

# ANNUAL REPORT

*Budget, Expenditures, and Financial Information*



California State University, Sacramento

January 2019



SACRAMENTO  
STATE

*Redefine the Possible*



# 1. INTRODUCTION



**California State University, Sacramento**  
**Office of the President**  
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## President's Message

The Annual Report for Budget, Expenditures and Financial Information is now available. The annual report demonstrates our ongoing commitment to adding more course sections, hiring more faculty, investing in student success initiatives, improving campus safety, and upgrading campus facilities.

The Operating Fund budget for 2018-19 is \$334,905,037. We received funding for a total of 23,591 FTES for both resident and non-resident students and we saw an approximate increase of \$15,105,200 from the 2017-2018 budget allocation and an increase in \$376,100 for the Graduation Initiative. However, the campus received a reduction to our State University Grant (SUG) pool of student aid funds of approximately \$1,220,000 which reduced our pool of student funds.

The 2018-19 Operating Fund's One-time Budget from the State totals \$6,227,150. We allocated \$148,150 to the Research, Scholarship, and Creative Activity Awards. We have allocated \$350,000 to the Graduation Initiative 2025 for course redesign and \$3,902,000 for deferred maintenance and infrastructure project funds for the Art Sculpture Lab. A one percent enrollment allocation of \$1,827,000 was allocated to Academic Affairs for additional course sections.

Using other sources of funds, we are continuing to transform our campus. The Parking Fee Fund was used to build Parking Structure 5. This structure was named the 2018 National Parking Association Innovative Sustainability Project of the Year, which is the parking industry's highest honor. Sacramento State Downtown, which is a UEI venture, opened this fall, and we are already holding classes in the building. The Student Union Fees are being used to expand the University Union which is on schedule to be completed next year. The building of the Science Complex continues to make steady progress, and I look forward to opening it soon.

A complex budget of this size is never easy to manage, and I appreciate the efforts of those across campus in planning, managing, and collaborating to ensure our budget works for Sacramento State. I especially want to thank the budget staff in Administration and Business Affairs and the University Budget Advisory Committee for their dedication and hard work. Maintaining a balanced budget would be impossible without their guidance and expertise.

We remain committed to student success and our five imperatives, and we will continue our progress in becoming an Anchor University as we move toward a new budget cycle. Stingers Up!



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February 22, 2018

## MEMORANDUM

TO: Provost Ching-Hua Wang  
Vice President Ming-Tung “Mike” Lee  
Vice President Phil Garcia  
Vice President Christine Lovely  
Vice President Christine Miller  
Vice President Edward Mills  
Vice President Al Frisone  
Chief of Staff, Lisa Cardoza  
Director of Athletics, Mark Orr

FROM: Robert S. Nelsen  
President

A handwritten signature in blue ink that reads 'Robert S. Nelsen'.

SUBJECT: Campus Operating Fund Budget Call for Fiscal Year 2018/19

I am hereby requesting that each division completes the 2018/19 Campus Operating Fund budget based upon the budget assumptions and scenarios recommended by the University Budget Advisory Committee (UBAC). These assumptions, along with an overview of the State and campus’ fiscal outlook, are included. Instructions and forms for completion are included as supplemental attachments. Please use them to complete the division’s responses and submit all necessary documents to the University Budget Office by **Friday, March 30, 2018**. For assistance in completing the budget requests, please contact Stacy Hayano, Senior Associate Vice President.

### **Governor’s Proposed Budget**

The Governor’s proposed 2018/19 budget includes an ongoing increase of \$92.1 million in the California State University’s (CSU) General Fund. This represents a 3% increase from the prior year and is 1% less than expected per the governor’s initial multi-year plan for the CSU. The Board of Trustees requested \$263M to fund the Graduation Initiative, enrollment growth, employee compensation, mandatory costs, and facilities/infrastructure need. The Governor’s proposed budget is far less than anticipated and creates a \$171M gap. The augmentation will only support some CSU operations such as mandatory costs and a portion of employee compensation costs. This shortfall will undermine the gains made in student access, quality, and achievement at the CSU unless additional budget or revenue is received. It will be difficult for campuses to further student success and graduation initiatives.



### **The Effect of the Governor's Proposed Budget on Sacramento State**

For the new fiscal year, the campus' enrollment target for resident students will remain at 23,077 Full-time Equivalent Students (FTES), which is the same campus target as in 2017/18 fiscal year. When combining the existing revenue on hand with the small increase in State appropriations, it will not be sufficient to offset the rising mandatory costs, compensation increases, and operational expenses. This will lead to a deficit in the new fiscal year. These initial forecasts are the result of assumptions made from the Governor's January budget and as new information becomes available, changes are inevitable.

### **Budget Call**

As construction continues on the Science Complex, the campus is seeking donations to fund the required campus contribution. If donations fall short of our goal, the campus has set aside one-time reserves. Our campus' central one-time reserve currently has approximately \$7M set aside for emergency or unanticipated expenses, which is a nominal balance considering the size of the budget. This will require the campus to delay most campus-wide one-time projects and fund only those that are critical or urgent.

Since our reserves are limited and because of the expected shortfall in the State's allocations, in the upcoming 2018/19 fiscal year, divisions must be prepared to contend with significant budgetary challenges. Therefore, we are asking the divisions to prepare for two budget scenarios:

- a 3% reduction (\$4,681,548 deficit) to cover existing costs, and
- a 4.5% reduction (\$7,022,322 deficit) as a worst-case scenario to maintain student success efforts and accommodate rising campus operational costs (e.g., All University Expenses).

When developing budget plans, divisions should continue to focus on the Four Imperatives, which include 1) reducing time to degree, 2) diversity, inclusion and equity, 3) philanthropic giving, and 4) community involvement and collaboration as well as the safety and welfare of our students, faculty and staff. Given the limited resources, divisions will need to think creatively, be innovative, and act strategically in order to meet these imperatives. All appropriate and available divisional resources should be included to mitigate reductions (an "all funds" approach).

As in the past, no General Operating Fund budget lines are exempt from review or change, including the All University Expense budget lines. In order to make optimal use of resources, it is critical that we identify one-time expenditure needs from on-going baseline costs and that we manage both strategically.

### **Budget Planning Assumptions and Scenarios**

In concurrence with the University Budget Advisory Committee recommendation, as noted above, the 2018/19 Annual Budget Call requests division heads to address the two reduction scenarios (3% and 4.5%).

The planning assumptions details are as follows:

- For the reductions in budget, include changes or shifts in the division's staffing levels or operating expenditures for each scenario.
- Review the division's other sources of funds (e.g., lottery, other trust funds, charges for services, etc.) to determine how they can be used to mitigate reductions. Be careful to follow the appropriate fund rules regarding uses.
- Review the division's carry forward balances and use them strategically.

- As for the One-time Projects List, the campus' central reserves for one-time projects is very limited. If there are urgent or critical projects that need to be completed, you may list those for consideration. If you want to list divisional projects that require future funding (from internally within division or from other sources), you may list them on the form for informational purposes.
- The resident student enrollment target is 23,077 FTES with the expectation that our campus will reach this enrollment target. Non-resident student enrollment will not grow significantly, with the exception of international students, because our focus will remain on resident enrollment. Still, divisions must plan to serve both the enrolled resident and non-resident student populations.
- Increases in All University Expenses requests will increase the overall campus deficit and will create larger reductions for the divisions.
- The campus imperatives as well as safety and health serve as general guidelines for planning and allocating the 2018/19 resources and for identifying baseline budget changes.
- Prepare a narrative to address the following questions:
  - What gains were made on student success initiatives due to funding received in the prior years? Provide details, statistics, or information to demonstrate how the funding was used and the outcomes.
  - How will any reductions impact the gains made?
  - What will your division/college/department stop doing in order to make the necessary 3% and 4.5% reductions?
- Divisions must develop a balanced budget when completing the following forms:
  - 2018/19 Operating Fund Budget Scenario,
  - 2018/19 All University Expenditure Line Items,
  - 2018/19 One-time Projects List (Informational Item only),
  - 2017/18 Unspent Carry Forward Funds, and

The budget call request requires entering data into the EXCEL and Word forms. The call instructions and forms are attached. Stacy Hayano, the Senior Associate Vice President, and her staff are prepared to assist you with questions you may have about completing the budget call.

As additional information on the state, CSU and the campus budget becomes available, I will provide updates to incorporate changes into the budget planning process. Divisions are responsible for informing their departments of the latest developments and budget updates as they unfold. I look forward to working with you and the University Budget Advisory Committee to develop a balanced budget while advancing our commitment to sacred work through innovative means.

Attachments

c. University Budget Advisory Committee  
Budget Planning & Administration

## What is required for the FY 2018/19 budget call submission?

	Report or form name	Why it's useful
REQUIRED	Scenario Worksheets	Details prior year data vs. projected year data
	Carry Forward Plans	Projects the division's carry forward balance and provides details of the division's carry forward plans.
	Baseline Augmentations or Reductions Implemented	Details the colleges/program centers and departmental baseline augmentations or reductions by expenditure category and FTE
	Impacts to Divisions	Provides additional feedback regarding budget priorities.  Note: The tab for short-term strategic funding requests has been eliminated. The majority of short-term funds are expected to be dedicated towards the upcoming Science II building, along with current strategic initiatives (e.g. four year graduation rates).
	All University Expenses (AUE) (for those divisions that manage AUE)	Provides budget requests to cover expenses that affect the entire university.  For those divisions that do not have an AUE, the generic form is provided in case a new AUE is requested.
	Division Narratives	Provide information as it relates to the following items: <ul style="list-style-type: none"> <li>• What gains were made on student success initiatives due to funding received in the prior years? Provide details, statistics, or information on how the funding was used and the outcomes.</li> <li>• How will any reductions impact the gains made?</li> <li>• What will your division/college/department stop doing in order to make the necessary 3% and 4% reductions?</li> </ul>
APPLICABLE	One Time Project List	

## Annual Budget Call – Data Input Instructions

Instructions for keying data into the “**Scenario**” EXCEL spreadsheet for your division:

“**Summary**” Tab – Start at this page and complete the sections in “green:”

- Sources (Budget) section – complete your “2017-18 Projected Budget Info” with the appropriate budget data which will provide you with an estimated Carry Forward amount for 2017-18 fiscal year. Do not include budget amounts for All University Expenses. Review your Scenario adjustment total(s) to adjust your targeted amounts for Expense Details by Program Ctr page(s).  
Optional: You may enter an amount on the row for “Revenue Transfers from Other Funds,” but must specify in the comments the funds involved. This may not be applicable to your division, and is subject to individual fund restrictions.
- Uses (Expenditures) section – This section will automatically populate as you enter information into the “detail” page.  
Optional: You may enter an amount on the row for “Expenditure Transfers to Other Funds,” but must specify in the comments the funds involved. This may not be applicable to your division, and is subject to individual fund restrictions.
- Budget Balance Available section – Enter data into the “green” Year-End Encumbrance cell ONLY. The other sections will automatically populate as data is entered on the “detail” page.

**Expense Details by Program Ctr** Tab(s) – complete the “green” sections only

- Enter your “Projected Expenditures 2017-18 Current Year” totals for both FTE (salary Full-time Equivalent) and \$ amounts by Accounts. Include all fiscal year operating fund expenditures except benefits (unless the cost is funded by the unit(s) and not the benefit pool). Exclude costs for All University Expenses.
- Under the Scenario 1 and 2 Adjustments column, enter the changes for both \$ and FTE amounts. The sum of your changes by department and Account must equal the total amount for each scenario. Given our current assumptions, divisions must submit scenarios that achieve 3% and 4.5% reductions for 2018-19. Scenario amounts are listed under the “Summary” tab.

Instructions for entering data into the “**AUE**” or All University Expenses spreadsheet

- Enter the CY (Current Year) Projected Expenses for 2017-18.
- Enter NY (New Year) Budget Requested amount for the 2018-19 fiscal year.
- The AUE Description column has been pre-populated. The description in this cell will be published in the Annual Report; please update any changes to the AUE description as necessary. If the cell is updated, please indicate if the AUE Description has been revised by selecting “Y” in the Description Updated column; it will default to “N”.
- For any new AUE requests, you will need to populate the cell in the “Description” column with the new AUE’s purpose.
- If requesting an increase to an AUE, please provide an explanation for the increase in the comments column.
- Comments for any of the AUEs can be entered into the “Comments” column. These comments will not be published in the Annual Report but will be viewable by UBAC.

Instructions for entering data onto other EXCEL and Word forms:

- “2017-18 Baseline Changes Implemented” - List your program center and departmental baseline changes by expenditure category and position FTE.



## Annual Budget Call – Data Input Instructions

- “Division Carry Forward Expenditure Plan” – Project your 2017-18 carry forward balance by completing the table at the top of the page. Next, explain the status of your carry forward funds as well as your plan for utilizing the funds by answering the questions listed on the form. The Chancellor’s Office will be reviewing the campus carry forward fund balances. Accurate documentation of planned expenditures for carry forward funds by divisions will yield a plan that can be communicated to the Chancellor’s Office for optimal usage of campus resources.
  - Review Campus Carry Forward policy at:
    - <http://www.csus.edu/umannual/admin/adm-0159.htm>
  - Review CSU Carry Forward Funds Policy
    - <http://www.calstate.edu/icsuam/documents/Section2000.pdf>
- “One-Time Projects List” – This form is for informational purposes only. Since most of the campus’ central reserves are designated for the Science II building and current strategic initiatives (e.g. four year graduation rates), divisions may list any one-time projects that are either internally funded by the division or funded by other sources.
- “Impacts to Divisions Scenarios” – To gain additional feedback on divisional effects for the 2018-19 fiscal year. Complete the form by listing the information requested to achieve targeted scenario amounts by prioritizing your changes and by listing the impacts to the divisions; as noted on the spreadsheet for the 3% and 4.5% reduction scenarios. You may include both reductions and additions to expenses, but the net must equal the change \$ amount for the scenario. The tab for short-term strategic funding requests has been eliminated, for reasons described in the previous bullet.
- Narrative – When writing your divisional narrative, please refer to the “Required vs Applicable” form. This form will provide you with all the topics you should address in your narrative.

Impact to Divisions

<b>2018/19 Annual Budget Call - Scenario #1:</b>				
<b>Note: You may enter both reductions and additions to expenses, but the NET of these amounts must total the scenario change amount.</b>				
<b>Division:</b>				
<b>% Change:</b>	3.00%			
<b>Change Amt:</b>	(see Divisional Changes tab)			
<b># of REDUCED positions or other needs (supplies, equipment, etc.)</b>	<b>Indicate either Vacant (V) or Filled (F)</b>	<b>\$ amount due to changes</b>	<b>Rank your priority of reductions</b>	<b>Indicate divisional impacts (e.g. how will your operations be affected or improved by these changes, reasons for changes, how will it meet the campus' goals or anticipated accountability measures, etc.)</b>
Total Reductions:		-		
<b># of ADDITIONAL positions or other needs (supplies, equipment, etc.)</b>	<b>Indicate either Vacant (V) or Filled (F)</b>	<b>\$ amount due to changes</b>	<b>Rank your priority of additions</b>	<b>Indicate divisional impacts (e.g. how will your operations be affected or improved by these changes, reasons for changes, how will it meet the campus' goals or anticipated accountability measures, etc.)</b>
Total Additions:		-		
<b>Total Changes:</b>		-	(This amount should equal the "Change Amount" for the scenario)	

Impact to Divisions

<b>2018/19 Annual Budget Call - Scenario #2:</b>				
<b>Note: You may enter both reductions and additions to expenses, but the NET of these amounts must total the scenario change amount.</b>				
<b>Division:</b>				
<b>% Change:</b>	4.50%			
<b>Change Amt:</b>		(see Divisional Changes tab)		
<b># of REDUCED positions or other needs (supplies, equipment, etc.)</b>	<b>Indicate either Vacant (V) or Filled (F)</b>	<b>\$ amount due to changes</b>	<b>Rank your priority of reductions</b>	<b>Indicate divisional impacts (e.g. how will your operations be affected or improved by these changes, reasons for changes, how will it meet the campus' goals or anticipated accountability measures, etc.)</b>
Total Reductions:		-		
<b># of ADDITIONAL positions or other needs (supplies, equipment, etc.)</b>	<b>Indicate either Vacant (V) or Filled (F)</b>	<b>\$ amount due to changes</b>	<b>Rank your priority of additions</b>	<b>Indicate divisional impacts (e.g. how will your operations be affected or improved by these changes, reasons for changes, how will it meet the campus' goals or anticipated accountability measures, etc.)</b>
Total Additions:		-		
<b>Total Changes:</b>		-	(This amount should equal the "Change Amount" for the scenario)	

## 2018/19 Annual Budget Call - Budget Planning Scenarios

### Divisional Categories

	<b>2017-18 Initial Baseline</b>	<b>Scenario #1</b>		<b>Scenario #2</b>	
		Percentage	Amount	Percentage	Amount
Academic Affairs	\$104,872,823	-3.0%	(3,146,185)	-4.5%	(4,719,277)
Administration & Business Affairs	\$16,835,363	-3.0%	(505,061)	-4.5%	(757,591)
Student Affairs	\$12,784,616	-3.0%	(383,538)	-4.5%	(575,308)
Information Resources & Technology	\$7,791,990	-3.0%	(233,760)	-4.5%	(350,640)
University Advancement	\$5,627,854	-3.0%	(168,836)	-4.5%	(253,253)
Athletics	\$3,384,207	-3.0%	(101,526)	-4.5%	(152,289)
Human Resources	\$2,186,413	-3.0%	(65,592)	-4.5%	(98,389)
President's Office	\$2,079,874	-3.0%	(62,396)	-4.5%	(93,594)
Public Affairs & Advocacy	\$488,452	-3.0%	(14,654)	-4.5%	(21,980)
	\$156,051,592		<b>(4,681,548)</b>		<b>(7,022,322)</b>



## Division of XYZ

Annual Budget Call Summary  
for 2018-19

	2016-17 Actual		2017-18 Projected		2018-19 Scenario 1 Adjustments		2018-19 Scenario 2 Adjustments		Comments (Optional)
Prior Year Carry Forward Balance	\$800,000		\$559,051						
Effective Percentage Adjustment:					-3.00%		-4.50%		
Sources (Budget)	Budget Info		Budget Info		Budget Info		Budget Info		
Initial Allocations*	\$1,700,000		\$1,800,000		(\$54,000)		(\$81,000)		
Prior Year Encumbrance Allocations*	\$125,000		\$100,000						
One-Time Allocations from Univ Reserves									
Centrally Funded Compensation Increases	\$20,000		\$25,000						
CO Cash Posting Orders									
Release Time									
Miscellaneous Budget Transfers	\$60,000		\$70,000						
Revenue from Various Sources	\$500,000		\$600,000						
Revenue Transfers from Other Funds (see below)**					\$14,000		\$20,000		
Total Sources (Budget)	\$2,405,000		\$2,595,000		(\$40,000)		(\$61,000)		
	FTE	Expenses	FTE	Expenses	FTE	Expenses	FTE	Expenses	
Uses (Expenditures)	-33.00	(\$2,145,949)	-36.00	(\$2,089,949)	1.00	\$40,000	1.00	\$51,000	
Year-End Encumbrances	(\$500,000)		(\$425,000)						
Misc Adjustment - Benefits not covered centrally									
Budget Balance Available	\$559,051		\$639,101		\$0		(\$10,000)		

### Student Success (2703X)

Prior Year Carry Forward Balance										
Initial Allocations*				\$150,000						
Prior Year Encumbrance Allocations		\$100,000		\$0						
One-Time Allocations from Univ Reserves										
Other Budget Entries										
Expenses (Uses)	-1.00	(\$75,000)	-1.00	(\$80,000)	0.00	\$0	0.10	\$10,000		
Year-End Encumbrances										
Budget Balance Available		\$25,000								

\*2016-17 initial budget information pre-filled by BPA per allocation memos to divisions

\*\*This year, the campus will begin integrating other funds (i.e. NOT just fund MDS01) into the Budget Call. If your division intends to mitigate MDS01 budget reductions by utilizing other funds, you may enter revenues to be transferred into MDS01 (only allowed in certain instances) or expenditures to be transferred out of MDS01. In either case, you are required to list the fund names in the comments column. Include a separate attachment if necessary, to explain transfers from/to multiple funds.

Instructions														
In 2017-18 columns, project your ending FTE and \$														
- Each 601XXX account must entered separately														
- For accounts 602000 to 699999, you may aggregate and input a single row for each dept ID														
In 2018-19 columns, only enter differences compared to 2017-18														
You may insert rows for new dept IDs, in that case leave the PY (Actuals) columns blank, and only fill in CY and NY columns														
If you have dept IDs which you are no longer responsible for (e.g. inactivated, moved to another division), do NOT delete the rows as it will affect the PY totals. Instead, do NOT fill out the CY and NY columns.														
Ideally you would gray out the affected cells.														
						2016-17 Actual		2017-18 Projected		2018-19 Scenario 1 Adj		2018-19 Scenario 2 Adj		
<b>Class</b>	<b>College / Program Center</b>	<b>Dept ID</b>	<b>Dept ID Description</b>	<b>FIRMS Account</b>	<b>FIRMS Account Description</b>	<b>Annualized FTE</b>	<b>Amount</b>	<b>FTE</b>	<b>\$ Amount</b>	<b>FTE</b>	<b>\$ Amount</b>	<b>FTE</b>	<b>\$ Amount</b>	<b>Comments (optional)</b>
	<b>Program Center A</b>	12301	Department 1	601300	Support Staff Salaries	2.00	\$100,000	2.00	\$100,000					
				601301	Overtime	0.00	\$100	0.00	\$100					
				601303	Student Assistant	5.00	\$225,000	5.00	\$200,000	-1.00	-\$40,000	-1.00	-\$40,000	
				602001	Work Study-On Campus	0.00	\$0	0.00	\$0					
				606001	Travel-In State	0.00	\$0	0.00	\$0					
				616002	I/T Hardware	0.00	\$11,000	0.00	\$10,000					
				616003	I/T Software	0.00	\$500	0.00	\$500					
				660001	Postage and Freight	0.00	\$0	0.00	\$0					
				660002	Printing	0.00	\$900	0.00	\$900					
				660003	Supplies and Services	0.00	\$4,199	0.00	\$4,199					
		12302	Department 2	616003	I/T Software	0.00	\$80,000	0.00	\$75,000					
		12303	Department 3	601201	Management and Supervisory	1.00	\$110,000	1.00	\$110,000					
				601300	Support Staff Salaries	8.00	\$500,000	8.00	\$450,000					
				606002	Travel-Out of State	0.00	\$0	0.00	\$0					
				613001	Contractual Services	0.00	\$20,000	0.00	\$20,000					
				616003	I/T Software	0.00	\$2,000	0.00	\$2,000					
				660002	Printing	0.00	\$100	0.00	\$100					
				660003	Supplies and Services	0.00	\$900	0.00	\$900					
				660009	Professional Development	0.00	\$0	0.00	\$0					
	<b>Program Center B</b>	12304	Department 4	601201	Management and Supervisory	1.00	\$150,000	1.00	\$150,000					
				601300	Support Staff Salaries	4.00	\$300,000	6.00	\$400,000					
				601303	Student Assistant	12.00	\$400,000	13.00	\$425,000					
				606001	Travel-In State	0.00	\$250	0.00	\$250					
				616002	I/T Hardware	0.00	\$100	0.00	\$100					
				616003	I/T Software	0.00	\$900	0.00	\$900					
				660003	Supplies and Services	0.00	\$200,000	0.00	\$100,000				-\$11,000	
				660009	Professional Development	0.00	\$0	0.00	\$0					
		12305	Department 5	660002	Printing	0.00	\$20,000	0.00	\$20,000					
				660003	Supplies and Services	0.00	\$8,000	0.00	\$8,000					
		12306	Department 6	660002	Printing	0.00	\$12,000	0.00	\$12,000					
						<b>33.00</b>	<b>\$2,145,949</b>	<b>36.00</b>	<b>\$2,089,949.44</b>	<b>-1.00</b>	<b>-\$40,000.00</b>	<b>-1.00</b>	<b>-\$51,000.00</b>	
<b>Class</b>	<b>College / Program Center</b>	<b>Dept ID</b>	<b>Dept ID Description</b>	<b>FIRMS Account</b>	<b>FIRMS Account Description</b>	<b>Annualized FTE</b>	<b>Amount</b>	<b>FTE</b>	<b>\$ Amount</b>	<b>FTE</b>	<b>\$ Amount</b>	<b>FTE</b>	<b>\$ Amount</b>	<b>Comments (optional)</b>
<b>2703A</b>	<b>Program Center A</b>	12301	Department 1	660003	Supplies and Services	1.00	\$75,000	1.00	\$80,000.00			-0.10	-\$10,000.00	
						<b>1.00</b>	<b>\$75,000</b>	<b>1.00</b>	<b>\$80,000.00</b>	<b>0.00</b>	<b>\$0.00</b>	<b>-0.10</b>	<b>-\$10,000.00</b>	

All University Expense (AUE) Request

All University Expenses	Class	CY Budget 2017/18	CY Projected Expenses 2017/18	NY Budget Requested 2018/19	Difference	AUE Description	Description Updated (Y/N)	Comments*
Add Division Name								
Add AUE Name		-			-		N	
Add AUE Name		-			-		N	
Add AUE Name		-			-		N	
Total All University Expenses		-			-			
* If requesting an increase, please provide an explanation								
AUE Class must be used on all AUE transactions; including budgets and actuals								

[illegible]

Division Name: \_\_\_\_\_

By Program Center/College/Department, list any reductions or augmentations that occurred for 2017-18  
Show augmentations as positive amounts and reductions as negative amounts

<i>Program Center/College</i>	<i>Department</i>	<i>Expenditure Change Category (e.g. Position Classification, Equipment, Software, etc.)</i>	<i>Position FTE (positive or negative)</i>	<i>\$ Amount (positive or negative)</i>
		TOTAL BASELINE CHANGES:	0.00	\$0.00



One-Time Project List (Informational Purposes Only)
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For Major Projects over \$50K	
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Division Name: \_\_\_\_\_

Since the majority of existing central campus reserves are earmarked for the Science II building, there are limited funds for one-time project funds. Therefore, divisions may list **critical or urgent projects** in priority order for consideration (note this in column B along with the category).

Divisions may also list future one-time projects that are self-funded from their internal funds or through other funding sources for informational purposes only.

							<b>Identify \$ Amount in Fiscal Year</b>		
Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	2018-19	2019-20	2020-21
						TOTAL:	\$0.00	\$0.00	\$0.00

## DIVISION CARRY FORWARD EXPENDITURE PLAN

Division Name:	
2016/17 Ending Carry Forward Balance:	
Plus Projected 2017/18 Total Budget:	
Less Projected 2017/18 Total Expenditures:	
Equals Projected 2017/18 Budget Balance Available:	
6% Maximum Carry Forward Budget: (Multiply Projected 2017/18 Total Budget X 6%)	

The university has a carry forward limit on General Operating Funds that has been instituted by the Chancellor's Office. See policy on the link:

<http://www.csus.edu/umannual/admin/UniversityReservesandAllocationofCarry-ForwardFunds.htm>

Identify how your division's 2017/18 projected carry forward funds will be expended in the 2018/19 fiscal year. Understanding that your carry forward balance is limited to 6% of your ending budget, list both the short-term and long-term expenditure plans and describe the relationship between divisional deficits and carry forward funds with regard to strategies for the future while striving to achieve division/strategic objectives. In addition to the above please address the following questions in your narrative:

1. In reviewing your historical carry forward balances, please explain why it has changed over the years (e.g., grow over time)?
2. What is your plan to spend down your carry forward funds (short term and long term (over 3 years) assuming the current budget status?

## GLOSSARY

as of 11/28/16

Term	Definition
<b>ALLOCATION</b>	A distribution of funds or an expenditure limit established for an organizational unit or function.
<b>ALL UNIVERSITY EXPENSES (AUE)</b>	Budget that is allocated to a division to cover expenditures that are restricted to a specific type of expense and cannot be used for any other purpose. Costs are ongoing in nature and have university wide implications that are beyond the normal scope of operations for any one division, program center, or department. Due to the nature of the expense, the division has very little control over the expenditures (e.g. utility or insurance premium costs). Permanent salaried positions should not be included in this category because these costs are controllable by the division.
<b>APPROPRIATION</b>	An authorization to make expenditures or incur liabilities from a specific fund source. The University receives a General Fund appropriation annually from the State of California. Appropriations made by other legislation are generally available for three years, unless otherwise specified, and appropriations stating “without regard to fiscal year” (continuous appropriations) shall be available from year to year until expended. Legislation or the California Constitution can provide continuous appropriations, and the voters can also make appropriations.
<b>BASELINE BUDGET</b>	At Sacramento State, a ‘Baseline Budget’ is the amount of University's General Operating Fund budget that is the permanent funding base for a Division or a Line Item. Since we budget incrementally, baseline budgets can be adjusted at the beginning of the budget year for program or funding changes, and in the middle of the budget year for items such as salary increase actions. The baseline <i>excludes</i> any one-time funds made available to the organizational unit or line item (i.e., prior year carry forward or fiscal year funding such as an allocation from the University Reserve).
<b>BEGINNING BUDGET OR INITIAL BUDGET</b>	This is the baseline budget from the prior year plus any baseline changes that are part of the initial budget. Includes permanent changes and allocations only; does not include any one-time funds.
<b>BUDGET</b>	A plan of operation expressed in terms of financial or other resource requirements for a specified period of time. At Sac State, we have annual operating budgets, and make <i>incremental</i> budget changes at the Division level. We also <i>decentralize</i> the budget management responsibilities.
<b>BUDGET ACT</b>	An annual statute (law) authorizing State departments to expend appropriated funds for the purposes stated in the Governor’s Budget and amended by the Legislature.
<b>BUDGET LINE ITEM</b>	Specific funding line in a budget that is identified separately. Often used in conjunction with a category referred to as ‘All University Expenses’ or ‘Mandatory Expenses’ such as ‘Benefits Costs’, ‘Vehicle Insurance’ or ‘Utilities’. It could also refer to a Program Center (College of Arts and Letters, Library, or Enrollment Services, for example).
<b>BUDGET BALANCE AVAILABLE (BBA)</b>	Formulaic calculation which identifies the unused portion of the budget at the division, program center, or department level. The calculation takes the budget less expenditures less encumbrances to arrive at the balance available for a specific period of time.
<b>CARRY FORWARD FUNDS</b>	Non-recurring funds that are used in the current fiscal year. These funds are not permanent or ongoing.
<b>DECENTRALIZED BUDGETING</b>	Management of allocated resources are delegated along organizational lines from the president to the provost/vice presidents, to colleges/program center managers, to departments.
<b>DEFICIT</b>	An excess of expenditures over revenues during an accounting period.
<b>ENCUMBRANCE</b>	The commitment of part or all of an appropriation by a governmental unit for goods and services not yet received. These commitments are expressed by such documents as purchase orders, contracts, and future salaries, and cease to be encumbrances when they are paid or otherwise canceled.
<b>EXPENDITURE</b>	Where accounts are kept on a cash basis, the term designates only actual cash disbursements. For individual departments, where accounts are kept on an accrual or a modified accrual basis, expenditures represent the amount of an appropriation used for goods and services ordered, whether paid or unpaid.
<b>FEE WAIVER</b>	Programs authorized by the CSU Trustees or the State of California to excuse identified students from paying all or part of registration fees due to the University. Examples of fee waiver include: employee fee waivers, 60+ fee waivers, veterans fee waivers, etc.

## GLOSSARY

as of 11/28/16

Term	Definition
<b>TUITION OR FEES</b>	Student fees are governed by CSU Trustee Policy (Executive Order 1054). Trustees set the State Tuition Fees and the Non-Resident Tuition Fee, and delegate to the campus the authority to propose and establish other mandatory and non-mandatory student fees. Such fees include miscellaneous course fees, student body fees (ASI), and fees for student union, parking, instructionally related activities, recreation, continuing education, health services, transcripts and the like. Mandatory fees are collected at time of registration from all enrolled students who do not have a fee waiver. Non-mandatory (user) fees are collected from students who use the service provided. Revenues from the State University Fee, Non-Resident Tuition and some miscellaneous fees are included in the campus budget under "Sources of Funds". The use of other student fees are designated at the time they are established (student body fee, university union, parking, housing, etc.).
<b>FTES</b>	Full-Time Equivalent Students. This is a calculation taking the total units enrolled per semester and dividing it by 15 units for undergraduate students or 12 units for graduate students. Prior to 2006/07, the FTES calculation for all students was based on 15 units. The 2006/07 change in the calculation is referred to as ' <b>rebench</b> ' FTES. Although the FTES calculation was rebenched at the start of 2006/07, no additional funds were allocated to the CSU or to the campuses for rebenched FTES generated prior to the 2006/07 enrollment growth.
<b>FTES - Budgeted FTES</b>	The number of FTES to be served by the campus for that academic and fiscal year. The campus is allocated additional State General Fund appropriation dollars for each additional Budgeted FTES. Effective with the 2006/07 academic and fiscal year, only resident FTES count toward meeting the Budgeted FTES target. This was imposed by the State Department of Finance so that General Fund appropriations were not allocated to cover the instructional cost for non-resident students. Non-resident students pay a per-unit non-resident tuition fee in addition to the other mandatory registration fees paid by resident students. Currently the non-resident tuition fee is \$372/unit.
<b>FUND</b>	A legal entity that provides for the segregation of moneys or other resources in the State Treasury for obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and balance, as well as its income and expenditures.
<b>GENERAL FUND (GF)</b>	The predominant fund for financing state government programs, used to account for revenues which are not specifically designated to be accounted for in any other fund. The primary sources of revenue for the General Fund are the personal income tax, sales tax, and bank and corporation taxes. The major uses of the General Fund are education (K-12 and higher education), health and human service programs, youth and adult correctional programs, and tax relief.
<b>GENERAL OPERATING FUND</b>	Main departmental fund for the campus expenditures. This fund includes a combination of General Fund (state appropriations), systemwide mandatory student tuition and other fees, and other revenue that reimburses or supports General Operating Fund supported activities and expenditures. Expenditures include salaries, benefits, student grants, operational costs, equipment, maintenance and repair costs, enrollment funding and other campus related expenditures.
<b>INCREMENTAL BUDGETING</b>	Assumes a 'permanent base' will remain the same from year to year unless funds are added to or taken away from the base as part of the campus budget process. Campus wide budget allocations are made to the Division level (i.e., to the provost, vice presidents, and All-University Expense lines (Designated Line Items, Mandatory Cost Line Items, etc.), which in turn allocate budgets to colleges/program centers, which in turn allocate budgets to departments.
<b>SALARY SAVINGS</b>	<p>The difference between what the division, program center or department budgets for a position and what the incumbent is making. At Sac State, the division, program center or department establishes the budget for each position from its pool of allocated funds, and if an incumbent is hired at a different rate, the division, program center, or department manages the difference (either surplus or deficit). The annual CSU process to adjust the funding level of each existing position to that of the incumbent (known as the Schedule 8, 7A and 2) was discontinued in the early 1990's when the State stopped using the Orange Book budget formulas to allocate funds to the CSU.</p> <p>Through its annual budget process, the University provides additional funding to divisions for individual faculty promotions, staff reclassifications initiated during the annual classification call, and bargaining unit negotiated salary increases. The University also allocates funds to divisions for other specified purposes, including new positions. Divisions, program centers, and departments have the authority and responsibility to maintain sufficient funding for employees and to utilize salary savings generated by personnel changes. The University does not collect and redistribute salary savings from divisions, program centers, or departments.</p>



**GLOSSARY**  
as of 11/28/16

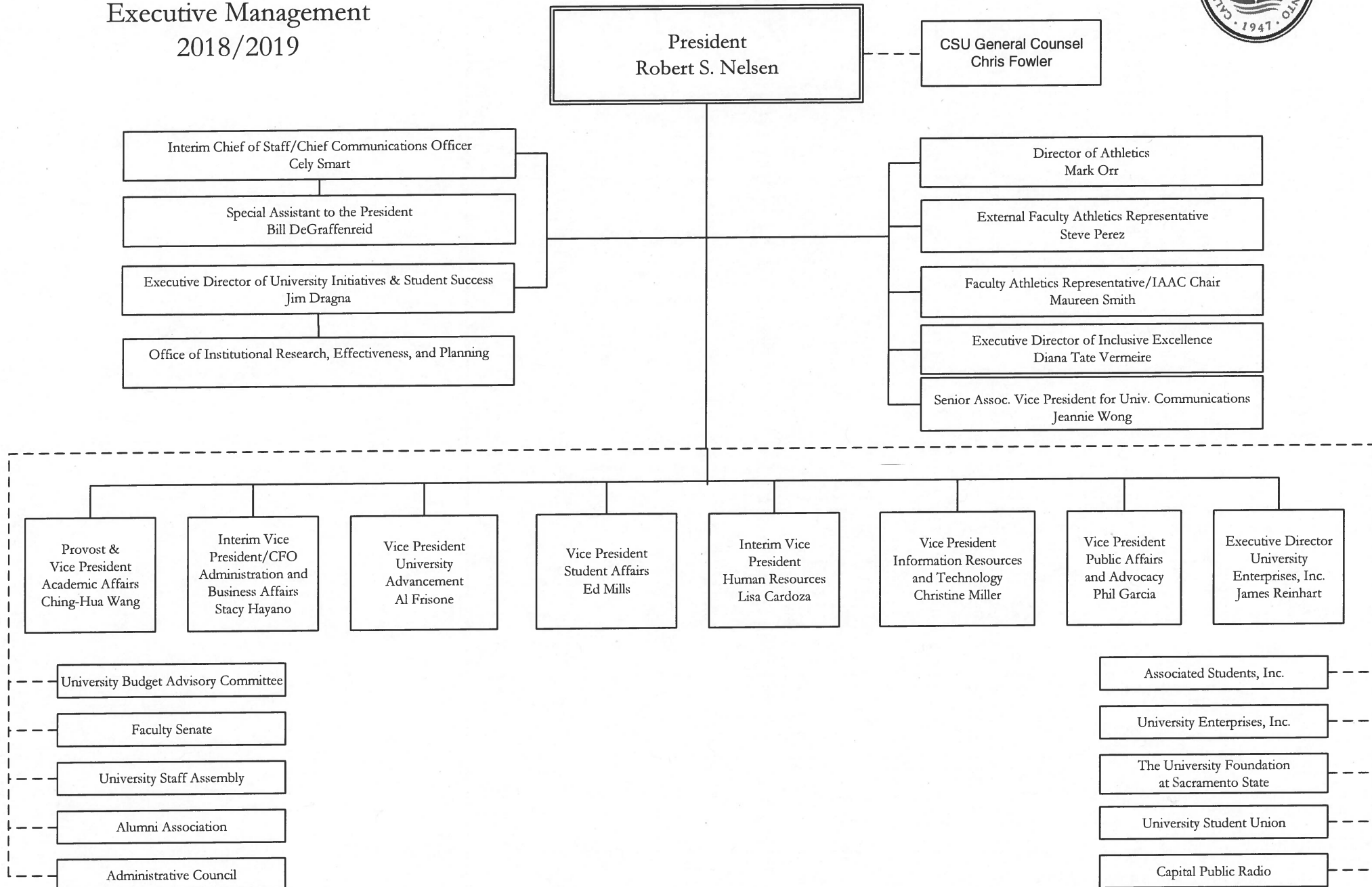
Term	Definition
<b>SPECIAL FUNDS</b>	Any fund created by statute that must be devoted to some special use in accordance with that statute. Special fund is also used to refer to “governmental cost funds” (other than General Fund), commonly defined as those funds used to account for revenues from taxes, licenses and fees where the use of such revenues is restricted by law for particular functions or activities of government. Sometimes the term is used to refer to all other funds besides the General Fund. For Sacramento State, examples of special funds include the Parking, Housing, Student Union, Student Health Center, Lottery, Continuing Education, etc.
<b>STATE FISCAL YEAR</b>	The period beginning July 1 and continuing through June 30.
<b>STATUTE</b>	A written law enacted by the Legislature and signed by the Governor (or a vetoed bill overridden by two-thirds vote of both houses), usually referred to by its chapter number and the year in which it is enacted. Statutes that modify a State Code are “codified” into the respective Code (e.g., Government Code, Health & Safety Code).
<b>STRUCTURAL DEFICIT</b>	When ongoing commitments defined as baseline allocations are greater than renewable resources defined as State Appropriations plus budgeted student fees.
<b>SUG</b>	Stands for State University Grants. Terminology was renamed; see "Tuition Fee Discounts."
<b>TUITION FEE DISCOUNTS</b>	Tuition Fee Discounts reflect CSU foregone revenue and General Fund grant appropriations. These discounts are the one-third set aside of the total projected revenue from increases in the State University Fee rates and are required to cover the tuition cost for the neediest of students. This term supplants what was formerly called State University Grants or SUG.
<b>YEAR END BUDGET</b>	General Operating Fund baseline budget plus any permanent (baseline) or one-time General Operating Fund changes that occurred throughout the year (increases and decreases). The Year-End Budget includes one-time carry forward funds from the prior year.

# California State University, Sacramento

## Campus Organization Chart



### Executive Management 2018/2019



## EXECUTIVE MANAGEMENT

**The President:** Responsible for the leadership of the University which includes the administration of the University and the establishment of a sense of what the University is about, its intellectual and human purposes, and the understanding of these within the University and in the greater community. The President is responsible to the Chancellor, the Board of Trustees, and to the University.

**Chief of Staff:** Works directly with the President in the overall leadership of the university and its administration. Also works with the Vice Presidents, the University Counsel, and other leaders within the University, as well as with university-wide and community organizations and units, including the auxiliary corporations.

**Chief Communications Officer:** The Chief Communications Officer acts as second in command in the President's Office, managing day-to-day operations and supervising Presidential Aides. Also serves as an advisor to the President and the Cabinet on presidential communications, and is responsible for the drafting, coordination, direction, and messaging of communications on behalf of the President, as well as presidential priorities.

**Provost and Vice President for Academic Affairs:** Responsible for coordination, administrative oversight, liaison and implementation of University and system policies regarding academic matters such undergraduate and graduate instructional programs (including curriculum and program development and evaluation); faculty matters such as ARTP actions; the promotion and support of research, scholarly and creative activity and other faculty professional development activities; planning and management of academic support services such as educational equity, academic telecommunications and course scheduling.

**Vice President for Administration and Chief Financial Officer:** As Chief Financial Office for the University providing leadership to the Administration & Business Affairs (ABA) division, comprised of: Administrative Operations, Budget Planning and Administration, Business and Administrative Services, Facilities Services, Financial Services, Public Safety, Risk Management Services, and Auditing Services. Altogether, ABA functions provide the full range of administrative, business, financial and operational support services in support of the University's mission.

**Vice President for University Advancement:** Provides a broad range of programs, policies and initiatives designed to acquire private resources for the University's priorities, programs of instruction, research, capital projects and service. Illustrative functions include the development of campuswide and academic unit fund-raising programs and interpreting the University's purposes for constituent groups including alumni, public officials, and the media. Advancement oversees and manages all high profile university events and ceremonies.

**Vice President for Student Affairs:** Provides leadership in university-wide enrollment management and campus life by delivering services and programs in the following areas: Admissions & Outreach, Academic Advising & Career Centers, Athletics, Enrollment Operations, Financial Aid, Global Education, Housing and Residential Life, Multi-Cultural Center, Student-Athlete Resource Center, Student Health and Counseling Services, Student Organizations and Leadership, Registrar's Office, University Union and the WELL, Veterans' Success Center, and Women's Resource Center/PRIDE Center. In addition, staff of this office implement the student judicial process and work closely with the Associated Students, Inc. of Sacramento State.

**Vice President for Human Resources:** Supports the goals and objectives of the University through the development, implementation, and maintenance of human resource programs, policies, and processes which include the recruitment, development, and retention of diverse, competent, and talented academic, professional and support personnel. Services performed in Human Resources are mandated by University policy, trustee policy, memoranda of understanding, and state and federal statutes and regulations. Human Resources includes the following major functions: Equal Opportunity/Affirmative Action, Training, Payroll, Employee Relations, Faculty Personnel, and Staff Personnel.

**Vice President/CIO for Information Resources & Technology:** Works with the President and Cabinet to align campus-wide use of all information technology resources with institutional strategic priorities. The Vice President directly manages the staff and resources of the six units of the Information Resources & Technology division (ACR, ACS, OSS, NTS, ISO, & ATI) and collaboratively coordinates all other aspects of campus information technology. The focus of IRT is: a) supporting excellence in teaching and learning; b) improving the quality of the student experience; c) enhancing administrative productivity and quality; d) using technology to enhance personal productivity for all. The VP/CIO chairs the campus-wide IT Steering Committee.

**Vice President for Public Affairs and Advocacy:** Responsible for oversight and management of the Office of Public Affairs, and the Office of Governmental and Civic Affairs. Public Affairs manages media relations, promotes University news and events and plans and executes multi-media communications efforts on behalf of the university to both internal and external audiences. Governmental and Civic Affairs facilitates and coordinates campus relations with local, county, state, and federal elected officials and governmental agencies. The office engages in advocacy at the local, state and federal levels in support of Sacramento State Students, faculty and staff. In addition, the office develops, fosters and maintains civic partnerships and community relationships.

**Executive Director, University Enterprises, Inc.:** Provides leadership for University Enterprises, Inc. overseeing operations of Bookstore Services, Business & Financial Services, Dining Services, Catering Operations, Grants & Contracts Administration, Human Resources, Information Technology, Marketing Services, Investment and Endowment Management, Property Development and Management, and Project Development.

**Executive Director of Office of Inclusive Excellence:** The Executive Director of Equity, Diversity and Inclusion works with the Diversity Task Force to establish the Office of Equity, Diversity, and Inclusion. The Executive Director advises the President on diversity and inclusiveness initiatives and issues across campus.

**Executive Director of University Initiatives and Student Success:** The Executive Director is charged with facilitation and program assessment, and making recommendations on campus graduation initiatives and student programs. The Executive Director ensures that all University initiatives and student programs are in alignment with the University's Strategic Plan of enhancing student learning and success, and the system-wide Graduation Initiative.

**University Communications:** Responsible for the development, Management, and oversight of strategic and comprehensive University communications and marketing with the goal of raising awareness, underscoring the University's community engagement, and inspiring support. University Communications produces the *Sac State Magazine*, the *Sacramento Leader* e-newsletter, news advisories, videos, marketing campaigns, advertisements, and numerous other promotional materials. In addition, the office oversees media relations, crisis communications, several robust social media channels, content on the University's home page, and the award-winning marketing campaign, *Made at Sac State*.

**Office of Institutional Research, Effectiveness and Planning:** The mission of this office is to enhance University effectiveness with information and research to support planning and budgeting, assessment, accreditation, policy formation, and decision making. The basic functions of this office include: 1) Data Collection and Management: Develop and maintain an integrated database that incorporates University data from multiple sources; 2) Create and produce routine and ad hoc reports for internal constituencies, as well as for federal, state, CSU system and external agencies; 3) Design and conduct special research and policy analyses to support data-driven decision making.

**Intercollegiate Athletics:** The program of Intercollegiate Athletics is organized and conducted as an integral part of the total education program of the University. Academic excellence and athletic accomplishments go hand in hand at Sacramento State. There are three separate and unique missions in this program: to contribute to the educational objectives of the University; to provide a healthy, competitive athletic experience to individual student-athletes; to serve as a public relations vehicle within the community.

The Department of Intercollegiate Athletics offers both academic courses and intercollegiate athletics programs. Academic courses offer the opportunity for individuals to gain knowledge and understanding in a particular area of expertise related to intercollegiate athletics.

Sacramento State has made a strong commitment to the achievement of national excellence at the NCAA Division I level. It also is committed to maintaining an equitable program between men and women.

## **UNIVERSITY ORGANIZATIONS**

### **Administrative Council**

The Administrative Council includes the senior administrators of the University, and occasional invited other participants. The group provides a means for consulting all administrative units within the University and the opportunity to explore and develop a sense of direction among the senior administrators about matters of importance. The Council advises the President.

### **University Budget Advisory Committee**

The University Budget Advisory Committee establishes assumptions and instructions for the Call for Budget Justifications and Proposals and provides recommendations to the President on final general fund budget allocation.

### **Faculty Senate**

The Faculty Senate represents the faculty, and this representation is provided for within the policies of the Board of Trustees and Chancellor and policies and practices enacted by the President of the University. Matters of educational policy substance are addressed by the Senate as they are considered by the University. Actions of the Senate are in the form of recommendations to the President.

### **University Staff Assembly**

The University Staff Assembly is a group which addresses the interests of the diverse staff of the University. Given collective bargaining, USA does not address those matters which are in its province. USA is a way for the staff to become involved in matters of general governance and advise the President about them.

### **Alumni Association**

The Alumni Association is a corporation. It enables the University to maintain contact with the alumni and involve them with the campus. It is also a vehicle for alumni to use in maintaining relationships among themselves and with the University.

### **Affiliated Organizations**

The Affiliated Organizations are community-based organizations whose purposes and activities facilitate the achievement of university goals in the areas of instruction, scholarship and public service. The basis for each organizational affiliation with the University is confirmed through a memorandum of understanding. The following bodies are CSUS Affiliated Organizations: California Elected Women's Association for Education and Research and World Affairs Council of Sacramento.

## **AUXILIARY ORGANIZATIONS**

The recognized auxiliary organizations, recognized by the Chancellor in accord with California law and Trustee policy, are all nonprofit corporations and each has its specific purposes. The purposes and activities of each are authorized by the President pursuant to Trustee policy.

### **Associated Students, Inc.**

The Associated Students, Inc. is an organization to advance the welfare and programs of students and their organizations within the life of the University. The Associated Students, Inc. is also a formal vehicle to represent students as a constituency in the governance of the University.

### **University Enterprises, Inc.**

University Enterprises, Inc. is responsible for commercial operations serving the students, (e.g. bookstore, food service) and compliance and fiscal operations of faculty and staff sponsored program activities. University Enterprises, Inc. supports entrepreneurial activities which furthers the campus strategic plan.

### **The University Foundation at Sacramento State**

Formerly known as the University Trust Foundation, The University Foundation is the philanthropic arm of the University, a corporation designed to enhance support from sources beyond the state's general and capital funds. The University Foundation has a capacity to bring both general and focused support to the University activities when appropriate. It acquires and manages private financial and other resources for the University.

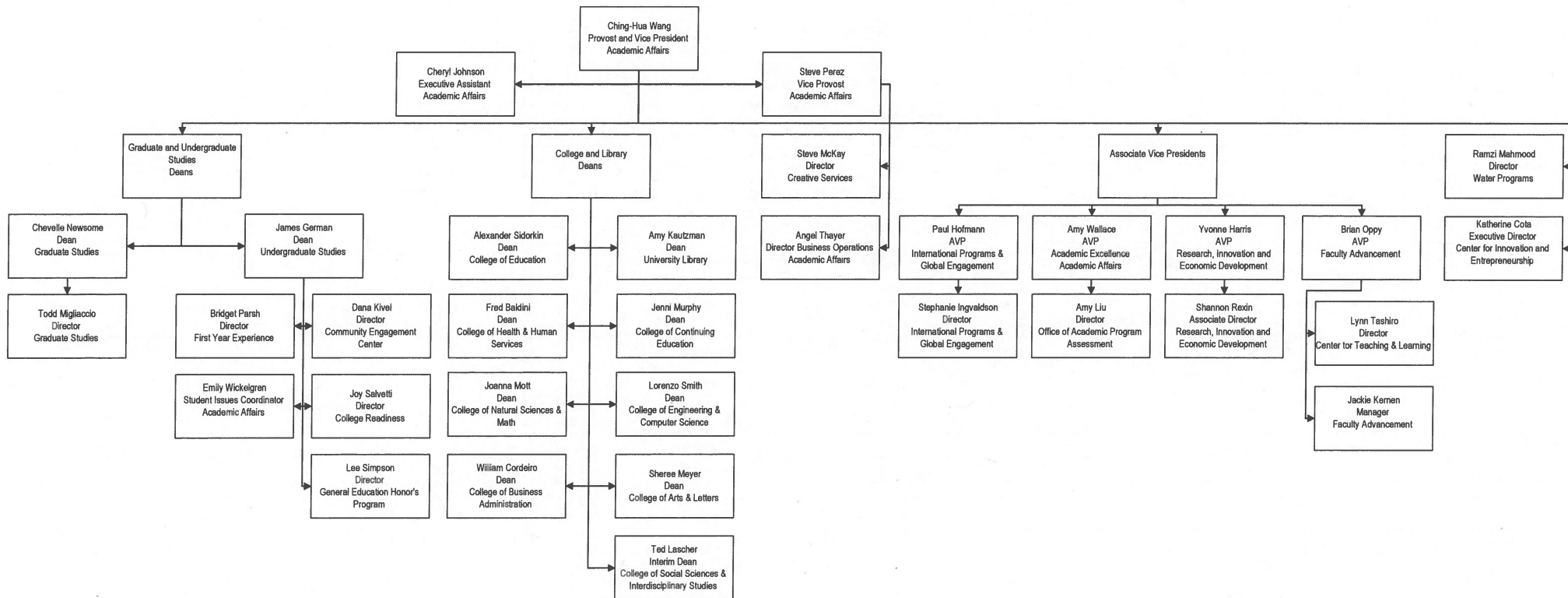
### **University Union**

The University Union is the corporation which operates the Union and its related activities.

### **Capital Public Radio, Inc.**

Non-Commercial FM radio stations licensed to the University as a public service to the Capital Region.

## Academic Affairs 2018-2019





## Academic Affairs (2018-19)

### **Provost**

Responsible for ensuring student success through leadership and administrative oversight of the personnel, budget, and infrastructure of all the academic units including the colleges, the library, and AVP offices, and implementation of University and system policies for academic matters regarding undergraduate and graduate curricular/instructional/research/creative activity programs, program reviews and assessment; University accreditation matters; Center for Innovation and Entrepreneurship, and the Office of Water Programs.

### **Vice Provost**

Responsible for academic operations including enrollment, budget, class scheduling, hiring, and space planning and implementation. Ensure consistent safety and compliance to university and governmental regulations, policies, and procedure; Oversee emergency management; Manage the staff of Academic Affairs office and their performance evaluations; Manage and process range elevation requests; Manage and process reclassification requests; Oversee technology support and services in Academic Affairs division.

### **Deans -- Colleges and University Library**

Responsible for the leadership and administrative oversight of the personnel, budget, and infrastructure of all the academic units, including departments, programs, centers and institutes, within the Colleges of Arts & Letters, Business Administration, Education, Engineering & Computer Science, Health & Human Services, Natural Sciences & Mathematics, Social Sciences & Interdisciplinary Studies, Continuing Education and the University Library.

### **Office of Faculty Advancement**

Ensure faculty success through leadership and oversight of faculty development and advancement policies and procedures including faculty recruitment, orientation, development, leaves, and separations; Assist the provost in UARTP policies/procedures and manage the ARTP processes; Oversight of Center for Teaching and Learning; Manage faculty contracts and outside employment; Ensure compliance to CBA and management of Unit 3 faculty, coach, and counselor and Unit 11 student employee grievances and conflicts.

