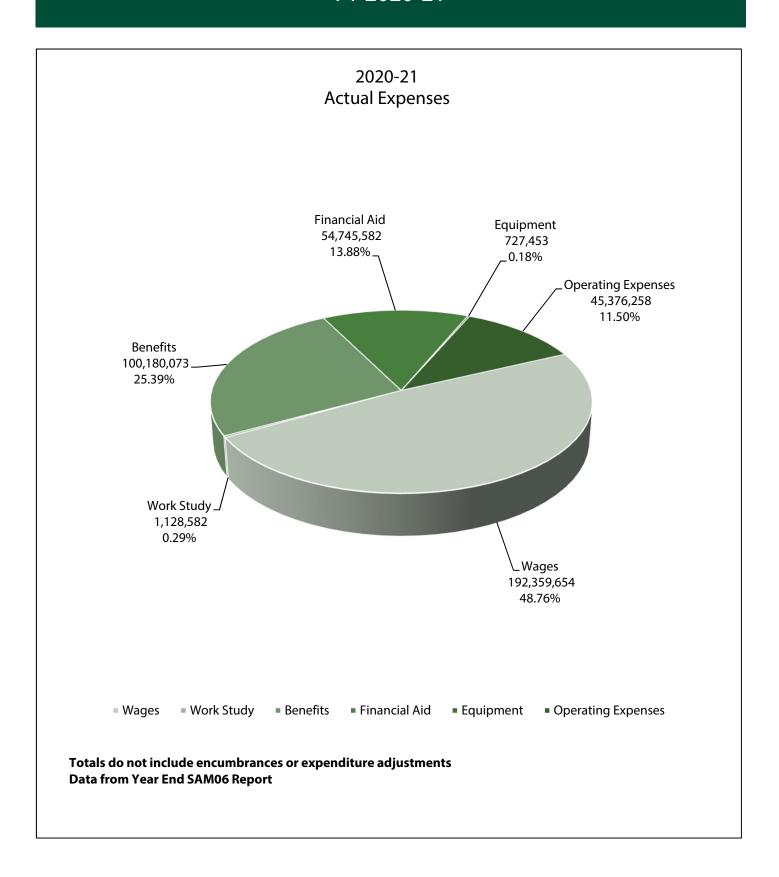


4. 2020-21 SACRAMENTO STATE OPERATING FUND – PRIOR YEAR 2020-21

SACRAMENTO STATE GENERAL OPERATING FUND ACTUAL EXPENSES FY 2020-21



DIVISIONAL ALLOCATIONS

CAMPUS DIVISION SUMMARY

FY 2020-21

| | FTE | Amount |
|---|---------|---------------|
| Prior Year Carry Forward Balance | | \$15,727,250 |
| Sources (Budget) | | |
| Initial Allocations | | 166,471,773 |
| Prior Year Encumbrance Allocations | | 3,813,687 |
| One-Time Allocations from University Reserves | | 6,549,066 |
| Centrally Funded Compensation Increases | | 1,810,263 |
| CO Cash Posting Orders | | 297,777 |
| Release Time | | 1,929,065 |
| Benefits Allocations | | 98,770,535 |
| Miscellaneous Budget Transfers | | 4,167,795 |
| Revenue from Various Sources | | 22,156,708 |
| Total Sources (Budget) | | \$305,966,669 |
| | | |
| Uses (Expenditures) by Division | | |
| Academic Affairs | 1621.93 | 193,335,137 |
| Administration & Business Affairs* | 370.47 | 44,448,449 |
| Athletics | 88.79 | 15,324,473 |
| Division of the President | 41.13 | 6,322,000 |
| Division of Inclusive Excellence | 10.19 | 1,638,321 |
| Information Resources & Technology | 104.69 | 15,361,064 |
| Public Affairs & Advocacy | 3.74 | 838,274 |
| Student Affairs | 267.34 | 24,747,375 |
| University Advancement | 39.26 | 5,907,437 |
| Restricted Balances | | (6,648) |
| Total Uses (Expenditures) by College | 2547.55 | \$307,915,882 |

