



#### 4. 2019-20 SACRAMENTO STATE OPERATING FUND – CURRENT YEAR 2019-20

# PROJECTED SOURCES AND USES

## OPERATING FUND SUMMARY

### 2019-20 Fiscal Year (As of 2019-7-22)

Total Full-Time Equivalent Students (FTES)	24,314
<b>Funded Resident FTES</b>	<b>23,771</b>
Non-Resident FTES	543

Sources of Funds	2019-20 Campus Budget Projections
<i>Appropriations - General Fund Baseline from Prior Year</i>	169,945,037
Retirement Adjustments	1,219,000
<b>Education Insights*</b>	1,100,000
<i>Adjusted General Fund Baseline Appropriation</i>	172,264,037
<i>New State Appropriation Changes</i>	
<i>Compensation and Benefits</i>	
Health	424,000
Retirement Above State Funding	1,380,000
Compensation	8,238,000
Compensation - Minimum Wage Increase	321,000
Compensation (Salary Lag Supplement)	
<b>Operations &amp; Maintenance of New Facilities/Other*</b>	1,142,000
	= 11,505,000
<i>Specified Programs</i>	
<b>Graduation Initiatives 2025**</b>	2,732,000
<b>State University Grants (SUG) Adjustments*</b>	456,700
	= 3,188,700
<i>Unrestricted</i>	
Marginal Cost Enrollment Increase (GF) - rounded amount	4,629,000
Average Unit Load (AUL) Increase	1,171,000
	= 5,800,000
<b>Projected Appropriation</b>	<b>192,757,737</b>
<i>Campus Projected Revenue and Adjustments</i>	
Tuition Fee Revenue	158,530,000
Non-Resident Fees	4,200,000
Application Fees	1,400,000
Other Miscellaneous Revenue	60,000
<b>Projected Tuition, Revenue and Other Adjustments</b>	<b>164,190,000</b>
<b>Subtotal</b>	<b>356,947,737</b>
<b>Other Revenue (WS, Financial Aid)*</b>	1,000,000
<b>Total Projected Sources of Funds</b>	<b>357,947,737</b>

Uses of Funds	2019-20 Campus Budget Projections
<i>Prior Year Baseline Allocation</i>	
Division Baseline Allocations	162,017,080
GI 2025/Student Success & Completion Initiatives w/Class	1,784,476
2018/19 GI2025 Allocations to Divisions w/Class	2,615,150

# PROJECTED SOURCES AND USES

## OPERATING FUND SUMMARY

### 2019-20 Fiscal Year (As of 2019-7-22) (Cont.)

All University Expenses	25,494,795
Reserve	597,742
<b>Education Insights*</b>	1,100,000
Mandatory Costs (compensation pool, benefits, student grants)	140,295,794
	= 333,905,037
<i>Adjustments: (baseline adjustments)</i>	
<i>Compensation and Benefits</i>	
Prior Year Baseline Divisional Adjustments (Cont Costs for Salary Increases, Promotions, Reclasses, Equity, Positions, etc)	6,113,859
Compensation pool allocations to divisions	-5,822,583
Retirement	2,599,000
Health	424,000
PY Benefit Pool Shortfall	300,000
Prior Year Compensation Pool Shortfall	500,000
Employee Compensation (current contracts)	8,559,000
	= 12,673,276
<i>Specified Programs</i>	
<b>State University Grants (SUG) Adjustments*</b>	456,700
<b>Operations &amp; Maintenance of New Facilities/Other*</b>	942,000
<b>Academic Affairs GI2025 Funding**</b>	1,726,000
<b>Equity, Diversity, &amp; Inclusion GI2025 Funding**</b>	328,499
<b>President's Ofc GI 2025 Funding**</b>	677,501
Benefits funding for GI2025 hires	621,000
Move funding from ABA to Pres Ofc (Policy Dir) & OEDI	-400,000
Move funding to Pres Ofc (Policy Dir) & OEDI from ABA	400,000
Move funding from AA to Pres Ofc (Policy Dir) & OEDI	-260,000
Move funding to Pres Ofc (Policy Dir) & OEDI from AA	260,000
Move funding from ABA-HR to OEDI for OEO Dept Org Chg	-383,850
Move funding to OEDI from ABA-HR for OEO Dept Org Chg	383,850
Move funding from UA to Pres Ofc (U Comm/Sac St Mag)	-1,844,064
Move funding to Pres Ofc (U Comm/Sac St Mag) from UA	1,844,064
Move funding to OEDI from Reserves (VP Sal Incr)	33,732
Baseline increase to university's central reserves	483,321
Campus Event Coordinator Office	120,000
Changes to All University Expenses	1,264,547
	= 6,653,300
<b>Subtotal - Before WS, Restricted Programs</b>	<b>353,231,613</b>
<b>Work Study, Financial Aid*</b>	<b>1,000,000</b>
<b>Total Projected Uses of Funds</b>	<b>354,231,613</b>
<b>Balance***</b>	<b>3,716,124</b>

\*Denotes pass through funding

\*\*Denotes graduation initiatives

\*\*\* Balance of \$3,716,124 was subsequently distributed to campus divisions

# OPERATING FUND BUDGET

## BUDGET ALLOCATIONS

as Approved by the President for 2019-20 (August 2019)

	2018/19 Baseline	2018/19 Baseline Adjustments*	2019/20 Changes**	2019/20 Baseline Before Allocations	2019/20 New Baseline Allocations	2019/20 Graduation Initiatives 2020 Funds	2019/20 New Baseline		Notes
<b>Academic Affairs</b>	109,286,810	4,372,550	(260,000)	113,399,360	1,800,000	-	115,199,360	66.6%	Compensation, funding swaps, and additional baseline
<b>Administration &amp; Business Affairs</b>	20,049,720	655,582	158,150	20,863,452	350,000	-	21,213,452	12.3%	Compensation, new facilities maintenance, funding swaps, organizational changes (Human Resources added), and additional baseline
<b>Athletics</b>	3,757,977	176,117	-	3,934,094	1,051,000	-	4,985,094	2.9%	Compensation and additional baseline
<b>Inclusive Excellence</b>	-	-	929,910	929,910	33,732	-	963,642	0.6%	New division
<b>Information Resources &amp; Tech</b>	8,283,914	271,308	-	8,555,222	89,000	-	8,644,222	5.0%	Compensation and additional baseline
<b>President's Office</b>	1,363,171	94,190	1,948,004	3,405,365	321,124	-	3,726,489	2.2%	Compensation, funding swaps, organizational changes (includes University Communications), and additional baseline
<b>Public Affairs &amp; Advocacy</b>	496,072	15,035	10,000	521,107	7,000	-	528,107	0.3%	Compensation and additional baseline
<b>Student Affairs</b>	13,038,654	455,700	-	13,494,354	140,000	-	13,634,354	7.9%	Compensation and additional baseline
<b>University Advancement</b>	5,740,762	73,376	(1,844,064)	3,970,074	78,000	-	4,048,074	2.3%	Compensation, organizational changes (excludes University Communications), and additional baseline
								100.0%	
									<b>172,942,794</b>
									<b>48.3%</b>
<b>Strategic Goals, Student Success and Completion Initiatives</b>	1,784,476	1,654,150	718,000	4,156,626	-	2,732,000	6,888,626		<b>6,888,626</b>
									<b>1.9%</b>
<b>Restricted or Mandatory Costs:</b>									
Education Insights	1,100,000	-	-	1,100,000	-	-	1,100,000	0.6%	
All University Expenses (AUE)	25,494,795	-	1,264,547	26,759,342	-	-	26,759,342	15.0%	Increase in costs

# OPERATING FUND BUDGET

## BUDGET ALLOCATIONS

as Approved by the President for 2019-20 (August 2019) (Cont.)

	2018/19 Baseline	2018/19 Baseline Adjustments*	2019/20 Changes**	2019/20 Baseline Before Allocations	2019/20 New Baseline Allocations	2019/20 Graduation Initiatives 2020 Funds	2019/20 New Baseline		Notes
Mandatory Benefits Costs	88,153,805	2,173,000	3,566,000	93,892,805	621,000	-	94,513,805	53.1%	Increase in costs and allocations (includes benefits for GI 2025 faculty hires)
Compensation	5,895,939	(7,995,582)	9,059,000	6,959,357	-	-	6,959,357	3.9%	Compensation allocations to divisions and new FY increase based on collective bargaining agreements
State University Grants (aka Tuition Fee Discounts)	46,246,050	-	-	46,246,050	456,700	-	46,702,750	26.2%	SUG allocation increase
University Central Baseline Reserve	597,742	-	-	597,742	483,321	-	1,081,063	0.6%	Allocation increase
Federal Work Study/Financial Aid	1,000,000	-	-	1,000,000	-	-	1,000,000	0.6%	
<b>Total:</b>	<b>332,289,887</b>	<b>1,945,426</b>	<b>15,549,547</b>	<b>349,784,860</b>	<b>5,430,877</b>	<b>2,732,000</b>	<b>357,947,737</b>	<b>100.0%</b>	<b>178,116,317</b>
<b>Resources Available</b>									
<b>General Fund</b>							<b>192,757,737</b>	<b>53.8%</b>	
<b>Fees</b>							<b>164,190,000</b>	<b>45.9%</b>	
<b>Federal Work Study/Financial Aid</b>							<b>1,000,000</b>	<b>0.3%</b>	
<b>Total Resources</b>							<b>357,947,737</b>	<b>100.0%</b>	
<b>Surplus/(Deficit)</b>							<b>-</b>		

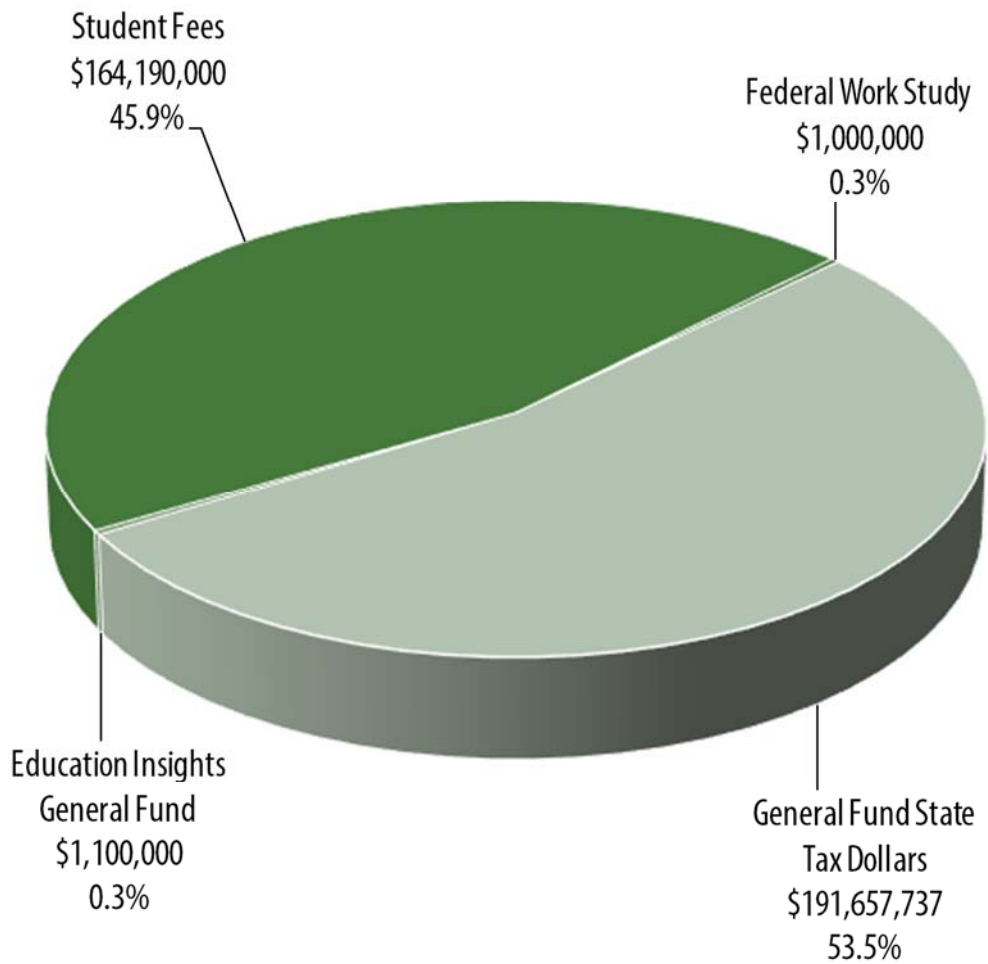
\*1819 baseline adjustments include the following:

-Continuing compensation costs due to bargaining unit salary increases, faculty promotions, staff reclassifications occurring in 2018/19

\*\*1920 changes include maintenance budget for new facilities (Science Complex and Soccer/Softball Restroom) and organizational changes which include moving departments, positions, and funding.

