554	0.00
		603013	Vision Care	405	0.00
		603014	Long-Term Disability Insurance	47	0.00
		603015	Flex Cash	1,680	0.00
		616003	I/T Software	26,098	0.00
		617001	Services from Other Funds/Agencies	11,961	0.00
		660003	Supplies and Services	4,323	0.00
		660009	Professional Development	230	0.00
	Receiving and Shipping Total			447,554	5.70
Financial Services Total				5,884,951	54.62
Ofc of Human Resources	HR Academic Labor Relations	601201	Management and Supervisory	114,396	1.00
		601300	Support Staff Salaries	88,000	0.92
		603001	OASDI	12,445	0.00
		603003	Dental Insurance	1,038	0.00
		603004	Health and Welfare	18,478	0.00
		603005	Retirement	59,167	0.00
		603011	Life Insurance	110	0.00
		603012	Medicare	2,911	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	96	0.00
		603015	Flex Cash	1,540	0.00
		606001	Travel-In State	958	0.00
		660003	Supplies and Services	641	0.00
	HR Academic Labor Relations Total			299,949	1.92
	HR Benefits Office	601100	Academic Salaries	0	(0.00)
		601201	Management and Supervisory	110,088	1.00
		601300	Support Staff Salaries	355,063	5.47
		601301	Overtime	887	0.00
		603001	OASDI	28,270	0.00

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Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	5,735	0.00
		603004	Health and Welfare	97,891	0.00
		603005	Retirement	135,854	0.00
		603011	Life Insurance	114	0.00
		603012	Medicare	6,612	0.00
		603013	Vision Care	511	0.00
		603014	Long-Term Disability Insurance	47	0.00
		617001	Services from Other Funds/Agencies	2,216	0.00
		660003	Supplies and Services	2,922	0.00
		660009	Professional Development	537	0.00
		660017	Advertising and Promotional Expenses	326	0.00
	HR Benefits Office Total			747,073	6.47
	HR Central	601201	Management and Supervisory	162,795	1.00
		601300	Support Staff Salaries	68,496	0.74
		601303	Student Assistant	334	0.01
		602001	Work Study-On Campus	0	0.02
		603001	OASDI	13,154	0.00
		603003	Dental Insurance	2,390	0.00
		603004	Health and Welfare	34,206	0.00
		603005	Retirement	54,189	0.00
		603011	Life Insurance	98	0.00
		603012	Medicare	3,289	0.00
		603013	Vision Care	142	0.00
		603014	Long-Term Disability Insurance	83	0.00
		606001	Travel-In State	1,386	0.00
		613001	Contractual Services	6,737	0.00
		617001	Services from Other Funds/Agencies	6,212	0.00
		617101	vice from Between Campuses and the CO (interagency)	30,713	0.00
		660003	Supplies and Services	301,415	0.00
	HR Central Total			685,638	1.77
	HR Class and Comp	601100	Academic Salaries	15,495	0.00
		601201	Management and Supervisory	112,020	1.00
		601300	Support Staff Salaries	250,418	2.65
		603001	OASDI	23,250	0.00
		603003	Dental Insurance	5,223	0.00
		603004	Health and Welfare	82,771	0.00
		603005	Retirement	100,045	0.00
		603009	Non-Industrial Disability	3,857	0.00
		603011	Life Insurance	180	0.00
		603012	Medicare	5,483	0.00
		603013	Vision Care	334	0.00

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Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	189	0.00
		617001	Services from Other Funds/Agencies	16	0.00
	HR Class and Comp Total			599,281	3.65
	HR Employee Services	601100	Academic Salaries	4,000	(0.00)
		601201	Management and Supervisory	115,008	1.00
		601300	Support Staff Salaries	416,306	7.01
		601301	Overtime	732	0.00
		601303	Student Assistant	28,144	0.92
		602001	Work Study-On Campus	3,000	0.09
		603001	OASDI	32,454	0.00
		603003	Dental Insurance	9,011	0.00
		603004	Health and Welfare	134,716	0.00
		603005	Retirement	155,246	0.00
		603009	Non-Industrial Disability	393	0.00
		603011	Life Insurance	121	0.00
		603012	Medicare	7,740	0.00
		603013	Vision Care	667	0.00
		603014	Long-Term Disability Insurance	47	0.00
		616003	I/T Software	15,954	0.00
		617001	Services from Other Funds/Agencies	1,791	0.00
		660003	Supplies and Services	2,036	0.00
		660017	Advertising and Promotional Expenses	781	0.00
	HR Employee Services Total			928,146	9.03
	HR Payroll Office	601100	Academic Salaries	1,500	(0.00)
		601201	Management and Supervisory	88,567	0.56
		601300	Support Staff Salaries	460,241	8.45
		601301	Overtime	262	0.00
		601303	Student Assistant	1,545	0.05
		602001	Work Study-On Campus	1,830	0.06
		603001	OASDI	33,210	0.00
		603003	Dental Insurance	6,308	0.00
		603004	Health and Welfare	105,901	0.00
		603005	Retirement	149,369	0.00
		603011	Life Insurance	101	0.00
		603012	Medicare	7,954	0.00
		603013	Vision Care	731	0.00
		603014	Long-Term Disability Insurance	27	0.00
		617001	Services from Other Funds/Agencies	3,773	0.00
		660003	Supplies and Services	7,370	0.00
	HR Payroll Office Total			868,691	9.12
	HR Staff ELR	601100	Academic Salaries	3,301	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601201	Management and Supervisory	119,976	1.00
		601300	Support Staff Salaries	233,820	3.00
		601303	Student Assistant	2,968	0.09
		603001	OASDI	21,556	0.00
		603003	Dental Insurance	5,645	0.00
		603004	Health and Welfare	75,207	0.00
		603005	Retirement	103,432	0.00
		603011	Life Insurance	183	0.00
		603012	Medicare	5,041	0.00
		603013	Vision Care	341	0.00
		603014	Long-Term Disability Insurance	193	0.00
		606001	Travel-In State	1,996	0.00
		617001	Services from Other Funds/Agencies	1,079	0.00
		660001	Postage and Freight	0	0.00
	HR Staff ELR Total			574,739	4.09
	Learning and Development	601201	Management and Supervisory	99,411	0.94
		601300	Support Staff Salaries	147,280	2.65
		603001	OASDI	14,604	0.00
		603003	Dental Insurance	3,810	0.00
		603004	Health and Welfare	60,107	0.00
		603005	Retirement	66,379	0.00
		603011	Life Insurance	96	0.00
		603012	Medicare	3,491	0.00
		603013	Vision Care	305	0.00
		603014	Long-Term Disability Insurance	47	0.00
		606001	Travel-In State	0	0.00
		616002	I/T Hardware	6,362	0.00
		616003	I/T Software	499	0.00
		617001	Services from Other Funds/Agencies	3,348	0.00
		660003	Supplies and Services	2,384	0.00
		660009	Professional Development	15	0.00
	Learning and Development Total			408,137	3.58
	Organizational Development	601201	Management and Supervisory	0	0.67
		603001	OASDI	0	0.00
		603003	Dental Insurance	0	0.00
		603004	Health and Welfare	0	0.00
		603005	Retirement	0	0.00
		603011	Life Insurance	0	0.00
		603012	Medicare	0	0.00
		603013	Vision Care	0	0.00
		603014	Long-Term Disability Insurance	0	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	1,407	0.00
	Organizational Development Total			1,407	0.67
Ofc of Human Resources Total				5,113,061	40.29
Police Department	Emergency Operations Center	604090	Other Communications (Operating Cost)	9	0.00
	Emergency Operations Center Total			9	0.00
	Police Department	601100	Academic Salaries	100,543	(0.00)
		601201	Management and Supervisory	533,737	3.83
		601300	Support Staff Salaries	2,428,043	35.91
		601301	Overtime	145,896	0.00
		601303	Student Assistant	21,823	0.87
		603001	OASDI	54,373	0.00
		603003	Dental Insurance	42,928	0.00
		603004	Health and Welfare	558,484	0.00
		603005	Retirement	871,282	0.00
		603008	Industrial Disability	2,662	0.00
		603009	Non-Industrial Disability	2,214	0.00
		603011	Life Insurance	1,022	0.00
		603012	Medicare	46,172	0.00
		603013	Vision Care	3,238	0.00
		603014	Long-Term Disability Insurance	179	0.00
		603015	Flex Cash	6,436	0.00
		604090	Other Communications (Operating Cost)	11,231	0.00
		605002	Gas	65	0.00
		606001	Travel-In State	9,793	0.00
		606002	Travel-Out of State	2,174	0.00
		613001	Contractual Services	10,610	0.00
		616002	I/T Hardware	10,696	0.00
		616003	I/T Software	229,937	0.00
		617001	Services from Other Funds/Agencies	40,163	0.00
		619001	Other Equipment	12,918	0.00
		660003	Supplies and Services	247,694	0.00
		660009	Professional Development	16,368	0.00
		660090	Expenses-Other	4,750	0.00
	Police Department Total			5,126,056	41.40
	Public Safety Cadet Program	601303	Student Assistant	542,811	17.76
		603012	Medicare	1,701	0.00
		617001	Services from Other Funds/Agencies	19,941	0.00
		660003	Supplies and Services	9,631	0.00
	Public Safety Cadet Program Total			574,084	17.76
	Security and Administration	601100	Academic Salaries	0	(0.00)
		601201	Management and Supervisory	113,532	1.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601300	Support Staff Salaries	165,174	3.54
		601301	Overtime	168	0.00
		603001	OASDI	17,142	0.00
		603003	Dental Insurance	3,116	0.00
		603004	Health and Welfare	47,611	0.00
		603005	Retirement	81,454	0.00
		603011	Life Insurance	97	0.00
		603012	Medicare	4,009	0.00
		603013	Vision Care	362	0.00
		603014	Long-Term Disability Insurance	47	0.00
		606001	Travel-In State	178	0.00
		606002	Travel-Out of State	6,938	0.00
		616002	I/T Hardware	258	0.00
		617001	Services from Other Funds/Agencies	14,791	0.00
		619001	Other Equipment	929	0.00
		660003	Supplies and Services	52,588	0.00
		660009	Professional Development	215	0.00
	Security and Administration Total			508,609	4.54
Police Department Total				6,498,133	62.90
Risk Management Services	Risk Management Services	601100	Academic Salaries	0	(0.00)
		601201	Management and Supervisory	449,090	3.92
		601300	Support Staff Salaries	531,239	8.10
		601301	Overtime	17	0.00
		601303	Student Assistant	8,423	0.27
		603001	OASDI	59,365	0.00
		603003	Dental Insurance	15,450	0.00
		603004	Health and Welfare	225,475	0.00
		603005	Retirement	279,227	0.00
		603011	Life Insurance	353	0.00
		603012	Medicare	13,889	0.00
		603013	Vision Care	1,044	0.00
		603014	Long-Term Disability Insurance	187	0.00
		606001	Travel-In State	4,708	0.00
		613001	Contractual Services	4,062	0.00
		616003	I/T Software	6,216	0.00
		617001	Services from Other Funds/Agencies	9,582	0.00
		660003	Supplies and Services	32,794	0.00
		660009	Professional Development	4,745	0.00
		660017	Advertising and Promotional Expenses	859	0.00
	Risk Management Services Total			1,646,725	12.29
Risk Management Services Total				1,646,725	12.29