DIVISIONAL ALLOCATIONS

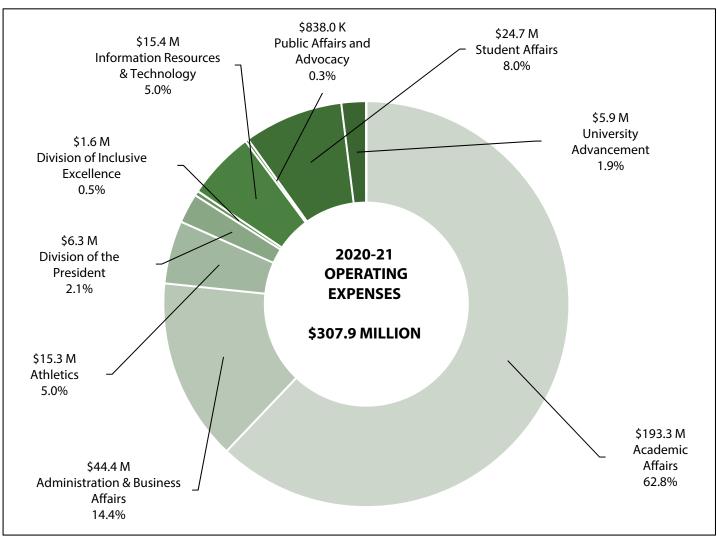
CAMPUS DIVISION SUMMARY

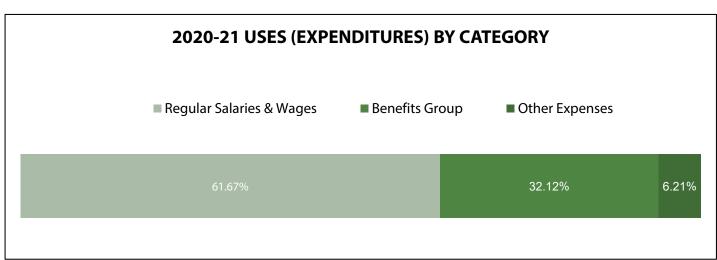
FY 2020-21

| | FTE | Amount |
|---|---------|---------------|
| Uses (Expenditures) by Expense Category | | |
| Regular Salaries and Wages | 2523.80 | 189,223,497 |
| Work Study | 23.92 | 666,659 |
| Benefits Group | -0.17 | 98,915,864 |
| Communications | | 600,770 |
| Utilities Group | | 163 |
| Travel | | 27,523 |
| Library Acquisitions | | 518,344 |
| Financial Aid | | 5,083,342 |
| Contractual Services Group | | 2,779,144 |
| Information Technology Costs | | 2,108,813 |
| Services from Other Funds/Agencies Group | | 1,075,018 |
| Equipment Group | | 677,988 |
| Misc. Operating Expenses | | 5,456,439 |
| Operating Transfers Out | | 2,000,815 |
| Expenditure Adjustments | | (1,218,496) |
| Total Uses (Expenditures) by Expense Type | 2547.55 | \$307,915,882 |

| Budget Balance Available | |
|----------------------------------|---------------|
| Prior Year Carry Forward Balance | 15,727,250 |
| Total Sources (Budget) | 305,966,669 |
| Total Uses (Expenses) | (307,915,882) |
| Year-End Encumbrances | (8,996,596) |
| Budget Balance Available | \$4,781,441 |

OPERATING FUND EXPENDITURES BY DIVISION & EXPENSE CATEGORY FY 2020-21





OPERATING FUND BY DIVISION & SOURCE/EXPENSE CATEGORY FY 2020-21

| | | Administration & | | Division of the | Division of |
|-------------------------------------|------------------|------------------|--------------|-----------------|----------------------|
| | Academic Affairs | Business Affairs | Athletics | President | Inclusive Excellence |
| SOURCES | | | | | |
| Initial Allocations | 109,787,681 | 19,459,596 | 4,648,181 | 4,345,598 | 1,285,572 |
| Prior Year Carry Forward Balance | 8,929,226 | 2,965,351 | | 506,724 | 101,082 |
| Prior Year Encumbrance Allocations | 1,093,418 | 1,542,044 | 64,934 | 268,819 | |
| One-Time Allocations | 5,807,039 | 200,000 | | 58,291 | |
| Compensation Increases | 1,201,927 | 245,930 | 9,576 | 20,400 | |
| Other On-Campus Allocations (Misc., | | | | | |
| CPOs) | 2,015 | 220,472 | | | |
| Release Time | 1,889,423 | | | 15,678 | |
| Benefits Allocations | 63,722,783 | 14,063,337 | 3,608,912 | 1,655,336 | 540,480 |
| Miscellaneous Budget Transfers | 3,933,635 | 169 | 6,482 | (29,124) | (51,583) |
| Alternate Fund Allocations | 1,687,818 | 10,444,070 | 6,782,154 | 313 | 25,500 |
| TOTAL SOURCES | 198,054,965 | 49,140,969 | 15,120,238 | 6,842,034 | 1,901,051 |
| | | | | | |
| EXPENSE CATEGORY | | | | | |
| Regular Salaries & Wages | 126,923,272 | 23,177,810 | 6,603,227 | 3,383,910 | 1,006,161 |
| Work Study | 209,230 | | 9,260 | 5,996 | |
| Benefits Group | 63,843,247 | 14,088,201 | 3,608,912 | 1,655,336 | 540,480 |
| Communications | 408 | 42,677 | | 2,343 | |
| Utilities Group | | 163 | | | |
| Travel | 21,924 | 2,409 | | (694) | |
| Library Acquisitions | 518,344 | | | | |
| Financial Aid | | | 5,083,342 | | |
| Contractual Services Group | 293,078 | 2,107,469 | | | 3,995 |
| Information Technology Costs | 370,277 | 328,757 | | 2,522 | 21,275 |
| Services from Other Funds/Agencies | | | | | |
| Group | 405,112 | 316,120 | 4,470 | 18,402 | 17,067 |
| Equipment Group | 197,886 | 478,183 | | | |
| Misc. Operating Expenses | 610,978 | 2,901,662 | | 383,186 | 49,343 |
| Operating Transfers Out | 87,094 | 1,042,000 | | 871,721 | |
| Expenditure Adjustments | (145,714) | (37,001) | 15,263 | (723) | |
| TOTAL EXPENSES (\$) | 193,335,137 | 44,448,449 | 15,324,473 | 6,322,000 | 1,638,321 |
| | | | | | |
| BUDGET BALANCE AVAILABLE | | | | | |
| Total Sources (Budget) | 198,054,965 | 49,140,969 | 15,120,238 | 6,842,034 | 1,901,051 |
| Total Uses (Expenses) | (193,335,137) | (44,448,449) | (15,324,473) | (6,322,000) | (1,638,321) |
| Year-End Encumbrances | (1,428,808) | (3,668,280) | (77,613) | (287,055) | (1,866) |
| BUDGET BALANCE AVAILABLE | 3,291,020 | 1,024,239 | (281,848) | 232,979 | 260,864 |