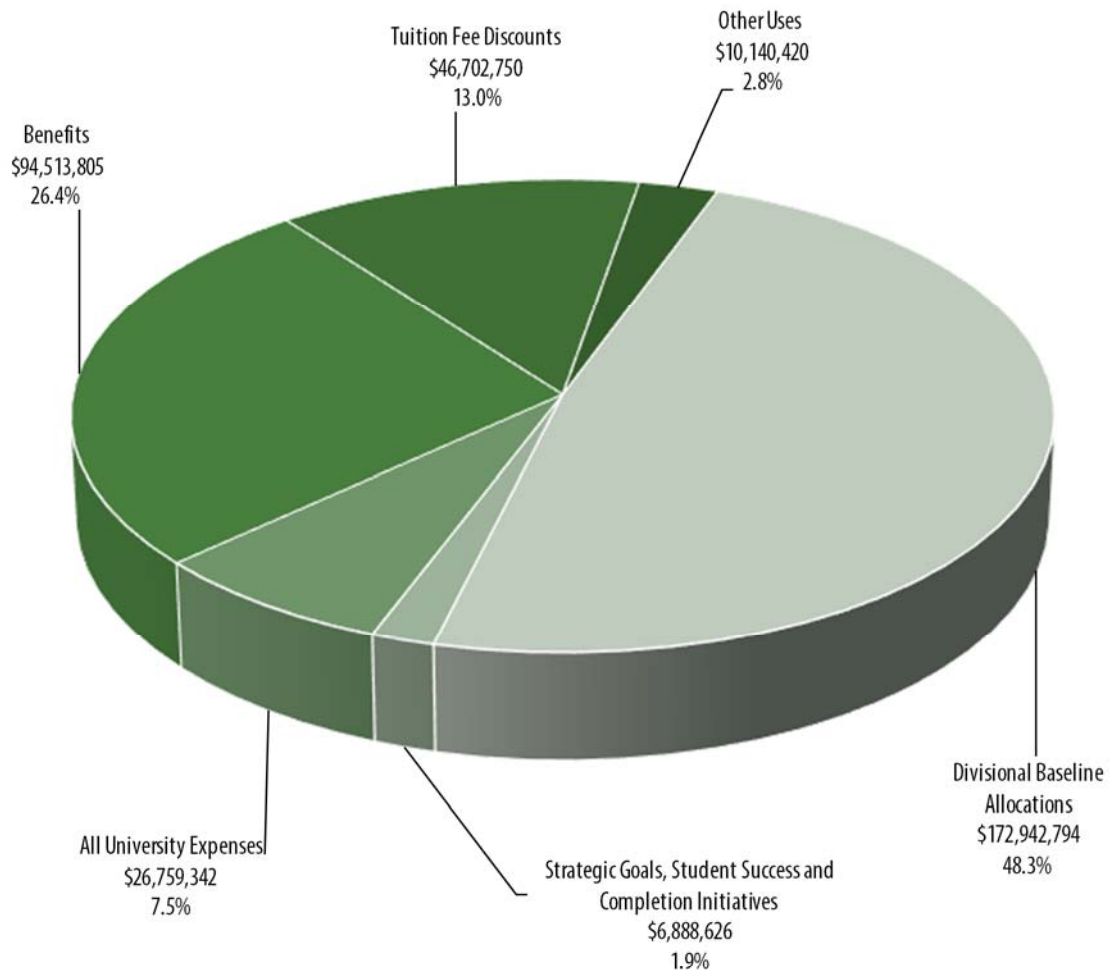
# SACRAMENTO STATE OPERATING FUND BUDGET 2019-20 Projected Sources of Funds

2019/20  
Projected Sources of Funds  
\$357,947,737



# SACRAMENTO STATE OPERATING FUND BUDGET 2019-20 Projected Uses of Funds

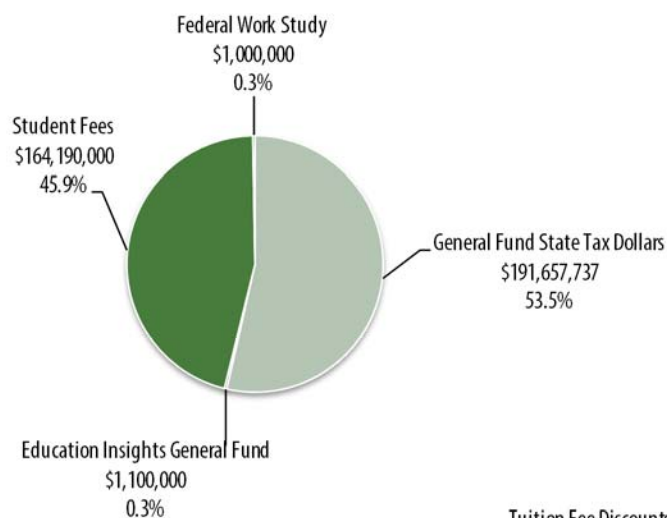
2019/20  
Projected Uses of Funds  
\$357,947,737



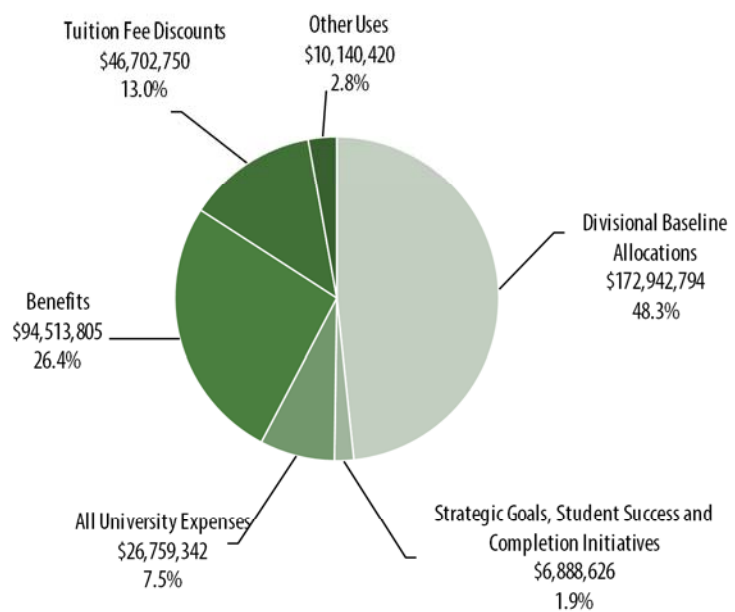
- Divisional Baseline Allocations
- All University Expenses
- Tuition Fee Discounts
- Strategic Goals, Student Success and Completion Initiatives
- Benefits
- Other Uses

# SACRAMENTO STATE OPERATING FUND BUDGET 2019-20 Projected Sources & Uses of Funds

## Sources of Funds \$357,947,737



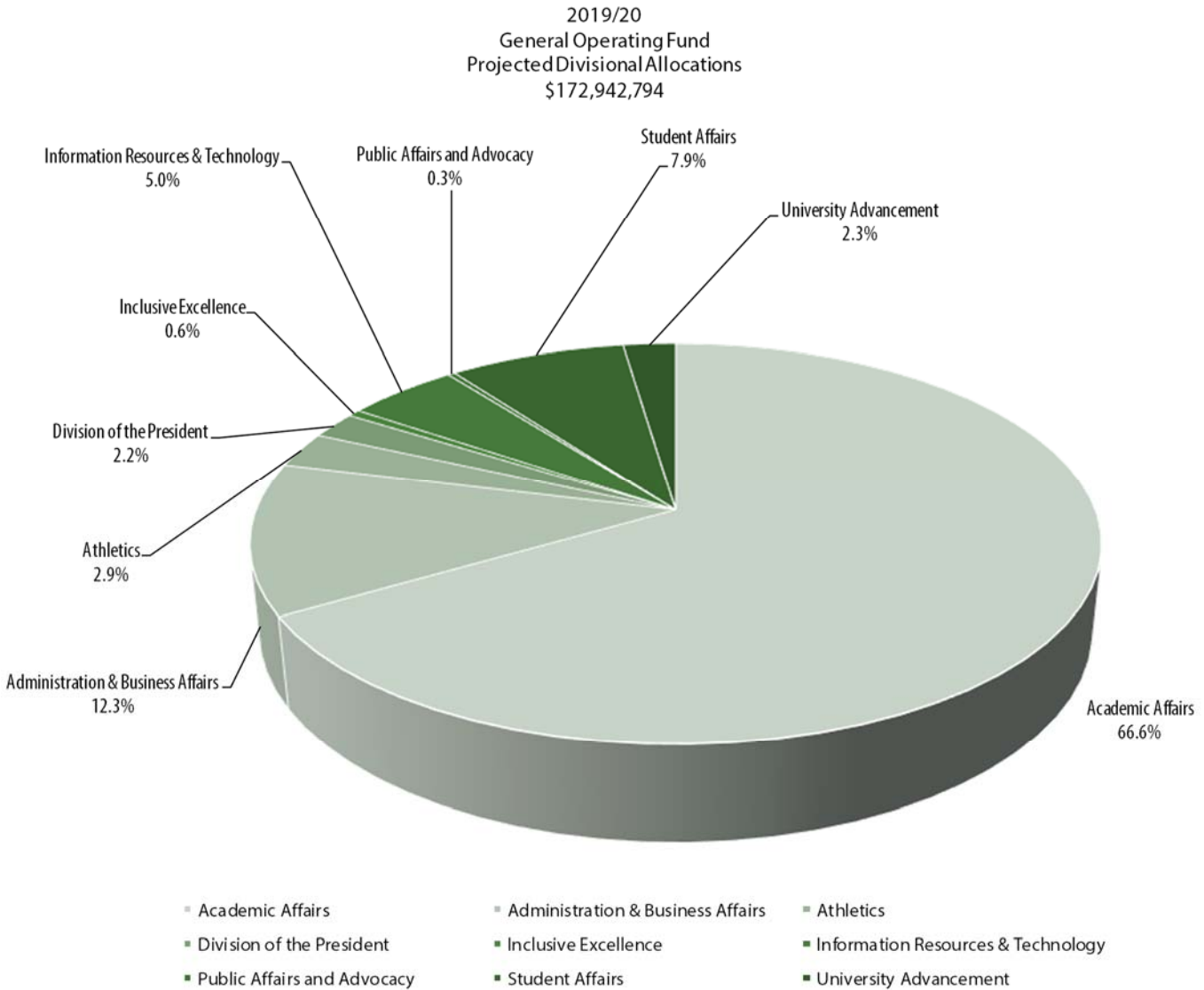
## Uses of Funds \$357,947,737



■ General Fund State Tax Dollars ■ Education Insights General Fund ■ Student Fees ■ Federal Work Study



# SACRAMENTO STATE OPERATING FUND BUDGET 2019-20 Projected Divisional Allocations



# SACRAMENTO STATE

## OPERATING FUND BUDGET DATA

### 2019-20

Sources of Funds	Amount	Percent
General Fund State Tax Dollars	\$191,657,737	53.5%
Education Insights General Fund	\$1,100,000	0.3%
Student Fees	\$164,190,000	45.9%
Federal Work Study	\$1,000,000	0.3%
Total Sources:	\$357,947,737	100.0%

Uses of Funds	Amount	Percent
→ Divisional Baseline Allocations	\$172,942,794	48.3%
Strategic Goals, Student Success and Completion Initiatives	\$6,888,626	1.9%
All University Expenses	\$26,759,342	7.5%
Benefits	\$94,513,805	26.4%
Tuition Fee Discounts	\$46,702,750	13.1%
→ Other Uses	\$10,140,420	2.8%
Total Uses:	\$357,947,737	100.0%

Mandatory Costs

Divisional Baseline Allocation Detail	Amount	Percent
Academic Affairs	\$115,199,360	66.6%
Administration & Business Affairs	\$21,213,452	12.3%
Athletics	\$4,985,094	2.9%
Division of the President	\$3,726,489	0.8%
Inclusive Excellence	\$963,642	0.6%
Information Resources & Technology	\$8,644,222	5.0%
Public Affairs and Advocacy	\$528,107	0.3%
Student Affairs	\$13,634,354	7.9%
University Advancement	\$4,048,074	2.3%
Total Division Baselines	\$172,942,794	98.7%

Other Uses Detail	Amount	Percent
Restricted Program (Education Insights)	\$1,100,000	10.9%
Compensation	\$6,959,357	68.6%
University Central Baseline Reserve (Operational)	\$1,081,063	10.7%
Federal Work Study	\$1,000,000	9.9%
Total Other Uses	\$10,140,420	100.0%



# PRESIDENT'S UPDATE



## To All Members of the Campus Community:

In late July, Gov. Gavin Newsom released his 2019-20 budget. Overall, the California State University system will see an ongoing increase of almost \$333 million in its General Fund.