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
VP's Office - ABA	Audit and Consulting Services	601100	Academic Salaries	3,567	0.00
		601201	Management and Supervisory	8,964	0.11
		601300	Support Staff Salaries	121,063	1.96
		603001	OASDI	8,103	0.00
		603003	Dental Insurance	1,588	0.00
		603004	Health and Welfare	27,943	0.00
		603005	Retirement	37,429	0.00
		603011	Life Insurance	47	0.00
		603012	Medicare	1,924	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	49	0.00
		606001	Travel-In State	309	0.00
		613001	Contractual Services	42,522	0.00
		616003	I/T Software	8,825	0.00
		617001	Services from Other Funds/Agencies	188	0.00
		660003	Supplies and Services	88	0.00
		660009	Professional Development	1,975	0.00
	Audit and Consulting Services Total			264,753	2.07
	Clery Compliance Office	601100	Academic Salaries	2,499	0.00
		601201	Management and Supervisory	12,544	0.16
		603001	OASDI	940	0.00
		603005	Retirement	3,668	0.00
		603011	Life Insurance	6	0.00
		603012	Medicare	220	0.00
		603013	Vision Care	7	0.00
		603014	Long-Term Disability Insurance	8	0.00
		603015	Flex Cash	140	0.00
	Clery Compliance Office Total			20,182	0.16
	Vice President for Admin	601100	Academic Salaries	7,006	0.00
		601201	Management and Supervisory	329,628	2.00
		601300	Support Staff Salaries	98,068	1.78
		601301	Overtime	40	0.00
		601303	Student Assistant	31,158	0.99
		603001	OASDI	20,406	0.00
		603003	Dental Insurance	5,055	0.00
		603004	Health and Welfare	59,732	0.00
		603005	Retirement	90,314	0.00
		603009	Non-Industrial Disability	357	0.00
		603011	Life Insurance	159	0.00
		603012	Medicare	6,386	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603013	Vision Care	312	0.00
		603014	Long-Term Disability Insurance	93	0.00
		606001	Travel-In State	3,103	0.00
		606002	Travel-Out of State	2,000	0.00
		613001	Contractual Services	24,498	0.00
		616002	I/T Hardware	152,022	0.00
		617001	Services from Other Funds/Agencies	11,241	0.00
		660003	Supplies and Services	26,622	0.00
		660009	Professional Development	15,374	0.00
		660027	Pollution Remediation Expenses	0	0.00
		660042	Recruitment	4,281	0.00
		660061	Repairs and Maintenance - Building Maintenance	837	0.00
		690002	Prior Year Expenditure Adjustment	(10,080)	0.00
	Vice President for Admin Total			878,613	4.76
	VP Admin Reserve	670487	t to CSU 487 -TF Academic Capital Improvement Funds	1,205,000	0.00
	VP Admin Reserve Total			1,205,000	0.00
VP's Office - ABA Total				2,368,548	6.99
Grand Total				\$47,019,992	356.34

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Administration	Athletics	601100	Academic Salaries	29,844	0.10
		601201	Management and Supervisory	335,656	1.44
		601300	Support Staff Salaries	44,422	0.91
		603001	OASDI	14,863	0.00
		603003	Dental Insurance	2,670	0.00
		603004	Health and Welfare	34,627	0.00
		603005	Retirement	64,947	0.00
		603011	Life Insurance	115	0.00
		603012	Medicare	5,918	0.00
		603013	Vision Care	185	0.00
		603014	Long-Term Disability Insurance	70	0.00
		617001	Services from Other Funds/Agencies	782	0.00
		660003	Supplies and Services	45	0.00
		Athletics Total		534,144	2.45
	Athletics Academic Adv	601300	Support Staff Salaries	95,465	2.09
		603001	OASDI	3,097	0.00
		603005	Retirement	14,599	0.00
		603012	Medicare	1,383	0.00
		Athletics Academic Adv Total		114,544	2.09
	Athletics Business Office	601201	Management and Supervisory	72,625	0.76
		601300	Support Staff Salaries	161,448	3.00
		601301	Overtime	45	0.00
		603001	OASDI	14,160	0.00
		603003	Dental Insurance	6,142	0.00
		603004	Health and Welfare	82,370	0.00
		603005	Retirement	62,663	0.00
		603011	Life Insurance	71	0.00
		603012	Medicare	3,312	0.00
		603013	Vision Care	312	0.00
		603014	Long-Term Disability Insurance	31	0.00
		Athletics Business Office Total		403,179	3.76
	Athletics Equipment	601300	Support Staff Salaries	148,491	3.41
		601301	Overtime	14,331	0.00
		601303	Student Assistant	57,816	1.91
		602001	Work Study-On Campus	23,000	1.99
		603001	OASDI	9,478	0.00
		603003	Dental Insurance	2,670	0.00
		603004	Health and Welfare	34,692	0.00
		603005	Retirement	39,494	0.00
		603011	Life Insurance	20	0.00
		603012	Medicare	2,459	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603013	Vision Care	270	0.00
	Athletics Equipment Total			332,721	7.31
	Athletics HR	601300	Support Staff Salaries	62,712	1.00
		603001	OASDI	3,793	0.00
		603003	Dental Insurance	2,028	0.00
		603004	Health and Welfare	23,628	0.00
		603005	Retirement	18,334	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	887	0.00
		603013	Vision Care	85	0.00
		609008	Scholarships/Grants-Institutional	0	0.00
	Athletics HR Total			111,475	1.00
	Athletics IT	601300	Support Staff Salaries	88,542	1.23
		601303	Student Assistant	1,409	0.07
		602001	Work Study-On Campus	4,000	0.11
		603001	OASDI	5,025	0.00
		603003	Dental Insurance	2,028	0.00
		603004	Health and Welfare	23,234	0.00
		603005	Retirement	23,852	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	1,276	0.00
		603013	Vision Care	85	0.00
	Athletics IT Total			149,459	1.41
	Athletics Marketing-Promo	601300	Support Staff Salaries	115,810	2.21
		601303	Student Assistant	18,279	0.60
		603001	OASDI	6,599	0.00
		603003	Dental Insurance	1,238	0.00
		603004	Health and Welfare	32,539	0.00
		603005	Retirement	31,873	0.00
		603011	Life Insurance	14	0.00
		603012	Medicare	1,642	0.00
		603013	Vision Care	163	0.00
	Athletics Marketing-Promo Total			208,156	2.81
	Athletics Scholarships	609008	Scholarships/Grants-Institutional	5,388,418	0.00
	Athletics Scholarships Total			5,388,418	0.00
	Broad Athletic Facility	660003	Supplies and Services	1,424	0.00
		690002	Prior Year Expenditure Adjustment	(1,424)	0.00
	Broad Athletic Facility Total			0	0.00
	Events Manager	601100	Academic Salaries	871	0.00
		601201	Management and Supervisory	51,251	0.40
		601300	Support Staff Salaries	138,513	3.29

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601301	Overtime	876	0.00
		601303	Student Assistant	38,007	1.27
		603001	OASDI	8,790	0.00
		603003	Dental Insurance	734	0.00
		603004	Health and Welfare	21,296	0.00
		603005	Retirement	31,829	0.00
		603011	Life Insurance	43	0.00
		603012	Medicare	2,862	0.00
		603013	Vision Care	206	0.00
		603014	Long-Term Disability Insurance	19	0.00
	Events Manager Total			295,297	4.96
	External Affairs	601201	Management and Supervisory	157,789	1.52
		601300	Support Staff Salaries	96,775	2.00
		603001	OASDI	15,711	0.00
		603003	Dental Insurance	2,834	0.00
		603004	Health and Welfare	40,802	0.00
		603005	Retirement	67,109	0.00
		603011	Life Insurance	131	0.00
		603012	Medicare	3,674	0.00
		603013	Vision Care	305	0.00
		603014	Long-Term Disability Insurance	74	0.00
	External Affairs Total			385,206	3.52
	Special Events-Athletics	601300	Support Staff Salaries	2,249	0.08
		603012	Medicare	33	0.00
	Special Events-Athletics Total			2,281	0.08
	Spirit Leaders-Cheer	601300	Support Staff Salaries	7,986	0.27
		603012	Medicare	116	0.00
	Spirit Leaders-Cheer Total			8,102	0.27
	Spirit Leaders-Dance	601300	Support Staff Salaries	10,502	0.21
		603001	OASDI	258	0.00
		603012	Medicare	152	0.00
	Spirit Leaders-Dance Total			10,912	0.21
	Sports Info	601300	Support Staff Salaries	252,857	4.73
		603001	OASDI	13,465	0.00
		603003	Dental Insurance	5,727	0.00
		603004	Health and Welfare	70,740	0.00
		603005	Retirement	62,400	0.00
		603011	Life Insurance	29	0.00
		603012	Medicare	3,616	0.00
		603013	Vision Care	334	0.00
	Sports Info Total			409,167	4.73

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Sports Medicine	660003	Supplies and Services	0	0.00
	Sports Medicine Total			0	0.00
	Strength and Conditioning	601100	Academic Salaries	298,386	4.67
		601300	Support Staff Salaries	9,540	0.31
		603001	OASDI	16,253	0.00
		603003	Dental Insurance	2,465	0.00
		603004	Health and Welfare	53,452	0.00
		603005	Retirement	77,881	0.00
		603011	Life Insurance	186	0.00
		603012	Medicare	4,403	0.00
		603013	Vision Care	433	0.00
		603014	Long-Term Disability Insurance	175	0.00
	Strength and Conditioning Total			463,175	4.98
Administration Total				8,816,235	39.57
Men's Teams	Baseball	601100	Academic Salaries	166,472	2.00
		601201	Management and Supervisory	235,008	1.33
		603001	OASDI	19,118	0.00
		603003	Dental Insurance	4,607	0.00
		603004	Health and Welfare	56,779	0.00
		603005	Retirement	112,403	0.00
		603011	Life Insurance	146	0.00
		603012	Medicare	5,766	0.00
		603013	Vision Care	256	0.00
		603014	Long-Term Disability Insurance	116	0.00
		609008	Scholarships/Grants-Institutional	147	0.00
	Baseball Total			600,816	3.33
	Basketball-Mens	601100	Academic Salaries	378,886	3.30
		601201	Management and Supervisory	283,766	0.57
		601300	Support Staff Salaries	1,085	0.04
		601303	Student Assistant	3,090	0.10
		603001	OASDI	26,554	0.00
		603003	Dental Insurance	6,214	0.00
		603004	Health and Welfare	74,819	0.00
		603005	Retirement	122,941	0.00
		603011	Life Insurance	183	0.00
		603012	Medicare	9,509	0.00
		603013	Vision Care	369	0.00
		603014	Long-Term Disability Insurance	158	0.00
		606001	Travel-In State	2	0.00
	Basketball-Mens Total			907,575	4.01
	Cross Cnty-Trk and Fld-Mens	601100	Academic Salaries	99,255	1.44