OPERATING FUND BY DIVISION & SOURCE/EXPENSE CATEGORY FY 2020-21

| | Information | | | | | |
|-------------------------------------|--------------|-----------------------|--------------|-------------|------------|---------------|
| | Resources & | Public Affairs | Student | University | Restricted | |
| | Technology | & Advocacy | Affairs | Advancement | Balances | Total |
| SOURCES | | | | | | |
| Initial Allocations | 8,414,598 | 487,873 | 14,312,025 | 3,730,649 | | 166,471,773 |
| Prior Year Carry Forward Balance | 1,129,151 | 47,590 | 1,626,228 | 418,324 | 3,574 | 15,727,250 |
| Prior Year Encumbrance Allocations | 536,142 | 16,276 | 208,022 | 84,032 | | 3,813,687 |
| One-Time Allocations | | | 483,741 | | (5) | 6,549,066 |
| Compensation Increases | 123,528 | 2,952 | 193,902 | 12,048 | | 1,810,263 |
| Other On-Campus Allocations (Misc., | | | | | | |
| CPOs) | 63,314 | | 7,776 | | 4,200 | 297,777 |
| Release Time | | | 23,964 | | | 1,929,065 |
| Benefits Allocations | 4,857,303 | 241,145 | 8,150,467 | 1,930,771 | | 98,770,535 |
| Miscellaneous Budget Transfers | (20,016) | | 225,377 | 102,855 | | 4,167,795 |
| Alternate Fund Allocations | 2,005,275 | | 1,211,579 | | | 22,156,708 |
| TOTAL SOURCES | 17,109,296 | 795,836 | 26,443,082 | 6,278,679 | 7,769 | 321,693,919 |
| | | | | | | |
| EXPENSE CATEGORY | | | | | | |
| Regular Salaries & Wages | 9,130,947 | 580,459 | 14,852,929 | 3,564,782 | | 189,223,497 |
| Work Study | 6,000 | | 420,976 | 15,198 | | 666,659 |
| Benefits Group | 4,857,303 | 241,145 | 8,150,467 | 1,930,771 | | 98,915,864 |
| Communications | 553,879 | | 2,062 | | (600) | 600,770 |
| Utilities Group | | | | | | 163 |
| Travel | 1,234 | (3,645) | 2,905 | 3,391 | | 27,523 |
| Library Acquisitions | | | | | | 518,344 |
| Financial Aid | | | | | | 5,083,342 |
| Contractual Services Group | 2,363 | | 379,054 | 8,100 | (14,914) | 2,779,144 |
| Information Technology Costs | 758,264 | | 446,431 | 181,286 | | 2,108,813 |
| Services from Other Funds/Agencies | | | | | | |
| Group | 82,129 | 1,092 | 169,828 | 61,202 | (403) | 1,075,018 |
| Equipment Group | | | 1,919 | | | 677,988 |
| Misc. Operating Expenses | 857,842 | 19,224 | 481,940 | 142,707 | 9,557 | 5,456,439 |
| Operating Transfers Out | , - | | , | | , | 2,000,815 |
| Expenditure Adjustments | (888,898) | | (161,136) | | (288) | (1,218,496) |
| TOTAL EXPENSES (\$) | 15,361,064 | 838,274 | 24,747,375 | 5,907,437 | (6,648) | 307,915,882 |
| | | | | | | |
| BUDGET BALANCE AVAILABLE | | | | | | |
| Total Sources (Budget) | 17,109,296 | 795,836 | 26,443,082 | 6,278,679 | 7,769 | 321,693,919 |
| Total Uses (Expenses) | (15,361,064) | (838,274) | (24,747,375) | (5,907,437) | 6,648 | (307,915,882) |
| Year-End Encumbrances | (3,216,600) | - | (309,858) | (6,515) | - | (8,996,596) |
| | | | | | | |
| BUDGET BALANCE AVAILABLE | (1,468,368) | (42,438) | 1,385,849 | 364,728 | 14,417 | 4,781,441 |