For 2019-20, the CSU system received approximately:

- \$332.8 million in permanent General Fund appropriation
  - \$45 million for graduation initiatives (requested \$75 million)
  - \$147.8 million for compensation increase
  - \$85 million for enrollment growth (2.7%)
  - \$45.2 million for mandatory cost increases (benefits)
  - \$9.8 million for other costs
    - \$6.5 million for emergency housing (still being held centrally)
    - \$3.3 million for Project Rebound (still being held centrally)

The CSU system budget office projects a net increase of \$46.2 million from tuition due to enrollment growth for a total increase of \$379 million in ongoing funds. Additionally, the CSU system received \$68 million in one-time funding for the Graduation Initiative, year 2 enrollment, and enrollment for the Mathematics and Science Teacher Initiative. We are very pleased that the CSU system budget fully funds the much-deserved raises that faculty and staff are receiving as well as the cost of benefits. Funding the benefits for CSU employees is a huge win — since 2014, the retirement benefits for new employees beyond the 2013-14 salary levels were not funded, and we had to allocate the funds locally from our own ongoing budgets

On Aug. 12, [following the advice of the University Budget Advisory Committee \(UBAC\)](#), the President's Cabinet finalized Sacramento State's budget. Thanks to the legislative support, Sacramento State is not preparing for a deficit in 2019-20. The campus's 2019-20 budget is projected to be \$356,947,737 (including state appropriations and anticipated student fee revenue), an increase of roughly \$23 million from 2018-19. The budget will support a 2.7 percent increase in FTEs, or 23,771 resident FTEs and 543 non-resident FTEs for a total of 24,314 FTES. A total of \$9.35 million of the budget was allocated

for the collective bargaining agreement's compensation increases, faculty promotions, and staff reclassifications, and \$3.94 million was allocated for benefits (mandatory costs). A total of \$1.1 million was allocated for the operation and maintenance of new buildings such as the Ernest E. Tschannen Science Complex, and per the recommendations of UBAC, approximately \$1.1 million was added to All University Expenses, \$3.9 million to divisional baseline increases, and \$2.7 million to the Graduation Initiative (for hiring faculty). We have added \$483,000 to the University's baseline reserves to help prepare for potential recessionary reductions in the future. Finally, \$5.5 million in one-time funding was awarded to Academic Affairs to pay for additional course sections

A summary of the University's final budget for the 2019-20 General Operating Fund is provided [here](#). The baseline allocations to each division are as follows:

- Public Affairs and Advocacy: \$528,107
- Athletics: \$4,985,094
- University Advancement: \$4,048,074
- Office of President: \$3,726,489 (including University Communications, Graduation Ceremonies, University Initiatives and Student Success, and the Office of Institutional Research, Effectiveness, and Planning)
- Office of Inclusive Excellence: \$963,642
- Student Affairs: \$13,634,354
- Information Research and Technology: \$8,644,222
- Administration and Business Affairs: \$21,213,452 (including the merging of Human Resources' budget into ABA's budget)
- Academic Affairs: \$115,199,360

Administration and Business Affairs did not request and did not receive additional funding this year beyond mandatory costs and compensation increases.

It is important to note that in the prior fiscal year (2018-19), Sacramento State transferred more than \$18 million in funding for the completion of the Ernest E. Tschannen Science Complex, which significantly reduced the level of the University's reserves. With this past year's budget, we were only able to allocate \$597,742 for ongoing reserves. As such, we will be working this year to increase the University's baseline reserves and limiting one-time funds for projects for 2019-20.

On Sept. 13, the President's Cabinet met and decided to allocate \$1 million for equity raises – \$500,000 for faculty and \$500,000 for staff. Each division will be contributing, as appropriate, to this equity pool. Once plans have been

developed, we will disseminate the information.

As always, I would like to extend my gratitude to UBAC for its attentiveness and dedication to the budget [recommendations](#), especially regarding All University Expenses. We are fortunate to have UBAC's guidance in this laborious process. Also, I am grateful for the work of the Budget Office and of Stacy Hayano, who will be retiring this year. Thank you, Stacy. I am confident that this budget will enable us to continue our progress over the next year as we meet our students' needs and provide them with an excellent education. Stingers Up!

Sincerely,

Robert S. Nelsen



May 3, 2019

To: Robert Nelsen, President, California State University, Sacramento

From: Fred D. Baldini, Chair, University Budget Advisory Committee

Re: Recommendations for the 2019/2020 University Budget Allocations

The University Budget Advisory Committee (UBAC) sincerely appreciates the division heads for their cooperation and transparency during this budget process. The committee members thank them for the collaboration with both their peers and the committee members. It has truly been a rewarding and gratifying experience.

The committee members did a comprehensive review of the divisions' budget call documents, and through the insightful meetings with the division heads, the members have developed a thoughtful budget recommendation for the 2019/20 fiscal year. The new proposed budget is a welcomed change and focuses on the needs of the CSU. The 2019/20 Operating Fund budget is based on the Governor's proposed January budget which includes a permanent incremental base increase of \$300.25 million to the California State University (CSU). This base increase includes \$193 million to support operational costs such as compensation, benefits, and operations/maintenance of newly-constructed facilities; \$45 million for Graduation Initiatives 2025; \$62 million for enrollment growth; and \$250,000 for Project Rebound.

As in prior years, the committee relies on the information provided by the division heads as well as considering the university's imperatives, which include 1) reducing time to degree, 2) diversity, inclusivity, and equity, 3) philanthropic giving, and 4) community involvement and collaboration, and the safety and welfare of our students, faculty and staff when formulating a recommendation. This 2019/20 budget recommendation reflects the committee's commitment to the imperatives while also addressing key areas of concern.

The committee's commitment to creating a balanced budget includes the following assumptions (see Attachment A):

- Estimated sources of funds = \$351,407,937
  - Includes projected State General Fund Appropriation (\$186,417,937), Student Tuition Fee revenues (\$163,990,000), and Federal Work Study revenue (\$1,000,000)
  - Does not include the separate allocation to Education Insights of \$1.1M
- Estimated uses of funds = \$351,407,937
  - Includes compensation pool and benefit cost increases, which contains the campus contribution to fund the shortfalls in State General funding, operation and maintenance for new facilities
  - (\$1,142,000), increase in All University Expenses (\$1,064,547), divisional baseline increases (\$2,635,000), Graduation Initiatives increase (\$2,735,200), and increased funding to the central baseline reserve (\$520,253). Does not include any funded costs for future collective bargaining agreements.
  - Does not include the separate allocation to Education Insights of \$1.1M

To ensure the continued progress of the campus imperatives, UBAC is recommending the following baseline budget increases:

- Graduation Initiatives (GI) 2025 allocations totaling \$2,735,200
  - \$1,726,000 to Academic Affairs for additional hires
  - \$621,000 for benefits costs related to Academic Affairs' hires
  - \$388,200 to the Office of the President for Graduation Initiatives 2025 operating costs
  
- Additional allocations totaling \$3,173,253
  - Academic Affairs \$1,800,000
  - Administration and Business Affairs plus Human Resources \$350,000
  - Athletics \$51,000
  - Information Resources and Technology \$89,000
  - Office of the President \$138,000
    - Includes \$120,000 for the Campus Event Coordinator's Office
  - Public Affairs and Advocacy \$7,000
  - Student Affairs \$140,000
  - University Advancement \$78,000
  - University's Baseline Reserve \$520,253
    - Now totals \$1,117,995, which is only 0.3% of the university Operating Fund budget

It is important to note that with the above recommendations, Academic Affairs' total baseline allocation equals \$3,526,000 which is an overall increase of 3.2% above their 2018/19 allocation.

UBAC believes that it is important to provide adequate funding for the Human Resources (HR) area. This area is severely underfunded and has been running a structural deficit for several years. The lack of staffing has crippled the campus and has made it impossible for HR to adequately serve the campus. Therefore, the committee recommends that they receive \$350,000 in baseline funding so they can hire additional positions. Since Administration and Business Affairs (ABA) is absorbing that division, it is also recommended that ABA does not receive any increased funding in their baseline.

The UBAC members have concerns in the following areas and are optimistic that they will be addressed:

- How will the Anchor University initiative be funded? The committee suggests that this initiative is centralized in one area so costs are accounted for, which reduces duplicated efforts and expenses.
- With the current recommendation, the University Central Reserves only accounts for 0.3% of our Operating Fund budget, and it is not sustainable. In bad budget times, this reserve can help to mitigate reductions, thus lessening the impact on divisions. Additionally, if not used, it can generate one-time funds to be used in the subsequent year for campus-related initiatives, campus obligations, and other urgent and critical needs. Our current central reserves are significantly depleted and can use an augmentation to help meet campus obligations. It would be ideal to increase this reserve over time.

- Athletics has an on-going deficit, and their revenue and budget are not sustainable based upon their expenses. In order to eliminate the deficit in the foreseeable future, a plan of action needs to be developed and implemented. Current projections for the deficit are at a minimum of \$2.6M by June 30<sup>th</sup>.
  - Every year Athletics incurs a deficit, the University's Central Reserves is reduced to fund that deficit. This leaves less funding for additional courses, emergency or urgent situations, campus contribution requirements by the Chancellor's Office for infrastructure or capital project funding, and other campus needs.
  - Once a plan and timeline is implemented, there needs to be some sort of accountability and reporting measures to ensure progress is made towards eliminating this deficit.
  - Since a consultant is currently reviewing the Athletics' situation and will be providing a recommendation, UBAC is requesting an update around October 31, 2019 from Athletics so the committee members are not surprised with the following year's Annual Budget Call submission.
  - It is also important to keep in mind that Athletics does help to further many of the university's imperatives such as increasing academic success (overall student-athlete GPA of 3.1 for the third consecutive year), increased NCAA graduation success rate (currently 76% with an average unit load of 14.95), and community engagement through their many events and community partnerships with local high schools.

## All University Expenses

As the All University Expenses (AUE) increase, funding is taken from the overall budget to support these increases, which affects the amount available for distribution to the divisions. For the 2019/20 fiscal year, the increases to the AUE totaled \$1,064,547. The committee appreciated efforts by the divisions to either reduce the amounts or limit the increases for the new fiscal year.

When a new AUE is proposed or existing AUE cost is increased, it impacts the university's long term financial commitments. Thus, the committee will thoroughly review all requests to determine if it is a cost that can be controlled by the division. If yes, then the budget and cost is moved to the division to maintain and removed from the AUE list. For the 2019/20 fiscal year, the total increase is \$1,064,547 which includes increases in costs such as accreditation, faculty promotions, insurance premiums, campus space rental increases, general memberships in university organizations, and disabled students' instructional materials and interpretive services. To view the entire list of increases as well as reductions to the AUE, please refer to Attachment B.

UBAC is always mindful of the following criteria when reviewing requests:

- AUEs are generally costs allocated to a division that has little control over the expenditure. For example, energy expenses are incurred by ABA; however, the usage of energy is not controlled by ABA.
- AUEs should be ongoing and thus require baseline funding.
- AUEs are restricted to a specific type of expense that has university-wide implications and is outside the normal scope of operation for any one division, program center, or department.
- Permanently staffed positions should not be included as an AUE expense because those costs are controllable by the division.



## One-Time Requests

The anticipated prior year carry forward funds balance, which provides funding for the campus's one-time project requests, includes over-enrollment revenue (beyond the targeted FTES), other miscellaneous revenue, transfers, or unused reserves. These sources create a pool of one-time funds which is available for campus-wide uses. The 2018/19 fiscal year is projected to produce additional one-time central reserves of approximately \$6 million to finance projects or initiatives (Attachment C).

In the 2018/19 fiscal year, a significant portion of the campus' one-time central reserves was used for the Science Complex. The building cost of \$91 million required approximately \$18 million (cash in hand) from the university. The campus is fronting the money until donations are received. Since the University's Central Reserves have been significantly reduced, UBAC deliberated on the appropriate amount of campus reserves required for future obligations and projects. After thoroughly reviewing the one-time project request list, UBAC considers the following projects totaling \$6,065,000 to be the most critical campus projects or imperatives and, therefore, recommends one-time funding for them.

- \$5,550,000 to Academic Affairs to maintain additional course sections for Student Success
- \$315,000 to Academic Affairs for supplies needed for additional biology and chemistry labs in the Science Complex
- \$200,000 to Administration and Business Affairs to use for either the fixed-tiered classroom replacement project or the Library 1 generator.

Until the CSU and university are fully funded from the State, it is important to provide support for student success and graduation initiatives. Sacramento State continues to make great progress in increasing our graduation rates and closing the achievement gap. Our students continue to increase their unit loads in order to make progress towards graduation. It is crucial that courses are available to our students so they can persist towards a timely graduation. UBAC recognizes the importance of the president's initiatives and their impact to our students and community and strives to make recommendations that will advance progress on these initiatives. Realizing that the Governor's January budget is a proposal and not guaranteed, UBAC is available to provide any additional recommendations as needed. The committee members are grateful for the opportunity to serve the university in this capacity.