ATHLETICS

OPERATING EXPENSE DETAIL

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Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	6,166	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	9,730	0.00
		603005	Retirement	26,519	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,442	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	66	0.00
		603015	Flex Cash	1,680	0.00
	Cross Cnty-Trk and Fld-Mens Total			145,652	1.44
	Football	601100	Academic Salaries	895,368	7.90
		601201	Management and Supervisory	645,758	4.17
		601300	Support Staff Salaries	89,133	2.20
		601301	Overtime	869	0.00
		601303	Student Assistant	10,126	0.34
		603001	OASDI	83,377	0.00
		603003	Dental Insurance	17,619	0.00
		603004	Health and Welfare	247,982	0.00
		603005	Retirement	376,341	0.00
		603011	Life Insurance	675	0.00
		603012	Medicare	23,513	0.00
		603013	Vision Care	1,164	0.00
		603014	Long-Term Disability Insurance	460	0.00
		606001	Travel-In State	186	0.00
		609008	Scholarships/Grants-Institutional	1,613	0.00
	Football Total			2,394,183	14.60
	Golf-Mens	601100	Academic Salaries	70,560	1.00
		603001	OASDI	4,292	0.00
		603003	Dental Insurance	2,028	0.00
		603004	Health and Welfare	23,628	0.00
		603005	Retirement	20,628	0.00
		603011	Life Insurance	37	0.00
		603012	Medicare	1,004	0.00
		603013	Vision Care	85	0.00
		603014	Long-Term Disability Insurance	35	0.00
	Golf-Mens Total			122,297	1.00
	Soccer-Mens	601100	Academic Salaries	143,622	1.93
		603001	OASDI	7,831	0.00
		603003	Dental Insurance	3,974	0.00
		603004	Health and Welfare	46,832	0.00
		603005	Retirement	39,026	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603011	Life Insurance	73	0.00
		603012	Medicare	1,978	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	69	0.00
		606001	Travel-In State	265	0.00
		609008	Scholarships/Grants-Institutional	187	0.00
	Soccer-Mens Total			244,028	1.93
	Tennis-Mens	601100	Academic Salaries	72,492	1.33
		603001	OASDI	3,402	0.00
		603003	Dental Insurance	2,028	0.00
		603004	Health and Welfare	22,955	0.00
		603005	Retirement	16,251	0.00
		603011	Life Insurance	37	0.00
		603012	Medicare	1,045	0.00
		603013	Vision Care	87	0.00
		603014	Long-Term Disability Insurance	34	0.00
	Tennis-Mens Total			112,229	1.05
Men's Teams Total				4,526,779	27.35
Women's Teams	Basketball-Womens	601100	Academic Salaries	245,231	3.00
		601201	Management and Supervisory	150,000	1.00
		603001	OASDI	24,099	0.00
		603003	Dental Insurance	2,879	0.00
		603004	Health and Welfare	50,951	0.00
		603005	Retirement	110,905	0.00
		603011	Life Insurance	296	0.00
		603012	Medicare	5,636	0.00
		603013	Vision Care	589	0.00
		603014	Long-Term Disability Insurance	254	0.00
		609008	Scholarships/Grants-Institutional	322	0.00
	Basketball-Womens Total			591,163	4.00
	Beach Volleyball-Womens	601100	Academic Salaries	2,463	0.00
		601201	Management and Supervisory	30,022	0.30
		603001	OASDI	2,006	0.00
		603003	Dental Insurance	165	0.00
		603004	Health and Welfare	2,839	0.00
		603005	Retirement	8,777	0.00
		603011	Life Insurance	22	0.00
		603012	Medicare	469	0.00
		603013	Vision Care	26	0.00
		603014	Long-Term Disability Insurance	14	0.00
	Beach Volleyball-Womens Total			46,803	0.30

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Cross Cnty-Trk and Fld-Women	601100	Academic Salaries	211,910	2.60
		603001	OASDI	12,687	0.00
		603003	Dental Insurance	3,200	0.00
		603004	Health and Welfare	53,659	0.00
		603005	Retirement	61,952	0.00
		603011	Life Insurance	110	0.00
		603012	Medicare	2,967	0.00
		603013	Vision Care	256	0.00
		603014	Long-Term Disability Insurance	104	0.00
	Cross Cnty-Trk and Fld-Womens Total			346,845	2.60
	Golf-Womens	601100	Academic Salaries	102,318	1.32
		603001	OASDI	6,021	0.00
		603003	Dental Insurance	3,149	0.00
		603004	Health and Welfare	42,076	0.00
		603005	Retirement	29,913	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,408	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	69	0.00
		609008	Scholarships/Grants-Institutional	28	0.00
		660003	Supplies and Services	40	0.00
	Golf-Womens Total			185,265	1.32
	Gymnastics-Womens	601100	Academic Salaries	177,054	2.42
		603001	OASDI	10,921	0.00
		603003	Dental Insurance	2,505	0.00
		603004	Health and Welfare	44,185	0.00
		603005	Retirement	51,762	0.00
		603011	Life Insurance	110	0.00
		603012	Medicare	2,554	0.00
		603013	Vision Care	256	0.00
		603014	Long-Term Disability Insurance	104	0.00
	Gymnastics-Womens Total			289,449	2.42
	Rowing-Womens	601100	Academic Salaries	132,963	1.85
		603001	OASDI	8,205	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	32,961	0.00
		603005	Retirement	38,872	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,919	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	69	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Rowing-Womens Total			217,811	1.85
	Soccer-Womens	601100	Academic Salaries	125,315	1.74
		603001	OASDI	7,637	0.00
		603003	Dental Insurance	4,057	0.00
		603004	Health and Welfare	47,255	0.00
		603005	Retirement	36,635	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,786	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	69	0.00
		609008	Scholarships/Grants-Institutional	319	0.00
	Soccer-Womens Total			223,315	1.74
	Softball	601100	Academic Salaries	138,100	2.00
		601201	Management and Supervisory	104,676	1.00
		603001	OASDI	14,702	0.00
		603003	Dental Insurance	4,607	0.00
		603004	Health and Welfare	56,719	0.00
		603005	Retirement	68,957	0.00
		603011	Life Insurance	146	0.00
		603012	Medicare	3,438	0.00
		603013	Vision Care	256	0.00
		603014	Long-Term Disability Insurance	116	0.00
	Softball Total			391,718	3.00
	Tennis-Womens	601100	Academic Salaries	114,651	1.26
		603001	OASDI	6,045	0.00
		603003	Dental Insurance	517	0.00
		603004	Health and Welfare	15,013	0.00
		603005	Retirement	19,619	0.00
		603011	Life Insurance	58	0.00
		603012	Medicare	1,661	0.00
		603013	Vision Care	135	0.00
		603014	Long-Term Disability Insurance	55	0.00
	Tennis-Womens Total			157,754	1.26
	Volleyball-Womens	601100	Academic Salaries	133,523	2.00
		601201	Management and Supervisory	70,052	0.70
		603001	OASDI	12,362	0.00
		603003	Dental Insurance	3,452	0.00
		603004	Health and Welfare	48,345	0.00
		603005	Retirement	58,091	0.00
		603011	Life Insurance	124	0.00
		603012	Medicare	2,891	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS			Total \$ Amount	Total Annualized FTE
		Expense Obj Code	Expense Description			
		603013	Vision Care		230	0.00
		603014	Long-Term Disability Insurance		102	0.00
	Volleyball-Womens Total				329,172	2.70
Women's Teams Total					2,779,295	21.18
Grand Total					\$16,122,310	88.10

DIVISION OF INCLUSIVE EXCELLENCE

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Office of Inclusive Excellence	Inclusive Excellence	601100	Academic Salaries	27,423	0.13
		601201	Management and Supervisory	583,608	4.87
		601300	Support Staff Salaries	158,456	2.44
		601301	Overtime	1,991	0.00
		601303	Student Assistant	8,681	0.28
		602001	Work Study-On Campus	2,522	0.08
		603001	OASDI	44,845	0.00
		603003	Dental Insurance	5,874	0.00
		603004	Health and Welfare	90,067	0.00
		603005	Retirement	205,474	0.00
		603011	Life Insurance	352	0.00
		603012	Medicare	11,077	0.00
		603013	Vision Care	565	0.00
		603014	Long-Term Disability Insurance	243	0.00
		606002	Travel-Out of State	3,404	0.00
		613001	Contractual Services	36,033	0.00
		616002	I/T Hardware	15,928	0.00
		616003	I/T Software	12,000	0.00
		617001	Services from Other Funds/Agencies	48,931	0.00
		660003	Supplies and Services	10,733	0.00
		660009	Professional Development	125	0.00
		660017	Advertising and Promotional Expenses	599	0.00
		660042	Recruitment	1,325	0.00
	Inclusive Excellence Total			1,270,257	7.79
Office of Equal Opportunity	Office of Equal Opportunity	601100	Academic Salaries	12,942	0.00
		601201	Management and Supervisory	348,972	3.41
		601300	Support Staff Salaries	43,996	1.00
		603001	OASDI	24,707	0.00
		603003	Dental Insurance	5,447	0.00
		603004	Health and Welfare	82,059	0.00
		603005	Retirement	108,680	0.00
		603011	Life Insurance	264	0.00
		603012	Medicare	5,778	0.00
		603013	Vision Care	369	0.00
		603014	Long-Term Disability Insurance	164	0.00
		603015	Flex Cash	84	0.00
		613001	Contractual Services	4,000	0.00
		617001	Services from Other Funds/Agencies	2,392	0.00
		660003	Supplies and Services	5,560	0.00
		660009	Professional Development	5,234	0.00
	Office of Equal Opportunity Total			650,648	4.41

DIVISION OF INCLUSIVE EXCELLENCE

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Office of Inclusive Excellence Total				1,920,904	12.20
Grand Total				\$1,920,904	12.20