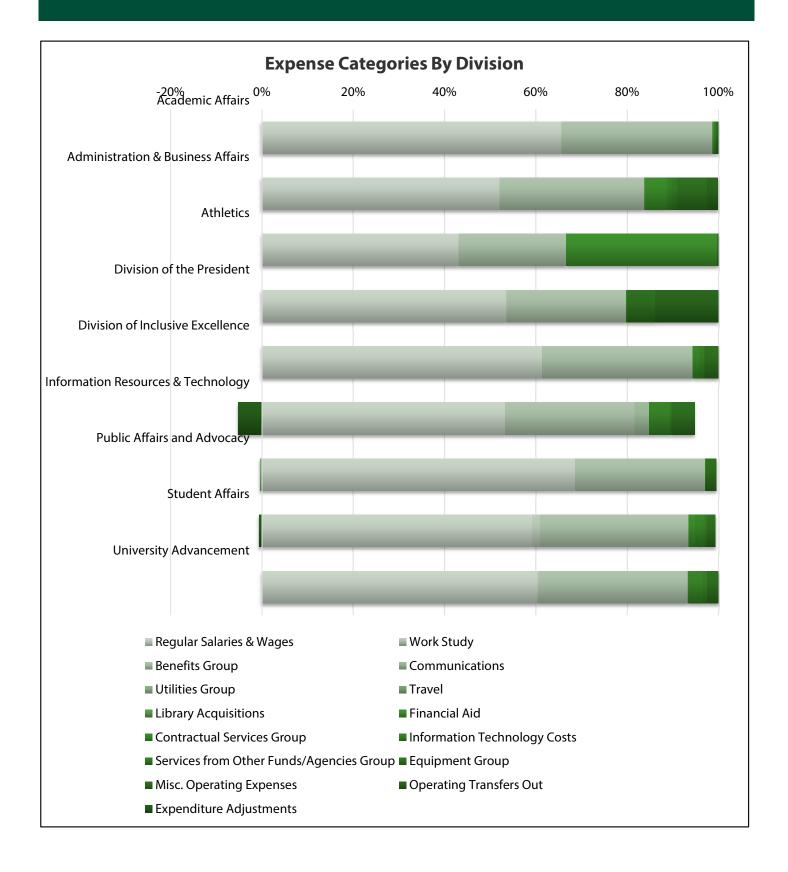
OPERATING FUNDSALARIES FOR CAMPUS DIVISIONS

FY 2020-21

| | FIRMS Obj 60110 | | FIRMS Ob 60110 | | FIRMS Obj 60120 | | FIRMS Obj 60130 | | FIRMS C | | FIRMS Obj 60130 | | FIRMS Obj 60130 | | | |
|------------------------------|--------------------|----------|-------------------|------|---------------------|--------|---------------------|--------|-----------|------|--------------------|--------|--------------------|-------|-------------|----------|
| | Academic S | Salaries | Gradu Assista | | Managem Supervis | | Support : Salari | | Overtir | ne | Student Assistant | | Teachi Associa | | Tota | ıl |
| Division | \$ Amount | FTE* | \$ Amount | FTE* | \$ Amount | FTE* | \$ Amount | FTE* | \$ Amount | FTE* | \$ Amount | FTE* | \$ Amount | FTE* | \$ Amount | FTE* |
| Academic | | | | | | | | | | | | | | | | |
| Affairs | 101,792,081 | 1,201.19 | 224,673 | 7.48 | 5,960,086 | 44.42 | 17,136,939 | 304.02 | 12,620 | 0.00 | 1,040,598 | 35.58 | 756,275.53 | 21.65 | 126,923,272 | 1,614.34 |
| Admin & | | | | | | | | | | | | | | | | |
| Business Affairs | 31,214 | 0.02 | | | 5,284,988 | 48.13 | 16,866,900 | 291.96 | 295,723 | 0.00 | 698,984 | 30.36 | | | 23,177,810 | 370.47 |
| Athletics | 3,061,055 | 41.52 | | | 2,204,804 | 14.39 | 1,301,934 | 31.48 | 7.502 | 0.00 | 27,931 | 0.97 | | | 6,603,227 | 88.36 |
| | 3,00.,033 | 52 | | | 2,20 .,00 . | | .,55.,755. | 3 | 7,552 | 0.00 | 27,55 | 0.57 | | | 0,000,22, | 00.00 |
| Division of the President | | | | | 838,528 | 7.12 | 163,692 | 2.94 | | | 3,941 | 0.13 | | | 1,006,161 | 10.19 |
| Division of Inclusive | | | | | | | | | | | | | | | | |
| Excellence | 14,017 | 0.06 | | | 1,610,604 | 10.29 | 1,615,851 | 24.88 | | | 143,438 | 5.68 | | | 3,383,910 | 40.91 |
| Info Resources | | | | | | | | | | | | | | | | |
| & Technology | 45,211 | 0.33 | | | 1,519,511 | 11.55 | 7,328,317 | 84.23 | | | 237,908 | 8.37 | | | 9,130,947 | 104.48 |
| Public Affairs & | | | | | | | | | | | | | | | | |
| Advocacy | 0 | 0.00 | | | 454,241 | 2.37 | 125,354 | 1.37 | 865 | 0.00 | | | | | 580,459 | 3.74 |
| | | | | | | | | | | | | | | | | |
| Student Affairs | 375,140 | 4.28 | | | 3,396,481 | 29.39 | 10,146,399 | 185.42 | 14,526 | 0.00 | 920,383 | 33.48 | | | 14,852,929 | 252.57 |
| University Advancement | 0 | 0.00 | | | 2,046,459 | 16.63 | 1,506,032 | 21.66 | 583 | 0.00 | 11,708 | 0.42 | | | 3,564,782 | 38.72 |
| TOTAL | 105,318,719 | 1,247.40 | 224,673 | 7.48 | 23,315,702 | 184.29 | 56,191,418 | 947.99 | 331,818 | _ | 3,084,892 | 114.99 | 75 <u>6,276</u> | 21.65 | 189,223,497 | 2,523.80 |

^{*}Annualized FTE

OPERATING FUND EXPENSE CATEGORIES BY DIVISIONFY 2020-21



OPERATING FUND

MULTI-YEAR SUMMARY

| CAMPUS DIVISION | Description | % | 2017-18 | % | 2018-19 | % | 2019-20 | % | 2020-21 | % | 2021-22 |
|--------------------------------|-------------------------------|------|---------------|-------|---------------|-------|---------------|-------|---------------|-------|-------------|
| Academic Affair | s Prior Year Carryover | 92% | 9,080,444 | 80% | 7,270,478 | 112% | 8,141,406 | 110% | 8,929,226 | 37% | 3,291,020 |
| Academic Arian | Prior Year | J270 | 3,000,444 | 00 /0 | 7,270,470 | 11270 | 0,141,400 | 11070 | 0,727,220 | 37 /0 | 3,231,020 |
| | Encumbrances | 138% | 1,286,426 | 102% | 1,317,002 | 89% | 1,172,480 | 93% | 1,093,418 | 131% | 1,428,808 |
| | Initial Baseline | 108% | 104,030,017 | 105% | 109,709,115 | 108% | 118,772,108 | 92% | 109,787,681 | 112% | 123,331,093 |
| | Misc. Budget Entries | 112% | 72,690,274 | 109% | 79,022,873 | | 82,235,612 | | 78,244,640 | | |
| | Year End Budget Year End | 109% | 187,087,161 | 105% | 197,319,467 | | 210,321,606 | | 198,054,965 | | |
| | Expenditures | 111% | (178,499,682) | 106% | (189,565,852) | | (200,298,962) | | (193,335,137) | | |
| | Year End Encumbrances | 102% | (1,317,002) | 89% | (1,172,079) | | (1,093,418) | | (1,428,808) | | |
| | Budget Balance Available | 80% | 7,270,478 | 91% | 6,581,536 | | 8,929,226 | | 3,291,020 | | |
| Administration | | | | | | | | | | | |
| & Business | Prior Year Carryover | 150% | 2,634,318 | 114% | 2,996,333 | 128% | 3,842,916 | 77% | 2,965,351 | 35% | 1,024,239 |
| (includes Special Projects) | Prior Year Encumbrances | 77% | 1,004,038 | 186% | 1,871,226 | 76% | 1,425,430 | 108% | 1,542,044 | 238% | 3,668,280 |
| | Initial Baseline | 105% | 16,835,363 | 106% | 17,788,879 | 119% | 21,213,452 | 92% | 19,459,596 | 106% | 20,631,460 |
| | Misc. Budget Entries | 126% | 24,498,915 | 203% | 49,701,593 | 50% | 24,916,561 | 101% | 25,173,978 | | |
| | Year End Budget | 116% | 44,972,634 | 161% | 72,358,031 | 71% | 51,398,360 | 96% | 49,140,969 | | |
| | Year End Expenditures | 117% | (39,734,194) | 168% | (66,817,147) | 70% | (46,890,965) | 95% | (44,448,449) | | |
| | Year End Encumbrances | 186% | (1,871,226) | 75% | (1,399,324) | 110% | (1,542,044) | 238% | (3,668,280) | | |
| | Budget Balance Available | 93% | 3,367,214 | 123% | 4,141,560 | 72% | 2,965,351 | 35% | 1,024,239 | | |

