



SACRAMENTO
STATE

2023-24 Annual Budget Town Hall

Jennifer Harris, Associate Vice President
Budget Planning and Administration

Redefine the Possible™

Agenda

- Introduction and Meeting Parameters
- Building the General Operating Fund Budget
 - Campus Reductions
- Sac State's 2023-24 General Operating Fund Budget
- 2022-23 General Operating Fund Expenses
- CSU's 2024-25 Proposed Budget
- Q & A

Hornet Honor Code

As proud members and representatives of the Sacramento State Hornet community, we commit ourselves to actively promoting honesty, integrity, respect and care for every person, ensuring a welcoming campus environment, and striving to help every member of our Hornet family feel a strong sense of belonging.

As Hornets, we will:

1. Promote an inclusive campus and community.
2. Listen and respect each other's thoughts, interests, and views.
3. Value diversity and learn from one another.
4. Engage daily with mutual trust, care, and integrity.
5. Support a culture of honor and adhere to campus policies for honesty, ethics, and conduct.
6. Be proud to be Sac State Hornets.

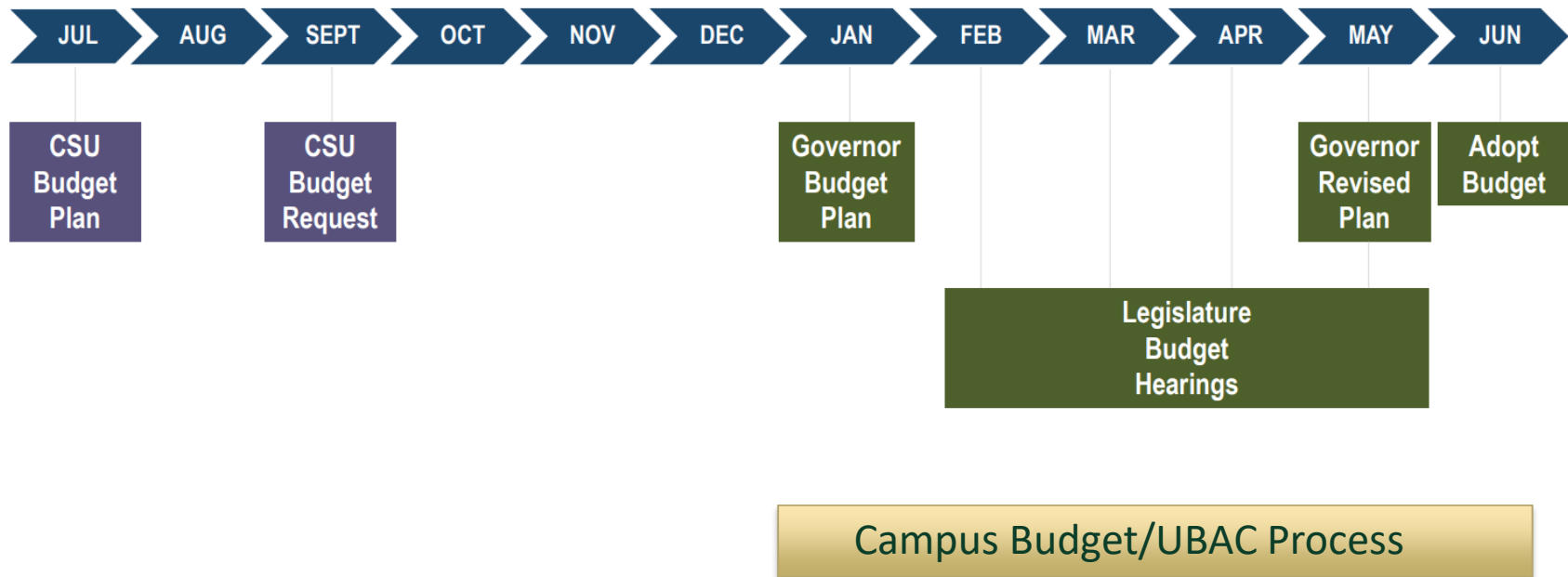
Town Hall Details and Zoom Etiquette

- Please hold questions until the end.
- Participants will be unable to unmute themselves until the Q&A session at the end.
- The chat feature will also be disabled until the Q&A session.
- For questions, you may either submit via chat, or unmute yourself and ask verbally.
- This session will be recorded.