INFORMATION RESOURCES & TECHNOLOGY

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
VP's Office - IRT	AAIS-AUE	660003	Supplies and Services	0	0.00
	AAIS-AUE Total			0	0.00
	IRT Academic Technology	601303	Student Assistant	205,743	6.77
		602001	Work Study-On Campus	6,000	0.20
		603012	Medicare	779	0.00
		616003	I/T Software	34,744	0.00
		660003	Supplies and Services	25,126	0.00
	IRT Academic Technology Total			272,391	6.97
	IRT Campus Applications	613001	Contractual Services	201,342	0.00
		616003	I/T Software	14,360	0.00
		660003	Supplies and Services	92,681	0.00
	IRT Campus Applications Total			308,383	0.00
	IRT Data Center	604001	Telephone Usage (Operating Cost)	90	0.00
		604090	Other Communications (Operating Cost)	89,003	0.00
		617001	Services from Other Funds/Agencies	385	0.00
		660003	Supplies and Services	28,779	0.00
	IRT Data Center Total			118,256	0.00
	IRT Data Wiring Services	604090	Other Communications (Operating Cost)	0	0.00
		660003	Supplies and Services	0	0.00
	IRT Data Wiring Services Total			0	0.00
	IRT Desktop Services	601303	Student Assistant	6,989	0.22
		616002	I/T Hardware	25,795	0.00
		660003	Supplies and Services	21,077	0.00
	IRT Desktop Services Total			53,860	0.22
	IRT Email M365 and Virt Apps	616003	I/T Software	51	0.00
		660003	Supplies and Services	5,003	0.00
	IRT Email M365 and Virt Apps Total			5,055	0.00
	IRT Identity Management	660003	Supplies and Services	1,663	0.00
	IRT Identity Management Total			1,663	0.00
	IRT Information Security	601303	Student Assistant	93,540	3.06
		603012	Medicare	244	0.00
		613001	Contractual Services	3,900	0.00
		660003	Supplies and Services	4,613	0.00
	IRT Information Security Total			102,297	3.06
	IRT Learning Spaces	601303	Student Assistant	14,505	0.47
		660003	Supplies and Services	7,499	0.00
	IRT Learning Spaces Total			22,004	0.47
	IRT Network Service	601303	Student Assistant	6,640	0.22
		604001	Telephone Usage (Operating Cost)	53	0.00
		616002	I/T Hardware	35,190	0.00
		617001	Services from Other Funds/Agencies	0	0.00
		660003	Supplies and Services	11,205	0.00

INFORMATION RESOURCES & TECHNOLOGY

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	IRT Network Service Total			53,087	0.22
	IRT Print Management	616003	I/T Software	4,958	0.00
		617001	Services from Other Funds/Agencies	5,092	0.00
		660003	Supplies and Services	323,739	0.00
	IRT Print Management Total			333,789	0.00
	IRT Print Smart	617001	Services from Other Funds/Agencies	252	0.00
		660003	Supplies and Services	54,404	0.00
		660009	Professional Development	419	0.00
	IRT Print Smart Total			55,074	0.00
	IRT Project Management	601303	Student Assistant	2,040	0.07
		616003	I/T Software	7,397	0.00
		660003	Supplies and Services	395	0.00
	IRT Project Management Total			9,832	0.07
	IRT Reporting	616003	I/T Software	76	0.00
		660003	Supplies and Services	2,223	0.00
	IRT Reporting Total			2,298	0.00
	IRT Service Desk	601303	Student Assistant	9,663	0.31
		613001	Contractual Services	4,600	0.00
		660003	Supplies and Services	32	0.00
	IRT Service Desk Total			14,295	0.31
	IRT Storage	616002	I/T Hardware	161,169	0.00
	IRT Storage Total			161,169	0.00
	IRT Telecommunications	604001	Telephone Usage (Operating Cost)	108,397	0.00
		604090	Other Communications (Operating Cost)	26,069	0.00
		613001	Contractual Services	10,460	0.00
		660003	Supplies and Services	92,785	0.00
	IRT Telecommunications Total			237,711	0.00
	IRT Travel and Prof Devel	606002	Travel-Out of State	1,330	0.00
		660009	Professional Development	138,428	0.00
	IRT Travel and Prof Devel Total			139,758	0.00
	IRT VP-Administration	601100	Academic Salaries	45,077	0.33
		601201	Management and Supervisory	1,606,888	12.53
		601300	Support Staff Salaries	6,856,778	84.22
		601301	Overtime	1,426	0.00
		601303	Student Assistant	6,188	0.20
		603001	OASDI	513,709	0.00
		603003	Dental Insurance	117,181	0.00
		603004	Health and Welfare	1,577,619	0.00
		603005	Retirement	2,420,805	0.00
		603011	Life Insurance	1,475	0.00
		603012	Medicare	121,927	0.00

INFORMATION RESOURCES & TECHNOLOGY

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603013	Vision Care	7,920	0.00
		603014	Long-Term Disability Insurance	576	0.00
		603015	Flex Cash	5,128	0.00
		604001	Telephone Usage (Operating Cost)	2,291	0.00
		604090	Other Communications (Operating Cost)	535	0.00
		608005	Library Subscriptions (for library only)	358	0.00
		613001	Contractual Services	(49,074)	0.00
		616002	I/T Hardware	15,929	0.00
		616003	I/T Software	176,899	0.00
		617001	Services from Other Funds/Agencies	33,543	0.00
		619001	Other Equipment	23	0.00
		660003	Supplies and Services	223,978	0.00
		660010	Insurance Premium Expense	68	0.00
		690002	Prior Year Expenditure Adjustment	(3,621)	0.00
	IRT VP-Administration Total			13,683,627	97.28
	IRT Web Mobile	601303	Student Assistant	3,671	0.12
		616003	I/T Software	825	0.00
		660003	Supplies and Services	1,008	0.00
	IRT Web Mobile Total			5,504	0.12
	IRT-Special Projects	601300	Support Staff Salaries	0	0.00
		601303	Student Assistant	0	0.00
		603001	OASDI	5,340	0.00
		603003	Dental Insurance	504	0.00
		603004	Health and Welfare	11,382	0.00
		603005	Retirement	25,169	0.00
		603011	Life Insurance	12	0.00
		603012	Medicare	3,016	0.00
		603013	Vision Care	128	0.00
		604001	Telephone Usage (Operating Cost)	54	0.00
		604090	Other Communications (Operating Cost)	(6,118)	0.00
		613001	Contractual Services	0	0.00
		616002	I/T Hardware	(390,931)	0.00
		617001	Services from Other Funds/Agencies	960	0.00
		660003	Supplies and Services	8,670	0.00
		660027	Pollution Remediation Expenses	344	0.00
		690002	Prior Year Expenditure Adjustment	(78,368)	0.00
	IRT-Special Projects Total			(419,838)	0.00
VP's Office - IRT Total				15,160,213	108.72
Grand Total				\$15,160,213	108.72

DIVISION OF THE PRESIDENT

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Anchor University Initiatives	Anchor University Initiatives	601100		18,162	-0.10
		601300	Support Staff Salaries	10,238	0.17
		603001	OASDI	617	0.00
		603003	Dental Insurance	338	0.00
		603004	Health and Welfare	3,976	0.00
		603005	Retirement	2,992	0.00
		603011	Life Insurance	1	0.00
		603012	Medicare	144	0.00
		603013	Vision Care	14	0.00
		606001	Travel-In State	135	0.00
		617001	Services from Other Funds/Agencies	2,755	0.00
		660003	Supplies and Services	2,227	0.00
		660090	Expenses-Other	4,675	0.00
		670000	hin the same CSU Fund in 0948 within the same camp	235,000	0.00
	Anchor University Initiatives Total			281,275	0.07
Anchor University Initiatives Total				281,275	0.07
Inst Research Effective Plng	Inst Research Effective Plng	601300	Support Staff Salaries	300,199	4.07
		601303	Student Assistant	7,166	0.23
		603001	OASDI	18,462	0.00
		603003	Dental Insurance	5,149	0.00
		603004	Health and Welfare	75,611	0.00
		603005	Retirement	87,762	0.00
		603011	Life Insurance	30	0.00
		603012	Medicare	4,318	0.00
		603013	Vision Care	348	0.00
		606001	Travel-In State	0	0.00
		616002	I/T Hardware	12,724	0.00
		616003	I/T Software	120,200	0.00
		617001	Services from Other Funds/Agencies	1,801	0.00
		660003	Supplies and Services	223,992	0.00
		660009	Professional Development	650	0.00
	Inst Research Effective Plng Total			858,411	4.31
Inst Research Effective Plng Total				858,411	4.31
Ofc of the President	Office of the President	601030	President	343,763	1.00
		601100		1,560	0.01
		601201	Management and Supervisory	656,442	5.11
		601300	Support Staff Salaries	146,618	2.52
		601303	Student Assistant	39,621	1.29
		602001	Work Study-On Campus	2,999	0.10
		603001	OASDI	54,924	0.00
		603003	Dental Insurance	9,807	0.00
		603004	Health and Welfare	142,715	0.00

DIVISION OF THE PRESIDENT

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	255,101	0.00
		603011	Life Insurance	605	0.00
		603012	Medicare	16,605	0.00
		603013	Vision Care	731	0.00
		603014	Long-Term Disability Insurance	337	0.00
		606001	Travel-In State	3,769	0.00
		606002	Travel-Out of State	2,227	0.00
		613001	Contractual Services	63,033	0.00
		616003	I/T Software	3,990	0.00
		617001	Services from Other Funds/Agencies	17,818	0.00
		660003	Supplies and Services	217,303	0.00
		660009	Professional Development	6,659	0.00
		660042	Recruitment	529	0.00
		660090	Expenses-Other	86,820	0.00
	Office of the President Total			2,073,974	10.04
Ofc of the President Total				2,073,974	10.04
Public Affairs and Advocacy	Public Affairs and Advocacy	601100	Academic Salaries	14,812	0.00
		601201	Management and Supervisory	265,496	2.00
		601300	Support Staff Salaries	61,834	1.17
		602001	Work Study-On Campus	2,988	0.10
		603001	OASDI	19,552	0.00
		603003	Dental Insurance	5,128	0.00
		603004	Health and Welfare	74,859	0.00
		603005	Retirement	89,832	0.00
		603011	Life Insurance	155	0.00
		603012	Medicare	4,820	0.00
		603013	Vision Care	270	0.00
		603014	Long-Term Disability Insurance	93	0.00
		606001	Travel-In State	485	0.00
		606002	Travel-Out of State	829	0.00
		617001	Services from Other Funds/Agencies	1,628	0.00
		660003	Supplies and Services	5,199	0.00
		660009	Professional Development	4,284	0.00
		660090	Expenses-Other	76	0.00
	Public Affairs and Advocacy Total			552,340	3.27
Public Affairs and Advocacy Total				552,340	3.27
Student Success-Office of Pres	Student Success Initiatives	601100	Academic Salaries	99,537	0.29
		601201	Management and Supervisory	180,156	1.00
		601300	Support Staff Salaries	159,660	1.64
		601303	Student Assistant	51,407	1.70
		603001	OASDI	18,783	0.00
		603003	Dental Insurance	4,296	0.00