### **Office of Undergraduate Studies**

Responsible for leadership and university-level administration of undergraduate education and for coordinating the University's General Education Program and all university-wide undergraduate graduation requirements. Provides leadership in the development and implementation of policies and services related to undergraduate education. Serves as the "home" College for Undeclared students, Special Majors and Special Minors. The Office of Undergraduate Studies also oversees the following university-wide programs and program centers:

- The Center for Teaching and Learning (CTL) provides activities and services that help individual faculty members, departments, and programs identify and achieve their desired level of teaching excellence. For a more in-depth description of CTL's programs, visit [www.ctl.csus.edu](http://www.ctl.csus.edu).
- Center for College & Career Readiness (CCR) and Early Assessment Program  
Responsible for facilitating regional partnerships with the primary mission of aligning curricula, expectations, and standards between K-12, the community colleges, and Sacramento State. Through a culture of collaboration, the partnerships will implement mechanisms that will aid in shifting from a college/career eligible perspective to a college/career ready reality by focusing on a student's ability to make a successful transition with the attributes necessary for long-term success. The program's focus will be on students before they matriculate, those in the regional pipeline. For a more in-depth description of the CCR, visit [www.csus.edu/ccr](http://www.csus.edu/ccr).
- Accelerate College Entrance (ACE) Affiliated with the Center for College & Career Readiness, ACE allows qualified high school students (11th and 12th grade only) to enroll in classes at Sacramento State and earn university credits while completing regular high school studies. There are two components to ACE: an On-Campus Program (Sac State-based) and an Off-Campus Program (High School-based). For more information, visit <http://www.csus.edu/coe/ace/index.html>.
- Community Engagement Center supports faculty and students to engage in meaningful work with hundreds of community, non-profit, government and for-profit entities. The program engages students in service learning courses, volunteer opportunities, Alternative Break, and civic engagement. For more information, visit <http://www.csus.edu/cec/index.html>.
- First Year Experience Program (FYE) provides academic support programs to improve the retention and graduation of native students during their first year at Sacramento State. Such programs include first year seminars, university learning communities, peer mentoring and the FYE Space. For more information, visit <http://csus.edu/fye/Index.html>.



- GE Honors Program provides a challenging liberal arts course of study of integrated General Education courses in a community of like-minded students. For a more in-depth description, visit <http://www.csus.edu/honorsprogram/index.html>.
- Writing Across the Curriculum provides support and resources for students and faculty engaged in writing across the curriculum. For more information, visit <http://www.csus.edu/wac/WAC/Links/>.
- University One Book Program selects a book each year to bring together the Sacramento State community and the Sacramento region. In addition to Author Day, the Program offers many other exciting events through the academic year. For more information, visit <http://www.csus.edu/onebook/index.html>.

### **Office of Graduate Studies**

Responsible for leadership and university-level administration of graduate education. Provides leadership in the development of policies and services related to graduate education. Oversees graduate student services: advising, admission, retention, and degree evaluation of graduate students. Involved in the planning, development, articulation, review and evaluation of graduate degree and certificate programs. Responsible for the Graduate Diversity Program and Grants (Graduate Equity Fellowship, CSU Pre-Doctoral Program, and Forgivable Loan Program), McNair Scholars Post-Baccalaureate Achievement Program, and the Teaching Associate, Graduate Assistant and Instructional Student Assistant Programs.

### **Office of Research, Innovation and Economic Development**

The Office of Research, Innovation, and Economic Development (ORIED), a unit of Academic Affairs, works to expand the research capacity of Sacramento State's faculty, staff, and students, and to link a range of academic and infrastructure initiatives that advance our faculty and campus connection to the regional community. ORIED supports faculty seeking external funding for their research and scholarly activities, and on behalf of the University, submits grant and contract proposals, administers internal research funds and recognition programs, facilitates the Institutional Review Board (IRB) and Institutional Animal Care and Use Committee (IACUC), superintends campus academic centers and institutes, and coordinates patent and tech transfer activities, as well as provides a full range of research integrity and compliance functions for the research enterprise. For more information, please see [www.csus.edu/research](http://www.csus.edu/research).

- The [Student Research Center](#) (SRC) exists to broaden opportunities for students to collaborate with faculty on authentic research, scholarship, and creative activities. We focus on both undergraduate and graduate student research opportunities, deliver professionalization workshops and offer opportunities for research dissemination.
- The [Public Health Survey Research Program's](#) (PHSRP) main focus is to conduct research that increases our understanding of people's health behaviors and needs. Through our research, we provide policy makers with the data they require to make evidence-based decisions.

### **International Programs and Global Engagement (IPGE)**

International Programs and Global Engagement (IPGE) serves as the focal point for administration of international programs and services at Sacramento State. IPGE is committed to building connections with students, scholars and partners around the world through its numerous programs and functions, including International Admissions and Outreach, International Student and Scholar Services, Study Abroad and International Exchange, Faculty and Staff Immigration Services, the Passport Place @ Sac State, the English Language Institute (ELI) and wide range of other global initiatives. The office conducts orientation for new international students and serves as the central office for international student advising on campus. Other functions of the office include serving as a resource for co-curricular international programming, student Fulbright awards, and engaging international alums. IPGE works in collaboration with the campus community to implement a variety of global engagement initiatives in support of the University's strategic plan.

### **Office of Academic Excellence**

Responsible for promoting and safeguarding quality assurance and quality improvement policies and processes for all academic degree and non-degree programs of the university; Academic Master Plan and the academic planning process; Development and update of the academic policies and procedures; Track, monitor, and ensure the implementation of all academic policies and procedures; Liaise with the college deans and the Faculty Senate to monitor new academic program development and curricular updates that will need Chancellor's Office review and approval as well as WASC review and approval; Manage the university's academic program review processes and schedules; Oversee the Office of Academic Program Assessment and manage the university program assessment plans, processes, timelines, and activities associated with Student Learning Outcomes assessment; Develop and oversight of MOUs with academic program areas after completion of program reviews; Lead collaborative efforts in the Institutional Learning Outcomes review and assessment; Administer the campus Collegiate Learning Assessment (CLA) Test each semester as mandated by the Chancellor's Office; Organize university accreditation processes and procedures; Serve as Accreditation Liaison Officer (ALO) of the University to the Western Association of Schools and Colleges (WASC) Senior College and University Commission; Liaise with the Chancellor's Office in program development, revision, review, and updates.

### **Office of Academic Program Assessment (OAPA)**

Assessment is an integral part of our commitment to student learning and student success, and an integrated part of the mission and strategic planning of this university. OAPA assists our university and various academic units (programs, departments, and colleges) by: providing leadership, support, coordination, and feedback for the annual assessment of student learning outcomes for all degree programs at each level (baccalaureate, master, and doctorate); strengthening the assessment component for the periodic review of academic programs (Program Review); facilitating and leading various initiatives that result in high-quality and sustainable assessment practices for an institution-wide understanding of student learning; serving as a campus-wide resource for improving the culture of assessment; and promoting a culture of evidence-based decision-making and continuous learning and improvement at Sacramento State.

### **Director of Academic Affairs Business Operations**

Administer the financial and personnel resources of the AA division; Make recommendations on budget and personnel matters for the Division by working with the Provost, Vice Provost, Deans, AVPs and Directors within the Division and maintain delegation of fiscal authority for the Division; Identify, recommend, and implement strategies to meet operational goals with available resources and/or addressing funding shortfalls for Academic Affairs; Develop cost center budgets that reflect strategic and operational priorities; Work with designated directors, associate directors and college and/or program center resource analysts to ensure that spending does not exceed established cost center budgets; Develop and administer an internal audit process to verify accuracy of divisional processes; Oversee the preparation of quarterly and yearly financial reports and audits for Academic Affairs and its programs and colleges, including the annual report and budget call spending reports; Recommend appropriate changes in purchasing, staffing and/or operations to align expenses and operate within budget; Ensure appropriate use of funds including general funds, mandatory student fees, fees for service, trust funds, University Foundation funds, grants, scholarships, CERF and Lottery funds; Collaborate with the Administration and Business Affairs' AVP for Budget Planning and Administration, University Controller, Director of Accounts Payable and Travel, Director of Accounting Services, Director of Procurement, College of Continuing Education, Human Resources, Information Resources and Technology, President's Office, Public Affairs and Advocacy, Student Affairs, and University Enterprises to advance the Division and the University.

### **Center for Innovation and Entrepreneurship**

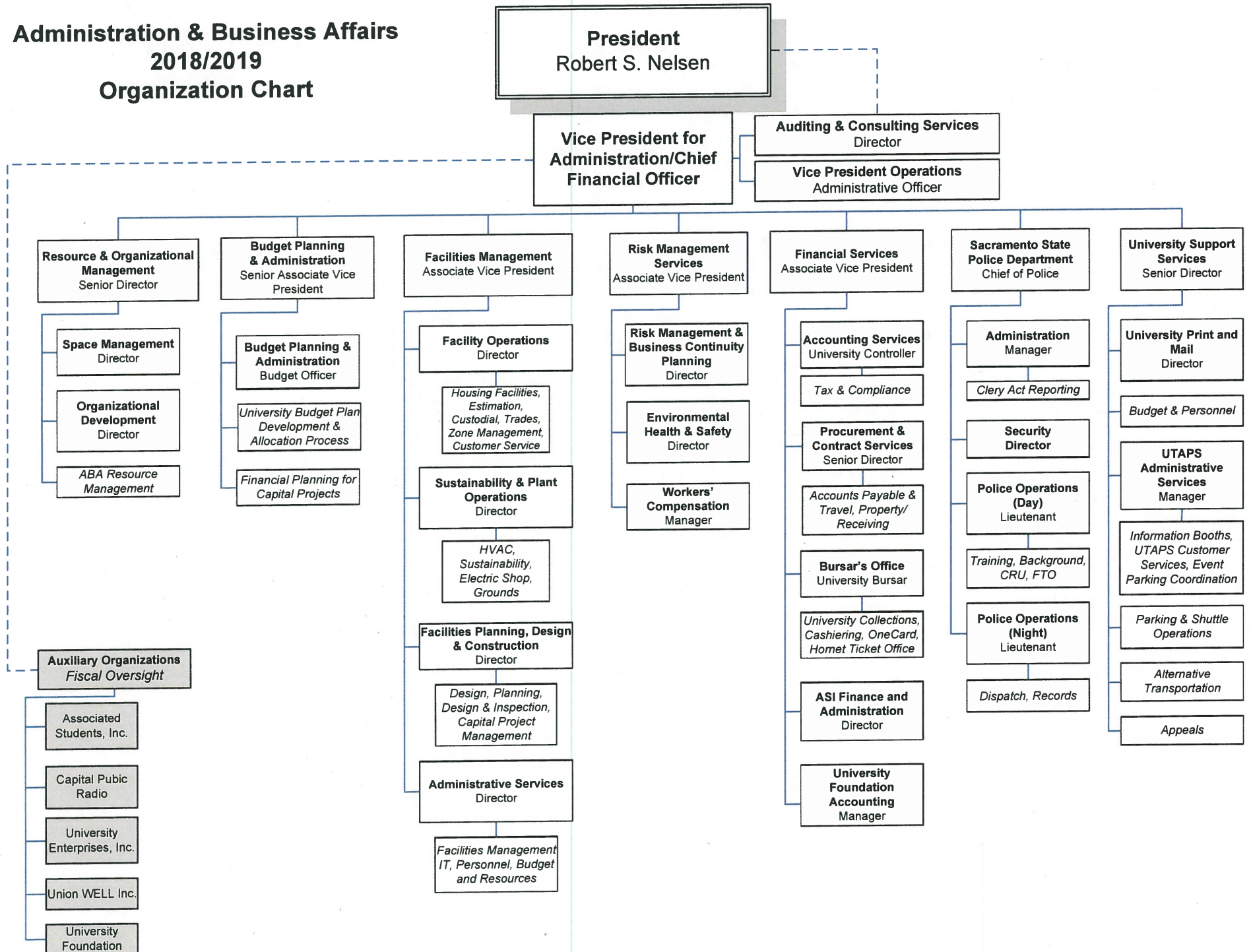
Engage all of the University's colleges, centers and programs in the arena of innovation and entrepreneurship, build partnerships with all relevant external constituents, and provide high-quality education, advising, and practical experiences, opportunities and programs to all students at Sac State irrespective of their academic disciplines. The Center will provide students, faculty and others the pathway to take solutions to market and leadership and workforce to ensure the vitality and success of the region's economy, businesses, charitable and civic organizations.

### **Office of Water Program**

The Office of Water Programs (OWP), a unit of academic affairs, is a multidisciplinary center providing training, technical assistance, and applied research services for water resources and water quality disciplines. Its mission is to provide cost-effective solutions for protecting and enhancing water resources, public health, and the environment. For over 40 years, OWP training materials have supported the drinking water and wastewater professions, earning it an international reputation as a leader in this field. Since the late 90s, a variety of state and local agencies fund applied research and engineering management projects in wastewater, stormwater, watershed planning, flood modeling, and groundwater. Through a federal grant OWP serves as the US EPA Region 9 Environmental Finance Center (EFC) which supports rural, disadvantaged, and tribal communities throughout the west in financial planning and utilities asset management. OWP staff collaborate extensively with Sacramento State faculty, and occasionally with other CSU faculty from engineering, natural sciences, public policy, and economics. Currently, OWP is the largest self-supported center in the CSU system with 50 full-time professionals and students. For more information, please see [www.owp.csus.edu](http://www.owp.csus.edu).



# Administration & Business Affairs 2018/2019 Organization Chart





## ADMINISTRATION & BUSINESS AFFAIRS ORGANIZATION CHART NARRATIVE

**Vice President for Administration/CFO** serves as the Chief Financial Officer for the University providing leadership to the Administration & Business Affairs (ABA) division, comprised of the following functional families: **Vice President's Office, Budget Planning & Administration, Resource & Organizational Management, Facilities Management, Financial Services, Police Department, Risk Management Services, University Support Services** and the special office of **Auditing & Consulting Services**. Altogether, ABA functions provide the full range of administrative, business, financial and operational support services in support of the University's mission. The Vice President serves as counsel to the President, other vice presidents and campus units on business, financial and compliance matters; represents the campus to the CSU system offices, local and governmental agencies and the business community; provides resource management and administrative expertise as well as research and evaluative services for the development of new campus functions; leads the campus sustainability effort; and provides fiscal oversight for the University's auxiliary and affiliate organizations, as delegated through various executive orders, the State University Accounting Manual, applicable legal codes and the University President. The Vice President also serves as a member of the President's Cabinet, collaborating with other Cabinet members to provide the President with executive level support and to assist in leading and guiding the institution. The Vice President provides oversight for all campus construction, energy conservation, and serves as liaison between the campus and the Chancellor's Office on these issues. **Auditing & Consulting Services** is responsible for centrally coordinating all campus audits, both internal and external. The department conducts various types of audits, including operational, compliance, and investigative; as well as special projects. The office also coordinates responses to findings and recommendations related to external audits. It is also responsible for reporting fiscal improprieties and fraudulent activities to the appropriate CSU & University administrators and applicable state departments. **Fiscal Oversight – Sacramento State Auxiliary and Affiliate Organizations:** The campus chief financial officer (CFO) is the primary responsible campus official in respect to administrative compliance and fiscal oversight of campus auxiliary organizations and affiliate groups – the Associated Students, Inc., Capital Public Radio, Inc., University Enterprises, Inc., University Foundation at Sacramento State, and the University Union WELL, Inc..

**Vice President Operations** provides executive level administrative operations support services to enhance, facilitate and inform the decision making process of the VP/CFO and executive team. The Administrative Officer incumbent serves as chief of staff to the VP/CFO and is responsible for maintaining the University Policy Manual and facilitating policy review on the President's behalf. The Vice President's Office provides leadership and direction for the University Records Management Program, to ensure compliance with CSU system and state regulations.

**Budget Planning & Administration (BPA)** provides comprehensive budget planning and administrative services including the development and facilitation of the campus' General Operating Fund budget through collaboration with the University Budget Advisory Committee (UBAC). BPA also provides transparency of financial information through the production of the President's Annual Report for Budget, Expenditures, and Financial Information. Responsibilities also include ensuring the compliance of campus funds, developing financial pro formas for non-state capital projects, processing campus fees (Category IV and V) for presidential review, providing information and guidance on various university funds, processing monthly payroll through CMS, managing and creating positions for university employees, and processing budget allocations and transfers.

**Resource & Organizational Management (ROM)** has oversight for ABA division resources, through short and long-range budget planning, management of operating and special funds, and allocation of the division's budget. ROM is also responsible for the development and implementation of ABA's strategic plan and staff engagement programs, and has oversight of the division website and other public communications and marketing. Space Management also works closely with Academic Affairs to coordinate the use of campus space for academic purposes and for third-party events.

**Facilities Management** provides comprehensive facilities management services including facility maintenance and repair; facility and infrastructure planning; planning, design and construction; utilities management; custodial, grounds and landscape services; campus recycling services; automotive services; and an administrative and customer service function. Facilities Management oversees the campus physical master plan, the Capital Outlay Program, and all campus construction projects, providing guidance to assure compliance with CSU system and state laws, mandates and procedures, and management of multiple revenue sources and expenditures pertaining to capital outlay activity.

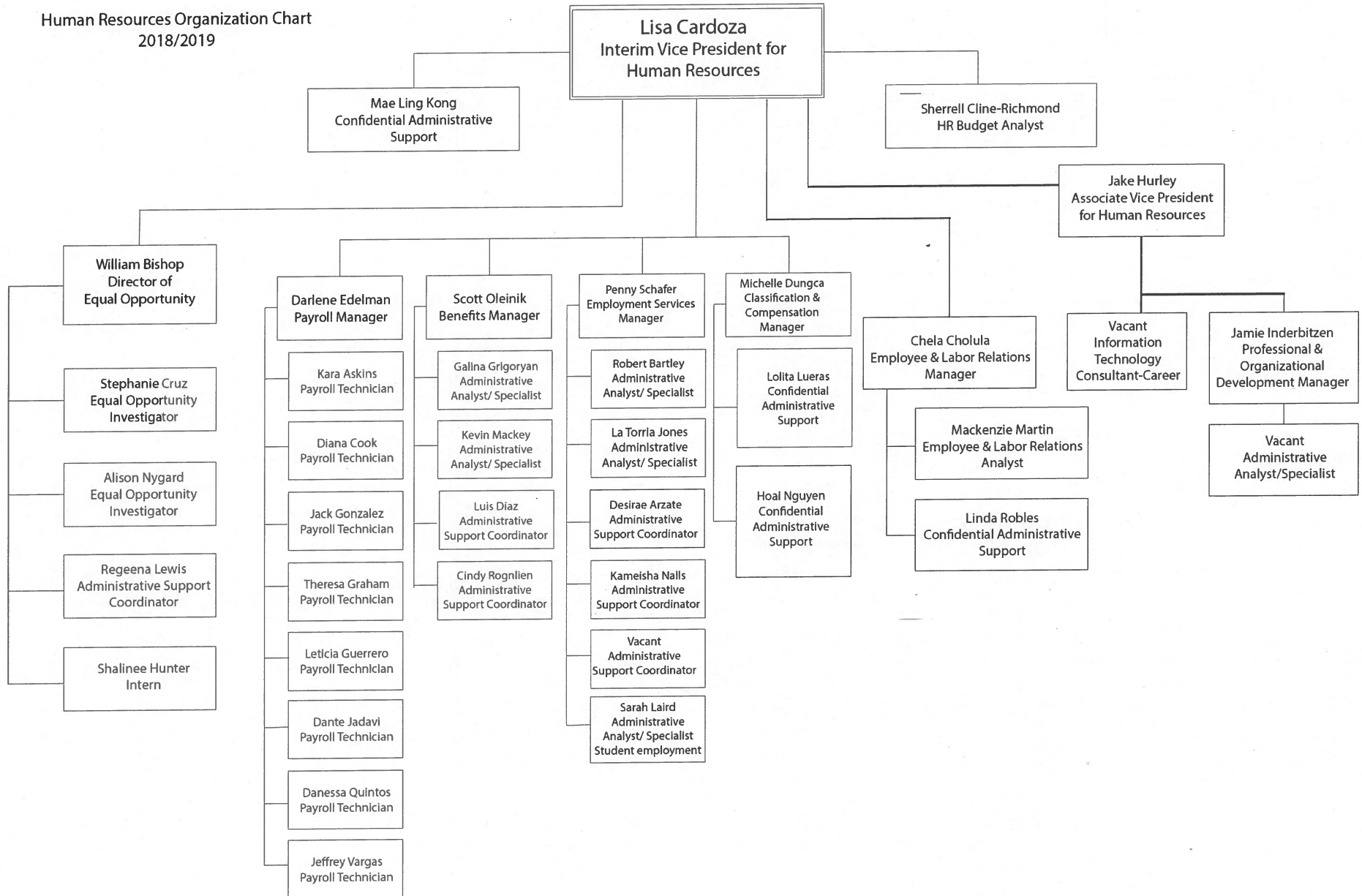
**Financial Services** provides comprehensive financial services to the University's students, staff and faculty. These services include campus ID (One Card); accounting; cashiering; invoicing and collections; payments and reimbursements; student fee refunds, financial aid disbursement and loan management; cash management; event ticketing services; financial reporting; procurement and contracts; central receiving; asset management; University Foundation accounting; and oversight of ASI Finance and Administration. The Financial Services family is responsible for ensuring that all accounting, reporting and reconciliation functions are performed in accordance with applicable law and policy while at the same time providing the highest possible level of service to the campus. Additionally, Financial Services has responsibility for continuously assessing the extent of compliance with specified tax directives, including taxable employee benefits, and unrelated business income.

**Sacramento State Police Department** is responsible for protecting the persons and property of the campus community and maintaining peaceful order in a manner conducive to the educational environment. The Police Department also provides emergency response, emergency communications, emergency operations training, and management of the Emergency Operations Center. The department collaborates with its constituents, the surrounding neighborhood, and external agencies to generate communications, assure responsiveness and improve safety for the campus community.

**Risk Management Services (RMS)** is staffed by trained, credentialed experts in their fields who ensure that the University meets its legally mandated health, safety, environmental and liability requirements. Working in collaboration with the University community, RMS provides comprehensive support to faculty, staff, students, and administration in the areas of risk management, continuity planning, workers' compensation, environmental compliance, and occupational health and safety.

**University Support Services (USS)** is responsible for providing a wide variety of support services for the campus community that includes: Transportation and parking planning, operations and support as well as University Print and Mail services. The USS family provides parking facilities (structures/lots) planning and operations, parking permit operations, event parking support, alternative transportation operations, shuttle operations, parking enforcement, citation adjudications support, and visitor parking information which includes oversight of University Information Booths. The University Support Services family provides support to the campus community through integrated Print and Mail services, operating the University's official print shop and full-service campus mail center.

Human Resources Organization Chart  
2018/2019





## **OFFICE OF HUMAN RESOURCES**

The Office of Human Resources (HR) coordinates personnel policies and programs for faculty, staff, and administrators, including implementation of policies and programs mandated by Federal/State laws and regulations, collective bargaining agreements, and the Management Personnel Plan (MPP). HR's responsibilities include discipline administration; labor contract administration, grievance monitoring, and other employee relations matters for all staff bargaining units; coordination of the search process for new hires; orientation of new employees; training and coordination of staff and administrator hiring through PeopleAdmin; administration of disability leave programs and fringe benefits to faculty and staff; coordination with insurance carriers and outside agencies; administration of the staff and MPP performance evaluation system; administration of the staff employment services program. HR administers the Classification and Compensation unit; supports University administrators on position classification, individual position descriptions, unit design, and reorganization; conducts or participates in local salary surveys. HR administers the Employee Assistance Program; administers and coordinates the University Training and Development Program; administers the CSU/CSUS Fee Waiver Program.

HR is responsible for University policies providing equal employment opportunities and policies addressing discrimination/harassment of employees, students, and some third parties. The division is responsible for education, coordination, complaint investigation and resolution, data collection, and administration of Equal Opportunity/Affirmative Action for students, faculty, and staff. The Title IX Coordinator is in HR, and this individual serves as Americans with Disabilities Act and Sections 503 and 504 of the Rehabilitation Act of 1973 Coordinator. The Office for Equal Opportunity in HR maintains the campus Affirmative Action Plan; administers the Employee Assistive Device Program, and manages disability accommodation requests.

HR provides accurate and timely salary payments to the University's full and part-time faculty, staff and student assistants; maintains employees' leave credit records; coordinates the Non-Resident Alien Tax compliance program; implements Chancellor's Office and State Controller's Office payroll, salary, and leave technical letters and provides training to campus employees on the HR CMS system, including absence management self-service.

# INFORMATION RESOURCES & TECHNOLOGY 2018/19

**Vice President and Chief Information Officer**  
Information Resources & Technology  
Christine Miller

**IT Advisory Board**

Accessible Technology Initiative  
Executive Sponsor  
Christine Miller

Communications & Marketing Analyst  
C. Zuke  
AAS-II

Admin Support Coordinator  
ASC-II  
R. Robinson

Admin Analyst/ Specialist  
AAS-I  
J. Sanchez

Budget Analyst, Admin Lead  
AAS-II  
C. McKoy

**IRT Administrative Office**

**Information Security Officer**  
Mark Hendricks  
ADM-II

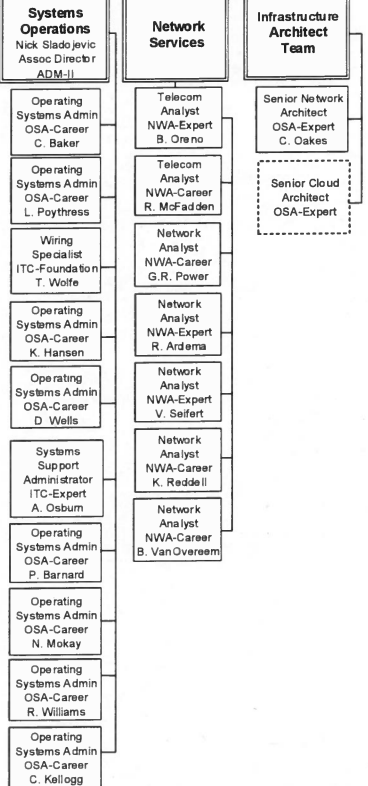
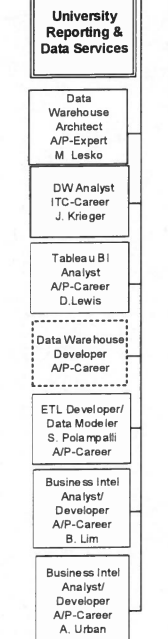
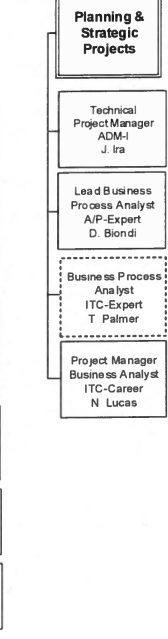
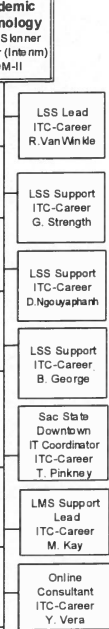
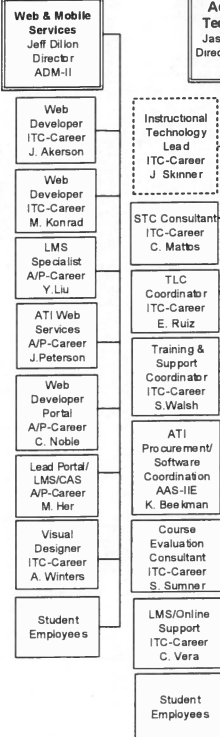
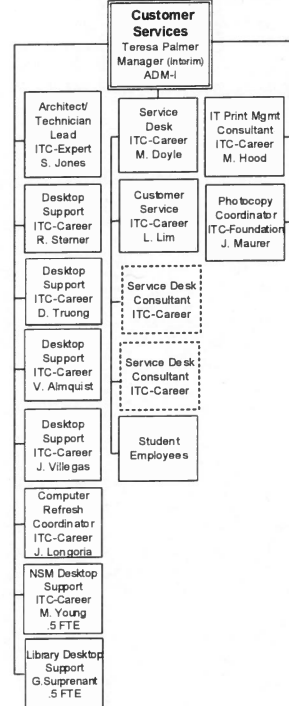
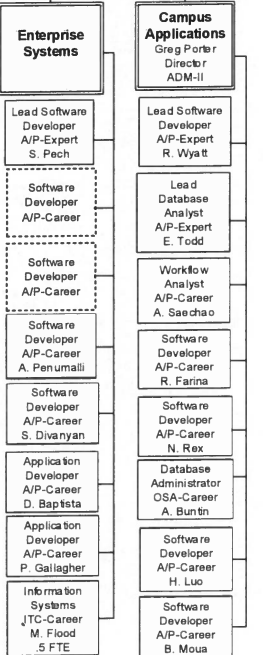
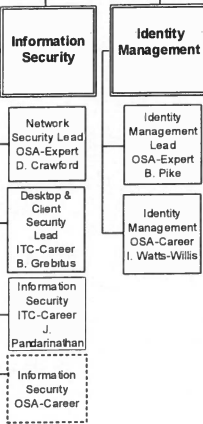
**Senior Director Enterprise Systems & Campus Applications**  
Marc Fox  
ADM-III

**Associate CIO**  
Jen Schwedler  
ADM-III

**Senior Director Planning & Strategic Projects**  
Bao Johri  
ADM-II

**Director of University Reporting & Data Services**  
Allan Crow  
ADM-II

**Senior Director of Operations & Network Services**  
Ted Koubiar  
ADM-III



## Information Resources & Technology Organization Chart Narrative 18/19

Information Resources & Technology (IRT) serves as the hub of technology leadership for Sacramento State. Providing excellent experiences to our faculty, students, and staff guides the development and delivery of all the services we offer. We enable collaboration and innovation in support of 1) the strategic goals of the university, 2) our core missions of teaching, learning, and scholarship, and 3) the effective and efficient operation and administration of our campus.

The Vice President and Chief Information Officer (CIO) leads the Division of Information Resources & Technology (IRT) and serves as member of the President's Cabinet. The CIO also represents Sacramento State as the Executive Sponsor of the Cal State Accessible Technology Initiative. IRT includes approximately 100 team members.

IRT's Communications and Marketing Program Manager reports directly to the CIO. This position is responsible for both proactive and reactive communications for IRT and serves as a key resource for communication plans associated with both strategic and internal IRT projects.

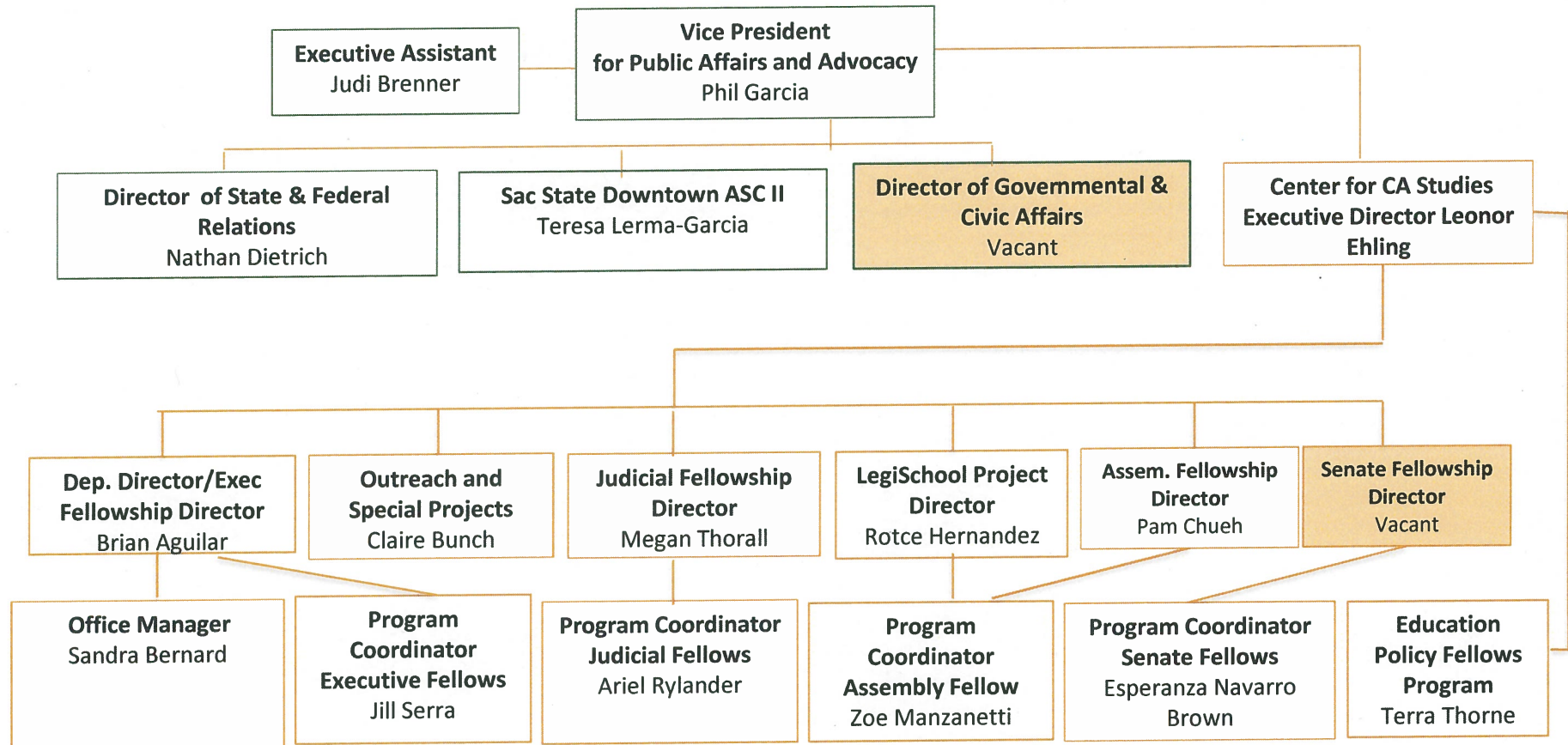
The IRT Administrative Office coordinates administrative activities for IRT including budget analysis and tracking, procurement, travel, scheduling, and other aspects of office administration.

The senior leadership team includes the CIO and the six direct reports listed below.

- The **Information Security Officer** oversees all aspects of the information security and identity and access management including intrusion prevention, incident management, security awareness, risk management, disaster recovery, single sign-on, and provisioning and de-provisioning identities.
- The **Senior Director of Enterprise Systems and Campus Applications** provides leadership for the Common Management System (CMS) including Student, Human Resources, and Financial systems; these systems serve as the authoritative source of many campus data elements. The Director of Campus Applications reports to the Senior Director and oversees enterprise campus applications including document imaging, workflow, and over 200 other applications that support various processes at Sac State.
- The **Associate CIO's** portfolio includes Customer Services, Academic Technology, and Web & Mobile Services. Each of these areas is led by a director or manager. Customer Services includes the Service Desk and Desktop Support. The Academic Technology Center offers academic and classroom technology. Web & Mobile Services manage the web content management system, mobile application, and campus portal.
- The **Senior Director of Planning and Strategic Projects** leads the Enterprise Project Management Office. This office manages strategic campus projects and internal IRT projects. This office also leads and socializes campus-wide project management practices.
- The **Director of University Reporting and Data Services** oversees the team that delivers the campus data warehouse, operational reports, and campus dashboards.
- The scope of the **Senior Director of Operations and Network Services** includes the data center, wired and wireless networks, telecommunications, and storage. The Associate Director of Systems Operations oversees all aspects of administration for over 1,000 physical and virtual servers.

IRT is gradually becoming a flatter organization. As part of our opportunity to 'be the stickiness' that helps bring people together, we are developing a culture of shared responsibility for every opportunity, problem, and solution. IRT aspires to be a model of exemplary collaboration for the campus.

# Public Affairs and Advocacy Organizational Structure 2018-19



## **Public Affairs and Advocacy**

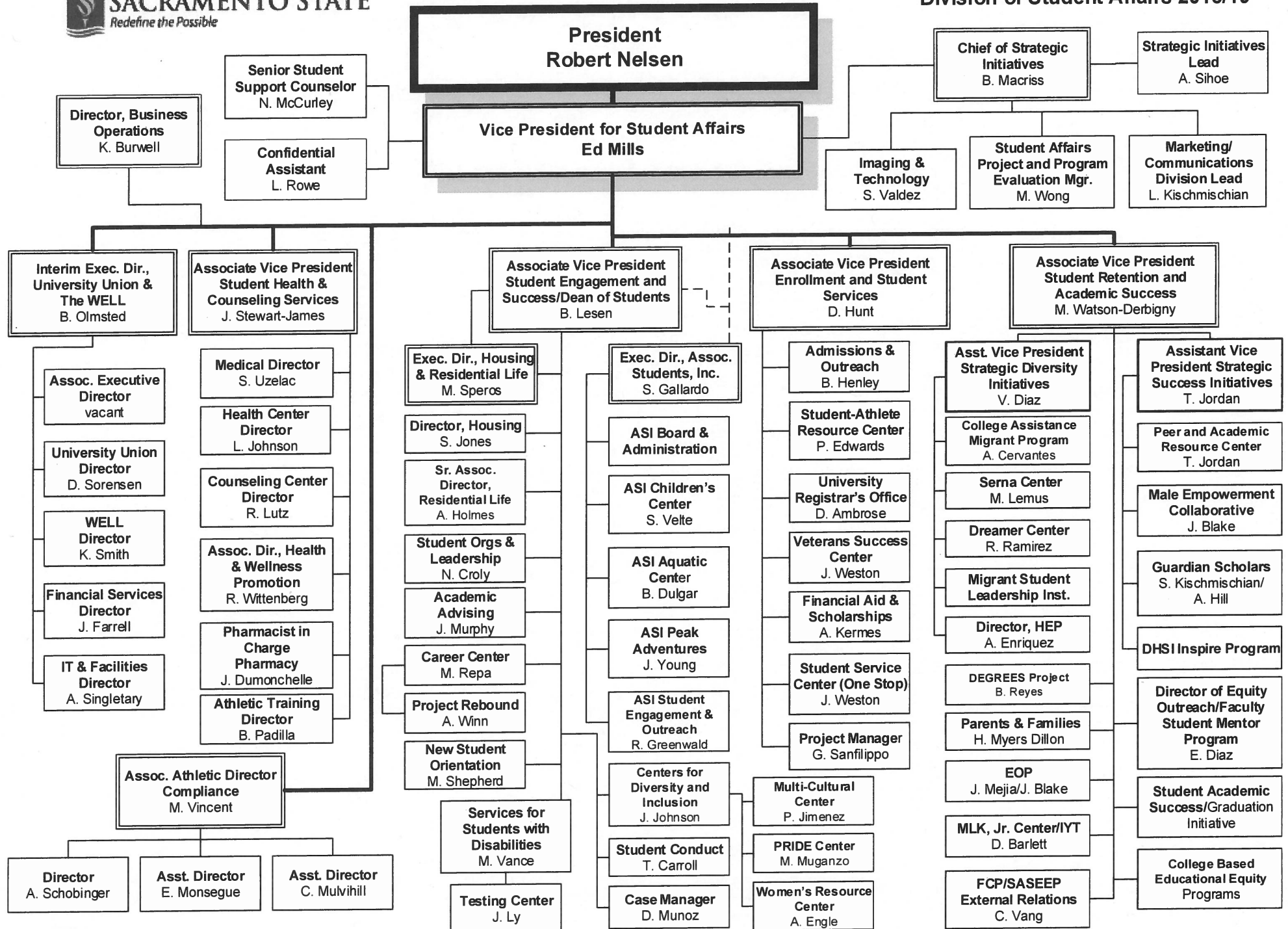
### **2018-19**

**Vice President for Public Affairs and Advocacy** - The Vice President for Public Affairs and Advocacy provides overall strategic direction and leadership to the University President and Cabinet in regard to University-wide advocacy and also oversees the Center for California Studies. The Vice President has responsibility for the development, management, and oversight of University civic relations and governmental relations at the local, state, and federal level. In addition, the Vice President works to maintain the University's prominence and stature.

**Director of State and Federal Relations** - The Director of State and Federal Relations is responsible for fostering and maintaining relations with state and federal elected officials, governmental agencies, and/or representatives in support of University students, faculty, and staff. Specifically, the Director of State and Federal Relations is responsible for campus implementation of the ongoing state advocacy program of the California State University. In addition, the Director of State and Federal Relations facilitates the development and submission of state and federal proposals to help advance campus programs and projects.

**Director of Governmental and Civic Affairs** - The Director of Governmental and Civic Affairs is primarily responsible for establishing, fostering, and maintaining relations with elected officials and governmental agencies/entities and their representatives at the local and regional level. In addition, the Director assists with governmental relations and advocacy efforts at the State and Federal level, collaboration on outreach/community relations with University Advancement and University Athletics and for developing and maintaining advocacy efforts at the local and regional level in support of the University and its students, faculty, and staff.

**Executive Director for the Center for California Studies** – The Executive Director is responsible for leading the Center for California Studies, by both managing the office and staff of the Center, and serving as the Center's chief representative on and off campus. The Executive Director provides strategic direction for the Center and is responsible for all aspects of the Center's mission.





## STUDENT AFFAIRS

**Vice President's Office** provides leadership and strategic direction to all areas of the Division of Student Affairs. The office also serves as a liaison between Associated Students, Inc. and the University administration. Contact: 278-6060.

**Academic Advising Center** offers mandatory freshman and transfer orientation, mandatory freshman advising, and general education and graduation requirement advising for all students. The center engages students in a developmental process that helps them clarify and implement individual educational plans consistent with their skills, interests, and values. Contact: Jazzie Murphy, Director 278-7636, [jm2542@csus.edu](mailto:jm2542@csus.edu)

**Admissions & Outreach** sponsors and coordinates numerous recruitment activities and offers prospective and current students individual and group admission counseling and accurate, efficient document processing. Contact: Brian Henley, Director, 278-7773, [brian.henley@csus.edu](mailto:brian.henley@csus.edu)

**Associated Students, Inc.** serves as the official governing body of Sacramento State students and provides experiential education, leadership opportunities, student representation and various recreational services that support the campus and greater Sacramento community. Contact: Sandra Gallardo, Exec. Dir., 278-6784, [sandra.gallardo@csus.edu](mailto:sandra.gallardo@csus.edu)

**Business Operations** provides guidance and support to the division's 50+ departments on fiscal and personnel matters. Contact: Karyl Burwell, Director, 278-6060, [kburwell@csus.edu](mailto:kburwell@csus.edu)

**Career Center** provides proactive and comprehensive career services that include career development opportunities, experiential learning activities, on-campus recruitment programs and employer networking. Contact: Melissa Repa, Director, 278-6231, [repam@csus.edu](mailto:repam@csus.edu)

**Case Manager**: The case manager offers support to students who are experiencing complex issues or barriers to their education. The Case Manager provides direction and referrals to campus and community resources that address their crisis. The case manager also coordinates the Crisis Intervention Team, and provides support, resources and follow-up for students who present with concerning behaviors, in order to promote a safe campus environment. Contact: Danielle Munoz, Case Manager, 278-6060, [danielle.munoz@csus.edu](mailto:danielle.munoz@csus.edu)

### **Centers for Diversity & Inclusion:**

**Contact:** John Johnson, Director 278-2735, [john.johnson@csus.edu](mailto:john.johnson@csus.edu)

- **The Multi-Cultural Center (MCC)** supports the needs of diverse communities by offering educational programs and experiential leadership opportunities. The MCC focuses on relationship building, fostering cultural understanding, multiculturalism, as well as social justice. Contact, Patsy Jimenez, Coordinator, 278-6101, [mccsupport@csus.edu](mailto:mccsupport@csus.edu)
- **The Women's Resource Center (WRC)** works to eliminate gender discrimination and oppression by building the capacity of women on an individual and social level. The WRC builds alliances throughout the community, and provides a supportive environment, resources, and educational encouragement to students. Contact: Aisha Engle, Coordinator, 278-7388, [aishaengle@csus.edu](mailto:aishaengle@csus.edu)
- **The PRIDE Center** offers advocacy and outreach services to the LGBTIQQA community. The Center organizes classroom panels, Safe Zone Trainings, and other educational and celebratory programs and events. The PRIDE Center advocates for respect, inclusion and safety of all members of our community. Contact: Melissa Muganzo, Coordinator, 278-8720, [muganzo@csus.edu](mailto:muganzo@csus.edu)

**College Assistance Migrant Program (CAMP)** helps students from migrant and seasonal farm worker backgrounds develop the college skills associated with academic success and graduation. CAMP facilitates the high school to college transition by providing assistance with admission, financial aid application, and registration processes. Contact: Adriana Cervantes, Director (Interim), 278-7241, [acervantes@csus.edu](mailto:acervantes@csus.edu)

**College Based Educational Equity Programs** support Educational Opportunity Program students once they transition to their respective major department in the Academic Colleges, in order to promote retention and graduation. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, [watsonml@csus.edu](mailto:watsonml@csus.edu)



**DEGREES Project** The Dedicated to Educating, Graduating, and Retaining Educational Equity Students (DEGREES) Project seeks to provide enhanced services to underrepresented students to make timely progress to their degrees and to reduce the achievement gap. The program provides a comprehensive and integrated menu of academic and student support services designed to improve the retention and graduation of underrepresented minority (URM) students. Overall, the DEGREES Project aspires to foster an institutional climate supportive of student success. Contact: Bernard Reyes, Peer Success Coordinator/Counselor, 278-7355, [bernardreyes@csus.edu](mailto:bernardreyes@csus.edu)

**Dreamer Resource Center** The Dreamer Resource Center, helps make the dream of a college degree a reality for undocumented students and students with mixed-status families by supporting their academic, personal, and professional goals. Contact: Rossmeri Ramirez, Coordinator, 278-4512, [rossmeriramirez@csus.edu](mailto:rossmeriramirez@csus.edu)

**Educational Opportunity Program (EOP)** supports first-generation California residents from low-income households who have the motivation and potential to earn baccalaureate degrees. EOP provides admissions assistance, orientation, academic and financial aid advising, EOP learning communities, and more. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, [watsonml@csus.edu](mailto:watsonml@csus.edu)

**Faculty Student Mentor Program** provides students support and encouragement toward meeting their educational goals through Faculty and Peer Mentors from the eight academic colleges. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, [watsonml@csus.edu](mailto:watsonml@csus.edu)

**Financial Aid & Scholarships Office** helps students and in many cases their families to search for, apply for, receive, and maintain eligibility for various types of financial aid assistance. Financial aid education is offered through individual counseling, campus marketing activities and group presentations. Contact: Anita Kermes, Director, 278-6554, [anita.kermes@saclink.csus.edu](mailto:anita.kermes@saclink.csus.edu)

**Guardian Scholars** supports Sacramento State's foster youth students, specifically those who emancipate and are working to forge successful paths to academic, personal and professional success. Toward these ends, Guardian Scholars provides individual academic resources, social support toward engaging in the campus community, and financial advising and support. Contact: Susan Kischmischian, Coordinator, 278-6184, [susan.kischmischian@saclink.csus.edu](mailto:susan.kischmischian@saclink.csus.edu) ; Alex Hill, Coordinator, 278-2116, [alex.hill@csus.edu](mailto:alex.hill@csus.edu)

**Male Empowerment Collaborative (MEC)** This program is designed to significantly increase the retention and graduation rates of male students at Sacramento State through mentorship, guidance, and support. Contact: Jerry Blake, 278-6183, [blake@csus.edu](mailto:blake@csus.edu)

**Martin Luther King, Jr. Center** The program is designed to support and ensure the success of African American students or those with an interest in African American heritage in their quest toward a degree at Sacramento State. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, [watsonml@csus.edu](mailto:watsonml@csus.edu)

**NCAA Compliance** Athletic Compliance provides students, coaches, staff and administration with NCAA and athletic conference rules and eligibility education, financial and athletic scholarship services support and has oversight of NCAA compliance requirements and investigations. Contact: Matt Vincent, Assoc. AD, 278-2636, [m.vincent@csus.edu](mailto:m.vincent@csus.edu)

**New Student Orientation** prepares students for a successful transition to Sacramento State through a comprehensive, mandatory program. Orientation helps students understand academic requirements, the University support available to them, and the many campus social and developmental opportunities. Contact: Mary Shepherd, Assistant Director, Academic Advising/Coordinator, New Student Orientation, 278-7841, [shepherd@csus.edu](mailto:shepherd@csus.edu)

**Parents & Families Program** creates and strengthens the partnership between parents and families of enrolled students and the University. Primary functions include promoting information about campus resources, supporting student success, generating revenue for the campus in the form of private gifts and donations, and creating an interactive role for parents and families within the campus community and beyond. Contact: Haley Myers Dillon, Director, 278-4353, [haley.myers@csus.edu](mailto:haley.myers@csus.edu)

**Peer & Academic Resource Center (PARC)** is a campus hub for academic support services including 1-unit supplemental instruction for challenging GE courses, academic review and test preparation sessions, peer-led advising and individual and group tutoring sessions. Contact: Tina Jordan, Asst. Vice President, Strategic Success Initiatives, 278-6740, [jordant@csus.edu](mailto:jordant@csus.edu)

**Project Rebound** is a program to help formerly incarcerated students prepare, apply, enroll and graduate with a high-quality degree from California State University Sacramento. Project Rebound provides support for each student to ensure their optimal success at the University. The program offers academic and financial counseling and referral, peer mentoring and tutoring, and career development. The program attempts to help students with their basic needs enabling them to focus on their studies and achieve educational and personal empowerment. Contact: Andrew Winn, Director, 278-6794, [winn@csus.edu](mailto:winn@csus.edu)

**Serna Center** The mission of the Serna Center is to promote, foster, and enhance self-advocacy, empowerment and leadership among Chicanxs/Latinxs students and students from other under-represented backgrounds at Sacramento State. Additionally, integrated into all programming are efforts that raise awareness of the social, political, economic, historical and cultural realities of Chicanxs/Latinxs populations. The center establishes a strong foundation that enriches cultural identity and develops a sense of *familia* within the campus. Contact: Michael Lemus, Coordinator, 278-4512, [michael.lemusdiaz@csus.edu](mailto:michael.lemusdiaz@csus.edu)

**Services for Students with Disabilities (SSWD)** offers support services and accommodations to ensure students with disabilities have the opportunity and access to pursue their educational goals. SSWD collaborates with students, faculty, staff and administrators to provide consultation and information on disability-related issues to the campus community. Contact: Mary Lee Vance, Director, 278-6990(TDD), c/o [gomezts@csus.edu](mailto:gomezts@csus.edu)

**Strategic Initiatives** plans, develops, centralizes and monitors programs at the divisional level in the areas of marketing and promotions, leadership development and training, fundraising, and physical space planning and utilization. Contact: Bill Macriss, Chief of Strategic Initiatives, 278-7550, [bmacriss@csus.edu](mailto:bmacriss@csus.edu)

**Student-Athlete Resource Center** provides all NCAA Division I student-athletes a comprehensive academic, life skills, and NCAA compliance support program. Contact: Paul Edwards, Director, 278-7796, [edwardsp@csus.edu](mailto:edwardsp@csus.edu)

**Student Conduct Office** supports the University's educational mission by administering the CSU Student Conduct process in a fair, timely, respectful, and educationally purposeful manner. Student Conduct staff work to educate, involve, and support the campus community in student conduct matters to provide a safe, fair and supportive learning environment for all community members. Contact: Tom Carroll, Director (Interim), 278-6060, [tcarroll@csus.edu](mailto:tcarroll@csus.edu)

**Student Health & Counseling Services (SHCS)** embraces a holistic and collaborative approach to healthcare by offering primary and urgent care, preventive programs, wellness education, violence prevention and mental health counseling services to the campus community. Contact: Joy Stewart-James, Executive Director, 278-6035, [jsjames@csus.edu](mailto:jsjames@csus.edu)

**Student Organizations and Leadership (SO&L)** promotes co-curricular learning by providing students with opportunities to join organizations, participate in sport clubs, and engage in leadership education programs. Contact: Nicki Croly, Director (Interim), 278-6595, [croly@csus.edu](mailto:croly@csus.edu)

**Student Service Center** provides students with a wide range of information and transactions related to enrollment, registration, and financial matters. The Center is often the first point of contact for students entering Lassen Hall and offers many services and referrals to other areas of the Division and University, including Academic Advising, Financial Aid, the Registrar's Office, and the Academic Colleges. Contact: Jeff Weston, Director (Interim), 278-7893, [jweston@csus.edu](mailto:jweston@csus.edu)

**Technology & Imaging:** provides technology services and operational support to the departments in student affairs. Contact: Susana Valdez, Director, 278-7707, [valdezs@csus.edu](mailto:valdezs@csus.edu)

**Testing Center** administers national, state, and CSU-system tests and provides direction and support for meaningful student assessment. Contact: Julie Ly, Coordinator, 278-5369, [lyjulie@csus.edu](mailto:lyjulie@csus.edu)

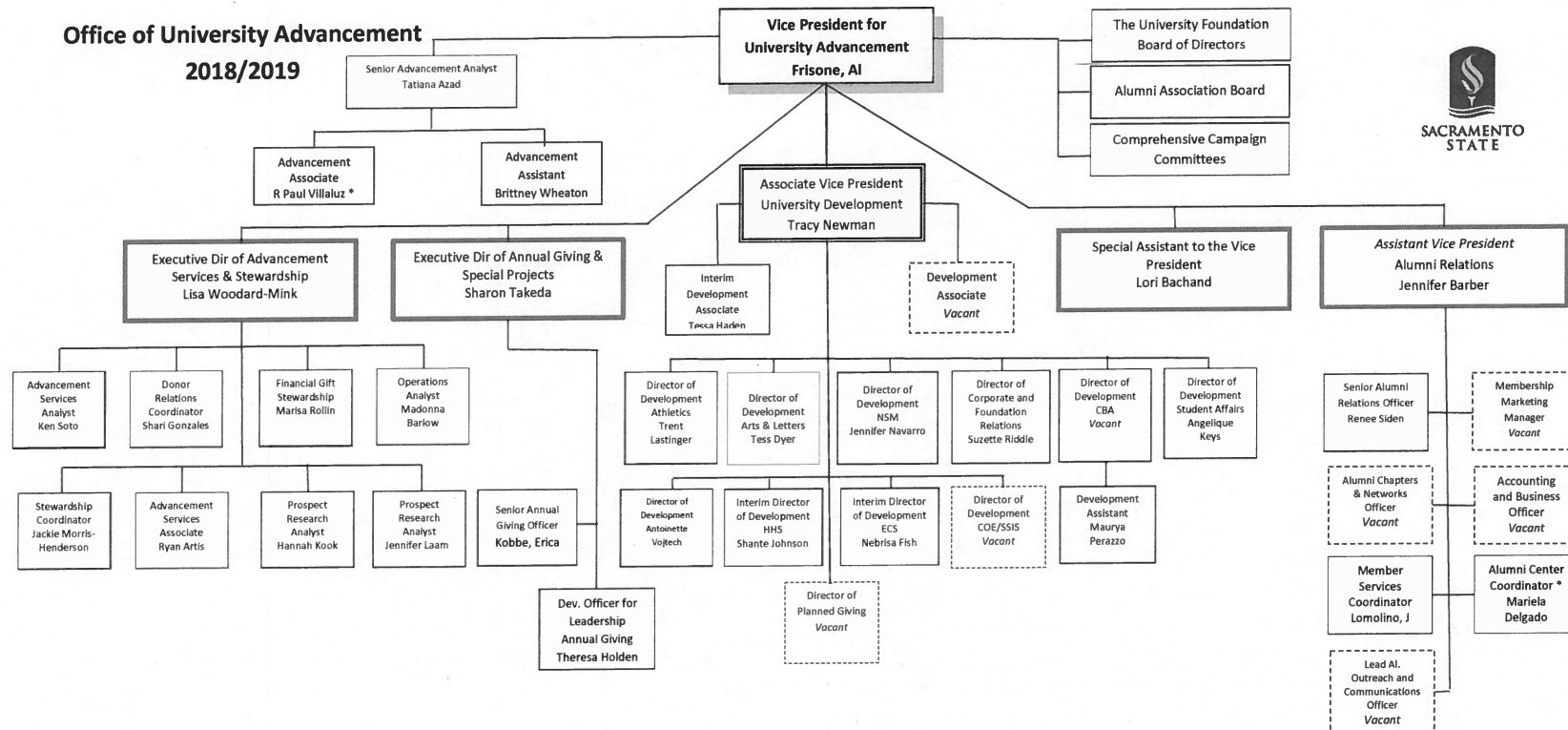
**University Housing Services** works to provide on-campus residents a well-maintained, attractive, and affordable living-learning environment toward helping them achieve their curricular and co-curricular goals. Contact: Michael Speros, Executive Director, 278-6655, [msperos@csus.edu](mailto:msperos@csus.edu)

**University Registrar's Office** provides quality support and service to students, faculty, staff and external constituents with regard to academic records, registration, enrollment data, course administration, graduation and degree verification. Contact: Danielle Ambrose, University Registrar, 278-3625, [danielle.ambrose@csus.edu](mailto:danielle.ambrose@csus.edu)

**University Union & The WELL** offer welcoming and stimulating environments where students, faculty, staff, alumni, and the greater community participate in campus life. The programs, services, and facilities of the Union/WELL foster personal growth and healthy decision-making, encourage social interaction and work toward developing leadership skills. Contact: Bill Olmsted, Executive Director (Interim), 278-2242, [olmsted@csus.edu](mailto:olmsted@csus.edu)

**Veteran's Success Center** provides multi-faceted assistance to prospective and enrolled student veterans and dependents. Contact: Jeff Weston, Director, 278-7893, [jweston@csus.edu](mailto:jweston@csus.edu)

**Office of University Advancement**  
**2018/2019**



\*Funded from resources other than state general funds  
October, 2018



## **University Advancement**

### **University Advancement**

Responsible for a broad range of programs, policies and initiatives designed to build and foster strong, effective alumni and community relations to increase private resources for the University's priorities, academic programs, capital projects and student scholarships. University Advancement is responsible for managing special events, alumni relations, donor and alumni communications, and charitable gifts to the institution, as well as corporate and foundation partnerships with a wide variety of constituents. University Advancement is also the official liaison to organizations affiliated with the University, including the University Foundation at Sacramento State and the Alumni Association.