Building the 2023-24 General Operating Fund Budget

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CSU Budget Timeline



University Budget Advisory Committee (UBAC)

- Advisory committee to the President
- Facilitates development of the general operating fund budget in a transparent manner
- Reviews and analyzes general operating fund budget requests
- Provides recommendations to the President regarding budget allocations
- Reviews and provides recommendations on the use of Lottery funds.

UBAC Composition

Faculty Members (4)

1 Dept. Chair recommended by the Chairs to the Provost and appointed by the President (two-year term);
3 faculty members recommended by the Faculty Senate (staggered three-year terms)

Administration/Staff Members (4)

Selected from the university staff and administration appointed by the President (one-year term)

Students (2)

2 students recommended by the President of the Associated Students Inc. (one-year terms)

AVP for Budget Planning & Administration

Permanent member



Ex-Officio Support Staff (2)

Budget Office analysts

UBAC Information

csus.edu/administration-business-affairs/budget-planning/



APPLY EXPERIENCE GIVE  

Budget Planning & Administration

Division Of Administration & Business Affairs

Administration & Business Affairs ► Budget Planning & Administration

About Budget Planning & Administration

Budget Planning & Administration (BPA) supports the campus by estimating and allocating the fiscal resources needed by divisions and programs working to achieve student success and implement imperatives. In collaboration with the University Budget Advisory Committee, BPA facilitates a transparent budget development process that considers and makes funding recommendations for the upcoming fiscal year. More specifically, the BPA team analyzes historical and anticipated expenditures, prepares various expense and funding

Budget Information

Annual Reports

Category IV & V Fees

General Operating Fund Budget

University Budget Advisory Committee (UBAC)

BPA Forms

CALIFORNIA STATE UNIVERSITY
SACRAMENTO

Campus Budget/UBAC Process

Dec/Jan
UBAC
Committee
Formed

Feb
President
Meets with
UBAC

March
Budget Call
Memo
Released

April/May
VPs and Deans
Present to
Cabinet and
UBAC

May/June
UBAC
Deliberates and
Makes Reco. to
President

June/July
President
Communicates
Budget to
Campus

Initial Projection

- Early estimates projected a \$16 million deficit
- Budget Call asked for 5% and 8% reduction scenarios

Reduction Scenarios			
Division	2022-23 Initial Baseline	5% of 2022-23 Baseline	8% of 2022-23 Baseline
Academic Affairs	\$129,915,482	(\$6,508,500)	(\$10,400,214)
Administration & Business Affairs	\$21,022,224	(\$1,053,200)	(\$1,682,907)
Student Affairs	\$15,550,112	(\$779,000)	(\$1,244,844)
Information Resources & Technology	\$9,006,770	(\$451,200)	(\$721,025)
Division of the President	\$6,640,546	(\$332,700)	(\$531,600)
Athletics	\$5,167,025	(\$258,900)	(\$413,639)
University Advancement	\$4,352,313	(\$218,000)	(\$348,419)
Division of Inclusive Excellence	\$1,965,572	(\$98,500)	(\$157,351)
	\$193,620,044	(\$9,700,000)	(\$15,500,000)

UBAC Recommendations

- Implement the 5% (\$9.7 million) reduction target
- Increase funding for All University Expenses (AUEs) by \$3 million
- Level-set Athletics' budget to address inflationary costs after identifying future cost-cutting measures
- Utilize reserves to cover any additional budget shortfall

President Nelsen agreed with UBAC's recommendations, and President Wood concurred.