OPERATING FUND

MULTI-YEAR SUMMARY

| CAMPUS | | | | | | | | | | | |
|-------------|------------------------------------|------|-------------|------|--------------|------|--------------|------|--------------|------|-----------|
| DIVISION | Description | % | 2017-18 | % | 2018-19 | % | 2019-20 | % | 2020-21 | % | 2021-22 |
| | | | | | | | | | | | |
| Athletics | Prior Year Carryover Prior Year | n/a | - | n/a | - | n/a | - | n/a | - | n/a | - |
| | Encumbrances | n/a | 5,000 | 687% | 34,333 | 191% | 65,731 | 99% | 64,934 | 120% | 77,613 |
| | Initial Baseline | 108% | 3,384,207 | 111% | 3,757,977 | 133% | 4,985,094 | 93% | 4,648,181 | 107% | 4,982,969 |
| | Misc. Budget Entries | 98% | 5,283,147 | 156% | 8,255,061 | 109% | 9,001,301 | 116% | 10,407,123 | | |
| | Year End Budget Year End | 102% | 8,672,354 | 139% | 12,047,371 | 117% | 14,052,126 | 108% | 15,120,238 | | |
| | Expenditures Year End | 107% | (9,050,847) | 169% | (15,308,257) | 106% | (16,202,677) | 95% | (15,324,473) | | |
| | Encumbrances | n/a | (34,333) | 191% | (65,731) | 99% | (64,934) | 120% | (77,613) | | |
| | Budget Balance Available | n/a | (412,826) | 806% | (3,326,616) | 67% | (2,215,485) | 13% | (281,848) | | |
| Division of | | | | | | | | | | | |
| Inclusive | Prior Year Carryover Prior Year | n/a | - | n/a | - | n/a | - | n/a | 461,560 | 135% | 621,342 |
| | Encumbrances | n/a | - | n/a | - | n/a | 15,312 | 0% | - | 0% | 1,866 |
| | Initial Baseline | n/a | - | n/a | - | n/a | 1,292,141 | 99% | 1,285,572 | 153% | 1,965,572 |
| | Misc. Budget Entries | n/a | - | n/a | - | n/a | 377,251 | | 514,397 | | |
| | Year End Budget Year End | n/a | - | n/a | - | n/a | 1,684,703 | | 2,261,528 | | |
| | Expenditures Year End | n/a | - | n/a | - | n/a | (1,223,144) | | (1,638,321) | | |
| | Encumbrances _ | n/a | | n/a | - | n/a | - | | (1,866) | | |

OPERATING FUNDMULTI-YEAR SUMMARY

| CAMPUS | | | | | | | | | | | |
|---------------------------|------------------------------------|------|-------------|-------|-------------|------|-------------|------|-------------|------|-----------|
| DIVISION | Description | % | 2017-18 | % | 2018-19 | % | 2019-20 | % | 2020-21 | % | 2021-22 |
| | Budget Balance Available | n/a | - | n/a | - | n/a | 461,560 | | 621,342 | | |
| Division of the President | Prior Year Carryover | 33% | 160,371 | 97% | 154,760 | 91% | 140,843 | 401% | 565,015 | 44% | 248,832 |
| President | Prior Year | 33% | 100,371 | 9/% | 134,700 | 91% | 140,643 | 401% | 303,013 | 44% | 240,032 |
| | Encumbrances | 504% | 46,730 | 515% | 240,837 | 114% | 275,045 | 98% | 268,819 | 107% | 287,055 |
| | Initial Baseline | 125% | 1,775,254 | 86% | 1,531,379 | 318% | 4,876,818 | 89% | 4,345,598 | 150% | 6,515,546 |
| | Misc. Budget Entries | 79% | 596,974 | 656% | 3,915,921 | | 3,152,697 | | 1,720,893 | | |
| | Year End Budget | 97% | 2,579,329 | 227% | 5,842,896 | | 8,445,403 | | 6,900,324 | | |
| | Year End Expenditures | 99% | (2,237,717) | 226% | (5,048,822) | | (7,611,570) | | (6,322,000) | | |
| | Year End Encumbrances | 254% | (118,647) | 221% | (261,639) | | (268,819) | | (287,055) | | |
| | Budget Balance Available | 63% | 222,965 | 239% | 532,435 | | 565,015 | | 291,269 | | |
| Human | | | | | | | | | | | |
| Resources | Prior Year Carryover Prior Year | 0% | 1,335 | 8107% | 108,229 | | - | | - | | - |
| | Encumbrances | 86% | 198,647 | 77% | 153,189 | | - | | - | | - |
| | Initial Baseline | 105% | 2,186,413 | 103% | 2,260,841 | | - | | - | | - |
| | Misc. Budget Entries | 110% | 2,026,424 | 115% | 2,328,041 | | - | | | | - |
| | Year End Budget Year End | 98% | 4,412,820 | 110% | 4,850,300 | | - | | - | | - |
| | Expenditures | 96% | (4,151,402) | 109% | (4,525,669) | | - | | - | | - |

