

ANNUAL REPORT

Budget, Expenditures, and Financial Information



California State University, Sacramento

Current Year 2021-22 Budget
Prior Year 2020-21 Expenditures



SACRAMENTO
STATE

Redefine the Possible



- INTRODUCTION



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President's Message – 2021-22

Annual Report for Budget, Expenditures, and Financial Information

The Annual Report for Budget, Expenditures and Financial Information is now available. Even during these uncertain times, the annual report demonstrates our continued steady focus on student success and our ongoing commitment to effective and transparent management of our resources. The expenditures continue to focus on adding more course sections, hiring additional faculty, investing in student success initiatives, and promoting diversity and inclusiveness.

The Operating Fund budget for 2021-22 is \$371,649,000. We received funding for a total of 24,437 full time equivalent students (FTES) for both resident and non-resident students. We saw an increase of \$16,936,000 from the 2020-21 General Fund allocation. This funding included reestablishment of the reduction from the previous year of \$10,728,000. There was an increase to our State University Grant (SUG) pool of \$293,000. Some of the budget highlights include Academic Affairs receiving \$5,500,000 in ongoing budgetary funding to provide additional courses for students. \$1,100,000 was provided in ongoing budgetary funding for Student Basic Needs and another \$1,100,000 was provided in ongoing budgetary funding for Student Mental Health. The campus received \$9,896,000 for the Graduation Initiative 2025 but \$6,436,000 was held back by the Chancellor's Office for systemwide priorities.

Using other sources of funds, the campus utilized one time federal funding to pay for expenses related to the COVID-19 pandemic. Students received emergency financial aid grants and were provided additional technology hardware such as laptops and modems for distance learning. The campus utilized the funding to purchase Personal Protective Equipment (PPE) and expand outdoor WiFi capabilities throughout campus. Funds were also utilized to support outside seating for class sections and lost revenue reimbursements for various program areas such as parking, housing, and food services.

This budget continues to demonstrate our commitment to fiscal accountability. A budget of this size is never easy to manage, and I appreciate the efforts of those across campus in planning, managing, and collaborating to ensure our budget works for Sacramento State. I especially want to thank the budget team in Administration and Business Affairs and the University Budget Advisory Committee for their dedication and hard work. Maintaining a balanced budget would be impossible without their guidance and expertise.

We remain committed to the five imperatives of the university: 1) Student Success – The Graduation Initiative, 2) Diversity, Equity & Inclusion, 3) Philanthropy, 4) Community Engagement, and 5) Safety. We continue to advance in becoming the Anchor University here in Sacramento, California and move beyond our location of J Street. Stingers Up!

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EXECUTIVE SUMMARY

GENERAL OPERATING FUND BUDGET

FY 2021-22

Purpose

The Annual Report for Budget, Expenditures & Financial Information is a historical document detailing both the actual expenses for the 2020-21 fiscal year and the current year budget for the 2021-22 fiscal year. This report is published annually in an effort to provide transparency to university stakeholders.

Enrollment and Fees

There were no increases in our State Tuition Fees. Target Full Time Equivalent Student (FTES) in 2021-22 was 23,771 resident FTES and 666 non-resident FTES.

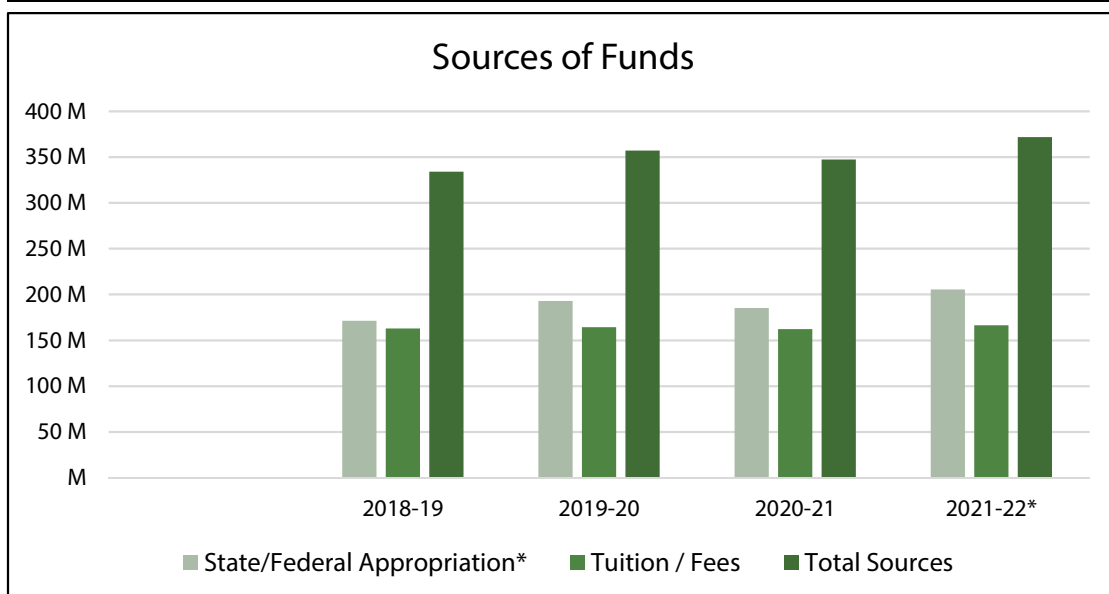
State & Federal Appropriation

State Appropriation in the current year of 2021-22 increased by \$16.936 million (net \$14.692 million) to \$199,798,000. This increase was partially due to the reinstatement of the \$299 million reduction to the CSU System from the previous fiscal year. Sac State's replenished portion was \$10.728 million. The Center for California Studies funding for \$4,661,000 is also included in this figure along with \$1,000,000 for the student federal work study program.

Strategic Goals/Priorities

The strategic goals of the university are and will continue to be driven by our students and student success.

Sources of Funds	2018-19	2019-20	2020-21	2021-22*
State/Federal Appropriation*	171,045,037	192,757,737	185,106,000	205,459,000
Tuition / Fees	162,860,000	164,190,000	162,190,000	166,190,000
Total Sources	333,905,037	356,947,737	347,296,000	371,649,000



* Beginning with Fiscal Year 2021-22, source of funds will now include funding for the Center of California Studies and the federal work study program.



1. ANNUAL BUDGET PROCESS

BUDGET DEVELOPMENT PROCESS & TIMELINE

Month	State of California	The California State University (CSU) System		Sacramento State				
				Colleges & Program Centers	Divisions	University Budget Advisory Committee (UBAC)	President's Cabinet	
October		Start of process for next budget year.		Start of process for next budget year.				
				Deans & program center managers make allocations to departments for the current year.	Ongoing strategic planning process.	Committee members are appointed by the president and appointments begin. The committee reviews	Annual Financial Review Town Hall meeting lead by Budget Planning & Administration (BPA).	Ongoing strategic planning process.
November		Board of Trustees adopts CSU Support Budget Request for next budget year. Late November, enrollment targets released for next fiscal year.		Campus enrollment targets released by Chancellor's Office for next fiscal year.	Campus enrollment targets released by Chancellor's Office for next fiscal year.	final budget for current year and develops the Annual Budget Call templates.	BPA to give new UBAC members budget training and discusses changes to the Annual Report with	
December					Continued planning for next academic & budget year.	UBAC reviews CSU budget assumptions & develops recommendations for Budget & All University Expense (AUE) Call documents & process to President.	UBAC.	
January	Governor releases proposed budget for upcoming fiscal year.	CSU representatives meet with Legislative & Governor's budget representatives.	Chancellor's Office provides systemwide information on Governor's budget (no campus detail).	Program centers continue planning for next academic & budget year.			BPA provides budget information to UBAC on the new year based on Governor's budget & projected enrollment targets.	After considering UBAC recommendations, President sends Budget Call & All University Expense (AUE) line items call to Divisions.
February	Legislative Analyst's Office (LAO) releases review of Governor's budget.			Colleges prepare response to Budget & All University Expense (AUE) Call from the President.	Prepare response to Budget & All University Expense (AUE) Call from the President.	Provides recommendations for Budget & All University Expense (AUE) Call documents/process to President.		Cabinet receives new year budget information; discusses enrollment & other strategic priorities.
March	Budget subcommittee hearings.		Chancellor's Office distributes initial campus budget letter with projected allocations.	Respond to Provost/VP request for priorities & budget needs. Colleges give Budget & All University Expense (AUE) presentations to Cabinet.	Give Budget & All University Expense (AUE) Call presentations to President's Cabinet.			Cabinet receives budget/AUE all presentations from Divisions/Colleges. President publishes University Budget & Expenditure Report.

BUDGET DEVELOPMENT PROCESS & TIMELINE

Month	State of California	The California State University (CSU) System		Sacramento State			
				Colleges & Program Centers	Divisions	University Budget Advisory Committee (UBAC)	President's Cabinet
April				Respond to additional Provost/VP requests.		UBAC reviews enrollment & other strategic priorities.	Cabinet reviews Division Budget & All University Expense (AUE) Call responses.
May	Governor releases May Revision of the budget. Legislative Analyst's Office (LAO) releases May Revision of next fiscal year's revenue projections.			Program centers notify departments of any major budget changes for next year.	Submit Budget & All University Expense (AUE) Call responses and give presentations to UBAC.	UBAC reviews Division Budget/AUE Call responses & meets with Division heads. BPA provides updated Sources & Uses to UBAC based on the Governor's May revise.	President receives UBAC's budget recommendations & reviews preliminary budget changes to campus.
June	Legislature sends budget to the Governor. Governor signs the budget.		Chancellor's Office provides May Revise budget updates.		Notify departments, programs, & divisions of any major budget changes for next year.	UBAC makes budget recommendations to the President.	Cabinet budget discussions continue.
June 30 - End of current Budget Year / July 1 - Start of new Budget Year							
July		Chancellor's Office notifies campus of budget detail once the State of California budget is signed by the governor.		Ongoing dialogue within departments and program centers regarding budget issues.	Ongoing dialogue within division regarding budget issues.	If needed, UBAC makes additional recommendations to President & Cabinet.	Review UBAC's final budget recommendations; Cabinet makes final recommendations to President.
August					Vice Presidents make allocations to Program Centers for current year.		President makes budget decisions & notifies cabinet, UBAC & the campus.
September							



University Budget Advisory Committee Composition

The University Budget Committee (UBAC) is established by the President to provide input and recommendations to the President regarding the University's General Operating Fund Budget. In order to secure broad representation and input as well as a variety of perspectives, the committee will be comprised of the following members:

University Staff and Administration: Four committee members selected from the University staff and administration appointed by the President (one-year terms).

Faculty: Four committee members that include one Department Chair recommended by the chairs to the Provost and appointed by the President (two-year term); three faculty members recommended by the Faculty Senate (staggered three-year terms). The Senate will advance at least three and up to five names annually to the President for consideration.

Students: Two students recommended by the President of the Associated Students Inc. (one-year terms).

The Associate Vice President for Budget, Planning and Administration (permanent member).

Ex-Officio Members/Staff: Budget Planning and Administration analysts.

A member of the University Budget Advisory Committee will be appointed by the President to serve as chair of the committee.

Charge to the University Budget Advisory Committee

The discussions and recommendations of the University Budget Advisory Committee shall be limited to issues outside the realm of exclusive collective bargaining representatives.

Working with the President and Vice Presidents, the University Budget Advisory Committee shall:

1. Participate in a highly transparent, informative, and participatory campus General Operating Fund budgeting process.
2. Participate in a budgeting process that integrates campus strategic goal setting, budget review and planning, and allocations set by the president.
3. Participate in the review of accomplishment of goals by vice-presidential divisions and other appropriate units and determine the levels of accountability in the proper use of funds.
4. Advise the President regarding the timing and content of annual budget calls.
5. Review, analyze, and advise the President regarding significant budget actions external to the campus that could impact the University's Operating Fund; e.g. the initial CSU budget proposal and the Governor's May Revise.

6. Review annually the alignment of enrollment targets to the proposed General Operating Fund Budget.
7. Provide annual recommendations to the President regarding the proposed budget allocations across the University's several divisions in line with the University Strategic Plan.
8. Advise the President regarding the format for reporting annual budget data to the campus community in a thorough and consistent manner such that annual changes in the budget are easily tracked and understood.
9. Advise the President during the fiscal year regarding significant or unanticipated events that have a significant effect upon campus budget allocations.

Revised September 8, 2013

UNIVERSITY BUDGET ADVISORY COMMITTEE

(UBAC) MEMBERS

FOR THE 2021-22 BUDGET

Administration/Staff Members

William P. Cordeiro, UBAC Chair
Rose McAuliffe
Angel M. Thayer-Smith
Kelly Whelan
Tatiana B. Azad

Faculty Members

Sharyn D. Gardner
Jai Joon "Jay" Lee
Ernest Uwazie

Student Members

Joshua Bozarth
Noah Marty

Support Staff to Committee

Lauren E. Garrett
Norman Kwong
Diana M. Lynch

STATE OF CALIFORNIA

BUDGET BILL PROCESS & GUIDE

July - September 15

State agencies and departments submit budget proposals for the upcoming fiscal year to the Department of Finance (DOF) by September 15th.

September - January

The Department of Finance (DOF) analyzes proposals, meets with agencies to review requests, estimates state revenues and expenditures then finalizes a balanced budget plan for the Governor approval. After the Governor has evaluated the proposed DOF budget, DOF releases it to the public and the legislature as the "Governor's Budget" by January 10th.

January - February

The budget is introduced as identical bills to both the Assembly and the Senate. The Legislative Analyst's Office (LAO) will prepare an analysis of the bill, which includes background, projections and recommended revisions. This bill is the starting point for budget subcommittee hearings.

March - April

In each house (Assembly/Senate), the bills are separated by subject matter and disseminated to the appropriate subcommittee for public hearings. Most changes to the bill are made in the subcommittees of each house because this is where representatives from agencies, Department of Finance (DOF), and key stakeholders can be heard on budget items. Once the hearings are completed, each subcommittee votes and submits their report to the full budget committee.

May

In May, revenue and expenditure estimates are revised based on the most current information, so that it is reflected on the final Budget Bill. In mid-May, the Governor releases the revisions to the Budget Bill in what is termed the "May Revise." These revisions are incorporated into the draft amendments of the bills which are being discussed at the budget subcommittees for both houses. The legislature usually waits for updates from the May Revise prior to any final budget decisions made on the major programs (e.g. Education, Corrections, Health and Human Services).

May - June 15

Once the subcommittee hearings are completed, the subcommittees of both houses will approve, revise, or disapprove certain details of the Budget Bill. They will then submit a report to their respective budget committees. In each house, the full budget committee will adopt its subcommittees' reports and send the revised Budget Bill to both the Assembly and Senate floors for amendments and votes. Each house will vote on their Budget Bill and then send it to the other house for concurrence. In the event either bill is not passed by the other house, then it's sent to the budget conference committee to settle the differences. The budget conference committee is comprised of three members from each house and their task is to settle differences between the two version of the Budget Bill (Assembly and Senate).

In the event the budget conference committee cannot reach a final agreement on the budget, then the "Big 5" which includes the Governor, the President pro tempore of the Senate, the Speaker of the Assembly, and the minority leaders of both houses will meet to resolve the deadlock.

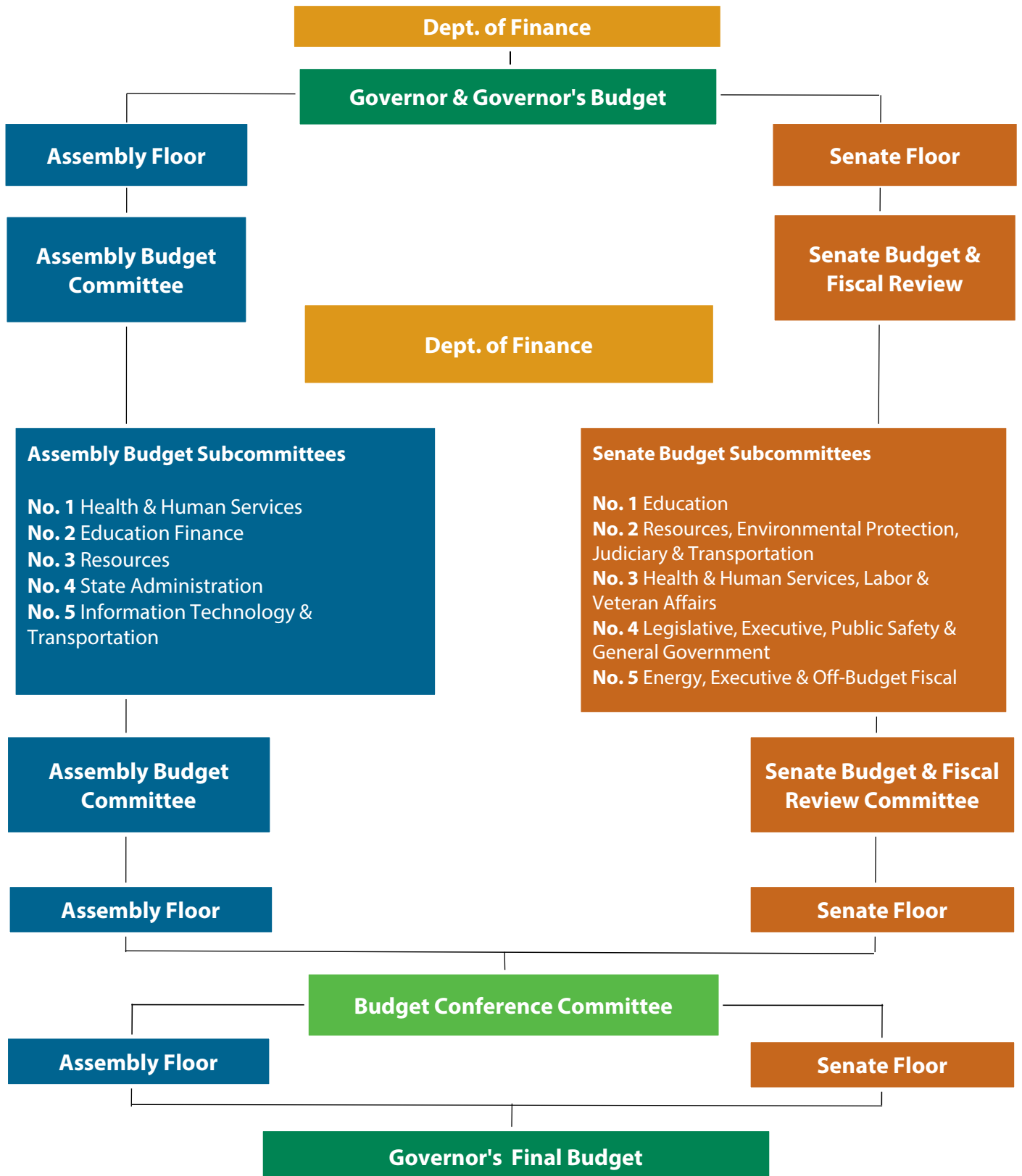
After the budget conference committee distributes the report to the full Assembly and Senate, each caucus meets and is briefed on the final agreement. The committee report containing the Budget Bill cannot be amended. The Budget Bill must be approved by a simple majority vote in each house before it can be sent to the Governor. However, a two-thirds vote is still required for the Legislature to raise taxes. The constitution requires that the Legislature pass the Budget Bill and forward it to the Governor by June 15th for their signature.

June 15 - 30

After the Governor has received the Budget Bill from the Legislature, they have 12 working days to sign or veto the bill. The Governor may reduce or eliminate any appropriation before the Budget Bill is signed via the line-item veto. The Legislature can override a line-item veto with a two-thirds vote in each house. Once the Governor signs the Budget Bill, it goes into effect on July 1st. The new budget period runs from July 1st through June 30th.

STATE OF CALIFORNIA

BUDGET BILL PROCESS & GUIDE





2. CSU SYSTEMWIDE & SACRAMENTO STATE MULTI-YEAR SUMMARIES

CSU SYSTEMWIDE ENROLLMENT & OPERATING FUND Highlights

CSU Enrollment Growth

2016-17

- Target FTES increased to 361,644 Resident FTES (+1.5 percent).

2017-18

- Target FTES increased to 364,131 Resident FTES (+0.7 percent).

2018-19

- Target FTES remains at 364,131 Resident FTES (no change).

2019-20

- Target FTES increased to 374,131 Resident FTES (+2.7 percent).

2020-21

- Target FTES remains at 374,131 Resident FTES (no change).

2021-22

- Target FTES increased to 374,246 Resident FTES (+.031 percent).
Resident enrollment targets for 2021-22 remain unchanged from 2020-21, apart from an additional 115 FTES for Stanislaus' Stockton center.

CSU State Budget Adjustments

2017-18

- General Fund increase of \$179 million.

2018-19

- General Fund increase of \$197.2 million.

2019-20

- General Fund increase of \$332.9 million.

2020-21

- General Fund reduction of \$299 million.

2021-22

- General Fund increase of \$550.2 million.

CSU SYSTEMWIDE ENROLLMENT & OPERATING FUND Highlights

CSU Student Fees

2017-18

- State Tuition Fees increases
 - Undergraduates:
 - 6.1+ units: \$135/semester and \$90/quarter
 - 0-6 units: \$78/semester and \$52/quarter
 - Credential:
 - 6.1+ units: \$156/semester and \$104/quarter
 - 0-6 units: \$90/semester and \$60/quarter
 - Graduate and Post Baccalaureate:
 - 6.1+ units: \$219/semester and \$146/quarter
 - 0-6 units: \$129/semester and \$86/quarter
- Education Doctorate Fee increase:
 - \$360/semester and \$240/quarter
- Doctor of Nursing Practice Fee increase:
 - \$465/semester
- Physical Therapy Doctorate Fee increase:
 - \$524/semester
- Graduate Business Professional Fee increase:
 - \$16/semester and \$11/quarter
- Non-Resident Students Fee increase:
 - \$24/semester unit and \$16/quarter unit

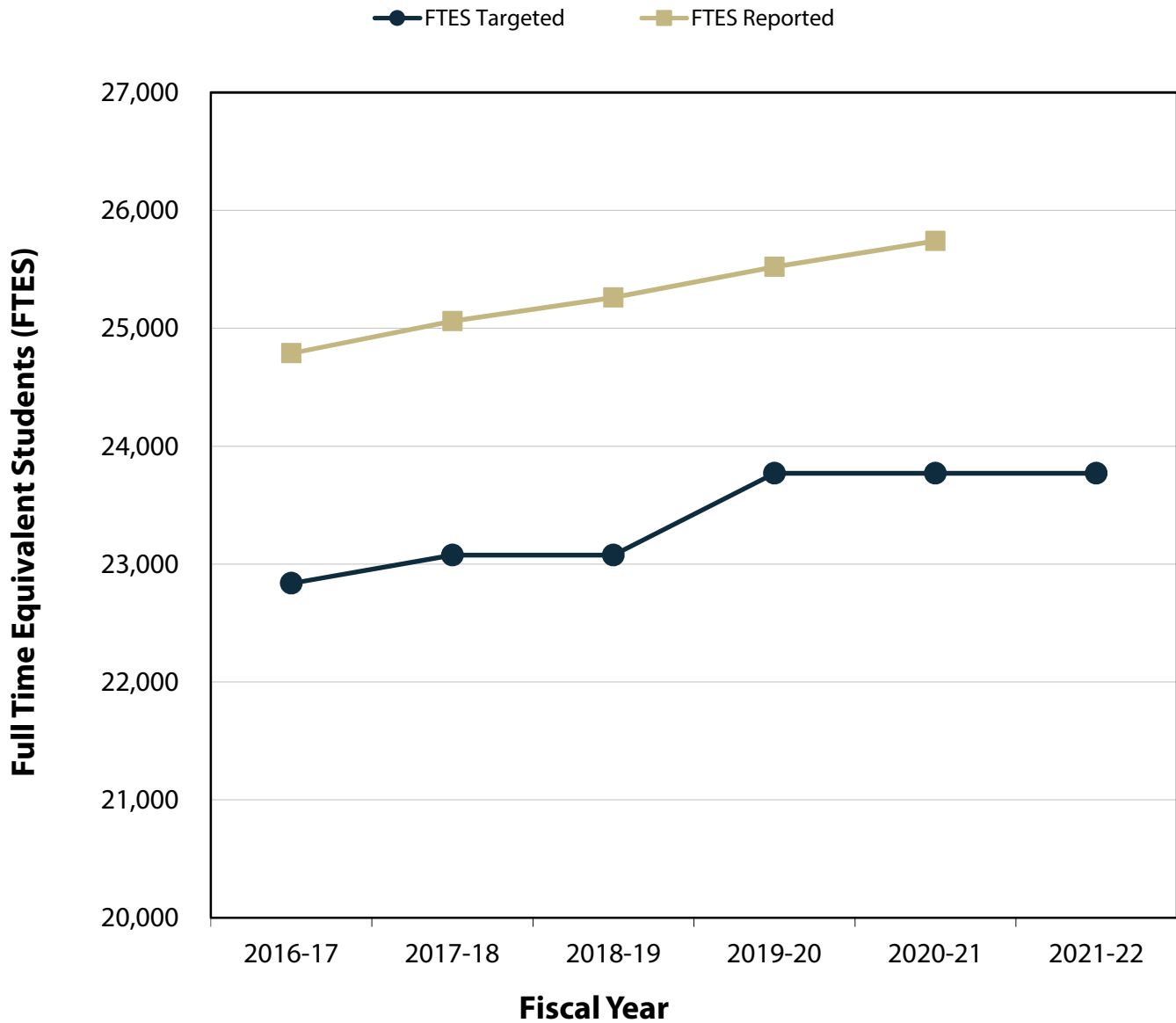
2018-19

- No increases to State Tuition Fees, Doctorate Fees or Graduate Business Professional Fee.
- New Doctor of Audiology program beginning in 2018-2019.

2019-20 thru 2021-22

- No increases to State Tuition Fees, Doctorate Fees or Graduate Business Professional Fee.

SACRAMENTO STATE ENROLLMENT COMPARISON (Paying Resident Fees)



SACRAMENTO STATE ENROLLMENT FIGURES BY FISCAL YEAR
Paying Resident Fees

Fiscal Year	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
FTES Targeted	22,837	23,077	23,077	23,771	23,771	23,771
FTES Reported	24,788	25,061	25,260	25,522	25,740	

Source: CSU College Year Reports (Table 22) for Full-Time Equivalent Students (FTES) Grand Totals - Residents Only
2021-22 FTES target remains the same as prior year. The annualized FTES will not be reported until after the Fiscal Year closes.

SACRAMENTO STATE

ENROLLMENT & OPERATING FUND

Highlights

Sacramento State Enrollment Growth

2016-17

- Target FTES increased to 22,837 for Resident FTES for a growth of 1.46 percent.
- Enrollment growth funding of \$1,696,000 was received for the General Operating Fund. The campus budgeted above the targeted FTES by 0.6 percent for a total of 22,972 Resident FTES.

2017-18

- Target FTES increased to 23,077 for Resident FTES for a growth of 1.0 percent.
- Enrollment growth funding of \$2,946,000 was received for the General Operating Fund.

2018-19

- Target FTES remained the same at 23,077 for Resident FTES resulting in no change to enrollment growth funding for the General Operating Fund.

2019-20

- Target FTES increased to 23,771 for Resident FTES for a growth of 2.91 percent.
- Enrollment growth funding of \$7,857,000 was received for the General Operating Fund.
- Average Unit Load (AUL) funding of \$1,171,000 was received for the General Operation Fund.

2020-21

- Target FTES remained the same at 23,771 for Resident FTES resulting in no change to enrollment growth funding for the General Operating Fund.

2021-22

- Target FTES remained the same at 23,771 for Resident FTES resulting in no change to enrollment growth funding for the General Operating Fund.

SACRAMENTO STATE

ENROLLMENT & OPERATING FUND

Highlights

Sacramento State Budget Adjustments

2016-17

- General Fund increase of \$12,264,700.
- Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth.

2017-18

- General Fund increase of \$12,255,000.
- Funding received for employee compensation, benefits, and enrollment growth.

2018-19

- General Fund increase of \$14,105,200.
- Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth.

2019-20

- General Fund increase of \$21,712,700.
- Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth.

2020-21

- General Fund decrease of \$ (17,806,137).

2021-22

- General Fund increase of \$16,936,000.
- Includes \$11,000,000 restoration from prior year budget cuts.

SACRAMENTO STATE

ENROLLMENT & OPERATING FUND

Highlights

Sacramento State Student Fees

2016-17

No increases to State Tuition Fees, Doctorate Fees or Graduate Business Professional Fee.

2017-18

State Tuition Fees increases

- Undergraduates
 - 6.1+ units: \$135/semester
 - 0-6 units: \$78/semester

- Credential
 - 6.1+ units: \$156/semester
 - 0-6 units: \$90/semester

- Graduate and post baccalaureate
 - 6.1+ units: \$219/semester
 - 0-6 units: \$129/semester

- Education Doctorate Fee increase
 - \$360/semester

- Physical Therapy Doctorate Fee increase
 - \$524/semester

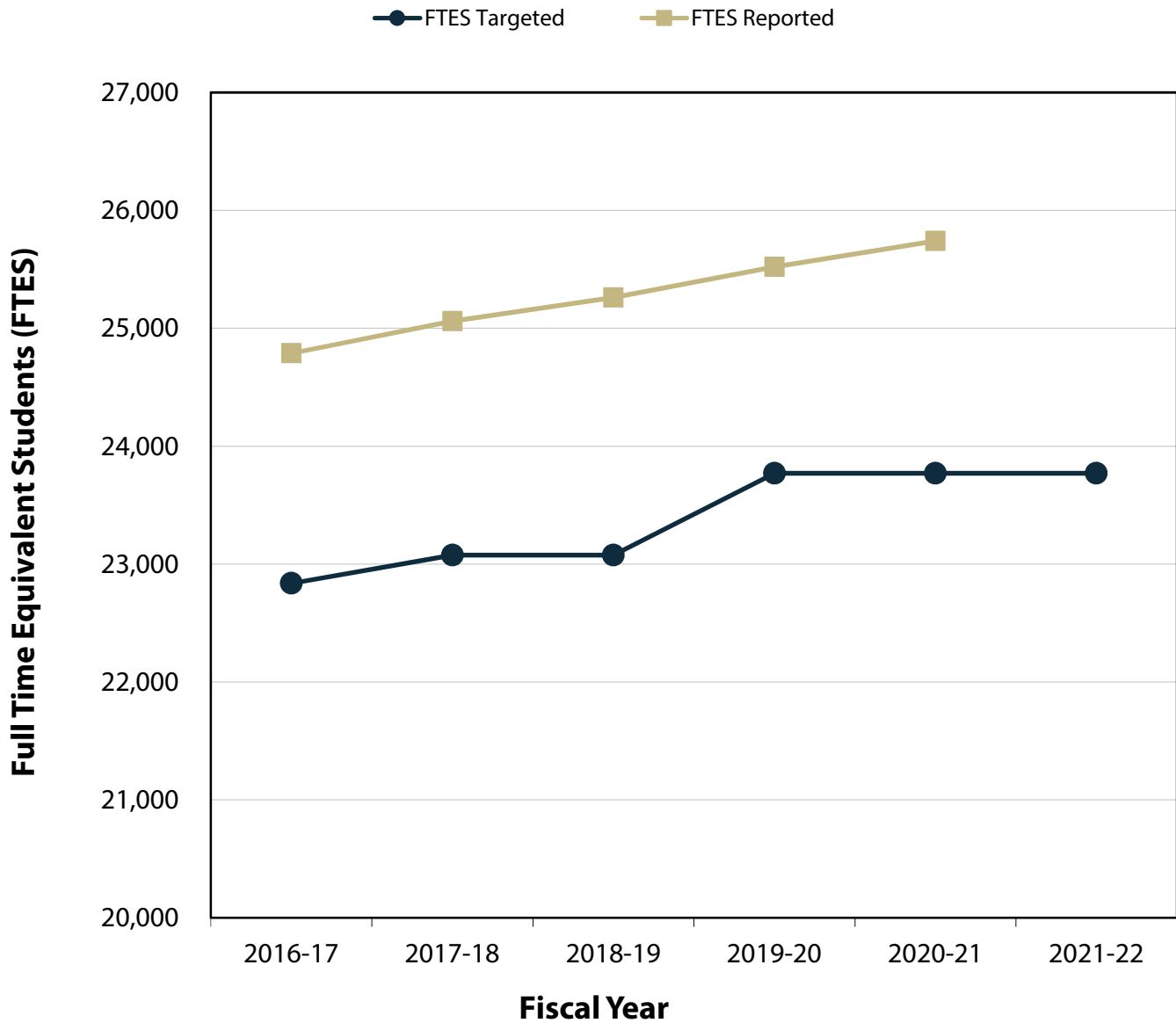
- Graduate Business Professional Fee increase
 - \$16/semester unit

- Non-Resident Students Fee increase
 - \$24/semester unit

2018-19 thru 2021-22

No increases to State Tuition Fees, Doctorate Fees or Graduate Business Professional Fee.

SACRAMENTO STATE ENROLLMENT COMPARISON (Paying Resident Fees)



SACRAMENTO STATE ENROLLMENT FIGURES BY FISCAL YEAR
Paying Resident Fees

Fiscal Year	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
FTES Targeted	22,837	23,077	23,077	23,771	23,771	23,771
FTES Reported	24,788	25,061	25,260	25,522	25,740	

Source: CSU College Year Reports (Table 22) for Full-Time Equivalent Students (FTES) Grand Totals - Residents Only
2021-22 FTES target remains the same as prior year. The annualized FTES will not be reported until after the Fiscal Year closes.

SACRAMENTO STATE

GENERAL OPERATING FUND SUMMARY

Fiscal Years 2017-18 through 2021-22

	Initial Campus Budget Estimates				
	2017-18	2018-19	2019-20	2020-21	2021-22
Budgeted FTES**-Resident+Non Resident	23,591	23,576	24,314	24,288	24,337
Budgeted FTES**-Resident Only	23,077	23,077	23,771	23,771	23,771
Sources of Funds					
Base Budget from State Appropriation	143,584,837	155,839,837	169,945,037	191,657,737	181,806,000
Prior Year Adjustments	-	-	-	-	-
Unallocated Reductions	-	-	-	-	-
Education Insights	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Basic Needs	-	-	-	-	1,100,000
Mental Health	-	-	-	-	1,100,000
Compensation Adjustments	-	2,649,000	-	-	61,000
CO Adjustment from C4CS	-	2,000	-	-	-
Adjustments-from CO removed from C4CS	-	28,000	-	-	-
Retirement Adjustment	1,993,000	2,127,000	1,219,000	2,126,000	-2,305,000
Retirement Adjustment - C4CS	-	17,000	-	-	-
Net Other Baseline Adjustment	-	-	-	-	-
Adjusted State Appropriation	146,677,837	161,762,837	172,264,037	194,883,737	182,862,000
State Appropriation New Changes					
Tuition Fee Discounts (formerly State Univ Grants)	-	-1,220,800	456,700	950,400	293,000
Financial Aid Set Aside	-	-	-	-	-
Employee Compensation	-	5,888,000	8,559,000	-	60,000
Mandatory Costs (Energy, Natural Gas, Insurance, New Space, Benefits, Deferred Maintenance)	7,706,000	854,000	2,946,000	-	144,000
Employer-Paid Health Premiums	-	-	-	-	1,393,000
Enrollment Increase Funding	2,556,000	-	5,800,000	-	-
Chancellor's Office Initiatives Funding	-	3,761,000	2,732,000	-	9,896,000
AB 1460 Ethnic Studies	-	-	-	-	858,000
Augmentations (Restorations, Additional Funding)	-	-	-	-	-
Revenue Interest Assessment	-	-	-	-	-
Other Reductions (Unallocated)	-	-	-	-10,728,137	10,728,000
Systemwide Priorities	-	-	-	-	-6,436,000
Center for California Studies (Restricted Alloc)	-	-	-	-	4,661,000
Education Insights Center	-	-	-	-	-
Total State Appropriation	156,939,837	171,045,037	192,757,737	185,106,000	204,459,000
Campus Projected Fee Revenues					
State University Fee (SUF) Income	157,000,000	157,500,000	158,530,000	158,530,000	160,530,000
Non-Resident Fees (1)	3,500,000	4,000,000	4,200,000	2,200,000	4,200,000
Application Fees	1,300,000	1,300,000	1,400,000	1,400,000	1,400,000
Other Miscellaneous Revenue	60,000	60,000	60,000	60,000	60,000
Other Revenue (Federal WS, Financial Aid)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Projected Fee Revenues	162,860,000	163,860,000	165,190,000	163,190,000	167,190,000

SACRAMENTO STATE

GENERAL OPERATING FUND SUMMARY

Fiscal Years 2017-18 through 2021-22

Uses of Funds	Initial Campus Budget Estimates				
	2017-18	2018-19	2019-20	2020-21	2021-22
Prior Year Baseline Allocation					
Division Baseline Allocations	145,103,753	156,051,592	162,017,080	172,942,794	166,471,772
All University Expenses	23,205,787	24,143,112	25,494,795	27,469,006	27,469,006
Education Insights	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Mandatory Costs (Compensation Pool, Benefits, Reserve, Student Grants)	126,792,217	134,536,255	140,295,794	145,952,105	143,241,699
Reserve	-	597,742	597,742	-	-
Strategic Goals, Student Success & Completion Initiatives	838,080	522,604	4,399,626	6,888,626	-
Adjustments:					
Employee Compensation (Salary Increases, Promos, Reclassifications)	10,811,398	10,732,303	9,650,276	6,333,680	1,186,121
Health	-	-	-	-	1,393,000
Early Exit Program (includes both salaries & benefits savings)	-	-	-	-	-4,954,401
Add'l Hires Benefit Costs	-	-	-	-	4,500,000
Baseline Adjustment (Increase in Min. Wage)	-	-	-	-	200,000
Tuition Fee Discounts (State University Grants)	2,946,000	-1,220,800	456,700	950,400	293,000
Changes to All University Expenses (AUE)	937,325	1,351,683	1,264,547	-	869,942
Mandatory Costs (e.g. energy, deferred maintenance, benefits, insurance, new space)	2,183,000	2,998,000	3,965,000	4,508,568	144,000
Reductions	-	-	-	-17,509,402	-
Allocations to Divisions	1,936,003	-	153,732	-	11,000,000
Center for California Studies Adjustments per Budget Act	-	-	-	-	4,661,000
Basic Needs & Mental Health	-	-	-	-	2,200,000
Student Success & Completion Initiatives	-	2,092,546	3,353,000	-	-
2021-22 Budget Call Strategic Imperative Funding	-	-	-	-	5,158,739
Restoration of President's Office PY reduction	-	-	-	-	215,122
Central Baseline Reserves	2,446,274	-	483,321	-	-
Education Insights Center	-	-	-	-	-
Enrollment Growth/New Faculty	500,000	1,000,000	-	-	-
Ongoing funding to Academic Affairs baseline	-	-	-	-	5,500,000
One-Time Funding to Divisions	-	-	-	5,700,000	-
Subtotal:	318,799,837	333,905,037	353,231,613	354,335,777	370,649,000
Federal Work Study, Financial Aid	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Projected Uses of Funds	319,799,837	334,905,037	354,231,613	355,335,776	371,649,000
Projected Surplus/(Deficit)*	-	-	3,716,124	-7,039,776	-

SACRAMENTO STATE

GENERAL OPERATING FUND SUMMARY

Fiscal Years 2017-18 through 2021-22

	Initial Campus Budget Estimates				
	2017-18	2018-19	2019-20	2020-21	2021-22
Budget Balancing Plan					
Permanent Divisional Augmentations	-	-	-	-	-
Strategic Goals, Student Success & Completion Initiatives	-	-	-	-	-
Permanent Budget Reductions	-	-	-	-	-
One-time (Fiscal Year) Augmentations	-	-	-	5,895,851	-
One-Time (Fiscal Year) Reductions	-	-	-	-	-
Total:	-	-	-	5,895,851	-
Fiscal Year Budget Balance (Problem)	-	-	3,716,124	-1,143,925	-
Structural Budget Problem Remaining	-	-	3,716,124	-7,039,776	-

* Any projected surplus/deficit were subsequently distributed to campus divisions

** FTES = Full-Time Equivalent Students

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET BY FISCAL YEAR

(Excluding Tuition Fee Discounts)

	2017-18	2018-19	2019-20	2020-21	2021-22
Sources of Funds					
State Appropriation	156,939,837	171,045,037	192,757,737	185,106,000	204,459,000
Fees	161,860,000	162,860,000	164,190,000	162,190,000	166,190,000
Total Sources	318,799,837	333,905,037	356,947,737	347,296,000	370,649,000
Less Tuition Fee Discounts (TFD/EOP)	(47,466,850)	(46,246,050)	(46,702,750)	(47,653,150)	(47,946,150)
Total Sources less Tuition Fee Discounts:	271,332,987	287,658,987	310,244,987	299,642,850	322,702,850
Uses of Funds					
Divisional Allocations	154,277,229	163,801,556	169,072,938	166,471,773	186,540,057
Divisional Baseline Changes	1,774,363	(1,784,476)	3,869,856	4,149,754	15,397,420
Restricted Programs	1,100,000	1,100,000	1,100,000	1,100,000	3,300,000
All University Expenses	24,143,112	25,494,795	26,759,342	27,469,006	28,338,948
Benefits	79,414,605	88,153,805	94,513,805	99,940,787	99,562,845
Compensation	7,654,800	5,895,939	6,959,357	6,001,061	300,000
Tuition Fee Discounts (SUG/EOP)	47,466,850	46,246,050	46,702,750	47,653,150	47,946,150
Strategic Goals, Student Success & Completion Initiatives	522,604	4,399,626	6,888,626	0	5,158,739
Reserves	0	0	1,081,063	0	0
Total Uses	316,353,563	333,307,295	356,947,737	352,785,531	386,544,159
Less Tuition Fee Discounts (TFD/EOP)	(47,466,850)	(46,246,050)	(46,702,750)	(47,653,150)	(47,946,150)
Total Uses less Tuition Fee Discounts	268,886,713	287,061,245	310,244,987	305,132,381	338,598,009
Net Income (Deficit)	2,446,274	597,742	0	(5,489,531)	(15,895,159)

Does not include Federal Work Study amounts, as it is a pass-through entry.

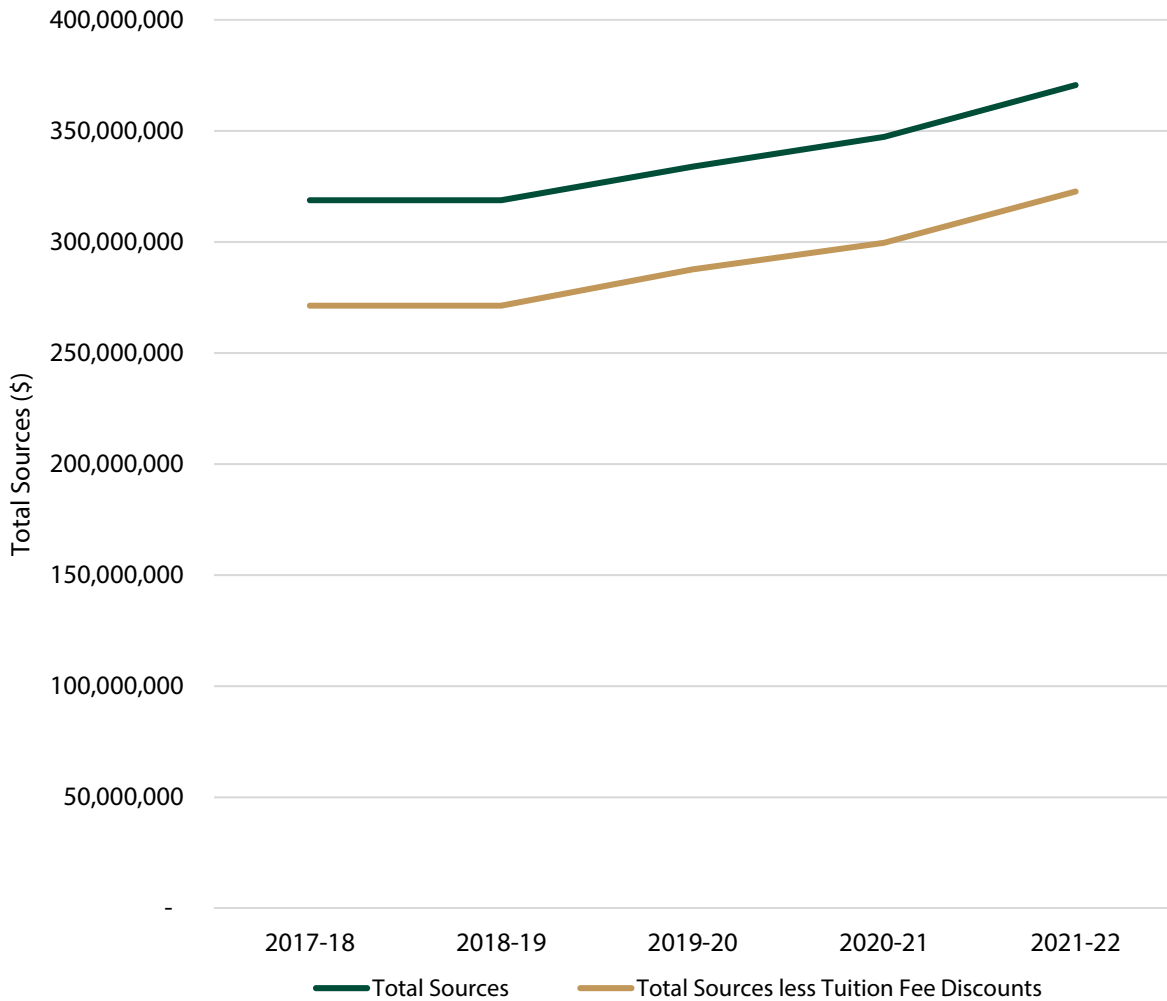
For this presentation, the Tuition Fee Discounts (TFD) are excluded from the total sources and uses. Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. The Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year which is also used to support financially needy students. These permanent funds are to be used for the sole purpose of providing tuition fee discounts to these students and cannot be used for any other purpose. They are essentially a "pass-through" entry; therefore, these expenses cannot be reduced as a means to balance the budget. Reductions must be found elsewhere.

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET

Sources of Funds Comparison (Two Ways)

Total Sources (Before & After Tuition Fee Discounts)



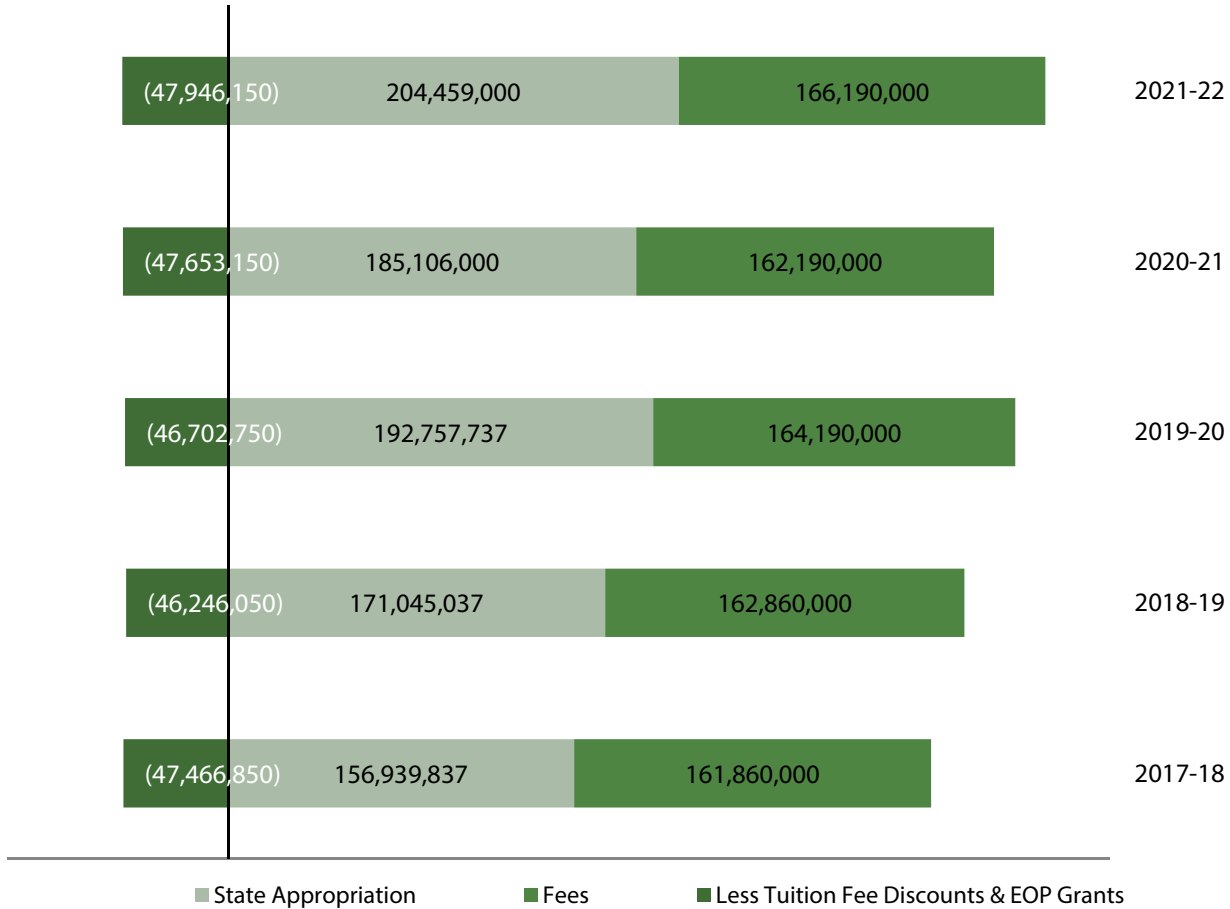
Fiscal Year	2017-18	2018-19	2019-20	2020-21	2021-22
Total Sources	318,799,837	318,799,837	333,905,037	347,296,000	370,649,000
Total Sources less Tuition Fee Discounts	271,332,987	271,332,987	287,658,987	299,642,850	322,702,850

Tuition Fee Discounts represent the one-third of revenue from student fee increases that is set aside to support financially needy students. It also includes Extended Opportunity Program grants of \$683,150 per fiscal year which are also earmarked for financially needy students.

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET

Sources by Fiscal Year



Fiscal Year	2017-18	2018-19	2019-20	2020-21	2021-22
State Appropriation	156,939,837	171,045,037	192,757,737	185,106,000	204,459,000
Fees	161,860,000	162,860,000	164,190,000	162,190,000	166,190,000
Less Tuition Fee Discounts & EOP Grants	(47,466,850)	(46,246,050)	(46,702,750)	(47,653,150)	(47,946,150)
Total Sources	271,332,987	287,658,987	310,244,987	299,642,850	322,702,850

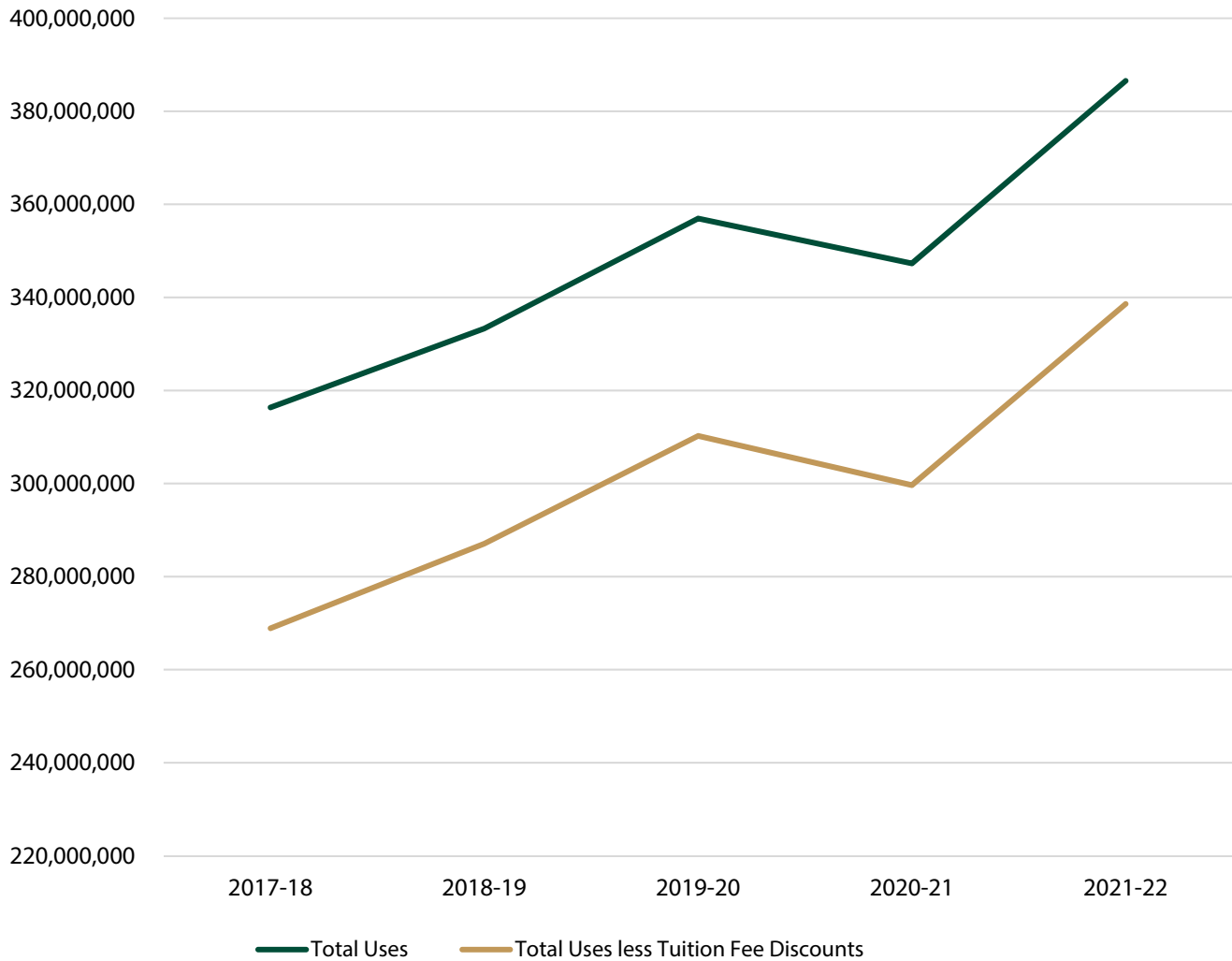
The portion of funds associated with the Tuition Fee Discount (TFD) is deducted from overall total to illustrate the portion of the total sources that are designated for this purpose. Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. These permanent funds are to be used for the sole purpose of providing tuition fee discounts to these students and cannot be used for anything else. Therefore, these expenses are not subject to campus reductions and budget balancing measures must be found elsewhere. Additionally, the Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year which is designated for financially needy students.

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET

Uses of Funds Comparison (Two Ways)

Total Uses (Before & After Tuition Fee Discounts)



Fiscal Year	2017-18	2018-19	2019-20	2020-21	2021-22
Total Uses	316,353,563	333,307,295	356,947,737	347,296,000	386,544,159
Total Uses less Tuition Fee Discounts	268,886,713	287,061,245	310,244,987	299,642,850	338,598,009

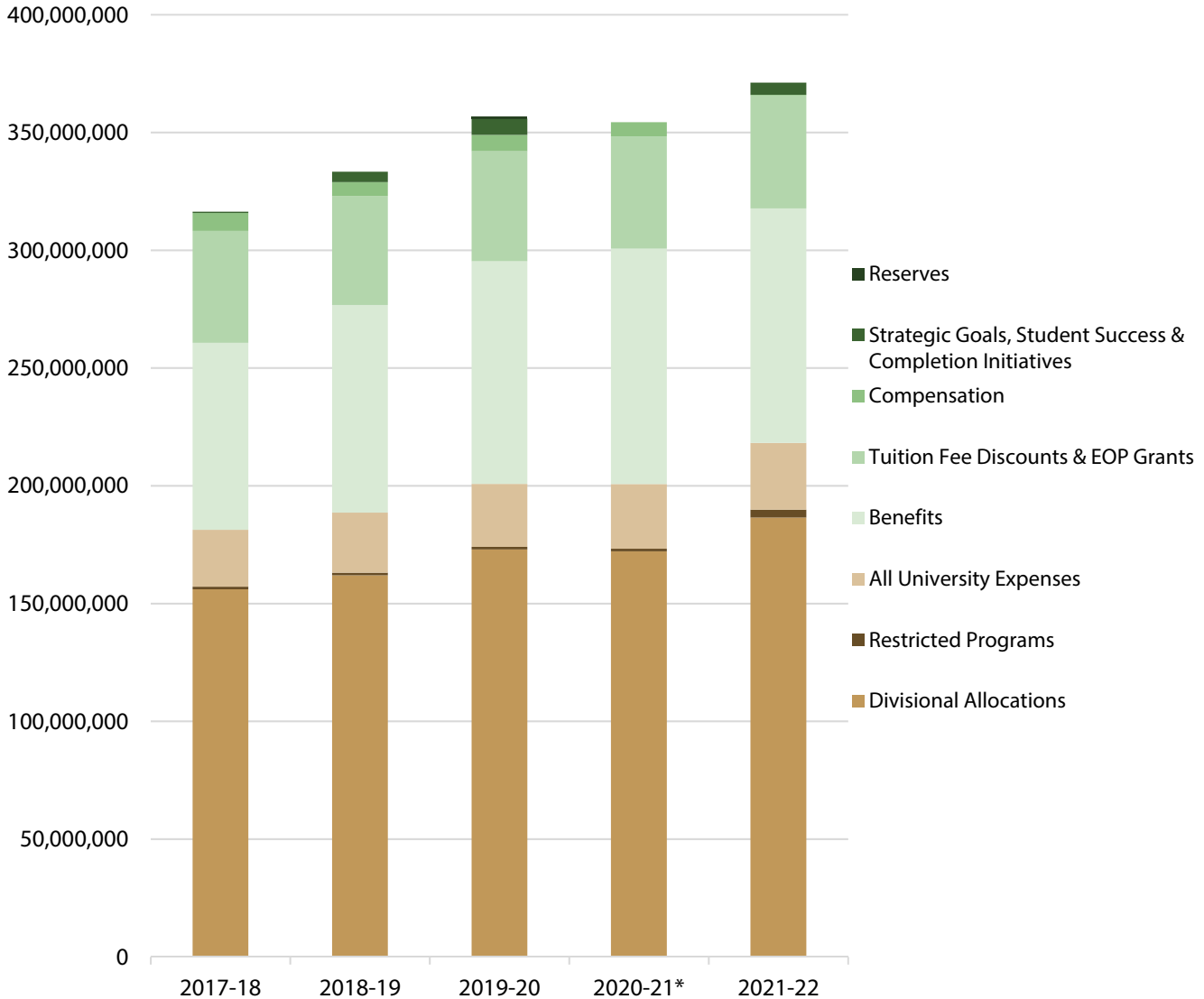
Tuition Fee Discounts represent the one-third of revenue from student fee increases or state appropriation that is set aside to support financially needy students.

It also includes Extended Opportunity Program grants of \$683,150 per fiscal year which are also earmarked for financially needy students. These funds are specifically earmarked for assisting these students and cannot be reduced to balance the budget or be used for other purposes.

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET

Uses by Fiscal Year



Fiscal Year	2017-18	2018-19	2019-20	2020-21*	2021-22
Divisional Allocations	156,051,592	162,017,080	172,942,794	172,171,773	186,540,057
Restricted Programs	1,100,000	1,100,000	1,100,000	1,100,000	3,300,000
All University Expenses	24,143,112	25,494,795	26,759,342	27,469,006	28,338,948
Benefits	79,414,605	88,153,805	94,513,805	99,940,787	99,562,845
Tuition Fee Discounts & EOP Grants	47,466,850	46,246,050	46,702,750	47,653,150	47,946,150
Compensation	7,654,800	5,895,939	6,959,357	6,001,061	300,000
Strategic Goals, Student Success & Completion Initiatives	522,604	4,399,626	6,888,626	-	5,158,739
Reserves	-	-	1,081,063	-	-
Total Uses	316,353,563	333,307,295	356,947,737	354,335,777	371,146,739

*Divisional allocation for 2020-21 includes one-time funding of \$5.5M for Academic Affairs and \$200K for Administration and Business Affairs.

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET

Uses By Fiscal Year (with Exclusions*)



Fiscal Year	2017-18	2018-19	2019-20	2020-21**	2021-22
Divisional Allocations	156,051,592	162,017,080	172,942,794	172,171,773	186,540,057
Restricted Programs	1,100,000	1,100,000	1,100,000	1,100,000	3,300,000
All University Expenses	24,143,112	25,494,795	26,759,342	27,469,006	28,338,948
Benefits	79,414,605	88,153,805	94,513,805	99,940,787	99,562,845
Compensation	7,654,800	5,895,939	6,959,357	6,001,061	300,000
Strategic Goals, Student Success & Completion Initiatives	522,604	4,399,626	6,888,626	-	5,158,739
Reserves	-	-	1,081,063	-	-
Total Uses	268,886,713	287,061,245	310,244,987	306,682,627	323,200,589

Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. These permanent funds are to be used for the sole purpose of providing Tuition Fee Discounts to these students; therefore, these expenses are not subject to campus reductions and any budget balancing solutions must be found elsewhere. The Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year for financially needy students.

*Excludes Tuition Fee Discounts & EOP Grant. Also excludes Federal Work Study revenue and expense which are pass-through accounts.

**Divisional allocation for 2020-21 includes one-time funding of \$5.5M for Academic Affairs and \$200K for Administration and Business Affairs.



**3. 2021-22
SACRAMENTO STATE
OPERATING FUND –
CURRENT YEAR
2021-22**

PROJECTED SOURCES & USES

OPERATING FUND SUMMARY

FY 2021-22 (as of 2021-Aug-1)

Total Full-Time Equivalency (FTES)	24,337
Funded Resident FTES	23,771
Non-Resident FTES	666

Sources of Funds	Campus Budget Projections
<i>Appropriations - General Fund Baseline from Prior Year</i>	181,806,000
Retirement Adjustments 20-21	(2,305,000)
Compensation Adjustment 20-21	61,000
Education Insights*	1,100,000
Basic Needs*	1,100,000
Mental Health*	1,100,000
<i>Adjusted General Fund Baseline Appropriation</i>	182,862,000
<i>New State Appropriation Changes</i>	
<i>Specified Programs</i>	
State University Grants (SUG) Adjustments*	293,000
Center for California Studies*	4,661,000
Graduation Initiatives 2025	9,896,000
AB 1460 Ethnic Studies	858,000
Operations & Maintenance of New Facilities/Other	144,000
Employer-Paid Health Premiums	1,393,000
Compensation Adjustment 21-22	60,000
<i>Unrestricted</i>	
Systemwide Priorities	(6,436,000)
Restoration of 2020-21 General Fund Reduction	10,728,000
Projected Appropriation	204,459,000
<i>Campus Projected Revenue & Adjustments</i>	
Tuition Fee Revenue	160,530,000
Non-Resident Fees	4,200,000
Application Fees	1,400,000
Other Miscellaneous Revenue	60,000
Projected Tuition, Revenue and Other Adjustments	166,190,000
Subtotal	370,649,000
Other Revenue (WS, Financial Aid)*	1,000,000
Total Projected Sources of Funds	371,649,000

Uses of Funds	Campus Budget Projections
<i>Prior Year Baseline Allocation</i>	
Division Baseline Allocations	166,471,772
IRT GI 2025 Funding (moved to division baseline)	0
Academic Affairs GI2025 Funding (moved to division baseline)	0
Student Affairs GI2025 Funding (moved to division baseline)	0

PROJECTED SOURCES & USES

OPERATING FUND SUMMARY

FY 2021-22 (as of 2021-Aug-1)

Equity, Diversity, & Inclusion GI2025 Funding (moved to division baseline)	0
President's Ofc GI 2025 Funding (moved to division baseline)	0
All University Expenses	28,338,948
Education Insights*	1,100,000
Mandatory Costs (compensation pool, benefits, student grants)	143,241,699
	= 339,152,419
<i>Adjustments: (baseline adjustments)</i>	
<i>Compensation and Benefits</i>	
Prior Year Baseline Divisional Adj. (Cont. Costs for Salary Incr., Promotions, Reclasses, Equity, etc.)	0
Compensation pool allocations to divisions	1,186,121
Retirement	0
Health	1,393,000
PY Benefit Pool Shortfall	0
Add'l Hires Benefit Costs	4,500,000
Baseline Adjustment (Increase in Min. Wage)	200,000
Early Exit Program (salaries & benefits)	(4,954,401)
	= 2,324,720
<i>Specified Programs</i>	
State University Grants (SUG) Adjustments*	293,000
Center for California Studies*	4,661,000
Basic Needs & Mental Health*	2,200,000
Increase to Division's Budgets	11,000,000
2021-22 Budget Call Strategic Imperative funding	5,158,739
Restoration of President's Office PY reduction	215,123
One-Time Funding to Academic Affairs for more Lecturers	5,500,000
Operations & Maintenance of New Facilities/Other	144,000
	= 29,171,862
Subtotal - Before WS, Restricted Programs	370,649,000
Work Study, Financial Aid*	1,000,000
Total Projected Uses of Funds	371,649,000
Balance***	0

*Denotes pass through funding

**Denotes graduation initiatives

*** Slight differences in final figures from other documentation may occur due to rounding

PROJECTED SOURCES & USES

OPERATING FUND SUMMARY

FY 2021-22 (as of 2021-Aug-1)

	2020-21 Baseline	Baseline Adjustments		2021-22 New Baseline	
		2021-22 Baseline Changes	2021-22 Strategic Imperatives		
Academic Affairs	109,787,681	12,336,873	1,206,539	123,331,093	33.2%
Administration & Business Affairs	19,459,596	896,864	275,000	20,631,460	5.6%
Athletics	4,648,181	334,788	-	4,982,969	1.3%
Division of the President	4,345,598	593,248	1,576,700	6,515,546	1.8%
Inclusive Excellence	1,285,572	210,000	470,000	1,965,572	0.5%
Information Resources & Tech	8,414,598	243,172	580,000	9,237,770	2.5%
Public Affairs & Advocacy	487,873	(487,873)	-	-	0.0%
Student Affairs	14,312,025	552,367	785,000	15,649,392	4.2%
University Advancement	3,730,649	230,108	265,500	4,226,257	1.1%
					50.2%
Strategic Goals, Student Success & Completion Initiatives*	-	-	-	-	-
Restricted or Mandatory Costs:					
Basic Needs	-	1,100,000	-	1,100,000	0.3%
Mental Health	-	1,100,000	-	1,100,000	0.3%
Education Insights	1,100,000	-	-	1,100,000	0.3%
Center for CA Studies	-	4,661,000	-	4,661,000	1.3%
All University Expenses (AUE)	27,469,006	869,942	-	28,338,948	7.6%
Mandatory Benefits Costs	99,940,787	(377,942)	-	99,562,845	26.8%
Compensation	6,001,061	(5,701,061)	-	300,000	0.1%
State University Grants (aka Tuition Fee Discounts)	47,653,150	293,000	-	47,946,150	12.9%
University Central Baseline Reserve	-	-	-	-	0.0%
Federal Work Study/Financial Aid	1,000,000	-	-	1,000,000	0.3%
					49.8%
Total Uses	349,635,776	16,854,486	5,158,739	371,649,000	100.0%
Resources Available					
General Fund				204,459,000	55.0%
Fees				166,190,000	44.7%
Federal Work Study/Financial Aid				1,000,000	0.3%
Total Resources				371,649,000	100.0%
Surplus/(Deficit)				(0)	

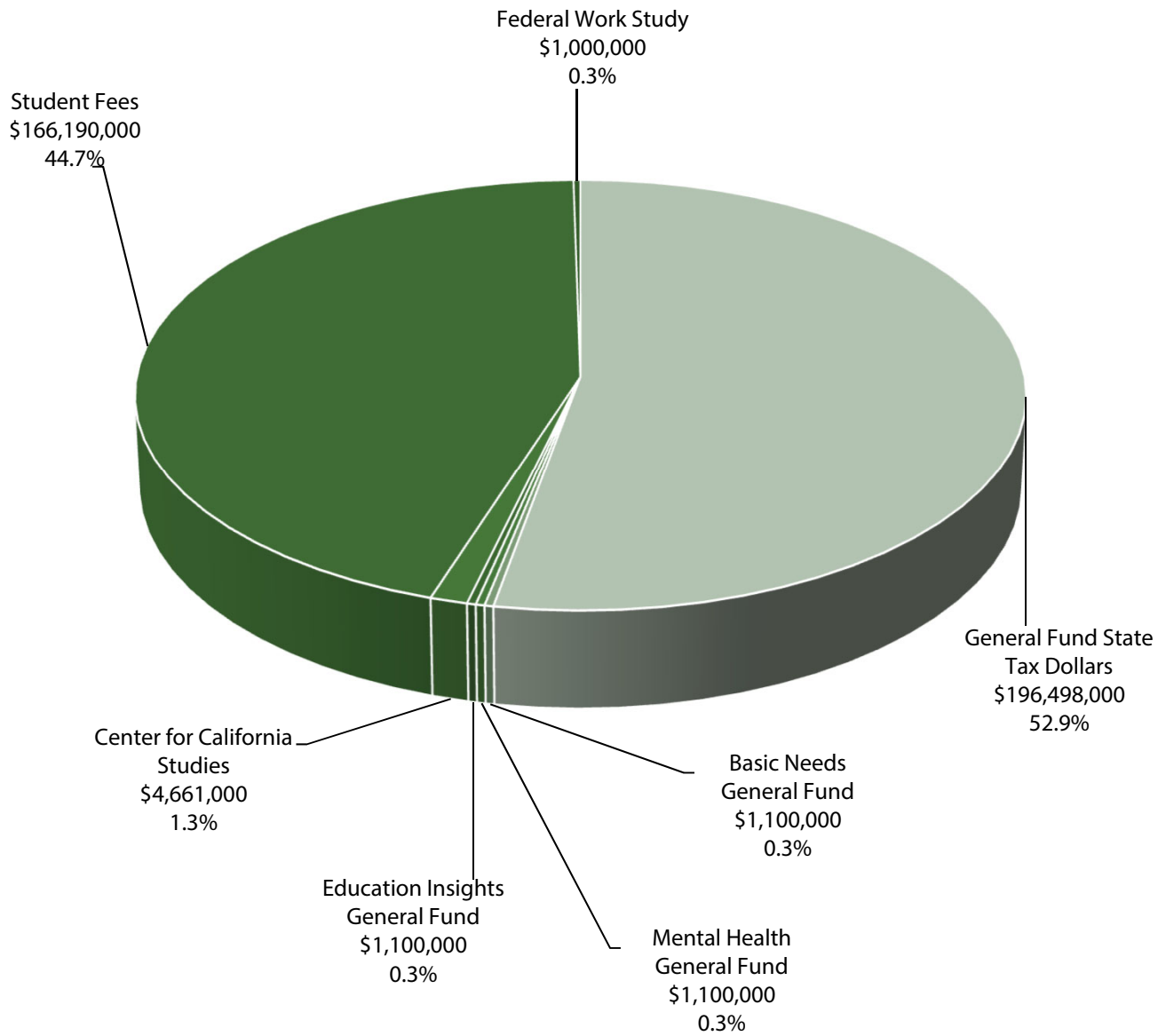
*Student Success funding was integrated into Division baseline

SACRAMENTO STATE

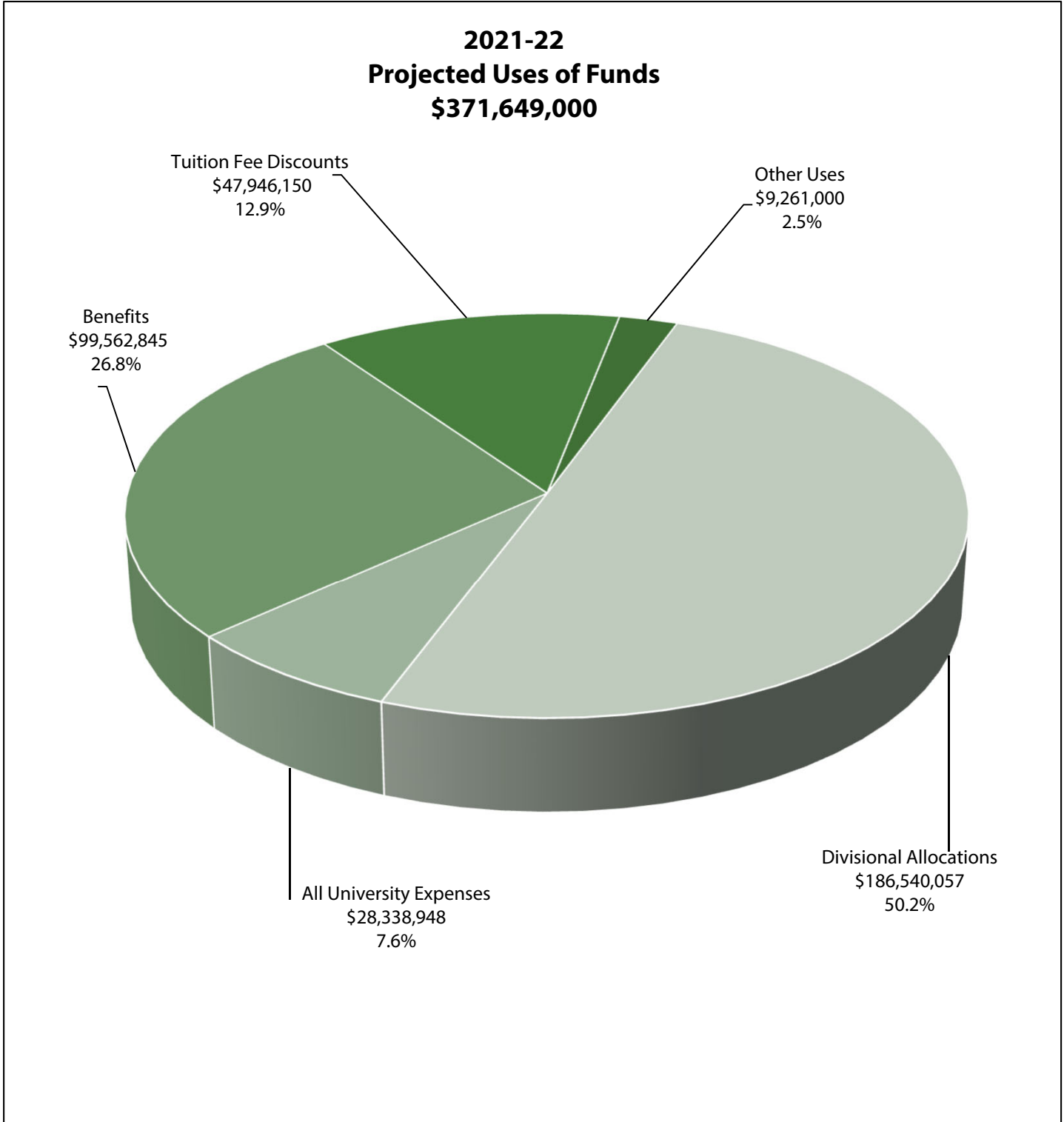
OPERATING FUND BUDGET

FY 2021-22 Projected Sources of Funds

2021-22 Projected Sources of Funds \$371,649,000



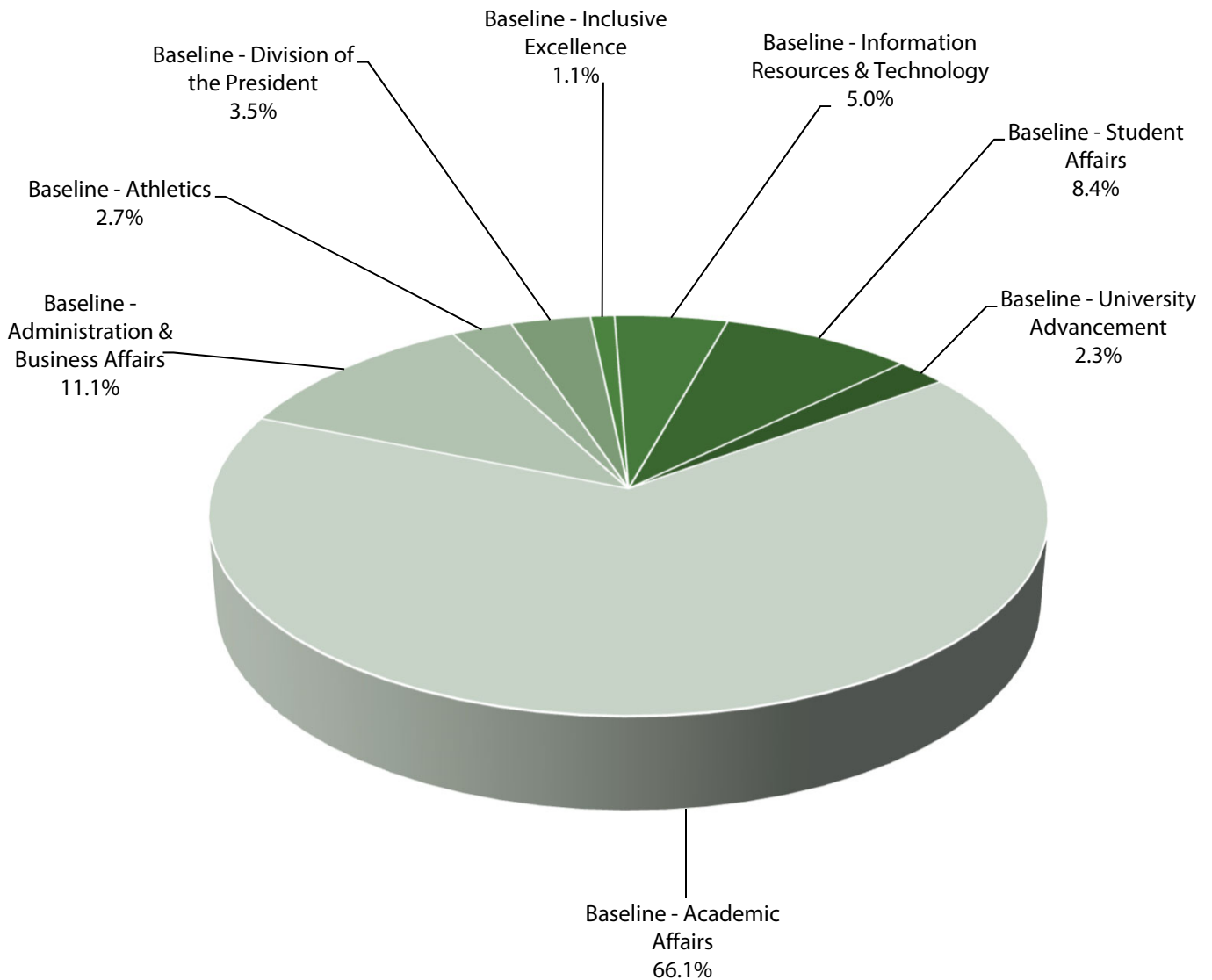
SACRAMENTO STATE OPERATING FUND BUDGET FY 2021-22 Projected Uses of Funds



SACRAMENTO STATE OPERATING FUND BUDGET

FY 2021-22 Projected Divisional Allocations

2021-22 Projected Divisional Allocations \$186,540,057



SACRAMENTO STATE

OPERATING FUND BUDGET

FY 2021-22 Budget Data

Sources of Funds	Amount	Percent
General Fund State Tax Dollars	\$196,498,000	52.9%
Basic Needs General Fund	\$1,100,000	0.3%
Mental Health General Fund	\$1,100,000	0.3%
Education Insights General Fund	\$1,100,000	0.3%
Center for California Studies	\$4,661,000	1.3%
Student Fees	\$166,190,000	44.7%
Federal Work Study	\$1,000,000	0.3%
Total Sources:	\$371,649,000	100.0%

Uses of Funds	Amount	Percent
→ Divisional Allocations	\$186,540,057	50.2%
All University Expenses	\$28,338,948	7.6%
Benefits	\$99,562,845	26.8%
Tuition Fee Discounts	\$47,946,150	12.9%
→ Other Uses	\$9,261,000	2.5%
Total Uses:	\$371,649,000	100.0%

} Mandatory
Costs

Divisional Allocations Detail	Amount	Percent
Baseline - Academic Affairs	\$123,331,093	66.1%
Baseline - Administration & Business Affairs	\$20,631,460	11.1%
Baseline - Athletics	\$4,982,969	2.7%
Baseline - Division of the President	\$6,515,546	3.5%
Baseline - Inclusive Excellence	\$1,965,572	1.1%
Baseline - Information Resources & Technology	\$9,237,770	5.0%
Baseline - Public Affairs & Advocacy*	\$0	0.0%
Baseline - Student Affairs	\$15,649,392	8.4%
Baseline - University Advancement	\$4,226,257	2.3%
Total Divisional Allocations	\$186,540,057	100.0%

Other Uses Detail	Amount	Percent
Restricted Programs (Ed Insights, Basic Needs, Mental Health)	\$3,300,000	35.6%
Center for California Studies	\$4,661,000	50.3%
Compensation	\$300,000	3.2%
Federal Work Study	\$1,000,000	10.8%
Total Other Uses	\$9,261,000	100.0%

* Public Affairs and Advocacy was combined with the Division of the President in 2021-22

PRESIDENT'S BUDGET COMMUNICATION

FY 2021-22

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PRESIDENT'S UPDATE

2021 Sacramento State budget update

March 25, 2021 - In February, we received the positive news from Gov. Gavin Newsom that he is proposing to restore the \$299 million cut from the CSU system last year. We estimate that Sacramento State will receive approximately \$10.87 million more than we received in 2020-2021. Unfortunately, because of increased costs, especially mandatory costs, to balance our budget last year, each division was cut 10% for a total of \$17.3 million institutionally, so our budget will not yet be fully restored.

These cuts have been painful. I am committed to shared governance and to working closely with the University Budget Advisory Council (UBAC), but we are still living in dynamic and unprecedented times. In consultation with UBAC and the President's Cabinet, I am recommending a hybrid approach for the 2021-2022 budget.

Over the past year, all of us have worked hard to "do less with less," but now that we have new funding, we must take a more targeted approach. We need to dedicate to the divisions the entire anticipated \$10.87 million, which we will round up to \$11 million using other sources. These funds are recurring funds, and decisions should be made at a more local level, rather than top down, on where the dollars should be reinvested and what positions should be filled. We also need to be strategic and innovative. We cannot lose the momentum that we have with the Graduation Initiative, Inclusive Excellence, the Comprehensive Campaign, and the Anchor University Initiative, and we must stay safe and healthy. We have made too much progress to stop now. Hence, I am asking UBAC to make recommendations to allocate \$6.87 million in recurring general operating dollars (the original amount that the governor first proposed) to fund the five imperatives that have been our guides for the last six years: student success, diversity and inclusion, philanthropy, safety, and community engagement.

Overall, our sources of revenue will be \$368,850,137. Our actual expenses will be \$371,719,079. To make up the deficit and to have a balanced budget, we will need to borrow \$2,868,942 from our reserves. To put that number in perspective, last year we borrowed \$5.5 million one-time money to pay for lecturers to provide extra sections as part of the Graduation Initiative. This year, approximately \$2 million recurring dollars will be permanently allocated to Academic Affairs, and we will only need \$3.5 million one-time funding for lecturers. In next year's budget, we hope to make all lecturer funding recurring dollars.

Each division will be allowed to set its own priorities on how to allocate its share of the \$11 million restoration. But because the money is recurring and because we have been doing less with less, I am asking that special emphasis be placed on hiring personnel. Many of these hires may be replacements, but they may be new positions as well. Sacramento State has evolved significantly over the past year, and there is a need for new hires to meet new strategies in this new world. These hires will still have to be approved – that hasn't changed. I do hope that many of the divisions' priorities also align with the five imperatives, but the decision will be left to the divisions.

PRESIDENT'S BUDGET COMMUNICATION

FY 2021-22

The \$11 million will be restored to the divisions based on 10% cuts that totaled \$17.3 million in 2020-2021 (the dollar amounts have been rounded for the sake of simplicity):

Academic Affairs	66%	(\$7.26M)
ABA	12%	(\$1.32M)
Student Affairs	8%	(\$880K)
IRT	5%	(\$550K)
University Advancement	2.5%	(\$275K)
Athletics	3%	(\$330K)
President's Office	2%	(\$220K)
Inclusive Excellence	1%	(110K)
Public Affairs	5%	(55K)

This past year has been the most difficult year most of us have experienced, especially in our work in academia. None of us want to see another year like this one in our lifetime. But Sacramento State got through it. The Hornet Family is still transforming lives. We are still here delivering a high-quality, excellent education to our students. There have been many sacrifices, and the pandemic has taken a significant toll. I know that the Hornet Family is exhausted, but we are enduring. And we will continue to support each other. The restorations in the budget and the ongoing success of the vaccines give us reason for hope, and I hope we can all allow ourselves to feel a small bit of optimism again. Stay strong, and I look forward to seeing many of you in the fall.

Sincerely,



Robert S. Nelsen

President, Sacramento State

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Date: May 24, 2021
To: Robert S. Nelsen, President, California State University, Sacramento
From: William Cordeiro, Chair, University Budget Advisory Committee
Re: Recommendations for the 2021-22 University Budget Allocations

The University Budget Advisory Committee (UBAC) would like to thank the Sacramento State Leadership for their cooperation and very informative presentations during this annual budget process. The committee members are thankful for the time dedicated to put together their budget submissions and presentations. It has been a very rewarding and worthwhile process. This is a collaborative, open and transparent process that includes many stakeholders throughout the university which includes faculty, staff, and our students.

The UBAC committee members completed a comprehensive review of the division's budget call documents, and through the insightful meetings with the division heads, the UBAC members have developed a thoughtful budget recommendation for your consideration. The new proposed budget focuses on the priorities of the university and the CSU system as a whole. The 2021-22 Fiscal Year budget for Sac State is one where increases in allocations were able to occur as directed by the President due to improved fiscal forecasting from the current year. Per the Budget Call, an initial allocation of \$11 million was given back to divisions in addition to \$6.87 million for strategic imperatives.

As in prior years, the committee relies on the information provided by the division heads as well as considering the university's imperatives and priorities which include:

- 1) Student Success (Graduation Initiative)
- 2) Diversity and Inclusion
- 3) Philanthropy
- 4) Community Engagement (Anchor University)
- 5) Public Safety

The following 2021-22 budget recommendation reflects the committee's commitment to the imperatives while also addressing key areas of concern:

- Estimated Sources of funds = **\$365,077,000**
 - General Fund allocation \$195,187,000*
 - Student Tuition Fee Revenue \$166,190,000
 - Federal Work Study \$1,000,000
 - May Revise (estimation) \$2,700,000

**General Fund allocation includes \$1,100,000 for Education Insights*

- Estimated uses of funds = **\$365,076,582**
 - Includes mandatory increases to the compensation pool and benefit cost increases
 - \$177,471,773 for division allocations. This includes an \$11,000,000 increase to division allocations to support previous year’s reduction in baseline.
 - \$6,870,000 in funding for Strategic Imperatives
 - \$866,319 increase in All University Expenses for a total amount of \$28,338,948
 - Does not include any funded costs for future collective bargaining agreements.
 - \$2,000,000 in additional permanent baseline to the Division of Academic Affairs plus 3,500,000 in one time funding to support the hiring of additional lecturers for additional student courses

It is important to note that with the above recommendation, the university would have a balanced budget. However, the May Revise is still an estimation at this point in time. Should this estimation not come to fruition or change, it is recommended that the university utilize central reserves to balance the budget.

The divisions received an amount of \$11 million back from the previous year’s budget reductions. The divisions presented to UBAC how they would strategically apply the resources back into their divisions for the benefit of the campus and students. The division’s allocations were as follows:

\$7,260,000	Academic Affairs
\$1,320,000	Administration & Business Affairs
\$ 330,000	Athletics
\$ 110,000	Inclusive Excellence
\$ 550,000	IRT
\$ 55,000	Public Affairs & Advocacy
\$ 220,000	Division of the President
\$ 880,000	Student Affairs
<u>\$ 275,000</u>	University Advancement
\$11,000,000	Total

Additionally, \$6.87 million was also provided for divisions to request for various strategic imperatives. These funds are recommended to be allocated as follows:

\$ 470,000	Diversity & Inclusion – Inclusive Excellence (increased staffing for implementation, accountability and infrastructure costs to continue to build division and support imperative)
\$ 187,500	Diversity & Inclusion – Academic Affairs (pool of resources to support anti-racist activities)
\$ 190,000	Diversity & Inclusion – Student Affairs (staffing to support anti-racism & equity work)
\$1,019,039	Student Success – Academic Affairs (please see Attachment C for more detail)
\$ 800,000	Student Success – OIERP (Student Support for Summer School to complete graduation)
\$ 595,000	Student Success – Student Affairs (establish Scholarship Office & addtl student advisors)
\$ 580,000	Student Success – IRT (Student Planner system for students)
\$ 360,000	Student Success – Office of President (data analytics, post-grad database & infrastructure)
\$ 416,700	Community Engagement - Anchor University
\$ 265,500	Philanthropy – University Advancement (infrastructure & operational support)
<u>\$ 275,000</u>	Public Safety – ABA (safety projects and ADA requirements throughout campus)
\$5,158,739	Subtotal
<u>\$ 869,942</u>	Public Safety - Increase in AUEs– insurance & overall campus infrastructure and sustainability
\$6,028,681	Subtotal
<u>\$ 841,319</u>	Budget surplus intentionally not allocated to support balancing the budget
\$6,870,000	Total

One-Time Project Requests

UBAC received one time project requests in the amount of \$5,060,644. The following \$3,965,644 in one time project costs, to be funded through central reserves, are recommended for your consideration:

- \$2,010,644 - Academic Affairs – multiple infrastructure and technology upgrade costs to the colleges to enhance student learning and academic success. (Please see one time project list Attachment E)
- \$860,000 - ABA – one time safety and risk mitigation projects
- \$385,000 - Athletics – scholarships for those 5th year students that were allowed to play an additional year
- \$250,000 - Athletics – renovation of the gym and gym equipment for the athletes
- \$200,000 - Inclusive Excellence – special projects that support the imperative of Diversity and Inclusion.
- \$260,000 - University Advancement – one time funds to support the Green and Gold gala to support philanthropic efforts that would provide additional scholarships to our students in addition to one time consulting costs.

Diversity, Inclusivity & Anti-Racism

UBAC appreciates the commitment of all division head leaders towards efforts of diversity, inclusion and anti-racism. This commitment was expressed in solidarity in all the UBAC budget presentations. Funding for this imperative is reflected in the \$847,500 being recommended to be allocated from the strategic funding. In addition the already established Division of Inclusive Excellence for the campus is currently funded at \$1,395,572 million with an additional \$200,000 being proposed in one time for special projects to support the imperative.

Student Success / Graduation Initiative

To ensure the continued progress of the campus imperatives especially as it relates to Student Success, UBAC recommends \$3,354,039 in ongoing baseline funding to support the Student Success Imperative. This funding will support Academic Affairs with \$1,019,039 for various efforts related to Student Success as displayed in Attachment C. \$800,000 to the Office of Institutional Research Effectiveness and Planning to support the summer school grants, \$595,000 for Student Affairs to support the establishment of a scholarship office in addition to additional student advisors, \$580,000 to IRT to support student system infrastructure as it relates to the roll out of the Student Planner software tool, and \$360,000 to the Division of the President for data analytics, post-graduate tracking database and operational infrastructure.

Community Involvement and Collaboration / Anchor University Initiative

Community engagement has been a long standing commitment for Sacramento State. The university takes pride in their involvement with community partners. Sacramento State has a vested interest in the well-being of the Sacramento region and strives to support and improve the quality of life in the community we serve. The Anchor University imperative aims to connect its students, faculty and staff with the community and in turn help build and support the community, achieving lasting solutions and improvements through inclusive civic engagement. For these reasons, funding of \$416,700 has been recommended for the Anchor University imperative to begin building an internal operational support system.

Philanthropy

The mission behind the imperative of Philanthropy is to serve our students, help them rise economically, close the achievement gap, create California's next leaders, and educate society. Through philanthropy, under the leadership of the Division of University Advancement, Sac State has been able to transform the lives of many students. For these reasons, UBAC recommends \$265,500 towards this imperative to support the infrastructure and operational support of University Advancement in addition to one time funding of \$260,000.

Safety

Creating a safe and secure campus requires the involvement of all community members. Working together to mitigate the consequences of crimes, natural disasters and other hazards; planning and preparing prompt and deliberate responses to these situations; and establishing means to help the community recover, are all phases of campus safety and security management. For these reasons, UBAC recommends \$275,000 in ongoing costs be included in the Division of Administration and Business Affairs for ongoing safety maintenance and projects. Additionally, \$860,000 in one time project expenses is also being recommended for this imperative.

All University Expenses

As the All University Expenses (AUE) increase, funding is taken from the overall budget to support these increases, which affects the amount available for distribution to the divisions. For the 2021-22 fiscal year, the increases to the AUE totaled \$869,942. This was mainly due to the increase of IRT infrastructure costs, insurance costs, increase to the cost of leases with the addition of the Welcome Center and additional office space throughout the campus. There were also reductions in various AUEs that offset this increase. The committee appreciated efforts by the divisions to either reduce the amounts or limit the increases for the new fiscal year. To view the entire list of the AUEs with the proposed increased and decreased amounts, please refer to Attachment D.

Position Management

With the proposed increases in the number of positions, UBAC continues to recommend the ongoing progress of position management for the campus. The position baseline is in place per the efforts from ABA's Budget Office. The current expenses provide a committed future value effect that should be closely monitored as the campus looks at hiring additional employees.

Sacramento State is on more stable ground than the previous fiscal year. This is good news for the campus and our students. Sacramento State continues to make great progress in increasing graduation rates and closing the achievement gap. UBAC recognizes the importance of the president's initiatives and their impact to our students and community and strives to make recommendations that will advance progress on these initiatives with the funds provided. UBAC is available to provide any additional information as needed. The committee members are grateful for the opportunity to serve the university in this capacity.

Attachments

- Attachment A - Projected Sources and Uses
- Attachment B - Summary of Fund Requests
- Attachment C - Allocation of \$6.87 million for Strategic Imperatives
- Attachment D - All University Expenses
- Attachment E - One-Time Project List

CALIFORNIA STATE UNIVERSITY, SACRAMENTO
PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY
 2021-22 Fiscal Year

As of 2021-May 19	Per Budget Memo B-2020-01	2021-22	Difference
Total FTES	24,312	24,337	25
Funded Resident FTES	23,771	23,771	0
Non-Resident FTES	541	566	25
	2020-21	2021-22 Campus Budget Projections	Difference
Sources of Funds			
<i>Appropriations - General Fund Baseline from Prior Year</i>	\$191,657,737	\$184,006,000	(\$7,651,737)
Unallocated Reductions			\$0
Retirement Adjustments	\$2,126,000	\$0	(\$2,126,000)
Retirement Adjustment-C4CS		\$0	\$0
Education Insights	\$1,100,000	\$1,100,000	\$0
Adjustments-Compensation			\$0
<i>Adjusted General Fund Baseline Appropriation</i>	\$194,883,737	\$185,106,000	(\$9,777,737)
<i>New State Appropriation Changes</i>			
<i>Compensation and Benefits</i>			
Health	\$0	\$1,393,000	\$1,393,000
Retirement Above State Funding	\$0	(\$2,305,000)	(\$2,305,000)
Compensation	\$0	\$121,000	\$121,000
Compensation - Minimum Wage Increase	\$0	\$0	\$0
Compensation (Salary Lag Supplement)			\$0
Operations & Maintenance of New Facilities/Other	-	144,000	\$144,000
Subtotal	\$0	(\$647,000)	(\$647,000)
<i>Specified Programs</i>			
General Increase		\$0	
Graduation Initiatives 2025	\$0	\$0	\$0
Campus contribution to CO for Center for California Studies		\$0	\$0
State University Grants (SUG) Adjustments	\$950,400	\$0	(\$950,400)
Ctr 4 CA Studies		\$0	
State University Grant (5% of PY allocation to pool)			\$0
Tuition Fee Discounts			
Subtotal	\$950,400	\$0	(\$950,400)
<i>Unrestricted</i>			
Marginal Cost Enrollment Increase (GF) - rounded amount	\$0	\$0	\$0
Average Unit Load (AUL) Increase	\$0	\$0	\$0
Subtotal	\$0	\$0	\$0
<i>Adjustments from CO to Sac State</i>	(\$10,728,137)	\$10,728,000	\$21,456,137
Projected Appropriation	\$185,106,000	\$195,187,000	\$10,081,000
May Revise Projection		\$2,700,000	\$2,700,000
<i>Campus Projected Revenue and Adjustments</i>			
Tuition Fee Revenue	\$158,530,000	\$160,530,000	\$2,000,000
Non-Resident Fees/Tuition	\$2,200,000	\$4,200,000	\$2,000,000
Application Fees	\$1,400,000	\$1,400,000	\$0
Other Miscellaneous Revenue	\$60,000	\$60,000	\$0
	\$162,190,000	\$166,190,000	\$4,000,000
	\$347,296,000	\$364,077,000	\$16,781,000
Other Revenue (WS, Financial Aid)	\$1,000,000	\$1,000,000	\$0
Total Projected Sources of Funds	\$348,296,000	\$365,077,000	\$16,781,000

Uses of Funds			
Prior Year Baseline Allocation			
Division Baseline Allocations (including GI2025 baseline)	\$172,942,794	\$166,471,773	(\$6,471,021)
IRT GI 2025 Funding	\$150,000	\$0	(\$150,000)
Academic Affairs GI2025 Funding	\$3,572,748	\$0	(\$3,572,748)
Student Affairs GI2025 Funding	\$1,687,050	\$0	(\$1,687,050)
Equity, Diversity, & Inclusion GI2025 Funding	\$328,499	\$0	(\$328,499)
President's Ofc GI 2025 Funding	\$1,150,329	\$0	(\$1,150,329)
All University Expenses	\$27,469,006	\$28,338,948	\$869,942
Reserves	\$0	\$0	\$0
Education Insights	\$1,100,000	\$1,100,000	\$0
Mandatory Costs (compensation pool, benefits, student grants)	\$145,952,105	\$143,848,363	(\$2,103,742)
	\$0	\$0	
	\$354,352,531	\$339,759,084	(\$14,593,447)
Adjustments: (baseline adjustments)			
10% Divisional Reduction	(\$17,294,279)		\$17,294,279
Increase to Division's Budgets		\$11,000,000	\$11,000,000
Early Exit Program (includes both salaries & benefits savings)		(\$4,954,401)	(\$4,954,401)
2021-22 budget call Strategic imperative funding		\$5,158,739	\$5,158,739
baseline back to the President's Office	(\$215,123)	\$215,123	\$430,246
Compensation and Benefits			
Prior Year Baseline Divisional Adjustments (Cont Costs for Salary Increases, Promotions, Reclasses, Equity, Positions, etc)	\$0	\$0	\$0
Compensation pool allocations to divisions	\$5,189,754	\$1,159,037	(\$4,030,717)
Retirement	\$2,126,000	\$0	(\$2,126,000)
Health	\$1,495,545	\$1,393,000	(\$102,545)
Add'l Hires Benefit Costs		\$4,500,000	\$4,500,000
PY Benefit Pool Shortfall	\$743,023		(\$743,023)
Prior Year Compensation Pool Shortfall	\$1,143,926	\$0	(\$1,143,926)
Employee Compensation (current contracts)	\$0	\$0	\$0
Baseline Adjustment (Increase in Min. Wage)		\$200,000	\$200,000
	(\$6,811,154)	\$18,671,498	\$25,482,652
Specified Programs			
State University Grants (SUG) Adjustments	\$950,400	\$0	(\$950,400)
Operations & Maintenance of New Facilities/Other	\$144,000	\$144,000	\$0
Baseline increase to university's central reserves		\$0	\$0
C4CA Studies		\$2,000	\$2,000
One time Funding to Academic Affairs for more Lecturers	\$5,500,000	\$3,500,000	(\$2,000,000)
One time Funding to ABA	\$200,000	\$0	(\$200,000)
ongoing funding to Academic Affairs baseline		\$2,000,000	\$2,000,000
Subtotal:	\$6,794,400	\$5,646,000	(\$1,148,400)
Subtotal - Before WS, Restricted Programs			
	\$354,335,776	\$364,076,582	\$9,740,806
Work Study, Financial Aid			
	\$1,000,000	\$1,000,000	\$0
Total Projected Uses of Funds			
	\$355,335,776	\$365,076,582	\$9,740,806
Balance			
	(\$7,039,776)	\$418	\$7,040,194

Denotes pass through funding

shortage if in red

2021-22 Annual Budget Call Budget Call Funding Requests

DIVISION	INITIAL BASELINE	\$11 Million given by President	BASELINE			AUE		ONE-TIME	
			addtl baseline request (above what was given by President)	\$6.87M STRATEGIC FUNDING IMPERATIVES REQUEST	UBAC RECOMMENDS	REQUESTS	UBAC RECOMMENDS	REQUESTS	UBAC RECOMMENDS
Academic Affairs	\$ 115,287,681	7,260,000		2,375,998	\$1,206,539	(27,010)	(27,010)	2,290,644	2,010,644
ABA	\$ 19,659,596	1,320,000		385,000	\$275,000	1,011,634	387,234	1,160,000	860,000
Athletics	\$ 4,648,181	330,000		385,000	\$0			250,000	635,000
Inclusive Excellence	\$ 1,285,572	110,000		1,096,000	\$470,000	50,000	50,000		200,000
IRT	\$ 8,414,598	550,000		780,000	\$580,000	500,000	500,000	700,000	-
Public Affairs & Advocacy*	\$ 487,873	55,000	154,000	833,400	\$416,700				-
President's Office - Division	\$ 4,345,598	220,000	85,000	1,520,000	\$1,160,000		-		-
Student Affairs	\$ 14,312,025	880,000		1,280,000	\$785,000	59,718	(40,282)	350,000	-
University Advancement	\$ 3,730,649	275,000		531,000	\$265,500			310,000	260,000
TOTAL	\$ 172,171,773	\$ 11,000,000	239,000	9,186,398	\$5,158,739	1,594,342	869,942	5,060,644	3,965,644

* Public Affairs budget will be rolled into President's Budget in the new year.

6,870,000	available funding
-	additional baseline requested
(5,158,739)	less (imperative) increases
(869,942)	less AUE increases
	less benefits pool augmentation
<u>841,319</u>	budget (deficit) surplus left to support balancing the overall budget

2021-22 Annual Budget Call
UBAC's \$6.87M - Strategic Imperatives

Division	# of ADDITIONAL positions or other needs (supplies, equipment, etc.)	Indicate either Vacant (V) or Filled (F)	\$ amount due to changes	UBAC RECOMMENDS	UBAC NOTES	Rank your priority of additions	Indicate divisional impacts (e.g. how will your operations be affected or improved by these changes, reasons for changes, how will it meet the campus' goals or anticipated accountability measures, etc.)
PAA			140,000	70,000	fund 50%	1	Anchor University - Hire senior administrator
PAA			96,000	48,000	fund 50% based on fund availability	2	Anchor University - Faculty buyout for anchor efforts
PAA			96,000	48,000	"	3	Anchor University - Staff stipends for anchor efforts
PAA			76,400	38,200	"	4	Anchor University - Student assistants to support anchor efforts
PAA			50,000	25,000	"	6	Anchor University - Support Anchor Univ Advisory Council-led anchor projects
PAA			350,000	175,000	"	5	Anchor University - Support anchor efforts within other university units
PAA			25,000	12,500	"	7	Anchor University - Support anchor events, on and off campus
IE	Administrator II - Implementation & Accountability	Vacant	144,000	144,000	fund 100%	1	Imperative for Antiracism & Inclusive Campus Plan
IE	ITC - Data Collection/Analysis	Vacant	72,000	36,000	fund 50% based on fund availability	2	Imperative for Antiracism & Inclusive Campus Plan
IE	Administrative Analyst/Specialist - Ex II	Vacant	72,000	36,000	fund 50%	3	Imperative for Antiracism & Inclusive Campus Plan
IE	Administrator I - TRHT Center	Vacant	108,000	54,000	fund 50%	4	Imperative for Antiracism & Inclusive Campus Plan
IE	Operating Expenses		200,000	200,000	fund 100%		to support report drafting and publications, communications collateral, and other means of ensuring transparency and accountability to the campus community.
IE	Implementation Funds		500,000	0	move to one time 200k over 2 years		support various projects, initiatives, programs identified in Antiracism & Inclusive Campus Plan
PRES			\$800,000	800,000	fund at 100%	1	Provost Summer Grants (student success)
PRES	2	Vacant	\$150,000	75,000	fund 50% based on fund availability & time to hire	2	Data Analyst and Data Visualization Expert
PRES			\$200,000	100,000	"	3	Predictive Analytics Software
PRES	2	Vacant	\$170,000	85,000	"	4	Strategic Analyst and Administrative Support Assistant
PRES			\$200,000	100,000	"	5	Software to maintain contact with students post-gradt as they progress through grad. school &/or career placement
UA	Associate Director, Data Quality & Management - M	Vacant	\$ 110,000	55,000	fund 50% based on fund availability	1	Essential for department's operations & campaign reporting needs; will eliminate the need of hiring a special consultant (PPG).
UA	Project Management Specialist - AA/S Ex II	Vacant	\$ 70,000	35,000	"	2	Provide project management, executive-level assistance to the VP
UA	Gift Processor - ASC I	Vacant	\$ 40,000	20,000	"	3	As number of gifts increase, need additional assistance to review & process gifts timely.
UA	Development Associate - AA/S Ex II	Vacant	\$ 45,000	22,500	"	4	to provide assistance to the DODs as we return to campus & increase donor engagement
UA	Alumni Services Coordinator - ASC I/II	Vacant	\$ 40,000	20,000	"	5	Necessary to process memberships for the Alumni Association
UA	Alumni Association - Grad Coordinator - AA/S Ex II	Filled	\$ 64,000	32,000	"	6	Transfer of an employee from the Alumni Association to the University-side
UA	Advancement Services Admin Analyst - AA/S	Vacant	\$ 55,000	27,500	"	7	Provide admin support for two departments to allow for more productivity
UA	Principal Gifts & Campaign Associate - AA/S ExII	Vacant	\$ 57,000	28,500	"	8	Improve the effectiveness of the Principal Gifts program
UA	Development Coordinator - ASC II	Vacant	\$ 50,000	25,000	"	9	EEP replacement to assist w/ important but time-consuming processes in support of fundraising
ATH	Financial Aid		\$ 385,000	0	moved to 1-time. The \$385k is removed.	2	NCAA legislation for COVID impact, additional year of eligibility granted IMPACT: student support, student athlete experience, graduation rate, time to degree Total additional cost = \$545K, \$160K covered by scenario 1
IRT	ITC Career Service Desk Lead	V	620,000	500,000	reducing to 500k as it was a estimation		from their presentation - smart planner/scheduler replacement (supports Student Success)
IRT	ITC Career Classroom Tech Consultatnt	V	160,000	80,000	fund 50% based on fund availability		from their presentation - dig. transfrmt (2FTE-Unified Student Pgm Mgr & Stud Success Prjct Mgr
SA	5	V	290,000.00	290,000	fund at 100%	1	Scholarships Office (1-MPP, and 4-SSP positions)
SA	9	V	500,000.00	250,000	fund at 50%	2	Reinstate funding for TCE, FA, SSC and Advising Staff
SA	2	V	110,000.00	55,000	"	3	Coordinators for APIDA Center and Native Center (2-SSP II)
SA	4	V	380,000.00	190,000	"	4	MPP Positions to support anti racist & equity work (2 in SASEEP & 2 in SSSP)
ABA	1	V	65,000	65,000	fund at 100%	1	HIGH - Campus youth training coordinator position in Risk Management
ABA	2	V	120,000	60,000	fund at 50%	2	MED - Equip. Systems Specialists proactively provide security & safety for campus life & property.
ABA			100,000	100,000	fund at 100%	3	trip hazards - safety
ABA	Various		100,000	50,000	fund at 50%	4	HIGH - Campuswide safety projects
AA	Anti-Racism, Diversity & Inclusion		375,000	187,500	fund 50% based on fund availability	Tier 1	To maximize quality, consistency, and fairness, AA will propose collapsing four requests into one for \$375k to be allocated for a pool of resources to support anti-racist activities. The pool will be jointly administered by the VP of Inclusive Excellence and the Provost. This makes a pool of recurring funds to directly support inclusive excellence activities in Academic Affairs Units
AA	other needs		139,000	69,500	"	Tier 1	Cooperating teachers and mentor stipends: faculty stipends and student mentorships
AA	PA/CS III, other needs	V	100,956	50,478	"	Tier 1	The CapEd Institute's "EduAnchor" Program: staff, release time for faculty fellows
AA	other needs		40,008	20,004	"	Tier 1	Planetarium: Increase Director release time from 6 to 12 WTU, student assistants for field trips - needed to augment shortage in public user fees
AA	other needs		250,000	125,000	"	Tier 1	Achieving Equitable Outcomes in Academic Programs: support efforts by academic programs to enhance student success, specifically defined as achieving or approaching equitable outcomes
AA	ASC II	V	21,350	10,675	"	Tier 1	Student Success Center (SAGE): .50 FTE staff to provide admin support to advisors and support four-year promise
AA	SSP III	V	60,000	30,000	"	Tier 1	Advisor: address impaction increasing students by ~300
AA	SSP IV	V	40,000	20,000	"	Tier 1	HornetAttain! and regional ProjectAttain! Programs: Staff 50/50, release time 50/50 and graduate students 50/50
AA	SSP II	V	50,000	25,000	"	Tier 1	(2) Advisors to increase support for ~5K students. (1) in AA and (1) in SA
AA	SSP III	V	75,000	37,500	"	Tier 1	Student Success Center: advising in collaboration with SA
AA	other needs		305,204	152,602	"	Tier 1	The Center for Science & Math Success: faculty summer stipends, student assistants

**2021-22 Annual Budget Call
UBAC's \$6.87M - Strategic Imperatives**

Division	# of ADDITIONAL positions or other needs (supplies, equipment, etc.)	Indicate either Vacant (V) or Filled (F)	\$ amount due to changes	UBAC RECOMMENDS	UBAC NOTES	Rank your priority of additions	Indicate divisional impacts (e.g. how will your operations be affected or improved by these changes, reasons for changes, how will it meet the campus' goals or anticipated accountability measures, etc.)
AA	SSP III	V	62,268	31,134	"	Tier 1	SSP III - Impaction and repurposed student success functions
AA	Evaluator I	V	50,000	25,000	"	Tier 1	Evaluator I: with the increase in new graduate degree programs and on-going curricular changes, the current staff members are unable to maintain the curricular maps for the graduate degree programs.
AA	SSP III	V	75,000	37,500	"	Tier 1	Graduate Student Enrollment Specialist: will assist in the University's enrollment management functions in activities supporting the recruitment and retention
AA	other needs		150,000	75,000	"	Tier 1	Eliminate Lab Fees: cover lab fees to release students from financial burden
AA	ASC I	V	37,080	37,080	fund at 100%	Tier 1	ASC I - Ethnic Studies
AA	other needs		65,000	32,500	fund at 50%	Tier 1	Supplemental OE Budget Request: augment CTL's baseline for two areas (1) online course services (2) affordable learning solutions
AA	other needs		217,944	108,972	"	Tier 1	Faculty reassigned/release time for coordinating (chairing) graduate programs: support all graduate programs with a faculty member to serve as the coordinator.
AA	other needs		54,648	27,324	"	Tier 1	International Student & Scholar Services (ISSS) staff: Immigration regulations now require a new set of processes and procedures for international students and scholars.
AA	other needs		50,000	25,000	"	Tier 1	Jumpstart early childhood program to Sacramento State: faculty release time, GA, benefits for coordinator
AA	other needs		48,324	24,162	"	Tier 1	Curriculum Mapping and Planning for Student Success: release time for faculty coordinator to work with SA, IRT, maintain an academic planning tool for undergraduate students & advise Dean about curriculum
AA	other needs		34,216	17,108	"	Tier 1	Writing Across the Curriculum/Writing in the Disciplines: release time for WAC Coordinator, & faculty development
AA	other needs		75,000	37,500	"	Tier 1	MakerSpace: student employees who will be the guides, peer instructors, and provide classroom support
		TOTAL:	9,186,398	5,158,739			

**2021-22 Annual Budget Call
All University Expenses (AUEs)**

AUE Definition: Budget that is allocated to a division to cover expenditures that are restricted to a specific type of expense and cannot be used for any other purpose. Costs are ongoing in nature and have university wide implications that are beyond the normal scope of operations for any one division, program center, or department. Due to the nature of the expense, the division may have little control over the expenditures (e.g. utility or insurance premium costs). Permanent salaried positions should not be included in this category because these costs are controllable by the division. AUEs are managed by the central Budget Office.
Instructions: Enter proposed budget in the "2021-22 Proposed Budget" column M and add comments to explain any differences from last year's initial budget. Review and update the AUE description, if applicable. Please indicate in column P if description is updated.