The Budget Changes



Sac State's 2023-24 General Operating Fund Budget

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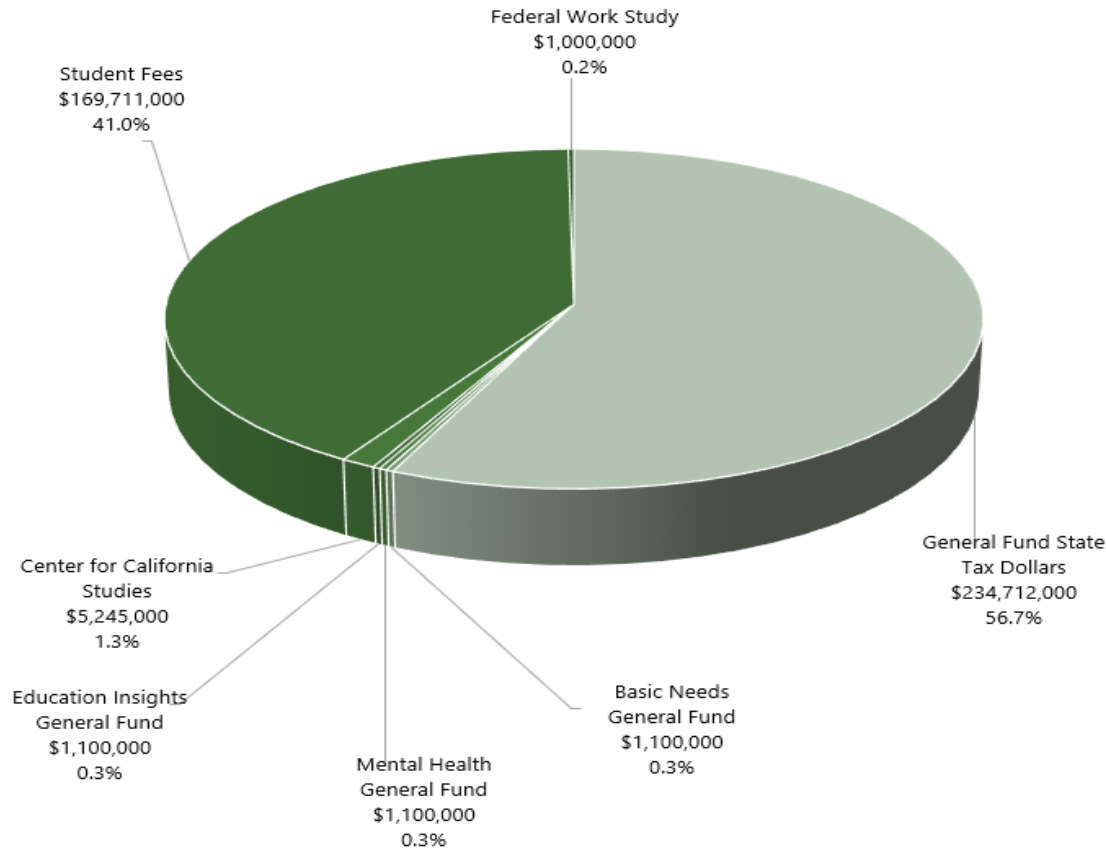
2023-24 General Operating Fund Budget

- Total Sources \$413,968,000

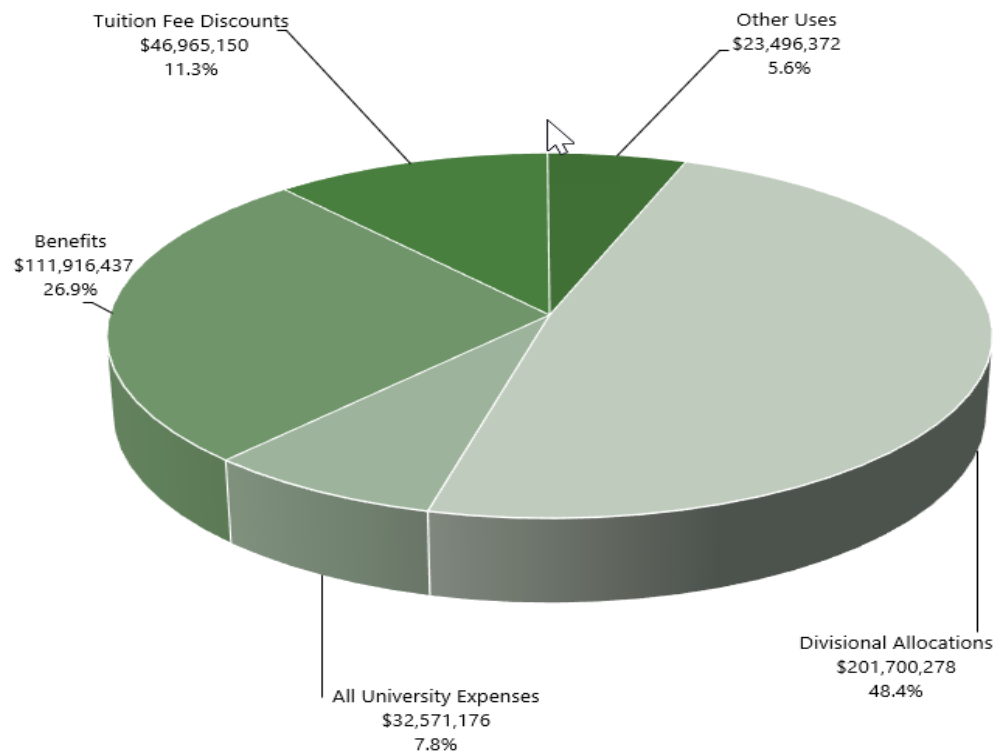
	2023-24	2022-23	Increase
General Fund Allocation*	\$ 238,012,000	\$ 222,799,000	\$ 15,213,000
Student Tuition and Fee Revenue	\$ 169,711,000	\$ 166,790,000	\$ 2,921,000
Center for California Studies*	\$ 5,245,000	\$ 5,180,000	\$ 65,000
Federal Work Study*	\$ 1,000,000	\$ 1,000,000	\$ -
	\$ 413,968,000	\$ 395,769,000	\$ 18,199,000
*Per CO Allocation Budget Memo 23-02			