### **Advancement Services and Stewardship**

Advancement Services and Stewardship is instrumental to Sacramento State's ability to achieve its outreach, fundraising, event, and stewardship goals. We manage information to better support engagement and fundraising efforts with alumni, faculty and staff, friends, and the community. Our team manages, analyzes, and leverages the data needed to inform organizational strategy through prospect research and management. We are responsible for processing, recording, and acknowledging all philanthropic gifts and for thanking and celebrating the commitments that donors make to Sacramento State.

### **Alumni Relations and the Sacramento State Alumni Association (SSAA):**

Operating as an interdependent alumni organization, Alumni Relations (a campus department) and the Sacramento State Alumni Association (a 501 (c)(3) non-profit organization), our mission is to connect, engage and celebrate the alumni, students and friends of Sacramento State while building lifelong relationships that support the future of our University.

To accomplish this, we engage volunteer leaders through the Alumni Association Board of Directors, Board Committees, and Alumni Chapters, in encouraging philanthropic support, supporting the mission of the University and overall striving to create an inclusive community of engaged alumni.

We are responsible for planning and funding engagement programs, alumni recognition/awards events, mixers, reunions, recent graduate activities, student engagement, and alumni communications. In addition to these engagement opportunities, we award scholarships, manage and maintain the Leslie & Anita Harper Alumni Center, solicit programmatic sponsorships and scholarship donations, and support Alumni Association Membership.

**University Advancement** (Vice President for University Advancement)

The Vice President for University Advancement serves as the Chief Advancement Officer for the campus and directs an integrated advancement program. The Office of University Advancement supports the University Foundation at Sacramento State and manages campus wide special events and public ceremonies to advance the interests of the University.

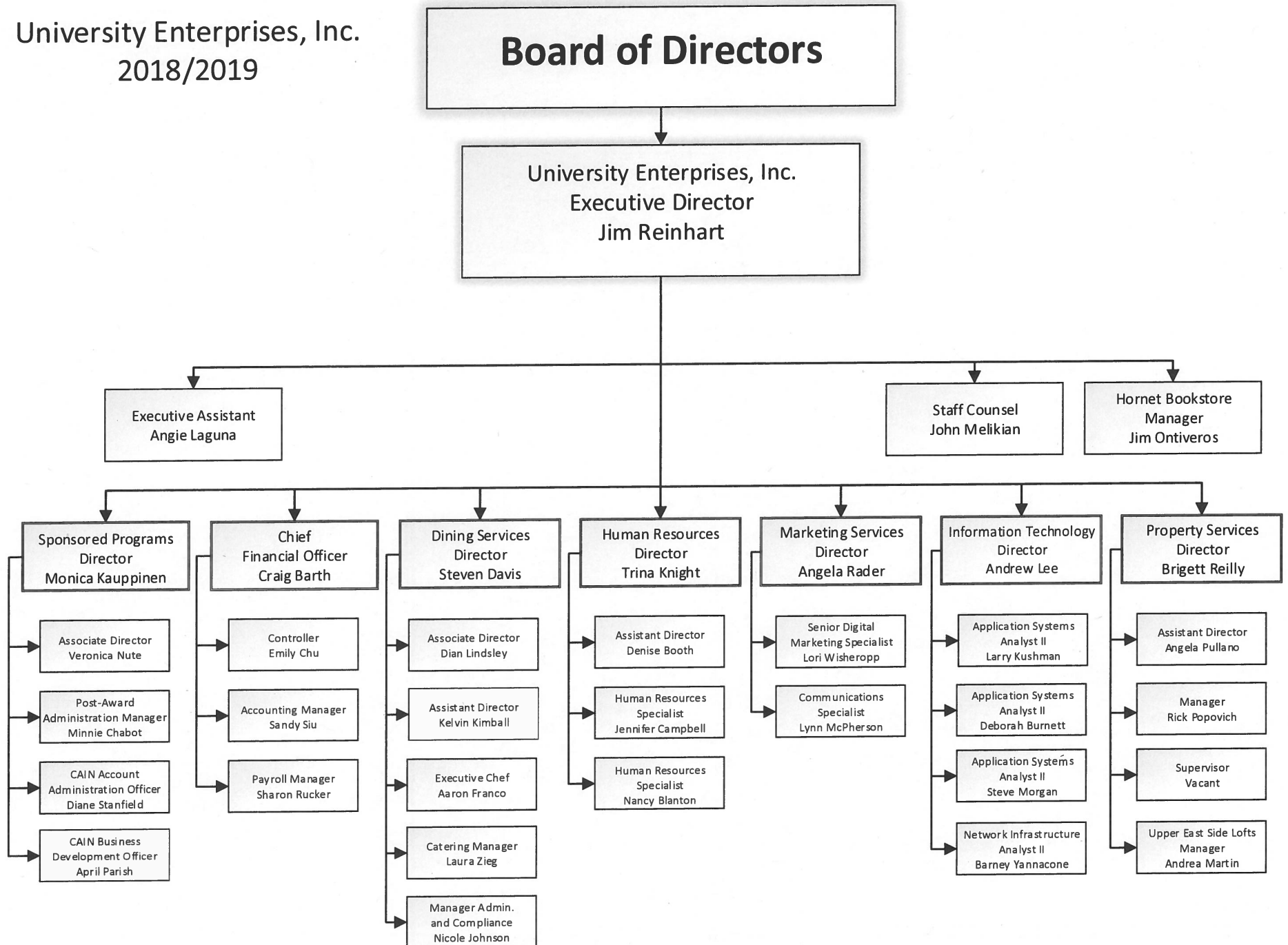
**Annual Giving**

Responsible for creating and executing the university's multi-faceted annual giving program with the goal of engaging various constituencies of Sacramento State, including alumni, faculty & staff (current and emeritus), students, and community members to maximize fundraising for university-wide priorities, Colleges and departments, and current expenditure funds across campus. Annual Giving is also responsible for leadership annual giving programs and pipeline development, optimizing cultivation and stewardship strategies for annual giving donors to secure commitments at the leadership annual giving level, and identify prospects for major gifts.

**University Development**

University Development has the mission to raise philanthropic support for the University's strategic goals. In partnership with the campus community and through the building of relationships with alumni, friends, students and many others, University Development secures private donations in the means of major and planned gifts, corporate and foundation support, and in-kind gifts. University Development's efforts in securing private fundraising support yields an unparalleled return on investment for many benefactors, creating deep and lasting ties to the University, and especially to the students we serve.

University Enterprises, Inc.  
2018/2019



## **UNIVERSITY ENTERPRISES, INC.**

**Business Services Division:** Provides accounting, administrative, financial, investment, cashiering, risk management, and payroll services.

**Dining Services:** Provides a full range of dining options including meal plans, retail, vending and catering.

**Hornet Bookstore:** Provides textbooks, supplies, general books, computers, software, insignia apparel and manages the University Union convenience store.

**Human Resources:** Provides employment, compensation, benefits, training, and employee relations services.

**Information Technology:** Manages the technology needs of UEI, including hardware and software, enterprise content management, and disaster recovery.

**Marketing Services:** Provides marketing, public relations, advertising, licensing, and graphic design services.

**Property Services:** Provides property management, construction, and maintenance services.

**Sponsored Programs Administration:** Post-award administration of sponsored programs, grants and contracts. Administration of the CA Intern Network providing paid internships to students at state agencies and the private sector.



## 2. UNIVERSITY BUDGET ADVISORY COMMITTEE (UBAC)





## **University Budget Advisory Committee Composition**

The University Budget Committee (UBAC) is established by the President to provide input and recommendations to the President regarding the University's General Operating Fund Budget. In order to secure broad representation and input as well as a variety of perspectives, the committee will be comprised of the following members:

**University Staff and Administration:** Four committee members selected from the University staff and administration appointed by the President (one-year terms).

**Faculty:** Four committee members that include one Department Chair recommended by the chairs to the Provost and appointed by the President (two-year term); three faculty members recommended by the Faculty Senate (staggered three-year terms). The Senate will advance at least three and up to five names annually to the President for consideration.

**Students:** Two students recommended by the President of the Associated Students Inc. (one-year terms).

The Associate Vice President for Budget, Planning and Administration (permanent member).

**Ex-Officio Members/Staff:** Budget Planning and Administration analysts.

A member of the University Budget Advisory Committee will be appointed by the President to serve as chair of the committee.

## **Charge to the University Budget Advisory Committee**

*The discussions and recommendations of the University Budget Advisory Committee shall be limited to issues outside the realm of exclusive collective bargaining representatives.*

Working with the President and Vice Presidents, the University Budget Advisory Committee shall:

1. Participate in a highly transparent, informative, and participatory campus General Operating Fund budgeting process.
2. Participate in a budgeting process that integrates campus strategic goal setting, budget review and planning, and allocations set by the president.
3. Participate in the review of accomplishment of goals by vice-presidential divisions and other appropriate units and determine the levels of accountability in the proper use of funds.
4. Advise the President regarding the timing and content of annual budget calls.
5. Review, analyze, and advise the President regarding significant budget actions external to the campus that could impact the University's Operating Fund; e.g. the initial CSU budget proposal and the Governor's May Revise.

6. Review annually the alignment of enrollment targets to the proposed General Operating Fund Budget.
7. Provide annual recommendations to the President regarding the proposed budget allocations across the University's several divisions in line with the University Strategic Plan.
8. Advise the President regarding the format for reporting annual budget data to the campus community in a thorough and consistent manner such that annual changes in the budget are easily tracked and understood.
9. Advise the President during the fiscal year regarding significant or unanticipated events that have a significant effect upon campus budget allocations.

Revised September 8, 2013

**UPDATED 2/16/18**  
**University Budget Advisory Committee**  
**(UBAC)**

<http://www.csus.edu/aba/budget/UBAC/index.html>

**Faculty Members**

Julian Heather  
Elvia Ramirez  
Linda Roberts  
Ernest Uwazie

**Administration/Staff Members**

Fred Baldini, UBAC Chair  
Stacy Hayano  
Sarah Raczkowski  
LindaKay Soriano  
Angel Thayer

**Students**

Elizabeth Cortez  
Tyare Mireles

**Support Staff to Committee**

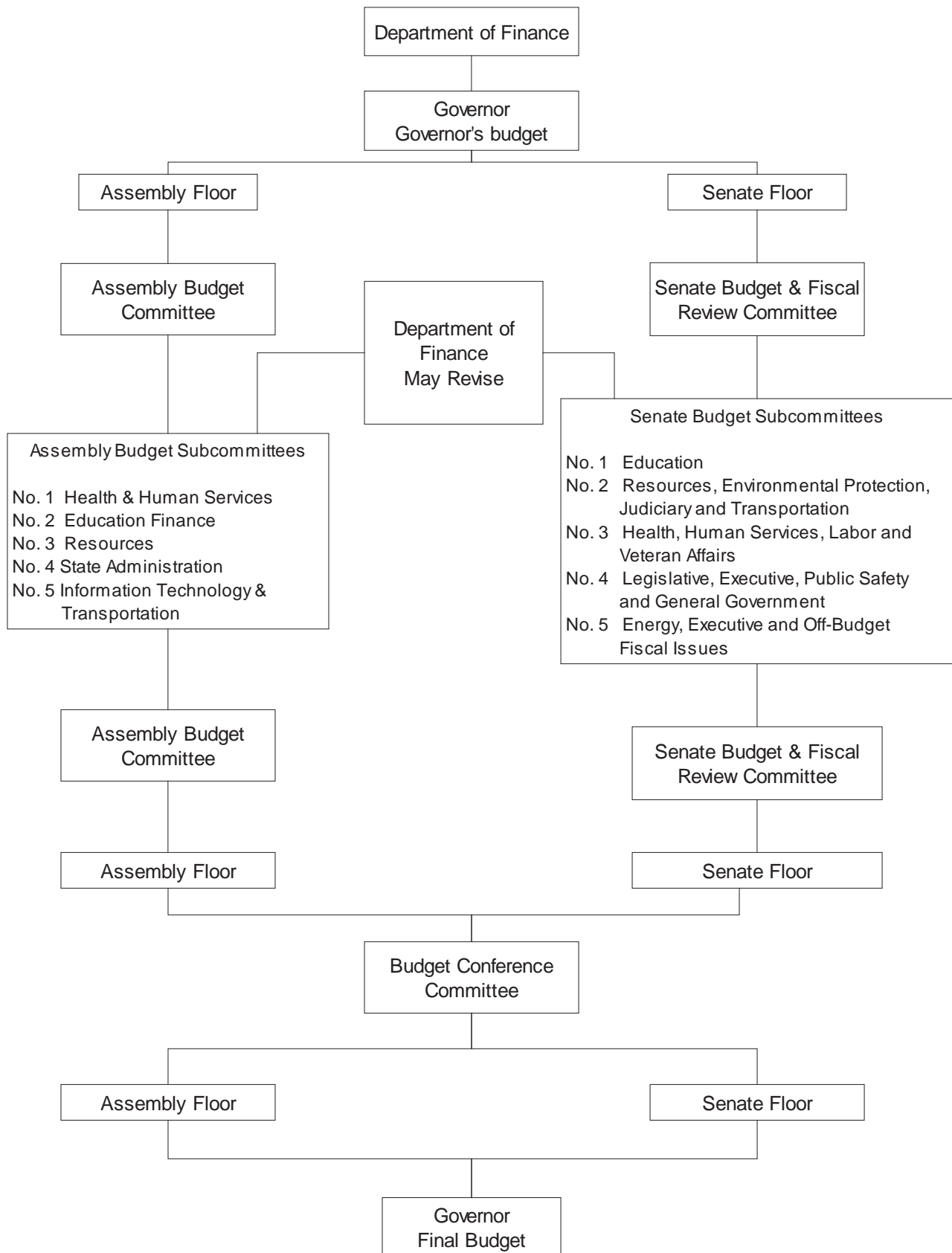
Lauren Garrett  
Norman Kwong  
Diana Lynch

**IDEAL**

Revised 12-19-2017

2/27/2018

# State Budget Bill Process



## State Budget Bill Process Guide

### July-September 15:

State agencies and departments submit budget proposals for the upcoming fiscal year to the Department of Finance (DOF) by September 15th.

### September-January:

The DOF analyzes proposals, meets with agencies to review requests, estimates state revenues and expenditures then finalizes a balanced budget plan for the governor approval. After the Governor has evaluated the proposed DOF budget, he/she releases it to the public and the legislature as the “Governor’s Budget” by January 10<sup>th</sup>.

### January-February:

The budget is introduced as identical bills to both the Assembly and the Senate. The Legislative Analyst will prepare an analysis of the bill, which includes background, projections and recommended revisions. This bill is the starting point for budget subcommittee hearings.

### March-April:

In each house (Assembly and Senate), the bills are separated by subject matter and disseminated to the appropriate subcommittee for public hearings. Most changes to the bill are made in the subcommittees of each house because this is where representatives from agencies, DOF, and key stakeholders can be heard on budget items. Once the hearings are completed, each subcommittee votes and submits their report to the full budget committee.

### May:

In May, revenue and expenditure estimates are revised, based on the most current information, so that it is reflected on the final Budget Bill. In mid-May, the governor releases the revisions to the Budget Bill in what is termed the “May Revise.” These revisions are incorporated into the draft amendments of the bills which are being discussed at the budget subcommittees for both houses. The Legislature usually waits for updates from the “May Revise” prior to any final budget decisions made on the major programs (e.g. education, corrections, health and human services).

### May-June 15:

Once the subcommittee hearings are completed, the subcommittees of both houses will approve, revise, or disapprove certain detail of the Budget Bill. They will then submit a report to their respective budget committees. In each house, the full budget committee will adopt its subcommittees’ reports and send the revised Budget Bills to both the Assembly and Senate floors for amendments and votes. Each house will vote on their Budget Bill and then send it to the other house for concurrence. In the event either bill is not passed by the other house, then it’s sent to the Budget Conference Committee to settle the differences. The Conference Committee is comprised of three members from each house and their task is to settle differences between the two version of the Budget Bill (Assembly and Senate).

In the event the Conference Committee cannot reach a final agreement on the budget, then the “Big 5” which includes the governor, the President pro Tem of the Senate, the Speaker of the Assembly, and the minority leaders of both houses will meet to resolve the deadlock.

## State Budget Bill Process Guide

After the Conference Committee distributes the report to the full Assembly and Senate, each caucus meets and is briefed on the final agreement. The committee report containing the Budget Bill cannot be amended. The Budget Bill must be approved by a simple majority vote in each house before it can be sent to the governor. However, a two-thirds vote is still required for the Legislature to raise taxes. The Constitution requires that the Legislature pass the Budget Bill and forward it to the governor by June 15<sup>th</sup> for his/her signature.

### June 15-30:

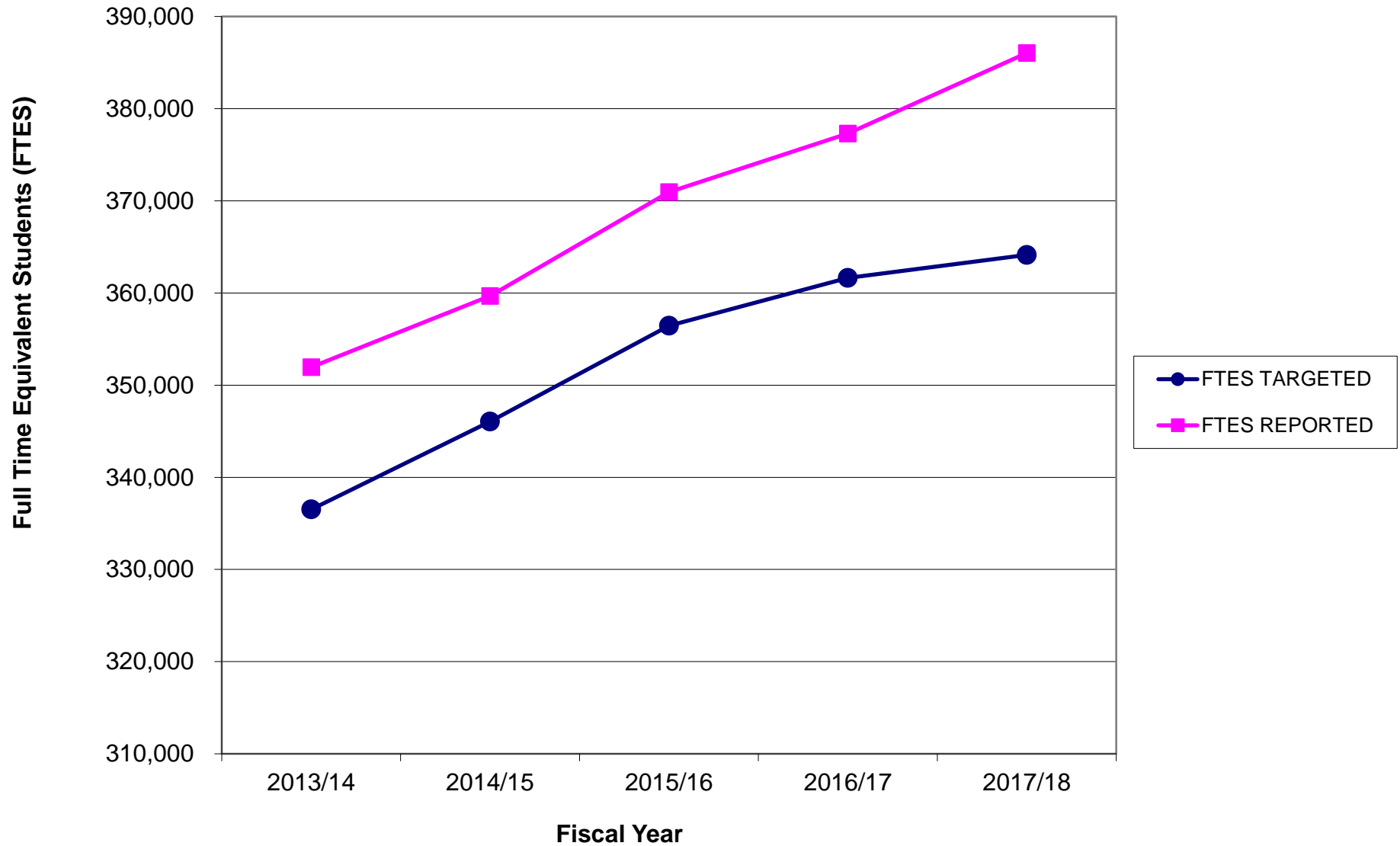
After the governor has received the Budget Bill from the Legislature, he/she has 12 working days to sign or veto the bill. The governor may reduce or eliminate any appropriation before the budget bill is signed via the line-item veto. The legislature can override a line-item veto with a two-thirds vote in each house. Once the governor signs the Budget Bill, it goes into effect on July 1<sup>st</sup>. The new budget period runs from July 1<sup>st</sup> through June 30<sup>th</sup>.



### 3. CSU SYSTEMWIDE & SACRAMENTO STATE



## CSU Systemwide Enrollment Comparison (Paying Resident Fees)



**CSU SYSTEMWIDE COLLEGE YEAR ENROLLMENT FIGURES BY FISCAL YEAR**  
**(Paying Resident Fees)**

	2013/14	2014/15	2015/16	2016/17	2017/18
FTES TARGETED	336,510	346,050	356,450	361,644	364,131
FTES REPORTED	351,955	359,679	370,959	377,290	386,035

Source: CSU College Year Reports (Table 22) for Full-Time Equivalent Students (FTES) Grand Totals - Residents Only

# **Operating Fund Highlights of the CSU**

## **CSU Enrollment Growth**

### **2012/13**

Target FTES continue to remain at the 2011/12 Resident FTES levels of 331,716.

### **2013/14**

Target FTES increased to 336,510 Resident FTES.

### **2014/15**

Target FTES increased to 346,050 Resident FTES.

### **2015/16**

Target FTES increased to 356,450 Resident FTES.

### **2016/17**

Target FTES increased to 361,644 Resident FTES.

### **2017/18**

Target FTES increased to 364,131 Resident FTES.

### **2018/19**

Target FTES remains at 364,131 Resident FTES.

## **CSU Student Fees**

### **2012/13 (Information after Proposition 30 passed)**

State Tuition Fees

1. No increase in resident, undergraduates, graduates and post baccalaureate teacher credential student fees.

Education Doctorate fees

2. No increase in fees

Graduate Business Professional Fee

3. No increase in fees

### **2013/14**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### **2014/15**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### **2015/16**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

# **Operating Fund Highlights of the CSU**

## **CSU Student Fees (continued)**

### **2016/17**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### **2017/18**

State Tuition Fees increases

Undergraduates

- 6.1+ units: \$135/semester and \$90/quarter
- 0-6 units: \$78/semester and \$52/quarter

Credential

- 6.1+ units: \$156/semester and \$104/quarter
- 0-6 units: \$90/semester and \$60/quarter

Graduate and post baccalaureate

- 6.1+ units: \$219/semester and \$146/quarter
- 0-6 units: \$129/semester and \$86/quarter

Education Doctorate fee increase

- \$360 per semester and \$240/quarter

Doctor of Nursing Practice fee increase

- \$465/semester

Physical Therapy Doctorate fee increase

- \$524 per semester

Graduate Business Professional fee increase

- \$16/semester and \$11/quarter

Non-Resident Students fee increase

- \$24/semester unit and \$16/quarter unit

### **2018/19**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

New Doctor of Audiology program beginning in 2018-2019

## **State Budget Adjustments**

### **2012/13 (Information after Proposition 30 passed)**

General Fund increase of \$125 million for the tuition fee rate rollback (funding received in 2013/14)

### **2013/14**

General Fund increase of \$125.1 million

### **2014/15**

General Fund increase of \$142.2 million

### **2015/16**

General Fund increase of \$225 million

# **Operating Fund Highlights of the CSU**

## **State Budget Adjustments (continued)**

### **2016/17**

General Fund increase of \$154 million

### **2017/18**

General Fund increase of \$179 million

### **2018/19**

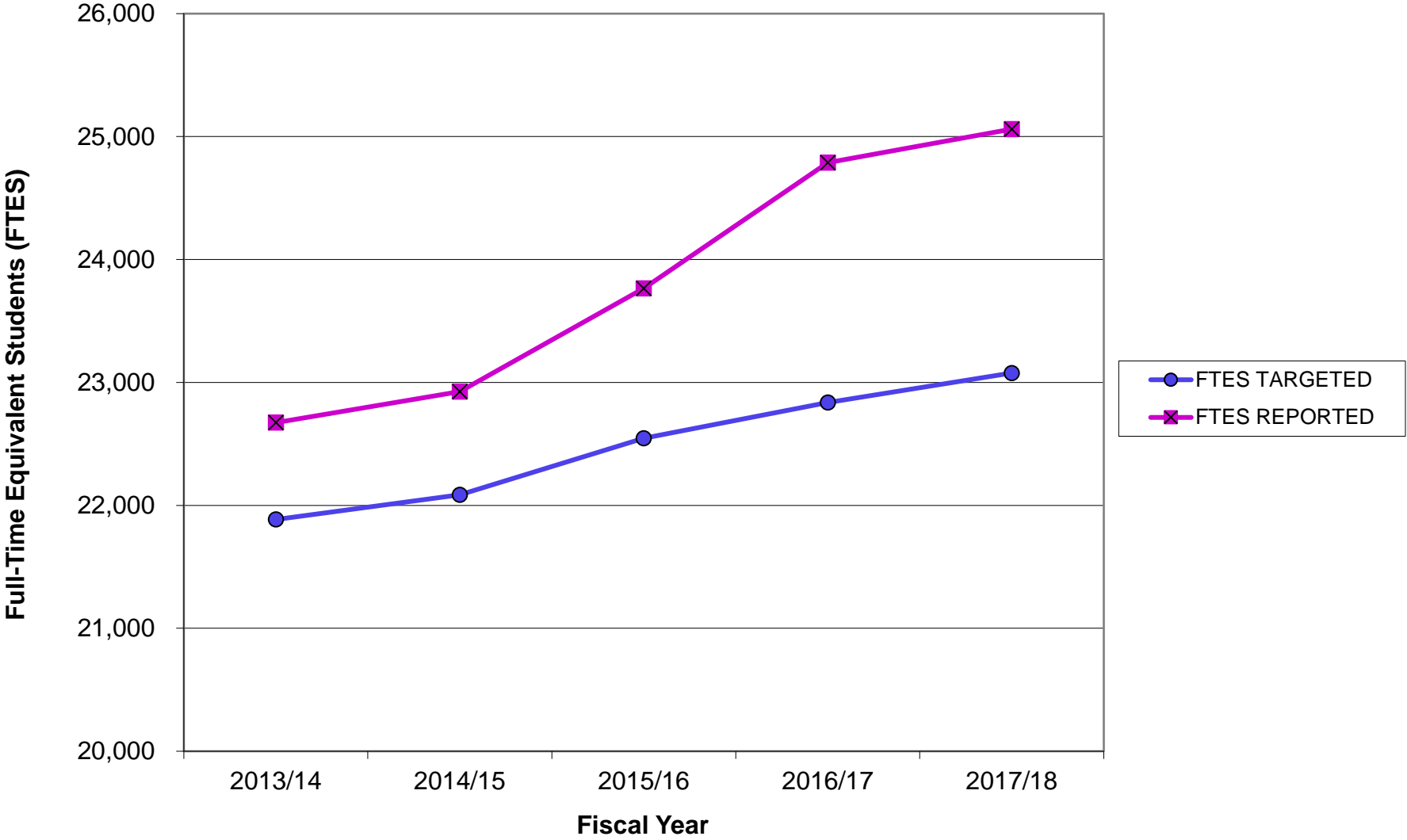
General Fund increase of \$197.2 million

### **Note:**

Information regarding the 2012/13 budget was changed due to the passage of Proposition 30 in November 2012. Due to timing issues for the report publication, the February 2013 report was not updated to reflect the changes that occurred after Proposition 30 passed. The data contained in this report reflects the final outcome.

# Sacramento State Enrollment Comparison

(Resident Paying FTES)



**SACRAMENTO STATE ENROLLMENT FIGURES BY FISCAL YEAR**  
**(Resident Paying FTES)**

	2013/14	2014/15	2015/16	2016/17	2017/18
FTES TARGETED	21,885	22,085	22,545	22,837	23,077
FTES REPORTED	22,673	22,925	23,765	24,788	25,061

Source: CSU College Year Reports (Table 22) for Full-Time Equivalent Students (FTE) - Residents Only



# **Operating Fund Highlights of Sacramento State**

## **Sacramento State Enrollment Growth**

### **2012/13**

Target FTES remained at the 2011/12 level of 21,625 Resident FTES.  
No enrollment growth funding received because the campus' enrollment target did not increase.

### **2013/14**

Target FTES increased to 21,885 for Resident FTES for a growth of 1.2%.  
Enrollment growth funding of \$1.153 million was received for the General Operating Fund (equivalent to the 1.2% enrollment increase)

### **2014/15**

Target FTES increased to 22,085 for Resident FTES for a growth of 0.9%.  
Enrollment growth funding of \$1,947,000 was received for the General Operating Fund.

### **2015/16**

Target FTES increased to 22,545 for Resident FTES for a growth of 2%.  
Enrollment growth funding of \$2,605,000 was received for the General Operating Fund.

### **2016/17**

Target FTES increased to 22,837 for Resident FTES for a growth of 1.46%.  
Enrollment growth funding of \$1,696,000 was received for the General Operating Fund. The campus budgeted above the targeted FTES by .6% for a total of 22,972 Resident FTES.

### **2017/18**

Target FTES increased to 23,077 for Resident FTES for a growth of 1%.  
Enrollment growth funding of \$2,946,000 was received for the General Operating Fund.

### **2018/19**

Target FTES remained the same at 23,077 for Resident FTES resulting in no change to enrollment growth funding for the General Operating Fund.

## **Sacramento State Student Fees**

### **2012/13 (Information after Proposition 30 passed)**

State Tuition Fee increases

1. No fee increases for resident, undergraduates, graduates and post baccalaureate teacher credential students

Education Doctorate fees

2. No fee increase

Graduate Business Professional Fee

3. No fee increase

# Operating Fund Highlights of Sacramento State

## Sacramento State Student Fees (continued)

### **2013/14**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### **2014/15**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### **2015/16**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### **2016/17**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

### **2017/18**

State Tuition Fees increases

Undergraduates

- 6.1+ units: \$135/semester
- 0-6 units: \$78/semester

Credential

- 6.1+ units: \$156/semester
- 0-6 units: \$90/semester

Graduate and post baccalaureate

- 6.1+ units: \$219/semester
- 0-6 units: \$129/semester

Education Doctorate fee increase

- \$360 per semester

Physical Therapy Doctorate fee increase

- \$524 per semester

Graduate Business Professional fee increase

- \$16/semester unit

Non-Resident Students fee increase

- \$24/semester unit

### **2018/19**

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

# **Operating Fund Highlights of Sacramento State**

## **Sacramento State Budget Adjustments**

### **2012/13 (Information after Proposition 30 passed)**

General Fund increase of \$7.66 million for the tuition fee rate rollback (funding received in 2013/14)

### **2013/14**

General Fund increase of \$15,218,500

Funding for employee compensation, student access and success initiatives

### **2014/15**

General Fund increase of \$9,349,300

Funding received for employee compensation, benefits, student success/reduction of bottleneck initiatives, and a subsequent reduction for support CSU operations. Per the Budget Act, the Center for California Studies received a separate augmentation.

### **2015/16**

General Fund increase of \$10,064,700

Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth. Per the Budget Act, the Center for California Studies received a separate augmentation.

### **2016/17**

General Fund increase of \$12,264,700

Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth.

### **2017/18**

General Fund increase of \$12,255,000

Funding received for employee compensation, benefits, and enrollment growth.

### **2018/19**

General Fund increase of \$14,105,200

Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth.

### **Note:**

Information regarding the 2012/13 budget was changed due to the passage of Proposition 30 in November 2012. Due to timing issues for the report publication, the February 2013 report was not updated to reflect the changes that occurred after Proposition 30 passed. The data contained in this report reflects the final outcome.

SACRAMENTO STATE						
GENERAL OPERATING FUND SUMMARY						
Fiscal Years 2014-15 through 2018-19						
Budgeted Full-Time Equivalent Students (FTES)-Resident+Non Resident		22,416	22,934	23,433	23,591	23,576
Budgeted Full-Time Equivalent Students (FTES) - Resident Only		22,085	22,545	22,972	23,077	23,077
		2014/15 Initial Campus Budget Estimates	2015/16 Initial Campus Budget Estimates	2016/17 Initial Campus Budget Estimates	2017/18 Initial Campus Budget Estimates	2018/19 Initial Campus Budget Estimates
<b>Sources of Funds</b>						
Base Budget from State Appropriation		\$116,988,137	\$126,337,437	\$132,420,137	\$143,584,837	\$155,839,837
Prior Year Adjustments						
Education Insights					\$1,100,000	\$1,100,000
Compensation Adjustments			\$57,700	\$1,942,000		\$2,649,000
CO Adjustment from C4CS						\$2,000
Adjustments-from CO removed from C4CS						\$28,000
Retirement Adjustment		\$795,000	\$3,614,000	\$1,109,000	\$1,993,000	\$2,127,000
Retirement Adjustment - C4CS						\$17,000
Net Other Baseline Adjustment				(\$68,300)		
<b>Adjusted State Appropriation</b>		<b>\$117,783,137</b>	<b>\$130,009,137</b>	<b>\$135,402,837</b>	<b>\$146,677,837</b>	<b>\$161,762,837</b>
<b>State Appropriation New Changes</b>						
Tuition Fee Discounts (formerly State Univ Grants)		\$44,100	\$69,000	\$28,000		(\$1,220,800)
Financial Aid Set Aside		(\$1,044,000)				
Employee Compensation		\$7,292,500	\$1,629,000	\$3,752,000		\$5,888,000
Mandatory Costs (Energy, Natural Gas, Insurance, New Space, Benefits, Deferred Maintenance)		\$678,000	\$622,000	\$1,963,000	\$7,706,000	\$854,000
Enrollment Increase Funding		\$1,947,000	\$2,605,000	\$1,696,000	\$2,556,000	
Chancellor's Office Initiatives Funding		\$496,100	\$968,000	\$743,000		\$3,761,000
Augmentations (restorations, additional funding)						
Revenue Interest Assessment		\$70,900				
Other Reductions (Unallocated)		(\$1,372,300)				
Center for California Studies (Restricted allocations)		\$442,000	\$500,000			
Education Insights Center				\$1,100,000		
<b>Total State Appropriation</b>		<b>\$126,337,437</b>	<b>\$136,402,137</b>	<b>\$144,684,837</b>	<b>\$156,939,837</b>	<b>\$171,045,037</b>
<b>Campus Projected Fee Revenues</b>						
State University Fee (SUF) Income		\$140,990,000	\$144,800,000	\$147,350,000	\$157,000,000	\$157,500,000
Non-Resident Fees (1)		\$2,700,000	\$3,000,000	\$3,700,000	\$3,500,000	\$4,000,000
Application Fees		\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000
Other Miscellaneous Revenue		\$200,000	\$90,000	\$5,000	\$60,000	\$60,000
Other Revenue (Federal WS, Financial Aid)		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
<b>Projected Fee Revenues</b>		<b>\$146,190,000</b>	<b>\$150,190,000</b>	<b>\$153,355,000</b>	<b>\$162,860,000</b>	<b>\$163,860,000</b>
<b>Projected General Fund - Sources of Funds</b>		<b>\$272,527,437</b>	<b>\$286,592,137</b>	<b>\$298,039,837</b>	<b>\$319,799,837</b>	<b>\$334,905,037</b>
<b>Uses of Funds</b>						
Prior Year Baseline Allocation						
Division Baseline Allocations		\$123,171,174	\$132,570,827	\$141,701,356	\$145,103,753	\$156,051,592
All University Expenses		\$22,918,487	\$22,285,897	\$22,647,788	\$23,205,787	\$24,143,112
Education Insights					\$1,100,000	\$1,100,000
Mandatory Costs (compensation pool, benefits, reserve, student grants)		\$112,456,110	\$116,670,713	\$119,997,753	\$126,792,217	\$134,536,255
Reserve						\$597,742
Strategic Goals, Student Success & Completion Initiatives				\$595,080	\$838,080	\$522,604
Adjustments: (baseline adjustments)						
Tuition Fee Discounts (aka State University Grants)		\$308,100	\$572,000	\$348,000	\$2,946,000	(\$1,220,800)
Employee Compensation (salary increases, promos, reclasses)		\$7,602,603	\$3,404,288	\$9,928,629	\$10,811,398	\$10,732,303
Changes to All University Expenses (AUE)		(\$632,590)	\$361,891	\$557,999	\$937,325	\$1,351,683
Mandatory Costs (e.g. energy, deferred maintenance, benefits, insurance, new space)		\$1,633,000	\$5,311,882	\$3,725,000	\$2,183,000	\$2,998,000
Reductions		(\$1,358,073)				
Unanticipated Expenses		(\$2,000,815)	(\$1,800,000)			
Allocations to Divisions		\$1,483,324	(\$130,000)		\$1,936,003	
Center for California Studies Adjustments per Budget Act		\$442,000	\$500,000	(\$4,011,940)		
Student Success & Completion Initiatives				\$243,000		\$2,092,546
Central Baseline Reserves					\$2,446,274	
Education Insights Center				\$1,100,000		
Enrollment Growth/New Faculty		\$584,000	\$1,363,000	\$1,667,160	\$500,000	\$1,000,000
Subtotal:		\$266,607,320	\$281,110,498	\$298,499,825	\$318,799,837	\$333,905,037
Federal Work Study, Financial Aid		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
<b>Total Projected Uses of Funds</b>		<b>\$267,607,320</b>	<b>\$282,110,498</b>	<b>\$299,499,825</b>	<b>\$319,799,837</b>	<b>\$334,905,037</b>
<b>Projected Surplus/(Deficit)</b>		<b>\$4,920,117</b>	<b>\$4,481,639</b>	<b>(\$1,459,988)</b>	<b>\$0</b>	<b>\$0</b>
<b>Budget Balancing Plan</b>						
Permanent Divisional Augmentations		(\$4,920,117)	(\$2,917,559)			
Stategic Goals, Student Success & Completion Initiatives			(\$1,564,080)			
Permanent Budget Reductions				\$1,459,988		
One-time (Fiscal Year) Augmentations						
One-Time (Fiscal Year) Reductions						
Total		(\$4,920,117)	(\$4,481,639)	\$1,459,988	\$0	\$0
<b>Fiscal Year Budget Balance/(Problem)</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Structural Budget Problem Remaining</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Sacramento State General Operating Fund Budget by Fiscal Year  
(Excluding Tuition Fee Discounts)**

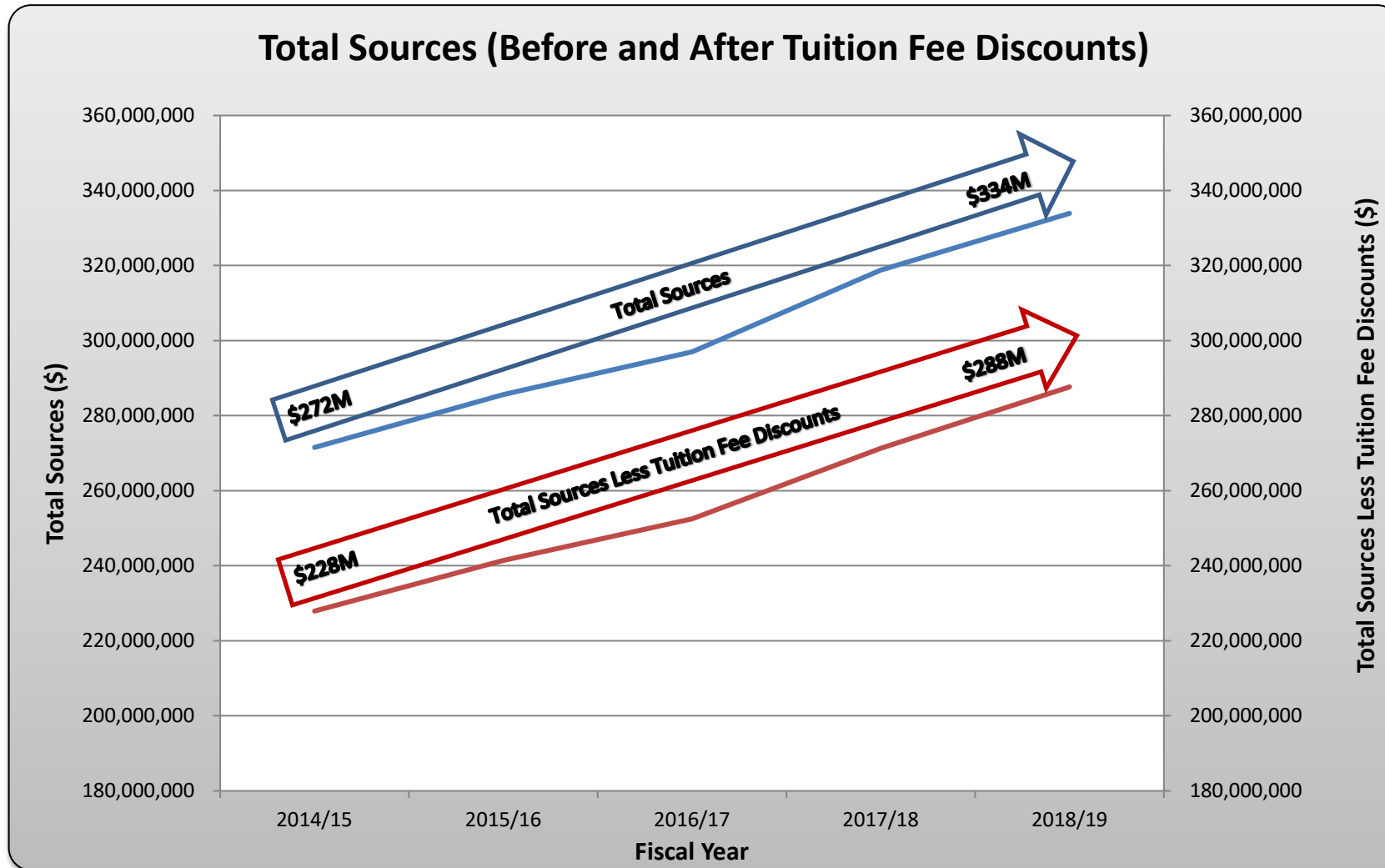
	2014/15	2015/16	2016/17	2017/18	2018/19
<b>Sources of Funds</b>					
State Appropriation	126,337,437	136,402,137	144,684,837	156,939,837	171,045,037
Fees	145,190,000	149,190,000	152,355,000	161,860,000	162,860,000
Total Sources:	271,527,437	285,592,137	297,039,837	318,799,837	333,905,037
Less Tuition Fee Discounts (TFD/EOP)	(43,600,850)	(44,172,850)	(44,520,850)	(47,466,850)	(46,246,050)
Total Sources less Tuition Fee Discounts:	227,926,587	241,419,287	252,518,987	271,332,987	287,658,987
<b>Uses of Funds</b>					
Divisional Allocations	132,570,827	141,382,516	146,563,741	154,277,229	163,801,556
Divisional Baseline Changes	-	-	(1,459,988)	1,774,363	(1,784,476)
Restricted Programs	3,490,292	4,011,940	1,100,000	1,100,000	1,100,000
All University Expenses	22,285,897	22,647,788	23,205,787	24,143,112	25,494,795
Benefits	62,482,723	70,266,605	74,242,605	79,414,605	88,153,805
Compensation	5,296,848	1,546,358	8,028,762	7,654,800	5,895,939
Tuition Fee Discounts (SUG/EOP)	43,600,850	44,172,850	44,520,850	47,466,850	46,246,050
Strategic Goals, Student Success & Completion Initiatives	-	1,564,080	838,080	522,604	4,399,626
Reserves	1,800,000	-	-	-	-
Total Uses:	271,527,437	285,592,137	297,039,837	316,353,563	333,307,295
Less Tuition Fee Discounts (TFD/EOP)	(43,600,850)	(44,172,850)	(44,520,850)	(47,466,850)	(46,246,050)
Total Uses less Tuition Fee Discounts:	227,926,587	241,419,287	252,518,987	268,886,713	287,061,245
<b>Net Income/(Deficit)</b>	-	-	-	2,446,274	597,742

Does not include Federal Work Study amounts as it is a pass-through entry

For this presentation, the Tuition Fee Discounts (TFD) are excluded from the total sources and uses. Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. The Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year which is also used to support financially needy students. These permanent funds are to be used for the sole purpose of providing tuition fee discounts to these students and cannot be used for any other purpose. They are essentially a "pass-through" entry; therefore, these expenses cannot be reduced as a means to balance the budget. Reductions must be found elsewhere.

2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.

## Sacramento State General Operating Fund Budget - Sources of Funds Comparison Two Ways



	2014/15	2015/16	2016/17	2017/18	2018/19
Total Sources	271,527,437	285,592,137	297,039,837	318,799,837	333,905,037
Total Sources less Tuition Fee Discounts	227,926,587	241,419,287	252,518,987	271,332,987	287,658,987

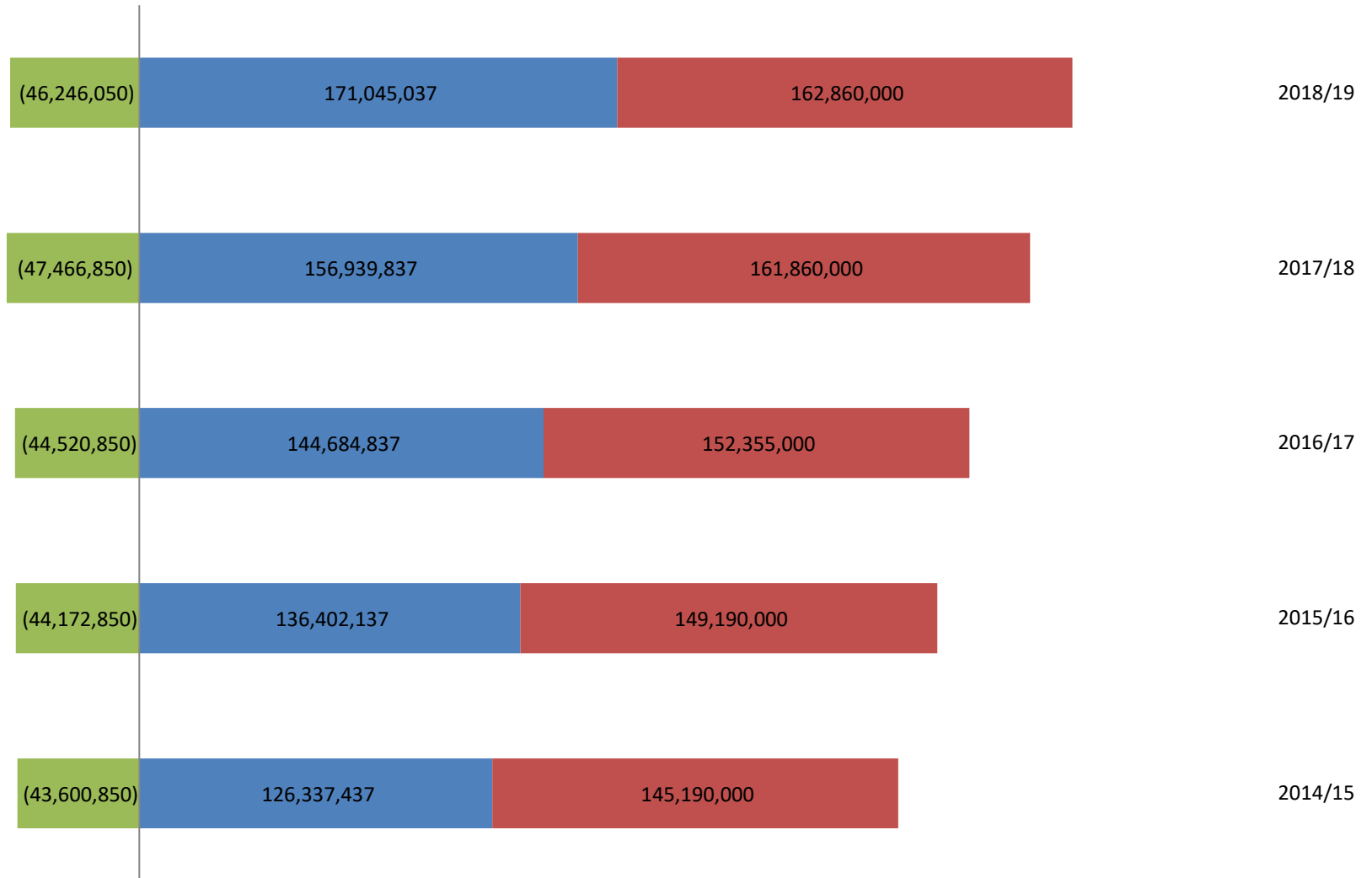
Tuition Fee Discounts represent the one-third of revenue from student fee increases that is set aside to support financially needy students. It also includes Extended Opportunity Program grants of \$683,150 per fiscal year which is also earmarked for financially needy students.

The 2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.