Class Name	2018-19 Actuals/ Expenses*	2019-20 Actuals/ Expenses*	2020-21 Initial Budget	2021-22 Proposed Budget	Proposed Difference	UBAC RECOMMENDS	UBAC NOTES	Comments/Notes	Description Updated (Y/N)	Description / Purpose
6039A - AUE-ADA Accommodation Svcs	12,564	12,098	20,000	20,000	-	-			N	For interpretive and other ADA accommodation services requested by students to allow them to participate in co-curricular activities outside the classroom.
6048A - AUE-Student Assessment Tool	47,196	0	0		-	-			N	Student survey/assessment tool used university-wide.
6050A - AUE-Child Care	85,000	85,000	85,000	85,000	-	-			N	University's contribution to the Child Care Center. This contribution was established as a fixed amount in the State's 1989-90 supplement to the CSU budget, it does not increase or decrease.
6059A - AUE-Fin Aid Admin-JDL	61,694	67,887	75,000	75,000	-	-			N	For salary and benefit costs for Job Location & Development position; actual costs up to \$75K are reimbursed by the Federal government.
6062A - AUE-AB422 Instruct Matl	268,903	269,002	220,000	220,000	-	-			N	Cost of preparing instructional materials for student with print disabilities
6062B - AUE-Contract-Interpreters	503,654	396,940	505,450	405,450	(100,000)	(100,000)		Update name of class code to "ADA Student Support" if new description is approved.	Y	Costs to provide interpretive services and other academic and co-curricular support to students registered with SSWD, in compliance with the intent of the ADA.
6062C - AUE-EO 665	1,441	0	27,500	27,500	-	-			N	Other instructional support services cost for disabled students.
6076A - AUE-Disabled Std Non-Clsrm Acc	593	(9,088)	3,000	3,000	-	-			N	To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and functions
Blackbaud Engage				46,073	46,073	46,073		On behalf of Student Affairs, Advancement, IRT, ABA	Y	Award Management software that improves and centralizes the scholarship awarding and donor report process. This service includes a student-centered scholarship experience, central oversight to a decentralized scholarship process, improves fund utilization and compliance, and increases the impact of donor stewardsho practices.
MODO Marketplace				13,645	13,645	13,645		Request IRT to add to their University Mobile App	Y	Cost for an add-on to University Mobile App where students can pay for club dues and other items.
Student Affairs	981,044	821,838	935,950	895,668	(40,282)	(40,282)				
Total	24,013,822	25,929,210	27,469,006	28,338,948	869,942	869,942				

*Historical amounts by division may vary from ARBEF as some AUE's have changed ownership over the years.

2021-22 Annual Budget Call									
One-Time Project List									
For Major Projects over \$50K									
Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	<i>*For technology projects, already submitted as an IRT project?</i>	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	UBAC RECOMMENDS	UBAC NOTES	2021-22 REQUEST
AA-ORIED	1	Infrastructure	Yes - University Enterprises	n/a	Operating Fund/Trust	\$600k for construction costs to convert 2nd floor univ. bookstore into office space for Offices of Research, Innovation, & Economic Development. Total cost for project is \$1.1 million. UEI providing \$500k toward the project, \$84k for furniture in office space (19 workstations, small & large conf. rooms) \$5k for moving costs from current space to new space.	689,000		689,000
AA-ULIB	1	Student Related Maintenance	n/a	n/a	Operating Fund/Trust	400 Replacement Chairs for public spaces. No funding for 2 years to replace broken and worn seating	73,204		73,204
AA-ULIB	1	Student Related Maintenance	n/a	n/a	Operating Fund/Trust	Library North 1st floor women/mens's restroom door opening upgrades: Install new Auto door opening devices to front and vestibule doors		5 floors need updating @ \$13,440. Asking to start 1st floor in 2021-22. will request for 13,440 each floor in coming years.	13,440
AA-ECS	1	Student related, technology	EEE	n/a	Operating Fund/Trust	Lucas Nuelle Smart Grid Lab - Equipment in power lab serving multiple courses such as EEE 131, EEE 143, EEE 147 & EEE 145. Devices are more than a few decades old and don't represent latest technologies in the field. Many places where calibration & troubleshooting of an aged device becomes the main concern. Time spent in lab troubleshooting the devices takes away motivations and more importantly deteriorates the goal of conceptual education using a lab device. Many of the new concepts in power engineering such as wind, solar and energy storage have not been integrated in our lab. Industry demands the sac state graduates to have a thorough understanding of the new & emerging technologies.	80,000		80,000
AA-ECS	1	Student, Infrastructure, Maintenance, Instructional Laboratory, research	Civil	n/a	Operating Fund/Trust	The Environmental Chamber in CE Environmental Engineering Laboratory is non-operational. A replacement is required to improve the lab instructional and research capabilities, especially in attracting future faculty hires and graduate student research.	90,000		90,000
AA-ULIB	2	Student Related Maintenance	All Colleges	n/a	This is a JumpStart. Need to fundraise for future	Funding for hiring student employees for makerspace	0		0
AA-EDU	2	Student related	No	n/a	Operating Fund	Hire student assistants to support the Student Success Center. 5 student assistants at \$15/hr [20 hr/week] totaling \$54,000 for AY 2021/22	54,000		54,000
AA-EDU	2	Student related	No	No	Operating Fund	Install video & audio equipment to update counseling cubicles in Center for Counseling & Diagnostic. We use on-way mirrors & 19760-s audio equipment. Observation room is a safety hazard & no recording is available.	80,000		80,000
AA-HHS	2	Student related/infrastructure	N	No	Operating Fund	SLN Hall lab upgrades and conversion of ExSci teaching space	176,000		176,000
AA-HHS	2	Student related	N	No	Operating Fund	Replacement bed, hanging tables, & adult simulator	65,000		65,000
AA-HHS	2	Student related	N	No	Operating Fund	Lab upgrades for Rec Therapy and PUBH OHS labs.	50,000		50,000
AA-ECS	2	technology, Instructional Laboratory, research	ECS - college wide	n/a	Operating Fund/Trust	VR Lab:VR equipmt, AR equipmt, furniture, network jacks, velocity & security lockers. Virtual Reality Driving Simulator Lab / Transportation Library.	65,000		65,000
AA-ECS	2	Student, Infrastructure	ECS - college wide	n/a	Operating Fund/Trust	CNC Mill and Tooling	65,000		65,000
AA-ECS	2	Student related, technology	ECS - college wide	n/a	Operating Fund/Trust	Two servers for student success, student/faculty/staff access to ECS software, research needs. IRT project not needed.	70,000		70,000
AA-ECS	2	Student, infrastructure, Instructional Laboratory, research	Mechanical	n/a	Operating Fund/Trust	Servodynamic Fatigue / Tensile Tester with Environmental Chamber	150,000		150,000
AA-EDU	3	Faculty/Staff related	Yes	n/a	Operating Fund	Establish Speaker Series & consultant-led discussions to provide faculty & staff with a shared understanding of how to move towards anti-racist practices in their professional lives.		AA to work with in collaboration with Division of Inclusive Excellence	75,000
AA-ECS	3	Student, Infrastructure, Maintenance, research	Civil	n/a	Operating Fund/Trust	STORC houses the Concrete Durability Laboratory (CODREC) & several other initiatives from other departments within the College of ECS. This request is to implement basic security measures, e.g. perimeter fencing, lighting, etc. at STORC so students & faculty can safely work & store material and equipment. Additional work includes maintenance, cleaning, and basic facilities to enable the space to become functional for various research activities.	195,000		195,000



2021-22 Annual Budget Call									
One-Time Project List									
For Major Projects over \$50K									
Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	<i>*For technology projects, already submitted as an IRT project?</i>	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	UBAC RECOMMENDS	UBAC NOTES	2021-22 REQUEST
AA-EDU	?	Student related	No	No	Operating Fund	50 iPads @ \$900 ea. to support students in the Teaching Credential Program. Students in this program are required to submit a video in order to complete their credential. Existing equipment more than 10 yrs old.	45,000		45,000
AA-EDU	?	Student related	No	n/a	Operating Fund	50 iPads @ \$1,000 ea. to support the students in the School Psychology program. The field is quickly transitioning on online applications from paper-based assessment forms. It takes two iPads to conduct a test.	50,000		50,000
AA-ECS	?	Student, Infrastructure, Instructional Laboratory, research	Mechanical	n/a	Operating Fund/Trust	Metal 3D Printer (Markforge with Sintering Oven)	0		150,000
AA-ECS	?	Student, Infrastructure, Instructional Laboratory, research	Mechanical	n/a	Operating Fund/Trust	Instron Video Extensometer Upgrade	0		55,000
Subtotal							2,010,644		2,290,644
ABA	4	Safety/Risk/Infrastructure	No		Operating Fund/Trust	Interior Trip Hazards - Funding would remove potentially dangerous interior trip hazards all across campus. Trip hazards occur in old carpet, old tiles, uneven floors and other similar areas.	100,000		100,000
ABA	5	Safety/Risk/Infrastructure	No		Operating Fund/Trust	Pathway Repairs - the number of existing trip hazards on campus is significant, and regular expenditures to correct these issues demonstrates good faith, as well as corrects the worst of them, lowering campus risk exposure.	100,000		100,000
ABA	7	Universitywide	No		Operating Fund/Trust	SIGNS & WAYFINDING IMPROVEMENTS - Parents, donors, students and other members of the public have problems locating the University, and/or finding their way to major buildings: Lassen, Library, Union, Sac Hall, This funding request will allow creation of signs throughout campus as well as unfunded monument wayfinding sign updates.	100,000		100,000
ABA	1	Safety/Risk/Infrastructure	FM/PD		Operating Fund/Trust	Lock funding for shelter in place, as well as asset protection. Continued funding toward ubiquitous coverage provides the potential to integrate building and classroom schedules with access control. Previous funding was utilized.	100,000		100,000
ABA	9	Technology	No		Operating Fund/Trust	Irrigation System Connectivity Upgrade - Install radio communication to irrigation controllers to enable Grounds to operate & monitor irrigation via a tablet by personnel in the field. Improves safety, saves labor, & saves water.	70,000		70,000
ABA	3	Safety/Risk	FM/ Risk Management		Operating Fund/Trust	Risk and Facilities Management and Facilities Safety Repairs- Risk and Facilities Management identify a number of safety repairs which are critical to this campus and would benefit from additional funding. FM will fix these repairs but does not receive baseline funding for these types of special repairs.	100,000		100,000
ABA	8	Sustainability	No	No	Operating fund	Intermittent	0	not enough information	300,000
ABA	6	Technology	No	No	Operating fund	Contract with Sierra-Cedar for 1,000 hours of work to enhance the Student Financials module in Campus Solutions. Sierra-Cedar is an Oracle partner that has extensive experience with other CSUs developing the functionality of Student Financials to support the student experience and provide efficiencies for staff.	175,000		175,000
ABA	2	Safety/Risk/Infrastructure	No		Operating Fund	Intermittent	115,000		115,000
Subtotal							860,000		1,160,000
ATH	1				Campus funding request	NCAA legislation for COVID impact, additional year of eligibility granted IMPACT: student support, student athlete experience, graduation rate, time to degree Total additional cost = \$545K, \$160K covered by current year scholarship savings	385,000	moved from baseline to one-time, because 5th year scholarships are only needed for 1 year	0
ATH	1	Student related	Athletics, Kinesiology	n/a	Campus funding request	Small weight room in Yosemite - remodel, equipment refresh. Utilize for small teams and teaching space. IMPACT: Student experience and gender equity.	115,000		115,000
ATH	2	Infrastructure maintenance	Athletics	n/a	Campus funding request	Hammer cage replacement. Major damage caused by Winter 2020 wind storm. Closest collegiate hammer cage at UC Davis. IMPACT: Student experience (currently unable to train or compete on campus), safety.	90,000		90,000
ATH	4	Student related	Athletics	n/a	Campus funding request	Equipment for the near-campus gymnastic facility. IMPACT: Student experience, gender equity, safety.	45,000		45,000

2021-22 Annual Budget Call One-Time Project List For Major Projects over \$50K									
Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	<i>*For technology projects, already submitted as an IRT project?</i>	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	UBAC RECOMMENDS	UBAC NOTES	2021-22 REQUEST
Subtotal							635,000		250,000
IE			No	n/a	Operating	support various projects, initiatives, programs identified in Antiracism & Inclusive Campus Plan	200,000	moved from baseline (\$500K baseline requested) we are committed to this imperative and very supportive. \$200k in one time for 2 consecutive years to start	0
Subtotal							200,000		0
IRT		Digital Transformation	Y	Yes	Add'l Carryforward	1-time		IRT has this money, only seeking approval to exceed carryforward maximum. This request is not part of the annual UBAC budget process. IRT will make this request to President via the quarterly projections and 0 year end reconciliation process.	700,000
Subtotal							0		700,000
SA	1	Student related	No	n/a	Operating	Create and modernize multiple Equity and Affinity Centers (expand MLK Center, move PARC, and build-out new APIDA and Native Centers)		Student Affairs said they can cover in 0 presentation	250,000
SA	2	Safety/risk, infratructure	No	n/a	Operating	Gender Neutral Restroom - 1st Floor Lassen Hall. Potential additional costs to address aged plumbing. \$130K was transferred to Facilities in 2019-20. New construction estimates exceed \$230K.		Student Affairs said they can cover in 0 presentation	100,000
Subtotal							0		350,000
UA	1	Green & Gold Gala (university-wide celebration to close out the comprehensive campaign; philanthropy imperative)	University-wide event.		University/Foundation	The Green & Gold Gala provides funds for scholarships that transform the lives of Sacramento State students. Proceeds from the event also benefit the Student Emergency Grant. Requested funds for the Gala will be used only if we believe we will achieve our fundraising goal of \$225M to "close/finish" the Comprehensive Campaign in the coming fiscal year.	200,000		250,000
UA	2	The Phoenix Philanthropy Group - Data & Information Mgmt. Support & Campaign consulting to the President, VP for UA, Exec Dir for Principate Gifts &	University Advancement (secondary President's Office, Academic		University/Foundation	The Phoenix Philanthropy Group provides data and information management support and campaign consulting to the VP of University Advancement, President, and others. The FY 2021/2022 will be the last year we are planning to use the consulting services and asking the University to help with this expense.	60,000		60,000
Subtotal							260,000		310,000
\$							3,965,644		\$5,060,644

Systemwide Budget Office
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CODED MEMO B 2021-02

To: CSU Chief Financial Officers

From: Ryan Storm, Assistant Vice Chancellor for Budget 
Jeni Kitchell, Executive Budget Director 

CC: Joseph I. Castro, Chancellor
Steven Relyea, Executive Vice Chancellor and Chief Financial Officer
Fred Wood, Interim Executive Vice Chancellor for Academic and Student Affairs
Evelyn Nazario, Vice Chancellor of Human Resources
CSU Presidents, Provosts, Financial Officers, Budget Officers, Financial Aid Directors,
Enrollment Planning and Resource Officers, and Enrollment Managers

Date: July 13, 2021

Re: 2021-22 Final Budget Allocations

Attachments: Coded Memo B 2021-02, Attachments A-E

The Budget Act of 2021 includes a \$550.2 million increase in recurring General Fund appropriation for the California State University (CSU) operating fund. A summary of the 2021-22 final operating fund budget can be found on the next page. The attachments contain detailed information by campus. This memo and its attachments only reflect recurring funding. One-time funding will be addressed in separate communications at later dates.

The governor signed two pieces of legislation specific to the Budget Act of 2021 that affect the CSU. The first is the original Budget Act of 2021 signed on June 28, 2021 (Assembly Bill 128, Chapter 21). The second is the amended Budget Act of 2021 signed on July 12, 2021 (Senate Bill 129). As these statutes are referenced today and in the future for the General Fund, it is important to only use Senate Bill 129 as it details the correct CSU General Fund appropriation for 2021-22. Senate Bill 129 is the latter of the two pieces of legislation, making it the final authority. The main CSU General Fund detail in the original budget act (i.e., Item 6610-001-0001) may be disregarded. For all other CSU-related appropriations and provisions found throughout the original Budget Act of 2021, please reference Assembly Bill 128.

The budget includes restoration of the previously enacted \$299 million General Fund reduction to the CSU, a \$186 million base increase for CSU operational costs, \$15 million for the Basic Needs Initiative component of Graduation Initiative 2025, \$15 million for student mental health, \$25 million for additional academic programs for Humboldt State University's new polytechnic designation, \$2 million for a common learning management system, \$1 million for enrollment growth at Stanislaus' Stockton

Center, \$6 million for summer financial aid, \$1 million for the Mervyn M. Dymally African American Political and Economic Institute at Dominguez Hills, and \$0.2 million for the Corporation for Education Network Initiatives in California.

The following table summarizes the 2021-22 final operating fund budget, including General Fund and tuition and fee revenue.

2021-22 Final Budget Summary	
2020-21 Final Budget, General Fund (Coded Memo B 2020-01)	\$3,722,806,000
2020-21 State-Funded Retirement Adjustment	(42,716,000)
State Transportation Fund Adjustment	(2,000,000)
2020-21 Revised General Fund Budget	\$3,678,090,000
2021-22 General Fund Increase	550,192,000
2021-22 Total General Fund Budget	\$4,228,282,000
2021-22 Gross Tuition & Fees	\$3,036,991,000
2021-22 Total Operating Budget	\$7,265,273,000
2021-22 Expenditure Increases	
Systemwide Priorities	(\$43,110,000)
Employer Paid Health Premiums	23,782,000
Operations and Maintenance of New Facilities	15,206,000
Compensation Adjustment	45,106,000
AB 1460 Ethnic Studies	16,319,000
Restoration of 2020-21 General Fund Decrease	299,043,000
Graduation Initiative 2025	150,000,000
Other Program Adjustments	43,846,000
2021-22 Total Expenditure Increases	\$550,192,000

Detailed explanations of recurring budget allocations are provided in the following pages. Expenditure and General Fund changes by campus are included in the attachments to this coded memorandum.

The attachments to the memo display the following final budget adjustments by campus:

- Attachment A: Operating Budget Sources
- Attachment B: Revisions to 2020-21 Expenditures (Uses)
- Attachment C: 2021-22 Expenditure Adjustments (Uses)
- Attachment D: 2021-22 Enrollment and Tuition & Fee Revenue (Sources)
- Attachment E: 2021-22 State University Grants (Uses)

The 2021-22 final budget also includes \$976.3 million of one-time General Fund augmentations for CSU deferred maintenance and energy efficiency projects (\$325 million); transitioning Humboldt State University to a Polytechnic University (\$433 million); Dominguez Hills capital outlay infrastructure improvements (\$60 million); Stanislaus' Stockton Center improvements (\$54 million); student emergency assistance grants (\$30 million); Northridge's Center for Equity in Innovation and Technology (\$25 million); professional development and equal opportunity practices (\$10 million); Monterey Bay's Computing Talent Initiative (\$10 million); San Francisco's Asian American Studies Department (\$10 million); Bakersfield's nursing and health professional programs (\$6 million); Project Rebound (\$5 million); Humboldt's nursing program (2.5 million); an evaluation of the existing salary structure of represented staff employees (\$2 million); San Bernardino's physician assistant program (\$1.8 million), Fullerton's pedestrian bridge (\$1 million); and Fullerton's arboretum (\$1 million). Separate communications will be provided at later dates.

Questions concerning this memo, or its attachments, may be directed to Ms. Jeni Kitchell, Mr. Jerry Willard or other System Budget Office staff at (562) 951-4560. Please reference the [Budget Office staff directory](#) for additional contact information and staff areas of assignment.

Additional References

- [CSU 2021-22 Operating Budget](#)
- Original Budget Act of 2021, [Assembly Bill 128](#)
- Amended Budget Act of 2021, [Senate Bill 129](#)
- [2021-22 Governor's Budget, Department of Finance, State of California](#)
- [CSU Budget Detail in the 2021-22 Governor's Budget](#)

RS: JK: JW

Attachments

2021-22 Final Budget Allocations, Attachment Descriptions

Operating Budget Sources - (Attachment A)

Attachment A summarizes the 2021-22 operating budget by campus after revisions to 2020-21 expenditures (Attachment B) and 2021-22 expenditure and revenue adjustments (Attachment C and D).

Revisions to 2020-21 Expenditures - (Attachment B)

Revisions to the 2020-21 expenditures reflect changes that occurred since adoption of the Budget Act of 2020 and publication of the 2020-21 final budget allocations memo (B 2020-01). These adjustments include:

- **State-Funded Retirement Adjustment**

Each year CalPERS adjusts employer-paid contribution rates to meet defined benefit pension obligations. The state adjusts the CSU General Fund appropriation for employer-paid contribution rate changes based on the actual CSU 2013-14 pensionable salaries reported by the State Controller's Office.

For the first time since 2011-12, a drop in retirement contribution rates resulted in a negative General Fund adjustment instead of the usual increase. In other words, CSU retirement costs declined and, therefore, less state funding is necessary. The 2019-20 to 2020-21 State Miscellaneous First Tier rates decreased from 31.075 percent to 29.370 percent and the State Peace Officer / Firefighter rate decreased from 48.845 percent to 36.100 percent. Consequently, due to the 2020-21 operating budget base retirement cost reduction, the CSU returned \$42.7 million to the state. The distribution of the reduction is based on the 2013-14 pensionable payroll by campus as provided by the State Controller's Office.

- **2020-21 Compensation Adjustment**

Statewide University Police Association (Unit 8) compensation increases were determined after the 2020-21 final budget allocations were made. Those increases were effective January 1, 2021. Therefore, the equivalent of six months of recurring funding (\$1.15 million) was allocated to campuses in 2020-21.

- **Other Program Adjustment**

The first of two adjustments removes base funding from this memo that was incorrectly added some time ago. The Budget Act of 2017 included \$2 million each year for transportation research, training, and education from a state special fund. It is expected that the transportation research appropriation will continue annually through 2026-27. By removing this funding from this memo, it will better reflect the overall purpose of this memo, which is to reflect the General Fund, tuition and fee revenue sources that support the CSU Operating Fund.

The second adjustment is a technical shift of \$2.2 million among systemwide categories. This change more accurately reflects the management of certain aspects of the Graduation Initiative 2025 and Rapid Rehousing programs by the Chancellor's Office.

2021-22 Expenditure Adjustments - (Attachment C)

- **Systemwide Priorities**

The Chancellor's Office is temporarily holding \$90.1 million for systemwide priorities. These funds may be allocated to campuses for various efforts and initiatives that will foster greater student success. Some potential areas of investment would be efforts to eliminate equity gaps in degree completion, additional strategies to improve graduation rates, student technology initiatives and other emerging issues.

- **Employer-Paid Health Care Premiums**

Effective January 2021, the estimated annualized cost to fund employer-paid health care rate increases is \$23.8 million. The number of CSU employee participants and the difference between the old and new employer-paid contribution rates determine health care benefit cost increases. The distribution is based on the percentage share of campus 2019-20 actual operating fund health benefits expenditures. For additional information regarding January 2021 health premiums, please reference Human Resources Technical Letter, ([HR/Benefits 2020-14](#)).

- **Operations and Maintenance of New Facilities**

This allocation includes an increase of \$15.2 million for regular operations and maintenance of new facilities, which include the cost of utilities, building maintenance, custodial, landscape and administrative support. In 2021-22, the CSU is scheduled to open 558,969 new square feet of space. Funding is provided at the rate of \$20.28 per square foot. More details on campus facilities included in this allocation are provided [online](#).

Additionally, an allocation for new facilities opened in 2020-21 is included. The CSU opened 198,880 new square feet of space in 2020-21 and budgeted expenditures were calculated at a rate of \$19.46 per square foot. More details on campus facilities included in this calculation are provided [online](#).

- **2021-22 Compensation Adjustment**

The equivalent of six months of recurring funding (\$1.15 million) was allocated to campuses in 2020-21 for Statewide University Police Association (Unit 8) compensation increases. An additional \$1.15 million adjustment for 2021-22 funds the full 12 months on a recurring basis. Together, the annualized adjustment for Unit 8 compensation increases is \$2.3 million.

Recurring funding equivalent to a two percent compensation pool (\$45 million) is held at the Chancellor's Office for potential California Faculty Association (Unit 3) compensation increases.

- **Assembly Bill 1460 Ethnic Studies Requirement**

Assembly Bill 1460 requires every CSU campus to offer ethnic studies courses and every CSU student to complete a three-unit course in ethnic studies to graduate. Campuses that have no ethnic studies courses must develop them and campuses that have ethnic studies departments or courses must expand them to ensure that every student has access to an ethnic studies course. The cost to the CSU to provide an ethnic studies course to all students is comprised of instructional, administrative, and one-time Associate Degree for Transfer review activities.

For the allocation, each campus is provided a base allocation of \$300,000. Additional amounts are provided to campuses based on campus full-time equivalent students (FTES) and the percentage of ethnic studies courses offered at the campus.

- **Restoration of 2020-21 General Fund Reduction**

Budget allocations for 2021-22 include a restoration of the 2020-21 General Fund reduction (\$299 million). In 2020-21, campus budgets were reduced by \$323.2 million due to a \$299 million recurring reduction in state General Fund and an expected tuition revenue decrease of \$24.2 million due to changes in student enrollment patterns and behavior (reference [Coded Memo B 2020-01](#), Attachment D). The new 2021-22 General Fund allocation reverses the previous campus reductions in state General Fund by the same proportions and amounts.

- **Graduation Initiative 2025**

For Graduation Initiative 2025, an additional \$150 million builds upon the \$195 million in recurring funding allocated for the initiative since 2017-18. Graduation Initiative 2025 is the CSU's ambitious initiative to increase graduation rates for all students while eliminating equity gaps, providing California with the graduates it needs to power the economy.

In January 2021, Chancellor Castro convened a new advisory committee for Graduation Initiative 2025 with an expressed goal to identify new and creative ways to address disparities in graduation rates and eliminate equity gaps. Of the \$150 million for Graduation Initiative, \$15 million is centrally held for campus allocations to address strategies and interventions stemming from the advisory committee's efforts.

For 2021-22, \$135 million is allocated to campuses based on the number of students eligible for federal Pell grants in 2019-20. The allocation methodology acknowledges that while all campuses have ambitious graduation rate targets, differing levels of financial investment will be required to eliminate equity gaps. Each campus may use 78 percent of the 2021-22 Graduation Initiative 2025 allocation in support of their graduation initiative goals, including offering additional academic services such as high-demand course sections to increase average unit load for undergraduate students and student support services. However, of its 2021-22 Graduation Initiative 2025 funding, each campus is required to allocate 11 percent for basic needs initiatives and 11 percent for additional student mental health services. The required use of these funds for basic needs and mental health are necessary to meet state expectations and reporting requirements.

- **Other Program Adjustments**

The CSU regularly explores ways that could lead to better allocation strategies for campuses. One that is being incorporated into the 2021-22 budget allocations is campus funding equalization. Over the past several decades, state and CSU budget decisions have created some funding disparities among similar-sized campuses. The purpose of this new initiative is to augment campus budgets over a multi-year period to better align funding with those of their peers. For 2021-22, \$8.6 million is included for equalization. Campuses are grouped based on certain characteristics and a target funding per FTES is determined. Under-/over-enrollment is not factored into the calculation. Based on the criteria, four campuses (Bakersfield, Fullerton, San Bernardino, and Stanislaus) receive allocations ranging from \$1.5 million to \$2.5 million per campus.

Other program adjustments include several direct allocations for campuses and for systemwide programs. The timing on the availability of these funds will vary. Recurring funds that are immediately allocated to campuses are the Mervyn M. Dymally African American Political and Economic Institute at Dominguez Hills (\$1 million) and an enrollment increase at Stanislaus' Stockton campus (\$1 million). Recurring funding for Humboldt's transition to a polytechnic designation (\$25 million) is initially held centrally but will be allocated when various goals and objectives are met for such efforts as the polytechnic self-study, strategic plan, academic master plan, physical master plan, facility and infrastructure prioritization, enrollment management and budget reorganization. Also, recurring funding is held for Chancellor's Office programs and systemwide responsibilities: Corporation for Education Network Initiatives in California (\$0.2 million); common learning management platform (\$2 million); and summer financial aid (\$6 million).

- **2021-22 State University Grant Five Percent Redistribution**

The expenditure adjustments for State University Grants (SUG) reflect the redistribution of five percent of the SUG pool to align SUG allocations at campuses that have the highest relative share of students with an Expected Family Contribution (EFC) of \$0 to \$4,000. The total adjustment reallocates funding and expenditures among campuses based on the change in relative need. No campus' SUG allocation for 2021-22 is less than 95 percent of its 2020-21 total. Further details on SUG distribution by campus are outlined in Attachment E.

2021-22 Enrollment and Tuition & Fee Revenue - (Attachment D)

Attachment D includes the tuition and fee revenue reported by campuses in the 2020-21 FIRMS final budget submissions. Resident enrollment targets for 2021-22 remain unchanged from 2020-21, apart from an additional 115 FTES for Stanislaus' Stockton center. The nonresident enrollment has been updated to reflect the most recent year (2020-21) actual FTES figures.

2021-22 State University Grants - (Attachment E)

The SUG program provides need-based awards to eligible undergraduate and graduate/postbaccalaureate students. Campus General Fund allocations are adjusted to reflect changes in the required level of SUG expenditures each year. SUG funding is a finite resource, and more students are eligible for SUG than there is available funding. An annual reallocation of a small portion of SUG funding among campuses is necessary to ensure that SUG-eligible students with the greatest financial need receive a SUG award. No campus' 2021-22 SUG allocation is lower than 95 percent of its 2020-21 SUG allocation. The systemwide total SUG allocation of \$701 million in the final 2021-22 operating budget has not changed from 2020-21.

As student enrollment and financial aid demographics change over time and by campus, five percent of the total SUG pool is redistributed to campuses with the highest proportion of students with the greatest financial need. This re-allocation of the total SUG pool (just over \$35 million) addresses these changes in relative share of students on each campus that have an EFC of \$0 to \$4,000. If a campus' share of total need is above 95 percent of its past year allocation, that campus will receive a portion of the \$35 million being reallocated.

**ATTACHMENT A - Operating Budget Sources
2021-22 Final Budget Allocations**

Coded Memo B 2021-02

	(1)	(2)	General Fund		(5)	Tuition & Fees	(7)
	2020-21 Gross Operating Budget	2020-21 General Fund	Revisions to 2020-21 General Fund Expenditures	2021-22 General Fund Increase for Expenditures	Total 2021-22 General Fund	2021-22 Estimated Gross Tuition & Fee Revenue	2021-22 Gross Operating Budget
	<i>(Coded Memo B 2020-01)</i>	<i>(Coded Memo B 2020-01)</i>	<i>(Attach. B, Col. 4)</i>	<i>(Attach. C, Col. 10)</i>	<i>(Sum of Cols. 2-4)</i>	<i>(Attach. D, Col. 8)</i>	<i>(Cols. 5 + 6)</i>
Bakersfield	\$144,622,000	\$83,536,000	(\$844,000)	\$11,397,000	\$94,089,000	\$60,564,000	\$154,653,000
Channel Islands	126,501,000	85,534,000	(799,000)	6,592,000	91,327,000	39,630,000	130,957,000
Chico	240,307,000	131,838,000	(1,593,000)	9,853,000	140,098,000	97,618,000	237,716,000
Dominguez Hills	193,811,000	103,393,000	(1,083,000)	16,986,000	119,296,000	93,045,000	212,341,000
East Bay	208,795,000	101,656,000	(1,416,000)	14,335,000	114,575,000	97,185,000	211,760,000
Fresno	317,693,000	168,454,000	(1,857,000)	17,215,000	183,812,000	147,240,000	331,052,000
Fullerton	456,180,000	208,911,000	(2,915,000)	27,004,000	233,000,000	244,823,000	477,823,000
Humboldt	142,815,000	85,580,000	(1,072,000)	5,967,000	90,475,000	40,481,000	130,956,000
Long Beach	473,053,000	227,052,000	(3,073,000)	24,017,000	247,996,000	246,823,000	494,819,000
Los Angeles	333,370,000	180,509,000	(1,802,000)	11,034,000	189,741,000	150,053,000	339,794,000
Maritime	45,848,000	34,443,000	(313,000)	2,710,000	36,840,000	10,005,000	46,845,000
Monterey Bay	124,979,000	81,378,000	(756,000)	7,513,000	88,135,000	42,124,000	130,259,000
Northridge	461,079,000	232,422,000	(3,020,000)	21,954,000	251,356,000	209,494,000	460,850,000
Pomona	316,749,000	158,003,000	(1,949,000)	22,459,000	178,513,000	158,746,000	337,259,000
Sacramento	361,111,000	185,106,000	(2,244,000)	16,936,000	199,798,000	185,652,000	385,450,000
San Bernardino	253,047,000	129,724,000	(1,606,000)	14,808,000	142,926,000	115,587,000	258,513,000
San Diego	482,668,000	198,054,000	(3,020,000)	31,991,000	227,025,000	265,494,000	492,519,000
San Francisco	390,126,000	179,928,000	(2,964,000)	21,848,000	198,812,000	187,924,000	386,736,000
San Jose	406,565,000	173,637,000	(2,804,000)	22,353,000	193,186,000	228,983,000	422,169,000
San Luis Obispo	349,203,000	141,830,000	(2,427,000)	20,562,000	159,965,000	225,990,000	385,955,000
San Marcos	183,508,000	100,325,000	(1,152,000)	6,475,000	105,648,000	78,577,000	184,225,000
Sonoma	129,433,000	73,129,000	(1,122,000)	8,605,000	80,612,000	43,029,000	123,641,000
Stanislaus	136,304,000	76,815,000	(882,000)	12,263,000	88,196,000	59,767,000	147,963,000
Campus Total	\$6,277,767,000	\$3,141,257,000	(\$40,713,000)	\$354,877,000	\$3,455,421,000	\$3,028,834,000	\$6,484,255,000
Chancellor's Office & Systemwide Programs	151,247,000	148,299,000	1,371,000	7,483,000	157,153,000	7,518,000	164,671,000
Center for California Studies	4,663,000	4,663,000	(17,000)	15,000	4,661,000		4,661,000
Summer Arts	674,000	35,000			35,000	639,000	674,000
Systemwide Provisions	87,992,000	87,992,000	(5,357,000)	187,817,000	270,452,000		270,452,000
Systemwide Capital & Infrastructure	340,560,000	340,560,000			340,560,000		340,560,000
CSU System Total	\$6,862,903,000	\$3,722,806,000	(\$44,716,000)	\$550,192,000	\$4,228,282,000	\$3,036,991,000	\$7,265,273,000

**ATTACHMENT B - Revisions to 2020-21 Expenditures (Uses)
2021-22 Final Budget Allocations**

	(1) 2020-21 State Funded Retirement Adjustment	(3) 2020-21 Compensation Adjustment ¹	(3) Other Program Adjustments	(4) Revisions to 2020-21 General Fund Expenditures
				<i>(Sum Cols. 1-3)</i>
Bakersfield	(\$877,000)	\$33,000		(\$844,000)
Channel Islands	(834,000)	35,000		(799,000)
Chico	(1,634,000)	41,000		(1,593,000)
Dominguez Hills	(1,141,000)	58,000		(1,083,000)
East Bay	(1,448,000)	32,000		(1,416,000)
Fresno	(1,927,000)	70,000		(1,857,000)
Fullerton	(2,984,000)	69,000		(2,915,000)
Humboldt	(1,101,000)	29,000		(1,072,000)
Long Beach	(3,141,000)	68,000		(3,073,000)
Los Angeles	(1,854,000)	52,000		(1,802,000)
Maritime	(338,000)	25,000		(313,000)
Monterey Bay	(799,000)	43,000		(756,000)
Northridge	(3,070,000)	50,000		(3,020,000)
Pomona	(2,011,000)	62,000		(1,949,000)
Sacramento	(2,305,000)	61,000		(2,244,000)
San Bernardino	(1,658,000)	52,000		(1,606,000)
San Diego	(3,105,000)	85,000		(3,020,000)
San Francisco	(3,029,000)	65,000		(2,964,000)
San Jose	(2,885,000)	81,000		(2,804,000)
San Luis Obispo	(2,477,000)	50,000		(2,427,000)
San Marcos	(1,186,000)	34,000		(1,152,000)
Sonoma	(1,156,000)	34,000		(1,122,000)
Stanislaus	(905,000)	23,000		(882,000)
Campus Total	(\$41,865,000)	\$1,152,000	\$0	(\$40,713,000)
Chancellor's Office & Systemwide Programs	(834,000)		2,205,000	1,371,000
Center for California Studies	(17,000)			(17,000)
Systemwide Provisions		(1,152,000)	(4,205,000)	(5,357,000)
CSU System Total	(\$42,716,000)	\$0	(\$2,000,000)	(\$44,716,000)

¹ Compensation increase for Unit 8 finalized in 2020-21. Total recurring cost is \$2.3 million, half reflected in 2020-21 (Attachment B), other half in 2021-22 (Attachment C).

ATTACHMENT C - 2021-22 Expenditure Adjustments (Uses)
2021-22 Final Budget Allocations

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
	Systemwide Priorities	Employer-Paid Health Premiums	Operations & Maintenance of New Facilities	2021-22 Compensation Adjustment ¹	AB 1460 Ethnic Studies	Restoration of 2020-21 General Fund Reduction	Graduation Initiative 2025	Other Program Adjustments	2021-22 State University Grant 5% Redistribution	2021-22 Expenditure Adjustments
									(Attach. E, Col. 4)	(Sum Cols. 1-9)
Bakersfield	(\$3,133,000)	\$537,000		\$33,000	\$672,000	\$5,775,000	\$4,011,000	\$2,308,000	\$1,194,000	\$11,397,000
Channel Islands	(2,607,000)	453,000	\$215,000	35,000	626,000	5,709,000	2,368,000		(207,000)	6,592,000
Chico	(4,243,000)	947,000	104,000	40,000	719,000	8,824,000	4,619,000		(1,157,000)	9,853,000
Dominguez Hills	(4,656,000)	669,000	2,205,000	58,000	672,000	8,785,000	6,084,000	1,000,000	2,169,000	16,986,000
East Bay	(4,642,000)	794,000	2,028,000	33,000	672,000	10,697,000	4,125,000		628,000	14,335,000
Fresno	(7,710,000)	1,239,000		70,000	765,000	16,635,000	8,336,000		(2,120,000)	17,215,000
Fullerton	(9,710,000)	1,694,000	248,000	69,000	905,000	20,273,000	11,232,000	1,500,000	793,000	27,004,000
Humboldt	(2,476,000)	560,000	206,000	29,000	533,000	5,491,000	2,242,000		(618,000)	5,967,000
Long Beach	(9,220,000)	1,664,000	87,000	68,000	858,000	19,038,000	10,879,000		643,000	24,017,000
Los Angeles	(5,429,000)	1,113,000		51,000	626,000	7,995,000	9,499,000		(2,821,000)	11,034,000
Maritime	(940,000)	163,000	415,000	24,000	300,000	2,685,000	151,000		(88,000)	2,710,000
Monterey Bay	(2,884,000)	455,000	175,000	42,000	626,000	6,944,000	2,058,000		97,000	7,513,000
Northridge	(8,685,000)	1,629,000		50,000	765,000	15,951,000	12,273,000		(29,000)	21,954,000
Pomona	(8,132,000)	1,212,000		62,000	812,000	18,375,000	7,957,000		2,173,000	22,459,000
Sacramento	(6,436,000)	1,393,000	144,000	60,000	858,000	10,728,000	9,896,000		293,000	16,936,000
San Bernardino	(4,529,000)	952,000	329,000	53,000	672,000	7,564,000	6,882,000	2,545,000	340,000	14,808,000
San Diego	(11,814,000)	1,748,000		86,000	812,000	32,191,000	6,429,000		2,539,000	31,991,000
San Francisco	(8,762,000)	1,410,000	1,458,000	65,000	579,000	21,607,000	7,059,000		(1,568,000)	21,848,000
San Jose	(8,075,000)	1,517,000	3,340,000	82,000	812,000	19,302,000	6,839,000		(1,464,000)	22,353,000
San Luis Obispo	(7,060,000)	1,400,000	3,211,000	50,000	765,000	20,625,000	2,177,000		(606,000)	20,562,000
San Marcos	(2,429,000)	687,000	91,000	35,000	719,000	3,102,000	4,286,000		(16,000)	6,475,000
Sonoma	(3,259,000)	567,000	773,000	34,000	579,000	8,476,000	1,824,000		(389,000)	8,605,000
Stanislaus	(3,434,000)	573,000	177,000	23,000	672,000	7,017,000	3,774,000	3,247,000	214,000	12,263,000
Campus Total	(\$130,265,000)	\$23,376,000	\$15,206,000	\$1,152,000	\$16,019,000	\$283,789,000	\$135,000,000	\$10,600,000	\$0	\$354,877,000
Chancellor's Office & Systemwide Programs	(2,929,000)	391,000			300,000	9,475,000		246,000		7,483,000
Center for California Studies		15,000								15,000
Systemwide Provisions	90,084,000			43,954,000		5,779,000	15,000,000	33,000,000		187,817,000
CSU System Total	(\$43,110,000)	\$23,782,000	\$15,206,000	\$45,106,000	\$16,319,000	\$299,043,000	\$150,000,000	\$43,846,000	\$0	\$550,192,000

¹ Compensation increase for Unit 8 finalized in 2020-21. Total recurring cost is \$2.3 million, half reflected in 2020-21 (Attachment B), other half in 2021-22 (Attachment C).

ATTACHMENT D - 2021-22 Enrollment and Tuition & Fee Revenue (Sources)
2021-22 Final Budget Allocations

	Enrollment					Tuition		
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	2020-21 Resident FTES Target	2021-22 Resident FTES Target Increase	2021-22 Resident FTES Target	2020-21 Nonresident FTES ¹	2021-22 Estimated Total FTES	2021-22 Gross Tuition Revenue	2021-22 Other Fee Revenue	2021-22 Estimated Gross Tuition & Fee Revenue
	<i>(Sum Col. 3-4)</i>					<i>(Campus Reported, 2020-21 FIRMS Budget)</i>		<i>(Sum Col. 6-7)</i>
Bakersfield	8,242		8,242	219	8,461	\$52,814,000	\$7,750,000	\$60,564,000
Channel Islands	6,135		6,135	44	6,179	36,443,000	3,187,000	39,630,000
Chico	15,560		15,560	299	15,859	83,158,000	14,460,000	97,618,000
Dominguez Hills	11,473		11,473	162	11,635	77,720,000	15,325,000	93,045,000
East Bay	12,522		12,522	544	13,066	78,392,000	18,793,000	97,185,000
Fresno	19,875		19,875	533	20,408	131,120,000	16,120,000	147,240,000
Fullerton	29,517		29,517	1,104	30,621	204,649,000	40,174,000	244,823,000
Humboldt	7,603		7,603	307	7,910	32,443,000	8,038,000	40,481,000
Long Beach	29,687		29,687	1,137	30,824	204,614,000	42,209,000	246,823,000
Los Angeles	18,500		18,500	401	18,901	126,981,000	23,072,000	150,053,000
Maritime	1,418		1,418	31	1,449	6,129,000	3,876,000	10,005,000
Monterey Bay	6,128		6,128	196	6,324	37,242,000	4,882,000	42,124,000
Northridge	27,833		27,833	1,128	28,961	186,645,000	22,849,000	209,494,000
Pomona	19,228		19,228	834	20,062	130,773,000	27,973,000	158,746,000
Sacramento	23,771		23,771	666	24,437	161,741,000	23,911,000	185,652,000
San Bernardino	15,889		15,889	378	16,267	99,156,000	16,431,000	115,587,000
San Diego	28,016		28,016	4,247	32,263	185,132,000	80,362,000	265,494,000
San Francisco	24,582		24,582	1,236	25,818	155,205,000	32,719,000	187,924,000
San Jose	23,316		23,316	2,222	25,538	167,236,000	61,747,000	228,983,000
San Luis Obispo	17,275		17,275	3,326	20,601	117,923,000	108,067,000	225,990,000
San Marcos	9,745		9,745	278	10,023	58,152,000	20,425,000	78,577,000
Sonoma	8,429		8,429	90	8,519	37,781,000	5,248,000	43,029,000
Stanislaus	8,012	115	8,127	45	8,172	52,148,000	7,619,000	59,767,000
Campus Total	372,756	115	372,871	19,427	392,298	\$2,423,597,000	\$605,237,000	\$3,028,834,000
Chancellor's Office & Systemwide Programs ²	1,319		1,319	0	1,319	533,000	6,985,000	7,518,000
Summer Arts	56		56	3	59	639,000		639,000
CSU System Total	374,131	115	374,246	19,430	393,676	\$2,424,769,000	\$612,222,000	\$3,036,991,000

¹ Equal to campus reported actual 2020-21 nonresident FTES.

² Reported Systemwide Programs revenue is for International Programs (660 FTES), CalStateTEACH (659 FTES) and CalState Apply application fees.

ATTACHMENT E - 2021-22 State University Grants (Uses)
2021-22 Final Budget Allocations

	(1)	(2)	(3)	(4)	(5)	Data Points for Reference		
	2020-21 SUG <i>(Coded Memo B 2020-01, Attach. C)</i>	2021-22 Preliminary Budget SUG <i>(95% of 2020-21 SUG)</i>	Redistribution of 5% <i>(based on change in relative need)</i>	2021-22 SUG Adjustment <i>(Cols. 2+3 - Col. 1)</i>	2021-22 Final Budget SUG <i>(Cols. 2 + 3)</i>	(6) % of SUG Eligible Population 2020-21	(7) % of SUG Eligible Population 2021-22	(8) 2020-21 SUG Total as a % of Prior Year <i>(Col. 5 / Col. 1)</i>
Bakersfield	\$18,516,000	\$17,590,000	\$2,120,000	\$1,194,000	\$19,710,000	2.69%	2.89%	106%
Channel Islands	9,600,000	9,120,000	273,000	(207,000)	9,393,000	1.38%	1.35%	98%
Chico	23,143,000	21,986,000	0	(1,157,000)	21,986,000	3.31%	3.09%	95%
Dominguez Hills	31,976,000	30,377,000	3,768,000	2,169,000	34,145,000	4.65%	5.01%	107%
East Bay	21,641,000	20,559,000	1,710,000	628,000	22,269,000	3.11%	3.24%	103%
Fresno	42,839,000	40,697,000	22,000	(2,120,000)	40,719,000	6.17%	5.81%	95%
Fullerton	55,137,000	52,380,000	3,550,000	793,000	55,930,000	7.92%	8.11%	101%
Humboldt	12,370,000	11,752,000	0	(618,000)	11,752,000	1.74%	1.50%	95%
Long Beach	56,846,000	54,004,000	3,485,000	643,000	57,489,000	8.19%	8.33%	101%
Los Angeles	56,421,000	53,600,000	0	(2,821,000)	53,600,000	8.11%	7.18%	95%
Maritime	1,755,000	1,667,000	0	(88,000)	1,667,000	0.15%	0.08%	95%
Monterey Bay	10,260,000	9,747,000	610,000	97,000	10,357,000	1.47%	1.50%	101%
Northridge	63,563,000	60,385,000	3,149,000	(29,000)	63,534,000	9.13%	9.18%	100%
Pomona	36,331,000	34,514,000	3,990,000	2,173,000	38,504,000	5.27%	5.64%	106%
Sacramento	46,970,000	44,622,000	2,641,000	293,000	47,263,000	6.78%	6.84%	101%
San Bernardino	34,040,000	32,338,000	2,042,000	340,000	34,380,000	4.88%	4.98%	101%
San Diego	40,720,000	38,684,000	4,575,000	2,539,000	43,259,000	5.87%	6.34%	106%
San Francisco	45,545,000	43,268,000	709,000	(1,568,000)	43,977,000	6.57%	6.30%	97%
San Jose	37,111,000	35,255,000	392,000	(1,464,000)	35,647,000	5.13%	5.10%	96%
San Luis Obispo	12,124,000	11,518,000	0	(606,000)	11,518,000	1.20%	1.20%	95%
San Marcos	17,943,000	17,046,000	881,000	(16,000)	17,927,000	2.59%	2.59%	100%
Sonoma	9,134,000	8,677,000	68,000	(389,000)	8,745,000	1.26%	1.25%	96%
Stanislaus	16,965,000	16,117,000	1,062,000	214,000	17,179,000	2.43%	2.49%	101%
Campus Total	\$700,950,000	\$665,903,000	\$35,047,000	\$0	\$700,950,000	100%	100%	100%



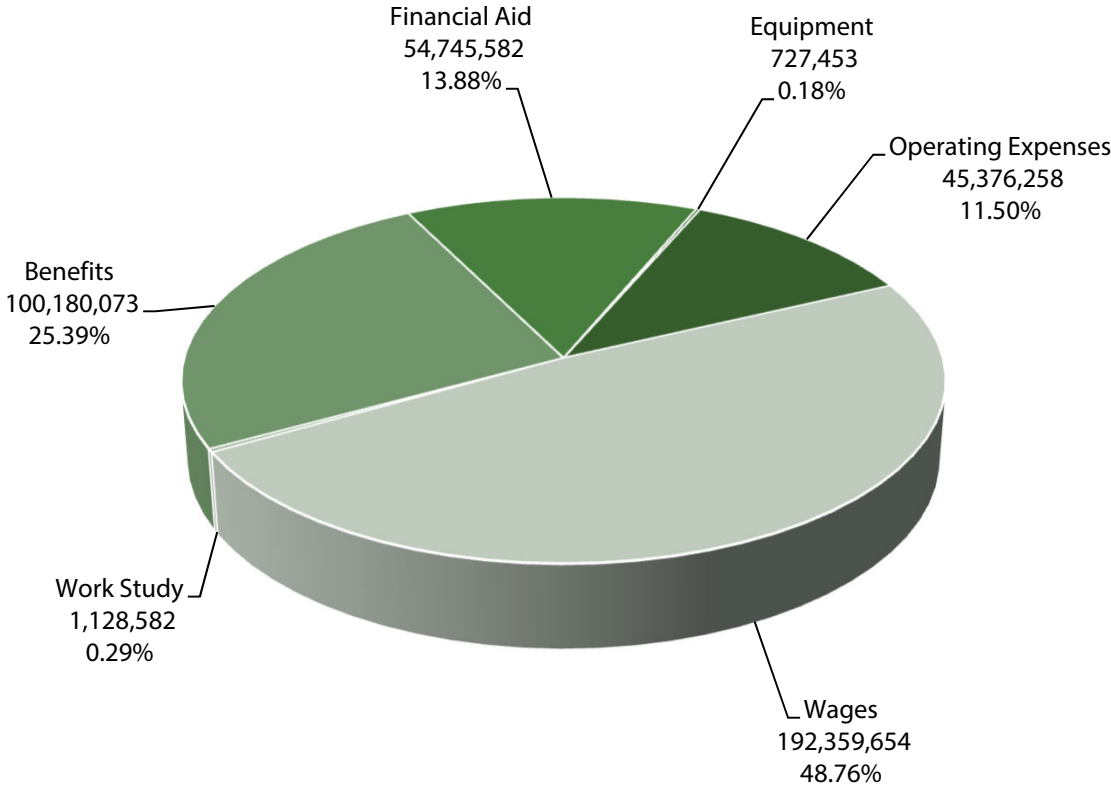
**4. 2020-21
SACRAMENTO STATE
OPERATING FUND –
PRIOR YEAR 2020-21**

SACRAMENTO STATE

GENERAL OPERATING FUND ACTUAL EXPENSES

FY 2020-21

2020-21
Actual Expenses



Wages
 Work Study
 Benefits
 Financial Aid
 Equipment
 Operating Expenses

Totals do not include encumbrances or expenditure adjustments
Data from Year End SAM06 Report

DIVISIONAL ALLOCATIONS

CAMPUS DIVISION SUMMARY

FY 2020-21

	FTE	Amount
Prior Year Carry Forward Balance		\$15,727,250

Sources (Budget)		
Initial Allocations		166,471,773
Prior Year Encumbrance Allocations		3,813,687
One-Time Allocations from University Reserves		6,549,066
Centrally Funded Compensation Increases		1,810,263
CO Cash Posting Orders		297,777
Release Time		1,929,065
Benefits Allocations		98,770,535
Miscellaneous Budget Transfers		4,167,795
Revenue from Various Sources		22,156,708
Total Sources (Budget)		\$305,966,669

Uses (Expenditures) by Division		
Academic Affairs	1621.93	193,335,137
Administration & Business Affairs*	370.47	44,448,449
Athletics	88.79	15,324,473
Division of the President	41.13	6,322,000
Division of Inclusive Excellence	10.19	1,638,321
Information Resources & Technology	104.69	15,361,064
Public Affairs & Advocacy	3.74	838,274
Student Affairs	267.34	24,747,375
University Advancement	39.26	5,907,437
Restricted Balances		(6,648)
Total Uses (Expenditures) by College	2547.55	\$307,915,882

DIVISIONAL ALLOCATIONS

CAMPUS DIVISION SUMMARY

FY 2020-21

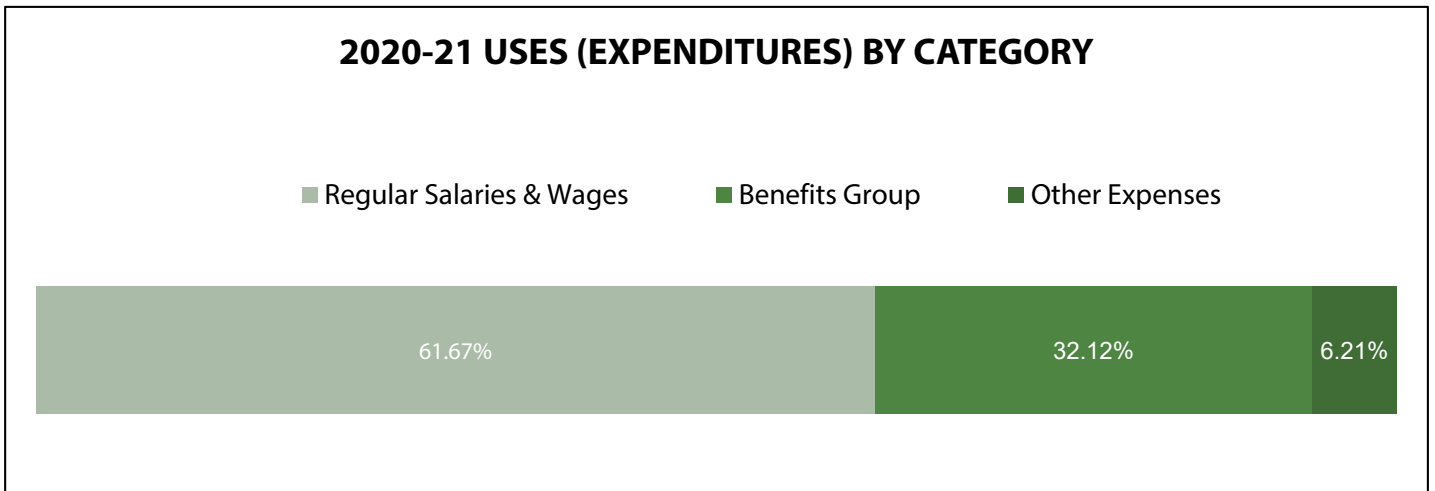
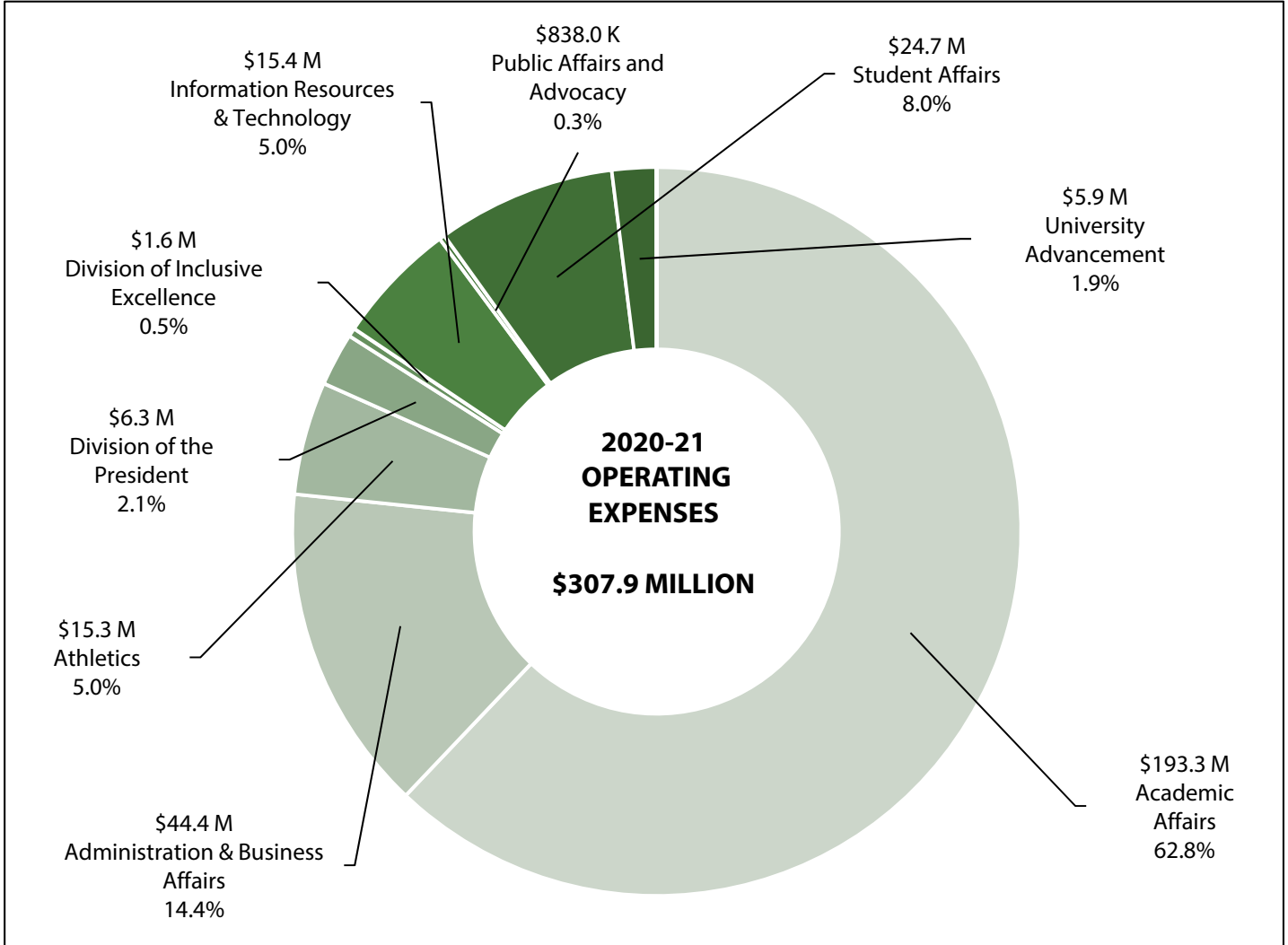
	FTE	Amount
Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	2523.80	189,223,497
Work Study	23.92	666,659
Benefits Group	-0.17	98,915,864
Communications		600,770
Utilities Group		163
Travel		27,523
Library Acquisitions		518,344
Financial Aid		5,083,342
Contractual Services Group		2,779,144
Information Technology Costs		2,108,813
Services from Other Funds/Agencies Group		1,075,018
Equipment Group		677,988
Misc. Operating Expenses		5,456,439
Operating Transfers Out		2,000,815
Expenditure Adjustments		(1,218,496)
Total Uses (Expenditures) by Expense Type	2547.55	\$307,915,882

Budget Balance Available	
Prior Year Carry Forward Balance	15,727,250
Total Sources (Budget)	305,966,669
Total Uses (Expenses)	(307,915,882)
Year-End Encumbrances	(8,996,596)
Budget Balance Available	\$4,781,441

OPERATING FUND

EXPENDITURES BY DIVISION & EXPENSE CATEGORY

FY 2020-21



OPERATING FUND

BY DIVISION & SOURCE/EXPENSE CATEGORY

FY 2020-21

	Academic Affairs	Administration & Business Affairs	Athletics	Division of the President	Division of Inclusive Excellence
SOURCES					
Initial Allocations	109,787,681	19,459,596	4,648,181	4,345,598	1,285,572
Prior Year Carry Forward Balance	8,929,226	2,965,351		506,724	101,082
Prior Year Encumbrance Allocations	1,093,418	1,542,044	64,934	268,819	
One-Time Allocations	5,807,039	200,000		58,291	
Compensation Increases	1,201,927	245,930	9,576	20,400	
Other On-Campus Allocations (Misc., CPOs)	2,015	220,472			
Release Time	1,889,423			15,678	
Benefits Allocations	63,722,783	14,063,337	3,608,912	1,655,336	540,480
Miscellaneous Budget Transfers	3,933,635	169	6,482	(29,124)	(51,583)
Alternate Fund Allocations	1,687,818	10,444,070	6,782,154	313	25,500
TOTAL SOURCES	198,054,965	49,140,969	15,120,238	6,842,034	1,901,051

EXPENSE CATEGORY					
Regular Salaries & Wages	126,923,272	23,177,810	6,603,227	3,383,910	1,006,161
Work Study	209,230		9,260	5,996	
Benefits Group	63,843,247	14,088,201	3,608,912	1,655,336	540,480
Communications	408	42,677		2,343	
Utilities Group		163			
Travel	21,924	2,409		(694)	
Library Acquisitions	518,344				
Financial Aid			5,083,342		
Contractual Services Group	293,078	2,107,469			3,995
Information Technology Costs	370,277	328,757		2,522	21,275
Services from Other Funds/Agencies Group	405,112	316,120	4,470	18,402	17,067
Equipment Group	197,886	478,183			
Misc. Operating Expenses	610,978	2,901,662		383,186	49,343
Operating Transfers Out	87,094	1,042,000		871,721	
Expenditure Adjustments	(145,714)	(37,001)	15,263	(723)	
TOTAL EXPENSES (\$)	193,335,137	44,448,449	15,324,473	6,322,000	1,638,321

BUDGET BALANCE AVAILABLE					
Total Sources (Budget)	198,054,965	49,140,969	15,120,238	6,842,034	1,901,051
Total Uses (Expenses)	(193,335,137)	(44,448,449)	(15,324,473)	(6,322,000)	(1,638,321)
Year-End Encumbrances	(1,428,808)	(3,668,280)	(77,613)	(287,055)	(1,866)
BUDGET BALANCE AVAILABLE	3,291,020	1,024,239	(281,848)	232,979	260,864

OPERATING FUND

BY DIVISION & SOURCE/EXPENSE CATEGORY

FY 2020-21

	Information Resources & Technology	Public Affairs & Advocacy	Student Affairs	University Advancement	Restricted Balances	Total
SOURCES						
Initial Allocations	8,414,598	487,873	14,312,025	3,730,649		166,471,773
Prior Year Carry Forward Balance	1,129,151	47,590	1,626,228	418,324	3,574	15,727,250
Prior Year Encumbrance Allocations	536,142	16,276	208,022	84,032		3,813,687
One-Time Allocations			483,741		(5)	6,549,066
Compensation Increases	123,528	2,952	193,902	12,048		1,810,263
Other On-Campus Allocations (Misc., CPOs)	63,314		7,776		4,200	297,777
Release Time			23,964			1,929,065
Benefits Allocations	4,857,303	241,145	8,150,467	1,930,771		98,770,535
Miscellaneous Budget Transfers	(20,016)		225,377	102,855		4,167,795
Alternate Fund Allocations	2,005,275		1,211,579			22,156,708
TOTAL SOURCES	17,109,296	795,836	26,443,082	6,278,679	7,769	321,693,919

EXPENSE CATEGORY						
Regular Salaries & Wages	9,130,947	580,459	14,852,929	3,564,782		189,223,497
Work Study	6,000		420,976	15,198		666,659
Benefits Group	4,857,303	241,145	8,150,467	1,930,771		98,915,864
Communications	553,879		2,062		(600)	600,770
Utilities Group						163
Travel	1,234	(3,645)	2,905	3,391		27,523
Library Acquisitions						518,344
Financial Aid						5,083,342
Contractual Services Group	2,363		379,054	8,100	(14,914)	2,779,144
Information Technology Costs	758,264		446,431	181,286		2,108,813
Services from Other Funds/Agencies Group	82,129	1,092	169,828	61,202	(403)	1,075,018
Equipment Group			1,919			677,988
Misc. Operating Expenses	857,842	19,224	481,940	142,707	9,557	5,456,439
Operating Transfers Out						2,000,815
Expenditure Adjustments	(888,898)		(161,136)		(288)	(1,218,496)
TOTAL EXPENSES (\$)	15,361,064	838,274	24,747,375	5,907,437	(6,648)	307,915,882

BUDGET BALANCE AVAILABLE						
Total Sources (Budget)	17,109,296	795,836	26,443,082	6,278,679	7,769	321,693,919
Total Uses (Expenses)	(15,361,064)	(838,274)	(24,747,375)	(5,907,437)	6,648	(307,915,882)
Year-End Encumbrances	(3,216,600)	-	(309,858)	(6,515)	-	(8,996,596)
BUDGET BALANCE AVAILABLE	(1,468,368)	(42,438)	1,385,849	364,728	14,417	4,781,441

OPERATING FUND

SALARIES FOR CAMPUS DIVISIONS

FY 2020-21

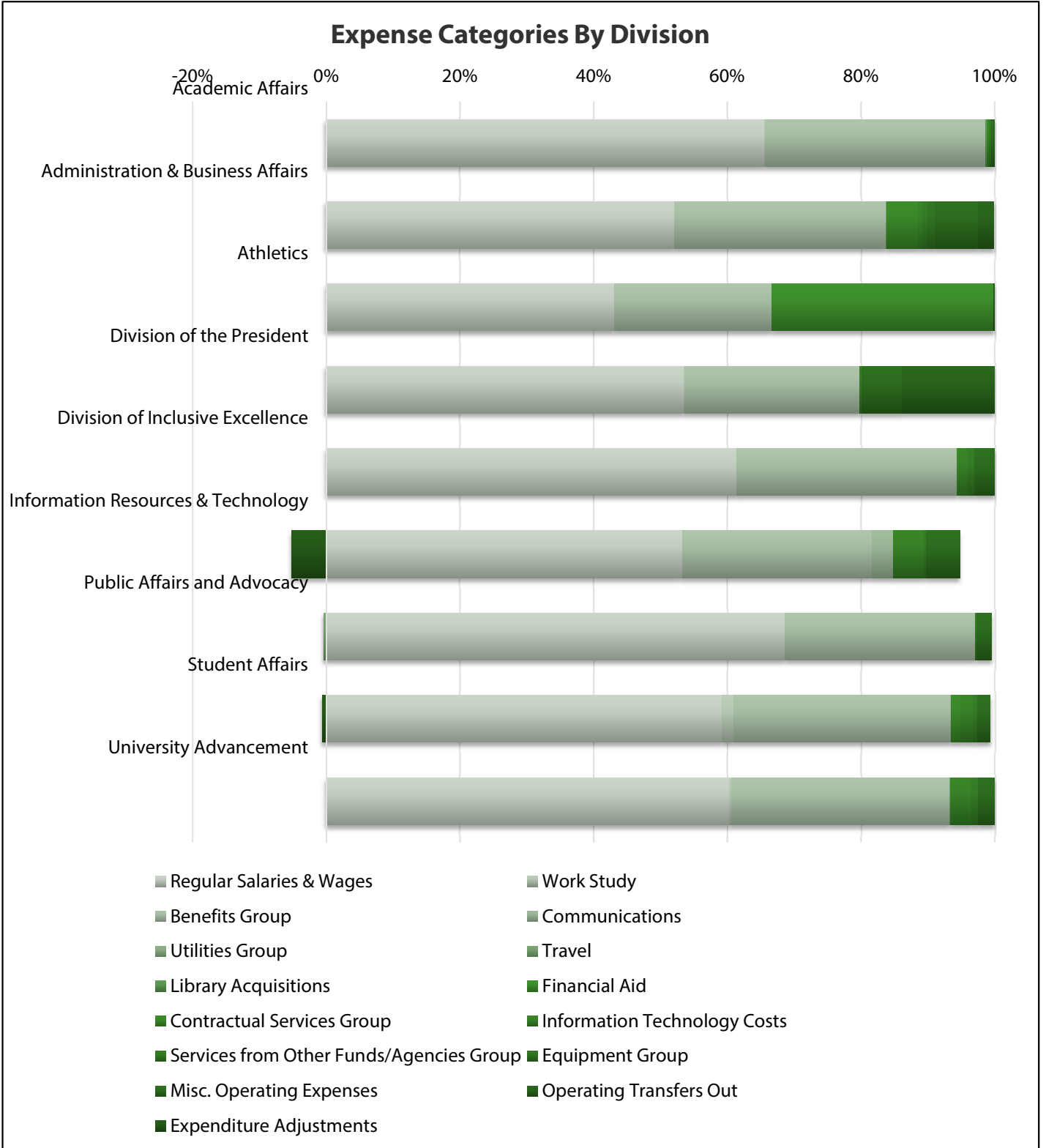
Division	FIRMS Obj Code 601100		FIRMS Obj Code 601103		FIRMS Obj Code 601201		FIRMS Obj Code 601300		FIRMS Obj Code		FIRMS Obj Code 601303		FIRMS Obj Code 601304		Total	
	Academic Salaries		Graduate Assistant		Management & Supervisory		Support Staff Salaries		Overtime		Student Assistant		Teaching Associates			
	\$ Amount	FTE*	\$ Amount	FTE*	\$ Amount	FTE*	\$ Amount	FTE*	\$ Amount	FTE*	\$ Amount	FTE*	\$ Amount	FTE*	\$ Amount	FTE*
Academic Affairs	101,792,081	1,201.19	224,673	7.48	5,960,086	44.42	17,136,939	304.02	12,620	0.00	1,040,598	35.58	756,275.53	21.65	126,923,272	1,614.34
Admin & Business Affairs	31,214	0.02			5,284,988	48.13	16,866,900	291.96	295,723	0.00	698,984	30.36			23,177,810	370.47
Athletics	3,061,055	41.52			2,204,804	14.39	1,301,934	31.48	7,502	0.00	27,931	0.97			6,603,227	88.36
Division of the President					838,528	7.12	163,692	2.94			3,941	0.13			1,006,161	10.19
Division of Inclusive Excellence	14,017	0.06			1,610,604	10.29	1,615,851	24.88			143,438	5.68			3,383,910	40.91
Info Resources & Technology	45,211	0.33			1,519,511	11.55	7,328,317	84.23			237,908	8.37			9,130,947	104.48
Public Affairs & Advocacy	0	0.00			454,241	2.37	125,354	1.37	865	0.00					580,459	3.74
Student Affairs	375,140	4.28			3,396,481	29.39	10,146,399	185.42	14,526	0.00	920,383	33.48			14,852,929	252.57
University Advancement	0	0.00			2,046,459	16.63	1,506,032	21.66	583	0.00	11,708	0.42			3,564,782	38.72
TOTAL	105,318,719	1,247.40	224,673	7.48	23,315,702	184.29	56,191,418	947.99	331,818	-	3,084,892	114.99	756,276	21.65	189,223,497	2,523.80

*Annualized FTE

OPERATING FUND

EXPENSE CATEGORIES BY DIVISION

FY 2020-21



OPERATING FUND MULTI-YEAR SUMMARY For Campus Divisions

CAMPUS DIVISION	Description	%	2017-18	%	2018-19	%	2019-20	%	2020-21	%	2021-22	
Academic Affairs	Prior Year Carryover	92%	9,080,444	80%	7,270,478	112%	8,141,406	110%	8,929,226	37%	3,291,020	
	Prior Year Encumbrances	138%	1,286,426	102%	1,317,002	89%	1,172,480	93%	1,093,418	131%	1,428,808	
	Initial Baseline	108%	104,030,017	105%	109,709,115	108%	118,772,108	92%	109,787,681	112%	123,331,093	
	Misc. Budget Entries	112%	72,690,274	109%	79,022,873		82,235,612		78,244,640			
	Year End Budget	109%	187,087,161	105%	197,319,467		210,321,606		198,054,965			
	Year End Expenditures	111%	(178,499,682)	106%	(189,565,852)		(200,298,962)		(193,335,137)			
	Year End Encumbrances	102%	(1,317,002)	89%	(1,172,079)		(1,093,418)		(1,428,808)			
	Budget Balance Available	80%	7,270,478	91%	6,581,536		8,929,226		3,291,020			
	Administration & Business <i>(includes Special Projects)</i>	Prior Year Carryover	150%	2,634,318	114%	2,996,333	128%	3,842,916	77%	2,965,351	35%	1,024,239
		Prior Year Encumbrances	77%	1,004,038	186%	1,871,226	76%	1,425,430	108%	1,542,044	238%	3,668,280
Initial Baseline		105%	16,835,363	106%	17,788,879	119%	21,213,452	92%	19,459,596	106%	20,631,460	
Misc. Budget Entries		126%	24,498,915	203%	49,701,593	50%	24,916,561	101%	25,173,978			
Year End Budget		116%	44,972,634	161%	72,358,031	71%	51,398,360	96%	49,140,969			
Year End Expenditures		117%	(39,734,194)	168%	(66,817,147)	70%	(46,890,965)	95%	(44,448,449)			
Year End Encumbrances		186%	(1,871,226)	75%	(1,399,324)	110%	(1,542,044)	238%	(3,668,280)			
Budget Balance Available		93%	3,367,214	123%	4,141,560	72%	2,965,351	35%	1,024,239			

OPERATING FUND

MULTI-YEAR SUMMARY

For Campus Divisions

CAMPUS DIVISION	Description	%	2017-18	%	2018-19	%	2019-20	%	2020-21	%	2021-22	
Athletics	Prior Year Carryover	n/a	-	n/a	-	n/a	-	n/a	-	n/a	-	
	Prior Year Encumbrances	n/a	5,000	687%	34,333	191%	65,731	99%	64,934	120%	77,613	
	Initial Baseline	108%	3,384,207	111%	3,757,977	133%	4,985,094	93%	4,648,181	107%	4,982,969	
	Misc. Budget Entries	98%	5,283,147	156%	8,255,061	109%	9,001,301	116%	10,407,123			
	Year End Budget	102%	8,672,354	139%	12,047,371	117%	14,052,126	108%	15,120,238			
	Year End Expenditures	107%	(9,050,847)	169%	(15,308,257)	106%	(16,202,677)	95%	(15,324,473)			
	Year End Encumbrances	n/a	(34,333)	191%	(65,731)	99%	(64,934)	120%	(77,613)			
	Budget Balance Available	n/a	(412,826)	806%	(3,326,616)	67%	(2,215,485)	13%	(281,848)			
	Division of Inclusive	Prior Year Carryover	n/a	-	n/a	-	n/a	-	n/a	461,560	135%	621,342
		Prior Year Encumbrances	n/a	-	n/a	-	n/a	15,312	0%	-	0%	1,866
Initial Baseline		n/a	-	n/a	-	n/a	1,292,141	99%	1,285,572	153%	1,965,572	
Misc. Budget Entries		n/a	-	n/a	-	n/a	377,251		514,397			
Year End Budget		n/a	-	n/a	-	n/a	1,684,703		2,261,528			
Year End Expenditures		n/a	-	n/a	-	n/a	(1,223,144)		(1,638,321)			
Year End Encumbrances		n/a	-	n/a	-	n/a	-		(1,866)			

OPERATING FUND MULTI-YEAR SUMMARY For Campus Divisions

CAMPUS DIVISION	Description	%	2017-18	%	2018-19	%	2019-20	%	2020-21	%	2021-22
	Budget Balance Available	n/a	-	n/a	-	n/a	461,560		621,342		
Division of the President	Prior Year Carryover	33%	160,371	97%	154,760	91%	140,843	401%	565,015	44%	248,832
	Prior Year Encumbrances	504%	46,730	515%	240,837	114%	275,045	98%	268,819	107%	287,055
	Initial Baseline	125%	1,775,254	86%	1,531,379	318%	4,876,818	89%	4,345,598	150%	6,515,546
	Misc. Budget Entries	79%	596,974	656%	3,915,921		3,152,697		1,720,893		
	Year End Budget	97%	2,579,329	227%	5,842,896		8,445,403		6,900,324		
	Year End Expenditures	99%	(2,237,717)	226%	(5,048,822)		(7,611,570)		(6,322,000)		
	Year End Encumbrances	254%	(118,647)	221%	(261,639)		(268,819)		(287,055)		
	Budget Balance Available	63%	222,965	239%	532,435		565,015		291,269		
Human Resources	Prior Year Carryover	0%	1,335	8107%	108,229		-		-		-
	Prior Year Encumbrances	86%	198,647	77%	153,189		-		-		-
	Initial Baseline	105%	2,186,413	103%	2,260,841		-		-		-
	Misc. Budget Entries	110%	2,026,424	115%	2,328,041		-		-		-
	Year End Budget	98%	4,412,820	110%	4,850,300		-		-		-
	Year End Expenditures	96%	(4,151,402)	109%	(4,525,669)		-		-		-

OPERATING FUND

MULTI-YEAR SUMMARY

For Campus Divisions

CAMPUS DIVISION	Description	%	2017-18	%	2018-19	%	2019-20	%	2020-21	%	2021-22
	Year End Encumbrances	77%	(153,189)	19%	(28,795)		-		-		-
	Budget Balance Available	8107%	108,229	273%	295,835		-		-		-
Information Resources &	Prior Year Carryover	64%	750,877	149%	1,116,521	126%	1,410,785	80%	1,129,151	-130%	(1,468,368)
	Prior Year Encumbrances	207%	1,211,011	78%	949,252	108%	1,021,008	53%	536,142	600%	3,216,600
	Initial Baseline	102%	7,641,990	108%	8,283,914	106%	8,794,222	96%	8,414,598	110%	9,237,770
	Misc. Budget Entries	118%	8,169,983	92%	7,496,725	107%	7,995,003	88%	7,029,404		
	Year End Budget	110%	17,773,861	100%	17,846,412	108%	19,221,018	89%	17,109,296		
	Year End Expenditures	111%	(15,708,088)	98%	(15,349,304)	114%	(17,555,725)	87%	(15,361,064)		
	Year End Encumbrances	78%	(949,252)	108%	(1,021,008)	53%	(536,142)	600%	(3,216,600)		
	Budget Balance Available	149%	1,116,521	132%	1,476,100	76%	1,129,151	-130%	(1,468,368)		
Public Affairs & Advocacy	Prior Year Carryover	-60%	101,928	50%	50,974	96%	49,103	97%	47,590		-
	Prior Year Encumbrances	323%	41,684	76%	31,787	89%	28,370	57%	16,276		-
	Initial Baseline	32%	488,452	102%	496,072	106%	528,107	92%	487,873		-
	Misc. Budget Entries	20%	217,495	110%	239,554	110%	262,393	93%	244,097		
	Year End Budget	35%	849,559	96%	818,387	106%	867,972	92%	795,836		

OPERATING FUND MULTI-YEAR SUMMARY For Campus Divisions

CAMPUS DIVISION	Description	%	2017-18	%	2018-19	%	2019-20	%	2020-21	%	2021-22
	Year End Expenditures	33%	(761,789)	95%	(725,468)	111%	(804,106)	104%	(838,274)		
	Year End Encumbrances	76%	(31,787)	89%	(28,370)	57%	(16,276)	0%	-		
	Budget Balance Available	55%	55,982	115%	64,550	74%	47,590	-89%	(42,438)		
Student Affairs	Prior Year Carryover	46%	1,346,474	112%	1,503,019	121%	1,819,982	89%	1,626,228	85%	1,385,849
	Prior Year Encumbrances	145%	109,187	77%	83,870	212%	177,837	117%	208,022	149%	309,858
	Initial Baseline	104%	12,297,566	115%	14,102,291	109%	15,321,404	93%	14,312,025	109%	15,649,392
	Misc. Budget Entries	123%	9,260,429	98%	9,086,641	111%	10,099,110	102%	10,296,807		
	Year End Budget	103%	23,013,656	108%	24,775,821	111%	27,418,333	96%	26,443,082		
	Year End Expenditures	103%	(21,103,869)	110%	(23,112,058)	111%	(25,584,083)	97%	(24,747,375)		
	Year End Encumbrances	77%	(83,870)	203%	(170,671)	122%	(208,022)	149%	(309,858)		
	Budget Balance Available	102%	1,825,916	82%	1,493,092	109%	1,626,228	85%	1,385,849		
University Advancement	Prior Year Carryover	510%	(51,864)	-946%	490,603	76%	372,671	149%	555,717	90%	502,121
	Prior Year Encumbrances	99%	73,306	410%	300,778	142%	427,573	20%	84,032	8%	6,515
	Initial Baseline	164%	5,627,854	102%	5,740,762	71%	4,048,074	92%	3,730,649	113%	4,226,257
	Misc. Budget Entries	149%	2,527,425	-13%	(320,956)	-662%	2,123,751	96%	2,045,674		

OPERATING FUND MULTI-YEAR SUMMARY For Campus Divisions

CAMPUS DIVISION	Description	%	2017-18	%	2018-19	%	2019-20	%	2020-21	%	2021-22
	Year End Budget	157%	8,176,721	76%	6,211,188	112%	6,972,068	92%	6,416,073		
	Year End Expenditures	136%	(7,029,699)	75%	(5,301,918)	119%	(6,332,319)	93%	(5,907,437)		
	Year End Encumbrances	577%	(422,967)	101%	(427,573)	20%	(84,032)	8%	(6,515)		
	Budget Balance Available	-1396%	724,054	67%	481,697	115%	555,717	90%	502,121		

Total Campus Divisions										
	Prior Year Carryover	96%	15,660,855	87%	13,690,917	115%	15,777,706	103%	16,279,838	5,605,034
	Prior Year Encumbrances	123%	3,976,029	125%	4,982,272	93%	4,608,785	83%	3,813,687	8,996,596
	Initial Baseline	108%	154,267,116	106%	163,671,230	110%	179,831,420	93%	166,471,773	186,540,059
	Misc. Budget Entries	114%	125,271,065	128%	159,725,453	88%	140,163,679	97%	135,677,013	
	Year End Budget	109%	297,538,095	115%	342,069,873	99%	338,696,886	94%	319,980,783	
	Year End Expenditures	110%	(278,277,288)	117%	(325,754,495)	99%	(321,280,406)	95%	(306,284,209)	
	Year End Encumbrances	125%	(4,982,272)	92%	(4,575,190)	83%	(3,813,687)	236%	(8,994,730)	
	Budget Balance Available	91%	14,278,534	82%	11,740,189	116%	13,602,793	35%	4,701,844	

Notes:

Beginning encumbrances may differ from previous end of year balances, due to departments moving between divisions

Beginning carryforward may not equal prior year carryforward due to 6% sweep

See Section 6 - Division Configuration Changes by Fiscal Year for more details

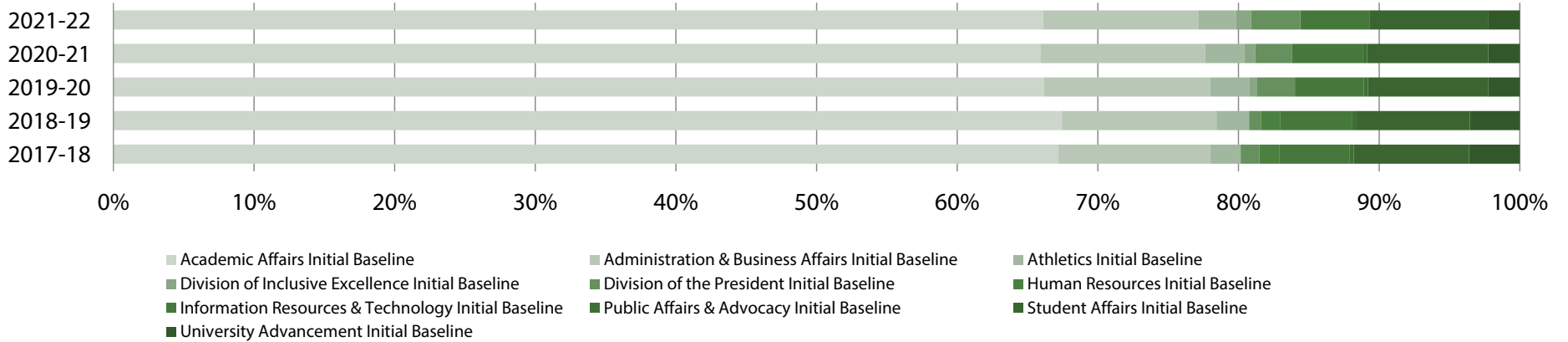
This section does not include totals for Restricted Balances

Beginning in 2019-20 Human Resources became part of the Division of Administration and Business Affairs and the Office of Inclusive Excellence became a Division

Beginning in 2021-22 Public Affairs and Advocacy became part of the Division of the President

OPERATING FUND MULTI-YEAR SUMMARY

Initial Baseline Budget Allocations by Division



CAMPUS DIVISIONS	Description	2017-18	2018-19	2019-20	2020-21	2021-22	
Academic Affairs	Initial Baseline	104,872,823.00	109,286,810.00	118,772,108.00	109,787,681.00	123,331,093.00	
Administration & Business Affairs	Initial Baseline	16,835,363.00	17,788,879.00	21,213,452.00	19,459,596.00	20,631,460.00	
Athletics	Initial Baseline	3,384,207.00	3,757,977.00	4,985,094.00	4,648,181.00	4,982,969.00	
Division of Inclusive Excellence	Initial Baseline	0.00	0.00	963,642.00	1,285,572.00	1,965,572.00	
Division of the President	Initial Baseline	2,079,874.00	1,363,171.00	4,876,818.00	4,345,598.00	6,515,546.00	
Human Resources	Initial Baseline	2,186,413.00	2,260,841.00				
Information Resources & Technology	Initial Baseline	7,791,990.00	8,283,914.00	8,794,222.00	8,414,598.00	9,237,770.00	
Public Affairs & Advocacy	Initial Baseline	488,452.00	496,072.00	528,107.00	487,873.00		
Student Affairs	Initial Baseline	12,784,616.00	13,038,654.00	15,321,404.00	14,312,025.00	15,649,392.00	
University Advancement	Initial Baseline	5,627,854.00	5,740,762.00	4,048,074.00	3,730,649.00	4,226,257.00	

Beginning in 2018-19, Student Success funds were separated out of Divisions' initial baseline allocation

Beginning in 2019-20, Human Resources became part of the Division of Administration and Business Affairs and the Office of Inclusive Excellence became a Division

Beginning in 2020-21, Student Success funds were merged in Divisions' initial baseline allocation

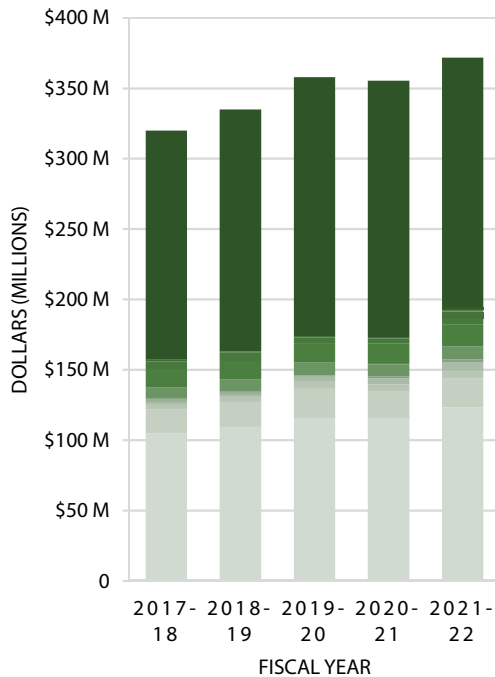
Beginning in 2021-22, Public Affairs and Advocacy became part of the Division of the President

UNIVERSITY BUDGET ALLOCATIONS BY FISCAL YEAR

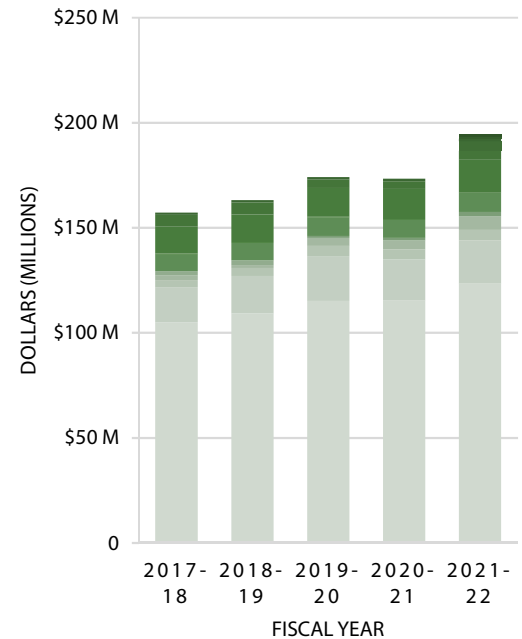
Operating Fund Summary

INCLUDING UNIVERSITY WIDE COSTS

- University Wide (incl tuition discounts)
- Mental Health
- Basic Needs
- Education Insights
- Center for Calif Studies
- University Advancement
- Student Affairs
- Public Affairs and Advocacy
- Information Resources & Technology
- Division of Inclusive Excellence
- Human Resources
- Division of the President
- Athletics
- Administration & Business Affairs
- Academic Affairs



EXCLUDING UNIVERSITY WIDE COSTS



	2017-18	2018-19	2019-20	2020-21	2021-22
Academic Affairs	104,872,823	109,286,810	115,199,360	115,287,681	123,331,093
Administration & Business Affairs	16,835,363	17,788,879	21,213,452	19,659,596	20,631,460
Athletics	3,384,207	3,757,977	4,985,094	4,648,181	4,982,969
Division of the President	2,079,874	1,363,171	3,726,489	4,345,598	6,515,546
Human Resources	2,186,413	2,260,841	-	-	-
Division of Inclusive Excellence	-	-	963,642	1,285,572	1,965,572
Information Resources & Technology	7,791,990	8,283,914	8,644,222	8,414,598	9,237,770
Public Affairs and Advocacy	488,452	496,072	528,107	487,873	-
Student Affairs	12,784,616	13,038,654	13,634,354	14,312,025	15,649,392
University Advancement	5,627,854	5,740,762	4,048,074	3,730,649	4,226,257
Center for Calif Studies	-	-	-	-	4,661,000
Education Insights	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Basic Needs	-	-	-	-	1,100,000
Mental Health	-	-	-	-	1,100,000
University Wide (incl tuition discounts)	162,648,245	171,787,957	183,904,943	182,064,004	177,147,943
Total Allocation:	\$319,799,837	\$334,905,037	\$357,947,737	\$355,335,776	\$371,649,000

In 2018-19, Student Success funds were separated out of Divisions' initial baseline allocation

In 2019-20 Human Resources combined with Administration & Business Affairs and a new division, Division of Inclusive Excellence, was formed

2020-21 includes one-time allocations to Academic Affairs for lecturers and to Administration & Business Affairs for campus safety projects

In 2021-22 Public Affairs and Advocacy combined with the Division of the President. The Center for CA Studies has received funding in prior years, but is now included in this total allocation figure.

DIVISION CONFIGURATION CHANGES

AFFECTING BASELINE ALLOCATIONS

By FY 2017-18 to 2021-22

Academic Affairs

2017-2018

- Baseline transfer from Human Resources to Academic Affairs for three employees
- Baseline transfer from Academic Affairs to Public Affairs & Advocacy for position at the Downtown building
- Additional baseline funding for Student Success Initiatives

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue

2020-2021

- Baseline transfer to Administration & Business Affairs for MPP position
- Baseline transfer to Information Resources & Technology for staff

Administration & Business Affairs

2017-2018

- Baseline funding for security cameras and CSO/CSS coverage in Sacramento Hall and Folsom Hall

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for ADA Coordinator position

2019-2020

- Baseline transfer to Office of Equity, Diversity & Inclusion
- Baseline transfer to Division of Inclusive Excellence for ADA Coordinator position
- Baseline transfer for Human Resources. HR now part of Administration & Business Affairs

2020-2021

- Baseline transfer from Academic Affairs for MPP position
- Baseline transfer to Division of Inclusive Excellence for analyst position

2021-2022

- Baseline transfer to Division of Inclusive Excellence for Bias Response Director

Athletics

2017-2018

- Baseline transfer for one employee from Athletics to Student Affairs
- Baseline transfer for two positions for reorganization

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for position increase and two additional positions

Division of Inclusive Excellence

2019-2020

- New Division set up for 2019/20
- Baseline transfer for Office of Equity, Diversity & Inclusion
- Baseline transfer for ADA Coordinator position
- Baseline transfer for EEO Hearing Officer

2020-2021

- Baseline transfer from Administration & Business Affairs for analyst position

2021-2022

- Baseline transfer from Administration & Business Affairs for Bias Response Director

DIVISION CONFIGURATION CHANGES

AFFECTING BASELINE ALLOCATIONS

By FY 2017-18 to 2021-22

Division of the President

2017-18

- Baseline funding for three positions (reorganization)
- Additional baseline funding for Student Success Initiatives

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer to Administration & Business Affairs for ADA Coordinator position
- Baseline transfer to Athletics for position increase and two additional positions
- Baseline transfer to Student Affairs for support staff

2019-2020

- Baseline transfer for Policy Director
- Baseline transfer for Campus Event Coordinator
- Baseline transfer to Office of Equity, Diversity & Inclusion
- Baseline transfer to Public Affairs and Advocacy for Downtown Events
- Baseline transfer for University Communications and Sac State Magazine

2021-2022

- Baseline transfer to The Division of the President. Public Affairs and Advocacy now part of Div of Pres

Human Resources

2017-2018

- Baseline transfer for three employees to Academic Affairs from Human Resources

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue

2019-2020

- Baseline transfer to Administration & Business Affairs. Human Resources now part of ABA

Information Resources & Technology

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue

2020-2021

- Baseline transfer from Academic Affairs for MPP position

Public Affairs & Advocacy

2017-2018

- Baseline transfer from Academic Affairs for Downtown building position

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue

2019-2020

- Baseline transfer for Downtown Events

2021-2022

- Baseline transfer to The Division of the President. Public Affairs and Advocacy now part of Div of Pres

DIVISION CONFIGURATION CHANGES

AFFECTING BASELINE ALLOCATIONS

By FY 2017-18 to 2021-22

Student Affairs

2017-2018

- Baseline transfer from Athletics for one position

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for support staff

University Advancement

2017-2018

- Move AUE (Reeher Platform) to divisional baseline

2018-2019

- Baseline transfer for general fund swap for IRT Cell Tower revenue

2019-2020

- Baseline transfer to Division of the President for University Communication and Sac State Magazine



5. 2020-21 OPERATING FUND – ACADEMIC AFFAIRS

Academic Affairs provides leadership to the academic and educational activity of the University, including: the seven Academic Colleges, University Library, and the College of Continuing Education.

The Office of Academic Affairs remains focused on the major elements of Sacramento State's mission – access, diversity, quality, and the fullest university experience for our students.

ACADEMIC AFFAIRS

OPERATING FUND SUMMARY

FY 2020-21

	FTE	Amount
Prior Year Carry Forward Balance		\$8,929,226

Sources (Budget)		
Initial Allocations		109,787,681
Prior Year Encumbrance Allocations		1,093,418
One-Time Allocations from University Reserves		5,807,039
Centrally Funded Compensation Increases		1,201,927
CO Cash Posting Orders		2,015
Release Time		1,889,423
Benefits Allocations		63,722,783
Miscellaneous Budget Transfers		3,933,635
Revenue from Various Sources		1,687,818
Total Sources (Budget)		\$189,125,739

Uses (Expenditures) by College		
Academic Excellence	3.50	457,385
College of Arts & Letters	320.06	36,967,230
College of Business Administration	101.82	15,683,281
College of Engineering & Computer Science	145.89	17,533,706
College of Education	172.84	20,489,887
College of Health & Human Services	239.80	28,462,422
College of Natural Sciences & Mathematics	256.42	27,894,680
College of Social Sciences & Interdisciplinary Studies	229.22	27,676,566
Faculty Affairs	10.27	1,352,342
Faculty Senate	2.66	213,015
Graduate Studies	13.52	1,486,831
International Programs & Global Engagement	7.64	947,836
Library	57.93	7,643,783
Research, Innovation & Economic Development	23.13	2,571,483
Strategic Services	11.82	1,536,052
Undergraduate Studies	13.46	1,192,822
VP's Office - Academic Affairs	11.96	1,225,817
Total Uses (Expenditures) by College	1621.93	\$193,335,137

Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	1614.34	126,923,272
Work Study	7.59	209,230
Benefits Group		63,843,247
Communications		408
Travel		21,924
Library Acquisitions		518,344
Contractual Services Group		293,078
Information Technology Costs		370,277
Services from Other Funds/Agencies Group		405,112
Equipment Group		197,886
Misc. Operating Expenses		610,978
Operating Transfers Out		87,094
Expenditure Adjustments		(145,714)
Total Uses (Expenditures) by Expense Type	1621.93	\$193,335,137

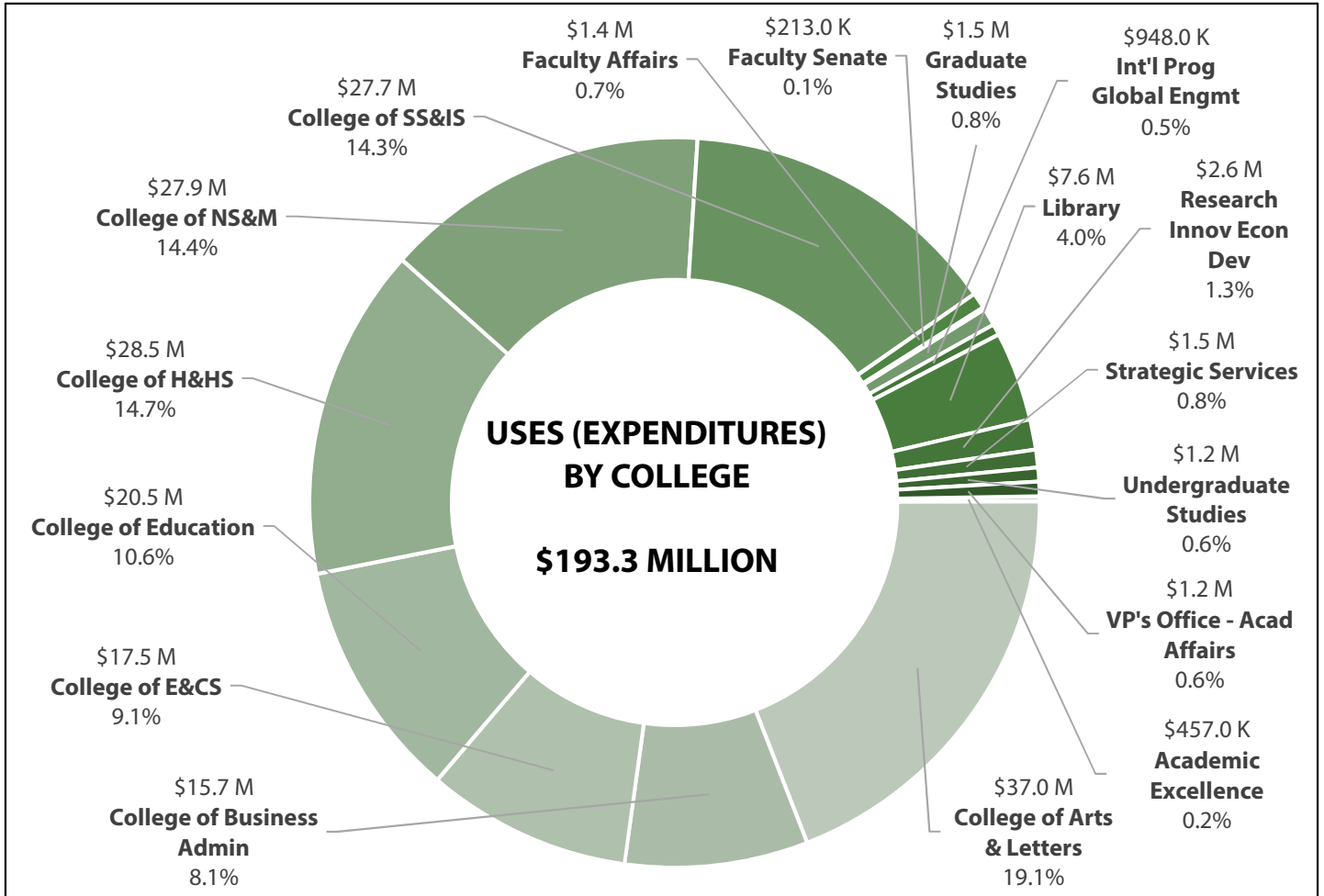
ACADEMIC AFFAIRS

OPERATING FUND SUMMARY

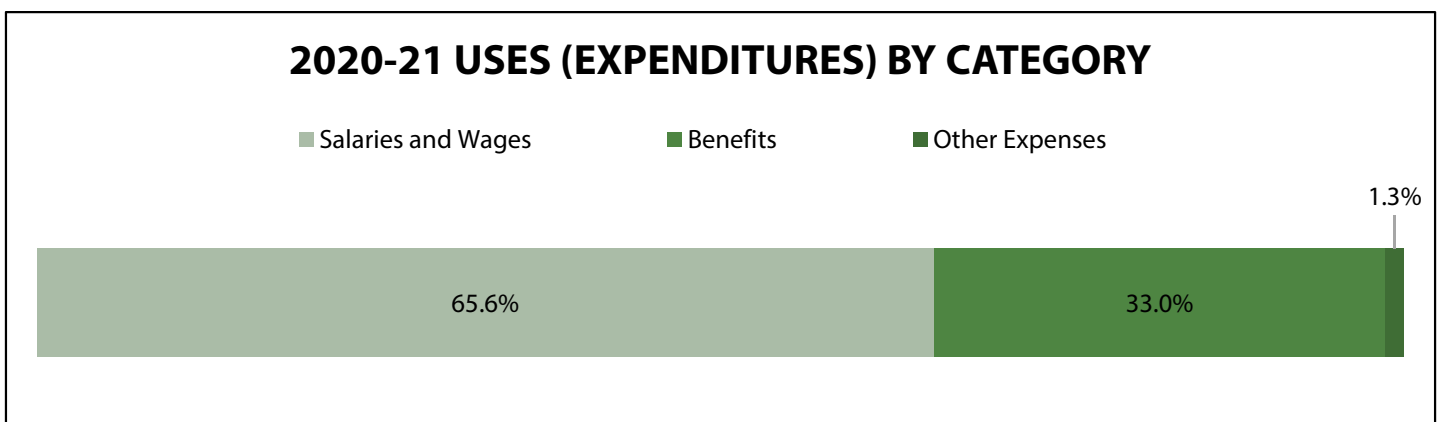
FY 2020-21

Budget Balance Available	
Prior Year Carry Forward Balance	8,929,226
Total Sources (Budget)	189,125,739
Total Uses (Expenditures)	(193,335,137)
Year-End Encumbrances	(1,428,808)
Budget Balance Available	\$3,291,020

ACADEMIC AFFAIRS USES (EXPENDITURES) FY 2020-21



2020-21 USES (EXPENDITURES) BY CATEGORY



ACADEMIC AFFAIRS

EXPENDITURES & SALARIES BY COLLEGE

FY 2020-21

EXPENDITURE CATEGORIES*	COLLEGE/PROGRAM CENTER								
	Academic Excellence	College of Arts & Letters	College of Business Admin	College of E&CS	College of Education	College of H&HS	College of NS&M	College of SS&IS	Faculty Affairs
Regular Salaries and Wages	\$317,598	\$24,086,804	\$10,506,427	\$11,915,615	\$13,612,925	\$19,059,946	\$18,100,167	\$18,271,774	\$833,122
Work Study		18,886	20,600	45,648		7,445	8,495	26,931	
Benefits Group	117,306	12,840,581	5,066,897	5,516,700	6,678,092	9,185,929	9,360,433	9,444,266	421,549
Communications								408	
Travel	(961)	166	166	10,906	4,560	2,443	1,220	(30)	
Library Acquisitions			20,687		349				
Contractual Services Group		1,043	2,950	950		250		1,771	
Information Technology Costs	800	10,252	55,409	49,528	23,780	25,033	26,459	30,406	653
Services from Other Funds	2,027	113,705	13,962	45,092	33,234	33,906	62,344	19,277	1,487
Equipment Group		0		7,495		69,212	109,178	5,401	1,665
Misc. Operating Expenses	20,615	(87,624)	12,799	(4,430)	116,197	103,431	238,131	(116,241)	93,866
Operating Transfers Out					21,000				
Expenditure Adjustments		(16,582)	(16,617)	(53,799)	(250)	(25,174)	(11,748)	(7,397)	
TOTAL EXPENDITURES	\$457,385	\$36,967,230	\$15,683,281	\$17,533,706	\$20,489,887	\$28,462,422	\$27,894,680	\$27,676,566	\$1,352,342

* Additional expenditure details can be found in the Appendix.

SALARY CATEGORIES	COLLEGE/PROGRAM CENTER								
	Academic Excellence	College of Arts & Letters	College of Business Admin	College of E&CS	College of Education	College of H&HS	College of NS&M	College of SS&IS	Faculty Affairs
Academic Salaries	\$90,810	\$20,909,145	\$8,721,551	\$9,780,948	\$11,563,406	\$16,687,150	\$14,361,084	\$16,274,184	\$183,012
Annualized FTE	1.50	259.82	75.76	109.87	141.94	199.06	186.04	193.76	1.88
Graduate Assistants		117,512			60,568		46,593		
Annualized FTE		4.22			1.64		1.62		
Management & Supervisory	164,808	453,514	561,610	485,853	542,372	480,134	542,292	471,221	262,584
Annualized FTE	1.00	2.92	4.75	2.85	4.00	3.03	4.00	3.19	2.00
Overtime		1,212	156		446	3,452	638		6,122
Annualized FTE		0.00	0.00		0.00	0.00	0.00		0.00
Student Assistants		63,903	70,060	136,963	27,505	34,189	257,496	83,097	
Annualized FTE		2.13	2.44	4.80	0.89	1.07	8.62	2.89	
Support Staff	61,980	2,394,773	1,153,051	1,440,435	1,418,628	1,838,249	2,399,917	1,414,079	381,404
Annualized FTE	1.00	46.22	18.12	24.32	24.36	35.81	42.20	27.44	6.38
Teaching Associates		146,745		71,417		16,772	492,147	29,194	
Annualized FTE		4.02		2.47		0.56	13.65	0.95	
TOTAL SALARY EXPENSE	\$317,598	\$24,086,804	\$10,506,427	\$11,915,615	\$13,612,925	\$19,059,946	\$18,100,167	\$18,271,774	\$833,122
Total Annualized FTE	3.50	319.32	101.08	144.31	172.84	239.53	256.13	228.22	10.27

ACADEMIC AFFAIRS

EXPENDITURES & SALARIES BY COLLEGE

FY 2020-21

EXPENDITURE CATEGORIES*	COLLEGE/PROGRAM CENTER								TOTAL
	Faculty Senate	Graduate Studies	International Prog Global Educ	Library	Research Innovation Econ Dev	Strategic Services	Undergraduate Studies	VP's Office - Acad Affairs	
Regular Salaries and Wages	\$145,287	\$905,680	\$599,265	\$4,465,615	\$1,586,267	\$981,523	\$806,419	\$728,839	\$126,923,272
Work Study				57,018		11,550	8,656	3,999	209,230
Benefits Group	30,385	548,093	333,500	2,271,668	751,021	501,742	362,472	412,611	63,843,247
Communications									408
Travel		0	1,787		0	490	1,177		21,924
Library Acquisitions				497,308				0	518,344
Contractual Services Group				273,315	12,800	0			293,078
Information Technology Costs			2,020	827	55,678	26,400		63,033	370,277
Services from Other Funds	797	3,837	1,378	27,753	15,218	13,286	3,828	13,981	405,112
Equipment Group	2,509				2,219	207			197,886
Misc. Operating Expenses	33,423	29,548	24,589	52,198	80,855	996	10,270	2,354	610,978
Operating Transfers Out					66,094				87,094
Expenditure Adjustments	615	(327)	(14,704)	(1,920)	1,331	(141)		1,000	(145,714)
TOTAL EXPENDITURES	\$213,015	\$1,486,831	\$947,836	\$7,643,783	\$2,571,483	\$1,536,052	\$1,192,822	\$1,225,817	\$193,335,137

* Additional expenditure details can be found in the Appendix.