- Estimated Uses \$416,649,000
- Budget Shortfall <\$2,681,000>

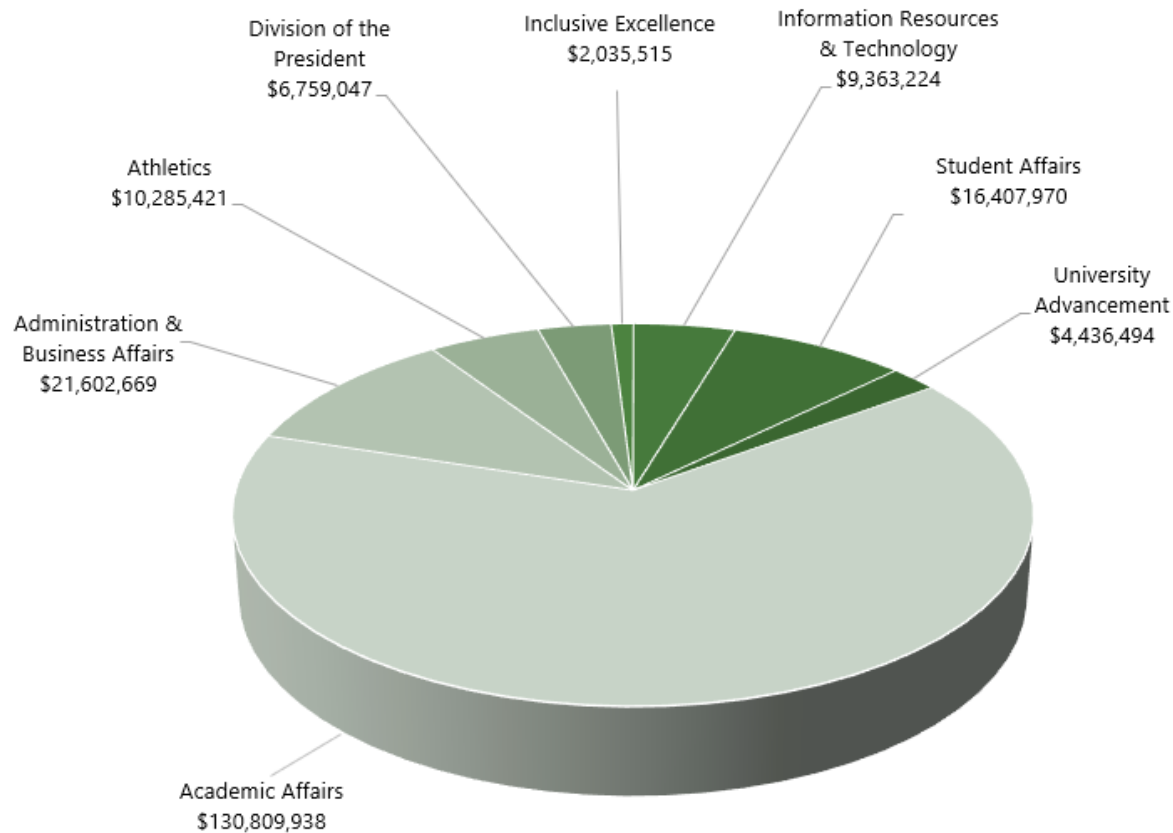
2023-24 General Operating Fund Budget Sources - \$413,968,000