## Sacramento State Operating Fund Budget - Sources by Fiscal Year

■ State Appropriation ■ Fees ■ Less Tuition Fee Discounts & EOP Grants



\* Denotes the financial aid set aside from State Appropriation and Student Fees which cannot be used for any other purpose

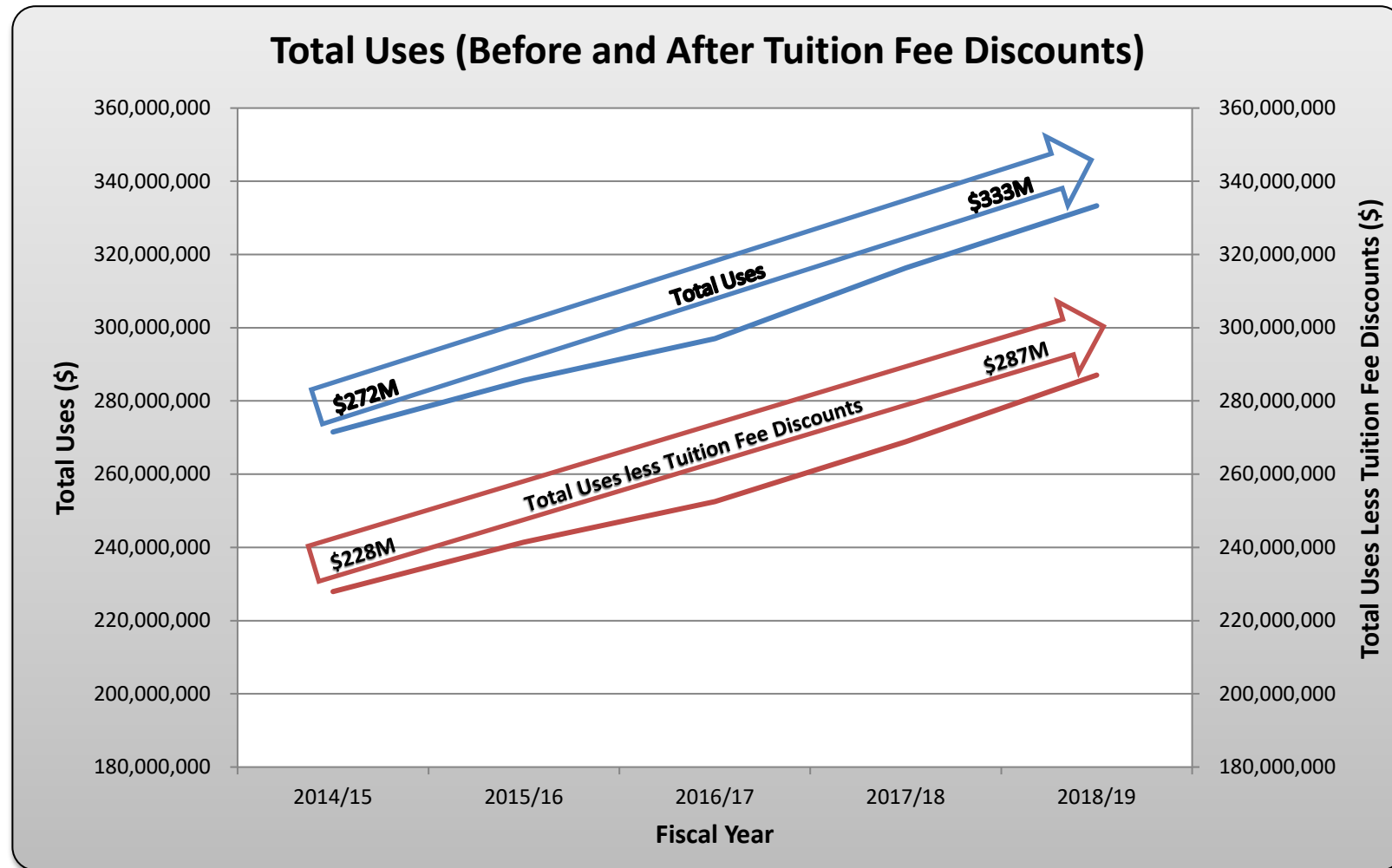
## Sacramento State General Operating Fund Sources and Uses by Fiscal Year

	2014/15	2015/16	2016/17	2017/18	2018/19
State Appropriation	126,337,437	136,402,137	144,684,837	156,939,837	171,045,037
Fees	145,190,000	149,190,000	152,355,000	161,860,000	162,860,000
Less Tuition Fee Discounts & EOP Grants	(43,600,850)	(44,172,850)	(44,520,850)	(47,466,850)	(46,246,050)
Total Sources	227,926,587	241,419,287	252,518,987	271,332,987	287,658,987

The portion of funds associated with the Tuition Fee Discount (TFD) is deducted from overall total to illustrate the portion of the total sources that are designated for this purpose. Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. These permanent funds are to be used for the sole purpose of providing tuition fee discounts to these students and cannot be used for anything else. Therefore, these expenses are not subject to campus reductions and budget balancing measures must be found elsewhere. Additionally, the Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year which is designated for financially needy students.

2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.

## Sacramento State General Operating Fund Budget - Uses of Funds Comparison Two Ways

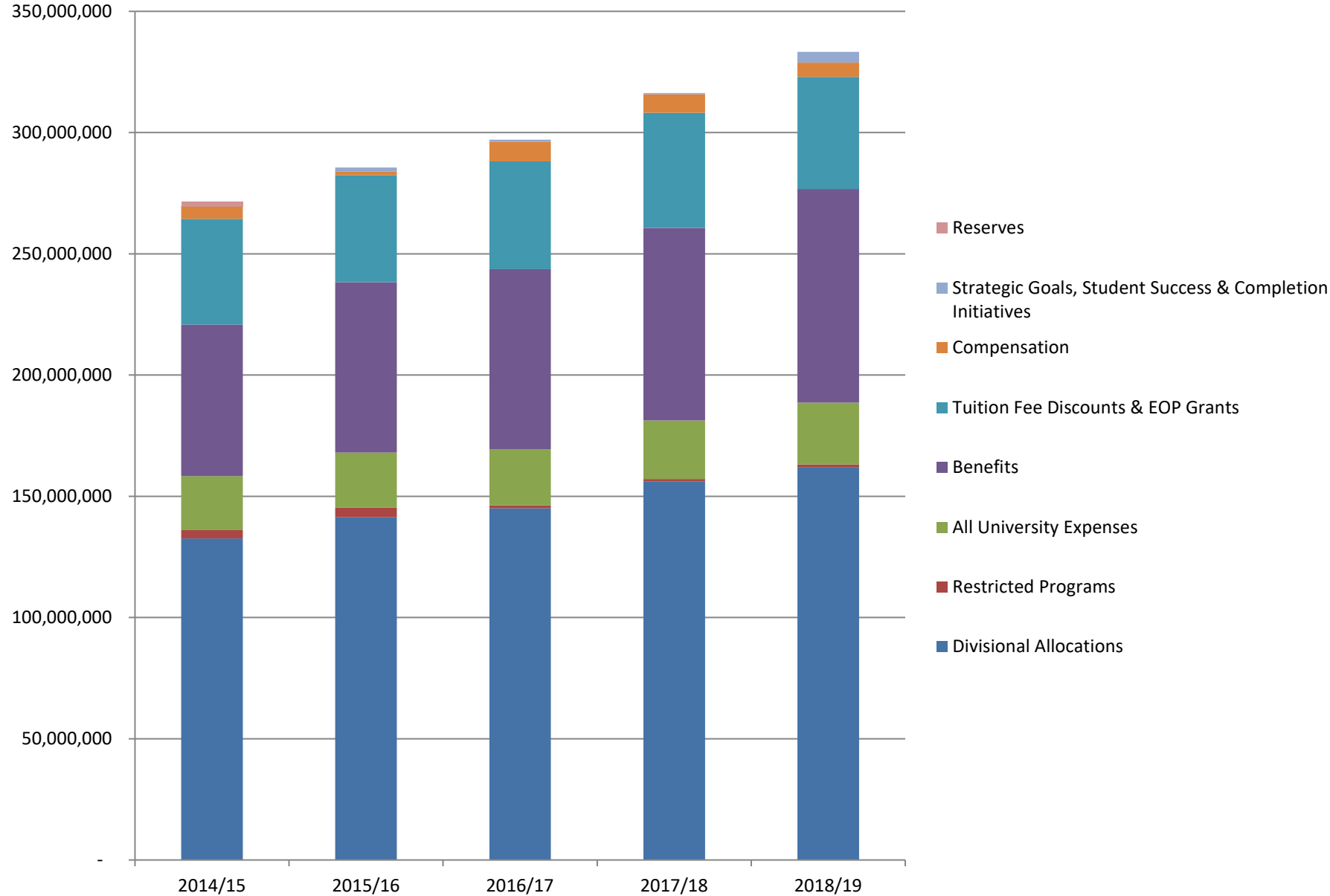


	2014/15	2015/16	2016/17	2017/18	2018/19
Total Uses	271,527,437	285,592,137	297,039,837	316,353,563	333,307,295
Total Uses less Tuition Fee Discounts	227,926,587	241,419,287	252,518,987	268,886,713	287,061,245

Tuition Fee Discounts represent the one-third of revenue from student fee increases or state appropriation that is set aside to support financially needy students. It also includes Extended Opportunity Program grants of \$683,150 per fiscal year which is also earmarked for financially needy students. These funds are specifically earmarked for assisting these students and cannot be reduced to balance the budget or be used for other purposes.

2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.

# Sacramento State General Operating Fund Budget - Uses by Fiscal Year

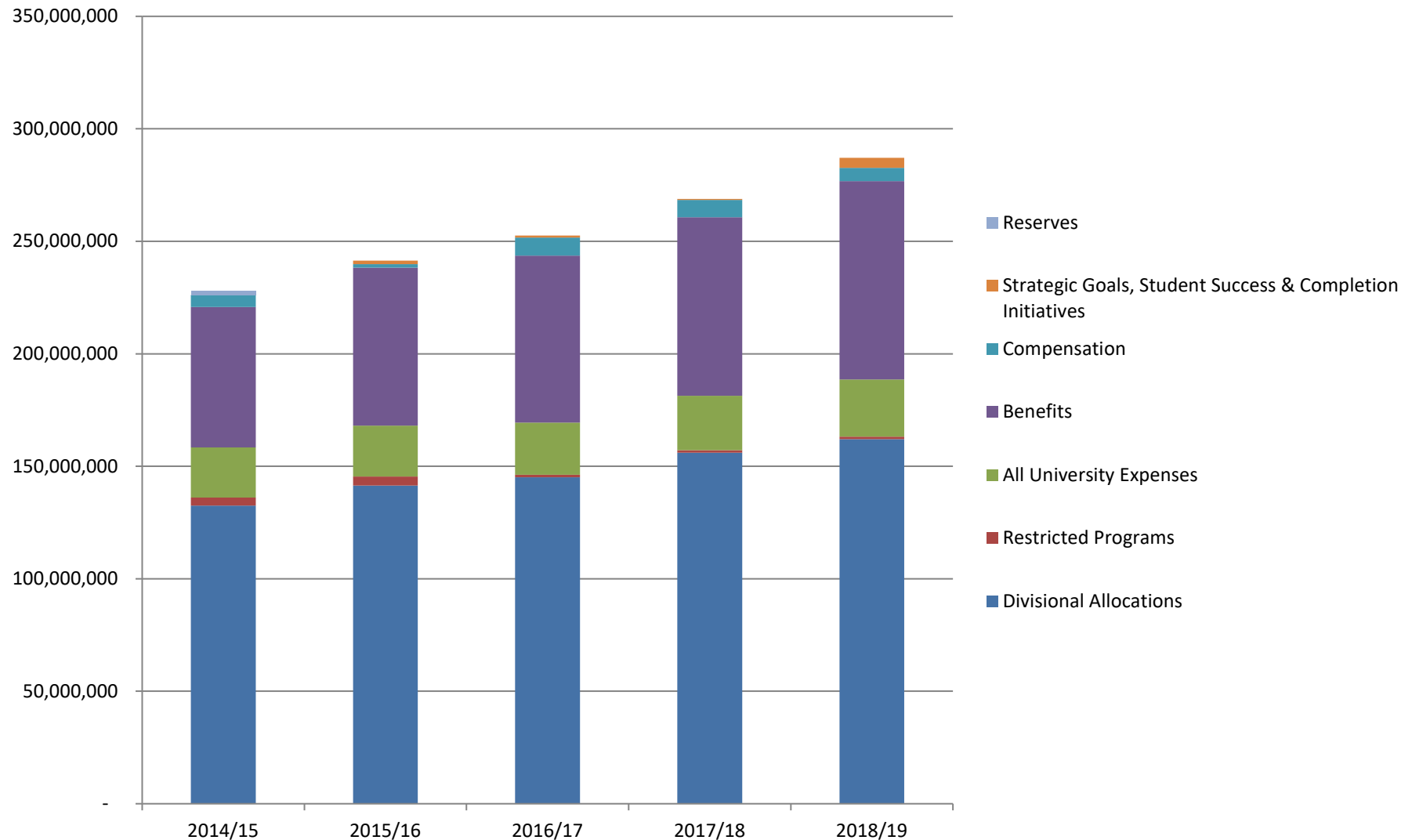


## Sacramento State General Operating Fund Budget - Uses by Fiscal Year

	2014/15	2015/16	2016/17	2017/18	2018/19
Divisional Allocations	132,570,827	141,382,516	145,103,753	156,051,592	162,017,080
Restricted Programs	3,490,292	4,011,940	1,100,000	1,100,000	1,100,000
All University Expenses	22,285,897	22,647,788	23,205,787	24,143,112	25,494,795
Benefits	62,482,723	70,266,605	74,242,605	79,414,605	88,153,805
Tuition Fee Discounts & EOP Grants	43,600,850	44,172,850	44,520,850	47,466,850	46,246,050
Compensation	5,296,848	1,546,358	8,028,762	7,654,800	5,895,939
Strategic Goals, Student Success & Completion Initiatives	-	1,564,080	838,080	522,604	4,399,626
Reserves	1,800,000	-	-	-	-
Total Uses	271,527,437	285,592,137	297,039,837	316,353,563	333,307,295

The 2012/13 fiscal year data differs from the February 2013 published report due to the passage of Proposition 30 in November 2012. Tight publishing deadlines did not allow for the final proposition outcome to be included. Thus, the data contained in this report reflects the final outcome.

## Sacramento State General Operating Fund Budget - Uses by Fiscal Year (Excludes Tuition Fee Discounts and EOP Grants\*)



\*Tuition Fee Discounts and Education Opportunity Program (EOP) grants are basically pass-through entries. Funds are used to pay tuition fees for financially needy students.



**Sacramento State General Operating Fund Budget - Uses by Fiscal Year  
(Excludes Tuition Fee Discounts and EOP Grants)**

	2014/15	2015/16	2016/17	2017/18	2018/19
Divisional Allocations	132,570,827	141,382,516	145,103,753	156,051,592	162,017,080
Restricted Programs	3,490,292	4,011,940	1,100,000	1,100,000	1,100,000
All University Expenses	22,285,897	22,647,788	23,205,787	24,143,112	25,494,795
Benefits	62,482,723	70,266,605	74,242,605	79,414,605	88,153,805
Compensation	5,296,848	1,546,358	8,028,762	7,654,800	5,895,939
Strategic Goals, Student Success & Completion Initiatives	-	1,564,080	838,080	522,604	4,399,626
Reserves	1,800,000	-	-		
Total Uses	227,926,587	241,419,287	252,518,987	268,886,713	287,061,245

Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. These permanent funds are to be used for the sole purpose of providing Tuition Fee Discounts to these students; therefore, these expenses are not subject to campus reductions and any budget balancing solutions must be found elsewhere. The Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year for financially needy students.

2012/13 fiscal year data was changed to reflect the passage of Proposition 30. Previous budgets were based on the assumption that Proposition 30 did not pass. Tight publishing deadlines did not allow for the final proposition outcome to be included in the February 2013 Annual Report.

Also excludes Federal Work Study revenue and expense which are pass-through accounts.



## 4. 2018-19 SACRAMENTO STATE OPERATING FUND

**PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY**  
**2018-19 Fiscal Year**  
**As of 9-26-18**

<i>Total FTES*</i>	23,591
<b><i>Funded Resident FTES</i></b>	<b>23,077</b>
<i>Non-Resident FTES</i>	514

	2018-19 Campus Budget Projections
<b><i>Sources of Funds</i></b>	
<i>Appropriations - General Fund Baseline from Prior Year</i>	\$155,839,837
Retirement Adjustments	\$2,127,000
Retirement Adjustments-C4CS	\$17,000
Education Insights	\$1,100,000
Adjustments-Compensation	\$2,649,000
CO Adjustment from C4CS	\$2,000
Adjustments-from CO removed from C4CS	\$28,000
<i>Adjusted General Fund Baseline Appropriation</i>	\$161,762,837
<i>New State Appropriation Changes</i>	
<i>Compensation and Benefits</i>	
Health	\$665,000
Compensation	\$5,888,000
Operations & Maintenance of New Facilities/Other	\$189,000
Subtotal	\$6,742,000
<i>Specified Programs</i>	
Graduation Initiatives 2025	\$3,761,000
Tuition Fee Discount Adjustments (SUG)	(\$1,220,800)
Tuition Fee Discounts	
Subtotal	\$2,540,200
<i>Projected Appropriation</i>	\$171,045,037
<i>Campus Projected Revenue and Adjustments</i>	
Tuition Fee Revenue **	\$157,500,000
Non-Resident Fees	\$4,000,000
Application Fees	\$1,300,000
Other Miscellaneous Revenue	\$60,000
	\$162,860,000
	<b>\$333,905,037</b>
Other Revenue (WS, Financial Aid)	\$1,000,000
<b><i>Total Projected Sources of Funds</i></b>	<b>\$334,905,037</b>

	2018-19 Campus Budget Projections
<b>Uses of Funds</b>	
<i>Prior Year Baseline Allocation</i>	
Division Baseline Allocations	\$156,051,592
Strategic Goals, Student Success & Completion Initiatives	\$522,604
All University Expenses	24,143,112
Reserve	\$597,742
Education Insights	\$1,100,000
Mandatory Costs (compensation pool, benefits, restricted programs, student grants)	\$134,536,255
	\$316,951,305
<i>Adjustments: (baseline adjustments)</i>	
<i>Compensation and Benefits</i>	
Prior Year Baseline Divisional Adjustments (Cont Costs for Salary Increases, Promotions, Reclasses, Equity, Positions, etc)	\$7,560,964
Compensation pool allocations to divisions	(\$7,193,661)
Retirement	\$2,144,000
Health	\$665,000
Add'l TT Fac Hires Benefit Costs (GI 2025)	\$1,000,000
PY Benefit Pool Shortfall	\$570,000
Prior Year Compensation Pool Shortfall	\$1,230,000
Employee Compensation (current contracts)	\$5,888,000
Employee Compensation (prior year contracts)	\$2,677,000
	\$14,541,303
<i>Specified Programs</i>	
State University Grants (SUG) Adjustments	(\$1,220,800)
Graduation Initiatives 2025	\$2,092,546
Operations & Maintenance of New Facilities/Other	\$189,000
Swap GF with IRT Trust Funds-AA	(\$220,416)
Swap GF for Trust Funds-ABA	(\$35,424)
Swap GF for Trust Funds-ATH	(\$7,216)
Swap GF for Trust Funds-HR	(\$4,592)
Swap GF for Trust Funds-IRT	\$311,600
Swap GF for Trust Funds-Pres	(\$4,264)
Swap GF for Trust Funds-PAA	(\$984)
Swap GF for Trust Funds-SA	(\$26,896)
Swap GF for Trust Funds-UA	(\$11,808)
Move ADA Coord to ABA from Pres Ofc	\$80,000
Move positions to Athletics from Pres Ofc	\$199,915
Move positions from Pres Ofc to ABA and Athletics	(\$279,915)
Move positions from Pres Ofc to SA	(\$186,860)
Move positions to SA from Pres Ofc	\$186,860
All University Expenses Increase (GI 2025)	\$145,850
Changes to All University Expenses	\$1,205,833
Subtotal:	\$2,412,429
<i>Subtotal - Before WS, Restricted Programs</i>	<b>\$333,905,037</b>
<i>Work Study, Financial Aid</i>	\$1,000,000
<b>Total Projected Uses of Funds</b>	<b>\$334,905,037</b>
<b>Balance</b>	<b>\$0</b>

\* Includes graduate FTES and non-resident FTES

\*\* Fee revenue based on re-benched 17/18 projected enrollment target as of 7/19/17 per Student Affairs

Denotes pass through funding

**2018/19 OPERATING FUND BUDGET - SACRAMENTO STATE**

**Budget Allocations as Approved by the President**

**Revised September 2018**

	2017/18 Baseline	2017/18 Baseline Adjustments*	2018/19 Changes**	2018/19 Baseline Before Allocations	2018/19 Separate Student Success Funds	2018/19 New Baseline	Notes
<b>Academic Affairs</b>	104,872,823	5,256,793	-	110,129,616	(842,806)	109,286,810	67.5% Compensation, Student Success and Completion Initiatives, and funding swaps
<b>Administration &amp; Business Affairs</b>	16,835,363	764,516	189,000	17,788,879	-	17,788,879	11.0% Compensation, new facilities maintenance, funding swaps, and organizational changes
<b>Athletics</b>	3,384,207	373,770	-	3,757,977	-	3,757,977	2.3% Compensation, funding swaps, and organizational changes
<b>Human Resources</b>	2,186,413	74,428	-	2,260,841	-	2,260,841	1.4% Compensation and funding swaps
<b>Information Resources &amp; Technology</b>	7,791,990	641,924	-	8,433,914	(150,000)	8,283,914	5.1% Compensation and funding swaps
<b>President's Office</b>	2,079,874	(412,083)	-	1,667,791	(304,620)	1,363,171	0.8% Compensation, Student Success and Completion Initiatives, funding swaps, and organizational changes
<b>Public Affairs &amp; Advocacy</b>	488,452	7,620	-	496,072	-	496,072	0.3% Compensation and funding swaps
<b>Student Affairs</b>	12,784,616	741,088	-	13,525,704	(487,050)	13,038,654	8.0% Compensation, Student Success and Completion Initiatives, funding swaps, and organizational changes
<b>University Advancement</b>	5,627,854	112,908	-	5,740,762	-	5,740,762	3.5% Compensation and funding swaps
							100.0% <b>162,017,080</b>
<b>Strategic Goals, Student Success and Completion Initiatives</b>	522,604		2,092,546	2,615,150	1,784,476	4,399,626	<b>48.4%</b> <b>4,399,626</b>
							<b>1.3%</b>
<i>Restricted or Mandatory Costs</i>							
<b>Education Insights</b>	1,100,000	-	-	1,100,000		1,100,000	0.7%
<b>All University Expenses (AUE)</b>	24,143,112		1,351,683	25,494,795		25,494,795	15.1% Increase in costs
<b>Mandatory Benefits Costs</b>	79,414,605	4,360,200	4,379,000	88,153,805		88,153,805	52.3% Increase in costs and allocations
<b>Compensation</b>	7,654,800	(11,553,861)	9,795,000	5,895,939		5,895,939	3.5% Compensation allocations to divisions and for new FY
<b>State University Grants (aka Tuition Fee Discounts)</b>	47,466,850		(1,220,800)	46,246,050		46,246,050	27.4% SUG allocation decrease
<b>University Central Baseline Reserve</b>	2,446,274		(1,848,532)	597,742		597,742	0.4% Offset funding gap
<b>Federal Work Study/Financial Aid</b>	1,000,000		-	1,000,000		1,000,000	0.6%
							100.0% <b>168,488,331</b>
<b>Total:</b>	<b>319,799,837</b>	<b>367,303</b>	<b>14,737,897</b>	<b>334,905,037</b>	<b>-</b>	<b>334,905,037</b>	<b>50.3%</b>
<b>Resources Available</b>							
<b>General Fund</b>						<b>171,045,037</b>	51.1%
<b>Fees</b>						<b>162,860,000</b>	48.6%
<b>Federal Work Study/Financial Aid</b>						<b>1,000,000</b>	0.3%
<b>Total Resources</b>						<b>334,905,037</b>	100.0%
<b>Surplus/(Deficit)</b>							<b>-</b>

\*1718 baseline adjustments include the following:

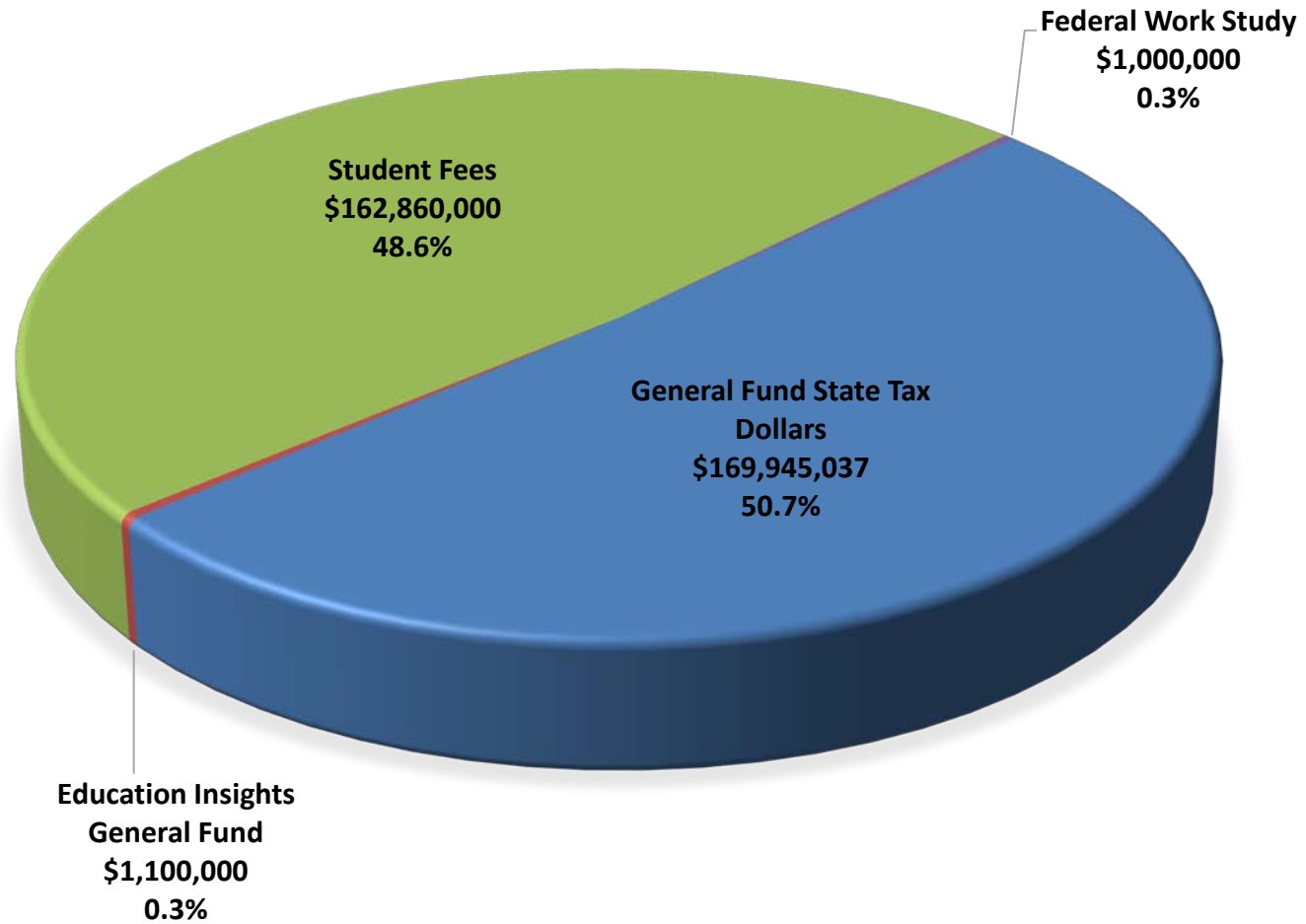
-Compensation for continuing costs due to bargaining unit salary increases, faculty promotions, staff reclassifications

-Divisional organizational changes include moving positions and funding

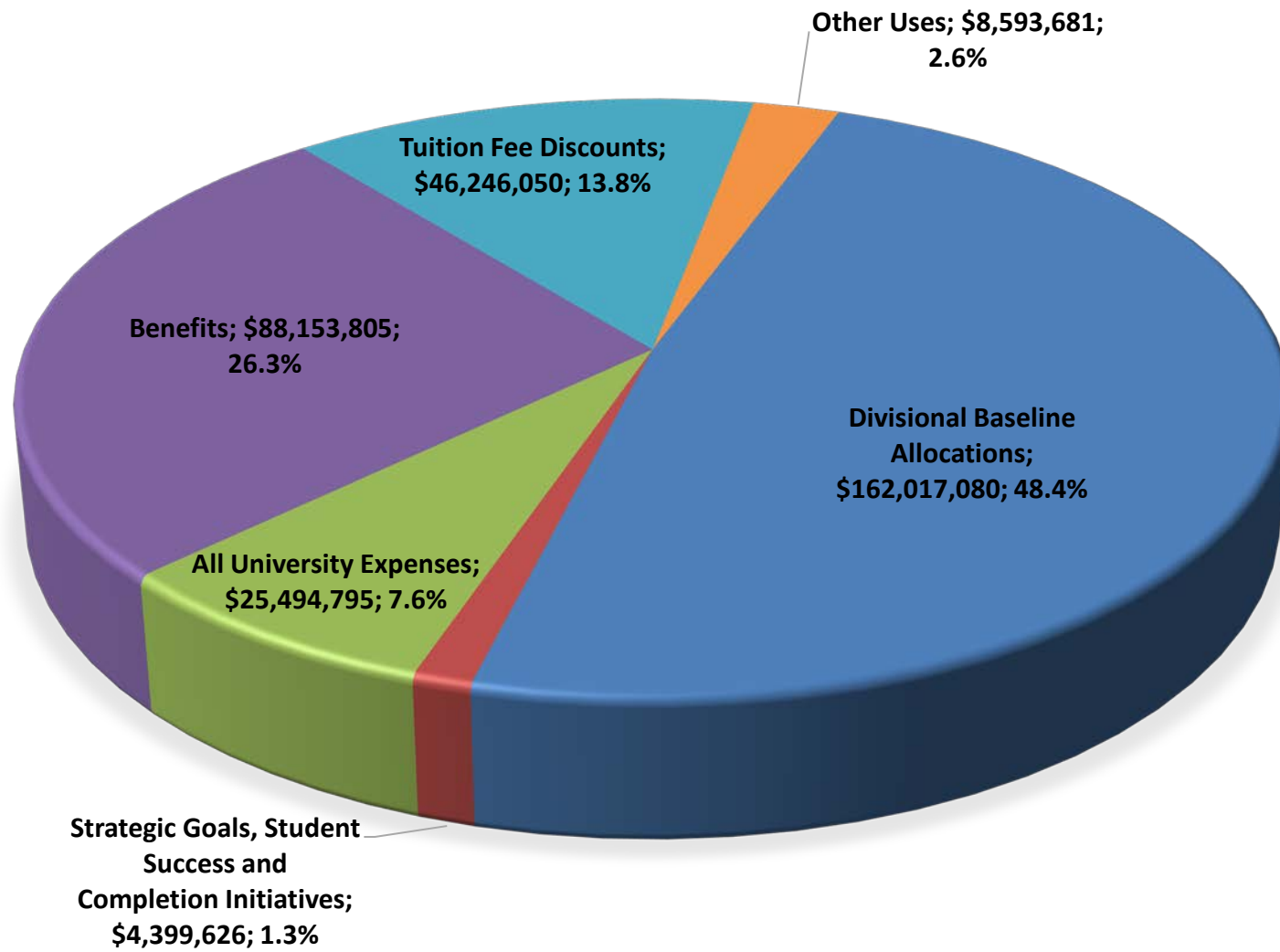
-Swap of cell tower/broadband revenues between IRT and other campus divisions, resulting in exchange of Operating Fund allocations for equivalent amounts in Trust Fund revenues

\*\*1819 changes are for maintenance of new facilities (Folsom Hall and Downtown Campus)

**2018/19 PROJECTED SOURCES OF FUNDS**  
**\$334,905,037**

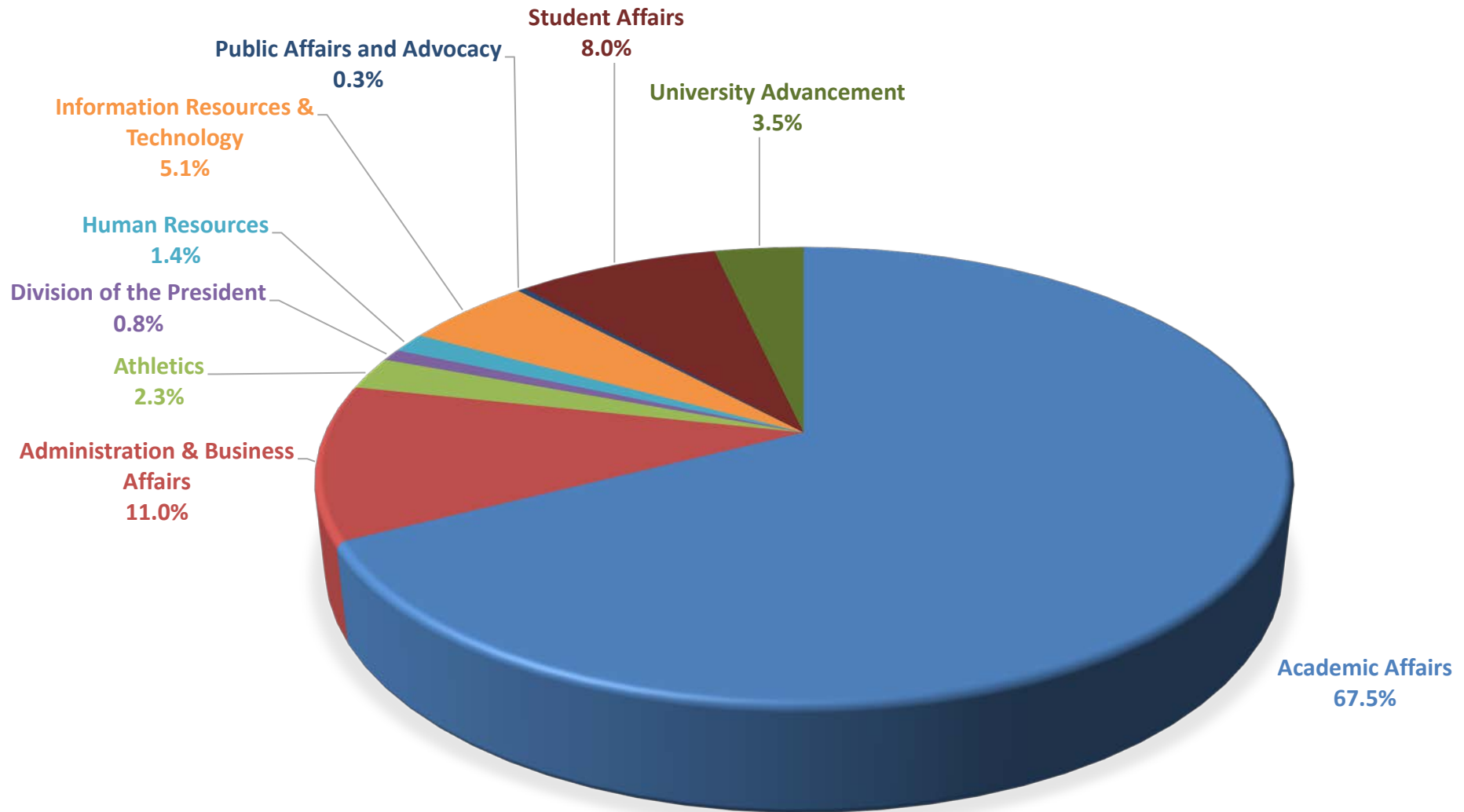


**2018/19 PROJECTED USES OF FUNDS**  
**\$334,905,037**





**GENERAL OPERATING FUND  
2018/19 PROJECTED DIVISIONAL ALLOCATIONS  
\$162,017,080**



**Sacramento State**  
**2018/19 Operating Fund Budget Data**

<b>Sources of Funds</b>	<b>Amount</b>	<b>Percent</b>
General Fund State Tax Dollars	\$169,945,037	50.7%
Education Insights General Fund	\$1,100,000	0.3%
Student Fees	\$162,860,000	48.6%
Federal Work Study	\$1,000,000	0.3%
Total 2017/18 Sources:	\$334,905,037	100.0%

<b>Uses of Funds</b>	<b>Amount</b>	<b>Percent</b>
Divisional Baseline Allocations	\$162,017,080	48.4%
Strategic Goals, Student Success and Completion Initiatives	\$4,399,626	1.3%
All University Expenses	\$25,494,795	7.6%
Benefits	\$88,153,805	26.3%
Tuition Fee Discounts	\$46,246,050	13.8%
Other Uses	\$8,593,681	2.6%
Total 2017/18 Uses:	\$334,905,037	100.0%

} Mandatory Costs

<b>Divisional Baseline Allocation Detail</b>	<b>Amount</b>	<b>Percent</b>
Academic Affairs	\$109,286,810	67.5%
Administration & Business Affairs	\$17,788,879	11.0%
Athletics	\$3,757,977	2.3%
Division of the President	\$1,363,171	0.8%
Human Resources	\$2,260,841	1.4%
Information Resources & Technology	\$8,283,914	5.1%
Public Affairs and Advocacy	\$496,072	0.3%
Student Affairs	\$13,038,654	8.1%
University Advancement	\$5,740,762	3.5%
Total Division Baselines	\$162,017,080	100.0%

<b>Other Uses Detail</b>	<b>Amount</b>	<b>Percent</b>
Restricted Program (Education Insights)	\$1,100,000	12.8%
Compensation	\$5,895,939	68.6%
University Central Baseline Reserve (Operational)	\$597,742	7.0%
Federal Work Study	\$1,000,000	11.6%
Total Other Uses	\$8,593,681	100.0%

**From:** [President Robert S. Nelsen](#)  
**To:** [csus-staff-everyone](#)  
**Subject:** [SACSEND] President's Update: Tuesday, August 21, 2018  
**Date:** Tuesday, August 21, 2018 10:11:00 AM

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# President's Update

Tuesday, August 21, 2018



*I am confident  
that this budget  
will enable us to  
continue our  
progress forward  
over the next year  
– and Stingers Up!*

## To All Members of the Campus Community:

In January 2018, the governor proposed an alarming budget in which the CSU System was to receive only \$92.1 million in ongoing state appropriations (General Fund). The proposal created a funding shortfall that required the campus divisions to prepare for reductions of up to 3 percent, as presented in the University Budget Advisory Committee (UBAC) [recommendation](#).

With the signing of the Budget Act of 2018, the budget picture improved, and the CSU System received approximately \$197.3 million in ongoing state appropriations. The distribution of state appropriations was as follows:

- \$197,269,000 in ongoing baseline (state appropriations)
  - o \$75 million in graduation initiatives
  - o \$106,639,000 in compensation increases
  - o \$15,630,000 for mandatory cost increases (health care and operations/maintenance of new facilities)

At Sacramento State, the increased level of funding alleviated the need for divisions to implement the planned reductions. The campus's share of the additional state appropriations totaled \$14.1 million to address benefit and compensation increases as well as funding for graduation initiatives. The only reduction the campus received was in the State University Grants (\$1,220,800) because the CSU system realigned the budget based on student financial need across the 23 campuses.

The campus's 2018-19 budget is projected to be \$334,903,037 (including \$1.1 million for Education Insights) from the increased state appropriations plus the anticipated student fee revenue. The budget will support 23,077 resident FTES and 541 non-resident FTES for a total of 23,591 FTES.

A summary of the University's final budget for the 2018-19 General Operating Fund is provided [here](#).

The state also appropriated \$1.8 million in one-time funds to support increased course sections with one exception: Rather than dipping into reserves for \$6 million for additional course sections, we will only use \$4.2 million of the reserves and will supplement that amount with the

additional \$1.8 million in one-time funds.

I concur with UBAC's recommendations for the allocation of All University Expenses. I would like to extend my gratitude to UBAC for its attentiveness and dedication to the budget recommendations. We are fortunate to have UBAC's guidance in this laborious process. I am confident that this budget will enable us to continue our progress forward over the next year – and Stingers Up!

Sincerely,  
Robert S. Nelsen



**SACRAMENTO STATE**  
OFFICE OF THE PRESIDENT

**California State University, Sacramento**

**Office of the President**

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April 26, 2018

To: Robert Nelsen, President, California State University, Sacramento

From: Fred D. Baldini, Chair, University Budget Advisory Committee

Re: Recommendations for the 2018/2019 University Budget Allocations

The University Budget Advisory Committee has reviewed all of the 2018/19 Annual Budget Call proposals and has met with the division heads. Their recommended budget is based on the current information available. The Governor's January budget includes a permanent base increase of \$92.1 million in CSU General Fund. This amount creates a \$171M gap from the CSU proposed budget. It does not address funding needed for Student Success, enrollment growth, or facilities allocation. Out of the \$171M shortfall, \$61M does not cover existing mandatory costs such as benefits and compensation. This lack of funding creates an overall deficit that requires divisional reductions in order to support a balanced budget.

When recommending reductions, the committee relied on the information gained from the division heads as well as reflecting on the university's Four Imperatives, which include 1) reducing time to degree, 2) diversity, inclusivity, and equity, 3) philanthropic giving, and 4) community involvement and collaboration, along with the safety and welfare of our students, faculty and staff. This 2018/19 budget recommendation reflects the committee's struggle to continue the path of student success while reducing the impact to the divisions with cuts.

The committee's commitment to creating a balanced budget includes the following assumptions (see Attachment A):

- Estimated sources of funds = \$325,865,337
  - Includes projected State General Fund Appropriation (\$162,005,337), Student Tuition Fee revenues (\$162,860,000), and Federal Work Study revenue (\$1,000,000)
- Estimated uses of funds = \$329,878,250
  - Includes compensation pool increases, which contains campus contribution to fund the shortfall in State General funding, benefit cost increases, increase in All University Expenses (\$1,351,683), and continued funding of a central baseline reserve (\$2,446,274). Does not include any funded costs for future collective bargaining agreements.
- Estimated shortfall to cover via divisional reductions = \$4,012,913

Realizing that the campus has a priority to further student success and graduation initiatives, the committee recommends that Academic Affairs and University Advancement receive the lowest reductions of 2.4%. The rationale behind this recommendation is that Academic Affairs must continue to offer courses in order to keep the pipeline of students flowing towards graduation, thus increasing our graduation rates. The University Advancement division is responsible for obtaining additional campus revenue and donations; as State funding decreases, there is an enhanced need to increase other revenue sources. If University Advancement has to sustain high reductions, it limits their ability to bring in additional revenue. Their staffing levels determine the amount of revenue or donations that they can generate. A separate area of concern is Human Resources (HR). They are a small division that fulfills an important need. This office is finally fully-staffed after many rounds of

temporary hires. Their ability to process human capital is dependent on their staffing levels. If they were to endure a large reduction, all the gains they have recently made in their hiring processes will be at risk. The 2.75% reduction UBAC is recommending will allow them to cut their temporary staffing budget with little impact on permanent positions.

For the remaining divisions, a 3% reduction is recommended since areas can manage the reductions knowing that student success is extremely important for our students. UBAC also recommends that the division of Public Affairs and Advocacy should refrain from hiring their vacant management position. Understanding that a management position is a long term permanent hire that will require on-going funding, if they were to hire for this position and implement the recommended reductions, it will place the division in a structural deficit situation. A better solution is to wait until the division has adequate funding to wholly cover this position along with their operating costs. Not hiring provides the division with a little flexibility to fund the necessary small one-time expenses required for the downtown campus. The proposed reductions and redistribution of funds are addressed in the following table:

	<i><b>2016-17 Initial Baseline</b></i>	<b>2018/19 UBAC Recommendation for % Baseline Reduction</b>	<b>2018/19 UBAC Baseline Recommended Reduction</b>
Academic Affairs	\$104,872,823	-2.40%	(\$2,516,948)
Administration & Business Affairs	\$16,835,363	-3.00%	(\$505,061)
Athletics	\$3,384,207	-3.00%	(\$101,526)
Human Resources	\$2,186,413	-2.75%	(\$60,126)
Information Resources & Technology	\$7,791,990	-3.00%	(\$233,760)
President's Office	\$2,079,874	-3.00%	(\$62,396)
Public Affairs & Advocacy	\$488,452	-3.00%	(\$14,654)
Student Affairs	\$12,784,616	-3.00%	(\$383,538)
University Advancement	\$5,627,854	-2.40%	(\$135,068)
	\$156,051,592		<b>(\$4,013,078)</b>

Per the UBAC recommendations, the reductions will generate a savings of \$4,013,078 in baseline funds to be applied to the estimated shortfall. The total reductions will yield a modest surplus of \$165, which can be applied to either the university's central baseline reserves or towards any anticipated shortfall that arises in the future.

## All University Expenses

As the All University Expenses (AUE) increase, funding is taken from the overall budget to support these increases, which affects the amount available – or not available – to the divisions. For the 2018/19 fiscal year, the increases to the AUE means additional reductions to the division since there is not enough funding to cover the university's mandatory costs.

Understanding how a new AUE can impact the university's long term financial commitments (e.g., annual maintenance costs), the committee has carefully examined all proposals. Any expenditure increase that is deemed controllable by a division is removed from the total. In 2018/19, the projected AUE increase includes a rise in disabled student materials and services, faculty promotions, insurance premiums, campus space rental, employee training programs, background checks, and Information Technology costs. Two new All University Expenses were added to the list. They include Immigration Processing Fees of \$20,000 in Academic Affairs and Security Camera Maintenance and Operations of \$200,000 in Administration and Business Affairs. After a thorough review, the committee recommends an overall AUE cost increase of \$1,351,683 (Attachment B).

UBAC is always mindful of the following criteria when reviewing requests:

- AUEs are generally costs allocated to a division that has little control over the expenditure. For example, energy expenses are incurred by ABA; however, the usage of energy is not controlled by ABA.
- AUEs should be ongoing and thus require baseline funding.
- AUEs are restricted to a specific type of expense that has university-wide implications and is outside the normal scope of operation for any one division, program center, or department.
- Permanently staffed positions should not be included as an AUE expense because those costs are controllable by the division.

## One-Time Requests

The anticipated prior year carry forward funds balance, which finances the campus' one-time project requests, includes over-enrollment revenue (beyond the targeted FTES), other miscellaneous revenue, transfers, or unused reserves. These sources create a pool of one-time funds that is available for campus-wide uses. The 2017/18 fiscal year is projected to produce additional one-time central reserves, which can be used to finance approximately \$7 million in projects or initiatives (Attachment C).

Until the Science Complex is nearing completion, a significant portion of the campus' one-time central reserves will be set aside for this building. The building will cost \$91 million and \$20 million (cash in hand) is required by the university. The campus is fronting the money until the donations are received. Beyond the cash requirement for the Science Complex, the committee deliberated on the appropriate amount of campus reserves required for unanticipated and emergency/urgent situations as well as contributions required for Chancellor Office funded infrastructure or building projects. UBAC recommends that \$7,015,000 of the available reserves should be used towards the following one-time requests:

- \$6,000,000 to Academic Affairs to maintain an additional 726 sections for Student Success
- \$150,000 to Academic Affairs for ORIED move from UEI space, this will reduce future space rental costs
- \$350,000 to Administration and Business Affairs for a Storm Pit Generator, which serves as the main campus storm pump and was manufactured in 1978
- \$385,000 to Administration and Business Affairs for critical roof replacements (Amador, Solano, Mendocino, and Library North)
- \$80,000 for Sand Volleyball Courts to bring athletes back on campus and address audit findings
- \$50,000 for Hornet Gym floor resurfacing due to peeling varnish

UBAC believes these are critical campus projects or imperatives that need to be addressed and therefore recommends one-time funding for them. Other areas of concern include the funding required for new faculty start-up packages, pathways repair, and Kadema Hall repairs. As for the start-up packages, some colleges are able to self-fund these costs whereas others may not be able to do so. Perhaps a small portion of this cost



can be funded in the future if additional resources become available. Likewise, the pathways repair and Kadema Hall are safety concerns and should be made a priority when funding is obtainable.

Although adequate funding is not available from the State, the need to continue student success and graduation initiatives remains a high priority for our campus. Sacramento State has made significant strides in increasing our graduation rates; consequently, to stop the momentum now would be counterproductive. We have asked our students to take on higher unit loads in order to graduate in a timely manner, and they have complied. To not offer the additional courses they need would be an injustice to them. Through this recommendation, UBAC is hoping to mitigate the repercussions placed upon academics and the student success initiatives by proposing a lesser reduction to Academic Affairs and by providing one-time funding for additional courses. This is not the optimal solution but will hopefully allow students to continue their journey to success.

Attachments

**CALIFORNIA STATE UNIVERSITY, SACRAMENTO**  
**PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY**  
**2018-19 Fiscal Year**  
**As of 4-20-18**

**Assume no enrollment growth**  
**Jan Gov's Budget = \$92.1M**

<i>Total FTES*</i>	23,591
<b><i>Funded Resident FTES</i></b>	<b>23,077</b>
<i>Non-Resident FTES</i>	514
	<b>2018-19 Campus Budget Projections</b>
<b><i>Sources of Funds</i></b>	
<i>Appropriations - General Fund Baseline from Prior Year</i>	\$155,839,837
Retirement Adjustments	
Education Insights	\$1,100,000
Adjustments-Compensation	
<i>Adjusted General Fund Baseline Appropriation</i>	\$156,939,837
<i>New State Appropriation Changes</i>	
<i>Unrestricted</i>	
Enrollment Growth	
General Fund Allocation (benefits, compensation, etc.)	\$5,065,500
Subtotal	\$5,065,500
<i>Projected Appropriation</i>	\$162,005,337
<i>Campus Projected Revenue and Adjustments</i>	
Tuition Fee Revenue **	\$157,500,000
Non-Resident Fees	\$4,000,000
Application Fees	\$1,300,000
Other Miscellaneous Revenue	\$60,000
	\$162,860,000
	<b>\$324,865,337</b>
Other Revenue (WS, Financial Aid)	\$1,000,000
<b><i>Total Projected Sources of Funds</i></b>	<b>\$325,865,337</b>

	2018-19 Campus Budget Projections	
<b>Uses of Funds</b>		
<i>Prior Year Baseline Allocation</i>		
Division Baseline Allocations	\$156,051,592	
Strategic Goals, Student Success & Completion Initiatives	\$522,604	
All University Expenses	24,143,112	
Reserve	\$2,446,274	
Education Insights	\$1,100,000	
Mandatory Costs (compensation pool, benefits, restricted programs, student grants)	\$134,536,255	
	\$318,799,837	
<i>Adjustments: (baseline adjustments)</i>		
<i>Compensation and Benefits</i>		
Prior Year Baseline Divisional Adjustments (Cont Costs for Salary Increases, Promotions, Reclasses, Equity, Positions, etc)	\$8,003,580	
Compensation pool allocations to divisions	(\$8,003,580)	
Retirement	\$1,579,400	
Health	\$41,200	
Dental	\$109,800	
New Year Compensation Shortfall (tuition fee funded)	\$3,661,230	Need to cover
Prior Year Compensation Pool Shortfall		
Employee Compensation (current contracts)	\$3,335,100	GF Funded portion
	\$8,726,730	
<i>Specified Programs</i>		
State University Grants (SUG) Adjustments		
Central Baseline Reserve		
Changes to All University Expenses	1,351,683	
Subtotal:	\$1,351,683	
<i>Subtotal - Before WS, Restricted Programs</i>	<b>\$328,878,250</b>	
<i>Work Study, Financial Aid</i>	\$1,000,000	
<b>Total Projected Uses of Funds</b>	<b>\$329,878,250</b>	
<b>Balance</b>	<b>(\$4,012,913)</b>	
<b>Budget Balancing Plan</b>		
<b>Divisional Baseline Reductions</b>		

**Projected Surplus/(Deficit):**

\* Includes graduate FTES and non-resident FTES

\*\* Fee revenue based on re-benched 17/18 projected enrollment target as of 7/19/17 per Student Affairs

Denotes pass through funding

## All University Expense (AUE) Request

## Attachment B

All University Expenses		2017/18 Budget	2018/19 Proposed Budget	Proposed Difference	AUE Description	Description Updated (Y/N)	Comments
<b>Academic Affairs</b>							
	Accreditation-Department	124,000	124,000	-	Accreditation costs (e.g. site visits, licensing and annual costs) for campus and certain academic departments	N	
	Alliance for Minority Participation (AMP) Project	800,000	800,000	-	Chancellor's Office portion of the grant that's run through the UEI	N	
	Grad Equity Fellowship	49,500	49,500	-	Grants awarded to graduate students	N	
	CSUPERB (Chancellor's Office Grant)	29,550	29,550	-	University's cost for participating in the CSU program for Education & Research in Biotechnology	N	
	COAST	7,500	7,500	-	Cost of campus annual membership in CSU COAST - Council on Ocean Affairs, Science and Technology	N	
	Agent Based Recruitment for International Students	25,000	50,000	25,000	Commission paid to an outside agency (Pair Point) to increase the number of international students (non-resident tuition) on our campus.	N	Per Paul Hoffman, AVP for IPGE he anticipates we will double our recruiting efforts and therefore, our costs
	Laboratory Risk & Safety Solutions Software	100,000	96,300	(3,700)	Technology solution to manage hazard assessment, inspections, chemical tracking, etc. Will allow for a consistency of approach, automated tracking for training, shared learning, and improved communication	N	Per Risk & Safety Solutions Co., the cost for 2018-19 is less than 2017-18
	Faculty Promotions	248,780	265,390	16,610	Funding for General Operating Fund promotions to Assistant Professors, Associate Professors, and Professors	N	<b>NOTE:</b> This AUE has been moved from HR to AA, due to a reorganization. Faculty HR services have moved from HR to AA. The newly established office in AA is called the Office of Faculty Advancement (OFA). They have supplied the 2018-19 promotion costs, which are less than 2017-18.
	Immigration Processing Fees	0	20,000	20,000	US Department of Homeland Security for I-129 (Visa Application) & Fraud Detection filing fees		New AUE to pay for the immigration costs required by US Department of Homeland Security for H-1B Visas
	<b>Natural Sciences &amp; Math</b>						
	Alliance of Minority Participation	50,000	50,000	-	University's cost for participating in the AMP grant program	N	
<b>Administration and Business Affairs</b>							
	VISA/Mastercard Charges	25,000	25,000	-	Bank charges for University's acceptance of VISA/MasterCard for payment methods	N	
	Insurance-Vehicle	43,447	40,478	(2,969)	Insurance policy costs for the University's vehicles	N	CSURMA projected cost for SMVIA cost for 2018-19
	General Services Charges	10,000	10,000	-	General Svcs charges to assist Univ with bidding/processing cost of contracts	N	
	Outbox AXS (Veritix)	40,000	40,000	-	Outbox AXS (Veritix) ticketing and customer relations system for University events. Cost driven by usage, including large contracted events held on campus, such as the USATF Track & Field Junior Olympics.	N	
	State Fire Marshall Inspection	72,000	72,000	-	Cost of State Fire Marshall inspections - this annual cost was moved from the Chancellor's Office to the campuses	N	
	Space Rental	6,996,243	7,592,017	595,774	Cost of renting space for the University's General Operating Fund programs	N	Increase includes projection for Downtown Campus (\$470,170), Modoc addition (\$110,952) & CPI increases in 2018-19 rent for Placer (\$12,906), Modoc (\$5,105), Del Norte (\$1,252) and Modulares (\$591)
	Liability Program (aka Risk Pool Management)	641,530	757,460	115,930	University's insurance premium costs for participating in the CSU Risk Management Authority (CSURMA)	N	CSURMA projected cost for Campus Liability deposit contributions, experience modifications and rates for 2018-19
	Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	740,523	757,086	16,563	CSURMA costs of the Univ's claims for IDL/NDI and UI	N	CSURMA projected cost for IDL/NDI/UI contributions for 2018-19
	Property Insurance	411,056	408,201	(2,855)	CSURMA costs of the Univ's premium for participating in the CSU Property Insurance Program	N	CSURMA projected cost based on review of claims and market rates for 2018-19
	Worker's Compensation	1,500,000	1,557,550	57,550	CSURMA costs of the Univ's worker's comp claims paid by the CSU Risk Mgmt Authority	N	CSURMA projected cost for Campus Liability deposit contributions, experience modifications and rates for 2018-19
	Flood Control	128,000	128,000	-	County's assessment cost to the Univ for flood control measures along Amer River	N	
	Athletic Injury Medical Expense (AIME)	425,925	565,342	139,417	CSURMA costs of accidental insurance for student athletes	N	2018-19 projection recommended by the AIME committee
	Medical Monitoring	5,000	5,000	-	Costs of physical exams required as part of the University's Medical Monitoring Program	N	
	Rental Fee Waiver Reimbursement	160,000	160,000	-	Covers the cost for use of university facilities for events when rental fees are waived	N	
	Campus Sponsored Visitor Parking	100,000	100,000	-	Payment of parking fees for campus sponsored guests	N	
	Music License Agreements	26,000	28,000	2,000	Payments to performing rights organizations (ASCAP, BMI and SESAC) for royalties paid to perform and broadcast music on campus	Y	Royalty costs have been trending upwards in recent years. This request is to cover the anticipated cost for 2018-19
	Sexual Assault Examinations	5,000	6,000	1,000	Performance of sexual assault examinations per master agreement (MA120071). \$1400-\$1650 per evidentiary exam.	N	The cost of each exam is about \$1,500. This would cover the cost of 4 exams annually.
	Benefit Administration Fees (C.O.)	125,884	125,884	-	The State Controller's Office charges the campus (via the Chancellor's Office) an administrative charge for total campus employees enrolled in benefits	N	