Attachments

	A	B	C	G	H	I	
2	<b>PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY</b>					Attachment A	
3	<b>2019-20 Fiscal Year</b>						
4	<b>As of 2019-4-29</b>					Per Budget Memo	Per Budget Memo
5						B-2018-02	B-2019-01
6	<b>Total FTES</b>			23,591	24,081	490	
7	<b>Funded Resident FTES</b>			<b>23,077</b>	<b>23,538</b>	<b>461</b>	
8	<b>Non-Resident FTES</b>			514	543	29	
9							
10				<b>2018-19 Campus Budget</b>	<b>2019-20 Campus Budget Projections</b>	<b>Difference</b>	
11	<b>Sources of Funds</b>						
12	<i>Appropriations - General Fund Baseline from Prior Year</i>			\$155,839,837	\$169,945,037	\$14,105,200	
14	Retirement Adjustments			\$2,127,000	\$1,219,000	(\$908,000)	
15	Retirement Adjustments-C4CS			\$17,000		(\$17,000)	
16	Education Insights			\$1,100,000	\$1,100,000	\$0	
17	Adjustments-Compensation			\$2,649,000		(\$2,649,000)	
18	CO Adjustment from C4CS			\$2,000		(\$2,000)	
19	Adjustments-from CO removed from C4CS			\$28,000		(\$28,000)	
20	<i>Adjusted General Fund Baseline Appropriation</i>			\$161,762,837	\$172,264,037	\$10,501,200	
21							
22	<i>New State Appropriation Changes</i>						
23	<i>Compensation and Benefits</i>						
27	Health			\$665,000	\$424,000	(\$241,000)	
28	Retirement Above State Funding				\$764,000	\$764,000	
29	Compensation			\$5,888,000	\$8,238,000	\$2,350,000	
30	Compensation - Minimum Wage Increase				\$321,000	\$321,000	
31	Compensation (Salary Lag Supplement)					\$0	
32	Operations & Maintenance of New Facilities/Other			189,000	1,142,000	953,000	
39	Subtotal			\$6,742,000	\$10,889,000	\$4,147,000	
40							
41	<i>Specified Programs</i>						
45	Graduation Initiatives 2025			\$3,761,000	\$2,732,000	(\$1,029,000)	
46	Campus contribution to CO for Center for California Studies					\$0	
47	State University Grants (SUG) Adjustments					\$0	
48	Systemwide Space Reallocation					\$0	
49	State University Grant (5% of PY allocation to pool)			(\$1,220,800)	(\$2,278,100)	(\$1,057,300)	
51	Subtotal			\$2,540,200	\$453,900	(\$2,086,300)	
52	<i>Unrestricted</i>						
53	Marginal Cost Enrollment Increase (GF) - rounded amount				\$3,082,000	\$3,082,000	
59	Average Unit Load (AUL) Increase				\$829,000	\$829,000	
60	Subtotal			\$0	\$3,911,000	\$3,911,000	
61							
62	<i>Projected Appropriation</i>			\$171,045,037	\$187,517,937	\$16,472,900	
63							
64	<i>Campus Projected Revenue and Adjustments</i>						
65	Tuition Fee Revenue			\$157,500,000	\$158,530,000	\$1,030,000	
68	Non-Resident Fees			\$4,000,000	\$4,000,000	\$0	
70	Application Fees			\$1,300,000	\$1,400,000	\$100,000	
71	Other Miscellaneous Revenue			\$60,000	\$60,000	\$0	
72				\$162,860,000	\$163,990,000	\$1,130,000	
73							
74				<b>\$333,905,037</b>	<b>\$351,507,937</b>	<b>\$17,602,900</b>	
75							
76	Other Revenue (WS, Financial Aid)			\$1,000,000	\$1,000,000	\$0	
77							
78	<b>Total Projected Sources of Funds</b>			<b>\$334,905,037</b>	<b>\$352,507,937</b>	<b>\$17,602,900</b>	
79							

	A	B	C	G	H	I	J
				2018-19 Campus Budget	2019-20 Campus Budget Projections	Difference	
10							
80			<b>Uses of Funds</b>				
81			<i>Prior Year Baseline Allocation</i>				
82			Division Baseline Allocations	\$156,051,592	\$162,017,080	\$5,965,488	
83			Strategic Goals, Student Success & Completion Initiatives	\$522,604	\$2,745,476	\$2,222,872	
84			Move GI2025 Baseline into Divisions		\$1,654,150	\$1,654,150	
85			All University Expenses	24,143,112	25,494,795	\$1,351,683	
86			Reserve	\$597,742	\$597,742	\$0	
87			Education Insights	\$1,100,000	\$1,100,000	\$0	
88			Mandatory Costs (compensation pool, benefits, student grants)	\$134,536,255	\$140,295,794	\$5,759,539	
89				\$316,951,305	\$333,905,037	\$16,953,732	
90			<i>Adjustments: (baseline adjustments)</i>				
91			<i>Compensation and Benefits</i>				
92			Prior Year Baseline Divisional Adjustments (Cont Costs for Salary Increases, Promotions, Reclasses, Equity, Positions, etc)	\$7,560,964		(\$7,560,964)	
93			Compensation pool allocations to divisions	(\$7,193,661)		\$7,193,661	
95			Retirement	\$2,144,000	\$1,983,000	(\$161,000)	
96			Health	\$665,000	\$424,000	(\$241,000)	
100			Add'l TT Fac Hires Benefit Costs (GI 2025)	\$1,000,000		(\$1,000,000)	
101			PY Benefit Pool Shortfall	\$570,000	\$300,000	(\$270,000)	
104			Prior Year Compensation Pool Shortfall	\$1,230,000	\$500,000	(\$730,000)	
109			Employee Compensation (current contracts)	\$5,888,000	\$8,559,000	\$2,671,000	
111			Employee Compensation (prior year contracts)	\$2,677,000		(\$2,677,000)	
113				\$14,541,303	\$11,766,000	(\$2,775,303)	
114			<i>Specified Programs</i>				
115			State University Grants (SUG) Adjustments	(\$1,220,800)	(\$2,278,100)	(\$1,057,300)	
116			Graduation Initiatives 2025	\$2,092,546		(\$2,092,546)	
117			Operations & Maintenance of New Facilities/Other	\$189,000	\$1,142,000	\$953,000	
132			Academic Affairs GI2025 Funding		\$1,726,000	\$1,726,000	
133			GI 2025 Benefits Funding		\$621,000	\$621,000	
134			Swap GF with IRT Trust Funds-AA	(\$220,416)		\$220,416	
135			Swap GF for Trust Funds-ABA	(\$35,424)		\$35,424	
136			Swap GF for Trust Funds-ATH	(\$7,216)		\$7,216	
137			Swap GF for Trust Funds-HR	(\$4,592)		\$4,592	
138			Swap GF for Trust Funds-IRT	\$311,600		(\$311,600)	
139			Swap GF for Trust Funds-Pres	(\$4,264)		\$4,264	
140			Swap GF for Trust Funds-PAA	(\$984)		\$984	
141			Swap GF for Trust Funds-SA	(\$26,896)		\$26,896	
142			Swap GF for Trust Funds-UA	(\$11,808)		\$11,808	
143			Move funding from ABA to Pres Ofc (Policy Dir/OEDI)		(\$260,000)	(\$260,000)	
144			Move funding to Pres Ofc from ABA (Policy Dir/OEDI)		\$260,000	\$260,000	
145			Move funding from AA to Pres Ofc (Policy Dir/OEDI)		(\$260,000)	(\$260,000)	
146			Move funding to Pres Ofc from AA (Policy Dir/OEDI)		\$260,000	\$260,000	
147			Increase University Baseline Reserves			\$0	
148			Move ADA Coord to ABA from Pres Ofc	\$80,000		(\$80,000)	
149			Move positions to Athletics from Pres Ofc	\$199,915		(\$199,915)	
150			Move positions from Pres Ofc to ABA and Athletics	(\$279,915)		\$279,915	
163			Move positions from Pres Ofc to SA	(\$186,860)		\$186,860	
164			Move positions to SA from Pres Ofc	\$186,860		(\$186,860)	
165			All University Expenses Increase (GI 2025)	\$145,850		(\$145,850)	
166			Campus Event Coordinator Office		\$120,000	\$120,000	
167			Graduation Initiatives Funds to Pres Ofc		\$388,200	\$388,200	
168			Changes to All University Expenses	\$1,205,833	\$1,064,547	(\$141,286)	
169			Subtotal:	\$2,412,429	\$2,783,647	\$371,218	
176							
177			<b>Subtotal - Before WS, Restricted Programs</b>	<b>\$333,905,037</b>	<b>\$348,454,684</b>	<b>\$14,549,647</b>	
178							
179			<i>Work Study, Financial Aid</i>	\$1,000,000	\$1,000,000	\$0	
180							
181			<b>Total Projected Uses of Funds</b>	<b>\$334,905,037</b>	<b>\$349,454,684</b>	<b>\$14,549,647</b>	
182							
183			<b>Balance</b>	<b>\$0</b>	<b>\$3,053,253</b>	<b>\$3,053,253</b>	
189			Denotes pass through funding				

All University Expense (AUE) Request

Attachment B

							Attachment B
All University Expenses	2017/18 Budget	2018/19 Budget	2019/20 Proposed Budget	Proposed Difference	AUE Description	Description Updated (Y/N)	Comments
<b>Academic Affairs</b>							
Accreditation-Department	124,000	124,000	144,000	20,000	Accreditation costs (e.g. site visits, licensing and annual costs) for campus and certain academic departments	N	Over the years, we have not requested an increase to budget but the costs have exceeded budget for the last three years. Therefore, we are requesting an increase to the budget to ensure we are within budget going forward.
Alliance for Minority Participation (AMP) Project	800,000	800,000	800,000	-	Chancellor's Office portion of the grant that's run through the UEI	N	
Grad Equity Fellowship	49,500	49,500	49,500	-	Grants awarded to graduate students	N	
CSUPERB (Chancellor's Office Grant)	29,550	29,550	29,550	-	University's cost for participating in the CSU program for Education & Research in Biotechnology	N	
COAST	7,500	7,500	8,250	750	Cost of campus annual membership in CSU COAST - Council on Ocean Affairs, Science and Technology	N	The Presidents' Council unanimously recommended a 10% increase for 2019-20. This would amount to an increase of \$750 for inland campuses and \$1,000 for coastal campuses. This model of inland/coastal has been in place since the beginning of the program and seems to be working well. All campuses benefit from COAST, though the benefits to inland campuses are somewhat smaller on average. COAST is aware of this issue and makes continuous efforts to engage inland campuses more substantially.
Agent Based Recruitment for International Students	25,000	50,000	50,000	-	Commission paid to an outside agency (Pair Point) to increase the number of international students (non-resident tuition) on our campus.	N	
Faculty Promotions	248,780	265,390	397,220	131,830	Funding for General Operating Fund promotions to Assistant Professors, Associate Professors, and Professors	N	There are 307 faculty eligible for promotions in 2019-20, whereas we had only 91 in 2018-19
Immigration Processing Fees		20,000	20,000	-	US Department of Homeland Security for I-129 (Visa Application) & Fraud Detection filing fees		
<b>Natural Sciences &amp; Math</b>							
Alliance of Minority Participation	50,000	50,000	50,000	-	University's cost for participating in the AMP grant program	N	
<b>Administration and Business Affairs</b>							
VISA/Mastercard Charges	25,000	25,000	25,000	-	Bank charges for University's acceptance of VISA/MasterCard for payment methods	N	
Insurance-Vehicle	43,447	40,478	72,894	32,416	Insurance policy costs for the University's vehicles	N	Increase determined by CSU
General Services Charges	10,000	10,000	8,000	(2,000)	General Svcs charges to assist Univ with bidding/processing cost of contracts	N	Projected cost to be reduced
Outbox AXS (Vertix)	40,000	40,000	40,000	-	Outbox AXS (Vertix) ticketing and customer relations system for University events. Cost driven by usage, including large contracted events held on campus, such as the USAF Track & Field Junior Olympics.	N	
State Fire Marshall Inspection	72,000	72,000	72,000	-	Cost of State Fire Marshall inspections - this annual cost was moved from the Chancellor's Office to the campuses	N	
Space Rental	6,996,243	7,592,017	8,000,000	407,983	Cost of renting space for the University's General Operating Fund programs	N	Increase cost of leases for auxiliary space
Liability Program (aka Risk Pool Management)	641,530	757,460	811,193	53,733	University's insurance premium costs for participating in the CSU Risk Management Authority (CSURMA)	N	Increase determined by CSU
Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	740,523	757,086	755,549	(1,537)	CSURMA costs of the Univ's claims for IDL/NDI and UI	N	Decrease determined by CSU
Property Insurance	411,056	408,201	473,494	65,293	CSURMA costs of the Univ's premium for participating in the CSU Property Insurance Program	N	Increase determined by CSU
Worker's Compensation	1,500,000	1,557,550	1,780,785	223,235	CSURMA costs of the Univ's worker's comp claims paid by the CSU Risk Mgmt Authority	N	Increase determined by CSU
Flood Control	128,000	128,000	128,000	-	County's assessment cost to the Univ for flood control measures along Amer River	N	
Athletic Injury Medical Expense (AIME)	425,925	565,342	713,816	148,474	CSURMA costs of accidental insurance for student athletes	N	Increase determined by CSU
Medical Monitoring	5,000	5,000	5,000	-	Costs of physical exams required as part of the University's Medical Monitoring Program	N	
Rental Fee Waiver Reimbursement	160,000	160,000	160,000	-	Covers the cost for use of university facilities for events when rental fees are waived	N	
Campus Sponsored Visitor Parking	100,000	100,000	100,000	-	Payment of parking fees for campus sponsored guests	N	
Music License Agreements	26,000	28,000	30,000	2,000	Payments to performing rights organizations (ASCAP, BMI and SESAC) for royalties paid to perform and broadcast music on campus	Y	Cost increase in paying royalties to songwriters whose songs are used by the College of Music
Sexual Assault Examinations	5,000	6,000	6,000	-	Performance of sexual assault examinations per master agreement (MA120071). \$1400-\$1650 per evidentiary exam.	N	
Benefit Administration Fees (C.O.)	125,884	125,884	110,000	(15,884)	The State Controller's Office charges the campus (via the Chancellor's Office) an administrative charge for total campus employees enrolled in benefits	N	Decrease determined by CSU
Security Camera Maintenance & Operations	0	200,000	250,000	50,000	Costs incurred in supporting the University intrusion alarm and security camera network	Y	The base increase in funding is for two major items, one is for additional CCTV storage and the other is the replacement of the Vixplex system.
Laboratory Risk & Safety Solutions Software	100,000	96,300	96,300	-	Technology solution to manage hazard assessment, inspections, chemical tracking, etc. Will allow for a consistency of approach, automated tracking for training, shared learning, and improved communication	N	
<b>Facilities Management</b>							
Major Utilities	4,800,000	4,800,000	4,800,000	-	Cost of University's various utilities (electricity, gas, solar energy, water, sewage, & waste disposal)	N	
<b>Human Resources</b>							
University Staff Assembly	20,000	23,000	23,000	-	University's support for activities of the University Staff Assembly	N	
Maintain Assistive Devices and Services for Employees	180,000	180,000	15,000	(165,000)	Costs of acquiring & maintaining assistive devices and services to Univ employees with disabilities	N	Assistive devices/services for College of Education now funded directly to their budget.
Legal Settlements/Services	100,000	100,000	100,000	-	Costs of acquiring external services to help litigate & settle complaints by the Univ's students, employees and vendors	N	
Legal Services Contracts	40,000	20,000	20,000	-	Costs for arbitration, mediation, developing Affirmative Action Plan, and bonded courier services	N	
Complaint Investigation	50,000	50,000	50,000	-	Costs of conducting investigations into legal complaints filed by Univ students/employees	N	
Medical Exams	15,000	15,000	15,000	-	Costs of required medical examinations for University employees	N	
Background Checks	65,000	75,000	75,000	-	Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty positions)	N	
Employee Scholarships-CSU Training Programs	34,000	50,000	50,000	-	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs for campus attendees.	N	
Staff Reclass Funds	100,000	100,000	100,000	-	Division/Program Center funding of General Operating Fund reclassifications of permanent staff that are approved through the HR reclassification process.	N	
Title IX Education and Awareness Fund	15,000	15,000	20,000	5,000	Expanded implementation of Title IX sexual violence awareness campaign, including increased accessibility to educational and outreach materials (e.g., translate in different languages and create braille version). Expansion of online sexual violence training for all students (including CCE) on an annual basis - not just incoming or transfer students. Training for Title IX coordinator and deputies.	Y	Additional funding requested to meet the expanded mandatory trainings required. (Please note we have not been charging these mandatory trainings to the AUE funds).
<b>IR&amp;T</b>							
Campuswide Software & Hardware (aka Technical)	2,617,360	2,695,881	4,795,241	2,099,360	This category covers mandatory annual maintenance fees associated with software and services used campus-wide. Line items includes services such as SacCT, CMS/Oracle, Cognos, Tableau, OnBase, SacLink, WCM (web content management), MySacState, CourseLeaf CAT and CIM, etc. The category also includes software for accessibility, desktop computer management, and other software used campus-wide. Maintenance costs typically increase about 3% per year. The annual fees associated with the LMS will increase significantly, and we anticipate that we will see another large Oracle increase. See comments.	Y	We are asking to collapse the categories in 19/20 (keep 6037A and drop 6027A). Now that more applications and platforms are cloud-based, the distinction between hardware and software gets murky at times. We would like the category to be called 'Campuswide Software & Hardware'. Even though we have had some price increases, we have negotiated more favorable terms with some of our other vendors. We project that we will be able to add Duo for students, 44K, with existing funds.
IT Infrastructure	2,038,214	2,099,360	0	(2,099,360)	Funds for mandatory, recurring expenses including campus-wide wired and wireless networking, Internet connections and maintenance, data center and server maintenance, and shared costs for telecommunications. Requested increase is for typical cost increases on existing maintenance contracts.	Y	
<b>President's Office</b>							
Trustees' Authorizations	98,600	98,600	98,600	-	CSU Board of Trustees authorized allowances	N	
General Memberships in University Orgs	175,000	175,000	275,000	100,000	Costs of institutional memberships in professional organizations	N	
<b>Student Affairs</b>							
American's Disability Act Accommodation Svcs	20,000	20,000	20,000	-	For interpretive and other ADA accommodation services requested by students to allow them to participate in co-curricular activities outside the classroom.	N	We may be able to reduce expenses by coordinating with SSWD to use staff members if they are available.