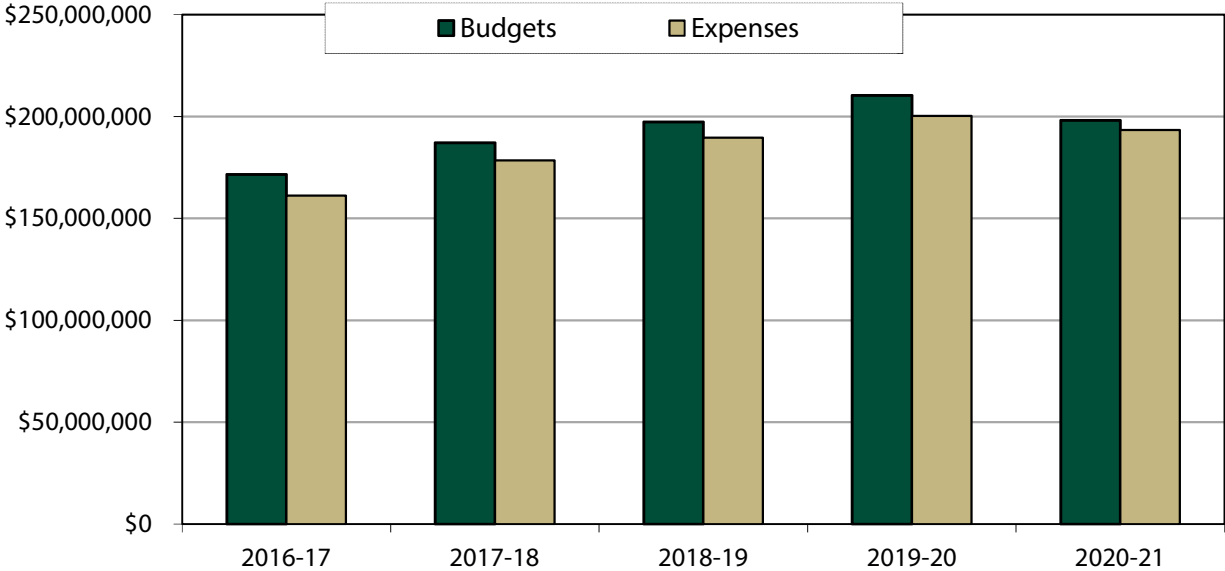
SALARY CATEGORIES	COLLEGE/PROGRAM CENTER								TOTAL
	Faculty Senate	Graduate Studies	International Prog Global Educ	Library	Research Innovation Econ Dev	Strategic Services	Undergraduate Studies	VP's Office - Acad Affairs	
Academic Salaries	\$78,702	\$114,024	\$5,002	\$2,390,501	\$260,560	\$156,323	\$199,929	\$15,751	\$101,792,081
Annualized FTE	1.28	1.10	0.00	21.98	3.40	1.12	2.14	0.52	1201.19
Graduate Assistants									224,673
Annualized FTE									7.48
Management & Supervisory		171,048	244,896	486,117	311,443	226,079	169,956	386,160	5,960,086
Annualized FTE		1.00	2.00	3.92	2.14	1.62	1.00	5.00	44.42
Overtime				12	581				12,620
Annualized FTE				0.00	0.00				0.00
Student Assistants	11,601	16,625	11,211	170,376	71,182	3,870	73,390	9,131	1,040,598
Annualized FTE	0.37	0.57	0.40	6.05	2.35	0.12	2.55	0.32	35.58
Support Staff	54,984	603,983	338,156	1,418,608	942,502	595,251	363,143	317,797	17,136,939
Annualized FTE	1.00	10.85	5.24	23.92	15.23	8.45	7.50	5.97	304.02
Teaching Associates									756,276
Annualized FTE									21.65
TOTAL SALARY EXPENSE	\$145,287	\$905,680	\$599,265	\$4,465,615	\$1,586,267	\$981,523	\$806,419	\$728,839	\$126,923,272
Total Annualized FTE	2.66	13.52	7.64	55.88	23.13	11.32	13.18	11.81	1614.34

ACADEMIC AFFAIRS

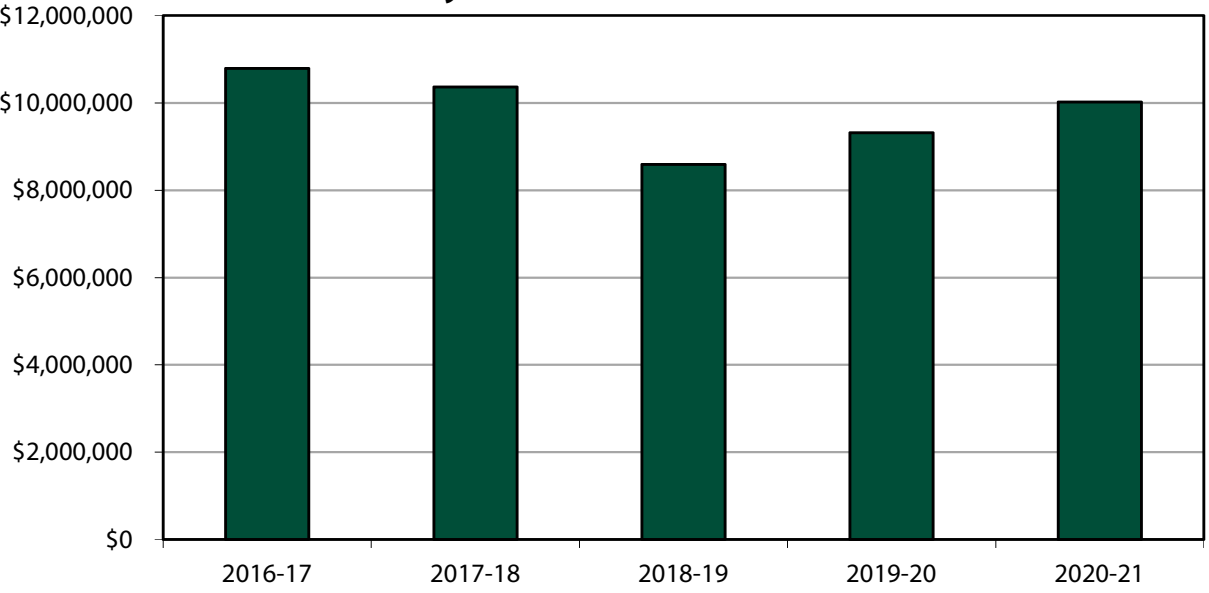
OPERATING FUND

Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

ACADEMIC AFFAIRS

OPERATING FUND

Multi-Year Summaries

Description	2016-17	2017-18	2018-19	2019-20	2020-21
Prior Year Carryover*	\$9,853,604	\$9,080,444	\$7,270,477	\$8,141,406	\$8,929,226
Prior Year Encumbrances	934,644	1,286,426	1,317,002	1,172,480	1,093,418
Initial Baseline	96,051,529	104,030,017	109,709,115	118,772,108	109,787,681
Misc Budget Entries**	64,755,268	72,690,274	79,022,872	82,235,612	78,244,640
Year-End Budget	\$171,595,045	\$187,087,161	\$197,319,466	\$210,321,606	\$198,054,965
Year-End Expenditures	(161,228,174)	(178,499,682)	(189,565,852)	(200,298,962)	(193,335,137)
Year-End Encumbrances	(1,286,426)	(1,317,002)	(1,172,079)	(1,093,418)	(1,428,808)
Budget Balance Available	\$9,080,445	\$7,270,477	\$6,581,535	\$8,929,226	\$3,291,020

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred. Beginning in 2019-20, divisional Student Success is no longer separated out of the carry forward balances.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



6. 2020-21 OPERATING FUND – ADMINISTRATION & BUSINESS AFFAIRS

Administration and Business Affairs (ABA) at Sacramento State is one of the University's chief support divisions, providing integrated and comprehensive administrative, business, financial, operational, and logistical support services to students, faculty, and staff.

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING FUND SUMMARY

FY 2020-21

	FTE	Amount
Prior Year Carry Forward Balance		\$2,965,351

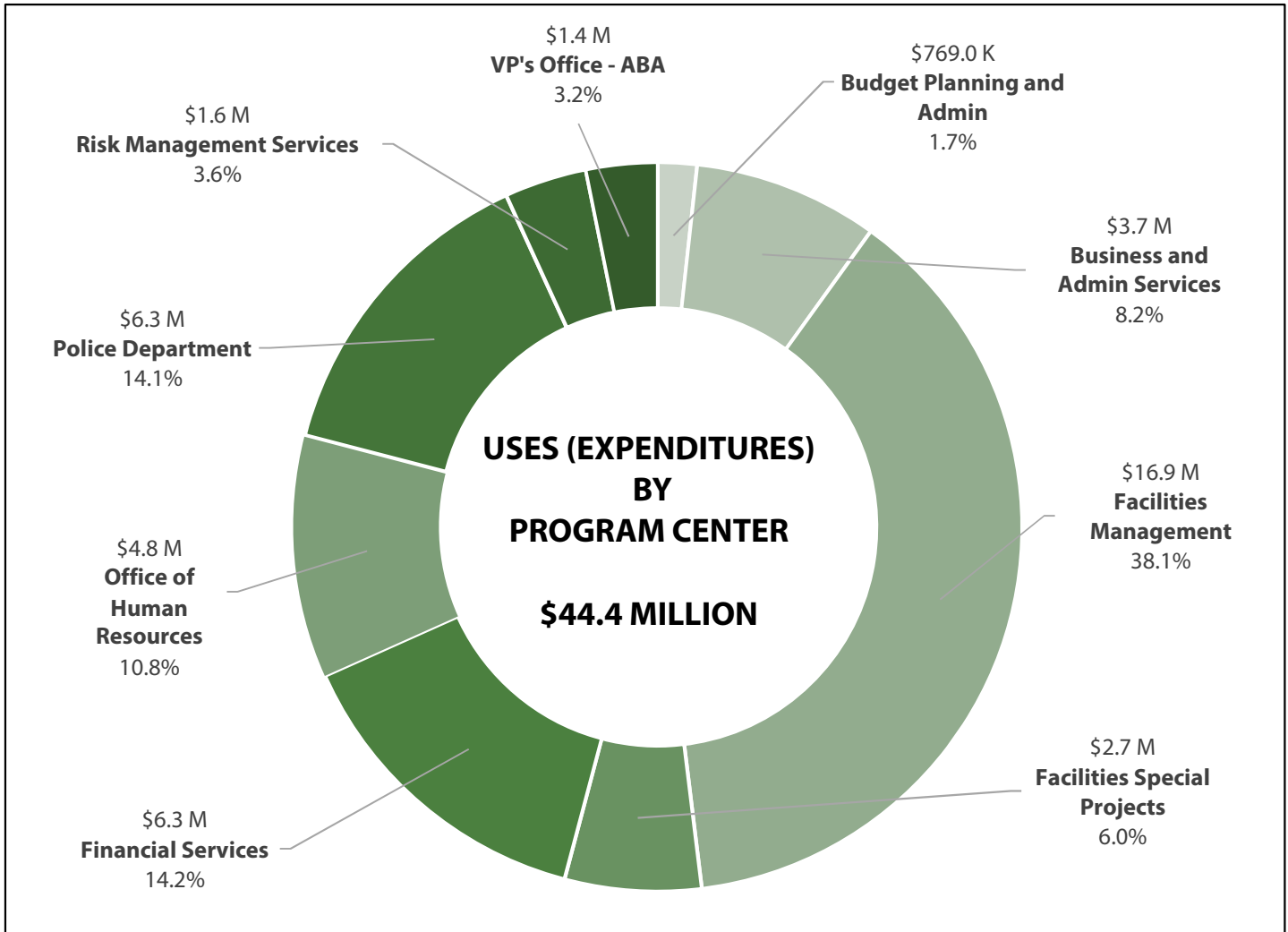
Sources (Budget)		
Initial Allocations		19,459,596
Prior Year Encumbrance Allocations		1,542,044
One-Time Allocations from University Reserves		200,000
Centrally Funded Compensation Increases		245,930
CO Cash Posting Orders		220,472
Benefits Allocations		14,063,337
Miscellaneous Budget Transfers		169
Revenue from Various Sources		10,444,070
Total Sources (Budget)		\$46,175,617

Uses (Expenditures) by Program Center		
Budget Planning and Admin	6.00	768,731
Business and Admin Svcs	24.88	3,650,244
Facilities Management	149.49	16,945,646
Facilities Special Projects	0.00	2,688,675
Financial Services	59.73	6,305,222
Ofc of Human Resources	38.88	4,779,124
Police Department	71.85	6,279,929
Risk Management Services	11.85	1,620,056
VP's Office - ABA	7.79	1,410,822
Total Uses (Expenditures) by Program Center	370.47	\$44,448,449

Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	370.47	23,177,810
Benefits Group		14,088,201
Communications		42,677
Utilities Group		163
Travel		2,409
Contractual Services Group		2,107,469
Information Technology Costs		328,757
Services from Other Funds/Agencies Group		316,120
Equipment Group		478,183
Misc. Operating Expenses		2,901,662
Operating Transfers Out		1,042,000
Expenditure Adjustments		(37,001)
Total Uses (Expenditures) by Expense Type	370.47	\$44,448,449

Budget Balance Available	
Prior Year Carry Forward Balance	2,965,351
Total Sources (Budget)	46,175,617
Total Uses (Expenses)	(44,448,449)
Year-End Encumbrances	(3,668,280)
Budget Balance Available	\$1,024,239

ADMINISTRATION & BUSINESS AFFAIRS USES (EXPENDITURES) FY 2020-21



2020-21 USES BY EXPENSE CATEGORY

■ Salaries and Wages
 ■ Benefits Group
 ■ Other Expenses



ADMINISTRATION & BUSINESS AFFAIRS

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2020-21

EXPENDITURE CATEGORIES*	PROGRAM CENTER									TOTAL
	Budget Planning and Admin	Business and Admin Svcs	Facilities Management	Facilities Special Projects	Financial Services	Ofc of Human Resources	Police Department	Risk Management Services	VP's Office - ABA	
Regular Salaries and Wages	\$477,119	\$1,578,443	\$8,852,933		\$3,733,517	\$2,879,869	\$3,962,078	\$997,884	\$695,966	\$23,177,810
Benefits Group	289,240	990,633	5,892,346		2,347,074	1,706,016	1,908,900	599,711	354,281	14,088,201
Communications		113	34,745		(48)		7,769	97		42,677
Utilities Group			113				50			163
Travel		0	1,550		846		22		(10)	2,409
Contractual Services Group		21,560	405,975	1,588,766	8,432	3,724	7,953	1,775	69,285	2,107,469
Information Technology Costs	600	34,114	44,504		109,515	5,566	122,054	6,498	5,906	328,757
Services from Other Funds	446	11,932	22,850	54,740	47,099	48,779	80,654	1,838	47,783	316,120
Equipment Group		16,734	420,549	9,203			24,917	6,781		478,183
Misc. Operating Expenses	1,326	997,586	1,283,445	191,407	66,953	135,069	165,533	22,734	37,610	2,901,662
Operating Transfers Out				842,000					200,000	1,042,000
Expenditure Adjustments		(870)	(13,364)	2,560	(8,166)	100		(17,261)		(37,001)
TOTAL EXPENDITURES	\$768,731	\$3,650,244	\$16,945,646	\$2,688,675	\$6,305,222	\$4,779,124	\$6,279,929	\$1,620,056	\$1,410,822	\$44,448,449

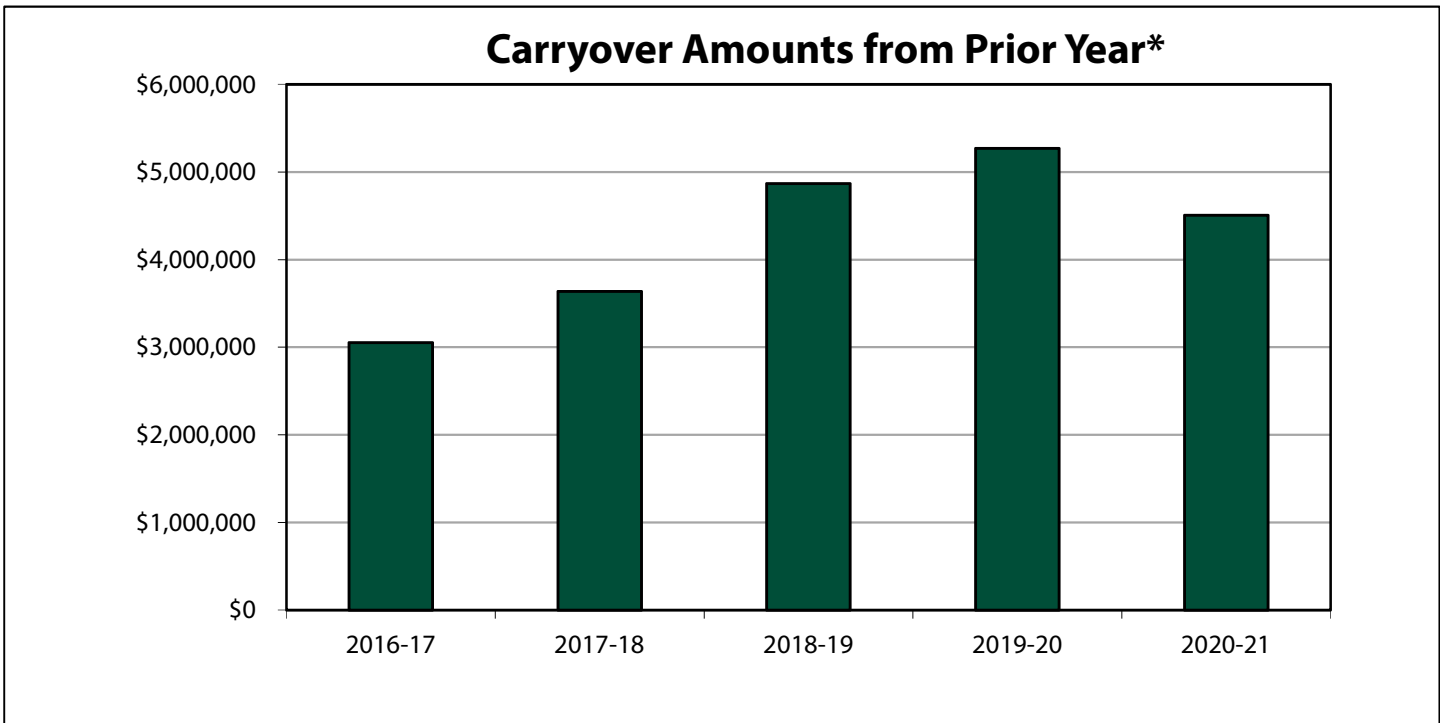
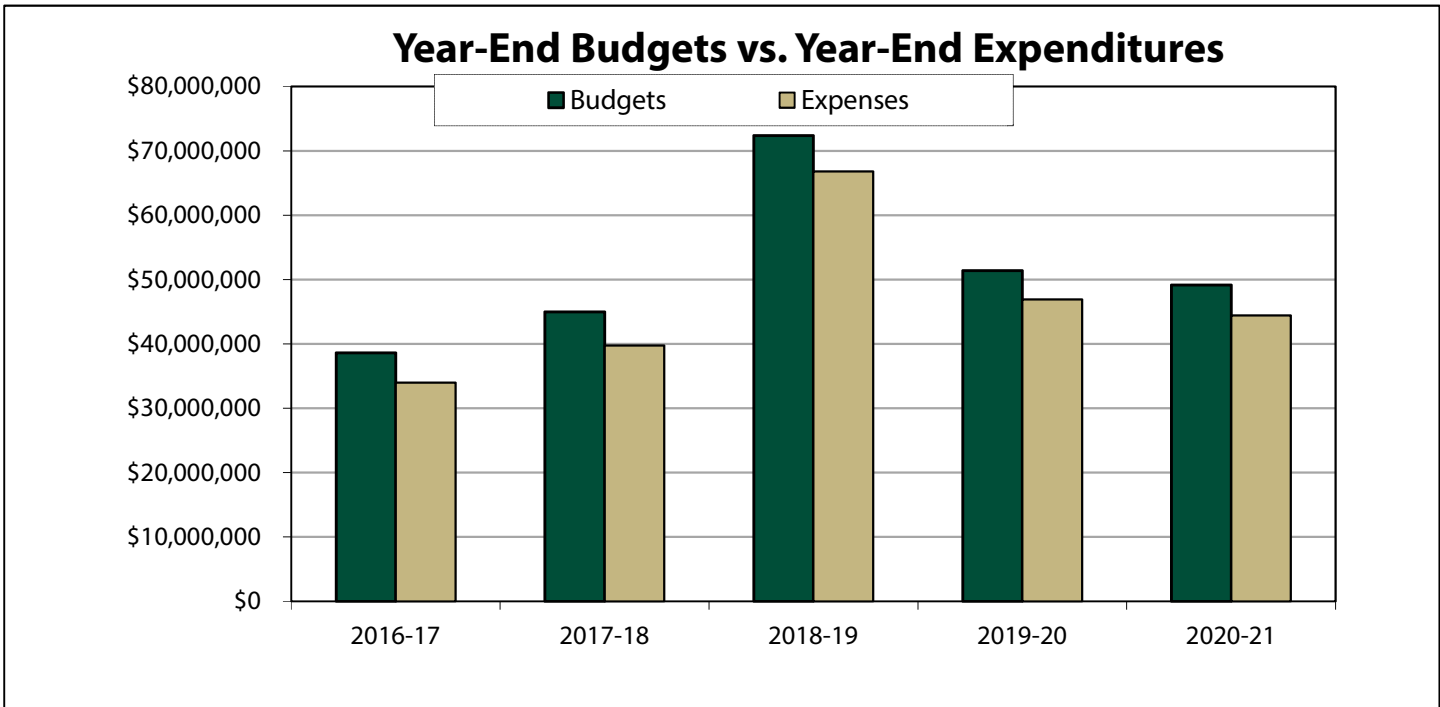
* Additional expenditure details can be found in the Appendix.

SALARY CATEGORIES	PROGRAM CENTER									TOTAL
	Budget Planning and Admin	Business and Admin Svcs	Facilities Management	Facilities Special Projects	Financial Services	Ofc of Human Resources	Police Department	Risk Management Services	VP's Office - ABA	
Academic Salaries			\$1,500		\$6,500	\$18,825	\$4,389			\$31,214
Annualized FTE			0.00		0.00	0.02	0.00			0.02
Management & Supervisory	159,996	545,964	1,111,570		965,600	917,369	646,588	453,096	484,806	5,284,988
Annualized FTE	1.00	5.00	11.99		9.11	8.00	5.33	4.00	3.70	48.13
Overtime		341	195,398		2,504	370	97,109			295,723
Annualized FTE		0.00	0.00		0.00	0.00	0.00			0.00
Student Assistants		33,876	72,673			17,295	543,308		31,833	698,984
Annualized FTE		1.24	2.62			0.56	24.86		1.09	30.36
Support Staff	317,123	998,262	7,471,793		2,758,913	1,926,010	2,670,684	544,788	179,327	16,866,900
Annualized FTE	5.00	18.64	134.89		50.62	30.31	41.66	7.85	3.00	291.96
TOTAL SALARY EXPENSE	\$477,119	\$1,578,443	\$8,852,933	\$0	\$3,733,517	\$2,879,869	\$3,962,078	\$997,884	\$695,966	\$23,177,810
Total Annualized FTE	6.00	24.88	149.49	0.00	59.73	38.88	71.85	11.85	7.79	370.47

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING FUND

Multi-Year Summaries



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING FUND

Multi-Year Summaries

Description	2016-17	2017-18	2018-19	2019-20	2020-21
Prior Year Carryover *	\$1,751,096	\$2,634,318	\$2,996,333	\$3,842,916	\$2,965,351
Prior Year Encumbrances	1,300,874	1,004,038	1,871,226	1,425,430	1,542,044
Initial Baseline	16,075,903	16,835,363	17,788,879	21,213,452	19,459,596
Misc Budget Entries**	19,496,496	24,498,915	49,701,593	24,916,561	25,173,978
Year End Budget	\$38,624,369	\$44,972,634	\$72,358,031	\$51,398,360	\$49,140,969
Year End Expenditures	(33,997,420)	(39,734,194)	(66,817,147)	(46,890,965)	(44,448,449)
Year End Encumbrances	(1,004,038)	(1,871,226)	(1,399,324)	(1,542,044)	(3,668,280)
Budget Balance Available	\$2,634,318	\$3,367,214	\$4,141,560	\$2,965,351	\$1,024,239

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



7. 2020-21 OPERATING FUND – ATHLETICS

Evolving from the Stingers, the tradition and mission of fundraising and raising dollars to support Sacramento State student-athletes can be dated back to the 1970's.

As the Hornet Athletics Department grows, the Hornet Club grows with it. In the past five years, we have nearly tripled our overall membership and are now at an historical high approaching 1,000 Hornet Club Members.

ATHLETICS

OPERATING FUND SUMMARY

FY 2020-21

	FTE	Amount
Prior Year Carry Forward Balance		\$0

Sources (Budget)		
Initial Allocations		4,648,181
Prior Year Encumbrance Allocations		64,934
Centrally Funded Compensation Increases		9,576
Benefits Allocations		3,608,912
Miscellaneous Budget Transfers		6,482
Revenue from Various Sources		6,782,154
Total Sources (Budget)		\$15,120,238

Uses (Expenditures) by Program Center		
Administration	40.19	8,537,956
Men's Teams	27.92	4,199,837
Women's Teams	20.68	2,586,680
Total Uses (Expenditures) by Program Center	88.79	\$15,324,473

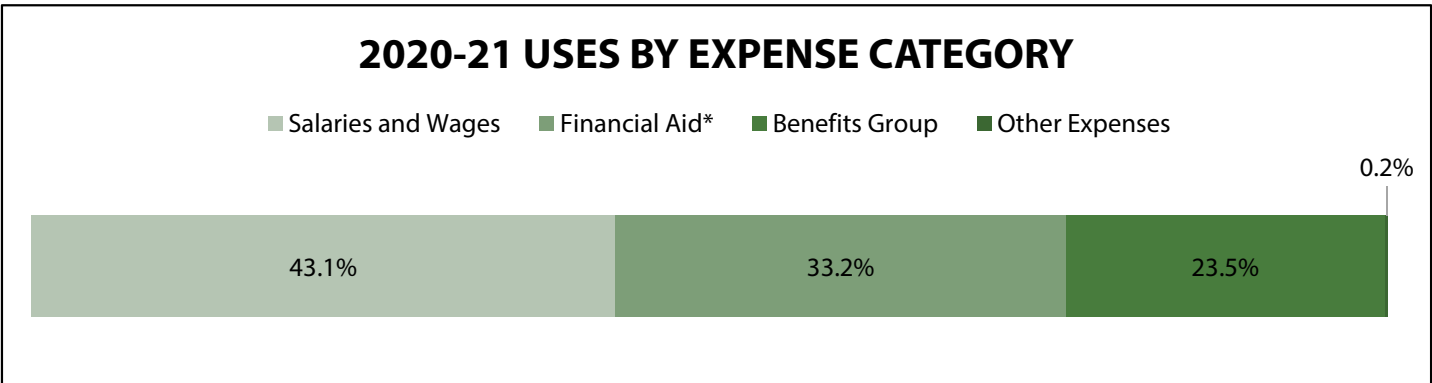
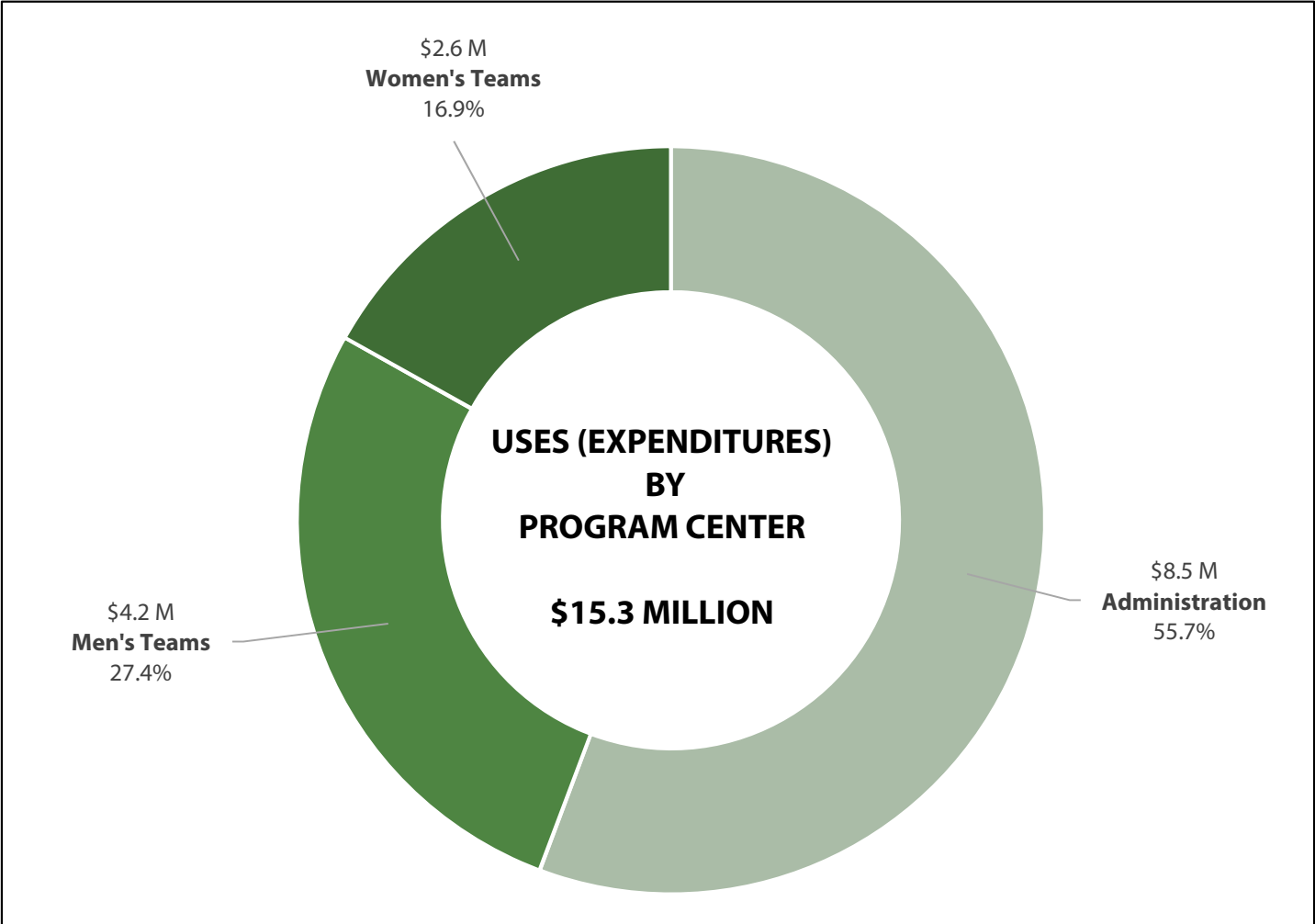
Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	88.36	6,603,227
Work Study	0.43	9,260
Benefits Group		3,608,912
Financial Aid		5,083,342
Services from Other Funds/Agencies Group		4,470
Expenditure Adjustments		15,263
Total Uses (Expenditures) by Expense Type	88.79	\$15,324,473

Budget Balance Available		
Prior Year Carry Forward Balance		0
Total Sources (Budget)		15,120,238
Total Uses (Expenses)		(15,324,473)
Year-End Encumbrances		(77,613)
Budget Balance Available		(\$281,848)

ATHLETICS

USES (EXPENDITURES)

FY 2020-21



*Financial Aid issued under Administration

ATHLETICS

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2020-21

EXPENDITURE CATEGORIES*	PROGRAM CENTER			TOTAL
	Administration	Men's Teams	Women's Teams	
Regular Salaries and Wages	\$2,239,041	\$2,743,229	\$1,620,957	\$6,603,227
Work Study	9,260			9,260
Benefits Group	1,187,769	1,455,420	965,723	3,608,912
Financial Aid	5,082,154	1,189		5,083,342
Services from Other Funds	4,470			4,470
Expenditure Adjustments	15,263			15,263
TOTAL EXPENDITURES	\$8,537,956	\$4,199,837	\$2,586,680	\$15,324,473

* Additional expenditure details can be found in the Appendix.

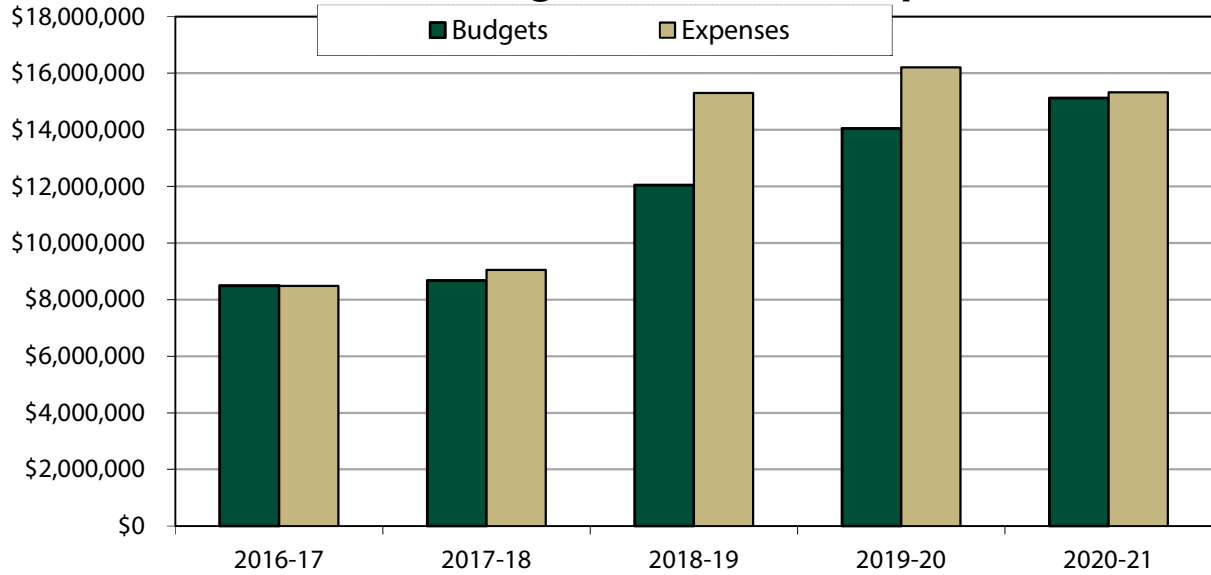
SALARY CATEGORIES	PROGRAM CENTER			TOTAL
	Administration	Men's Teams	Women's Teams	
Academic Salaries	\$274,004	\$1,531,304	\$1,255,748	\$3,061,055
Annualized FTE	4.51	19.36	17.65	41.52
Management & Supervisory	726,232	1,117,008	361,564	2,204,804
Annualized FTE	5.47	6.00	2.92	14.39
Overtime	7,502			7,502
Annualized FTE	0.00			0.00
Student Assistants	27,931			27,931
Annualized FTE	0.97			0.97
Support Staff	1,203,372	94,917	3,645	1,301,934
Annualized FTE	28.80	2.56	0.12	31.48
TOTAL SALARY EXPENSE	\$2,239,041	\$2,743,229	\$1,620,957	\$6,603,227
Total Annualized FTE	39.76	27.92	20.68	88.36

ATHLETICS

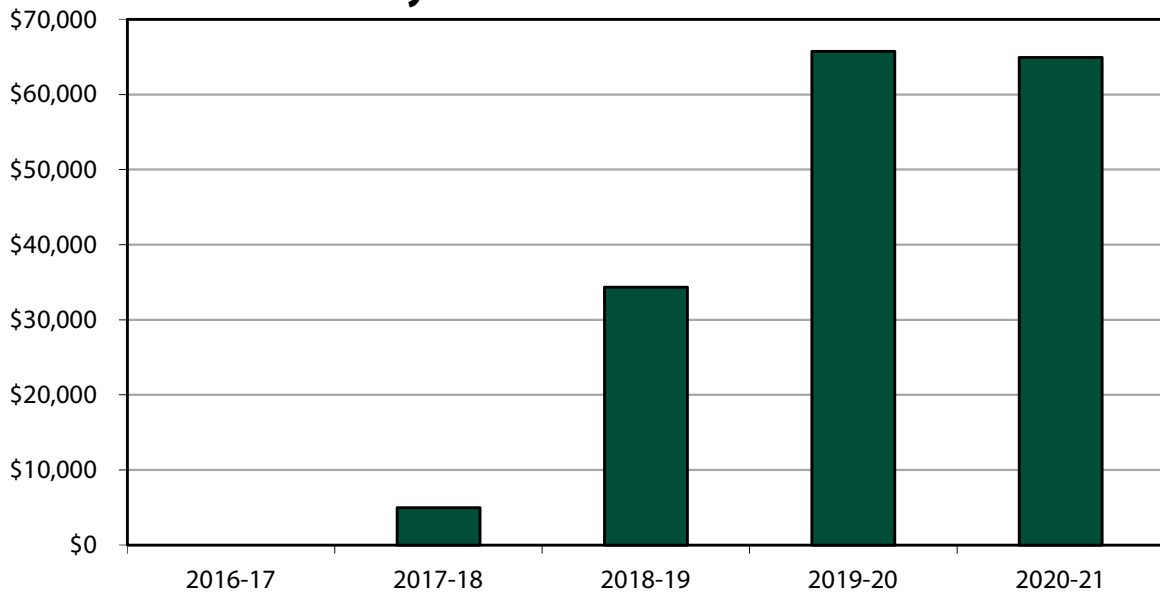
OPERATING FUND

Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

ATHLETICS

OPERATING FUND

Multi-Year Summaries

Description	2016-17	2017-18	2018-19	2019-20	2020-21
Prior Year Carryover*	(\$87)	\$0	\$0	\$0	\$0
Prior Year Encumbrances	87	5,000	34,333	65,731	64,934
Initial Baseline	3,124,619	3,384,207	3,757,977	4,985,094	4,648,181
Misc Budget Entries**	5,369,635	5,283,147	8,255,061	9,001,301	10,407,123
Year End Budget	\$8,494,254	\$8,672,354	\$12,047,371	\$14,052,126	\$15,120,238
Year End Expenditures	(8,489,254)	(9,050,847)	(15,308,257)	(16,202,677)	(15,324,473)
Year End Encumbrances	(5,000)	(34,333)	(65,731)	(64,934)	(77,613)
Budget Balance Available	\$0	(\$412,826)	(\$3,326,617)	(\$2,215,485)	(\$281,848)

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



8. 2020-21 OPERATING FUND – INCLUSIVE EXCELLENCE

Sacramento State defines Inclusive Excellence as the ongoing and active process of ensuring our values of diversity, equity, and inclusion are integrated into the core functions and operations of our university in order to realize educational equity and the full benefits of having a diverse and inclusive campus. As such, Inclusive Excellence is embedded in our institutional mission and commitments to academic excellence and student success. Sacramento State created the Division of Inclusive Excellence to help lead the campus-wide commitment to transformational change.

DIVISION OF INCLUSIVE EXCELLENCE

OPERATING FUND SUMMARY

FY 2020-21

	FTE	Amount
Prior Year Carry Forward Balance		\$101,082

Sources (Budget)		
Initial Allocations		1,285,572
Prior Year Encumbrance Allocations		0
Centrally Funded Compensation Increases		0
Benefits Allocations		540,480
Miscellaneous Budget Transfers		(51,583)
Revenue from Various Sources		25,500
Total Sources (Budget)		\$1,799,969

Uses (Expenditures) by Program Center		
Office of Inclusive Excellence	10.19	1,638,321
Total Uses (Expenditures) by Program Center	10.19	\$1,638,321

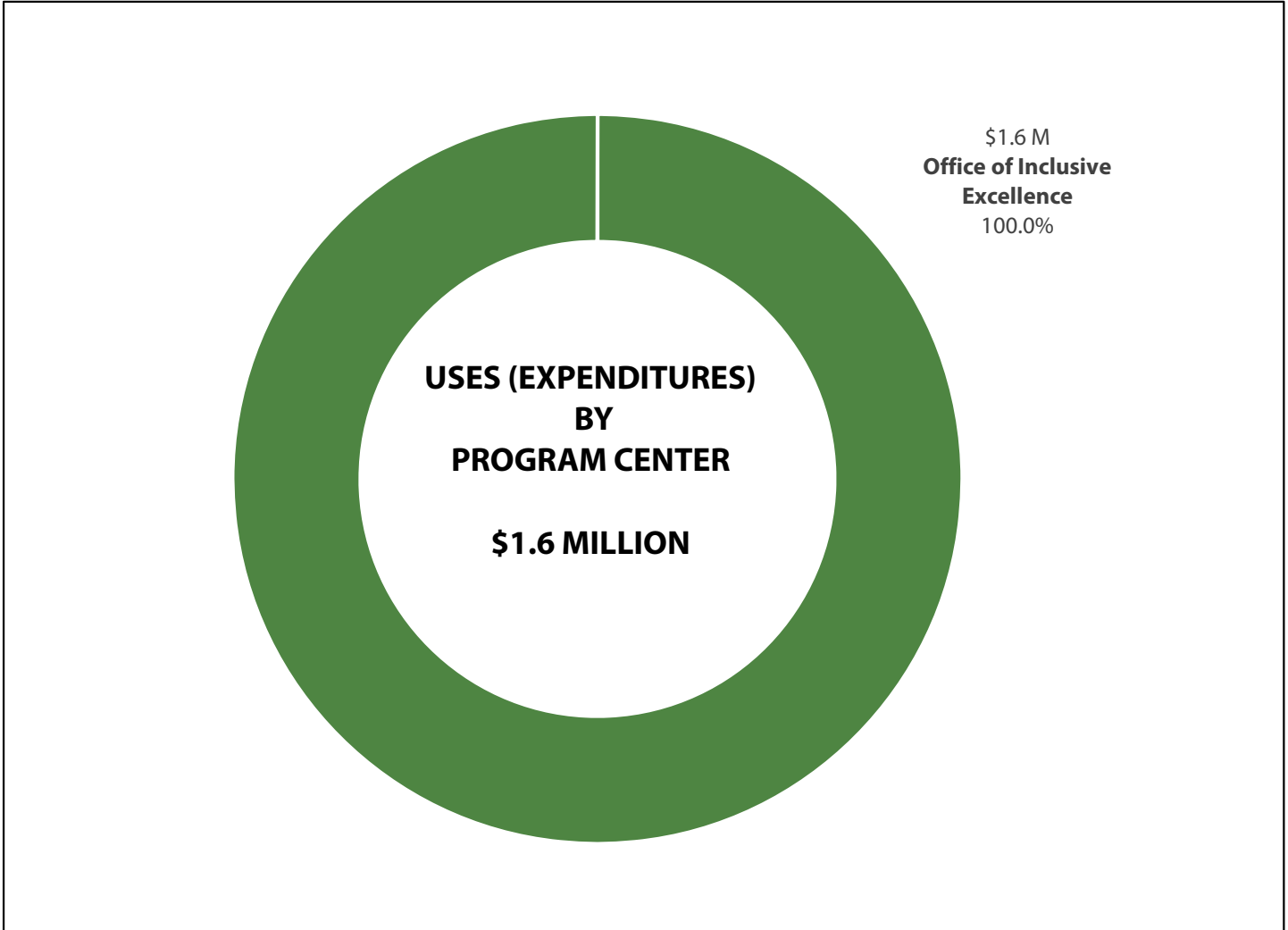
Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	10.19	1,006,161
Benefits Group		540,480
Contractual Services Group		3,995
Information Technology Costs		21,275
Services from Other Funds/Agencies Group		17,067
Misc. Operating Expenses		49,343
Total Uses (Expenditures) by Expense Type	10.19	\$1,638,321

Budget Balance Available		
Prior Year Carry Forward Balance		101,082
Total Sources (Budget)		1,799,969
Total Uses (Expenses)		(1,638,321)
Year-End Encumbrances		(1,866)
Budget Balance Available		\$260,864

DIVISION OF INCLUSIVE EXCELLENCE

USES (EXPENDITURES)

FY 2020-21



2020-21 USES BY EXPENSE CATEGORY

Salaries and Wages
 Benefits Group
 Other Expenses



DIVISION OF INCLUSIVE EXCELLENCE

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2020-21

EXPENDITURE CATEGORIES*	PROGRAM CENTER	TOTAL
	Office of Inclusive Excellence	
Regular Salaries and Wages	\$1,006,161	\$1,006,161
Benefits Group	540,480	540,480
Contractual Services Group	3,995	3,995
Information Technology Costs	21,275	21,275
Services from Other Funds/Agencies Group	17,067	17,067
Misc. Operating Expenses	49,343	49,343
TOTAL EXPENDITURES	\$1,638,321	\$1,638,321

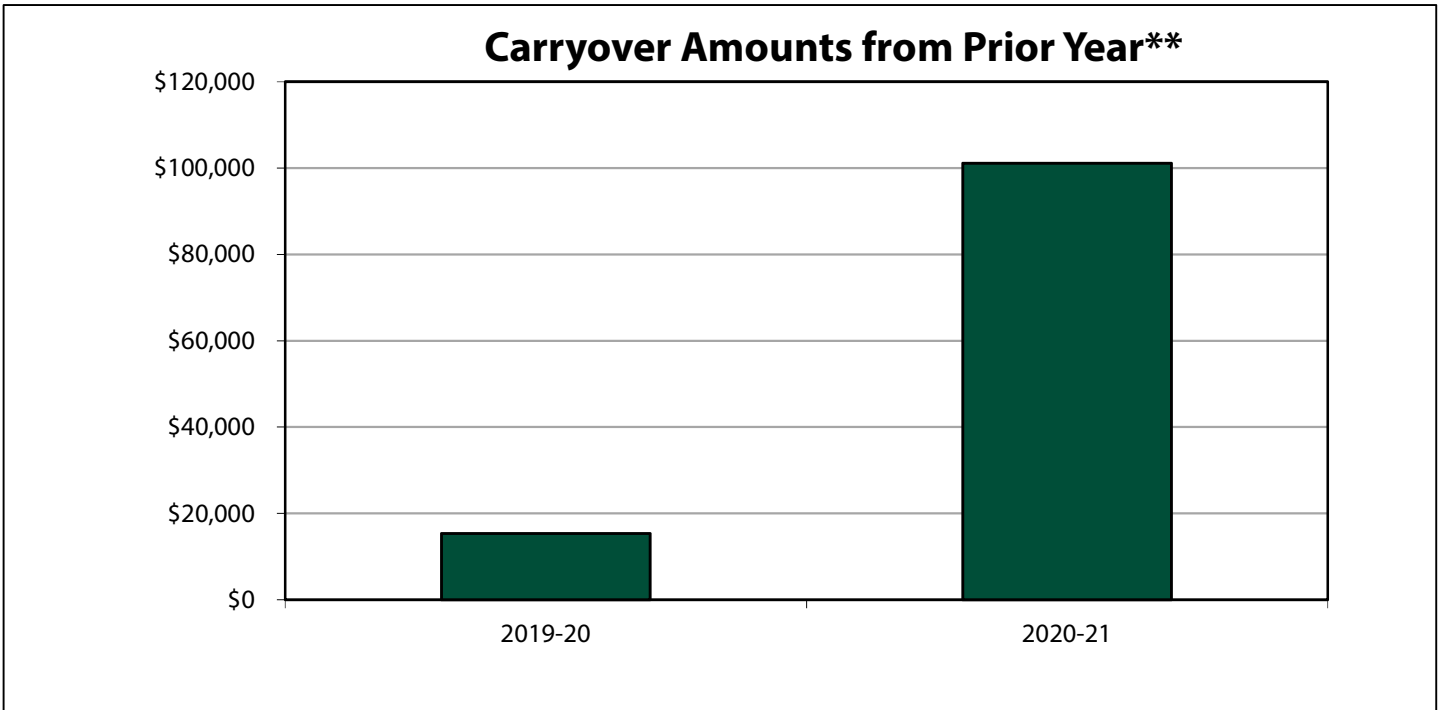
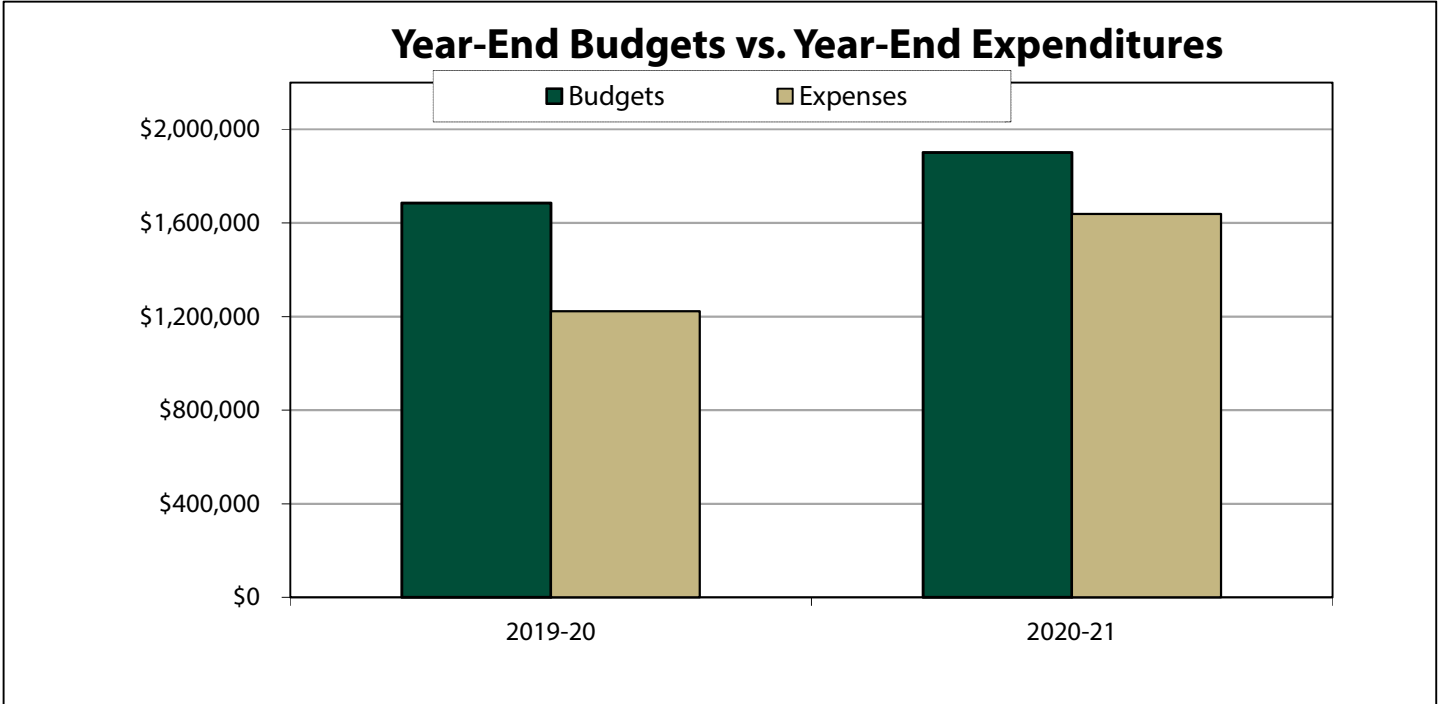
* Additional expenditure details can be found in the Appendix.

SALARY CATEGORIES	PROGRAM CENTER	TOTAL
	Office of Inclusive Excellence	
Management and Supervisory	\$838,528	\$838,528
<i>Annualized FTE</i>	<i>7.12</i>	<i>7.12</i>
Student Assistant	3,941	3,941
<i>Annualized FTE</i>	<i>0.13</i>	<i>0.13</i>
Support Staff Salaries	163,692	163,692
<i>Annualized FTE</i>	<i>2.94</i>	<i>2.94</i>
TOTAL SALARY EXPENSE	\$1,006,161	\$1,006,161
<i>Total Annualized FTE</i>	<i>10.19</i>	<i>10.19</i>

DIVISION OF INCLUSIVE EXCELLENCE

OPERATING FUND

Multi-Year Summaries*



* The Division of Inclusive Excellence was formed in 2019-20. No multi-year history available.

** The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

DIVISION OF INCLUSIVE EXCELLENCE

OPERATING FUND

Multi-Year Summaries*

Description	2019-20	2020-21
Prior Year Carryover	\$0	\$101,082
Prior Year Encumbrances	15,312	0
Initial Baseline	1,292,141	1,285,572
Misc Budget Entries**	377,251	514,397
Year End Budget	\$1,684,703	\$1,901,051
Year End Expenditures	(1,223,144)	(1,638,321)
Year End Encumbrances	0	(1,866)
Budget Balance Available	\$461,560	\$260,864

* The Division of Inclusive Excellence was formed in 2019-20. No multi-year history available.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



9. 2020-21 OPERATING FUND – INFORMATION RESOURCES & TECHNOLOGY

Information Resources & Technology (IRT) powers the technology behind mission critical resources, strategic University goals, and the essential work of faculty, staff, and students.

Service. Solutions. Making 'IT' easy!

INFORMATION RESOURCES & TECHNOLOGY

OPERATING FUND SUMMARY

FY 2020-21

	FTE	Amount
Prior Year Carry Forward Balance		\$1,129,151

Sources (Budget)		
Initial Allocations		8,414,598
Prior Year Encumbrance Allocations		536,142
Centrally Funded Compensation Increases		123,528
CO Cash Posting Orders		63,314
Benefits Allocations		4,857,303
Miscellaneous Budget Transfers		(20,016)
Revenue from Various Sources		2,005,275
Total Sources (Budget)		\$15,980,145

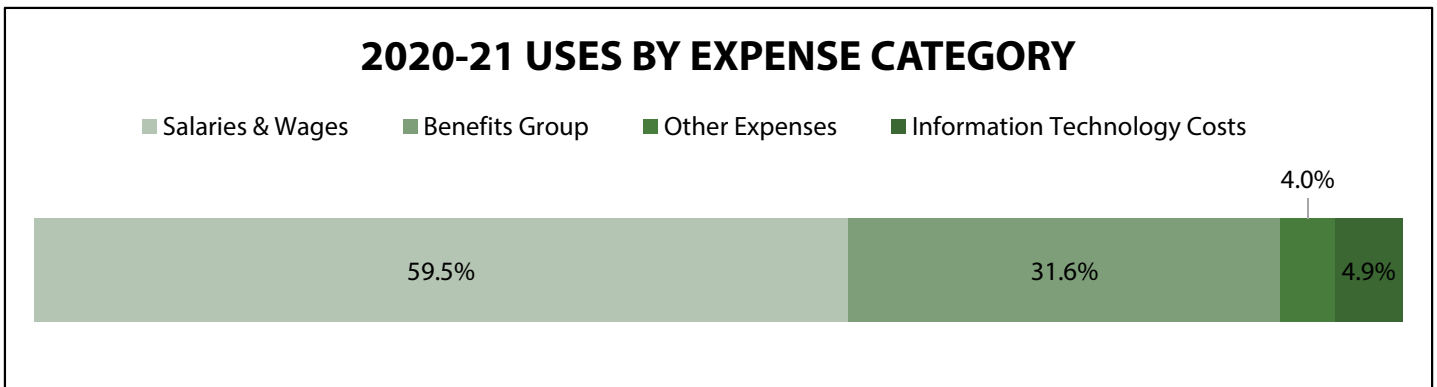
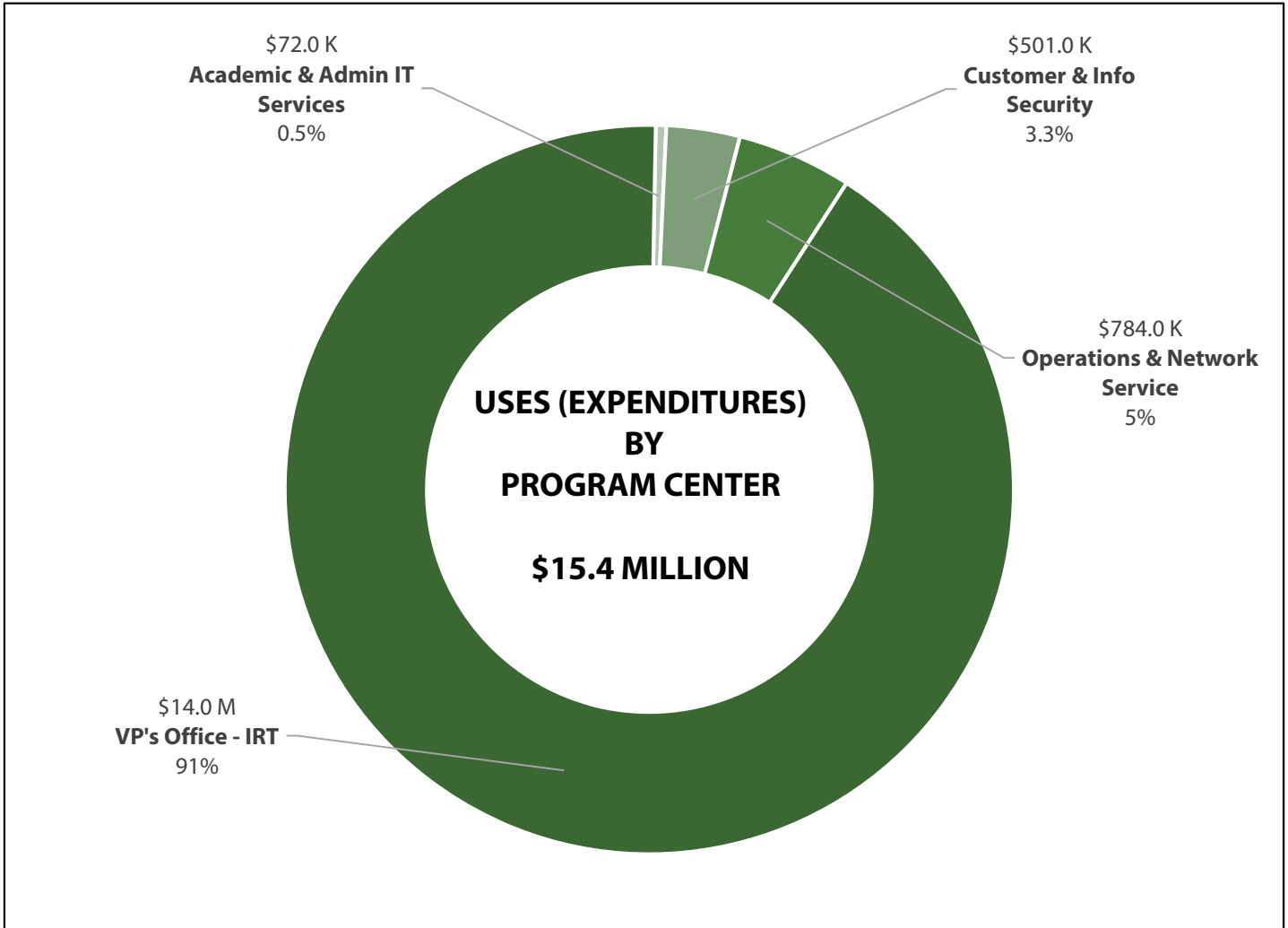
Uses (Expenditures) by Program Center		
Academic and Admin IT Services	6.78	71,807
Customer and Info Security	1.69	500,795
Operations and Network Service	0.12	783,768
VP's Office - IRT	96.11	14,004,693
Total Uses (Expenditures) by Program Center	104.69	\$15,361,064

Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	104.48	9,130,947
Work Study	0.21	6,000
Benefits Group		4,857,303
Communications		553,879
Travel		1,234
Contractual Services Group		2,363
Information Technology Costs		758,264
Services from Other Funds/Agencies Group		82,129
Misc. Operating Expenses		857,842
Expenditure Adjustments		(888,898)
Total Uses (Expenditures) by Expense Type	104.69	\$15,361,064

Budget Balance Available		
Prior Year Carry Forward Balance		1,129,151
Total Sources (Budget)		15,980,145
Total Uses (Expenses)		(15,361,064)
Year-End Encumbrances		(3,216,600)
Budget Balance Available*		(\$1,468,368)

*Deficit due to COVID-19 expenses that were reimbursed in the next fiscal year.

INFORMATION RESOURCES & TECHNOLOGY USES (EXPENDITURES) FY 2020-21



INFORMATION RESOURCES & TECHNOLOGY

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2020-21

EXPENDITURE CATEGORIES*	PROGRAM CENTER				TOTAL
	Academic and Admin IT Services	Customer and Info Security	Operations and Network Service	VP's Office - IRT	
Regular Salaries and Wages	\$184,330	\$50,177	\$3,402	\$8,893,039	\$9,130,947
Work Study	6,000				6,000
Benefits Group	827	221		4,856,256	4,857,303
Communications	6,490		543,824	3,565	553,879
Travel				1,234	1,234
Contractual Services Group		2,363			2,363
Information Technology Costs	72,720	4,890	125,830	554,824	758,264
Services from Other Funds	2,261	9,364	43,508	26,997	82,129
Misc. Operating Expenses	85,258	433,782	103,548	235,255	857,842
Expenditure Adjustments	(286,079)		(36,343)	(566,476)	(888,898)
TOTAL EXPENDITURES	\$71,807	\$500,795	\$783,768	\$14,004,693	\$15,361,064

* Additional expenditure details can be found in the Appendix.

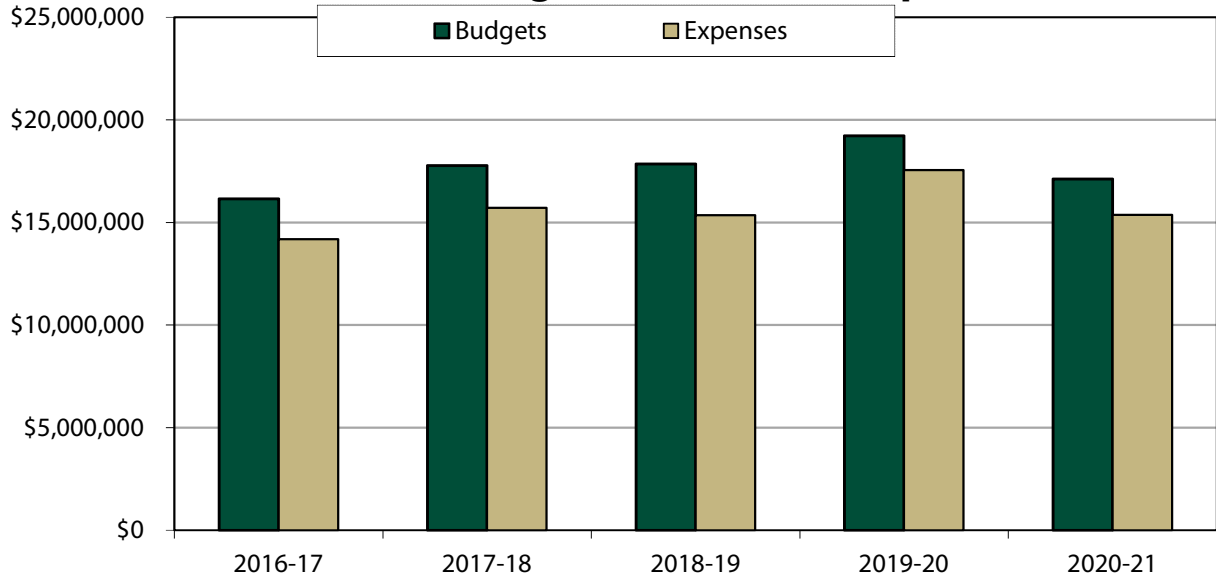
SALARY CATEGORIES	PROGRAM CENTER				TOTAL
	Academic & Admin IT Services	Customer & Info Security	Operations & Network Service	VP's Office - IRT	
Academic Salaries				45,211	45,211
Annualized FTE				0.33	0.33
Management & Supervisory				1,519,511	1,519,511
Annualized FTE				11.55	11.55
Student Assistants	184,330	50,177	3,402	0	237,908
Annualized FTE	6.57	1.69	0.12	0.00	8.37
Support Staff				7,328,317	7,328,317
Annualized FTE				84.23	84.23
TOTAL SALARY EXPENSE	\$184,330	\$50,177	\$3,402	\$8,893,039	\$9,130,947
Total Annualized FTE	6.57	1.69	0.12	96.11	104.48

INFORMATION RESOURCES & TECHNOLOGY

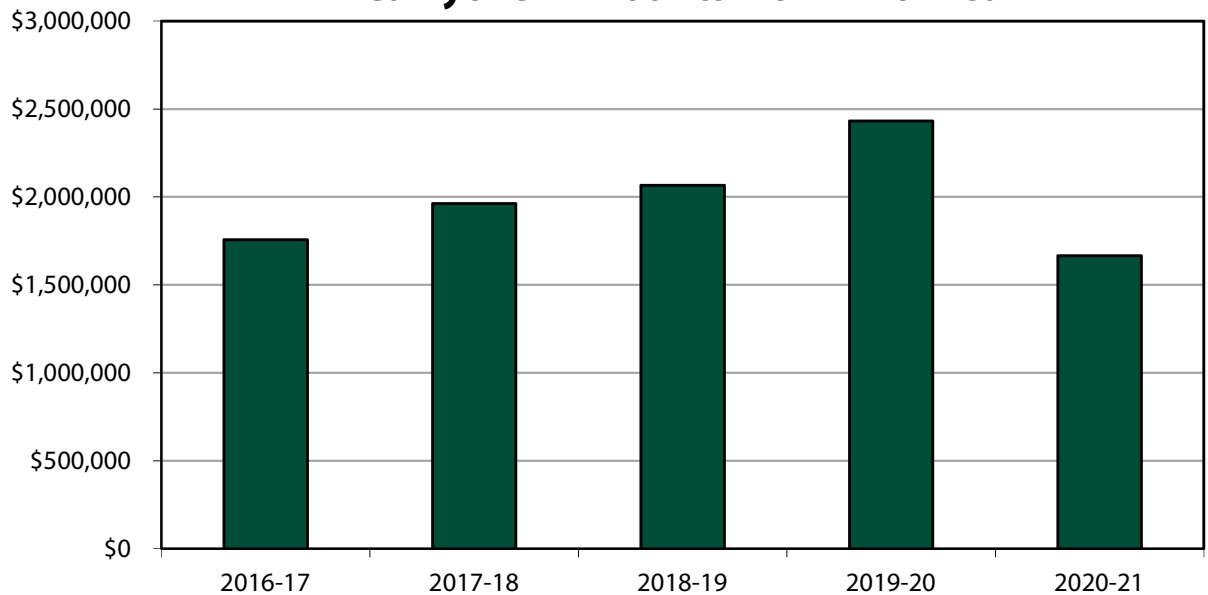
OPERATING FUND

Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

INFORMATION RESOURCES & TECHNOLOGY

OPERATING FUND

Multi-Year Summaries

Description	2016-17	2017-18	2018-19	2019-20	2020-21
Prior Year Carryover*	\$1,170,572	\$750,877	\$1,116,521	\$1,410,785	\$1,129,151
Prior Year Encumbrances	586,055	1,211,011	949,252	1,021,008	536,142
Initial Baseline	7,487,006	7,641,990	8,283,914	8,794,222	8,414,598
Misc Budget Entries**	6,899,087	8,169,983	7,496,725	7,995,003	7,029,404
Year End Budget	\$16,142,720	\$17,773,861	\$17,846,412	\$19,221,018	\$17,109,296
Year End Expenditures	(14,180,832)	(15,708,088)	(15,349,304)	(17,555,725)	(15,361,064)
Year End Encumbrances	(1,211,011)	(949,252)	(1,021,008)	(536,142)	(3,216,600)
Budget Balance Available	\$750,877	\$1,116,521	\$1,476,100	\$1,129,151	-\$1,468,368

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred. Beginning in 2019-20, divisional Student Success is no longer separated out of the carry forward balances.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



10. 2020-21 OPERATING FUND – PRESIDENT'S OFFICE

The President's Office is the university headquarters for leading the fiscal, strategic and business operations of Sacramento State. President Robert S. Nelsen became Sacramento State's eighth president on July 1, 2015. As the first in his family to attend college, he earned his bachelor's and master's degrees in political science from BYU and his doctorate at the University of Chicago's John U. Nef Committee on Social Thought.

At Sacramento State, he is committed to ensuring that Sacramento State's students graduate with less debt and have jobs waiting when they finish school. He wants them to become lifelong learners and critical thinkers, and have an inclusive, safe, and healthy experience on campus.

DIVISION OF THE PRESIDENT

OPERATING FUND SUMMARY

FY 2020-21

	FTE	Amount
Prior Year Carry Forward Balance		\$506,724

Sources (Budget)		
Initial Allocations		4,345,598
Prior Year Encumbrance Allocations		268,819
One-Time Allocations from University Reserves		58,291
Centrally Funded Compensation Increases		20,400
CO Cash Posting Orders		0
Release Time		15,678
Benefits Allocations		1,655,336
Miscellaneous Budget Transfers		(29,124)
Revenue from Various Sources		313
Total Sources (Budget)		\$6,335,310

Uses (Expenditures) by Program Center		
Inst. Research Effectiveness & Planning	4.76	662,621
Office of the President	11.15	2,315,172
Student Success-Office of Pres	5.68	794,453
University Communications	19.53	2,549,753
Total Uses (Expenditures) by Program Center	41.13	\$6,322,000

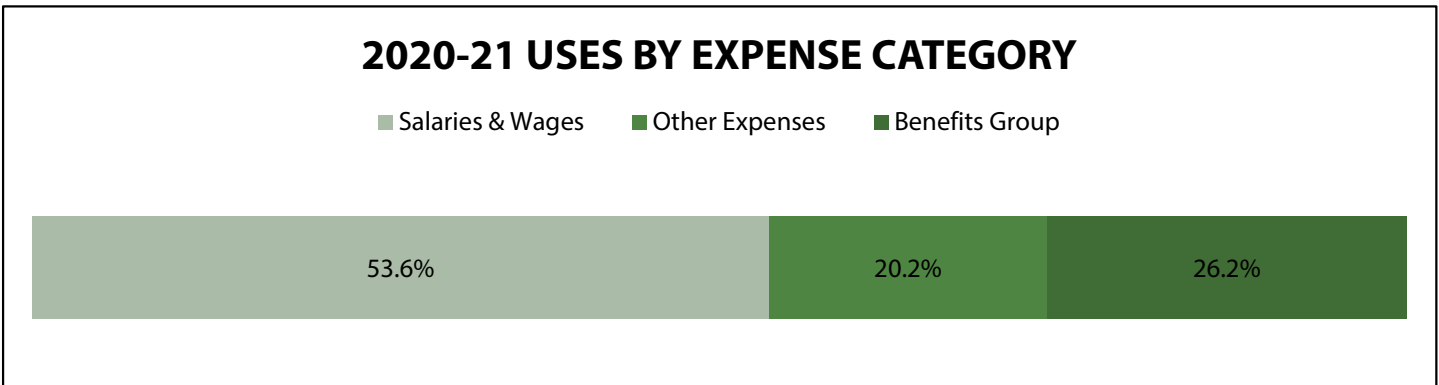
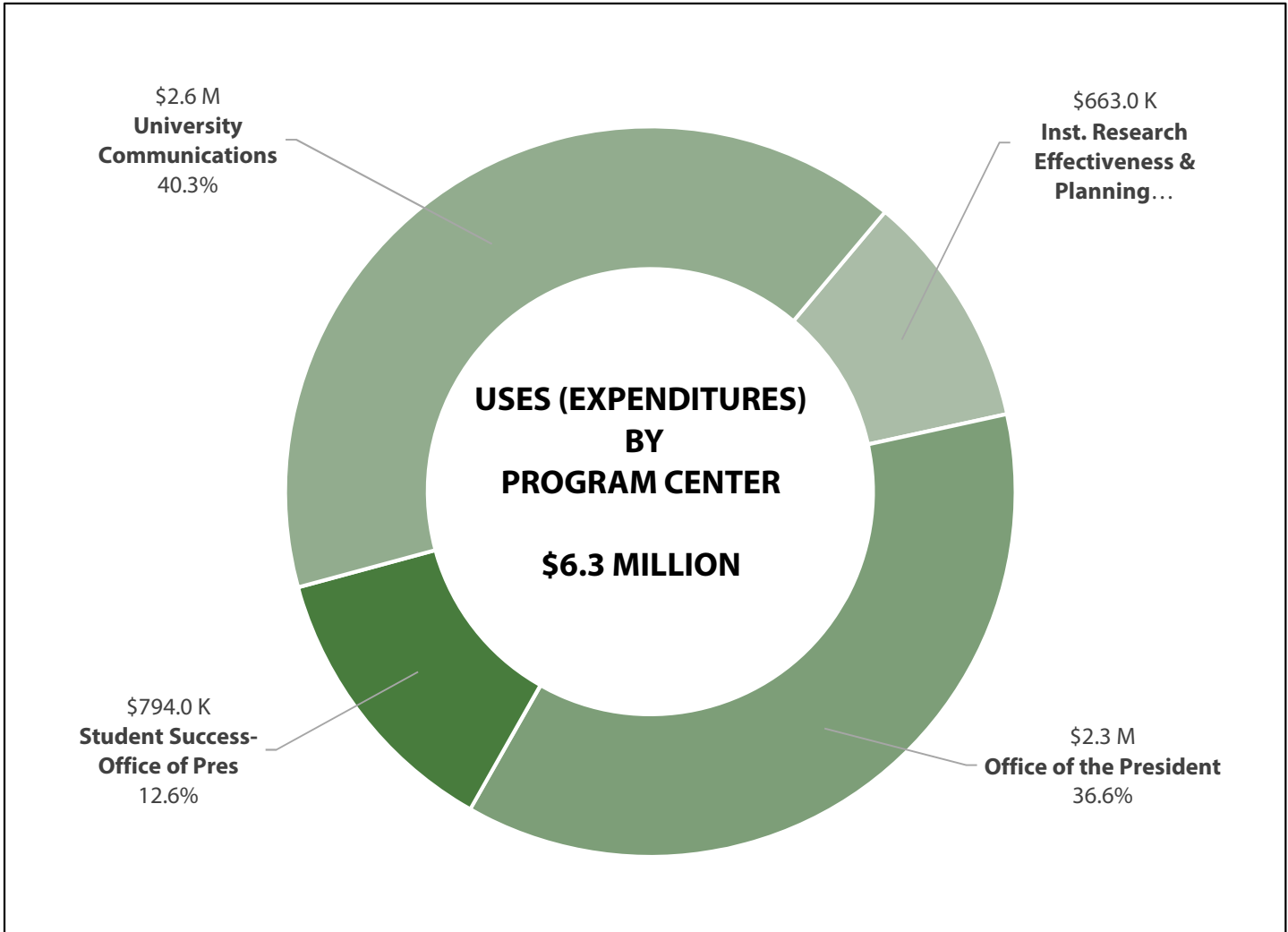
Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	40.91	3,383,910
Work Study	0.22	5,996
Benefits Group		1,655,336
Communications		2,343
Travel		(694)
Information Technology Costs		2,522
Services from Other Funds/Agencies Group		18,402
Misc. Operating Expenses		383,186
Operating Transfers Out		871,721
Expenditure Adjustments		(723)
Total Uses (Expenditures) by Expense Type	41.13	\$6,322,000

Budget Balance Available		
Prior Year Carry Forward Balance		506,724
Total Sources (Budget)		6,335,310
Total Uses (Expenses)		(6,322,000)
Year-End Encumbrances		(287,055)
Budget Balance Available		\$232,979

DIVISION OF THE PRESIDENT

USES (EXPENDITURES)

FY 2020-21



DIVISION OF THE PRESIDENT

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2020-21

EXPENDITURE CATEGORIES*	PROGRAM CENTER				TOTAL
	Inst Research Effective Plng	Ofc of the President	Student Success-Office of Pres	University Communications	
Regular Salaries and Wages	\$314,755	\$1,189,740	\$432,532	\$1,446,885	\$3,383,910
Work Study		2,999		2,997	5,996
Benefits Group	187,055	486,319	199,028	782,934	1,655,336
Communications		154		2,190	2,343
Travel	1,372	(2,149)		82	(694)
Information Technology Costs	0	66		2,456	2,522
Services from Other Funds	2,023	6,388	28	9,965	18,402
Misc. Operating Expenses	65,938	14,578	424	302,246	383,186
Operating Transfers Out	91,479	617,800	162,442		871,721
Expenditure Adjustments		(723)			(723)
TOTAL EXPENDITURES	\$662,621	\$2,315,172	\$794,453	\$2,549,753	\$6,322,000

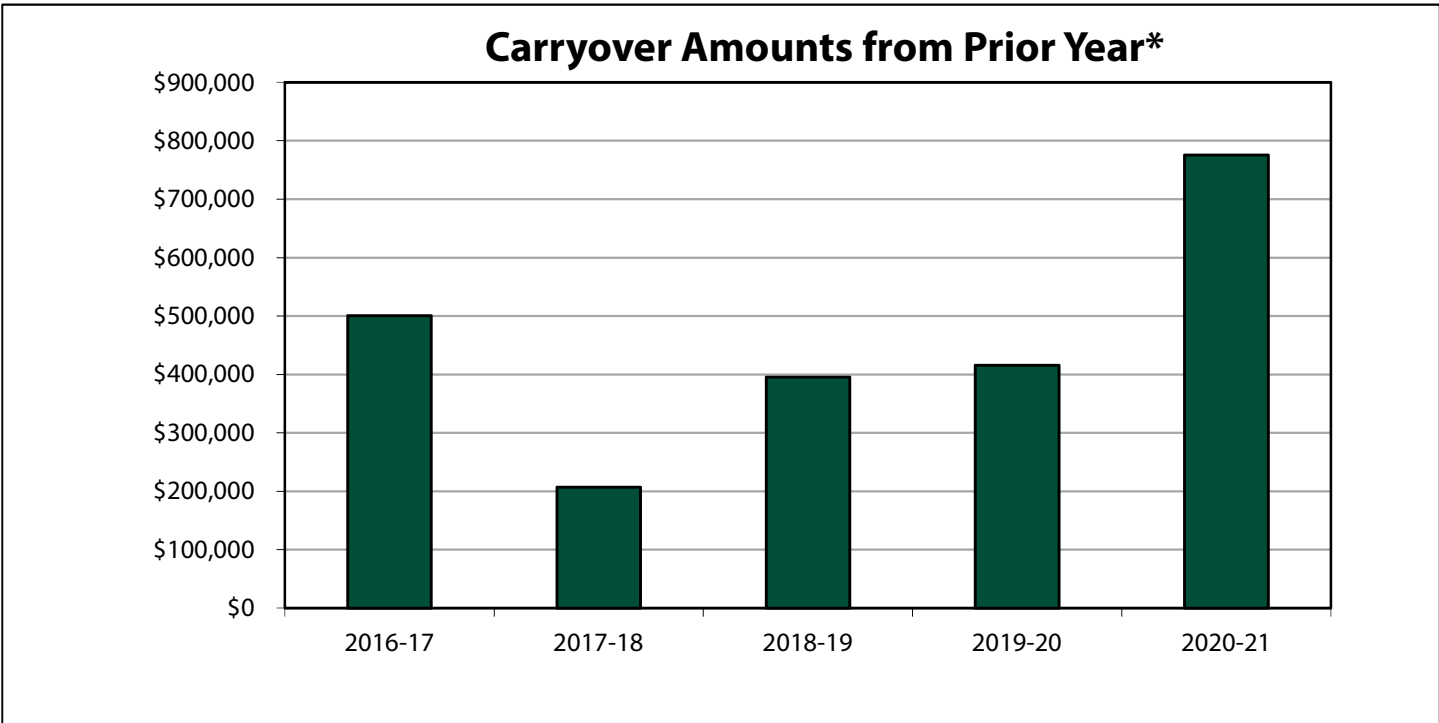
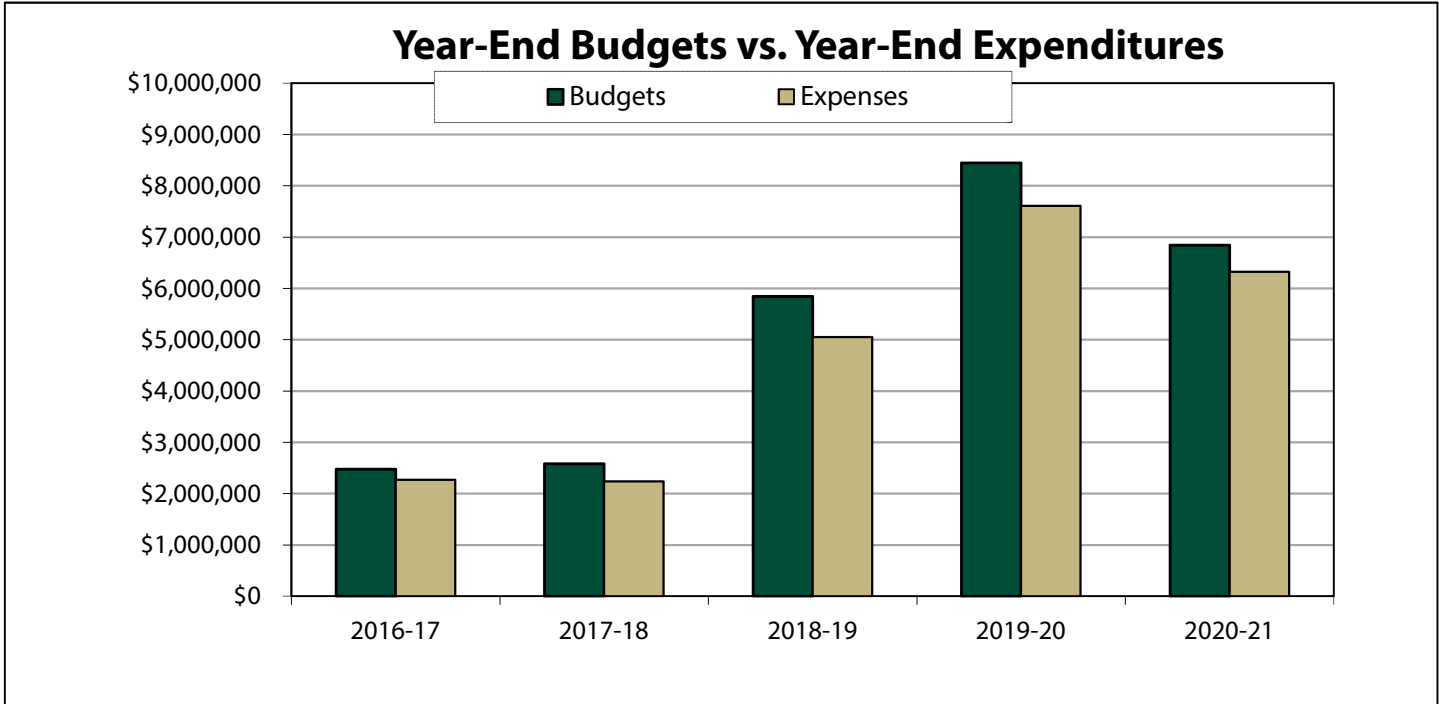
* Additional expenditure details can be found in the Appendix.

SALARY CATEGORIES	PROGRAM CENTER				TOTAL
	Inst Research Effective Plng	Ofc of the President	Student Success-Office of Pres	University Communications	
Academic Salaries		\$3,517	\$10,500	\$0	\$14,017
<i>Annualized FTE</i>		0.00	0.06	0.00	0.06
Management & Supervisory		892,925	180,156	537,523	1,610,604
<i>Annualized FTE</i>		5.29	1.00	4.00	10.29
Student Assistants	20,935	42,298	65,074	15,132	143,438
<i>Annualized FTE</i>	0.76	2.09	2.29	0.54	5.68
Support Staff	293,820	250,999	176,802	894,230	1,615,851
<i>Annualized FTE</i>	4.00	3.67	2.33	14.88	24.88
TOTAL SALARY EXPENSE	\$314,755	\$1,189,740	\$432,532	\$1,446,885	\$3,383,910
<i>Total Annualized FTE</i>	4.76	11.04	5.68	19.42	40.91

DIVISION OF THE PRESIDENT

OPERATING FUND

Multi-Year Summaries



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

DIVISION OF THE PRESIDENT

OPERATING FUND

Multi-Year Summaries

Description	2016-17	2017-18	2018-19	2019-20	2020-21
Prior Year Carryover*	\$491,586	\$160,371	\$154,760	\$140,843	\$506,724
Prior Year Encumbrances	9,276	46,730	240,837	275,045	268,819
Initial Baseline	1,420,769	1,775,254	1,531,379	4,876,818	4,345,598
Misc Budget Entries**	555,230	596,974	3,915,920	3,152,697	1,720,893
Year End Budget	\$2,476,861	\$2,579,329	\$5,842,896	\$8,445,403	\$6,842,034
Year End Expenditures	(2,269,760)	(2,237,717)	(5,048,822)	(7,611,570)	(6,322,000)
Year End Encumbrances	(46,730)	(118,647)	(261,639)	(268,819)	(287,055)
Budget Balance Available	\$160,371	\$222,965	\$532,435	\$565,015	\$232,979

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred. Beginning in 2019-20, divisional Student Success is no longer separated out of the carry forward balances.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



11. 2020-21 OPERATING FUND – PUBLIC AFFAIRS & ADVOCACY

Welcome to the Division of Public Affairs and Advocacy. The office serves as the official voice of Sacramento State with community and government agencies at the local, state, and federal level.

Our mission is to promote the University and cultivate public support for it and its students by managing and fostering relationships with governmental agencies and elected officials while facilitating many of Sacramento State's community engagement efforts.

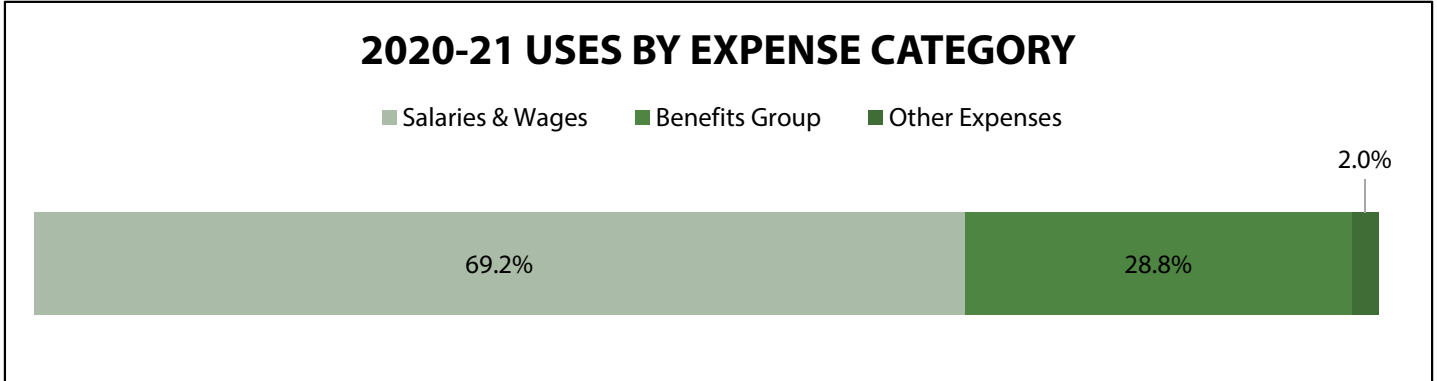
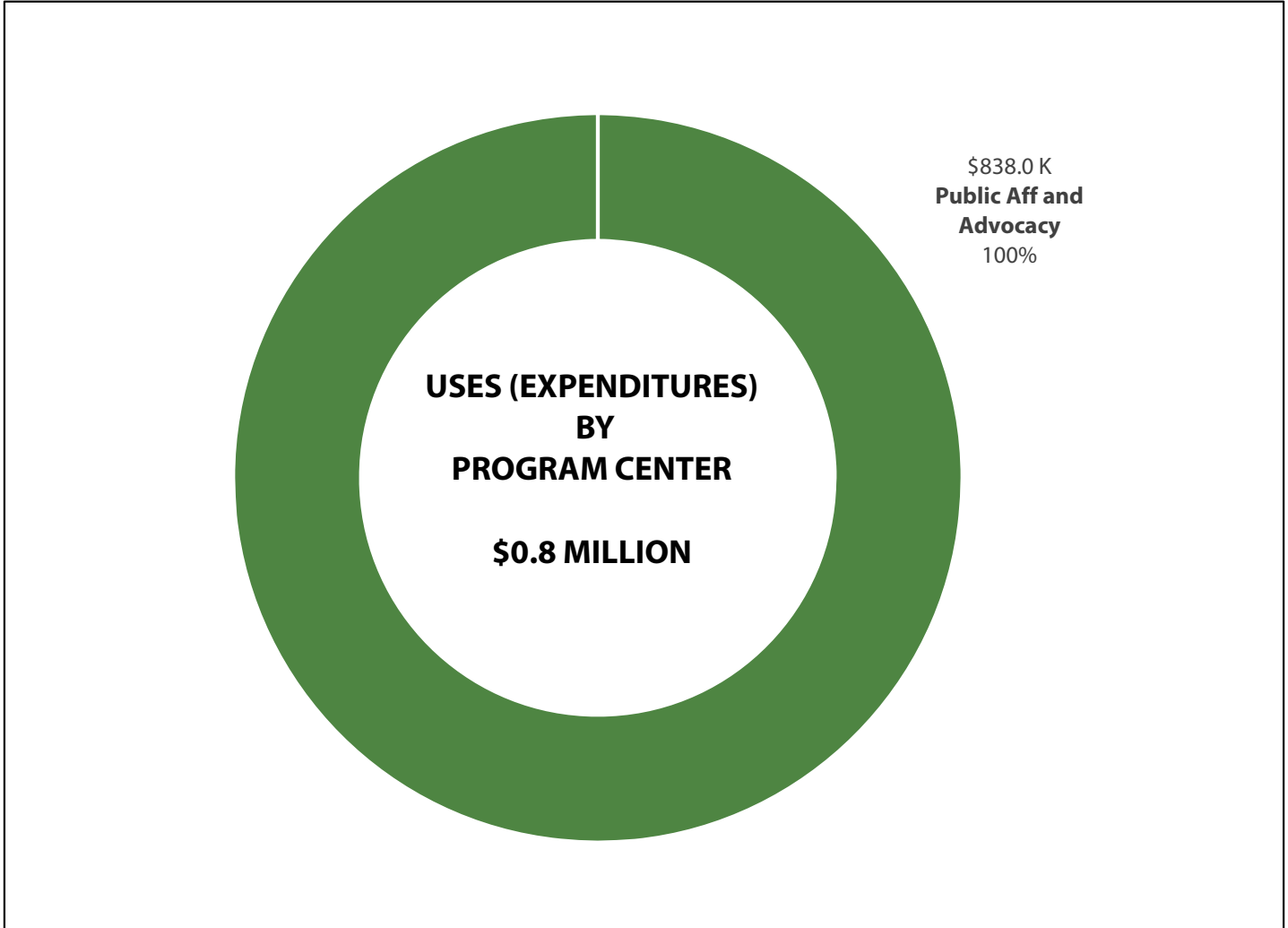
PUBLIC AFFAIRS & ADVOCACY

OPERATING FUND SUMMARY

FY 2020-21

	FTE	Amount
Prior Year Carry Forward Balance		\$47,590
Sources (Budget)		
Initial Allocations		487,873
Prior Year Encumbrance Allocations		16,276
Centrally Funded Compensation Increases		2,952
Benefits Allocations		241,145
Miscellaneous Budget Transfers		0
Revenue from Various Sources		0
Total Sources (Budget)		\$748,246
Uses (Expenditures) by Program Center		
Public Aff and Advocacy	3.74	838,274
Total Uses (Expenditures) by Program Center	3.74	\$838,274
Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	3.74	580,459
Benefits Group		241,145
Travel		(3,645)
Services from Other Funds/Agencies Group		1,092
Misc. Operating Expenses		19,224
Total Uses (Expenditures) by Expense Type	3.74	\$838,274
Budget Balance Available		
Prior Year Carry Forward Balance		47,590
Total Sources (Budget)		748,246
Total Uses (Expenses)		(838,274)
Year-End Encumbrances		0
Budget Balance Available		(\$42,438)

PUBLIC AFFAIRS & ADVOCACY USES (EXPENDITURES) FY 2020-21



PUBLIC AFFAIRS & ADVOCACY

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2020-21

EXPENDITURE CATEGORIES*	PROGRAM CENTER	TOTAL
	Public Affairs & Advocacy	
Regular Salaries and Wages	\$580,459	\$580,459
Benefits Group	241,145	241,145
Travel	(3,645)	(3,645)
Services from Other Funds	1,092	1,092
Misc. Operating Expenses	19,224	19,224
TOTAL EXPENDITURES	\$838,274	\$838,274

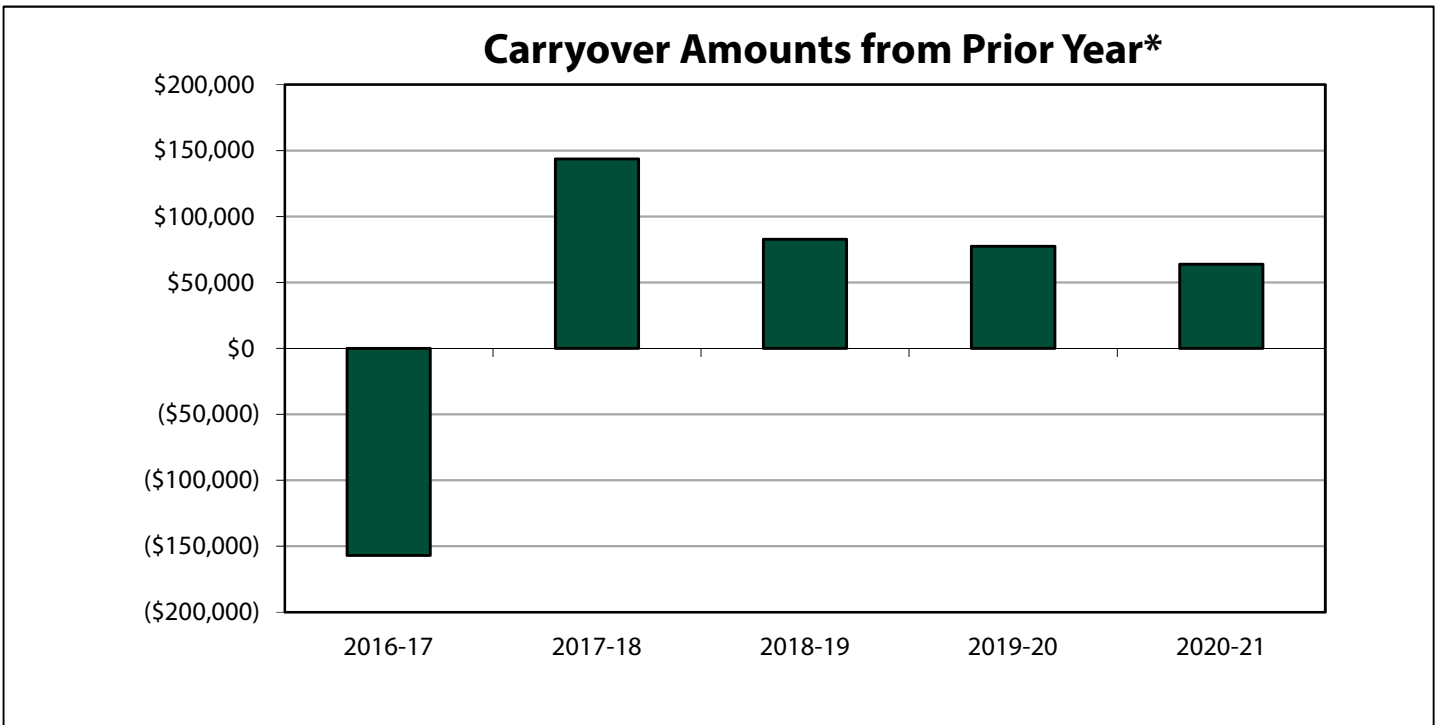
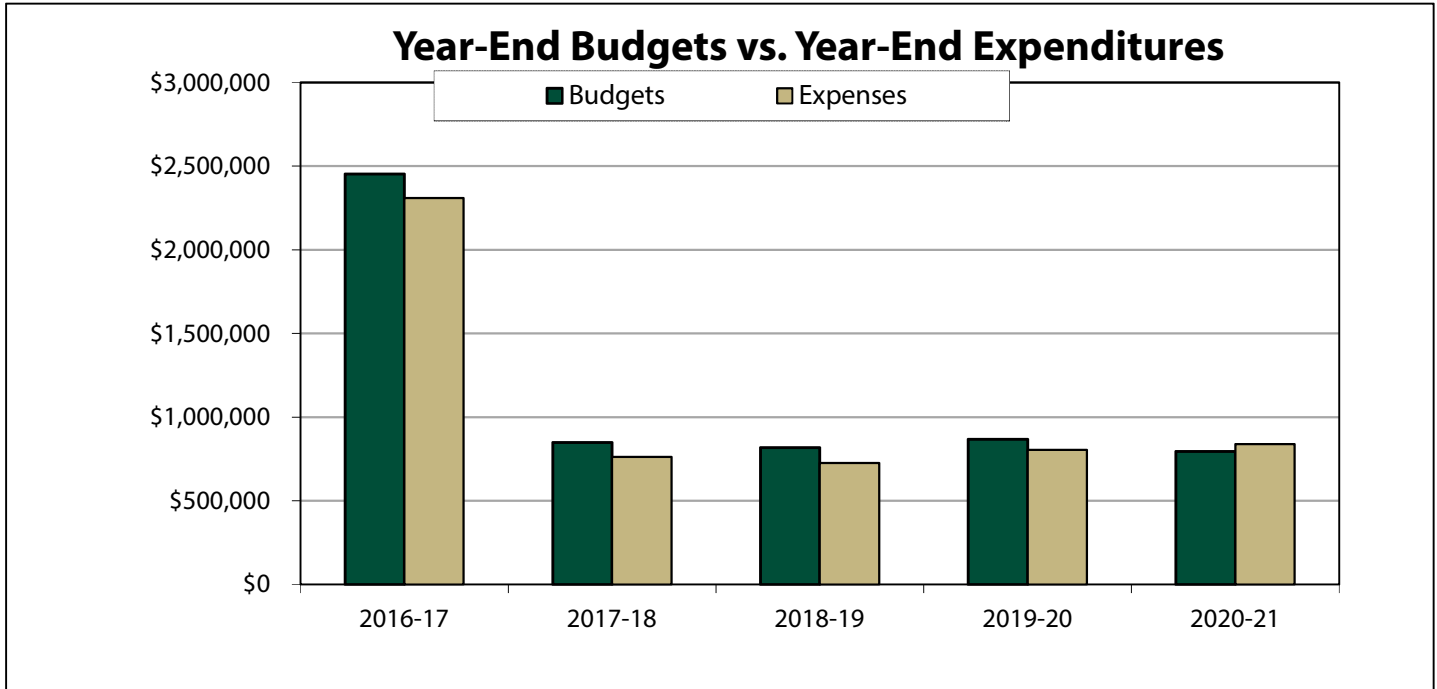
* Additional expenditure details can be found in the Appendix.

SALARY CATEGORIES	PROGRAM CENTER	TOTAL
	Public Affairs & Advocacy	
Management and Supervisory	\$454,241	\$454,241
<i>Annualized FTE</i>	<i>2.37</i>	<i>2.37</i>
Overtime	865	865
<i>Annualized FTE</i>	<i>0.00</i>	<i>0.00</i>
Support Staff	125,354	125,354
<i>Annualized FTE</i>	<i>1.37</i>	<i>1.37</i>
TOTAL SALARY EXPENSE	\$580,459	\$580,459
<i>Total Annualized FTE</i>	<i>3.74</i>	<i>3.74</i>

PUBLIC AFFAIRS & ADVOCACY

OPERATING FUND

Multi-Year Summaries



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

PUBLIC AFFAIRS & ADVOCACY

OPERATING FUND

Multi-Year Summaries

Description	2016-17	2017-18	2018-19	2019-20	2020-21
Prior Year Carryover *	(\$169,767)	\$101,928	\$50,974	\$49,103	\$47,590
Prior Year Encumbrances	12,919	41,684	31,787	28,370	16,276
Initial Baseline	1,525,366	488,452	496,072	528,107	487,873
Misc Budget Entries**	1,084,912	217,495	239,554	262,393	244,097
Year End Budget	\$2,453,430	\$849,559	\$818,387	\$867,972	\$795,836
Year End Expenditures	(2,309,818)	(761,789)	(725,468)	(804,106)	(838,274)
Year End Encumbrances	(41,684)	(31,787)	(28,369)	(16,276)	0
Budget Balance Available	\$101,928	\$55,983	\$64,550	\$47,590	-\$42,438

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



12. 2020-21 OPERATING FUND – STUDENT AFFAIRS

The Division of Student Affairs with more than 50 departments and programs, strives to provide comprehensive administrative services, academic support and a vibrant campus life experience for the Sacramento State students.

STUDENT AFFAIRS

OPERATING FUND SUMMARY

FY 2020-21

	FTE	Amount
Prior Year Carry Forward Balance		\$1,626,228

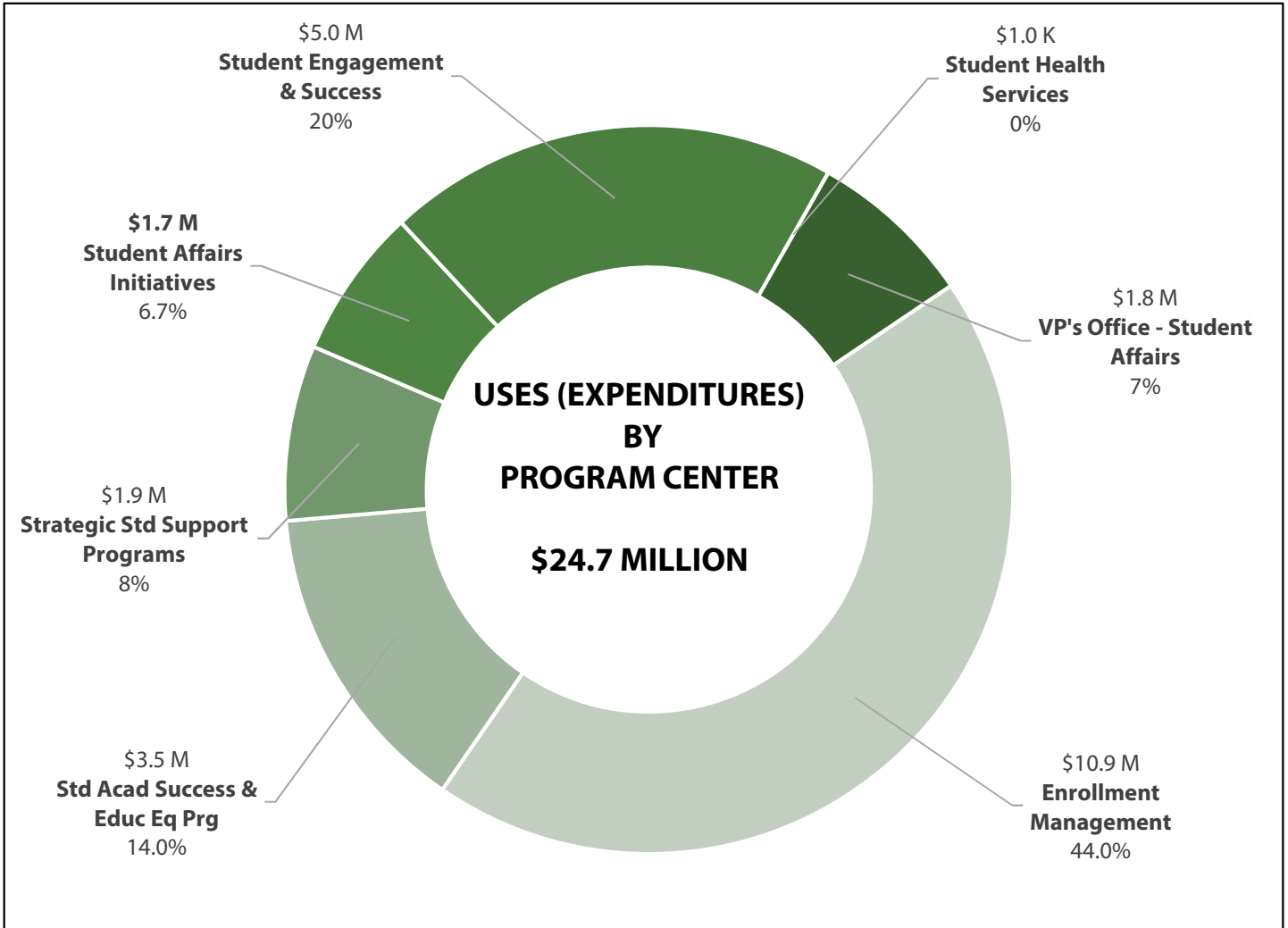
Sources (Budget)		
Initial Allocations		14,312,025
Prior Year Encumbrance Allocations		208,022
One-Time Allocations from University Reserves		483,741
Centrally Funded Compensation Increases		193,902
CO Cash Posting Orders		7,776
Release Time		23,964
Benefits Allocations		8,150,467
Miscellaneous Budget Transfers		225,377
Revenue from Various Sources		1,211,579
Total Sources (Budget)		\$24,816,854

Uses (Expenditures) by Program Center		
Enrollment Management	111.01	10,897,076
Student Academic Success & Educational Equity Programs	42.15	3,472,164
Strategic Student Support Programs	20.27	1,927,935
Student Affairs Initiatives	22.52	1,655,729
Student Engagement and Success	55.25	4,975,614
Student Health Services	0.00	500
VP's Office - Student Affairs	16.14	1,818,356
Total Uses (Expenditures) by Program Center	267.34	\$24,747,375

Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	252.40	14,852,929
Work Study	14.93	420,976
Benefits Group		8,150,467
Communications		2,062
Travel		2,905
Contractual Services Group		379,054
Information Technology Costs		446,431
Services from Other Funds/Agencies Group		169,828
Equipment Group		1,919
Misc. Operating Expenses		481,940
Expenditure Adjustments		(161,136)
Total Uses (Expenditures) by Expense Type	267.34	\$24,747,375

Budget Balance Available	
Prior Year Carry Forward Balance	1,626,228
Total Sources (Budget)	24,816,854
Total Uses (Expenses)	(24,747,375)
Year-End Encumbrances	(309,858)
Budget Balance Available	\$1,385,849

STUDENT AFFAIRS USES (EXPENDITURES) FY 2020-21



2020-21 USES BY EXPENSE CATEGORY

Salaries & Wages Benefits Group Other Expenses



STUDENT AFFAIRS

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2020-21

EXPENDITURE CATEGORIES*	PROGRAM CENTER							TOTAL
	Enrollment Management	Std Acad Success & Educ Eq Prg	Strategic Std Support Programs	Student Affairs Initiatives	Student Engagement & Success	Student Health Services	VP's Office - Student Affairs	
Regular Salaries and Wages	\$6,362,618	\$2,200,546	\$1,107,772	\$1,087,153	\$3,026,222		\$1,068,618	\$14,852,929
Work Study	135,840	119,700	55,949	50,534	48,291		10,662	420,976
Benefits Group	3,715,948	1,013,781	680,220	490,715	1,712,422		537,381	8,150,467
Communications							2,062	2,062
Travel	906	1,998			0			2,905
Contractual Services Group	251,388	49,999	1,000		1,000		75,667	379,054
Information Technology Costs	70,047	30,390	339	46,244	101,429		197,984	446,431
Services from Other Funds	117,445	12,582	6,658	686	26,364		6,093	169,828
Equipment Group		1,919						1,919
Misc. Operating Expenses	267,884	49,904	75,346	3,921	64,895	500	19,491	481,940
Expenditure Adjustments	(25,000)	(8,656)	653	(23,523)	(5,009)		(99,601)	(161,136)
TOTAL EXPENDITURES	\$10,897,076	\$3,472,164	\$1,927,935	\$1,655,729	\$4,975,614	\$500	\$1,818,356	\$24,747,375

*Additional expenditure details can be found in the Appendix.