2023-24 General Operating Fund Budget Uses - \$416,649,000



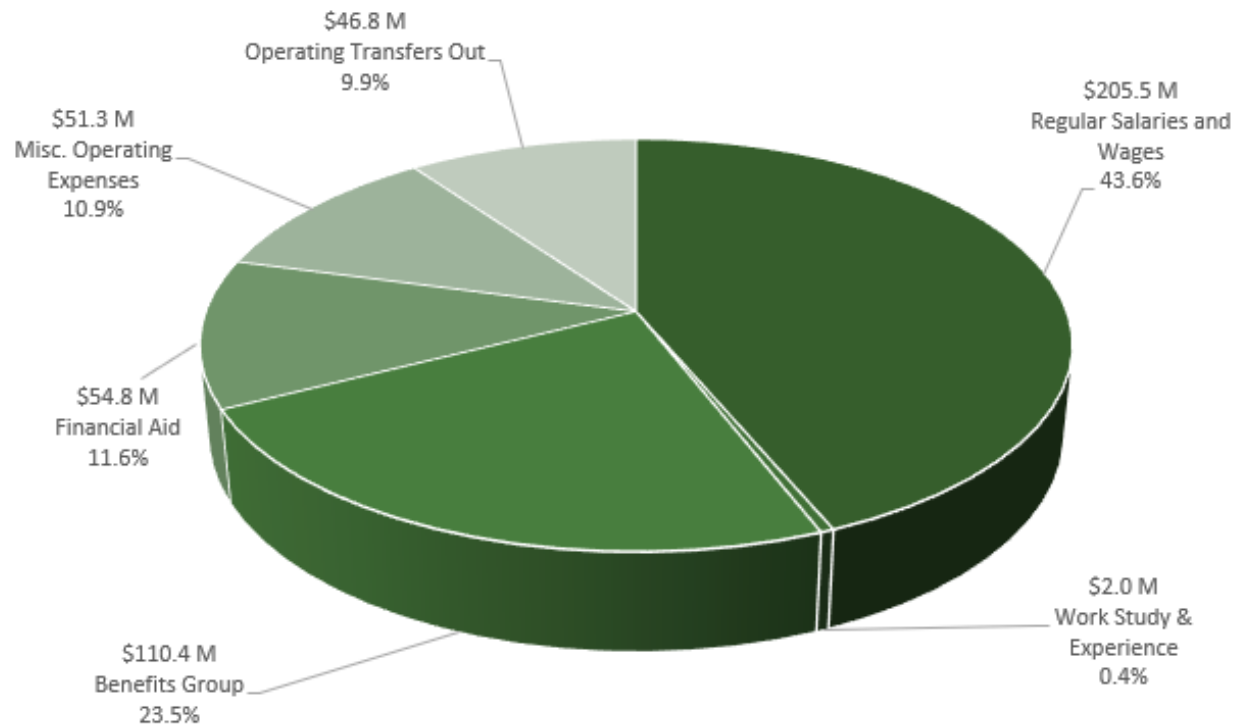
2023-24 General Operating Fund Baseline Allocations - \$201,700,278