## All University Expense (AUE) Request

## Attachment B

All University Expenses	2017/18 Budget	2018/19 Proposed Budget	Proposed Difference	AUE Description	Description Updated (Y/N)	Comments
Security Camera Maintenance & Operations	0	200,000	200,000	Costs incurred in supporting the University intrusion alarm and security camera network	Y	The Police Department is charged with the maintenance of campus camera systems and intrusion alarm systems with no funding to manage these critical systems. Campus security cameras need to be installed, upgraded, licensed and maintained in order to minimize substantial security risk for the campus. All funding pays for external contract services and does not support PD operations in any way. The estimated costs of the funding to adequately support services to manage and maintain security camera and alarm systems operations for 2018-19: intrusion alarms (\$45,900), Security Cameras (\$78,000), Licensing Costs (\$31,000), Data Storage (\$45,000)
<b>Facilities Management</b>						
Major Utilities	4,800,000	4,800,000	-	Cost of University's various utilities (electricity, gas, solar energy, water, sewage, & waste disposal)	N	
<b>Human Resources</b>						
University Staff Assembly	20,000	23,000	3,000	University's support for activities of the University Staff Assembly	N	For the past two years USA has had to request augmentations due to depleting the AUE; rising costs for catering account for this requested augmentation
Maintain Assistive Devices and Services for Employees	180,000	180,000	-	Costs of acquiring & maintaining assistive devices and services to Univ employees with disabilities	N	
Legal Settlements/Services	100,000	100,000	-	Costs of acquiring external services to help litigate & settle complaints by the Univ's students, employees and vendors	N	
Legal Services Contracts	40,000	20,000	(20,000)	Costs for arbitration, mediation, developing Affirmative Action Plan, and bonded courier services	N	HR supports Academic Affairs' (AA) request to establish an AUE for the processing of University wide immigration matters for employees and students and the costs associated with that. If approved, this account's usage will be lower and therefore HR requests a lower allocation in anticipation of approval of the AA AUE for immigration processing. <b><u>If AA's AUE request is not approved, then HR requests a \$60,000 augmentation to this account to cover immigration processing expenses.</u></b>
Complaint Investigation	50,000	50,000	-	Costs of conducting investigations into legal complaints filed by Univ students/employees	N	
Medical Exams	15,000	15,000	-	Costs of required medical examinations for University employees	N	
Background Checks	65,000	75,000	10,000	Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty positions)	N	Increased request due to effort involved in processing background checks for volunteers.
Employee Scholarships-CSU Training Programs	34,000	50,000	16,000	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs for campus attendees.	N	Increased request for expanded training opportunities. New position in HR will be leading this effort.
Staff Reclass Funds	100,000	100,000	-	Division/Program Center funding of General Operating Fund reclassifications of permanent staff that are approved through the HR reclassification process.	N	
Title IX Education and Awareness Fund	15,000	15,000	-	Expanded implementation of Title IX sexual violence awareness campaign, including increased accessibility to educational and outreach materials (e.g., translate in different languages and create braille version). Expansion of online sexual violence training for all students (including CCE) on an annual basis – not just incoming or transfer students. Training for Title IX coordinator and deputies.	Y	
<b>IR&amp;T</b>						
Campuswide Software & Hardware (aka Technical)	2,617,360	2,695,881	78,521	This category covers mandatory annual maintenance fees associated with software and services used campus-wide. Line items includes services such as SacCT, CMS/Oracle, Cognos, Tableau, OnBase, SacLink, WCM (web content management), MySacState, CourseLeaf CAT and CIM, etc. The category also includes software for accessibility, desktop computer management, and other software used campus-wide. Maintenance costs typically increase about 3% per year. The annual fees associated with the LMS will increase significantly, and we anticipate that we will see another large Oracle increase. See comments.	Y	We will try to include Ally and MATLAB with the 3% increase.
IT Infrastructure	2,038,214	2,099,360	61,146	Funds for mandatory, recurring expenses including campus-wide wired and wireless networking, Internet connections and maintenance, data center and server maintenance, and shared costs for telecommunications. Requested increase is for typical cost increases on existing maintenance contracts.	Y	



All University Expense (AUE) Request

Attachment B

All University Expenses		2017/18 Budget	2018/19 Proposed Budget	Proposed Difference	AUE Description	Description Updated (Y/N)	Comments
President's Office							
	Trustees' Authorizations	98,600	98,600	-	CSU Board of Trustees authorized allowances	N	
	General Memberships in University Orgs	175,000	175,000	-	Costs of institutional memberships in professional organizations	N	
Student Affairs							
	American's Disability Act Accommodation Svcs	20,000	20,000	-	For interpretive and other ADA accommodation services requested by students to allow them to participate in co-curricular activities outside the classroom.	N	
	Child Care	85,000	85,000	-	University's contribution to the Child Care Center. This contribution was established as a fixed amount in the State's 1989-90 supplement to the CSU budget, it does not increase or decrease.	Y	Moving from ABA to Student Affairs in 2018-19. This line is to remain at \$85,000/year indefinitely.
	Financial Aid Admin-Job Location & Developmt (JLD)	75,000	75,000	-	For salary and benefit costs for Job Location & Development position; actual costs up to \$75K are reimbursed by the Federal government.	N	
	Student Assessment Tools	44,500	47,196	2,696	Student survey/assessment tool used university-wide.	N	We are working on a plan to transition away from this product and may be able to return some or all of the requested funds to the campus. In the event we are not able to, the request includes a 3% annual increase/contract.
	Disabled Students-Assembly Bill 422 Inst Materials	175,000	180,000	5,000	Cost of preparing instructional materials for student with print disabilities	N	Costs can vary significantly year-to-year, depending on the number of visually impaired students enrolled. ~3% increase requested.
	Disabled Students-Contract Interp	500,000	515,000	15,000	Contract costs to retain interpretive services for University's hearing impaired students.	N	Costs can vary significantly year-to-year, depending on the number of hearing impaired students enrolled. 3% increase requested.
	Disabled Students-Other Instructional Supoprt	2,500	2,500	-	Other instructional support services cost for disabled students.	Y	Previously tied to EO665. Although we are no longer required to provide remeial instruction we still need to support disabled students in supplemental courses.
	Disabled Students-Non Classroom Accommodations	3,000	3,000	-	To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and functions	N	
	Total All University Expenses	24,143,112	25,494,795	1,351,683			

One-Time Project List											
For Major Projects over \$50K											
For All Divisions											
					Projected Central University Reserves:	18,000,000					
					Less Amount to be kept in Central Reserves:	(10,985,000)					
					Amount Available for One-time Projects:	7,015,000					
					Less UBAC Recommended Projects:	(7,015,000)					
					Balance:	-					
	Since the majority of existing central campus reserves are earmarked for the Science II building, there are limited funds for one-time project funds. Therefore, divisions may list <b>critical or urgent projects</b> in priority order for consideration (note this in column B along with the category). Divisions may also list future one-time projects that are self-funded from their internal funds or through other funding sources for informational purposes only.										
									Identify \$ Amount in Fiscal Year		
Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	UBAC Recommendation	2018-19	2019-20	2020-21
AA	1	Student success	No	one-time	Maintain additional 726 sections for student success	1-time	no	\$6,000,000.00	\$6,000,000.00	\$6,000,000.00	\$6,000,000.00
AA	2	Faculty Success	No	one-time	ORIED move from UEI space, will reduce AUE for space rental by approx \$80K. UEI will pay for \$100K of the move, per FM the total cost is \$250K	1-time	no	\$150,000.00	\$150,000.00		
AA	3	Faculty Success	No	one-time	New Faculty start-up packages for ECS, HHS & NSM, for example lab equipment . This number represents only those funds committed for next academic year; additional funding will be required for following year, as some packages cover a two or three year period.	1-time	no		\$750,000.00	\$750,000.00	
AA	3	campus related	No	one-time	First phase of NSM moving preparation and first phase of anticipated moving expenses realted to the completion of the Tschannen Science complex.	1-time	no		\$200,000.00		
AA	4	student related	No	one-time	Sac State was recently approved to offer a Doctorate in Audiology Degree (AUD) with the first cohort of students scheduled to begin taking courses the fall of 2019. The director of the program was hired in January 2018, and the proposed curriculum for the program is currently moving through the campus, CO, and WASC approval process. With the recent move to of the Department of Communications Sciences and Disorders (formally call Speech Pathology and Audiology) to Folsom Hall, some space and equipment will be available for the new AUD, however, additional space and equipment is needed to fully support the program. This is a proposal to fund the renovation of space on the first floor of Folsom Hall. This space is currently occupied by UTAPS. UTAPS will soon vacate this space once the new parking structure is complete. In order to train the students in the AUD, this space is needed for four audiology booths, consulting rooms, and laboratory/classroom space. A detailed list is available upon request. This location is ideal because it locates the AUD program very near the new site for Communication Sciences and Disorders Department and the Mary Jane Reece Speech and Hearing Clinic. Finally, the extreme weight of the audiology booths required that they be placed on the ground floor.	1-time	no		\$1,200,000.00		
AA	4	student related	No	one-time	This is a proposal for the future use of the third floor at Folsom Hall. This space is needed to continue the growth and expansion of programs in the College of Health and Human Services (and other colleges) as well as the Center for Health Professions, Policy and Practice. Folsom Hall is currently the home for a number of programs in HHS including The School of Nursing, The Doctoral Program in Physical Therapy, The Department of Communications Sciences and Disorders, and The Doctoral Program in Audiology (classes to begin in the fall of 2019). Current Academic related clinics/programs/centers include the Center for Health Professions, Policy, and Practice (CHPPP), Interprofessional Education Center for Innovative Teaching and Learning (IPE), STEPS Clinic for children with mobility impairments, Neurologic Pro Bono Clinic, Orthopedic Pro Bono Clinic, Pediatrics Pro Bono Clinic, Maryjane Rees Language, Speech and Hearing Center, NeuroService Alliance, TRANSitions Voice Clinic, Sacramento State Literacy Connection, Nursing Clinic, CSUS Cardiovascular Wellness Pilot, and California Public Health Survey Program. With the establishment of Folsom Hall as the university's focal point for health related professions and activities, the placement of other programs that are related to this theme and that can collaborate with the existing programs at Folsom Hall, is at the center of this request. Proposed/possible future departments, programs, clinics: Department of Public Health (Health Science is in the process of splitting off from Kinesiology to form a new department and new programs (MPH, Health Services), Doctorate in Nursing Practice, Nurse Practitioner, Physician Assistant Program, Occupational Therapy Program, Recreation Therapy Clinic/Lab, Interdisciplinary Wellness Clinic, Cadaver Lab (College of Natural Science and Mathematics), Counseling and Diagnostic Services (College of Education), Engineering Virtual Simulation Lab (College of Engineering and Computer Science), Cardiovascular Wellness Clinic (HHS and SSIS), Autism Center of Excellence (SSIS and HHS), Training site for the Law Enforcement Candidate Scholars Program Faculty office space, Office space for the CHPPP and IPE, Small breakout rooms, testing accommodations rooms, and rooms for the WELL services.	1-time	no		\$500,000.00	\$4,500,000.00	\$5,000,000.00





Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	UBAC Recommendation	2018-19	2019-20	2020-21
AA	4	Student Success/Services	No, but it supports CIE	One-time bldg + possible foundation	Redesign the Circ/Media/Reference desk to enable a one-stop service point for the Library. This will ensure no student "fails" by going to the wrong desk and become discouraged. It will increase the hours of operation for media and reference (currently close at 9pm & 6pm vs. circ at 11pm). Additionally it solves the service point issue inherent in moving the media collection to make room for the Carlsen Center. All costs are estimated as we are in the midst of the design process.	1-time	No		\$100,000.00	\$0.00	\$0.00
AA	4	Student Success/Study Space	No	One-time bldg + possible foundation	The Library is removing out of date collections to make more room for student study space (quiet and group). As we remove shelving we need new furniture, electrical, carpet. The costs will be high, thus spread out over 3 years. This space will be dedicated to students and there is no money in the library's budget to purchase tables, chairs, space dividers.	1-time	No		\$100,000.00	\$100,000.00	\$100,000.00
AA	4	student related	AA/ABA	one-time	Classroom upgrades for Geology Department	1-time	no		\$50,000.00		
AA	4	student related	No	one-time	Replacement of aged microscopes for the Geology Department.	1-time	no		\$110,000.00		
AA	4	student success	No	one-time	<p>This is an infrastructure-maintenance concern. We are in desperate need of upgrading our "Hydra" Server. Please consider the following for additional background. WHY? Why do we need this one-time support? We need it for 1) Making engineering software available to ECS student on/off campus, 2) Expand the usability of labs. For example, a LINUX lab connects to hydra for the Windows desktop and interface. Also, students can use their laptops in class to connect to the lab software, 3) Advancing interdepartmental service; all the department use the hydra terminal, Satisfy the high demand, and the hardware needs to be upgraded to handle to increased load., 4) Improving hardware in anticipation of handling intense graphics requirements.</p> <p>What is the need? What is the way in which this project will address this need? All engineering students need to have access to the engineering software used for homework and projects. This can be limiting for some who cannot afford an expensive computer to run the complex software packages or do not have the time to be in the labs on campus. However, the goal of HYDRA is to relieve this limitation. Through HYDRA, all students will have quality access regardless of the quality of their computer. In addition, students will have access to their engineering designs and projects any place, any time, day or night. Also, with the ability to study and design from home, students are able to reduce the parking congestion on campus as well as traffic and carbon emission issues. This provides an experiential learning opportunity and provides a solution to a common socioeconomic problem.</p> <p>How will this one-time support impact the campus and/or its community? The impact on the campus community is profound. ECS students are able to improve the efficiency of completing their homework, labs, and club projects enabling them to have a higher success rate and graduate earlier. They are able to continue their studies off campus when they need to be home taking care of family or away on business. For example, one student had a two week training course in Wisconsin after the fall semester started. With HYDRA, she was able to complete her assignments and keep up with her studies while she was out of state. In addition, labs courses can be taught in computer labs across campus. This allows for more sections to be taught and for improved classroom utilization.</p>	1-time	No		\$100,000.00		
ABA	1	Infrastructure/University-wide	No		Storm Pit Generator - This generator serves the main campus storm pumps and was manufactured in 1978. It is well beyond its useful life, and has reliability issues. We also must relocate this generator away from the levee according to the ARFCD.	1-time	No	\$350,000.00	\$350,000.00		
ABA	2	Maintenance/Student-related	No		Critical roof replacements needed for: <i>Amador Roof A</i> (\$180k) is failing, caused disruptive leaks this winter, was patched but will continue with leaks until replaced. <i>Solano Hall Roof A and B</i> (\$155k) & <i>Mendocino Penthouse Roof</i> (\$50k) have reached the end of useful lives, lost elasticity and changes in temperature cause the roofs to tear and fracture under foot traffic loads. <i>Library north roof B</i> (\$350k) has also reached the end of its useful life and must be replaced. Roof leaks in the Library are particularly disruptive and quickly create significant expenses.	1-time	Yes	\$385,000.00	\$385,000.00	\$350,000.00	
ABA	3	Safety/risk	No		Pathway Repairs - the number of existing trip hazards on campus is significant, and regular expenditures to correct these issues demonstrates good faith, as well as corrects the worst of them, lowering campus risk exposure.	Intermittent	No		\$100,000.00	\$100,000.00	\$100,000.00
ABA	4	University-wide/Student related	No		Feasibility study for potential Campus Events Center is needed to determine potential funding sources and optimal site selection.	1-time	No		\$100,000.00		
ABA	5	Safety/risk	No		Kadema Hall - critical health /safety issues identified in response to accreditation visit. Urgent repairs to be done pending assessment by Risk management.	1-time	No		\$200,000.00		
ABA	6	Infrastructure & Safety/risk	No		Library 1 Generator - although this generator was manufactured in 1996, the amount of critical equipment (Police communications, CPR broadcasting equipment, egress lighting, etc.) added has exceeded the capacity of this generator. We need to replace it with a generator sized for its load.	1-time	No		\$105,000.00		
ABA	7	Infrastructure	No		Design funding for Critical Infrastructure projects to be shovel ready, if funding is received. Projects and amounts not guaranteed and unknown. Allocations have historically been about \$4M per yr. with Design estimated at 10% of the allocation.	Intermittent	Yes		\$400,000.00	\$400,000.00	\$400,000.00
ABA	8	Safety/risk	No		Walkway Lighting - Old walkway lights do not provide enough coverage or brightness. New lights will improve safety and security for students.	Intermittent	Yes		\$100,000.00	\$100,000.00	\$100,000.00
ABA	9	Maintenance/University-wide	No		Plumbing Shop Hydro flusher - this is a critical piece of maintenance equipment for both the sanitary sewer and storm systems on campus. The SMAQMD has warned us they will not permit this piece of equipment next year due to its age and the emissions of its older diesel engine.	1-time	No		\$85,000.00		

Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	UBAC Recommendation	2018-19	2019-20	2020-21
ABA	10	Maintenance	No		Sequoia Duct cleaning - To remove remaining internal duct lining and residue which causes occupant concerns, and interferes with proper HVAC control.	1-time	No		\$400,000.00		
ABA	11	Infrastructure	No		Amador Boiler - Adds boiler to building HVAC system. This will operate to keep faculty and staff offices from getting over cooled when classrooms are full.	1-time	No		\$55,000.00		
ABA	12	Maintenance	No		Boilers Kadema/PS - To replace old inefficient boilers which will improve heating system reliability and reduce utility costs.	1-time	No		\$70,000.00		
ABA	14	Maintenance/Student-related	No		Exterior Building Painting - This project is to repair and refresh several buildings campus wide. Painting has numerous positive qualities that allow us to extend the lives of our old buildings, including protection from wear and tear and the damaging effects of weather, & adding to curb appeal and improving the ability to recruit students to Sacramento State.	Intermittent	No		\$300,000.00	\$300,000.00	
ABA	15	Student-related/Maintenance	AA/ABA		Fixed Tier Seating Repair/Replacement - 16 classrooms have old fixed tier seating that require extensive repair or immediate replacement. Repairs have been made on several but many of these chairs are significantly beyond repair. Each classroom will require between \$100,000 to \$200,000, depending on the size. AA & ABA will divert some carryforward funding to have two upgraded this summer. Any additional funding received will allow us to add a few more classrooms to the list, thus speeding up the completion of this project.	Intermittent	No		\$200,000.00	\$200,000.00	\$200,000.00
ATH	1	Student Related - Title IX, Review gender equity standards	ATH/SA/PRES		Sand Volleyball Courts; Sand - \$34,917.21, Construction \$44,750, Court Supplies \$20,332.79	1-time	No	\$80,000.00	\$80,000.00		
ATH	2	Safety	No		Hornet Gym Floor resurfacing due to peeling of the varnish due to not curing	1-time	No	\$50,000.00	\$50,000.00		
PAA	1	University-wide	No		10-round tables for Sac State Downtown	1-time	No		\$15,000.00		
PAA	2	University-wide	No		Rolling cart for tables	1-time	No		\$619.00		
PAA	3	University-wide	No		Wooden Lectern	1-time	No		\$1,000.00		
PAA	4	University-wide	No		Flags, US and California	1-time	No		\$110.00		
PAA	5	University-wide	No		Conference Phone	1-time	No		\$718.00		
PAA	6	University-wide	No		Charging Station	1-time	No		\$6,500.00		
PAA	7	University-wide	No		Mult Box for audio	1-time	No		\$2,248.00		
PAA	8	University-wide	No		Rolling white boards	1-time	No		\$750.00		
							Total:	\$7,015,000.00	\$12,266,945.00	\$12,800,000.00	\$11,900,000.00

Systemwide Budget Office  
401 Golden Shore, 5th Floor  
Long Beach, CA 90802-4210  
P: 562-951-4560 / F: 562-951-4970

**CODED MEMO B 2018-02**

**To:** CSU Chief Financial Officers

**From:** Ryan Storm, Assistant Vice Chancellor for Budget   
Kara Perkins, Executive Budget Director 

**CC:** Timothy P. White, Chancellor  
Steven Relyea, Executive Vice Chancellor and Chief Financial Officer  
Loren J. Blanchard, Executive Vice Chancellor for Academic and Student Affairs  
Melissa Bard, Vice Chancellor of Human Resources  
CSU Presidents, Financial Officers, Budget Officers, Financial Aid Directors,  
Enrollment Planning and Resource Officers, and Enrollment Managers

**Date:** July 16, 2018

**Re:** 2018-19 Final Budget Allocations

**Attachments:** Coded Memo B 2018-02, Attachments A-E

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The Governor signed the Budget Act of 2018 on June 27, 2018 (Senate Bill 840, Chapter 29). The budget act includes a \$197.3 million base General Fund appropriation increase for CSU operations, which will fund increases in Graduation Initiative 2025, employee compensation, benefits, and operations and maintenance of newly constructed facilities.

This additional base funding, together with over \$120 million of additional one-time funds, will provide the CSU a tremendous opportunity to build additional momentum on our ambitious student success goals in 2018-19 and beyond. This investment will enable the CSU to enroll more students from a wide variety of backgrounds, and prepare them to improve their communities and lead the industries that are driving California.

The following attachments provide 2018-19 final base operating budget details by campus:

- Attachment A: Operating Budget Total
- Attachment B: Revisions to 2017-18 General Fund Allocations
- Attachment C: 2018-19 Expenditure Adjustments
- Attachment D: 2018-19 Enrollment and Tuition & Fee Revenue
- Attachment E: 2018-19 State University Grant Adjustments

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**CSU Campuses**

Bakersfield  
Channel Islands  
Chico  
Dominguez Hills  
East Bay

Fresno  
Fullerton  
Humboldt  
Long Beach  
Los Angeles  
Maritime Academy

Monterey Bay  
Northridge  
Pomona  
Sacramento  
San Bernardino  
San Diego

San Francisco  
San José  
San Luis Obispo  
San Marcos  
Sonoma  
Stanislaus

The following table summarizes the 2018-19 base General Fund appropriation and total operating budget including tuition and fee revenue.

<b>2018-19 Final Budget</b>	
<b>2017-18 Final Budget, General Fund (Coded Memo B 2017-05)</b>	<b>\$3,390,564,000</b>
Revisions to 2017-18 General Fund Allocations	
2017-18 State-Funded Employer-Paid Retirement Adjustment	\$39,310,000
<b>2017-18 Revised General Fund Base</b>	<b>\$3,429,874,000</b>
<b>2018-19 Projected Expenditure Increases</b>	
Graduation Initiative 2025	\$75,000,000
Compensation	\$106,639,000
Mandatory Cost Increases	
Employer-paid Health Care	\$12,029,000
Operations and Maintenance of New Facilities / other	\$3,601,000
<b>2018-19 Incremental Expenditure Increases / GF Increase</b>	<b>\$197,269,000</b>
<b>2018-19 Total General Fund Base</b>	<b>\$3,627,143,000</b>
<b>2018-19 Tuition and Fee Revenue</b>	<b>\$3,071,412,000</b>
<b>2018-19 Total Operating Budget</b>	<b>\$6,698,555,000</b>
<b>State University Grants</b>	
2018-19 Campus Base	\$700,948,800

A separate coded memorandum will be posted within the week and will detail over \$120 million of one-time funding augmentations provided by the General Fund and systemwide funds. The two coded memorandums together will provide clarity between base funding sources and those that are one-time in nature.

Questions concerning this memo or its attachments may be directed to Kara Perkins, Chris Canfield, or other System Budget Office staff at (562) 951-4560. Please reference the [Budget Office staff directory](#) for additional contact information and staff areas of assignment.

Additional References

- [Budget Act of 2018, SB 840](#)
- [CSU 2018-19 Operating Budget](#)
- [State of California, Department of Finance, California Budget 2018-19](#)
- [CSU Detail in the 2018-19 State Budget](#)

RS: KP: CC

Attachments

## **2018-19 Final Operating Budget Allocations, Attachment Descriptions**

### **Operating Budget Total - (Attachment A)**

Attachment A summarizes the 2018-19 operating budget by campus after revisions to 2017-18 General Fund allocations (Attachment B) and 2018-19 General Fund allocations based on expenditure adjustments in (Attachment C).

### **Revisions to 2017-18 General Fund Allocations - (Attachment B)**

Revisions to the 2017-18 General Fund allocations reflect changes that occurred since the 2017-18 final budget allocation memo B 2017-05 was published. These adjustments include:

- **State-Funded Retirement Adjustment**

Each year CalPERS adjusts employer-paid contribution rates to meet defined benefit pension obligations. The state adjusts the CSU General Fund appropriation for employer-paid contribution rate changes based on the actual CSU 2013-14 pensionable salaries reported by the State Controller's Office.

The 2016-17 to 2017-18 State Miscellaneous First Tier rates increased from 26.728 percent to 28.423 percent and the State Peace Officer / Firefighter rate increased from 41.923 percent to 44.245 percent. The 2017-18 operating budget base retirement cost increase funded by the state is \$39.3 million. The distribution is based on the 2013-14 pensionable payroll by campus as provided by the State Controller's Office.

- **Additional 2017-18 Compensation Increases**

A \$51.3 million base budget adjustment for 2017-18 compensation increases determined after the 2017-18 final budget allocation is distributed by campus with resources from Systemwide Provisions and savings from refinanced systemwide bond programs.

- **Other Programmatic Adjustments**

Other programmatic adjustments included are base budget adjustments of \$8.5 million for programs and initiatives managed by Systemwide Provisions and the Chancellor's Office, as well as a \$47,000 correction between the Sacramento campus and the Center for California Studies related to compensation and benefits.

### **2018-19 Expenditure Adjustments - (Attachment C)**

- **Employer-Paid Health Care Premiums**

Effective January 2018, the estimated annualized cost to fund employer-paid health care rate increases is \$12.0 million. The number of CSU employee participants and the difference between the old and new employer-paid contribution rates determine health care benefit cost increases. The distribution is based on the percentage share of campus 2016-17 actual operating fund health benefits expenditures. For additional information regarding January 2018 health premiums, please reference Human Resources Technical Letter, [HR/Benefits 2017-10](#).



- **Operations and Maintenance of New Facilities / Other Mandatory Cost Increases**

This allocation includes an increase of \$3.6 million for regular operations and maintenance of new facilities, which include the cost of utilities, building maintenance, custodial, landscape, and administrative support. In 2018-19, the CSU is scheduled to open 315,545 new square feet of space. Funding is provided at the rate of \$11.41 per square foot. More details on campus facilities included in this allocation are provided online in the [2018-19 Operating Budget supplemental documentation](#).

Additional increases for Center for California Studies were included in the Budget Act of 2018 and include: cost of living adjustments for the fellows (\$86,000), California Education Policy Fellowship Program (\$100,000), and Sacramento Semester Program (\$24,000).

- **Employee Compensation**

Final budget allocations include \$106.6 million to cover 2018-19 employee compensation increases for faculty and staff as further detailed in Human Resources [Salary Technical letters](#) and collective bargaining contracts.

The distribution of 2018-19 compensation increases is based on the percentage share of campus 2016-17 actual operating fund salaries. The compensation adjustments are distributed for all employee groups with the exception of Public Safety (CBID R08) and Academic Student Employees (CBID R11) that have open contracts for 2018-19 at this time. Additional funds will be allocated for those groups once final contracts are approved.

- **Graduation Initiative 2025**

For [Graduation Initiative 2025](#), \$75 million is allocated to build upon prior allocations for this purpose including \$75 million in base funding in 2017-18. Graduation Initiative 2025 is the CSU's ambitious initiative to increase graduation rates for all students while eliminating opportunity and achievement gaps, providing California with the graduates it needs to power the economy. The 2018-19 funds are allocated as follows: (1) \$24 million for base budget increases of \$960,000 per campus and \$1.9 million in Systemwide Provisions for GI 2025 priorities managed centrally at the Chancellor's Office; (2) \$26 million based on each campus' proportion of students with significant financial need, based on the number of students eligible for Pell Grants in fall 2017; and (3) \$25 million for recruitment and retention of tenure-track faculty.

The allocation methodology acknowledges that while all campuses have ambitious graduation rate targets, differing levels of financial investment will be required in order to eliminate equity gaps. The allocation methodology is not intended to serve as a campus expenditure plan. Each campus may use these funds in support of their graduation initiative goals, including systemwide priorities of offering additional high-demand course sections to increase average unit load for undergraduate students and additional academic and student support services.

- **State University Grants**

The expenditure adjustments for State University Grants (SUG) include the redistribution of five percent of the SUG pool based on campuses with the highest relative share of students with an estimated family contribution (EFC) of \$0 to \$4,000. The total expenditure adjustment in Attachment C is based on the 2017-18 SUG allocation by campus. No campus' SUG allocation is less than 95 percent of last year's total. Further details on total SUG distribution by campus are outlined in Attachment E.



**2018-19 Enrollment and Tuition & Fee Revenue - (Attachment D)**

Attachment D is provided for reference with tuition and fee revenues reported by campus in 2017-18 final budget submissions. There is no change in base funded resident enrollment targets from 2017-18 to 2018-19. The nonresident enrollment has been updated to reflect most recent actual full-time equivalent student count. With no adjustments to tuition rates or enrollment targets, the 2017-18 tuition and fee revenue reported by campuses will be used as the 2018-19 tuition and fee revenue for budget purposes.

**2018-19 State University Grant Adjustments - (Attachment E)**

The total SUG allocation of \$700.9 million in the final 2018-19 operating budget has not changed from 2017-18. The preliminary budget memo (B 2018-01) set a minimum expectation for all campuses of 95 percent of their 2017-18 SUG allocation.

As changes in student financial aid demand and enrollment shift by campus, some portion of the total SUG pool must also be adjusted to ensure that campuses with the highest proportion of students with financial need, have the funds available to provide grants. This re-allocation of the remaining five percent of the total SUG pool (approximately \$35.0 million) addresses these changes in relative share of students on each campus who have an Expected Family Contribution (EFC) of \$0 to \$4,000. If a campus' share of total need is above 95 percent of the past year allocation, that campus will receive a portion of the \$35.0 million being reallocated.

Each campus' total SUG expenditures shown in Attachment E are considered a minimum expectation of college year SUG awards. These funds can only be used for State University Grants.

Questions about the SUG distribution process may be directed to the System Budget Office or to Dean Kulju, Director of Financial Aid, at (562) 951-4737 or by email at [dkulju@calstate.edu](mailto:dkulju@calstate.edu).

**ATTACHMENT A - Operating Budget Total  
2018-19 Final Budget Allocations**

**Coded Memo B 2018-02  
July 16, 2018**

	(1)	(2)	(3)	(4)	(5)	(6)
	<b>2017-18 Final Budget General Fund Allocation</b>	<b>Revisions to 2017-18 General Fund Allocations</b>	<b>New 2018-19 General Fund Allocations</b>	<b>Total 2018-19 General Fund</b>	<b>Total 2017-18 Gross Tuition &amp; Fee Revenue</b>	<b>2018-19 Gross Operating-Budget</b>
	<i>(Coded Memo B 2017-05)</i>	<i>(Attach. B, Col. 4)</i>	<i>(Attach. C, Col. 6)</i>	<i>(Sum of Cols. 1-3)</i>	<i>(Attach. D, Col. 5)</i>	<i>(Cols. 4 + 5)</i>
Bakersfield	\$69,947,309	\$2,076,000	\$5,576,400	\$77,599,709	\$58,956,900	\$136,556,609
Channel Islands	76,116,910	1,852,000	5,053,800	83,022,710	39,141,200	122,163,910
Chico	115,826,232	3,515,000	7,349,700	126,690,932	104,825,700	231,516,632
Dominguez Hills	86,464,352	2,464,000	5,408,500	94,336,852	87,331,400	181,668,252
East Bay	94,305,361	3,411,000	5,357,200	103,073,561	107,263,600	210,337,161
Fresno	149,531,532	4,078,000	10,619,900	164,229,432	142,798,500	307,027,932
Fullerton	183,192,661	6,082,000	13,972,900	203,247,561	242,835,000	446,082,561
Humboldt	78,659,510	2,320,000	4,537,700	85,517,210	57,396,500	142,913,710
Long Beach	197,659,136	6,719,000	14,356,200	218,734,336	250,090,100	468,824,436
Los Angeles	144,261,339	4,082,000	17,792,200	166,135,539	152,316,000	318,451,539
Maritime	31,552,176	773,000	2,501,100	34,826,276	11,747,300	46,573,576
Monterey Bay	73,335,783	1,870,000	4,955,600	80,161,383	39,837,000	119,998,383
Northridge	195,574,096	6,345,000	15,408,400	217,327,496	238,332,200	455,659,696
Pomona	141,255,342	4,297,000	11,312,800	156,865,142	151,302,600	308,167,742
Sacramento	156,939,837	4,823,000	9,282,200	171,045,037	178,016,000	349,061,037
San Bernardino	111,594,408	3,490,000	8,531,300	123,615,708	126,139,500	249,755,208
San Diego	190,147,596	6,353,000	10,288,200	206,788,796	244,394,900	451,183,696
San Francisco	166,298,859	5,896,000	8,301,800	180,496,659	204,856,200	385,352,859
San Jose	157,204,282	5,597,000	8,923,600	171,724,882	231,707,300	403,432,182
San Luis Obispo	132,894,468	5,177,000	8,212,500	146,283,968	200,861,000	347,144,968
San Marcos	81,836,552	2,674,000	5,736,200	90,246,752	85,952,400	176,199,152
Sonoma	68,002,883	2,244,000	4,103,900	74,350,783	55,293,000	129,643,783
Stanislaus	67,600,147	1,840,000	4,692,900	74,133,047	56,430,100	130,563,147
<b>Campus Total</b>	<b>\$2,770,200,771</b>	<b>\$87,978,000</b>	<b>\$192,275,000</b>	<b>\$3,050,453,771</b>	<b>\$3,067,824,400</b>	<b>\$6,118,278,171</b>
Chancellor's Office	73,889,650	960,000	2,295,000	77,144,650		77,144,650
Systemwide Programs	82,654,603	(6,896,000)		75,758,603	2,948,000	78,706,603
Center for California Studies	4,225,300	(2,000)	258,000	4,481,300		4,481,300
Summer Arts	34,800			34,800	639,300	674,100
Systemwide Provisions and Infrastructure <sup>1</sup>	459,558,876	(42,730,000)	2,441,000	419,269,876		419,269,876
<b>CSU System Total</b>	<b>\$3,390,564,000</b>	<b>\$39,310,000</b>	<b>\$197,269,000</b>	<b>\$3,627,143,000</b>	<b>\$3,071,411,700</b>	<b>\$6,698,554,700</b>

<sup>1</sup>Includes General Obligation and Lease Revenue Bonds, and Maintenance and Infrastructure annual debt service costs.

**ATTACHMENT B - Revisions to 2017-18 General Fund Allocations  
2018-19 Final Budget Allocations**

	(1) 2017-18 State Funded Retirement Adjustment	(2) Additional 2017-18 Compensation Increases	(3) Other Program Base Adjustments	(4) Total Revisions to 2017-18 General Fund Allocations
	<i>(Sum Cols. 1-3)</i>			
Bakersfield	\$785,000	\$1,291,000		\$2,076,000
Channel Islands	715,000	1,137,000		1,852,000
Chico	1,507,000	2,008,000		3,515,000
Dominguez Hills	997,000	1,467,000		2,464,000
East Bay	1,339,000	2,072,000		3,411,000
Fresno	1,777,000	2,301,000		4,078,000
Fullerton	2,759,000	3,323,000		6,082,000
Humboldt	1,001,000	1,319,000		2,320,000
Long Beach	2,943,000	3,776,000		6,719,000
Los Angeles	1,710,000	2,372,000		4,082,000
Maritime	272,000	501,000		773,000
Monterey Bay	690,000	1,180,000		1,870,000
Northridge	2,873,000	3,472,000		6,345,000
Pomona	1,858,000	2,439,000		4,297,000
Sacramento	2,127,000	2,649,000	47,000	4,823,000
San Bernardino	1,532,000	1,958,000		3,490,000
San Diego	2,897,000	3,456,000		6,353,000
San Francisco	2,779,000	3,117,000		5,896,000
San Jose	2,627,000	2,970,000		5,597,000
San Luis Obispo	2,349,000	2,828,000		5,177,000
San Marcos	1,066,000	1,608,000		2,674,000
Sonoma	1,048,000	1,196,000		2,244,000
Stanislaus	815,000	1,025,000		1,840,000
<b>Campus Total</b>	<b>\$38,466,000</b>	<b>\$49,465,000</b>	<b>\$47,000</b>	<b>\$87,978,000</b>
Chancellor's Office	827,000	1,754,000	(1,621,000)	960,000
Systemwide Programs			(6,896,000)	(6,896,000)
Center for California Studies	17,000	28,000	(47,000)	(2,000)
Systemwide Provisions & Infrastructure		(51,247,000)	8,517,000	(42,730,000)
<b>CSU System Total</b>	<b>\$39,310,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$39,310,000</b>

**ATTACHMENT C - 2018-19 Expenditure Adjustments**  
**2018-19 Final Budget Allocations**

	Mandatory Costs					
	(1)	(2)	(3)	(4)	(5)	(6)
		Operations & Maintenance of New Facilities / Other			2018-19 State University Grant 5% Redistribution	Total Expenditure Adjustments
	Health		Compensation <sup>1</sup>	Graduation Initiative 2025		
	(Attach. E, Col. 5)					(Sum Cols. 1-5)
Bakersfield	\$271,000		\$2,390,000	\$3,167,000	(\$251,600)	\$5,576,400
Channel Islands	239,000	\$76,000	2,025,000	2,900,000	(186,200)	5,053,800
Chico	528,000		4,129,000	2,566,000	126,700	7,349,700
Dominguez Hills	313,000		2,971,000	3,469,000	(1,344,500)	5,408,500
East Bay	393,000		3,652,000	2,519,000	(1,206,800)	5,357,200
Fresno	636,000		5,196,000	3,858,000	929,900	10,619,900
Fullerton	902,000		7,533,000	4,327,000	1,210,900	13,972,900
Humboldt	301,000		2,484,000	2,474,000	(721,300)	4,537,700
Long Beach	876,000	18,000	7,995,000	4,241,000	1,226,200	14,356,200
Los Angeles	563,000		5,343,000	4,529,000	7,357,200	17,792,200
Maritime	81,000		830,000	1,692,000	(101,900)	2,501,100
Monterey Bay	248,000		2,182,000	2,880,000	(354,400)	4,955,600
Northridge	871,000	210,000	7,460,000	4,662,000	2,205,400	15,408,400
Pomona	604,000	1,578,000	5,202,000	3,319,000	609,800	11,312,800
Sacramento	665,000	189,000	5,888,000	3,761,000	(1,220,800)	9,282,200
San Bernardino	480,000		3,965,000	3,345,000	741,300	8,531,300
San Diego	843,000	1,376,000	7,361,000	2,891,000	(2,182,800)	10,288,200
San Francisco	733,000		6,826,000	3,138,000	(2,395,200)	8,301,800
San Jose	719,000		6,651,000	3,608,000	(2,054,400)	8,923,600
San Luis Obispo	703,000		6,098,000	2,118,000	(706,500)	8,212,500
San Marcos	338,000		3,037,000	3,262,000	(900,800)	5,736,200
Sonoma	263,000		2,352,000	2,022,000	(533,100)	4,103,900
Stanislaus	276,000	154,000	2,178,000	2,332,000	(247,100)	4,692,900
Campus Total	\$11,846,000	\$3,601,000	\$103,748,000	\$73,080,000	\$0	\$192,275,000
Chancellor's Office	172,000		2,123,000			2,295,000
Systemwide Programs						
Center for California Studies	11,000	210,000 <sup>2</sup>	37,000			258,000
Systemwide Provisions & Infrastructure			521,000	1,920,000		2,441,000
CSU System Total	\$12,029,000	\$3,811,000	\$106,429,000	\$75,000,000	\$0	\$197,269,000

<sup>1</sup>2018-19 compensation adjustments for all employee groups is distributed with exception of Units R08 and R11 that have open contracts at this time.

<sup>2</sup>The Budget Act of 2018 includes specific adjustments for the Center's programs.

**ATTACHMENT D - 2018-19 Enrollment and Tuition & Fee Revenue**  
**2018-19 Final Budget Allocations**

	Enrollment		Tuition and Fees		
	(1) 2018-19 Resident FTES Target <sup>1</sup>	(2) 2018-19 Non- resident FTES <sup>2</sup>	(3) 2017-18 Gross Tuition Revenue	(4) 2017-18 Other Fees	(5) 2018-19 Gross Tuition and Fee Revenue
			<i>(Campus Reported, 2017-18 Final Budget)</i>		<i>(Col. 3 + Col. 4)</i>
Bakersfield	7,777	369	\$51,270,700	\$7,686,200	\$58,956,900
Channel Islands	5,789	32	36,079,400	3,061,800	39,141,200
Chico	15,250	599	93,147,200	11,678,500	104,825,700
Dominguez Hills	10,825	147	74,410,000	12,921,400	87,331,400
East Bay	12,332	1,009	85,994,000	21,269,600	107,263,600
Fresno	19,265	945	126,838,600	15,959,900	142,798,500
Fullerton	28,937	1,815	205,011,400	37,823,600	242,835,000
Humboldt	7,603	463	48,269,000	9,127,500	57,396,500
Long Beach	28,963	1,568	206,009,200	44,080,900	250,090,100
Los Angeles	18,005	799	127,555,800	24,760,200	152,316,000
Maritime	1,418	46	7,390,900	4,356,400	11,747,300
Monterey Bay	5,836	316	35,710,200	4,126,800	39,837,000
Northridge	27,139	2,064	197,947,100	40,385,100	238,332,200
Pomona	18,714	978	123,006,800	28,295,800	151,302,600
Sacramento	23,077	499	160,016,400	17,999,600	178,016,000
San Bernardino	15,400	813	104,120,800	22,018,700	126,139,500
San Diego	27,404	4,012	177,637,200	66,757,700	244,394,900
San Francisco	24,099	1,660	165,801,000	39,055,200	204,856,200
San Jose	22,747	2,800	167,874,200	63,833,100	231,707,300
San Luis Obispo	17,020	2,924	116,607,000	84,254,000	200,861,000
San Marcos	9,281	359	65,382,000	20,570,400	85,952,400
Sonoma	8,244	110	48,259,600	7,033,400	55,293,000
Stanislaus	7,631	73	49,089,200	7,340,900	56,430,100
<b>Campus Total</b>	<b>362,756</b>	<b>24,398</b>	<b>\$2,473,427,700</b>	<b>\$594,396,700</b>	<b>\$3,067,824,400</b>
Systemwide Programs <sup>3</sup>	1,319	14	2,948,000		2,948,000
Summer Arts	56	4	639,300		639,300
<b>CSU System Total</b>	<b>364,131</b>	<b>24,416</b>	<b>\$2,477,015,000</b>	<b>\$594,396,700</b>	<b>\$3,071,411,700</b>

<sup>1</sup>No change in base funded resident FTES target from 2017-18.

<sup>2</sup>Equal to actual 2016-17 nonresident students, campus reported.

<sup>3</sup>Reported Systemwide Programs revenue is for International Programs.

**ATTACHMENT E - 2018-19 State University Grant Adjustments**  
**2018-19 Final Budget Allocations**

	(1)	(2)	(3)	(4)	(5)	SUG Data Points for Reference		
	2017-18 State University Grants	95 Percent of Column 1	Re-Allocation of 5% of the Total	2018-19 SUG Adjustment	2018-19 State University Grants	% of Students Eligible for SUG	Share of Total SUG Eligible Population	2018-19 SUG Total as a % of Prior Year
	(Coded Memo B 2017-05)	(Coded Memo B 2018-01)		(Col. 5 - Col. 1)	(Col. 2 + Col. 3)	(2016-17 CY data)	(2018-19)	
Bakersfield	\$18,200,400	\$17,290,000	\$658,800	(\$251,600)	\$17,948,800	62%	2.59%	99%
Channel Islands	9,765,000	9,277,000	301,800	(186,200)	9,578,800	54%	1.38%	98%
Chico	23,992,000	22,792,000	1,326,700	126,700	24,118,700	52%	3.50%	101%
Dominguez Hills	30,931,500	29,385,000	202,000	(1,344,500)	29,587,000	69%	4.23%	96%
East Bay	24,137,800	22,931,000		(1,206,800)	22,931,000	55%	3.26%	95%
Fresno	40,415,200	38,394,000	2,951,100	929,900	41,345,100	66%	6.03%	102%
Fullerton	53,717,600	51,032,000	3,896,500	1,210,900	54,928,500	52%	8.01%	102%
Humboldt	14,427,300	13,706,000		(721,300)	13,706,000	65%	1.94%	95%
Long Beach	56,389,400	53,570,000	4,045,600	1,226,200	57,615,600	57%	8.40%	102%
Los Angeles	48,259,300	45,846,000	9,770,500	7,357,200	55,616,500	74%	8.37%	115%
Maritime	2,045,900	1,944,000		(101,900)	1,944,000	24%	0.20%	95%
Monterey Bay	11,086,500	10,532,000	200,100	(354,400)	10,732,100	56%	1.54%	97%
Northridge	58,850,800	55,908,000	5,148,200	2,205,400	61,056,200	63%	8.94%	104%
Pomona	33,444,200	31,772,000	2,282,000	609,800	34,054,000	55%	4.96%	102%
Sacramento	46,783,700	44,445,000	1,117,900	(1,220,800)	45,562,900	60%	6.55%	97%
San Bernardino	35,896,900	34,102,000	2,536,200	741,300	36,638,200	72%	5.34%	102%
San Diego	43,657,800	41,475,000		(2,182,800)	41,475,000	39%	5.80%	95%
San Francisco	47,906,200	45,511,000		(2,395,200)	45,511,000	45%	6.31%	95%
San Jose	41,081,400	39,027,000		(2,054,400)	39,027,000	46%	5.35%	95%
San Luis Obispo	14,139,500	13,433,000		(706,500)	13,433,000	21%	1.20%	95%
San Marcos	18,007,800	17,107,000		(900,800)	17,107,000	52%	2.39%	95%
Sonoma	10,653,100	10,120,000		(533,100)	10,120,000	36%	1.27%	95%
Stanislaus	17,159,500	16,302,000	610,400	(247,100)	16,912,400	66%	2.44%	99%
<b>Campus Total</b>	<b>\$700,948,800</b>	<b>\$665,901,000</b>	<b>\$35,047,800</b>	<b>\$0</b>	<b>\$700,948,800</b>	<b>55%</b>	<b>100%</b>	<b>100%</b>



## 5. 2017-18 SACRAMENTO STATE OPERATING FUND



**PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY**

**2017-18 Fiscal Year**

**As of 7-24-17 (Re-benched headcount)**

<i>Total FTES*</i>	23,591
<b><i>Funded Resident FTES</i></b>	<b>23,077</b>
<i>Non-Resident FTES</i>	514

	<b>2017-18 Campus Budget Projections</b>
<b><i>Sources of Funds</i></b>	
<i>Appropriations - General Fund Baseline from Prior Year</i>	\$143,584,837
Unallocated Reductions	
Retirement Adjustments	\$1,993,000
Education Insights	\$1,100,000
Adjustments-Compensation	
<i>Adjusted General Fund Baseline Appropriation</i>	\$146,677,837
<i>New State Appropriation Changes</i>	
<i>Unrestricted</i>	
Enrollment Growth	\$2,556,000
General Fund Allocation (compensation, benefits, etc.)	\$7,706,000
Subtotal	\$10,262,000
<i>Projected Appropriation</i>	\$156,939,837
<i>Campus Projected Revenue and Adjustments</i>	
Tuition Fee Revenue **	\$157,000,000
Non-Resident Fees	\$3,500,000
Application Fees	\$1,300,000
Other Miscellaneous Revenue	\$60,000
	\$161,860,000
	<b>\$318,799,837</b>
Other Revenue (WS, Financial Aid)	\$1,000,000
<b><i>Total Projected Sources of Funds</i></b>	<b>\$319,799,837</b>

	2017-18 Campus Budget Projections
<b>Uses of Funds</b>	
<i>Prior Year Baseline Allocation</i>	
Division Baseline Allocations	\$145,103,753
Strategic Goals, Student Success & Completion Initiatives	\$838,080
All University Expenses	23,205,787
Education Insights	\$1,100,000
Mandatory Costs (compensation pool, benefits, restricted programs, student grants)	\$126,792,217
	\$297,039,837
<i>Adjustments: (baseline adjustments)</i>	
<i>Compensation and Benefits</i>	
2016/17 Baseline Divisional Adjustments (Cont Costs for Salary Increases, Promotions, Reclasses, Equity, Positions, etc)	\$8,196,360
2016/17 Compensation pool allocations to divisions	(\$7,945,962)
Retirement	\$1,993,000
Health	\$52,000
Dental	\$138,000
1617 Compensation Pool Shortfall	\$1,470,000
Employee Compensation (current contracts)	\$8,091,000
Campus Funded Increase Pool	\$1,000,000
	\$12,994,398
<i>Specified Programs</i>	
State University Grants (SUG) Adjustments	\$2,946,000
Moved AUE to ABA Baseline	\$250,000
Moved AUE to UA Baseline	\$83,640
Move Dept from PAA to UA	(\$1,233,598)
Move Dept to UA from PAA	\$1,233,598
Baseline Adjustment to Academic Affairs-Student Success	\$500,000
Baseline Adjustment to Athletics-Reorganization	\$100,000
Baseline Adjustment to President's Office-Reorganization	\$260,000
Baseline Adjustment to IRT-Reorganization	\$70,000
Baseline Adjustment to Univ Advancement-Reorganization	\$815,075
Baseline Adjustment to Human Resources-Reorganization	\$232,388
Baseline Adjustment to Public Affairs & Advocacy-Reorganization	\$124,900
Central Baseline Reserve	\$2,446,274
Changes to All University Expenses	937,325
Subtotal:	\$8,765,602
<i>Subtotal - Before WS, Restricted Programs</i>	<b>\$318,799,837</b>
<i>Work Study, Financial Aid</i>	\$1,000,000
<b>Total Projected Uses of Funds</b>	<b>\$319,799,837</b>
<b>Balance</b>	<b>\$0</b>

**Projected Surplus/(Deficit):** \$0

\* Includes graduate FTES and non-resident FTES

\*\* Fee revenue based on re-benched 17/18 projected enrollment target as of 7/19/17 per Student Affairs

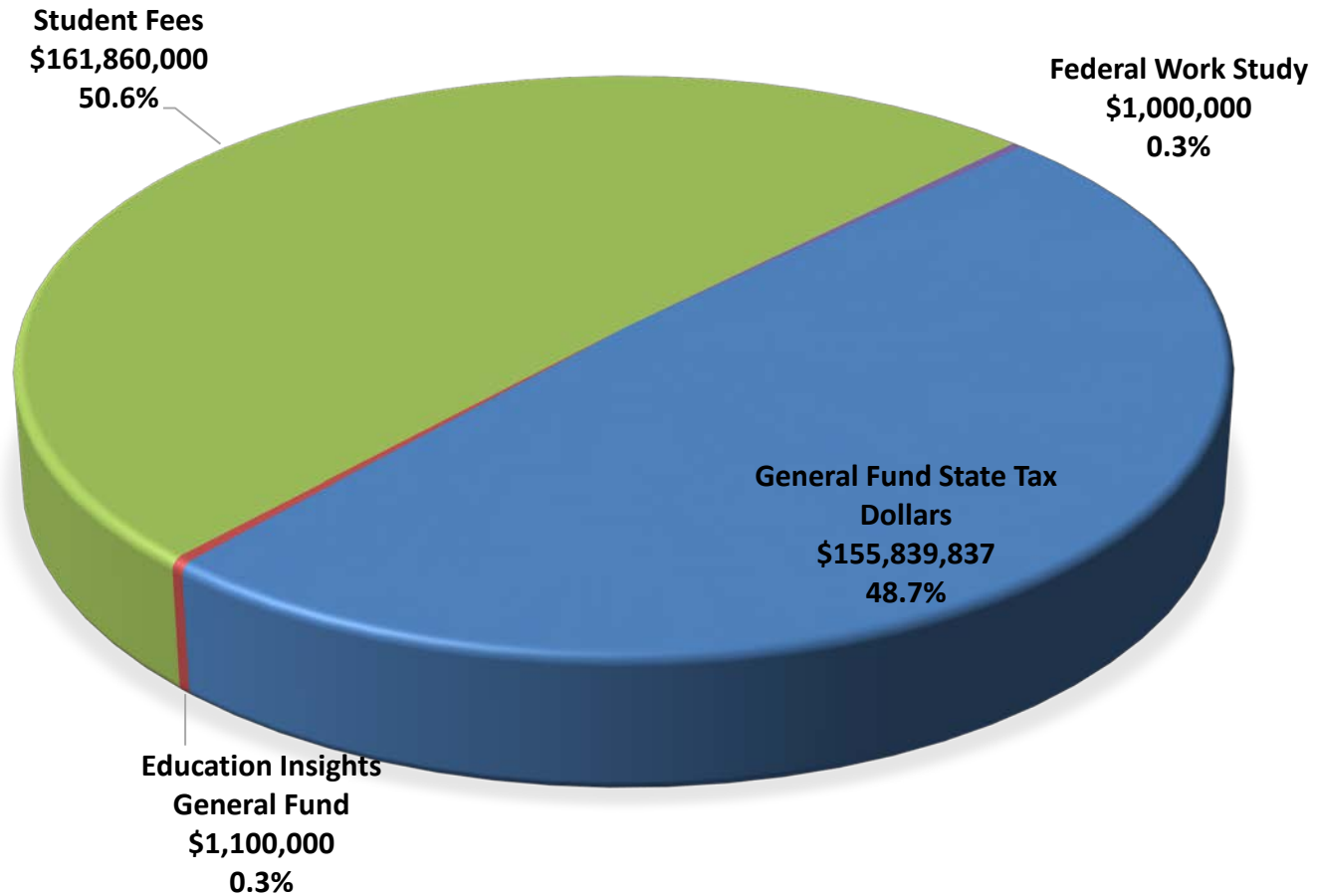
Denotes pass through funding

**2017/18 OPERATING FUND BUDGET - SACRAMENTO STATE**  
**Budget Allocations as Approved by the President**  
**October 2017**