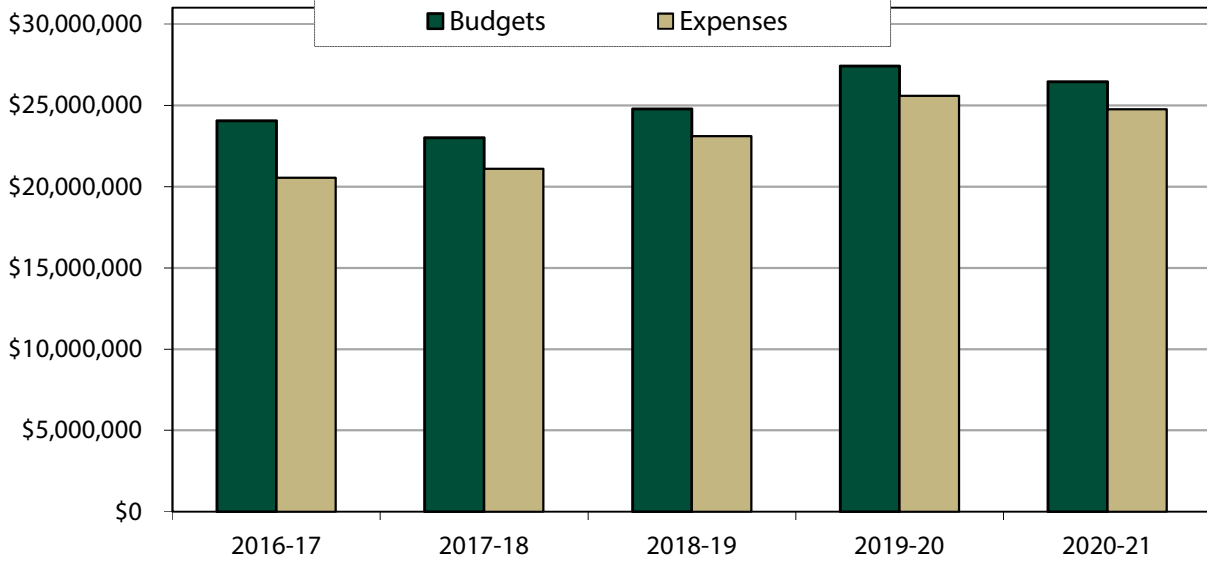
SALARY CATEGORIES	PROGRAM CENTER							TOTAL
	Enrollment Management	Std Acad Success & Educ Eq Prg	Strategic Std Support Programs	Student Affairs Initiatives	Student Engagement & Success	Student Health Services	VP's Office - Student Affairs	
Academic Salaries	\$46,401	\$295,977	\$26,984	\$505	\$4,272		\$1,000	\$375,140
Annualized FTE	0.37	3.63	0.29	0.00	0.00		0.00	4.28
Management & Supervisory	1,255,968	380,280	267,972	362,119	684,102		446,040	3,396,481
Annualized FTE	12.00	3.00	2.00	2.64	6.75		3.00	29.39
Overtime	11,379			1,570	1,577			14,526
Annualized FTE	0.00			0.00	0.00			0.00
Student Assistants	212,755	313,216	15,743	150,364	206,400		21,906	920,383
Annualized FTE	7.49	10.70	0.53	5.35	8.57		0.82	33.48
Support Staff	4,836,114	1,211,073	797,073	572,596	2,129,870		599,672	10,146,399
Annualized FTE	86.35	20.64	15.44	12.90	38.25		11.85	185.42
TOTAL SALARY EXPENSE	\$6,362,618	\$2,200,546	\$1,107,772	\$1,087,153	\$3,026,222		\$1,068,618	\$14,852,929
Total Annualized FTE	106.21	37.97	18.26	20.89	53.57		15.67	252.57

STUDENT AFFAIRS

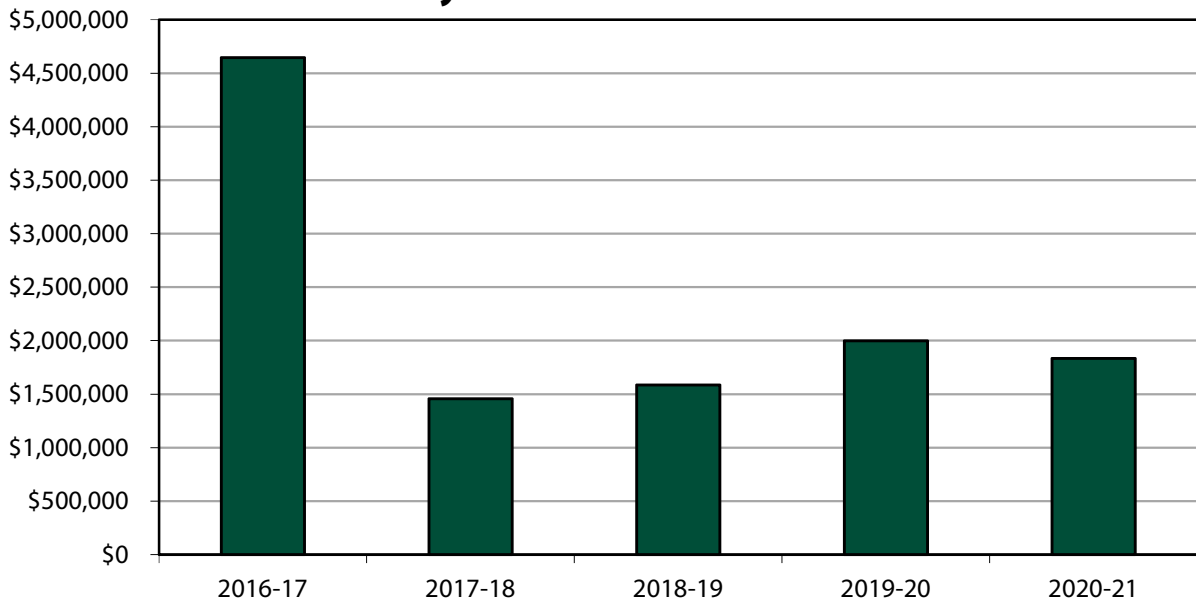
OPERATING FUND

Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

STUDENT AFFAIRS

OPERATING FUND

Multi-Year Summaries

Description	2016-17	2017-18	2018-19	2019-20	2020-21
Prior Year Carryover*	\$4,570,993	\$1,346,474	\$1,503,019	\$1,819,982	\$1,626,228
Prior Year Encumbrances	75,490	109,187	83,870	177,837	208,022
Initial Baseline	11,878,568	12,297,566	14,102,291	15,321,404	14,312,025
Misc Budget Entries**	7,528,027	9,260,429	9,086,641	10,099,110	10,296,807
Year End Budget	\$24,053,078	\$23,013,656	\$24,775,821	\$27,418,333	\$26,443,082
Year End Expenditures	(20,533,169)	(21,103,869)	(23,112,058)	(25,584,083)	(24,747,375)
Year End Encumbrances	(109,187)	(83,870)	(170,671)	(208,022)	(309,858)
Budget Balance Available	\$1,346,474	\$1,825,917	\$1,493,092	\$1,626,228	\$1,385,849

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred. Beginning in 2019-20, divisional Student Success is no longer separated out of the carry forward balances.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



13. 2020-21 OPERATING FUND – UNIVERSITY ADVANCEMENT

Connecting the University with
the community through
philanthropy and alumni
engagement.

UNIVERSITY ADVANCEMENT OPERATING FUND SUMMARY FY 2020-21

	FTE	Amount
Prior Year Carry Forward Balance		\$418,324

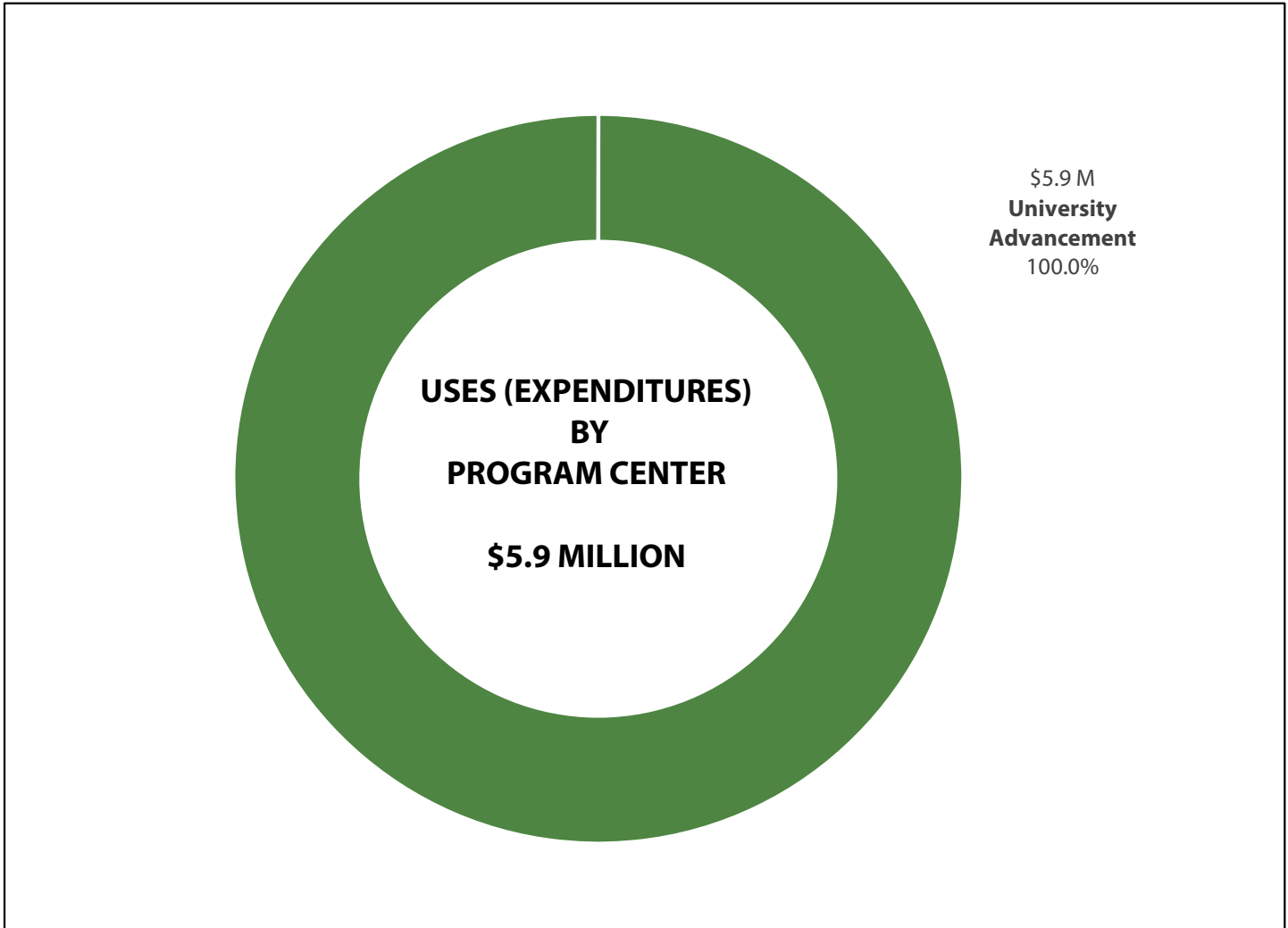
Sources (Budget)		
Initial Allocations		3,730,649
Prior Year Encumbrance Allocations		84,032
Centrally Funded Compensation Increases		12,048
Benefits Allocations		1,930,771
Miscellaneous Budget Transfers		102,855
Revenue from Various Sources		0
Total Sources (Budget)		\$5,860,355

Uses (Expenditures) by Program Center		
University Advancement	39.26	5,907,437
Total Uses (Expenditures) by Program Center	39.26	\$5,907,437

Uses (Expenditures) by Expense Category		
Regular Salaries & Wages	38.72	3,564,782
Work Study	0.54	15,198
Benefits Group		1,930,771
Travel		3,391
Contractual Services Group		8,100
Information Technology Costs		181,286
Services from Other Funds/Agencies Group		61,202
Misc. Operating Expenses		142,707
Total Uses (Expenditures) by Expense Type	39.26	\$5,907,437

Budget Balance Available		
Prior Year Carry Forward Balance		418,324
Total Sources (Budget)		5,860,355
Total Uses (Expenses)		(5,907,437)
Year-End Encumbrances		(6,515)
Budget Balance Available		\$364,728

UNIVERSITY ADVANCEMENT USES (EXPENDITURES) FY 2020-21



2020-21 USES BY EXPENSE CATEGORY

Salaries & Wages Benefits Group Other Expenses



UNIVERSITY ADVANCEMENT EXPENDITURES & SALARIES BY PROGRAM CENTER FY 2020-21

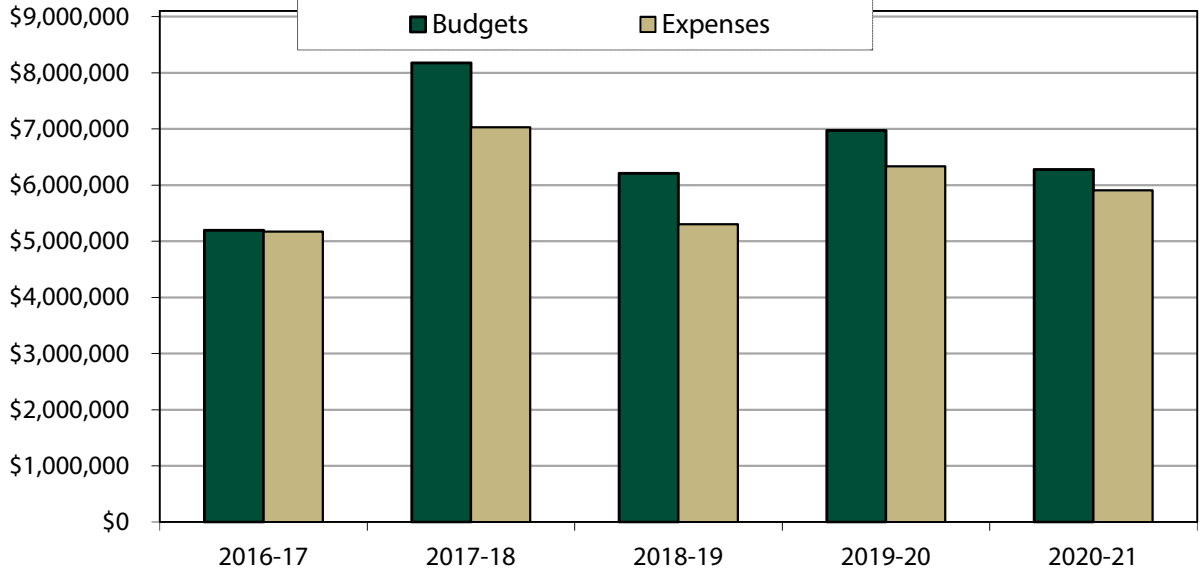
EXPENDITURE CATEGORIES*	PROGRAM CENTER	TOTAL
	University Advancement	
Regular Salaries & Wages	\$3,564,782	\$3,564,782
Work Study	15,198	15,198
Benefits Group	1,930,771	1,930,771
Travel	3,391	3,391
Contractual Services Group	8,100	8,100
Information Technology Costs	181,286	181,286
Services from Other Funds	61,202	61,202
Misc. Operating Expenses	142,707	142,707
TOTAL EXPENDITURES	\$5,907,437	\$5,907,437

* Additional expenditure details can be found in the Appendix.

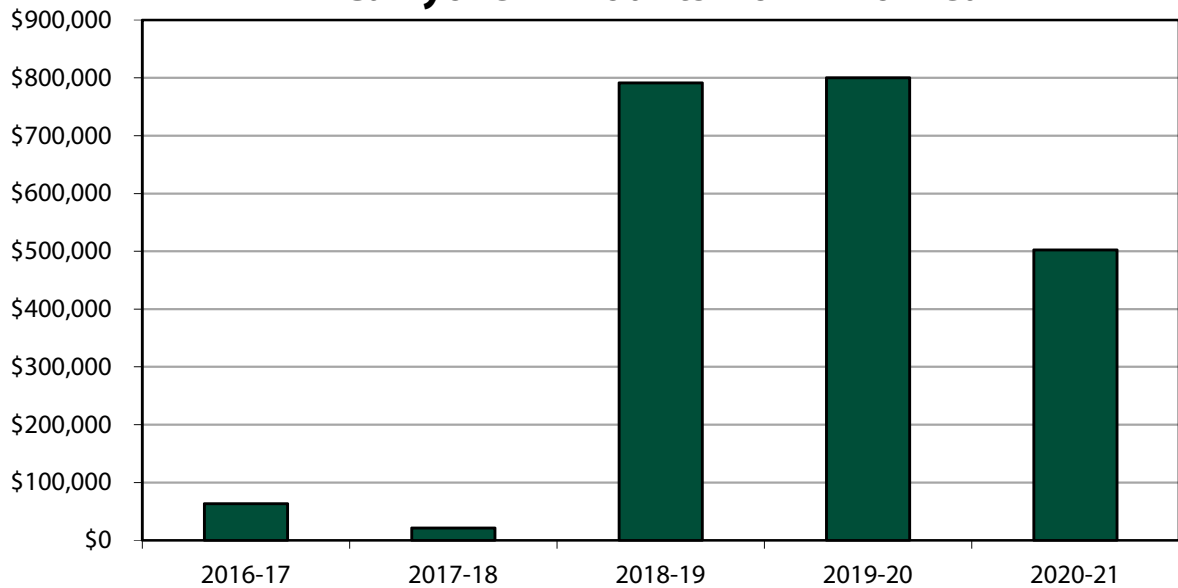
SALARY CATEGORIES	PROGRAM CENTER	TOTAL
	University Advancement	
Management & Supervisory	\$2,046,459	\$2,046,459
Annualized FTE	16.63	16.63
Overtime	583	583
Annualized FTE	0.00	0.00
Student Assistants	11,708	11,708
Annualized FTE	0.42	0.42
Support Staff	1,506,032	1,506,032
Annualized FTE	21.66	21.66
TOTAL SALARY EXPENSE	\$3,564,782	\$3,564,782
Total Annualized FTE	38.72	38.72

UNIVERSITY ADVANCEMENT OPERATING FUND Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

UNIVERSITY ADVANCEMENT OPERATING FUND Multi-Year Summaries

Description	2016-17	2017-18	2018-19	2019-20	2020-21
Prior Year Carryover*	(\$10,161)	(\$51,864)	\$490,603	\$372,671	\$418,324
Prior Year Encumbrances	73,720	73,306	300,778	427,573	84,032
Initial Baseline	3,437,530	5,627,854	5,740,762	4,048,074	3,730,649
Misc Budget Entries**	1,691,764	2,527,425	(320,955)	2,123,751	2,045,674
Year End Budget	\$5,192,853	\$8,176,721	\$6,211,188	\$6,972,068	\$6,278,679
Year End Expenditures	(5,171,411)	(7,029,699)	(5,301,918)	(6,332,319)	(5,907,437)
Year End Encumbrances	(73,306)	(422,967)	(427,573)	(84,032)	(6,515)
Budget Balance Available	(\$51,864)	\$724,055	\$481,697	\$555,717	\$364,728

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



**14. 2020-21
OPERATING FUND –
SPECIAL PROGRAMS
(RESTRICTED
BALANCES)**

SPECIAL PROGRAMS (RESTRICTED)*

OPERATING FUND, CENTER FOR CALIFORNIA STUDIES & EDUCATION INSIGHTS SUMMARY

FY 2020-21

	Chancellor's Office Funded Centers MDS01	Center for California Studies MDS05	Education Insights MDS06
Prior Year Carry Forward Balance	\$3,574	\$1,122,953	\$1,066,552

Sources (Budget)			
Initial Allocations		4,663,000	1,100,000
Prior Year Encumbrance Allocations		92,639	219,572
One-Time Allocations from University Reserves	(5)		
CO Cash Posting Orders	4,200		
Revenue from Various Sources			8,774
Total Sources (Budget)	\$4,195	\$4,755,639	\$1,328,346

Uses (Expenditures) by Expense Category			
Regular Salaries & Wages		2,897,455	131,676
Benefits Group		848,093	40,126
Communications	(600)	2,223	
Travel		1,666	
Contractual Services Group	(14,914)	69,544	9,551
Information Technology Costs		10,170	500
Services from Other Funds/Agencies Group	(403)	4,722	48,954
Equipment Group		1,852	
Misc. Operating Expenses	9,557	370,860	684,100
Operating Transfers Out		66,100	500
Expenditure Adjustments	(288)	152	
Total Uses (Expenditures) by Expense Type	-\$6,648	\$4,272,836	\$915,408

Budget Balance Available			
Prior Year Carry Forward Balance	3,574	1,122,953	1,066,552
Total Sources (Budget)	4,195	4,755,639	1,328,346
Total Uses (Expenses)	6,648	(4,272,836)	(915,408)
Year-End Encumbrances	0	(51,727)	(246,968)
Budget Balance Available	\$14,417	\$1,554,029	\$1,232,522

*This section has been previously known as "Restricted Balances"

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSES DETAIL (MDS01)

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
Allocation Orders	CAR-Ctr4 Advancement of Reading	617001	Services from Other Funds	0	0.00
		690002	Prior Year Expenditure Adjustment	(288)	0.00
	CAR-Ctr4 Advancement of Reading Total			(288)	0.00
	Teacher Ed Eval-Assur	604001	Telephone Usage (Operating Cost)	(600)	0.00
		613001	Contractual Services	(14,914)	0.00
		617001	Services from Other Funds	(403)	0.00
		660003	Supplies and Services	9,557	0.00
	CCE-YRO Total			(6,360)	0.00
Grand Total				(6,648)	0.00

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSE DETAIL (MDS05 AND MDS06)

FY 2020-21

Program Center	Fund Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
Center for CA Studies	MDS05	Assembly Fellows	601300	Support Staff Salaries	570,974	16.24
			603003	Dental Insurance	2,953	0.00
			603004	Health and Welfare	75,892	0.00
			603012	Medicare	8,822	0.00
			603013	Vision Care	1,552	0.00
			603015	Flex Cash	11,060	0.00
			660010	Insurance Premium Expense	6,509	0.00
		Assembly Fellows Total			677,763	16.24
		Assembly Fellows-Support	606001	Travel-In State	706	0.00
			613001	Contractual Services	150	0.00
			616003	I/T Software	1	0.00
			660003	Supplies and Services	463	0.00
		Assembly Fellows-Support Total			1,320	0.00
		Center for Calif Studies	601100	Academic Salaries	96,864	1.60
			601201	Management and Supervisory	590,084	5.75
			601300	Support Staff Salaries	257,447	5.42
			601301	Overtime	242	0.00
			603001	OASDI	48,461	0.00
			603003	Dental Insurance	11,857	0.00
			603004	Health and Welfare	200,960	0.00
			603005	Retirement	225,999	0.00
			603011	Life Insurance	434	0.00
			603012	Medicare	12,020	0.00
			603013	Vision Care	909	0.00
			603014	Long-Term Disability Insurance	254	0.00
			603015	Flex Cash	840	0.00
			604090	Other Communications (Operating Cost)	2,223	0.00
			606001	Travel-In State	0	0.00
			613001	Contractual Services	7,569	0.00
			616002	I/T Hardware	284	0.00
			616003	I/T Software	9,669	0.00
			617001	Services from Other Funds/Agencies	1,313	0.00
			619001	Other Equipment	1,852	0.00
			660003	Supplies and Services	268,894	0.00
			660009	Professional Development	1,100	0.00
			660010	Insurance Premium Expense	4,039	0.00
			660105	Interfund Pension Loan Repayment	4,935	0.00
			670000	Tr Out within the same CSU Fund in 0948 within the same camp	17,000	0.00

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSE DETAIL (MDS05 AND MDS06)

FY 2020-21

Program Center	Fund Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
			690002	Prior Year Expenditure Adjustment	152	0.00
		Center for Calif Studies Total			1,765,400	12.76
		Executive Fellows	601300	Support Staff Salaries	538,505	15.34
			603003	Dental Insurance	2,876	0.00
			603004	Health and Welfare	91,029	0.00
			603012	Medicare	8,285	0.00
			603013	Vision Care	1,388	0.00
			603015	Flex Cash	7,092	0.00
			660010	Insurance Premium Expense	6,139	0.00
		Executive Fellows Total			655,314	15.34
		Executive Fellows-Operating Ex	606001	Travel-In State	23	0.00
			616003	I/T Software	1	0.00
			617001	Services from Other Funds/Agencies	560	0.00
			660003	Supplies and Services	6,157	0.00
			660009	Professional Development	880	0.00
		Executive Fellows-Operating Ex Total			7,621	0.00
		Faculty Fellowship	601100	Academic Salaries	6,054	0.10
			613001	Contractual Services	61,500	0.00
		Faculty Fellowship Total			67,554	0.10
		Judicial Admin Fellowships	606001	Travel-In State	937	0.00
			613001	Contractual Services	325	0.00
			616002	I/T Hardware	200	0.00
			616003	I/T Software	9	0.00
			617001	Services from Other Funds/Agencies	534	0.00
			660002	Printing	31	0.00
			660003	Supplies and Services	1,471	0.00
			660090	Expenses-Other	10	0.00
		Judicial Admin Fellowships Total			3,516	0.00
		Judicial Fellows Program	601300	Support Staff Salaries	244,344	6.88
			603003	Dental Insurance	787	0.00
			603004	Health and Welfare	19,343	0.00
			603012	Medicare	3,831	0.00
			603013	Vision Care	618	0.00
			603015	Flex Cash	5,236	0.00
			660010	Insurance Premium Expense	2,786	0.00
		Judicial Fellows Program Total			276,944	6.88
		Legischool Project	617001	Services from Other Funds/Agencies	117	0.00
			660003	Supplies and Services	3,647	0.00
		Legischool Project Total			3,765	0.00

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSE DETAIL (MDS05 AND MDS06)

FY 2020-21

Program Center	Fund Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
		Sacramento Semester Scholar	670000	Tr Out within the same CSU Fund in 0948 within the same camp	49,100	0.00
		Sacramento Semester Scholar Total			49,100	0.00
		Senate Fellows	601300	Support Staff Salaries	585,929	16.49
			603003	Dental Insurance	2,669	0.00
			603004	Health and Welfare	83,399	0.00
			603012	Medicare	9,008	0.00
			603013	Vision Care	1,559	0.00
			603015	Flex Cash	8,960	0.00
			660010	Insurance Premium Expense	6,680	0.00
		Senate Fellows Total			698,203	16.49
		Senate Fellows-Support	616003	I/T Software	6	0.00
			617001	Services from Other Funds/Agencies	28	0.00
			660003	Supplies and Services	1,680	0.00
		Senate Fellows-Support Total			1,713	0.00
Center for CA Studies Total					4,208,213	67.80
Ctr for CA Studies_Ed Insights	MDS05	Educational Policy Fellows	601100	Academic Salaries	7,012	0.10
			606001	Travel-In State	0	0.00
			617001	Services from Other Funds/Agencies	2,170	0.00
			660003	Supplies and Services	55,361	0.00
			660010	Insurance Premium Expense	80	0.00
		Educational Policy Fellows Total			64,623	0.10
Ctr for CA Studies_Ed Insights Total					64,623	0.10
Center for CA Studies Total					4,272,836	67.90
Education Insights Center	MDS06	CSU Student Success Network	601100	Academic Salaries	37,398	0.53
			601300	Support Staff Salaries	94,278	1.50
			603001	OASDI	4,391	0.00
			603003	Dental Insurance	754	0.00
			603004	Health and Welfare	12,662	0.00
			603005	Retirement	20,861	0.00
			603011	Life Insurance	7	0.00
			603012	Medicare	1,364	0.00
			603013	Vision Care	87	0.00
			613001	Contractual Services	9,551	0.00
			617001	Services from Other Funds/Agencies	22,604	0.00
			617101	Service from Between Campuses and the CO (interagency)	26,350	0.00
			660003	Supplies and Services	681,612	0.00
			660010	Insurance Premium Expense	1,501	0.00

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSE DETAIL (MDS05 AND MDS06)

FY 2020-21

Program Center	Fund Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
			660105	Interfund Pension Loan Repayment	0	0.00
			670000	Tr Out within the same CSU Fund in 0948 within the same camp	500	0.00
		CSU Student Success Network Total			913,921	2.03
		EdInsights General	601300	Support Staff Salaries	0	0.00
			603001	OASDI	0	0.00
			603003	Dental Insurance	0	0.00
			603005	Retirement	0	0.00
			603011	Life Insurance	0	0.00
			603012	Medicare	0	0.00
			603013	Vision Care	0	0.00
			616003	I/T Software	500	0.00
			660010	Insurance Premium Expense	0	0.00
			660105	Interfund Pension Loan Repayment	987	0.00
		EdInsights General Total			1,487	0.00
Education Insights Center Total					915,408	2.03

SPECIAL PROGRAMS (RESTRICTED)

OPERATING FUND, CENTER FOR CALIFORNIA STUDIES, & EDUCATION INSIGHTS

Multi-Year Summaries*

Restricted Balances	Description	2017-18	2018-19	2019-20	2020-21
Chancellor's Office Funded Centers	Prior Year Carryover	\$ 20,528	\$ 11,783	\$ 5,725	\$ 3,574
MDS01 (incl. Special Asst to the CO)	Prior Year Encumbrances	\$ 7,376	\$ 3,999	\$ 280	-
	Initial Baseline	\$ -	\$ -	\$ -	-
	Misc Budget Entries	\$ 67,650	\$ 31,338	\$ 37,262	\$ 4,195
	Year-End Budget	\$ 95,554	\$ 47,120	\$ 43,267	\$ 7,769
	Year-End Expenditures	\$ (79,772)	\$ (41,114)	\$ (39,694)	\$ 6,648
	Year-End Encumbrances	\$ (3,999)	\$ (280)	\$ -	-
	Budget Balance Available	\$ 11,783	\$ 5,725	\$ 3,574	\$ 14,417
Center for California Studies	Prior Year Carryover	\$ 518,897	\$ 629,377	\$ 1,035,604	\$ 1,122,953
MDS05	Prior Year Encumbrances	\$ -	\$ -	\$ -	\$ 92,639
	Initial Baseline	\$ 4,225,300	\$ 4,481,300	\$ 4,646,300	\$ 4,663,000
	Misc Budget Entries	\$ 46,000	\$ 10,000	\$ 32,000	-
	Year-End Budget	\$ 4,790,197	\$ 5,120,677	\$ 5,713,904	\$ 5,878,592
	Year-End Expenditures	\$ (4,160,820)	\$ (4,085,073)	\$ (4,498,312)	\$ (4,272,836)
	Year-End Encumbrances	\$ (9,202)	\$ (9,219)	\$ (92,639)	\$ (51,727)
	Budget Balance Available	\$ 620,175	\$ 1,026,385	\$ 1,122,953	\$ 1,554,029
Education Insights	Prior Year Carryover	\$ 836,527	\$ 764,722	\$ 1,136,340	\$ 1,066,552
MDS06	Prior Year Encumbrances	\$ -	\$ -	\$ -	\$ 219,572
	Initial Baseline	\$ 1,100,000	\$ 1,114,018	\$ 1,100,000	\$ 1,100,000
	Misc Budget Entries	\$ -	\$ 13,065	\$ 12,628	\$ 8,774
	Year-End Budget	\$ 1,936,527	\$ 1,891,804	\$ 2,248,968	\$ 2,394,897
	Year-End Expenditures	\$ (1,171,806)	\$ (755,464)	\$ (962,844)	\$ (915,408)
	Year-End Encumbrances	\$ (225,584)	\$ (363,508)	\$ (219,572)	\$ (246,968)
	Budget Balance Available	\$ 539,137	\$ 772,833	\$ 1,066,552	\$ 1,232,522

*Due to changes in Accounting procedures, a multiyear comparison prior to 2017-18 is not possible.



15. 2020-21
OPERATING FUND –
UNIVERSITY
MANDATORY COSTS
& STUDENT SUCCESS

GENERAL OPERATING FUND MULTI-YEAR SUMMARY

CENTRALLY MANAGED BUDGETS & EXPENDITURES

CENTRALLY MANAGED	Description	%	2017-18	%	2018-19	%	2019-20	%	2020-21	%	2021-22
Benefit Costs	Initial Baseline	107%	\$79,414,605	111%	\$88,153,805	119%	\$94,513,805	113%	\$99,940,787	106%	\$99,940,787
	Misc. Budget Entries	109%	-\$80,183,875	112%	-\$89,790,937	105%	-\$94,056,783	105%	-\$98,702,555		
	Year End Budget	-80%	-\$769,270	213%	-\$1,637,132	-28%	\$457,022	271%	\$1,238,232		
	Budget Balance Available	-80%	-\$769,270	213%	-\$1,637,132	-28%	\$457,022	271%	\$1,238,232		
Compensation Increases	Initial Baseline	95%	\$7,654,800	77%	\$5,895,939	91%	\$6,959,357	102%	\$6,001,061	29%	\$2,001,061
	Misc. Budget Entries	100%	-\$8,964,711	82%	-\$7,323,714	101%	-\$7,381,104	48%	-\$3,554,273		
	Year End Budget	136%	-\$1,309,911	109%	-\$1,427,775	30%	-\$421,747	-580%	\$2,446,788		
	Budget Balance Available	136%	-\$1,309,911	109%	-\$1,427,775	30%	-\$421,747	-580%	\$2,446,788		
Financial Aid (TFD, EOP)	Initial Baseline	107%	\$47,466,850	97%	\$46,246,050	98%	\$46,702,750	103%	\$47,653,150	96%	\$44,622,000
	Misc. Budget Entries	110%	\$816,935	109%	\$886,447	110%	\$978,356	148%	\$1,444,223		
	Year End Budget	107%	\$48,283,785	98%	\$47,132,497	101%	\$47,681,106	103%	\$49,097,373		
	Year End Expenditures	107%	-\$48,279,275	98%	-\$47,088,019	101%	-\$47,561,549	102%	-\$48,652,189		
	Budget Balance Available	13%	\$4,510	986%	\$44,478	269%	\$119,558	372%	\$445,185		
Federal Work Study (FWS)	Initial Baseline	100%	\$1,000,000	100%	\$1,000,000	100%	\$1,000,000	100%	\$1,000,000	100%	\$1,000,000
	Misc. Budget Entries	91%	-\$476,593	97%	-\$460,012	89%	-\$409,966	100%	-\$410,864		
	Year End Budget	110%	\$523,407	103%	\$539,988	109%	\$590,034	100%	\$589,136		
	Year End Expenditures	110%	-\$440,357	110%	-\$485,311	79%	-\$384,060	76%	-\$291,382		
	Budget Balance Available	110%	\$83,050	66%	\$54,677	377%	\$205,974	145%	\$297,754		
University Operational Emergency Reserve and Unallocated	Prior Year Carryover	134%	\$31,929,305	126%	\$40,272,932	60%	\$19,187,042	72%	\$29,137,860	198%	\$37,901,612
	Initial Baseline		\$2,446,274		\$597,742		\$1,081,063		\$0		
	Misc. Budget Entries ¹	96%	\$7,229,441	-263%	-\$19,034,953	-42%	\$8,008,491	46%	\$3,656,351		
	Budget Balance Available	132%	\$41,605,020	52%	\$21,835,721	129%	\$28,276,595	116%	\$32,794,211		

GENERAL OPERATING FUND MULTI-YEAR SUMMARY

CENTRALLY MANAGED BUDGETS & EXPENDITURES

CAMPUS WIDE	Description	%	2017-18	%	2018-19	%	2019-20	%	2020-21	%	2021-22
Total Initial Baseline (for graph only)											
All University Expenses (AUE)	Initial Baseline	104%	\$24,143,112	106%	\$25,494,795	111%	\$26,759,342	108%	\$27,469,006	106%	\$28,338,948
	Prior Year Encumbrances	104%	\$2,780,218	67%	\$1,875,860	71%	\$1,967,047	99%	\$1,861,793	95%	\$1,861,793
	Misc. Budget Entries	124%	\$561,971	75%	\$423,042	40%	\$169,041	-3%	-\$5,885		
	Year End Budget	104%	\$27,485,301	101%	\$27,793,697	104%	\$28,895,430	101%	\$29,324,914		
	Year End Expenditures	110%	-\$24,666,636	96%	-\$23,736,517	107%	-\$25,460,895	91%	-\$23,233,315		
	Year End Encumbrances	67%	-\$1,875,860	105%	-\$1,967,047	95%	-\$1,861,793	124%	-\$2,310,081		
	Budget Balance Available	88%	\$942,805	222%	\$2,090,133	75%	\$1,572,742	240%	\$3,781,519		
	Student Success*	Prior Year Carryforward		\$1,462,836		\$1,061,262					
Prior Year Encumbrances			\$25,668		\$193,820						
Initial Baseline			\$3,145,160		\$4,399,626						
Misc. Budget Entries			\$411,313		-\$188,246						
Year End Budget			\$5,044,977		\$5,466,462						
Year End Expenditures			-\$3,789,895		-\$3,415,838						
Year End Encumbrances			-\$193,820		-\$33,595						
Budget Balance Available			\$1,061,262		\$2,017,029						

*Student Success funding was merged into divisions' baseline budgets at the end of 2019-20
 Federal Work Study (FWS) is included in the Central Carry Forward Balances and therefore has been added to this section.
 \$150,000 was backed out of the 2016-17 initial baseline due to originally being allocated with no class assigned to it.

ALL UNIVERSITY EXPENSES (AUE)

AUE Name	AUE Description	2021-22 Budget
Academic Affairs		
Accreditation-Department	Accreditation costs (e.g. site visits, licensing and annual costs) for campus and certain academic departments	135,000
Alliance for Minority Participation (AMP) Project	Chancellor's Office portion of the grant that's run through the UEI	800,000
Grad Equity Fellowship	Grants awarded to graduate students	49,500
CSUPERB (Chancellor's Office Grant)	University's cost for participating in the CSU program for Education & Research in Biotechnology	29,550
COAST	Cost of campus annual membership in CSU COAST - Council on Ocean Affairs, Science and Technology	7,500
Agent Based Recruitment for International Students	Commission paid to an outside agency (Pair Point) to increase the number of international students (non-resident tuition) on our campus.	65,000
Faculty Promotions	Funding for General Operating Fund promotions to Assistant Professors, Associate Professors, and Professors	312,250
Immigration Processing Fees	US Department of Homeland Security for I-129 (Visa Application) & Fraud Detection filing fees	25,000
Natural Sciences & Math		
Alliance of Minority Participation	University's cost for participating in the AMP grant program	50,000
Administration & Business Affairs		
VISA/MasterCard Charges	Bank charges for University's acceptance of VISA/MasterCard for payment methods	10,000
Insurance-Vehicle	CSURMA estimate for insurance policy coverage for the University's vehicles	54,510
General Services Charges	General Service charges to assist the University with the bidding/processing cost of contracts	7,615
Outbox AXS (Veritix) ticketing system	Outbox AXS (Veritix) ticketing and customer relations system for University events. Cost driven by usage, including large contracted events held on campus, such as the USATF Track & Field Junior Olympics.	40,000
State Fire Marshall Inspection	State Fire Marshall Inspections	100,000
Space Rental	Annual leases by the University of auxiliary space at Folsom, Modoc, Riverfront, Del Norte, Hornet Bookstore, and the Union; and space rentals in the Union, WELL, Julia Morgan House, and the Harper Alumni Center	7,900,000
Liability Program (aka Risk Pool Management)	CSURMA estimate for insurance premium costs for participating in the CSU Risk Management Authority	1,372,161
Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	CSURMA estimate for costs emanating from the University's claims in Unemployment Insurance, Industrial & Non-industrial leaves	894,376
Property Insurance	CSURMA estimate of the University's premium for participating in the CSU Property Insurance Program	1,013,089
Worker's Compensation	CSURMA estimate of the University's Worker's Compensation claims	1,887,804

ALL UNIVERSITY EXPENSES (AUE)

AUE Name	AUE Description	2021-22 Budget
Flood Control (County Property Tax)	County's assessment cost to the University for flood control measures along the American River	128,000
Athletic Injury Medical Expense (AIME)	CSURMA estimate of the University's student athlete injury insurance claims	772,325
Medical Monitoring	Costs of physical exams required as part of the University's Medical Monitoring Program	35,000
Rental Fee Waiver Reimbursement	Covers the cost for use of university facilities for events when rental fees are waived	100,000
Campus Sponsored Visitor Parking	Payment of parking fees for campus sponsored guests	200,000
Music License Agreements	Payments to performing rights organizations (ASCAP, BMI and SESAC) for royalties paid to perform and broadcast music on campus	40,000
Benefit Administration Fees (C.O.)	The State Controller's Office charges the campus (via the Chancellor's Office) an administrative charge for total campus employees enrolled in benefits	110,000
Security Camera Maintenance & Operations	Costs incurred in supporting the University intrusion alarm and security camera network	100,000
Laboratory Risk & Safety Solutions Software	Annual maintenance costs for Risk Management software programs	50,000
SB 84 - CalPERS Loan	University's share of the CSU loan acquired to comply with GC20825 (SB84/SB90/SB111), which required a supplemental payment for state employer contributions. This payment is #2 of 7; the obligation will end in 2025-26.	987,000
Facilities Management		
Major Utilities	Annual cost of all University utilities: electricity, gas, solar, water, sewage, waste disposal, hazardous waste disposal, permits & fees, and costs to manage the electric grid	4,200,000
Human Resources		
University Staff Assembly	University's support for activities of the University Staff Assembly	23,000
Background Checks	Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty positions)	75,000
Employee Scholarships-CSU Training Programs	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs for campus attendees.	50,000
Staff Reclass Funds	Division/Program Center funding of General Operating Fund reclassifications of permanent staff that are approved through the HR reclassification process.	100,000
Maintain Assistive Devices and Services for Employees	Costs of acquiring & maintaining assistive devices and services to Univ employees with disabilities	50,000
Medical Exams	Costs of required medical examinations for University employees	10,000

ALL UNIVERSITY EXPENSES (AUE)

ALL UNIVERSITY EXPENSES (AUE)		
AUE Name	AUE Description	2021-22 Budget
General Recruiting Costs	System-Wide Recruiting Subscriptions - new online recruiting tool Aug 2021 all 23 campuses and CO - combines HR and OFA recruitments	40,000
Equity, Diversity, & Inclusion		
Title IX Education and Awareness Fund	Expanded implementation of Title IX sexual violence awareness campaign, including increased accessibility to educational and outreach materials (e.g., translate in different languages and create braille version). Expansion of online sexual violence training for all students (including CCE) on an annual basis – not just incoming or transfer students. Training for Title IX coordinator and deputies.	20,000
Complaint Investigation	Costs of conducting investigations into legal complaints filed by students and employees	150,000
Legal Services Contracts	Costs for arbitration, mediation, developing Affirmative Action Plan, & bonded courier services	20,000
Legal Settlements/Services	Costs of acquiring external services to help litigate & settle complaints by students, employees and vendors	50,000
Sexual Assault Examinations	Performance of sexual assault examinations per master agreement (MA120071). \$1400-\$1650 per evidentiary exam.	6,000
IR&T		
Campuswide Software & Hardware (aka Technical)	This category covers mandatory annual maintenance fees associated with software and services used campus-wide. Line items includes services such as SacCT, CMS/Oracle, Cognos, Tableau, OnBase, SacLink, WCM (web content management), MySacState, CourseLeaf CAT and CIM, etc. The category also includes software for accessibility, desktop computer management, and other software used campus-wide. Maintenance costs typically increase about 3% per year. The annual fees associated with the LMS will increase significantly, and we anticipate that we will see another large Oracle increase. See comments.	5,000,000
President's Office		
Trustees' Authorizations	CSU Board of Trustees authorized allowances	98,600
General Memberships in University Orgs	Costs of institutional memberships in professional organizations	275,000
Student Affairs		
American's Disability Act Accommodation Svcs	For interpretive and other ADA accommodation services requested by students to allow them to participate in co-curricular activities outside the classroom.	20,000
Child Care	University's contribution to the Child Care Center. This contribution was established as a fixed amount in the State's 1989-90 supplement to the CSU budget, it does not increase or decrease.	85,000

ALL UNIVERSITY EXPENSES (AUE)

ALL UNIVERSITY EXPENSES (AUE)		
AUE Name	AUE Description	2021-22 Budget
Financial Aid Admin-Job Location & Developmt (JLD)	For salary and benefit costs for Job Location & Development position; actual costs up to \$75K are reimbursed by the Federal government.	75,000
Disabled Students-Assembly Bill 422 Inst Materials	Cost of preparing instructional materials for student with print disabilities	220,000
Disabled Students-Contract Interp	Contract costs to retain interpretive services for University's hearing impaired students.	405,450
Disabled Students-Other Instructional Support	Other instructional support services cost for disabled students.	27,500
Disabled Students-Non Classroom Accommodations	To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and functions	3,000
MODO Marketplace	Cost for an add-on to University Mobile App where students can pay for club dues and other items.	13,645
University Advancement		
Blackbaud Engage	Award Management software that improves and centralizes the scholarship awarding and donor report process. This service includes a student-centered scholarship experience, central oversight to a decentralized scholarship process, improves fund utilization and compliance, and increases the impact of donor stewardship practices.	46,073
Total All University Expenses		28,338,948

AUE & MANDATORY COSTS BY DIVISION & FISCAL YEAR

All University Expenses (AUE)	2017-18 Budget	2018-19 Budget	2019-20 Budget	2020-21 Budget
Academic Affairs				
Accreditation-Department	\$124,000	\$124,000	\$144,000	\$144,000
Alliance for Minority Participation (AMP) Project	\$800,000	\$800,000	\$800,000	\$800,000
Grad Equity Fellowship	\$49,500	\$49,500	\$49,500	\$49,500
CSUPERB (Chancellor's Office Grant)	\$29,550	\$29,550	\$29,550	\$29,550
COAST	\$7,500	\$7,500	\$8,250	\$7,500
Agent Based Recruitment for International Students	\$25,000	\$50,000	\$50,000	\$50,000
Lab Risk & Safety Solutions Software - moved to ABA	\$100,000	\$0	\$0	\$0
Immigration Processing Fees	\$0	\$20,000	\$20,000	\$20,000
Faculty Promotions - moved from HR	\$0	\$265,390	\$397,220	\$350,260
Natural Sciences & Math				
Alliance of Minority Participation	\$50,000	\$50,000	\$50,000	\$50,000
Administration & Business Affairs				
VISA/MasterCard Charges	\$25,000	\$25,000	\$25,000	\$25,000
Insurance-Vehicle	\$43,447	\$40,478	\$72,894	\$53,422
General Services Charges	\$10,000	\$10,000	\$8,000	\$8,000
Neulion Ticketing System	\$40,000	\$40,000	\$40,000	\$40,000
State Fire Marshall Inspection	\$72,000	\$72,000	\$72,000	\$72,000
Space Rental	\$6,996,243	\$7,592,017	\$8,000,000	\$7,800,000
Liability Program (aka Risk Pool Management)	\$641,530	\$757,460	\$811,193	\$770,597
Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	\$740,523	\$757,086	\$755,549	\$882,117
Property Insurance	\$411,056	\$408,201	\$473,494	\$767,003
Worker's Compensation	\$1,500,000	\$1,557,550	\$1,780,785	\$1,897,974
Flood Control	\$128,000	\$128,000	\$128,000	\$128,000
Athletic Injury Medical Expense (AIME)	\$425,925	\$565,342	\$713,816	\$899,133
Medical Monitoring	\$5,000	\$5,000	\$5,000	\$5,000
Child Care - moved to SA	\$85,000	\$0	\$0	\$0
Campus Sponsored Visitor Parking	\$100,000	\$100,000	\$100,000	\$100,000
Rental Fee Waiver Reimbursement	\$160,000	\$160,000	\$160,000	\$100,000
Music License Agreements	\$26,000	\$28,000	\$30,000	\$30,000
Sexual Assault Examinations - moved to IE	\$5,000	\$6,000	\$6,000	\$0
Benefit Administration Fees (C.O.)	\$125,884	\$125,884	\$110,000	\$110,000
Security Camera Maintenance and Operations	\$0	\$200,000	\$250,000	\$200,000
Lab Risk & Safety Solutions Software - moved from AA	\$0	\$96,300	\$96,300	\$50,000
SB 84 - CalPERS Loan	\$0	\$0	\$0	\$1,511,400
Facilities Management				
Major Utilities	\$4,800,000	\$4,800,000	\$5,000,000	\$4,200,000
Human Resources				
University Staff Assembly	\$20,000	\$23,000	\$23,000	\$23,000
Background Checks	\$65,000	\$75,000	\$75,000	\$75,000

AUE & MANDATORY COSTS

BY DIVISION & FISCAL YEAR

All University Expenses (AUE)	2017-18 Budget	2018-19 Budget	2019-20 Budget	2020-21 Budget
Employee Scholarships-CSU Training Programs	\$34,000	\$50,000	\$50,000	\$50,000
Legal Settlements/Services - moved to IE	\$100,000	\$100,000	\$100,000	\$0
Legal Services Contracts - moved to IE	\$40,000	\$20,000	\$20,000	\$0
Staff Reclass Funds	\$100,000	\$100,000	\$100,000	\$100,000
Faculty Promotions - moved to AA	\$248,780	\$0	\$0	\$0
Complaint Investigation - moved to IE	\$50,000	\$50,000	\$50,000	\$0
Title IX Education and Awareness Fund - moved to IE	\$15,000	\$15,000	\$0	\$0
Maintain Assistive Devices for Employees - moved to IE	\$180,000	\$180,000	\$0	\$0
Medical Exams - Moved to IE	\$15,000	\$15,000	\$0	\$0
Inclusive Excellence				
Title IX Education and Awareness Fund - moved from HR	\$0	\$0	\$20,000	\$20,000
Complaint Investigation - moved to IE	\$0	\$0	\$0	\$100,000
Legal Services Contracts - moved to IE	\$0	\$0	\$0	\$20,000
Legal Settlements/Services - moved to IE	\$0	\$0	\$0	\$50,000
Maintain Assistive Devices for Employees - moved from HR	\$0	\$0	\$15,000	\$50,000
Medical Exams - moved from HR	\$0	\$0	\$15,000	\$15,000
Sexual Assault Examinations - moved to IE	\$0	\$0	\$0	\$6,000
IR&T				
Campuswide Software & Hardware (aka Technical)	\$2,617,360	\$2,695,881	\$4,795,241	\$4,500,000
IT Infrastructure (merged with above in 2019-20)	\$2,038,214	\$2,099,360	\$0	\$0
President's Office				
Trustees' Authorizations	\$98,600	\$98,600	\$98,600	\$98,600
General Memberships in University Orgs	\$175,000	\$175,000	\$275,000	\$275,000
Student Affairs				
American's Disability Act Accommodation Svcs	\$20,000	\$20,000	\$20,000	\$20,000
Child Care - moved from ABA	\$0	\$85,000	\$85,000	\$85,000
Financial Aid Admin-Job Location & Developmt (JLD)	\$75,000	\$75,000	\$75,000	\$75,000
Student Assessment Tools	\$44,500	\$47,196	\$0	\$0
Disabled Students-Assembly Bill 422 Inst Materials	\$175,000	\$180,000	\$220,000	\$220,000
Disabled Students-Contract Interp	\$500,000	\$515,000	\$530,450	\$505,450
Disabled Students-Other Instructional Support	\$2,500	\$2,500	\$2,500	\$27,500
Disabled Students-Non Classroom Accommodations	\$3,000	\$3,000	\$3,000	\$3,000
University Advancement				
Reeher Platform and Activity Center	\$0	\$0	\$0	\$0
Total All University Expenses	\$24,143,112	\$25,494,795	\$26,759,342	\$27,469,006
Mandatory Costs				
Benefit Costs	\$79,414,605	\$88,153,805	\$94,513,805	\$99,940,787
Compensation Increases	\$7,654,800	\$5,895,939	\$6,959,357	\$6,001,061

AUE & MANDATORY COSTS BY DIVISION & FISCAL YEAR

All University Expenses (AUE)	2017-18 Budget	2018-19 Budget	2019-20 Budget	2020-21 Budget
Student Grants (SUG, EOP)	\$47,466,850	\$46,246,050	\$46,702,750	\$47,653,150
Strategic Goals, Student Success & Completion Initiatives	\$522,604	\$1,784,476	\$6,888,626	\$0
University Operational Emergency Reserve and Unallocated	\$2,446,274	\$597,742	\$1,081,063	\$0
Total Mandatory Costs	\$137,505,133	\$142,678,012	\$156,145,601	\$153,594,998

STUDENT COURSE FEES

FY 2020-21

Campus Division	College / Program Center	Fund	Fee Level Per Student		Beginning Fund Balance	Revenue	Expenses	Ending Fund Balance		
			Min	Max	2020-July-01			2021-June-30		
D_ACADEMIC_AFF - Academic Affairs	PC_AA_COLL_ARTS_LTR - College of Arts & Letters	MC006 - Photography Equipment Usage Fee	\$40	\$40	(6,319.90)	(1,400.00)		(7,719.90)		
		MC007 - Photography Inkjet Printing Fee	\$50	\$50	(15,254.31)		1,788.04	(13,466.27)		
		MC008 - 3D Model Fabrication Fee	\$25	\$50	(249.48)			(249.48)		
		MS001 - Jewelry Course Fee	\$25	\$35	(821.55)		0.00	(821.55)		
		MS002 - Ceramics Course Fees	\$23	\$27	(2,373.17)	(3,804.50)	6,791.52	613.85		
		MS003 - Studio Art Fees	\$25	\$73	(8,743.03)	(2,185.00)	8,065.51	(2,862.52)		
		MS005 - Printmaking/Adv PM Course Fee	\$55	\$75	(2,491.25)	(3,235.00)	4,940.43	(785.82)		
		MS007 - Excep Childhood Art Course Fee	\$13	\$13	(30.33)	0.00		(30.33)		
		MS008 - Electronic Art Course Fees	\$20	\$75	(1,939.77)	(1,445.00)	2,491.28	(893.49)		
		MS011 - Art Sculpture Course Fee	\$40	\$45	(5,975.64)	(6,067.50)	12,783.60	740.46		
		MS023 - Graphic Design 10 Course Fee	\$32	\$32	(4,365.81)	16.00		(4,349.81)		
		MS024 - Graphic Design Genl Course Fee	\$2	\$5	(4,250.89)	(610.00)		(4,860.89)		
		MS025 - Interior Design Gen Course Fee	\$10	\$50	(4,501.34)	10.00	4,031.60	(459.74)		
		MS026 - Photography Lab Course Fee	\$15	\$45	(2,059.15)	(1,532.50)		(3,591.65)		
		MS034 - Art 134 - Interdisc Art Ed Fee	\$30	\$30	(227.03)			(227.03)		
		MS041 - Coms-Audio/Video Lab Usage Fee	\$35	\$35	(21,274.14)	(4,305.00)	17,525.64	(8,053.50)		
		MS052 - THEA-Practicum Technical Prod	\$16	\$16	(2,282.90)	(8.00)	2,100.62	(190.28)		
		MS053 - THEA-Rehearsal and Performance	\$16	\$16	(504.24)	0.00		(504.24)		
		TS005 - Art 133 - Art & the Child	\$20	\$20	(4,879.70)	0.00	2,565.42	(2,314.28)		
		TS023 - Theater 115/115A	\$8	\$12	(1,993.74)	0.00	1,560.15	(433.59)		
		TS031 - Foreign Language Profic Requir	\$5	\$5	(6,136.04)	(4,825.00)	405.12	(10,555.92)		
		TS039 - Music Service Fee	\$20	\$40	(101,762.87)	(29,279.00)	66,449.33	(64,592.54)		
		TS043 - Grad Writing Asses Req	\$20	\$20	(113,387.87)	(68,242.86)	178,862.44	(2,768.29)		
		PC_AA_COLL_ARTS_LTR - College of Arts & Letters Total					(311,824.15)	(126,913.36)	310,360.70	(128,376.81)
		PC_AA_COLL_BUS - College of Business	TS032 - MIS Testing	\$5	\$5	(3,602.53)			(3,602.53)	
		PC_AA_COLL_BUS - College of Business Total					(3,602.53)			(3,602.53)
		PC_AA_COLL_ECS - College of E&CS	MS049 - ENGR 45-Engr Materials Lab Fee	\$15	\$15	(3,348.16)	(4,560.00)	7,206.87	(701.29)	
			TS047 - Mech Engin ME 37 Manufact Proc	\$38	\$38	(6,936.75)	(2,603.00)	4,938.84	(4,600.91)	
			TS051 - CPE 064 Intro to Logic Design	\$12	\$12	(3,930.40)	(594.00)	1,075.56	(3,448.84)	

STUDENT COURSE FEES

FY 2020-21

Campus Division	College / Program Center	Fund	Fee Level Per Student		Beginning Fund Balance	Revenue	Expenses	Ending Fund Balance
			Min	Max	2020-July-01			2021-June-30
		TS052 - EEE 117 Network Analysis	\$50	\$50	(10,641.57)	0.00	10,643.81	2.24
		TS056 - EEE 192/193 Senior Design	\$50	\$50	(17,170.33)	(50.00)	4,769.42	(12,450.91)
	PC_AA_COLL_ECS - College of E&CS Total				(42,027.21)	(7,807.00)	28,634.50	(21,199.71)
	PC_AA_COLL_EDUC - College of	MS013 - Ed Leader OffCampus Course Fee	###	\$150	(345.43)			(345.43)
	PC_AA_COLL_EDUC - College of Education Total				(345.43)			(345.43)
	PC_AA_COLL_HHS - College of H&HS	MC003 - Nursing Supplemental Appp Fee	\$35	\$35	(22,430.25)	(27,475.00)	34,054.41	(15,850.84)
		MS015 - Nursing 143 Course Fee	\$90	\$90	(12,740.05)	(13,680.00)	1,409.43	(25,010.62)
		MS040 - RPTA 34 Outdoor Rec Course Fee	\$50	\$50	(2,924.40)	0.00	1,036.91	(1,887.49)
		MS046 - KINS Athl Training Course Fee	\$5	\$5	(18.46)	0.00		(18.46)
		MS047 - KINS-Exercise Science Lab Fee	\$20	\$25	(8,409.44)	(275.00)	1,846.90	(6,837.54)
		MS048 - KINS-Activity Fee	\$2	\$2	(338.54)	1.00		(337.54)
		MS054 - RPTA 50-Intro to Rock Climbing	\$65	\$65	(1,671.27)	0.00	0.00	(1,671.27)
		MS056 - KINS-Motor Learning Lab Fee	\$5	\$5	(812.10)	0.00		(812.10)
		TS030 - Nurs Skills Lab Fee	\$90	\$90	(26,025.70)	(29,430.00)	8,473.49	(46,982.21)
		TS057 - Kins 11 Basic Windsurfing	\$55	\$55	(173.00)	0.00		(173.00)
		TS058 - Kins 12 Water Skiing	\$65	\$65	(292.50)	32.50		(260.00)
		TS059 - Kins 9 Beginning Sailing	\$55	\$55	(199.00)	0.00		(199.00)
		TS060 - Kins 14 Basic Rowing	\$55	\$55	(275.00)	0.00		(275.00)
		TS061 - Kins 10 Intermediate Sailing	\$55	\$55	(55.00)			(55.00)
	PC_AA_COLL_HHS - College of H&HS Total				(76,364.71)	(70,826.50)	46,821.14	(100,370.07)
	PC_AA_COLL_NSM - College of NS&M	MS016 - Human Anat/Phys I Course Fee	\$5	\$5	(1,579.85)	(2.50)		(1,582.35)
		MS017 - Human Anat/Phys II Course Fee	\$5	\$5	(33.66)	5.00		(28.66)
		MS018 - Chemistry Labs Course Fee	\$18	\$30	(1,748.31)	(6,210.50)	3,493.73	(4,465.08)
		MS028 - Biology 221A 221B	\$25	\$50		0.00		0.00
		MS029 - Biology 299 - Course Fee	\$10	\$10	(1,260.32)	0.00		(1,260.32)
		MS032 - Bio 150 - Forensic Biology	\$25	\$50	(31.90)	(587.50)	351.99	(267.41)
		TS006 - Bio Science Field Trip Fees	\$25	\$25	(23,729.99)	(3,187.50)	229.67	(26,687.82)
		TS007 - Biology 1215L22	\$5	\$20	(26,649.01)	(22.50)	15,158.27	(11,513.24)
		TS008 - Bio 31/131	\$3	\$10	(9,839.32)	(4,675.00)	8,186.00	(6,328.32)

STUDENT COURSE FEES

FY 2020-21

Campus Division	College / Program Center	Fund	Fee Level Per Student		Beginning Fund Balance	Revenue	Expenses	Ending Fund Balance
			Min	Max	2020-July-01			2021-June-30
		TS010 - Bio 7	\$10	\$10	(3,959.81)	(5.00)	232.95	(3,731.86)
		TS012 - Bio 187	\$50	\$50	(1,001.11)	0.00	855.06	(146.05)
		TS013 - Bio 122/123/124	\$5	\$20	(1,847.17)	(395.00)	351.59	(1,890.58)
		TS016 - Bio 139/144/149B/156	\$10	\$50	(319.76)	(1,942.50)	2,203.39	(58.87)
		TS019 - Bio 180	\$25	\$85	(53.50)	0.00	(31.50)	(85.00)
		TS020 - Bio 184	\$20	\$20	(15,612.43)	0.00	5,659.15	(9,953.28)
		TS021 - Bio 198B/199	\$15	\$50	(3,226.23)	0.00		(3,226.23)
		TS027 - Geology Field Trip	\$10	#####	(18,972.36)	(1,755.00)	7,790.41	(12,936.95)
		TS038 - Laboratory Breakage	\$5	\$15	(2,245.59)	(109.25)	0.02	(2,354.82)
		TS046 - Geo 192 Field Trip	\$12	\$80	(5,017.28)			(5,017.28)
		PC_AA_COLL_NSM - College of NS&M Total			(117,127.60)	(18,887.25)	44,480.73	(91,534.12)
	PC_AA_COLL_SIS - College of SS&IS	MC012 - FACS Dietetic Internship Prgm	\$50	\$50	(19,012.03)	(3,750.00)	11,761.01	(11,001.02)
		MS039 - Psych Animal Lab Fee	\$15	\$15	(94.45)	0.00	94.45	0.00
		MS045 - ENVS Field Trip Fees	\$10	\$25	(4,256.58)	(1,470.00)	5,741.18	14.60
		MS050 - FACS 11-Food Lab Fee	\$25	\$25	(2,065.03)	(50.00)		(2,115.03)
		MS051 - Arch Field School Fee-ANTH195	\$0	\$50	(3.00)			(3.00)
		PC_AA_COLL_SIS - College of SS&IS Total			(25,431.09)	(5,270.00)	17,596.64	(13,104.45)
	PC_AA_GRAD_STUDIES - Graduate Studies	MC009 - Post Bac Grad Services Fee	\$28	\$28	(48,471.62)	(9,800.00)	3,541.58	(54,730.04)
		TS024 - Thesis Project Services	\$60	\$60	(71,490.93)	(18,650.00)	40,165.20	(49,975.73)
		PC_AA_GRAD_STUDIES - Graduate Studies Total			(119,962.55)	(28,450.00)	43,706.78	(104,705.77)
	PC_AA_INTL_PRG_GL_ED - International Prog Global Educ	MC011 - Int'l Student Orientation Fee	\$75	\$75	(14,457.11)	37.50	(950.62)	(15,370.23)
		MC013 - Int'l Student Services Fee	\$30	\$30	(33,888.21)	(360.00)	8,769.18	(25,479.03)
		PC_AA_INTL_PRG_GL_ED - International Prog Global Educ Total			(48,345.32)	(322.50)	7,818.56	(40,849.26)
	PC_AA_UNDERGRAD_STU -	MC002 - ACE Administrative Fee	\$10	\$10	(310.00)	(10,860.00)	11,040.00	(130.00)
		PC_AA_UNDERGRAD_STU - Undergraduate Studies Total			(310.00)	(10,860.00)	11,040.00	(130.00)
	D_ACADEMIC_AFF - Academic Affairs Total				(745,340.59)	(269,336.61)	510,459.05	(504,218.15)
D_ADMIN_AND_BUS_AFF - Admin and Business Affairs	PC_ABA_FIN SVCS - Financial Services	MS030 - Re-Enrollment Fee	###	\$100	(29,714.16)	(13,058.28)	23,460.41	(19,312.03)
		PC_ABA_FIN SVCS - Financial Services Total			(29,714.16)	(13,058.28)	23,460.41	(19,312.03)
	PC_ABA_POLICE_DEPT - Police	MC004 - Public Safety Service Fees	\$1	\$260	(50,085.98)	(2,306.00)	7,047.27	(45,344.71)

STUDENT COURSE FEES

FY 2020-21

Campus Division	College / Program Center	Fund	Fee Level Per Student		Beginning Fund Balance	Revenue	Expenses	Ending Fund Balance	
			Min	Max	2020-July-01		2021-June-30		
	PC_ABA_POLICE_DEPT - Police Department Total				(50,085.98)	(2,306.00)	7,047.27	(45,344.71)	
D_ADMIN_AND_BUS_AFF - Admin and Business Affairs Total					(79,800.14)	(15,364.28)	30,507.68	(64,656.74)	
D_PRESIDENT_OFC - Division of the President	PC_PRES_OPS - Ofc of the President	TS033 - Commencement Fee	\$49	\$49	(348,221.13)	418,645.00	440,784.82	511,208.69	
	PC_PRES_OPS - Ofc of the President Total				(348,221.13)	418,645.00	440,784.82	511,208.69	
D_PRESIDENT_OFC - Division of the President Total					(348,221.13)	418,645.00	440,784.82	511,208.69	
D_STUDENT_AFF - Student Affairs	PC_SA_STRATEGIC_SS - Strategic Std	MC010 - Etiquette Dinner Fee	\$15	\$15	(160.80)			(160.80)	
	PC_SA_STRATEGIC_SS - Strategic Std Support Programs Total				(989.72)			(160.80)	
	PC_SA_STUD_ENGAGE - Student Engagement and Success	TS025 - Make-Up Test Fee		\$5	\$6	(1,509.45)	6.00	1,448.20	(55.25)
		TS029 - Test Materials		\$2	\$25	(306.95)			(306.95)
		TS063 - CSUS Orientation		\$32	\$85	(782,422.04)	(697,978.50)	766,755.25	(713,645.29)
PC_SA_STUD_ENGAGE - Student Engagement and Success Total					(784,238.44)	(697,972.50)	768,203.45	(714,007.49)	
D_STUDENT_AFF - Student Affairs Total					(785,228.16)	(697,972.50)	768,203.45	(714,168.29)	
Grand Total					(1,970,062.75)	(566,668.39)	1,759,623.53	(776,278.69)	

Figures in this section that are in red font and in parenthesis are to be considered a positive figure.

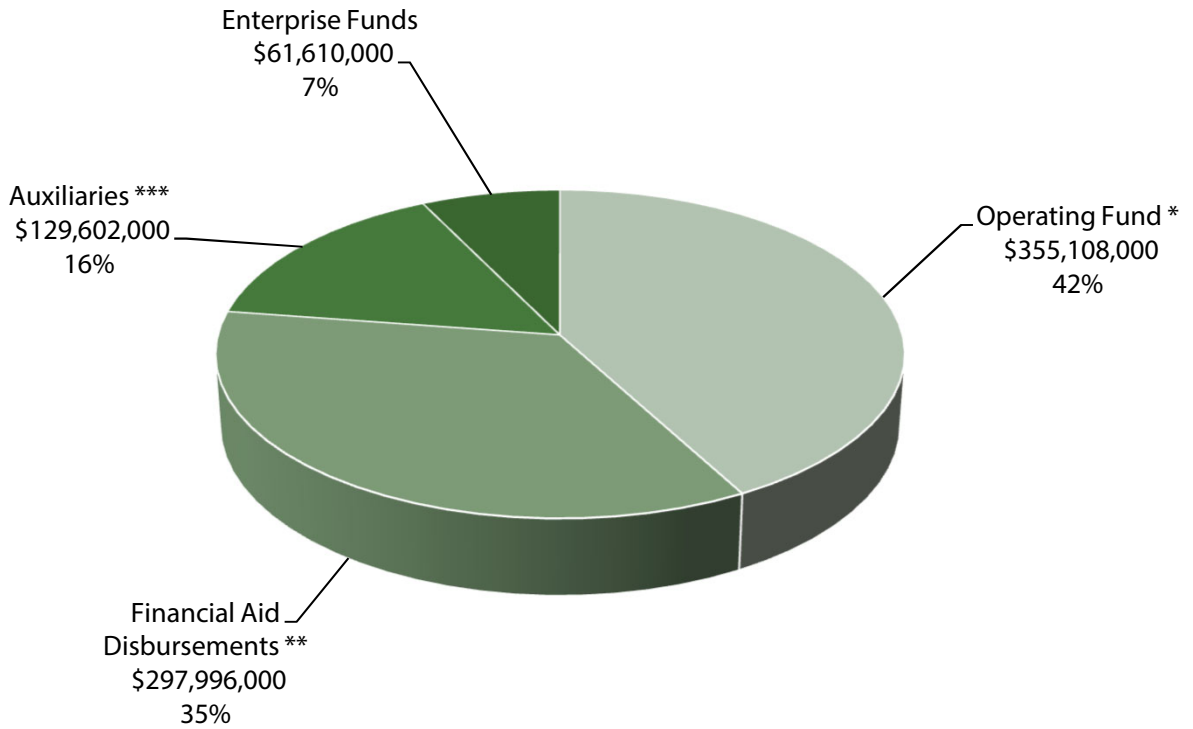


16. 2020-21
ALL FUNDS
EXPENDITURES

EXPENDITURES BY FUND SOURCE

FY 2020-21

FY 2020-21 Expenditures by Fund Source \$844,316,000



TOTAL UNIVERSITY EXPENDITURES

FY 2020-21

FY 2020-21 Data

Operating Fund *	\$	355,108,000	Per SAM6 Report
Financial Aid Disbursements **	\$	297,996,000	Grants, Scholarships, FWS, Loans, Off campus financial aid
Auxiliaries ***	\$	129,602,000	UEI, UFSS, ASI, Union, Cap Public Radio
Enterprise Funds	\$	61,610,000	See detail below
TOTAL:	\$	844,316,000	

Expenditure totals do not include Operating Transfers Out (effective with the FY 2015-16 reporting). HEERF reimbursed expenses not included in this report

* Does not include Financial Aid or Federal Work Study but includes Miscellaneous Fees, Student Health Center Funds, Center for California Studies, Education Insights, and Research and Creative Activities

** Includes all Financial Aid disbursement which includes Federal Work Study and Student Grants

*** Per GAAP Accountant from Reporting Package (Statement of Revenues, Expenses, & Changes in Net Position: total operating expenses + interest expenses for GASB & FASB Auxiliaries)

Enterprise Funds (Appropriation/Operating Expenditures - SAM7 Preclose Report)

Fund 948, 441	\$	32,086,242	CERF
Fund 948, 442	\$	-	PaCE Capital Improvements
Fund 948, 444	\$	2,476,849	PaCE Campus Partners
Fund 948, 452	\$	852,552	Health Facilities-Trust
Fund 948, 463	\$	5,711,041	IRA-Trust
Fund 948, 465	\$	2,565,942	Contracts & Grants-Trust
Fund 948, 471	\$	406,719	Pkg F&F-Trust
Fund 948, 472	\$	3,827,031	Pkg Fees-Trust
Fund 948, 473	\$	1,113,780	Pkg Fnd-Construction Restricted, External Sources
Fund 948, 474	\$	174,229	Pkg M&R/Intrnlly Designated Cap Proj
Fund 948, 481	\$	557,651	Lottery-Trust
Fund 948, 496	\$	1,331,305	Miscellaneous Trust (TMXXX Funds)
Fund 948, 531	\$	9,772,422	Hsg-Trust
Fund 948, 532	\$	734,591	Hsg-Maint & Repair
TOTAL	\$	61,610,356	



**17. 2020-21
OTHER FUNDS –
LOTTERY**

LOTTERY FUNDS

SUMMARY

FY 2020-21

Sources (Budget)	Budget Info
Initial Allocation	2,265,000
Prior Year Encumbrance Allocations	61,009
Prior Year Carry Forward Balance	792,563
CO Cash Posting Orders	130,574
Interest Earned	17,578
Miscellaneous	388
Total Sources (Budget)	\$3,267,111

Uses (Expenditures) by Division	Expenses
Academic Affairs	
College of Arts & Letters	70,364
College of Business Administration	22,122
College of Engineering & Computer Science	80,450
College of Education	77,638
College of Health & Human Services	13,578
College of Natural Sciences & Mathematics	48,490
College of Social Sciences & Interdisciplinary Studies	61,546
Library	48,026
VP's Office - Acad Affairs	128,418
Academic Affairs Total	550,632
Allocation Orders	
Allocation Orders	288
Allocation Orders Total	288
Information Resources & Technology	
Academic & Admin IT Services	9,750
Information Resources & Technology Total	9,750
Student Affairs	
Enrollment Management	292,000
VP's Office - Student Affairs	1,164,783
Student Affairs Total	1,456,783
Total Uses (Expenditures) by Division	\$2,017,453

Uses (Expenditures) by Expense Type	Expenses
Regular Salaries & Wages	312,376
Benefits Group	6,588
Communications	55
Travel	2,622
Library Acquisitions	48,026
Financial Aid	1,456,783
Contractual Services Group	5,915
Information Technology Costs	5,855
Services from Other Funds/Agencies Group	11,402
Equipment Group	40,651
Misc. Operating Expenses	124,161
Expenditure Adjustments	3,018
Total Uses (Expenditures) by Expense Type	\$2,017,453

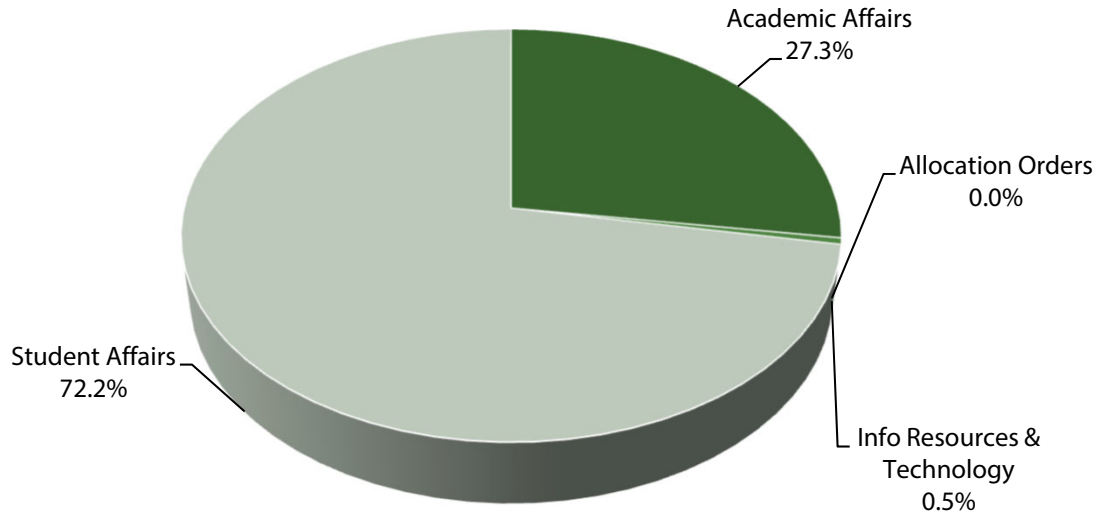
Budget Balance Available	
Total Sources (Budget)	3,267,111
Total Uses (Expenses)	2,017,453
Transfers to Other Funds	0
Year-End Encumbrances	12,545
Total Budget Balance Available	\$1,237,113

LOTTERY FUNDS

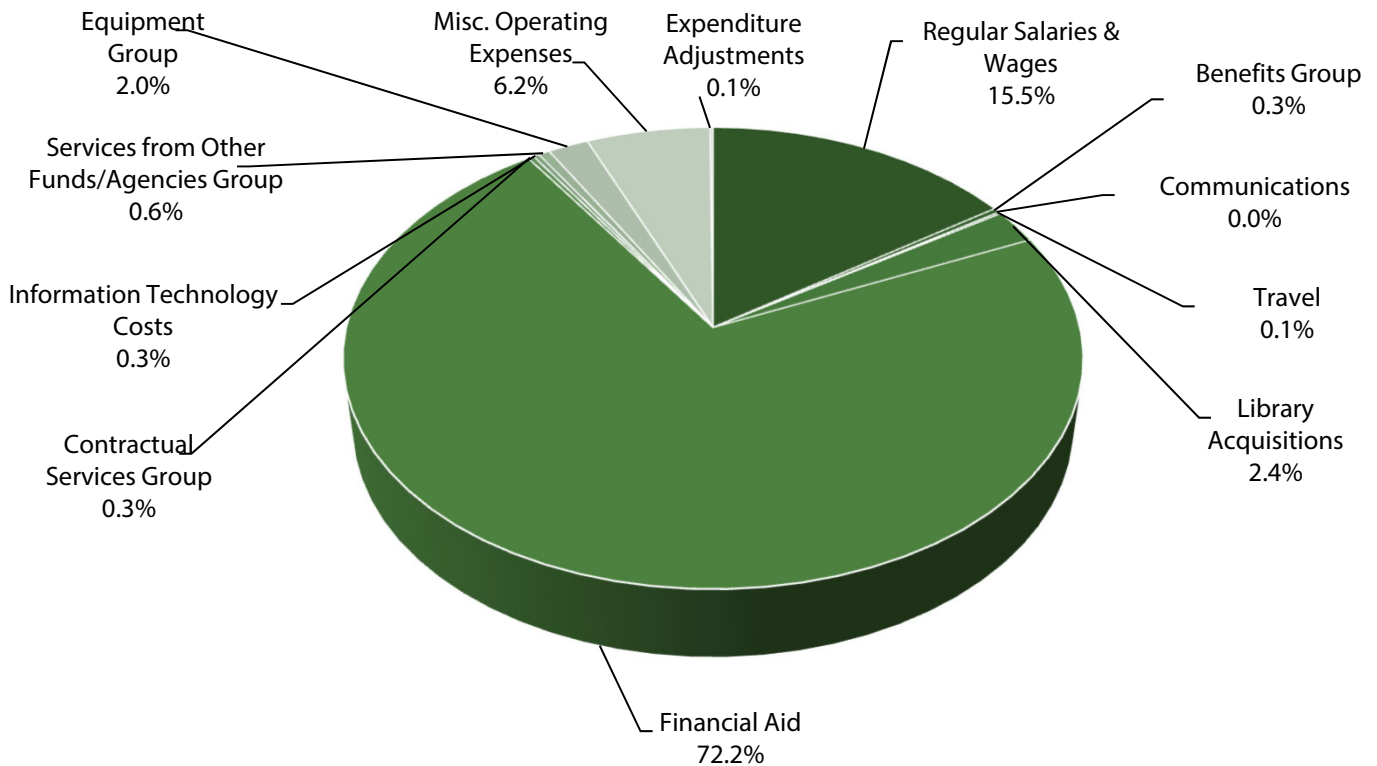
USES (EXPENDITURES) BY DIVISION & EXPENSE TYPE

FY 2020-21

2020-21 Uses (Expenditures) by Division



2020-21 Uses (Expenditures) by Expense Type



LOTTERY FUNDS

USES (EXPENDITURES) BY DIVISION & OBJECT CODE

FY 2020-21

Division	College/Program Center	FIRMS Obj Code	Expense Description	Total Amount
Academic Affairs				
	College of Arts & Letters	601100	Academic Salaries	1,000
		601303	Student Assistant	16,122
		603012	Medicare	53
		613001	Contractual Services	4,600
		616002	I/T Hardware	200
		617001	Services from Other Funds/Agencies	5,478
		660003	Supplies and Services	42,206
		660009	Professional Development	205
		660090	Expenses-Other	500
	College of Arts & Letters Total			70,364
	College of Business Admin	601303	Student Assistant	22,122
	College of Business Admin Total			22,122
	College of E&CS	601303	Student Assistant	39,658
		603012	Medicare	392
		619002	Instructional Equipment	40,400
	College of E&CS Total			80,450
	College of Education	601303	Student Assistant	57,030
		603012	Medicare	328
		606001	Travel-In State	78
		660003	Supplies and Services	20,203
	College of Education Total			77,638
	College of H&HS	601303	Student Assistant	11,827
		660003	Supplies & Services	1,751
	College of H&HS Total			13,578
	College of NS&M	601100	Academic Salaries	30,270
		601303	Student Assistant	10,987
		660003	Supplies and Services	7,232
	College of NS&M Total			48,490
	College of SS&IS	601100	Academic Salaries	8,000
		601300	Support Staff Salaries	15,234
		601303	Student Assistant	26,780
		603001	OASDI	866
		603005	Retirement	4,101
		603011	Life Insurance	7
		603012	Medicare	337
		603013	Vision Care	87
		606002	Travel-Out of State	2,544
		613001	Contractual Services	115
		616002	I/T Hardware	2,207
		617001	Services from Other Funds/Agencies	267
		619001	Other Equipment	43
		660003	Supplies and Services	1,457
		690002	Prior Year Expenditure Adjustment	(500)
	College of SS&IS Total			61,546

LOTTERY FUNDS

USES (EXPENDITURES) BY DIVISION & OBJECT CODE

FY 2020-21

Division	College/Program Center	FIRMS Obj Code	Expense Description	Total Amount
	Faculty Affairs	601100	Academic Salaries	11,041
		601303	Student Assistant	20,358
		603012	Medicare	209
		616002	I/T Hardware	1,929
		616005	Misc Info Tech Costs	1,519
		617001	Services from Other Funds/Agencies	1,211
		619001	Other Equipment	208
		619002	Instructional Equipment	0
		660003	Supplies and Services	2,949
		660009	Professional Development	3,091
		690002	Prior Year Expenditure Adjustment	3,230
	Faculty Affairs Total			45,744
	Library	608001	Library Books (for library only)	48,026
	Library Total			48,026
	Strategic Services	601303	Student Assistant	10,970
		604001	Telephone Usage (Operating Cost)	55
		606001	Travel-In State	0
		613001	Contractual Services	1,200
		617001	Services from Other Funds/Agencies	2,364
		660003	Supplies and Services	3,236
		660090	Expenses-Other	839
	Strategic Services Total			18,663
	Undergraduate Studies	601303	Student Assistant	30,979
		603012	Medicare	207
		606001	Travel-In State	0
		617001	Services from Other Funds/Agencies	2,082
		660003	Supplies and Services	792
	Undergraduate Studies Total			34,060
	VP's Office - Acad Affairs	660003	Supplies and Services	15,432
		660010	Insurance Premium Expense	14,518
	VP's Office - Acad Affairs Total			29,950
	Academic Affairs Total			550,632
	Allocation Orders			
	Allocation Orders	690002	Prior Year Expenditure Adjustment	288
	Allocation Orders Total			288
	Info Resources & Technology			
	Academic & Admin IT Services	660003	Supplies and Services	9,750
	Info Resources & Technology Total			9,750
	Student Affairs			
	Enrollment Management	609008	Scholarships/Grants-Institutional	292,000
	Enrollment Management Total			292,000
	Student Acad Success & Educ Eq Prg	601303	Student Assistant	0
		660003	Supplies and Services	0
	Std Acad Success & Educ Eq Prg Total			0
	Strategic Std Support Programs	601303	Student Assistant	(0)

LOTTERY FUNDS

USES (EXPENDITURES) BY DIVISION & OBJECT CODE

FY 2020-21

Division	College/Program Center	FIRMS Obj Code	Expense Description	Total Amount
	Strategic Std Support Programs Total			(0)
	VP's Office - Student Affairs	609008	Scholarships/Grants-Institutional	29,500
		609014	Emergency Grants - CARES	1,135,283
	VP's Office - Student Affairs Total			1,164,783
Student Affairs Total				1,456,783
Grand Total				\$2,017,453



18. 2020-21
OTHER FUNDS –
COLLEGE OF
CONTINUING
EDUCATION

COLLEGE OF CONTINUING EDUCATION

OPERATING FUND SUMMARY (FUNDS TECCE & TEESP)

FY 2020-21

Revenue Types	Fund TECCE CCE Operations		Fund TEESP CCE Early Start Program		Combined	
	FTE	Actual \$	FTE	Actual \$	Total FTE	Total Actual \$
PaCE Fees		33,757,651		(48,323)		33,709,328
Gifts Grants and Contracts		-				-
Revenue from Investment		143,639		16,217		159,856
Other Financial Sources		53,654				53,654
Total Revenues		\$33,954,944		\$ (32,106)		\$33,922,838

Operating Expenses	FTE	Actual \$	FTE	Actual \$	Total FTE	Total Actual \$
Regular Salaries and Wages	144.91	17,668,692	0.38	76,000	145.29	17,744,692
Benefits Group		5,523,161		1,114		5,524,276
Communications		32,476				32,476
Travel		5,658				5,658
State Pro Rata Charges Group		116,309				116,309
Contractual Services Group		10,500				10,500
Information Technology Costs		485,152				485,152
Services from Other Funds/Agencies Group		4,530,791				4,530,791
Equipment Group		9,231				9,231
Misc. Operating Expenses		3,627,158				3,627,158
Expenditure Adjustments		19,913				19,913
Total Operating Expenses	144.91	\$32,029,041	0.38	\$77,114	145.29	\$32,106,156

Operating Net Income (Loss)	\$1,925,902	(\$109,221)	\$1,816,682
------------------------------------	--------------------	--------------------	--------------------

Change in Reserves	FTE	Actual \$	FTE	Actual \$	Total FTE	Total Actual \$
Operating Net Income (Loss)		1,925,902		(109,221)		1,816,682
Transfer In from Other Fund ¹						-
Transfer Out to Other fund ²		(4,140,522)				(4,140,522)
Additions (Withdrawals) to Reserves		\$ (2,214,620)		(\$109,221)		\$ (2,323,840)

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

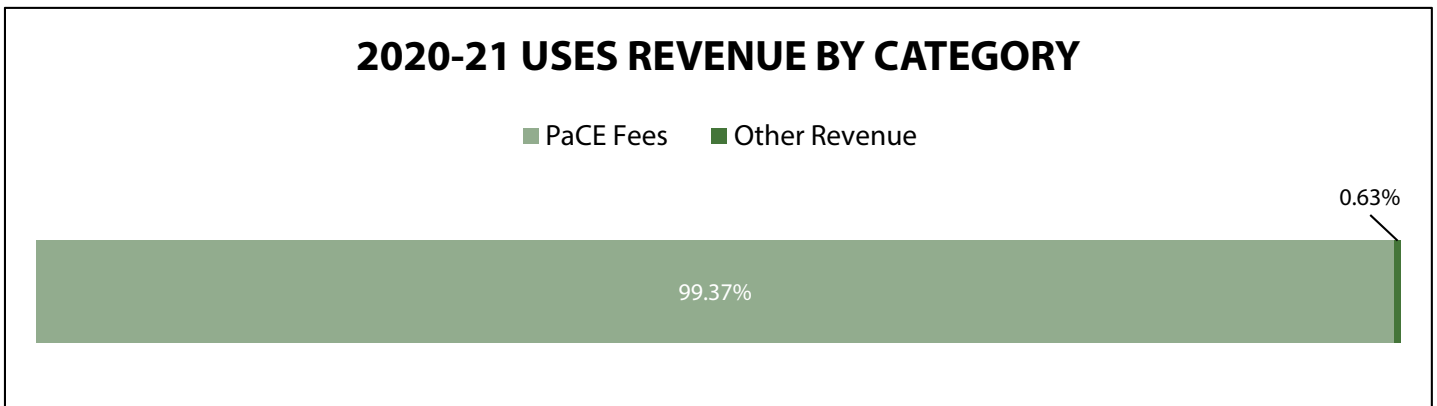
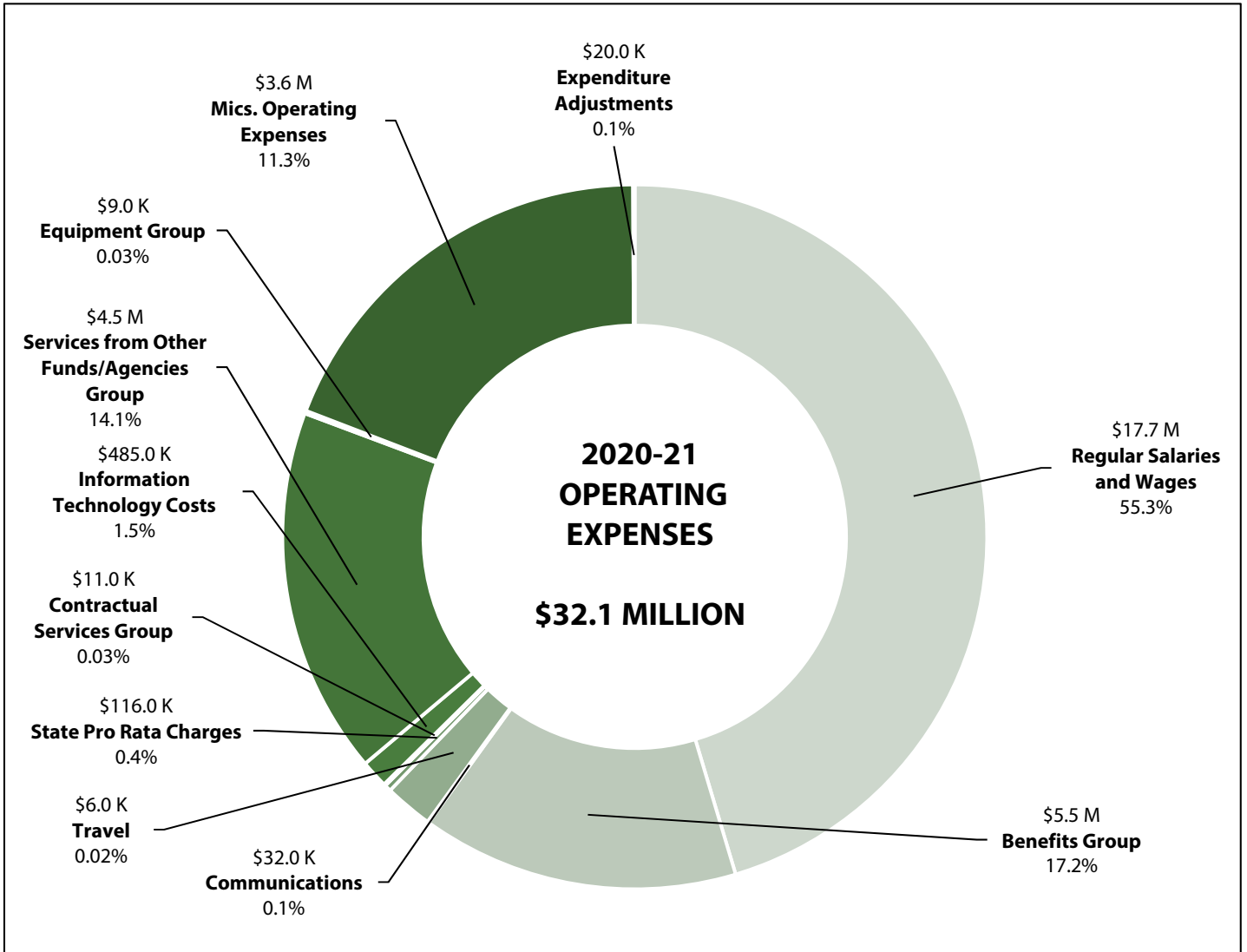
¹Chancellor's Award for McAleer Administrator Excellence and Innovation

²Revenue transferred to Campus Partner Funds for Winter Session, EMBA Program, Continuous Enrollment and Summer Session Allocations

COLLEGE OF CONTINUING EDUCATION

OPERATING FUND SUMMARY (FUNDS TECCE & TEESP)

FY 2020-21



COLLEGE OF CONTINUING EDUCATION

OPERATING REVENUE DETAIL (FUNDS TECCE & TEESP)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TEESP \$ Amount	Total \$ Amount
CCE-ATS					
	502301	PaCE - Regular Non-Credit	50,880	0	50,880
CCE-ATS Total			50,880	0	50,880
CCE-CCP					
	502301	PaCE - Regular Non-Credit	876,503	0	876,503
CCE-CCP Total			876,503	0	876,503
CCE-Deans Office					
	502301	PaCE - Regular Non-Credit	99,623	0	99,623
	508001	Income from CSU Consolidated Investment Pool	0	0	0
	580194	Cost Recovery from Other CSU Funds within 0948 (between camp)	1,423	0	1,423
CCE-Deans Office Total			101,046	0	101,046
CCE-Early Start Program					
	502105	PaCE - Special Session-Other	0	(48,132)	(48,132)
	502400	Allowance for doubtful PaCE fees (contra revenue)	0	(191)	(191)
	508001	Income from CSU Consolidated Investment Pool	0	16,217	16,217
CCE-Early Start Program Total			0	(32,106)	(32,106)
CCE-EDP-External Degree Prog					
	502101	PaCE - S/S Degree Programs	6,175,340	0	6,175,340
	502102	PaCE - S/S Certificate Program	67,934	0	67,934
	502103	PaCE - S/S Contract Program	875	0	875
	502105	PaCE - Special Session-Other	30,180	0	30,180
	580094	Cost Recovery from Other CSU Funds within 0948	2,231	0	2,231
CCE-EDP-External Degree Prog Total			6,276,560	0	6,276,560
CCE-Event Planning					
	502301	PaCE - Regular Non-Credit	12	0	12
CCE-Event Planning Total			12	0	12
CCE-General Administration					
	502301	PaCE - Regular Non-Credit	1,689	0	1,689
	508001	Income from CSU Consolidated Investment Pool	143,639	0	143,639
CCE-General Administration Total			145,328	0	145,328
CCE-HHS-Health and Human Svcs					
	502101	PaCE - S/S Degree Programs	2,854,952	0	2,854,952
	502201	PaCE - Regular Extension	984,856	0	984,856
	502301	PaCE - Regular Non-Credit	(100)	0	(100)
CCE-HHS-Health and Human Svcs Total			3,839,708	0	3,839,708
CCE-JS-January Session					
	502105	PaCE - Special Session-Other	1,152,787	0	1,152,787
CCE-JS-January Session Total			1,152,787	0	1,152,787

COLLEGE OF CONTINUING EDUCATION

OPERATING REVENUE DETAIL (FUNDS TECCE & TEESP)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TEESP \$ Amount	Total \$ Amount
CCE-NC-BUS-Bus and Mgmt.					
	502301	PaCE - Regular Non-Credit	116,534	0	116,534
	502302	PaCE - N/C Contract Program	935,392	0	935,392
	502303	PaCE - CEU Credits	1,349,383	0	1,349,383
CCE-NC-BUS-Bus and Mgmt. Total			2,401,310	0	2,401,310
CCE-NC-CTS-Conf Train Svcs					
	502301	PaCE - Regular Non-Credit	6,492,384	0	6,492,384
	580094	Cost Recovery from Other CSU Funds within 0948	50,000	0	50,000
CCE-NC-CTS-Conf Train Svcs Total			6,542,384	0	6,542,384
CCE-NC-ED-Education					
	502301	PaCE - Regular Non-Credit	381,775	0	381,775
	502302	PaCE - N/C Contract Program	6,805	0	6,805
CCE-NC-ED-Education Total			388,580	0	388,580
CCE-NC-EL-Exec Leadership					
	502302	PaCE - N/C Contract Program	1,157,486	0	1,157,486
	502303	PaCE - CEU Credits	131,077	0	131,077
CCE-NC-EL-Exec Leadership Total			1,288,563	0	1,288,563
CCE-NC-HHS-Health and Hum Svcs					
	502302	PaCE - N/C Contract Program	138,420	0	138,420
	502303	PaCE - CEU Credits	87,402	0	87,402
CCE-NC-HHS-Health and Hum Svcs Total			225,822	0	225,822
CCE-NC-IP-Intl Programs					
	502301	PaCE - Regular Non-Credit	1,950	0	1,950
	502303	PaCE - CEU Credits	132,522	0	132,522
CCE-NC-IP-Intl Programs Total			134,472	0	134,472
CCE-NC-IT-Info Technology					
	502202	PaCE - Contract Extension	94,878	0	94,878
	502302	PaCE - N/C Contract Program	494,049	0	494,049
	502303	PaCE - CEU Credits	157,680	0	157,680
CCE-NC-IT-Info Technology Total			746,607	0	746,607
CCE-OSS-Concurrent Enroll					
	502104	PaCE - Open University	340,872	0	340,872
CCE-OSS-Concurrent Enroll Total			340,872	0	340,872
CCE-PFE-Prog for Educators					
	502102	PaCE - S/S Certificate Program	84,375	0	84,375
	502103	PaCE - S/S Contract Program	133,055	0	133,055
	502105	PaCE - Special Session-Other	8,160	0	8,160
	502201	PaCE - Regular Extension	360	0	360
	502202	PaCE - Contract Extension	3,055	0	3,055
	502203	PaCE - Certificate Program	26,910	0	26,910
CCE-PFE-Prog for Educators Total			255,915	0	255,915

COLLEGE OF CONTINUING EDUCATION

OPERATING REVENUE DETAIL (FUNDS TECCE & TEESP)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TEESP \$ Amount	Total \$ Amount
CCE-RE-Regular Extension					
	502105	PaCE - Special Session-Other	183,731	0	183,731
	502400	Allowance for doubtful PaCE fees (contra revenue)	(85,852)	0	(85,852)
CCE-RE-Regular Extension Total			97,878	0	97,878
CCE-SS-Summer Session					
	502105	PaCE - Special Session-Other	2,150	0	2,150
	502106	PaCE - Self Support Summer	9,086,043	0	9,086,043
CCE-SS-Summer Session Total			9,088,193	0	9,088,193
CCE-TS-Travel Study					
	502101	PaCE - S/S Degree Programs	1,525	0	1,525
CCE-TS-Travel Study Total			1,525	0	1,525
Total			\$33,954,944	(\$32,106)	\$33,922,838

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
CCE-Academic Advising								
	601100	Academic Salaries	112,697	1.07			112,697	1.07
	603001	OASDI	1,418	0.00			1,418	0.00
	603003	Dental Insurance	304	0.00			304	0.00
	603004	Health and Welfare	4,192	0.00			4,192	0.00
	603005	Retirement	6,717	0.00			6,717	0.00
	603008	Industrial Disability	194	0.00			194	0.00
	603009	Non-Industrial Disability	126	0.00			126	0.00
	603011	Life Insurance	11	0.00			11	0.00
	603012	Medicare	1,635	0.00			1,635	0.00
	603013	Vision Care	27	0.00			27	0.00
	603014	Long-Term Disability Insurance	9	0.00			9	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(320)	0.00			(320)	0.00
	606002	Travel-Out of State	0	0.00			0	0.00
	660003	Supplies and Services	116,727	0.00			116,727	0.00
	660009	Professional Development	2,850	0.00			2,850	0.00
CCE-Academic Advising Total			246,586	1.07			246,586	1.07
CCE-ATS								
	601100	Academic Salaries	14,824	0.09			14,824	0.09
	601201	Management and Supervisory	81,660	0.72			81,660	0.72
	601300	Support Staff Salaries	28,309	0.88			28,309	0.88
	601301	Overtime	2,747	0.00			2,747	0.00
	603001	OASDI	6,987	0.00			6,987	0.00
	603003	Dental Insurance	779	0.00			779	0.00
	603004	Health and Welfare	12,552	0.00			12,552	0.00
	603005	Retirement	21,327	0.00			21,327	0.00
	603011	Life Insurance	43	0.00			43	0.00
	603012	Medicare	1,849	0.00			1,849	0.00
	603013	Vision Care	127	0.00			127	0.00
	603014	Long-Term Disability Insurance	23	0.00			23	0.00
	660001	Postage and Freight	(5)	0.00			(5)	0.00
	660003	Supplies and Services	1,770	0.00			1,770	0.00
	690002	Prior Year Expenditure Adjustment	(162,368)	0.00			(162,368)	0.00
CCE-ATS Total			10,624	1.68			10,624	1.68
CCE-CCP								
	601100	Academic Salaries	87,462	0.80			87,462	0.80
	601201	Management and Supervisory	120,977	1.72			120,977	1.72
	601300	Support Staff Salaries	394,919	4.43			394,919	4.43
	603001	OASDI	20,496	0.00			20,496	0.00
	603003	Dental Insurance	5,354	0.00			5,354	0.00
	603004	Health and Welfare	62,981	0.00			62,981	0.00
	603005	Retirement	98,926	0.00			98,926	0.00
	603011	Life Insurance	78	0.00			78	0.00
	603012	Medicare	8,658	0.00			8,658	0.00

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	603013	Vision Care	314	0.00			314	0.00
	603014	Long-Term Disability Insurance	36	0.00			36	0.00
	606001	Travel-In State	1,204	0.00			1,204	0.00
	660001	Postage and Freight	16	0.00			16	0.00
	660002	Printing	23	0.00			23	0.00
	660003	Supplies and Services	26,056	0.00			26,056	0.00
	690002	Prior Year Expenditure Adjustment	35,072	0.00			35,072	0.00
CCE-CCP Total			862,571	6.95			862,571	6.95
CCE-Deans Office								
	601100	Academic Salaries	4,250	0.02			4,250	0.02
	601201	Management and Supervisory	332,657	2.08			332,657	2.08
	601300	Support Staff Salaries	80,916	1.78			80,916	1.78
	601301	Overtime	279	0.00			279	0.00
	603001	OASDI	23,093	0.00			23,093	0.00
	603003	Dental Insurance	3,833	0.00			3,833	0.00
	603004	Health and Welfare	52,097	0.00			52,097	0.00
	603005	Retirement	121,486	0.00			121,486	0.00
	603011	Life Insurance	165	0.00			165	0.00
	603012	Medicare	6,039	0.00			6,039	0.00
	603013	Vision Care	334	0.00			334	0.00
	603014	Long-Term Disability Insurance	96	0.00			96	0.00
	606001	Travel-In State	0	0.00			0	0.00
	613001	Contractual Services	10,000	0.00			10,000	0.00
	617001	Services from Other Funds/Agencies	2,241	0.00			2,241	0.00
	619001	Other Equipment	141	0.00			141	0.00
	660001	Postage and Freight	8	0.00			8	0.00
	660003	Supplies and Services	117,811	0.00			117,811	0.00
	660009	Professional Development	43,728	0.00			43,728	0.00
	660090	Expenses-Other	2,325	0.00			2,325	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners	59,011	0.00			59,011	0.00
	690002	Prior Year Expenditure Adjustment	(39)	0.00			(39)	0.00
CCE-Deans Office Total			860,471	3.88			860,471	3.88
CCE-Early Start Program								
	601100	Academic Salaries			76,000	0	76,000	0.38
	603012	Medicare			1,102	0	1,102	0.00
	603091	Dental Care Annuitants			12	0	12	0.00
CCE-Early Start Program Total					77,114	0	77,114	0.38
CCE-EDP-External Degree Prog								
	601100	Academic Salaries	1,965,678	2.55			1,965,678	2.55
	601201	Management and Supervisory	194,281	0.86			194,281	0.86
	601300	Support Staff Salaries	738,822	14.29			738,822	14.29
	601301	Overtime	3	0.00			3	0.00
	601303	Student Assistant	1,651	0.11			1,651	0.11
	603001	OASDI	54,136	0.00			54,136	0.00

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	603003	Dental Insurance	21,068	0.00			21,068	0.00
	603004	Health and Welfare	251,664	0.00			251,664	0.00
	603005	Retirement	246,522	0.00			246,522	0.00
	603011	Life Insurance	240	0.00			240	0.00
	603012	Medicare	42,007	0.00			42,007	0.00
	603013	Vision Care	1,306	0.00			1,306	0.00
	603014	Long-Term Disability Insurance	166	0.00			166	0.00
	603015	Flex Cash	(140)	0.00			(140)	0.00
	606002	Travel-Out of State	(1,634)	0.00			(1,634)	0.00
	617001	Services from Other Funds/Agencies	6,561	0.00			6,561	0.00
	660001	Postage and Freight	4,614	0.00			4,614	0.00
	660003	Supplies and Services	94,381	0.00			94,381	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners	826,001	0.00			826,001	0.00
	690002	Prior Year Expenditure Adjustment	(630)	0.00			(630)	0.00
CCE-EDP-External Degree Prog Total			4,446,698	17.81			4,446,698	17.81
CCE-Enrollment Svcs								
	601100	Academic Salaries	0	0.00			0	0.00
	601300	Support Staff Salaries	536,640	11.11			536,640	11.11
	601301	Overtime	173	0.00			173	0.00
	603001	OASDI	33,090	0.00			33,090	0.00
	603003	Dental Insurance	11,451	0.00			11,451	0.00
	603004	Health and Welfare	141,788	0.00			141,788	0.00
	603005	Retirement	154,285	0.00			154,285	0.00
	603011	Life Insurance	75	0.00			75	0.00
	603012	Medicare	7,739	0.00			7,739	0.00
	603013	Vision Care	892	0.00			892	0.00
	603015	Flex Cash	3,216	0.00			3,216	0.00
	617001	Services from Other Funds/Agencies	7,020	0.00			7,020	0.00
	660003	Supplies and Services	708	0.00			708	0.00
	690002	Prior Year Expenditure Adjustment	(2,233)	0.00			(2,233)	0.00
CCE-Enrollment Svcs Total			894,843	11.11			894,843	11.11
CCE-Eval Unit								
	601201	Management and Supervisory	45,368	0.67			45,368	0.67
	601300	Support Staff Salaries	106,489	2.86			106,489	2.86
	603001	OASDI	9,354	0.00			9,354	0.00
	603003	Dental Insurance	2,140	0.00			2,140	0.00
	603004	Health and Welfare	44,832	0.00			44,832	0.00
	603005	Retirement	44,600	0.00			44,600	0.00
	603011	Life Insurance	68	0.00			68	0.00
	603012	Medicare	2,188	0.00			2,188	0.00
	603013	Vision Care	288	0.00			288	0.00
	603014	Long-Term Disability Insurance	31	0.00			31	0.00
CCE-Eval Unit Total			255,359	3.52			255,359	3.52
CCE-Facilities								

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	601300	Support Staff Salaries	274,334	5.67			274,334	5.67
	603001	OASDI	16,755	0.00			16,755	0.00
	603003	Dental Insurance	7,060	0.00			7,060	0.00
	603004	Health and Welfare	87,901	0.00			87,901	0.00
	603005	Retirement	80,249	0.00			80,249	0.00
	603011	Life Insurance	41	0.00			41	0.00
	603012	Medicare	3,931	0.00			3,931	0.00
	603013	Vision Care	495	0.00			495	0.00
	616003	I/T Software	13,017	0.00			13,017	0.00
	617001	Services from Other Funds/Agencies	4,452	0.00			4,452	0.00
	660003	Supplies and Services	965,407	0.00			965,407	0.00
	660009	Professional Development	1,052	0.00			1,052	0.00
	690002	Prior Year Expenditure Adjustment	(2,740)	0.00			(2,740)	0.00
CCE-Facilities Total			1,451,955	5.67			1,451,955	5.67
CCE-Financial Services								
	601100	Academic Salaries	0	0.00			0	0.00
	601201	Management and Supervisory	104,579	0.72			104,579	0.72
	601300	Support Staff Salaries	494,451	10.09			494,451	10.09
	601301	Overtime	6,804	0.00			6,804	0.00
	603001	OASDI	36,641	0.00			36,641	0.00
	603003	Dental Insurance	11,335	0.00			11,335	0.00
	603004	Health and Welfare	152,301	0.00			152,301	0.00
	603005	Retirement	166,491	0.00			166,491	0.00
	603011	Life Insurance	124	0.00			124	0.00
	603012	Medicare	8,664	0.00			8,664	0.00
	603013	Vision Care	894	0.00			894	0.00
	603014	Long-Term Disability Insurance	35	0.00			35	0.00
	616003	I/T Software	28,670	0.00			28,670	0.00
	617001	Services from Other Funds/Agencies	1,029	0.00			1,029	0.00
	660001	Postage and Freight	26	0.00			26	0.00
	660003	Supplies and Services	17,193	0.00			17,193	0.00
	690002	Prior Year Expenditure Adjustment	(690)	0.00			(690)	0.00
CCE-Financial Services Total			1,028,547	10.81			1,028,547	10.81
CCE-General Administration								
	601100	Academic Salaries	41,687	0.33			41,687	0.33
	601300	Support Staff Salaries	41,139	0.62			41,139	0.62
	601303	Student Assistant	871	0.03			871	0.03
	603001	OASDI	2,535	0.04			2,535	0.04
	603003	Dental Insurance	501	0.00			501	0.00
	603004	Health and Welfare	7,137	0.00			7,137	0.00
	603005	Retirement	12,081	0.04			12,081	0.04
	603008	Industrial Disability	270	0.00			270	0.00
	603009	Non-Industrial Disability	174	0.00			174	0.00
	603011	Life Insurance	5	0.00			5	0.00

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	603012	Medicare	1,198	0.04			1,198	0.04
	603013	Vision Care	51	0.00			51	0.00
	603014	Long-Term Disability Insurance	4	0.00			4	0.00
	603091	Dental Care Annuitants	39,600	0.00			39,600	0.00
	603092	Medical Benefits for Annuitants (State Pro Rata Charge)	764,819	0.00			764,819	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(444)	0.00			(444)	0.00
	604090	Other Communications (Operating Cost)	22,176	0.00			22,176	0.00
	612001	State Pro Rata Charges (Admin)	116,309	0.00			116,309	0.00
	613001	Contractual Services	500	0.00			500	0.00
	616003	I/T Software	9,978	0.00			9,978	0.00
	617001	Services from Other Funds/Agencies	1,660,482	0.00			1,660,482	0.00
	660001	Postage and Freight	398	0.00			398	0.00
	660003	Supplies and Services	381,621	0.00			381,621	0.00
	660010	Insurance Premium Expense	283,114	0.00			283,114	0.00
	660024	Overhead-Other	0	0.00			0	0.00
	660025	Overhead-Chancellor's Office	99,168	0.00			99,168	0.00
	660105	Interfund Pension Loan Repayment	337,100	0.00			337,100	0.00
	690002	Prior Year Expenditure Adjustment	139,216	0.00			139,216	0.00
CCE-General Administration Total			3,961,689	1.09			3,961,689	1.09
CCE-HHS-Health and Human Svcs								
	601100	Academic Salaries	1,008,443	5.61			1,008,443	5.61
	603001	OASDI	11,250	0.00			11,250	0.00
	603003	Dental Insurance	2,413	0.00			2,413	0.00
	603004	Health and Welfare	33,257	0.00			33,257	0.00
	603005	Retirement	53,293	0.00			53,293	0.00
	603008	Industrial Disability	1,543	0.00			1,543	0.00
	603009	Non-Industrial Disability	997	0.00			997	0.00
	603011	Life Insurance	90	0.00			90	0.00
	603012	Medicare	14,624	0.00			14,624	0.00
	603013	Vision Care	218	0.00			218	0.00
	603014	Long-Term Disability Insurance	72	0.00			72	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(2,540)	0.00			(2,540)	0.00
	604090	Other Communications (Operating Cost)	10,223	0.00			10,223	0.00
	606001	Travel-In State	425	0.00			425	0.00
	617001	Services from Other Funds/Agencies	13,764	0.00			13,764	0.00
	619001	Other Equipment	261	0.00			261	0.00
	660001	Postage and Freight	234	0.00			234	0.00
	660003	Supplies and Services	213,837	0.00			213,837	0.00
	660009	Professional Development	1,150	0.00			1,150	0.00
	660090	Expenses-Other	2,000	0.00			2,000	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners	268,265	0.00			268,265	0.00
	690002	Prior Year Expenditure Adjustment	1,861	0.00			1,861	0.00
CCE-HHS-Health and Human Svcs Total			1,635,678	5.61			1,635,678	5.61
CCE-HR								

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	601100	Academic Salaries	3,214	0.00			3,214	0.00
	601300	Support Staff Salaries	131,226	1.97			131,226	1.97
	601301	Overtime	228	0.00			228	0.00
	601303	Student Assistant	7,238	0.25			7,238	0.25
	603001	OASDI	8,226	0.00			8,226	0.00
	603003	Dental Insurance	4,057	0.00			4,057	0.00
	603004	Health and Welfare	45,912	0.00			45,912	0.00
	603005	Retirement	37,443	0.00			37,443	0.00
	603011	Life Insurance	15	0.00			15	0.00
	603012	Medicare	1,924	0.00			1,924	0.00
	603013	Vision Care	174	0.00			174	0.00
	606002	Travel-Out of State	5	0.00			5	0.00
	660003	Supplies and Services	448	0.00			448	0.00
	660009	Professional Development	40	0.00			40	0.00
	690002	Prior Year Expenditure Adjustment	(65)	0.00			(65)	0.00
CCE-HR Total			240,084	2.22			240,084	2.22
CCE-JS-January Session								
	601100	Academic Salaries	467,993	0.10			467,993	0.10
	603012	Medicare	6,786	0.00			6,786	0.00
	617001	Services from Other Funds/Agencies	947	0.00			947	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners	321,699	0.00			321,699	0.00
CCE-JS-January Session Total			797,425	0.10			797,425	0.10
CCE-NC-BUS-Bus and Mgmt.								
	601100	Academic Salaries	602,198	2.18			602,198	2.18
	601201	Management and Supervisory	187,980	2.00			187,980	2.00
	601300	Support Staff Salaries	798,968	16.38			798,968	16.38
	601301	Overtime	2,237	0.00			2,237	0.00
	601303	Student Assistant	33,263	1.18			33,263	1.18
	603001	OASDI	60,942	0.00			60,942	0.00
	603003	Dental Insurance	19,471	0.00			19,471	0.00
	603004	Health and Welfare	287,190	0.00			287,190	0.00
	603005	Retirement	283,591	0.00			283,591	0.00
	603009	Non-Industrial Disability	1,429	0.00			1,429	0.00
	603011	Life Insurance	314	0.00			314	0.00
	603012	Medicare	22,992	0.00			22,992	0.00
	603013	Vision Care	1,617	0.00			1,617	0.00
	603014	Long-Term Disability Insurance	140	0.00			140	0.00
	603015	Flex Cash	3,360	0.00			3,360	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(1,429)	0.00			(1,429)	0.00
	606001	Travel-In State	23	0.00			23	0.00
	617001	Services from Other Funds/Agencies	1,637	0.00			1,637	0.00
	660001	Postage and Freight	337	0.00			337	0.00
	660003	Supplies and Services	128,293	0.00			128,293	0.00
	660009	Professional Development	475	0.00			475	0.00