OPERATING FUND

MULTI-YEAR SUMMARY

| CAMPUS | | | | | | | | | | | |
|----------------------------|---------------------------------|-------|--------------|--------|--------------|-------|--------------|-------|--------------|-------|-------------|
| DIVISION | Description | % | 2017-18 | % | 2018-19 | % | 2019-20 | % | 2020-21 | % | 2021-22 |
| | Year End Encumbrances | 77% | (153,189) | 19% | (28,795) | | - | | - | | |
| | Budget Balance Available | 8107% | 108,229 | 273% | 295,835 | | - | | - | | |
| Information Resources & | Drien Veen Commence | 6.40/ | 750.077 | 1.400/ | 1 116 521 | 1260/ | 1 410 705 | 000/ | 1 120 151 | 1200/ | (1 460 260) |
| Kesources & | Prior Year Carryover Prior Year | 64% | 750,877 | 149% | 1,116,521 | 126% | 1,410,785 | 80% | 1,129,151 | -130% | (1,468,368) |
| | Encumbrances | 207% | 1,211,011 | 78% | 949,252 | 108% | 1,021,008 | 53% | 536,142 | 600% | 3,216,600 |
| | Initial Baseline | 102% | 7,641,990 | 108% | 8,283,914 | 106% | 8,794,222 | 96% | 8,414,598 | 110% | 9,237,770 |
| | Misc. Budget Entries | 118% | 8,169,983 | 92% | 7,496,725 | 107% | 7,995,003 | 88% | 7,029,404 | | |
| | Year End Budget Year End | 110% | 17,773,861 | 100% | 17,846,412 | 108% | 19,221,018 | 89% | 17,109,296 | | |
| | Expenditures Year End | 111% | (15,708,088) | 98% | (15,349,304) | 114% | (17,555,725) | 87% | (15,361,064) | | |
| | Encumbrances | 78% | (949,252) | 108% | (1,021,008) | 53% | (536,142) | 600% | (3,216,600) | | |
| | Budget Balance Available | 149% | 1,116,521 | 132% | 1,476,100 | 76% | 1,129,151 | -130% | (1,468,368) | | |
| Public Affairs & | | | | | | | | | | | |
| Advocacy | Prior Year Carryover | -60% | 101,928 | 50% | 50,974 | 96% | 49,103 | 97% | 47,590 | | - |
| | Prior Year Encumbrances | 323% | 41,684 | 76% | 31,787 | 89% | 28,370 | 57% | 16,276 | | - |
| | Initial Baseline | 32% | 488,452 | 102% | 496,072 | 106% | 528,107 | 92% | 487,873 | | - |
| | Misc. Budget Entries | 20% | 217,495 | 110% | 239,554 | 110% | 262,393 | 93% | 244,097 | | |
| | Year End Budget | 35% | 849,559 | 96% | 818,387 | 106% | 867,972 | 92% | 795,836 | | |

OPERATING FUNDMULTI-YEAR SUMMARY

| CAMPUS | | | | | | | | | | | |
|---------------------------|--------------------------------------|-------|--------------|-------|--------------|-------|--------------|------|--------------|------|------------|
| DIVISION | Description | % | 2017-18 | % | 2018-19 | % | 2019-20 | % | 2020-21 | % | 2021-22 |
| | Year End Expenditures Year End | 33% | (761,789) | 95% | (725,468) | 111% | (804,106) | 104% | (838,274) | | |
| | Encumbrances | 76% | (31,787) | 89% | (28,370) | 57% | (16,276) | 0% | - | | |
| | Budget Balance Available | 55% | 55,982 | 115% | 64,550 | 74% | 47,590 | -89% | (42,438) | | |
| Charlent Affaire | Dis Vere Correct | 4.50/ | 1 246 474 | 1100/ | 1 502 010 | 1010/ | 1 010 003 | 2001 | 1 (2(220 | 250/ | 1 205 040 |
| Student Affairs | Prior Year Carryover Prior Year | 46% | 1,346,474 | 112% | 1,503,019 | 121% | 1,819,982 | 89% | 1,626,228 | 85% | 1,385,849 |
| | Encumbrances | 145% | 109,187 | 77% | 83,870 | 212% | 177,837 | 117% | 208,022 | 149% | 309,858 |
| | Initial Baseline | 104% | 12,297,566 | 115% | 14,102,291 | 109% | 15,321,404 | 93% | 14,312,025 | 109% | 15,649,392 |
| | Misc. Budget Entries | 123% | 9,260,429 | 98% | 9,086,641 | 111% | 10,099,110 | 102% | 10,296,807 | | |
| | Year End Budget Year End | 103% | 23,013,656 | 108% | 24,775,821 | 111% | 27,418,333 | 96% | 26,443,082 | | |
| | Expenditures Year End | 103% | (21,103,869) | 110% | (23,112,058) | 111% | (25,584,083) | 97% | (24,747,375) | | |
| | Encumbrances | 77% | (83,870) | 203% | (170,671) | 122% | (208,022) | 149% | (309,858) | | |
| | Budget Balance Available | 102% | 1,825,916 | 82% | 1,493,092 | 109% | 1,626,228 | 85% | 1,385,849 | | |
| 11 | | | | | | | | | | | |
| University Advancement | Prior Year Carryover | 510% | (51,864) | -946% | 490,603 | 76% | 372,671 | 149% | 555,717 | 90% | 502,121 |
| | Prior Year Encumbrances | 99% | 73,306 | 410% | 300,778 | 142% | 427,573 | 20% | 84,032 | 8% | 6,515 |
| | Initial Baseline | 164% | 5,627,854 | 102% | 5,740,762 | 71% | 4,048,074 | 92% | 3,730,649 | 113% | 4,226,257 |
| | Misc. Budget Entries | 149% | 2,527,425 | -13% | (320,956) | -662% | 2,123,751 | 96% | 2,045,674 | | |