DIVISION OF THE PRESIDENT

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS		Total \$ Amount	Total Annualized FTE
		Expense Obj Code	Expense Description		
		603004	Health and Welfare	32,983	0.00
		603005	Retirement	85,635	0.00
		603011	Life Insurance	96	0.00
		603012	Medicare	6,213	0.00
		603013	Vision Care	234	0.00
		603014	Long-Term Disability Insurance	50	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	890	0.00
		617001	Services from Other Funds/Agencies	28	0.00
		660009	Professional Development	726	0.00
		670000	hin the same CSU Fund in 0948 within the same camp	1,417,800	0.00
	Student Success Initiatives Total			2,060,030	4.63
Student Success-Office of Pres Total				2,060,030	4.63
University Communications	Sac State Magazine	617001	Services from Other Funds/Agencies	159	0.00
	Sac State Magazine Total			159	0.00
	University Communications	601201	Management and Supervisory	431,490	4.00
		601300	Support Staff Salaries	840,326	12.93
		601301	Overtime	256	0.00
		601303	Student Assistant	12,702	0.43
		602001	Work Study-On Campus	4,498	0.15
		603001	OASDI	75,176	0.00
		603003	Dental Insurance	15,624	0.00
		603004	Health and Welfare	252,493	0.00
		603005	Retirement	360,959	0.00
		603011	Life Insurance	385	0.00
		603012	Medicare	18,158	0.00
		603013	Vision Care	1,413	0.00
		603014	Long-Term Disability Insurance	187	0.00
		604001	Telephone Usage (Operating Cost)	2,783	0.00
		606001	Travel-In State	263	0.00
		616003	I/T Software	43,430	0.00
		617001	Services from Other Funds/Agencies	8,271	0.00
		619001	Other Equipment	9,779	0.00
		660003	Supplies and Services	285,477	0.00
		660009	Professional Development	290	0.00
		660090	Expenses-Other	730	0.00
	University Communications Total			2,364,691	17.51
University Communications Total				2,364,850	17.51
Grand Total				\$8,190,881	39.83

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Enrollment Management	Admissions and Outreach	601100	Academic Salaries	4,002	0.00
		601201	Management and Supervisory	291,228	3.00
		601300	Support Staff Salaries	1,378,020	26.58
		601301	Overtime	869	0.00
		601303	Student Assistant	161,716	5.35
		602001	Work Study-On Campus	37,871	1.43
		603001	OASDI	101,086	0.00
		603003	Dental Insurance	27,378	0.00
		603004	Health and Welfare	399,050	0.00
		603005	Retirement	476,151	0.00
		603011	Life Insurance	622	0.00
		603012	Medicare	24,272	0.00
		603013	Vision Care	2,506	0.00
		603014	Long-Term Disability Insurance	430	0.00
		606001	Travel-In State	20,102	0.00
		613001	Contractual Services	43,888	0.00
		616002	I/T Hardware	3,248	0.00
		616003	I/T Software	87,400	0.00
		617001	Services from Other Funds/Agencies	123,649	0.00
		660003	Supplies and Services	45,177	0.00
		660009	Professional Development	2,342	0.00
		660090	Expenses-Other	1	0.00
	Admissions and Outreach Total			3,231,007	36.35
	Financial Aid	601100	Academic Salaries	5,000	0.00
		601201	Management and Supervisory	251,167	2.29
		601300	Support Staff Salaries	966,053	18.18
		601301	Overtime	1,968	0.00
		601303	Student Assistant	9,287	0.30
		602001	Work Study-On Campus	5,274	0.18
		603001	OASDI	75,189	0.00
		603003	Dental Insurance	20,501	0.00
		603004	Health and Welfare	279,940	0.00
		603005	Retirement	352,174	0.00
		603009	Non-Industrial Disability	4,179	0.00
		603011	Life Insurance	464	0.00
		603012	Medicare	17,619	0.00
		603013	Vision Care	1,770	0.00
		603014	Long-Term Disability Insurance	328	0.00
		603015	Flex Cash	1,680	0.00
		606001	Travel-In State	567	0.00
		613001	Contractual Services	37,625	0.00
		617001	Services from Other Funds/Agencies	9,071	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	17,727	0.00
		660009	Professional Development	2,500	0.00
		660090	Expenses-Other	53	0.00
	Financial Aid Total			2,060,135	20.94
	Financial Wellness	602001	Work Study-On Campus	12,860	0.47
	Financial Wellness Total			12,860	0.47
	Office of the Univ Registrar	601100	Academic Salaries	58,344	0.00
		601201	Management and Supervisory	322,364	3.00
		601300	Support Staff Salaries	1,122,800	22.45
		601303	Student Assistant	71,746	2.29
		602001	Work Study-On Campus	17,961	0.56
		603001	OASDI	92,182	0.00
		603003	Dental Insurance	26,021	0.00
		603004	Health and Welfare	374,064	0.00
		603005	Retirement	396,225	0.00
		603008	Industrial Disability	-58	0.00
		603009	Non-Industrial Disability	7,862	0.00
		603011	Life Insurance	543	0.00
		603012	Medicare	21,976	0.00
		603013	Vision Care	2,064	0.00
		603014	Long-Term Disability Insurance	387	0.00
		606001	Travel-In State	775	0.00
		613001	Contractual Services	214,717	0.00
		616002	I/T Hardware	275	0.00
		617001	Services from Other Funds/Agencies	13,233	0.00
		660001	Postage and Freight	153,069	0.00
		660003	Supplies and Services	12,358	0.00
		660009	Professional Development	851	0.00
	Office of the Univ Registrar Total			2,909,759	28.29
	SARC - Life Skills	617001	Services from Other Funds/Agencies	0	0.00
	SARC - Life Skills Total			0	0.00
	Student Affairs-Enrollment	601100	Academic Salaries	12,000	0.00
		601201	Management and Supervisory	160,008	1.00
		601300	Support Staff Salaries	254,592	5.37
		601303	Student Assistant	1,298	0.04
		603001	OASDI	24,754	0.00
		603003	Dental Insurance	5,627	0.00
		603004	Health and Welfare	77,947	0.00
		603005	Retirement	118,452	0.00
		603011	Life Insurance	98	0.00
		603012	Medicare	6,030	0.00
		603013	Vision Care	376	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	47	0.00
		606001	Travel-In State	394	0.00
		616003	I/T Software	18,198	0.00
		617001	Services from Other Funds/Agencies	361	0.00
		660003	Supplies and Services	4,256	0.00
		660009	Professional Development	56	0.00
	Student Affairs-Enrollment Total			684,493	6.41
	Student Athlete Resource Ctr	601100	Academic Salaries	24,341	0.20
		601201	Management and Supervisory	104,076	1.00
		601300	Support Staff Salaries	198,468	3.13
		603001	OASDI	19,309	0.00
		603003	Dental Insurance	6,819	0.00
		603004	Health and Welfare	70,883	0.00
		603005	Retirement	87,938	0.00
		603011	Life Insurance	128	0.00
		603012	Medicare	4,525	0.00
		603013	Vision Care	341	0.00
		603014	Long-Term Disability Insurance	92	0.00
		603015	Flex Cash	1,536	0.00
		616002	I/T Hardware	320	0.00
		617001	Services from Other Funds/Agencies	2,345	0.00
		660003	Supplies and Services	3,182	0.00
	Student Athlete Resource Ctr Total			524,301	4.33
	Student Service Center	601100	Academic Salaries	2,500	0.00
		601201	Management and Supervisory	100,638	1.00
		601300	Support Staff Salaries	443,216	8.45
		601301	Overtime	44	0.00
		601303	Student Assistant	31,304	1.01
		602001	Work Study-On Campus	61,049	2.03
		603001	OASDI	33,264	0.00
		603003	Dental Insurance	8,425	0.00
		603004	Health and Welfare	135,543	0.00
		603005	Retirement	156,751	0.00
		603011	Life Insurance	228	0.00
		603012	Medicare	7,801	0.00
		603013	Vision Care	820	0.00
		603014	Long-Term Disability Insurance	175	0.00
		616002	I/T Hardware	48	0.00
		617001	Services from Other Funds/Agencies	3,475	0.00
		660003	Supplies and Services	4,220	0.00
		660009	Professional Development	1,490	0.00
		690002	Prior Year Expenditure Adjustment	-25,666	-0.22