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	690002	Prior Year Expenditure Adjustment	(2,329)	0.00			(2,329)	0.00
CCE-NC-BUS-Bus and Mgmt. Total			2,432,698	21.74			2,432,698	21.74
CCE-NC-CTS-Conf Train Svcs								
	601100	Academic Salaries	1,607,932	7.71			1,607,932	7.71
	601201	Management and Supervisory	199,188	1.67			199,188	1.67
	601300	Support Staff Salaries	1,054,853	19.74			1,054,853	19.74
	601301	Overtime	11,988	0.00			11,988	0.00
	603001	OASDI	76,867	0.00			76,867	0.00
	603003	Dental Insurance	20,089	0.00			20,089	0.00
	603004	Health and Welfare	299,556	0.00			299,556	0.00
	603005	Retirement	350,402	0.00			350,402	0.00
	603009	Non-Industrial Disability	1,857	0.00			1,857	0.00
	603011	Life Insurance	243	0.00			243	0.00
	603012	Medicare	41,461	0.00			41,461	0.00
	603013	Vision Care	1,712	0.00			1,712	0.00
	603014	Long-Term Disability Insurance	69	0.00			69	0.00
	603015	Flex Cash	4,572	0.00			4,572	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(1,857)	0.00			(1,857)	0.00
	604090	Other Communications (Operating Cost)	17	0.00			17	0.00
	606001	Travel-In State	1,306	0.00			1,306	0.00
	616002	I/T Hardware	1,175	0.00			1,175	0.00
	616003	I/T Software	241,988	0.00			241,988	0.00
	617001	Services from Other Funds/Agencies	1,703,152	0.00			1,703,152	0.00
	619001	Other Equipment	1,011	0.00			1,011	0.00
	660001	Postage and Freight	1,655	0.00			1,655	0.00
	660002	Printing	2,692	0.00			2,692	0.00
	660003	Supplies and Services	371,752	0.00			371,752	0.00
	660009	Professional Development	862	0.00			862	0.00
	660090	Expenses-Other	41,521	0.00			41,521	0.00
	690002	Prior Year Expenditure Adjustment	(689)	0.00			(689)	0.00
CCE-NC-CTS-Conf Train Svcs Total			6,035,376	29.11			6,035,376	29.11
CCE-NC-ED-Education								
	601100	Academic Salaries	107,257	1.36			107,257	1.36
	603012	Medicare	1,555	0.00			1,555	0.00
	617001	Services from Other Funds/Agencies	1,191	0.00			1,191	0.00
	660001	Postage and Freight	8	0.00			8	0.00
	660003	Supplies and Services	44,496	0.00			44,496	0.00
	660010	Insurance Premium Expense	397	0.00			397	0.00
CCE-NC-ED-Education Total			154,904	1.36			154,904	1.36
CCE-NC-EL-Exec Leadership								
	601100	Academic Salaries	373,790	1.55			373,790	1.55
	603012	Medicare	5,420	0.00			5,420	0.00
	606001	Travel-In State	(456)	0.00			(456)	0.00
	617001	Services from Other Funds/Agencies	272	0.00			272	0.00

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	660001	Postage and Freight	64	0.00			64	0.00
	660003	Supplies and Services	97,688	0.00			97,688	0.00
CCE-NC-EL-Exec Leadership Total			476,778	1.55			476,778	1.55
CCE-NC-HHS-Health and Hum Svcs								
	601100	Academic Salaries	39,150	0.13			39,150	0.13
	603012	Medicare	568	0.00			568	0.00
	606001	Travel-In State	498	0.00			498	0.00
	617001	Services from Other Funds/Agencies	342	0.00			342	0.00
	660003	Supplies and Services	61,285	0.00			61,285	0.00
CCE-NC-HHS-Health and Hum Svcs Total			101,842	0.13			101,842	0.13
CCE-NC-IP-Intl Programs								
	601100	Academic Salaries	77,705	0.62			77,705	0.62
	601300	Support Staff Salaries	83,351	1.32			83,351	1.32
	603001	OASDI	5,165	0.00			5,165	0.00
	603003	Dental Insurance	636	0.00			636	0.00
	603004	Health and Welfare	11,608	0.00			11,608	0.00
	603005	Retirement	24,266	0.00			24,266	0.00
	603011	Life Insurance	21	0.00			21	0.00
	603012	Medicare	2,335	0.00			2,335	0.00
	603013	Vision Care	102	0.00			102	0.00
	603014	Long-Term Disability Insurance	16	0.00			16	0.00
	604001	Telephone Usage (Operating Cost)	60	0.00			60	0.00
	606002	Travel-Out of State	2,806	0.00			2,806	0.00
	617001	Services from Other Funds/Agencies	1,720	0.00			1,720	0.00
	660003	Supplies and Services	23,206	0.00			23,206	0.00
CCE-NC-IP-Intl Programs Total			232,996	1.94			232,996	1.94
CCE-NC-IT-Info Technology								
	601100	Academic Salaries	79,313	0.29			79,313	0.29
	603012	Medicare	1,150	0.00			1,150	0.00
	606001	Travel-In State	(5)	0.00			(5)	0.00
	606002	Travel-Out of State	5	0.00			5	0.00
	660001	Postage and Freight	649	0.00			649	0.00
	660003	Supplies and Services	83,154	0.00			83,154	0.00
	660061	Repairs and Maintenance - Building Maintenance	2,390	0.00			2,390	0.00
	660090	Expenses-Other	0	0.00			0	0.00
CCE-NC-IT-Info Technology Total			166,655	0.29			166,655	0.29
CCE-On Line Training-Unit Cost								
	601100	Academic Salaries	1,505	0.02			1,505	0.02
	601201	Management and Supervisory	43,356	0.38			43,356	0.38
	601300	Support Staff Salaries	294,871	4.51			294,871	4.51
	601303	Student Assistant	26,156	0.93			26,156	0.93
	603001	OASDI	20,997	0.00			20,997	0.00
	603003	Dental Insurance	4,588	0.00			4,588	0.00
	603004	Health and Welfare	59,055	0.00			59,055	0.00

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	603005	Retirement	97,783	0.00			97,783	0.00
	603011	Life Insurance	76	0.00			76	0.00
	603012	Medicare	5,028	0.00			5,028	0.00
	603013	Vision Care	426	0.00			426	0.00
	603014	Long-Term Disability Insurance	36	0.00			36	0.00
	603015	Flex Cash	1,536	0.00			1,536	0.00
	617001	Services from Other Funds/Agencies	2,802	0.00			2,802	0.00
	660003	Supplies and Services	1,000	0.00			1,000	0.00
CCE-On Line Training-Unit Cost Total			559,215	5.84			559,215	5.84
CCE-Org Projects								
	601100	Academic Salaries	22,193	0.03			22,193	0.03
	601201	Management and Supervisory	256,545	2.54			256,545	2.54
	601300	Support Staff Salaries	147,016	3.21			147,016	3.21
	601303	Student Assistant	(312)	(0.01)			(312)	(0.01)
	603001	OASDI	24,629	0.00			24,629	0.00
	603003	Dental Insurance	7,151	0.00			7,151	0.00
	603004	Health and Welfare	90,258	0.00			90,258	0.00
	603005	Retirement	114,162	0.00			114,162	0.00
	603011	Life Insurance	170	0.00			170	0.00
	603012	Medicare	6,082	0.00			6,082	0.00
	603013	Vision Care	440	0.00			440	0.00
	603014	Long-Term Disability Insurance	92	0.00			92	0.00
	603015	Flex Cash	980	0.00			980	0.00
	617001	Services from Other Funds/Agencies	35	0.00			35	0.00
	660003	Supplies and Services	330	0.00			330	0.00
CCE-Org Projects Total			669,773	5.78			669,773	5.78
CCE-OSS-Concurrent Enroll								
	617001	Services from Other Funds/Agencies	173,685	0.00			173,685	0.00
CCE-OSS-Concurrent Enroll Total			173,685	0.00			173,685	0.00
CCE-PFE-Prog for Educators								
	601100	Academic Salaries	63,499	0.15			63,499	0.15
	603012	Medicare	921	0.00			921	0.00
	617001	Services from Other Funds/Agencies	259	0.00			259	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners	114,894	0.00			114,894	0.00
CCE-PFE-Prog for Educators Total			179,573	0.15			179,573	0.15
CCE-Public Relations-Developmt								
	601100	Academic Salaries	7,230	0.04			7,230	0.04
	601300	Support Staff Salaries	165,714	2.70			165,714	2.70
	601301	Overtime	803	0.00			803	0.00
	601303	Student Assistant	8,464	0.30			8,464	0.30
	603001	OASDI	10,346	0.00			10,346	0.00
	603003	Dental Insurance	3,153	0.00			3,153	0.00
	603004	Health and Welfare	47,425	0.00			47,425	0.00
	603005	Retirement	37,574	0.00			37,574	0.00

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	603009	Non-Industrial Disability	964	0.00			964	0.00
	603011	Life Insurance	21	0.00			21	0.00
	603012	Medicare	2,524	0.00			2,524	0.00
	603013	Vision Care	237	0.00			237	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(964)	0.00			(964)	0.00
	616002	I/T Hardware	(1,472)	0.00			(1,472)	0.00
	616003	I/T Software	16,725	0.00			16,725	0.00
	660001	Postage and Freight	9	0.00			9	0.00
	660003	Supplies and Services	34,085	0.00			34,085	0.00
CCE-Public Relations-Developmt Total			332,837	3.04			332,837	3.04
CCE-RE-Regular Extension								
	601100	Academic Salaries	79,093	0.07			79,093	0.07
	603012	Medicare	1,147	0.00			1,147	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners	72,132	0.00			72,132	0.00
CCE-RE-Regular Extension Total			152,372	0.07			152,372	0.07
CCE-SS-Summer Session								
	601100	Academic Salaries	3,627,164	0.68			3,627,164	0.68
	603001	OASDI	24,587	0.00			24,587	0.00
	603005	Retirement	75,805	0.00			75,805	0.00
	603012	Medicare	52,391	0.00			52,391	0.00
	617001	Services from Other Funds/Agencies	948,510	0.00			948,510	0.00
	660001	Postage and Freight	10	0.00			10	0.00
	660003	Supplies and Services	1,225	0.00			1,225	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners	2,478,520	0.00			2,478,520	0.00
CCE-SS-Summer Session Total			7,208,211	0.68			7,208,211	0.68
CCE-Tech Svcs								
	601201	Management and Supervisory	4,517	0.21			4,517	0.21
	601300	Support Staff Salaries	229,578	4.30			229,578	4.30
	601303	Student Assistant	13,565	0.48			13,565	0.48
	603001	OASDI	14,351	0.00			14,351	0.00
	603003	Dental Insurance	3,703	0.00			3,703	0.00
	603004	Health and Welfare	50,694	0.00			50,694	0.00
	603005	Retirement	79,083	0.00			79,083	0.00
	603011	Life Insurance	29	0.00			29	0.00
	603012	Medicare	3,356	0.00			3,356	0.00
	603013	Vision Care	275	0.00			275	0.00
	603014	Long-Term Disability Insurance	4	0.00			4	0.00
	603015	Flex Cash	128	0.00			128	0.00
	616002	I/T Hardware	120,592	0.00			120,592	0.00
	616003	I/T Software	54,479	0.00			54,479	0.00
	617001	Services from Other Funds/Agencies	688	0.00			688	0.00
	619001	Other Equipment	7,818	0.00			7,818	0.00
	660002	Printing	20	0.00			20	0.00
	660003	Supplies and Services	8,236	0.00			8,236	0.00

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	660009	Professional Development	7,520	0.00			7,520	0.00
CCE-Tech Svcs Total			598,636	4.98			598,636	4.98
CCE-TS-Travel Study								
	606002	Travel-Out of State	1,481	0.00			1,481	0.00
CCE-TS-Travel Study Total			1,481	0.00			1,481	0.00
Total			\$36,169,563	148.18	\$77,114	0.38	\$36,246,678	148.56

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21

Prior Year Sources (Budget)	FTE	Budget Info
Carry Forward Balance		2,430,226
Encumbrance Carry Forward Balance		333,816
Total Fund Balance		\$2,764,041

Current Year Sources (Budget)	Budget Info
College of Continuing Education Allocations	4,140,522
Total Revenues¹	\$4,140,522

Uses (Expenditures) by Colleges		Expenses
Academic Excellence	0.00	88,640
College of Arts & Letters	0.04	35,058
College of Business Admin	3.93	749,600
College of Engineering & Computer Science	1.58	159,806
College of Education	0.11	14,696
College of Health & Human Services	0.15	215,702
College of Natural Science & Mathematics	0.69	259,208
College of Social Science & Interdisciplinary Studies	2.03	238,105
Graduate Studies	0.50	35,180
Library	0.00	380,477
VP's Office - Academic Affairs	0.05	375,228
Total Operating Expenses¹	9.08	\$2,551,701

Uses (Expenditures) by Expense Type		Expenses
Regular Salaries & Wages	9.08	586,564
Benefits Group	0.00	132,610
Communications	0.00	1,409
Travel	0.00	11,272
Library Acquisitions	0.00	444,847
Contractual Services Group	0.00	181,089
Information Technology Costs	0.00	354,811
Services from Other Funds/Agencies Group	0.00	2,927
Equipment Group	0.00	283,996
Misc. Operating Expenses	0.00	477,325
Expenditure Adjustments	0.00	74,852
Total Operating Expenses¹	9.08	\$2,551,701

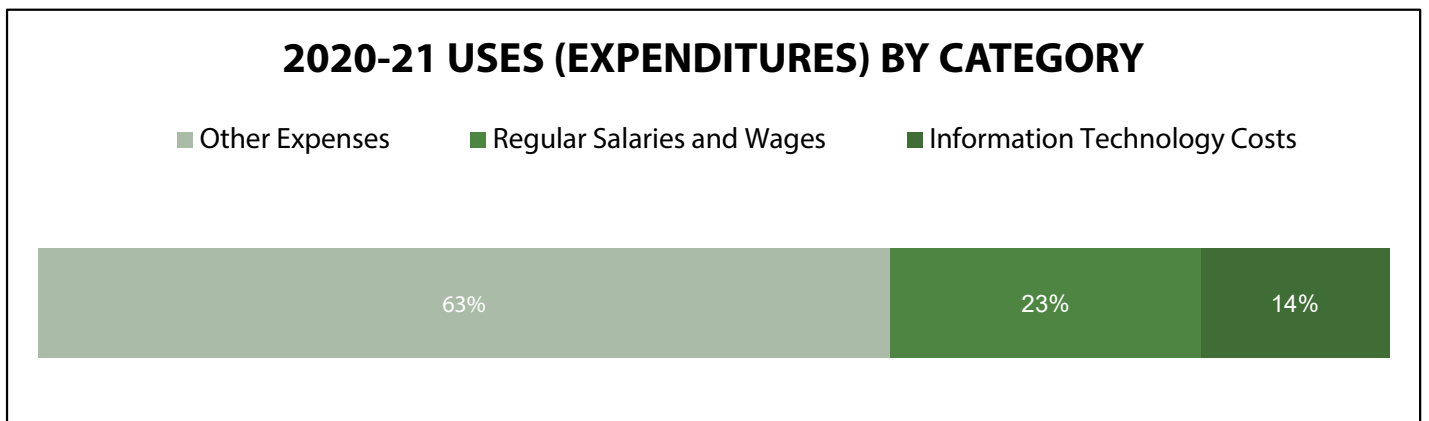
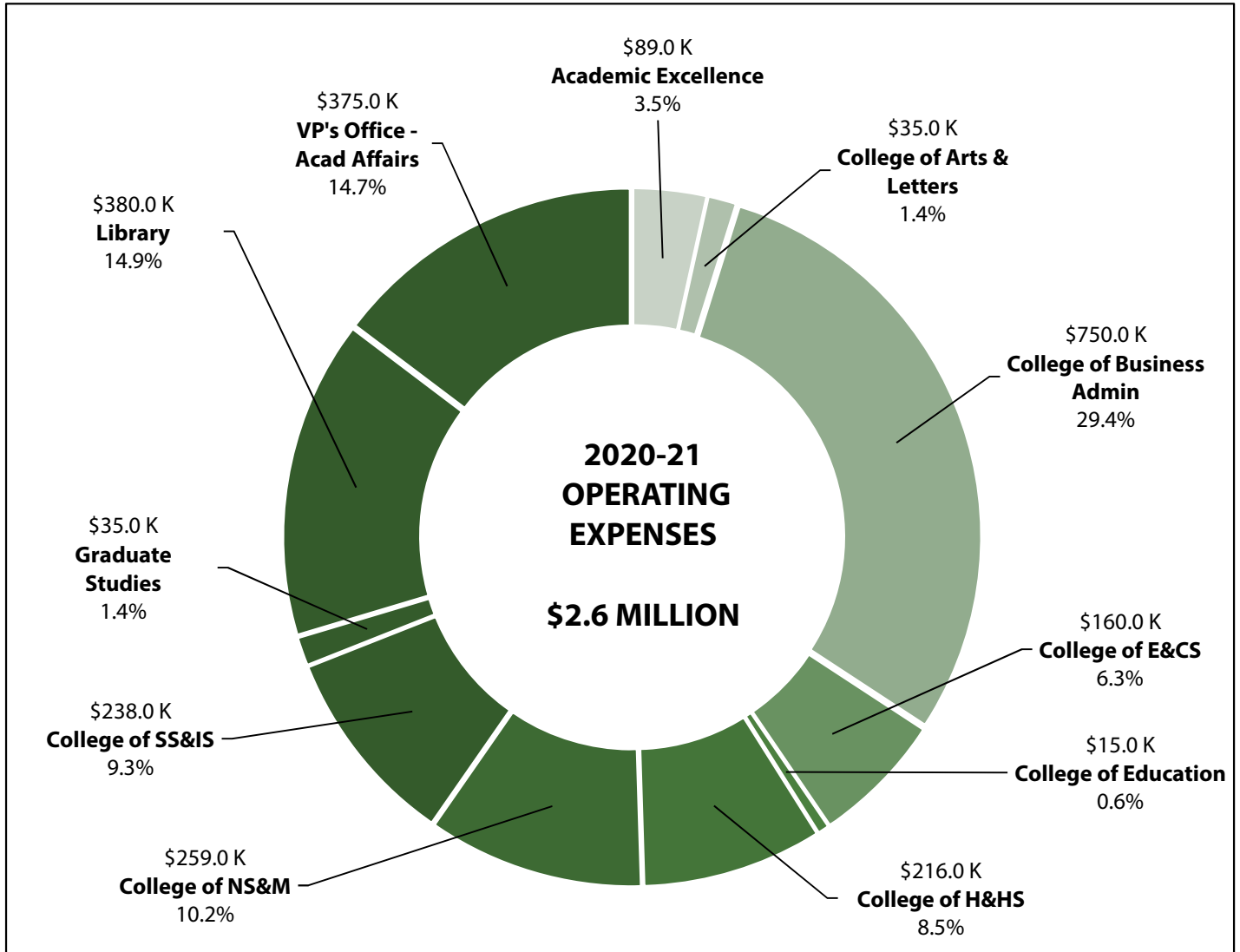
Budget Balance Available	Year End Balance
Total Prior Year Sources (Budget)	2,764,041
Total Current Year Sources (Budget)	4,140,522
Total Uses (Expenses)	(2,551,701)
Total Year-End Encumbrances	(333,816)
Budget Balance Available	\$4,019,046

¹Does not include transfers within the same CSU Fund 444

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21



CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TECED \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount	
Academic Affairs Admin														
	601100	Academic Salaries		7,635									7,635	
	603012	Medicare		111									111	
	608005	Library Subscriptions (for library only)		8,828									8,828	
	613001	Contractual Services		177,822									177,822	
	616002	I/T Hardware		(9,159)									(9,159)	
	616003	I/T Software		79,365									79,365	
	660003	Supplies and Services		29,362									29,362	
	660009	Professional Development		4,000									4,000	
	690002	Prior Year Expenditure Adjustment		77,264									77,264	
Academic Affairs Admin Total				375,228									375,228	
Academic Affairs Reserve														
	670000	Tr Out within the same CSU Fund in 0948	86,524	2,385,800	331,482	130	75,895	159,182	8,012	437,115	382,753	406,906	4,273,799	
Academic Affairs Reserve Total				86,524	2,385,800	331,482	130	75,895	159,182	8,012	437,115	382,753	406,906	4,273,799
Academic Excellence														
	616003	I/T Software		82,540									82,540	
	660003	Supplies and Services		6,100									6,100	
Academic Excellence Total				88,640									88,640	
Accounting														
	601100	Academic Salaries			5,000								5,000	
	603012	Medicare			73								73	
	616005	Misc. Info Tech Costs			7,384								7,384	
	617001	Services from Other Funds/Agencies			85								85	
	660003	Supplies and Services			6,419								6,419	
	660009	Professional Development			2,611								2,611	
Accounting Total					21,572								21,572	

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TEAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TECED \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
Anthropology													
	601303	Student Assistant										1,080	1,080
	619002	Instructional Equipment										408	408
	660003	Supplies and Services										1,220	1,220
Anthropology Total												2,709	2,709
Art													
	619002	Instructional Equipment		(0)									(0)
Art Total												(0)	(0)
Asian Studies													
	616002	I/T Hardware										471	471
Asian Studies Total												471	471
Biological Sciences													
	601303	Student Assistant									3,785		3,785
	603012	Medicare									0		0
	619002	Instructional Equipment									46,026		46,026
	660003	Supplies and Services									22,920		22,920
Biological Sciences Total												72,730	72,730
CBA AD-Faculty													
	601100	Academic Salaries			96,578								96,578
	603003	Dental Insurance			25								25
	603011	Life Insurance			3								3
	603012	Medicare			1,400								1,400
	603014	Long-Term Disability Insurance			3								3
	660010	Insurance Premium Expense			60								60
CBA AD-Faculty Total												98,069	98,069
CBA AD-Graduate													
	617001	Services from Other Funds/Agencies			1								1
	660003	Supplies and Services			3,803								3,803
CBA AD-Graduate Total												3,804	3,804

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TECED \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
CBA Central Activity													
	608005	Library Subscriptions (for library only)			0								0
	616005	Misc. Info Tech Costs			18,535								18,535
	617001	Services from Other Funds/Agencies			608								608
	660003	Supplies and Services			61,300								61,300
	690002	Prior Year Expenditure Adjustment			(1,763)								(1,763)
CBA Central Activity Total					78,680								78,680
CBA Dean													
	660003	Supplies and Services			28,954								28,954
CBA Dean Total					28,954								28,954
CBA Development													
	601300	Support Staff Salaries			2,100								2,100
	603012	Medicare			30								30
CBA Development Total					2,130								2,130
CBA EMBA													
	601100	Academic Salaries			21,868								21,868
	601300	Support Staff Salaries			116,334								116,334
	601303	Student Assistant			15,776								15,776
	603001	OASDI			8,517								8,517
	603003	Dental Insurance			2,814								2,814
	603004	Health and Welfare			44,940								44,940
	603005	Retirement			40,451								40,451
	603008	Industrial Disability			186								186
	603009	Non-Industrial Disability			120								120
	603011	Life Insurance			40								40
	603012	Medicare			2,065								2,065
	603013	Vision Care			200								200
	603014	Long-Term Disability Insurance			29								29
	603100	NDI/IDL Claims Reimbursement (contra expense)			(306)								(306)
	616003	I/T Software			12,000								12,000

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TECED \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
	616005	Misc. Info Tech Costs			5,038								5,038
	617001	Services from Other Funds/Agencies			859								859
	660003	Supplies and Services			79,718								79,718
	660009	Professional Development			300								300
CBA EMBA Total					350,950								350,950
CBA IMBA													
	601100	Academic Salaries			26,208								26,208
	603001	OASDI			1,624								1,624
	603003	Dental Insurance			348								348
	603004	Health and Welfare			4,804								4,804
	603005	Retirement			7,698								7,698
	603008	Industrial Disability			222								222
	603009	Non-Industrial Disability			144								144
	603011	Life Insurance			14								14
	603012	Medicare			380								380
	603013	Vision Care			32								32
	603014	Long-Term Disability Insurance			10								10
	603100	NDI/IDL Claims Reimbursement (contra expense)			(366)								(366)
	660003	Supplies and Services			14,818								14,818
CBA IMBA Total					55,936								55,936
CBA MSA													
	660003	Supplies and Services			6,463								6,463
CBA MSA Total					6,463								6,463
CBA MSBA - Self Support													
	660003	Supplies and Services			1,088								1,088
CBA MSBA - Self Support Total					1,088								1,088

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TECED \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
Chemistry													
	601303	Student Assistant									8,707		8,707
	603012	Medicare									0		0
	619002	Instructional Equipment									69,997		69,997
	660003	Supplies and Services									11,454		11,454
Chemistry Total											90,157	90,157	
Civil Engineering													
	601303	Student Assistant					4,824						4,824
	616002	I/T Hardware					252						252
Civil Engineering Total							5,076	5,076					
College of Arts and Letters													
	616002	I/T Hardware	8,764										8,764
	616003	I/T Software	9,776										9,776
	660003	Supplies and Services	600										600
	660009	Professional Development	35										35
College of Arts and Letters Total			19,175										19,175
College of Education													
	601100	Academic Salaries						6,905					6,905
	603012	Medicare						216					216
	616002	I/T Hardware						2,217					2,217
	660003	Supplies and Services						3,349					3,349
College of Education Total								12,686	12,686				
College of H and HS													
	601100	Academic Salaries								4,655			4,655
	603012	Medicare								68			68
	606001	Travel-In State								93			93
	606002	Travel-Out of State								2,591			2,591
	613001	Contractual Services								3,266			3,266
	616002	I/T Hardware								10,671			10,671
	616003	I/T Software								500			500

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TECED \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
	619001	Other Equipment								984			984
	660003	Supplies and Services								25,987			25,987
	660009	Professional Development								9,733			9,733
College of H and HS Total										58,547			58,547
College of NS and M													
	601100	Academic Salaries									13,520		13,520
	603012	Medicare									196		196
	660003	Supplies and Services									42,995		42,995
	660010	Insurance Premium Expense									1,886		1,886
College of NS and M Total										58,597			58,597
College of SS and IS													
	601100	Academic Salaries										141,873	141,873
	603001	OASDI										276	276
	603005	Retirement										1,202	1,202
	603012	Medicare										2,057	2,057
	606002	Travel-Out of State										1,629	1,629
	608005	Library Subscriptions (for library only)										12,775	12,775
	616002	I/T Hardware										4,127	4,127
	660003	Supplies and Services										1,501	1,501
	660009	Professional Development										7,006	7,006
College of SS and IS Total											172,447		172,447
Computer Science													
	601303	Student Assistant					30,426						30,426
	616002	I/T Hardware					2,000						2,000
	660003	Supplies and Services					1,000						1,000
Computer Science Total							33,427						33,427
Criminal Justice													
	617001	Services from Other Funds/Agencies								1,346			1,346
	660003	Supplies and Services								6,511			6,511
Criminal Justice Total										7,857			7,857

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TECED \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
Dept. of Theatre and Dance													
	606002	Travel-Out of State	948										948
	660003	Supplies and Services	1,371										1,371
Dept. of Theatre and Dance Total			2,319										2,319
E and CS CAD Ctr													
	616002	I/T Hardware					38,661						38,661
	616003	I/T Software					43,796						43,796
	660003	Supplies and Services					5,078						5,078
E and CS CAD Ctr Total							87,534						87,534
Economics													
	616003	I/T Software										300	300
	616005	Misc. Info Tech Costs										2,214	2,214
	617001	Services from Other Funds/Agencies										14	14
	660003	Supplies and Services										8,442	8,442
Economics Total												10,969	10,969
Electrical Engineering													
	601303	Student Assistant					11,059						11,059
	616002	I/T Hardware					3,318						3,318
	619002	Instructional Equipment					10,383						10,383
	660003	Supplies and Services					5,704						5,704
	660009	Professional Development					900						900
Electrical Engineering Total							31,363						31,363
English													
	601303	Student Assistant	1,176										1,176
	606002	Travel-Out of State	1,219										1,219
English Total			2,395										2,395
Environmental Studies													
	660003	Supplies and Services										399	399
Environmental Studies Total												399	399

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TECED \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
Family Consumer Science													
	601303	Student Assistant										8,284	8,284
	603012	Medicare										36	36
	616003	I/T Software										317	317
	616005	Misc. Info Tech Costs										1,839	1,839
	617001	Services from Other Funds/Agencies										0	0
	619001	Other Equipment										377	377
	660001	Postage and Freight										0	0
	660002	Printing										0	0
	660003	Supplies and Services										1,746	1,746
Family Consumer Science Total												12,600	12,600
Finance and Insurance and RE													
	616005	Misc. Info Tech Costs			6,048								6,048
	660003	Supplies and Services			3,656								3,656
Finance and Insurance and RE Total												9,704	9,704
Geography													
	619002	Instructional Equipment									4,734		4,734
	660003	Supplies and Services									189		189
Geography Total												4,923	4,923
Geology													
	601303	Student Assistant									0		0
	603012	Medicare									(0)		(0)
	660003	Supplies and Services									6,228		6,228
Geology Total												6,228	6,228
Gerontology													
	601303	Student Assistant										504	504
Gerontology Total												504	504

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TECED \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
Graduate and Prof Stds in Edu													
	601100	Academic Salaries						1,829					1,829
	603012	Medicare						27					27
Graduate and Prof Stds in Edu Total								1,855					1,855
Graduate Studies													
	601100	Academic Salaries							22,434				22,434
	603001	OASDI							1,391				1,391
	603003	Dental Insurance							298				298
	603004	Health and Welfare							4,112				4,112
	603005	Retirement							6,589				6,589
	603008	Industrial Disability							191				191
	603009	Non-Industrial Disability							123				123
	603011	Life Insurance							2				2
	603012	Medicare							2				2
	603013	Vision Care							325				325
	603014	Long-Term Disability Insurance							27				27
	603100	NDI/IDL Claims Reimbursement (contra expense)							(314)				(314)
Graduate Studies Total								35,180					35,180
History													
	660003	Supplies and Services	119										119
History Total			119										119
Info Sys and Biz Analytics													
	616005	Misc. Info Tech Costs			2,031								2,031
	660003	Supplies and Services			625								625
	660009	Professional Development			1,382								1,382
Info Sys and Biz Analytics Total					4,038								4,038
Information Technology													
	604090	Other Communications (Operating Cost)			1,409								1,409
	608005	Library Subscriptions (for library only)			42,767								42,767
	616003	I/T Software			1,500								1,500

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TECED \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
	616005	Misc. Info Tech Costs			1,600								1,600
Information Technology Total					47,276								47,276
Kinesiology													
	619001	Other Equipment								48,717			48,717
	660003	Supplies and Services								12,145			12,145
Kinesiology Total										60,862			60,862
Management													
	601100	Academic Salaries			7,000								7,000
	603012	Medicare			102								102
	616005	Misc. Info Tech Costs			4,700								4,700
	660003	Supplies and Services			4,036								4,036
	660009	Professional Development			6,600								6,600
	660010	Insurance Premium Expense			60								60
Management Total					22,497								22,497
Marketing Supply Chain MGMT													
	616005	Misc. Info Tech Costs			3,030								3,030
	660003	Supplies and Services			4,554								4,554
	660006	Interest on Bonds and Notes			0								0
	660009	Professional Development			144								144
Marketing Supply Chain MGMT Total					7,728								7,728
Mathematics													
	601303	Student Assistant									0		0
	603012	Medicare									0		0
	606002	Travel-Out of State									1,385		1,385
Mathematics Total											1,385		1,385
Mechanical Engineering													
	619002	Instructional Equipment					2,406						2,406
Mechanical Engineering Total							2,406						2,406

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TECED \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
Music													
	606001	Travel-In State	1,006										1,006
	606002	Travel-Out of State	1,325										1,325
	616002	I/T Hardware	4,846										4,846
	660003	Supplies and Services	2,797										2,797
Music Total			9,974										9,974
Nursing													
	619002	Instructional Equipment								78,270			78,270
	660003	Supplies and Services								4,832			4,832
Nursing Total										83,103			83,103
Philosophy													
	606002	Travel-Out of State	1,076										1,076
Philosophy Total			1,076										1,076
Physics and Astronomy													
	601303	Student Assistant									(0)		(0)
	603012	Medicare									0		0
	616002	I/T Hardware									1,561		1,561
	619001	Other Equipment									19,281		19,281
	619002	Instructional Equipment									2,415		2,415
	660003	Supplies and Services									1,932		1,932
Physics and Astronomy Total											25,188		25,188
Political Science													
	616003	I/T Software										908	908
	660003	Supplies and Services										2,034	2,034
Political Science Total												2,942	2,942
Psychology													
	601303	Student Assistant										16,996	16,996
	617001	Services from Other Funds/Agencies										15	15
	660003	Supplies and Services										9,671	9,671
	660017	Advertising and Promotional Expenses										119	119

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TECED \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
	660090	Expenses-Other										100	100
	690002	Prior Year Expenditure Adjustment										(650)	(650)
Psychology Total												26,251	26,251
Public Policy and Admin													
	660003	Supplies and Services										196	196
Public Policy and Admin Total												196	196
Recreation Parks and Tourism													
	601303	Student Assistant								2,711			2,711
	660003	Supplies and Services								2,623			2,623
Recreation Parks and Tourism Total												5,334	5,334
Sociology													
	601303	Student Assistant										900	900
Sociology Total												900	900
Strategy and Entrepreneurship													
	601100	Academic Salaries			5,000								5,000
	603012	Medicare			73								73
	616005	Misc. Info Tech Costs			2,788								2,788
	660003	Supplies and Services			2,347								2,347
	660009	Professional Development			503								503
Strategy and Entrepreneurship Total												10,711	10,711
Undergraduate Studies in Educ													
	660003	Supplies and Services						156					156
Undergraduate Studies in Educ Total												156	156
University Library													
	608004	Library Periodicals (for library only)		203,527									203,527
	608005	Library Subscriptions (for library only)		176,950									176,950
University Library Total												380,477	380,477
Women's Studies													
	601303	Student Assistant										1,400	1,400
	616002	I/T Hardware										873	873

CAMPUS PARTNER FUNDS

TE FUNDS (TEACA/AAL/CBA/ECS/CED/GRD/HH/NSM/SSS)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TECED \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
	660003	Supplies and Services										5,445	5,445
Women's Studies Total												7,717	7,717
World Languages - Literatures													
	606001	Travel-In State	0										0
World Languages - Literatures Total												0	0
Grand Total			\$121,582	\$3,230,145	\$1,081,083	\$130	\$235,700	\$173,878	\$43,192	\$652,817	\$641,962	\$645,011	\$6,825,500



19. 2020-21
OTHER FUNDS –
HOUSING &
RESIDENTIAL LIFE

HOUSING & RESIDENTIAL LIFE

OPERATING FUND SUMMARY (FUNDS TDH01 & TDH02)

FY 2020-21

Revenues	FTE	Actuals
Sales and Services of Auxiliary Enterprises		4,819,407
Reimbursements		2,252,396
Revenue from Investments		242,304
Other Financial Sources		34,972
Revenue Adjustments		(66,345)
Total Revenues		\$7,282,734

Operating Expenses		
Regular Salaries and Wages	40.69	2,912,239
Benefits Group		1,915,278
Communications		25,503
Utilities Group		497,038
Travel		-
State Pro Rata Charges Group		15,600
Contractual Services Group		120,438
Information Technology Costs		73,443
Services from Other Funds/Agencies Group		3,397,547
Equipment Group		15,344
Misc. Operating Expenses		799,992
Expenditure Adjustments		47,800
Total Operating Expenses	40.69	\$9,820,222

Operating Net Income (Loss)	(\$2,537,489)
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Transfers	
Operating Net Income (Loss)	(2,537,489)
Transfer to Construction Project(s)	-
Transfer to Maintenance & Repair Fund	-
Debt Service Payments	(3,008,759)
Additions (Withdrawals) to Reserves*	(\$5,546,247)

Debt Ratio (Net Income/Debt Service)**	-0.84
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*Due to an issuance of refunds to students during the COVID-19 pandemic, Housing and Residential Life ended fiscal year 2020-21 in a deficit. Federal HEERF funding was provided to assist the program balance their budget and meet their mandatory obligations such as debt services and payroll expenses.

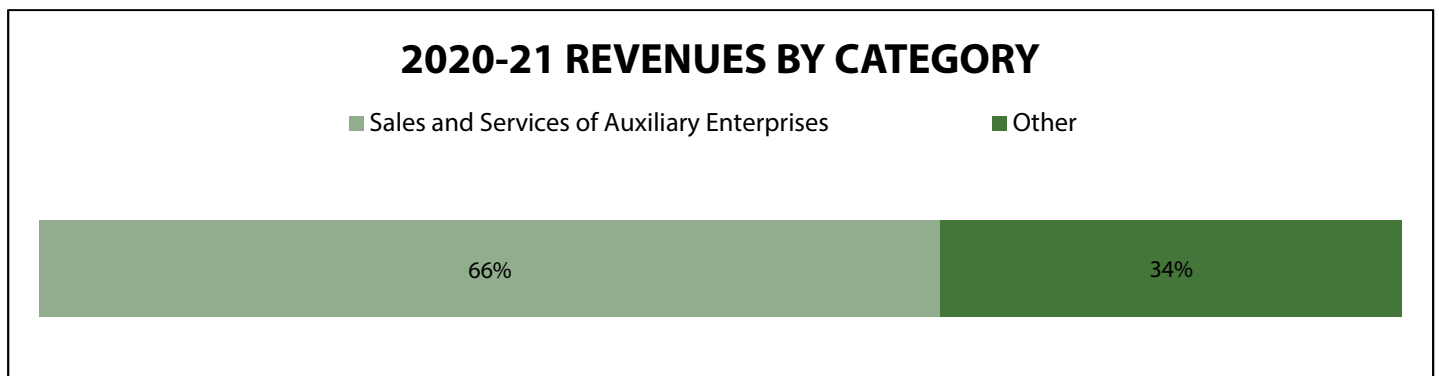
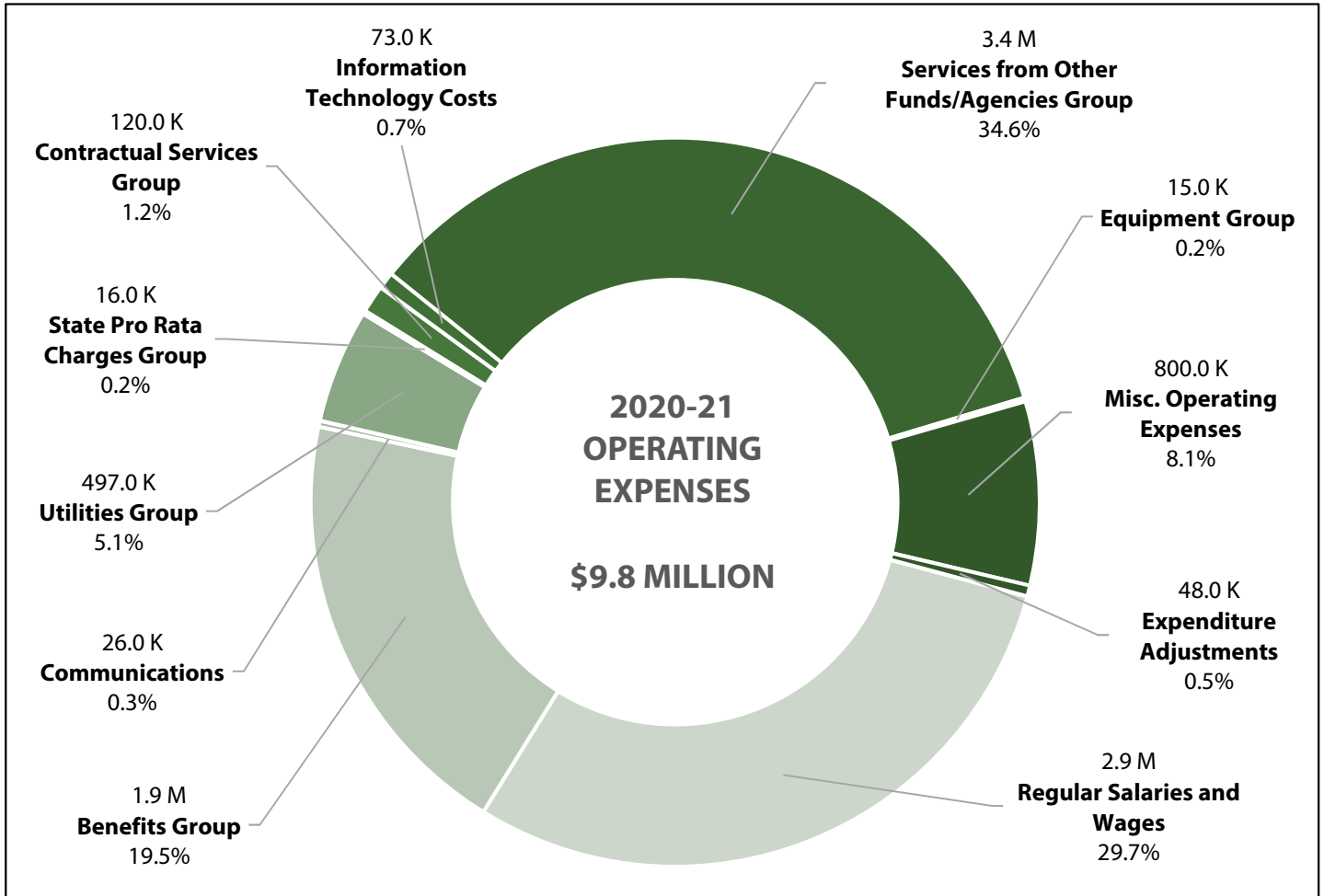
**The CO requires a debt ratio of 1.10 per self-support enterprise programs. 2020-21 is an exception year due to COVID.

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

HOUSING & RESIDENTIAL LIFE

OPERATING FUND SUMMARY (FUNDS TDH01 & TDH02)

FY 2020-21



*Does not include debt service payments or transfers out

HOUSING & RESIDENTIAL LIFE

OPERATING REVENUE DETAIL (FUNDS TDH01 & TDH02)

FY 2020-21

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount
TDH01 - Trust Housing	Hsg-Coordinators Office	508001	Income from CSU Consolidated Investment Pool	218,725
		580003	Sale of Fixed Assets	1,780
	Hsg-Coordinators Office Total			220,505
	Hsg-Managers Office	504001	Housing Rent	2,992,620
		504002	Housing Revenue-Others	72,739
		504010	Food Services	8,407
		504400	Allowance for doubtful sales and services of auxiliary enter	(15,167)
		505201	Reimbursements-External	2,252,396
		580094	Cost Recovery from Other CSU Funds within 0948	10,408
		580095	Cost Recovery from Auxiliary Organizations	22,784
		590001	Prior Year Revenue Adjustment	(66,345)
	Hsg-Managers Office Total			5,277,842
TDH01 - Trust Housing Total				5,498,347
TDH02 - UEI-Meal Services	Hsg-Managers Office	504010	Food Services	1,779,662
		504400	Allowance for doubtful sales and services of auxiliary enter	(18,854)
		508001	Income from CSU Consolidated Investment Pool	23,579
	Hsg-Managers Office Total			1,784,386
TDH02 - UEI-Meal Services Total				1,784,386
Grand Total				\$7,282,734

HOUSING & RESIDENTIAL LIFE

OPERATING EXPENSE DETAIL (FUNDS TDH01 & TDH02)

FY 2020-21

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
TDH01 - Trust Housing	Hsg-Building Maint Trades	601300	Support Staff Salaries	325,753	5.00
		601301	Overtime	10,579	0.00
		603001	OASDI	20,727	0.00
		603003	Dental Insurance	7,552	0.00
		603004	Health and Welfare	115,975	0.00
		603005	Retirement	95,669	0.00
		603012	Medicare	4,848	0.00
		603013	Vision Care	435	0.00
		617001	Services from Other Funds/Agencies	23,039	0.00
		619001	Other Equipment	9,035	0.00
		660003	Supplies and Services	90,980	0.00
		660009	Professional Development	2,000	0.00
		660027	Pollution Remediation Expenses	1,090	0.00
		660061	Repairs and Maintenance - Building Maintenance	62,778	0.00
	Hsg-Building Maint Trades Total			770,461	5.00
	Hsg-Coordination Office	601201	Management and Supervisory	267,947	2.58
		601300	Support Staff Salaries	695,057	8.49
		601301	Overtime	452	0.00
		601303	Student Assistant	248,823	8.78
		603001	OASDI	59,182	0.00
		603003	Dental Insurance	11,211	0.00
		603004	Health and Welfare	195,936	0.00
		603005	Retirement	274,779	0.00
		603011	Life Insurance	296	0.00
		603012	Medicare	14,721	0.00
		603013	Vision Care	1,206	0.00
		603014	Long-Term Disability Insurance	167	0.00
		603015	Flex Cash	320	0.00
		606001	Travel-In State	0	0.00
		617001	Services from Other Funds/Agencies	46	0.00
		660003	Supplies and Services	139,224	0.00
		660009	Professional Development	538	0.00
		690002	Prior Year Expenditure Adjustment	(1,374)	0.00
	Hsg-Coordination Office Total			1,908,531	19.85
	Hsg-Custodial Services	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	81,480	1.00
		601300	Support Staff Salaries	544,725	14.12
		601301	Overtime	11,505	0.00
		603001	OASDI	39,346	0.00

HOUSING & RESIDENTIAL LIFE

OPERATING EXPENSE DETAIL (FUNDS TDH01 & TDH02)

FY 2020-21

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	23,643	0.00
		603004	Health and Welfare	264,462	0.00
		603005	Retirement	175,816	0.00
		603009	Non-Industrial Disability	1,250	0.00
		603011	Life Insurance	178	0.00
		603012	Medicare	9,202	0.00
		603013	Vision Care	1,335	0.00
		603014	Long-Term Disability Insurance	46	0.00
		603015	Flex Cash	3,072	0.00
		603100	NDI/IDL Claims Reimbursement (contra expense)	(1,250)	0.00
		605090	Other Utilities	31,099	0.00
		613001	Contractual Services	10,852	0.00
		617001	Services from Other Funds/Agencies	662	0.00
		619001	Other Equipment	6,310	0.00
		660003	Supplies and Services	74,177	0.00
		Hsg-Custodial Services Total		1,277,910	15.12
	Hsg-Grounds Maintenance	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	98,276	0.70
		601301	Overtime	472	0.00
		601303	Student Assistant	2,808	0.10
		603001	OASDI	6,101	0.00
		603003	Dental Insurance	755	0.00
		603004	Health and Welfare	14,458	0.00
		603005	Retirement	9,959	0.00
		603011	Life Insurance	5	0.00
		603012	Medicare	1,427	0.00
		603013	Vision Care	67	0.00
		617001	Services from Other Funds/Agencies	5,172	0.00
		660003	Supplies and Services	2,919	0.00
		660064	Repairs and Maintenance - Landscape and Grounds	6,114	0.00
		Hsg-Grounds Maintenance Total		148,535	0.80
	Hsg-Info Tech Admin	601303	Student Assistant	16,575	0.53
		603003	Dental Insurance	(19)	0.00
		603004	Health and Welfare	0	0.00
		604001	Telephone Usage (Operating Cost)	25,503	0.00
		613001	Contractual Services	103,529	0.00
		616002	I/T Hardware	266	0.00
		616003	I/T Software	70,402	0.00
		617001	Services from Other Funds/Agencies	26,902	0.00

HOUSING & RESIDENTIAL LIFE

OPERATING EXPENSE DETAIL (FUNDS TDH01 & TDH02)

FY 2020-21

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	9,094	0.00
	Hsg-Info Tech Admin Total			252,252	0.53
	Hsg-Maint Office Admin	601100	Academic Salaries	34,980	0.00
		601201	Management and Supervisory	114,448	0.58
		601300	Support Staff Salaries	45,672	1.00
		601301	Overtime	428	0.00
		601303	Student Assistant	11,128	0.41
		603001	OASDI	12,089	0.00
		603003	Dental Insurance	1,328	0.00
		603004	Health and Welfare	19,309	0.00
		603005	Retirement	30,611	0.00
		603011	Life Insurance	50	0.00
		603012	Medicare	2,925	0.00
		603013	Vision Care	139	0.00
		603014	Long-Term Disability Insurance	27	0.00
		617001	Services from Other Funds/Agencies	14,423	0.00
		660003	Supplies and Services	14,107	0.00
		660061	Repairs and Maintenance - Building Maintenance	0	0.00
		690002	Prior Year Expenditure Adjustment	(4,444)	0.00
	Hsg-Maint Office Admin Total			297,220	2.00
	Hsg-Managers Office	601303	Student Assistant	103,553	3.58
		603012	Medicare	613	0.00
		617001	Services from Other Funds/Agencies	52,739	0.00
		660003	Supplies and Services	65,708	0.00
		660061	Repairs and Maintenance - Building Maintenance	0	0.00
		690002	Prior Year Expenditure Adjustment	(46,260)	0.00
	Hsg-Managers Office Total			176,353	3.58
	Hsg-Marketing	601303	Student Assistant	14,398	0.49
		603012	Medicare	60	0.00
		660003	Supplies and Services	483	0.00
	Hsg-Marketing Total			14,940	0.49
	Hsg-Systemwide Expenses	603091	Dental Care Annuitants	14,964	0.00
		603092	Medical Benefits for Annuitants (State Pro Rata Charges)	288,956	0.00
		612001	State Pro Rata Charges (Admin)	15,600	0.00
		613001	Contractual Services	6,057	0.00
		616003	I/T Software	2,775	0.00
		617001	Services from Other Funds/Agencies	1,113,810	0.00
		660010	Insurance Premium Expense	58,652	0.00
		660014	State Service Charges for SRB	6,384	0.00

HOUSING & RESIDENTIAL LIFE

OPERATING EXPENSE DETAIL (FUNDS TDH01 & TDH02)

FY 2020-21

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660016	Property Insurance Premium Expense	44,750	0.00
		660025	Overhead-Chancellor's Office	30,743	0.00
		660105	Interfund Pension Loan Repayment	114,000	0.00
		690002	Prior Year Expenditure Adjustment	48,743	0.00
	Hsg-Systemwide Expenses Total			1,745,433	0.00
	Hsg-Utility Plants	601300	Support Staff Salaries	285,672	3.96
		601301	Overtime	2,037	0.00
		603001	OASDI	17,699	0.00
		603003	Dental Insurance	6,386	0.00
		603004	Health and Welfare	78,588	0.00
		603005	Retirement	84,515	0.00
		603008	Industrial Disability	1,766	0.00
		603012	Medicare	4,139	0.00
		603013	Vision Care	348	0.00
		603100	NDI/IDL Claims Reimbursement (contra expense)	(1,766)	0.00
		605001	Electricity	320,291	0.00
		605002	Gas	135,453	0.00
		605004	Water	3,665	0.00
		605005	Sewage	6,530	0.00
		617001	Services from Other Funds/Agencies	480	0.00
		660003	Supplies and Services	65,260	0.00
		660009	Professional Development	1,600	0.00
		660061	Repairs and Maintenance - Building Maintenance	52,381	0.00
	Hsg-Utility Plants Total			1,065,044	3.96
	UW-Aux Enterp-Stu PC 2001	601301	Overtime	(4,530)	(0.00)
		603001	OASDI	(281)	0.00
		603012	Medicare	(66)	0.00
		617001	Services from Other Funds/Agencies	(3,267)	0.00
		660003	Supplies and Services	(42,992)	0.00
		690002	Prior Year Expenditure Adjustment	51,136	0.00
	UW-Aux Enterp-Stu PC 2001 Total			0	(0.00)
TDH01 - Trust Housing Total				7,656,681	51.33
TDH02 - UEI-Meal Services	Hsg-Managers Office	613001	Contractual Services	(0)	0.00
		617090	Services from Auxiliary Organization	2,163,542	0.00
	Hsg-Managers Office Total			2,163,542	0.00
TDH02 - UEI-Meal Services Total				2,163,542	0.00
Grand Total				\$9,820,222	51.33

HOUSING & RESIDENTIAL LIFE

FUNDS TBH01 & TM018 SUMMARY

FY 2020-21

Maintenance & Repair Fund TBH01	
Revenues	Actuals
Transfers In From Other Funds/Appropriations	-
Revenue from Investments	21,187
Total Revenues	\$21,187
Operating Expenses	
Capital Outlay Projects	194,253
Services from Other Funds/Agencies Group	230,473
Misc. Operating Expenses	309,866
Total Operating Expenses	\$734,591
Surplus (Deficit)*	(\$713,404)

*Housing M&R is funded as necessary from the operations fund (TDH01)

Res Life Prog & Activities TM018	
Revenues	Actuals
Revenue from Investments	2,268
Other Financial Sources	10,285
Total Revenues	\$12,553
Operating Expenses	
Services from Other Funds/Agencies Group	350
Misc. Operating Expenses	4,995
Total Operating Expenses	\$5,344
Surplus (Deficit)*	\$7,209

Fund TX271 is excluded this year since there were no revenues or expenses



**20. 2020-21
OTHER FUNDS –
PARKING**

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING FUND SUMMARY (FUNDS TPR01 & TPF01)

FY 2020-21

	Parking Operations TPR01		Parking Fines TPF01		Combined	
	FTE	Actuals	FTE	Actuals	FTE	Actuals
Revenues						
Sales and Services of Auxiliary Enterprises		1,219,682		98,304		1,317,986
Reimbursements		755,824				
Revenue from Investments		218,382		16,363		234,745
Other Financial Sources		411,311				411,311
Revenue Adjustments		(70)				650,874
Total Revenues		\$2,605,129		\$114,667		\$2,719,795

	Parking Operations TPR01		Parking Fines TPF01		Combined	
	FTE	Actuals	FTE	Actuals	FTE	Actuals
Operating Expenses						
Regular Salaries and Wages	20.42	962,041	2.33	195,123	22.75	1,157,164
Benefits Group		757,800		103,478		861,278
Utilities Group		157,399				157,399
Travel				-		-
State Pro Rata Charges Group		15,600				15,600
Contractual Services Group		122,031				122,031
Information Technology Costs		182,437		27,111		209,547
Services from Other Funds/Agencies Group		1,058,122		2,430		1,060,551
Equipment Group		16,312				16,312
Misc. Operating Expenses		555,290		78,578		633,868
Expenditure Adjustments		11,650				11,650
Total Operating Expenses	20.42	\$3,838,681	2.33	\$406,719	22.75	\$4,245,400

Operating Net Income (Loss)*		(\$1,233,552)		(\$292,052)		(\$1,525,604)
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Transfers						
Operating Net Income (Loss)		(1,233,552)		(292,052)		(1,525,604)
Transfer to Construction Project(s)		595,368		-		595,368
Transfer to Maintenance & Repair Fund		(350,000)		-		(350,000)
Debt Service Payments		(1,863,324)		-		(1,863,324)
Additions (Withdrawals) to Reserves		(\$2,851,508.08)		(\$292,051.97)		(\$3,143,560)

Debt Ratio (Net Income/Debt Service)**		(0.66)				
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*Due to an issuance of refunds to Students during the COVID-19 pandemic, University Transportation & Parking Services ended fiscal year 2020-21 in a deficit. Federal HEERF funding was provided to assist the program balance their budget and meet their mandatory obligations such as debt services and payroll expenses.

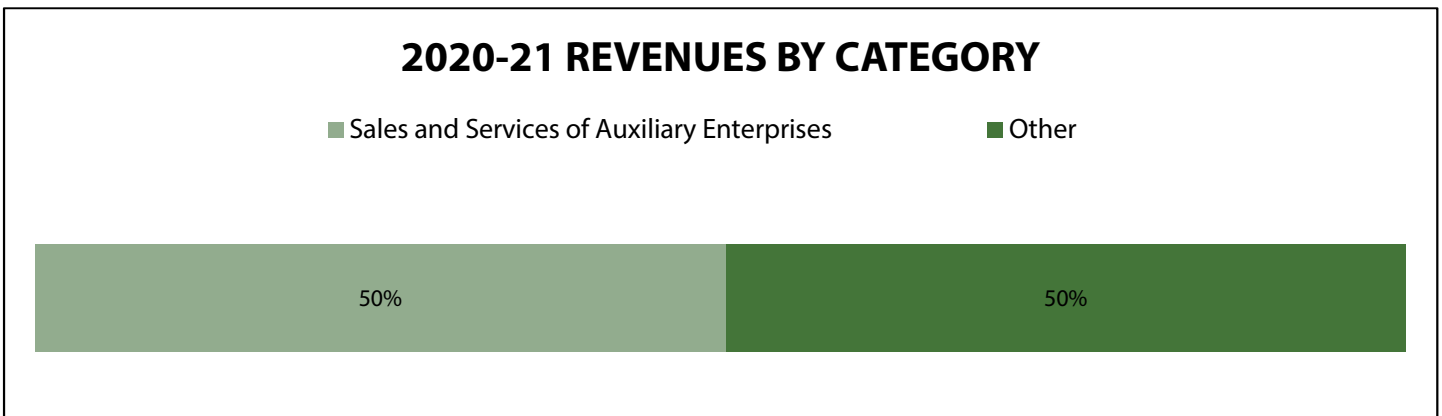
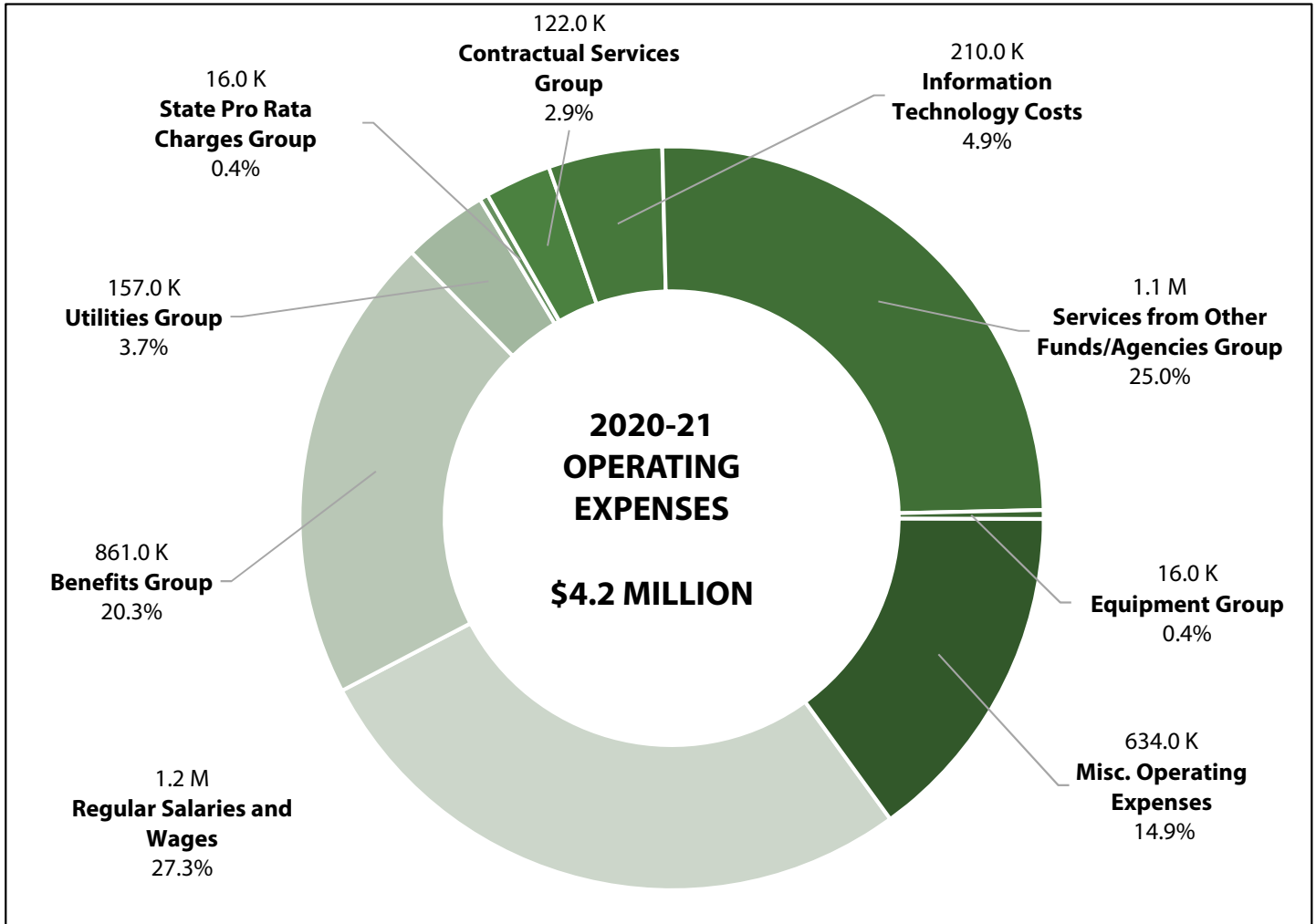
**The CO requires a debt ratio of 1.10 per self-support enterprise programs. 2020-21 is an exception year due to COVID.

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING FUND SUMMARY (FUNDS TPR01 & TPF01)

FY 2020-21



*Does not include debt service payments or transfers out

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING REVENUE DETAIL (FUNDS TPR01 & TPF01)

FY 2020-21

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount
TPR01 - Parking Fund Revenue	UTAPS-Fees	504003	Parking Permits	993,190
		504004	Parking Coin Gates	204,751
		504090	Sales and Services Auxiliary Facilities-Other	25,413
		504400	Allowance for doubtful sales and services of auxiliary	(3,671)
		505201	Reimbursements-External	755,824
		508001	Income from CSU Consolidated Investment Pool	218,382
		580003	Sale of Fixed Assets	76
		580090	Other Operating Revenues (excluding student fees)	15,556
		580093	Other Non-operating Revenues	37,188
		580094	Cost Recovery from Other CSU Funds within 0948	179,215
		580095	Cost Recovery from Auxiliary Organizations	179,276
		590001	Prior Year Revenue Adjustment	(70)
TPR01 - Parking Fund Revenue Total				2,605,129
TPF01 - Parking Rev Fines & Forfeit	UTAPS-Fines and Forf	504006	Parking Fines	106,596
		504090	Sales and Services Auxiliary Facilities-Other	2,560
		504400	Allowance for doubtful sales and services of auxiliary	(10,852)
		508001	Income from CSU Consolidated Investment Pool	16,363
TPF01 - Parking Rev Fines & Forfeit Total				114,667
Grand Total				\$2,719,795

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING EXPENSE DETAIL (FUNDS TPR01 & TPF01)

FY 2020-21

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annual- ized FTE
TPR01 - Parking Fund Revenue	Fac Mgmt-Parking	601300	Support Staff Salaries	251,901	5.51
		601301	Overtime	2,419	0.00
		603001	OASDI	15,634	0.00
		603003	Dental Insurance	5,949	0.00
		603004	Health and Welfare	79,114	0.00
		603005	Retirement	66,288	0.00
		603011	Life Insurance	37	0.00
		603012	Medicare	3,656	0.00
		603013	Vision Care	435	0.00
		605001	Electricity	157,288	0.00
		605002	Gas	111	0.00
		613001	Contractual Services	115,973	0.00
		617001	Services from Other Funds/Agencies	44,515	0.00
		619001	Other Equipment	16,312	0.00
		660061	Repairs and Maintenance - Building	20,828	0.00
	Fac Mgmt-Parking Total			780,461	5.51
	UTAPS-Fees	601201	Management and Supervisory	77,313	1.17
		601300	Support Staff Salaries	614,640	13.74
		601301	Overtime	502	0.00
		601303	Student Assistant	15,268	0.47
		603001	OASDI	41,746	0.00
		603003	Dental Insurance	12,509	0.00
		603004	Health and Welfare	206,615	0.00
		603005	Retirement	190,610	0.00
		603011	Life Insurance	173	0.00
		603012	Medicare	9,828	0.00
		603013	Vision Care	1,259	0.00
		603014	Long-Term Disability Insurance	46	0.00
		603091	Dental Care Annuitants	6,100	0.00
		603092	Medical Benefits for Annuitants	117,800	0.00
		612001	State Pro Rata Charges (Admin)	15,600	0.00
		613001	Contractual Services	6,058	0.00
		616002	I/T Hardware	1,189	0.00
		616003	I/T Software	181,248	0.00
		617001	Services from Other Funds/Agencies	1,013,607	0.00
		660003	Supplies and Services	407,868	0.00
		660009	Professional Development	190	0.00
		660010	Insurance Premium Expense	24,311	0.00
		660014	State Service Charges for SRB	2,660	0.00

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING EXPENSE DETAIL (FUNDS TPR01 & TPF01)

FY 2020-21

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annual- ized FTE
		660025	Overhead-Chancellor's Office	30,743	0.00
		660061	Repairs and Maintenance - Building	18,290	0.00
		660105	Interfund Pension Loan Repayment	50,400	0.00
		690002	Prior Year Expenditure Adjustment	11,650	0.00
	UTAPS-Fees Total			3,058,220	15.38
TPR01 - Parking Fund Revenue Total				3,838,681	20.89
TPF01 - Parking Rev Fines & Forfeit	UTAPS-Fines and Forf	601300	Support Staff Salaries	165,695	2.33
		601301	Overtime	4,724	0.00
		601303	Student Assistant	24,703	0.84
		603001	OASDI	10,521	0.00
		603003	Dental Insurance	1,935	0.00
		603004	Health and Welfare	32,748	0.00
		603005	Retirement	37,802	0.00
		603011	Life Insurance	17	0.00
		603012	Medicare	2,561	0.00
		603013	Vision Care	204	0.00
		603091	Dental Care Annuitants	872	0.00
		603092	Medical Benefits for Annuitants	16,818	0.00
		606001	Travel-In State	0	0.00
		616003	I/T Software	27,111	0.00
		617001	Services from Other Funds/Agencies	2,430	0.00
		660003	Supplies and Services	71,603	0.00
		660009	Professional Development	175	0.00
		660105	Interfund Pension Loan Repayment	6,800	0.00
	UTAPS-Fines and Forfeitures Total			406,719	3.17
TPF01 - Parking Rev Fines & Forfeit Total				406,719	3.17
Grand Total				\$4,245,400	24.06

UNIVERSITY TRANSPORTATION & PARKING SERVICES

FUNDS TPB01, MA001, & TM004 SUMMARY

FY 2020-21

Maintenance & Repair Fund TPB01

Revenues	Actuals
Transfers In From Other Funds/Appropriations	350,000
Revenue from Investments	6,474
Total Revenues	\$356,474

Operating Expenses	
Capital Outlay Projects	164,216
Services from Other Funds/Agencies Group	7,742
Misc. Operating Expenses	2,270
Total Operating Expenses	\$174,229

Surplus (Deficit)*	\$182,245
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*Parking M&R is funded as necessary from the operations fund (TPR01)

Transportation Fee Fund MA001

Revenues	Actuals
Higher Education Fees	1,395,571
Total Revenues	\$1,395,571

Operating Expenses	
Services from Other Funds/Agencies Group	1,885
Misc. Operating Expenses	428,471
Operating Transfers Out	20,000
Total Operating Expenses	\$450,356

Surplus (Deficit)	\$945,215
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Bicycle Locker Storage TM004

Revenues	Actuals
Revenue from Investments	759
Other Financial Sources	244
Total Revenues	\$1,002

Operating Expenses	
Operating Expenses	-
Total Operating Expenses	\$0

Surplus (Deficit)	\$1,002
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**21. 2020-21
OTHER FUNDS –
STUDENT HEALTH
CENTER**

STUDENT HEALTH SERVICES

OPERATING FUND SUMMARY (FUND THS01)

FY 2020-21

Revenue Types	FTE	Actuals
Sales and Services of Auxiliary Enterprises		8,446,168
Revenue from Investments		242,168
Other Financial Sources		12,715
Total Revenues		\$8,701,051

Operating Expenses		
Regular Salaries and Wages	58.78	4,545,634
Benefits Group		2,365,811
Communications		4,076
Utilities Group		3,230
Travel		(146)
Library Acquisitions		34
Contractual Services Group		141,531
Information Technology Costs		26,297
Services from Other Funds/Agencies Groups		158,732
Equipment Group		22,454
Misc. Operating Expenses		656,039
Expenditure Adjustments		29,827
Total Operating Expenses	58.78	\$7,953,518

Operating Net Income (Loss)	\$747,532
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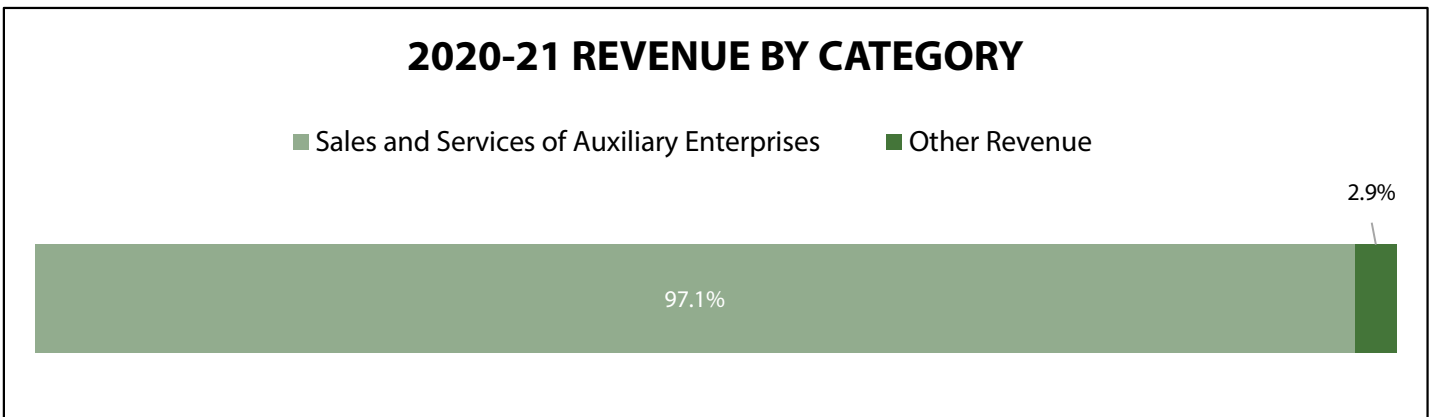
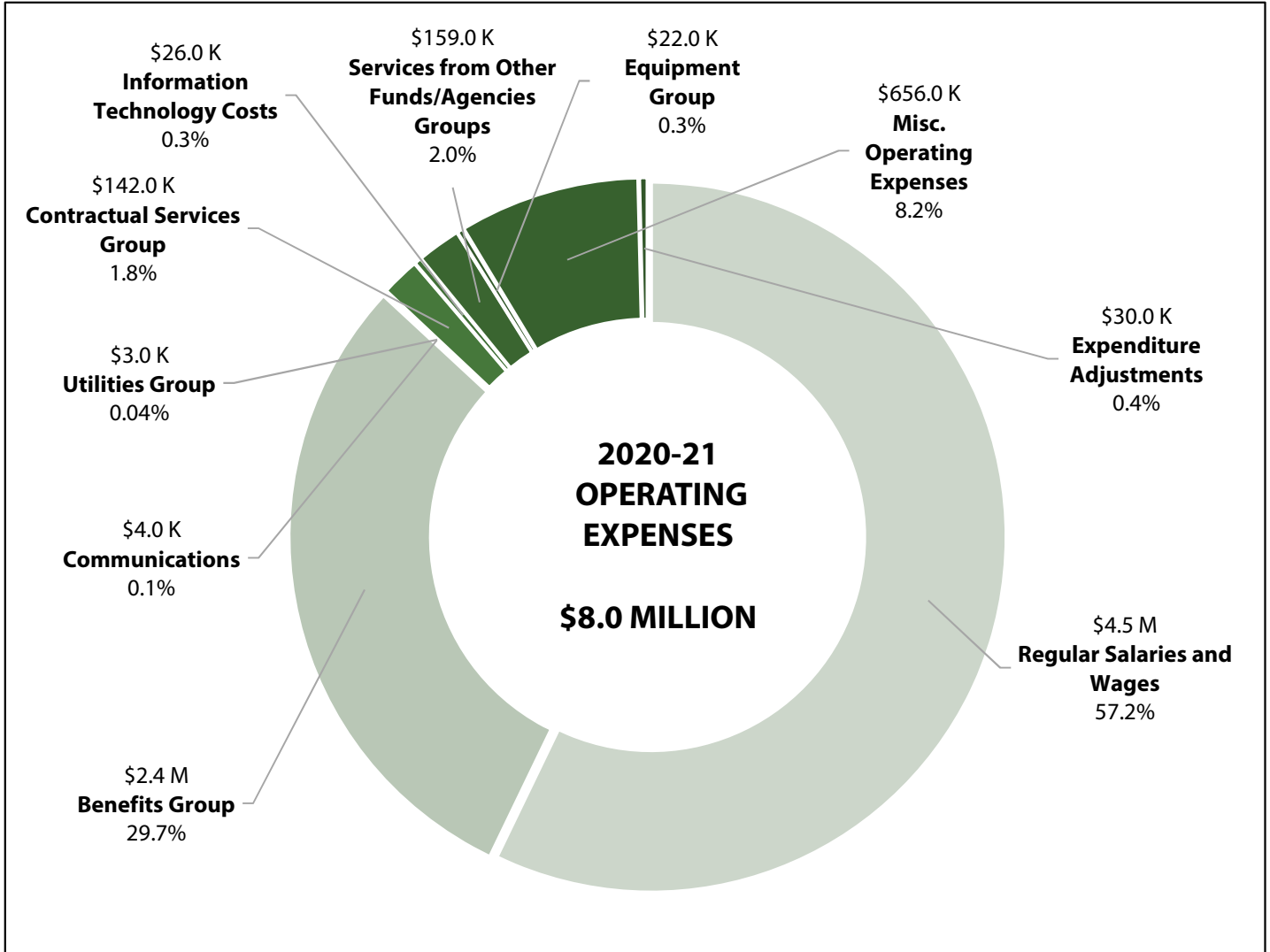
Change in Reserves	
Operating Net Income (Loss)	747,532
Additional (Withdrawals) to Reserves	\$747,532

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

STUDENT HEALTH SERVICES

OPERATING FUND SUMMARY (FUND THS01)

FY 2020-21



STUDENT HEALTH SERVICES

OPERATING REVENUE DETAIL (FUND THS01)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	THS01 \$ Amount
SHS-Administration	501005	Student Health Services Fee	8,332,940
	501400	Allowance for Doubtful Higher Education Tuition & Fees (cont	(12,685)
	508001	Income from CSU Consolidated Investment Pool	242,168
	580012	Interfund Interest Revenue (Intra-agency)	7,521
SHS-Administration			8,569,943
SHS-Clinic	501112	Category 4 Fees (Use only in CSU Fund 485)	41,968
	580095	Cost Recovery from Auxiliary Organizations	2,457
	580410	Allowance for doubtful other operating revenues (contra reve	(273)
SHS-Clinic			44,152
SHS-Health Education	580194	Cost Recovery from Other CSU Funds within 0948 (between camp	3,010
SHS-Health Education			3,010
SHS-Optometry	501112	Category 4 Fees (Use only in CSU Fund 485)	(130)
SHS-Optometry			(130)
SHS-Pharmacy	501112	Category 4 Fees (Use only in CSU Fund 485)	84,076
SHS-Pharmacy			84,076
Grand Total			\$8,701,051

STUDENT HEALTH SERVICES

OPERATING EXPENSE DETAIL (FUND THS01)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	THS01 \$ Amount	THS01 Annualized FTE
CCE-Early Start Program	616003	I/T Software	5,040	0.00
	660003	Supplies and Services	0	0.00
CCE-Early Start Program Total			5,040	0.00
Psychological Services	601100	Academic Salaries	1,046,667	13.62
	601201	Management and Supervisory	121,644	1.00
	601301	Overtime	544	0.00
	603001	OASDI	71,262	0.00
	603003	Dental Insurance	14,039	0.00
	603004	Health and Welfare	209,116	0.00
	603005	Retirement	330,762	0.00
	603011	Life Insurance	570	0.00
	603012	Medicare	16,666	0.00
	603013	Vision Care	1,272	0.00
	603014	Long-Term Disability Insurance	511	0.00
	660003	Supplies and Services	2,077	0.00
	660009	Professional Development	7,965	0.00
	690002	Prior Year Expenditure Adjustment	(1,185)	0.00
Psychological Services Total			1,821,910	14.62
SHS-Administration	601201	Management and Supervisory	318,259	2.13
	601300	Support Staff Salaries	68,508	1.00
	601303	Student Assistant	4,221	0.15
	603001	OASDI	20,970	0.00
	603003	Dental Insurance	2,718	0.00
	603004	Health and Welfare	37,191	0.00
	603005	Retirement	111,141	0.00
	603011	Life Insurance	154	0.00
	603012	Medicare	5,572	0.00
	603013	Vision Care	261	0.00
	603014	Long-Term Disability Insurance	92	0.00
	613001	Contractual Services	(0)	0.00
	617001	Services from Other Funds/Agencies	151,326	0.00
	619001	Other Equipment	8,031	0.00
	660001	Postage and Freight	26	0.00
	660002	Printing	58	0.00
	660003	Supplies and Services	131,942	0.00
	660009	Professional Development	4,755	0.00
	660010	Insurance Premium Expense	67,064	0.00
	660090	Expenses-Other	17,128	0.00
	660105	Interfund Pension Loan Repayment	23,688	0.00
	690002	Prior Year Expenditure Adjustment	28,832	0.00
SHS-Administration Total			1,001,936	3.27
SHS-Athletic Training	601300	Support Staff Salaries	425,358	9.16
	601301	Overtime	8,127	0.00
	603001	OASDI	23,629	0.00

STUDENT HEALTH SERVICES

OPERATING EXPENSE DETAIL (FUND THS01)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	THS01 \$ Amount	THS01 Annualized FTE
	603003	Dental Insurance	5,282	0.00
	603004	Health and Welfare	81,387	0.00
	603005	Retirement	111,326	0.00
	603011	Life Insurance	44	0.00
	603012	Medicare	6,255	0.00
	603013	Vision Care	520	0.00
	660003	Supplies and Services	10,080	0.00
	690002	Prior Year Expenditure Adjustment	(86)	0.00
SHS-Athletic Training Total			671,922	9.16
SHS-Clinic	601100	Academic Salaries	0	0.00
	601300	Support Staff Salaries	1,504,540	16.60
	601301	Overtime	(6,469)	0.00
	603001	OASDI	79,999	0.00
	603003	Dental Insurance	17,891	0.00
	603004	Health and Welfare	201,076	0.00
	603005	Retirement	424,642	0.00
	603009	Non-Industrial Disability	2,250	0.00
	603011	Life Insurance	150	0.00
	603012	Medicare	21,584	0.00
	603013	Vision Care	1,395	0.00
	603014	Long-Term Disability Insurance	1,392	0.00
	603015	Flex Cash	4,240	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(2,250)	0.00
	605006	Hazardous Waste	3,230	0.00
	613001	Contractual Services	117,143	0.00
	660003	Supplies and Services	186,638	0.00
	660009	Professional Development	339	0.00
	660090	Expenses-Other	870	0.00
	690002	Prior Year Expenditure Adjustment	(55,017)	0.00
SHS-Clinic Total			2,503,643	16.60
SHS-Health Education	601201	Management and Supervisory	81,456	1.00
	601300	Support Staff Salaries	293,928	5.00
	601303	Student Assistant	94,020	3.12
	603001	OASDI	22,743	0.00
	603003	Dental Insurance	6,441	0.00
	603004	Health and Welfare	88,955	0.00
	603005	Retirement	110,250	0.00
	603011	Life Insurance	110	0.00
	603012	Medicare	5,660	0.00
	603013	Vision Care	522	0.00
	603014	Long-Term Disability Insurance	46	0.00
	606002	Travel-Out of State	(146)	0.00
	617001	Services from Other Funds/Agencies	7,000	0.00
	660003	Supplies and Services	19,607	0.00

STUDENT HEALTH SERVICES

OPERATING EXPENSE DETAIL (FUND THS01)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	THS01 \$ Amount	THS01 Annualized FTE
	660009	Professional Development	6,124	0.00
	660090	Expenses-Other	4,561	0.00
	690002	Prior Year Expenditure Adjustment	(330)	0.00
SHS-Health Education Total			740,946	9.12
SHS-Information Technology	601300	Support Staff Salaries	95,256	1.00
	601301	Overtime	(4,918)	0.00
	603001	OASDI	5,557	0.00
	603003	Dental Insurance	2,028	0.00
	603004	Health and Welfare	22,955	0.00
	603005	Retirement	27,977	0.00
	603011	Life Insurance	7	0.00
	603012	Medicare	1,300	0.00
	603013	Vision Care	87	0.00
	604001	Telephone Usage (Operating Cost)	4,076	0.00
	613001	Contractual Services	0	0.00
	616002	I/T Hardware	15,685	0.00
	616003	I/T Software	5,133	0.00
	619001	Other Equipment	14,423	0.00
	660001	Postage and Freight	115	0.00
	660003	Supplies and Services	95,925	0.00
	660009	Professional Development	(2,500)	0.00
	660090	Expenses-Other	433	0.00
	690002	Prior Year Expenditure Adjustment	(5,295)	0.00
SHS-Information Technology Total			278,244	1.00
SHS-Optometry	601100	Academic Salaries	0	0.00
	601300	Support Staff Salaries	153,064	1.01
	601301	Overtime	738	0.00
	603001	OASDI	9,447	0.00
	603003	Dental Insurance	1,954	0.00
	603005	Retirement	33,780	0.00
	603011	Life Insurance	17	0.00
	603012	Medicare	2,209	0.00
	603013	Vision Care	103	0.00
	603014	Long-Term Disability Insurance	346	0.00
	603015	Flex Cash	1,792	0.00
	690002	Prior Year Expenditure Adjustment	(1,666)	0.00
SHS-Optometry Total			201,785	1.01
SHS-Pharmacy	601300	Support Staff Salaries	339,785	3.00
	601301	Overtime	(10,709)	0.00
	603001	OASDI	19,686	0.00
	603003	Dental Insurance	3,617	0.00
	603004	Health and Welfare	50,385	0.00
	603005	Retirement	99,008	0.00
	603011	Life Insurance	22	0.00

STUDENT HEALTH SERVICES

OPERATING EXPENSE DETAIL (FUND THS01)

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	THS01 \$ Amount	THS01 Annualized FTE
	603012	Medicare	4,649	0.00
	603013	Vision Care	261	0.00
	608001	Library Books (for library only)	34	0.00
	613001	Contractual Services	20,243	0.00
	616001	I/T Communications	438	0.00
	617001	Services from Other Funds/Agencies	406	0.00
	660003	Supplies and Services	55,220	0.00
	660009	Professional Development	359	0.00
	690002	Prior Year Expenditure Adjustment	(16,630)	0.00
SHS-Pharmacy Total			566,772	3.00
SHS-X-Ray	601300	Support Staff Salaries	70,317	1.00
	603001	OASDI	4,912	0.00
	603003	Dental Insurance	496	0.00
	603004	Health and Welfare	17,977	0.00
	603005	Retirement	20,652	0.00
	603011	Life Insurance	7	0.00
	603012	Medicare	1,149	0.00
	603013	Vision Care	87	0.00
	613001	Contractual Services	4,345	0.00
	660003	Supplies and Services	43,383	0.00
	660009	Professional Development	240	0.00
	690002	Prior Year Expenditure Adjustment	(2,408)	0.00
SHS-X-Ray Total			161,156	1.00
Sports Medicine	660003	Supplies and Services	163	0.00
Sports Medicine Total			163	0.00
Total			\$7,953,518	58.79

STUDENT HEALTH SERVICES

FUNDS THF01 & TX015 SUMMARY

FY 2020-21

		Facilities Fund THF01
Revenue Types		Actuals \$
Sales and Services of Auxiliary Enterprises		1,673,013
Revenue from Investments		89,291
Total Revenues		\$1,762,304

Operating Expenses		Actuals \$
State Pro Rata Charges Group		15,600
Services from Other Funds/Agencies Group		163
Misc. Operating Expenses		836,790
Total Operating Expenses		\$852,552

Operating Net Income (Loss)		\$909,752
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		Miscellaneous Trust Fund TX015
Revenue		Actuals \$
TX015 - Health & Wellness Education		94
Total Revenues		\$94

Expenses		Actuals \$
TX015 - Health & Wellness Education		-
Total Expenses		\$0

Fund Equity		Actuals \$
TX015 - Health & Wellness Education		4,244
Total Fund Equity		\$4,244



22. 2020-21 CONSTRUCTION PROJECTS

CONSTRUCTION PROJECTS

PROJECT OVERVIEW

FY 2020-21

Project	Project Costs	Construction Costs	GSF	#	BOT AMEND	BOT SCHEMA TIC	Const. Start	Complete
LIBRARY LIGHTING REPLACEMENT	\$ 2,434,000	\$ 2,023,000	N/A	N/A			Aug-20	Jan-21
FIRE ALARM REPLACEMENTS PH 3	\$ 1,271,000	\$ 1,000,000	N/A	N/A	N/A	N/A	Apr-20	Mar-21
BUILDING SWITCHGEAR REPLACEMENT PH 2	\$ 1,080,000	\$ 955,000	N/A	N/A			Sep-20	Mar-21
FOLSOM HALL AUDIOLOGY	\$ 2,578,710	\$ 2,204,000	5,600	N/A			Apr-21	Jan-22
HORNET COMMONS	\$ 164,000,000	\$ 113,094,000	361,285	1,100 BEDS	43425	Nov-18	May-19	Aug-21
ELEVATOR REPAIRS	\$ 1,766,000	\$ 1,223,615	N/A	N/A			Jul-20	Feb-22
SOLAR PV INSTALLATION	\$ 6,894,450	\$ 5,987,000	N/A	N/A			Dec-20	Aug-22
STORM WATER RENOVATIONS	\$ 2,225,000	\$ 1,499,831	N/A	N/A			Jun-21	Nov-21
ROOF REPAIRS	\$ 2,053,000	\$ 1,409,000	N/A	N/A			Nov-20	Sep-22
CAMPUS-WIDE ADA UPGRADES	\$ 3,370,000	\$ 3,288,000	N/A	N/A			Jan-20	May-22
CAMPUS-WIDE FIRE LIFE SAFETY CORRECTIONS	\$ 1,000,000	\$ 964,000	N/A	N/A			Feb-21	Dec-21
KADEMA HALL REPAIRS	\$ 4,446,624	\$ 3,286,000	N/A	N/A			Sep-21	Apr-22
WELL EXPANSION	\$ 37,228,000	\$ 34,143,000	56,062		42917	Oct-18	Jan-20	Oct-21
HORNET STADIUM PRESSBOX REPAIRS	\$ 9,141,447	\$ 6,989,886	3,000	N/A			Nov-21	May-22
ART SCULPTURE LAB RENOVATIONS	\$ 17,282,000	\$ 13,500,000	12,021	N/A	N/A	N/A	Oct-22	Jun-23
\$ 256,770,231								

CONSTRUCTION PROJECTS

DESCRIPTIONS

FY 2020-21

Project Name	Description
WELL Expansion	Expand/renovate the men and women's locker room and expand the counseling and psychological services offices.
Hornet Commons	Construct six 4-story buildings on the south side of campus to provide 1,100 beds for upper division students.

**Sacramento Multi-Year Summary by Category and Fund Source
(Dollars in 000's)**

Category Summary	2022/23	2023/24	2024/25	2025/26	2026/27
I. Existing Facilities/Infrastructure					
A. Critical Infrastructure Deficiencies	90,827	24,020	26,731	28,683	26,098
B. Modernization/Renovation	109,698	94,720	159,909	212,411	184,541
II. Growth/New Facilities		242,473			
Totals	\$1,200,111	\$200,525	\$361,213	\$186,640	\$210,639

<i>FTE Existing Facilities/Infrastructure</i>	80	83			
<i>FTE New Facilities/Infrastructure</i>		500			
FTE Totals*	663	80	583		

<i>Student Housing Beds</i>					
<i>Parking Spaces</i>					
<i>Faculty/Staff Housing Units</i>					

Fund Summary	2022/23	2023/24	2024/25	2025/26	2026/27
DESIGNATED CAMPUS IMPROVEMENTS (Campus-I)	19,332	16,005	18,662	24,107	21,063
DESIGNATED CAMPUS MAINTENANCE (Campus-M)					
STATE FUNDING					
General Obligation Bond and Public Works Board Revenue Bond (S)					
Deferred Maintenance (DM)	39,390				
Cap and Trade (C&T)					
CSU RESERVES (CSU)					
SELF-SUPPORT RESERVES					
Associated Students Incorporated (ASI)					
Auxiliary/Foundation (Aux)		198,455			
Continuing Education (CE)					
Faculty/Staff Housing (FH)					
Health Center (Hlth)					
Parking (Pkg)					
Student Housing (SH)					
SYSTEMWIDE REVENUE BONDS					
Academic Program (SRB-AP)	141,803	146,753	167,978	216,987	189,576
Self-Support (SRB-SS)					
OTHER					
Donor (Don)					
Energy/Power Purchase Agreements (Eng)					
Grants (Gra)					
Public-Private/Public Partnership (PPP)					
Totals	\$1,200,111	\$200,525	\$361,213	\$241,094	\$210,639

FTE capacity will be counted in the year in which "C" appears.

*Includes FTE showing in Self-Support/Other Projects.

**Sacramento Multi-Year Plan
(Dollars in 000s)**

Deferred Maintenance, Renewal and Improvements

Project	FTE	CAT	Funds	2022/23		2023/24		2024/25		2025/26		2026/27		GHG ¹
Art Sculpture Lab Replacement (Code/ADA)	0	IA	SRB-AP	PWCE	13,982									-28
ADA Upgrades	0	IA	Campus-I SRB-AP	PW C	206 1,859	PW C	206 1,859	PW C	206 1,859	PW C	206 1,859	PW C	206 1,859	0
Sequoia Hall Improvements	0	IA	Campus-I SRB-AP	PWE C	933 8,398	PWE C	2,195 19,760	PWE C	2,466 22,200	PWE C	2,661 23,957	PWE C	2,403 21,630	-753
Fire/Life Safety Upgrades	0	IA	Campus-I SRB-AP	PW C	223 2,011									0
HVAC Controls Replacement	0	IA	DM	PWC	2,878									0
Air Handler Replacements, Ph. 1	0	IA	DM	PWC	3,440									0
Building Switchgears, Ph. 3	0	IA	Campus-I SRB-AP	PW C	112 1,004									0
Storm Drain Improvements, Ph. 3	0	IA	Campus-I SRB-AP	PW C	95 851									0
Elevators Replacement, Ph. 3	0	IA	DM	PWC	2,047									0
Domestic Water Upgrades, Ph. 1	0	IA	Campus-I SRB-AP	PW C	261 2,345									0
Fume Hood Replacements	0	IA	DM	PWC	3,228									0
Roof Replacement, Ph. 3	0	IA	DM	PWC	2,642									0
Electrical Equipment Replacement, Ph. 2	0	IA	DM	PWC	2,460									0
Infrastructure Perimeter Loop, Ph. 1	0	IA	Campus-I SRB-AP	PW C	619 5,574									0
Laboratory Casework Replacement	0	IA	DM	PWC	2,518									0
Air Handler Replacements, Ph. 2	0	IA	DM	PWC	3,672									0
Exterior Wall Repairs	0	IA	DM	PWC	2,560									0
Pathways Repairs	0	IA	DM	PWC	941									0
Human Anatomy Lab Relocation	0	IB	Campus-I SRB-AP	PWE C	517 4,656									0
Sequoia Hall Vertebrate Collection Relocation	0	IB	Campus-I SRB-AP	PWE C	112 1,008									0
Sequoia Hall 4th Floor Stock Room Renovation	0	IB	Campus-I SRB-AP	PWE C	158 1,423									0
Sequoia Hall 5th Floor Stock Room Renovation	0	IB	Campus-I SRB-AP	PWE C	210 1,887									0
Sequoia Hall Restroom ADA Upgrades	0	IA	Campus-I SRB-AP	PWE C	104 936									0
Hornet Stadium West Side Structural Repairs	0	IA	Campus-I SRB-AP	PW C	589 5,300									0
Ceiling Repairs, Ph. 1	0	IA	DM	PWC	2,146									0
Sequoia Hall Lighting Replacement	0	IA	DM	PWC	6,397									-149
HVAC Equipment Replacement	0	IA	DM	PWC	1,309									0
Floor Repairs	0	IA	DM	PWC	3,152									0
Chilled Water Line, Ph. 1	0	IA	Campus-I SRB-AP	PW C	357 3,210									0
Telecom Upgrades, Ph. 1	0	IA	Campus-I SRB-AP	PW C	247 2,221									0
Totals	\$206,330	0			\$100,798		\$24,020		\$26,731		\$28,683		\$26,098	-930

Academic Projects

Project	FTE	CAT	Funds	2022/23	2023/24	2024/25	2025/26	2026/27	GHG ¹
Engineering Replacement Building	80	IB	Campus-I SRB-AP	PWE 14,589 C 85,138					-122
Placer Center Initial Building	500	II	Campus-I SRB-AP		PWE 4,549 C 39,469				100
Education Building	83	IB	Campus-I SRB-AP		PWE 9,055 C 85,665				146
Eureka Hall Renovation	TBD	IB	Campus-I SRB-AP			PWE 3,657 C 32,918			-109
Library I Renovation	N/A	IB	Campus-I SRB-AP			PWE 10,045 C 90,409			-525
Folsom 3rd Floor Improvements	TBD	IB	Campus-I SRB-AP			PWE 2,288 C 20,592			0
Amador Hall Renovation	TBD	IB	Campus-I SRB-AP				PWE 4,066 C 36,601		-121
Infrastructure Improvements	N/A	IB	Campus-I SRB-AP				PW 6,213 C 55,918		0
Performing Arts Center	TBD	IB	Campus-I SRB-AP				PWE 10,961 C 98,652		-118
Tahoe Hall Renovation	TBD	IB	Campus-I SRB-AP					PWE 4,133 C 37,197	-117
Administration Building	N/A	IB	Campus-I SRB-AP					PWE 9,724 C 87,516	130
Hornet Stadium Renovations	N/A	IB	Campus-I SRB-AP					PW 4,597 C 41,374	0
Totals	\$795,326	663		\$99,727	\$138,738	\$159,909	\$212,411	\$184,541	-736

Self-Support / Other Projects

Project	Spaces	CAT	Funds	2022/23	2023/24	2024/25	2025/26	2026/27	GHG ¹
Student Union Expansion, Ph. 2	N/A	II	Aux		PWCE 65,750				73
Event Center	N/A	II	Aux		PWCE 132,705				560
Totals	\$198,455			\$0	\$198,455	\$0	\$0	\$0	633

Greenhouse Gas Emissions (Metric Tons of CO ₂)	Current GHG	2022/23	2023/24	2024/25	2025/26	2026/27	Change
Net Change Due to Projects	18,918	-1,052	879	-634	-239	13	-1,033
Greenhouse Gas Emissions with Net Changes		17,866	18,745	18,111	17,872	17,885	
						2020 Goal	
						17,528	
						2040 Goal	
						3,506	

¹ Greenhouse Gas Emissions

A = Acquisition P = Preliminary Plans W = Working Drawings C = Construction E = Equipment S = Study
 Category and Fund codes: Reference the Project Category and Fund Types section in The Basis of the Capital Outlay Program.

Sacramento – Description of the Multi-Year Plan

Projects in Budget Year

Deferred Maintenance, Renewal and Improvements

This program will address the campus's highest priority deficiencies in deferred maintenance, infrastructure and building system renewal, minor capital improvements, and accessibility. Projects included in this program are Art Sculpture Lab Replacement which will address fire/life safety code requirements, Campuswide ADA and fire life safety upgrades, HVAC controls replacement, air handler replacements, building switchgears and storm drain improvements, elevator replacement, domestic was line upgrades, fume hood, electrical equipment and roof replacements, lab casework replacement, exterior wall and pathway repairs, relocation of the human anatomy lab, structural repairs to the west side of Hornet Stadium, floor repairs, and chilled water line upgrades. Sequoia Hall in particular has critical issues to address on multiple floors through phased renovations. This program also includes modernization of necessary telecommunications infrastructure to support campus's academic and administrative operations in academic spaces.

Academic Projects

Engineering Replacement Building

PWCE \$99,727,000

This project will construct a new Engineering Building (#105) (60,740 ASF/89,000 GSF) providing 139 FTE (46 FTE in lower division laboratory, 93 FTE in upper division laboratory) and 57 faculty offices. This is a replacement building and results in a net increase of 80 FTE (35 FTE in lower division laboratory, 45 FTE in upper division laboratory) and 57 faculty offices. This project will construct up-to-date teaching labs, research labs, faculty offices, and instructional support space for the College of Engineering and Computer Science to allow students to have exposure to the latest resources and achieve the college's overall goal to procure career-ready graduates. In addition, this project will address the space deficits in instructional and instructional support space, graduate research space, and faculty office for engineering and computer science. The new Engineering Building replaces Santa Clara Hall (#14) (46,383 ASF/66,391 GSF), constructed more than 50 years ago and whose primary building system components have exceeded their useful life. Santa Clara Hall currently has a 10-year recurring and non-recurring renewal need in excess of \$17 million.

Self-Support / Other Projects

None

Future Projects (2023/24–2026/27)

Deferred Maintenance, Renewal and Improvements

This program will address the campus's highest priority deficiencies in deferred maintenance, infrastructure and building system renewal, minor capital improvements, and accessibility. This program also includes necessary improvements to Sequoia Hall and Campuswide ADA upgrades.

Academic Projects

Placer Center Initial Building

The Placer Center Phase 1 Building project will construct a 36,209 ASF/55,524 GSF multi-purpose building (#1) at the Placer Ranch off-campus center. The building will be located at the southeast portion of the site and serve as an entry into campus. It will support about 500 FTE which includes about 450 FTE for lecture and 50 FTE for upper division and graduate teaching lab courses. The labs will be sized to be flexible for multidisciplinary use between departments such as Business Administration and Teacher Education. The building will also include offices for administration/faculty as well as study space for students.

Education Building

This project will construct a new facility for the College of Education including classrooms, labs, and offices. The new facility (63,358 ASF/101,475 GSF) will allow the college to be consolidated under one roof and provide adequate lab and research space. It will include about 65 faculty offices and 83 FTES of lab space.

Sacramento – Description of the Multi-Year Plan

Future Projects (2023/24–2026/27) (continued)

Eureka Hall Renovation

This project will renovate Eureka Hall (59,488 GSF) four-story classroom, lab, and office building for the College of the Social Sciences and Interdisciplinary Studies. The current building is in poor condition and a total renovation is recommended to address issues such as HVAC, accessibility, electrical, plumbing, and code deficiencies for fire/life safety.

Library I Renovation

This project will renovate 148,800 ASF/211,800 GSF of open stack area, special materials storage, reader stations, archive, and administrative space in the existing Library (#40). The project will correct the library's deficiencies by reorganizing the existing space to support current teaching and learning modes, provide efficient circulation, a new orientation center, and a student reading room. The remodel will also correct HVAC and telecommunication infrastructure problems.

Folsom 3rd Floor Improvements

This project will remodel 39,700 ASF/63,700 GSF on the vacant third floor of Folsom Hall (#65) to provide classrooms, teaching labs, faculty offices, and department offices. The project will provide classrooms and teaching labs, and eight departmental office suites, with a total of 113 faculty offices and a departmental office suite. To support the new uses on the third floor, new telecom rooms will need to be provided as well as enlarged restrooms and new HVAC units. As a secondary effect, the campus is considering the demolition of Brighton Hall in connection with this project.

Amador Hall Renovation

This project will renovate Amador Hall (#39) to allow its use as a Library Annex during the Library renovation. The project includes remodel of areas vacated by the Social Sciences and Interdisciplinary Studies and Geology departments moving to Sequoia Hall and Classroom III. HVAC, plumbing, electrical, and telecommunications infrastructure will be improved and updated as well as refurbishment of building finishes.

Infrastructure Improvements

This project will address critical infrastructure needs in the existing campus utility by upgrading and extending the stormwater collection system, irrigation pumps, natural gas distribution system, chilled water piping, and the domestic water distribution system.

Performing Arts Center

This project will construct a 53,600 ASF/78,600 GSF 1,200-seat auditorium (#30) accommodating lecture, teaching labs, and 20 faculty offices for speech, drama, dance, and music. The facility will include a lobby, restrooms, box office, costume/make-up rooms, rehearsal rooms, an acting lab, conference room, stage/set areas, and video recordings, sound, and lighting support.

Tahoe Hall Renovation

This project will renovate Tahoe Hall (64,764 GSF), a three-story classroom and office building that houses the College of Business. This is a subsequent phase of the Amador Hall Renovation and will address deferred maintenance issues such as HVAC, accessibility, electrical, plumbing, and interior upgrades.

Administration Building

This project will construct a new administrative building, at about 100,000 GSF, to be a "one-stop shop" for student services, admissions and outreach, and president's office which would be relocated from Sacramento and Lassen Hall. As a secondary effect, Sacramento Hall will be demolished and Lassen Hall will be renovated to address deferred maintenance needs.

Hornet Stadium Renovations

This project will renovate the Hornet Stadium (#60) to bring it into compliance with ADA seating requirements and will repair/replace the existing press box. The existing press box has dry rot from exposure to the elements. This project will replace existing wood decking with aluminum decking on the upper level of the stadium including repair/replacement of supporting beams. This project will improve ADA compliant seating in the east bleachers and ADA access to all bleachers. This project will also update telecom and electrical systems to current CSU standards.

Self-Support / Other Projects

Student Union Expansion, Ph. 2

This project will further expand the University Union, with the addition of a satellite ballroom and meeting rooms with 26,400 ASF/36,700 GSF. Proceeding with this project is dependent upon a viable financial plan for placement in the Systemwide Revenue Bond Program. The bonds will be repaid from University Union fees.

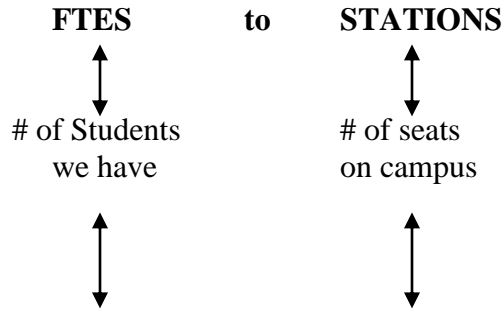
Event Center

This project will include the construction of a 6,000-seat event center (#111) located north of Parking Structure III. It will primarily serve for basketball and other indoor athletic and club sports events. It will also provide space for educational or career-related sessions, ceremonies, community lectures, special events, and entertainment. Campus and regional event space is limited and this project will allow the campus to attract events that might otherwise bypass the campus or the region entirely.

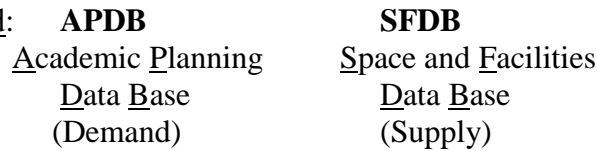
State Funded Buildings:

Dollars Received = Function of FTES growth

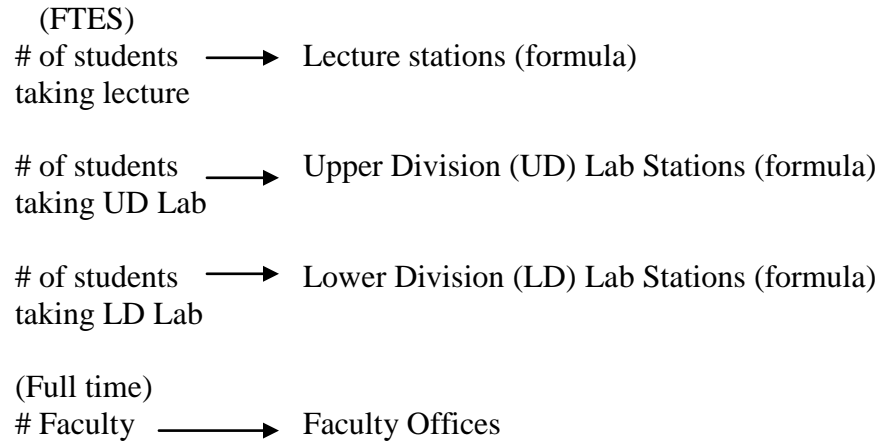
Comparing:



How it's measured:



How it's compared:



If FTES > STATIONS then it increases the campus' chance to receive funds
(the higher the FTES to STATIONS, the better)

If FTES < STATIONS then it decreases the campus' chance to receive funds

General Observations of Chancellor's Office Prioritization of State Funded Projects:

1. Safety (e.g. Seismic retrofits) – not under campus' control
2. Projects uncompleted – funding in phases
3. Instructional needs (FTES > STATIONS, demand > supply)
4. Renovations are generally favored over new construction
5. Project costs (lower cost projects have greater chance of funding over higher cost projects)

Nonstate Funded Capital Projects

The funds required to plan, construct, and operate new nonstate funded facilities are provided by mandatory fees, user charges, gifts and bonds issued by the trustees or auxiliary organizations. The state typically provides land for these projects and may provide utilities to the site. Nonstate funded projects include parking lots and structures, student housing, student unions, health centers, stadiums, food service buildings, bookstores, and other facilities that help meet educational goals established by the Board of Trustees. Planning guidelines require financial plans and market studies, when applicable, to establish the operational viability of proposed nonstate funded capital outlay projects.¹

CSU SYSTEMWIDE REVENUE BOND (SRB) PROGRAM REQUIREMENTS

CAMPUSWIDE DEBT COVERAGE REQUIREMENT = >1.35
(Established CSU fees. For Enterprise units such as Parking, Housing, Student Health Center.)

- New Project of a Campus Debt Program = > 1.00, with Campus Debt Coverage Requirement = >1.10
- New Campus Stand Alone Project: Project Debt Coverage Requirement = > 1.25

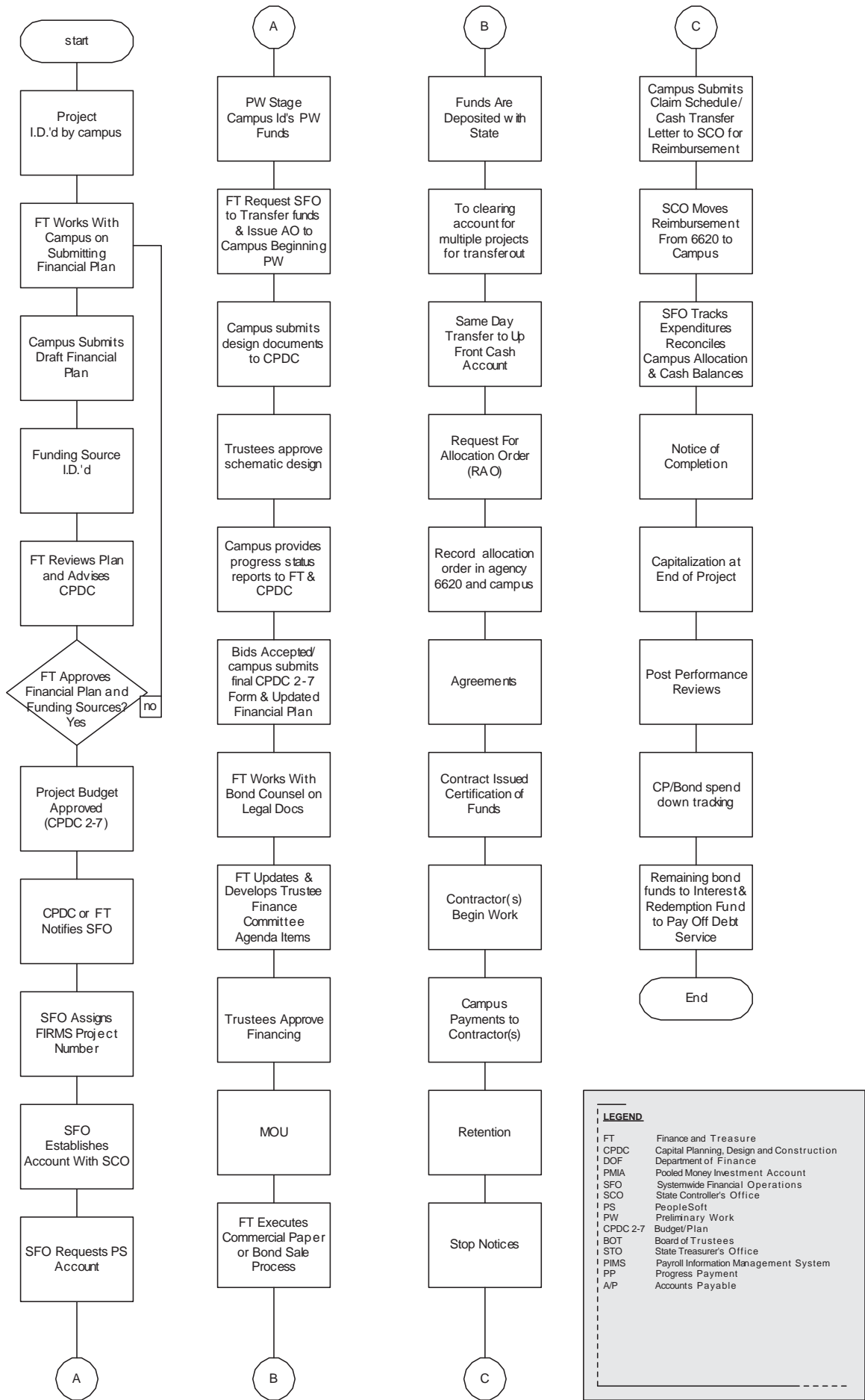
AUXILIARY SRB PROJECTS
(“Auxiliary” refers to the University Union, UEI, etc.)