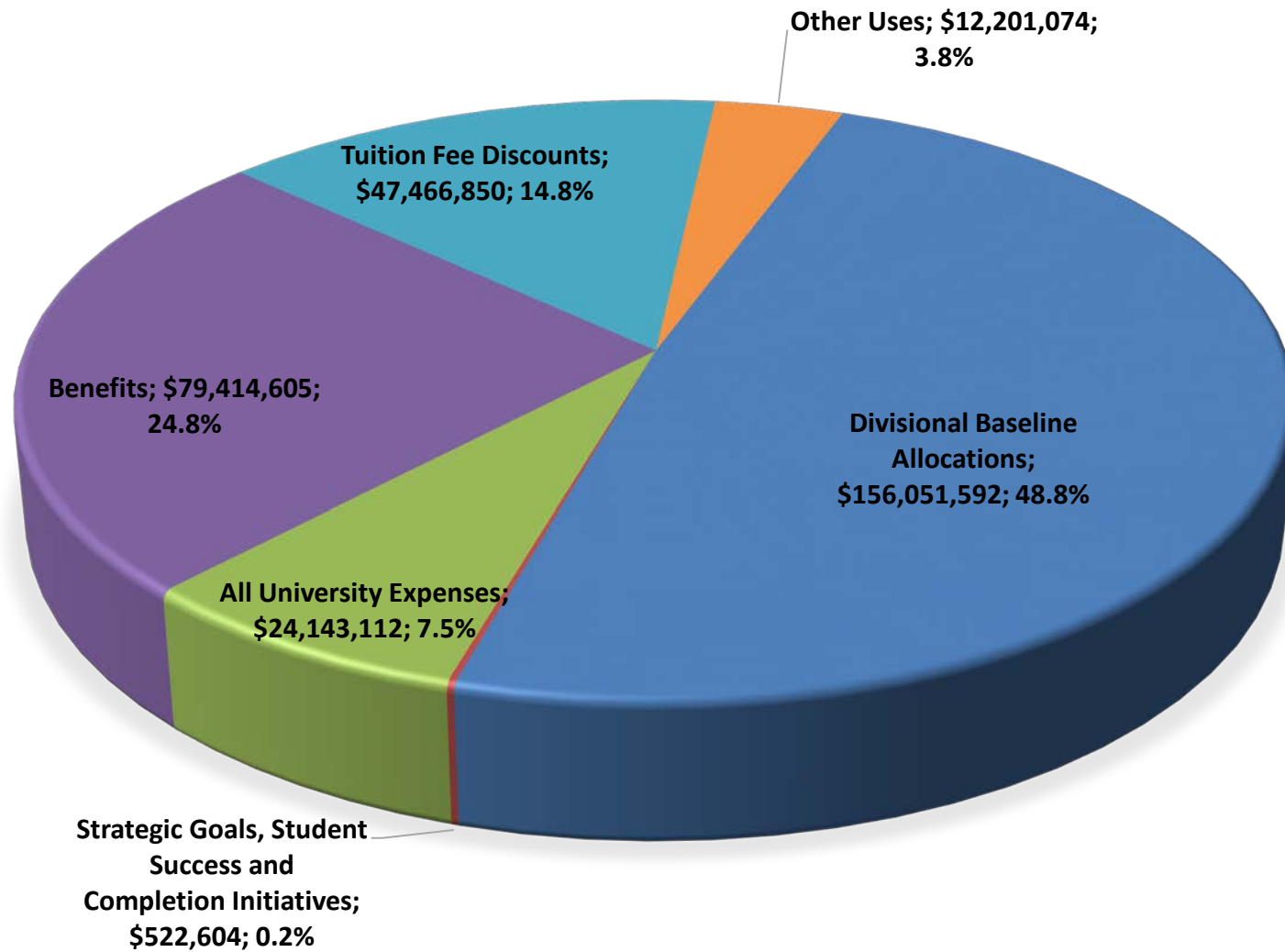
	2016/17 Baseline	2016/17 Baseline Adjustments*	2017/18 Changes	2017/18 Baseline Before Allocations	2017/18 Permanent Allocations	2017/18 New Baseline	Notes
<b>Academic Affairs</b>	97,455,429	6,626,406	290,988	104,372,823	500,000	104,872,823	67.2% Faculty promotions, compensation funding, Student Success and Completion Initiatives funding, and reorganization changes
<b>Administration &amp; Business Affairs</b>	16,075,903	509,460	250,000	16,835,363	-	16,835,363	10.8% Compensation funding and cameras and CSO/CSS funding
<b>Athletics</b>	3,124,619	203,772	55,816	3,384,207	-	3,384,207	2.2% Compensation funding, position transfer to Student Affairs, and reorganization changes
<b>Human Resources</b>	2,081,513	60,024	(187,512)	1,954,025	232,388	2,186,413	1.4% Compensation funding and reorganization changes
<b>Information Resources &amp; Technology</b>	7,487,006	234,984		7,721,990	70,000	7,791,990	5.0% Compensation funding and reorganization changes
<b>President's Office</b>	1,550,769	80,448	416,657	2,047,874	32,000	2,079,874	1.3% Compensation funding, Student Success and Completion Initiatives funding, and reorganization changes
<b>Public Affairs &amp; Advocacy</b>	1,525,366	34,404	(1,196,218)	363,552	124,900	488,452	0.3% Compensation funding and reorganization changes
<b>Student Affairs</b>	12,365,618	374,814	44,184	12,784,616	-	12,784,616	8.2% Compensation funding and position transfer from Athletics
<b>University Advancement</b>	3,437,530	72,048	1,303,201	4,812,779	815,075	5,627,854	3.6% Compensation funding, reorganizational changes, marketing budget, and transfer AUE to baseline
							100.0% <b>156,051,592</b>
<b>Strategic Goals, Student Success and Completion Initiatives</b>	838,080		(315,476)	522,604		522,604	100.0% <b>522,604</b>
							<b>0.2%</b>
<i>Restricted or Mandatory Costs</i>							
<b>Education Insights</b>	1,100,000		-	1,100,000		1,100,000	0.7%
<b>All University Expenses (AUE)</b>	23,205,787		937,325	24,143,112		24,143,112	14.8% Increase in costs
<b>Mandatory Benefits Costs</b>	74,242,605	2,989,000	2,183,000	79,414,605		79,414,605	48.7% Increase in costs and allocations
<b>Compensation</b>	8,028,762	(10,934,962)	10,561,000	7,654,800		7,654,800	4.7% Compensation allocations to divisions and for new FY
<b>State University Grants (aka Tuition Fee Discounts)</b>	44,520,850		2,946,000	47,466,850		47,466,850	29.1% SUG allocation increase
<b>University Central Baseline Reserve</b>	-		672,695	672,695	1,773,579	2,446,274	1.5% New reserve for campus priorities and emergency purposes
<b>Federal Work Study/Financial Aid</b>	1,000,000		-	1,000,000		1,000,000	0.6%
							100.0% <b>163,225,641</b>
<b>Total:</b>	<b>298,039,837</b>	<b>250,398</b>	<b>17,961,660</b>	<b>316,251,895</b>	<b>3,547,942</b>	<b>319,799,837</b>	<b>51.0%</b>
<b>Resources Available</b>							
<b>General Fund</b>						<b>156,939,837</b>	49.1%
<b>Fees</b>						<b>161,860,000</b>	50.6%
<b>Federal Work Study/Financial Aid</b>						<b>1,000,000</b>	0.3%
Total Resources						<b>319,799,837</b>	100.0%
<b>Surplus/(Deficit)</b>						-	

\* 2016/17 baseline adjustments include continuing costs due to faculty promotions, salary increases and reclassifications

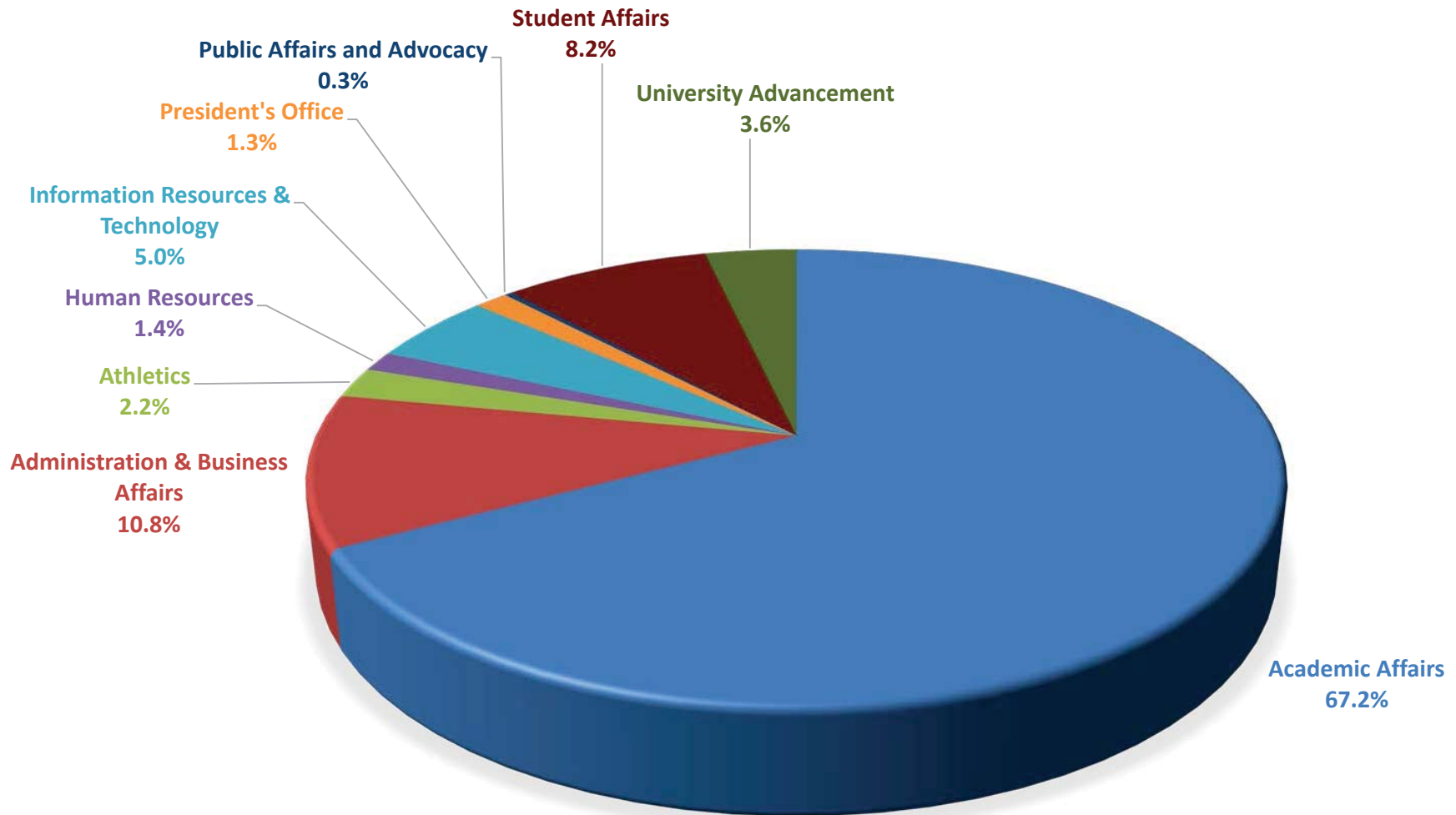
**2017/18 PROJECTED SOURCES OF FUNDS**  
**\$319,799,837**



**2017/18 PROJECTED USES OF FUNDS**  
**\$319,799,837**



**GENERAL OPERATING FUND  
2017/18 PROJECTED DIVISIONAL ALLOCATIONS  
\$156,051,592**



**Sacramento State**  
**2017/18 Projected Operating Fund Budget Data**

**Sacramento State**  
**2017/18 Operating Fund Budget Data**

Sources of Funds	Amount	Percent
General Fund State Tax Dollars	\$155,839,837	48.7%
Education Insights General Fund	\$1,100,000	0.3%
Student Fees	\$161,860,000	50.6%
Federal Work Study	\$1,000,000	0.3%
Total 2017/18 Sources:	\$319,799,837	100.0%

Uses of Funds	Amount	Percent
Divisional Baseline Allocations	\$156,051,592	48.8%
Strategic Goals, Student Success and Completion Initiatives	\$522,604	0.2%
All University Expenses	\$24,143,112	7.6%
Benefits	\$79,414,605	24.8%
Tuition Fee Discounts	\$47,466,850	14.8%
Other Uses	\$12,201,074	3.8%
Total 2017/18 Uses:	\$319,799,837	100.0%

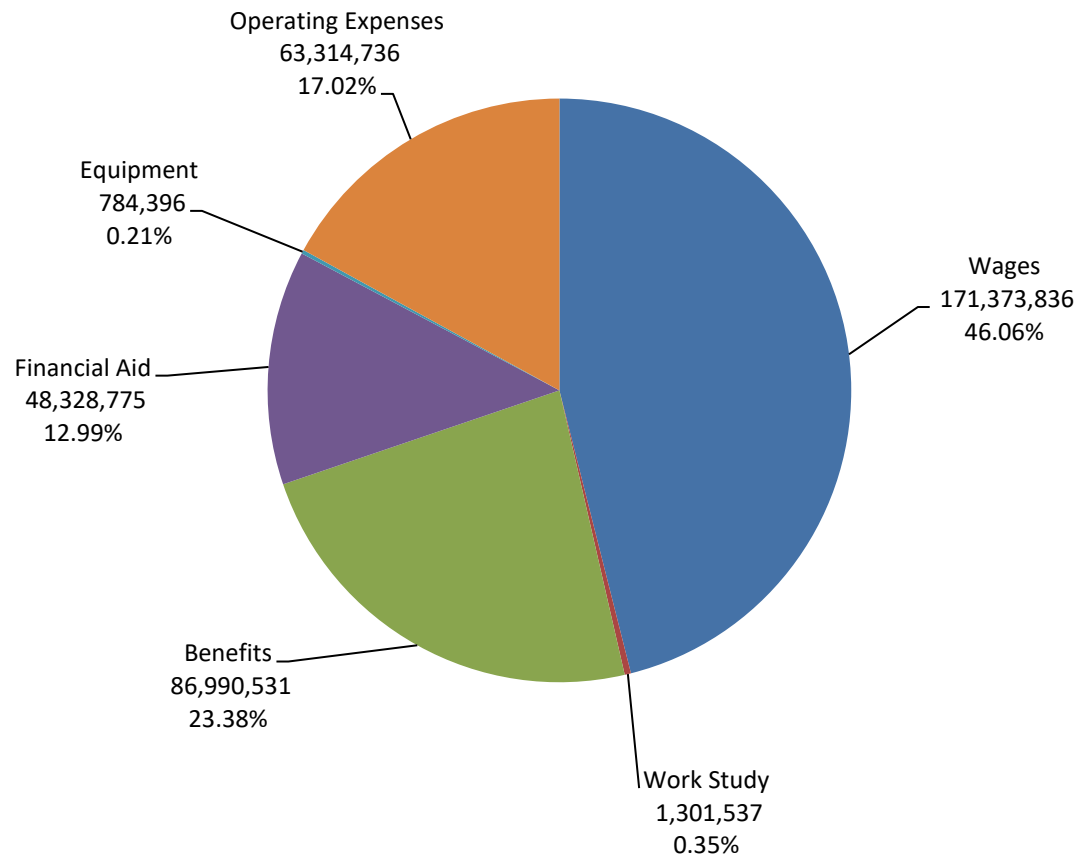
Mandatory Costs

Divisional Baseline Allocation Detail	Amount	Percent
Academic Affairs	\$104,872,823	67.2%
Administration & Business Affairs	\$16,835,363	10.8%
Athletics	\$3,384,207	2.2%
Human Resources	\$2,186,413	1.4%
Information Resources & Technology	\$7,791,990	5.0%
President's Office	\$2,079,874	1.3%
Public Affairs and Advocacy	\$488,452	0.3%
Student Affairs	\$12,784,616	8.2%
University Advancement	\$5,627,854	3.6%
Total Division Baselines	\$156,051,592	100.0%

Other Uses Detail	Amount	Percent
Restricted Program (Education Insights)	\$1,100,000	9.0%
Compensation	\$7,654,800	62.7%
University Central Baseline Reserve (Operational)	\$2,446,274	20.1%
Federal Work Study	\$1,000,000	8.2%
Total Other Uses	\$12,201,074	100.0%



# Sacramento State General Operating Fund Actual Expenses 2017/18



Totals do not include encumbrances or expenditure adjustments  
Data from Year End SAM06 Report

Sacramento State  
General Operating Fund Actual Expense Data  
2017/18

Data for Graph

	Amount	%
Wages	171,373,836	46.1%
Work Study	1,301,537	0.4%
Benefits	86,990,531	23.4%
Financial Aid	48,328,775	13.0%
Equipment	784,396	0.2%
Operating Expenses	63,314,736	17.0%
Total General Operating Fund:	372,093,811	100.0%

Totals do not include encumbrances or expenditure adjustments  
Data from Year End SAM06  
Expenditures from Fund MDS01

**From:** [President Robert S. Nelsen](#)  
**To:** [csus-staff-everyone](#)  
**Subject:** [SACSEND] President's Update: Monday, November 6, 2017  
**Date:** Monday, November 06, 2017 11:56:36 AM

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## *President's Update*

*Monday, November 6, 2017*



### **To All Members of the Campus Community:**

With the Governor signing the Budget Act of 2017, the California State University system received an ongoing General Fund appropriation increase of \$179.2 million in baseline funding for 2017-18, which includes an additional \$5.1 million increase for annual debt service costs for lease revenue bonds. The budget also includes \$118.9 million in gross tuition revenue resulting from a tuition increase effective in Fall 2017. This tuition increase was approved by the Board of Trustees in March 2017.

The budget supports a CSU system-wide resident enrollment increase of 2,487 FTES, mandatory costs (benefits and current contract compensation increases), student success and completion initiatives, State University Grants funding increases, and other system-wide priorities. For Sacramento State, our support includes a 1 percent resident enrollment growth of 240 full-time equivalent students (FTES) for a total of 23,077 FTES.

Because of changes in the enacted budget, along with the enrollment growth funding and a re-benching of the campus headcount due to average unit load (AUL) increases, the final budget looks very different from the University Budget Advisory Committee [recommendation](#). Our new state appropriation allocation totals \$156,939,837 (including \$1.1 million for Education Insights). Our revised projected student fee revenue (adding in \$1 million in miscellaneous financial aid) with the increased resident FTES and the re-benching of the headcount will provide \$161,860,000. When combining the state appropriation with the anticipated student fee revenue, the campus's projected sources of funds equal \$319,799,837.

We aligned our projected uses of funds (totaling \$319,799,837) with the projected sources to achieve a balanced budget for the new fiscal year. With this revised budget, divisions will not have to face reductions; some, such as Academic Affairs, will receive a baseline augmentation. The revised budget will enable units to further student success initiatives and combat existing funding shortfalls. Funding also was established for a university central baseline reserve to be used for campus priorities or emergency situations.

Some important elements of our budget include an increased allocation for State University Grants (SUG) of \$2,946,000 for our

students, which brings our total SUG pool to \$46,783,700 for financial aid disbursements. We also have set aside \$1,000,000 for increases (the third year of three installments) for our faculty and staff. Permanent funding of \$500,000 was provided to Academic Affairs to be used to hire additional faculty to support student success initiatives as recommended by UBAC.

A summary of the University's final budget for the 2017-18 General Operating Fund is provided [here](#).

After careful review of the All University Expenses (AUE), I concur with UBAC's [recommendations](#). I would like to thank the members of UBAC for their diligence and dedication to the budget recommendations. It is an arduous and detailed process, and we are fortunate for their efforts. I look forward to our progress over the next year – and Stingers Up!

Sincerely,

Robert S. Nelsen



**SACRAMENTO STATE**  
OFFICE OF THE PRESIDENT

**California State University, Sacramento**  
**Office of the President**

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May 4, 2017

To: Robert Nelsen, President, California State University, Sacramento

From: Fred D. Baldini, Chair, University Budget Advisory Committee

Re: Recommendations for the 2017/2018 University Budget Allocations

The University Budget Advisory Committee has completed their review of the 2017/18 Annual Budget Call proposals from the divisions. Their recommended budget is based on the Chancellor's Office Preliminary Budget Allocation Memorandum (B 2017-03) dated April 24, 2017. The Governor's January budget, which included a \$157.2 million increase in CSU General Funds, and the Board of Trustees tuition rate increase approved in March 2017 serves as the foundation for our campus budget. Since the new budget does not include any enrollment increases, the campus' resident FTES target will not change. Once the Governor's May Revise budget is released, additional changes may need to be addressed.

As the committee developed their recommendations, they focused on the university's Four Imperatives, which include 1) reducing time to degree, 2) diversity, inclusivity, and equity, 3) philanthropic giving, and 4) community involvement and collaboration along with the safety and welfare of our students, faculty and staff. This 2017/18 budget recommendation is intended to fund those areas that have the greatest impact on student success and graduation initiatives.

When integrating the budget information from the allocation memorandum, the committee created a balanced budget, which includes the following assumptions (see Attachment A):

- Estimated sources of funds = \$315,980,837
  - Includes projected State General Fund Appropriation (\$155,477,837), Student Tuition Fee revenues (\$159,503,000) at 0.6% above the 2016/17 targeted growth, and Federal Work Study revenue (\$1,000,000)
- Estimated uses of funds = \$315,980,837
  - Includes a campus funded equity increase pool of \$1 million, compensation pool increases, benefit cost increases, increase in State University Grants (\$2,946,000), increase in All University Expenses (\$1,017,665), and the establishment of a central baseline reserve (\$672,695). The committee believes that due to the unusually long economic expansion, there is an increasing probability of a recession. Therefore, it is prudent for the university to be prepared by building a central baseline reserve to help absorb future reductions and fund unexpected yearly one-time projects. This is especially important due to the inadequate one-time central reserves currently on hand. Additionally, with the campuses having to contribute a minimum of 10% funding towards capital construction projects, a reserve is required to meet future building needs.
  - Does not include any funded costs for future collective bargaining agreements

In order to sustain our student success and graduation initiatives, the committee recommends that all divisions, except for Academic Affairs, receive a 1.6% reduction so those baseline funds can be redirected towards the hiring of new faculty. The proposed reduction and redistribution of funds is addressed in the following table:

	<b>2016-17 Initial Baseline</b>	<b>17/18 UBAC Recommended Baseline % Reduction</b>	<b>17/18 UBAC Recommended Baseline Changes</b>
Academic Affairs	\$97,455,429	0.00%	\$500,000
Administration & Business Affairs	\$16,075,903	-1.60%	(\$257,214)
Athletics	\$3,124,619	-1.60%	(\$49,994)
Human Resources	\$2,081,513	-1.60%	(\$33,304)
Information Resources & Technology	\$7,487,006	-1.60%	(\$119,792)
President's Office	\$1,550,769	-1.60%	(\$24,812)
Public Affairs & Advocacy	\$1,525,366	-1.60%	(\$24,406)
Student Affairs	\$12,365,618	-1.60%	(\$197,850)
University Advancement	\$3,437,530	-1.60%	(\$55,000)
Benefit Pool for additional AA hires			\$262,373
<b>Total:</b>	<b>\$145,103,753</b>		<b>(\$0)</b>

In this table, the divisions absorbing a 1.6% reduction will generate \$762,373 in baseline funds. Of this amount, the committee recommends allocating \$500,000 to Academic Affairs to be used on tenure-track faculty hires. Since faculty benefit rates are currently averaging 56.66% of the salaries, the remaining \$262,373 should be allocated to the benefit pool to help offset the related costs.

It is understood that the campus has been actively pursuing graduation initiatives over the past few years and has invested heavily in these initiatives. Based on the past and current practices, the university will continue to increase the tenure-track faculty hiring, provide additional course sections (increasing average unit loads), and provide academic and student support services (leading to reduced time to degree). As noted on the Chancellor's Office Budget Allocation memorandum, the university will provide metrics on these system-wide priorities totaling the \$4,859,000. It is also recognized that with the hiring of all positions, the associated benefits costs (averaging over 56% of salary costs) must also be supported from this amount.

## All University Expenses

Acknowledging how increases in All University Expense (AUE) are taken from the top of the budget, changes will adversely affect divisional allocations. The members also recognize how a new AUE can impact the university's long term financial commitments (e.g., annual maintenance costs) that are not necessarily transparent in the initial request. Consequently, the committee has scrutinized all proposals. Some expenditure increases cannot be controlled but those that were deemed controllable were removed from the total. The overall growth in AUE was primarily attributed to a rise in interpreter services, faculty promotions, insurance premiums, space rental increases, laboratory risk and safety software, and Information Technology costs. After a thorough review, the committee recommends an overall AUE cost increase of \$1,017,665 (Attachment B).

The committee noted a couple of concerns when reviewing the AUE. They believe you and/or your Cabinet should have discussions on how to address the following:

- Agent Based Recruitment for International Students for \$25K (Pair Point contract) – the provost requested that Academic Affairs receive revenue beyond the budgeted non-resident tuition fees for the international program (when exceeding the targeted FTES) rather than having it support the university's total budget. If this were to occur, a percentage of the excess revenue needs to be established. If Academic Affairs were to receive a percentage of this excess revenue, then this AUE should be covered by the division. Until that decision is made, it is recommended that it be part of the funded AUE.
- Faculty Sabbaticals – the committee believed this is not a true AUE; however, it is a large cost for the division (~\$800K) that should be addressed.

Other AUE changes are noted below:

- The Security Camera Equipment and Maintenance and the Campus Service Officer Coverage requests are campus costs that were never funded. UBAC recommends that a reduced amount is added to the division's baseline.
- The Learning Management System (LMS) implementation and the Sacramento State Downtown launch are truly one-time costs and should be covered through one-time central reserves.
- The Reeher Platform and Activity Center software should be part of University Advancement's baseline so it will be moved out of the AUE and into their baseline to manage.

UBAC is always mindful of the following criteria when reviewing requests:

- AUEs are generally costs allocated to a division that has little control over the expenditure. For example, energy expenses are incurred by ABA; however, the usage of energy is not controlled by ABA.
- AUEs should be ongoing and thus require baseline funding.
- AUEs are restricted to a specific type of expense that has university-wide implications and are outside the normal scope of operation for any one division, program center, or department.
- Permanently staffed positions should not be included as an AUE expense because those costs are controllable by the division.

## One-Time Requests

When merging the prior year carry forward funds with over-enrollment revenue (beyond the targeted FTES), other miscellaneous revenue, transfers, or unused reserves, it creates one-time funds available for campus-wide uses (one-time central reserves). The 2016/17 fiscal year is projected to produce a very modest amount in the one-time central reserve, which can be used to finance emergency, safety/risk, regulatory, strategic initiatives, or infrastructure and maintenance issues.

Since most of the one-time central reserves will be advanced for the new Science II building; it will leave a small amount for other urgent or emergency uses. The building will cost \$91 million and \$20 million (cash in hand) is required by the university. The campus is fronting the money until the donations are received since it takes time to raise the resources needed for this building (up to \$20 million). Due to the campus' limited one-time central reserves, some divisions have to "self-fund" their urgent projects through their own divisional reserves. After much consideration, the committee recommends designating \$2.4 million towards additional course sections, the Learning Management System integration, and the downtown building launch from the one-time central reserves (see Attachment C).



In conclusion, with student success and graduation initiatives at the forefront, this budget recommendation is aimed at providing funding to Academic Affairs to further the progress towards these initiatives. It includes allocating \$500,000 in baseline funding to Academic Affairs for hiring tenure-track faculty. In order to facilitate this action, the other divisions will need to endure a 1.6% baseline reduction in order to redirect funding to Academic Affairs. The committee also recommends providing \$2.1 million in one-time funding to Academic Affairs so additional courses can be offered in the 2017/18 fiscal year. This is part of the \$2.4 million amount that the committee recommends taking from the university's one-time central reserve for the three projects. It will significantly decrease the remaining balance in the central reserves, which will impact the university's ability to respond to other campus priorities and needs.

Finally, it is not clear whether existing programs and initiatives that received student success funding are being fully evaluated for their impact. The committee also suggests that you consider requiring all student success programs to submit reports that include supporting data, costs, alignment with campus initiatives, and why the programs should be funded in the future.

Attachments

**PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY**  
**2017-18 Fiscal Year**

**As of 5-4-17**

**Per CO Budget Memo**

**B**

Budget above CO's 2015/16 target  
 by .6%

Total FTES*	23,433
<b>Funded Resident FTES</b>	<b>22,972</b>
Non-Resident FTES	461

427 Resident FTES Increase

	2017-18 Campus Budget Projections
<b>Sources of Funds</b>	
<i>Appropriations - General Fund Baseline from Prior Year</i>	\$143,584,837
Retirement Adjustments	\$1,993,000
Education Insights	\$1,100,000
Adjustments-Compensation	
<i>Adjusted General Fund Baseline Appropriation</i>	\$146,677,837
<i>New State Appropriation Changes</i>	
<i>Unrestricted</i>	
General Fund Allocation	\$8,800,000
Subtotal	\$8,800,000
<i>Projected Appropriation</i>	\$155,477,837
<i>Campus Projected Revenue and Adjustments</i>	
Tuition Fee Revenue **	\$154,350,000
Non-Resident Fees	\$3,848,000
Application Fees	\$1,300,000
Other Miscellaneous Revenue	\$5,000
	\$159,503,000
	<b>\$314,980,837</b>
Other Revenue (WS, Financial Aid)	\$1,000,000
<b>Total Projected Sources of Funds</b>	<b>\$315,980,837</b>

This less Ctr 4 CS = \$132,420,137  
 2016-17 Adjustment

(0.6% above 16/17 target growth)

	2017-18 Campus Budget Projections	
<b>Uses of Funds</b>		
<i>Prior Year Baseline Allocation</i>		
Division Baseline Allocations	\$145,103,753	
Strategic Goals, Student Success & Completion Initiatives	\$838,080	
All University Expenses	23,205,787	
Education Insights	\$1,100,000	
Mandatory Costs (compensation pool, benefits, restricted programs, student grants)	\$126,792,217	
	\$297,039,837	
<i>Adjustments: (baseline adjustments)</i>		
<i>Compensation and Benefits</i>		
2016/17 Baseline Divisional Adjustments (Cont Costs for Salary Increases, Promotions, Reclasses, Equity, Positions, etc)	\$227,000	
2016/17 Compensation pool allocations to divisions		Funded GSIs and Equity Increases
Retirement Adjustment (13/14 liability increase)		Unfunded liability due to increased salaries above 13/14 funded base
Retirement	\$1,993,000	
Health	\$52,000	
Dental	\$138,000	
1617 Compensation Pool Shortfall	\$1,470,000	
Employee Compensation (current contracts)	\$8,091,000	
Campus Funded Equity Increase Pool	\$1,000,000	Year 3 of 3
	\$12,971,000	
<i>Specified Programs</i>		
State University Grants (SUG) Adjustments	\$2,946,000	
Moved AUE to ABA Baseline	\$250,000	
Moved AUE to UA Baseline	\$83,640	
Central Baseline Reserve	\$672,695	
Changes to All University Expenses	1,017,665	
Subtotal:	\$4,970,000	
<i>Subtotal - Before WS, Restricted Programs</i>	<b>\$314,980,837</b>	
<i>Work Study, Financial Aid</i>	\$1,000,000	
<b>Total Projected Uses of Funds</b>	<b>\$315,980,837</b>	
<b>Balance</b>	<b>\$0</b>	
<b>Budget Balancing Plan</b>		
<b>Divisional Baseline Reductions</b>		

**Projected Surplus/(Deficit):** \$0  
**Divisional Percentage Deficit:** 0.00%

\* Includes graduate FTES and non-resident FTES

\*\* Fee revenue based on revised 15/16 projected enrollment target as of 2/8/16 and 6/6/16 per Student Affairs

Denotes pass through funding

All University Expenses	2016/17 Budget	2017/18 Proposed Budget	Proposed Difference	AUE Description	Description Updated (Y/N)	Comments
Academic Affairs						
Accreditation-Department	124,000	124,000	-	Accreditation costs (e.g. site visits, licensing and annual costs) for campus and certain academic departments	N	
Alliance for Minority Participation (AMP) Project	800,000	800,000	-	Chancellor's Office portion of the grant that's run through the UEI	N	
Grad Equity Fellowship	49,500	49,500	-	Grants awarded to graduate students	N	
CSUPERB (Chancellor's Office Grant)	29,500	29,550	50	University's cost for participating in the CSU program for Education & Research in Biotechnology	N	
COAST	7,500	7,500	-	Cost of campus annual membership in CSU COAST - Council on Ocean Affairs, Science and Technology	N	
Agent Based Recruitment for International Students		25,000	25,000	Commission paid to an outside agency (Pair Point) to increase the number of international students (non-resident tuition) on our campus.	Y	Work out the issue on how excess non-resident tuition above target will be distributed.
Faculty Sabbaticals			-	Payment of faculty sabbaticals per collective bargaining agreement. 12% of total faculty employees are eligible to apply each year.	Y	Note to president on how to deal with this cost on-going
Laboratory Risk & Safety Solutions Software		100,000	100,000	Technology solution to manage hazard assessment, inspections, chemical tracking, etc. Will allow for a consistency of approach, automated tracking for training, shared learning, and improved communication	Y	
Natural Sciences & Math						
Alliance of Minority Participation	50,000	50,000	-	University's cost for participating in the AMP grant program	N	
Administration and Business Affairs						
VISA/Mastercard Charges	35,000	25,000	(10,000)	Bank charges for University's acceptance of VISA/MasterCard for payment methods	N	New vendor has resulted in lower charges for credit card use.
Insurance-Vehicle	38,438	43,447	5,009	Insurance policy costs for the University's vehicles	N	
General Services Charges	23,000	10,000	(13,000)	General Svcs charges to assist Univ with bidding/processing cost of contracts	N	
Neulion Ticketing System	40,000	40,000	-	Outbox AXS (Veritix) ticketing and customer relations system for University events. Cost driven by usage, including large contracted events held on campus, such as the USATF Track & Field Junior Olympics.	Y	New ticketing system Outbox AXS [Veritix]) purchased. Reason for the selection, even at an increased cost, was due to the steady pricing structure vs. Neulion who had a variable pricing structure. Additionally, we had major service issues with Neulion. New fee structure of single license cost with no fluctuations for usage over standard should stabilize expenditures. Please change name of ticketing system in AUE description.
State Fire Marshall Inspection	72,000	72,000	-	Cost of State Fire Marshall inspections - this annual cost was moved from the Chancellor's Office to the campuses	N	*See below: *In recent months, the number of inspections carried out by the Fire Marshal on campus facilities have been increased. This amount does not include the cost of fire marshal project review. Those costs are borne by their respective projects.
Space Rental	6,703,171	6,996,243	293,072	Cost of renting space for the University's General Operating Fund programs	N	S Street Property Rental (\$250K) + HR space in Bookstore (\$43,072)
Liability Program (aka Risk Pool Management)	690,332	641,530	(48,802)	University's insurance premium costs for participating in the CSU Risk Management Authority (CSURMA)	N	
Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	716,238	740,523	24,285	CSURMA costs of the Univ's claims for IDL/NDI and UI	N	
Property Insurance	291,433	411,056	119,623	CSURMA costs of the Univ's premium for participating in the CSU Property Insurance Program	N	
Worker's Compensation	1,597,645	1,500,000	(97,645)	CSURMA costs of the Univ's worker's comp claims paid by the CSU Risk Mgmt Authority	N	
Flood Control	128,000	128,000	-	County's assessment cost to the Univ for flood control measures along Amer River	N	
Athletic Injury Medical Expense (AIME)	327,265	425,925	98,660	CSURMA costs of accidental insurance for student athletes	N	
Medical Monitoring	5,000	5,000	-	Costs of physical exams required as part of the University's Medical Monitoring Program	N	
Rental Fee Waiver Reimbursement	160,000	160,000	-	Covers the cost for use of university facilities for events when rental fees are waived	N	
Campus Sponsored Visitor Parking	100,000	100,000	-	Payment of parking fees for campus sponsored guests	N	
Music License Agreements	26,000	26,000	-	Cost of payment to ASCAP, BMI and SESAC for royalties paid to perform and broadcast music on campus	N	
Sexual Assault Examinations	5,000	5,000	-	Performance of sexual assault examinations per master agreement (MA120071). \$1400-\$1650 per evidentiary exam.	N	
Benefit Administration Fees (C.O.)	104,477	125,884	21,407	The State Controller's Office charges the campus (via the Chancellor's Office) an administrative charge for total campus employees enrolled in benefits	N	
Security Camera Equipment and Maintenance	0		-	Cost of managing the University's Security Camera Network		
Campus Service Officer Coverage			-	To provide building security coverage by Community Service Officers (CSO) and Community Service Specialists (CSS) to Sacramento Hall, Folsom Hall (day and swing shifts), and the Academic Information Resource Center (evening shift)	Y	Combined the two items and provide \$250K in baseline (initial request was \$289K) - need to identify amounts for each one
Facilities Management						
Major Utilities	4,800,000	4,800,000	-	Cost of University's various utilities (electricity, gas, solar energy, water, sewage, & waste disposal)	N	
Human Resources						
University Staff Assembly	20,000	20,000	-	University's support for activities of the University Staff Assembly	N	
Maintain Assistive Devices and Services for Employees	170,000	180,000	10,000	Costs of acquiring & maintaining assistive devices and services to Univ employees with disabilities	N	Requests for ASL/Interpreting services have increased; medically related requests for sit/stand work stations have also increased; the increase in allocation is requested to ensure the availability of accommodations.
Legal Settlements/Services	100,000	100,000	-	Costs of acquiring external services to help litigate & settle complaints by the Univ's students, employees and vendors	N	
Legal Services Contracts	40,000	40,000	-	Costs for arbitration, mediation, developing Affirmative Action Plan, and bonded courier services	N	
Complaint Investigation	50,000	50,000	-	Costs of conducting investigations into legal complaints filed by Univ students/employees	N	
Medical Exams	15,000	15,000	-	Costs of required medical examinations for University employees	N	Use of this account for fitness for duty exams has increased and it is expected that this increased level will continue.
Background Checks	65,000	65,000	-	Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty positions)	N	New background check policy has resulted in over 400% increase in the number of background checks performed.
Employee Scholarships-CSU Training Programs	34,000	34,000	-	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs for campus attendees.	N	A program for supervisor training is being proposed.
Staff Reclass Funds	100,000	100,000	-	Division/Program Center funding of General Operating Fund reclassifications of permanent staff that are approved through the HR reclassification process.	N	
Faculty Promotions	224,916	248,780	23,864	Funding for General Operating Fund promotions to Assistant Professors, Associate Professors, and Professors	N	Projected costs for promotions has increased.
Title IX Education and Awareness Fund	24,675	15,000	(9,675)	Expanded implementation of Title IX sexual violence awareness campaign, including increased accessibility to educational and outreach materials (e.g., translate in different languages and create braille version). Expansion of online sexual violence training for all students (including CCE) on an annual basis – not just incoming or transfer students. Training for Title IX coordinator and deputies.	Y	The Title IX coordinator has presented a proposed budget (attached)
IR&T						



All University Expenses		2016/17 Budget	2017/18 Proposed Budget	Proposed Difference	AUE Description	Description Updated (Y/N)	Comments
	Campuswide Software & Hardware (aka Technical)	2,298,408	2,617,360	318,952	This category covers mandatory annual maintenance fees associated with software and services used campus-wide. Line items includes services such as SacCT, CMS/Oracle, Cognos, Tableau, OnBase, SacLink, WCM (web content management), MySacState, CourseLeaf CAT and CIM, etc. The category also includes software for accessibility, desktop computer management, and other software used campus-wide. Maintenance costs typically increase about 3% per year. The annual fees associated with the LMS will increase significantly, and we anticipate that we will see another large Oracle increase. See comments.	Y	The cost of the next generation learning management system will be almost 400K per year regardless of which option the campus selects. We will need to run SacCT and the new LMS concurrently for 2 years. The cost of Blackboard (SacCT) will increase from 131K to at least 200K in 17/18 and 18/19. We are asking for 70K in one-time funds in 17/18 and 18/19 to cover the cost of the LMS transition - 131K (current) + 70K (one time for 2 years). We are requesting a 250K increase to cover the cost of the new LMS (131K + 250K). We project a 3% increase existing software maintenance contracts (318,962). The Oracle contract increased by 30% in 16/17; we may see a similar increase in 17/18, but we have not received the renewal yet. Funding \$250K for LMS as a 1-time cost for 2 years. Ask IRT for a breakdown of the items and costs to determine if this cost should be moved to the baseline.
	IT Infrastructure	1,978,849	2,038,214	59,365	Funds for mandatory, recurring expenses including campus-wide wired and wireless networking, Internet connections and maintenance, data center and server maintenance, and shared costs for telecommunications. Requested increase is for typical cost increases on existing maintenance contracts.	Y	We project a 3% increase on routine infrastructure maintenance. We need to develop a campus-wide strategy to address recurring storage-related hardware costs. We have been using one-time funds to invest in storage.
President's Office							
	Trustees' Authorizations	98,600	98,600	-	CSU Board of Trustees authorized allowances	N	
	General Memberships in University Orgs	175,000	175,000	-	Costs of institutional memberships in professional organizations	N	
Public Affairs and Advocacy							
	Sacramento State Downtown Launch			-	Funding to provide banners, street signs, advertising, collateral, promotions	Y	Instead providing an AUE of \$83,246, will provide \$50K in one-time funds
Student Affairs							
	American's Disability Act Accommodation Svcs	20,000	20,000	-	For interpretive and other ADA accommodation services requested by students to allow them to participate in co-curricular activities outside the classroom.	N	
	Financial Aid Admin-Job Location & Developmt (JLD)	75,000	75,000	-	For salary and benefit costs for Job Location & Development position; actual costs up to \$75K are reimbursed by the Federal government.	N	
	Student Assessment Tools	44,500	44,500	-	Student survey/assessment tool used university-wide.	N	Anticipated annual cost increase
	Disabled Students-Assembly Bill 422 Inst Materials	190,000	175,000	(15,000)	Cost of preparing instructional materials for student with print disabilities	N	Increased enrollment of students requiring services coupled with increasing costs of braille services.
	Disabled Students-Contract Interp	385,000	500,000	115,000	Contract costs to retain interpretive services for University's hearing impaired students.	N	Increased enrollment of students requiring services.
	Disabled Students-Executive Order 665	5,000	2,500	(2,500)	Remedial instructional services cost for disabled students	N	
	Disabled Students-Non Classroom Accommodations	3,000	3,000	-	To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and functions	N	
	Child Care	85,000	85,000	-	University's contribution to the Child Care Center	N	
University Advancement							
	University Development			-	Reeher Platform + Activity Center	Y	A software solution that will work with any donor database and will provide tools, metrics, reports and business intelligence to help our division to work more effectively and efficiently. In addition, this software will provide custom predictive models based on the analysis and giving behaviors of university donors and prospects. Move this amount of \$83,640 into baseline.
Total All University Expenses							
		23,125,447	24,143,112	1,017,665			

One-Time Project List										
For Major Projects over \$50K										
For all Divisions										
					Projected Central University Reserves:	8,500,000				
					Less UBAC Recommended Projects:	(2,400,000)				
					Balance:	6,100,000				
	Since the majority of existing central campus reserves are earmarked for the Science II building, the university will not be able to distribute one-time project funds. Therefore, if divisions want to list future one-time projects that are self-funded from their internal funds or through other funding sources, they can be listed on this sheet for informational purposes only.									
One-time funds requested by Divisions										
								Identify \$ Amount in Fiscal Year		
Division	Prioritize your requests	Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)	Is this a collaborative request? If so, indicate divisions involved.	Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)	Expenditure Description (Typically \$50,000 or more)	Classify Expenses as One-time (1-time) or Intermittent (Int)	Continuation of prior year request?	2017-18	2018-19	2019-20
Funded by the University's One-time Central Reserves:										
AA	1	student related	No		Support for existing sections added in 2016-17		No	\$2,100,000.00	\$2,100,000.00	\$2,100,000.00
IRT	1	Universitywide	No	Central Reserves	LMS integration over 2 years	1-time	No		\$250,000.00	\$250,000.00
PAA	1	Universitywide		Central Reserves	Marketing costs for the Sacramento State Downtown launch	1-time	No		\$50,000.00	
					Total UBAC Recommended Total:			\$2,400,000.00		
Self-funded by the Divisons:										
ABA	3	Technology/Equipment	No	Reprographics	Replacement of 22 year old collator/booklet maker	1-time	No	\$95,000.00		
ABA	4	Technology	No	Reprographics	Replacement of MIS/Web-To-Print System there would be one time investment costs and then annual Maintenance Agreements	1-time	No		\$75,000.00	
ABA	5	Technology/Equipment	No	Reprographics	Replacement of HP Indigo Press – anticipated additional \$105,000 in annual lease payments for anticipated expenditure of \$500,000	1-time	No			\$105,000.00
ABA	6	Universitywide	No	Facilities Management	Flagpole Replacement - This project has already been reviewed and approved by the Campus Physical Planning Committee. Our flagpole is over 50 years old. A seat wall surrounding three flagpoles (one for the United States flag, one for the California state flag, and one for a CSU or Sac State flag) as well as access pathways would provide an appropriately reverent setting. The design calls for new flag poles (much easier to lower and raise the flag to/from half-staff), as well as a seat wall that can be overlaid as needed with brass plaques to centralize memorials for our campus community.	1-time	No	\$100,000.00		
SA	1	Student related/ADA	Yes. IRT \$100K, Academic Affairs \$120K	Student Affairs Operating Fund	Division-funded contribution toward testing Center construction	1-time	No	\$624,343.00		
SA	2	Student related	No	Student Affairs Operating Fund	Lassen Hall 2nd Floor - Program space for Guardian Scholars, PARC (tutoring services), and a counselor (satellite of Psychological Counseling Services)	1-time	No	\$120,000.00	\$250,000.00	
SA	3	Student related	No	Student Affairs Operating Fund	Lassen Hall 1st Floor - Remodel to provide space for Academic Advising, Career Center and New Student Orientation	1-time	No	\$150,000.00	\$175,000.00	

<i>Division</i>	<i>Prioritize your requests</i>	<i>Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)</i>	<i>Is this a collaborative request? If so, indicate divisions involved.</i>	<i>Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)</i>	<i>Expenditure Description (Typically \$50,000 or more)</i>	<i>Classify Expenses as One-time (1-time) or Intermittent (Int)</i>	<i>Continuation of prior year request?</i>	<i>2017-18</i>	<i>2018-19</i>	<i>2019-20</i>
SA	4	Student related	No	Operating Fund	Location to be determined - Develop space for a new Financial Literacy Program	1-time	No		\$250,000.00	
SA	5	Student related	No	Operating Fund	Lassen Hall (to be determined) - Remodel to provide space for a Transfer Center	1-time	No		\$150,000.00	\$250,000.00
Total "Self-funded" Projects by Divisions:								\$1,089,343.00	\$900,000.00	\$355,000.00
<b>Projects not funded:</b>										
AA	2	student related	No		Flip Stacks Space to Student Space: The Lower Level of the University Library is row after row of books stacks. This summer the Library is moving on a project that will remove duplicated journals (i.e. remove JSTOR physical titles that are found in their entirety online). Funds are needed to remove titles, take down shelving, recarpet (as there is no carpet under shelving), and place new study furniture for our students. The library currently has around 2,000 seats, which is not enough for all of our students. It is imperative that we improve our physical seating. I believe we can make available around 10,000sqft of study space on the lower level.		No	\$220,000.00		
AA	3	student related, safety	No		Photography Darkroom—Kadema Hall (Ventilation, water leaks, chemical sinks, electrical receptacles in Kadema Hall 113 and 166. NASAD & Safety Issues		No	\$50,000.00		
AA	4	student related, safety	No		Art Sculpture Lab & Kadema Hall. NASAD & Fire Marshal Safety Issues		No	\$3,439,000.00		
AA		student related	No		The Library's elevators are in line to be rebuilt this upcoming year, allowing for us to remove the escalators. The escalators block access to library services, makes for an unwelcoming environment, and misdirects traffic simply by being in existence. The removal of the escalators will allow for more student use space. The entrance way can be repurposed for public use space and also allow for secured, late night study space that is easier to manage -- thus allowing for later hours and a safer study environment. Work on the main entrance will also allow for the possible co-location of library services, opening up spaces in other parts of the building. The cost is an estimate based on past conversations with Facilities.		No	\$500,000.00		
AA		student related	No		Theatre Lighting Upgrades: Playwright's, UT & Solano. NAST Equipment Upgrades		No	\$2,362,000.00		
AA		student related	No		Theatre Seating Upgrade: Playwright's, UT, and Studio Theatre. NAST Equipment Upgrade		No	\$289,600.00		
AA		student related	No		Solano 1010 (Dancespace) Bathrooms/dressing rooms. ADA compliance; NASD accreditation efforts, Summer Arts Proposal		No	\$1,298,000.00		
AA		student related	No		Capistrano Hall—Recital Hall upgrades and Lobby Renovation. Improve performance spaces and public experience		No	\$5,000,000.00		
AA		student related	No		Art & Design Full Renovation of Kadema Hall. This renovation would address all of the current concerns as well as the need for additional gallery space for our University Collection.		No	\$5,000,000.00		





<i>Division</i>	<i>Prioritize your requests</i>	<i>Categorize your request (safety/risk, student related, infrastructure, maintenance, university-wide, technology, etc.)</i>	<i>Is this a collaborative request? If so, indicate divisions involved.</i>	<i>Identify Divisional Funding Source (e.g. Operating Fund, Lottery, Trust, etc.)</i>	<i>Expenditure Description (Typically \$50,000 or more)</i>	<i>Classify Expenses as One-time (1-time) or Intermittent (Int)</i>	<i>Continuation of prior year request?</i>	<i>2017-18</i>	<i>2018-19</i>	<i>2019-20</i>
AA		student related	No		Technology needs for special events: Requesting projectors/ screens, sound system and peripherals for special events that the COE does at the Haper Alumni Center.		No	\$50,000.00		
AA		student related	No		The proposal is to move Counselling Center as well as counselling and school psychology programs, to Folsom Hall Space		No	\$10,000,000.00		
AA		student related	No		Eureka Building Renovation: We need renovated bathrooms, especially on the 3rd floor, outside signs, and fresh paint throughout the building		No	\$100,000.00		
AA		student related	No		Eureka Hall Air-conditioning/Heating System: The system is old and does not function properly. Parts of the building are perpetually cold, or hot, depending on the season.		No	\$1,000,000.00		
AA		student related	No		Renovate SLN 3000 into HHS Student Success Center SLN 3003		No	TBD		
AA		student related	No		Crime Scene Lab - Install a sink and bathroom ALP 152		No	TBD		
AA		student related	No		Large faculty office to be divided into two smaller faculty offices ALP 151		No	TBD		
AA		student related	No		Install three force platforms in the Biomechanics Lab SLN 1030		No	TBD		
AA		student related	No		Renovate the Racquetball Courts for Instruction-related Storage Space Rac Ball Courts		No	TBD		
AA		student related	No		Renovate SLN 3016 into lecture/lab room SLN 3016		No	TBD		
AA		student related	No		Renovate SLN 4015 into lecture/lab room SLN 4015		No	TBD		
AA		student related	No		Renovate/upgrade Athletic Training room YSM 193		No	TBD		
AA		student related	No		Renovate/upgrade Human Performance Lab SLN 2021 and 2022		No	TBD		
AA		student related	No		Renovate/ upgrade Biomechanics Lab SLN 1030		No	TBD		
AA		student related	No		Folsom Hall 3rd Floor Project (TBD) Folsom Hall		No	TBD		
ABA	2	Infrastructure	No	TBD	Upgrade of division network wiring (Part of general fund update that was halted due to lack of funds. I would like to fund the Reprographics portion of the install to improve network communications to production devices and work stations that have been hindered for past several years.	1-time	No	\$30,000.00		
IRT	2	Technology	AA, IRT		Infrastructure setup for S Street: switch, wireless, VoIP phones, phone gateway	1-time	No	\$82,350.00		
IRT	1	Technology	AA, IRT, SA		Additional funding needed to cover the cost of running SacCT (Blackboard) for two more years	1-time	No	\$70,000.00	\$70,000.00	
Total of Non-funded Projects::								\$29,490,950.00	\$70,000.00	\$0.00

*Systemwide Budget Office*  
401 Golden Shore, 5th Floor  
Long Beach, CA 90802-4210  
P: 562-951-4560 / F: 562-951-4970

**CODED MEMO B 2017-05**

**To:** CSU Chief Financial Officers

**From:** Ryan Storm, Assistant Vice Chancellor for Budget   
Kara Perkins, Executive Budget Director 

**CC:** Timothy P. White, Chancellor,  
Steven Relyea, Executive Vice Chancellor and Chief Financial Officer,  
Loren J. Blanchard, Executive Vice Chancellor for Academic and Student Affairs  
Melissa Bard, Vice Chancellor of Human Resources,  
CSU Presidents, Financial Officers, Budget Officers, Financial Aid Directors,  
Enrollment Planning and Resource Officers, and Enrollment Managers

**Date:** July 14, 2017

**Re:** 2017-18 Final Budget Allocations

**Attachments:** Coded Memo B 2017-05, Attachments A-D

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The Governor signed the Budget Act of 2017 on June 27, 2017 (Assembly Bill 97, Chapter 14). The budget act includes a \$179.2 million base appropriation increase for CSU operations and includes an additional \$5.1 million increase for lease revenue bond annual debt service costs. The final budget allocations also include \$118.9 million gross tuition revenue as a result of the 2017-18 tuition rate increase approved by the Board of Trustees at the March 2017 meeting ([RFIN 03-17-03](#)), and an \$11.0 million increase in tuition revenue from enrollment growth. The combined General Fund and tuition revenue are used to fund increases in the Graduation Initiative 2025, State University Grants, employee compensation and benefits, enrollment growth, and mandatory costs.