All University Expense (AUE) Request

Attachment B

All University Expenses	2017/18 Budget	2018/19 Budget	2019/20 Proposed Budget	Proposed Difference	AUE Description	Description Updated (Y/N)	Comments
Child Care	85,000	85,000	85,000	-	University's contribution to the Child Care Center. This contribution was established as a fixed amount in the State's 1989-90 supplement to the CSU budget, it does not increase or decrease.	Y	This is a fixed annual contribution.
Financial Aid Admin-Job Location & Developmt (JLD)	75,000	75,000	75,000	-	For salary and benefit costs for Job Location & Development position; actual costs up to \$75K are reimbursed by the Federal government.	N	LWOP reduced 2018-19 expense.
Student Assessment Tools	44,500	47,196	0	(47,196)	Student survey/assessment tool used university-wide.	N	Utilizing Qualtrix from IRT
Disabled Students-Assembly Bill 422 Inst Materials	175,000	180,000	220,000	40,000	Cost of preparing instructional materials for student with print disabilities	N	Masters student (Chemistry) requires Braille at \$100K+ annually, est graduation 2021.
Disabled Students-Contract Interp	500,000	515,000	530,450	15,450	Contract costs to retain interpretive services for University's hearing impaired students.	N	Est 3% Cost Increase.
Disabled Students-Other Instructional Support	2,500	2,500	2,500	-	Other instructional support services cost for disabled students.	Y	
Disabled Students-Non Classroom Accommodations	3,000	3,000	3,000	-	To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and functions	N	
<b>Total All University Expenses</b>	<b>24,143,112</b>	<b>25,494,795</b>	<b>26,559,342</b>	<b>1,064,547</b>			

One-Time Project List  
For Major Projects over \$50K  
For All Divisions

Projected Central University Reserves:	\$ 20,000,000
Less Future Campus Obligations:	\$ (13,908,000)
Sub-total:	\$ 6,092,000
Less UBAC Recommended Projects:	\$ (6,065,000)
Balance:	\$ 27,000

Since the majority of central campus reserves were used towards the completion of the Science Complex building, there is very limited funding for one-time project funds. Therefore, divisions may list critical or urgent projects in priority order for consideration (note this in column B along with the category). Divisions may also list future one-time projects that are self-funded from their internal funds or through other funding sources for informational purposes only.



Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	UBAC Recommendations	Identify \$ Amount in Fiscal Year			Comments
									2019-20	2020-21	2021-22	
AA	1	Student success		one-time	Maintain additional sections added for student success	On-going	yes	5,550,000	6,000,000.00	\$6,000,000.00	\$6,000,000.00	
AA	2	student related	No	TBD	With the opening of the new science complex several additional labs for bottleneck courses will be available but in addition to equipment (funded through the project) there are supplies needed to outfit these additional biology and chemistry labs (slides, glassware small instruments) in order to use them	One-Time	No	315,000.00	350,000.00			
AA	3	Renovation Project (student related, infrastructure, new program)	no	General Fund	Sac State was recently approved to offer a Doctorate in Audiology Degree (AUD) with the first cohort of students scheduled to begin taking courses the fall of 2020. The director of the program was hired in January 2018, the clinical director will start fall of 2019, and the campus, the CO, and WASC have approved the proposed curriculum for the program. With the recent move to of the Department of Communications Sciences and Disorders (formally call Speech Pathology and Audiology) to Folsom Hall, some space and equipment is available for the new AUD, however, additional space and equipment is needed to fully support the program. This is a proposal to fund the renovation of space on the first floor of Folsom Hall. This space is currently occupied by UTAPS. UTAPS will soon vacate this space once the new parking structure is complete. In order to train the students in the AUD, this space is needed for four audiology booths, consulting rooms, and laboratory/classroom space. A detailed list is available upon request. This location is ideal because it locates the AUD program very near the new site for Communication Sciences and Disorders Department and the Mary Jane Reese Speech and Hearing Clinic. Finally, the extreme weight of the audiology booths required that they be placed on the ground floor.	One-Time	No		1,700,000.00			
AA	4	Safety/risk infrastructure	no	TBD	Chemistry stockroom redesign to create a single, high-efficiency, safe stockroom in Sequoia (5th floor) with reduction of 4th floor stockroom to small satellite facility. See attached document for details. *estimates only, pending report from feasibility study currently in progress	One-Time	No		2,000,000.00			
AA	5	Safety and security, ADA Compliance	No		Bring equipment up to code and address deferred maintenance, including: unsafe and ADA non-compliant, outdated lab set up and equipment in MND 4001 (used for 8-10 sections of GE and major ANTH sections per semester) including cord hazards, lack of storage, inaccessible space; food lab equipment not up to code, requiring repairs and replacement; and keypad lock for lab housing technology and equipment for NSF-grant funded work.	One-Time	No		50,400.00			
AA	6	Safety/risk infrastructure	no	TBD	Current gross anatomy lab in Humboldt (to be demolished) and is inadequate. Proposal to construct new lab with changing room, dry area, cadaver lab, walk in refrigerator storage. See attached document for details. *estimates only, pending report from feasibility study currently in progress	One-Time	No		2,500,000.00			
AA	6	Safety/risk infrastructure	no	TBD	Ectothermic vertebrate collection currently in Humboldt is safety hazard with excess flammable liquid volumes. Plan to relocate to Sequoia, likely two separate storage areas to come into compliance with code. See attached document for details. *estimates only, pending report from feasibility study currently in progress	One-Time	No		1,000,000.00			
AA	6	Student Success; university-wide	No	University Funded	Library furniture and carpeting The Library has taken two years to successfully clear out-of-date collections at great cost and labor We have freed the equivalent of 7,000 sq.ft. over 3 floors that will be designated as study micro-climates • Needs include furniture, carpeting, fresh paint, and electrical. • The Library needs to purchase furniture that can support our patrons, literally o Almost 40% of Americans over age 20 were classified as obese according to the 2017 CDC & Prevention report. o The majority of our furniture is over 20 years old, meaning it is for smaller students. o Most furniture has arms = less flexibility. o Lack of support for larger people is turning into an ADA issue. o We want to support all of our students and not shame or turn them away. • With close to 1,400,000 visitors annually, this ask is a necessary Band-Aid to address carpet safety, more seating, and electricity.	One-Time	No		\$500,000.00			
AA	7	Infrastructure	no	General Fund	Replacement Theatre Seating (University & Playwrights Theatres)- Quote in process with Facilities	One-Time	No		389,000.00			
AA	7	Infrastructure	No		Architect assessment and estimate for costs associated with repurposing conference room (Mendocino Hall) and costume collection room (Mariposa Hall) to provide office space for newly-hired faculty who are currently housed in temporary settings.	One-Time	No		52,000.00			
AA	7	Renovation Project (student related, infrastructure, new programs, multiple colleges and programs)	no	General Fund	This is a proposal for the future use of the third floor at Folsom Hall. This space is needed to continue the growth and expansion of programs in the College of Health and Human Services (and other colleges) as well as the Center for Health Practice, Policy, and Research (CHPPR). Folsom Hall is currently the home for a number of programs in HHS including The School of Nursing, The Doctoral Program in Physical Therapy, The Department of Communications Sciences and Disorders, and The Doctoral Program in Audiology (classes to begin in the fall of 2020). Current Academic related clinics/programs/centers include the CHPPR, Interprofessional Education Center for Innovative Teaching and Learning (IPE), STEPS Clinic for children with mobility impairments, Neurologic Pro Bono Clinic, Orthopedic Pro Bono Clinic, Pediatrics Pro Bono Clinic, MaryJane Rees Language, Speech and Hearing Center, NeuroService Alliance, TRANSITIONS Voice Clinic, Sacramento State Literacy Connection, Nursing Clinic, CSUS Cardiovascular Wellness Pilot, and California Public Health Survey Program. With the establishment of Folsom Hall as the university's focal point for health related professions and activities, the placement of other programs that are related to this theme and that can collaborate with the existing programs at Folsom Hall, is at the center of this request. Proposed/possible future departments, programs, clinics: Department of Public Health (Health Science is in the process of splitting off from Kinesiology to form a new department and new programs (MPH, Health Services), Doctorate in Nursing Practice, Nurse Practitioner, Physician Assistant Program, Occupational Therapy Program, Recreation Therapy Clinic/Lab, Interdisciplinary Wellness Clinic, Cadaver Lab (College of Natural Science and Mathematics), Counseling and Diagnostic Services (College of Education), Engineering Virtual Simulation Lab (College of Engineering and Computer Science), Cardiovascular Wellness Clinic (HHS and SSIS), Autism Center of Excellence (SSIS and HHS), Training site for the Law Enforcement Candidate Scholars Program Faculty office space, Office space for the CHPPP and IPE, Small breakout rooms, testing accommodations rooms, and rooms for the WELL services. *estimates only, pending report from feasibility study currently in progress	One-Time	No		15,000,000.00			
ABA	1	Student related: safety/risk		Academic Affairs, Admin & Business Affairs	For fixed-tier classroom repair project. Specifically, Brighton Hall, Rooms 110 and 114 and Kadema Hall, Room 145	One-Time	No	200,000.00	\$200,000.00			Recommend one amount for \$200K and ABA should decide how to best utilize this one-time amount between these two projects.
ABA	2	Infrastructure & safety/risk - Urgent	ABA		Library 1 Generator - although this generator was manufactured in 1996, the amount of critical equipment (Police communications, CPR broadcasting equipment, egress lighting, etc.) added has exceeded the capacity of this generator. We need to replace it with a generator sized for the current load.	One-Time	No		\$160,000.00			

Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	UBAC Recommendations	2019-20	2020-21	2021-22	Comments
ABA	3	- Critical	ABA		<b>Pathway Repairs.</b> The campus pathway network has degraded due to age, root upheaval, and construction activities. Regular expenditures are needed to improve the safety of the pathways for our campus community. <b>Walkway Lighting</b> - Old walkway lights do not provide enough coverage or illumination during periods of darkness. New lights will reduce energy consumption and improve safety and security for our campus community. This is also a GHG reduction measure.	Intermittent	Yes		\$150,000.00	\$150,000.00	\$150,000.00	
ABA	4	Safety/risk - Critical	ABA		<b>Eureka DDC Controls</b> - Convert controls from pneumatic to electronic. This will improve temperature control and reduce energy consumption. This is also a GHG reduction measure.	Intermittent	Yes		\$100,000.00	\$100,000.00	\$100,000.00	
ABA	5	Infrastructure - Critical	ABA		<b>Design funding</b> for Critical Infrastructure projects to be shovel ready, if funding is received. Projects and amounts not guaranteed and unknown. Allocations have historically been about \$4M per yr. with Design estimated at 10% of the allocation.	One-Time	No		\$130,000.00			
ABA	6	Infrastructure - Critical	ABA		<b>Sequoia Duct cleaning</b> - To remove remaining internal duct lining and residue which causes occupant concerns, and interferes with proper HVAC control.	Intermittent	Yes		\$400,000.00	\$400,000.00	\$400,000.00	
ABA	7	Maintenance - Critical	ABA			One-Time	Yes		\$400,000.00			
ATH	1	Safety/risk/student related	N/A	Operating	Replace or refurbish equipment in Broad Fieldhouse weight room	1-time	No		\$100,000.00			
PAA	1	ISR/Anchor University: Community Needs Report		Operating Fund	Research provided by ISR to determine community needs and priorities.	One-Time	No		\$47,641.00			
PAA	2	Promotion of Sac State Downtown		Operating Fund	Funds to be used for promotion of public affairs programming downtown.	One-Time	No		\$10,000.00			
PAA	3	Remodel Sac State Downtown Reception Desk		Operating Fund	Funds to be used for renovation of Sac State downtown reception desk.	One-Time	No		\$20,000.00			
SA	1	Safety/Risk	n/a	Operating Fund Carry Forward	Self-Funded, Gender Neutral Restroom in Lassen Hall	One-Time	No		\$100,000.00			
<b>TOTAL:</b>								<b>6,065,000</b>	<b>31,359,041.00</b>	<b>6,650,000.00</b>	<b>6,650,000.00</b>	

**Systemwide Budget Office**  
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**CODED MEMO B 2019-02**

**To:** CSU Chief Financial Officers

**From:** Ryan Storm, Assistant Vice Chancellor for Budget   
Kara Perkins, Executive Budget Director 

**CC:** Timothy P. White, Chancellor  
Steven Relyea, Executive Vice Chancellor and Chief Financial Officer  
Loren J. Blanchard, Executive Vice Chancellor for Academic and Student Affairs  
Evelyn Nazario, Vice Chancellor of Human Resources  
CSU Presidents, Financial Officers, Budget Officers, Financial Aid Directors,  
Enrollment Planning and Resource Officers, and Enrollment Managers

**Date:** July 19, 2019

**Re:** 2019-20 Final Budget Allocations

**Attachments:** Coded Memo B 2019-02, Attachments A-E

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The Budget Act of 2019 includes a \$332.9 million increase in recurring General Fund appropriation for the California State University (CSU) operating fund. This General Fund increase, along with new tuition revenue of \$46.2 million from enrollment growth, equals \$379.1 million in new recurring funding for the CSU compared to 2018-19. A summary of the 2019-20 final operating fund budget can be found on the next page. The attachments contain detailed information by campus.

The governor signed two pieces of legislation specific to the Budget Act of 2019 that affect the CSU. The first is the original Budget Act of 2019 signed on June 27, 2019 ([Assembly Bill 74, Chapter 23](#)). The second was signed on July 1, 2019 ([Senate Bill 106, Chapter 55](#)), which amended the Budget Act of 2019 to correct drafting errors made in AB 74 that affected the CSU's General Fund appropriation. As you reference these statutes today and, in the future, it is important to only use Senate Bill 106 as it details the correct appropriation for the CSU's main General fund adjustments and was the latter of the two, making it the final authority. You may disregard the main CSU General Fund detail in the original budget act (i.e. Item 6610-001-0001). For all other CSU-related appropriations and provisions found throughout the original Budget Act of 2019, please reference Assembly Bill 74.

A third piece of legislation signed by the Governor on July 1, 2019 ([Senate Bill 77, Chapter 53](#)) is the 2019-20 higher education trailer bill. The trailer bill codified many programmatic changes that were necessary to implement the policy decisions contained in the Budget Act of 2019.



The following table summarizes the 2019-20 final operating fund budget including General Fund and tuition and fee revenue:

<b>2019-20 Final Budget Summary</b>	
2018-19 Final Budget, General Fund (Coded Memo B 2018-02)	\$3,627,143,000
2018-19 State-Funded Employer-Paid Retirement Adjustment	22,502,000
2018-19 Total General Fund Budget	\$3,649,645,000
2019-20 General Fund Increase	332,907,000
<b>2019-20 Total General Fund Budget</b>	<b>\$3,982,552,000</b>
2018-19 Final Budget Gross Tuition & Fees (Campus Reported)	\$3,118,104,000
2019-20 Tuition from 2.75% Enrollment Growth	46,158,000
<b>2019-20 Gross Tuition &amp; Fees</b>	<b>\$3,164,262,000</b>
<b>2019-20 Total Operating Budget</b>	<b>\$7,146,814,000</b>
<b>2019-20 Expenditure Increases</b>	
Graduation Initiative 2025	\$45,000,000
Enrollment Funding	131,158,000
Compensation	147,831,000
Mandatory Cost Increases	
Employer-Paid Health Care	7,304,000
Operations and Maintenance of New Facilities	4,748,000
Retirement Above State Funding	23,198,000
Minimum Wage Increase	7,022,000
Project Rebound	3,300,000
Rapid Rehousing for homeless and housing insecure students	6,500,000
Other Program Adjustments	3,004,000
<b>Total Expenditure Increases</b>	<b>\$379,065,000</b>

Detailed explanations of ongoing budget allocations are provided in the following pages. General Fund and estimated gross tuition revenue from enrollment growth by campus are included in the attachments to this coded memorandum.

The attachments to the memo display the following final budget adjustments by campus:

- Attachment A: Operating Budget Total
- Attachment B: Revisions to 2018-19 General Fund Allocations
- Attachment C: 2019-20 Expenditure and Revenue Adjustments
- Attachment D: 2019-20 Enrollment and Tuition & Fee Revenue Adjustments
- Attachment E: 2019-20 Final State University Grant Allocations

The 2019-20 final budget also includes millions of dollars of one-time General Fund augmentations for such items as deferred maintenance, basic needs partnerships, and new campus studies. Separate allocation memos will be provided at a later date and include additional detail.

Questions concerning this memo or its attachments may be directed to Kara Perkins, Chris Canfield, or other System Budget Office staff at (562) 951-4560. Please reference the [Budget Office staff directory](#) for additional contact information and staff areas of assignment.

Additional References

- [CSU 2019-20 Operating Budget](#)
- An amendment to the Budget Act of 2019, [SB 106](#)
- Budget Act of 2019, [AB 74](#)
- Higher Education Trailer Bill, [SB 77](#)
- [2019-20 Governor's Budget, Department of Finance, State of California](#)
- [CSU Budget Detail in the 2019-20 State Budget](#)

RS: KP: CC

Attachments

## 2019-20 Final Budget Allocations, Attachment Descriptions

### Operating Budget Total - (Attachment A)

Attachment A summarizes the 2019-20 operating budget by campus after revisions to 2018-19 General Fund allocations (Attachment B) and 2019-20 expenditure and revenue adjustments (Attachment C and D).

### Revisions to 2018-19 General Fund Allocations - (Attachment B)

A revision to the 2018-19 General Fund allocation reflects one change since adoption of the Budget Act of 2018 and publication of the 2018-19 final budget allocation memo (B 2018-02).

- **State-Funded Retirement Adjustment**

Each year CalPERS adjusts employer-paid contribution rates to meet defined benefit pension obligations. The state adjusts the CSU General Fund appropriation for employer-paid contribution rate changes based on the actual CSU 2013-14 pensionable salaries reported by the State Controller's Office.

The 2017-18 to 2018-19 State Miscellaneous First Tier rates increased from 28.423 percent to 29.396 percent and the State Peace Officer / Firefighter rate increased from 44.245 percent to 45.371 percent. The 2018-19 operating budget base retirement cost increase funded by the state is \$22.5 million. The distribution is based on the 2013-14 pensionable payroll by campus as provided by the State Controller's Office.

### 2019-20 Expenditure and Revenue Adjustments - (Attachment C)

- **Employer-Paid Health Care Premiums**

Effective January 2019, the estimated annualized cost to fund employer-paid health care rate increases is \$7.3 million. The number of CSU employee participants and the difference between the old and new employer-paid contribution rates determine health care benefit cost increases. The distribution is based on the percentage share of campus 2017-18 actual operating fund health benefits expenditures. For additional information regarding January 2019 health premiums, please reference Human Resources Technical Letter, (HR/Benefits 2018-16).

- **Operations and Maintenance of New Facilities**

This allocation includes an increase of \$4.7 million for regular operations and maintenance of new facilities, which include the cost of utilities, building maintenance, custodial, landscape, and administrative support. In 2019-20, the CSU is scheduled to open 404,052 new square feet of space. Funding is provided at the rate of \$11.75 per square foot. More details on campus facilities included in this allocation are provided [online](#).

- **Retirement Benefits (above State Funded)**

Beginning with the 2014-15 fiscal year, a limit was placed on the state's obligation to adjust CSU retirement funding due to annual changes in CalPERS rates. While the state's obligation to adjust retirement funding continues (Government Code section 20814), the salary base applied to the incremental rate change is frozen at the CSU 2013-14 pensionable payroll level as reported by the State Controller's Office. The \$23.2 million budget plan covers the 2017-18,

2018-19 and projected 2019-20 unfunded retirement cost for annual CalPERS employer-paid rate adjustments that must be funded by the CSU. The campus distribution is based on pensionable payroll in excess of the 2013-14 level funded by the state in each of those years.

### ***SB 84 Loan Repayment***

Also related to retirement costs, but outside the base budget, the CSU is being assessed for a share of a CalPERS loan which was used to reduce unfunded pension liability. [Senate Bill 84 \(Chapter 50 of 2017\)](#) authorized the state to borrow \$6 billion from a state cash account and make a one-time supplemental pension payment to CalPERS in 2017-18 to reduce unfunded pension liabilities. While annual state pension contributions will continue to rise over the next several years, the purpose of the supplemental payment is to save the state money over the next few decades by slowing the pace at which the state's annual pension costs rise. The state General Fund and other funds (including CSU funds) are to repay the loan and the state Department of Finance determines each department's (and funds') share of the repayment. According to a September 2017 CalPERS analysis, the strategy has a 95 percent chance of saving the state and departments money.

Over the course of a year, the Chancellor's Office and the Department of Finance engaged in discussions over the methodology used by the Department of Finance to determine the CSU's share of the loan repayment. While those discussions resulted in some success, the Department of Finance will require a payment of approximately \$26.8 million in 2018-19 and approximately \$26 million each year from 2019-20 through 2023-24, with a final payment of \$22 million in 2024-25.

Based on discussions with the Department of Finance in the winter of 2019, Chancellor's Office staff began briefing campus business and finance representatives about the possibility of the CSU being responsible for more than its historical share of this pension-related cost. With the Department of Finance's recent and final determination and the end of the budget cycle last month, it is now appropriate to share definitive details of this new CSU obligation. In the coming months, Chancellor's Office staff will notify each campus of its share, by fund source (operating fund and enterprise funds), of this loan repayment.

- **Minimum Wage Increase**

In January 2019, the California minimum wage increased from \$11/hour to \$12/hour. The estimated annualized cost of the increase on CSU campuses is \$7 million, which is distributed by campus based on past-year salary expenditures below the new \$12/hour rate. The wages below this rate occur in the excluded (E99) employee group which includes non-instructional student assistants and casual workers.

- **Compensation**

Budget allocations include \$147.8 million to cover 2019-20 employee compensation increases for faculty and staff as further detailed in Human Resources Salary Technical letters and [collective bargaining contracts](#).

The distribution of 2019-20 compensation increases is based on the percentage share of campus 2017-18 actual operating fund salaries. The compensation adjustments are distributed for all employee groups with the exception of Public Safety (CBID R08), which does not have a finalized contract for 2018-19 or 2019-20 at this time.