- New SRB Funded Project of a Campus Auxiliary Debt Program = > 1.10, with Auxiliary Program Debt Coverage Requirement = > 1.25
- New Auxiliary Stand Alone Project: Project Debt Coverage Requirement = > 1.25

The debt coverage ratio is the annual net income (revenue less expense) divided by the debt service amount.

¹CSU-Five-Year Capital Improvement Program 2007/08 through 2011/12, Capital Planning, Design and Construction, page 6.

Nonstate Bond Funded Capital Project Flowchart



SACRAMENTO FACILITIES RENEWAL AND CAPITAL IMPROVEMENT PLAN

Future Projects (2023/24–2026/27)

Self-Support / Other Projects

Student Union Expansion, Ph. 2

This project will further expand the University Union, with the addition of a satellite ballroom and meeting rooms with 26,400 ASF/36,700 GSF. Proceeding with this project is dependent upon a viable financial plan for placement in the Systemwide Revenue Bond Program. The bonds will be repaid from University Union fees.

Event Center

This project will include the construction of a 6,000-seat event center (#111) located north of Parking Structure III. It will primarily serve for basketball and other indoor athletic and club sports events. It will also provide space for educational or career-related sessions, ceremonies, community lectures, special events, and entertainment. Campus and regional event space is limited and this project will allow the campus to attract events that might otherwise bypass the campus or the region entirely.



23. 2020-21
DEFERRED
MAINTENANCE
& CAPITOL
PROJECTS

DEFERRED MAINTENANCE & CAPITAL IMPROVEMENT ONGOING PROJECTS

Project	Project Number	Budget	Actual Expenditures 2017-18	Actual Expenditures 2018-19	Actual Expenditures 2019-20	Actual Expenditures 2020-21	Projected Expenditures 2021-22	Estimated Budget Available 07/01/2022
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2017-18 Campus Funded Non-Recurring Maintenance & Repair (486)								
Mendocino Steam & Condensate Project	1718W06408	44,000	42,043	1,957	0	0	0	0
Fire Alarms PH III	FAC1718FIREALM3	1,271,000	7,823	180,671	169,699	891,839	20,968	0
Sacramento Hall Coil Replacement	1718W06409	60,000	56,989	3,011	0	0	0	0
2017-18 Campus Funded NRMR Subtotals		\$1,375,000	\$106,855	\$185,639	\$169,699	\$891,839	\$20,968	\$0

2018-19 Campus Funded Non-Recurring Maintenance & Repair (486)								
Critical Roof Replacements	OT1819CRITROOFR	385,000		0	385,000	0	0	0
Art Sculpture Lab	FAC1718ARTSCULP	4,202,000		163,603	468,174	233,000	2,801,473	535,750
2018-19 Campus Funded NRMR Subtotals		\$4,587,000		\$163,603	\$853,174	\$233,000	\$2,801,473	\$535,750

2019-20 Campus Funded Non-Recurring Maintenance & Repair (486)								
Electrical Infrastructure Repairs - TRP	FAC1920TRPELECT	526,416			0	200,000	0	326,416
Roof Repairs-TRP (Funds moved to Kadema)	FAC1920TRPROOFS	789,624			0	0	789,624	0
Kadema -Augment Renovations	FAC1920KADEMADM	789,624			0	150,000	0	639,624
2019-20 Campus Funded NRMR Subtotals		\$1,316,040			\$0	\$350,000	\$789,624	\$966,040

2020-21 Campus Funded Non-Recurring Maintenance and Repair & Capital Improvement with Total Return Portfolio Funding (486) & (487)								
Storm Pit Generator - TRP 486	FAC2021TRPSTORM	341,320				0	341,320	0
Placer HVAC Replacement- TRP 486	FAC2021HVACPLCU	162,000				6,730	155,270	0
HVAC Jace Upgrade - TRP 486	FAC2021JACEUPGR	40,000				25,727	14,273	0
Stadium Bleachers TRP 486	FAC2122TRPBLCHR	447,200					75,000	372,200
Folsom Audiology - TRP 487	FAC1920FLSMAPH4	1,000,000						1,000,000
SCOE Fire Alarms TRP 487	FAC2122TRPSCOEF	135,580						135,580
2020-21 Campus Funded NRMR Subtotals		\$2,126,100				\$32,457	\$585,863	\$1,507,780

2017-18 Campus Funded Capital Improvement (487)								
Testing Center Remodel	4871617TESTINGC	904,000	156,600	747,400	0	0	0	0
Folsom Hall Speech PH 3	FAC1718FLSMSPH3	283,512	0	66,609	216,903	0	0	0
Lassen 1001	FAC1718LSNBURSR	700,000	31,197	42,619	57,451	446,583	122,150	0
Lassen 1003	FAC1819LSN1003	101,000	0	1,772	96,257	2,971	0	0
Lock Project	FAC1819LOCKUPDT	288,000	0	198,725	89,275	0	0	0
Global Ed Lib Int Ctr Ph II	OT16INTERNTLCTR	139,591	5,850	133,741	0	0	0	0
2017-18 Campus Funded CIMP Subtotals		\$2,416,103	\$193,647	\$1,190,866	\$459,886	\$449,554	\$122,150	\$0

2019-20 Campus Funded Capital Improvement (487)								
ADA Upgrades	FAC1920ADAUPGRD	1,145,000			1,250	1,123,037	20,713	0
Folsom Audiology Clinic	FAC1920FLSMAPH4	2,578,710			90,000	381,183	2,107,527	0
Hornet Stadium Press Box Renovation	FAC1920PRESSBOX	3,261,447			1,318,390	1,427,739	515,318	0
Sand Volleyball	FAC1920SANDVOLL	876,517			773,634	102,883		0
Serna Center	FAC1819SERNACTR	154,500			104,134	50,367		0
Lassen Gender Neutral Restroom	FAC1819GDRNURR	130,000			2,863	125,407		1,730
Building Switches PH 2	FAC1920SWITCHP2	1,080,000			216,384	245,924	617,692	0
2019-20 Campus Funded CIMP Subtotals		\$9,226,174			\$2,506,655	\$3,456,539	\$3,261,250	\$1,730

DEFERRED MAINTENANCE & CAPITAL IMPROVEMENT ONGOING PROJECTS

Project	Project Number	Budget	Actual Expenditures 2017-18	Actual Expenditures 2018-19	Actual Expenditures 2019-20	Actual Expenditures 2020-21	Projected Expenditures 2021-22	Estimated Budget Available 07/01/2022
2021-22 Campus Funded Capital Improvement (487)								
Ctr Council and Diagnostic AV	OT2122COUNCILAV	80,000					15,000	65,000
Lot 10 Fire Hydrant Installation	OT2122FIREHYDNT	337,250					40,000	297,250
ORIED Improvements	OT2122ORIEDIMPR	689,000					20,000	669,000
Sequoia Teach/Prep Lab 212A	OT2122SEQLAB212	150,000					10,000	140,000
Solano Lab Exscience Upgrade	OT2122SOLNOUPGD	176,000					10,000	166,000
Stork Safety Upgrade	OT2122STORKUPGD	195,000					10,000	185,000
2021-22 Campus Funded CIMP Subtotals		\$1,627,250					\$105,000	\$1,522,250
2019-20 State Funded Deferred Maintenance Projects								
Kadema Hall	FAC1920KADEMADM	3,657,000			44,134	412,761	3,200,105	0
Elevator Modernization	FAC1920ELEVCABR	1,766,000			0	441,783		1,324,217
Storm Water Renovation	FAC1920SORMWDM	2,225,000			12,607	308,467	1,903,926	0
Lighting Replacement	FAC1920LIGHTING	1,963,000			71,150	1,891,850	0	0
Fire/Life Safety	FAC1920FIRELIFE	1,000,000			1,250	719,455	279,295	0
Roof Replacements	FAC1920ROOPH1DM	2,053,000			57,660	493,123		1,502,217
2019-20 State Funded DM Subtotals		\$12,664,000			\$186,801	\$4,267,439	\$5,383,326	\$2,826,434
2021-22 State Funded Deferred Maintenance Projects								
Stadium Pressbox Renovation	FAC1920PRESSBOX	1,600,000					500,000	1,100,000
Electrical Equipment Replacement	FAC2122DMELECRP	3,000,000					35,000	2,965,000
Elevator Replacements	FAC2122DMELEVRP	1,500,000					17,000	1,483,000
Fire Life Safety PH 2	FAC2122DMFIRELF	1,150,000					13,000	1,137,000
Restroom Repairs	FAC2122DMRESTRM	700,000					8,000	692,000
Roof Replacements PH 2	FAC2122DMROOFRP	1,346,000					15,500	1,330,500
Sidewalk Repairs	FAC2122DMSIDEWK	2,200,000					25,000	2,175,000
Storm Drain Renovation PH 2	FAC2122DMSTORM2	915,000					10,500	904,500
Tahoe Hall HVAC	FAC2122DMTAHOAC	2,800,000					31,000	2,769,000
2021-22 State Funded DM Subtotals		\$15,211,000					\$655,000	\$14,556,000
2021-22 State Funded Capital Improvement Projects								
Energy Efficiency Projects	FAC2122DMENERGY	7,000,000					250,000	6,750,000
2021-22 State Funded CIMP Subtotals		\$7,000,000					\$250,000	\$6,750,000

ASSET EXECUTIVE SUMMARY

All costs shown as Present Value

<p>ASSET NAME All Assets</p> <p>GSF 5,165,460</p>	<p>CURRENT REPLACEMENT VALUE \$1,954,174,983</p> <p>FACILITY CONDITION NEEDS INDEX 0.35</p> <p>FACILITY CONDITION INDEX 0.20</p> <p>10-YEAR \$/SF 133.92</p>
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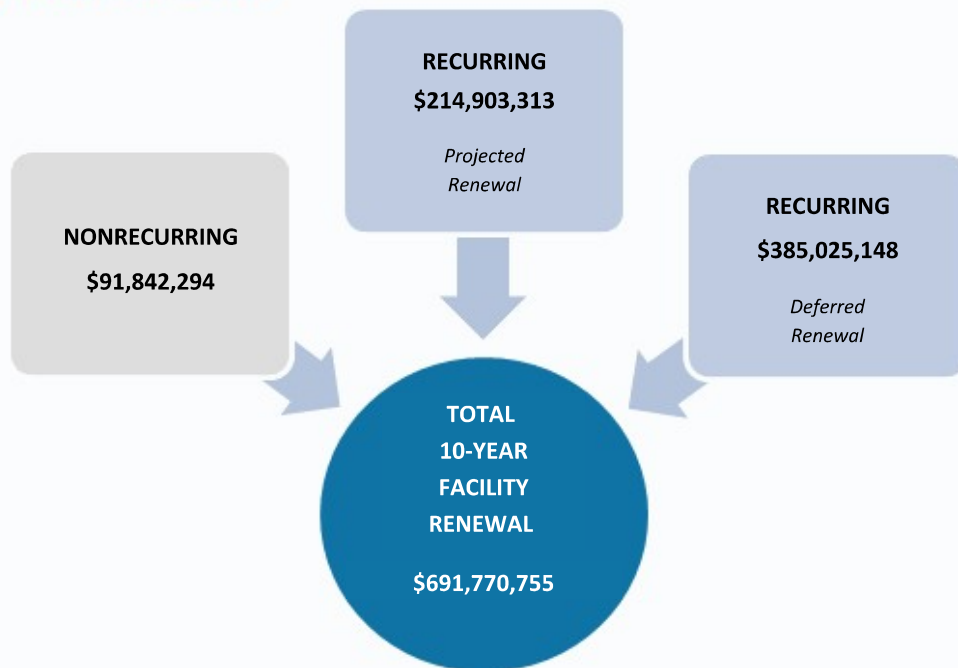
FCNI Scale

The FCNI for this asset is **0.35**

- Excellent Condition (typically new construction)
- Below Average Condition (major renovation required)
- Good Condition (maintained within lifecycle)
- Poor Condition (total renovation required)
- Fair Condition (normal renovations required)
- Replacement Indicated (unless historic)



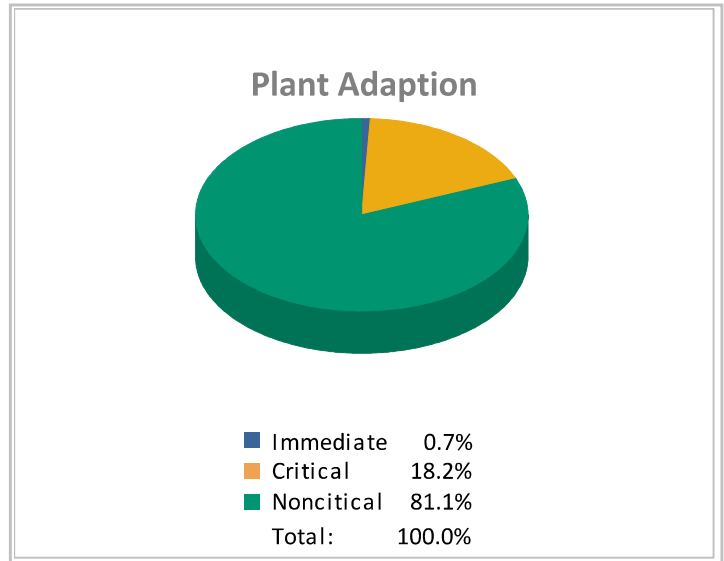
Total Facility Renewal Costs



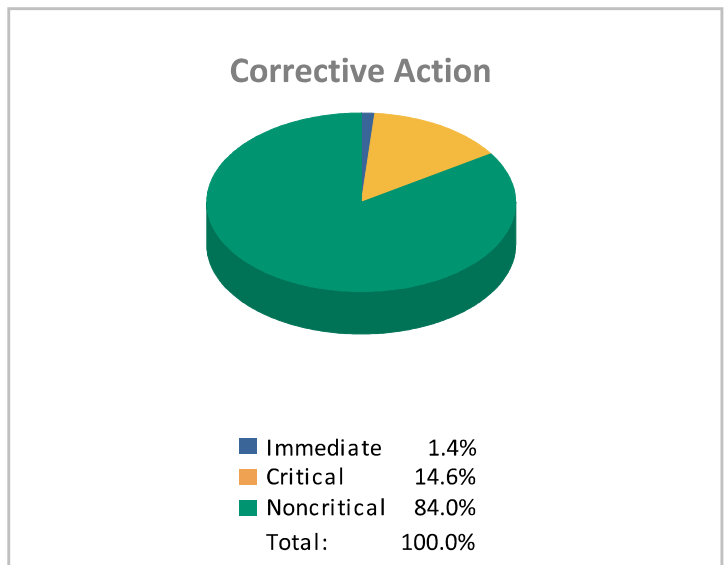
Nonrecurring Costs

Project Cost by Priority

PLANT ADAPTION	
1 - Immediate	\$624,549
2 - Critical	\$15,703,340
3 - Noncritical	\$69,843,668

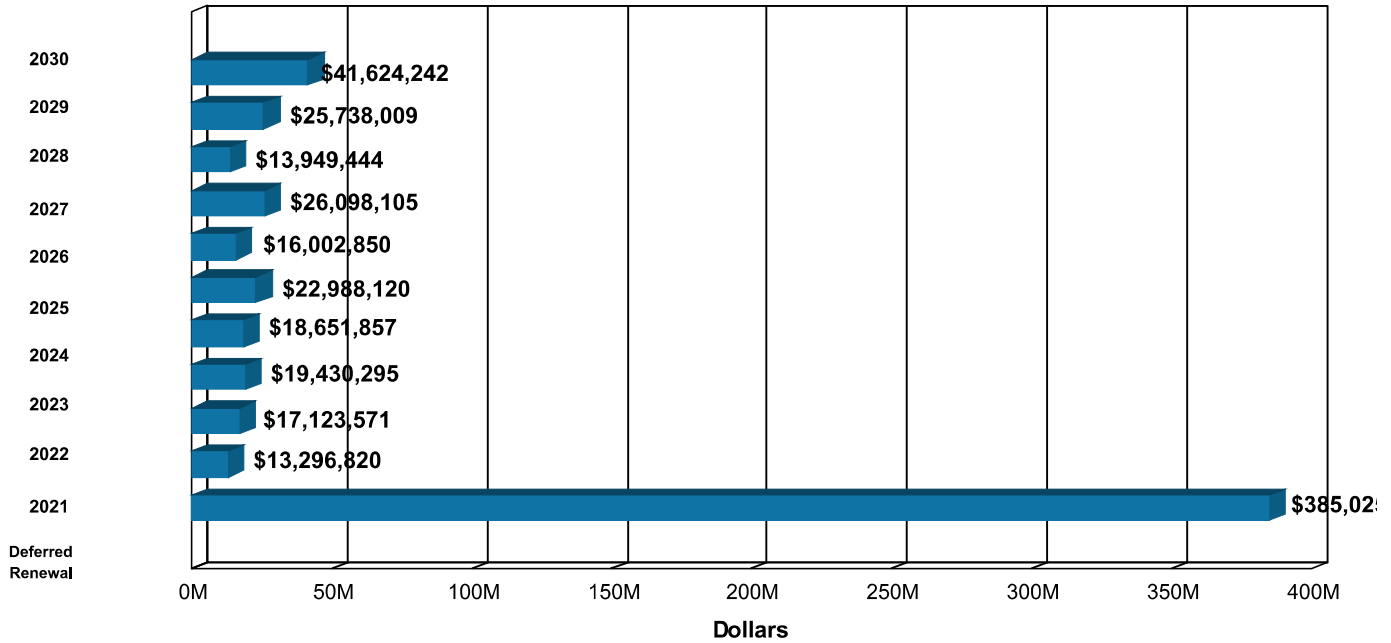


CORRECTIVE ACTION	
1 - Immediate	\$76,352
2 - Critical	\$821,116
3 - Noncritical	\$4,726,627

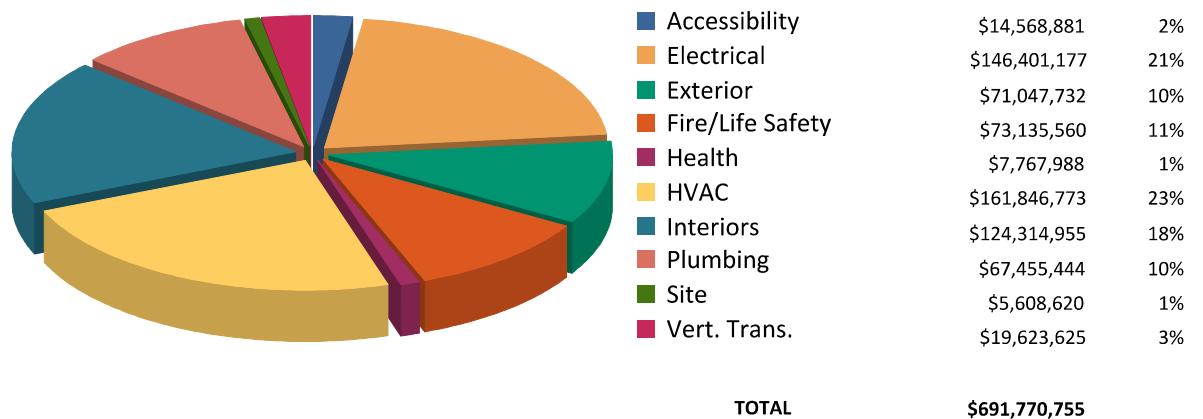


Recurring Costs

Component Replacement Cost by Year



Facilities Renewal Cost by System



CSU SACRAMENTO

Facility Condition Assessment

Detailed Cost Summary

10-YEAR RENEWAL NEEDS BY ASSET AND YEAR

ASSET CODE	ASSET NAME	OWNER	USE	BUILT	GSF	CRV	DEFERRED RENEWAL	10-YEAR NEEDS	FCNI	FCI
001	SACRAMENTO HALL	ACADEMIC	Office / Administrative	1959	38,090	\$19,727,247	\$5,606,735	\$8,110,280	0.41	0.28
002	RIVER FRONT CENTER	SELF-SUPPORT	Food Service / Dining	1959	40,198	\$23,057,196	\$7,413,552	\$11,087,693	0.48	0.32
004	DOUGLASS HALL	ACADEMIC	Classroom / Academic	1953	22,700	\$12,700,445	\$4,374,984	\$7,175,819	0.57	0.34
007	KADEMA HALL	ACADEMIC	Classroom / Academic	1962	46,184	\$24,104,424	\$13,669,872	\$15,745,005	0.65	0.57
009	SHASTA HALL BUILDING	ACADEMIC	Theater / Auditorium	1956	62,667	\$27,264,292	\$13,738,848	\$19,384,646	0.71	0.50
010	CALAVERAS HALL	ACADEMIC	Classroom / Academic	1956	21,630	\$12,101,418	\$6,621,350	\$8,075,755	0.67	0.55
011	ALPINE HALL	ACADEMIC	Classroom / Academic	1967	30,550	\$16,558,821	\$6,917,303	\$10,298,039	0.62	0.42
012	BRIGHTON HALL	ACADEMIC	Classroom / Academic	1966	30,880	\$16,737,460	\$9,161,460	\$11,096,791	0.66	0.55
014	SANTA CLARA HALL	ACADEMIC	Classroom / Academic	1960	66,391	\$33,580,819	\$11,415,139	\$18,209,256	0.54	0.34
015	YOSEMITE HALL	ACADEMIC	Gymnasium / Athletics	1955	82,301	\$33,959,490	\$14,033,973	\$18,972,732	0.56	0.41
016	DRAPER HALL	ACADEMIC	Dormitory / Apartments	1959	38,212	\$22,213,210	\$5,099,430	\$8,554,511	0.39	0.23
017	JENKINS HALL	ACADEMIC	Dormitory / Apartments	1959	38,212	\$22,213,210	\$3,815,744	\$7,305,326	0.33	0.17
019	RECREATION FACILITY	ACADEMIC	Gymnasium / Athletics	1976	1,152	\$601,167	\$324,913	\$486,136	0.81	0.54
020	HANDBALL COURTS	ACADEMIC	Gymnasium / Athletics	1959	5,969	\$2,981,230	\$403,898	\$663,445	0.22	0.14
022	FACILITIES MANAGEMENT	ACADEMIC	Shops / Trade	1959	35,272	\$17,170,685	\$4,374,412	\$6,171,442	0.36	0.25
023	CUSTODIAL WAREHOUSE	ACADEMIC	Shops / Trade	1992	6,226	\$3,582,396	\$138,637	\$526,809	0.15	0.04
024	HAZARDOUS MATERIALS MANAGEMENI	ACADEMIC	Laboratory	1961	1,381	\$1,149,918	\$198,373	\$447,832	0.39	0.17
025	AMERICAN RIVER COURTYARD	SELF-SUPPORT	Dormitory / Apartments	2009	209,050	\$73,519,884	\$95,709	\$17,273,442	0.23	0.00
026	LASSEN HALL	ACADEMIC	Office / Administrative	1954	110,000	\$55,895,650	\$17,016,837	\$22,991,601	0.41	0.30
027	OUTDOOR THEATER	ACADEMIC	Theater / Auditorium	1953	2,160	\$1,131,733	\$481,754	\$736,616	0.65	0.43
029	ENVIRONMENTAL HEALTH AND SAFE	ACADEMIC	Laboratory	1958	1,263	\$1,051,507	\$158,346	\$246,938	0.23	0.15
032	CENTRAL PLANT	ACADEMIC	Warehouse/Storage/Utility	1951	13,569	\$4,634,972	\$747,168	\$1,456,202	0.31	0.16
033	ATHLETIC CENTER	ACADEMIC	Office / Administrative	1975	27,313	\$14,400,184	\$5,476,905	\$7,698,686	0.53	0.38
034	TAHOE HALL	ACADEMIC	Classroom / Academic	1979	64,764	\$33,071,646	\$8,964,595	\$17,200,013	0.52	0.27
035	CAPISTRANO HALL	ACADEMIC	Classroom / Academic	1967	84,722	\$42,316,988	\$14,821,676	\$23,773,477	0.56	0.35
036	SEQUOIA HALL	ACADEMIC	Laboratory	1966	191,137	\$125,748,632	\$59,449,173	\$71,984,104	0.57	0.47
037	DEL NORTE HALL	SELF-SUPPORT	Office / Administrative	1965	54,000	\$28,421,698	\$2,901,748	\$5,374,833	0.19	0.10
038	EUREKA HALL	ACADEMIC	Classroom / Academic	1969	59,488	\$30,377,094	\$13,223,632	\$18,392,509	0.61	0.44
039	AMADOR HALL	ACADEMIC	Classroom / Academic	1971	67,138	\$33,958,420	\$13,520,954	\$18,347,831	0.54	0.40
040	LIBRARY I AND II	ACADEMIC	Library	1973	377,074	\$178,871,642	\$43,543,483	\$58,302,631	0.33	0.24
042	SOLANO HALL AND ANNEX	ACADEMIC	Classroom / Academic	1992	67,710	\$34,247,237	\$5,213,734	\$11,593,329	0.34	0.15
043	MENDOCINO HALL	ACADEMIC	Classroom / Academic	1990	77,000	\$38,690,735	\$6,136,313	\$24,345,233	0.63	0.16
044	SIERRA HALL	SELF-SUPPORT	Dormitory / Apartments	1974	41,662	\$24,218,881	\$3,880,385	\$9,261,361	0.38	0.16
045	SUTTER HALL	ACADEMIC	Dormitory / Apartments	1974	40,102	\$23,311,783	\$3,304,764	\$7,897,180	0.34	0.14
046	DINING COMMONS	ACADEMIC	Food Service / Dining	1981	22,747	\$13,047,025	\$1,313,527	\$3,569,440	0.27	0.10
047	UNIVERSITY UNION	SELF-SUPPORT	Student Union	1991	162,268	\$69,578,071	\$15,794,280	\$24,352,785	0.35	0.23
048	RIVERSIDE HALL	ACADEMIC	Classroom / Academic	1989	83,316	\$41,615,271	\$6,501,513	\$11,210,784	0.27	0.16
049	FOOD SERVICE OUTPOST	SELF-SUPPORT	Food Service / Dining	1983	1,300	\$902,819	\$205,613	\$391,102	0.43	0.23
054	ELI AND EDYTHE BROAD FIELD HOUS	ACADEMIC	Gymnasium / Athletics	2008	26,013	\$11,243,525	\$329,714	\$1,464,351	0.13	0.03
056	PLACER HALL (SCIENCE 1)	ACADEMIC	Laboratory	1997	67,101	\$45,501,459	\$3,466,037	\$8,952,557	0.20	0.08
057	HORNET FOUNDATION STORAGE	SELF-SUPPORT	Warehouse/Storage/Utility	1990	7,800	\$2,810,079	\$110,529	\$985,415	0.35	0.04
058	PUBLIC SAFETY BUILDING	ACADEMIC	Office / Administrative	1959	11,892	\$6,718,731	\$1,228,192	\$4,114,692	0.61	0.18
060	HORNET STADIUM	ACADEMIC	Gymnasium / Athletics	1969	89,140	\$52,583,885	\$927,837	\$5,307,806	0.10	0.02
061	CHILD DEVELOPMENT CENTER AND A	SELF-SUPPORT	Child Care	1988	13,704	\$8,166,023	\$801,860	\$4,208,158	0.52	0.10
062	BENICIA HALL	SELF-SUPPORT	Office / Administrative	2002	7,203	\$4,429,592	\$126,563	\$637,534	0.14	0.03
065	FOLSOM HALL	SELF-SUPPORT	Office / Administrative	1983	198,692	\$100,962,814	\$22,631,045	\$41,863,061	0.41	0.22
075	RECEIVING WAREHOUSE	ACADEMIC	Warehouse/Storage/Utility	1984	5,000	\$915,656	\$255,554	\$460,885	0.50	0.28
081	MODOC HALL	SELF-SUPPORT	Office / Administrative	2004	85,402	\$43,396,307	\$2,641,315	\$11,902,914	0.27	0.06
082	ART SCULPTURE LAB (TEMP)	ACADEMIC	Shops / Trade	1971	12,040	\$4,358,992	\$1,489,801	\$3,388,176	0.78	0.34
088	NAPA HALL	SELF-SUPPORT	Classroom / Academic	2002	33,392	\$18,099,177	\$1,231,994	\$4,463,875	0.25	0.07
089	PARKING STRUCTURE I	SELF-SUPPORT	Parking / Garage	1992	494,208	\$72,114,309	\$4,193,845	\$7,693,676	0.11	0.06
090	DESMOND HALL	SELF-SUPPORT	Dormitory / Apartments	1990	50,134	\$28,234,502	\$4,657,492	\$15,059,752	0.53	0.16
091	HORNET BOOKSTORE AND ENTERPRISE	SELF-SUPPORT	Student Union	2007	93,170	\$39,949,761	\$1,557,284	\$4,754,239	0.12	0.04
092	MARIPOSA HALL (CLASSROOM 2)	ACADEMIC	Laboratory	2000	78,079	\$39,233,068	\$3,445,100	\$12,425,478	0.32	0.09
094	PARKING STRUCTURE II	SELF-SUPPORT	Parking / Garage	2005	300,035	\$44,984,798	\$1,416,750	\$13,779,846	0.31	0.03
095	ACADEMIC INFO RESOURCE CENTER (ACADEMIC	Office / Administrative	2004	97,923	\$48,427,065	\$2,741,108	\$13,085,768	0.27	0.06
099	PARKING STRUCTURE III	SELF-SUPPORT	Parking / Garage	2007	983,620	\$143,080,840	\$243,290	\$14,580,082	0.10	0.00
104	ALUMNI CENTER	SELF-SUPPORT	Office / Administrative	2000	10,800	\$6,101,519	\$772,037	\$2,017,951	0.33	0.13
106	BASEBALL STORAGE	ACADEMIC	Warehouse/Storage/Utility	1988	1,430	\$539,124	\$140,132	\$280,148	0.52	0.26

108	CAPITAL PUBLIC RADIO	SELF-SUPPORT Office / Administrative	2002	19,838	\$10,792,116	\$491,306	\$1,754,922	0.16	0.05
109	THE WELL	SELF-SUPPORT Gymnasium / Athletics	2010	150,845	\$62,243,198	\$8,606	\$9,657,925	0.16	0.00
112	FACILITIES MANAGEMENT ANNEX	ACADEMIC Office / Administrative	2001	2,201	\$573,141	\$57,028	\$173,282	0.30	0.10
GRAND TOTALS				5,165,460	\$1,954,174,983	\$385,025,148	\$691,724,113	0.35	0.20

Explanation for Unspent Project Funds

Few projects are decided upon at the beginning of the year. Most are determined in the middle or closer to the end of the fiscal year. The project process starts with an idea that goes into design, scope definition, scheduling, financing, selection of contractor and, finally, construction. It is likely most projects will not be finished by the end of any fiscal year, which results in some money being unspent. Here are some reasons why:

1. **Priorities** – Priorities change during the year based on need and/or urgency. Thus, some projects are decided upon close to the end of the fiscal year rather than the beginning.
2. **Staffing** – Limited staffing forces the department to schedule some projects before others. The staff may not get to the later projects before the fiscal year ends. Each project requires a project manager to oversee the whole project process from start to finish. Given the complexities, there are only so many projects a manager can handle at any one time.
3. **Design/Scope** – Defining the scope of the project is a time-consuming process. It requires time and patience so as to reflect the desires of the project owner in the project plans wholly and accurately.
4. **The Procurement Process** – Some projects require competitive bidding, which extends the planning period. Depending on the size of the project, this process can take anywhere from two to six months.
5. **Classes** – Some projects can only be done when school is out of session. The department always has to consider the disruption to the campus community. Any project that has the potential of disrupting the learning process is implemented during the school breaks.
6. **Comprehensive Projects** – Some projects are quite involving and, as a result, take several years to complete from inception to completion. These projects would require architectural design, plan check review, intensive consultation and stakeholder involvement.
7. **Collective Bargaining** – Some projects are delayed by collective bargaining action such as grievances, concerns and other actions initiated by SETC. Sometimes, projects are delayed as the department in conjunction with the Union deliberate on the best way to proceed.
8. **Regulations** – Some delays are caused by the need to comply with current building codes and other regulations, as well as the need for approval from the Office of the State Fire Marshal and the Division of State Architect. This has become more of an impediment since 2011 after new regulations were implemented at the State level.
9. **Delays** – These can be caused by weather, special events, inspections, scope changes and other intrusive actions.
10. **Budget issues** – Project decisions are sometimes delayed due to uncertainty over the budget. Most deferred maintenance projects are funded by the department. Projects are delayed as a result if there is a possibility of budget reductions or other significant factors such as Proposition 30 that may affect the department's budget.
11. **Good fortune** – Some projects come with good fortune and, as a result, end up under budget and completed before the end of the current fiscal year. In such a case, the money is reallocated to another project.



24. UNIVERSITY FINANCIAL STATEMENTS

Effective with the 2010-2011 Fiscal Year

Current state legislation no longer requires campus stand-alone reports; therefore, the “Reporting Package” documents for the *Statement of Revenues, Expenditures and Changes in Net Asset* and the *Statement of Net Assets* are no longer available.

The following consolidated reports are unaudited on a campus basis. These reports represent the Sacramento campus’ submission as part of the California State University’s system-wide financial reports.



25. APPENDIX



25. APPENDIX

GLOSSARY

Term	Definition
ALLOCATION	A distribution of funds or an expenditure limit established for an organizational unit or function.
ALL UNIVERSITY EXPENSES (AUE)	Budget that is allocated to a division to cover expenditures that are restricted to a specific type of expense and cannot be used for any other purpose. Costs are ongoing in nature and have university wide implications that are beyond the normal scope of operations for any one division, program center, or department. Due to the nature of the expense, the division has very little control over the expenditures (e.g. utility or insurance premium costs). Permanent salaried positions should not be included in this category because these costs are controllable by the division. AUEs are managed by the central Budget Office.
APPROPRIATION	An authorization to make expenditures or incur liabilities from a specific fund source. The University receives a General Fund appropriation annually from the State of California. Appropriations made by other legislation are generally available for three years, unless otherwise specified, and appropriations stating “without regard to fiscal year” (continuous appropriations) shall be available from year to year until expended. Legislation or the California Constitution can provide continuous appropriations, and the voters can also make appropriations.
BASELINE BUDGET	At Sacramento State, a ‘Baseline Budget’ is the amount of University’s General Operating Fund budget that is the permanent funding base for a Division or a Line Item. Since we budget incrementally, baseline budgets can be adjusted at the beginning of the budget year for program or funding changes, and in the middle of the budget year for items such as salary increase actions. The baseline <i>excludes</i> any one-time funds made available to the organizational unit or line item (i.e., prior year carry forward or fiscal year funding such as an allocation from the University Reserve).
BEGINNING BUDGET OR INITIAL BUDGET	This is the baseline budget from the prior year plus any baseline changes that are part of the initial budget. Includes permanent changes and allocations only; does not include any one-time funds.
BUDGET	A plan of operation expressed in terms of financial or other resource requirements for a specified period of time.
BUDGET ACT	An annual statute (law) authorizing State departments to expend appropriated funds for the purposes stated in the Governor’s Budget and amended by the Legislature.
BUDGET LINE ITEM	Specific funding line in a budget that is identified separately. Often used in conjunction with a category referred to as ‘All University Expenses’ or ‘Mandatory Expenses’ such as ‘Benefits Costs’, ‘Vehicle Insurance’ or ‘Utilities’. It could also refer to a Program Center (College of Arts and Letters, Library, or Enrollment Services, for example).
BUDGET BALANCE AVAILABLE (BBA)	Formulaic calculation which identifies the unused portion of the budget at the division, program center, or department level. The calculation takes the budget less

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	expenditures less encumbrances to arrive at the balance available for a specific period of time.
Term	Definition
CARRY FORWARD FUNDS	Non-recurring funds that are used in the current fiscal year. These funds are not permanent or ongoing.
DECENTRALIZED BUDGETING	Management of allocated resources are delegated along organizational lines from the president to the provost/vice presidents, to colleges/program center managers, to departments.
DEFICIT	An excess of expenditures over revenues during an accounting period.
ENCUMBRANCE	The commitment of part or all of an appropriation by a governmental unit for goods and services not yet received. These commitments are expressed by such documents as purchase orders, contracts, and future salaries, and cease to be encumbrances when they are paid or otherwise canceled.
EXPENDITURE	Where accounts are kept on a cash basis, the term designates only actual cash disbursements. For individual departments, where accounts are kept on an accrual or a modified accrual basis, expenditures represent the amount of an appropriation used for goods and services ordered, whether paid or unpaid.
FEE WAIVER	Programs authorized by the CSU Trustees or the State of California to excuse identified students from paying all or part of registration fees due to the University. Examples of fee waiver include: employee fee waivers, 60+ fee waivers, veterans fee waivers, etc.
TUITION OR FEES	Student fees are governed by CSU Trustee Policy (Executive Order 1054). Trustees set the State Tuition Fees and the Non-Resident Tuition Fee, and delegate to the campus the authority to propose and establish other mandatory and non-mandatory student fees. Such fees include miscellaneous course fees, student body fees (ASI), and fees for student union, parking, instructionally related activities, recreation, continuing education, health services, transcripts and the like. Mandatory fees are collected at time of registration from all enrolled students who do not have a fee waiver. Non-mandatory (user) fees are collected from students who use the service provided. Revenues from the State University Fee, Non-Resident Tuition and some miscellaneous fees are included in the campus budget under "Sources of Funds". The use of other student fees are designated at the time they are established (student body fee, university union, parking, housing, etc.).

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FTES	Full-Time Equivalent Students. This is a calculation taking the total units enrolled per semester and dividing it by 15 units for undergraduate students or 12 units for graduate students. Prior to 2006/07, the FTES calculation for all students was based on 15 units. The 2006/07 change in the calculation is referred to as ' <i>rebenched</i> ' FTES. Although the FTES calculation was rebenched at the start of 2006/07, no additional funds were allocated to the CSU or to the campuses for rebenched FTES generated prior to the 2006/07 enrollment growth.
Term	Definition
FTES - Budgeted FTES	The number of FTES to be served by the campus for that academic and fiscal year. The campus is allocated additional State General Fund appropriation dollars for each additional Budgeted FTES. Effective with the 2006/07 academic and fiscal year, only resident FTES count toward meeting the Budgeted FTES target. This was imposed by the State Department of Finance so that General Fund appropriations were not allocated to cover the instructional cost for non-resident students. Non-resident students pay a per-unit non-resident tuition fee in addition to the other mandatory registration fees paid by resident students. Currently the non-resident tuition fee is \$372/unit.
FUND	A legal entity that provides for the segregation of moneys or other resources in the State Treasury for obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and balance, as well as its income and expenditures.
GENERAL FUND (GF)	The predominant fund for financing state government programs, used to account for revenues which are not specifically designated to be accounted for in any other fund. The primary sources of revenue for the General Fund are the personal income tax, sales tax, and bank and corporation taxes. The major uses of the General Fund are education (K-12 and higher education), health and human service programs, youth and adult correctional programs, and tax relief.
GENERAL OPERATING FUND	Main departmental fund for the campus expenditures. This fund includes a combination of General Fund (state appropriations), system wide mandatory student tuition and other fees, and other revenue that reimburses or supports General Operating Fund supported activities and expenditures. Expenditures include salaries, benefits, student grants, operational costs, equipment, maintenance and repair costs, enrollment funding and other campus related expenditures.
INCREMENTAL BUDGETING	Assumes a 'permanent base' will remain the same annually unless funds are added to or taken away from the base as part of the annual budget process. Campus wide budget allocations are made at the Division level (i.e., to the provost, vice presidents, & All-University Expense lines (Designated Line Items, Mandatory Cost lines items, etc.).

GLOSSARY

Term	Definition
SALARY SAVINGS	The difference between what the division, program center or department budgets for a position and what the incumbent is making. At Sac State, the division, program center or department establishes the budget for each position from its pool of allocated funds, and if an incumbent is hired at a different rate, the division, program center, or department manages the difference (either surplus or deficit). The annual CSU process to adjust the funding level of each existing position to that of the incumbent (known as the Schedule 8, 7A and 2) was discontinued in the early 1990's when the State stopped using the Orange Book budget formulas to allocate funds to the CSU. Through its annual budget process, the University provides additional funding to divisions for individual faculty promotions, staff reclassifications initiated during the annual classification call, and bargaining unit negotiated salary increases. The University also allocates funds to divisions for other specified purposes, including new positions. Divisions, program centers, and departments have the authority and responsibility to maintain sufficient funding for employees and to utilize salary savings generated by personnel changes. The University does not collect and redistribute salary savings from divisions, program centers, or departments.
SPECIAL FUNDS	Any fund created by statute that must be devoted to some special use in accordance with that statute. Special fund is also used to refer to "governmental cost funds" (other than General Fund), commonly defined as those funds used to account for revenues from taxes, licenses and fees where the use of such revenues is restricted by law for particular functions or activities of government. Sometimes the term is used to refer to all other funds besides the General Fund. For Sacramento State, examples of special funds include the Parking, Housing, Student Union, Student Health Center, Lottery, Continuing Education, etc.
STATE FISCAL YEAR	The period beginning July 1 and continuing through June 30.
STATUTE	A written law enacted by the Legislature and signed by the Governor (or a vetoed bill overridden by two-thirds vote of both houses), usually referred to by its chapter number and the year in which it is enacted. Statutes that modify a State Code are "codified" into the respective Code (e.g., Government Code, Health & Safety Code).
STRUCTURAL DEFICIT	When ongoing commitments defined as baseline allocations are greater than renewable resources defined as State Appropriations plus budgeted student fees.
SUG	Stands for State University Grants. Terminology was renamed; see "Tuition Fee Discounts."

GLOSSARY

TUITION FEE DISCOUNTS	Tuition Fee Discounts reflect CSU foregone revenue and General Fund grant appropriations. These discounts are the one-third set aside of the total projected revenue from increases in the State University Fee rates and are required to cover the tuition cost for the neediest of students. This term supplants what was formerly called State University Grants or SUG.
YEAR END BUDGET	General Operating Fund baseline budget plus any permanent (baseline) or one-time General Operating Fund changes that occurred throughout the year (increases and decreases). The Year-End Budget includes one-time carry forward funds from the prior year.

ACADEMIC AFFAIRS

2021-22

Academic Affairs provides leadership to the academic and educational activity of the University, including: the seven Academic Colleges, University Library, and the College of Continuing Education. The Office of Academic Affairs remains focused on the major elements of Sacramento State's mission – access, diversity, quality, and the fullest university experience for our students.

Provost

Responsible for ensuring student success through leadership and administrative oversight of the personnel, budget, and infrastructure of all the academic units including the colleges, the library, and AVP offices, and implementation of University and system policies for academic matters regarding undergraduate and graduate curricular/instructional/research/creative activity programs, program reviews and assessment; University accreditation matters; Center for Innovation and Entrepreneurship, and the Office of Water Programs.

Vice Provost for Strategic Services

Responsible for academic operations including project management, communications management, instructional space and technology management, class scheduling, and space planning and implementation. Ensure consistent safety and compliance to university and governmental regulations, policies, and procedures. Oversee emergency management. Manage and process range elevation requests. Manage and process reclassification requests. Oversee technology support and services in Academic Affairs division. Oversee the operations of the Community Engagement Center, Creative Services, the Office of International Programs and Global Engagement, and the Office of Academic Excellence.

Vice Provost for Faculty Affairs

The Vice Provost for Faculty Affairs serves as the principal enrollment and faculty development manager in the Division of Academic Affairs. In this role the Vice Provost for Faculty Affairs, in collaboration with Deans and other administrative divisions of the university, improves faculty development processes, provides guidance on enrollment planning, and projects related to academic operations of the university and ensures planning aligns with the priorities of the University's Strategic Plan. The Vice Provost for Faculty Affairs oversees the Office of Faculty Advancement and the Center for Teaching and Learning.

Office of Faculty Advancement

Ensure faculty success through leadership and oversight of faculty development and advancement policies and procedures including faculty recruitment, orientation, development, leaves, and separations; Assist the provost in UARTP policies/procedures and manage the ARTP processes; Manage faculty contracts and outside employment; Ensure compliance to CBA and management of Unit 3 faculty, coach, and counselor and Unit 11 student employee grievances and conflicts.

The Center for Teaching and Learning (CTL)

Provides activities and services that help individual faculty members, departments, and programs identify and achieve their desired level of teaching excellence. For a more in-depth description of CTL's programs, visit www.ctl.csus.edu.

Deans -- Colleges and University Library

Responsible for the leadership and administrative oversight of the personnel, budget, and infrastructure of all the academic units, including departments, programs, centers and institutes, within the Colleges of Arts & Letters, Business Administration, Education, Engineering & Computer Science, Health & Human Services, Natural Sciences & Mathematics, Social Sciences & Interdisciplinary Studies, Continuing Education and the University Library.

Office of Undergraduate Studies

Responsible for leadership and university-level administration of undergraduate education and for coordinating the University's General Education Program and all university-wide undergraduate graduation requirements. Provides leadership in the

ACADEMIC AFFAIRS

2021-22

development and implementation of policies and services related to undergraduate education. Serves as the “home” College for Undeclared students, Special Majors and Special Minors. The Office of Undergraduate Studies also oversees the following university-wide programs and program centers:

Center for College & Career Readiness (CCR) and Early Assessment Program

Responsible for facilitating regional partnerships with the primary mission of aligning curricula, expectations, and standards between K-12, the community colleges, and Sacramento State. Through a culture of collaboration, the partnerships will implement mechanisms that will aid in shifting from a college/career eligible perspective to a college/career ready reality by focusing on a student’s ability to make a successful transition with the attributes necessary for long-term success. The program’s focus will be on students before they matriculate, those in the regional pipeline. For a more in-depth description of the CCR, visit www.csus.edu/ccr.

Accelerate College Entrance (ACE)

Affiliated with the Center for College & Career Readiness, ACE allows qualified high school students (11th and 12th grade only) to enroll in classes at Sacramento State and earn university credits while completing regular high school studies. There are two components to ACE: an On-Campus Program (Sac State-based) and an Off-Campus Program (High School-based). For more information, visit <http://www.csus.edu/coe/ace/index.html>.

First Year Experience Program (FYE)

Provides academic support programs to improve the retention and graduation of native students during their first year at Sacramento State. Such programs include first year seminars, university learning communities, peer mentoring and the FYE Space. For more information, visit <http://csus.edu/fye/Index.html>.

GE Honors Program

Provides a challenging liberal arts course of study of integrated General Education courses in a community of like-minded students. For a more in-depth description, visit <http://www.csus.edu/honorsprogram/index.html>.

Writing Across the Curriculum

Provides support and resources for students and faculty engaged in writing across the curriculum. For more information, visit <http://www.csus.edu/wac/WAC/Links/>.

University One Book Program

Selects a book each year to bring together the Sacramento State community and the Sacramento region. In addition to Author Day, the Program offers many other exciting events through the academic year. For more information, visit <http://www.csus.edu/onebook/index.html>.

Air Force ROTC

Army ROTC

Office of Graduate Studies

Responsible for leadership and university-level administration of graduate education. Provides leadership in the development of policies and services related to graduate education. Oversees graduate student services: advising, admission, retention, and degree evaluation of graduate students. Involved in the planning, development, articulation, review and evaluation of graduate

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degree and certificate programs. Responsible for the Graduate Diversity Program and Grants (Graduate Equity Fellowship, CSU Pre-Doctoral Program, and Forgivable Loan Program), McNair Scholars Post-Baccalaureate Achievement Program, and the Teaching Associate, Graduate Assistant and Instructional Student Assistant Programs.

Offices of Research, Innovation and Economic Development

The Offices of Research, Innovation, and Economic Development (ORIED), a unit of Academic Affairs, works to expand the research capacity of Sacramento State's faculty, staff, and students, and to link a range of academic and infrastructure initiatives and activities that advance our faculty and campus connection to the regional community. ORIED supports faculty seeking external funding for their research and scholarly activities, and on behalf of the University, submits grant and contract proposals. In addition, this office is responsible for administering internal research funds and recognition programs and, as part of its research integrity and compliance functions, facilitates the Institutional Review Board (IRB), the Institutional Animal Care and Use Committee (IACUC), and superintends campus academic centers and institutes. ORIED also provides support services to faculty with full-spectrum intellectual property services as well as assisting external stakeholders in connecting with appropriate university specialists who can offer research and project development, business and technical expertise and assistance with talent creation and workforce development. For more information, please see www.csus.edu/research.

The Office of Research and Proposal Development (RPD)

Assists faculty and staff seeking external support for their research and scholarly activities through services providing research proposal, narrative, application and budget development. Works in conjunction with UEI Sponsored programs Administration that manages the resulting awards.

The Office of Innovation and Technology Transfer (OITT)

Helps to protect faculty, staff and students' intellectual property and optimize the flow of innovations to the community to serve the public good and to the marketplace to help generate revenue that supports future research activities.

The Office of Economic Development (OED)

In partnership with the offices of Public Affairs and Advocacy and State & Federal Relations provides outreach and engagement to the community to help build collaborations and partnerships with public and private organizations to promote personal, professional and economic growth in the region. Serves as a liaison through which the community and external partners can assess vast range of services, resources and expertise embedded in the campus of Sacramento State University.

International Programs and Global Engagement (IPGE)

International Programs and Global Engagement (IPGE) serves as the focal point for the administration of international programs and services at Sacramento State. IPGE collaborates with units across campus to lead the institution's efforts towards further internationalization and is committed to building connections with students, scholars and partners around the world through the following programs and functions:

International Admissions

Processes applications of international students and performs credential evaluations of foreign coursework.

International Student and Scholar Services

Conducts international student orientation, provides comprehensive international student advising services and delivers a wide-range of co-curricular international programming.

ACADEMIC AFFAIRS

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Study Abroad and International Exchange

Provides information and advising to students interested in studying abroad on a Sacramento State direct exchange program, California State University International Programs' academic year abroad programs, affiliated programs, or *Faculty-Led Study Abroad* programs. Study Abroad also oversees the US Student Fulbright Program.

Faculty and Staff Immigration Services assists international faculty and staff with obtaining USCIS work authorization and Department of Labor PERM certifications.

The Passport Place @ Sac State is a Department of State designated Passport Acceptance Facility. United States citizens may apply for a US Passport using this service.

The **English Language Institute (ELI)** offers a comprehensive, year-round Intensive English Program as well as short-term American Language and Culture and International Development and Training programs.

Office of Academic Excellence

Responsible for promoting and safeguarding quality assurance and quality improvement policies and processes for all academic degree and non-degree programs of the university; Academic Master Plan and the academic planning process; Development and update of the academic policies and procedures; Track, monitor, and ensure the implementation of all academic policies and procedures; Liaise with the college deans and the Faculty Senate to monitor new academic program development and curricular updates that will need Chancellor's Office review and approval as well as WASC review and approval; Manage the university's academic program review processes and schedules; Oversee the Office of Academic Program Assessment and manage the university program assessment plans, processes, timelines, and activities associated with Student Learning Outcomes assessment; Develop and oversight of MOUs with academic program areas after completion of program reviews; Lead collaborative efforts in the Institutional Learning Outcomes review and assessment; Organize university accreditation processes and procedures; Serve as Accreditation Liaison Officer (ALO) of the University to the Western Association of Schools and Colleges (WASC) Senior College and University Commission; Liaise with the Chancellor's Office in program development, revision, review, and updates; coordinate administrative searches; impaction.

Office of Academic Program Assessment (OAPA)

Assessment is an integral part of our commitment to student learning and student success, and an integrated part of the mission and strategic planning of this university. OAPA assists our university and various academic units (programs, departments, and colleges) by: providing leadership, support, coordination, and feedback for the annual assessment of student learning outcomes for all degree programs at each level (baccalaureate, master, and doctorate); strengthening the assessment component for the periodic review of academic programs (Program Review); facilitating and leading various initiatives that result in high-quality and sustainable assessment practices for an institution-wide understanding of student learning; serving as a campus-wide resource for improving the culture of assessment; and promoting a culture of evidence-based decision-making and continuous learning and improvement at Sacramento State.

Director of Academic Affairs Business Operations

Administer the financial and personnel resources of the AA division; Make recommendations on budget and personnel matters for the Division by working with the Provost, Vice Provost, Deans, AVPs and Directors within the Division and maintain delegation of fiscal authority for the Division; Identify, recommend, and implement strategies to meet operational goals with available resources and/or addressing funding shortfalls for Academic Affairs; Develop cost center budgets that reflect strategic and operational priorities; Work with designated directors, associate directors and college and/or program center resource analysts to

ACADEMIC AFFAIRS

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ensure that spending does not exceed established cost center budgets; Develop and administer an internal audit process to verify accuracy of divisional processes; Oversee the preparation of quarterly and yearly financial reports and audits for Academic Affairs and its programs and colleges, including the annual report and budget call spending reports; Recommend appropriate changes in purchasing, staffing and/or operations to align expenses and operate within budget; Ensure appropriate use of funds including general funds, mandatory student fees, fees for service, trust funds, University Foundation funds, grants, scholarships, CERF and Lottery funds; Collaborate with the Administration and Business Affairs' AVP for Budget Planning and Administration, University Controller, Director of Accounts Payable and Travel, Director of Accounting Services, Director of Procurement, College of Continuing Education, Human Resources, Information Resources and Technology, President's Office, Public Affairs and Advocacy, Student Affairs, and University Enterprises to advance the Division and the University.

Center for Innovation and Entrepreneurship

Engage all of the University's colleges, centers and programs in the arena of innovation and entrepreneurship, build partnerships with all relevant external constituents, and provide high-quality education, advising, and practical experiences, opportunities and programs to all students at Sac State irrespective of their academic disciplines. The Center will provide students, faculty and others the pathway to take solutions to market and leadership and workforce to ensure the vitality and success of the region's economy, businesses, charitable and civic organizations.

Office of Water Program

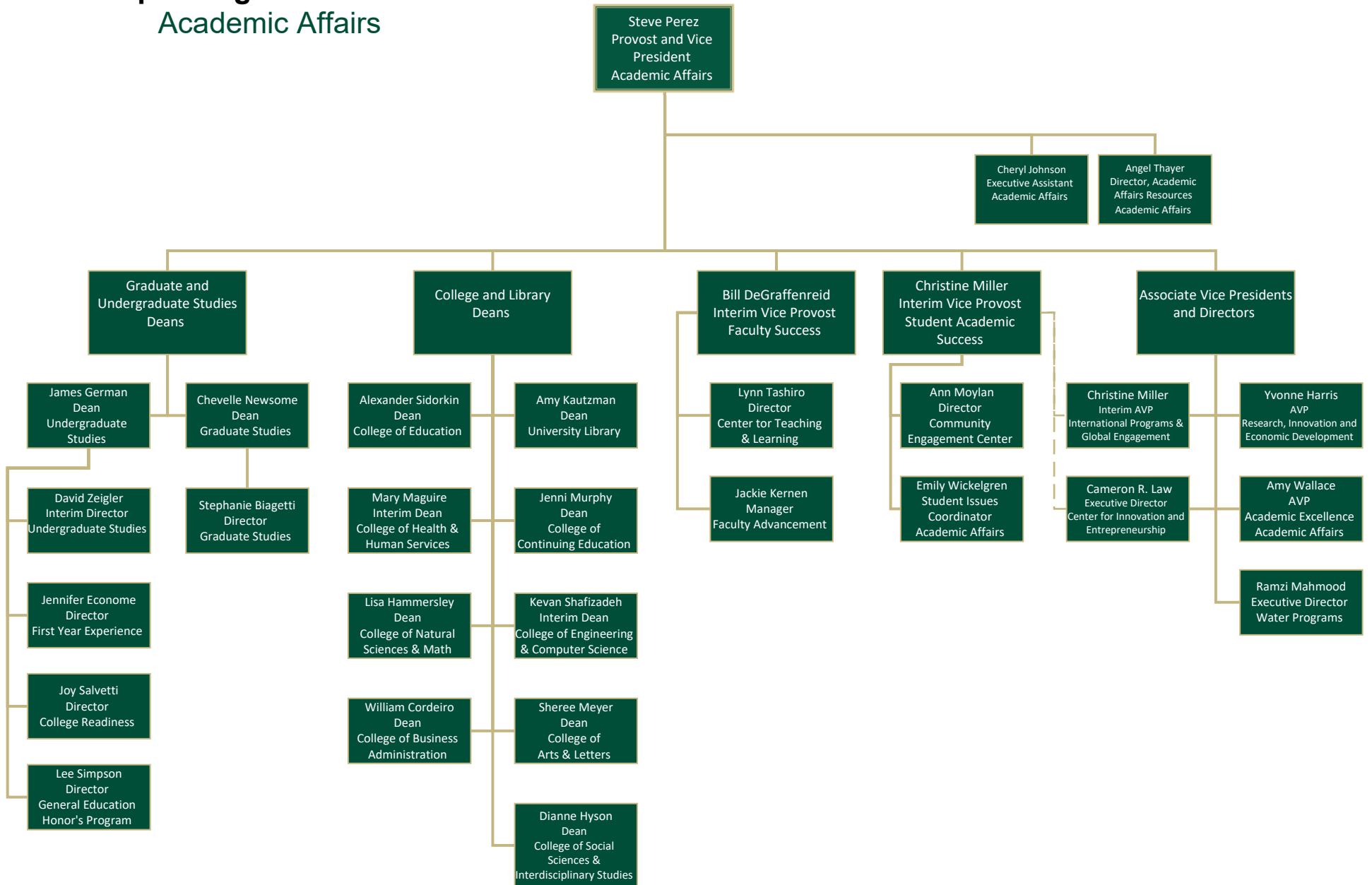
The Office of Water Programs (OWP), a unit of academic affairs, is a multidisciplinary center providing training, technical assistance, and applied research services for water resources and water quality disciplines. Its mission is to provide cost-effective solutions for protecting and enhancing water resources, public health, and the environment. For over 40 years, OWP training materials have supported the drinking water and wastewater professions, earning it an international reputation as a leader in this field. Since the late 90s, a variety of state and local agencies fund applied research and engineering management projects in wastewater, stormwater, watershed planning, flood modeling, and groundwater. Through a federal grant OWP serves as the US EPA Region 9 Environmental Finance Center (EFC) which supports rural, disadvantaged, and tribal communities throughout the west in financial planning and utilities asset management. OWP staff collaborate extensively with Sacramento State faculty, and occasionally with other CSU faculty from engineering, natural sciences, public policy, and economics. Currently, OWP is the largest self-supported center in the CSU system with 50 full-time professionals and students. For more information, please see www.owp.csus.edu.

Community Engagement Center

The Community Engagement Center supports faculty and students to engage in meaningful work with hundreds of community, non-profit, government and for-profit entities. The program engages students in service learning courses, volunteer opportunities, Alternative Break, and civic engagement. For more information, visit <http://www.csus.edu/cec/index.html>.

Campus Organization Chart

Academic Affairs



ADMINISTRATION & BUSINESS AFFAIRS

2021-22

Administration and Business Affairs (ABA) at Sacramento State is one of the University's chief support divisions, providing integrated and comprehensive administrative, business, financial, operational, and logistical support services to students, faculty, and staff.

The Vice President for Administration/CFO

Serves as the Chief Financial Officer for the University providing leadership to the Administration & Business Affairs (ABA) division, comprised of the following functional families: Business & Administrative Services, Budget Planning & Administration, Facilities Management, Financial Services, Human Resources, Office of the Vice President/CFO, Sacramento State Police Department, Risk Management Services, and the special office of Auditing & Consulting Services. Altogether, ABA functions provide the full range of administrative, business, financial and operational support services in support of the University's mission.

The Vice President serves as counsel to the President, other vice presidents and campus units on business, financial and compliance matters; represents the campus to the CSU system offices, local and governmental agencies and the business community; provides resource management and administrative expertise as well as research and evaluative services for the development of new campus functions; leads the campus sustainability effort; and provides fiscal oversight for the University's auxiliary and affiliate organizations, as delegated through various executive orders, the State University Accounting Manual, applicable legal codes and the University President.

Fiscal Oversight – Sacramento State Auxiliary and Affiliate Organizations

The campus chief financial officer (CFO) is the primary responsible campus official in respect to administrative compliance and fiscal oversight of campus auxiliary organizations and affiliate groups – the Associated Students, Inc., Capital Public Radio, Inc., University Enterprises, Inc., University Foundation at Sacramento State, and the University Union WELL, Inc.

The Vice President also serves as a member of the President's Cabinet, collaborating with other Cabinet members to provide the President with executive level support and to assist in leading and guiding the institution. The Vice President provides oversight for all campus construction, energy conservation, and serves as liaison between the campus and the Chancellor's Office on these issues.

Auditing & Consulting Services

Responsible for centrally coordinating all campus audits, both internal and external. The department conducts various types of audits, including operational, compliance, and investigative; as well as special projects. The office also coordinates responses to findings and recommendations related to external audits. It is also responsible for reporting fiscal improprieties and fraudulent activities to the appropriate CSU & University administrators and applicable state departments.

Office of the Vice President/CFO

Provides executive level administrative operations support and collaborates across campus to enhance, facilitate and inform the decision making process of the VP/CFO and the ABA executive team. In addition to supporting the VP/CFO and the ABA division, office staff serve by performing various duties that elevate the mission of ABA, including ensuring stewardship of campus resources, maintaining a commitment to outstanding customer service, ensuring transparency and facilitating communications across campus. The VP/CFO office is also tasked with facilitating the instructionally related activities process in partnership with the ASI President, and collaborates with the Office of the President and IRT for records management.

Business & Administrative Services (BAS)

A diverse operation, encompassing Resource and Organizational Management (ROM), comprised of Space Management, Resource Management, and Energy and Sustainability. ROM manages division resources, through short and long-range budget

ADMINISTRATION & BUSINESS AFFAIRS

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planning, management of operating and special funds, and allocation of the division's budget, in addition to the management of the University resources of academic and third-party space utilization, and sustainability initiatives to reduce our environmental impact and create a place where students' innovative ideas can be explored and sustainability pioneers can grow.

Additionally, BAS, encompasses self-support services for the campus, such as University Print & Mail (UPM), and University Transportation and Parking Services (UTAPS). UTAPS administers parking facilities (structures/lots) planning and operations, parking permit operations, event parking support, alternative transportation operations, shuttle operations, parking enforcement, citation adjudications support, and visitor parking information. The University Print and Mail team provides support to the campus community through integrated Print and Mail services, operating the University's official print shop and full-service campus mail center.

Budget Planning & Administration (BPA)

Provides comprehensive budget planning and administrative services including the development and facilitation of the campus' General Operating Fund budget through collaboration with the University Budget Advisory Committee (UBAC). BPA also provides transparency of financial information through the production of the President's Annual Report for Budget, Expenditures, and Financial Information. Responsibilities also include ensuring the compliance of campus funds, developing financial pro formas for non-state capital projects, financial forecasting, processing campus fees (Category IV and V) for presidential review, providing information and guidance on university funds, processing monthly payroll through CMS, managing and creating positions for university employees, and processing budget allocations and transfers.

Facilities Management

Provides comprehensive facilities management services including facility maintenance and repair; facility and infrastructure planning; planning, design and construction; utilities management; custodial, grounds and landscape services; campus recycling services; automotive services; and an administrative and customer service function. Facilities Management oversees the campus physical master plan, the Capital Outlay Program, and all campus construction projects, providing guidance to assure compliance with CSU system and state laws, mandates and procedures, and management of multiple revenue sources and expenditures pertaining to capital outlay activity.

Financial Services

Provides comprehensive financial services to University students, staff and faculty. These services include campus ID (One Card); accounting; cashing; invoicing and collections; payments and reimbursements; student fee review, management, and refunds, financial aid and payroll disbursement, loan management, and tuition installment payment options; cash management; event ticketing services; financial reporting; procurement and contracts; central receiving; asset management; University Foundation accounting; and oversight of ASI Finance and Administration. The Financial Services family is responsible for ensuring that all accounting, reporting and reconciliation functions are performed in accordance with applicable law and policy while providing the highest possible level of service to the campus community. Additionally, Financial Services supports students' success, most directly in the Bursar's Office, where they work with students and parents to navigate the student portal, understand fees assessed to a student's account, and make mutually beneficial payment arrangements. Finally, as the department that manages the Student Fees, we also manage the fee proposal process through the Student Fee Advisory Committee (SFAC). As a shared governance committee, SFAC reviews fee proposals, discusses the merits of each, weighs student burden with student benefit, directs audit and use of the fees, and makes recommendations to the President.

Human Resources

Supports the goals and objectives of the University through the development, implementation, and maintenance of human resource programs, policies, and processes which include the recruitment, development, and retention of diverse, competent, and talented professional and staff personnel. Human Resources staff are responsible for providing professional and timely information, advice and counsel in the areas of benefits, classification/compensation, recruitment, employee and labor relations,

ADMINISTRATION & BUSINESS AFFAIRS

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payroll, and organizational and professional development and training.

Risk Management Services (RMS)

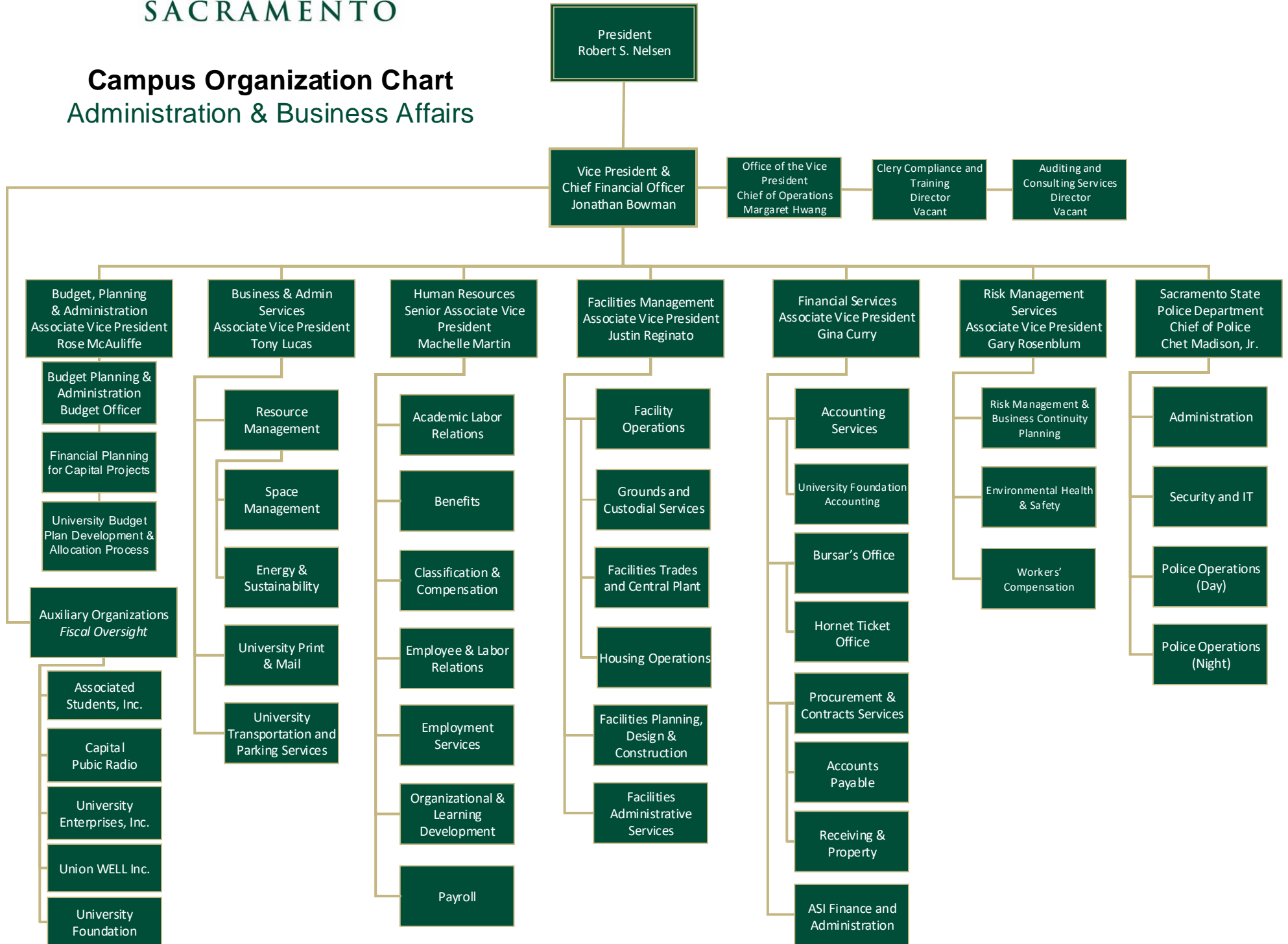
Staffed by trained, credentialed experts in their fields who ensure that the University meets its legally mandated health, safety, environmental and liability requirements. Working in collaboration with the University community, RMS provides comprehensive support to faculty, staff, students, and administration in the areas of risk management, continuity planning, workers' compensation, environmental compliance, and occupational health and safety.

Sacramento State Police Department

Responsible for protecting the persons and property of the campus community and maintaining peaceful order in a manner conducive to the educational environment. The Police Department also provides emergency response, emergency communications, emergency operations training, and management of the Emergency Operations Center. The department collaborates with its constituents, the surrounding neighborhood, and external agencies to generate communications, assure responsiveness and improve safety for the campus community.

Campus Organization Chart

Administration & Business Affairs



INCLUSIVE EXCELLENCE

2021-22

The Division of Inclusive Excellence is responsible for ensuring that Sacramento State's commitment to equity, diversity, inclusion, and belonging is evident throughout our University and its operation and is communicated to the larger Sacramento community that we serve. Inclusive Excellence partners with stakeholders across the campus and in the community to embed equity, diversity, inclusion, and belonging into every aspect of University practices and campus life and actively supports efforts to achieve the University's goals of academic excellence, staff and student success.

Vice President for Inclusive Excellence/University Diversity Officer

Responsible for the leadership and strategic direction for all equity, diversity, inclusion, belonging efforts to ensure that the institutional commitment is embedded throughout all aspects of the University and its operation. Reports directly to the President and works with the Cabinet to align the institutional commitment to Inclusive Excellence with University practice at all levels and advises on issues related to equity, diversity, inclusion, and belonging. The VP for Inclusive Excellence convenes the annual Antiracism and Inclusion Convocation and consults with multiple stakeholders on best practices in executing an antiracism, anti-oppression, and inclusive strategy.

Assistant to University Diversity Officer

Responsible for providing a broad range of administrative support for the Executive Director of Inclusive Excellence/University Diversity Officer. Administrative projects often include coordinating, prioritizing, and monitoring through to their completion with accountability for end results and work performed by others. Prepares correspondence, reports, power-points and other presentations, and other substantive materials. Responsibilities also include: scheduling meetings, coordinating calendars, arranging travel, budgetary and fiscal responsibilities, program support, and office coordination. The Assistant to the UDO is expected to work effectively and collaboratively under pressure with frequent interruptions while prioritizing assignments to meet deadlines. The position requires a professional and dependable, well-organized individual with initiative, good judgment, and excellent interpersonal skills capable of successfully interacting with a diverse population of administrators, faculty, staff, and students. Takes initiative to identify and address office needs and concerns; responds to various administrative inquiries; maintains and monitors office budget.

Director of Inclusive Excellence Learning

Responsible for the development and delivery of learning and professional development opportunities related to Sacramento State's commitment to equity, diversity, inclusion, and belonging and advises and supports the appropriate delivery of related professional learning by others. Serves as the designated advisor to support and assist any equity, diversity, inclusion, belonging, and anti-oppression learning opportunities offered to students, faculty, staff, and administrators.

Director of Faculty Diversity & Inclusion

Responsible for the development and implementation of strategies and initiatives related to the successful recruitment and retention of a diverse faculty body and the adoption of inclusive practices and culturally responsive pedagogy by faculty. Serves as the designated expert to work in collaboration with numerous stakeholders across campus in developing and implementing related strategies and initiatives.

Director of Belonging Education & Support

Responsible for supporting and facilitating the University's response to acts of bias experienced by students, staff, and faculty. The Director serves as a campus resource for responding to and assessing alleged acts of bias; recommending educational interventions and/or effective restorative practices that will increase belonging on the campus and to help the larger University community deepen awareness and fluency on the diversity of human experience and inclusiveness. The Director chairs the Bias Education Support Team (B.E.S.T) and otherwise collaborates with stakeholders across campus to ensure proper and effective assessment of reports of acts of bias and appropriate institutional response grounded in a belonging framework.

INCLUSIVE EXCELLENCE

2021-22

Director of Inclusive Excellence Learning

Responsible for the development and delivery of learning and professional development curricula related to Sacramento State's commitment to equity, diversity, and inclusion and advises and supports the appropriate delivery of related curricula by others. Serves as the designated advisor to support and assist any equity, diversity, and inclusion learning opportunities offered to students, faculty, staff, and administrators.

Inclusive Excellence Project-Manager

Responsible for providing comprehensive project management support, including both substantive and administrative/design work. The position requires a high level of independent thinking and the ability to develop and implement project work plans on a wide-range of projects within the Division of Inclusive Excellence. The Project Management Specialist is responsible for tracking, collecting, and managing a variety of data sets relevant to the work of Inclusive Excellence and its Directors and will also be responsible for researching and responding to grant opportunities.

Office for Equal Opportunity (OEO)

Responsible for supporting and promoting the University's commitment to creating an education and working environment free from discrimination, harassment (including sexual harassment) and retaliation, sexual misconduct, domestic violence, dating violence, and stalking. The Director and OEO staff carry out its mission through various mechanisms – Education & Training, Prevention & Advocacy, Consultation, and Complaint Resolution.

Director of OEO

Responsible for providing overall strategic leadership, management, and programmatic direction of the University's non-discrimination/harassment efforts consistent with CSU Executive Orders 1095, 1096, 1097, and 1098 for a campus of 30,000 plus students, 3,500 plus employees, and an unlimited number of campus visitors and community members. The Director monitors, supervises, and oversees overall Campus-wide implementation of and compliance with federal and state equal opportunity and non-discrimination laws and regulations, including coordination of training, education, communications, and administration of complaint procedures for employees, students, and third parties in the areas of protected status discrimination, harassment, sexual misconduct, dating and domestic violence, and stalking.

Associate Director of OEO

Responsible for directly supervising the work of exempt/non-exempt OEO employees including, but not limited to, work flow planning, assigning work or giving directions, monitoring work, training employees, orienting employees, providing input into employee selection (hiring), and providing input to the Director into performance evaluations. The Associate Director also has primary responsibility for investigating allegations of discrimination, harassment (including sexual harassment and sexual violence), retaliation, and other areas as requested (e.g., inappropriate management practices, hostile work environment, workplace violence, unfair treatment, etc.). The Associate Director also develops, reports, and presents investigation findings and recommendations for corrective action to the Director and management as appropriate, identifies opportunities for systemic corrective action, and recommends changes to policies or operational practices and/or implementation of training to reduce reoccurrence of complaints.

Equal Opportunity Investigator

Responsible for investigating allegations of discrimination, harassment (including sexual harassment and sexual violence), retaliation, and other areas as requested (e.g., inappropriate management practices, hostile work environment, workplace violence, unfair treatment, etc.) for the entire campus community (faculty, staff, students, third parties). The Investigator also develops, reports, and presents investigation findings and recommendations for corrective action to the Director and management as appropriate, identifies opportunities for systemic corrective action, and recommends changes to policies or

INCLUSIVE EXCELLENCE

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operational practices and/or implementation of training to reduce reoccurrence of complaints. The Investigator also ensures implementation and compliance with applicable CSU Executive Orders and other applicable policies. The Investigator also develops and delivers training programs/workshops on various topics such as anti-harassment and sexual misconduct awareness, diversity and inclusion (including unconscious bias), recruitment/hiring (affirmative action), ADA/FEHA reasonable accommodation, etc.

OEO Project Manager

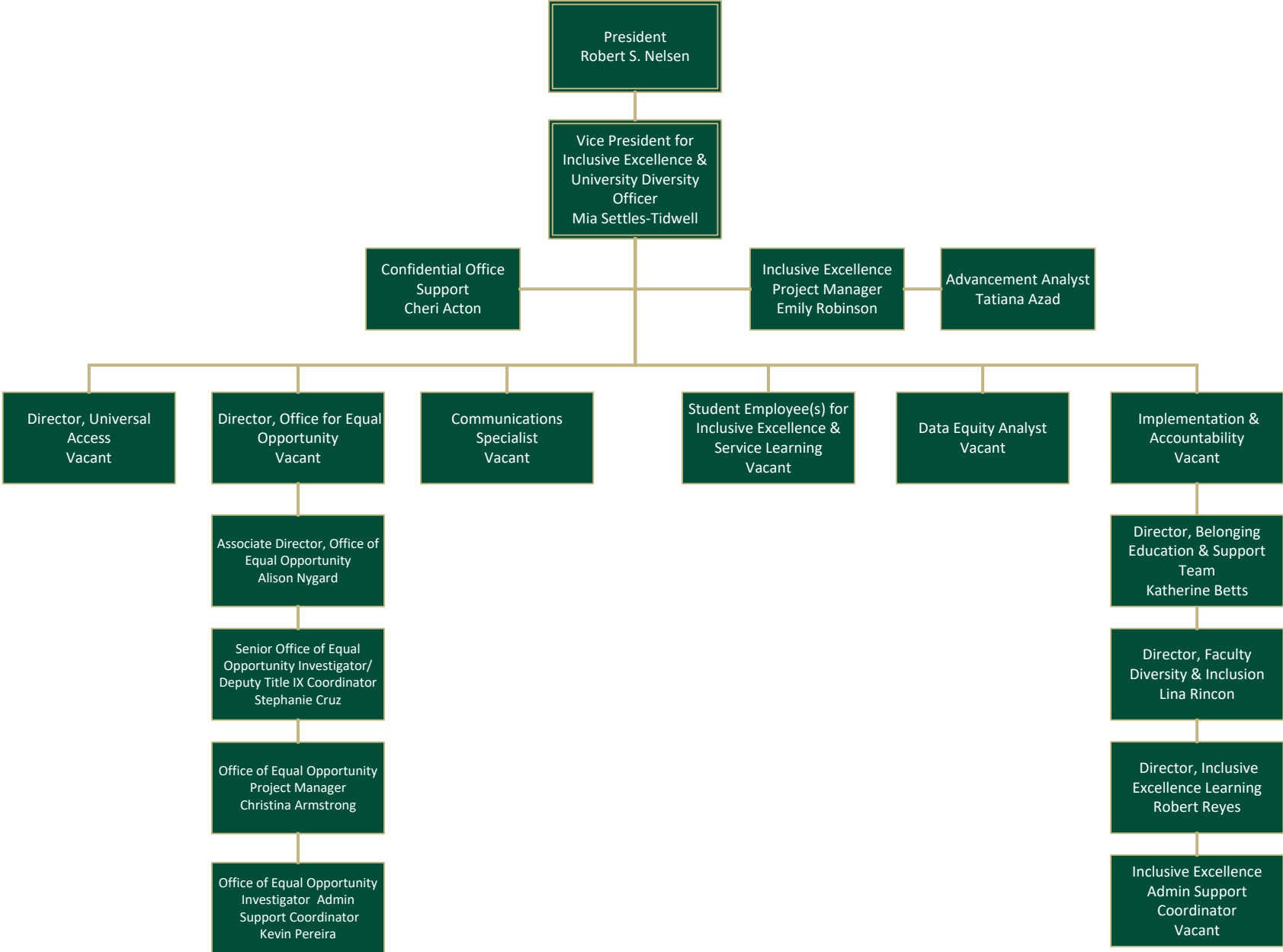
Responsible for managing the CSU Executive Order 1096/1097 sexual misconduct hearing process. Duties include, but are not limited to: managing administrative support staff/MPP volunteers, scheduling hearings; CSU Executive Order 1096/1097 complaint intake interviews, notifying witnesses of the hearing; ensuring that the Hearing Officer is provided with appropriate materials including a copy of the report and any exhibits; coordinating videoconferencing (if necessary); securing a location for the hearing. Additionally, the OEO Project Manager act as liaison between the Parties and the Hearing Officer on procedural matters; attend hearings and meets with both parties and explaining the investigation process and timelines, informing the parties of their rights and options, discussing interim remedies as appropriate, and assisting the Director (or Associate Director in the Director's absence) in determining whether to accept a complaint for investigation. Develops, delivers, and supports the facilitation of OEO trainings (discrimination, harassment, sexual misconduct; ADA reasonable accommodation process, etc.) and presentations across campus.

OEO Administrative Support Coordinator

Responsible assisting the OEO Team in processes, document/data review, and event planning related to Title IX/DHR and ADA. Serves as the first point of contact for office visitors requesting information or seeking appointments. Maintains filing system and spreadsheet tracking DHR/Title IX complaints and ADA accommodations, including University-owned equipment purchased with ADA-All University Expense (AUE) funds. Provides employees, students, and third parties with applicable Executive Orders and other relevant documents/information. Accepts confidential documents and other information from witnesses and date stamps and logs as necessary. Schedules meetings through confidential communications on behalf of OEO staff. Coordinates OEO staff schedules to ensure meetings do not conflict with other scheduled events. Prepares and sends letters on behalf of OEO staff via certified and regular mail. Assists the OEO ADA Analyst in the procurement of new equipment, redistribution of unused equipment, and maintaining the ADA All University Expense budget. Arranges computing/technology needs, prepares handouts and presentation materials. Secures office space for OEO meetings, trainings, workshops, and events. Tracks participant attendance record/survey data.

Campus Organization Chart

Inclusive Excellence



INFORMATION RESOURCES & TECHNOLOGY

2021-22

Information Resources & Technology (IRT) serves as a strategic, trusted partner and the source of enterprise technology leadership for Sac State. Providing excellent experiences to our faculty, students, and staff guides the development and delivery of all the services we offer. We enable collaboration and innovation in support of 1) the strategic goals of the university, 2) our core missions of teaching, learning, and scholarship, and 3) the effective and efficient operation and administration of our campus.

The Vice President and Chief Information Officer (CIO) leads the Division of Information Resources & Technology (IRT) and serves as member of the President's Cabinet. The CIO also represents Sacramento State as the Executive Sponsor of the Cal State Accessible Technology Initiative. IRT includes approximately 100 team members.

IRT's Communications and Marketing Program Manager reports directly to the CIO. This position is responsible for both proactive and reactive communications for IRT and serves as a key resource for communication plans associated with both strategic and internal IRT projects.

The IRT Administrative Office coordinates administrative activities for IRT including budget analysis and tracking, procurement, travel, scheduling, and other aspects of office administration.

The senior leadership team includes the CIO and the six direct reports listed below.

AVP for Academic Technology and Campus Engagement

The portfolio includes Customer Services, Academic Technology, and Web & Mobile Services. Each of these areas is led by a director. Customer Services includes the Service Desk and Desktop Support. The Academic Technology Center offers academic and classroom technology. Web & Mobile Services manage the web content management system, mobile application, and campus portal.

AVP for Planning & Digital Transformation and Deputy CIO

Leads the Enterprise Project Management Office (PMO). This office manages strategic campus projects and internal IRT projects. This office also leads and socializes campus-wide project management practices. The PMO also includes our change management, quality assurance, and documentation programs. The Director of Campus Applications reports to the Deputy CIO and oversees enterprise campus applications including document imaging, workflow, and over 300 other applications that support various processes at Sac State. The Director of University Reporting and Data Services also reports to the Deputy CIO and oversees the team that delivers the campus data warehouse, operational reports, and campus dashboards.

Senior Director of Enterprise Systems and Interim Information Security Officer

Provides leadership for the Common Management System (CMS) including Student, Human Resources, and Financial systems; these systems serve as the authoritative source of many campus data elements. The Sr. Director of Enterprise Systems is also serving as the Interim Information Security Officer. The Information Security Officer leads all aspects of information security. Scope includes intrusion prevention, incident management, security awareness, risk management, and disaster recovery.

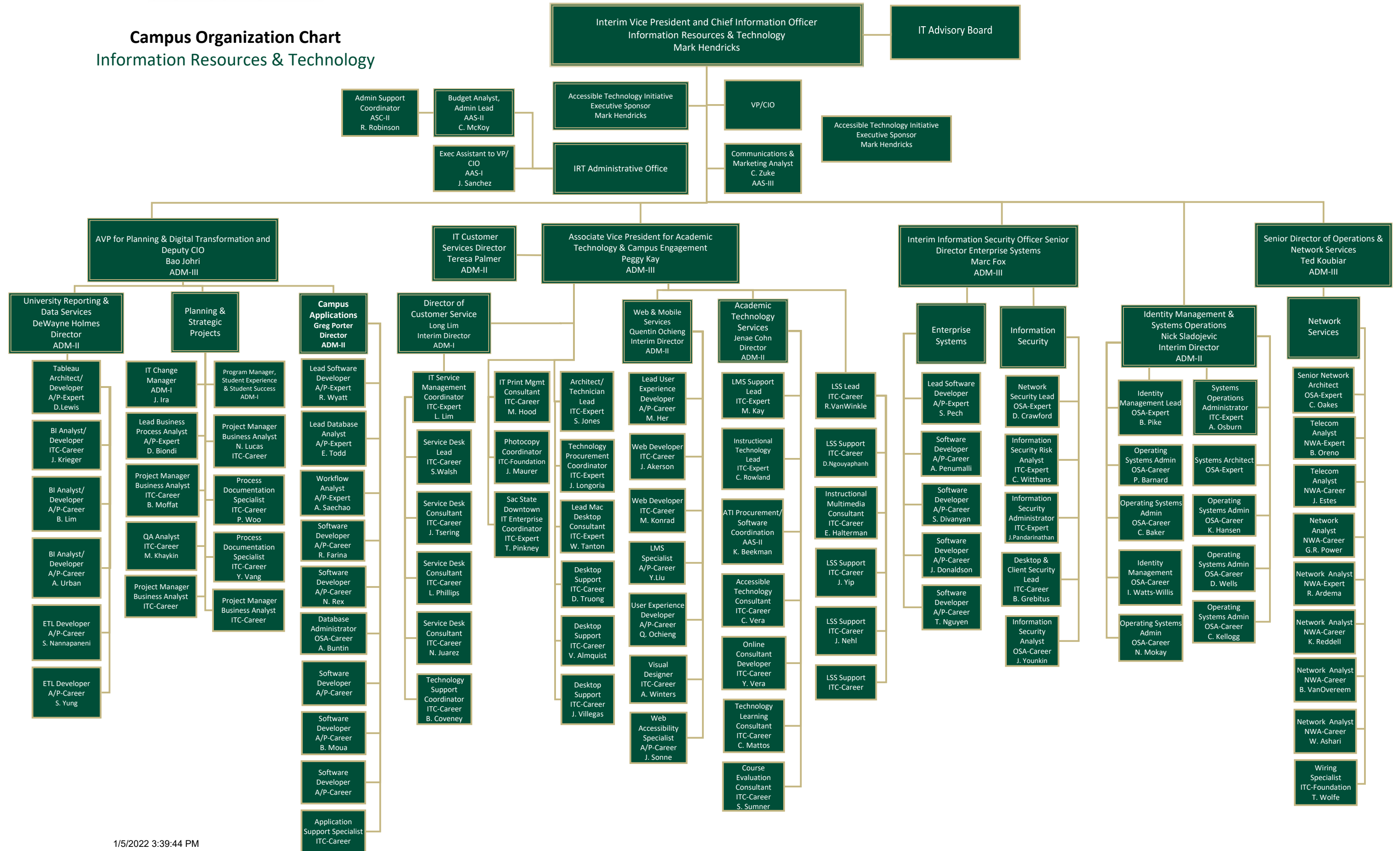
Director for Systems and Identity Management

Leads all aspects of identity and access management, and systems management. The Director of Systems Management oversees all aspects of administration for over 1,000 physical and virtual servers as well as enterprise storage.

Senior Director of Telecommunications and Network Services

The scope includes the data center, wired and wireless networks, and telecommunications.

Campus Organization Chart
Information Resources & Technology



PRESIDENT'S OFFICE

2021-22

The President's Office is the university headquarters for leading the fiscal, strategic and business operations of Sacramento State. The visionary leader is the university President. President Robert S. Nelsen became Sacramento State's eighth president on July 1, 2015. As the first in his family to attend college, he earned his bachelor's and master's degrees in political science from BYU and his doctorate at the University of Chicago's John U. Nef Committee on Social Thought. At Sacramento State, he is committed to ensuring that Sacramento State's students graduate with less debt and have jobs waiting when they finish school. He wants them to become lifelong learners and critical thinkers, and have an inclusive, safe, and healthy experience on campus.

The President

Responsible for the leadership of the University which includes the administration of the University and the establishment of a sense of what the University is about, its intellectual and human purposes, and the understanding of these within the University and in the greater community. The President is responsible to the Chancellor, the Board of Trustees, and to the University.

Chief of Staff

Works directly with the President in the overall leadership of the university and its administration. Also works with the Vice Presidents, the University Counsel, and other leaders within the University, as well as with university-wide and community organizations and units, including the auxiliary corporations.

Deputy Chief of Staff

Acts as second in command in the President's Office, managing day-to-day operations and supervising Presidential Aides. Also serves as an advisor to the President and the Cabinet on presidential communications, and is responsible for the drafting, coordination, direction, and messaging of communications on behalf of the President, as well as presidential priorities.

Provost and Vice President for Academic Affairs

Responsible for coordination, administrative oversight, liaison and implementation of University and system policies regarding academic matters such as undergraduate and graduate instructional programs (including curriculum and program development and evaluation); faculty matters such as ARTP actions; the promotion and support of research, scholarly and creative activity and other faculty professional development activities; planning and management of academic support services such as educational equity, academic telecommunications and course scheduling.

Vice President for Administration and Chief Financial Officer

As Chief Financial Officer for the University providing leadership to the Administration & Business Affairs (ABA) division, comprised of: Administrative Operations, Budget Planning and Administration, Business and Administrative Services, Facilities Services, Financial Services, Human Resources, Public Safety, Risk Management Services, and Auditing Services. Altogether, ABA functions provide the full range of administrative, business, financial and operational support services in support of the University's mission.

Vice President for University Advancement

Provides a broad range of programs, policies and initiatives designed to acquire private resources for the University's priorities, programs of instruction, research, capital projects and service. Illustrative functions include the development of campus-wide and academic unit fund-raising programs and interpreting the University's purposes for constituent groups including alumni, public officials, and the media.

PRESIDENT'S OFFICE

2021-22

Vice President for Student Affairs

Provides leadership in university-wide enrollment management and campus life by delivering services and programs in the following areas: Admissions & Outreach, Academic Advising & Career Centers, Athletics, Enrollment Operations, Financial Aid, Global Education, Housing and Residential Life, Multi-Cultural Center, Student-Athlete Resource Center, Student Health and Counseling Services, Student Organizations and Leadership, Registrar's Office, University Union and the WELL, Veterans' Success Center, and Women's Resource Center/PRIDE Center. In addition, staff of this office implement the student judicial process and work closely with the Associated Students, Inc. of Sacramento State.

Vice President/CIO for Information Resources & Technology

Works with the President and Cabinet to align campus-wide use of all information technology resources with institutional strategic priorities. The Vice President directly manages the staff and resources of the six units of the Information Resources & Technology division (ACR, ACS, OSS, NTS, ISO, & ATI) and collaboratively coordinates all other aspects of campus information technology. The focus of IRT is: a) supporting excellence in teaching and learning; b) improving the quality of the student experience; c) enhancing administrative productivity and quality; d) using technology to enhance personal productivity for all. The VP/CIO chairs the campus-wide IT Steering Committee.

Vice President for the Division of Inclusive Excellence/University Diversity Officer

Provides leadership and strategic direction for university-wide implementation of equity, diversity, and inclusion efforts to ensure that the institutional commitment is embedded throughout all aspects of the University and its operation. Works with the President and the Cabinet to align the institutional commitment to Inclusive Excellence with University practice. The VP for Inclusive Excellence chairs the campus-wide Diversity Council.

Executive Director, University Enterprises, Inc.

Provides leadership for University Enterprises, Inc. overseeing operations of Bookstore Services, Business & Financial Services, Dining Services, Catering Operations, Grants & Contracts Administration, Human Resources, Information Technology, Marketing Services, Investment and Endowment Management, Property Development and Management, and Project Development.

Executive Director of University Initiatives and Student Success

The Executive Director is charged with facilitation and program assessment, and making recommendations on campus graduation initiatives and student programs. The Executive Director ensures that all University initiatives and student programs are in alignment with the University's Strategic Plan of enhancing student learning and success, and the system-wide Graduation Initiative.

Director of Policy & Records Management

Provides leadership of, and manages, University policy, records retention, and compliance. The Director works with divisions to establish, review, and revise university policy. The Director works cross-divisionally to understand records retention and compliance with policies related to records retention. The Director makes policy recommendations to the President and acts as a liaison for the President's Cabinet and the Faculty Senate on policy matters including, but not limited to, administrative changes and Presidential Orders.

PRESIDENT'S OFFICE

2021-22

Director of Presidential Business Operations

Serves as a member of the President's Office leadership team and serves as the Chief of Staff's advisor on fiscal, personnel matters, space, and administration for the Division of the President. Serves as liaison and represent the Division at the University and System level and may act on behalf of the Chief of the Staff in certain situations. Develops and maintains collaborative relationships with senior leaders, directors, managers, and stakeholders to meet University goals and objectives. Provides leadership in helping the University achieve its equity, diversity and inclusion goals.

Director of University Events

Provides guidance and oversight of University Commencement and other large events to ensure that delivery and quality are of the highest caliber. Manages and produces professional events, mostly large-scale, multifaceted with a highly visible impact on the University. Serves as a liaison with the campus community to ensure clear standards and expectations are followed for all campus events. Responsible for improving the quality of events on campus and delivers support to divisions to ensure consistency.

Sr. Associate Vice President, University Communications

Responsible for the development, management, and oversight of strategic and comprehensive University communications and marketing with the goal of raising awareness, underscoring the University's community engagement, and inspiring support. University Communications produces the Sac State Magazine, the Sacramento Leader e- newsletter, news advisories, videos, marketing campaigns, advertisements, and numerous other promotional materials. In addition, the office oversees media relations, crisis communications, several robust social media channels, content on the University's home page, and the award-winning marketing campaign, Made at Sac State.

Associate Vice President for Public Affairs and Advocacy

The Associate Vice President for Public Affairs and Advocacy provides overall strategic direction and leadership to the University President and Cabinet in regards to University-wide advocacy and also oversees the Center for California Studies. The Associate Vice President has responsibility for the development, management, and oversight of University civic relations and governmental relations at the local, state, and federal level. In addition, the Associate Vice President works to maintain the University's Anchor initiative.

Office of Institutional Research, Effectiveness and Planning

The mission of this office is to enhance University effectiveness with information and research to support planning and budgeting, assessment, accreditation, policy formation, and decision making. The basic functions of this office include: 1) Data Collection and Management: Develop and maintain an integrated database that incorporates University data from multiple sources; 2) Create and produce routine and ad hoc reports for internal constituencies, as well as for federal, state, CSU system and external agencies; 3) Design and conduct special research and policy analyses to support data-driven decision making.

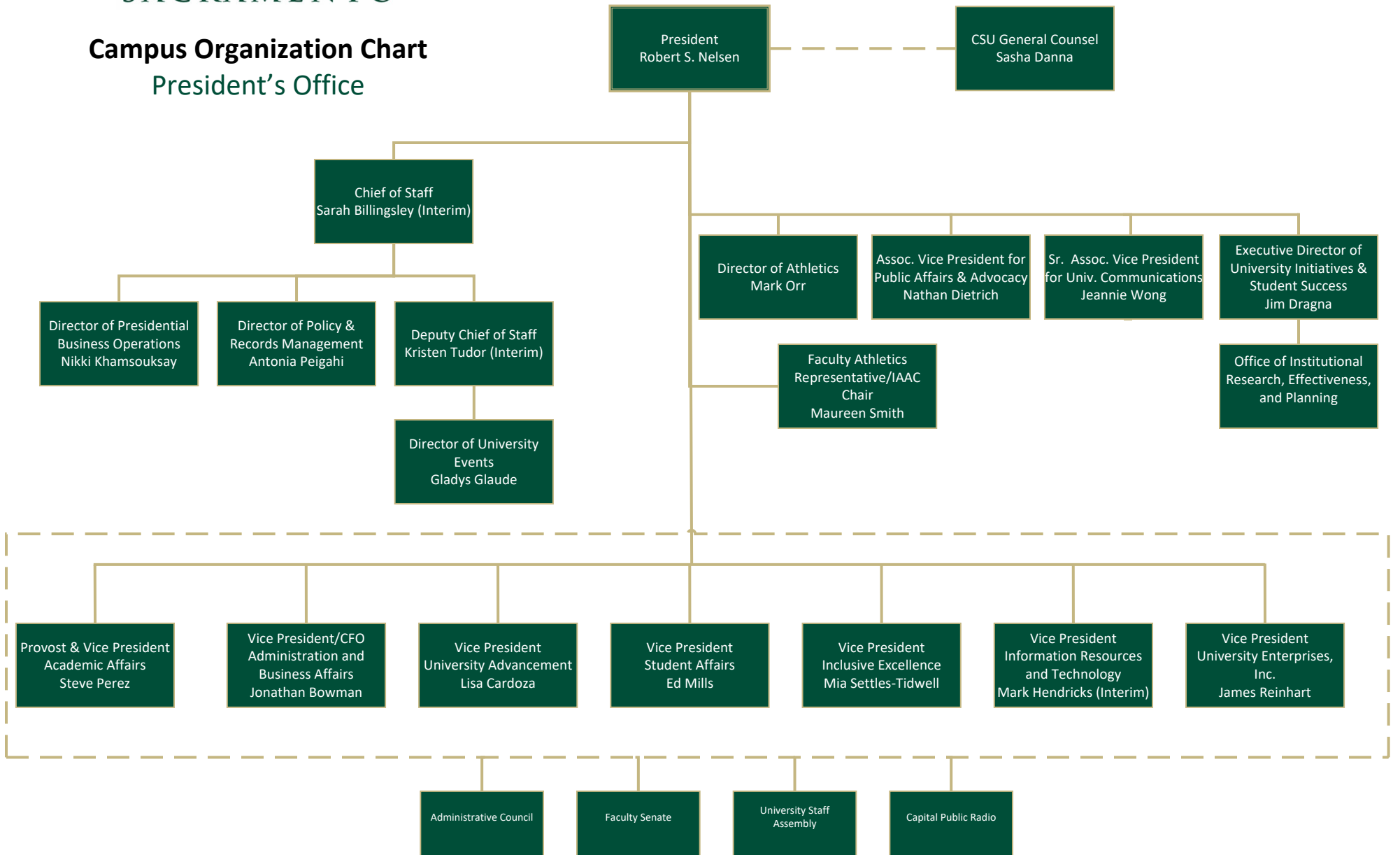
Intercollegiate Athletics

The program of Intercollegiate Athletics is organized and conducted as an integral part of the total education program of the University. Academic excellence and athletic accomplishments go hand in hand at Sacramento State. There are three separate and unique missions in this program: to contribute to the educational objectives of the University; to provide a healthy, competitive athletic experience to individual student-athletes; to serve as a public relations vehicle within the community.

The Department of Intercollegiate Athletics offers both academic courses and intercollegiate athletics programs. Academic courses offer the opportunity for individuals to gain knowledge and understanding in a particular area of expertise related to intercollegiate athletics.

Sacramento State has made a strong commitment to the achievement of national excellence at the NCAA Division I level. It also is committed to maintaining an equitable program between men and women.

Campus Organization Chart President's Office



STUDENT AFFAIRS

2021-22

The Division of Student Affairs with more than 50 departments and programs, strives to provide comprehensive administrative services, academic support and a vibrant campus life experience for the Sacramento State students.

Vice President's Office

Provides leadership and strategic direction to all areas of the Division of Student Affairs. The office also serves as a liaison between Associated Students, Inc. and the University administration. Contact: 278-6060.

Academic Advising Center

Offers mandatory freshman and transfer orientation, mandatory freshman advising, and general education and graduation requirement advising for all students. The center engages students in a developmental process that helps them clarify and implement individual educational plans consistent with their skills, interests, and values. Contact: Miesha Williams, Director, 278-1000, miesha.williams@csus.edu

Vice President's Office

Provides leadership and strategic direction to all areas of the Division of Student Affairs. The office also serves as a liaison between Associated Students, Inc., Union WELL Inc., and the University administration. Contact: 278-6060.

Academic Advising Center

Offers mandatory freshman advising, and general education and graduation requirement advising for all students. The center engages students in a developmental process that helps them clarify and implement individual educational plans consistent with their skills, interests, and values. Contact: Miesha Williams, Director, 278-1000, miesha.williams@csus.edu

Admissions & Outreach

Sponsors and coordinates numerous recruitment activities and offers prospective and current students individual and group admission counseling and accurate, efficient document processing. Contact: Brian Henley, Director, 278-7773, brian.henley@csus.edu

Associated Students, Inc.

Serves as the official governing body of Sacramento State students and provides experiential education, leadership opportunities, student representation and various recreational services that support the campus and greater Sacramento community. Contact: Sandra Gallardo, Executive Director, 278-6784, sandra.gallardo@csus.edu

Career Center

Provides proactive and comprehensive career services that include career development opportunities, experiential learning activities, on-campus recruitment programs and employer networking. Contact: Melissa Repa, Director, 278-6351, repam@csus.edu.

C.A.R.E.S. (Crisis Assistance and Resource Education Support)

Offers support to students who are experiencing complex issues or barriers to their education. The CARES Case Managers provide direction and referrals to campus and community resources that address their crisis. The case managers also coordinate the Behavioral Intervention Team, and provide support, resources and follow-up for students who present with concerning behaviors, in order to promote a safe campus environment. Contact: Danielle Munoz, Int. Director, 278-5138, danielle.munoz@csus.edu or Jessica Thomas, Case Manager, 278-5138, jessicathomas@csus.edu

College Assistance Migrant Program (CAMP)

Helps students from migrant and seasonal farm worker backgrounds develop the college skills associated with academic success and graduation. CAMP facilitates the high school to college transition by providing assistance with admission, financial aid application, and registration processes. Contact: Erica Perez, Coordinator, 278-4075, erica.perez@csus.edu

STUDENT AFFAIRS

2021-22

College Based Educational Equity Programs

Support Educational Opportunity Program students once they transition to their respective major departments in the Academic Colleges, in order to promote retention and graduation. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, watsonml@csus.edu

Dean of Students Office

Serves as a central resource for both students requiring support as well as anyone concerned about a student who may be struggling with a crisis, conflict, or a need for greater connection with community life. Contact: Bill Macriss, Interim Dean of Students/Associate Vice President, Student Engagement & Success, 278- 6060, bmacriss@csus.edu

DEGREES (Dedicated to Educating, Graduating, and Retaining Educational Equity Students) Project

Provides enhanced services to underrepresented students supporting timely progress to degree and reducing the achievement gap. The program provides a comprehensive and integrated menu of academic and student support services designed to improve the retention and graduation of underrepresented minority (URM) students. Overall, the DEGREES Project aspires to foster an institutional climate supportive of student success. Contact: Ruth Williams, Coordinator, 278-3625, rew55@csus.edu

Dreamer Resource Center

Helps make the dream of a college degree a reality for undocumented students and students with mixed-status families by supporting their academic, personal, and professional goals. Contact: Erik Ramirez, Coordinator, 278-4512, erikramirez@csus.edu

Educational Opportunity Program (EOP)

Supports first-generation California residents from low-income households who have the motivation and potential to earn baccalaureate degrees. EOP provides admissions assistance, orientation, academic and financial aid advising, EOP learning communities, and more. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, watsonml@csus.edu

Enrollment Management

Provides direct support to the administrative offices involved with enrollment management functions for the university (e.g., Admissions, Registrar, Student Service Center and Financial Aid). The office provides functional support for administrative software systems (e.g., CMS) and assists with operational reporting in collaboration with the Office of Institutional Research and Effectiveness Planning and the Division of Information Services and Technology. Contact: Steven Salcido, Associate Vice President, Enrollment Management and Student Services, 278-5144, steven.salcido@csus.edu

Faculty Student Mentor Program

Provides students support and encouragement toward meeting their educational goals through Faculty and Peer Mentors from the eight academic colleges. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, watsonml@csus.edu

Financial Aid & Scholarships Office

Helps students and in many cases their families to search for, apply for, receive, and maintain eligibility for various types of financial aid assistance. Financial aid education is offered through individual counseling, campus marketing activities and group presentations. Contact: Anita Kermes, Director, 278-6554, anita.kermes@saclink.csus.edu

Financial Wellness

Educates students on money matters and helps them plan so they have peace of mind in covering expenses, emergencies and are prepared to achieve future financial goals. Financial education is provided through FREE, confidential one-on-one sessions on

STUDENT AFFAIRS

2021-22

money management, customized classroom presentations and campus-wide workshops. Contact: Julie Carroll, Assistant Director, 278-6937, carrollj@csus.edu or green2gold@csus.edu

Guardian Scholars

Supports Sacramento State's foster youth students, specifically those who emancipate and are working to forge successful paths to academic, personal and professional success. Toward these ends, Guardian Scholars provides individual academic resources, social support toward engaging in the campus community, and financial advising and support. Contact: Susan Kischmischian, Co-Coordinator, 278-6184, susan.kischmischian@saclink.csus.edu, /Angelica Perez, Co-Coordinator, 278-6184, angelica.perez@csus.edu

High School Equivalency Program (HEP)

Assists migrant and seasonal agricultural workers to complete their high school education. The program helps individuals over the age of 18 obtain the equivalent of a high school diploma. HEP also prepares students for higher levels of education or training, and assists with transitioning into more stable and better-paid forms of employment. Contact: Andres Enriquez, Director, 278-4514, andres.enriquez@csus.edu

Male Empowerment Collaborative (MEC)

Works to significantly increase the retention and graduation rates of male students at Sacramento State through mentorship, guidance, and support. Contact: Jerry Blake, 278-6183, blake@csus.edu

Martin Luther King, Jr. Center

Supports and ensures the success of African American students or those with an interest in African American heritage in their quest toward a degree at Sacramento State. Contact: Hakeem Croom, MLK Program Coordinator, 278-6859, hjcroom@csus.edu

Migrant Student Leadership Institute (MSLI)

Recruits and prepares students from migrant backgrounds to become college ready, competitive candidates for admission to a four-year institution and ultimately future leaders in their local communities. Contact: Viridiana Diaz, Associate Vice President, Strategic Student Support Programs, 278-7241, viridiaz@csus.edu

Multi-Cultural Center (MCC)

Supports the needs of diverse communities by offering educational programs and experiential leadership opportunities. The MCC focuses on relationship building, fostering cultural understanding, multiculturalism, as well as social justice. Contact, Patsy Jimenez, Coordinator, 278-6101, mccsupport@csus.edu

NCAA Compliance

Provides students, coaches, staff and administration with NCAA and athletic conference rules and eligibility education, financial and athletic scholarship services support and has oversight of NCAA compliance requirements and investigations. Contact: Matt Vincent, Assoc. AD for Compliance, 278-2636, m.vincent@csus.edu

New Student Orientation

Prepares students for a successful transition to Sacramento State through a comprehensive, mandatory program. Orientation helps students understand academic requirements, University support resources available to them, and the many campus social and developmental opportunities. Contact: Mary Shepherd, Coordinator, New Student Orientation, 278-7841, shepherd@csus.edu

Parents & Families Program

Creates and strengthens the partnership between parents and families of enrolled students and the University. Primary functions include promoting information about campus resources, supporting student success, generating revenue for the campus in the

STUDENT AFFAIRS

2021-22

form of private gifts and donations, and creating an interactive role for parents and families within the campus community and beyond. Contact: Haley Myers Dillon, Director, 278-4353, haley.myers@csus.edu

Peer & Academic Resource Center (PARC)

Serves as a campus hub for academic support services including 1-unit supplemental instruction for challenging GE courses, academic review and test preparation sessions, peer-led advising and individual and group tutoring sessions. Contact: Tina Jordan, Asst. Vice President, Strategic Success Initiatives, 278-6740, jordant@csus.edu

PRIDE Center

Offers advocacy and outreach services to the LGBTIQQA community. The Center organizes classroom panels, Safe Zone Trainings, and other educational and celebratory programs and events. The PRIDE Center advocates for respect, inclusion and safety of all members of our community. Contact: Trinh Pham, Coordinator, 278-8720, tranhpham@csus.edu

Project Rebound

Helps formerly incarcerated students prepare, apply, enroll and graduate with a high-quality degree from California State University Sacramento. Project Rebound provides support for each student to ensure their optimal success at the University. The program offers academic and financial counseling and referral, peer mentoring and tutoring, and career development. The program attempts to help students with their basic needs enabling them to focus on their studies and achieve educational and personal empowerment. Contact: Nehemiah Rodriguez, Outreach Coordinator, 278-6794, projectrebound@csus.edu

Serna Center

Promotes, fosters, and enhances self-advocacy, empowerment, and leadership among Chicanxs/Latinxs students and students from other under-represented backgrounds at Sacramento State. Additionally, integrated into all programming are efforts that raise awareness of the social, political, economic, historical and cultural realities of Chicax/Latinx populations. The center establishes a strong foundation that enriches cultural identity and develops a sense of familia within the campus. Contact: Noel Mora, Coordinator, 278-4512, noelmora@csus.edu

Services for Students with Disabilities (SSWD)

Offers support services and accommodations to ensure students with disabilities have the opportunity and access to pursue their educational goals. SSWD collaborates with students, faculty, staff and administrators to provide consultation and information on disability-related issues to the campus community. Contact: Mary Lee Vance, Director, 278-6990(TDD), marylee.vance@csus.edu

Strategic Business Operations

Provides guidance and support to the division's 50+ departments on fiscal and personnel matters and coordinates learning and development programs for the division. Contact: Karyl Burwell, Executive Director, 278-6060, kburwell@csus.edu

Student-Athlete Resource Center

Provides all NCAA Division I student-athletes a comprehensive academic, life skills, and NCAA compliance support program. Contact: Paul Edwards, Director, 278-7796, edwardsp@csus.edu

Student Conduct Office

Supports the University's educational mission by administering the CSU Student Conduct process in a fair, timely, respectful, and educationally purposeful manner. Student Conduct staff work to educate, involve, and support the campus community in student conduct matters to provide a safe, fair and supportive learning environment for all community members. Contact: Tom Carroll, Assistant Dean of Students/Student Conduct Administrator, 278-6060, tcarroll@csus.edu

STUDENT AFFAIRS

2021-22

Student Engagement & Success

Supports student life and success outside of the classroom. These areas provide services for educational success, personal development, and a rewarding student experience. Contact: Bill Macriss, Interim Dean of Students/Associate Vice President, Student Engagement & Success, 278-6060, bmacriss@csus.edu

Student Health & Counseling Services (SHCS)

Embraces a holistic and collaborative approach to healthcare by offering primary and urgent care, preventive programs, wellness education, violence prevention and mental health counseling services to the campus community. Contact: Joy Stewart-James, Senior Associate Vice President, 278- 6035, jsjames@csus.edu

Student Affairs Imaging & Technology

Provides technology services and operational support to the departments in Student Affairs. The department also received images and routes student documents and records to the appropriate departments. Contact: Susana Valdez, Director, 278-7707, valdezs@csus.edu

Student Organizations and Leadership (SO&L)

Promotes co-curricular learning by providing students with opportunities to join organizations, participate in sport clubs, and engage in leadership education programs. Contact: Nicki Croly, Director, 278-6595, croly@csus.edu

Student Service Center

Provides students with a wide range of information and transactions related to enrollment, registration, and Financial Aid matters. The Center serves as the first point of contact for students entering Lassen Hall and offers many services and referrals to other areas of the Division and University, including Academic Advising, Financial Aid, the Registrar's Office, and the Academic Colleges. Contact: Jeff Weston, Director, 278-7893, jweston@csus.edu

Testing Center

Administers national, state, and CSU-system tests and provides direction and support for meaningful student assessment. Contact: Rahsaan Ellison, Associate Director, Services to Students with Disabilities, 278-6955, testingcenter@csus.edu or rahsaan.ellison@csus.edu

University Housing Services

Works to provide on-campus residents a well-maintained, attractive, and affordable living-learning environment toward helping them achieve their curricular and co-curricular goals. Contact: Samuel Jones, Executive Director, 278-6655, samuel.jones@csus.edu

University Registrar's Office

Provides quality support and service to students, faculty, staff and external constituents with regard to academic records, registration, enrollment data, course administration, graduation and degree verification. Contact: Danielle Ambrose, University Registrar, 278-3625, danielle.ambrose@csus.edu

University Union & The WELL

Offer welcoming and stimulating environments where students, faculty, staff, alumni, and the greater community participate in campus life. The programs, services, and facilities of the Union/WELL foster personal growth and healthy decision-making, encourage social interaction and work toward developing leadership skills. Contact: Bill Olmsted, Executive Director, 278-2242, olmsted@csus.edu

Veteran's Success Center

Provides multi-faceted assistance to prospective and enrolled student veterans and dependents. Contact: Austin Sihoe, Director, 278-7740, austin.sihoe@csus.edu

STUDENT AFFAIRS

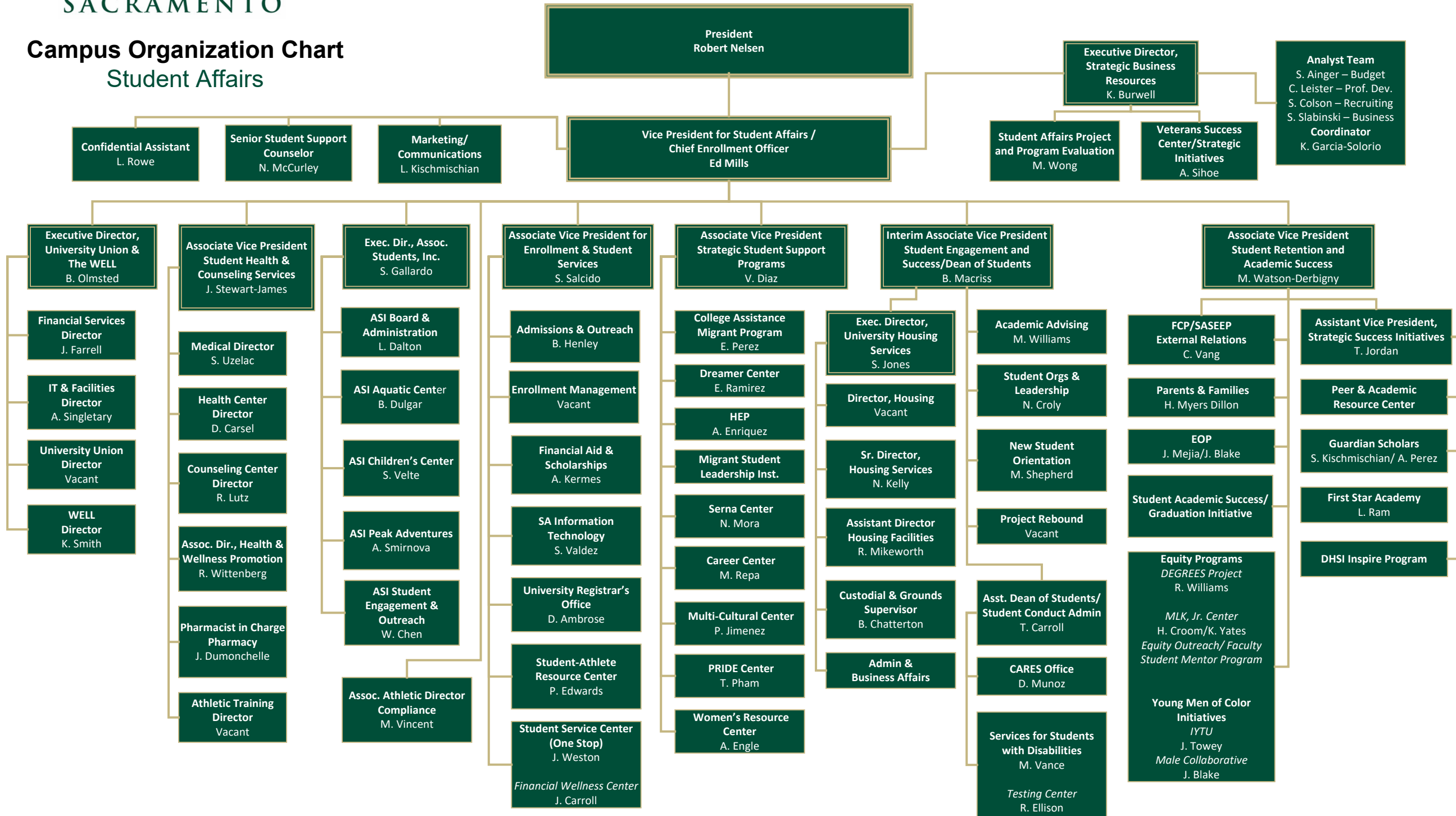
2021-22

Women's Resource Center (WRC)

Works to eliminate gender discrimination and oppression by building the capacity of women on an individual and social level. The WRC builds alliances throughout the community, and provides a supportive environment, resources, and educational encouragement to students. Contact: Aisha Engle, Coordinator, 278-7342, aishaengle@csus.edu

Campus Organization Chart

Student Affairs



UNIVERSITY ADVANCEMENT

2021-22

University Advancement

University Advancement serves as the philanthropic arm of the University and is responsible for building and fostering strong, effective alumni, donor, and community relations to secure private resources in support of the University's priorities, academic programs, capital projects, and student scholarships. University Advancement is responsible for alumni relations, donor and alumni communications, charitable gifts to the institution, as well as corporate and foundation partnerships with a wide variety of constituents. University Advancement is also the official liaison to auxiliary organizations affiliated with the University, including the University Foundation at Sacramento State and the Sacramento State Alumni Association.