The attachments to the memo display the following final budget adjustments by campus:

- Attachment A: Support Budget Total (CSU Fund 485)
- Attachment B: Revisions to 2016-17 General Fund Allocations
- Attachment C: 2017-18 Expenditure and Revenue Adjustments
- Attachment D: 2017-18 Enrollment, Tuition & Fee Revenue, and State University Grant Adjustments

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**CSU Campuses**

Bakersfield  
Channel Islands  
Chico  
Dominguez Hills  
East Bay

Fresno  
Fullerton  
Humboldt  
Long Beach  
Los Angeles  
Maritime Academy

Monterey Bay  
Northridge  
Pomona  
Sacramento  
San Bernardino  
San Diego

San Francisco  
San José  
San Luis Obispo  
San Marcos  
Sonoma  
Stanislaus

**2017-18 Final Budget Summary**

<b>2016-17 Final Budget, General Fund (Coded Memo B 2016-02)</b>	<b>\$3,169,425,000</b>
<b>Revisions to 2016-17 General Fund</b>	<b>\$36,833,000</b>
(2016-17 State-Funded Employer-Paid Retirement Adjustment)	
<b>2016-17 Revised General Fund Base</b>	<b>\$3,206,258,000</b>
<b>2016-17 Final Budget Gross Tuition and Fees (Campus Reported)</b>	<b>\$2,876,083,300</b>
<b>2017-18 Expenditure Adjustments</b>	
<b>Mandatory Costs</b>	
Employer-paid Health Care and Dental Premiums	\$3,341,000
Operations and Maintenance of New Facilities	776,000
Other Mandatory Costs	20,680,000
2017-18 Lease Revenue Bond General Fund Adjustment	5,070,000
<b>Employee Compensation Increases (Current Contracts)</b>	<b>141,098,000</b>
<b>Graduation Initiative 2025</b>	<b>75,000,000</b>
<b>Enrollment Growth</b>	<b>26,483,000</b>
<b>State University Grants</b>	<b>39,561,000</b>
<b>Transportation Research</b>	<b>2,000,000</b>
<b>Total 2017-18 Expenditure Adjustments</b>	<b>\$314,009,000</b>
<b>2017-18 General Fund Increase (\$177.2M and \$5.1M)</b>	<b>\$182,306,000</b>
<b>State Transportation Fund Increase (Transportation Research)</b>	<b>\$2,000,000</b>
<b>Gross Revenue from Fall 2017 In-State Tuition Rate Increase</b>	<b>\$118,682,000</b>
<b>Enrollment Growth Revenue (2,487 FTES)</b>	<b>\$11,021,000</b>
<b>Total 2017-18 Revenue Adjustments</b>	<b>\$314,009,000</b>
<b>2017-18 Budget, Total General Fund</b>	<b>\$3,390,564,000</b>
<b>2017-18 Budget, Total Gross Tuition and Fees</b>	<b>\$3,005,786,300</b>
<b>2017-18 Total Gross Budget</b>	<b>\$6,396,350,300</b>

**State University Grants**

2016-17 Campus Base	\$661,387,800
2017-18 Increase	39,561,000
<b>2017-18 Total State University Grants</b>	<b>\$700,948,800</b>

The Budget Act of 2017 includes several one-time funding augmentations. A forthcoming separate coded memorandum (B 2017-06) will provide information on one-time allocations. The two coded memorandums together will provide clarity between base (or ongoing) funding sources and those that are one-time in nature.

Detailed explanations of ongoing budget allocations are provided in the following pages. General Fund and gross tuition revenue changes by campus are included in the attachments to this coded memorandum.

Questions concerning this memo or its attachments may be directed to Kara Perkins, Chris Canfield, or other System Budget Office staff at (562) 951-4560. Please reference the [Budget Office staff directory](#) for additional contact information and staff areas of assignment.

#### Additional References

- Budget Act of 2017, [AB 97](#); Higher Education Trailer Bill, [SB 85](#)
- [CSU 2017-2018 Support Budget](#)
- [State of California, Department of Finance, California Budget 2017-18](#)
- [CSU Detail in the 2017-18 State Budget](#)

RS: KP: CC

Attachments

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## **Final Support Budget Allocations, Attachment Descriptions**

### **Support Budget Total (CSU Fund 485) - (Attachment A)**

Attachment A summarizes the 2017-18 support budget by campus after revisions to 2016-17 General Fund allocations and 2017-18 expenditure and revenue adjustments as detailed in Attachments B, C, and D.

### **Revisions to 2016-17 General Fund Allocations - (Attachment B)**

Revisions to the 2016-17 General Fund allocations reflect changes that occurred since the 2016-17 final budget allocation memo B 2016-02 was published. These adjustments include:

- **State-Funded Retirement Adjustment**

Each year CalPERS adjusts employer-paid contribution rates to meet defined benefit pension obligations.

The state adjusts the CSU General Fund appropriation for employer-paid contribution rate changes based on the actual CSU 2013-14 pensionable salaries reported by the State Controller's Office.

The 2015-16 to 2016-17 State Miscellaneous First Tier rates increased from 25.150 percent to 26.728 percent and the State Peace Officer / Firefighter rate increased from 38.985 percent to 41.923 percent. The total retirement cost increase funded by the state is \$36.8 million. This additional allocation occurred during 2016-17. The distribution by campus is based on the 2013-14 pensionable payroll as provided by the State Controller's Office.

- **Program Funding**

Base budget adjustments of \$4.3 million are included to support ongoing systemwide programs and initiatives managed by the Chancellor's Office.

### **2017-18 Expenditure and Revenue Adjustments - (Attachment C)**

- **Employer-Paid Health Care and Dental Premiums**

Effective January 2017, the estimated annualized cost to fund employer-paid health care and dental benefit premium rate increases is \$3.3 million. The number of CSU employee participants and the difference between the old and new employer-paid contribution rates determine health care and dental benefit rate cost increases. The distribution of employer-paid health care and dental benefit cost increases is based on the percentage share of campus 2015-16 actual state-supported health benefits and dental expenditures. For additional information regarding January 2017 health and dental premiums, please reference Human Resources Technical Letter, [HR/Benefits 2016-07](#).

- **Operations and Maintenance of New Facilities**

This allocation includes an increase of \$776,000 for regular operations and maintenance of new facilities, which include the cost of utilities, building maintenance, custodial, landscape, and administrative support. In 2017-18, the CSU is scheduled to open 70,121 new square feet. Funding of regular operations and maintenance is provided at the rate of \$11.07 per square

foot. More [details on campus facilities included in this allocation](#) are provided online in the 2017-18 Support Budget supplemental documentation.

- **Other Mandatory Costs**

Funds are held centrally for future allocation related to federal and state mandates, compensation (new contracts and non-represented), and retirement above state-funded level. The Budget Act of 2017 included an appropriation for *transportation research, training and education* (\$2,000,000) and is held centrally pending allocation decisions, which are expected before November 2017. It is expected that the transportation research appropriation will continue for ten years.

- **Lease Revenue Bond Debt Service Payments Adjustment**

Related to lease revenue bonds, the state included a \$5.1 million increase to the CSU General Fund appropriation in 2017-18 to recognize and fulfill capital outlay debt service commitments. Beginning in 2014-15, when the state shifted capital outlay responsibilities from the state to the CSU, the state committed to increase funding over a three-year period for the annual debt service for CSU projects that were approved by the governor and legislature but not yet completed. It is anticipated the projects will be completed as planned in 2017-18. This amount represents the last of three planned permanent funding increases for this purpose.

- **Employee Compensation**

These final budget allocations include \$141.1 million to cover employee compensation for faculty and staff as outlined in [current collective bargaining contracts and memorandums of understanding](#):

**Faculty**

- Base, ongoing funding to replace one-time 2016-17 allocation, \$33.0 million
- July 1, 2017 3.5 percent general salary increase, \$64.9 million
- 2017-18 service salary increases for eligible faculty, \$18.6 million

**Staff**

- June 30, 2017 two percent general salary increase (CSUEU-CBIDS R02, R05, R07, and R09, and CBIDs R01, R04, R06, R10), \$22.0 million
- 2017-18 Public Safety (CBID R08) salary increase, \$0.8 million
- 2017-18 Academic Student Employees (CBID R11) salary increase, \$1.8 million

The distribution of faculty and staff current contract compensation increases are based on the percentage share of campus 2015-16 actual state-supported salaries. The distribution by campus of base, ongoing funding to replace the 2016-17 one-time allocation of \$33.0 million from the Chancellor's Office is included in the 2016-17 final one-time budget allocations, [Coded Memo, B 16-03](#).

Related to compensation for bargaining units without 2017-18 compensation agreements and for non-represented employees, it is premature to report any cost implications at this time. At the conclusion of the collective bargaining process, the cost and funding sources will be determined and allocated to campuses.



- **Graduation Initiative 2025**

For 2017-18, \$75 million is allocated to campuses for Graduation Initiative 2025. These funds are allocated, as follows: (1) a base budget increase of \$1 million per campus totaling \$23 million acknowledging that all campuses must make progress toward their Graduation Initiative 2025 goals; (2) \$26 million based on each campus' proportion of students with significant financial need in 2015-16, based on Pell Grant and State University Grant awards; and (3) \$26 million based on the number of first year students enrolled on each campus who need additional college preparation in math and/or English.

The allocation methodology acknowledges that while all campuses have ambitious graduation rate targets, in order to eliminate equity gaps, differing levels of financial investment will be required. The allocation methodology is not intended to serve as a campus expenditure plan. Each campus may use these funds in support of their graduation initiative plan, including systemwide priorities of increased tenure-track faculty hiring, offering additional high-demand course sections to increase average unit load for undergraduate students, and additional academic and student support services. Details on campus reporting requirements will be provided in a separate communication.

- **Funded Student Enrollment Growth**

The 2017-18 final budget includes enrollment growth of 2,487 full-time equivalent students (FTES) for a total enrollment growth cost of \$26.5 million. Funding to support 2017-18 FTES growth is based on the 2017-18 published marginal cost of instruction of \$10,649 per FTES, which is made up of a combination of state general fund and net tuition revenue (reference [2017-18 support budget marginal cost](#) detail).

The methodology used in this year's allocation for enrollment growth improves upon the methodology used in 2016-17, and acknowledges the different tuition collection per FTES at each campus. This ensures that each FTES is fully funded through a combination of tuition and general fund to reach \$10,649.

The 2017-18 methodology uses each campuses' net tuition, which varies based on each campuses' SUG allocations and mandatory fee waivers (see example of new model below). This methodology starts with the same \$10,649 marginal cost per FTES, subtracts each campuses' tuition revenue, and makes up the difference with state general fund.

Campus X		Campus Y	
\$10,649	Funding per FTES	\$10,649	
<u>(4,207)</u>	Campus Net Tuition per FTES	<u>(4,483)</u>	
\$6,442	General Fund per FTES	\$6,166	

The campus net revenue per FTES calculation is based on campus *actual* 2015-16 FIRMS gross tuition revenue (Object Code 501001) minus State University Grants (Object Code 609002) divided by actual college year FTES.

- **State University Grants**

The \$39.6 million increase in State University Grant (SUG) expenditures is allocated by campus based on the number of 2015-16 awards to students in the highest priority category—those students with an Expected Family Contribution of between \$0 and \$4,000. This allocation

methodology ensures that at least the same number of grants can be made at each campus in an amount that will cover the increase in 2017-18 tuition rates. Further details on total SUG distribution by campus are outlined in Attachment D.

**2017-18 Enrollment, Tuition & Fee Revenue, and State University Grant Adjustments –  
(Attachment D)**

- **Tuition Rate Increase Revenue**

The 2017-18 in-state tuition rate increase will generate an estimated \$118.7 million in gross revenue in 2017-18. The increase in revenue by campus is projected based on actual 2015-16 enrollment patterns, fee waiver discounts, and funded full-time equivalent students (FTES) targets for resident students (361,644 FTES) and most-recent past-year nonresident students (24,398 FTES).

- **Enrollment Growth Tuition Revenue**

The 2017-18 funded student enrollment growth of 2,487 FTES allows for increased unit load and new student access to the university. Tuition revenue projections for this anticipated growth are based on campus average 2015-16 actual tuition revenue collected per FTES. It is projected that \$11.0 million of new revenue will be generated from this funded student enrollment growth.

- **State University Grants**

The 2017-18 budget allocations include a \$39.6 million increase in campus State University Grants, which is equal to one-third of the new gross revenue from the tuition rate increase. The distribution of the SUG increase by campus is described above. The 2016-17 campus base for State University Grants totaled \$661.4 million and this \$39.6 million increase will bring the SUG total to \$700.9 million. Each campus' SUG allocation is considered a minimum expectation of dollars allocated for grants in each college year. Questions about the SUG distribution process may be directed to the System Budget Office or to Dean Kulju, Director of Financial Aid, at (562) 951-4737 or by email at [dkulju@calstate.edu](mailto:dkulju@calstate.edu).

**ATTACHMENT A - Support Budget Total (CSU Fund 485)  
2017-18 Final Budget Allocations**

**Coded Memo B 2017-05  
July 14, 2017**

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	2016-17 Final Budget General Fund Allocation <small>(Coded Memo B 2016-02)</small>	Revisions to 2016-17 General Fund Allocations <small>(Attach. B, Col. 3)</small>	New 2017-18 General Fund Allocations <small>(Attach. C, Col. 11)</small>	Total 2017-18 General Fund <small>(Sum of Cols. 1-3)</small>	2016-17 Gross Tuition & Fee Revenue <small>(Attach. D, Cols. 5 + 6)</small>	Gross Revenue from Tuition Rate Increase & Enrollment Growth <small>(Attach. D, Cols. 7 + 8)</small>	Total 2017-18 Gross Tuition & Fee Revenue <small>(Cols. 5 + 6)</small>	2017-18 Gross Support Budget <small>(Cols. 4 + 7)</small>
Bakersfield	\$64,803,309	\$737,000	\$4,407,000	\$69,947,309	\$53,720,900	\$2,413,000	\$56,133,900	\$126,081,209
Channel Islands	71,013,910	673,000	4,430,000	76,116,910	36,395,100	2,537,000	38,932,100	115,049,010
Chico	108,499,232	1,412,000	5,915,000	115,826,232	101,158,000	4,738,000	105,896,000	221,722,232
Dominguez Hills	78,847,352	938,000	6,679,000	86,464,352	81,200,000	4,368,000	85,568,000	172,032,352
East Bay	88,090,361	1,254,000	4,961,000	94,305,361	103,139,800	4,380,000	107,519,800	201,825,161
Fresno	138,922,532	1,665,000	8,944,000	149,531,532	130,277,500	6,740,000	137,017,500	286,549,032
Fullerton	171,458,661	2,584,000	9,150,000	183,192,661	227,709,200	10,648,000	238,357,200	421,549,861
Humboldt	73,852,510	939,000	3,868,000	78,659,510	55,075,300	2,264,000	57,339,300	135,998,810
Long Beach	184,845,136	2,753,000	10,061,000	197,659,136	238,659,300	10,617,000	249,276,300	446,935,436
Los Angeles	132,284,339	1,602,000	10,375,000	144,261,339	147,452,900	6,616,000	154,068,900	298,330,239
Maritime	29,594,176	257,000	1,701,000	31,552,176	11,019,900	318,000	11,337,000	42,889,176
Monterey Bay	68,088,783	651,000	4,596,000	73,335,783	35,806,500	2,487,000	38,293,500	111,629,283
Northridge	181,550,096	2,689,000	11,335,000	195,574,096	229,192,400	10,127,000	239,319,400	434,893,496
Pomona	131,369,342	1,740,000	8,146,000	141,255,342	141,682,400	6,436,000	148,118,400	289,373,742
Sacramento	144,684,837	1,993,000	10,262,000	156,939,837	164,058,900	8,380,000	172,438,900	329,378,737
San Bernardino	103,197,408	1,435,000	6,962,000	111,594,408	121,668,800	5,496,000	127,164,800	238,759,208
San Diego	179,551,596	2,718,000	7,878,000	190,147,596	225,629,000	9,174,000	234,803,000	424,950,596
San Francisco	154,811,859	2,605,000	8,882,000	166,298,859	191,110,100	7,843,000	198,953,100	365,251,959
San Jose	146,763,282	2,463,000	7,978,000	157,204,282	213,132,700	9,760,000	222,892,700	380,096,982
San Luis Obispo	124,600,468	2,195,000	6,099,000	132,894,468	180,629,000	5,789,000	186,418,000	319,312,468
San Marcos	75,782,552	1,002,000	5,052,000	81,836,552	80,062,800	3,128,000	83,190,800	165,027,352
Sonoma	63,135,883	984,000	3,883,000	68,002,883	51,824,400	2,666,000	54,490,400	122,493,283
Stanislaus	62,395,147	765,000	4,440,000	67,600,147	52,021,200	2,778,000	54,799,200	122,399,347
<b>Campus Total</b>	<b>\$2,578,142,771</b>	<b>\$36,054,000</b>	<b>\$156,004,000</b>	<b>\$2,770,200,771</b>	<b>\$2,872,625,200</b>	<b>\$129,703,000</b>	<b>\$3,002,328,200</b>	<b>\$5,772,528,971</b>
Chancellor's Office	68,908,650	4,484,000	497,000	73,889,650				73,889,650
Systemwide Programs	82,111,603	543,000		82,654,603	2,948,000		2,948,000	85,602,603
Center for California Studies	4,154,300	16,000	55,000	4,225,300				4,225,300
Summer Arts	34,800			34,800	510,100		510,100	544,900
Systemwide Provisions	89,263,876	(4,264,000)	22,680,000	107,679,876				107,679,876
Academic Facilities and Infrastructure <sup>1</sup>	346,809,000		5,070,000	351,879,000				351,879,000
<b>CSU System Total</b>	<b>\$3,169,425,000</b>	<b>\$36,833,000</b>	<b>\$184,306,000</b>	<b>\$3,390,564,000</b>	<b>\$2,876,083,300</b>	<b>\$129,703,000</b>	<b>\$3,005,786,300</b>	<b>\$6,396,350,300</b>

<sup>1</sup>Includes General Obligation Bonds (\$197.237M), Lease Revenue Bonds (\$119.672M), and Budget Plan Maintenance and Infrastructure (\$35M) annual debt service costs.

**ATTACHMENT B - Revisions to 2016-17 General Fund Allocations  
2017-18 Final Budget Allocations**

	(1)	(2)	(3)
	2016-17 State Funded Retirement Adjustment	Program Funding <sup>1</sup>	Total Revisions to 2016-17 General Fund Allocations
	<i>(Sum Cols. 1-2)</i>		
Bakersfield	\$737,000		\$737,000
Channel Islands	673,000		673,000
Chico	1,412,000		1,412,000
Dominguez Hills	938,000		938,000
East Bay	1,254,000		1,254,000
Fresno	1,665,000		1,665,000
Fullerton	2,584,000		2,584,000
Humboldt	939,000		939,000
Long Beach	2,753,000		2,753,000
Los Angeles	1,602,000		1,602,000
Maritime	257,000		257,000
Monterey Bay	651,000		651,000
Northridge	2,689,000		2,689,000
Pomona	1,740,000		1,740,000
Sacramento	1,993,000		1,993,000
San Bernardino	1,435,000		1,435,000
San Diego	2,711,000	7,000	2,718,000
San Francisco	2,605,000		2,605,000
San Jose	2,463,000		2,463,000
San Luis Obispo	2,195,000		2,195,000
San Marcos	1,002,000		1,002,000
Sonoma	984,000		984,000
Stanislaus	765,000		765,000
<b>Campus Total</b>	<b>\$36,047,000</b>	<b>\$7,000</b>	<b>36,054,000</b>
Chancellor's Office	770,000	3,714,000	4,484,000
Systemwide Programs		543,000	543,000
Center for California Studies	16,000		16,000
Systemwide Provisions		(4,264,000)	(4,264,000)
<b>CSU System Total</b>	<b>\$36,833,000</b>	<b>\$0</b>	<b>\$36,833,000</b>

<sup>1</sup>Includes base budget adjustments for ongoing systemwide initiatives managed by the Chancellor's Office.

**ATTACHMENT C - 2017-18 Expenditure and Revenue Adjustments**  
**2017-18 Final Budget Allocations**

	Expenditure Adjustments									Revenue Adjustments		
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
	Mandatory Costs											
	Health	Dental	Operations & Maintenance of New Facilities	Other Mandatory Costs <sup>1</sup> & Lease Rev. Bonds	Employee Compensation (Current Contracts)	Graduation Initiative 2025	Enrollment Growth (\$10,649/FTEs) (\$10,649 * Attach. D, Col. 2)	2017-18 State University Grant Increase (Attach. D, Col. 11)	2017-18 Expenditure Adjustment (Sum Cols. 1-8)	Gross Revenue from Tuition Rate Increase & Enrollment Growth (Attach. D, Cols. 7 + 8)	2017-18 General Fund Increase (Col. 9 - Col. 10)	Total 2017-18 Revenue Adjustment (Col. 10 + Col. 11)
Bakersfield	\$19,000	\$50,000	\$221,000		\$2,644,000	\$2,374,000	\$564,000	\$948,000	\$6,820,000	\$2,413,000	\$4,407,000	\$6,820,000
Channel Islands	18,000	53,000			2,251,000	2,004,000	2,130,000	511,000	6,967,000	2,537,000	4,430,000	6,967,000
Chico	40,000	99,000			5,567,000	2,916,000	564,000	1,467,000	10,653,000	4,738,000	5,915,000	10,653,000
Dominguez Hills	24,000	57,000			3,905,000	2,952,000	2,300,000	1,809,000	11,047,000	4,368,000	6,679,000	11,047,000
East Bay	29,000	80,000			4,456,000	2,890,000	458,000	1,428,000	9,341,000	4,380,000	4,961,000	9,341,000
Fresno	46,000	126,000	55,000		7,110,000	4,350,000	1,704,000	2,293,000	15,684,000	6,740,000	8,944,000	15,684,000
Fullerton	69,000	192,000	250,000		10,770,000	4,361,000	1,065,000	3,091,000	19,798,000	10,648,000	9,150,000	19,798,000
Humboldt	24,000	64,000			3,132,000	2,108,000		804,000	6,132,000	2,264,000	3,868,000	6,132,000
Long Beach	66,000	171,000			11,243,000	4,350,000	1,587,000	3,261,000	20,678,000	10,617,000	10,061,000	20,678,000
Los Angeles	40,000	105,000			7,300,000	5,507,000	1,331,000	2,708,000	16,991,000	6,616,000	10,375,000	16,991,000
Maritime	6,000	17,000			773,000	1,093,000	53,000	77,000	2,019,000	318,000	1,701,000	2,019,000
Monterey Bay	18,000	46,000			2,448,000	1,833,000	2,130,000	608,000	7,083,000	2,487,000	4,596,000	7,083,000
Northridge	67,000	171,000	26,000		10,806,000	5,919,000	1,065,000	3,408,000	21,462,000	10,127,000	11,335,000	21,462,000
Pomona	45,000	125,000			7,347,000	3,722,000	1,363,000	1,980,000	14,582,000	6,436,000	8,146,000	14,582,000
Sacramento	52,000	138,000			8,091,000	4,859,000	2,556,000	2,946,000	18,642,000	8,380,000	10,262,000	18,642,000
San Bernardino	36,000	89,000			5,284,000	4,114,000	1,203,000	1,732,000	12,458,000	5,496,000	6,962,000	12,458,000
San Diego	65,000	171,000			10,313,000	3,024,000	1,065,000	2,414,000	17,052,000	9,174,000	7,878,000	17,052,000
San Francisco	57,000	150,000			9,465,000	4,307,000		2,746,000	16,725,000	7,843,000	8,882,000	16,725,000
San Jose	54,000	148,000			9,299,000	3,527,000	2,556,000	2,154,000	17,738,000	9,760,000	7,978,000	17,738,000
San Luis Obispo	56,000	157,000	47,000		8,957,000	1,524,000	532,000	615,000	11,888,000	5,789,000	6,099,000	11,888,000
San Marcos	26,000	71,000			3,608,000	2,673,000	820,000	982,000	8,180,000	3,128,000	5,052,000	8,180,000
Sonoma	21,000	57,000	177,000		2,925,000	2,168,000	596,000	605,000	6,549,000	2,666,000	3,883,000	6,549,000
Stanislaus	20,000	56,000			2,902,000	2,425,000	841,000	974,000	7,218,000	2,778,000	4,440,000	7,218,000
<b>Campus Total</b>	<b>\$898,000</b>	<b>\$2,393,000</b>	<b>\$776,000</b>	<b>\$0</b>	<b>\$140,596,000</b>	<b>\$75,000,000</b>	<b>\$26,483,000</b>	<b>\$39,561,000</b>	<b>\$285,707,000</b>	<b>\$129,703,000</b>	<b>\$156,004,000</b>	<b>\$285,707,000</b>
Chancellor's Office	13,000	34,000			450,000				497,000		497,000	497,000
Systemwide Programs												
Center for California Studies	1,000	2,000			52,000				55,000		55,000	55,000
Systemwide Provisions				22,680,000 <sup>1</sup>					22,680,000		22,680,000	22,680,000
Academic Facilities and Infrastructure				5,070,000					5,070,000		5,070,000	5,070,000
<b>CSU System Total</b>	<b>\$912,000</b>	<b>\$2,429,000</b>	<b>\$776,000</b>	<b>\$27,750,000</b>	<b>\$141,098,000</b>	<b>\$75,000,000</b>	<b>\$26,483,000</b>	<b>\$39,561,000</b>	<b>\$314,009,000</b>	<b>\$129,703,000</b>	<b>\$184,306,000</b>	<b>\$314,009,000</b>

<sup>1</sup>Funds held centrally for future allocation related to federal and state mandates, compensation (new contracts and non-represented), retirement above state-funded level, and transportation research.

**ATTACHMENT D - 2017-18 Enrollment, Tuition & Fee Revenue, and State University Grant Adjustments**  
**2017-18 Final Budget Allocations**

	Enrollment				Tuition and Fees					State University Grants		
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
	2016-17 Resident FTES Target	2017-18 Resident FTES Growth	2017-18 Resident FTES Target <i>(Col. 1 + Col. 2)</i>	2017-18 Non- resident FTES <sup>1</sup>	2016-17 Gross Tuition Revenue  <i>(Campus Reported, Final Budget)</i>	2016-17 Other Fees	Gross Revenue from Fall 2017 In-State Tuition Rate Increase	Tuition from 2017-18 Enrollment Growth	Gross 2017-18 Tuition and Fee Revenue  <i>(Sum of Cols. 5-8)</i>	2016-17 State University Grants  <i>(Coded Memo B 2016-02)</i>	2017-18 SUG Increase	2017-18 Total SUG  <i>(Col. 10 + Col. 11)</i>
Bakersfield	7,724	53	7,777	315	\$48,225,900	\$5,495,000	\$2,217,000	\$196,000	\$56,133,900	\$17,252,400	\$948,000	\$18,200,400
Channel Islands	5,589	200	5,789	21	33,542,400	2,852,700	1,698,000	839,000	38,932,100	9,254,000	511,000	9,765,000
Chico	15,197	53	15,250	714	89,664,000	11,494,000	4,513,000	225,000	105,896,000	22,525,000	1,467,000	23,992,000
Dominguez Hills	10,609	216	10,825	101	72,000,000	9,200,000	3,536,000	832,000	85,568,000	29,122,500	1,809,000	30,931,500
East Bay	12,289	43	12,332	1,037	82,491,000	20,648,800	4,188,000	192,000	107,519,800	22,709,800	1,428,000	24,137,800
Fresno	19,105	160	19,265	863	120,098,700	10,178,800	6,041,000	699,000	137,017,500	38,122,200	2,293,000	40,415,200
Fullerton	28,837	100	28,937	1,845	192,893,200	34,816,000	10,163,000	485,000	238,357,200	50,626,600	3,091,000	53,717,600
Humboldt	7,603		7,603	507	46,005,000	9,070,300	2,264,000		57,339,300	13,623,300	804,000	14,427,300
Long Beach	28,814	149	28,963	1,608	196,800,200	41,859,100	9,920,000	697,000	249,276,300	53,128,400	3,261,000	56,389,400
Los Angeles	17,880	125	18,005	1,153	124,322,600	23,130,300	6,061,000	555,000	154,068,900	45,551,300	2,708,000	48,259,300
Maritime	1,413	5	1,418	39	6,843,100	4,175,900	299,000	19,000	11,337,000	1,968,900	77,000	2,045,900
Monterey Bay	5,636	200	5,836	293	32,582,300	3,224,200	1,648,000	839,000	38,293,500	10,478,500	608,000	11,086,500
Northridge	27,039	100	27,139	2,309	187,877,500	41,314,900	9,646,000	481,000	239,319,400	55,442,800	3,408,000	58,850,800
Pomona	18,586	128	18,714	764	116,072,300	25,610,100	5,870,000	566,000	148,118,400	31,464,200	1,980,000	33,444,200
Sacramento	22,837	240	23,077	514	148,695,000	15,363,900	7,286,000	1,094,000	172,438,900	43,837,700	2,946,000	46,783,700
San Bernardino	15,287	113	15,400	907	99,571,000	22,097,800	5,039,000	457,000	127,164,800	34,164,900	1,732,000	35,896,900
San Diego	27,304	100	27,404	3,603	169,086,800	56,542,200	8,713,000	461,000	234,803,000	41,243,800	2,414,000	43,657,800
San Francisco	24,099		24,099	1,806	159,783,000	31,327,100	7,843,000		198,953,100	45,160,200	2,746,000	47,906,200
San Jose	22,507	240	22,747	2,726	155,180,500	57,952,200	8,539,000	1,221,000	222,892,700	38,927,400	2,154,000	41,081,400
San Luis Obispo	16,970	50	17,020	2,769	108,545,000	72,084,000	5,541,000	248,000	186,418,000	13,524,500	615,000	14,139,500
San Marcos	9,204	77	9,281	310	61,687,000	18,375,800	2,798,000	330,000	83,190,800	17,025,800	982,000	18,007,800
Sonoma	8,188	56	8,244	102	45,841,400	5,983,000	2,413,000	253,000	54,490,400	10,048,100	605,000	10,653,100
Stanislaus	7,552	79	7,631	85	46,311,200	5,710,000	2,446,000	332,000	54,799,200	16,185,500	974,000	17,159,500
<b>Campus Total</b>	<b>360,269</b>	<b>2,487</b>	<b>362,756</b>	<b>24,390</b>	<b>\$2,344,119,100</b>	<b>\$528,506,100</b>	<b>\$118,682,000</b>	<b>\$11,021,000</b>	<b>\$3,002,328,200</b>	<b>\$661,387,800</b>	<b>\$39,561,000</b>	<b>\$700,948,800</b>
Systemwide Programs <sup>2</sup>	1,319		1,319	7	2,948,000				2,948,000			
Summer Arts	56		56	1	461,000	49,100			510,100			
<b>CSU System Total</b>	<b>361,644</b>	<b>2,487</b>	<b>364,131</b>	<b>24,398</b>	<b>\$2,347,528,100</b>	<b>\$528,555,200</b>	<b>\$118,682,000</b>	<b>\$11,021,000</b>	<b>\$3,005,786,300</b>	<b>\$661,387,800</b>	<b>\$39,561,000</b>	<b>\$700,948,800</b>

<sup>1</sup>Equal to actual 2015-16 nonresident students, campus ERSS data. Reference Office of the Chancellor, Analytic Studies table:

[Table 3 non-residents](#)

<sup>2</sup>Reported Systemwide Programs revenue is for International Programs.



## 6. 2017-18 OPERATING FUND – DIVISIONAL ALLOCATIONS



# Divisional Allocations

## Operating Fund Summary

2017-18

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$14,062,851</b>

<b>Sources (Budget) derived from CFS Scenarios</b>		
Initial Allocations		\$154,267,116
Prior Year Encumbrance Allocations		\$3,983,406
One-Time Allocations from University Reserves		\$4,068,729
Centrally Funded Compensation Increases		\$7,869,615
CO Cash Posting Orders		\$3,925,350
Release Time		\$1,981,976
Benefits Allocations		\$85,707,585
Miscellaneous Budget Transfers		\$4,922,647
Revenue from Various Sources		\$16,857,813
<b>Total Sources (Budget)</b>		<b>\$283,584,237</b>

<b>Uses (Expenditures) by Division</b>		
Academic Affairs	1580.31	178,499,682
Administration & Business Affairs*	332.46	39,734,194
Athletics	92.36	9,050,847
Division of the President	13.10	2,237,717
Human Resources	35.61	4,151,402
Information Resources & Technology	117.85	15,708,088
Public Affairs and Advocacy	4.01	761,789
Student Affairs	253.79	21,103,869
University Advancement	53.12	7,029,699
Restricted Balances	0.06	79,194
<b>Total Uses (Expenditures) by Division</b>	<b>2,482.69</b>	<b>\$278,356,482</b>

<b>Uses (Expenditures) by Expense Category</b>		
Regular Salaries and Wages	2,446.50	\$167,316,664
Work Study	36.18	\$845,490
Benefits Group	0.00	\$85,723,094
Communications	0.00	\$530,169
Travel	0.00	\$1,593,856
Library Acquisitions	0.00	\$1,340,824
Financial Aid	0.00	\$11,179
Contractual Services Group	0.00	\$786,873
Information Technology Costs	0.00	\$3,031,198
Services from Other Funds/Agencies Group	0.00	\$59,130
Equipment Group	0.00	\$674,134
Misc. Operating Expenses	0.00	\$11,677,695
Operating Transfers Out	0.00	\$4,645,492
Expenditure Adjustments	0.00	\$120,685
<b>Total Uses (Expenditures) by Expense Type</b>	<b>2,482.69</b>	<b>\$278,356,482</b>

<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$14,062,851
Total Sources (Budget)		\$283,584,237
Total Uses (Expenses)		(\$278,356,482)
Year-End Encumbrances		(\$4,986,271)
<b>Budget Balance Available</b>		<b>\$14,304,335</b>

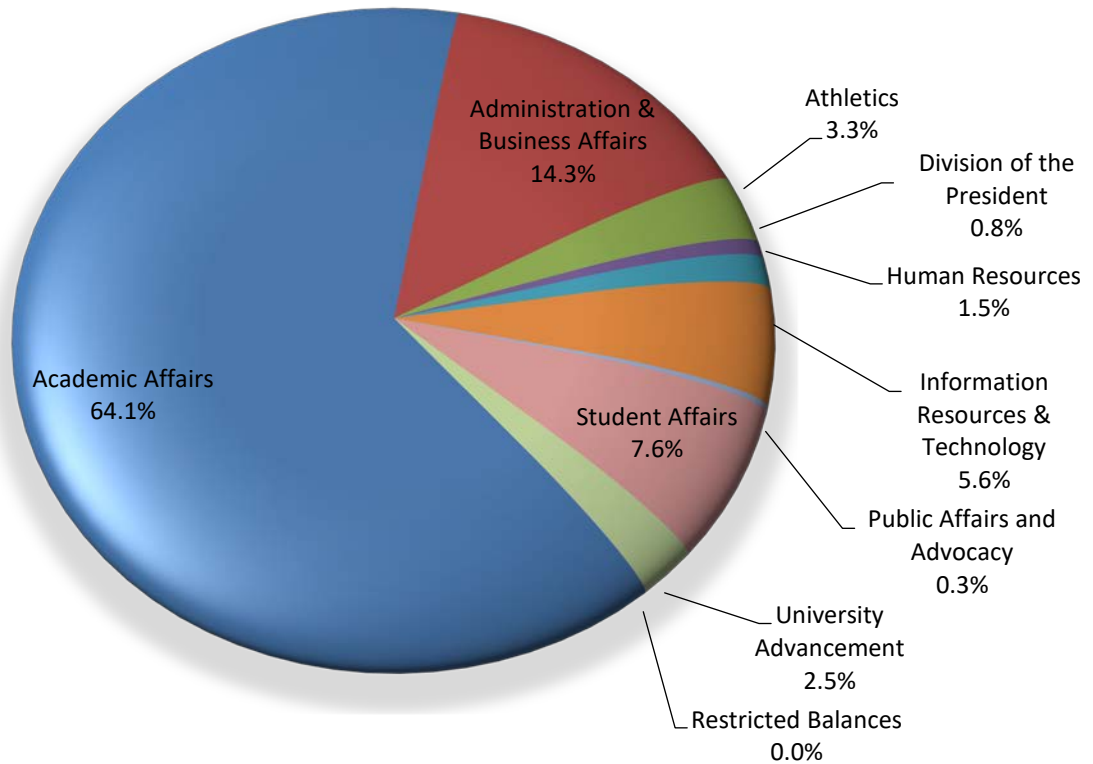
\*Campuswide Special Projects expenses included in Administration & Business Affairs

# Divisional Allocations

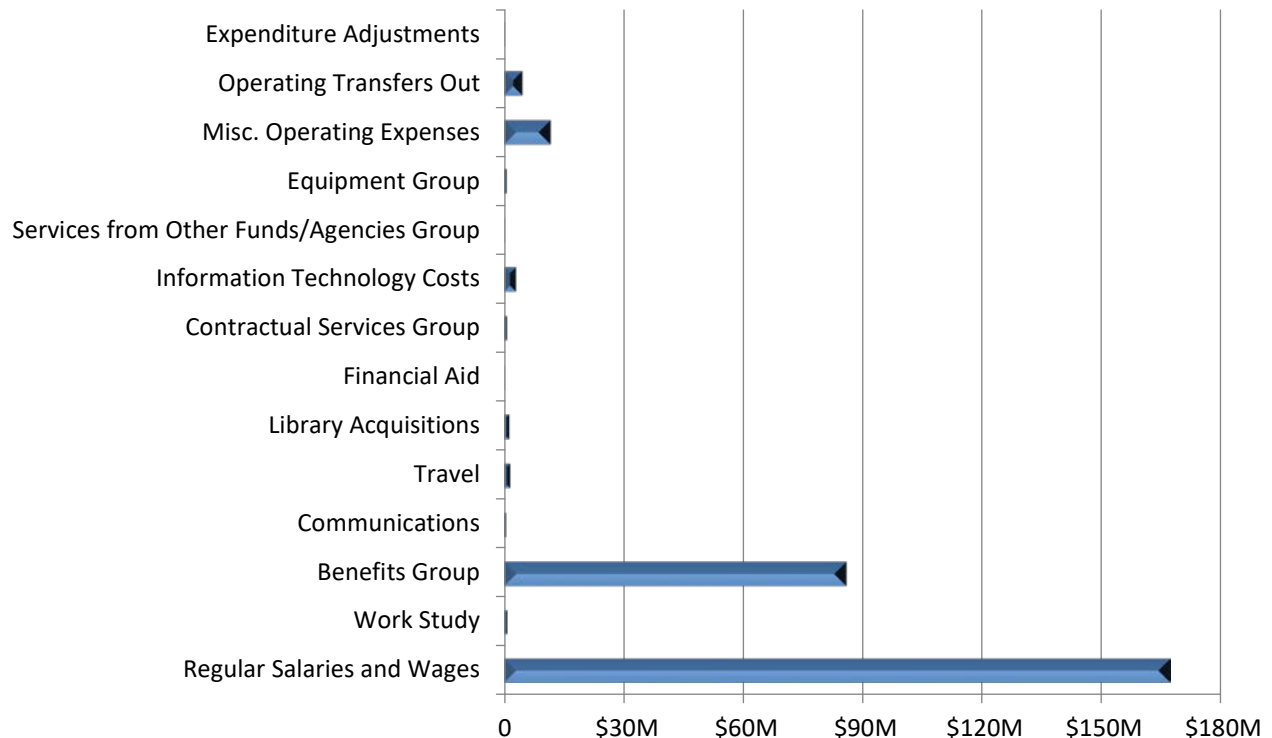
Uses (Expenditures) by Division and Expense Category

2017-18

## Uses (Expenditures) by Division



## 17-18 Uses (Expenditures) by Expense Category



## Divisional Allocations

*Uses (Expenditures) by Division and Expense Category*

**2017-18**

<b>Uses (Expenditures) by Division</b>		<b>1718 Expenses</b>
Academic Affairs	178,499,682	64.1%
Administration & Business Affairs	39,734,194	14.3%
Athletics	9,050,847	3.3%
Division of the President	2,237,717	0.8%
Human Resources	4,151,402	1.5%
Information Resources & Technology	15,708,088	5.6%
Public Affairs and Advocacy	761,789	0.3%
Student Affairs	21,103,869	7.6%
University Advancement	7,029,699	2.5%
Restricted Balances	79,194	0.0%
<b>Grand Total</b>	<b>278,356,482</b>	

<b>Uses (Expenditures) by Expense Category</b>		<b>1718 Expenses</b>
Regular Salaries and Wages	\$167,316,664	60.1%
Work Study	\$845,490	0.3%
Benefits Group	\$85,723,094	30.8%
Communications	\$530,169	0.2%
Travel	\$1,593,856	0.6%
Library Acquisitions	\$1,340,824	0.5%
Financial Aid	\$11,179	0.0%
Contractual Services Group	\$786,873	0.3%
Information Technology Costs	\$3,031,198	1.1%
Services from Other Funds/Agencies Group	\$59,130	0.0%
Equipment Group	\$674,134	0.2%
Misc. Operating Expenses	\$11,677,695	4.2%
Operating Transfers Out	\$4,645,492	1.7%
Expenditure Adjustments	\$120,685	0.0%
	<b>278,356,482</b>	

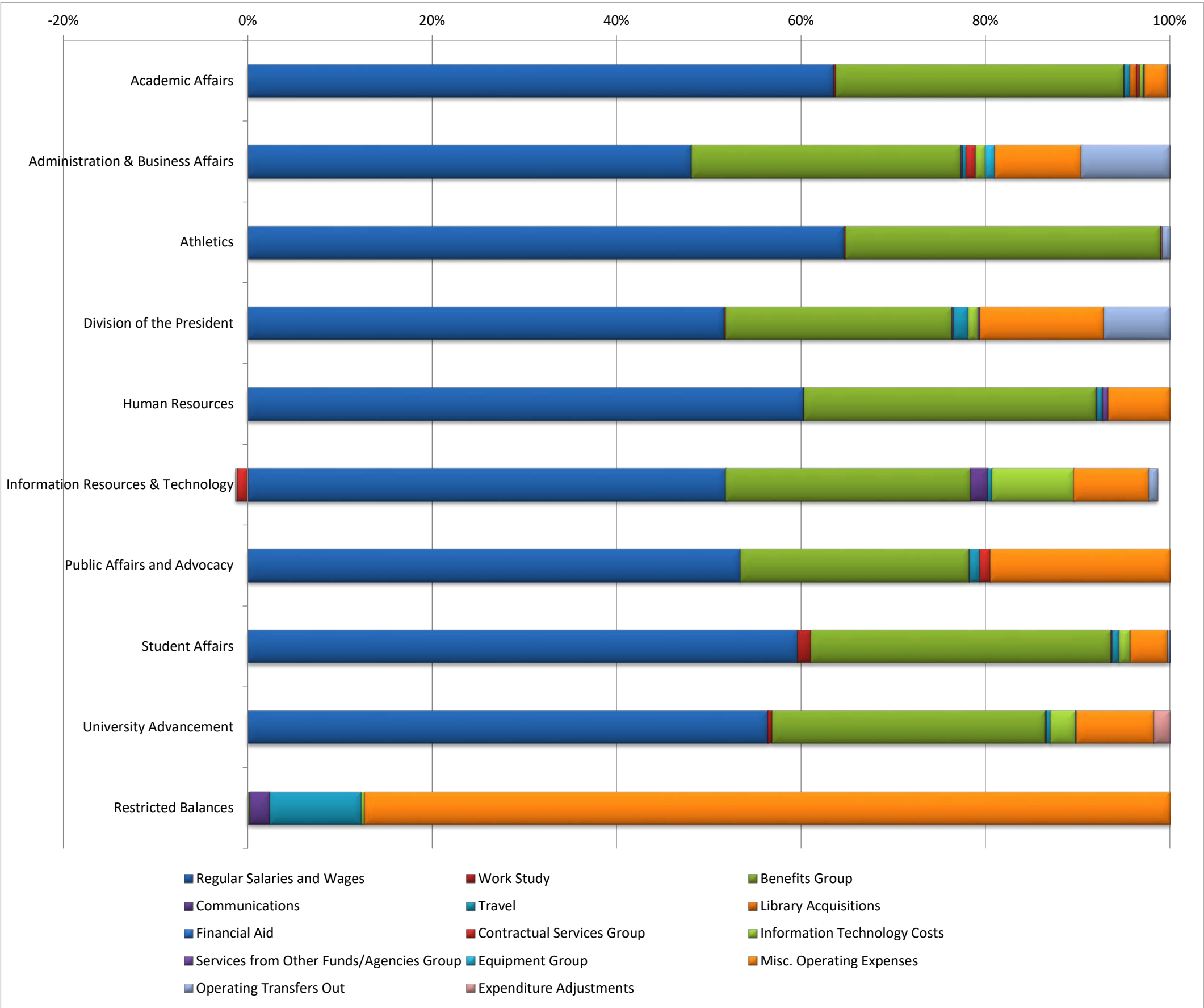
**Divisional Allocations**  
*Operating Fund Summary by Division and Source/Expense Category*  
**2017-18**

	Academic Affairs	Administration & Business Affairs	Athletics	Division of the President	Human Resources	Information Resources & Technology	Public Affairs and Advocacy	Student Affairs	University Advancement	Restricted Balances	Total
<b>SOURCES</b>											
Initial Allocations	104,030,017	16,835,363	3,384,207	1,775,254	2,186,413	7,641,990	488,452	12,297,566	5,627,854	-	154,267,116
Prior Year Carry Forward Balance	9,080,444	2,634,318	-	160,371	1,335	750,877	101,928	1,346,474	(51,864)	38,967	14,062,851
Prior Year Encumbrance Allocations	1,286,426	1,004,038	5,000	46,730	198,647	1,211,011	41,684	109,187	73,306	7,376	3,983,406
One-Time Allocations	2,178,419	1,327,330	-	-	-	155,980	20,000	310,000	77,000	-	4,068,729
Compensation Increases	5,392,731	842,940	194,323	59,249	91,695	380,391	8,930	755,294	144,062	-	7,869,615
Other On-Campus Allocations (Misc, CPOs)	1,876,099	1,086,815	-	46,150	34,000	170,000	-	644,636	-	67,650	3,925,350
Release Time	1,845,335	-	-	105,228	-	-	-	31,413	-	-	1,981,976
Benefits Allocations	55,756,181	11,584,733	3,086,481	549,335	1,314,854	4,282,292	188,565	6,863,233	2,081,911	-	85,707,585
Miscellaneous Budget Transfers	3,513,346	180,668	2,002,343	(163,038)	5,703	(278,290)	-	(482,937)	149,853	(5,000)	4,922,647
Alternate Fund Allocations	2,128,163	9,476,429	-	50	580,172	3,459,611	-	1,138,790	74,599	-	16,857,813
<b>TOTAL SOURCES</b>	<b>187,087,161</b>	<b>44,972,634</b>	<b>8,672,354</b>	<b>2,579,329</b>	<b>4,412,820</b>	<b>17,773,861</b>	<b>849,559</b>	<b>23,013,656</b>	<b>8,176,721</b>	<b>108,993</b>	<b>297,647,088</b>
<b>EXPENSE Category</b>											
Regular Salaries and Wages	113,378,574	19,112,512	5,849,809	1,155,853	2,503,035	8,361,371	407,078	12,582,568	3,965,865	-	167,316,664
Work Study	440,980	30,299	19,963	3,700	3,000	4,538	-	309,899	33,111	-	845,490
Benefits Group	55,771,562	11,584,733	3,086,481	549,335	1,314,854	4,282,292	188,565	6,863,233	2,081,911	129	85,723,094
Communications	98,161	67,149	8,717	3,953	5,741	304,910	570	31,424	7,777	1,767	530,169
Travel	1,090,685	162,263	-	35,690	23,743	77,029	8,519	155,600	32,464	7,862	1,593,856
Library Acquisitions	1,340,658	-	-	-	-	166	-	-	-	-	1,340,824
Financial Aid	11,179	-	-	-	-	-	-	-	-	-	11,179
Contractual Services Group	547,080	409,018	-	-	-	(181,199)	8,500	3,474	-	-	786,873
Information Technology Costs	734,427	413,965	-	23,457	821	1,426,513	-	244,741	186,984	291	3,031,198
Services from Other Funds/Agencies Group	21,579	4,778	-	5,118	25,054	811	118	1,553	118	-	59,130
Equipment Group	258,788	401,067	-	-	-	-	-	5,792	8,487	-	674,134
Misc. Operating Expenses	4,375,769	3,743,424	13,878	300,725	276,750	1,310,677	148,439	845,437	593,450	69,145	11,677,695
Operating Transfers Out	408,871	3,788,641	72,000	160,000	-	155,980	-	60,000	-	-	4,645,492
Expenditure Adjustments	21,369	16,344	-	(114)	(1,596)	(35,000)	-	150	119,531	-	120,685
<b>TOTAL EXPENSES (\$)</b>	<b>178,499,682</b>	<b>39,734,194</b>	<b>9,050,847</b>	<b>2,237,717</b>	<b>4,151,402</b>	<b>15,708,088</b>	<b>761,789</b>	<b>21,103,869</b>	<b>7,029,699</b>	<b>79,194</b>	<b>278,356,482</b>
<b>BUDGET BALANCE AVAILABLE</b>											
Total Sources (Budget)	187,087,161	44,972,634	8,672,354	2,579,329	4,412,820	17,773,861	849,559	23,013,656	8,176,721	108,993	297,647,088
Total Uses (Expenses)	(178,499,682)	(39,734,194)	(9,050,847)	(2,237,717)	(4,151,402)	(15,708,088)	(761,789)	(21,103,869)	(7,029,699)	(79,194)	(278,356,482)
Year-End Encumbrances	(1,317,002)	(1,871,226)	(34,333)	(118,647)	(153,189)	(949,252)	(31,787)	(83,870)	(422,967)	(3,999)	(4,986,271)
<b>BUDGET BALANCE AVAILABLE</b>	<b>7,270,478</b>	<b>3,367,214</b>	<b>(412,826)</b>	<b>222,965</b>	<b>108,229</b>	<b>1,116,521</b>	<b>55,982</b>	<b>1,825,916</b>	<b>724,054</b>	<b>25,800</b>	<b>14,304,335</b>

Divisional Allocations  
Operating Fund Summary by Division and Salary Expense  
2017-18

	FIRMS Obj Code 601100		FIRMS Obj Code 601103		FIRMS Obj Code 601201		FIRMS Obj Code 601300		FIRMS Obj Code 601301		FIRMS Obj Code 601303			
	Academic Salaries		Graduate Assistant		Management and Supervisory		Support Staff Salaries		Overtime		Student Assistant		Total	
Division	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE
Academic Affairs	90,609,395	1,149.99	211,763	7.62	5,100,849	38.57	16,009,391	311.40	94,968	0.00	1,352,209	53.76	113,378,574	1,561.34
Admin and Business Affairs	5,425	0.00	0	0.00	3,808,004	37.29	13,886,312	262.66	696,364	0.00	716,407	31.15	19,112,512	331.11
Athletics	2,855,218	41.13	0	0.00	1,295,766	10.40	1,524,660	33.86	10,084	0.00	164,081	6.04	5,849,809	91.43
Division of the President	0	0.00	0	0.00	638,746	3.29	490,703	8.57	818	0.00	25,586	1.10	1,155,853	12.97
Human Resources	12,602	0.00	0	0.00	1,054,881	9.60	1,393,914	24.44	278	0.00	41,360	1.48	2,503,035	35.52
Info Resources and Technology	10,884	0.12	0	0.00	1,552,874	14.16	6,331,408	86.10	572	0.00	465,633	17.29	8,361,371	117.67
Public Affairs and Advocacy	0	0.00	0	0.00	299,208	2.00	107,266	1.99	0	0.00	604	0.03	407,078	4.01
Student Affairs	202,844	2.10	0	0.00	2,786,001	26.08	8,630,519	173.16	10,541	0.00	952,663	39.40	12,582,568	240.74
University Advancement	0	0.00	0	0.00	2,106,083	18.52	1,839,330	32.30	1,217	0.00	19,235	0.83	3,965,865	51.65
Restricted Balances	0	0.00	0	0.00	0	0.00	0	0.06	0	0.00	0	0.00	0	0.06
TOTAL	93,696,368	1,193.35	211,763	7.62	18,642,411	159.91	50,213,503	934.55	814,842	-	3,737,777	151.08	167,316,664	2,446.50

Divisional Allocations  
Expense Category by Division  
2017-18



# General Operating Fund

## Multi-Year Summary Detail

CAMPUS DIVISION	Description	%	2014/15	%	2015/16	%	2016/17	%	2017/18	%	2018/19
Academic Affairs	Prior Year Carryover	94%	6,237,009	124%	7,735,836	127%	9,853,604	92%	9,080,444	80%	7,270,478
	Prior Year Encumbrances	44%	643,046	131%	839,680	111%	934,644	138%	1,286,426	102%	1,317,002
	Initial Baseline	108%	88,791,301	108%	95,668,900	100%	96,051,529	108%	104,030,017	105%	109,286,810
	Misc Budget Entries	121%	52,771,423	102%	53,717,697	121%	64,755,267	112%	72,690,274		
	Year End Budget	111%	148,442,779	106%	157,962,113	109%	171,595,044	109%	187,087,161		
	Year End Expenditures	110%	(139,867,263)	105%	(147,170,115)	110%	(161,228,174)	111%	(178,499,682)		
	Year End Encumbrances	132%	(839,680)	112%	(938,394)	137%	(1,286,426)	102%	(1,317,002)		
	Budget Balance Available	124%	7,735,836	127%	9,853,604	92%	9,080,444	80%	7,270,478		
Administration & Business Affairs <i>(includes Special Projects)</i>	Prior Year Carryover	4698%	2,121,293	153%	3,243,407	54%	1,751,095	150%	2,634,318	128%	3,367,214
	Prior Year Encumbrances	31%	547,946	131%	716,112	182%	1,300,874	77%	1,004,038	186%	1,871,226
	Initial Baseline	109%	15,033,093	105%	15,775,901	102%	16,075,903	105%	16,835,363	106%	17,788,879
	Misc Budget Entries	118%	18,471,656	100%	18,515,558	105%	19,496,497	126%	24,498,915		
	Year End Budget	116%	36,173,987	106%	38,250,979	101%	38,624,369	116%	44,972,634		
	Year End Expenditures	112%	(32,214,468)	109%	(35,199,009)	97%	(33,997,420)	117%	(39,734,194)		
	Year End Encumbrances	141%	(716,112)	182%	(1,300,874)	77%	(1,004,038)	186%	(1,871,226)		
	Budget Balance Available	153%	3,243,407	54%	1,751,095	207%	3,622,911	93%	3,367,214		
Athletics	Prior Year Carryover	n/a	-	n/a	-	n/a	(87)	n/a	0	n/a	-
	Prior Year Encumbrances	n/a	-	n/a	12,000	n/a	87	n/a	5,000	687%	34,333
	Initial Baseline	108%	2,857,388	109%	3,120,665	100%	3,124,619	108%	3,384,207	111%	3,757,977
	Misc Budget Entries	104%	4,116,660	110%	4,524,897	119%	5,369,635	98%	5,283,147		
	Year End Budget	106%	6,974,048	110%	7,657,562	111%	8,494,254	102%	8,672,354		
	Year End Expenditures	105%	(6,962,048)	110%	(7,657,562)	111%	(8,489,254)	107%	(9,050,847)		
	Year End Encumbrances	n/a	(12,000)	n/a	(87)	n/a	(5,000)	n/a	(34,333)		
	Budget Balance Available	n/a	-	n/a	(87)	n/a	0	n/a	(412,826)		
Division of the President	Prior Year Carryover	75%	519,770	126%	655,984	75%	491,585	33%	160,371	139%	222,965
	Prior Year Encumbrances	314%	12,552	38%	4,827	192%	9,276	504%	46,730	254%	118,647
	Initial Baseline	104%	1,052,936	126%	1,329,498	107%	1,420,769	125%	1,775,254	77%	1,363,171
	Misc Budget Entries	108%	489,998	106%	521,801	144%	751,212	79%	596,974		
	Year End Budget	96%	2,075,256	121%	2,512,110	106%	2,672,842	97%	2,579,329		
	Year End Expenditures	87%	(1,414,445)	140%	(1,974,999)	115%	(2,269,760)	99%	(2,237,717)		
	Year End Encumbrances	38%	(4,827)	943%	(45,526)	103%	(46,730)	254%	(118,647)		
	Budget Balance Available	126%	655,984	75%	491,585	72%	356,353	63%	222,965		
Human Resources	Prior Year Carryover	130%	434,579	133%	576,302	60%	346,931	0%	1,335	8107%	108,229
	Prior Year Encumbrances	28%	33,552	307%	102,868	225%	231,642	86%	198,647	77%	153,189
	Initial Baseline	111%	1,947,659	105%	2,042,946	102%	2,081,513	105%	2,186,413	103%	2,260,841
	Misc Budget Entries	116%	1,723,082	108%	1,855,318	100%	1,850,547	110%	2,026,424		
	Year End Budget	112%	4,138,872	111%	4,577,434	99%	4,510,633	98%	4,412,820		
	Year End Expenditures	107%	(3,459,702)	116%	(3,998,860)	108%	(4,310,650)	96%	(4,151,402)		
	Year End Encumbrances	333%	(102,868)	225%	(231,642)	86%	(198,647)	77%	(153,189)		
	Budget Balance Available	133%	576,302	60%	346,931	0%	1,335	8107%	108,229		
Information Resources & Technology	Prior Year Carryover	-7%	(64,952)	294%	(191,205)	-612%	1,170,571	64%	750,877	149%	1,116,521
	Prior Year Encumbrances	477%	1,022,966	112%	1,147,307	51%	586,055	207%	1,211,011	78%	949,252
	Initial Baseline	105%	6,929,344	106%	7,376,664	101%	7,487,006	102%	7,641,990	108%	8,283,914
	Misc Budget Entries	133%	5,879,525	116%	6,810,061	101%	6,899,088	118%	8,169,983		
	Year End Budget	113%	13,766,883	110%	15,142,828	107%	16,142,720	110%	17,773,861		
	Year End Expenditures	114%	(12,810,781)	104%	(13,286,201)	107%	(14,180,832)	111%	(15,708,088)		
	Year End Encumbrances	112%	(1,147,307)	60%	(686,055)	177%	(1,211,011)	78%	(949,252)		
	Budget Balance Available	294%	(191,205)	-612%	1,170,571	64%	750,877	149%	1,116,521		