- **Graduation Initiative 2025**

For [Graduation Initiative 2025](#), (GI 2025) an additional \$45 million builds upon the \$150 million allocated over the last two years. Graduation Initiative 2025 is the CSU's ambitious initiative to increase graduation rates for all students while eliminating equity gaps, providing California with the graduates it needs to power the economy. The 2019-20 funds are allocated as follows: (1) \$15.0 million for base budget increases of \$625,000 per campus, including systemwide provisions for GI 2025 priorities managed centrally at the Chancellor's Office; (2) \$25.0 million allocated to each campus based on the number of students eligible for Pell Grants in 2017-18; and (3) \$5.0 million for progress on leading indicators to close equity gaps, based on average unit load (AUL) increases achieved by underrepresented minority students from fall 2016 to fall 2018.

The allocation methodology acknowledges that while all campuses have ambitious graduation rate targets, differing levels of financial investment will be required in order to eliminate equity gaps. The allocation methodology is not intended to serve as a campus expenditure plan. Each campus may use these funds in support of their graduation initiative goals, including offering additional high-demand course sections to increase average unit load for undergraduate students and additional academic and student support services.

An allocation of \$30 million in one-time funding for Graduation Initiative 2025 will be included in a separate memo.

- **Other Program Adjustments: Center for California Studies; Project Rebound; and Emergency Student Housing**

The final budget includes the following additional adjustments:

- \$107,000 for a cost of living adjustment and relocation grants for the Center for California Studies, Capitol Fellows' Program.
- \$3.3 million to Project Rebound, which supports formerly incarcerated individuals pursuing a bachelor's degree at the CSU. The campuses currently participating in the program are: San Francisco, San Bernardino, Bakersfield, Fullerton, Pomona, Sacramento, Fresno, Los Angeles, and San Diego. Pending final decisions, these funds are held centrally.
- \$6.5 million for emergency student housing for homeless and housing insecure students. Pending final decisions, these funds are held centrally.
- \$2.9 million for other systemwide / campus program adjustments.

- **Funded Enrollment Growth**

The 2019-20 Final budget allocation includes resident undergraduate enrollment growth of 10,000 full-time equivalent students (FTES). This is equivalent to a 2.76 percent increase in funded enrollment. Funding to support 2019-20 FTES growth is based on the 2019-20 published marginal cost of instruction of \$11,322 per FTES, which is made up of a combination of state General Fund and tuition revenue (reference the [2019-20 marginal cost](#) detail) totaling \$113.2 million.

The methodology used in this year’s allocation for enrollment growth continues to acknowledge variable tuition collection per FTES at each campus. This ensures that each FTES is fully funded through a combination of tuition and General Fund to reach \$11,322.

The 2019-20 methodology uses each campus’ net tuition, which varies based on each campus’ State University Grant allocations and mandatory fee waivers (see example below). This methodology starts with the same \$11,322 marginal cost per FTES, subtracts each campus’ average net tuition revenue per FTES, and makes up the difference with state General Fund. An example is provided below:

<b>Campus X</b>		<b>Campus Y</b>
\$11,322	Funding per FTES	\$11,322
<u>(4,500)</u>	<u>Campus Net Tuition per FTES</u>	<u>(5,100)</u>
\$6,822	General Fund per FTES	\$6,222

The campus net revenue per FTES calculation is based on campus *actual* 2017-18 FIRMS gross tuition revenue (Object Code 501001) minus State University Grants (Object Code 609002) divided by actual college year FTES.

Also, the final allocation includes \$17.9 million to recognize campus efforts to encourage students to increase their unit loads. An increase in the average unit load (AUL) requires additional funding to cover new campus costs such as offering additional course sections and adding related academic and student support services. Under the current tuition model, an increase in AUL does not generate additional tuition revenue that can cover new campus costs like those mentioned above. Therefore, additional funding is allocated to assist with those costs and distributed based on campus pro-rata share of undergraduate AUL improvements from fall 2016 to fall 2018.

- **State University Grants**

The expenditure adjustments for State University Grants (SUG) reflect the redistribution of five percent of the SUG pool to match up SUG allocations at campuses who have the highest relative share of students with an estimated family contribution (EFC) of \$0 to \$4,000. The total expenditure adjustment in Attachment C moves funding and expenditures between campuses based on the change in relative need from 2018-19 to 2019-20. No campus’ SUG allocation is less than 95 percent of last year’s total. Further details on total SUG distribution by campus are outlined in Attachment E.

**2019-20 Enrollment and Tuition & Fee Revenue - (Attachment D)**

Attachment D includes the tuition and fee revenue reported by campuses in the 2018-19 final budget submissions and the projected revenue from 10,000 FTES growth in funded resident enrollment targets in 2019-20. The nonresident enrollment has been updated to reflect the past year (2017-18) actual full-time equivalent student figures.

**2019-20 Final State University Grants - (Attachment E)**

SUG funding is a finite resource and more students are eligible for SUG than there is funding available. Also, the relative share of SUG-eligible students rises and falls at each campus over time. As a result, there is consensus across the CSU to annually shift a small portion of SUG funding between campuses to ensure that SUG-eligible students with the greatest financial need receive a SUG award. Without this annual funding shift, the CSU would find it increasingly difficult to meet this important financial aid objective.

The total SUG allocation of \$700.9 million in the final 2019-20 operating budget has not changed from 2018-19. The preliminary budget memo (B 2019-01) set a minimum expectation for all campuses of 95 percent of their 2018-19 SUG allocations.

As changes in student enrollment and financial aid demand shift by campus, five percent of the total SUG pool is adjusted to ensure that campuses with the highest proportion of students with the greatest financial need have the funds available to provide grants. This re-allocation of the total SUG pool (approximately \$35.0 million) addresses these changes in relative share of students on each campus who have an Expected Family Contribution (EFC) of \$0 to \$4,000. If a campus' share of total need is above 95 percent of their past year's allocation, that campus will receive a portion of the \$35.0 million being reallocated.

Questions about the SUG distribution process may be directed to the System Budget Office or to Dean Kulju, Director of Financial Aid, at (562) 951-4737 or by email at [dkulju@calstate.edu](mailto:dkulju@calstate.edu).

**ATTACHMENT A - Operating Budget Total  
2019-20 Final Budget Allocations**

**Coded Memo B 2019-02  
July 19, 2019**

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	2018-19 Final Budget General Fund Allocation	Revisions to 2018-19 General Fund Allocations	New 2019-20 General Fund Allocations	Total 2019-20 General Fund	2018-19 Gross Tuition and Fee Revenue	Tuition Revenue from Enrollment Growth	Total 2019-20 Gross Tuition & Fee Revenue	2019-20 Gross Operating-Budget
	<i>(Coded Memo B 2018-02)</i>	<i>(Attach. B, Col. 1)</i>	<i>(Attach. C, Col. 13)</i>	<i>(Sum of Cols. 1-3)</i>	<i>(Attach. D, Cols. 5+6)</i>	<i>(Attach D. Col. 7)</i>	<i>(Cols. 5 + 6)</i>	<i>(Cols. 4 + 7)</i>
Bakersfield	\$77,599,709	\$449,000	\$9,356,600	\$87,405,309	\$59,543,000	\$1,916,000	\$61,459,000	\$148,864,309
Channel Islands	83,022,710	407,000	7,144,900	90,574,610	39,448,000	1,580,000	41,028,000	131,602,610
Chico	126,690,932	863,000	12,461,500	140,015,432	110,925,000	1,358,000	112,283,000	252,298,432
Dominguez Hills	94,336,852	570,000	14,564,600	109,471,452	86,498,000	2,656,000	89,154,000	198,625,452
East Bay	103,073,561	766,000	7,333,400	111,172,961	104,799,000	876,000	105,675,000	216,847,961
Fresno	164,229,432	1,017,000	17,790,600	183,037,032	143,416,000	2,787,000	146,203,000	329,240,032
Fullerton	203,247,561	1,580,000	22,165,100	226,992,661	247,631,000	2,971,000	250,602,000	477,594,661
Humboldt	85,517,210	572,000	4,630,700	90,719,910	57,452,000		57,452,000	148,171,910
Long Beach	218,734,336	1,686,000	22,254,600	242,674,936	245,234,000	3,504,000	248,738,000	491,412,936
Los Angeles	166,135,539	979,000	20,016,100	187,130,639	154,927,000	2,279,000	157,206,000	344,336,639
Maritime	34,826,276	155,000	1,961,800	36,943,076	10,744,000		10,744,000	47,687,076
Monterey Bay	80,161,383	394,000	7,340,900	87,896,283	41,044,000	1,225,000	42,269,000	130,165,283
Northridge	217,327,496	1,645,000	27,198,600	246,171,096	230,516,000	3,341,000	233,857,000	480,028,096
Pomona	156,865,142	1,063,000	14,746,700	172,674,842	155,081,000	2,447,000	157,528,000	330,202,842
Sacramento	171,045,037	1,219,000	20,493,700	192,757,737	179,855,000	3,228,000	183,083,000	375,840,737
San Bernardino	123,615,708	878,000	12,030,100	136,523,808	123,748,000	2,033,000	125,781,000	262,304,808
San Diego	206,788,796	1,659,000	18,422,300	226,870,096	278,266,000	3,014,000	281,280,000	508,150,096
San Francisco	180,496,659	1,591,000	15,933,000	198,020,659	208,605,000	2,252,000	210,857,000	408,877,659
San Jose	171,724,882	1,503,000	19,034,800	192,262,682	232,053,000	2,751,000	234,804,000	427,066,682
San Luis Obispo	146,283,968	1,346,000	13,122,300	160,752,268	206,500,000	1,286,000	207,786,000	368,538,268
San Marcos	90,246,752	610,000	11,140,300	101,997,052	87,253,000	2,067,000	89,320,000	191,317,052
Sonoma	74,350,783	600,000	6,084,000	81,034,783	54,549,000	847,000	55,396,000	136,430,783
Stanislaus	74,133,047	466,000	8,887,400	83,486,447	56,430,000	1,740,000	58,170,000	141,656,447
<b>Campus Total</b>	<b>\$3,050,453,771</b>	<b>\$22,018,000</b>	<b>\$314,114,000</b>	<b>\$3,386,585,771</b>	<b>\$3,114,517,000</b>	<b>\$46,158,000</b>	<b>\$3,160,675,000</b>	<b>\$6,547,260,771</b>
Chancellor's Office	77,144,650	474,000	4,180,000	81,798,650				81,798,650
Systemwide Programs	75,758,603		(603,000)	75,155,603	2,948,000		2,948,000	78,103,603
Center for California Studies	4,481,300	10,000	155,000	4,646,300				4,646,300
Summer Arts	34,800			34,800	639,000		639,000	673,800
Systemwide Provisions and Infrastructure <sup>1</sup>	419,269,876		15,061,000	434,330,876				434,330,876
<b>CSU System Total</b>	<b>\$3,627,143,000</b>	<b>\$22,502,000</b>	<b>\$332,907,000</b>	<b>\$3,982,552,000</b>	<b>\$3,118,104,000</b>	<b>\$46,158,000</b>	<b>\$3,164,262,000</b>	<b>\$7,146,814,000</b>

<sup>1</sup>Includes general obligation and lease revenue bond annual debt service costs.



**ATTACHMENT B - Revisions to 2018-19 General Fund Allocations  
2019-20 Final Budget Allocations**

	(1) 2018-19 State Funded Retirement Adjustment
Bakersfield	\$449,000
Channel Islands	407,000
Chico	863,000
Dominguez Hills	570,000
East Bay	766,000
Fresno	1,017,000
Fullerton	1,580,000
Humboldt	572,000
Long Beach	1,686,000
Los Angeles	979,000
Maritime	155,000
Monterey Bay	394,000
Northridge	1,645,000
Pomona	1,063,000
Sacramento	1,219,000
San Bernardino	878,000
San Diego	1,659,000
San Francisco	1,591,000
San Jose	1,503,000
San Luis Obispo	1,346,000
San Marcos	610,000
Sonoma	600,000
Stanislaus	466,000
<b>Campus Total</b>	<b>\$22,018,000</b>
Chancellor's Office	474,000
Systemwide Programs	
Center for California Studies	10,000
Systemwide Provisions and Infrastructure	
<b>CSU System Total</b>	<b>\$22,502,000</b>