Advancement Services and Stewardship

Advancement Services and Stewardship is instrumental to Sacramento State's ability to achieve its outreach, fundraising, event, and stewardship goals. We manage information to better support engagement and fundraising efforts with alumni, faculty and staff, friends, and the community. Our team manages, analyzes, and leverages the data needed to inform organizational strategy through prospect research and management. We are responsible for processing, recording, and acknowledging all philanthropic gifts and for thanking and celebrating the commitments that donors make to Sacramento State.

Alumni Relations and the Sacramento State Alumni Association (SSAA)

Operating as an interdependent alumni organization, Alumni Relations (a campus department) and the Sacramento State Alumni Association (a 501 (c)(3) non-profit organization), our mission is to connect, engage and celebrate the alumni, students and friends of Sacramento State while building lifelong relationships that support the future of our University.

To accomplish this, we engage volunteer leaders through the Alumni Association Board of Directors, Board Committees, and Alumni Chapters and Networks, in encouraging philanthropic support, supporting the mission of the University and overall striving to create an inclusive community of engaged alumni.

We are responsible for planning and funding engagement programs, alumni recognition/awards events, mixers, reunions, recent graduate activities, student engagement, and alumni communications. In addition to these engagement opportunities, we award scholarships, manage and maintain the Leslie & Anita Harper Alumni Center, solicit programmatic sponsorships and scholarship donations, and support Alumni Association Membership.

Vice President for University Advancement's Office

The Vice President for University Advancement serves as the Chief Advancement Officer for the campus and directs an integrated advancement program. The VP's Office supports the University Foundation at Sacramento State and manages donor- and community-centric special events to advance the interests of the University.

Annual Giving

Annual Giving is responsible for creating and executing the University's multi-faceted annual giving program with the goal of engaging various constituencies of Sacramento State, including alumni, faculty & staff (current and emeritus), students, and community members to maximize fundraising for university-wide priorities, Colleges and departments, and current expenditure funds across campus. Annual Giving is also responsible for leadership annual giving programs, pipeline development, giving days, crowdfunding, philanthropic education, and optimizing cultivation and stewardship strategies to secure commitments at the leadership annual giving level, and to identify prospects for major gifts. Embedded in Annual Giving is the Advancement Communications team consisting of a graphic designer and advancement writer who provide design and writing support for the entire division. They are responsible for developing and executing a strategic communications plan and for creating the accompanying designs, collateral, assets, and messaging to support the outreach, engagement, and fundraising efforts of University Advancement that align with the University priorities and brand.

UNIVERSITY ADVANCEMENT

2021-22

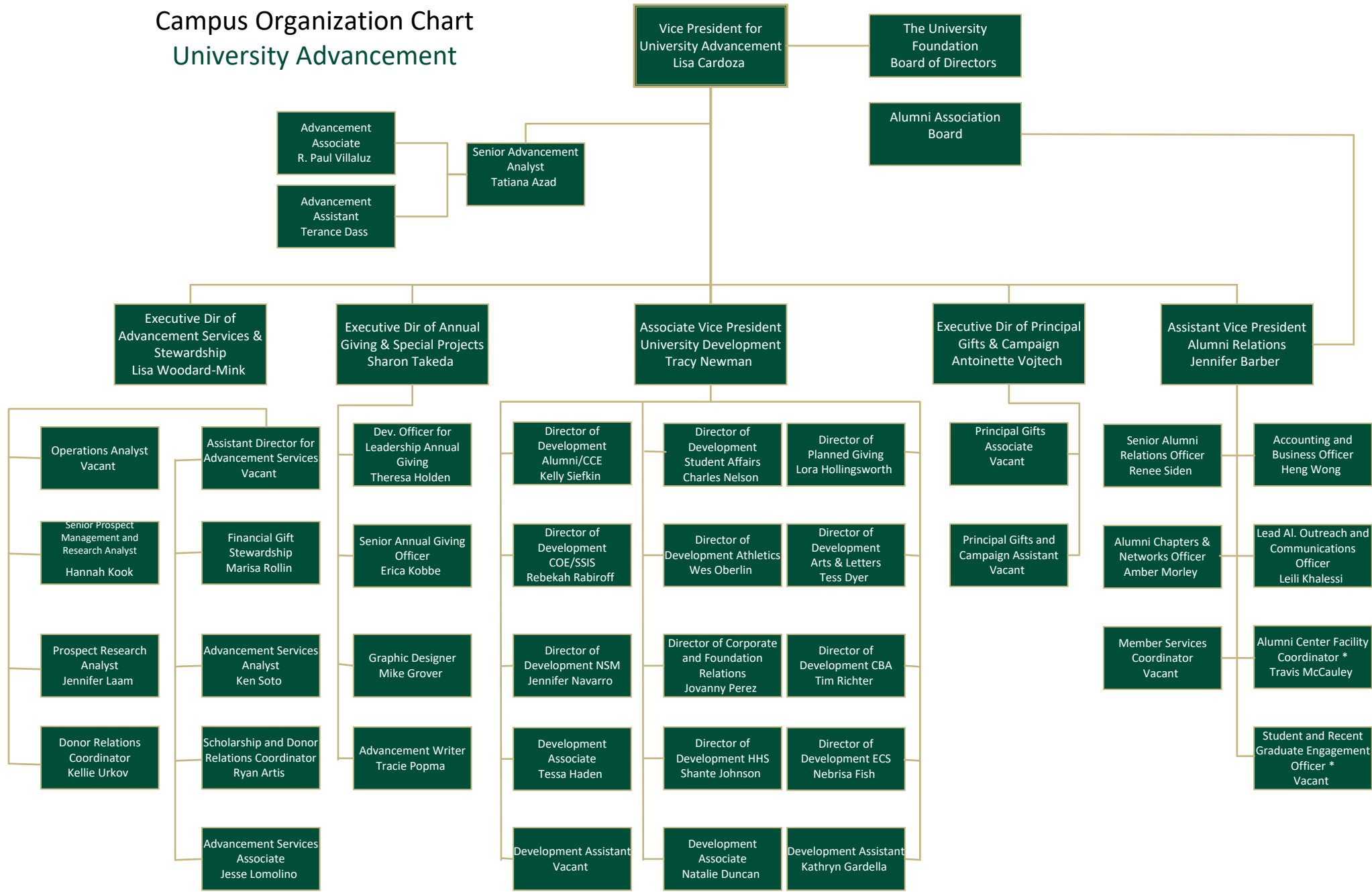
Principal Gifts and Campaign

Sacramento State embarked upon its first comprehensive campaign, *On the Rise: A Campaign for Sacramento State*, to transform the University, create new possibilities, and elevate our students and the region to a new level of excellence. With a goal to raise \$225M by 2023, Principal Gifts and Campaign is responsible for the day-to-day management and support of the campaign and advocates for the University's vision through securing transformative philanthropic support.

University Development

University Development's mission is to raise philanthropic support for the University's strategic goals. In partnership with the campus community and through the building of relationships with alumni, friends, students and many others, University Development secures private donations through major and planned gifts, corporate and foundation support, and in-kind gifts. University Development's efforts in securing private fundraising support yields an unparalleled return on investment for many benefactors, creating deep and lasting ties to the University and especially to the students we serve.

Campus Organization Chart University Advancement



UNIVERSITY ENTERPRISES, INC.

2021-22

University Enterprises, Inc. (UEI), a non-profit auxiliary organization of the California State University, Sacramento, creates and manages programs and services that enhance the University's educational mission

Business Services Division

Provides accounting, administrative, financial, investment, cashiering, risk management, information technology and payroll services.

Dining Services

Provides a full range of dining options including meal plans, retail, vending and catering.

Hornet Bookstore

Provides textbooks, supplies, general books, computers, software, insignia apparel and manages the University Union convenience store.

Human Resources

Provides employment, compensation, benefits, training, and employee relations services.

Marketing Services

Provides marketing, public relations, advertising, licensing, and graphic design services.

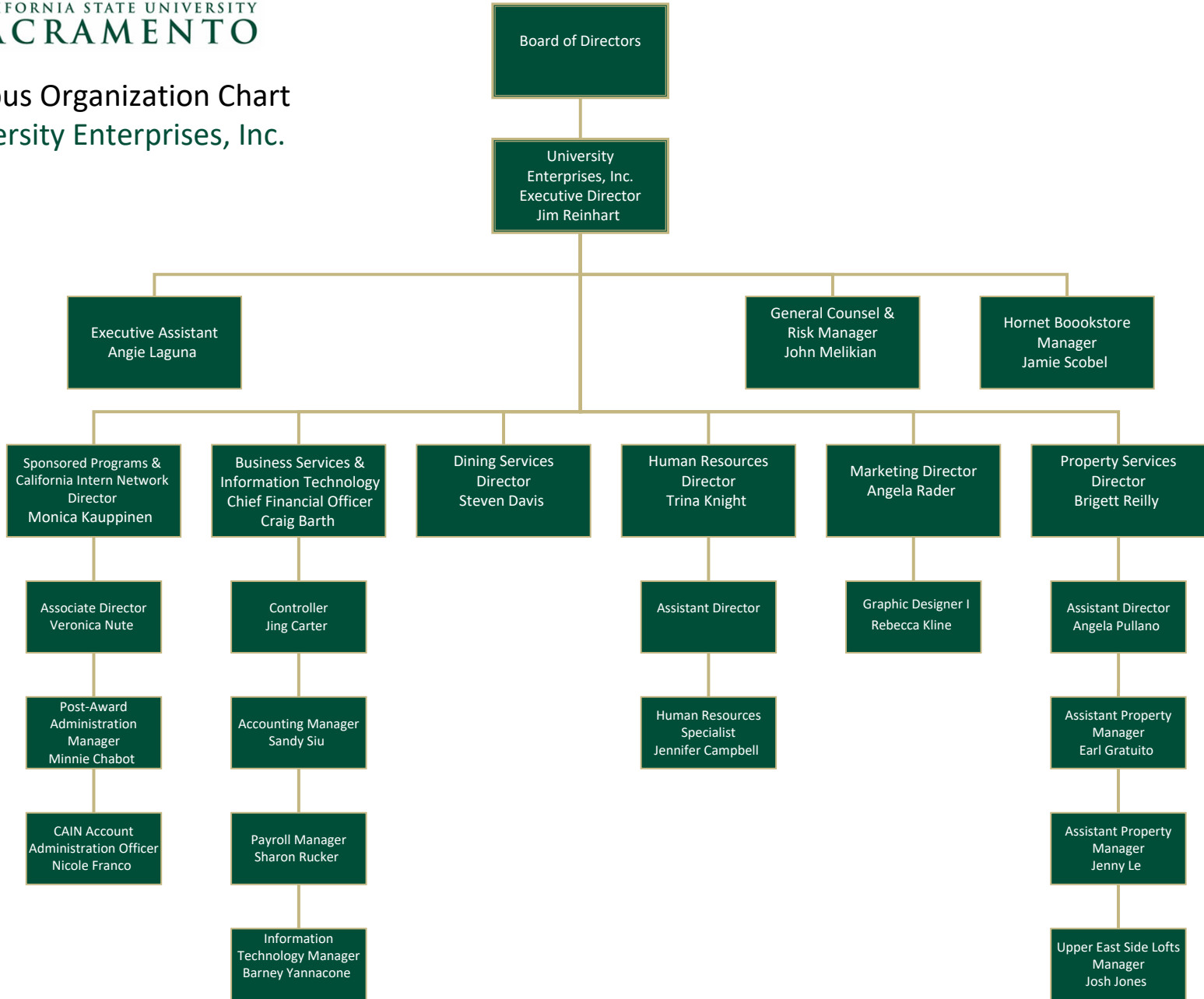
Property Services

Provides property management, construction, and maintenance services.

Sponsored Programs Administration

Post-award administration of sponsored programs, grants and contracts. Administration of the CA Intern Network providing paid internships to students at state agencies and the private sector.

Campus Organization Chart
University Enterprises, Inc.



POSITION SUMMARY REPORT

FY 2020-21

AS OF JUNE 30, 2021

DIVISIONS	Staff & MPP	Vacancies	Faculty* (Fac)	Fac FTE	Lecturers (Lect)	Lect FTE
Academic Affairs						
Office of the VP	12	-	-	-	-	-
Academic Excellence	2	-	-	-	-	-
College of Arts & Letters	67	7	147	138.50	227	120.87
College of Business Administration	32	3	56	53.60	50	19.70
College of Engineering & Computer Science	37	7	69	64.30	124	47.27
College of Education	33	1	80	76.83	176	66.81
College of Health & Human Services	55	9	121	114.10	211	86.40
College of Natural Sciences & Mathematics	56	5	104	99.80	124	88.57
College of Social Sciences & Interdisciplinary Studies	48	4	125	116.90	155	74.43
Ed Insights	2	1	-	-	-	-
Faculty Affairs	9	1	1	1.00	-	-
Faculty Senate	1	-	-	-	-	-
Graduate Studies	14	1	2	1.10	-	-
International Programs & Global Education	10	4	-	-	-	-
Library	32	5	21	21.00	-	-
Research, Innovation & Economic Development	58	1	-	-	-	-
Strategic Services	3	-	1	1.00	-	-
Undergraduate Studies	9	2	-	-	1	1.00
Academic Affairs Total	480	51	727	688.13	1068	505.06
		10.63%				
ABA						
Office of the VP	9	4	-	-	-	-
Budget Planning & Administration	7	2	-	-	-	-
Business & Administrative Services	47	6	-	-	-	-
Facilities Management	183	27	-	-	-	-
Financial Services	69	10	-	-	-	-
Human Resources	43	3	-	-	-	-
Police Department	59	14	-	-	-	-
Risk Management Services	12	1	-	-	-	-
ABA Total	429	67	-	-	-	-
		15.62%				
Athletics						
Administration	31	7	4	3.56	1	0.20
Men's Teams	8	-	22	19.34	-	-
Women's Teams	3	-	22	17.97	-	-
Athletics Total	42	7	48	40.87	1	0.20
		16.67%				
CCE						
	146	7	440	21.23	1602	37.80
CCE Total	146	7	440	21.23	1602	37.80
		4.79%				

DIVISIONS	Staff & MPP	Vacancies	Faculty* (Fac)	Fac FTE	Lecturers (Lect)	Lect FTE
Inclusive Excellence						
Inclusive Excellence	7	4	-	-	-	-
Office of Equal Opportunity	5	1	-	-	-	-
Inclusive Excellence Total	12	5	-	-	-	-
		41.67%				
IRT						
IRT-Info Resources and Tech	109	8	-	-	-	-
IRT-Special Projects	2	-	-	-	-	-
IRT Total	111	8	-	-	-	-
		7.21%				
Office of the President						
Admin	9	-	-	-	-	-
University Communications	19	2	-	-	-	-
Institutional Research, Effectiveness, & Planning	4	-	-	-	-	-
Student Success Initiatives	3	-	-	-	-	-
Office of the President Total	35	2	-	-	-	-
		5.71%				
Public Affairs & Advocacy						
Public Affairs & Advocacy	5	2	-	-	-	-
Center for California Studies	12	1	-	-	-	-
Public Affairs & Advocacy Total	17	3	-	-	-	-
		17.65%				
Student Affairs						
Office of the VP	13	1	-	-	-	-
Enrollment Management	124	14	-	-	-	-
Student Academic Success & Educational Equity	27	2	-	-	-	-
Strategic Student Support Programs	19	3	-	-	-	-
Student Affairs Initiatives	19	3	-	-	-	-
Student Engagement & Success	86	17	-	-	-	-
Student Health Services	57	8	-	-	-	-
University Housing Services	52	14	-	-	-	-
Student Affairs Total	397	62	-	-	-	-
		15.62%				
University Advancement						
University Advancement	4	-	-	-	-	-
Advancement Stewardship	9	1	-	-	-	-
Alumni Services	6	1	-	-	-	-
Annual Fund	5	1	-	-	-	-
Development	16	2	-	-	-	-
Principal Gifts & Campaign	3	1	-	-	-	-
University Advancement Total	43	6	-	-	-	-
		13.95%				
	1712	218	1215	750	2671	543
		12.73%				

* Faculty includes tenured & tenure-track, Librarians, and Athletics Coaches

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE		
Academic Excellence	Academic Excellence	601100	Academic Salaries	90,810	1.50		
		601201	Management and Supervisory	164,808	1.00		
		601300	Support Staff Salaries	61,980	1.00		
		603001	OASDI	12,241	0.00		
		603003	Dental Insurance	2,579	0.00		
		603004	Health and Welfare	32,416	0.00		
		603005	Retirement	66,608	0.00		
		603011	Life Insurance	81	0.00		
		603012	Medicare	3,162	0.00		
		603013	Vision Care	174	0.00		
		603014	Long-Term Disability Insurance	46	0.00		
		606001	Travel-In State	(961)	0.00		
		616002	I/T Hardware	169	0.00		
		616003	I/T Software	0	0.00		
		616005	Misc Info Tech Costs	631	0.00		
		617001	Services from Other Funds/Agencies	2,027	0.00		
		660003	Supplies and Services	10,990	0.00		
		660009	Professional Development	9,125	0.00		
		660090	Expenses-Other	500	0.00		
			Academic Excellence Total			457,385	3.50
	Program Review	606001	Travel-In State	0	0.00		
	Program Review Total			0	0.00		
	Academic Excellence Total			457,385	3.50		
College of Arts & Letters	A and L ITC Support	601300	Support Staff Salaries	218,508	3.00		
		603001	OASDI	13,480	0.00		
		603003	Dental Insurance	3,391	0.00		
		603004	Health and Welfare	49,935	0.00		
		603005	Retirement	64,227	0.00		
		603011	Life Insurance	22	0.00		
		603012	Medicare	3,152	0.00		
		603013	Vision Care	261	0.00		
		616002	I/T Hardware	161	0.00		
		616003	I/T Software	300	0.00		
		617001	Services from Other Funds/Agencies	239	0.00		
			A and L ITC Support Total			353,676	3.00
			ALS Student Success Center	617001	Services from Other Funds/Agencies	450	0.00
				660003	Supplies and Services	2,024	0.00
	ALS Student Success Center Total			2,474	0.00		
	Art	601100	Academic Salaries	1,719,698	20.19		

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601300	Support Staff Salaries	252,625	4.97
		601303	Student Assistant	5,081	0.16
		602001	Work Study-On Campus	1,491	0.05
		603001	OASDI	106,127	0.00
		603003	Dental Insurance	19,754	0.00
		603004	Health and Welfare	306,868	0.00
		603005	Retirement	505,999	0.00
		603011	Life Insurance	844	0.00
		603012	Medicare	28,379	0.00
		603013	Vision Care	2,375	0.00
		603014	Long-Term Disability Insurance	762	0.00
		603015	Flex Cash	4,900	0.00
		617001	Services from Other Funds/Agencies	4,217	0.00
		617101	Service from Between Campuses and the CO	100	0.00
		660003	Supplies and Services	(15,820)	0.00
		660024	Overhead-Other	29	0.00
		690002	Prior Year Expenditure Adjustment	(2,290)	0.00
	Art Total			2,941,138	25.37
	Arts and Ltrs Developmt Dir	616003	I/T Software	390	0.00
		617001	Services from Other Funds/Agencies	2,372	0.00
		660003	Supplies and Services	4,717	0.00
	Arts and Ltrs Developmt Dir Total			7,478	0.00
	Coll of A and L Deans Ofc	601201	Management and Supervisory	453,514	2.92
		601300	Support Staff Salaries	207,839	3.83
		601303	Student Assistant	4,188	0.15
		602001	Work Study-On Campus	5,884	0.21
		603001	OASDI	36,899	0.00
		603003	Dental Insurance	6,080	0.00
		603004	Health and Welfare	94,492	0.00
		603005	Retirement	193,100	0.00
		603011	Life Insurance	248	0.00
		603012	Medicare	9,539	0.00
		603013	Vision Care	588	0.00
		603014	Long-Term Disability Insurance	135	0.00
		616002	I/T Hardware	191	0.00
		617001	Services from Other Funds/Agencies	2,616	0.00
		660003	Supplies and Services	494	0.00
		690002	Prior Year Expenditure Adjustment	(378)	0.00
	Coll of A and L Deans Ofc Total			1,015,430	7.11

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	College of Arts and Letters	601100	Academic Salaries	53,594	0.81
		601103	Graduate Assistant	11,671	0.50
		603001	OASDI	2,272	0.00
		603003	Dental Insurance	25	0.00
		603004	Health and Welfare	529	0.00
		603005	Retirement	10,720	0.00
		603011	Life Insurance	37	0.00
		603012	Medicare	779	0.00
		603013	Vision Care	80	0.00
		603014	Long-Term Disability Insurance	34	0.00
		603015	Flex Cash	140	0.00
		616002	I/T Hardware	6,507	0.00
		616003	I/T Software	1,015	0.00
		616005	Misc Info Tech Costs	0	0.00
		617001	Services from Other Funds/Agencies	13,812	0.00
		619002	Instructional Equipment	0	0.00
		660003	Supplies and Services	9,972	0.00
		660009	Professional Development	50	0.00
		660010	Insurance Premium Expense	83	0.00
		690002	Prior Year Expenditure Adjustment	(56)	0.00
	College of Arts and Letters Total			111,262	1.31
	Communication Studies	601100	Academic Salaries	3,659,598	46.14
		601103	Graduate Assistant	36,981	1.30
		601300	Support Staff Salaries	150,881	4.13
		601303	Student Assistant	7,658	0.24
		601304	Teaching Associates	81,049	2.32
		602001	Work Study-On Campus	2,569	0.09
		603001	OASDI	201,345	0.00
		603003	Dental Insurance	53,127	0.00
		603004	Health and Welfare	758,955	0.00
		603005	Retirement	960,337	0.00
		603011	Life Insurance	2,022	0.00
		603012	Medicare	54,446	0.00
		603013	Vision Care	5,465	0.00
		603014	Long-Term Disability Insurance	1,874	0.00
		603015	Flex Cash	10,208	0.00
		606002	Travel-Out of State	0	0.00
		616002	I/T Hardware	861	0.00
		617001	Services from Other Funds/Agencies	3,009	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660002	Printing	168	0.00
		660003	Supplies and Services	(41,724)	0.00
		660042	Recruitment	13,338	0.00
	Communication Studies Total			5,962,166	54.21
	Dept of Design	601100	Academic Salaries	1,676,786	20.44
		601300	Support Staff Salaries	147,807	3.08
		601301	Overtime	606	0.00
		601303	Student Assistant	2,442	0.08
		603001	OASDI	91,982	0.00
		603003	Dental Insurance	32,033	0.00
		603004	Health and Welfare	410,196	0.00
		603005	Retirement	442,382	0.00
		603011	Life Insurance	836	0.00
		603012	Medicare	25,974	0.00
		603013	Vision Care	2,191	0.00
		603014	Long-Term Disability Insurance	763	0.00
		617001	Services from Other Funds/Agencies	2,648	0.00
		660003	Supplies and Services	(5,883)	0.00
		660017	Advertising and Promotional Expenses	2,793	0.00
		690002	Prior Year Expenditure Adjustment	(454)	0.00
	Dept of Design Total			2,833,103	23.60
	Dept of Theatre and Dance	601100	Academic Salaries	889,035	11.75
		601300	Support Staff Salaries	411,471	8.01
		603001	OASDI	64,564	0.00
		603003	Dental Insurance	18,724	0.00
		603004	Health and Welfare	287,182	0.00
		603005	Retirement	308,154	0.00
		603011	Life Insurance	517	0.00
		603012	Medicare	18,569	0.00
		603013	Vision Care	1,855	0.00
		603014	Long-Term Disability Insurance	423	0.00
		617001	Services from Other Funds/Agencies	2,318	0.00
		660003	Supplies and Services	(6,032)	0.00
		660042	Recruitment	1,566	0.00
	Dept of Theatre and Dance Total			1,998,347	19.76
	English	601100	Academic Salaries	3,868,409	51.70
		601103	Graduate Assistant	23,806	0.83
		601300	Support Staff Salaries	145,758	3.41
		601301	Overtime	36	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601303	Student Assistant	27,302	0.93
		601304	Teaching Associates	65,696	1.70
		602001	Work Study-On Campus	3,000	0.18
		603001	OASDI	231,083	0.00
		603003	Dental Insurance	65,332	0.00
		603004	Health and Welfare	909,295	0.00
		603005	Retirement	1,082,334	0.00
		603009	Non-Industrial Disability	179	0.00
		603011	Life Insurance	2,169	0.00
		603012	Medicare	58,537	0.00
		603013	Vision Care	5,488	0.00
		603014	Long-Term Disability Insurance	1,993	0.00
		603015	Flex Cash	5,044	0.00
		616002	I/T Hardware	0	0.00
		617001	Services from Other Funds/Agencies	72,393	0.00
		660003	Supplies and Services	(34,727)	0.00
		690002	Prior Year Expenditure Adjustment	(171)	0.00
	English Total			6,532,955	58.75
	History	601100	Academic Salaries	2,653,308	30.22
		601103	Graduate Assistant	33,008	1.17
		601300	Support Staff Salaries	91,848	2.00
		601303	Student Assistant	3,005	0.10
		603001	OASDI	154,713	0.00
		603003	Dental Insurance	42,492	0.00
		603004	Health and Welfare	470,416	0.00
		603005	Retirement	738,000	0.00
		603011	Life Insurance	1,277	0.00
		603012	Medicare	40,306	0.00
		603013	Vision Care	3,343	0.00
		603014	Long-Term Disability Insurance	1,193	0.00
		603015	Flex Cash	8,956	0.00
		613001	Contractual Services	540	0.00
		616002	I/T Hardware	659	0.00
		617001	Services from Other Funds/Agencies	1,300	0.00
		660003	Supplies and Services	(11,041)	0.00
		660009	Professional Development	774	0.00
		660017	Advertising and Promotional Expenses	575	0.00
		660042	Recruitment	3,600	0.00
		660090	Expenses-Other	1,100	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		690002	Prior Year Expenditure Adjustment	(51)	0.00
	History Total			4,239,322	33.49
	Humanities	601100	Academic Salaries	951,477	11.19
		601300	Support Staff Salaries	52,608	1.00
		601303	Student Assistant	1,920	0.06
		603001	OASDI	48,533	0.00
		603003	Dental Insurance	14,885	0.00
		603004	Health and Welfare	186,019	0.00
		603005	Retirement	234,112	0.00
		603011	Life Insurance	459	0.00
		603012	Medicare	14,483	0.00
		603013	Vision Care	1,340	0.00
		603014	Long-Term Disability Insurance	424	0.00
		603015	Flex Cash	1,816	0.00
		617001	Services from Other Funds/Agencies	480	0.00
		660003	Supplies and Services	(2,055)	0.00
		660009	Professional Development	949	0.00
		690002	Prior Year Expenditure Adjustment	(27)	0.00
	Humanities Total			1,507,420	12.25
	Music	601100	Academic Salaries	2,335,515	28.96
		601103	Graduate Assistant	12,046	0.42
		601300	Support Staff Salaries	499,259	8.80
		601301	Overtime	570	0.00
		601303	Student Assistant	6,895	0.23
		602001	Work Study-On Campus	2,968	0.10
		603001	OASDI	136,485	0.00
		603003	Dental Insurance	38,640	0.00
		603004	Health and Welfare	578,319	0.00
		603005	Retirement	648,567	0.00
		603011	Life Insurance	1,362	0.00
		603012	Medicare	40,756	0.00
		603013	Vision Care	4,196	0.00
		603014	Long-Term Disability Insurance	1,220	0.00
		603015	Flex Cash	7,976	0.00
		606001	Travel-In State	166	0.00
		613001	Contractual Services	503	0.00
		617001	Services from Other Funds/Agencies	3,946	0.00
		660003	Supplies and Services	(7,573)	0.00
		660042	Recruitment	2,731	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		690002	Prior Year Expenditure Adjustment	(13,138)	0.00
	Music Total			4,301,408	38.50
	Philosophy	601100	Academic Salaries	1,325,898	17.19
		601300	Support Staff Salaries	48,636	1.00
		601303	Student Assistant	2,744	0.08
		603001	OASDI	75,030	0.00
		603003	Dental Insurance	19,064	0.00
		603004	Health and Welfare	294,704	0.00
		603005	Retirement	360,235	0.00
		603011	Life Insurance	712	0.00
		603012	Medicare	19,608	0.00
		603013	Vision Care	1,713	0.00
		603014	Long-Term Disability Insurance	660	0.00
		603015	Flex Cash	4,480	0.00
		617001	Services from Other Funds/Agencies	376	0.00
		660003	Supplies and Services	(2,544)	0.00
		660042	Recruitment	5,000	0.00
	Philosophy Total			2,156,316	18.27
	School of the Arts	617001	Services from Other Funds/Agencies	0	0.00
	School of the Arts Total			0	0.00
	Theatre and Dance Dept Events	601303	Student Assistant	692	0.02
		660003	Supplies and Services	98	0.00
		690002	Prior Year Expenditure Adjustment	0	0.00
	Theatre and Dance Dept Events Total			790	0.02
	University Galleries	601300	Support Staff Salaries	123,432	2.00
		601303	Student Assistant	358	0.01
		603001	OASDI	7,574	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	25,039	0.00
		603005	Retirement	36,252	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	1,771	0.00
		603013	Vision Care	182	0.00
		617001	Services from Other Funds/Agencies	118	0.00
	University Galleries Total			197,319	2.01
	World Languages - Literatures	601100	Academic Salaries	1,775,828	21.24
		601300	Support Staff Salaries	44,100	1.00
		601303	Student Assistant	1,621	0.05
		602001	Work Study-On Campus	2,974	0.11

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	100,812	0.00
		603003	Dental Insurance	22,712	0.00
		603004	Health and Welfare	344,587	0.00
		603005	Retirement	489,408	0.00
		603011	Life Insurance	910	0.00
		603012	Medicare	25,569	0.00
		603013	Vision Care	2,263	0.00
		603014	Long-Term Disability Insurance	845	0.00
		603015	Flex Cash	1,820	0.00
		616002	I/T Hardware	169	0.00
		617001	Services from Other Funds/Agencies	3,310	0.00
		660003	Supplies and Services	(14,284)	0.00
		660042	Recruitment	4,000	0.00
		690002	Prior Year Expenditure Adjustment	(17)	0.00
	World Languages - Literatures Total			2,806,628	22.40
College of Arts & Letters Total				36,967,230	320.06
College of Business Admin	Accounting	601100	Academic Salaries	1,804,416	14.29
		603001	OASDI	103,887	0.00
		603003	Dental Insurance	19,746	0.00
		603004	Health and Welfare	276,960	0.00
		603005	Retirement	507,342	0.00
		603011	Life Insurance	513	0.00
		603012	Medicare	25,595	0.00
		603013	Vision Care	1,212	0.00
		603014	Long-Term Disability Insurance	492	0.00
		603015	Flex Cash	2,646	0.00
		616005	Misc Info Tech Costs	76	0.00
		660003	Supplies and Services	(6,865)	0.00
		660009	Professional Development	1,845	0.00
		690002	Prior Year Expenditure Adjustment	(1,505)	0.00
	Accounting Total			2,736,360	14.29
	CBA Academic Programs	601100	Academic Salaries	1,000	0.00
		601201	Management and Supervisory	112,545	1.96
		601300	Support Staff Salaries	172,109	3.00
		603001	OASDI	16,341	0.00
		603003	Dental Insurance	2,951	0.00
		603004	Health and Welfare	53,974	0.00
		603005	Retirement	83,454	0.00
		603011	Life Insurance	112	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	4,027	0.00
		603013	Vision Care	348	0.00
		603014	Long-Term Disability Insurance	61	0.00
		617001	Services from Other Funds/Agencies	758	0.00
		660003	Supplies and Services	(700)	0.00
	CBA Academic Programs Total			446,981	4.96
	CBA AD-Faculty	601100	Academic Salaries	289,485	3.37
		601201	Management and Supervisory	122,893	0.79
		601300	Support Staff Salaries	116,420	1.96
		601303	Student Assistant	5,777	0.19
		603001	OASDI	20,494	0.00
		603003	Dental Insurance	8,323	0.00
		603004	Health and Welfare	116,018	0.00
		603005	Retirement	105,222	0.00
		603011	Life Insurance	249	0.00
		603012	Medicare	7,681	0.00
		603013	Vision Care	688	0.00
		603014	Long-Term Disability Insurance	214	0.00
		603015	Flex Cash	1,120	0.00
		606002	Travel-Out of State	166	0.00
		616005	Misc Info Tech Costs	298	0.00
		617001	Services from Other Funds/Agencies	4,903	0.00
		660003	Supplies and Services	2,282	0.00
		660009	Professional Development	5,540	0.00
		660042	Recruitment	477	0.00
		690002	Prior Year Expenditure Adjustment	0	0.00
	CBA AD-Faculty Total			808,251	6.31
	CBA AD-Graduate	601100	Academic Salaries	52,108	0.43
		601300	Support Staff Salaries	133,427	2.00
		601303	Student Assistant	50,092	1.73
		602001	Work Study-On Campus	9,010	0.33
		603001	OASDI	8,224	0.00
		603003	Dental Insurance	2,373	0.00
		603004	Health and Welfare	30,408	0.00
		603005	Retirement	38,973	0.00
		603011	Life Insurance	37	0.00
		603012	Medicare	2,767	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	30	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		613001	Contractual Services	1,000	0.00
		616003	I/T Software	3,919	0.00
		616005	Misc Info Tech Costs	1,356	0.00
		617001	Services from Other Funds/Agencies	3,465	0.00
		660003	Supplies and Services	20,818	0.00
	CBA AD-Graduate Total			358,180	4.49
	CBA Central Activity	616005	Misc Info Tech Costs	1,740	0.00
		617001	Services from Other Funds/Agencies	0	0.00
		660001	Postage and Freight	17	0.00
		660003	Supplies and Services	3,001	0.00
		660009	Professional Development	990	0.00
		690002	Prior Year Expenditure Adjustment	1,763	0.00
	CBA Central Activity Total			7,510	0.00
	CBA Dean	601100	Academic Salaries	5,000	0.08
		601201	Management and Supervisory	236,904	1.00
		601300	Support Staff Salaries	236,172	4.00
		603001	OASDI	22,930	0.00
		603003	Dental Insurance	5,070	0.00
		603004	Health and Welfare	82,244	0.00
		603005	Retirement	136,349	0.00
		603011	Life Insurance	102	0.00
		603012	Medicare	6,863	0.00
		603013	Vision Care	435	0.00
		603014	Long-Term Disability Insurance	46	0.00
		606002	Travel-Out of State	0	0.00
		616002	I/T Hardware	0	0.00
		616003	I/T Software	9,474	0.00
		616005	Misc Info Tech Costs	0	0.00
		617001	Services from Other Funds/Agencies	2,868	0.00
		660003	Supplies and Services	9,795	0.00
	CBA Dean Total			754,251	5.08
	CBA Development	617001	Services from Other Funds/Agencies	99	0.00
	CBA Development Total			99	0.00
	CBA Student Affairs	601303	Student Assistant	8,712	0.29
	CBA Student Affairs Total			8,712	0.29
	CBA-AD-Undergraduate	601201	Management and Supervisory	89,268	1.00
		601300	Support Staff Salaries	322,062	5.17
		601301	Overtime	156	0.00
		601303	Student Assistant	4,813	0.20

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		602001	Work Study-On Campus	11,590	0.41
		603001	OASDI	24,641	0.00
		603003	Dental Insurance	8,040	0.00
		603004	Health and Welfare	90,143	0.00
		603005	Retirement	118,272	0.00
		603011	Life Insurance	154	0.00
		603012	Medicare	5,874	0.00
		603013	Vision Care	522	0.00
		603014	Long-Term Disability Insurance	106	0.00
		603015	Flex Cash	1,680	0.00
		613001	Contractual Services	1,950	0.00
		616003	I/T Software	2,272	0.00
		617001	Services from Other Funds/Agencies	1,751	0.00
		660003	Supplies and Services	1,558	0.00
		660009	Professional Development	3	0.00
		660017	Advertising and Promotional Expenses	5,689	0.00
	CBA-AD-Undergraduate Total			690,545	6.78
	Finance and Insurance and RE	601100	Academic Salaries	1,432,655	11.47
		603001	OASDI	75,354	0.00
		603003	Dental Insurance	13,379	0.00
		603004	Health and Welfare	196,746	0.00
		603005	Retirement	363,261	0.00
		603011	Life Insurance	378	0.00
		603012	Medicare	20,555	0.00
		603013	Vision Care	1,107	0.00
		603014	Long-Term Disability Insurance	376	0.00
		616005	Misc Info Tech Costs	(120)	0.00
		660003	Supplies and Services	(4,501)	0.00
		660009	Professional Development	20	0.00
		690002	Prior Year Expenditure Adjustment	(2,957)	0.00
	Finance and Insurance and RE Total			2,096,253	11.47
	Info Sys and Biz Analytics	601100	Academic Salaries	1,233,531	11.50
		601303	Student Assistant	137	0.01
		603001	OASDI	58,891	0.00
		603003	Dental Insurance	9,736	0.00
		603004	Health and Welfare	137,439	0.00
		603005	Retirement	279,219	0.00
		603011	Life Insurance	409	0.00
		603012	Medicare	17,776	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603013	Vision Care	1,094	0.00
		603014	Long-Term Disability Insurance	387	0.00
		616005	Misc Info Tech Costs	154	0.00
		660003	Supplies and Services	(6,747)	0.00
		660042	Recruitment	6,721	0.00
	Info Sys and Biz Analytics Total			1,738,748	11.50
	Information Technology	601300	Support Staff Salaries	172,860	2.00
		603001	OASDI	10,481	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	31,962	0.00
		603005	Retirement	50,769	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	2,451	0.00
		603013	Vision Care	174	0.00
		608005	Library Subscriptions (for library only)	20,687	0.00
		616002	I/T Hardware	2,913	0.00
		616003	I/T Software	29,840	0.00
		616005	Misc Info Tech Costs	3,975	0.00
		617001	Services from Other Funds/Agencies	92	0.00
		660003	Supplies and Services	400	0.00
		690002	Prior Year Expenditure Adjustment	(2,734)	0.00
	Information Technology Total			326,464	2.00
	Management	601100	Academic Salaries	1,538,192	13.91
		601303	Student Assistant	530	0.02
		603001	OASDI	82,570	0.00
		603003	Dental Insurance	17,863	0.00
		603004	Health and Welfare	257,734	0.00
		603005	Retirement	388,365	0.00
		603011	Life Insurance	546	0.00
		603012	Medicare	21,478	0.00
		603013	Vision Care	1,289	0.00
		603014	Long-Term Disability Insurance	520	0.00
		603015	Flex Cash	1,400	0.00
		617001	Services from Other Funds/Agencies	27	0.00
		660003	Supplies and Services	(24,049)	0.00
		660009	Professional Development	1,000	0.00
		690002	Prior Year Expenditure Adjustment	322	0.00
	Management Total			2,287,787	13.93
	Marketing Supply Chain MGMT	601100	Academic Salaries	1,505,723	13.23

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	83,889	0.00
		603003	Dental Insurance	17,375	0.00
		603004	Health and Welfare	201,303	0.00
		603005	Retirement	402,572	0.00
		603011	Life Insurance	531	0.00
		603012	Medicare	21,504	0.00
		603013	Vision Care	1,246	0.00
		603014	Long-Term Disability Insurance	518	0.00
		603015	Flex Cash	2,376	0.00
		616005	Misc Info Tech Costs	(489)	0.00
		660003	Supplies and Services	(10,780)	0.00
		660009	Professional Development	595	0.00
		660042	Recruitment	2,500	0.00
		690002	Prior Year Expenditure Adjustment	(6,166)	0.00
	Marketing Supply Chain MGMT Total			2,222,696	13.23
	Strategy and Entrepreneurship	601100	Academic Salaries	859,441	7.48
		603001	OASDI	46,404	0.00
		603003	Dental Insurance	5,049	0.00
		603004	Health and Welfare	73,182	0.00
		603005	Retirement	203,185	0.00
		603011	Life Insurance	329	0.00
		603012	Medicare	12,421	0.00
		603013	Vision Care	731	0.00
		603014	Long-Term Disability Insurance	311	0.00
		603015	Flex Cash	1,540	0.00
		616005	Misc Info Tech Costs	0	0.00
		660003	Supplies and Services	39	0.00
		660009	Professional Development	650	0.00
		660042	Recruitment	2,500	0.00
		690002	Prior Year Expenditure Adjustment	(5,339)	0.00
	Strategy and Entrepreneurship Total			1,200,443	7.48
College of Business Admin Total				15,683,281	101.82
College of E&CS	Advising Counseling Tutor Ctr	617001	Services from Other Funds/Agencies	28	0.00
	Advising Counseling Tutor Ctr Total			28	0.00
	Civil Engineering	601100	Academic Salaries	2,162,676	23.57
		601300	Support Staff Salaries	83,470	1.95
		601303	Student Assistant	28,150	0.95
		602001	Work Study-On Campus	0	0.04
		603001	OASDI	106,625	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	23,559	0.00
		603004	Health and Welfare	337,406	0.00
		603005	Retirement	524,091	0.00
		603011	Life Insurance	881	0.00
		603012	Medicare	32,562	0.00
		603013	Vision Care	2,313	0.00
		603014	Long-Term Disability Insurance	825	0.00
		603015	Flex Cash	4,484	0.00
		613001	Contractual Services	950	0.00
		616002	I/T Hardware	186	0.00
		616003	I/T Software	75	0.00
		617001	Services from Other Funds/Agencies	1,910	0.00
		619002	Instructional Equipment	543	0.00
		660001	Postage and Freight	63	0.00
		660003	Supplies and Services	(1,390)	0.00
		660009	Professional Development	833	0.00
		690002	Prior Year Expenditure Adjustment	(1,229)	0.00
	Civil Engineering Total			3,308,982	26.51
	Coll of E and CS Deans Ofc	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	485,853	2.85
		601300	Support Staff Salaries	258,370	3.67
		601303	Student Assistant	15,914	0.53
		602001	Work Study-On Campus	5,981	0.20
		603001	OASDI	41,962	0.00
		603003	Dental Insurance	6,967	0.00
		603004	Health and Welfare	116,595	0.00
		603005	Retirement	198,188	0.00
		603011	Life Insurance	240	0.00
		603012	Medicare	10,724	0.00
		603013	Vision Care	560	0.00
		603014	Long-Term Disability Insurance	139	0.00
		606001	Travel-In State	6,609	0.00
		616002	I/T Hardware	291	0.00
		617001	Services from Other Funds/Agencies	19,884	0.00
		660002	Printing	2,115	0.00
		660003	Supplies and Services	5,189	0.00
		660009	Professional Development	250	0.00
		660042	Recruitment	214	0.00
	Coll of E and CS Deans Ofc Total			1,176,043	7.24

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	College of Engr and Comp Sci	601100	Academic Salaries	9,492	0.07
		601300	Support Staff Salaries	680,385	9.00
		601303	Student Assistant	567	0.02
		603001	OASDI	41,874	0.00
		603003	Dental Insurance	7,884	0.00
		603004	Health and Welfare	130,107	0.00
		603005	Retirement	199,911	0.00
		603011	Life Insurance	66	0.00
		603012	Medicare	9,931	0.00
		603013	Vision Care	783	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	3,748	0.00
		660027	Pollution Remediation Expenses	0	0.00
		690002	Prior Year Expenditure Adjustment	(2,049)	0.00
	College of Engr and Comp Sci Total			1,082,700	9.09
	Computer Science	601100	Academic Salaries	2,770,259	30.70
		601300	Support Staff Salaries	78,508	1.78
		601303	Student Assistant	44,206	1.55
		601304	Teaching Associates	39,626	1.36
		603001	OASDI	139,688	0.00
		603003	Dental Insurance	38,155	0.00
		603004	Health and Welfare	463,036	0.00
		603005	Retirement	670,997	0.00
		603011	Life Insurance	1,229	0.00
		603012	Medicare	40,761	0.00
		603013	Vision Care	3,076	0.00
		603014	Long-Term Disability Insurance	1,134	0.00
		603015	Flex Cash	2,576	0.00
		606002	Travel-Out of State	745	0.00
		616002	I/T Hardware	229	0.00
		617001	Services from Other Funds/Agencies	2,947	0.00
		660002	Printing	346	0.00
		660003	Supplies and Services	(15,025)	0.00
		660009	Professional Development	1,648	0.00
		660042	Recruitment	1,024	0.00
		690002	Prior Year Expenditure Adjustment	(6,537)	0.00
	Computer Science Total			4,278,626	35.39
	Construction Management	601100	Academic Salaries	721,970	8.75
		601300	Support Staff Salaries	80,226	2.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	28,955	0.00
		603003	Dental Insurance	8,590	0.00
		603004	Health and Welfare	121,370	0.00
		603005	Retirement	139,308	0.00
		603011	Life Insurance	310	0.00
		603012	Medicare	11,419	0.00
		603013	Vision Care	967	0.00
		603014	Long-Term Disability Insurance	277	0.00
		603015	Flex Cash	2,520	0.00
		606002	Travel-Out of State	1,903	0.00
		616002	I/T Hardware	15,945	0.00
		616003	I/T Software	55	0.00
		616005	Misc Info Tech Costs	90	0.00
		617001	Services from Other Funds/Agencies	10,753	0.00
		619002	Instructional Equipment	1,884	0.00
		660003	Supplies and Services	(10,036)	0.00
		660009	Professional Development	1,971	0.00
		660061	Repairs and Maintenance - Building Maintenance	2,150	0.00
		690002	Prior Year Expenditure Adjustment	(5,121)	0.00
	Construction Management Total			1,135,505	10.75
	E and CS CAD Ctr	601303	Student Assistant	9,645	0.32
		602001	Work Study-On Campus	29,165	0.97
		603012	Medicare	0	0.00
		606001	Travel-In State	1,649	0.00
		616002	I/T Hardware	8,722	0.00
		616003	I/T Software	4,285	0.00
		619002	Instructional Equipment	1	0.00
		660002	Printing	137	0.00
		660003	Supplies and Services	3,380	0.00
		690002	Prior Year Expenditure Adjustment	(25,691)	0.00
	E and CS CAD Ctr Total			31,295	1.29
	E and CS Tech Shop	601303	Student Assistant	280	0.01
		616002	I/T Hardware	202	0.00
		660002	Printing	105	0.00
		660003	Supplies and Services	1,386	0.00
	E and CS Tech Shop Total			1,972	0.01
	Electrical Engineering	601100	Academic Salaries	1,896,952	21.98
		601300	Support Staff Salaries	78,397	2.00
		601303	Student Assistant	12,175	0.51

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601304	Teaching Associates	13,375	0.47
		602001	Work Study-On Campus	8,644	0.31
		603001	OASDI	91,461	0.00
		603003	Dental Insurance	21,907	0.00
		603004	Health and Welfare	269,693	0.00
		603005	Retirement	434,321	0.00
		603011	Life Insurance	835	0.00
		603012	Medicare	28,185	0.00
		603013	Vision Care	2,283	0.00
		603014	Long-Term Disability Insurance	777	0.00
		603015	Flex Cash	1,536	0.00
		606002	Travel-Out of State	0	0.00
		616002	I/T Hardware	137	0.00
		616005	Misc Info Tech Costs	0	0.00
		617001	Services from Other Funds/Agencies	1,298	0.00
		619002	Instructional Equipment	699	0.00
		660002	Printing	787	0.00
		660003	Supplies and Services	(12,847)	0.00
		660009	Professional Development	815	0.00
		690002	Prior Year Expenditure Adjustment	(4,437)	0.00
	Electrical Engineering Total			2,846,992	25.27
	Mechanical Engineering	601100	Academic Salaries	2,204,443	24.76
		601300	Support Staff Salaries	70,465	1.92
		601303	Student Assistant	26,026	0.91
		601304	Teaching Associates	18,416	0.64
		602001	Work Study-On Campus	420	0.01
		603001	OASDI	119,602	0.00
		603003	Dental Insurance	27,341	0.00
		603004	Health and Welfare	351,155	0.00
		603005	Retirement	574,121	0.00
		603011	Life Insurance	1,069	0.00
		603012	Medicare	32,466	0.00
		603013	Vision Care	2,892	0.00
		603014	Long-Term Disability Insurance	988	0.00
		603015	Flex Cash	4,896	0.00
		616002	I/T Hardware	18,023	0.00
		616005	Misc Info Tech Costs	1,289	0.00
		617001	Services from Other Funds/Agencies	2,557	0.00
		619002	Instructional Equipment	4,368	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	11,951	0.00
		660009	Professional Development	507	0.00
		690002	Prior Year Expenditure Adjustment	(8,735)	0.00
	Mechanical Engineering Total			3,464,259	28.25
	MESA Engineering Program	601100	Academic Salaries	6,823	0.00
		601300	Support Staff Salaries	110,615	2.00
		602001	Work Study-On Campus	1,438	0.05
		603001	OASDI	7,301	0.00
		603003	Dental Insurance	2,076	0.00
		603004	Health and Welfare	34,435	0.00
		603005	Retirement	32,273	0.00
		603011	Life Insurance	26	0.00
		603012	Medicare	1,707	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	15	0.00
		617001	Services from Other Funds/Agencies	1,325	0.00
	MESA Engineering Program Total			198,209	2.05
	STORC	601100	Academic Salaries	8,334	0.04
		603012	Medicare	121	0.00
		617001	Services from Other Funds/Agencies	642	0.00
	STORC Total			9,096	0.04
College of E&CS Total				17,533,706	145.89
College of Education	Col of Ed Student Success Ctr	601300	Support Staff Salaries	347,800	6.00
		603001	OASDI	21,188	0.00
		603003	Dental Insurance	7,858	0.00
		603004	Health and Welfare	93,559	0.00
		603005	Retirement	100,822	0.00
		603011	Life Insurance	99	0.00
		603012	Medicare	4,955	0.00
		603013	Vision Care	522	0.00
		603014	Long-Term Disability Insurance	99	0.00
		617001	Services from Other Funds/Agencies	400	0.00
		660003	Supplies and Services	4,040	0.00
	Col of Ed Student Success Ctr Total			581,344	6.00
	Coll of Educ Deans Ofc	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	468,572	3.00
		601300	Support Staff Salaries	359,721	3.61
		603001	OASDI	46,147	0.00
		603003	Dental Insurance	5,920	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	96,534	0.00
		603005	Retirement	220,428	0.00
		603011	Life Insurance	246	0.00
		603012	Medicare	11,912	0.00
		603013	Vision Care	573	0.00
		603014	Long-Term Disability Insurance	139	0.00
		603015	Flex Cash	1,680	0.00
		608005	Library Subscriptions (for library only)	349	0.00
		617001	Services from Other Funds/Agencies	1,604	0.00
		660003	Supplies and Services	2,082	0.00
		660009	Professional Development	50	0.00
		660042	Recruitment	135	0.00
	Coll of Educ Deans Ofc Total			1,216,092	6.61
	College of Education	601100	Academic Salaries	61,585	0.44
		601300	Support Staff Salaries	119,406	1.47
		601303	Student Assistant	20,738	0.66
		603001	OASDI	7,377	0.00
		603003	Dental Insurance	1,564	0.00
		603004	Health and Welfare	20,308	0.00
		603005	Retirement	25,386	0.00
		603011	Life Insurance	11	0.00
		603012	Medicare	2,781	0.00
		603013	Vision Care	132	0.00
		616002	I/T Hardware	4,974	0.00
		617001	Services from Other Funds/Agencies	4,859	0.00
		660003	Supplies and Services	22,491	0.00
		660009	Professional Development	5,497	0.00
		660017	Advertising and Promotional Expenses	500	0.00
	College of Education Total			297,609	2.57
	Comm Council Center	601201	Management and Supervisory	73,800	1.00
		601300	Support Staff Salaries	41,628	1.00
		603001	OASDI	7,143	0.00
		603003	Dental Insurance	2,076	0.00
		603004	Health and Welfare	35,953	0.00
		603005	Retirement	33,901	0.00
		603011	Life Insurance	81	0.00
		603012	Medicare	1,671	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	46	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	112	0.00
	Comm Council Center Total			196,586	2.00
	Doctorate in Ed Leadership	601100	Academic Salaries	472,163	4.19
		601103	Graduate Assistant	60,568	1.64
		601300	Support Staff Salaries	97,458	2.02
		601303	Student Assistant	5,853	0.21
		603001	OASDI	24,684	0.00
		603003	Dental Insurance	6,955	0.00
		603004	Health and Welfare	82,983	0.00
		603005	Retirement	118,249	0.00
		603011	Life Insurance	121	0.00
		603012	Medicare	8,057	0.00
		603013	Vision Care	525	0.00
		603014	Long-Term Disability Insurance	100	0.00
		606001	Travel-In State	0	0.00
		616002	I/T Hardware	17,907	0.00
		617001	Services from Other Funds/Agencies	4,232	0.00
		660001	Postage and Freight	11	0.00
		660003	Supplies and Services	15,358	0.00
		660009	Professional Development	831	0.00
		660017	Advertising and Promotional Expenses	1,060	0.00
		660090	Expenses-Other	3,775	0.00
		690002	Prior Year Expenditure Adjustment	(250)	0.00
	Doctorate in Ed Leadership Total			920,642	8.05
	Graduate and Prof Stds in Edu	601100	Academic Salaries	2,746,303	32.04
		601300	Support Staff Salaries	114,704	2.88
		601303	Student Assistant	914	0.03
		603001	OASDI	148,111	0.00
		603003	Dental Insurance	31,587	0.00
		603004	Health and Welfare	440,970	0.00
		603005	Retirement	711,420	0.00
		603009	Non-Industrial Disability	1,500	0.00
		603011	Life Insurance	1,160	0.00
		603012	Medicare	40,861	0.00
		603013	Vision Care	3,274	0.00
		603014	Long-Term Disability Insurance	1,066	0.00
		603015	Flex Cash	3,916	0.00
		606001	Travel-In State	152	0.00
		616002	I/T Hardware	595	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	121	0.00
		660003	Supplies and Services	(344)	0.00
		660009	Professional Development	2,511	0.00
		660042	Recruitment	2,500	0.00
	Graduate and Prof Stds in Edu Total			4,251,319	34.95
	MSTI	601100	Academic Salaries	31,314	0.23
		603012	Medicare	454	0.00
		617101	Service from Between Campuses and the CO	12,000	0.00
		660003	Supplies and Services	55,378	0.00
		670000	Tr Out within the same CSU Fund in 0948 same camp	21,000	0.00
	MSTI Total			120,147	0.23
	Teaching Credentials	601100	Academic Salaries	3,778,046	44.64
		601300	Support Staff Salaries	143,946	3.33
		603001	OASDI	194,110	0.00
		603003	Dental Insurance	43,701	0.00
		603004	Health and Welfare	573,326	0.00
		603005	Retirement	920,310	0.00
		603011	Life Insurance	1,478	0.00
		603012	Medicare	56,044	0.00
		603013	Vision Care	3,791	0.00
		603014	Long-Term Disability Insurance	1,364	0.00
		603015	Flex Cash	3,896	0.00
		606001	Travel-In State	3,551	0.00
		606002	Travel-Out of State	580	0.00
		617001	Services from Other Funds/Agencies	9,193	0.00
		660002	Printing	(45)	0.00
		660003	Supplies and Services	974	0.00
		660009	Professional Development	(535)	0.00
		660090	Expenses-Other	19,500	0.00
	Teaching Credentials Total			5,753,230	47.97
	Undergraduate Studies in Educ	601100	Academic Salaries	4,473,995	60.41
		601300	Support Staff Salaries	193,964	4.06
		601301	Overtime	446	0.00
		603001	OASDI	241,810	0.00
		603003	Dental Insurance	77,339	0.00
		603004	Health and Welfare	972,818	0.00
		603005	Retirement	1,128,494	0.00
		603011	Life Insurance	2,729	0.00
		603012	Medicare	67,093	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603013	Vision Care	6,902	0.00
		603014	Long-Term Disability Insurance	2,532	0.00
		603015	Flex Cash	3,076	0.00
		606001	Travel-In State	277	0.00
		616002	I/T Hardware	303	0.00
		617001	Services from Other Funds/Agencies	712	0.00
		660003	Supplies and Services	(19,572)	0.00
	Undergraduate Studies in Educ Total			7,152,919	64.46
College of Education Total				20,489,887	172.84
College of H&HS	Audiology Doctorate	601100	Academic Salaries	57,103	0.84
		603001	OASDI	950	0.00
		603003	Dental Insurance	1,604	0.00
		603004	Health and Welfare	21,152	0.00
		603005	Retirement	4,553	0.00
		603011	Life Insurance	31	0.00
		603012	Medicare	807	0.00
		603013	Vision Care	36	0.00
		603014	Long-Term Disability Insurance	26	0.00
		660003	Supplies and Services	3,882	0.00
	Audiology Doctorate Total			90,143	0.84
	Coll of H and HS Deans Ofc	601100	Academic Salaries	1,000	0.00
		601201	Management and Supervisory	480,134	3.03
		601300	Support Staff Salaries	480,700	7.98
		603001	OASDI	55,532	0.00
		603003	Dental Insurance	8,679	0.00
		603004	Health and Welfare	144,742	0.00
		603005	Retirement	274,553	0.00
		603011	Life Insurance	289	0.00
		603012	Medicare	13,845	0.00
		603013	Vision Care	950	0.00
		603014	Long-Term Disability Insurance	142	0.00
		660003	Supplies and Services	(849)	0.00
	Coll of H and HS Deans Ofc Total			1,459,718	11.01
	College of H and HS	601100	Academic Salaries	24,149	0.45
		601301	Overtime	3,421	0.00
		601303	Student Assistant	19,298	0.58
		602001	Work Study-On Campus	7,445	0.27
		603001	OASDI	212	0.00
		603012	Medicare	495	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		606001	Travel-In State	214	0.00
		616002	I/T Hardware	9,327	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	7,336	0.00
		619001	Other Equipment	0	0.00
		660003	Supplies and Services	4,164	0.00
		660009	Professional Development	89	0.00
		660017	Advertising and Promotional Expenses	1,586	0.00
		660042	Recruitment	22,950	0.00
		690002	Prior Year Expenditure Adjustment	(43)	0.00
	College of H and HS Total			100,644	1.30
	Comm Sciences & Disorders	601100	Academic Salaries	1,295,880	15.93
		601300	Support Staff Salaries	148,727	3.17
		603001	OASDI	60,028	0.00
		603003	Dental Insurance	12,493	0.00
		603004	Health and Welfare	153,027	0.00
		603005	Retirement	281,661	0.00
		603011	Life Insurance	560	0.00
		603012	Medicare	20,661	0.00
		603013	Vision Care	1,551	0.00
		603014	Long-Term Disability Insurance	500	0.00
		603015	Flex Cash	5,168	0.00
		616003	I/T Software	397	0.00
		617001	Services from Other Funds/Agencies	5,274	0.00
		619001	Other Equipment	3,607	0.00
		660003	Supplies and Services	(8,453)	0.00
		660009	Professional Development	80	0.00
		690002	Prior Year Expenditure Adjustment	(1,003)	0.00
	Comm Sciences & Disorders Total			1,980,157	19.10
	Criminal Justice	601100	Academic Salaries	2,721,590	32.73
		601300	Support Staff Salaries	122,050	2.41
		601303	Student Assistant	6,128	0.20
		603001	OASDI	137,991	0.00
		603003	Dental Insurance	35,335	0.00
		603004	Health and Welfare	469,969	0.00
		603005	Retirement	661,073	0.00
		603009	Non-Industrial Disability	482	0.00
		603011	Life Insurance	1,170	0.00
		603012	Medicare	40,321	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603013	Vision Care	3,152	0.00
		603014	Long-Term Disability Insurance	1,047	0.00
		603015	Flex Cash	5,032	0.00
		606001	Travel-In State	(1,415)	0.00
		616002	I/T Hardware	1,382	0.00
		616003	I/T Software	590	0.00
		616005	Misc Info Tech Costs	1,294	0.00
		617001	Services from Other Funds/Agencies	4,241	0.00
		619001	Other Equipment	65	0.00
		660003	Supplies and Services	4,728	0.00
		660017	Advertising and Promotional Expenses	59	0.00
		690002	Prior Year Expenditure Adjustment	(1,016)	0.00
	Criminal Justice Total			4,215,269	35.34
	Doctorate of Physical Therapy	601100	Academic Salaries	1,303,231	11.13
		601300	Support Staff Salaries	137,968	2.62
		601301	Overtime	5	0.00
		601303	Student Assistant	2,521	0.08
		603001	OASDI	82,415	0.00
		603003	Dental Insurance	15,699	0.00
		603004	Health and Welfare	208,545	0.00
		603005	Retirement	394,906	0.00
		603011	Life Insurance	438	0.00
		603012	Medicare	21,058	0.00
		603013	Vision Care	1,197	0.00
		603014	Long-Term Disability Insurance	362	0.00
		603015	Flex Cash	1,680	0.00
		606001	Travel-In State	44	0.00
		606002	Travel-Out of State	0	0.00
		616002	I/T Hardware	1,264	0.00
		616003	I/T Software	9,700	0.00
		617001	Services from Other Funds/Agencies	3,574	0.00
		619001	Other Equipment	7,631	0.00
		619002	Instructional Equipment	21,482	0.00
		660003	Supplies and Services	72,538	0.00
		660009	Professional Development	27,858	0.00
		660090	Expenses-Other	6,419	0.00
		690002	Prior Year Expenditure Adjustment	(7,930)	0.00
	Doctorate of Physical Therapy Total			2,312,605	13.83
	HHS Student Success Center	660003	Supplies and Services	825	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	HHS Student Success Center Total			825	0.00
	Kinesiology	601100	Academic Salaries	2,213,557	25.89
		601300	Support Staff Salaries	196,932	5.00
		601303	Student Assistant	5,765	0.20
		601304	Teaching Associates	16,772	0.56
		603001	OASDI	129,865	0.00
		603003	Dental Insurance	31,030	0.00
		603004	Health and Welfare	404,389	0.00
		603005	Retirement	610,701	0.00
		603011	Life Insurance	1,047	0.00
		603012	Medicare	34,546	0.00
		603013	Vision Care	2,952	0.00
		603014	Long-Term Disability Insurance	934	0.00
		603015	Flex Cash	8,848	0.00
		606002	Travel-Out of State	(500)	0.00
		617001	Services from Other Funds/Agencies	3,158	0.00
		660003	Supplies and Services	(13,198)	0.00
		690002	Prior Year Expenditure Adjustment	(230)	0.00
	Kinesiology Total			3,646,568	31.64
	Kinesiology-Out of State Empl	601100	Academic Salaries	15,167	0.27
		603012	Medicare	220	0.00
	Kinesiology-Out of State Empl Total			15,387	0.27
	Nursing	601100	Academic Salaries	2,876,707	35.59
		601300	Support Staff Salaries	320,759	6.30
		601301	Overtime	7	0.00
		603001	OASDI	138,481	0.00
		603003	Dental Insurance	37,339	0.00
		603004	Health and Welfare	582,559	0.00
		603005	Retirement	787,669	0.00
		603011	Life Insurance	1,272	0.00
		603012	Medicare	47,184	0.00
		603013	Vision Care	3,768	0.00
		603014	Long-Term Disability Insurance	1,227	0.00
		603015	Flex Cash	5,495	0.00
		617001	Services from Other Funds/Agencies	4,646	0.00
		619002	Instructional Equipment	30,910	0.00
		660003	Supplies and Services	(5,624)	0.00
		660009	Professional Development	1,452	0.00
		660090	Expenses-Other	1,454	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		690002	Prior Year Expenditure Adjustment	(6,270)	0.00
	Nursing Total			4,829,036	41.88
	Public Health	601100	Academic Salaries	1,074,623	14.12
		601300	Support Staff Salaries	141,531	2.87
		601303	Student Assistant	476	0.02
		603001	OASDI	66,997	0.00
		603003	Dental Insurance	18,949	0.00
		603004	Health and Welfare	230,369	0.00
		603005	Retirement	319,555	0.00
		603011	Life Insurance	682	0.00
		603012	Medicare	17,285	0.00
		603013	Vision Care	1,577	0.00
		603014	Long-Term Disability Insurance	563	0.00
		603015	Flex Cash	2,644	0.00
		617001	Services from Other Funds/Agencies	180	0.00
		660003	Supplies and Services	3,684	0.00
		690002	Prior Year Expenditure Adjustment	(7,570)	0.00
	Public Health Total			1,871,545	17.01
	Recreation Parks and Tourism	601100	Academic Salaries	1,667,525	20.27
		601300	Support Staff Salaries	97,675	1.47
		601301	Overtime	19	0.00
		603001	OASDI	90,992	0.00
		603003	Dental Insurance	19,814	0.00
		603004	Health and Welfare	275,520	0.00
		603005	Retirement	418,727	0.00
		603011	Life Insurance	803	0.00
		603012	Medicare	25,353	0.00
		603013	Vision Care	2,036	0.00
		603014	Long-Term Disability Insurance	739	0.00
		603015	Flex Cash	9,035	0.00
		606001	Travel-In State	730	0.00
		606002	Travel-Out of State	3,165	0.00
		617001	Services from Other Funds/Agencies	2,125	0.00
		619001	Other Equipment	662	0.00
		660003	Supplies and Services	4,078	0.00
		660090	Expenses-Other	195	0.00
		690002	Prior Year Expenditure Adjustment	(1,358)	0.00
	Recreation Parks and Tourism Total			2,617,835	21.74
	Social Work	601100	Academic Salaries	3,436,618	41.85

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601300	Support Staff Salaries	191,906	4.00
		603001	OASDI	177,516	0.00
		603003	Dental Insurance	43,706	0.00
		603004	Health and Welfare	574,121	0.00
		603005	Retirement	842,358	0.00
		603011	Life Insurance	1,712	0.00
		603012	Medicare	51,800	0.00
		603013	Vision Care	4,773	0.00
		603014	Long-Term Disability Insurance	1,583	0.00
		603015	Flex Cash	11,076	0.00
		606001	Travel-In State	206	0.00
		613001	Contractual Services	250	0.00
		616003	I/T Software	1,080	0.00
		617001	Services from Other Funds/Agencies	3,374	0.00
		619001	Other Equipment	4,854	0.00
		660003	Supplies and Services	(24,487)	0.00
		690002	Prior Year Expenditure Adjustment	246	0.00
	Social Work Total			5,322,691	45.85
College of H&HS Total				28,462,422	239.80
College of NS&M	Biological Sciences	601100	Academic Salaries	3,813,532	47.07
		601300	Support Staff Salaries	556,228	10.89
		601303	Student Assistant	17,118	0.60
		601304	Teaching Associates	155,595	3.87
		602001	Work Study-On Campus	3,000	0.11
		603001	OASDI	236,327	0.00
		603003	Dental Insurance	64,007	0.00
		603004	Health and Welfare	865,196	0.00
		603005	Retirement	1,121,937	0.00
		603011	Life Insurance	1,904	0.00
		603012	Medicare	63,099	0.00
		603013	Vision Care	5,491	0.00
		603014	Long-Term Disability Insurance	1,704	0.00
		603015	Flex Cash	3,360	0.00
		616003	I/T Software	100	0.00
		617001	Services from Other Funds/Agencies	9,223	0.00
		617101	Service from Between Campuses and the CO	4,286	0.00
		619001	Other Equipment	20,798	0.00
		619002	Instructional Equipment	12,838	0.00
		660003	Supplies and Services	44,414	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660042	Recruitment	6,887	0.00
		690002	Prior Year Expenditure Adjustment	(5,019)	0.00
	Biological Sciences Total			7,002,027	62.54
	Chemistry	601100	Academic Salaries	2,562,324	32.23
		601300	Support Staff Salaries	435,263	7.10
		601301	Overtime	149	0.00
		601303	Student Assistant	2,019	0.09
		601304	Teaching Associates	117,754	3.18
		602001	Work Study-On Campus	5,495	0.18
		603001	OASDI	162,090	0.00
		603003	Dental Insurance	39,590	0.00
		603004	Health and Welfare	588,034	0.00
		603005	Retirement	759,001	0.00
		603011	Life Insurance	1,408	0.00
		603012	Medicare	42,855	0.00
		603013	Vision Care	3,919	0.00
		603014	Long-Term Disability Insurance	1,273	0.00
		603015	Flex Cash	6,720	0.00
		617001	Services from Other Funds/Agencies	3,112	0.00
		619001	Other Equipment	6,919	0.00
		619002	Instructional Equipment	49,956	0.00
		660003	Supplies and Services	72,431	0.00
		660042	Recruitment	4,717	0.00
		690002	Prior Year Expenditure Adjustment	(5,716)	0.00
	Chemistry Total			4,859,311	42.77
	CMASE-NS and M	601300	Support Staff Salaries	151,311	1.95
		603001	OASDI	9,515	0.00
		603003	Dental Insurance	463	0.00
		603004	Health and Welfare	16,434	0.00
		603005	Retirement	44,440	0.00
		603009	Non-Industrial Disability	679	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	2,225	0.00
		603013	Vision Care	174	0.00
		603015	Flex Cash	1,680	0.00
	CMASE-NS and M Total			226,936	1.95
	Coll of NSM Deans Ofc	601201	Management and Supervisory	542,292	4.00
		601300	Support Staff Salaries	152,460	3.00
		601303	Student Assistant	13,348	0.45

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	39,434	0.00
		603003	Dental Insurance	10,740	0.00
		603004	Health and Welfare	96,298	0.00
		603005	Retirement	204,068	0.00
		603011	Life Insurance	326	0.00
		603012	Medicare	10,017	0.00
		603013	Vision Care	609	0.00
		603014	Long-Term Disability Insurance	185	0.00
		603015	Flex Cash	1,536	0.00
		616002	I/T Hardware	548	0.00
		617001	Services from Other Funds/Agencies	4,201	0.00
		660003	Supplies and Services	16,369	0.00
		660009	Professional Development	(350)	0.00
		690002	Prior Year Expenditure Adjustment	(440)	0.00
	Coll of NSM Deans Ofc Total			1,091,642	7.45
	College of NS and M	601100	Academic Salaries	28,100	0.27
		601300	Support Staff Salaries	169,475	3.00
		603001	OASDI	10,496	0.00
		603003	Dental Insurance	3,617	0.00
		603004	Health and Welfare	49,935	0.00
		603005	Retirement	49,560	0.00
		603011	Life Insurance	44	0.00
		603012	Medicare	2,862	0.00
		603013	Vision Care	261	0.00
		603014	Long-Term Disability Insurance	30	0.00
		606002	Travel-Out of State	442	0.00
		616002	I/T Hardware	9,067	0.00
		616003	I/T Software	16,414	0.00
		617001	Services from Other Funds/Agencies	12,210	0.00
		617101	Service from Between Campuses and the CO	9,845	0.00
		619001	Other Equipment	4,459	0.00
		660003	Supplies and Services	41,101	0.00
		660009	Professional Development	479	0.00
	College of NS and M Total			408,397	3.27
	Ctr for Sci and Math Success	601300	Support Staff Salaries	118,740	2.00
		601303	Student Assistant	200,020	6.65
		603001	OASDI	7,327	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	31,958	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	34,874	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	1,714	0.00
		603013	Vision Care	174	0.00
		617001	Services from Other Funds/Agencies	3,052	0.00
		660003	Supplies and Services	5,264	0.00
	Ctr for Sci and Math Success Total			405,717	8.65
	Geography	601100	Academic Salaries	1,110,328	13.93
		601300	Support Staff Salaries	49,188	1.00
		603001	OASDI	58,576	0.00
		603003	Dental Insurance	18,430	0.00
		603004	Health and Welfare	241,436	0.00
		603005	Retirement	278,103	0.00
		603011	Life Insurance	596	0.00
		603012	Medicare	16,820	0.00
		603013	Vision Care	1,628	0.00
		603014	Long-Term Disability Insurance	551	0.00
		603015	Flex Cash	2,660	0.00
		617001	Services from Other Funds/Agencies	2,532	0.00
		660003	Supplies and Services	8,635	0.00
		660042	Recruitment	4,522	0.00
	Geography Total			1,794,006	14.93
	Geol-Bio Motorpool	617001	Services from Other Funds/Agencies	1,078	0.00
		660010	Insurance Premium Expense	265	0.00
	Geol-Bio Motorpool Total			1,343	0.00
	Geology	601100	Academic Salaries	955,391	11.92
		601300	Support Staff Salaries	89,438	2.04
		601304	Teaching Associates	38,406	1.19
		603001	OASDI	59,570	0.00
		603003	Dental Insurance	14,534	0.00
		603004	Health and Welfare	170,465	0.00
		603005	Retirement	284,914	0.00
		603011	Life Insurance	466	0.00
		603012	Medicare	14,880	0.00
		603013	Vision Care	1,249	0.00
		603014	Long-Term Disability Insurance	422	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	777	0.00
		617001	Services from Other Funds/Agencies	10,055	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		619001	Other Equipment	6,214	0.00
		619002	Instructional Equipment	0	0.00
		660003	Supplies and Services	33,854	0.00
		660042	Recruitment	3,000	0.00
		690002	Prior Year Expenditure Adjustment	(315)	0.00
	Geology Total			1,684,855	15.15
	Human Anat-Phy I	660003	Supplies and Services	5,617	0.00
	Human Anat-Phy I Total			5,617	0.00
	Instr Com Support Center	601300	Support Staff Salaries	95,904	1.50
		603001	OASDI	5,926	0.00
		603003	Dental Insurance	965	0.00
		603004	Health and Welfare	23,049	0.00
		603005	Retirement	28,184	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	1,386	0.00
		603013	Vision Care	174	0.00
		616002	I/T Hardware	331	0.00
		617001	Services from Other Funds/Agencies	126	0.00
		660003	Supplies and Services	322	0.00
	Instr Com Support Center Total			156,381	1.50
	Mathematics	601100	Academic Salaries	4,416,211	61.70
		601103	Graduate Assistant	46,593	1.62
		601300	Support Staff Salaries	148,941	2.95
		601301	Overtime	482	0.00
		601303	Student Assistant	24,991	0.83
		601304	Teaching Associates	180,393	5.41
		603001	OASDI	254,338	0.00
		603003	Dental Insurance	59,556	0.00
		603004	Health and Welfare	883,323	0.00
		603005	Retirement	1,197,186	0.00
		603011	Life Insurance	2,404	0.00
		603012	Medicare	65,610	0.00
		603013	Vision Care	6,264	0.00
		603014	Long-Term Disability Insurance	2,231	0.00
		603015	Flex Cash	1,820	0.00
		617001	Services from Other Funds/Agencies	756	0.00
		660003	Supplies and Services	(18,807)	0.00
		660042	Recruitment	4,920	0.00
	Mathematics Total			7,277,212	72.52

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OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	NS and M Electronic Suppt Ctr	601300	Support Staff Salaries	77,136	1.00
		603001	OASDI	4,781	0.00
		603003	Dental Insurance	1,038	0.00
		603004	Health and Welfare	17,977	0.00
		603005	Retirement	22,655	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	1,118	0.00
		603013	Vision Care	87	0.00
		617001	Services from Other Funds/Agencies	60	0.00
		660003	Supplies and Services	567	0.00
	NS and M Electronic Suppt Ctr Total			125,425	1.00
	NS and M Equip Suppt Ctr	601300	Support Staff Salaries	165,780	2.00
		603001	OASDI	10,225	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	31,958	0.00
		603005	Retirement	48,690	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	2,391	0.00
		603013	Vision Care	174	0.00
		617001	Services from Other Funds/Agencies	281	0.00
		660003	Supplies and Services	632	0.00
	NS and M Equip Suppt Ctr Total			262,724	2.00
	NSM Advising Center	660003	Supplies and Services	300	0.00
	NSM Advising Center Total			300	0.00
	NSM Match Fund-Geology	660003	Supplies and Services	562	0.00
	NSM Match Fund-Geology Total			562	0.00
	Physics and Astronomy	601100	Academic Salaries	1,475,198	18.92
		601300	Support Staff Salaries	133,395	2.77
		601301	Overtime	7	0.00
		603001	OASDI	92,628	0.00
		603003	Dental Insurance	24,828	0.00
		603004	Health and Welfare	288,321	0.00
		603005	Retirement	445,554	0.00
		603011	Life Insurance	800	0.00
		603012	Medicare	23,041	0.00
		603013	Vision Care	2,110	0.00
		603014	Long-Term Disability Insurance	728	0.00
		603015	Flex Cash	6,720	0.00
		617001	Services from Other Funds/Agencies	1,305	0.00

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OPERATING EXPENSE DETAIL

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College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		619001	Other Equipment	4,764	0.00
		619002	Instructional Equipment	3,231	0.00
		660003	Supplies and Services	2,432	0.00
		690002	Prior Year Expenditure Adjustment	(258)	0.00
	Physics and Astronomy Total			2,504,804	21.69
	Science Ed Equity	601300	Support Staff Salaries	56,657	1.00
		603001	OASDI	3,513	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	9,003	0.00
		603005	Retirement	16,533	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	822	0.00
		603013	Vision Care	87	0.00
		603014	Long-Term Disability Insurance	15	0.00
		617001	Services from Other Funds/Agencies	221	0.00
	Science Ed Equity Total			87,420	1.00
College of NS&M Total				27,894,680	256.42
College of SS&IS	Anthropology	601100	Academic Salaries	1,640,471	19.16
		601300	Support Staff Salaries	257,820	5.00
		601303	Student Assistant	3,130	0.11
		602001	Work Study-On Campus	2,092	0.08
		603001	OASDI	108,452	0.00
		603003	Dental Insurance	24,924	0.00
		603004	Health and Welfare	354,832	0.00
		603005	Retirement	522,225	0.00
		603011	Life Insurance	903	0.00
		603012	Medicare	27,020	0.00
		603013	Vision Care	2,495	0.00
		603014	Long-Term Disability Insurance	811	0.00
		603015	Flex Cash	2,320	0.00
		606001	Travel-In State	40	0.00
		616002	I/T Hardware	42	0.00
		616003	I/T Software	49	0.00
		617001	Services from Other Funds/Agencies	1,333	0.00
		619002	Instructional Equipment	1,557	0.00
		660003	Supplies and Services	(5,345)	0.00
	Anthropology Total			2,945,171	24.36
	Asian Studies	601100	Academic Salaries	74,500	1.00
		603001	OASDI	4,548	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	9,003	0.00
		603005	Retirement	21,587	0.00
		603011	Life Insurance	37	0.00
		603012	Medicare	1,064	0.00
		603013	Vision Care	87	0.00
		603014	Long-Term Disability Insurance	34	0.00
		616002	I/T Hardware	0	0.00
		617001	Services from Other Funds/Agencies	488	0.00
		660003	Supplies and Services	(964)	0.00
	Asian Studies Total			110,934	1.00
	BATS Lab	601303	Student Assistant	5,856	0.21
		602001	Work Study-On Campus	4,754	0.17
		603012	Medicare	33	0.00
		617001	Services from Other Funds/Agencies	28	0.00
	BATS Lab Total			10,670	0.38
	Coll of SSIS Deans Ofc	601201	Management and Supervisory	444,486	3.00
		601300	Support Staff Salaries	254,988	4.80
		601303	Student Assistant	8,485	0.30
		603001	OASDI	40,138	0.00
		603003	Dental Insurance	8,912	0.00
		603004	Health and Welfare	117,262	0.00
		603005	Retirement	205,328	0.00
		603011	Life Insurance	327	0.00
		603012	Medicare	10,017	0.00
		603013	Vision Care	696	0.00
		603014	Long-Term Disability Insurance	201	0.00
		616002	I/T Hardware	79	0.00
		617001	Services from Other Funds/Agencies	1,119	0.00
		660003	Supplies and Services	155	0.00
	Coll of SSIS Deans Ofc Total			1,092,193	8.10
	College of SS and IS	601100	Academic Salaries	500	0.02
		601201	Management and Supervisory	26,735	0.19
		601300	Support Staff Salaries	0	0.00
		603001	OASDI	1,651	0.00
		603003	Dental Insurance	195	0.00
		603004	Health and Welfare	3,396	0.00
		603005	Retirement	7,852	0.00
		603011	Life Insurance	6	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	393	0.00
		603013	Vision Care	16	0.00
		603014	Long-Term Disability Insurance	9	0.00
		606002	Travel-Out of State	(70)	0.00
		613001	Contractual Services	700	0.00
		616002	I/T Hardware	0	0.00
		617001	Services from Other Funds/Agencies	4,436	0.00
		619002	Instructional Equipment	0	0.00
		660003	Supplies and Services	307	0.00
		660009	Professional Development	(1,219)	0.00
	College of SS and IS Total			44,906	0.21
	Economics	601100	Academic Salaries	1,802,008	19.51
		601300	Support Staff Salaries	60,528	1.00
		603001	OASDI	109,121	0.00
		603003	Dental Insurance	27,586	0.00
		603004	Health and Welfare	322,937	0.00
		603005	Retirement	527,936	0.00
		603011	Life Insurance	748	0.00
		603012	Medicare	26,592	0.00
		603013	Vision Care	1,850	0.00
		603014	Long-Term Disability Insurance	694	0.00
		603015	Flex Cash	1,536	0.00
		617001	Services from Other Funds/Agencies	641	0.00
		660003	Supplies and Services	(8,934)	0.00
		660042	Recruitment	8,000	0.00
	Economics Total			2,881,244	20.51
	Environmental Studies	601100	Academic Salaries	646,628	8.40
		601300	Support Staff Salaries	42,924	1.00
		603001	OASDI	32,245	0.00
		603003	Dental Insurance	7,866	0.00
		603004	Health and Welfare	104,299	0.00
		603005	Retirement	154,936	0.00
		603011	Life Insurance	288	0.00
		603012	Medicare	9,847	0.00
		603013	Vision Care	718	0.00
		603014	Long-Term Disability Insurance	268	0.00
		603015	Flex Cash	1,536	0.00
		617001	Services from Other Funds/Agencies	628	0.00
		660003	Supplies and Services	592	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Environmental Studies Total			1,002,775	9.40
	Ethnic Studies	601100	Academic Salaries	1,393,452	17.90
		601300	Support Staff Salaries	42,000	1.00
		601303	Student Assistant	1,118	0.04
		603001	OASDI	68,559	0.00
		603003	Dental Insurance	17,369	0.00
		603004	Health and Welfare	162,463	0.00
		603005	Retirement	326,568	0.00
		603011	Life Insurance	697	0.00
		603012	Medicare	20,628	0.00
		603013	Vision Care	1,814	0.00
		603014	Long-Term Disability Insurance	646	0.00
		603015	Flex Cash	3,072	0.00
		617001	Services from Other Funds/Agencies	495	0.00
		660003	Supplies and Services	(8,896)	0.00
	Ethnic Studies Total			2,029,984	18.94
	Ethnic Studies-Out of State EE	601100	Academic Salaries	36,234	0.50
		603001	OASDI	2,227	0.00
		603003	Dental Insurance	275	0.00
		603004	Health and Welfare	4,800	0.00
		603005	Retirement	10,642	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	521	0.00
		603013	Vision Care	43	0.00
		603014	Long-Term Disability Insurance	17	0.00
	Ethnic Studies-Out of State EE Total			54,778	0.50
	Family Consumer Science	601100	Academic Salaries	1,670,594	21.11
		601300	Support Staff Salaries	90,264	2.00
		602001	Work Study-On Campus	4,095	0.15
		603001	OASDI	89,385	0.00
		603003	Dental Insurance	35,212	0.00
		603004	Health and Welfare	421,885	0.00
		603005	Retirement	429,979	0.00
		603011	Life Insurance	851	0.00
		603012	Medicare	24,769	0.00
		603013	Vision Care	2,134	0.00
		603014	Long-Term Disability Insurance	775	0.00
		603015	Flex Cash	1,924	0.00
		617001	Services from Other Funds/Agencies	4,014	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

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College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	(35,008)	0.00
		660009	Professional Development	275	0.00
	Family Consumer Science Total			2,741,146	23.26
	Full Circle Project	601300	Support Staff Salaries	38,196	1.00
		601303	Student Assistant	15,896	0.55
		603001	OASDI	2,403	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	9,003	0.00
		603005	Retirement	11,218	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	638	0.00
		603013	Vision Care	87	0.00
		617001	Services from Other Funds/Agencies	1,714	0.00
		660003	Supplies and Services	180	0.00
	Full Circle Project Total			79,892	1.55
	Gerontology	601100	Academic Salaries	299,485	3.97
		601300	Support Staff Salaries	44,832	1.00
		601303	Student Assistant	4,632	0.17
		603001	OASDI	17,697	0.00
		603003	Dental Insurance	4,832	0.00
		603004	Health and Welfare	71,743	0.00
		603005	Retirement	84,847	0.00
		603011	Life Insurance	126	0.00
		603012	Medicare	4,885	0.00
		603013	Vision Care	371	0.00
		603014	Long-Term Disability Insurance	111	0.00
		617001	Services from Other Funds/Agencies	49	0.00
		660003	Supplies and Services	(4,000)	0.00
	Gerontology Total			529,609	5.13
	Institute Social Research	601100	Academic Salaries	8,487	0.06
		603001	OASDI	525	0.00
		603003	Dental Insurance	65	0.00
		603004	Health and Welfare	1,098	0.00
		603005	Retirement	2,493	0.00
		603011	Life Insurance	2	0.00
		603012	Medicare	123	0.00
		603013	Vision Care	6	0.00
		603014	Long-Term Disability Insurance	2	0.00
		616002	I/T Hardware	4,377	0.00

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OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		616003	I/T Software	8,051	0.00
		660003	Supplies and Services	10,085	0.00
	Institute Social Research Total			35,314	0.06
	Interdisciplinary Studies	601100	Academic Salaries	30,093	0.56
		603001	OASDI	262	0.00
		603005	Retirement	1,242	0.00
		603011	Life Insurance	6	0.00
		603012	Medicare	436	0.00
		603013	Vision Care	15	0.00
		603014	Long-Term Disability Insurance	6	0.00
	Interdisciplinary Studies Total			32,060	0.56
	Liberal Studies Program	601100	Academic Salaries	29,415	0.52
		601300	Support Staff Salaries	117,917	2.00
		601303	Student Assistant	2,004	0.07
		602001	Work Study-On Campus	3,000	0.11
		603001	OASDI	8,425	0.00
		603003	Dental Insurance	1,100	0.00
		603004	Health and Welfare	18,006	0.00
		603005	Retirement	40,148	0.00
		603011	Life Insurance	26	0.00
		603012	Medicare	2,122	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	15	0.00
		616002	I/T Hardware	209	0.00
		616005	Misc Info Tech Costs	0	0.00
		617001	Services from Other Funds/Agencies	391	0.00
		660003	Supplies and Services	1,225	0.00
		690002	Prior Year Expenditure Adjustment	(1,349)	0.00
	Liberal Studies Program Total			222,829	2.69
	Political Science	601100	Academic Salaries	2,443,515	29.22
		601300	Support Staff Salaries	96,180	2.00
		601303	Student Assistant	5,730	0.18
		603001	OASDI	142,561	0.00
		603003	Dental Insurance	37,566	0.00
		603004	Health and Welfare	467,332	0.00
		603005	Retirement	678,215	0.00
		603011	Life Insurance	1,177	0.00
		603012	Medicare	35,957	0.00
		603013	Vision Care	2,966	0.00

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College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	1,091	0.00
		603015	Flex Cash	1,680	0.00
		617001	Services from Other Funds/Agencies	850	0.00
		660003	Supplies and Services	(25,671)	0.00
	Political Science Total			3,889,149	31.41
	Psychology	601100	Academic Salaries	3,188,617	37.55
		601300	Support Staff Salaries	106,420	2.29
		601303	Student Assistant	17,914	0.62
		601304	Teaching Associates	29,194	0.95
		602001	Work Study-On Campus	9,000	0.34
		603001	OASDI	186,016	0.00
		603003	Dental Insurance	44,452	0.00
		603004	Health and Welfare	586,619	0.00
		603005	Retirement	883,539	0.00
		603011	Life Insurance	1,536	0.00
		603012	Medicare	47,172	0.00
		603013	Vision Care	3,691	0.00
		603014	Long-Term Disability Insurance	1,399	0.00
		603015	Flex Cash	6,436	0.00
		616003	I/T Software	1,768	0.00
		617001	Services from Other Funds/Agencies	1,463	0.00
		619001	Other Equipment	3,844	0.00
		660003	Supplies and Services	(28,452)	0.00
		660042	Recruitment	8,784	0.00
		660090	Expenses-Other	250	0.00
		690002	Prior Year Expenditure Adjustment	(221)	0.00
	Psychology Total			5,099,441	41.75
	Public Policy and Admin	601100	Academic Salaries	590,669	4.46
		601300	Support Staff Salaries	10,928	0.22
		601303	Student Assistant	6,524	0.23
		603001	OASDI	26,997	0.00
		603003	Dental Insurance	5,095	0.00
		603004	Health and Welfare	68,226	0.00
		603005	Retirement	118,461	0.00
		603011	Life Insurance	154	0.00
		603012	Medicare	8,492	0.00
		603013	Vision Care	484	0.00
		603014	Long-Term Disability Insurance	156	0.00
		603015	Flex Cash	1,752	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	324	0.00
		660003	Supplies and Services	1,779	0.00
		660009	Professional Development	250	0.00
		660017	Advertising and Promotional Expenses	175	0.00
		690002	Prior Year Expenditure Adjustment	(51)	0.00
	Public Policy and Admin Total			840,415	4.90
	Public Policy and Ad-NY Empl	601100	Academic Salaries	1,834	0.04
		603012	Medicare	27	0.00
	Public Policy and Ad-NY Empl Total			1,861	0.04
	Social Sciences	601100	Academic Salaries	6,056	0.10
		603012	Medicare	88	0.00
		617001	Services from Other Funds/Agencies	174	0.00
		660003	Supplies and Services	23	0.00
	Social Sciences Total			6,341	0.10
	Sociology	601100	Academic Salaries	2,035,203	25.18
		601300	Support Staff Salaries	47,312	1.08
		601303	Student Assistant	8,620	0.31
		602001	Work Study-On Campus	1,344	0.05
		603001	OASDI	115,583	0.00
		603003	Dental Insurance	27,011	0.00
		603004	Health and Welfare	376,748	0.00
		603005	Retirement	553,342	0.00
		603011	Life Insurance	989	0.00
		603012	Medicare	29,323	0.00
		603013	Vision Care	2,520	0.00
		603014	Long-Term Disability Insurance	905	0.00
		603015	Flex Cash	1,820	0.00
		613001	Contractual Services	1,071	0.00
		617001	Services from Other Funds/Agencies	856	0.00
		660003	Supplies and Services	(30,985)	0.00
		660009	Professional Development	376	0.00
		690002	Prior Year Expenditure Adjustment	(5,777)	0.00
	Sociology Total			3,166,262	26.62
	SS and IS ITC Shop	601300	Support Staff Salaries	164,028	2.00
		601303	Student Assistant	336	0.01
		602001	Work Study-On Campus	2,647	0.09
		603001	OASDI	10,170	0.00
		603003	Dental Insurance	1,100	0.00
		603004	Health and Welfare	17,984	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	48,217	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	2,378	0.00
		603013	Vision Care	174	0.00
		604001	Telephone Usage (Operating Cost)	408	0.00
		616002	I/T Hardware	15,183	0.00
		616003	I/T Software	649	0.00
		617001	Services from Other Funds/Agencies	28	0.00
	SS and IS ITC Shop Total			263,316	2.11
	Womens Studies	601100	Academic Salaries	376,423	4.50
		601300	Support Staff Salaries	39,742	1.05
		601303	Student Assistant	2,853	0.09
		603001	OASDI	19,436	0.00
		603003	Dental Insurance	5,330	0.00
		603004	Health and Welfare	51,443	0.00
		603005	Retirement	93,343	0.00
		603011	Life Insurance	132	0.00
		603012	Medicare	5,958	0.00
		603013	Vision Care	474	0.00
		603014	Long-Term Disability Insurance	117	0.00
		616002	I/T Hardware	0	0.00
		617001	Services from Other Funds/Agencies	247	0.00
		660003	Supplies and Services	776	0.00
	Womens Studies Total			596,274	5.64
College of SS&IS Total				27,676,566	229.22
Faculty Affairs	Center for Teach and Learn	601100	Academic Salaries	183,012	1.88
		601300	Support Staff Salaries	237,621	4.00
		601301	Overtime	1,310	0.00
		603001	OASDI	22,573	0.00
		603003	Dental Insurance	5,645	0.00
		603004	Health and Welfare	72,895	0.00
		603005	Retirement	107,543	0.00
		603011	Life Insurance	66	0.00
		603012	Medicare	5,279	0.00
		603013	Vision Care	435	0.00
		603014	Long-Term Disability Insurance	34	0.00
		603015	Flex Cash	1,680	0.00
		616002	I/T Hardware	603	0.00
		616003	I/T Software	50	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	288	0.00
		619001	Other Equipment	200	0.00
		619002	Instructional Equipment	1,465	0.00
		660003	Supplies and Services	84,006	0.00
		660009	Professional Development	99	0.00
	Center for Teach and Learn Total			724,805	5.88
	Faculty Advancement	601201	Management and Supervisory	262,584	2.00
		601300	Support Staff Salaries	143,783	2.38
		601301	Overtime	4,812	0.00
		603001	OASDI	23,964	0.00
		603003	Dental Insurance	4,976	0.00
		603004	Health and Welfare	50,085	0.00
		603005	Retirement	118,073	0.00
		603011	Life Insurance	182	0.00
		603012	Medicare	6,062	0.00
		603013	Vision Care	400	0.00
		603014	Long-Term Disability Insurance	120	0.00
		603015	Flex Cash	1,536	0.00
		617001	Services from Other Funds/Agencies	1,199	0.00
		660003	Supplies and Services	1,384	0.00
		660017	Advertising and Promotional Expenses	6,221	0.00
		660042	Recruitment	1,000	0.00
		660090	Expenses-Other	1,156	0.00
	Faculty Advancement Total			627,537	4.38
Faculty Affairs Total				1,352,342	10.27
Faculty Senate	Faculty Senate	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	54,984	1.00
		601303	Student Assistant	2,609	0.08
		603001	OASDI	3,288	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	9,448	0.00
		603005	Retirement	16,149	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	769	0.00
		603013	Vision Care	87	0.00
		617001	Services from Other Funds/Agencies	797	0.00
		619001	Other Equipment	0	0.00
		619002	Instructional Equipment	1,752	0.00
		660003	Supplies and Services	9,024	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		690002	Prior Year Expenditure Adjustment	615	0.00
	Faculty Senate Total			100,077	1.08
	FS Committee Chair Support	601100	Academic Salaries	78,702	1.28
		601303	Student Assistant	8,992	0.29
		603012	Medicare	88	0.00
		619001	Other Equipment	757	0.00
		660003	Supplies and Services	24,399	0.00
	FS Committee Chair Support Total			112,938	1.57
Faculty Senate Total				213,015	2.66
Graduate Studies	Graduate Diversity Programs	601303	Student Assistant	9,891	0.34
	Graduate Diversity Programs Total			9,891	0.34
	Graduate Studies	601100	Academic Salaries	114,024	1.10
		601201	Management and Supervisory	171,048	1.00
		601300	Support Staff Salaries	603,983	10.85
		601303	Student Assistant	6,734	0.23
		603001	OASDI	51,474	0.00
		603003	Dental Insurance	14,432	0.00
		603004	Health and Welfare	221,279	0.00
		603005	Retirement	246,737	0.00
		603011	Life Insurance	245	0.00
		603012	Medicare	12,647	0.00
		603013	Vision Care	1,125	0.00
		603014	Long-Term Disability Insurance	155	0.00
		606002	Travel-Out of State	0	0.00
		617001	Services from Other Funds/Agencies	3,749	0.00
		660003	Supplies and Services	7,512	0.00
		690002	Prior Year Expenditure Adjustment	(327)	0.00
	Graduate Studies Total			1,454,815	13.18
	McNair	617001	Services from Other Funds/Agencies	88	0.00
		660003	Supplies and Services	22,037	0.00
	McNair Total			22,125	0.00
Graduate Studies Total				1,486,831	13.52
International Prog Global Educ	Global Initiatives	617001	Services from Other Funds/Agencies	8	0.00
	Global Initiatives Total			8	0.00
	Int Programs and Global Engage	601100	Academic Salaries	5,002	0.00
		601201	Management and Supervisory	244,896	2.00
		601300	Support Staff Salaries	338,156	5.24
		601303	Student Assistant	11,211	0.40
		603001	OASDI	35,030	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	7,171	0.00
		603004	Health and Welfare	114,500	0.00
		603005	Retirement	167,267	0.00
		603011	Life Insurance	243	0.00
		603012	Medicare	8,487	0.00
		603013	Vision Care	632	0.00
		603014	Long-Term Disability Insurance	171	0.00
		606001	Travel-In State	0	0.00
		606002	Travel-Out of State	1,787	0.00
		616002	I/T Hardware	2,020	0.00
		617001	Services from Other Funds/Agencies	1,370	0.00
		660001	Postage and Freight	1,164	0.00
		660003	Supplies and Services	20,387	0.00
		660009	Professional Development	3,038	0.00
		690002	Prior Year Expenditure Adjustment	(14,704)	0.00
	Int Programs and Global Engage Total			947,827	7.64
	International Prog Global Educ Total			947,836	7.64
Library	ULIB Student Success Projects	601300	Support Staff Salaries	680	0.00
		603012	Medicare	10	0.00
		660003	Supplies and Services	19,500	0.00
	ULIB Student Success Projects Total			20,190	0.00
	University Library	601100	Academic Salaries	2,390,501	21.98
		601201	Management and Supervisory	486,117	3.92
		601300	Support Staff Salaries	1,417,928	23.92
		601301	Overtime	12	0.00
		601303	Student Assistant	170,376	6.05
		602001	Work Study-On Campus	57,018	2.05
		603001	OASDI	258,750	0.00
		603003	Dental Insurance	47,505	0.00
		603004	Health and Welfare	683,577	0.00
		603005	Retirement	1,207,352	0.00
		603009	Non-Industrial Disability	1,643	0.00
		603011	Life Insurance	1,233	0.00
		603012	Medicare	63,028	0.00
		603013	Vision Care	4,414	0.00
		603014	Long-Term Disability Insurance	941	0.00
		603015	Flex Cash	3,216	0.00
		608001	Library Books (for library only)	33,354	0.00
		608003	Library Serials (for library only)	16,046	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		608004	Library Periodicals (for library only)	97,089	0.00
		608005	Library Subscriptions (for library only)	350,819	0.00
		613001	Contractual Services	273,315	0.00
		616002	I/T Hardware	827	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	27,753	0.00
		660003	Supplies and Services	9,933	0.00
		660009	Professional Development	1,626	0.00
		660061	Repairs and Maintenance - Building Maintenance	21,139	0.00
		690002	Prior Year Expenditure Adjustment	(1,920)	0.00
	University Library Total			7,623,593	57.93
Library Total				7,643,783	57.93
Research Innovation Econ Dev	Population Research Center	601201	Management and Supervisory	14,566	0.14
		601300	Support Staff Salaries	101,452	2.43
		601301	Overtime	581	0.00
		601303	Student Assistant	29,486	1.03
		603001	OASDI	7,701	0.00
		603003	Dental Insurance	2,021	0.00
		603004	Health and Welfare	38,502	0.00
		603005	Retirement	36,159	0.00
		603009	Non-Industrial Disability	231	0.00
		603011	Life Insurance	25	0.00
		603012	Medicare	2,009	0.00
		603013	Vision Care	214	0.00
		603014	Long-Term Disability Insurance	5	0.00
		603015	Flex Cash	26	0.00
		603100	NDI/IDL Claims Reimbursement (contra expense)	866	0.00
		617001	Services from Other Funds/Agencies	1,308	0.00
		660003	Supplies and Services	49,620	0.00
		660009	Professional Development	(599)	0.00
		660010	Insurance Premium Expense	4,577	0.00
		690002	Prior Year Expenditure Adjustment	631	0.00
	Population Research Center Total			289,382	3.59
	Research Innovation Econ Dev	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	296,877	2.00
		601300	Support Staff Salaries	684,595	9.47
		603001	OASDI	56,957	0.00
		603003	Dental Insurance	12,660	0.00
		603004	Health and Welfare	186,008	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	273,694	0.00
		603011	Life Insurance	216	0.00
		603012	Medicare	14,059	0.00
		603013	Vision Care	1,002	0.00
		603014	Long-Term Disability Insurance	92	0.00
		613001	Contractual Services	0	0.00
		616003	I/T Software	42,180	0.00
		617001	Services from Other Funds/Agencies	2,580	0.00
		660003	Supplies and Services	0	0.00
		660009	Professional Development	0	0.00
	Research Innovation Econ Dev Total			1,570,921	11.47
	Research Innovation Econ Dev01	601100	Academic Salaries	236,344	3.00
		601300	Support Staff Salaries	115,656	2.00
		601303	Student Assistant	39,836	1.27
		603001	OASDI	7,089	0.00
		603003	Dental Insurance	4,057	0.00
		603004	Health and Welfare	45,910	0.00
		603005	Retirement	33,977	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	2,923	0.00
		603013	Vision Care	174	0.00
		606002	Travel-Out of State	0	0.00
		613001	Contractual Services	12,800	0.00
		616002	I/T Hardware	206	0.00
		616003	I/T Software	13,000	0.00
		616005	Misc Info Tech Costs	75	0.00
		617001	Services from Other Funds/Agencies	195	0.00
		619001	Other Equipment	2,050	0.00
		619002	Instructional Equipment	169	0.00
		660003	Supplies and Services	13,294	0.00
		660009	Professional Development	6,670	0.00
		670000	Tr Out within the same CSU Fund in 0948 same camp	0	0.00
		690002	Prior Year Expenditure Adjustment	701	0.00
	Research Innovation Econ Dev01 Total			535,140	6.27
	Research Scholars-Acad Aff	617001	Services from Other Funds/Agencies	8,774	0.00
		670000	Tr Out within the same CSU Fund in 0948 same camp	66,094	0.00
	Research Scholars-Acad Aff Total			74,868	0.00
	Student Research Center	601100	Academic Salaries	24,216	0.40
		601300	Support Staff Salaries	40,799	1.33

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601303	Student Assistant	1,860	0.06
		603001	OASDI	2,517	0.00
		603003	Dental Insurance	300	0.00
		603004	Health and Welfare	8,945	0.00
		603005	Retirement	11,983	0.00
		603011	Life Insurance	5	0.00
		603012	Medicare	589	0.00
		603013	Vision Care	87	0.00
		616002	I/T Hardware	217	0.00
		617001	Services from Other Funds/Agencies	2,361	0.00
		660003	Supplies and Services	6,994	0.00
		660009	Professional Development	299	0.00
	Student Research Center Total			101,173	1.79
	Research Innovation Econ Dev Total			2,571,483	23.13
Strategic Services	Community Engagement Ctr	601100	Academic Salaries	156,323	1.12
		601201	Management and Supervisory	161,604	1.00
		601300	Support Staff Salaries	153,841	2.75
		602001	Work Study-On Campus	8,550	0.28
		603001	OASDI	26,871	0.00
		603003	Dental Insurance	5,330	0.00
		603004	Health and Welfare	69,379	0.00
		603005	Retirement	132,939	0.00
		603009	Non-Industrial Disability	1,250	0.00
		603011	Life Insurance	64	0.00
		603012	Medicare	6,744	0.00
		603013	Vision Care	456	0.00
		603014	Long-Term Disability Insurance	50	0.00
		606002	Travel-Out of State	490	0.00
		613001	Contractual Services	0	0.00
		616003	I/T Software	26,400	0.00
		617101	Service from Between Campuses and the CO	11,000	0.00
		660003	Supplies and Services	879	0.00
		690002	Prior Year Expenditure Adjustment	35	0.00
	Community Engagement Ctr Total			762,205	5.15
	Creative Services	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	64,475	0.62
		601300	Support Staff Salaries	441,410	5.70
		601303	Student Assistant	3,870	0.12
		602001	Work Study-On Campus	3,000	0.23