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Student Service Center Total			965,325	12.26
	Veterans Success Center	601201	Management and Supervisory	88,125	1.00
		601300	Support Staff Salaries	115,806	2.00
		601303	Student Assistant	3,712	0.11
		603001	OASDI	12,581	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	41,896	0.00
		603005	Retirement	59,509	0.00
		603011	Life Insurance	99	0.00
		603012	Medicare	2,996	0.00
		603013	Vision Care	256	0.00
		603014	Long-Term Disability Insurance	62	0.00
		616002	I/T Hardware	78	0.00
		617001	Services from Other Funds/Agencies	9,207	0.00
		660003	Supplies and Services	9,683	0.00
	Veterans Success Center Total			346,588	3.11
Enrollment Management Total				10,734,468	112.17
Std Acad Success & Educ Eq Prg	DEGREES	601100	Academic Salaries	61,267	0.53
		601300	Support Staff Salaries	0	0.00
		601303	Student Assistant	25,311	0.78
		602001	Work Study-On Campus	9,530	0.46
		603001	OASDI	0	0.00
		603003	Dental Insurance	0	0.00
		603004	Health and Welfare	0	0.00
		603005	Retirement	0	0.00
		603011	Life Insurance	0	0.00
		603012	Medicare	780	0.00
		603013	Vision Care	0	0.00
		616002	I/T Hardware	453	0.00
		616003	I/T Software	3,519	0.00
		617001	Services from Other Funds/Agencies	327	0.00
		660003	Supplies and Services	19,646	0.00
		660090	Expenses-Other	10,000	0.00
	DEGREES Total			130,832	1.76
	EOP Administration	601100	Academic Salaries	7,850	0.00
		601300	Support Staff Salaries	453,317	7.00
		601303	Student Assistant	45,441	1.49
		602001	Work Study-On Campus	24,061	0.88
		603001	OASDI	28,381	0.00
		603003	Dental Insurance	6,422	0.00
		603004	Health and Welfare	99,401	0.00
		603005	Retirement	131,864	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603011	Life Insurance	117	0.00
		603012	Medicare	6,800	0.00
		603013	Vision Care	596	0.00
		603014	Long-Term Disability Insurance	91	0.00
		606001	Travel-In State	1,904	0.00
		616002	I/T Hardware	59	0.00
		617001	Services from Other Funds/Agencies	1,823	0.00
		660003	Supplies and Services	6,064	0.00
		660009	Professional Development	246	0.00
	EOP Administration Total			814,438	9.36
	Faculty Student Mentor Prg	602001	Work Study-On Campus	140	0.01
	Faculty Student Mentor Prg Total			140	0.01
	First Star Academy	601300	Support Staff Salaries	0	0.00
		601303	Student Assistant	510	0.02
		602001	Work Study-On Campus	1,058	0.03
		603012	Medicare	0	0.00
		617001	Services from Other Funds/Agencies	0	0.00
		660003	Supplies and Services	0	0.00
	First Star Academy Total			1,568	0.05
	Guardian Scholars Program	601100	Academic Salaries	5,000	0.00
		601300	Support Staff Salaries	118,596	2.00
		601303	Student Assistant	288	0.01
		602001	Work Study-On Campus	11,728	0.37
		603001	OASDI	7,635	0.00
		603003	Dental Insurance	1,141	0.00
		603004	Health and Welfare	19,712	0.00
		603005	Retirement	34,451	0.00
		603011	Life Insurance	37	0.00
		603012	Medicare	1,786	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	30	0.00
		617001	Services from Other Funds/Agencies	233	0.00
	Guardian Scholars Program Total			200,806	2.38
	Improve Your Tomorrow U	660003	Supplies and Services	983	0.00
	Improve Your Tomorrow U Total			983	0.00
	MLK Center	601100	Academic Salaries	6,000	0.00
		601300	Support Staff Salaries	139,773	3.09
		601303	Student Assistant	9,030	0.31
		602001	Work Study-On Campus	720	0.02
		603001	OASDI	8,619	0.00
		603003	Dental Insurance	2,627	0.00
		603004	Health and Welfare	46,429	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	40,642	0.00
		603011	Life Insurance	44	0.00
		603012	Medicare	2,119	0.00
		603013	Vision Care	256	0.00
		603014	Long-Term Disability Insurance	30	0.00
		616003	I/T Software	14,400	0.00
		617001	Services from Other Funds/Agencies	13,553	0.00
		660003	Supplies and Services	137,769	0.00
		660090	Expenses-Other	16,623	0.00
	MLK Center Total			438,633	3.42
	Native Student Success Center	601300	Support Staff Salaries	19,675	0.38
		603001	OASDI	1,246	0.00
		603003	Dental Insurance	845	0.00
		603005	Retirement	5,749	0.00
		603011	Life Insurance	6	0.00
		603012	Medicare	291	0.00
		603013	Vision Care	36	0.00
		603014	Long-Term Disability Insurance	6	0.00
		603015	Flex Cash	640	0.00
	Native Student Success Center Total			28,495	0.38
	Parents and Families Program	601100	Academic Salaries	5,000	0.00
		601201	Management and Supervisory	78,756	1.00
		601300	Support Staff Salaries	0	0.01
		601303	Student Assistant	10,244	0.33
		602001	Work Study-On Campus	3,000	0.10
		603001	OASDI	6,060	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	9,464	0.00
		603005	Retirement	23,024	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,435	0.00
		603013	Vision Care	85	0.00
		603014	Long-Term Disability Insurance	47	0.00
		617001	Services from Other Funds/Agencies	178	0.00
		660003	Supplies and Services	4,520	0.00
	Parents and Families Program Total			142,438	1.43
	Peer and Academic Resource Ctr	601100	Academic Salaries	117,284	2.06
		601201	Management and Supervisory	133,104	1.00
		601300	Support Staff Salaries	90,781	1.87
		601303	Student Assistant	18,425	0.60
		602001	Work Study-On Campus	53,457	1.68
		603001	OASDI	14,205	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	2,163	0.00
		603004	Health and Welfare	48,760	0.00
		603005	Retirement	67,388	0.00
		603009	Non-Industrial Disability	893	0.00
		603011	Life Insurance	95	0.00
		603012	Medicare	3,606	0.00
		603013	Vision Care	256	0.00
		603014	Long-Term Disability Insurance	55	0.00
		613001	Contractual Services	371	0.00
		617001	Services from Other Funds/Agencies	2,000	0.00
		660003	Supplies and Services	3,501	0.00
		660009	Professional Development	300	0.00
		660090	Expenses-Other	1,000	0.00
	Peer and Academic Resource Ctr Total			557,645	7.20
	SAS	617001	Services from Other Funds/Agencies	846	0.00
	SAS Total			846	0.00
	SASEEP	601100	Academic Salaries	15,500	0.00
		601201	Management and Supervisory	184,671	1.15
		601300	Support Staff Salaries	386,557	6.85
		601301	Overtime	4,904	0.00
		601303	Student Assistant	45,694	1.47
		602001	Work Study-On Campus	17,925	0.57
		603001	OASDI	34,619	0.00
		603003	Dental Insurance	6,235	0.00
		603004	Health and Welfare	126,619	0.00
		603005	Retirement	166,666	0.00
		603011	Life Insurance	162	0.00
		603012	Medicare	8,808	0.00
		603013	Vision Care	682	0.00
		603014	Long-Term Disability Insurance	99	0.00
		603015	Flex Cash	0	0.00
		616002	I/T Hardware	102	0.00
		617001	Services from Other Funds/Agencies	2,551	0.00
		619001	Other Equipment	28,404	0.00
		660003	Supplies and Services	23,707	0.00
		660010	Insurance Premium Expense	51	0.00
		660017	Advertising and Promotional Expenses	0	0.00
		660090	Expenses-Other	2,000	0.00
	SASEEP Total			1,055,956	10.03
	Summer Bridge Program	601100	Academic Salaries	71,879	0.86
		601300	Support Staff Salaries	32,000	0.77
		601303	Student Assistant	25,509	0.83

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		602001	Work Study-On Campus	5,978	0.21
		603001	OASDI	2,671	0.00
		603005	Retirement	11,944	0.00
		603012	Medicare	1,798	0.00
		617001	Services from Other Funds/Agencies	1,370	0.00
		660003	Supplies and Services	13,458	0.00
	Summer Bridge Program Total			166,607	2.67
Std Acad Success & Educ Eq Prg Total				3,539,386	38.69
Strategic Std Support Programs	CAMP	617001	Services from Other Funds/Agencies	250	0.00
	CAMP Total			250	0.00
	Career Center	601100	Academic Salaries	5,304	0.00
		601201	Management and Supervisory	105,648	1.00
		601300	Support Staff Salaries	358,236	10.32
		601303	Student Assistant	32,355	1.03
		602001	Work Study-On Campus	34,965	1.22
		603001	OASDI	27,148	0.00
		603003	Dental Insurance	7,432	0.00
		603004	Health and Welfare	133,007	0.00
		603005	Retirement	137,028	0.00
		603009	Non-Industrial Disability	3,286	0.00
		603011	Life Insurance	171	0.00
		603012	Medicare	6,794	0.00
		603013	Vision Care	574	0.00
		603014	Long-Term Disability Insurance	126	0.00
		617001	Services from Other Funds/Agencies	4,430	0.00
		660003	Supplies and Services	439	0.00
	Career Center Total			856,943	13.56
	Dreamer Center Programs	601100	Academic Salaries	12,108	0.20
		601300	Support Staff Salaries	34,780	0.62
		601303	Student Assistant	1,138	0.07
		602001	Work Study-On Campus	6,387	0.21
		603001	OASDI	2,321	0.00
		603003	Dental Insurance	175	0.00
		603004	Health and Welfare	5,431	0.00
		603005	Retirement	10,061	0.00
		603011	Life Insurance	11	0.00
		603012	Medicare	555	0.00
		603013	Vision Care	50	0.00
		603014	Long-Term Disability Insurance	9	0.00
		617001	Services from Other Funds/Agencies	382	0.00
		660003	Supplies and Services	7,046	0.00
	Dreamer Center Programs Total			80,453	1.10

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Feria de Educacion	617001	Services from Other Funds/Agencies	432	0.00
		660003	Supplies and Services	13,510	0.00
		660040	Bad Debt Expense	-59,216	0.00
	Feria de Educacion Total			-45,274	0.00
	Multicultural Center	601100	Academic Salaries	1,302	0.00
		601300	Support Staff Salaries	49,076	1.00
		602001	Work Study-On Campus	3,749	0.11
		603001	OASDI	2,776	0.00
		603003	Dental Insurance	611	0.00
		603004	Health and Welfare	19,651	0.00
		603005	Retirement	12,870	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	717	0.00
		603013	Vision Care	71	0.00
		603014	Long-Term Disability Insurance	13	0.00
		616002	I/T Hardware	157	0.00
		617001	Services from Other Funds/Agencies	1,204	0.00
		660003	Supplies and Services	8,280	0.00
	Multicultural Center Total			100,491	1.12
	PRIDE Center	601300	Support Staff Salaries	47,854	0.92
		601303	Student Assistant	9,603	0.32
		602001	Work Study-On Campus	7,897	0.26
		603001	OASDI	2,006	0.00
		603003	Dental Insurance	200	0.00
		603004	Health and Welfare	7,937	0.00
		603005	Retirement	9,432	0.00
		603011	Life Insurance	12	0.00
		603012	Medicare	795	0.00
		603013	Vision Care	57	0.00
		603014	Long-Term Disability Insurance	10	0.00
		617001	Services from Other Funds/Agencies	1,430	0.00
		660003	Supplies and Services	447	0.00
		660009	Professional Development	51	0.00
	PRIDE Center Total			87,731	1.51
	Serna Center Programs	601300	Support Staff Salaries	54,298	1.00
		601303	Student Assistant	2,415	0.08
		602001	Work Study-On Campus	11,967	0.39
		603001	OASDI	3,366	0.00
		603003	Dental Insurance	300	0.00
		603004	Health and Welfare	9,514	0.00
		603005	Retirement	15,765	0.00
		603011	Life Insurance	18	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	806	0.00
		603013	Vision Care	85	0.00
		603014	Long-Term Disability Insurance	15	0.00
		616002	I/T Hardware	27	0.00
		617001	Services from Other Funds/Agencies	835	0.00
		660003	Supplies and Services	1,470	0.00
	Serna Center Programs Total			100,881	1.47
	Strategic Std Support Programs	601100	Academic Salaries	6,054	0.10
		601201	Management and Supervisory	145,028	0.97
		601300	Support Staff Salaries	42,300	1.00
		601303	Student Assistant	12,891	0.40
		603001	OASDI	10,553	0.00
		603003	Dental Insurance	2,429	0.00
		603004	Health and Welfare	36,617	0.00
		603005	Retirement	36,803	0.00
		603011	Life Insurance	74	0.00
		603012	Medicare	2,727	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	43	0.00
		616002	I/T Hardware	8,039	0.00
		616003	I/T Software	2,088	0.00
		617001	Services from Other Funds/Agencies	9,411	0.00
		660003	Supplies and Services	5,304	0.00
	Strategic Std Support Programs Total			320,532	2.47
	Womens Resource Center	601300	Support Staff Salaries	46,648	0.89
		601303	Student Assistant	160	0.01
		603001	OASDI	2,876	0.00
		603003	Dental Insurance	672	0.00
		603004	Health and Welfare	21,685	0.00
		603005	Retirement	13,636	0.00
		603009	Non-Industrial Disability	286	0.00
		603011	Life Insurance	17	0.00
		603012	Medicare	673	0.00
		603013	Vision Care	78	0.00
		603014	Long-Term Disability Insurance	14	0.00
		616002	I/T Hardware	57	0.00
		617001	Services from Other Funds/Agencies	361	0.00
		660003	Supplies and Services	3,721	0.00
		660009	Professional Development	51	0.00
		660090	Expenses-Other	313	0.00
	Womens Resource Center Total			91,249	0.90
Strategic Std Support Programs Total				1,593,256	22.13