OPERATING FUND MULTI-YEAR SUMMARY For Campus Divisions

| CAMPUS | | | | | | | | | | | |
|--------------|-----------------------------|--------|---------------|------|---------------|------|---------------|------|---------------|---|-------------|
| DIVISION | Description | % | 2017-18 | % | 2018-19 | % | 2019-20 | % | 2020-21 | % | 2021-22 |
| | Year End Budget Year End | 157% | 8,176,721 | 76% | 6,211,188 | 112% | 6,972,068 | 92% | 6,416,073 | | |
| | Expenditures | 136% | (7,029,699) | 75% | (5,301,918) | 119% | (6,332,319) | 93% | (5,907,437) | | |
| | Year End Encumbrances | 577% | (422,967) | 101% | (427,573) | 20% | (84,032) | 8% | (6,515) | | |
| | Budget Balance Available | -1396% | 724,054 | 67% | 481,697 | 115% | 555,717 | 90% | 502,121 | | |
| Total Campus | | | | | | | | | | | |
| Divisions | Prior Year Carryover | 96% | 15,660,855 | 87% | 13,690,917 | 115% | 15,777,706 | 103% | 16,279,838 | | 5,605,034 |
| | Prior Year Encumbrances | 123% | 3,976,029 | 125% | 4,982,272 | 93% | 4,608,785 | 83% | 3,813,687 | | 8,996,596 |
| | Initial Baseline | 108% | 154,267,116 | 106% | 163,671,230 | 110% | 179,831,420 | 93% | 166,471,773 | | 186,540,059 |
| | Misc. Budget Entries | 114% | 125,271,065 | 128% | 159,725,453 | 88% | 140,163,679 | 97% | 135,677,013 | | |
| | Year End Budget Year End | 109% | 297,538,095 | 115% | 342,069,873 | 99% | 338,696,886 | 94% | 319,980,783 | | |
| | Expenditures | 110% | (278,277,288) | 117% | (325,754,495) | 99% | (321,280,406) | 95% | (306,284,209) | | |
| | Year End Encumbrances | 125% | (4,982,272) | 92% | (4,575,190) | 83% | (3,813,687) | 236% | (8,994,730) | | |
| | Budget Balance Available | 91% | 14,278,534 | 82% | 11,740,189 | 116% | 13,602,793 | 35% | 4,701,844 | | |
| | | | | | | | | | | | |

Notes:

Beginning encumbrances may differ from previous end of year balances, due to departments moving between divisions

Beginning carryforward may not equal prior year carryforward due to 6% sweep

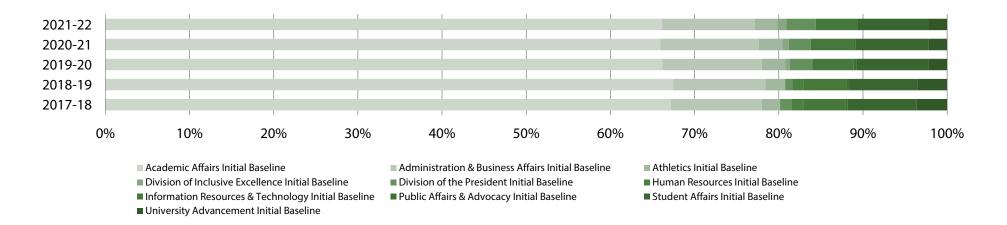
See Section 6 - Division Configuration Changes by Fiscal Year for more details

This section does not include totals for Restricted Balances

Beginning in 2019-20 Human Resources became part of the Division of Administration and Business Affairs and the Office of Inclusive Excellence became a Division Beginning in 2021-22 Public Affairs and Advocacy became part of the Division of the President

OPERATING FUNDMULTI-YEAR SUMMARY

Initial Baseline Budget Allocations by Division



| CAMPUS DIVISIONS | Description | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 | |
|------------------------------------|------------------|----------------|----------------|----------------|----------------|----------------|--|
| Academic Affairs | Initial Baseline | 104,872,823.00 | 109,286,810.00 | 118,772,108.00 | 109,787,681.00 | 123,331,093.00 | |
| Administration & Business Affairs | Initial Baseline | 16,835,363.00 | 17,788,879.00 | 21,213,452.00 | 19,459,596.00 | 20,631,460.00 | |
| Athletics | Initial Baseline | 3,384,207.00 | 3,757,977.00 | 4,985,094.00 | 4,648,181.00 | 4,982,969.00 | |
| Division of Inclusive Excellence | Initial Baseline | 0.00 | 0.00 | 963,642.00 | 1,285,572.00 | 1,965,572.00 | |
| Division of the President | Initial Baseline | 2,079,874.00 | 1,363,171.00 | 4,876,818.00 | 4,345,598.00 | 6,515,546.00 | |
| Human Resources | Initial Baseline | 2,186,413.00 | 2,260,841.00 | | | | |
| Information Resources & Technology | Initial Baseline | 7,791,990.00 | 8,283,914.00 | 8,794,222.00 | 8,414,598.00 | 9,237,770.00 | |
| Public Affairs & Advocacy | Initial Baseline | 488,452.00 | 496,072.00 | 528,107.00 | 487,873.00 | | |
| Student Affairs | Initial Baseline | 12,784,616.00 | 13,038,654.00 | 15,321,404.00 | 14,312,025.00 | 15,649,392.00 | |
| University Advancement | Initial Baseline | 5,627,854.00 | 5,740,762.00 | 4,048,074.00 | 3,730,649.00 | 4,226,257.00 | |

Beginning in 2018-19, Student Success funds were separated out of Divisions' initial baseline allocation

Beginning in 2019-20, Human Resources became part of the Division of Administration and Business Affairs and the Office of Inclusive Excellence became a Division

Beginning in 2020-21, Student Success funds were merged in Divisions' initial baseline allocation

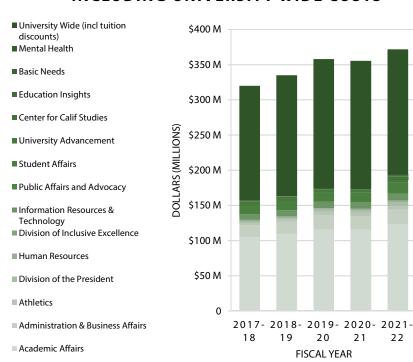
Beginning in 2021-22, Public Affairs and Advocacy became part of the Division of the President