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	31,297	0.00
		603003	Dental Insurance	6,243	0.00
		603004	Health and Welfare	79,678	0.00
		603005	Retirement	132,610	0.00
		603011	Life Insurance	81	0.00
		603012	Medicare	7,319	0.00
		603013	Vision Care	508	0.00
		603014	Long-Term Disability Insurance	27	0.00
		603015	Flex Cash	896	0.00
		617001	Services from Other Funds/Agencies	2,286	0.00
		619001	Other Equipment	207	0.00
		660002	Printing	30	0.00
		660003	Supplies and Services	87	0.00
		690002	Prior Year Expenditure Adjustment	(176)	0.00
	Creative Services Total			773,848	6.67
Strategic Services Total				1,536,052	11.82
Undergraduate Studies	AA VP Undergrad Studies	601100	Academic Salaries	7,137	0.05
		601201	Management and Supervisory	169,956	1.00
		601300	Support Staff Salaries	64,601	1.50
		601303	Student Assistant	50,000	1.84
		603001	OASDI	12,526	0.00
		603003	Dental Insurance	1,664	0.00
		603004	Health and Welfare	28,924	0.00
		603005	Retirement	68,423	0.00
		603011	Life Insurance	85	0.00
		603012	Medicare	3,790	0.00
		603013	Vision Care	196	0.00
		603014	Long-Term Disability Insurance	50	0.00
		660003	Supplies and Services	210	0.00
	AA VP Undergrad Studies Total			407,562	4.39
	Air Force ROTC	601300	Support Staff Salaries	53,604	1.00
		603001	OASDI	3,297	0.00
		603003	Dental Insurance	1,038	0.00
		603004	Health and Welfare	17,977	0.00
		603005	Retirement	15,744	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	771	0.00
		603013	Vision Care	87	0.00
		617001	Services from Other Funds/Agencies	754	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	7,533	0.00
	Air Force ROTC Total			100,812	1.00
	Army ROTC	601300	Support Staff Salaries	43,608	1.00
		603001	OASDI	2,691	0.00
		603003	Dental Insurance	446	0.00
		603004	Health and Welfare	8,980	0.00
		603005	Retirement	12,808	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	629	0.00
		603013	Vision Care	87	0.00
		617001	Services from Other Funds/Agencies	2,766	0.00
		660003	Supplies and Services	1,553	0.00
	Army ROTC Total			73,577	1.00
	Center for College Readiness	601100	Academic Salaries	120,144	1.00
		601300	Support Staff Salaries	51,516	1.00
		603001	OASDI	10,103	0.00
		603003	Dental Insurance	1,588	0.00
		603004	Health and Welfare	27,439	0.00
		603005	Retirement	50,416	0.00
		603011	Life Insurance	44	0.00
		603012	Medicare	2,363	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	34	0.00
	Center for College Readiness Total			263,822	2.00
	First Year Experience Programs	601100	Academic Salaries	36,324	0.48
		601300	Support Staff Salaries	107,093	2.00
		601303	Student Assistant	21,845	0.65
		602001	Work Study-On Campus	8,656	0.28
		603001	OASDI	6,718	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	31,900	0.00
		603005	Retirement	31,346	0.00
		603011	Life Insurance	26	0.00
		603012	Medicare	1,747	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	15	0.00
		660003	Supplies and Services	(212)	0.00
	First Year Experience Programs Total			248,212	3.42
	Honors Program	601100	Academic Salaries	36,324	0.60

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601300	Support Staff Salaries	42,720	1.00
		601303	Student Assistant	1,545	0.05
		603001	OASDI	2,649	0.00
		603005	Retirement	12,216	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	619	0.00
		603013	Vision Care	87	0.00
		606002	Travel-Out of State	1,177	0.00
		617001	Services from Other Funds/Agencies	309	0.00
		660003	Supplies and Services	1,185	0.00
	Honors Program Total			98,838	1.65
	Undergraduate Studies Total			1,192,822	13.46
VP's Office - Acad Affairs	Academic Affairs Admin	601100	Academic Salaries	11,751	(0.05)
		601303	Student Assistant	1,260	0.04
		603003	Dental Insurance	46	0.00
		603004	Health and Welfare	757	0.00
		603011	Life Insurance	3	0.00
		603012	Medicare	1,285	0.00
		603013	Vision Care	7	0.00
		603014	Long-Term Disability Insurance	3	0.00
		608005	Library Subscriptions (for library only)	0	0.00
		616002	I/T Hardware	(217)	0.00
		616003	I/T Software	63,250	0.00
		617001	Services from Other Funds/Agencies	610	0.00
		617101	Service from Between Campuses and the CO	0	0.00
		660003	Supplies and Services	914	0.00
		660010	Insurance Premium Expense	1,234	0.00
		690002	Prior Year Expenditure Adjustment	1,000	0.00
	Academic Affairs Admin Total			81,902	(0.01)
	Academic Affairs Reserve	601100	Academic Salaries	1,000	0.54
		601303	Student Assistant	0	0.00
		603001	OASDI	0	0.00
		603004	Health and Welfare	0	0.00
		603005	Retirement	0	0.00
		603012	Medicare	15	0.00
	Academic Affairs Reserve Total			1,015	0.54
	AIT	617001	Services from Other Funds/Agencies	124	0.00
	AIT Total			124	0.00
	CRISJ	601100	Academic Salaries	3,000	0.04

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	44	0.00
		660003	Supplies and Services	42	0.00
	CRISJ Total			3,085	0.04
	Ctr for Innov and Entrepreneur	601201	Management and Supervisory	0	0.00
		603001	OASDI	0	0.00
		603003	Dental Insurance	0	0.00
		603004	Health and Welfare	0	0.00
		603005	Retirement	0	0.00
		603011	Life Insurance	0	0.00
		603012	Medicare	0	0.00
		603013	Vision Care	0	0.00
		603014	Long-Term Disability Insurance	0	0.00
	Ctr for Innov and Entrepreneur Total			0	0.00
	VP for Acad Affairs	601201	Management and Supervisory	386,160	5.00
		601300	Support Staff Salaries	317,797	5.97
		601303	Student Assistant	7,871	0.28
		602001	Work Study-On Campus	3,999	0.15
		603001	OASDI	35,071	0.00
		603003	Dental Insurance	11,176	0.00
		603004	Health and Welfare	145,234	0.00
		603005	Retirement	206,781	0.00
		603011	Life Insurance	410	0.00
		603012	Medicare	10,131	0.00
		603013	Vision Care	769	0.00
		603014	Long-Term Disability Insurance	238	0.00
		603015	Flex Cash	640	0.00
		617001	Services from Other Funds/Agencies	13,246	0.00
		660001	Postage and Freight	15	0.00
		660003	Supplies and Services	150	0.00
	VP for Acad Affairs Total			1,139,691	11.39
	VP's Office - Acad Affairs Total			1,225,817	11.96
	Grand Total			\$193,335,137	1,621.93

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Budget Planning and Admin	Budget Planning and Admin	601201	Management and Supervisory	159,996	1.00
		601300	Support Staff Salaries	317,123	5.00
		603001	OASDI	27,930	0.00
		603003	Dental Insurance	8,224	0.00
		603004	Health and Welfare	105,299	0.00
		603005	Retirement	140,192	0.00
		603011	Life Insurance	117	0.00
		603012	Medicare	6,842	0.00
		603013	Vision Care	590	0.00
		603014	Long-Term Disability Insurance	46	0.00
		616003	I/T Software	600	0.00
		617001	Services from Other Funds/Agencies	446	0.00
		660003	Supplies and Services	977	0.00
		660009	Professional Development	349	0.00
	Budget Planning and Admin Total			768,731	6.00
Budget Planning and Admin Total				768,731	6.00
Business and Admin Svcs	Business and Admin Svcs	601201	Management and Supervisory	275,760	2.00
		601300	Support Staff Salaries	82,068	1.00
		601303	Student Assistant	5,052	0.20
		603001	OASDI	22,168	0.00
		603003	Dental Insurance	3,800	0.00
		603004	Health and Welfare	60,202	0.00
		603005	Retirement	105,094	0.00
		603011	Life Insurance	154	0.00
		603012	Medicare	5,349	0.00
		603013	Vision Care	261	0.00
		603014	Long-Term Disability Insurance	92	0.00
		604090	Other Communications (Operating Cost)	113	0.00
		613001	Contractual Services	500	0.00
		617001	Services from Other Funds/Agencies	1,040	0.00
		660003	Supplies and Services	611	0.00
		660061	Repairs and Maintenance - Building Maintenance	18,519	0.00
	Business and Admin Svcs Total			580,785	3.20
	Campus Conservation	601201	Management and Supervisory	94,980	1.00
		601300	Support Staff Salaries	78,228	1.00
		601301	Overtime	45	0.00
		601303	Student Assistant	28,824	1.04
		603001	OASDI	10,664	0.00
		603003	Dental Insurance	3,067	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	40,932	0.00
		603005	Retirement	50,899	0.00
		603011	Life Insurance	81	0.00
		603012	Medicare	2,625	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	46	0.00
		613001	Contractual Services	5,100	0.00
		616005	Misc Info Tech Costs	226	0.00
		617001	Services from Other Funds/Agencies	1,911	0.00
		619001	Other Equipment	16,734	0.00
		660003	Supplies and Services	6,228	0.00
		660009	Professional Development	1,901	0.00
		660064	Repairs and Maintenance - Landscape and Grounds	337	0.00
	Campus Conservation Total			343,001	3.04
	Energy Management	601300	Support Staff Salaries	120,696	2.00
		603001	OASDI	7,470	0.00
		603003	Dental Insurance	1,100	0.00
		603004	Health and Welfare	18,006	0.00
		603005	Retirement	35,448	0.00
		603011	Life Insurance	14	0.00
		603012	Medicare	1,747	0.00
		603013	Vision Care	264	0.00
	Energy Management Total			184,746	2.00
	Space Management	601201	Management and Supervisory	95,556	1.00
		601300	Support Staff Salaries	237,744	4.00
		601301	Overtime	32	0.00
		603001	OASDI	21,119	0.00
		603003	Dental Insurance	6,663	0.00
		603004	Health and Welfare	95,759	0.00
		603005	Retirement	97,951	0.00
		603011	Life Insurance	110	0.00
		603012	Medicare	4,939	0.00
		603013	Vision Care	435	0.00
		603014	Long-Term Disability Insurance	46	0.00
		617001	Services from Other Funds/Agencies	2,438	0.00
		660003	Supplies and Services	150,353	0.00
	Space Management Total			713,145	5.00
	University Mail	601201	Management and Supervisory	79,668	1.00
		601300	Support Staff Salaries	195,260	4.46

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601301	Overtime	141	0.00
		603001	OASDI	16,659	0.00
		603003	Dental Insurance	5,084	0.00
		603004	Health and Welfare	84,829	0.00
		603005	Retirement	80,280	0.00
		603011	Life Insurance	105	0.00
		603012	Medicare	3,896	0.00
		603013	Vision Care	465	0.00
		603014	Long-Term Disability Insurance	46	0.00
		613001	Contractual Services	1,685	0.00
		616002	I/T Hardware	1,310	0.00
		616003	I/T Software	4,559	0.00
		617001	Services from Other Funds/Agencies	5,437	0.00
		660001	Postage and Freight	511,524	0.00
		660003	Supplies and Services	31,386	0.00
		690002	Prior Year Expenditure Adjustment	(261)	0.00
	University Mail Total			1,022,073	5.46
	University Print	601300	Support Staff Salaries	284,266	6.18
		601301	Overtime	124	0.00
		603001	OASDI	15,962	0.00
		603003	Dental Insurance	7,121	0.00
		603004	Health and Welfare	99,031	0.00
		603005	Retirement	75,872	0.00
		603011	Life Insurance	40	0.00
		603012	Medicare	4,090	0.00
		603013	Vision Care	473	0.00
		606001	Travel-In State	0	0.00
		613001	Contractual Services	14,275	0.00
		616002	I/T Hardware	3,374	0.00
		616003	I/T Software	24,645	0.00
		616005	Misc Info Tech Costs	0	0.00
		617001	Services from Other Funds/Agencies	1,106	0.00
		660001	Postage and Freight	488	0.00
		660002	Printing	173,101	0.00
		660003	Supplies and Services	102,732	0.00
		660006	Interest on Bonds and Notes	0	0.00
		660009	Professional Development	405	0.00
		690002	Prior Year Expenditure Adjustment	(609)	0.00
	University Print Total			806,494	6.18

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	UTAPS-Fees	660003	Supplies and Services	0	0.00
	UTAPS-Fees Total			0	0.00
Business and Admin Svcs Total				3,650,244	24.88
Facilities Management	Bldg Trades Electrical	601300	Support Staff Salaries	389,981	5.00
		601301	Overtime	57,980	0.00
		603001	OASDI	27,453	0.00
		603003	Dental Insurance	6,683	0.00
		603004	Health and Welfare	91,242	0.00
		603005	Retirement	114,655	0.00
		603012	Medicare	6,420	0.00
		603013	Vision Care	435	0.00
		617001	Services from Other Funds/Agencies	1,201	0.00
		619001	Other Equipment	1,803	0.00
		660003	Supplies and Services	11,225	0.00
		660009	Professional Development	1,850	0.00
		660061	Repairs and Maintenance - Building Maintenance	161,265	0.00
	Bldg Trades Electrical Total			872,194	5.00
	Bldg Trades Lockshop	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	330,154	3.78
		601301	Overtime	4,109	0.00
		603001	OASDI	18,810	0.00
		603003	Dental Insurance	4,136	0.00
		603004	Health and Welfare	59,182	0.00
		603005	Retirement	74,414	0.00
		603012	Medicare	4,671	0.00
		603013	Vision Care	306	0.00
		616002	I/T Hardware	203	0.00
		619001	Other Equipment	595	0.00
		660003	Supplies and Services	1,655	0.00
		660009	Professional Development	2,100	0.00
		660061	Repairs and Maintenance - Building Maintenance	62,405	0.00
	Bldg Trades Lockshop Total			562,739	3.78
	Bldg Trades Metal	601100	Academic Salaries	250	0.00
		601300	Support Staff Salaries	156,048	2.00
		601301	Overtime	2,823	0.00
		603001	OASDI	9,822	0.00
		603003	Dental Insurance	3,644	0.00
		603004	Health and Welfare	44,216	0.00
		603005	Retirement	45,339	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	2,297	0.00
		603013	Vision Care	174	0.00
		619001	Other Equipment	3,916	0.00
		660003	Supplies and Services	912	0.00
		660009	Professional Development	50	0.00
		660061	Repairs and Maintenance - Building Maintenance	13,541	0.00
		660064	Repairs and Maintenance - Landscape and Grounds	3,433	0.00
		690002	Prior Year Expenditure Adjustment	(99)	0.00
	Bldg Trades Metal Total			286,366	2.00
	Bldg Trades MultiCraft	601100	Academic Salaries	750	0.00
		601300	Support Staff Salaries	600,993	8.15
		601301	Overtime	59,783	0.00
		603001	OASDI	40,845	0.00
		603003	Dental Insurance	11,401	0.00
		603004	Health and Welfare	172,891	0.00
		603005	Retirement	163,836	0.00
		603008	Industrial Disability	885	0.00
		603012	Medicare	9,552	0.00
		603013	Vision Care	711	0.00
		617001	Services from Other Funds/Agencies	416	0.00
		619001	Other Equipment	12,717	0.00
		660003	Supplies and Services	3,426	0.00
		660009	Professional Development	600	0.00
		660061	Repairs and Maintenance - Building Maintenance	58,330	0.00
		660064	Repairs and Maintenance - Landscape and Grounds	2,305	0.00
		690002	Prior Year Expenditure Adjustment	(417)	0.00
	Bldg Trades MultiCraft Total			1,139,024	8.15
	Bldg Trades Paint	601300	Support Staff Salaries	353,365	4.79
		601301	Overtime	9,929	0.00
		603001	OASDI	22,207	0.00
		603003	Dental Insurance	5,205	0.00
		603004	Health and Welfare	59,320	0.00
		603005	Retirement	103,913	0.00
		603009	Non-Industrial Disability	2,107	0.00
		603012	Medicare	5,194	0.00
		603013	Vision Care	435	0.00
		603015	Flex Cash	1,536	0.00
		619001	Other Equipment	2,629	0.00
		660003	Supplies and Services	1,675	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660061	Repairs and Maintenance - Building Maintenance	23,885	0.00
	Bldg Trades Paint Total			591,400	4.79
	Bldg Trades Plumbing	601100	Academic Salaries	500	0.00
		601300	Support Staff Salaries	301,716	4.00
		601301	Overtime	4,681	0.00
		603001	OASDI	18,918	0.00
		603003	Dental Insurance	5,286	0.00
		603004	Health and Welfare	87,591	0.00
		603005	Retirement	88,720	0.00
		603012	Medicare	4,425	0.00
		603013	Vision Care	348	0.00
		617001	Services from Other Funds/Agencies	3,685	0.00
		619001	Other Equipment	14,028	0.00
		660003	Supplies and Services	4,304	0.00
		660009	Professional Development	190	0.00
		660061	Repairs and Maintenance - Building Maintenance	91,874	0.00
		660064	Repairs and Maintenance - Landscape and Grounds	51	0.00
		690002	Prior Year Expenditure Adjustment	(2,328)	0.00
	Bldg Trades Plumbing Total			623,989	4.00
	Building Maintenance Trades	601201	Management and Supervisory	97,068	1.00
		603001	OASDI	5,967	0.00
		603003	Dental Insurance	2,028	0.00
		603004	Health and Welfare	22,955	0.00
		603005	Retirement	28,153	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,396	0.00
		603013	Vision Care	87	0.00
		603014	Long-Term Disability Insurance	46	0.00
		617001	Services from Other Funds/Agencies	59	0.00
		619001	Other Equipment	1,828	0.00
		660003	Supplies and Services	(6,192)	0.00
	Building Maintenance Trades Total			153,469	1.00
	Custodial Services	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	287,121	3.79
		601300	Support Staff Salaries	2,685,854	63.60
		601301	Overtime	9,651	0.00
		603001	OASDI	180,556	0.00
		603003	Dental Insurance	83,996	0.00
		603004	Health and Welfare	1,199,157	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	828,489	0.00
		603008	Industrial Disability	25,254	0.00
		603009	Non-Industrial Disability	3,821	0.00
		603011	Life Insurance	773	0.00
		603012	Medicare	42,981	0.00
		603013	Vision Care	6,065	0.00
		603014	Long-Term Disability Insurance	185	0.00
		603015	Flex Cash	1,680	0.00
		616002	I/T Hardware	889	0.00
		617001	Services from Other Funds/Agencies	512	0.00
		619001	Other Equipment	2,825	0.00
		660003	Supplies and Services	95,533	0.00
		660062	Repairs and Maintenance - Custodial Services	9,731	0.00
		660090	Expenses-Other	5,634	0.00
		690002	Prior Year Expenditure Adjustment	(4,759)	0.00
	Custodial Services Total			5,465,949	67.39
	Customer Service Center	601201	Management and Supervisory	149,716	2.19
		601300	Support Staff Salaries	268,900	7.20
		601301	Overtime	628	0.00
		603001	OASDI	26,125	0.00
		603003	Dental Insurance	7,631	0.00
		603004	Health and Welfare	85,750	0.00
		603005	Retirement	120,939	0.00
		603008	Industrial Disability	395	0.00
		603009	Non-Industrial Disability	1,821	0.00
		603011	Life Insurance	215	0.00
		603012	Medicare	6,110	0.00
		603013	Vision Care	792	0.00
		603014	Long-Term Disability Insurance	104	0.00
		603015	Flex Cash	3,216	0.00
		619001	Other Equipment	1,207	0.00
		660003	Supplies and Services	1,528	0.00
		660061	Repairs and Maintenance - Building Maintenance	328	0.00
	Customer Service Center Total			675,405	9.39
	Engineering Services	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	98,436	1.00
		601300	Support Staff Salaries	1,151,907	13.95
		601301	Overtime	13,982	0.00
		603001	OASDI	77,787	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	25,315	0.00
		603004	Health and Welfare	288,360	0.00
		603005	Retirement	338,207	0.00
		603008	Industrial Disability	3,563	0.00
		603011	Life Insurance	81	0.00
		603012	Medicare	18,250	0.00
		603013	Vision Care	1,279	0.00
		603014	Long-Term Disability Insurance	46	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	380	0.00
		617001	Services from Other Funds/Agencies	28	0.00
		619001	Other Equipment	39,537	0.00
		660003	Supplies and Services	9,890	0.00
		660009	Professional Development	3,600	0.00
		660061	Repairs and Maintenance - Building Maintenance	220,954	0.00
		690002	Prior Year Expenditure Adjustment	(1,385)	0.00
	Engineering Services Total			2,291,752	14.95
	Facilities Management	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	401,228	3.00
		601300	Support Staff Salaries	288,053	4.05
		601301	Overtime	87	0.00
		601303	Student Assistant	72,673	2.62
		603001	OASDI	40,854	0.00
		603003	Dental Insurance	11,019	0.00
		603004	Health and Welfare	135,242	0.00
		603005	Retirement	190,565	0.00
		603011	Life Insurance	249	0.00
		603012	Medicare	9,994	0.00
		603013	Vision Care	614	0.00
		603014	Long-Term Disability Insurance	139	0.00
		603015	Flex Cash	560	0.00
		604090	Other Communications (Operating Cost)	10	0.00
		606001	Travel-In State	1,170	0.00
		616002	I/T Hardware	8,416	0.00
		616003	I/T Software	2,640	0.00
		617001	Services from Other Funds/Agencies	11,982	0.00
		660002	Printing	0	0.00
		660003	Supplies and Services	7,596	0.00
		660009	Professional Development	249	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660061	Repairs and Maintenance - Building Maintenance	110	0.00
		690002	Prior Year Expenditure Adjustment	(1,653)	0.00
	Facilities Management Total			1,181,797	9.67
	Facilities Planning	601300	Support Staff Salaries	84,804	1.00
		603001	OASDI	5,245	0.00
		603003	Dental Insurance	382	0.00
		603004	Health and Welfare	8,635	0.00
		603005	Retirement	24,907	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	1,227	0.00
		603013	Vision Care	87	0.00
		606001	Travel-In State	0	0.00
		617001	Services from Other Funds/Agencies	328	0.00
		660009	Professional Development	4,790	0.00
	Facilities Planning Total			130,412	1.00
	FM Recycling	601300	Support Staff Salaries	129,187	2.10
		601301	Overtime	3,527	0.00
		603001	OASDI	8,153	0.00
		603003	Dental Insurance	2,461	0.00
		603004	Health and Welfare	47,403	0.00
		603005	Retirement	29,613	0.00
		603011	Life Insurance	16	0.00
		603012	Medicare	1,907	0.00
		603013	Vision Care	190	0.00
		660003	Supplies and Services	4,122	0.00
		660009	Professional Development	275	0.00
	FM Recycling Total			226,853	2.10
	FM Work Orders	613001	Contractual Services	16,465	0.00
		617001	Services from Other Funds/Agencies	3,970	0.00
		619001	Other Equipment	555	0.00
		660003	Supplies and Services	128,948	0.00
		690002	Prior Year Expenditure Adjustment	(2,560)	0.00
	FM Work Orders Total			147,377	0.00
	FM-Campus Support	613001	Contractual Services	79,497	0.00
		660003	Supplies and Services	2,439	0.00
		660061	Repairs and Maintenance - Building Maintenance	19,675	0.00
	FM-Campus Support Total			101,611	0.00
	Grounds Maintenance	601201	Management and Supervisory	78,000	1.00
		601300	Support Staff Salaries	502,397	12.13

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601301	Overtime	19,180	0.00
		603001	OASDI	37,206	0.00
		603003	Dental Insurance	16,623	0.00
		603004	Health and Welfare	210,613	0.00
		603005	Retirement	170,469	0.00
		603011	Life Insurance	292	0.00
		603012	Medicare	8,702	0.00
		603013	Vision Care	1,131	0.00
		603014	Long-Term Disability Insurance	46	0.00
		603015	Flex Cash	2,832	0.00
		613001	Contractual Services	118,969	0.00
		617001	Services from Other Funds/Agencies	507	0.00
		619001	Other Equipment	35,266	0.00
		660003	Supplies and Services	19,888	0.00
		660009	Professional Development	340	0.00
		660017	Advertising and Promotional Expenses	70	0.00
		660061	Repairs and Maintenance - Building Maintenance	424	0.00
		660064	Repairs and Maintenance - Landscape and Grounds	128,834	0.00
	Grounds Maintenance Total			1,351,787	13.13
	Maintenance Contract	604090	Other Communications (Operating Cost)	34,735	0.00
		613001	Contractual Services	191,045	0.00
		616003	I/T Software	30,316	0.00
		660003	Supplies and Services	22,672	0.00
		660061	Repairs and Maintenance - Building Maintenance	1,361	0.00
	Maintenance Contract Total			280,129	0.00
	Special Repair	619001	Other Equipment	235,019	0.00
		660003	Supplies and Services	2,213	0.00
		660061	Repairs and Maintenance - Building Maintenance	2,373	0.00
	Special Repair Total			239,606	0.00
	Transportation Maintenance	601300	Support Staff Salaries	228,434	3.14
		601301	Overtime	9,037	0.00
		603001	OASDI	14,646	0.00
		603003	Dental Insurance	4,963	0.00
		603004	Health and Welfare	72,512	0.00
		603005	Retirement	67,608	0.00
		603008	Industrial Disability	1,125	0.00
		603012	Medicare	3,425	0.00
		603013	Vision Care	276	0.00
		616003	I/T Software	2,040	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	162	0.00
		619001	Other Equipment	65,717	0.00
		660003	Supplies and Services	151,225	0.00
		660009	Professional Development	(240)	0.00
		690002	Prior Year Expenditure Adjustment	(164)	0.00
	Transportation Maintenance Total			620,766	3.14
	Utility-Hazwaste	605090	Other Utilities	113	0.00
		619001	Other Equipment	2,908	0.00
	Utility-Hazwaste Total			3,021	0.00
Facilities Management Total				16,945,646	149.49
Facilities Special Projects	Fac Mgmt-Cap Outlay	670486	Tr Out to CSU 486 -TF Academic M&R Fund	842,000	0.00
	Fac Mgmt-Cap Outlay Total			842,000	0.00
	Fac Mgmt-Placer Ranch	613001	Contractual Services	760,800	0.00
	Fac Mgmt-Placer Ranch Total			760,800	0.00
	Fac Mgmt-Ramona Projects	613001	Contractual Services	343,722	0.00
	Fac Mgmt-Ramona Projects Total			343,722	0.00
	Improve Univ Facilities	613001	Contractual Services	484,244	0.00
		617001	Services from Other Funds/Agencies	54,740	0.00
		619001	Other Equipment	9,203	0.00
		660003	Supplies and Services	191,407	0.00
		690002	Prior Year Expenditure Adjustment	2,560	0.00
	Improve Univ Facilities Total			742,153	0.00
Facilities Special Projects Total				2,688,675	0.00
Financial Services	Accounting Services	601100	Academic Salaries	4,000	0.00
		601201	Management and Supervisory	275,744	2.70
		601300	Support Staff Salaries	653,856	11.41
		601301	Overtime	722	0.00
		603001	OASDI	57,414	0.00
		603003	Dental Insurance	16,266	0.00
		603004	Health and Welfare	221,925	0.00
		603005	Retirement	267,682	0.00
		603011	Life Insurance	285	0.00
		603012	Medicare	13,428	0.00
		603013	Vision Care	1,242	0.00
		603014	Long-Term Disability Insurance	127	0.00
		603015	Flex Cash	1,680	0.00
		616003	I/T Software	9,825	0.00
		617001	Services from Other Funds/Agencies	2,745	0.00
		660003	Supplies and Services	1,722	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660009	Professional Development	750	0.00
	Accounting Services Total			1,529,415	14.11
	Accounts Payable	601201	Management and Supervisory	104,027	0.98
		601300	Support Staff Salaries	383,628	8.00
		601301	Overtime	42	0.00
		603001	OASDI	29,856	0.00
		603003	Dental Insurance	6,315	0.00
		603004	Health and Welfare	99,143	0.00
		603005	Retirement	132,073	0.00
		603011	Life Insurance	132	0.00
		603012	Medicare	6,982	0.00
		603013	Vision Care	783	0.00
		603014	Long-Term Disability Insurance	46	0.00
		616003	I/T Software	19,932	0.00
		617001	Services from Other Funds/Agencies	688	0.00
		660003	Supplies and Services	1,648	0.00
	Accounts Payable Total			785,296	8.98
	Bursars Financial Processing	660003	Supplies and Services	(10,234)	0.00
	Bursars Financial Processing Total			(10,234)	0.00
	Bursars Office	601100	Academic Salaries	2,500	0.00
		601201	Management and Supervisory	245,032	3.00
		601300	Support Staff Salaries	524,030	10.27
		601301	Overtime	80	0.00
		603001	OASDI	46,691	0.00
		603003	Dental Insurance	16,262	0.00
		603004	Health and Welfare	246,725	0.00
		603005	Retirement	225,618	0.00
		603011	Life Insurance	348	0.00
		603012	Medicare	10,920	0.00
		603013	Vision Care	1,154	0.00
		603014	Long-Term Disability Insurance	183	0.00
		604001	Telephone Usage (Operating Cost)	(48)	0.00
		613001	Contractual Services	8,432	0.00
		616003	I/T Software	54,943	0.00
		617001	Services from Other Funds/Agencies	36,188	0.00
		660003	Supplies and Services	37,709	0.00
		660009	Professional Development	250	0.00
		690002	Prior Year Expenditure Adjustment	(8,008)	0.00
	Bursars Office Total			1,449,009	13.27

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Financial Services	601201	Management and Supervisory	152,017	1.00
		601300	Support Staff Salaries	94,908	1.50
		603001	OASDI	14,192	0.00
		603003	Dental Insurance	2,548	0.00
		603004	Health and Welfare	47,407	0.00
		603005	Retirement	72,522	0.00
		603011	Life Insurance	84	0.00
		603012	Medicare	3,522	0.00
		603013	Vision Care	218	0.00
		603014	Long-Term Disability Insurance	46	0.00
		606001	Travel-In State	846	0.00
		617001	Services from Other Funds/Agencies	239	0.00
		660003	Supplies and Services	1,767	0.00
		660009	Professional Development	149	0.00
		660042	Recruitment	5,000	0.00
	Financial Services Total			395,464	2.50
	Hornet Ticket Office	601300	Support Staff Salaries	109,836	2.00
		603001	OASDI	6,657	0.00
		603003	Dental Insurance	4,057	0.00
		603004	Health and Welfare	45,910	0.00
		603005	Retirement	32,259	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	1,557	0.00
		603013	Vision Care	174	0.00
		616002	I/T Hardware	7,885	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	923	0.00
	Hornet Ticket Office Total			209,273	2.00
	Procurement and Contract Svcs	601201	Management and Supervisory	160,730	1.01
		601300	Support Staff Salaries	759,860	12.00
		601301	Overtime	1,573	0.00
		603001	OASDI	55,984	0.00
		603003	Dental Insurance	14,936	0.00
		603004	Health and Welfare	189,020	0.00
		603005	Retirement	258,934	0.00
		603011	Life Insurance	167	0.00
		603012	Medicare	13,236	0.00
		603013	Vision Care	1,139	0.00
		603014	Long-Term Disability Insurance	50	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		616002	I/T Hardware	(1,982)	0.00
		616003	I/T Software	16,263	0.00
		617001	Services from Other Funds/Agencies	3,764	0.00
		660003	Supplies and Services	22,834	0.00
		660009	Professional Development	2,509	0.00
		660090	Expenses-Other	(43)	0.00
		690002	Prior Year Expenditure Adjustment	(158)	0.00
	Procurement and Contract Svcs Total			1,498,817	13.01
	Receiving and Shipping	601201	Management and Supervisory	28,050	0.42
		601300	Support Staff Salaries	232,794	5.45
		601301	Overtime	88	0.00
		603001	OASDI	16,042	0.00
		603003	Dental Insurance	6,104	0.00
		603004	Health and Welfare	75,095	0.00
		603005	Retirement	75,887	0.00
		603011	Life Insurance	70	0.00
		603012	Medicare	3,752	0.00
		603013	Vision Care	508	0.00
		603014	Long-Term Disability Insurance	19	0.00
		603015	Flex Cash	1,680	0.00
		606001	Travel-In State	0	0.00
		616003	I/T Software	2,649	0.00
		617001	Services from Other Funds/Agencies	2,551	0.00
		660003	Supplies and Services	2,663	0.00
		660009	Professional Development	230	0.00
	Receiving and Shipping Total			448,183	5.86
	Financial Services Total			6,305,222	59.73
Ofc of Human Resources	HR Academic Labor Relations	601201	Management and Supervisory	114,396	1.00
		603001	OASDI	7,073	0.00
		603003	Dental Insurance	916	0.00
		603004	Health and Welfare	15,781	0.00
		603005	Retirement	33,598	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,654	0.00
		603013	Vision Care	87	0.00
		603014	Long-Term Disability Insurance	46	0.00
		660003	Supplies and Services	696	0.00
	HR Academic Labor Relations Total			174,322	1.00
	HR Benefits Office	601100	Academic Salaries	10,011	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601201	Management and Supervisory	102,582	1.00
		601300	Support Staff Salaries	374,966	5.95
		603001	OASDI	29,940	0.00
		603003	Dental Insurance	4,472	0.00
		603004	Health and Welfare	95,718	0.00
		603005	Retirement	139,769	0.00
		603011	Life Insurance	117	0.00
		603012	Medicare	7,002	0.00
		603013	Vision Care	609	0.00
		603014	Long-Term Disability Insurance	46	0.00
		613001	Contractual Services	2,000	0.00
		617001	Services from Other Funds/Agencies	2,254	0.00
		660003	Supplies and Services	31,168	0.00
		660090	Expenses-Other	0	0.00
	HR Benefits Office Total			800,656	6.95
	HR Central	601201	Management and Supervisory	159,996	1.00
		601300	Support Staff Salaries	114,512	1.50
		603001	OASDI	15,656	0.00
		603003	Dental Insurance	3,367	0.00
		603004	Health and Welfare	40,941	0.00
		603005	Retirement	78,180	0.00
		603011	Life Insurance	111	0.00
		603012	Medicare	3,957	0.00
		603013	Vision Care	261	0.00
		603014	Long-Term Disability Insurance	94	0.00
		603015	Flex Cash	1,536	0.00
		616002	I/T Hardware	439	0.00
		617001	Services from Other Funds/Agencies	5,724	0.00
		617101	Service from Between Campuses and the CO	29,776	0.00
		660003	Supplies and Services	75,545	0.00
		660009	Professional Development	2,305	0.00
	HR Central Total			532,399	2.50
	HR Class and Comp	601201	Management and Supervisory	106,320	1.00
		601300	Support Staff Salaries	259,140	3.00
		603001	OASDI	22,469	0.00
		603003	Dental Insurance	5,340	0.00
		603004	Health and Welfare	91,183	0.00
		603005	Retirement	107,336	0.00
		603011	Life Insurance	183	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	5,255	0.00
		603013	Vision Care	430	0.00
		603014	Long-Term Disability Insurance	189	0.00
		617001	Services from Other Funds/Agencies	5	0.00
		660003	Supplies and Services	197	0.00
	HR Class and Comp Total			598,046	4.00
	HR Employee Services	601201	Management and Supervisory	115,008	1.00
		601300	Support Staff Salaries	348,999	6.00
		601301	Overtime	314	0.00
		601303	Student Assistant	17,295	0.56
		603001	OASDI	28,500	0.00
		603003	Dental Insurance	7,254	0.00
		603004	Health and Welfare	117,846	0.00
		603005	Retirement	134,953	0.00
		603011	Life Insurance	114	0.00
		603012	Medicare	6,758	0.00
		603013	Vision Care	609	0.00
		603014	Long-Term Disability Insurance	46	0.00
		613001	Contractual Services	1,724	0.00
		616002	I/T Hardware	815	0.00
		617001	Services from Other Funds/Agencies	912	0.00
		660003	Supplies and Services	6,795	0.00
		660017	Advertising and Promotional Expenses	781	0.00
	HR Employee Services Total			788,724	7.55
	HR Payroll Office	601100	Academic Salaries	7,500	0.00
		601201	Management and Supervisory	109,916	1.00
		601300	Support Staff Salaries	442,538	8.14
		601301	Overtime	9	0.00
		603001	OASDI	34,235	0.00
		603003	Dental Insurance	7,188	0.00
		603004	Health and Welfare	109,463	0.00
		603005	Retirement	144,569	0.00
		603011	Life Insurance	125	0.00
		603012	Medicare	8,084	0.00
		603013	Vision Care	711	0.00
		603014	Long-Term Disability Insurance	46	0.00
		616002	I/T Hardware	119	0.00
		617001	Services from Other Funds/Agencies	3,931	0.00
		660001	Postage and Freight	37	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	13,931	0.00
	HR Payroll Office Total			882,402	9.14
	HR Staff ELR	601201	Management and Supervisory	114,090	1.00
		601300	Support Staff Salaries	229,320	3.00
		601301	Overtime	48	0.00
		603001	OASDI	20,764	0.00
		603003	Dental Insurance	5,645	0.00
		603004	Health and Welfare	72,903	0.00
		603005	Retirement	100,859	0.00
		603011	Life Insurance	183	0.00
		603012	Medicare	4,856	0.00
		603013	Vision Care	348	0.00
		603014	Long-Term Disability Insurance	189	0.00
		617001	Services from Other Funds/Agencies	302	0.00
		660001	Postage and Freight	15	0.00
		660003	Supplies and Services	370	0.00
		660009	Professional Development	335	0.00
	HR Staff ELR Total			550,227	4.00
	Learning and Development	601100	Academic Salaries	1,314	0.02
		601300	Support Staff Salaries	122,488	2.14
		603001	OASDI	7,021	0.00
		603003	Dental Insurance	2,291	0.00
		603004	Health and Welfare	36,717	0.00
		603005	Retirement	33,362	0.00
		603011	Life Insurance	52	0.00
		603012	Medicare	1,781	0.00
		603013	Vision Care	189	0.00
		603014	Long-Term Disability Insurance	3	0.00
		613001	Contractual Services	0	0.00
		616002	I/T Hardware	3,441	0.00
		616003	I/T Software	751	0.00
		617001	Services from Other Funds/Agencies	58	0.00
		660003	Supplies and Services	602	0.00
		660009	Professional Development	1,750	0.00
		660040	Bad Debt Expense	425	0.00
	Learning and Development Total			212,243	2.16
	Organizational Development	601201	Management and Supervisory	95,061	1.00
		601300	Support Staff Salaries	34,047	0.58
		603001	OASDI	7,621	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	3,212	0.00
		603004	Health and Welfare	54,692	0.00
		603005	Retirement	37,393	0.00
		603011	Life Insurance	77	0.00
		603012	Medicare	1,782	0.00
		603013	Vision Care	139	0.00
		603014	Long-Term Disability Insurance	46	0.00
		617001	Services from Other Funds/Agencies	5,818	0.00
		660003	Supplies and Services	115	0.00
		660009	Professional Development	2	0.00
		690002	Prior Year Expenditure Adjustment	100	0.00
	Organizational Development Total			240,105	1.58
Ofc of Human Resources Total				4,779,124	38.88
Police Department	Emergency Operations Center	604090	Other Communications (Operating Cost)	97	0.00
	Emergency Operations Center Total			97	0.00
	Police Department	601100	Academic Salaries	4,389	0.00
		601201	Management and Supervisory	533,056	4.33
		601300	Support Staff Salaries	2,463,537	37.07
		601301	Overtime	93,294	0.00
		603001	OASDI	62,052	0.00
		603003	Dental Insurance	43,744	0.00
		603004	Health and Welfare	596,150	0.00
		603005	Retirement	971,447	0.00
		603008	Industrial Disability	6,710	0.00
		603011	Life Insurance	830	0.00
		603012	Medicare	44,601	0.00
		603013	Vision Care	3,333	0.00
		603014	Long-Term Disability Insurance	185	0.00
		603015	Flex Cash	2,100	0.00
		604090	Other Communications (Operating Cost)	7,672	0.00
		605002	Gas	50	0.00
		606001	Travel-In State	22	0.00
		613001	Contractual Services	7,953	0.00
		616002	I/T Hardware	25,457	0.00
		616003	I/T Software	88,687	0.00
		616005	Misc Info Tech Costs	6,938	0.00
		617001	Services from Other Funds/Agencies	43,700	0.00
		619001	Other Equipment	24,719	0.00
		660003	Supplies and Services	94,746	0.00

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FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660009	Professional Development	440	0.00
		660042	Recruitment	244	0.00
	Police Department Total			5,126,056	41.40
	Public Safety Cadet Program	601303	Student Assistant	543,308	24.86
		603012	Medicare	1,231	0.00
		617001	Services from Other Funds/Agencies	15,977	0.00
		660003	Supplies and Services	7,424	0.00
	Public Safety Cadet Program Total			567,940	24.86
	Security and Administration	601201	Management and Supervisory	113,532	1.00
		601300	Support Staff Salaries	207,147	4.59
		601301	Overtime	3,815	0.00
		603001	OASDI	20,017	0.00
		603003	Dental Insurance	2,485	0.00
		603004	Health and Welfare	54,682	0.00
		603005	Retirement	94,203	0.00
		603011	Life Insurance	92	0.00
		603012	Medicare	4,681	0.00
		603013	Vision Care	313	0.00
		603014	Long-Term Disability Insurance	46	0.00
		606001	Travel-In State	0	0.00
		616002	I/T Hardware	972	0.00
		617001	Services from Other Funds/Agencies	20,976	0.00
		619001	Other Equipment	197	0.00
		660003	Supplies and Services	62,149	0.00
		660027	Pollution Remediation Expenses	530	0.00
	Security and Administration Total			585,836	5.59
	Police Department Total			6,279,929	71.85
Risk Management Services	Risk Management Services	601201	Management and Supervisory	453,096	4.00
		601300	Support Staff Salaries	544,788	7.85
		603001	OASDI	60,463	0.00
		603003	Dental Insurance	14,142	0.00
		603004	Health and Welfare	220,301	0.00
		603005	Retirement	289,024	0.00
		603011	Life Insurance	351	0.00
		603012	Medicare	14,208	0.00
		603013	Vision Care	1,038	0.00
		603014	Long-Term Disability Insurance	185	0.00
		604001	Telephone Usage (Operating Cost)	97	0.00
		613001	Contractual Services	1,775	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		616003	I/T Software	6,498	0.00
		617001	Services from Other Funds/Agencies	1,838	0.00
		619001	Other Equipment	6,781	0.00
		660003	Supplies and Services	19,023	0.00
		660009	Professional Development	3,711	0.00
		660090	Expenses-Other	0	0.00
		690002	Prior Year Expenditure Adjustment	(17,261)	0.00
	Risk Management Services Total			1,620,056	11.85
	Risk Management Services Total			1,620,056	11.85
VP's Office - ABA	Audit and Consulting Services	601201	Management and Supervisory	72,546	0.70
		601300	Support Staff Salaries	126,900	2.00
		603001	OASDI	12,331	0.00
		603003	Dental Insurance	2,367	0.00
		603004	Health and Welfare	40,388	0.00
		603005	Retirement	56,679	0.00
		603011	Life Insurance	99	0.00
		603012	Medicare	2,884	0.00
		603013	Vision Care	240	0.00
		603014	Long-Term Disability Insurance	82	0.00
		613001	Contractual Services	42,022	0.00
		616003	I/T Software	5,906	0.00
		617001	Services from Other Funds/Agencies	105	0.00
		660003	Supplies and Services	350	0.00
	Audit and Consulting Services Total			362,899	2.70
	Clery Compliance Office	601201	Management and Supervisory	82,632	1.00
		603001	OASDI	5,083	0.00
		603003	Dental Insurance	1,038	0.00
		603004	Health and Welfare	17,977	0.00
		603005	Retirement	24,269	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,189	0.00
		603013	Vision Care	87	0.00
		603014	Long-Term Disability Insurance	46	0.00
		660009	Professional Development	767	0.00
	Clery Compliance Office Total			133,161	1.00
	Vice President for Admin	601201	Management and Supervisory	329,628	2.00
		601300	Support Staff Salaries	52,427	1.00
		601303	Student Assistant	31,833	1.09
		603001	OASDI	18,019	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	4,607	0.00
		603004	Health and Welfare	48,605	0.00
		603005	Retirement	111,870	0.00
		603011	Life Insurance	166	0.00
		603012	Medicare	5,830	0.00
		603013	Vision Care	261	0.00
		603014	Long-Term Disability Insurance	92	0.00
		606002	Travel-Out of State	(10)	0.00
		613001	Contractual Services	27,263	0.00
		617001	Services from Other Funds/Agencies	47,678	0.00
		660001	Postage and Freight	0	0.00
		660003	Supplies and Services	32,290	0.00
		660009	Professional Development	3,157	0.00
		660027	Pollution Remediation Expenses	1,047	0.00
		660061	Repairs and Maintenance - Building Maintenance	0	0.00
		670000	Tr Out within the same CSU Fund in 0948 same camp	200,000	0.00
	Vice President for Admin Total			914,762	4.09
	VP Admin Reserve	670487	Tr Out to CSU 487 -TF Academic Capital Improv	0	0.00
	VP Admin Reserve Total			0	0.00
VP's Office - ABA Total				1,410,822	7.79
Grand Total				\$44,448,449	370.47

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE		
Administration	Athletics	601100	Academic Salaries	5,921	0.12		
		601201	Management and Supervisory	398,500	1.47		
		601300	Support Staff Salaries	5,019	0.00		
		601303	Student Assistant	2,613	0.10		
		603001	OASDI	17,192	0.00		
		603003	Dental Insurance	3,043	0.00		
		603004	Health and Welfare	27,382	0.00		
		603005	Retirement	92,222	0.00		
		603011	Life Insurance	104	0.00		
		603012	Medicare	5,957	0.00		
		603013	Vision Care	132	0.00		
		603014	Long-Term Disability Insurance	65	0.00		
		617001	Services from Other Funds/Agencies	4,470	0.00		
		Athletics Total				562,619	1.69
		Administration	Athletics Academic Adv	601300	Support Staff Salaries	64,825	1.49
601303	Student Assistant			895	0.03		
603001	OASDI			2,460	0.00		
603005	Retirement			11,654	0.00		
603012	Medicare			937	0.00		
690002	Prior Year Expenditure Adjustment			15,263	0.00		
Athletics Academic Adv Total				96,034	1.52		
Administration	Athletics Business Office	601201	Management and Supervisory	84,996	1.00		
		601300	Support Staff Salaries	164,136	3.00		
		603001	OASDI	15,265	0.00		
		603003	Dental Insurance	6,822	0.00		
		603004	Health and Welfare	85,510	0.00		
		603005	Retirement	73,209	0.00		
		603011	Life Insurance	101	0.00		
		603012	Medicare	3,570	0.00		
		603013	Vision Care	348	0.00		
		603014	Long-Term Disability Insurance	46	0.00		
Athletics Business Office Total				434,003	4.00		
Administration	Athletics Equipment	601300	Support Staff Salaries	135,744	3.00		
		601303	Student Assistant	3,560	0.13		
		602001	Work Study-On Campus	3,262	0.21		
		603001	OASDI	8,317	0.00		
		603003	Dental Insurance	3,129	0.00		
		603004	Health and Welfare	41,402	0.00		
603005	Retirement	39,868	0.00				

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603011	Life Insurance	22	0.00
		603012	Medicare	1,952	0.00
		603013	Vision Care	261	0.00
	Athletics Equipment Total			237,518	3.34
	Athletics HR	601300	Support Staff Salaries	62,712	1.00
		603001	OASDI	3,845	0.00
		603003	Dental Insurance	2,028	0.00
		603004	Health and Welfare	22,955	0.00
		603005	Retirement	18,419	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	899	0.00
		603013	Vision Care	87	0.00
	Athletics HR Total			110,952	1.00
	Athletics IT	601300	Support Staff Salaries	81,588	1.00
		602001	Work Study-On Campus	5,997	0.21
		603001	OASDI	5,014	0.00
		603003	Dental Insurance	2,028	0.00
		603004	Health and Welfare	22,955	0.00
		603005	Retirement	23,962	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	1,173	0.00
		603013	Vision Care	87	0.00
	Athletics IT Total			142,811	1.21
	Athletics Marketing-Promo	601300	Support Staff Salaries	115,758	2.20
		601303	Student Assistant	1,253	0.04
		603001	OASDI	6,682	0.00
		603003	Dental Insurance	1,125	0.00
		603004	Health and Welfare	29,101	0.00
		603005	Retirement	32,329	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	1,645	0.00
		603013	Vision Care	174	0.00
	Athletics Marketing-Promo Total			188,082	2.24
	Athletics Scholarships	609008	Scholarships/Grants-Institutional	5,082,154	0.00
	Athletics Scholarships Total			5,082,154	0.00
	Athletics Tickets	601300	Support Staff Salaries	49,038	0.85
		603001	OASDI	3,029	0.00
		603003	Dental Insurance	504	0.00
		603004	Health and Welfare	8,188	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	11,969	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	708	0.00
		603013	Vision Care	80	0.00
	Athletics Tickets Total			73,523	0.85
	Events Manager	601201	Management and Supervisory	72,156	1.00
		601300	Support Staff Salaries	102,801	2.36
		601301	Overtime	2,903	0.00
		601303	Student Assistant	18,445	0.63
		603001	OASDI	9,205	0.00
		603003	Dental Insurance	915	0.00
		603004	Health and Welfare	24,710	0.00
		603005	Retirement	41,930	0.00
		603011	Life Insurance	84	0.00
		603012	Medicare	2,591	0.00
		603013	Vision Care	219	0.00
		603014	Long-Term Disability Insurance	46	0.00
	Events Manager Total			276,004	3.99
	External Affairs	601201	Management and Supervisory	170,580	2.00
		601300	Support Staff Salaries	86,538	2.00
		601301	Overtime	3,024	0.00
		603001	OASDI	16,007	0.00
		603003	Dental Insurance	3,679	0.00
		603004	Health and Welfare	49,906	0.00
		603005	Retirement	75,516	0.00
		603011	Life Insurance	161	0.00
		603012	Medicare	3,744	0.00
		603013	Vision Care	348	0.00
		603014	Long-Term Disability Insurance	92	0.00
	External Affairs Total			409,595	4.00
	Spirit Leaders-Cheer	601300	Support Staff Salaries	8,147	0.29
		603012	Medicare	118	0.00
	Spirit Leaders-Cheer Total			8,265	0.29
	Spirit Leaders-Dance	601300	Support Staff Salaries	10,058	0.21
		603001	OASDI	254	0.00
		603012	Medicare	146	0.00
	Spirit Leaders-Dance Total			10,458	0.21
	Sports Info	601300	Support Staff Salaries	227,578	4.27
		601303	Student Assistant	1,165	0.04

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	13,379	0.00
		603003	Dental Insurance	5,157	0.00
		603004	Health and Welfare	64,357	0.00
		603005	Retirement	63,952	0.00
		603011	Life Insurance	29	0.00
		603012	Medicare	3,273	0.00
		603013	Vision Care	348	0.00
	Sports Info Total			379,240	4.31
	Sports Medicine	601300	Support Staff Salaries	78,080	6.75
		601301	Overtime	1,576	0.00
		603001	OASDI	3,012	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	8,823	0.00
		603005	Retirement	13,617	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	1,151	0.00
		603013	Vision Care	89	0.00
	Sports Medicine Total			106,905	6.75
	Strength and Conditioning	601100	Academic Salaries	268,084	4.39
		601300	Support Staff Salaries	11,350	0.40
		603001	OASDI	14,662	0.00
		603003	Dental Insurance	2,648	0.00
		603004	Health and Welfare	50,573	0.00
		603005	Retirement	67,756	0.00
		603011	Life Insurance	171	0.00
		603012	Medicare	3,982	0.00
		603013	Vision Care	407	0.00
		603014	Long-Term Disability Insurance	160	0.00
	Strength and Conditioning Total			419,793	4.79
	Administration Total			8,537,956	40.19
Men's Teams	Baseball	601100	Academic Salaries	140,004	2.00
		601201	Management and Supervisory	200,004	1.00
		603001	OASDI	16,119	0.00
		603003	Dental Insurance	4,607	0.00
		603004	Health and Welfare	54,869	0.00
		603005	Retirement	99,860	0.00
		603011	Life Insurance	146	0.00
		603012	Medicare	4,907	0.00
		603013	Vision Care	351	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	115	0.00
	Baseball Total			520,982	3.00
	Basketball-Mens	601100	Academic Salaries	256,523	3.64
		601201	Management and Supervisory	300,000	1.00
		603001	OASDI	24,522	0.00
		603003	Dental Insurance	6,832	0.00
		603004	Health and Welfare	79,960	0.00
		603005	Retirement	162,717	0.00
		603011	Life Insurance	220	0.00
		603012	Medicare	8,007	0.00
		603013	Vision Care	435	0.00
		603014	Long-Term Disability Insurance	183	0.00
	Basketball-Mens Total			839,398	4.64
	Cross Cnty-Trk and Fld-Mens	601100	Academic Salaries	84,968	1.44
		603001	OASDI	5,255	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	9,448	0.00
		603005	Retirement	24,955	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,229	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	69	0.00
		603015	Flex Cash	1,680	0.00
	Cross Cnty-Trk and Fld-Mens Total			128,401	1.44
	Football	601100	Academic Salaries	773,047	8.02
		601201	Management and Supervisory	617,004	4.00
		601300	Support Staff Salaries	94,917	2.56
		603001	OASDI	76,343	0.00
		603003	Dental Insurance	17,990	0.00
		603004	Health and Welfare	240,174	0.00
		603005	Retirement	397,125	0.00
		603011	Life Insurance	598	0.00
		603012	Medicare	21,501	0.00
		603013	Vision Care	1,219	0.00
		603014	Long-Term Disability Insurance	515	0.00
		609008	Scholarships/Grants-Institutional	1,189	0.00
	Football Total			2,241,621	14.58
	Golf-Mens	601100	Academic Salaries	67,848	1.00
		603001	OASDI	4,176	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	2,028	0.00
		603004	Health and Welfare	22,955	0.00
		603005	Retirement	19,927	0.00
		603011	Life Insurance	37	0.00
		603012	Medicare	977	0.00
		603013	Vision Care	87	0.00
		603014	Long-Term Disability Insurance	34	0.00
	Golf-Mens Total			118,069	1.00
	Soccer-Mens	601100	Academic Salaries	136,422	1.93
		603001	OASDI	7,264	0.00
		603003	Dental Insurance	4,057	0.00
		603004	Health and Welfare	45,931	0.00
		603005	Retirement	37,207	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,840	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	69	0.00
	Soccer-Mens Total			233,036	1.93
	Tennis-Mens	601100	Academic Salaries	72,492	1.33
		603001	OASDI	3,402	0.00
		603003	Dental Insurance	2,028	0.00
		603004	Health and Welfare	22,955	0.00
		603005	Retirement	16,251	0.00
		603011	Life Insurance	37	0.00
		603012	Medicare	1,045	0.00
		603013	Vision Care	87	0.00
		603014	Long-Term Disability Insurance	34	0.00
	Tennis-Mens Total			118,331	1.33
Men's Teams Total				4,199,837	27.92
Women's Teams	Basketball-Womens	601100	Academic Salaries	204,324	2.51
		601201	Management and Supervisory	161,740	0.92
		603001	OASDI	22,337	0.00
		603003	Dental Insurance	3,418	0.00
		603004	Health and Welfare	48,114	0.00
		603005	Retirement	86,062	0.00
		603011	Life Insurance	137	0.00
		603012	Medicare	5,294	0.00
		603013	Vision Care	263	0.00
		603014	Long-Term Disability Insurance	111	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Basketball-Womens Total			531,801	3.43
	Beach Volleyball-Womens	601201	Management and Supervisory	28,544	0.30
		603001	OASDI	1,761	0.00
		603003	Dental Insurance	165	0.00
		603004	Health and Welfare	2,701	0.00
		603005	Retirement	8,384	0.00
		603011	Life Insurance	22	0.00
		603012	Medicare	412	0.00
		603013	Vision Care	26	0.00
		603014	Long-Term Disability Insurance	14	0.00
	Beach Volleyball-Womens Total			42,028	0.30
	Cross Cnty-Trk and Fid-Womens	601100	Academic Salaries	193,977	2.52
		603001	OASDI	11,640	0.00
		603003	Dental Insurance	2,714	0.00
		603004	Health and Welfare	40,541	0.00
		603005	Retirement	56,971	0.00
		603011	Life Insurance	110	0.00
		603012	Medicare	2,722	0.00
		603013	Vision Care	261	0.00
		603014	Long-Term Disability Insurance	103	0.00
	Cross Cnty-Trk and Fid-Womens Total			309,039	2.52
	Golf-Womens	601100	Academic Salaries	95,946	1.32
		603001	OASDI	5,568	0.00
		603003	Dental Insurance	3,067	0.00
		603004	Health and Welfare	40,915	0.00
		603005	Retirement	28,179	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,302	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	69	0.00
	Golf-Womens Total			175,293	1.32
	Gymnastics-Womens	601100	Academic Salaries	162,368	2.36
		603001	OASDI	10,053	0.00
		603003	Dental Insurance	2,261	0.00
		603004	Health and Welfare	38,261	0.00
		603005	Retirement	47,687	0.00
		603011	Life Insurance	110	0.00
		603012	Medicare	2,351	0.00
		603013	Vision Care	261	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	103	0.00
	Gymnastics-Womens Total			263,454	2.36
	Rowing-Womens	601100	Academic Salaries	126,520	1.85
		601300	Support Staff Salaries	3,645	0.12
		603001	OASDI	7,799	0.00
		603003	Dental Insurance	2,475	0.00
		603004	Health and Welfare	32,399	0.00
		603005	Retirement	37,159	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,877	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	69	0.00
	Rowing-Womens Total			212,189	1.97
	Soccer-Womens	601100	Academic Salaries	111,683	1.62
		603001	OASDI	6,857	0.00
		603003	Dental Insurance	4,057	0.00
		603004	Health and Welfare	45,910	0.00
		603005	Retirement	32,801	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,604	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	69	0.00
	Soccer-Womens Total			203,227	1.62
	Softball	601100	Academic Salaries	122,892	2.00
		601201	Management and Supervisory	104,676	1.00
		603001	OASDI	13,828	0.00
		603003	Dental Insurance	4,607	0.00
		603004	Health and Welfare	54,913	0.00
		603005	Retirement	66,837	0.00
		603011	Life Insurance	189	0.00
		603012	Medicare	3,234	0.00
		603013	Vision Care	321	0.00
		603014	Long-Term Disability Insurance	156	0.00
	Softball Total			371,653	3.00
	Tennis-Womens	601100	Academic Salaries	111,756	1.30
		603001	OASDI	6,917	0.00
		603003	Dental Insurance	851	0.00
		603004	Health and Welfare	17,949	0.00
		603005	Retirement	29,886	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603011	Life Insurance	73	0.00
		603012	Medicare	1,618	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	69	0.00
	Tennis-Womens Total			169,291	1.30
	Volleyball-Womens	601100	Academic Salaries	126,282	2.17
		601201	Management and Supervisory	66,604	0.70
		603001	OASDI	11,363	0.00
		603003	Dental Insurance	3,254	0.00
		603004	Health and Welfare	43,044	0.00
		603005	Retirement	54,957	0.00
		603011	Life Insurance	124	0.00
		603012	Medicare	2,741	0.00
		603013	Vision Care	235	0.00
		603014	Long-Term Disability Insurance	101	0.00
	Volleyball-Womens Total			308,705	2.87
Women's Teams Total				2,586,680	20.68
Grand Total				\$15,324,473	88.79

DIVISION OF INCLUSIVE EXCELLENCE

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE		
Office of Inclusive Excellence	Inclusive Excellence	601201	Management and Supervisory	437,430	2.95		
		601300	Support Staff Salaries	123,696	1.94		
		601303	Student Assistant	3,941	0.13		
		603001	OASDI	31,302	0.00		
		603003	Dental Insurance	5,427	0.00		
		603004	Health and Welfare	80,883	0.00		
		603005	Retirement	154,129	0.00		
		603011	Life Insurance	257	0.00		
		603012	Medicare	8,077	0.00		
		603013	Vision Care	420	0.00		
		603014	Long-Term Disability Insurance	182	0.00		
		616002	I/T Hardware	776	0.00		
		616003	I/T Software	20,000	0.00		
		617001	Services from Other Funds/Agencies	16,914	0.00		
		660003	Supplies and Services	24,002	0.00		
		660009	Professional Development	9,853	0.00		
		660042	Recruitment	14,175	0.00		
		Inclusive Excellence Total				931,463	5.02
		Office of Equal Opportunity	Office of Equal Opportunity	601201	Management and Supervisory	401,099	4.17
				601300	Support Staff Salaries	39,996	1.00
603001	OASDI			24,468	0.00		
603003	Dental Insurance			6,475	0.00		
603004	Health and Welfare			98,052	0.00		
603005	Retirement			121,920	0.00		
603009	Non-Industrial Disability			1,607	0.00		
603011	Life Insurance			294	0.00		
603012	Medicare			6,233	0.00		
603013	Vision Care			428	0.00		
603014	Long-Term Disability Insurance			181	0.00		
603015	Flex Cash			144	0.00		
613001	Contractual Services			3,995	0.00		
616003	I/T Software			499	0.00		
617001	Services from Other Funds/Agencies			153	0.00		
660003	Supplies and Services			1,058	0.00		
660009	Professional Development			255	0.00		
Office of Equal Opportunity Total				706,857	5.17		
Office of Inclusive Excellence Total				1,638,321	10.19		
Grand Total				\$1,638,321	10.19		

INFORMATION RESOURCES & TECHNOLOGY

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE	
Academic and Admin IT Services	AAIS-Acad and Admin IT Svcs	601303	Student Assistant	184,330	6.57	
		602001	Work Study-On Campus	6,000	0.21	
		603012	Medicare	827	0.00	
		604090	Other Communications (Operating Cost)	6,490	0.00	
		616002	I/T Hardware	11,690	0.00	
		616003	I/T Software	61,030	0.00	
		617001	Services from Other Funds/Agencies	2,261	0.00	
		660003	Supplies and Services	85,258	0.00	
		690002	Prior Year Expenditure Adjustment	(286,079)	0.00	
		AAIS-Acad and Admin IT Svcs Total				71,807
	AAIS-AUE	616003	I/T Software	0	0.00	
		617101	Service from Between Campuses and the CO	0	0.00	
AAIS-AUE Total				0	0.00	
	AAIS-Learning Spaces	617001	Services from Other Funds/Agencies	0	0.00	
AAIS-Learning Spaces Total				0	0.00	
Academic and Admin IT Services Total				71,807	6.78	
Customer and Info Security	CSIS-Information Security	601303	Student Assistant	50,177	1.69	
		603012	Medicare	221	0.00	
		613001	Contractual Services	2,363	0.00	
		660003	Supplies and Services	45,888	0.00	
	CSIS-Information Security Total				98,648	1.69
	CSIS-Managed Print Services	617001	Services from Other Funds/Agencies	9,364	0.00	
		660003	Supplies and Services	271,867	0.00	
	CSIS-Managed Print Services Total				281,231	0.00
	CSIS-Print Smart	616003	I/T Software	4,890	0.00	
		660003	Supplies and Services	116,027	0.00	
CSIS-Print Smart Total				120,917	0.00	
Customer and Info Security Total				500,795	1.69	
Operations and Network Service	ONS-AUE Infrastructure	604090	Other Communications (Operating Cost)	105	0.00	
	ONS-AUE Infrastructure Total				105	0.00
	ONS-Ops and Network Services	601303	Student Assistant	3,402	0.12	
		604001	Telephone Usage (Operating Cost)	177,030	0.00	
		604090	Other Communications (Operating Cost)	28,815	0.00	
		616002	I/T Hardware	93,589	0.00	
		616003	I/T Software	32,242	0.00	
		617001	Services from Other Funds/Agencies	43,508	0.00	
		660003	Supplies and Services	103,548	0.00	
		690002	Prior Year Expenditure Adjustment	(36,343)	0.00	
ONS-Ops and Network Services Total				445,789	0.12	

INFORMATION RESOURCES & TECHNOLOGY

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	ONS-Telecom Data Wiring Svcs	604090	Other Communications (Operating Cost)	337,874	0.00
	ONS-Telecom Data Wiring Svcs Total			337,874	0.00
Operations and Network Service Total				783,768	0.12
VP's Office - IRT	IRT Administration	617001	Services from Other Funds/Agencies	0	0.00
		660010	Insurance Premium Expense	0	0.00
	IRT Administration Total			0	0.00
	IRT-Info Resources and Tech	601100	Academic Salaries	45,211	0.33
		601201	Management and Supervisory	1,519,511	11.55
		601300	Support Staff Salaries	7,328,317	84.23
		603001	OASDI	537,789	0.00
		603003	Dental Insurance	119,001	0.00
		603004	Health and Welfare	1,529,809	0.00
		603005	Retirement	2,526,797	0.00
		603011	Life Insurance	1,465	0.00
		603012	Medicare	127,662	0.00
		603013	Vision Care	8,251	0.00
		603014	Long-Term Disability Insurance	534	0.00
		603015	Flex Cash	4,752	0.00
		604001	Telephone Usage (Operating Cost)	3,331	0.00
		604090	Other Communications (Operating Cost)	234	0.00
		616002	I/T Hardware	45,993	0.00
		616003	I/T Software	(11,883)	0.00
		617001	Services from Other Funds/Agencies	26,229	0.00
		660003	Supplies and Services	203,758	0.00
		660010	Insurance Premium Expense	63	0.00
		660042	Recruitment	(625)	0.00
		690002	Prior Year Expenditure Adjustment	(566,476)	0.00
	IRT-Info Resources and Tech Total			13,449,723	96.11
	IRT-Special Projects	601300	Support Staff Salaries	0	0.00
		601303	Student Assistant	0	0.00
		603012	Medicare	195	0.00
		604001	Telephone Usage (Operating Cost)	0	0.00
		604090	Other Communications (Operating Cost)	0	0.00
		613001	Contractual Services	0	0.00
		616002	I/T Hardware	518,964	0.00
		616003	I/T Software	1,750	0.00
		617001	Services from Other Funds/Agencies	768	0.00
		660003	Supplies and Services	0	0.00
	IRT-Special Projects Total			521,677	0.00

INFORMATION RESOURCES & TECHNOLOGY

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	IRT-Travel and Development	606001	Travel-In State	1,229	0.00
		606002	Travel-Out of State	5	0.00
		660009	Professional Development	32,059	0.00
	IRT-Travel and Development Total			33,293	0.00
VP's Office - IRT Total				14,004,693	96.11
Grand Total				\$15,361,064	104.69

DIVISION OF THE PRESIDENT

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Inst Research Effective Plng	Inst Research Effective Plng	601300	Support Staff Salaries	293,820	4.00
		601303	Student Assistant	20,935	0.76
		603001	OASDI	18,112	0.00
		603003	Dental Insurance	5,103	0.00
		603004	Health and Welfare	72,890	0.00
		603005	Retirement	86,316	0.00
		603011	Life Insurance	29	0.00
		603012	Medicare	4,257	0.00
		603013	Vision Care	348	0.00
		606002	Travel-Out of State	1,372	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	2,023	0.00
		660003	Supplies and Services	65,364	0.00
		660009	Professional Development	574	0.00
		670000	Tr Out within the same CSU Fund in 0948 same camp	91,479	0.00
	Inst Research Effective Plng Total			662,621	4.76
Inst Research Effective Plng Total				662,621	4.76
Ofc of the President	Office of the President	601030	President	343,763	1.00
		601100	Academic Salaries	3,517	0.00
		601201	Management and Supervisory	549,162	4.29
		601300	Support Staff Salaries	250,999	3.67
		601303	Student Assistant	42,298	2.09
		602001	Work Study-On Campus	2,999	0.11
		603001	OASDI	54,221	0.00
		603003	Dental Insurance	6,898	0.00
		603004	Health and Welfare	110,278	0.00
		603005	Retirement	296,370	0.00
		603011	Life Insurance	562	0.00
		603012	Medicare	16,750	0.00
		603013	Vision Care	801	0.00
		603014	Long-Term Disability Insurance	440	0.00
		604090	Other Communications (Operating Cost)	154	0.00
		606001	Travel-In State	0	0.00
		606002	Travel-Out of State	-2,149	0.00
		616002	I/T Hardware	16	0.00
		616005	Misc Info Tech Costs	50	0.00
		617001	Services from Other Funds/Agencies	6,388	0.00
		660003	Supplies and Services	7,845	0.00
		660009	Professional Development	6,698	0.00
		660090	Expenses-Other	35	0.00

DIVISION OF THE PRESIDENT

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		670000	Tr Out within the same CSU Fund in 0948 same camp	617,800	0.00
		690002	Prior Year Expenditure Adjustment	-723	0.00
	Office of the President Total			2,315,172	11.15
Ofc of the President Total				2,315,172	11.15
Student Success-Office of Pres	Student Success Initiatives	601100	Academic Salaries	10,500	0.06
		601201	Management and Supervisory	180,156	1.00
		601300	Support Staff Salaries	176,802	2.33
		601303	Student Assistant	65,074	2.29
		603001	OASDI	19,525	0.00
		603003	Dental Insurance	6,403	0.00
		603004	Health and Welfare	60,579	0.00
		603005	Retirement	104,839	0.00
		603011	Life Insurance	132	0.00
		603012	Medicare	5,430	0.00
		603013	Vision Care	368	0.00
		603014	Long-Term Disability Insurance	90	0.00
		603015	Flex Cash	1,664	0.00
		606001	Travel-In State	0	0.00
		617001	Services from Other Funds/Agencies	28	0.00
		660009	Professional Development	424	0.00
		670000	Tr Out within the same CSU Fund in 0948 same camp	162,442	0.00
	Student Success Initiatives Total			794,453	5.68
Student Success-Office of Pres Total				794,453	5.68
University Communications	Sac State Magazine	617001	Services from Other Funds/Agencies	7,670	0.00
		660002	Printing	36,155	0.00
	Sac State Magazine Total			43,825	0.00
	University Communications	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	537,523	4.00
		601300	Support Staff Salaries	894,230	14.88
		601303	Student Assistant	15,132	0.54
		602001	Work Study-On Campus	2,997	0.11
		603001	OASDI	82,481	0.00
		603003	Dental Insurance	16,493	0.00
		603004	Health and Welfare	268,200	0.00
		603005	Retirement	393,017	0.00
		603011	Life Insurance	400	0.00
		603012	Medicare	20,607	0.00
		603013	Vision Care	1,547	0.00
		603014	Long-Term Disability Insurance	189	0.00
		604001	Telephone Usage (Operating Cost)	2,190	0.00

DIVISION OF THE PRESIDENT

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		606001	Travel-In State	82	0.00
		616002	I/T Hardware	435	0.00
		616003	I/T Software	2,021	0.00
		617001	Services from Other Funds/Agencies	2,295	0.00
		660003	Supplies and Services	265,796	0.00
		660009	Professional Development	295	0.00
	University Communications Total			2,505,928	19.53
University Communications Total				2,549,753	19.53
Grand Total				\$6,322,000	41.13

PUBLIC AFFAIRS & ADVOCACY

OPERATING EXPENSE DETAIL

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Public Affairs and Advocacy	601100	Academic Salaries	0	0.00
	601201	Management and Supervisory	454,241	2.37
	601300	Support Staff Salaries	125,354	1.37
	601301	Overtime	865	0.00
	603001	OASDI	25,087	0.00
	603003	Dental Insurance	5,365	0.00
	603004	Health and Welfare	82,212	0.00
	603005	Retirement	118,791	0.00
	603011	Life Insurance	196	0.00
	603012	Medicare	8,398	0.00
	603013	Vision Care	328	0.00
	603014	Long-Term Disability Insurance	127	0.00
	603015	Flex Cash	640	0.00
	606002	Travel-Out of State	-3,645	0.00
	617001	Services from Other Funds/Agencies	1,092	0.00
	660003	Supplies and Services	22,869	0.00
	660009	Professional Development	-3,645	0.00
Public Affairs & Advocacy Total			\$838,274	3.74

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE		
Enrollment Management	Admissions and Outreach	601100	Academic Salaries	5,178	0.00		
		601201	Management and Supervisory	291,228	3.00		
		601300	Support Staff Salaries	1,478,393	27.04		
		601301	Overtime	649	0.00		
		601303	Student Assistant	126,426	4.50		
		602001	Work Study-On Campus	40,395	1.45		
		603001	OASDI	109,019	0.00		
		603003	Dental Insurance	28,336	0.00		
		603004	Health and Welfare	403,944	0.00		
		603005	Retirement	494,570	0.00		
		603011	Life Insurance	625	0.00		
		603012	Medicare	26,310	0.00		
		603013	Vision Care	2,549	0.00		
		603014	Long-Term Disability Insurance	404	0.00		
		603015	Flex Cash	1,680	0.00		
		606001	Travel-In State	113	0.00		
		616002	I/T Hardware	500	0.00		
		616003	I/T Software	60,270	0.00		
		617001	Services from Other Funds/Agencies	79,814	0.00		
		660003	Supplies and Services	2,453	0.00		
		660009	Professional Development	1,490	0.00		
		660017	Advertising and Promotional Expenses	0	0.00		
		660090	Expenses-Other	400	0.00		
		690002	Prior Year Expenditure Adjustment	-1,476	0.00		
			Admissions and Outreach Total			3,153,270	35.99
			Financial Aid				
				601100	Academic Salaries	5,218	0.00
				601201	Management and Supervisory	222,984	2.00
				601300	Support Staff Salaries	919,332	15.69
				601301	Overtime	5,293	0.00
		601303	Student Assistant	9,902	0.36		
		602001	Work Study-On Campus	7,499	0.26		
		603001	OASDI	70,963	0.00		
		603003	Dental Insurance	17,692	0.00		
		603004	Health and Welfare	253,377	0.00		
		603005	Retirement	315,584	0.00		
		603011	Life Insurance	387	0.00		
		603012	Medicare	16,708	0.00		
		603013	Vision Care	1,493	0.00		
		603014	Long-Term Disability Insurance	260	0.00		
		603015	Flex Cash	1,680	0.00		

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		613001	Contractual Services	124,863	0.00
		617001	Services from Other Funds/Agencies	8,094	0.00
		660001	Postage and Freight	30	0.00
		660003	Supplies and Services	7,666	0.00
		660009	Professional Development	639	0.00
		660090	Expenses-Other	2,695	0.00
	Financial Aid Total			1,992,358	18.31
	Financial Aid Admin-JLD	606002	Travel-Out of State	793	0.00
	Financial Aid Admin-JLD Total			793	0.00
	Financial Wellness	601303	Student Assistant	0	0.00
		602001	Work Study-On Campus	14,655	0.52
	Financial Wellness Total			14,655	0.52
	Office of the Univ Registrar	601100	Academic Salaries	2,272	0.00
		601201	Management and Supervisory	296,328	3.00
		601300	Support Staff Salaries	1,450,112	25.64
		601301	Overtime	5,193	0.00
		601303	Student Assistant	49,543	1.71
		602001	Work Study-On Campus	17,497	0.60
		603001	OASDI	107,999	0.00
		603003	Dental Insurance	30,095	0.00
		603004	Health and Welfare	430,750	0.00
		603005	Retirement	484,926	0.00
		603008	Industrial Disability	-134	0.00
		603009	Non-Industrial Disability	4,485	0.00
		603011	Life Insurance	642	0.00
		603012	Medicare	25,560	0.00
		603013	Vision Care	2,523	0.00
		603014	Long-Term Disability Insurance	443	0.00
		603015	Flex Cash	512	0.00
		613001	Contractual Services	126,525	0.00
		616001	I/T Communications	373	0.00
		616002	I/T Hardware	394	0.00
		617001	Services from Other Funds/Agencies	22,147	0.00
		660001	Postage and Freight	148,367	0.00
		660003	Supplies and Services	69,683	0.00
		660009	Professional Development	844	0.00
	Office of the Univ Registrar Total			3,277,082	30.95
	SARC - Life Skills	601100	Academic Salaries	19,352	0.17
		603001	OASDI	1,198	0.00
		603003	Dental Insurance	173	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	2,929	0.00
		603005	Retirement	3,818	0.00
		603011	Life Insurance	6	0.00
		603012	Medicare	280	0.00
		603013	Vision Care	15	0.00
		603014	Long-Term Disability Insurance	6	0.00
		617001	Services from Other Funds/Agencies	598	0.00
		660003	Supplies and Services	129	0.00
	SARC - Life Skills Total			28,503	0.17
	Student Affairs-Enrollment	601201	Management and Supervisory	160,008	1.00
		601300	Support Staff Salaries	251,008	4.17
		603001	OASDI	22,446	0.00
		603003	Dental Insurance	4,859	0.00
		603004	Health and Welfare	71,081	0.00
		603005	Retirement	120,715	0.00
		603011	Life Insurance	100	0.00
		603012	Medicare	5,922	0.00
		603013	Vision Care	405	0.00
		603014	Long-Term Disability Insurance	46	0.00
		616003	I/T Software	5,000	0.00
		617001	Services from Other Funds/Agencies	2,373	0.00
		660003	Supplies and Services	30,349	0.00
		660009	Professional Development	595	0.00
	Student Affairs-Enrollment Total			674,907	5.17
	Student Athlete Resource Ctr	601100	Academic Salaries	12,108	0.20
		601201	Management and Supervisory	104,076	1.00
		601300	Support Staff Salaries	198,998	3.33
		601303	Student Assistant	0	0.00
		603001	OASDI	18,737	0.00
		603003	Dental Insurance	6,732	0.00
		603004	Health and Welfare	69,280	0.00
		603005	Retirement	88,706	0.00
		603011	Life Insurance	128	0.00
		603012	Medicare	4,382	0.00
		603013	Vision Care	348	0.00
		603014	Long-Term Disability Insurance	91	0.00
		603015	Flex Cash	1,536	0.00
		617001	Services from Other Funds/Agencies	1,954	0.00
		660003	Supplies and Services	158	0.00
		690002	Prior Year Expenditure Adjustment	-15,263	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Student Athlete Resource Ctr Total			491,972	4.53
	Student Service Center	601100	Academic Salaries	2,272	0.00
		601201	Management and Supervisory	98,664	1.00
		601300	Support Staff Salaries	422,477	8.48
		601301	Overtime	245	0.00
		601303	Student Assistant	26,885	0.92
		602001	Work Study-On Campus	55,794	1.96
		603001	OASDI	31,979	0.00
		603003	Dental Insurance	9,127	0.00
		603004	Health and Welfare	139,893	0.00
		603005	Retirement	150,323	0.00
		603009	Non-Industrial Disability	1,714	0.00
		603011	Life Insurance	217	0.00
		603012	Medicare	7,817	0.00
		603013	Vision Care	761	0.00
		603014	Long-Term Disability Insurance	163	0.00
		616002	I/T Hardware	71	0.00
		617001	Services from Other Funds/Agencies	1,585	0.00
		660003	Supplies and Services	386	0.00
		690002	Prior Year Expenditure Adjustment	-8,260	0.00
	Student Service Center Total			942,113	12.37
	Veterans Success Center	601201	Management and Supervisory	82,680	1.00
		601300	Support Staff Salaries	115,793	2.00
		603001	OASDI	12,256	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	40,324	0.00
		603005	Retirement	58,184	0.00
		603011	Life Insurance	99	0.00
		603012	Medicare	2,867	0.00
		603013	Vision Care	261	0.00
		603014	Long-Term Disability Insurance	61	0.00
		616002	I/T Hardware	3,438	0.00
		617001	Services from Other Funds/Agencies	880	0.00
		660003	Supplies and Services	2,000	0.00
	Veterans Success Center Total			321,422	3.00
Enrollment Management Total				10,897,076	111.01
Std Acad Success & Educ Eq Prg	DEGREES	601100	Academic Salaries	102,918	0.83
		601300	Support Staff Salaries	43,440	1.00
		601303	Student Assistant	42,962	1.37
		602001	Work Study-On Campus	16,999	0.59

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	2,693	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	9,003	0.00
		603005	Retirement	12,758	0.00
		603011	Life Insurance	7	0.00
		603012	Medicare	1,965	0.00
		603013	Vision Care	87	0.00
		606001	Travel-In State	1,335	0.00
		616002	I/T Hardware	6,423	0.00
		616003	I/T Software	10,800	0.00
		617001	Services from Other Funds/Agencies	681	0.00
		660003	Supplies and Services	3,689	0.00
		660009	Professional Development	673	0.00
		660090	Expenses-Other	6,000	0.00
		690002	Prior Year Expenditure Adjustment	-8,136	0.00
	DEGREES Total			254,848	3.79
	EOP Administration	601300	Support Staff Salaries	455,350	7.00
		601303	Student Assistant	81,035	2.87
		602001	Work Study-On Campus	20,699	0.73
		603001	OASDI	28,087	0.00
		603003	Dental Insurance	6,308	0.00
		603004	Health and Welfare	90,926	0.00
		603005	Retirement	132,073	0.00
		603011	Life Insurance	117	0.00
		603012	Medicare	6,920	0.00
		603013	Vision Care	609	0.00
		603014	Long-Term Disability Insurance	90	0.00
		606001	Travel-In State	664	0.00
		616002	I/T Hardware	4,514	0.00
		617001	Services from Other Funds/Agencies	4,843	0.00
		660003	Supplies and Services	9,896	0.00
		660040	Bad Debt Expense	0	0.00
		690002	Prior Year Expenditure Adjustment	-62	0.00
	EOP Administration Total			842,069	10.59
	Faculty Student Mentor Prg	601100	Academic Salaries	6,054	0.10
	Faculty Student Mentor Prg Total			6,054	0.10
	First Star Academy	601300	Support Staff Salaries	0	0.00
		603012	Medicare	0	0.00
		660003	Supplies and Services	0	0.00
	First Star Academy Total			0	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Guardian Scholars Program	601100	Academic Salaries	1,997	0.00
		601300	Support Staff Salaries	118,571	2.00
		602001	Work Study-On Campus	8,775	0.39
		603001	OASDI	7,472	0.00
		603003	Dental Insurance	1,100	0.00
		603004	Health and Welfare	17,949	0.00
		603005	Retirement	34,610	0.00
		603011	Life Insurance	37	0.00
		603012	Medicare	1,779	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	30	0.00
		617001	Services from Other Funds/Agencies	188	0.00
	Guardian Scholars Program Total			192,682	2.39
	Improve Your Tomorrow U	613001	Contractual Services	49,999	0.00
		616002	I/T Hardware	481	0.00
	Improve Your Tomorrow U Total			50,480	0.00
	MLK Center	601300	Support Staff Salaries	109,535	2.02
		601303	Student Assistant	21,210	0.73
		602001	Work Study-On Campus	2,996	0.10
		603001	OASDI	6,727	0.00
		603003	Dental Insurance	2,627	0.00
		603004	Health and Welfare	44,971	0.00
		603005	Retirement	47,850	0.00
		603008	Industrial Disability	36,576	0.00
		603011	Life Insurance	44	0.00
		603012	Medicare	1,679	0.00
		603013	Vision Care	261	0.00
		603014	Long-Term Disability Insurance	30	0.00
	MLK Center Total			274,505	2.85
	Parents and Families Program	601201	Management and Supervisory	78,756	1.00
		601303	Student Assistant	8,152	0.28
		602001	Work Study-On Campus	2,640	0.08
		603001	OASDI	5,049	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	9,003	0.00
		603005	Retirement	23,131	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,217	0.00
		603013	Vision Care	87	0.00
		603014	Long-Term Disability Insurance	46	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	83	0.00
	Parents and Families Program Total			128,787	1.37
	Peer and Academic Resource Ctr	601100	Academic Salaries	109,954	1.72
		601300	Support Staff Salaries	159,208	3.05
		601303	Student Assistant	69,321	2.31
		602001	Work Study-On Campus	55,324	1.85
		603001	OASDI	10,099	0.00
		603003	Dental Insurance	4,790	0.00
		603004	Health and Welfare	64,885	0.00
		603005	Retirement	47,482	0.00
		603011	Life Insurance	22	0.00
		603012	Medicare	2,427	0.00
		603013	Vision Care	261	0.00
		617001	Services from Other Funds/Agencies	1,713	0.00
		660003	Supplies and Services	680	0.00
		660009	Professional Development	1,581	0.00
		690002	Prior Year Expenditure Adjustment	-112	0.00
	Peer and Academic Resource Ctr Total			527,634	8.92
	SAS	617001	Services from Other Funds/Agencies	555	0.00
	SAS Total			555	0.00
	SASEEP	601100	Academic Salaries	11,054	0.31
		601201	Management and Supervisory	301,524	2.00
		601300	Support Staff Salaries	297,802	5.00
		601303	Student Assistant	66,146	2.27
		602001	Work Study-On Campus	8,989	0.31
		603001	OASDI	34,590	0.00
		603003	Dental Insurance	5,343	0.00
		603004	Health and Welfare	97,415	0.00
		603005	Retirement	175,593	0.00
		603011	Life Insurance	216	0.00
		603012	Medicare	8,952	0.00
		603013	Vision Care	609	0.00
		603014	Long-Term Disability Insurance	137	0.00
		616002	I/T Hardware	8,173	0.00
		617001	Services from Other Funds/Agencies	3,415	0.00
		619001	Other Equipment	1,919	0.00
		660003	Supplies and Services	18,563	0.00
		660090	Expenses-Other	2,000	0.00
		690002	Prior Year Expenditure Adjustment	-346	0.00
	SASEEP Total			1,042,094	9.89

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Summer Bridge Program	601100	Academic Salaries	64,000	0.67
		601300	Support Staff Salaries	27,168	0.57
		601303	Student Assistant	24,391	0.87
		602001	Work Study-On Campus	3,279	0.12
		603001	OASDI	2,227	0.00
		603003	Dental Insurance	792	0.00
		603004	Health and Welfare	10,415	0.00
		603005	Retirement	10,631	0.00
		603011	Life Insurance	24	0.00
		603012	Medicare	1,522	0.00
		603013	Vision Care	60	0.00
		603014	Long-Term Disability Insurance	22	0.00
		617001	Services from Other Funds/Agencies	1,103	0.00
		660003	Supplies and Services	6,823	0.00
	Summer Bridge Program Total			152,457	2.23
Std Acad Success & Educ Eq Prg Total				3,472,164	42.15
Strategic Std Support Programs	Career Center	601100	Academic Salaries	3,900	0.00
		601201	Management and Supervisory	105,648	1.00
		601300	Support Staff Salaries	517,348	9.69
		602001	Work Study-On Campus	18,918	0.69
		603001	OASDI	38,377	0.00
		603003	Dental Insurance	9,684	0.00
		603004	Health and Welfare	158,293	0.00
		603005	Retirement	181,210	0.00
		603011	Life Insurance	236	0.00
		603012	Medicare	8,987	0.00
		603013	Vision Care	894	0.00
		603014	Long-Term Disability Insurance	173	0.00
		617001	Services from Other Funds/Agencies	1,080	0.00
	Career Center Total			1,044,746	11.37
	Dreamer Center Programs	601100	Academic Salaries	6,536	0.07
		601300	Support Staff Salaries	55,013	1.00
		602001	Work Study-On Campus	5,474	0.20
		603001	OASDI	3,551	0.00
		603003	Dental Insurance	300	0.00
		603004	Health and Welfare	9,003	0.00
		603005	Retirement	16,050	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	830	0.00
		603013	Vision Care	87	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	15	0.00
		617001	Services from Other Funds/Agencies	376	0.00
	Dreamer Center Programs Total			97,255	1.26
	Feria de Educacion	617001	Services from Other Funds/Agencies	7	0.00
		660010	Insurance Premium Expense	-804	0.00
		660040	Bad Debt Expense	59,216	0.00
		690002	Prior Year Expenditure Adjustment	653	0.00
	Feria de Educacion Total			59,071	0.00
	Multicultural Center	601100	Academic Salaries	6,054	0.10
		601300	Support Staff Salaries	52,013	1.00
		601303	Student Assistant	105	0.00
		602001	Work Study-On Campus	8,337	0.29
		603001	OASDI	3,185	0.00
		603003	Dental Insurance	733	0.00
		603004	Health and Welfare	22,955	0.00
		603005	Retirement	15,169	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	745	0.00
		603013	Vision Care	87	0.00
		603014	Long-Term Disability Insurance	15	0.00
		616002	I/T Hardware	0	0.00
		617001	Services from Other Funds/Agencies	987	0.00
		660003	Supplies and Services	6,730	0.00
		660009	Professional Development	2,160	0.00
	Multicultural Center Total			119,294	1.40
	PRIDE Center	601300	Support Staff Salaries	59,997	1.00
		601303	Student Assistant	6,409	0.22
		602001	Work Study-On Campus	5,339	0.19
		603001	OASDI	3,694	0.00
		603003	Dental Insurance	733	0.00
		603004	Health and Welfare	21,777	0.00
		603005	Retirement	16,709	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	864	0.00
		603013	Vision Care	87	0.00
		603014	Long-Term Disability Insurance	15	0.00
		613001	Contractual Services	1,000	0.00
		616002	I/T Hardware	339	0.00
		617001	Services from Other Funds/Agencies	1,338	0.00
		660001	Postage and Freight	202	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	1,164	0.00
		660009	Professional Development	2,870	0.00
	PRIDE Center Total			122,554	1.41
	Serna Center Programs	601100	Academic Salaries	6,054	0.10
		601300	Support Staff Salaries	52,013	1.00
		601303	Student Assistant	3,820	0.13
		602001	Work Study-On Campus	11,966	0.43
		603001	OASDI	3,225	0.00
		603003	Dental Insurance	175	0.00
		603004	Health and Welfare	5,302	0.00
		603005	Retirement	15,169	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	754	0.00
		603013	Vision Care	87	0.00
		603014	Long-Term Disability Insurance	15	0.00
		617001	Services from Other Funds/Agencies	635	0.00
		660003	Supplies and Services	0	0.00
		660090	Expenses-Other	150	0.00
	Serna Center Programs Total			99,384	1.67
	Strategic Std Support Programs	601100	Academic Salaries	4,440	0.02
		601201	Management and Supervisory	162,324	1.00
		601300	Support Staff Salaries	38,802	1.00
		601303	Student Assistant	4,170	0.13
		603001	OASDI	11,107	0.00
		603003	Dental Insurance	4,057	0.00
		603004	Health and Welfare	45,910	0.00
		603005	Retirement	59,071	0.00
		603011	Life Insurance	81	0.00
		603012	Medicare	2,918	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	46	0.00
		617001	Services from Other Funds/Agencies	1,831	0.00
		660003	Supplies and Services	3,200	0.00
	Strategic Std Support Programs Total			338,131	2.15
	Womens Resource Center	601300	Support Staff Salaries	21,885	0.75
		601303	Student Assistant	1,239	0.04
		602001	Work Study-On Campus	5,915	0.21
		603001	OASDI	1,377	0.00
		603003	Dental Insurance	306	0.00
		603004	Health and Welfare	9,363	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	6,178	0.00
		603011	Life Insurance	8	0.00
		603012	Medicare	322	0.00
		603013	Vision Care	37	0.00
		603014	Long-Term Disability Insurance	6	0.00
		617001	Services from Other Funds/Agencies	403	0.00
		660003	Supplies and Services	60	0.00
		660009	Professional Development	399	0.00
	Womens Resource Center Total			47,499	1.00
Strategic Std Support Programs Total				1,927,935	20.27
Student Affairs Initiatives	SA Information Technology	601201	Management and Supervisory	101,571	1.00
		601300	Support Staff Salaries	393,275	7.65
		601303	Student Assistant	75,045	2.65
		602001	Work Study-On Campus	32,536	1.16
		603001	OASDI	30,287	0.00
		603003	Dental Insurance	5,643	0.00
		603004	Health and Welfare	113,167	0.00
		603005	Retirement	143,737	0.00
		603011	Life Insurance	142	0.00
		603012	Medicare	7,754	0.00
		603013	Vision Care	746	0.00
		603014	Long-Term Disability Insurance	46	0.00
		616002	I/T Hardware	15,475	0.00
		617001	Services from Other Funds/Agencies	309	0.00
		660003	Supplies and Services	2,464	0.00
		690002	Prior Year Expenditure Adjustment	-23,523	0.00
	SA Information Technology Total			898,673	12.46
	Student Affairs Communication	601201	Management and Supervisory	14,393	0.17
		601300	Support Staff Salaries	161,815	4.97
		601301	Overtime	156	0.00
		601303	Student Assistant	70,159	2.54
		602001	Work Study-On Campus	14,997	0.54
		603001	OASDI	10,232	0.00
		603003	Dental Insurance	1,651	0.00
		603004	Health and Welfare	27,721	-0.09
		603005	Retirement	48,670	0.00
		603011	Life Insurance	23	0.00
		603012	Medicare	2,990	-0.09
		603013	Vision Care	290	0.00
		616002	I/T Hardware	24,551	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	345	0.00
		660003	Supplies and Services	1,252	0.00
		660090	Expenses-Other	130	0.00
	Student Affairs Communication Total			379,373	8.04
	Student Affairs Initiatives	601100	Academic Salaries	505	0.00
		601201	Management and Supervisory	246,155	1.47
		601300	Support Staff Salaries	17,506	0.29
		601301	Overtime	1,414	0.00
		601303	Student Assistant	5,160	0.17
		602001	Work Study-On Campus	3,000	0.10
		603001	OASDI	13,388	0.00
		603003	Dental Insurance	2,563	0.00
		603004	Health and Welfare	31,990	0.00
		603005	Retirement	45,552	0.00
		603011	Life Insurance	112	0.00
		603012	Medicare	3,791	0.00
		603013	Vision Care	154	0.00
		603014	Long-Term Disability Insurance	69	0.00
		616003	I/T Software	6,218	0.00
		617001	Services from Other Funds/Agencies	32	0.00
		660090	Expenses-Other	75	0.00
	Student Affairs Initiatives Total			377,683	2.02
Student Affairs Initiatives Total				1,655,729	22.52
Student Engagement and Success	Academic Advising	601100	Academic Salaries	1,200	0.00
		601201	Management and Supervisory	180,000	2.00
		601300	Support Staff Salaries	757,451	13.82
		601303	Student Assistant	160,761	6.94
		602001	Work Study-On Campus	24,648	0.88
		603001	OASDI	57,887	0.00
		603003	Dental Insurance	14,387	0.00
		603004	Health and Welfare	246,470	0.00
		603005	Retirement	271,303	0.00
		603011	Life Insurance	453	0.00
		603012	Medicare	13,837	0.00
		603013	Vision Care	1,356	0.00
		603014	Long-Term Disability Insurance	290	0.00
		603015	Flex Cash	424	0.00
		617001	Services from Other Funds/Agencies	3,581	0.00
		660003	Supplies and Services	344	0.00
	Academic Advising Total			1,734,392	23.65

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	CARES	601300	Support Staff Salaries	80,779	1.33
		603001	OASDI	4,979	0.00
		603003	Dental Insurance	725	0.00
		603004	Health and Welfare	22,316	0.00
		603005	Retirement	23,618	0.00
		603011	Life Insurance	24	0.00
		603012	Medicare	1,165	0.00
		603013	Vision Care	117	0.00
		603014	Long-Term Disability Insurance	22	0.00
		660003	Supplies and Services	8,108	0.00
		690002	Prior Year Expenditure Adjustment	-641	0.00
	CARES Total			141,214	1.33
	Contract-Interpreter	616003	I/T Software	2,995	0.00
	Contract-Interpreter Total			2,995	0.00
	Ctrs for Diversity and Incl	616002	I/T Hardware	164	0.00
		617001	Services from Other Funds/Agencies	130	0.00
		660003	Supplies and Services	0	0.00
	Ctrs for Diversity and Incl Total			294	0.00
	Integrated Advising	601100	Academic Salaries	3,072	0.00
		601300	Support Staff Salaries	398,739	7.33
		603001	OASDI	24,708	0.00
		603003	Dental Insurance	4,353	0.00
		603004	Health and Welfare	87,591	0.00
		603005	Retirement	116,486	0.00
		603011	Life Insurance	129	0.00
		603012	Medicare	5,779	0.00
		603013	Vision Care	609	0.00
		603014	Long-Term Disability Insurance	105	0.00
	Integrated Advising Total			641,571	7.33
	New Student Orientation	601300	Support Staff Salaries	140,476	2.10
		601301	Overtime	1,576	0.00
		603001	OASDI	8,414	0.00
		603003	Dental Insurance	1,588	0.00
		603004	Health and Welfare	27,339	0.00
		603005	Retirement	39,981	0.00
		603011	Life Insurance	26	0.00
		603012	Medicare	2,027	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	15	0.00
		617001	Services from Other Funds/Agencies	14,140	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	3,860	0.00
	New Student Orientation Total			239,616	2.10
	Project Rebound	602001	Work Study-On Campus	6,000	0.17
		617001	Services from Other Funds/Agencies	0	0.00
	Project Rebound Total			6,000	0.17
	SOAL Sport Clubs	601300	Support Staff Salaries	118,356	2.50
		601303	Student Assistant	13,557	0.48
		603001	OASDI	7,341	0.00
		603003	Dental Insurance	1,054	0.00
		603004	Health and Welfare	28,299	0.00
		603005	Retirement	34,559	0.00
		603011	Life Insurance	37	0.00
		603012	Medicare	1,752	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	30	0.00
		603015	Flex Cash	700	0.00
		616003	I/T Software	1,350	0.00
		617001	Services from Other Funds/Agencies	304	0.00
		660003	Supplies and Services	44,138	0.00
		660010	Insurance Premium Expense	1,726	0.00
	SOAL Sport Clubs Total			253,377	2.98
	Student Conduct	601201	Management and Supervisory	100,116	1.00
		603001	OASDI	6,146	0.00
		603003	Dental Insurance	2,028	0.00
		603004	Health and Welfare	22,955	0.00
		603005	Retirement	29,404	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	1,437	0.00
		603013	Vision Care	87	0.00
		603014	Long-Term Disability Insurance	46	0.00
		616003	I/T Software	10,468	0.00
		660003	Supplies and Services	199	0.00
		660090	Expenses-Other	200	0.00
	Student Conduct Total			173,161	1.00
	Student Engagement and Success	601201	Management and Supervisory	135,774	0.75
		601300	Support Staff Salaries	47,860	0.78
		601303	Student Assistant	3,377	0.13
		602001	Work Study-On Campus	3,000	0.10
		603001	OASDI	9,266	0.00
		603003	Dental Insurance	2,427	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	33,008	0.00
		603005	Retirement	53,933	0.00
		603011	Life Insurance	60	0.00
		603012	Medicare	2,587	0.00
		603013	Vision Care	173	0.00
		603014	Long-Term Disability Insurance	35	0.00
		606002	Travel-Out of State	0	0.00
		617001	Services from Other Funds/Agencies	999	0.00
		660003	Supplies and Services	283	0.00
		660009	Professional Development	59	0.00
	Student Engagement and Success Total			292,841	1.76
	Student Orgs and Leadership	601201	Management and Supervisory	90,000	1.00
		601300	Support Staff Salaries	220,755	4.17
		601301	Overtime	1	0.00
		601303	Student Assistant	1,540	0.05
		602001	Work Study-On Campus	5,972	0.21
		603001	OASDI	19,217	0.00
		603003	Dental Insurance	5,047	0.00
		603004	Health and Welfare	61,951	0.00
		603005	Retirement	91,095	0.00
		603011	Life Insurance	125	0.00
		603012	Medicare	4,494	0.00
		603013	Vision Care	435	0.00
		603014	Long-Term Disability Insurance	76	0.00
		606001	Travel-In State	0	0.00
		613001	Contractual Services	1,000	0.00
		616002	I/T Hardware	5,481	0.00
		616003	I/T Software	77,167	0.00
		617001	Services from Other Funds/Agencies	796	0.00
		660003	Supplies and Services	1,720	0.00
		660009	Professional Development	55	0.00
		660090	Expenses-Other	1,000	0.00
		690002	Prior Year Expenditure Adjustment	-2,711	0.00
	Student Orgs and Leadership Total			585,216	5.43
	Svcs to Stud w-Disabil	601201	Management and Supervisory	178,212	2.00
		601300	Support Staff Salaries	319,221	5.42
		601303	Student Assistant	10,259	0.36
		603001	OASDI	30,670	0.00
		603003	Dental Insurance	6,587	0.00
		603004	Health and Welfare	89,767	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	143,818	0.00
		603008	Industrial Disability	-136	0.00
		603009	Non-Industrial Disability	448	0.00
		603011	Life Insurance	218	0.00
		603012	Medicare	7,173	0.00
		603013	Vision Care	641	0.00
		603014	Long-Term Disability Insurance	135	0.00
		603015	Flex Cash	2,660	0.00
		616002	I/T Hardware	489	0.00
		616003	I/T Software	3,000	0.00
		617001	Services from Other Funds/Agencies	3,756	0.00
		660003	Supplies and Services	1,933	0.00
		690002	Prior Year Expenditure Adjustment	-209	0.00
	Svcs to Stud w-Disabil Total			798,644	7.78
	Testing Center	601300	Support Staff Salaries	46,233	0.80
		601303	Student Assistant	16,906	0.61
		602001	Work Study-On Campus	8,671	0.31
		603001	OASDI	2,818	0.00
		603003	Dental Insurance	468	0.00
		603004	Health and Welfare	14,318	0.00
		603005	Retirement	13,309	0.00
		603011	Life Insurance	17	0.00
		603012	Medicare	670	0.00
		603013	Vision Care	80	0.00
		603014	Long-Term Disability Insurance	14	0.00
		616002	I/T Hardware	314	0.00
		617001	Services from Other Funds/Agencies	2,657	0.00
		660003	Supplies and Services	1,270	0.00
		690002	Prior Year Expenditure Adjustment	-1,448	0.00
	Testing Center Total			106,295	1.72
	Student Engagement and Success Total			4,975,614	55.25
Student Health Services	SHS-Clinic	660003	Supplies and Services	500	0.00
	SHS-Clinic Total			500	0.00
Student Health Services Total				500	0.00
VP's Office - Student Affairs	Campus Safety Fee	613001	Contractual Services	71,040	0.00
		616003	I/T Software	34,399	0.00
	Campus Safety Fee Total			105,439	0.00
	NCAA Compliance	601100	Academic Salaries	1,000	0.00
		601201	Management and Supervisory	100,800	1.00
		601300	Support Staff Salaries	164,428	4.85

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	16,659	0.00
		603003	Dental Insurance	3,129	0.00
		603004	Health and Welfare	40,961	0.00
		603005	Retirement	75,242	0.00
		603011	Life Insurance	101	0.00
		603012	Medicare	3,896	0.00
		603013	Vision Care	348	0.00
		603014	Long-Term Disability Insurance	46	0.00
		603015	Flex Cash	1,680	0.00
		604001	Telephone Usage (Operating Cost)	2,062	0.00
		616002	I/T Hardware	546	0.00
		616003	I/T Software	12,500	0.00
		617001	Services from Other Funds/Agencies	75	0.00
		660003	Supplies and Services	2,279	0.00
	NCAA Compliance Total			425,753	5.85
	Student Affairs Administration	601201	Management and Supervisory	106,476	1.00
		601300	Support Staff Salaries	359,124	6.00
		601303	Student Assistant	21,906	0.82
		602001	Work Study-On Campus	10,662	0.48
		603001	OASDI	28,872	0.00
		603003	Dental Insurance	4,761	0.00
		603004	Health and Welfare	76,849	0.00
		603005	Retirement	136,357	0.00
		603011	Life Insurance	128	0.00
		603012	Medicare	6,843	0.00
		603013	Vision Care	609	0.00
		603014	Long-Term Disability Insurance	61	0.00
		603015	Flex Cash	1,536	0.00
		616002	I/T Hardware	-12,543	0.00
		616003	I/T Software	106,761	0.00
		617001	Services from Other Funds/Agencies	5,263	0.00
		660003	Supplies and Services	230	0.00
		690002	Prior Year Expenditure Adjustment	-81,789	0.00
	Student Affairs Administration Total			772,106	8.30
	Student Affairs Reserve	616003	I/T Software	56,090	0.00
	Student Affairs Reserve Total			56,090	0.00
	VP for Student Affairs	601201	Management and Supervisory	238,764	1.00
		601300	Support Staff Salaries	76,120	1.00
		603001	OASDI	13,288	0.00
		603003	Dental Insurance	1,588	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2020-21

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	26,980	0.00
		603005	Retirement	92,526	0.00
		603011	Life Insurance	110	0.00
		603012	Medicare	4,542	0.00
		603013	Vision Care	174	0.00
		603014	Long-Term Disability Insurance	94	0.00
		613001	Contractual Services	4,627	0.00
		616002	I/T Hardware	231	0.00
		617001	Services from Other Funds/Agencies	755	0.00
		660003	Supplies and Services	16,161	0.00
		660009	Professional Development	89	0.00
		660090	Expenses-Other	732	0.00
		690002	Prior Year Expenditure Adjustment	-17,811	0.00
	VP for Student Affairs Total			458,969	2.00
VP's Office - Student Affairs Total				1,818,356	16.14
Grand Total				\$24,747,375	267.34

UNIVERSITY ADVANCEMENT

OPERATING EXPENSE DETAIL

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Advancement Stewardship	601100	Academic Salaries	0	0.00
	601201	Management and Supervisory	143,232	1.00
	601300	Support Staff Salaries	479,586	7.00
	601303	Student Assistant	4,771	0.18
	602001	Work Study-On Campus	3,656	0.13
	603001	OASDI	38,114	0.00
	603003	Dental Insurance	8,518	0.00
	603004	Health and Welfare	126,087	0.00
	603005	Retirement	180,387	0.00
	603011	Life Insurance	146	0.00
	603012	Medicare	9,057	0.00
	603013	Vision Care	696	0.00
	603014	Long-Term Disability Insurance	46	0.00
	616002	I/T Hardware	90	0.00
	616003	I/T Software	159,617	0.00
	617001	Services from Other Funds/Agencies	5,718	0.00
	660003	Supplies and Services	1,363	0.00
Advancement Stewardship Total			1,161,086	8.31
Alumni Services	601201	Management and Supervisory	117,360	1.00
	601300	Support Staff Salaries	278,346	4.00
	601303	Student Assistant	551	0.02
	602001	Work Study-On Campus	4,042	0.14
	603001	OASDI	24,448	0.00
	603003	Dental Insurance	7,185	0.00
	603004	Health and Welfare	77,509	0.00
	603005	Retirement	116,228	0.00
	603011	Life Insurance	102	0.00
	603012	Medicare	5,726	0.00
	603013	Vision Care	435	0.00
	603014	Long-Term Disability Insurance	46	0.00
	603015	Flex Cash	640	0.00
	606001	Travel-In State	1,310	0.00
	606002	Travel-Out of State	158	0.00
	617001	Services from Other Funds/Agencies	9,236	0.00
	660003	Supplies and Services	29,205	0.00
	660009	Professional Development	149	0.00
Alumni Services Total			672,677	5.16
Annual Fund	601100	Academic Salaries	0	0.00
	601201	Management and Supervisory	135,204	1.00
	601300	Support Staff Salaries	302,182	3.64

UNIVERSITY ADVANCEMENT

OPERATING EXPENSE DETAIL

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	601301	Overtime	251	0.00
	601303	Student Assistant	45	0.00
	602001	Work Study-On Campus	3,000	0.11
	603001	OASDI	26,789	0.00
	603003	Dental Insurance	3,399	0.00
	603004	Health and Welfare	65,162	0.00
	603005	Retirement	118,091	0.00
	603011	Life Insurance	99	0.00
	603012	Medicare	6,265	0.00
	603013	Vision Care	393	0.00
	603014	Long-Term Disability Insurance	46	0.00
	616002	I/T Hardware	1,258	0.00
	616003	I/T Software	7,750	0.00
	617001	Services from Other Funds/Agencies	19,992	0.00
	660003	Supplies and Services	1,179	0.00
	660009	Professional Development	195	0.00
Annual Fund Total			691,299	4.75
Development	601100	Academic Salaries	0	0.00
	601201	Management and Supervisory	1,256,582	11.46
	601300	Support Staff Salaries	192,920	2.47
	601303	Student Assistant	2,743	0.10
	602001	Work Study-On Campus	3,000	0.11
	603001	OASDI	86,753	0.00
	603003	Dental Insurance	16,230	0.00
	603004	Health and Welfare	248,136	0.00
	603005	Retirement	404,804	0.00
	603011	Life Insurance	860	0.00
	603012	Medicare	20,821	0.00
	603013	Vision Care	1,220	0.00
	603014	Long-Term Disability Insurance	531	0.00
	603015	Flex Cash	144	0.00
	606001	Travel-In State	1,713	0.00
	616003	I/T Software	7,790	0.00
	617001	Services from Other Funds/Agencies	15,082	0.00
	660003	Supplies and Services	10,730	0.00
	660009	Professional Development	278	0.00
Development Total			2,270,337	14.14
Principal Gifts and Campaign	601201	Management and Supervisory	162,325	1.17
	601300	Support Staff Salaries	76,658	1.55
	601301	Overtime	331	0.00

UNIVERSITY ADVANCEMENT

OPERATING EXPENSE DETAIL

FY 2020-21

Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	601303	Student Assistant	61	0.00
	602001	Work Study-On Campus	1,500	0.05
	603001	OASDI	12,273	0.00
	603003	Dental Insurance	2,479	0.00
	603004	Health and Welfare	36,355	0.00
	603005	Retirement	59,989	0.00
	603009	Non-Industrial Disability	36	0.00
	603011	Life Insurance	99	0.00
	603012	Medicare	3,340	0.00
	603013	Vision Care	219	0.00
	603014	Long-Term Disability Insurance	58	0.00
	606001	Travel-In State	-48	0.00
	616002	I/T Hardware	33	0.00
	617001	Services from Other Funds/Agencies	6,706	0.00
	660003	Supplies and Services	46,563	0.00
	660009	Professional Development	97	0.00
Principal Gifts and Campaign Total			409,074	2.77
University Advancement	601201	Management and Supervisory	231,756	1.00
	601300	Support Staff Salaries	176,340	3.00
	601303	Student Assistant	3,537	0.13
	603001	OASDI	19,315	0.00
	603003	Dental Insurance	4,655	0.00
	603004	Health and Welfare	70,576	0.00
	603005	Retirement	119,858	0.00
	603011	Life Insurance	95	0.00
	603012	Medicare	5,916	0.00
	603013	Vision Care	348	0.00
	603014	Long-Term Disability Insurance	46	0.00
	606001	Travel-In State	259	0.00
	613001	Contractual Services	8,100	0.00
	616002	I/T Hardware	4,748	0.00
	617001	Services from Other Funds/Agencies	4,468	0.00
	660001	Postage and Freight	72	0.00
	660003	Supplies and Services	47,577	0.00
	660009	Professional Development	5,298	0.00
University Advancement Total			702,964	4.13
Grand Total			\$5,907,437	39.26



SACRAMENTO
STATE

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