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Student Affairs Initiatives	SA Information Technology	601100	Academic Salaries	15,000	0.00
		601201	Management and Supervisory	103,008	1.00
		601300	Support Staff Salaries	377,257	7.19
		601301	Overtime	2,926	0.00
		601303	Student Assistant	120,922	4.09
		602001	Work Study-On Campus	48,000	1.63
		603001	OASDI	30,652	0.00
		603003	Dental Insurance	5,646	0.00
		603004	Health and Welfare	119,994	0.00
		603005	Retirement	140,404	0.00
		603011	Life Insurance	130	0.00
		603012	Medicare	7,855	0.00
		603013	Vision Care	703	0.00
		603014	Long-Term Disability Insurance	47	0.00
		616001	I/T Communications	99	0.00
		616002	I/T Hardware	17,643	0.00
		617001	Services from Other Funds/Agencies	540	0.00
		660003	Supplies and Services	5,460	0.00
		660009	Professional Development	9,900	0.00
	SA Information Technology Total			1,006,186	13.90
	Student Affairs Communication	601100	Academic Salaries	7,500	0.00
		601201	Management and Supervisory	59,600	0.73
		601300	Support Staff Salaries	241,734	5.59
		601303	Student Assistant	47,871	1.03
		602001	Work Study-On Campus	11,998	0.41
		603001	OASDI	17,463	0.00
		603003	Dental Insurance	2,272	0.00
		603004	Health and Welfare	47,876	0.00
		603005	Retirement	59,839	0.00
		603011	Life Insurance	102	0.00
		603012	Medicare	4,353	0.00
		603013	Vision Care	513	0.00
		603014	Long-Term Disability Insurance	39	0.00
		616002	I/T Hardware	2,000	0.00
		616003	I/T Software	6,840	0.00
		617001	Services from Other Funds/Agencies	577	0.00
		660001	Postage and Freight	9	0.00
		660003	Supplies and Services	3,896	0.00
		690002	Prior Year Expenditure Adjustment	-40,423	-1.44
	Student Affairs Communication Total			474,059	6.32
	Student Affairs Initiatives	601201	Management and Supervisory	32,200	0.42
		601303	Student Assistant	17,558	0.53

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		602001	Work Study-On Campus	31,541	1.05
		603001	OASDI	1,786	0.00
		603003	Dental Insurance	845	0.00
		603004	Health and Welfare	9,710	0.00
		603005	Retirement	9,420	0.00
		603011	Life Insurance	31	0.00
		603012	Medicare	564	0.00
		603013	Vision Care	36	0.00
		603014	Long-Term Disability Insurance	19	0.00
		617001	Services from Other Funds/Agencies	34	0.00
	Student Affairs Initiatives Total			103,744	2.00
Student Affairs Initiatives Total				1,583,988	22.22
Student Engagement and Success	AB422-Instr Matl	660003	Supplies and Services	0	0.00
	AB422-Instr Matl Total			0	0.00
	Academic Advising	601100	Academic Salaries	24,500	0.00
		601201	Management and Supervisory	188,250	2.00
		601300	Support Staff Salaries	494,664	8.35
		601301	Overtime	194	0.00
		601303	Student Assistant	125,093	4.35
		602001	Work Study-On Campus	31,800	1.03
		603001	OASDI	55,049	0.00
		603003	Dental Insurance	16,056	0.00
		603004	Health and Welfare	251,901	0.00
		603005	Retirement	251,405	0.00
		603011	Life Insurance	377	0.00
		603012	Medicare	13,114	0.00
		603013	Vision Care	1,193	0.00
		603014	Long-Term Disability Insurance	286	0.00
		603015	Flex Cash	48	0.00
		616002	I/T Hardware	164	0.00
		617001	Services from Other Funds/Agencies	6,798	0.00
		660003	Supplies and Services	3,850	0.00
	Academic Advising Total			1,464,742	15.73
	CARES	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	0	0.00
		601300	Support Staff Salaries	756	0.00
		603001	OASDI	47	0.00
		603003	Dental Insurance	0	0.00
		603004	Health and Welfare	0	0.00
		603005	Retirement	0	0.00
		603011	Life Insurance	0	0.00
		603012	Medicare	11	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603013	Vision Care	0	0.00
		603014	Long-Term Disability Insurance	0	0.00
		660003	Supplies and Services	14,485	0.00
	CARES Total			15,299	0.00
	Contract-Interpreter	660003	Supplies and Services	0	0.00
	Contract-Interpreter Total			0	0.00
	Ctrs for Diversity and Incl	617001	Services from Other Funds/Agencies	326	0.00
		660003	Supplies and Services	30	0.00
	Ctrs for Diversity and Incl Total			356	0.00
	Integrated Advising	601100	Academic Salaries	30,650	0.00
		601300	Support Staff Salaries	555,249	9.71
		603001	OASDI	36,034	0.00
		603003	Dental Insurance	6,561	0.00
		603004	Health and Welfare	121,204	0.00
		603005	Retirement	161,546	0.00
		603011	Life Insurance	182	0.00
		603012	Medicare	8,427	0.00
		603013	Vision Care	824	0.00
		603014	Long-Term Disability Insurance	149	0.00
		616002	I/T Hardware	49	0.00
	Integrated Advising Total			920,875	9.71
	New Student Orientation	601201	Management and Supervisory	23,517	0.25
		601300	Support Staff Salaries	176,359	2.58
		601301	Overtime	1,979	0.00
		603001	OASDI	12,010	0.00
		603003	Dental Insurance	1,706	0.00
		603004	Health and Welfare	29,405	0.00
		603005	Retirement	51,089	0.00
		603011	Life Insurance	55	0.00
		603012	Medicare	2,897	0.00
		603013	Vision Care	227	0.00
		603014	Long-Term Disability Insurance	38	0.00
	New Student Orientation Total			299,282	2.83
	Project Rebound	601303	Student Assistant	3,403	0.10
		602001	Work Study-On Campus	15,988	0.47
		603012	Medicare	9	0.00
		617001	Services from Other Funds/Agencies	0	0.00
	Project Rebound Total			19,400	0.57
	SOAL Sport Clubs	601100	Academic Salaries	4,000	0.00
		601300	Support Staff Salaries	118,548	2.00
		601303	Student Assistant	30,315	1.00
		603001	OASDI	7,514	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	1,284	0.00
		603004	Health and Welfare	33,092	0.00
		603005	Retirement	34,437	0.00
		603011	Life Insurance	37	0.00
		603012	Medicare	1,812	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	30	0.00
		606001	Travel-In State	1,162	0.00
		606002	Travel-Out of State	8,875	0.00
		617001	Services from Other Funds/Agencies	3,024	0.00
		660003	Supplies and Services	38,882	0.00
		660009	Professional Development	1,230	0.00
		660010	Insurance Premium Expense	8,643	0.00
	SOAL Sport Clubs Total			293,054	3.00
	SSWD EO665	660003	Supplies and Services	0	0.00
	SSWD EO665 Total			0	0.00
	Student Conduct	601201	Management and Supervisory	105,460	1.00
		603001	OASDI	6,445	0.00
		603003	Dental Insurance	2,028	0.00
		603004	Health and Welfare	23,627	0.00
		603005	Retirement	30,830	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,507	0.00
		603013	Vision Care	85	0.00
		603014	Long-Term Disability Insurance	47	0.00
		616003	I/T Software	1,300	0.00
		660003	Supplies and Services	1,325	0.00
	Student Conduct Total			172,728	1.00
	Student Engagement and Success	601100	Academic Salaries	3,000	0.00
		601201	Management and Supervisory	135,774	0.75
		601300	Support Staff Salaries	66,754	1.09
		601303	Student Assistant	8,727	0.26
		602001	Work Study-On Campus	2,999	0.10
		603001	OASDI	10,995	0.00
		603003	Dental Insurance	2,315	0.00
		603004	Health and Welfare	31,734	0.00
		603005	Retirement	59,212	0.00
		603011	Life Insurance	62	0.00
		603012	Medicare	2,925	0.00
		603013	Vision Care	156	0.00
		603014	Long-Term Disability Insurance	35	0.00
		617001	Services from Other Funds/Agencies	1,277	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	2,180	0.00
		660042	Recruitment	2,030	0.00
	Student Engagement and Success Total			330,176	2.20
	Student Orgs and Leadership	601100	Academic Salaries	7,500	0.00
		601201	Management and Supervisory	91,575	1.00
		601300	Support Staff Salaries	271,426	5.08
		601303	Student Assistant	2,231	0.07
		602001	Work Study-On Campus	10,817	0.37
		603001	OASDI	21,767	0.00
		603003	Dental Insurance	6,141	0.00
		603004	Health and Welfare	81,408	0.00
		603005	Retirement	95,250	0.00
		603009	Non-Industrial Disability	1,964	0.00
		603011	Life Insurance	141	0.00
		603012	Medicare	5,350	0.00
		603013	Vision Care	469	0.00
		603014	Long-Term Disability Insurance	95	0.00
		616002	I/T Hardware	-5,481	0.00
		616003	I/T Software	119	0.00
		617001	Services from Other Funds/Agencies	3,373	0.00
		660003	Supplies and Services	3,077	0.00
		660009	Professional Development	885	0.00
	Student Orgs and Leadership Total			598,106	6.52
	Svcs to Stud w-Disabil	601100	Academic Salaries	6,000	0.00
		601201	Management and Supervisory	116,563	1.50
		601300	Support Staff Salaries	253,832	4.40
		601303	Student Assistant	6,584	0.22
		602001	Work Study-On Campus	11,659	0.39
		603001	OASDI	23,214	0.00
		603003	Dental Insurance	5,818	0.00
		603004	Health and Welfare	79,127	0.00
		603005	Retirement	107,616	0.00
		603008	Industrial Disability	-108	0.00
		603009	Non-Industrial Disability	-108	0.00
		603011	Life Insurance	157	0.00
		603012	Medicare	5,452	0.00
		603013	Vision Care	507	0.00
		603014	Long-Term Disability Insurance	96	0.00
		603015	Flex Cash	2,800	0.00
		613001	Contractual Services	1,860	0.00
		616002	I/T Hardware	118	0.00
		617001	Services from Other Funds/Agencies	6,905	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	1,819	0.00
	Svcs to Stud w-Disabil Total			629,912	6.51
	Testing Center	601300	Support Staff Salaries	106,346	1.96
		601303	Student Assistant	37,472	1.22
		602001	Work Study-On Campus	27,293	0.91
		603001	OASDI	6,441	0.00
		603003	Dental Insurance	1,453	0.00
		603004	Health and Welfare	36,960	0.00
		603005	Retirement	30,979	0.00
		603011	Life Insurance	37	0.00
		603012	Medicare	1,531	0.00
		603013	Vision Care	170	0.00
		603014	Long-Term Disability Insurance	30	0.00
		616002	I/T Hardware	150	0.00
		617001	Services from Other Funds/Agencies	1,895	0.00
		660003	Supplies and Services	1,371	0.00
		660009	Professional Development	525	0.00
	Testing Center Total			252,654	4.08
Student Engagement and Success Total				4,996,584	52.14
Student Health Services	Psychological Services	603005	Retirement	10	0.00
	Psychological Services Total			10	0.00
	SHS-Athletic Training	606001	Travel-In State	8	0.00
	SHS-Athletic Training Total			8	0.00
Student Health Services Total				18	0.00
VP's Office - Student Affairs	Campus Safety Fee	613001	Contractual Services	63,294	0.00
		616003	I/T Software	34,399	0.00
		660003	Supplies and Services	14,080	0.00
	Campus Safety Fee Total			111,773	0.00
	EAP	617001	Services from Other Funds/Agencies	2	0.00
	EAP Total			2	0.00
	NCAA Compliance	601100	Academic Salaries	5,351	0.00
		601201	Management and Supervisory	100,800	1.00
		601300	Support Staff Salaries	114,888	2.11
		601303	Student Assistant	362	0.01
		602001	Work Study-On Campus	2,999	0.10
		603001	OASDI	13,854	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	33,092	0.00
		603005	Retirement	62,627	0.00
		603011	Life Insurance	90	0.00
		603012	Medicare	3,242	0.00
		603013	Vision Care	277	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	47	0.00
		603015	Flex Cash	1,960	0.00
		604001	Telephone Usage (Operating Cost)	1,466	0.00
		606002	Travel-Out of State	218	0.00
		616002	I/T Hardware	109	0.00
		616003	I/T Software	12,500	0.00
		617001	Services from Other Funds/Agencies	5,144	0.00
		660003	Supplies and Services	1,243	0.00
		660017	Advertising and Promotional Expenses	260	0.00
	NCAA Compliance Total			363,106	3.22
	Student Affairs Administration	601100	Academic Salaries	16,500	0.00
		601201	Management and Supervisory	116,916	1.00
		601300	Support Staff Salaries	315,518	5.40
		601301	Overtime	81	0.00
		601303	Student Assistant	17,623	0.56
		602001	Work Study-On Campus	15,992	0.51
		603001	OASDI	24,852	0.00
		603003	Dental Insurance	3,616	0.00
		603004	Health and Welfare	82,081	0.00
		603005	Retirement	114,253	0.00
		603011	Life Insurance	107	0.00
		603012	Medicare	6,533	0.00
		603013	Vision Care	484	0.00
		603014	Long-Term Disability Insurance	47	0.00
		603015	Flex Cash	0	0.00
		616002	I/T Hardware	109,884	0.00
		617001	Services from Other Funds/Agencies	4,140	0.00
		660003	Supplies and Services	1,345	0.00
	Student Affairs Administration Total			829,972	7.47
	Student Affairs Reserve	670487	37 -TF Academic Capital Improvement Funds	637,000	0.00
	Student Affairs Reserve Total			637,000	0.00
	Student Safety Ambassadors	601300	Support Staff Salaries	0	0.00
		601303	Student Assistant	0	0.00
		603004	Health and Welfare	0	0.00
		603012	Medicare	0	0.00
	Student Safety Ambassadors Total			0	0.00
	VP for Student Affairs	601100	Academic Salaries	11,580	0.03
		601201	Management and Supervisory	238,764	1.00
		601300	Support Staff Salaries	136,890	2.04
		601303	Student Assistant	44,311	1.41
		603001	OASDI	15,902	0.00
		603003	Dental Insurance	2,277	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2021-22