UNIVERSITY BUDGET ALLOCATIONS

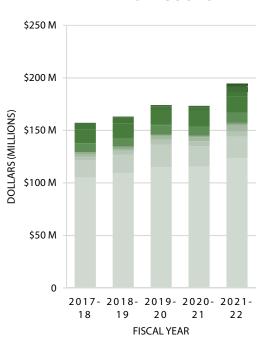
BY FISCAL YEAR

Operating Fund Summary

INCLUDING UNIVERSITY WIDE COSTS



EXCLUDING UNIVERSITY WIDE COSTS



| | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 |
|--|---------------|---------------|---------------|---------------|---------------|
| Academic Affairs | 104,872,823 | 109,286,810 | 115,199,360 | 115,287,681 | 123,331,093 |
| Administration & Business Affairs | 16,835,363 | 17,788,879 | 21,213,452 | 19,659,596 | 20,631,460 |
| Athletics | 3,384,207 | 3,757,977 | 4,985,094 | 4,648,181 | 4,982,969 |
| Division of the President | 2,079,874 | 1,363,171 | 3,726,489 | 4,345,598 | 6,515,546 |
| Human Resources | 2,186,413 | 2,260,841 | - | - | - |
| Division of Inclusive Excellence | - | - | 963,642 | 1,285,572 | 1,965,572 |
| Information Resources & Technology | 7,791,990 | 8,283,914 | 8,644,222 | 8,414,598 | 9,237,770 |
| Public Affairs and Advocacy | 488,452 | 496,072 | 528,107 | 487,873 | - |
| Student Affairs | 12,784,616 | 13,038,654 | 13,634,354 | 14,312,025 | 15,649,392 |
| University Advancement | 5,627,854 | 5,740,762 | 4,048,074 | 3,730,649 | 4,226,257 |
| Center for Calif Studies | - | - | - | - | 4,661,000 |
| Education Insights | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 |
| Basic Needs | - | - | - | - | 1,100,000 |
| Mental Health | - | - | - | - | 1,100,000 |
| University Wide (incl tuition discounts) | 162,648,245 | 171,787,957 | 183,904,943 | 182,064,004 | 177,147,943 |
| Total Allocation: | \$319,799,837 | \$334,905,037 | \$357,947,737 | \$355,335,776 | \$371,649,000 |

In 2018-19, Student Success funds were separated out of Divisions' initial baseline allocation

In 2019-20 Human Resources combined with Administration & Business Affairs and a new division, Division of Inclusive Excellence, was formed

2020-21 includes one-time allocations to Academic Affairs for lecturers and to Administration & Business Affairs for campus safety projects

In 2021-22 Public Affairs and Advocacy combined with the Division of the President. The Center for CA Studies has received funding in prior years, but is now included in this total allocation figure.

DIVISION CONFIGURATION CHANGES

AFFECTING BASELINE ALLOCATIONS

By FY 2017-18 to 2021-22

Academic Affairs

2017-2018

- Baseline transfer from Human Resources to Academic Affairs for three employees
- Baseline transfer from Academic Affairs to Public Affairs & Advocacy for position at the Downtown building
- Additional baseline funding for Student Success Initiatives

2018-2019

Baseline transfer for general fund swap for IRT Cell Tower revenue

2020-2021

- Baseline transfer to Administration & Business Affairs for MPP position
- Baseline transfer to Information Resources & Technology for staff

Administration & Business Affairs

2017-2018

Baseline funding for security cameras and CSO/CSS coverage in Sacramento Hall and Folsom Hall

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for ADA Coordinator position

2019-2020

- Baseline transfer to Office of Equity, Diversity & Inclusion
- Baseline transfer to Division of Inclusive Excellence for ADA Coordinator position
- Baseline transfer for Human Resources. HR now part of Administration & Business Affairs

2020-2021

- Baseline transfer from Academic Affairs for MPP position
- Baseline transfer to Division of Inclusive Excellence for analyst position

2021-2022

Baseline transfer to Division of Inclusive Excellence for Bias Response Director

Athletics

2017-2018

- Baseline transfer for one employee from Athletics to Student Affairs
- Baseline transfer for two positions for reorganization

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for position increase and two additional positions

Division of Inclusive Excellence

2019-2020

- New Division set up for 2019/20
- Baseline transfer for Office of Equity, Diversity & Inclusion
- Baseline transfer for ADA Coordinator position
- Baseline transfer for EEO Hearing Officer

2020-2021

Baseline transfer from Administration & Business Affairs for analyst position

2021-2022

Baseline transfer from Administration & Business Affairs for Bias Response Director

DIVISION CONFIGURATION CHANGES

AFFECTING BASELINE ALLOCATIONS

By FY 2017-18 to 2021-22

Division of the President

2017-18

- Baseline funding for three positions (reorganization)
- Additional baseline funding for Student Success Initiatives

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer to Administration & Business Affairs for ADA Coordinator position
- Baseline transfer to Athletics for position increase and two additional positions
- Baseline transfer to Student Affairs for support staff

2019-2020

- Baseline transfer for Policy Director
- Baseline transfer for Campus Event Coordinator
- Baseline transfer to Office of Equity, Diversity & Inclusion
- Baseline transfer to Public Affairs and Advocacy for Downtown Events
- Baseline transfer for University Communications and Sac State Magazine

2021-2022

Baseline transfer to The Division of the President. Public Affairs and Advocacy now part of Div of Pres

Human Resources

2017-2018

Baseline transfer for three employees to Academic Affairs from Human Resources

2018-2019

Baseline transfer for general fund swap for IRT Cell Tower revenue

2019-2020

Baseline transfer to Administration & Business Affairs. Human Resources now part of ABA

Information Resources & Technology

2018-2019

Baseline transfer for general fund swap for IRT Cell Tower revenue

2020-2021

• Baseline transfer from Academic Affairs for MPP position

Public Affairs & Advocacy

2017-2018

Baseline transfer from Academic Affairs for Downtown building position

2018-2019

Baseline transfer for general fund swap for IRT Cell Tower revenue

2019-2020

Baseline transfer for Downtown Events

2021-2022

Baseline transfer to The Division of the President. Public Affairs and Advocacy now part of Div of Pres

DIVISION CONFIGURATION CHANGES

AFFECTING BASELINE ALLOCATIONS

By FY 2017-18 to 2021-22

Student Affairs

2017-2018

• Baseline transfer from Athletics for one position

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for support staff

University Advancement

2017-2018

Move AUE (Reeher Platform) to divisional baseline

2018-2019

Baseline transfer for general fund swap for IRT Cell Tower revenue

2019-2020

• Baseline transfer to Division of the President for University Communication and Sac State Magazine