**ATTACHMENT C - 2019-20 Expenditure and Revenue Adjustments**  
**2019-20 Final Budget Allocations**

	Expenditure Adjustments										Revenue Adjustments		
	Mandatory Costs				(5)	(6)	(7)	Enrollment Funding			(11)	(12)	(13)
	(1)	(2)	(3)	(4)				(8)	(9)	(10)			
	Health	Operations & Maintenance of New Facilities	Retirement Above State Funded	Minimum Wage Increase	Compensation <sup>1</sup>	Graduation Initiative 2025	Other Program Adjustments <sup>2</sup>	Funded Enrollment Growth	Average Unit Load (AUL) Increase	2019-20 State University Grant 5% Redistribution	2019-20 Expenditure Adjustments	Tuition Revenue from Enrollment Growth	2019-20 General Fund Increase
							<i>(\$11,322 * Attach. D, Col. 2)</i>		<i>(Attach. E, Col. 4)</i>	<i>(Sum Cols. 1-10)</i>	<i>(Attach. D, Col. 7)</i>	<i>(Col. 11 - Col. 12)</i>	
Bakersfield	\$166,000		\$737,000	\$263,000	\$3,239,000	\$1,489,000	\$5,265,000	\$666,000	(\$552,400)	\$11,272,600	\$1,916,000	\$9,356,600	
Channel Islands	143,000	\$102,000	513,000	133,000	2,702,000	1,068,000	3,917,000	74,000	72,900	8,724,900	1,580,000	7,144,900	
Chico	319,000	1,328,000	800,000	375,000	5,713,000	1,631,000	3,510,000	260,000	(116,500)	13,819,500	1,358,000	12,461,500	
Dominguez Hills	193,000	1,273,000	833,000	261,000	4,033,000	1,899,000	7,337,000	706,000	685,600	17,220,600	2,656,000	14,564,600	
East Bay	231,000		741,000	156,000	4,680,000	1,384,000	2,151,000		(1,133,600)	8,209,400	876,000	7,333,400	
Fresno	388,000	64,000	1,518,000	528,000	7,291,000	2,313,000	6,906,000	351,000	1,218,600	20,577,600	2,787,000	17,790,600	
Fullerton	541,000		1,564,000	597,000	10,368,000	3,059,000	6,567,000	1,666,000	774,100	25,136,100	2,971,000	22,165,100	
Humboldt	182,000	29,000	202,000	281,000	3,309,000	1,141,000		92,000	(685,300)	4,630,700		4,630,700	
Long Beach	529,000		1,668,000	465,000	11,146,000	3,054,000	8,197,000	1,949,000	(1,249,400)	25,758,600	3,504,000	22,254,600	
Los Angeles	347,000		1,683,000	411,000	7,448,000	3,420,000	5,604,000	2,241,000	1,141,100	22,295,100	2,279,000	20,016,100	
Maritime	51,000	45,000	187,000	58,000	1,034,000	662,000		22,000	(97,200)	1,961,800		1,961,800	
Monterey Bay	151,000	564,000	669,000	132,000	2,858,000	1,047,000	3,306,000	42,000	(203,100)	8,565,900	1,225,000	7,340,900	
Northridge	517,000		1,444,000	539,000	10,357,000	3,724,000	7,857,000	2,931,000	3,170,600	30,539,600	3,341,000	27,198,600	
Pomona	355,000		1,185,000	214,000	7,077,000	2,012,000	5,820,000	101,000	429,700	17,193,700	2,447,000	14,746,700	
Sacramento	424,000	1,142,000	1,380,000	321,000	8,238,000	2,732,000	7,857,000	1,171,000	456,700	23,721,700	3,228,000	20,493,700	
San Bernardino	286,000	55,000	722,000	331,000	5,360,000	2,394,000	5,536,000	1,211,000	(1,831,900)	14,063,100	2,033,000	12,030,100	
San Diego	515,000		1,614,000	508,000	10,711,000	1,846,000	6,929,000	552,000	(1,238,700)	21,436,300	3,014,000	18,422,300	
San Francisco	430,000		769,000	139,000	9,215,000	2,121,000	5,469,000	743,000	(701,000)	18,185,000	2,252,000	15,933,000	
San Jose	427,000		1,090,000	191,000	9,235,000	2,352,000	6,442,000	2,012,000	36,800	21,785,800	2,751,000	19,034,800	
San Luis Obispo	435,000	146,000	1,574,000	346,000	8,623,000	1,069,000	2,887,000		(671,700)	14,408,300	1,286,000	13,122,300	
San Marcos	219,000		883,000	194,000	4,175,000	1,519,000	5,253,000	488,000	476,300	13,207,300	2,067,000	11,140,300	
Sonoma	175,000		201,000	299,000	3,293,000	1,047,000	2,096,000	326,000	(506,000)	6,931,000	847,000	6,084,000	
Stanislaus	167,000		588,000	274,000	3,034,000	1,392,000	4,314,000	334,000	524,400	10,627,400	1,740,000	8,887,400	
<b>Campus Total</b>	<b>\$7,191,000</b>	<b>\$4,748,000</b>	<b>\$22,565,000</b>	<b>\$7,016,000</b>	<b>\$143,139,000</b>	<b>\$44,375,000</b>	<b>\$80,000</b>	<b>\$113,220,000</b>	<b>\$17,938,000</b>	<b>\$0</b>	<b>\$360,272,000</b>	<b>\$46,158,000</b>	<b>\$314,114,000</b>
Chancellor's Office	107,000		632,000	6,000	2,347,000			1,088,000		4,180,000		4,180,000	
Systemwide Programs								(603,000)		(603,000)		(603,000)	
Center for California Studies	6,000		1,000		41,000			107,000		155,000		155,000	
Systemwide Provisions & Infrastructure					2,304,000 <sup>1</sup>	625,000	12,132,000			15,061,000		15,061,000	
<b>CSU System Total</b>	<b>\$7,304,000</b>	<b>\$4,748,000</b>	<b>\$23,198,000</b>	<b>\$7,022,000</b>	<b>\$147,831,000</b>	<b>\$45,000,000</b>	<b>\$12,804,000</b>	<b>\$113,220,000</b>	<b>\$17,938,000</b>	<b>\$0</b>	<b>\$379,065,000</b>	<b>\$46,158,000</b>	<b>\$332,907,000</b>

<sup>1</sup>2019-20 compensation adjustments for all employee groups is distributed with exception of Unit R08 2018-19 and 2019-20 compensation pools (no agreement to date)

<sup>2</sup>Includes Center for California Studies (\$0.1 M); Emergency Student Housing (\$6.5 M); Project Rebound (\$3.3 M); other systemwide offsets / balance (\$2.9 M).

**ATTACHMENT D - 2019-20 Enrollment and Tuition & Fee Revenue  
2019-20 Final Budget Allocations**

	Enrollment				Tuition and Fees			
	Resident Students			(4) 2019-20 Non- resident FTES <sup>1</sup>	(5) 2018-19 Gross Tuition Revenue	(6) 2018-19 Other Fees	(7) Est. 2019-20 Tuition Revenue from Enrollment Growth	(8) 2019-20 Est. Gross Tuition & Fee Revenue
	(1) 2018-19 FTES Target	(2) 2019-20 FTES Target Increase	(3) 2019-20 Total FTES Target					
	<i>(Cols. 1 + 2)</i>			<i>(Campus Reported, 2018-19 Final Budget)</i>			<i>(Sum Col. 5-7)</i>	
Bakersfield	7,777	465	8,242	354	\$51,271,000	\$8,272,000	\$1,916,000	\$61,459,000
Channel Islands	5,789	346	6,135	44	36,079,000	3,369,000	1,580,000	41,028,000
Chico	15,250	310	15,560	497	94,725,000	16,200,000	1,358,000	112,283,000
Dominguez Hills	10,825	648	11,473	185	73,800,000	12,698,000	2,656,000	89,154,000
East Bay	12,332	190	12,522	920	82,647,000	22,152,000	876,000	105,675,000
Fresno	19,265	610	19,875	931	127,456,000	15,960,000	2,787,000	146,203,000
Fullerton	28,937	580	29,517	1,763	205,011,000	42,620,000	2,971,000	250,602,000
Humboldt	7,603		7,603	427	46,904,000	10,548,000		57,452,000
Long Beach	28,963	724	29,687	1,353	203,847,000	41,387,000	3,504,000	248,738,000
Los Angeles	18,005	495	18,500	735	127,818,000	27,109,000	2,279,000	157,206,000
Maritime	1,418		1,418	48	6,710,000	4,034,000		10,744,000
Monterey Bay	5,836	292	6,128	322	35,963,000	5,081,000	1,225,000	42,269,000
Northridge	27,139	694	27,833	1,806	193,580,000	36,936,000	3,341,000	233,857,000
Pomona	18,714	514	19,228	1,030	123,007,000	32,074,000	2,447,000	157,528,000
Sacramento	23,077	694	23,771	543	160,676,000	19,179,000	3,228,000	183,083,000
San Bernardino	15,400	489	15,889	776	101,640,000	22,108,000	2,033,000	125,781,000
San Diego	27,404	612	28,016	4,288	189,557,000	88,709,000	3,014,000	281,280,000
San Francisco	24,099	483	24,582	1,501	167,825,000	40,780,000	2,252,000	210,857,000
San Jose	22,747	569	23,316	2,839	167,874,000	64,179,000	2,751,000	234,804,000
San Luis Obispo	17,020	255	17,275	3,093	116,607,000	89,893,000	1,286,000	207,786,000
San Marcos	9,281	464	9,745	375	65,764,000	21,489,000	2,067,000	89,320,000
Sonoma	8,244	185	8,429	105	47,583,000	6,966,000	847,000	55,396,000
Stanislaus	7,631	381	8,012	65	49,089,000	7,341,000	1,740,000	58,170,000
<b>Campus Total</b>	<b>362,756</b>	<b>10,000</b>	<b>372,756</b>	<b>24,000</b>	<b>\$2,475,433,000</b>	<b>\$639,084,000</b>	<b>\$46,158,000</b>	<b>\$3,160,675,000</b>
Systemwide Programs <sup>2</sup> / SW Provisions	1,319		1,319	23	2,948,000			2,948,000
Summer Arts	56		56	3	639,000			639,000
<b>CSU System Total</b>	<b>364,131</b>	<b>10,000</b>	<b>374,131</b>	<b>24,026</b>	<b>\$2,479,020,000</b>	<b>\$639,084,000</b>	<b>\$46,158,000</b>	<b>\$3,164,262,000</b>

<sup>1</sup>Equal to actual 2017-18 nonresident students, campus reported.

<sup>2</sup>Reported Systemwide Programs revenue is for International Programs (660 FTES) and CalStateTEACH (659 FTES).

**ATTACHMENT E - 2019-20 State University Grants  
2019-20 Final Budget Allocations**

	(1)	(2)	(3)	(4)	(5)	SUG Data Points for Reference		
						(6)	(7)	(8)
	2018-19 SUG	2019-20 Preliminary Budget SUG	Distribution of Additional 5%	2019-20 SUG Adjustment	2019-20 Final Budget SUG	% of SUG Eligible Population 2018-19	% of SUG Eligible Population 2019-20	2019-20 SUG Total as a % of Prior Year
	<i>(Coded Memo B 2018-02)</i>	<i>(95% of 2018-19 SUG)</i>	<i>(based on change in relative need)</i>	<i>(Cols. 2+3 - Col. 1)</i>	<i>(Cols. 2 + 3)</i>			<i>(Col. 5 / Col. 1)</i>
Bakersfield	\$17,948,800	\$17,051,400	\$345,000	(\$552,400)	\$17,396,400	2.59%	2.49%	97%
Channel Islands	9,578,800	9,099,900	551,800	72,900	9,651,700	1.38%	1.39%	101%
Chico	24,118,700	22,912,800	1,089,400	(116,500)	24,002,200	3.50%	3.45%	100%
Dominguez Hills	29,587,000	28,107,700	2,164,900	685,600	30,272,600	4.23%	4.37%	102%
East Bay	22,931,000	21,784,400	13,000	(1,133,600)	21,797,400	3.26%	3.11%	95%
Fresno	41,345,100	39,277,800	3,285,900	1,218,600	42,563,700	6.03%	6.15%	103%
Fullerton	54,928,500	52,182,100	3,520,500	774,100	55,702,600	8.01%	8.03%	101%
Humboldt	13,706,000	13,020,700		(685,300)	13,020,700	1.94%	1.83%	95%
Long Beach	57,615,600	54,734,800	1,631,400	(1,249,400)	56,366,200	8.40%	8.08%	98%
Los Angeles	55,616,500	52,835,700	3,921,900	1,141,100	56,757,600	8.37%	8.19%	102%
Maritime	1,944,000	1,846,800		(97,200)	1,846,800	0.20%	0.16%	95%
Monterey Bay	10,732,100	10,195,500	333,500	(203,100)	10,529,000	1.54%	1.51%	98%
Northridge	61,056,200	58,003,400	6,223,400	3,170,600	64,226,800	8.94%	9.31%	105%
Pomona	34,054,000	32,351,300	2,132,400	429,700	34,483,700	4.96%	4.97%	101%
Sacramento	45,562,900	43,284,800	2,734,800	456,700	46,019,600	6.55%	6.63%	101%
San Bernardino	36,638,200	34,806,300		(1,831,900)	34,806,300	5.34%	4.91%	95%
San Diego	41,475,000	39,401,300	835,000	(1,238,700)	40,236,300	5.80%	5.76%	97%
San Francisco	45,511,000	43,235,400	1,574,600	(701,000)	44,810,000	6.31%	6.43%	98%
San Jose	39,027,000	37,075,600	1,988,200	36,800	39,063,800	5.35%	5.62%	100%
San Luis Obispo	13,433,000	12,761,300		(671,700)	12,761,300	1.20%	1.29%	95%
San Marcos	17,107,000	16,251,600	1,331,700	476,300	17,583,300	2.39%	2.54%	103%
Sonoma	10,120,000	9,614,000		(506,000)	9,614,000	1.27%	1.28%	95%
Stanislaus	16,912,400	16,066,800	1,370,000	524,400	17,436,800	2.44%	2.52%	103%
<b>Campus Total</b>	<b>\$700,948,800</b>	<b>\$665,901,400</b>	<b>\$35,047,400</b>	<b>\$0</b>	<b>\$700,948,800</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>