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	20,619	0.00
		603005	Retirement	99,801	0.00
		603011	Life Insurance	113	0.00
		603012	Medicare	5,799	0.00
		603013	Vision Care	220	0.00
		603014	Long-Term Disability Insurance	89	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	1,719	0.00
		613001	Contractual Services	500	0.00
		616002	I/T Hardware	1,873	0.00
		617001	Services from Other Funds/Agencies	18,985	0.00
		619001	Other Equipment	126	0.00
		660003	Supplies and Services	47,712	0.00
		660009	Professional Development	1,324	0.00
		660090	Expenses-Other	2,609	0.00
		670487	37 -TF Academic Capital Improvement Funds	77,000	0.00
	VP for Student Affairs Total			729,748	4.47
VP's Office - Student Affairs Total				2,671,602	15.16
Grand Total				\$25,119,301	262.51

UNIVERSITY ADVANCEMENT

OPERATING EXPENSE DETAIL

FY 2021-22

Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Advancement Stewardship	601100	Academic Salaries	10,003	0.00
	601201	Management and Supervisory	143,232	1.00
	601300	Support Staff Salaries	483,420	7.30
	603001	OASDI	39,105	0.00
	603003	Dental Insurance	8,701	0.00
	603004	Health and Welfare	133,965	0.00
	603005	Retirement	178,766	0.00
	603011	Life Insurance	134	0.00
	603012	Medicare	9,146	0.00
	603013	Vision Care	795	0.00
	603014	Long-Term Disability Insurance	47	0.00
	616002	I/T Hardware	2,956	0.00
	616003	I/T Software	2,127	0.00
	617001	Services from Other Funds/Agencies	5,413	0.00
	660003	Supplies and Services	6,052	0.00
	660009	Professional Development	275	0.00
Advancement Stewardship Total			1,024,137	8.30
Alumni Services	601201	Management and Supervisory	117,360	1.00
	601300	Support Staff Salaries	256,922	3.85
	601303	Student Assistant	1,855	0.06
	602001	Work Study-On Campus	4,885	0.16
	603001	OASDI	22,942	0.00
	603003	Dental Insurance	7,048	0.00
	603004	Health and Welfare	87,391	0.00
	603005	Retirement	108,283	0.00
	603011	Life Insurance	101	0.00
	603012	Medicare	5,392	0.00
	603013	Vision Care	405	0.00
	603014	Long-Term Disability Insurance	47	0.00
	606001	Travel-In State	649	0.00
	617001	Services from Other Funds/Agencies	5,001	0.00
	660003	Supplies and Services	18,537	0.00
Alumni Services Total			636,818	5.07
Annual Fund	601201	Management and Supervisory	135,204	1.00
	601300	Support Staff Salaries	308,672	3.98
	602001	Work Study-On Campus	252	0.01
	603001	OASDI	27,386	0.00
	603003	Dental Insurance	2,935	0.00
	603004	Health and Welfare	65,367	0.00
	603005	Retirement	129,764	0.00
	603011	Life Insurance	102	0.00
	603012	Medicare	6,405	0.00

UNIVERSITY ADVANCEMENT

OPERATING EXPENSE DETAIL

FY 2021-22

Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	603013	Vision Care	426	0.00
	603014	Long-Term Disability Insurance	47	0.00
	616002	I/T Hardware	2,801	0.00
	617001	Services from Other Funds/Agencies	15,720	0.00
	619001	Other Equipment	7,750	0.00
	660003	Supplies and Services	14,411	0.00
	660009	Professional Development	4,170	0.00
Annual Fund Total			721,411	4.99
Development	601100	Academic Salaries	23,194	0.00
	601201	Management and Supervisory	1,130,622	10.11
	601300	Support Staff Salaries	154,891	2.69
	601303	Student Assistant	4,479	0.15
	602001	Work Study-On Campus	5,986	0.20
	603001	OASDI	78,303	0.00
	603003	Dental Insurance	17,560	0.00
	603004	Health and Welfare	240,921	0.00
	603005	Retirement	366,683	0.00
	603011	Life Insurance	765	0.00
	603012	Medicare	18,770	0.00
	603013	Vision Care	1,108	0.00
	603014	Long-Term Disability Insurance	479	0.00
	606001	Travel-In State	2,333	0.00
	616003	I/T Software	6,150	0.00
	617001	Services from Other Funds/Agencies	16,462	0.00
	660003	Supplies and Services	11,033	0.00
	660009	Professional Development	500	0.00
Development Total			2,080,237	13.15
Principal Gifts and Campaign	601201	Management and Supervisory	144,924	1.00
	601300	Support Staff Salaries	36,293	0.29
	601301	Overtime	961	0.00
	603001	OASDI	8,948	0.00
	603003	Dental Insurance	2,078	0.00
	603004	Health and Welfare	25,159	0.00
	603005	Retirement	39,503	0.00
	603011	Life Insurance	74	0.00
	603012	Medicare	2,517	0.00
	603013	Vision Care	99	0.00
	603014	Long-Term Disability Insurance	47	0.00
	606001	Travel-In State	3,288	0.00
	617001	Services from Other Funds/Agencies	14,773	0.00
	660003	Supplies and Services	5,477	0.00
	660009	Professional Development	846	0.00

UNIVERSITY ADVANCEMENT

OPERATING EXPENSE DETAIL

FY 2021-22

Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Principal Gifts and Campaign Total			284,989	1.29
University Advancement	601100	Academic Salaries	0	0.00
	601201	Management and Supervisory	274,254	1.50
	601300	Support Staff Salaries	177,170	3.16
	601301	Overtime	455	0.00
	601303	Student Assistant	9,975	0.33
	602001	Work Study-On Campus	4,215	0.14
	603001	OASDI	21,208	0.00
	603003	Dental Insurance	4,262	0.00
	603004	Health and Welfare	57,849	0.00
	603005	Retirement	92,704	0.00
	603011	Life Insurance	108	0.00
	603012	Medicare	6,503	0.00
	603013	Vision Care	315	0.00
	603014	Long-Term Disability Insurance	58	0.00
	603015	Flex Cash	1,024	0.00
	606001	Travel-In State	5,590	0.00
	613001	Contractual Services	139,904	0.00
	616003	I/T Software	206	0.00
	617001	Services from Other Funds/Agencies	4,952	0.00
	660003	Supplies and Services	25,792	0.00
	660009	Professional Development	27,201	0.00
University Advancement Total			853,745	5.13
Grand Total			\$5,601,338	37.93



SACRAMENTO
STATE

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