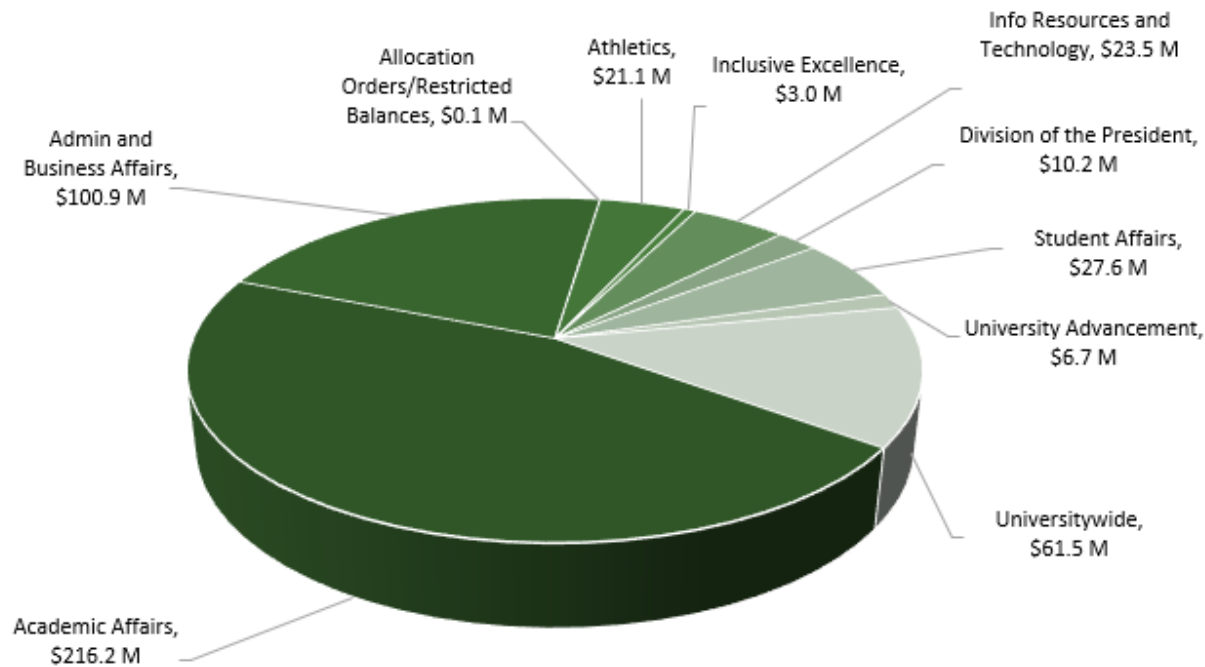
2022-23 General Operating Fund Expenses

2022-23 General Operating Fund Expenses

\$470,832,400



2022-23 General Operating Fund Expenses \$470,832,400 by Division



CSU's 2024-25 Proposed Budget

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2024-25 CSU Budget Priorities

- Increase **student access and success**
- Support **institutional costs**
- Invest in the **CSU workforce**

2024-25 CSU Budget Request

SOURCES OF FUNDS	WITHIN COMPACT	ABOVE COMPACT	BUDGET REQUEST
State General Fund: Compact	\$240,243,000	\$144,546,000	\$384,789,000
Tuition from Rate Increase	148,330,000		148,330,000
Tuition from Enrollment Growth	24,278,000		24,728,000
TOTAL NEW SOURCES	\$412,851,000	\$144,546,000	\$557,397,000

2024-25 CSU Budget Request

USES OF FUNDS	TUITION AND COMPACT	ABOVE COMPACT	BUDGET PLAN
Student Access & Success			
Financial Aid			
SUG - Tuition Rate Increase	\$49,443,000		\$49,443,000
SUG - Enrollment Increase	8,093,000		8,093,000
Student Access and Enrollment	54,957,000		54,957,000
Graduation Initiative		30,000,000	30,000,000
Student Basic Needs and Mental Health	3,000,000	4,000,000	7,000,000
Institutional Support			
Title IX and DHR Programs	7,900,000	8,000,000	15,900,000
State and Federal HAGORA Compliance	2,250,000	2,000,000	4,250,000
Maintenance of New Facilities	12,548,000		12,548,000
Insurance Premium Increases	22,635,000		22,635,000
Inflation on Non-Personnel Costs		28,506,000	28,506,000
Debt Service on Facilities and Infrastructure	10,000,000	15,000,000	25,000,000
CSU Workforce Investments			
Faculty & Staff Compensation Pool	163,664,000	57,040,000	220,704,000
Health Premium Increases	78,361,000		78,361,000
TOTAL NEW USES	\$412,851,000	\$144,546,000	\$557,397,000

Q & A

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