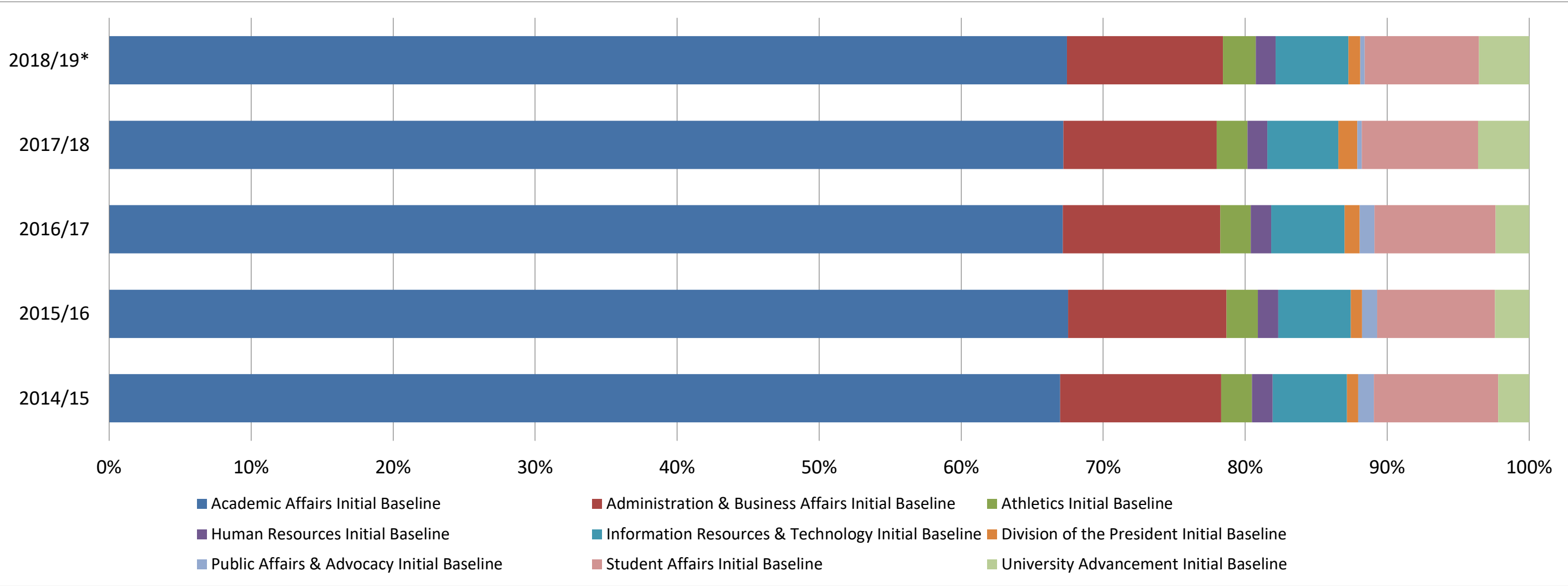


General Operating Fund  
Multi-Year Summary Detail

CAMPUS DIVISION	Description	%	2014/15	%	2015/16	%	2016/17	%	2017/18	%	2018/19
Public Affairs & Advocacy	Prior Year Carryover	95%	(208,563)	55%	(113,668)	149%	(169,767)	-60%	101,928	55%	55,982
	Prior Year Encumbrances	202%	73,339	31%	22,683	57%	12,919	323%	41,684	76%	31,787
	Initial Baseline	106%	1,448,937	104%	1,513,055	101%	1,525,366	32%	488,452	102%	496,072
	Misc Budget Entries	92%	976,042	83%	812,303	134%	1,084,912	20%	217,495		
	Year End Budget	102%	2,289,755	98%	2,234,373	110%	2,453,430	35%	849,559		
	Year End Expenditures	100%	(2,380,740)	100%	(2,391,221)	97%	(2,309,818)	33%	(761,789)		
	Year End Encumbrances	31%	(22,683)	57%	(12,919)	323%	(41,684)	76%	(31,787)		
	Budget Balance Available	55%	(113,668)	149%	(169,767)	-60%	101,928	55%	55,982		
Student Affairs	Prior Year Carryover	103%	1,270,266	134%	1,699,031	174%	2,959,141	46%	1,346,474	136%	1,825,916
	Prior Year Encumbrances	250%	173,685	70%	122,386	62%	75,490	145%	109,187	77%	83,870
	Initial Baseline	108%	11,609,891	105%	12,207,505	97%	11,878,568	104%	12,297,566	106%	13,038,654
	Misc Budget Entries	111%	6,772,150	128%	8,669,032	87%	7,528,027	123%	9,260,429		
	Year End Budget	109%	19,825,992	114%	22,697,954	99%	22,441,226	103%	23,013,656		
	Year End Expenditures	108%	(18,004,575)	109%	(19,652,379)	104%	(20,533,170)	103%	(21,103,869)		
	Year End Encumbrances	67%	(122,386)	71%	(86,434)	126%	(109,187)	77%	(83,870)		
	Budget Balance Available	134%	1,699,031	174%	2,959,141	61%	1,798,870	102%	1,825,916		
University Advancement	Prior Year Carryover	44%	84,589	158%	133,333	-8%	(10,161)	510%	(51,864)	-1396%	724,054
	Prior Year Encumbrances	270%	57,913	167%	96,467	76%	73,720	99%	73,306	577%	422,967
	Initial Baseline	104%	2,900,278	118%	3,411,462	101%	3,437,530	164%	5,627,854	102%	5,740,762
	Misc Budget Entries	130%	1,467,646	106%	1,548,605	109%	1,691,763	149%	2,527,425		
	Year End Budget	109%	4,510,427	115%	5,189,867	100%	5,192,852	157%	8,176,721		
	Year End Expenditures	107%	(4,280,627)	120%	(5,126,307)	101%	(5,171,411)	136%	(7,029,699)		
	Year End Encumbrances	167%	(96,467)	76%	(73,720)	99%	(73,306)	577%	(422,967)		
	Budget Balance Available	158%	133,333	-8%	(10,161)	510%	(51,864)	-1396%	724,054		
Total Campus Divisions	Prior Year Carryover	105%	10,393,991	132%	13,739,020	119%	16,392,913	96%	15,660,855	94%	14,691,360
	Prior Year Encumbrances	69%	2,564,997	119%	3,064,331	105%	3,224,707	123%	3,976,029	125%	4,982,272
	Initial Baseline	108%	132,570,827	107%	142,446,596	100%	143,082,803	108%	154,267,116	105%	162,017,080
	Misc Budget Entries	119%	92,668,182	105%	96,975,272	113%	109,426,948	114%	125,271,065		
	Year End Budget	111%	238,197,999	108%	256,225,217	106%	272,127,371	109%	297,538,095		
	Year End Expenditures	110%	(221,394,649)	107%	(236,456,653)	107%	(252,490,488)	110%	(278,277,288)		
	Year End Encumbrances	122%	(3,064,331)	110%	(3,375,652)	118%	(3,976,029)	125%	(4,982,272)		
	Budget Balance Available	132%	13,739,019	119%	16,392,912	96%	15,660,855	91%	14,278,534		

**Notes:**  
Beginning encumbrances may differ from previous end of year balances, due to departments moving between divisions  
See Section 6 - Division Configuration Changes by Fiscal Year for more details  
This section does not include totals for Restricted Balances

General Operating Fund  
Multi-Year Summary  
Initial Baseline Budget Allocations by Division

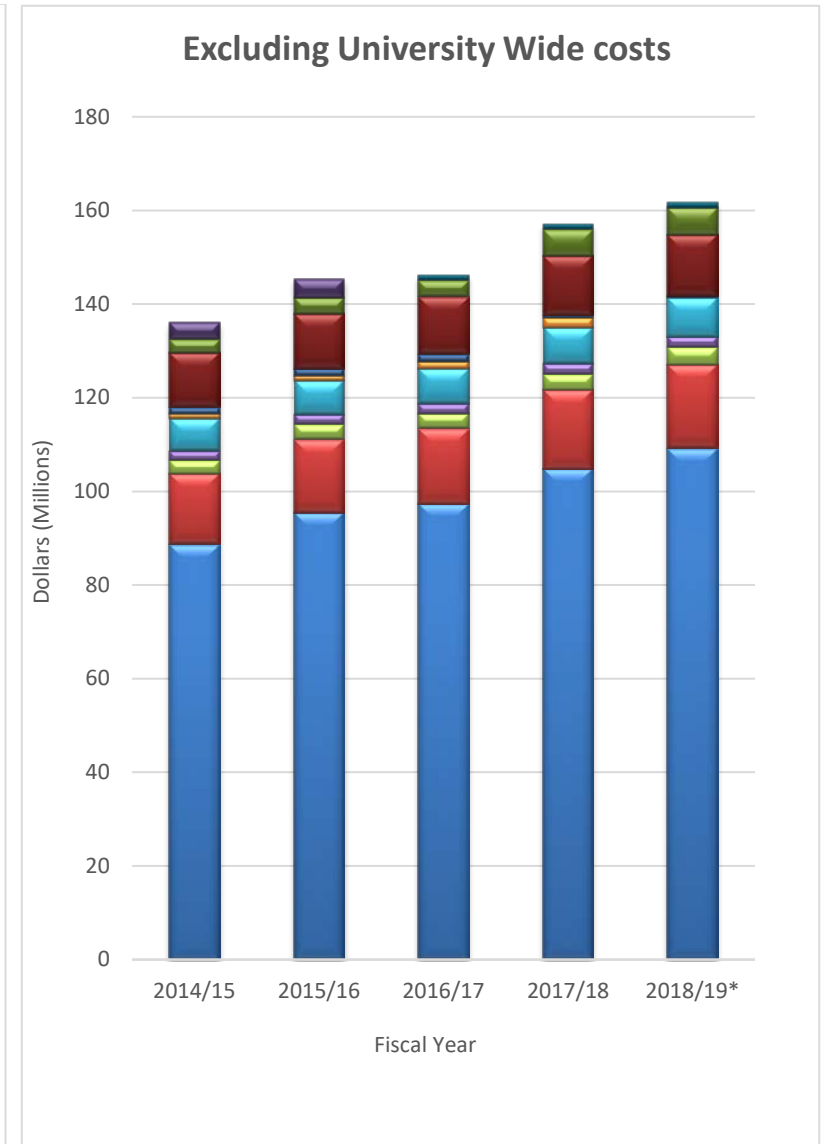
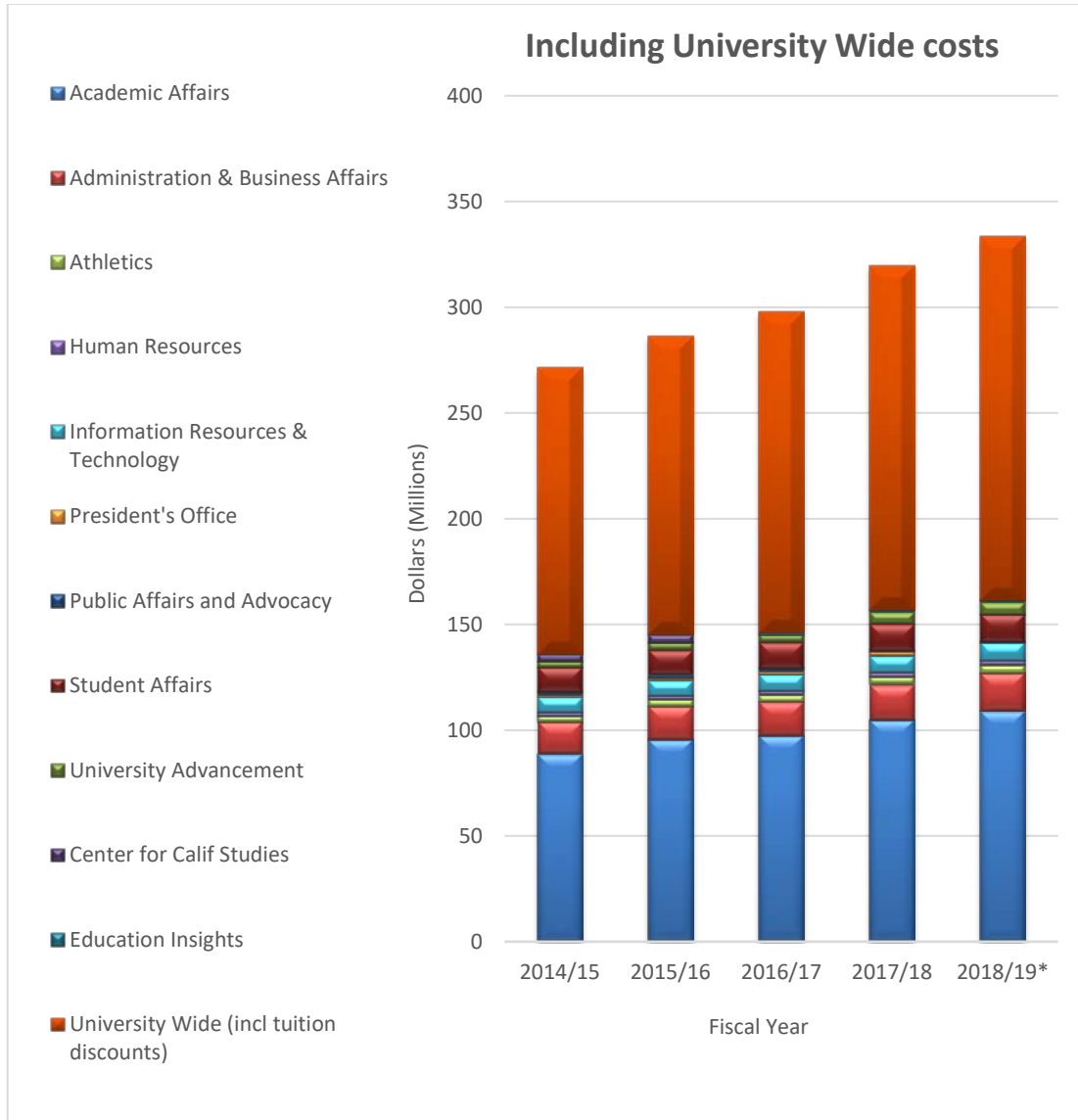


CAMPUS DIVISIONS		Description	2014/15	2015/16	2016/17	2017/18	2018/19*
Academic Affairs	Initial Baseline		88,791,301	95,466,950	97,455,429	104,872,823.00	109,286,810.00
Administration & Business Affairs	Initial Baseline		15,033,093	15,775,901	16,075,903	16,835,363.00	17,788,879.00
Athletics	Initial Baseline		2,857,388	3,120,665	3,124,619	3,384,207.00	3,757,977.00
Division of the President	Initial Baseline		1,052,936	1,104,418	1,550,769	2,079,874.00	1,363,171.00
Human Resources	Initial Baseline		1,947,659	2,042,946	2,081,513	2,186,413.00	2,260,841.00
Information Resources & Technology	Initial Baseline		6,929,344	7,226,664	7,487,006	7,791,990.00	8,283,914.00
Public Affairs & Advocacy	Initial Baseline		1,448,937	1,513,055	1,525,366	488,452.00	496,072.00
Student Affairs	Initial Baseline		11,609,891	11,720,455	12,365,618	12,784,616.00	13,038,654.00
University Advancement	Initial Baseline		2,900,278	3,411,462	3,437,530	5,627,854.00	5,740,762.00



\*Beginning in 2018/19, Student Success funds were separated out of Divisions' initial baseline allocation

## University Operating Fund Budget Allocations by Fiscal Year



**Note:** The above graphs are identical, except the left graph includes University Wide costs while the right graph does not. The variance in University Wide costs is driven mostly by changes in tuition fee discounts (e.g. State University Grants) which must accompany student fee increases.

## University Operating Fund Budget Allocations by Fiscal Year

	<i>2014/15</i>	<i>2015/16</i>	<i>2016/17</i>	<i>2017/18</i>	<i>2018/19*</i>
<b>Academic Affairs</b>	88,791,301	95,466,950	97,455,429	104,872,823	109,286,810
<b>Administration &amp; Business Affairs</b>	15,033,093	15,775,901	16,075,903	16,835,363	17,788,879
<b>Athletics</b>	2,857,388	3,120,665	3,124,619	3,384,207	3,757,977
<b>Division of the President</b>	1,052,936	1,104,418	1,550,769	2,079,874	1,363,171
<b>Human Resources</b>	1,947,659	2,042,946	2,081,513	2,186,413	2,260,841
<b>Information Resources &amp; Technology</b>	6,929,344	7,226,664	7,487,006	7,791,990	8,283,914
<b>Public Affairs and Advocacy</b>	1,448,937	1,513,055	1,525,366	488,452	496,072
<b>Student Affairs</b>	11,609,891	11,720,455	12,365,618	12,784,616	13,038,654
<b>University Advancement</b>	2,900,278	3,411,462	3,437,530	5,627,854	5,740,762
<b>Center for Calif Studies</b>	3,490,292	4,011,940	0	0	0
<b>Education Insights</b>	0	0	1,100,000	1,100,000	1,100,000
<b>University Wide (incl tuition discounts)</b>	135,466,318	141,197,681	151,836,084	162,648,245	171,787,957
Total Allocation:	<b>271,527,437</b>	<b>286,592,137</b>	<b>298,039,837</b>	<b>319,799,837</b>	<b>334,905,037</b>
*Beginning in 2018/19, Student Success funds were separated out of Divisions' initial baseline allocation					

## **Division Configuration Changes by Fiscal Year That Affect Baseline Allocations 2014/15 to 2018/19**

### **Academic Affairs**

#### **2014/2015**

- Received enrollment growth funding for 200 Non-Resident FTES
- First Year Programs funding from Chancellor's Office
- Baseline funding for Global Education moved from Student Affairs to Academic Affairs
- Analytics & Institutional Effectiveness moved from the President's Office to Academic Affairs
- Moved eight All University Expenses (AUEs) to baseline; two of the AUEs were transferred to Administration & Business Affairs from Academic Affairs and one was transferred to Information Resources & Technology

#### **2015/2016**

- Received Student Success and Completion Initiatives funding

#### **2016/2017**

- Baseline funding transferred; Office of Institutional Research and Analytics & Institutional Effectiveness

#### **2017/2018**

- Baseline transfer from Human Resources to Academic Affairs for three employees
- Baseline transfer from Academic Affairs to Public Affairs & Advocacy for position at the Downtown building
- Additional baseline funding for Student Success Initiatives

#### **2018/2019**

- Baseline transfer for general fund swap for IRT Cell Tower revenue

### **Center for California Studies**

#### **2014/2015**

- Baseline augmentation for the Capital Fellows Program included in the 2013/14 Budget Act

#### **2016/2017**

- Moved into separate fund

### **Education Insights**

#### **2016/2017**

- Moved into separate fund

### **Administration & Business Affairs**

#### **2014/2015**

- Moved eleven AUEs to baseline; including two AUEs from Academic Affairs

#### **2015/2016**

- Baseline funding moved back to AUE

#### **2017/2018**

- Baseline funding for security cameras and CSO/CSS coverage in Sacramento Hall and Folsom Hall

#### **2018/2019**

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for ADA Coordinator position

### **Athletics**

#### **2014/2015**

- Moved one AUE to baseline

#### **2015/2016**

- Baseline funding for three positions

#### **2017/2018**

- Baseline transfer for one employee from Athletics to Student Affairs
- Baseline transfer for two positions for reorganization

#### **2018/2019**

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for position increase and two additional positions

### **Division of the President**

#### **2014/2015**

- Analytics & Institutional Effectiveness moved from the President's Office to Academic Affairs

#### **2016/17**

- Baseline funding for Office of Institutional Research and Analytics & Institutional Effectiveness moved from Academic Affairs

## **Division Configuration Changes by Fiscal Year That Affect Baseline Allocations 2014/15 to 2018/19**

### **2017/18**

- Baseline funding for three positions (reorganization)
- Additional baseline funding for Student Success Initiatives

### **2018/2019**

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer to Administration & Business Affairs for ADA Coordinator position
- Baseline transfer to Athletics for position increase and two additional positions
- Baseline transfer to Student Affairs for support staff

## **Human Resources**

### **2014/2015**

- Moved four AUEs to baseline

### **2017/2018**

- Baseline transfer for three employees to Academic Affairs from Human Resources

### **2018/2019**

- Baseline transfer for general fund swap for IRT Cell Tower revenue

## **Information Resources & Technology**

### **2014/2015**

- Moved one AUE to baseline; transferred from Academic Affairs

### **2015/2016**

- Received Student Success and Completion Initiative funding

### **2018/2019**

- Baseline transfer for general fund swap for IRT Cell Tower revenue

## **Public Affairs and Advocacy**

### **2017/2018**

- Baseline transfer from Academic Affairs for Downtown building position

### **2018/2019**

- Baseline transfer for general fund swap for IRT Cell Tower revenue

## **Student Affairs (Planning, Enrollment Management and Student Affairs in 2013-14)**

### **2014/2015**

- Division renamed to Student Affairs
- Baseline funding transferred; Global Education moved from Student Affairs to Academic Affairs
- DEGREES Program funding from Chancellor's Office

### **2015/2016**

- Baseline funding de-allocated to receive all transcript fee revenue

### **2017/2018**

- Baseline transfer from Athletics for one position

### **2018/2019**

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for support staff

## **University Advancement**

### **2015/2016**

- Baseline funding for four positions

### **2017/2018**

- Move AUE (Reeher Platform) to divisional baseline

### **2018/2019**

- Baseline transfer for general fund swap for IRT Cell Tower revenue



## 7. 2017-18 OPERATING OPERATING FUND – ACADEMIC AFFAIRS



**Academic Affairs**  
*Operating Fund Summary*  
**for 2017-18**

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$9,080,444</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$104,030,017
Prior Year Encumbrance Allocations		\$1,286,426
One-Time Allocations from University Reserves		\$2,178,419
Centrally Funded Compensation Increases		\$5,392,731
CO Cash Posting Orders		\$1,876,099
Release Time		\$1,845,335
Benefits Allocations		\$55,756,181
Miscellaneous Budget Transfers		\$3,513,346
Revenue from Various Sources		\$2,128,163
<b>Total Sources (Budget)</b>		<b>\$178,006,717</b>

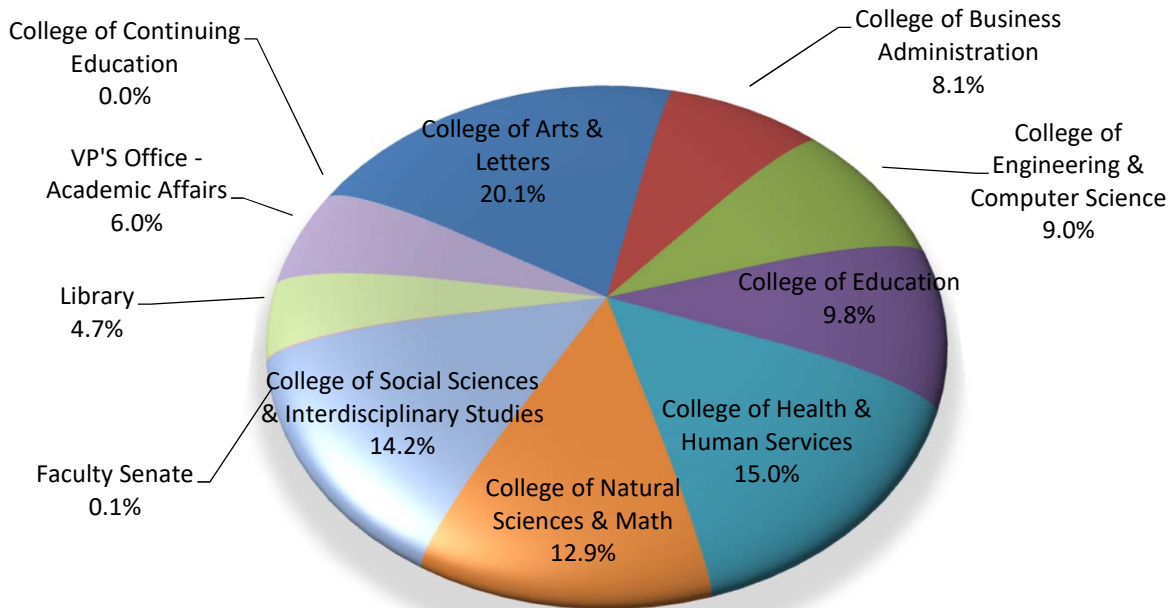
<b>Uses (Expenditures) by Program Center</b>		
College of Arts & Letters	328.03	\$35,896,153
College of Business Administration	106.64	\$14,544,186
College of Engineering & Computer Science	155.70	\$16,086,963
College of Education	153.30	\$17,537,360
College of Health & Human Services	229.12	\$26,821,962
College of Natural Sciences & Math	218.10	\$23,078,513
College of Social Sciences & Interdisciplinary Studies	219.78	\$25,295,689
Faculty Senate	1.46	\$137,070
Library	69.10	\$8,309,080
VP'S Office - Academic Affairs	98.82	\$10,757,709
College of Continuing Education	0.25	\$34,998
<b>Total Uses (Expenditures) by Program Center</b>	<b>1,580.31</b>	<b>\$178,499,682</b>

<b>Uses (Expenditures) by Expense Category</b>		
Regular Salaries and Wages	1561.34	\$113,378,574
Work Study	18.97	\$440,980
Benefits Group		\$55,771,562
Communications		\$98,161
Travel		\$1,090,685
Library Acquisitions		\$1,340,658
Financial Aid		\$11,179
Contractual Services Group		\$547,080
Information Technology Costs		\$734,427
Services from Other Funds/Agencies Group		\$21,579
Equipment Group		\$258,788
Misc. Operating Expenses		\$4,375,769
Operating Transfers Out		\$408,871
Expenditure Adjustments		\$21,369
<b>Total Uses (Expenditures) by Expense Type</b>	<b>1,580.31</b>	<b>\$178,499,682</b>

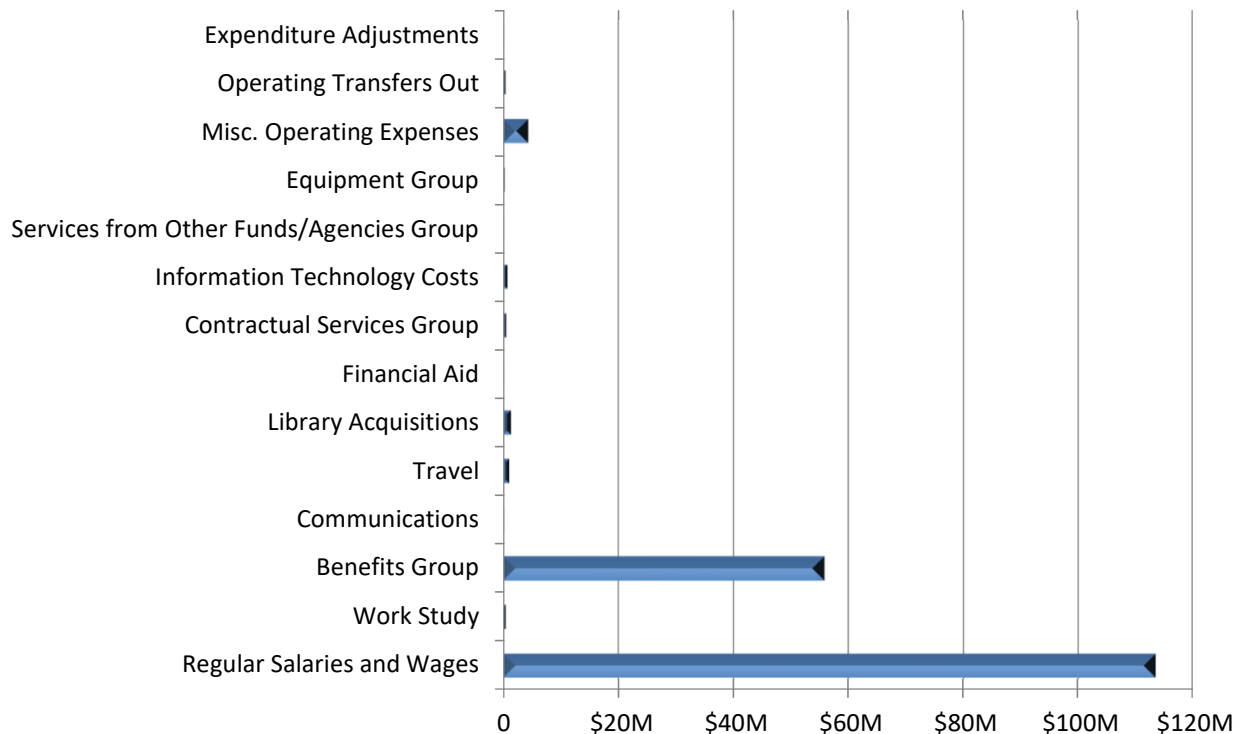
<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$9,080,444
Total Sources (Budget)		\$178,006,717
Total Uses (Expenses)		(\$178,499,682)
Year-End Encumbrances		(\$1,317,002)
<b>Budget Balance Available</b>		<b>\$7,270,478</b>

**Academic Affairs**  
*Operating Fund Summary*  
**for 2017-18**

**17-18 Uses (Expenditures) by College**



**17-18 Uses (Expenditures) by Expense Category**



**Academic Affairs**  
*Expense Categories by College*  
**for 2017-18**

CSU_GAAP_ OBJ_CT_CD	CSU_GAAP_OBJ_CT_DS	College of Arts & Letters	College of Business Admin	College of E&CS	College of Education	College of H&HS	College of NS&M	College of SS&IS	Faculty Senate	Library	VP's Office - Acad Affairs	Coll of Continuing Education	Grand Total
<b>601</b>	Regular Salaries and Wages	23,169,233	9,286,749	10,562,697	11,207,509	16,911,844	15,116,778	16,426,341	69,873	4,316,862	6,299,148	11,540	113,378,574
<b>602</b>	Work Study	42,992	41,442	87,283	0	8,901	60,818	41,826		108,183	49,535		440,980
<b>603</b>	Benefits Group	11,989,233	4,468,840	4,649,234	5,717,213	8,064,845	7,191,807	8,329,491	36,983	2,060,665	3,254,792	8,458	55,771,562
<b>604</b>	Communications	14,432	9,503	6,632	15,638	13,517	9,109	12,595	154	4,975	11,607		98,161
<b>606</b>	Travel	169,552	99,668	81,199	169,930	161,019	77,317	158,020	14,459	46,554	112,968		1,090,685
<b>608</b>	Library Acquisitions		24,648			360				1,315,650			1,340,658
<b>609</b>	Financial Aid	11,179											11,179
<b>613</b>	Contractual Services Group	2,507	50,209		8,457	670	125	1,147		109,316	374,649		547,080
<b>616</b>	Information Technology Costs	80,693	145,918	250,041	5,317	55,809	-1,109	82,413		27,316	88,028		734,427
	Services from Other Funds/Agencies Group	413	590	118	5,902	1,727	9,975		59	59	2,736		21,579
<b>619</b>	Equipment Group	9,467	4,723	43,485	2,396	111,997	32,966	7,006			46,747		258,788
<b>660</b>	Misc. Operating Expenses	411,566	411,895	397,722	342,498	1,291,347	581,430	218,340	15,541	318,501	371,927	15,000	4,375,769
<b>680</b>	Operating Transfers Out				62,500	200,000	0			1,000	145,371		408,871
<b>690</b>	Expenditure Adjustments	-5,115		8,551		-74	-702	18,509			200		21,369
<b>Grand Total</b>		<b>35,896,153</b>	<b>14,544,186</b>	<b>16,086,963</b>	<b>17,537,360</b>	<b>26,821,962</b>	<b>23,078,513</b>	<b>25,295,689</b>	<b>137,070</b>	<b>8,309,080</b>	<b>10,757,709</b>	<b>34,998</b>	<b>178,499,682</b>

**Academic Affairs**  
*Salary Expense by College*  
**for 2017-18**

	FIRMS Obj Code 601100		FIRMS Obj Code 601103		FIRMS Obj Code 601201		FIRMS Obj Code 601300		FIRMS Obj Code 601301		FIRMS Obj Code 601303			
	Academic Salaries		Graduate Assistant		Management and Supervisory		Support Staff Salaries		Overtime		Student Assistant		Total	
College	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE
College of Arts & Letters	20,297,116	269.84	123,235	4.61	441,849	3.00	2,177,027	44.16	9,526	0.00	120,481	4.54	23,169,233	326.15
College of Business Admin	7,473,071	74.35			550,336	3.95	1,120,408	20.82	3,497	0.00	139,437	5.57	9,286,749	104.70
College of E&CS	8,587,482	114.15			314,052	2.00	1,363,781	24.72	2,404	0.00	294,978	11.33	10,562,697	152.20
College of Education	9,610,552	124.71	55,398	1.75	409,704	2.75	1,045,753	20.84	2,154	0.00	83,948	3.26	11,207,509	153.30
College of H&HS	14,707,790	187.93	4,691	0.16	416,963	2.64	1,733,115	36.23	3,722	0.00	45,563	1.77	16,911,844	228.72
College of NS&M	12,472,392	166.82	14,898	0.58	341,118	2.41	2,099,246	38.65	5,637	0.00	183,487	7.00	15,116,778	215.46
College of SS&IS	14,552,108	184.32			415,798	2.62	1,374,341	27.85	6,465	0.00	77,629	3.08	16,426,341	217.87
Faculty Senate	5,000	0.05					62,997	1.33			1,876	0.08	69,873	1.46
Library	2,177,330	21.28			368,046	3.00	1,450,547	26.60	1,892	0.00	319,047	13.46	4,316,862	64.35
VP's Office - Acad Affairs	726,553	6.55	13,541	0.52	1,842,984	16.21	3,570,636	69.94	59,670	0.00	85,764	3.66	6,299,148	96.88
Coll of Continuing Education							11,540	0.25					11,540	0.25
<b>Grand Total</b>	<b>90,609,395</b>	<b>1,149.99</b>	<b>211,763</b>	<b>7.62</b>	<b>5,100,849</b>	<b>38.57</b>	<b>16,009,391</b>	<b>311.40</b>	<b>94,968</b>	<b>0.00</b>	<b>1,352,209</b>	<b>53.76</b>	<b>113,378,574</b>	<b>1,561.34</b>

**Academic Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
College of Arts & Letters	A and L ITC Support	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	198,354	3.00
		601303	Student Assistant	24,700	0.90
		603001	OASDI	12,122	0.00
		603003	Dental Insurance	3,140	0.00
		603004	Health and Welfare	45,759	0.00
		603005	Retirement	55,824	0.00
		603011	Life Insurance	54	0.00
		603012	Medicare	2,859	0.00
		603013	Vision Care	275	0.00
		604001	Telephone Usage (Operating Cost)	57	0.00
		604090	Other Communications (Operating Cost)	138	0.00
		616002	I/T Hardware	3,887	0.00
		660003	Supplies and Services	6,139	0.00
			<b>A and L ITC Support Total</b>	<b>353,306</b>	<b>3.90</b>
	Art	601100	Academic Salaries	1,591,657	19.53
		601300	Support Staff Salaries	202,667	4.02
		601303	Student Assistant	10,574	0.39
		602001	Work Study-On Campus	2,846	0.10
		603001	OASDI	100,146	0.00
		603003	Dental Insurance	21,637	0.00
		603004	Health and Welfare	306,595	0.00
		603005	Retirement	463,238	0.00
		603011	Life Insurance	1,961	0.00
		603012	Medicare	25,793	0.00
		603013	Vision Care	2,360	0.00
		603014	Long-Term Disability Insurance	1,152	0.00
		603015	Flex Cash	3,872	0.00
		604001	Telephone Usage (Operating Cost)	86	0.00
		604090	Other Communications (Operating Cost)	1,054	0.00
		606001	Travel-In State	555	0.00
		606002	Travel-Out of State	8,598	0.00
		613001	Contractual Services	872	0.00
		616005	Misc Info Tech Costs	274	0.00
		619001	Other Equipment	9,131	0.00
		619002	Instructional Equipment	125	0.00
		660001	Postage and Freight	560	0.00
		660002	Printing	4,149	0.00
		660003	Supplies and Services	42,686	0.00
		660009	Professional Development	100	0.00
		660042	Recruitment and Employee Relocation	2,507	0.00
		660090	Expenses-Other	4,049	0.00
		690002	Prior Year Expenditure Adjustment	-5,115	0.00
			<b>Art Total</b>	<b>2,804,129</b>	<b>24.03</b>
	Arts and Ltrs Developmt Dir	660001	Postage and Freight	433	0.00
		660002	Printing	7,758	0.00
		660003	Supplies and Services	1,900	0.00
	<b>Arts and Ltrs Developmt Dir Total</b>			<b>10,091</b>	<b>0.00</b>
	Coll of A and L Deans Ofc	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	441,849	3.00
		601300	Support Staff Salaries	208,536	4.26
		601301	Overtime	78	0.00
		601303	Student Assistant	856	0.04
		602001	Work Study-On Campus	5,915	0.27
		603001	OASDI	35,555	0.00
		603003	Dental Insurance	5,731	0.00
		603004	Health and Welfare	88,386	0.00
		603005	Retirement	177,405	0.00
		603011	Life Insurance	776	0.00
		603012	Medicare	9,355	0.00
		603013	Vision Care	626	0.00
		603014	Long-Term Disability Insurance	239	0.00
		604001	Telephone Usage (Operating Cost)	173	0.00
		604090	Other Communications (Operating Cost)	266	0.00
		606001	Travel-In State	2,701	0.00
		606002	Travel-Out of State	2,944	0.00
		660001	Postage and Freight	388	0.00
		660002	Printing	1,437	0.00
		660003	Supplies and Services	31,352	0.00
		660009	Professional Development	625	0.00
		660042	Recruitment and Employee Relocation	544	0.00
			<b>Coll of A and L Deans Ofc Total</b>	<b>1,015,735</b>	<b>7.56</b>
	College of Arts and Letters	601100	Academic Salaries	65,690	0.51
		601103	Graduate Assistant	13,315	0.42
		601301	Overtime	355	0.00
		603001	OASDI	3,977	0.00
		603003	Dental Insurance	562	0.00
		603004	Health and Welfare	8,364	0.00

**Academic Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
		603005	Retirement	18,213	0.00
		603011	Life Insurance	90	0.00
		603012	Medicare	956	0.00
		603013	Vision Care	92	0.00
		603014	Long-Term Disability Insurance	55	0.00
		606001	Travel-In State	3,918	0.00
		606002	Travel-Out of State	40,972	0.00
		609005	Other Student Scholarships/Grants	10,109	0.00
		616002	I/T Hardware	55,755	0.00
		616003	I/T Software	13,965	0.00
		617001	Services from Other Funds/Agencies	413	0.00
		660003	Supplies and Services	88,721	0.00
		660009	Professional Development	2,300	0.00
		660010	Insurance Premium Expense	76	0.00
		660042	Recruitment and Employee Relocation	76	0.00
	<b>College of Arts and Letters Total</b>			<b>327,974</b>	<b>0.93</b>
	<b>Communication Studies</b>	601100	Academic Salaries	3,428,046	47.90
		601103	Graduate Assistant	32,685	1.26
		601300	Support Staff Salaries	146,187	3.63
		601301	Overtime	152	0.00
		601303	Student Assistant	1,560	0.06
		602001	Work Study-On Campus	2,787	0.12
		603001	OASDI	173,156	0.00
		603003	Dental Insurance	55,021	0.00
		603004	Health and Welfare	686,841	0.00
		603005	Retirement	801,587	0.00
		603011	Life Insurance	4,968	0.00
		603012	Medicare	49,615	0.00
		603013	Vision Care	5,659	0.00
		603014	Long-Term Disability Insurance	2,965	0.00
		603015	Flex Cash	11,984	0.00
		604001	Telephone Usage (Operating Cost)	333	0.00
		604090	Other Communications (Operating Cost)	1,630	0.00
		606001	Travel-In State	13,509	0.00
		606002	Travel-Out of State	2,400	0.00
		660001	Postage and Freight	74	0.00
		660002	Printing	2,778	0.00
		660003	Supplies and Services	37,581	0.00
	<b>Communication Studies Total</b>			<b>5,461,517</b>	<b>52.97</b>
	<b>Dept of Design</b>	601100	Academic Salaries	1,333,553	17.36
		601300	Support Staff Salaries	140,685	3.00
		601303	Student Assistant	1,045	0.04
		603001	OASDI	73,219	0.00
		603003	Dental Insurance	25,093	0.00
		603004	Health and Welfare	322,868	0.00
		603005	Retirement	338,743	0.00
		603009	Non-Industrial Disability	3,429	0.00
		603011	Life Insurance	1,697	0.00
		603012	Medicare	21,123	0.00
		603013	Vision Care	1,944	0.00
		603014	Long-Term Disability Insurance	1,001	0.00
		604001	Telephone Usage (Operating Cost)	88	0.00
		604090	Other Communications (Operating Cost)	497	0.00
		606001	Travel-In State	1,143	0.00
		606002	Travel-Out of State	1,200	0.00
		609005	Other Student Scholarships/Grants	300	0.00
		660001	Postage and Freight	149	0.00
		660002	Printing	1,980	0.00
		660003	Supplies and Services	10,333	0.00
		660090	Expenses-Other	3,288	0.00
	<b>Dept of Design Total</b>			<b>2,283,377</b>	<b>20.40</b>
	<b>Dept of Theatre and Dance</b>	601100	Academic Salaries	1,054,995	12.95
		601300	Support Staff Salaries	403,845	8.13
		601301	Overtime	2,868	0.00
		601303	Student Assistant	965	0.04
		602001	Work Study-On Campus	9,860	0.43
		603001	OASDI	81,795	0.00
		603003	Dental Insurance	14,554	0.00
		603004	Health and Welfare	220,038	0.00
		603005	Retirement	371,300	0.00
		603011	Life Insurance	1,343	0.00
		603012	Medicare	21,196	0.00
		603013	Vision Care	2,016	0.00
		603014	Long-Term Disability Insurance	720	0.00
		603015	Flex Cash	2,496	0.00
		604001	Telephone Usage (Operating Cost)	437	0.00
		604090	Other Communications (Operating Cost)	1,264	0.00
		606001	Travel-In State	563	0.00

**Academic Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Dept of Theatre and Dance</b>	606002	Travel-Out of State	5,500	0.00
		613001	Contractual Services	670	0.00
		660001	Postage and Freight	252	0.00
		660002	Printing	2,702	0.00
		660003	Supplies and Services	11,713	0.00
		660042	Recruitment and Employee Relocation	5,034	0.00
		660090	Expenses-Other	0	0.00
	<b>Dept of Theatre and Dance Total</b>			<b>2,216,126</b>	<b>21.55</b>
	<b>English</b>	601100	Academic Salaries	3,766,514	56.70
		601103	Graduate Assistant	27,238	1.04
		601300	Support Staff Salaries	151,888	3.70
		601301	Overtime	5,592	0.00
		601303	Student Assistant	50,876	1.92
		602001	Work Study-On Campus	2,990	0.13
		603001	OASDI	222,347	0.00
		603003	Dental Insurance	68,389	0.00
		603004	Health and Welfare	863,403	0.00
		603005	Retirement	1,027,932	0.00
		603011	Life Insurance	5,681	0.00
		603012	Medicare	54,814	0.00
		603013	Vision Care	6,186	0.00
		603014	Long-Term Disability Insurance	3,409	0.00
		603015	Flex Cash	7,842	0.00
		604001	Telephone Usage (Operating Cost)	199	0.00
		604090	Other Communications (Operating Cost)	3,165	0.00
		606001	Travel-In State	4,054	0.00
		606002	Travel-Out of State	13,632	0.00
		609005	Other Student Scholarships/Grants	770	0.00
		616002	I/T Hardware	3,666	0.00
		660001	Postage and Freight	450	0.00
		660002	Printing	13,438	0.00
		660003	Supplies and Services	21,148	0.00
		660009	Professional Development	2,630	0.00
		660042	Recruitment and Employee Relocation	5,018	0.00
		660090	Expenses-Other	100	0.00
	<b>English Total</b>			<b>6,333,372</b>	<b>63.50</b>
	<b>FENAM</b>	601301	Overtime	1,533	0.00
		601303	Student Assistant	4,035	0.18
		603001	OASDI	95	0.00
		603012	Medicare	22	0.00
		660001	Postage and Freight	163	0.00
		660002	Printing	2,879	0.00
	<b>FENAM Total</b>			<b>8,727</b>	<b>0.18</b>
	<b>History</b>	601100	Academic Salaries	2,659,768	34.48
		601103	Graduate Assistant	24,019	0.92
		601300	Support Staff Salaries	90,571	2.10
		601303	Student Assistant	10,452	0.40
		603001	OASDI	151,752	0.00
		603003	Dental Insurance	42,755	0.00
		603004	Health and Welfare	450,144	0.00
		603005	Retirement	699,764	0.00
		603009	Non-Industrial Disability	1,000	0.00
		603011	Life Insurance	3,576	0.00
		603012	Medicare	39,635	0.00
		603013	Vision Care	3,797	0.00
		603014	Long-Term Disability Insurance	2,163	0.00
		603015	Flex Cash	8,608	0.00
		604001	Telephone Usage (Operating Cost)	312	0.00
		604090	Other Communications (Operating Cost)	526	0.00
		606001	Travel-In State	5,670	0.00
		606002	Travel-Out of State	13,719	0.00
		613001	Contractual Services	964	0.00
		616002	I/T Hardware	1,423	0.00
		619001	Other Equipment	211	0.00
		660001	Postage and Freight	268	0.00
		660002	Printing	2,153	0.00
		660003	Supplies and Services	12,504	0.00
		660009	Professional Development	1,027	0.00
		660017	Advertising and Promotional Expenses	600	0.00
		660042	Recruitment and Employee Relocation	8,000	0.00
		660090	Expenses-Other	500	0.00
	<b>History Total</b>			<b>4,235,881</b>	<b>37.91</b>
	<b>Humanities</b>	601100	Academic Salaries	957,047	11.50
		601300	Support Staff Salaries	64,559	0.88
		601301	Overtime	29	0.00
		601303	Student Assistant	744	0.06
		603001	OASDI	56,390	0.00
		603003	Dental Insurance	17,134	0.00



**Academic Affairs**  
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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Humanities</b>	603004	Health and Welfare	192,684	0.00
		603005	Retirement	260,003	0.00
		603009	Non-Industrial Disability	1,357	0.00
		603011	Life Insurance	1,217	0.00
		603012	Medicare	16,339	0.00
		603013	Vision Care	1,551	0.00
		603014	Long-Term Disability Insurance	747	0.00
		603015	Flex Cash	1,536	0.00
		604001	Telephone Usage (Operating Cost)	106	0.00
		604090	Other Communications (Operating Cost)	436	0.00
		606001	Travel-In State	250	0.00
		606002	Travel-Out of State	3,130	0.00
		616002	I/T Hardware	653	0.00
		660001	Postage and Freight	30	0.00
		660002	Printing	273	0.00
		660003	Supplies and Services	6,177	0.00
		660009	Professional Development	240	0.00
	<b>Humanities Total</b>			<b>1,582,629</b>	<b>12.45</b>
	<b>Music</b>	601100	Academic Salaries	2,442,200	30.10
		601103	Graduate Assistant	25,979	0.97
		601300	Support Staff Salaries	440,124	8.17
		601301	Overtime	-2,456	0.00
		601303	Student Assistant	7,308	0.29
		602001	Work Study-On Campus	12,189	0.54
		603001	OASDI	154,076	0.00
		603003	Dental Insurance	46,051	0.00
		603004	Health and Welfare	556,056	0.00
		603005	Retirement	711,999	0.00
		603011	Life Insurance	3,029	0.00
		603012	Medicare	41,500	0.00
		603013	Vision Care	3,925	0.00
		603014	Long-Term Disability Insurance	1,762	0.00
		603015	Flex Cash	5,040	0.00
		604001	Telephone Usage (Operating Cost)	424	0.00
		604090	Other Communications (Operating Cost)	1,698	0.00
		606001	Travel-In State	1,200	0.00
		606002	Travel-Out of State	15,265	0.00
		616005	Misc Info Tech Costs	1,065	0.00
		660001	Postage and Freight	1,783	0.00
		660002	Printing	3,901	0.00
		660003	Supplies and Services	25,290	0.00
	<b>Music Total</b>			<b>4,499,407</b>	<b>40.06</b>
	<b>Philosophy</b>	601100	Academic Salaries	1,303,224	17.64
		601300	Support Staff Salaries	46,201	1.00
		601303	Student Assistant	5,506	0.16
		603001	OASDI	59,081	0.00
		603003	Dental Insurance	21,063	0.00
		603004	Health and Welfare	290,784	0.00
		603005	Retirement	272,722	0.00
		603011	Life Insurance	1,742	0.00
		603012	Medicare	19,418	0.00
		603013	Vision Care	2,071	0.00
		603014	Long-Term Disability Insurance	1,048	0.00
		603015	Flex Cash	2,677	0.00
		604001	Telephone Usage (Operating Cost)	26	0.00
		604090	Other Communications (Operating Cost)	331	0.00
		606001	Travel-In State	524	0.00
		606002	Travel-Out of State	6,721	0.00
		660001	Postage and Freight	28	0.00
		660002	Printing	40	0.00
		660003	Supplies and Services	11,177	0.00
		660042	Recruitment and Employee Relocation	4,512	0.00
	<b>Philosophy Total</b>			<b>2,048,896</b>	<b>18.80</b>
	<b>Sch of the Arts Instructional</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	35,306	1.00
		603001	OASDI	2,176	0.00
		603003	Dental Insurance	562	0.00
		603004	Health and Welfare	8,364	0.00
		603005	Retirement	9,850	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	509	0.00
		603013	Vision Care	92	0.00
	<b>Sch of the Arts Instructional Total</b>			<b>56,877</b>	<b>1.00</b>
	<b>School of the Arts</b>	604001	Telephone Usage (Operating Cost)	14	0.00
		604090	Other Communications (Operating Cost)	124	0.00
	<b>School of the Arts Total</b>			<b>139</b>	<b>0.00</b>
	<b>Theatre and Dance Dept Events</b>	601301	Overtime	1,239	0.00
		603001	OASDI	77	0.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
College of Arts & Letters Total	<b>Theatre and Dance Dept Events</b>	603012	Medicare	18	0.00
	<b>Theatre and Dance Dept Events Total</b>			<b>1,334</b>	<b>0.00</b>
	<b>World Languages - Literatures</b>	601100	Academic Salaries	1,694,423	21.16
		601300	Support Staff Salaries	48,104	1.27
		601303	Student Assistant	1,862	0.07
		602001	Work Study-On Campus	5,984	0.27
		603001	OASDI	94,202	0.00
		603003	Dental Insurance	17,461	0.00
		603004	Health and Welfare	284,517	0.00
		603005	Retirement	437,574	0.00
		603011	Life Insurance	2,096	0.00
		603012	Medicare	24,990	0.00
		603013	Vision Care	2,339	0.00
		603014	Long-Term Disability Insurance	1,307	0.00
		603015	Flex Cash	3,220	0.00
		604001	Telephone Usage (Operating Cost)	151	0.00
		604090	Other Communications (Operating Cost)	898	0.00
		606001	Travel-In State	15	0.00
		606002	Travel-Out of State	21,371	0.00
		616002	I/T Hardware	5	0.00
		660001	Postage and Freight	147	0.00
		660002	Printing	4,095	0.00
		660003	Supplies and Services	7,325	0.00
		660042	Recruitment and Employee Relocation	3,488	0.00
		660090	Expenses-Other	500	0.00
	<b>World Languages - Literatures Total</b>			<b>2,656,072</b>	<b>22.77</b>
	<b>Writing Programs Office</b>	601301	Overtime	136	0.00
		602001	Work Study-On Campus	421	0.01
		603001	OASDI	6	0.00
		603012	Medicare	1	0.00
	<b>Writing Programs Office Total</b>			<b>565</b>	<b>0.01</b>
<b>College of Arts &amp; Letters Total</b>				<b>35,896,153</b>	<b>328.03</b>
College of Business Admin	<b>CBA Academic Programs</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	135,685	1.08
		601300	Support Staff Salaries	162,246	3.17
		601303	Student Assistant	28,382	1.27
		602001	Work Study-On Campus	3,665	0.16
		603001	OASDI	17,187	0.00
		603003	Dental Insurance	2,745	0.00
		603004	Health and Welfare	41,585	0.00
		603005	Retirement	84,127	0.00
		603011	Life Insurance	321	0.00
		603012	Medicare	4,304	0.00
		603013	Vision Care	367	0.00
		603014	Long-Term Disability Insurance	100	0.00
		604001	Telephone Usage (Operating Cost)	14	0.00
		604090	Other Communications (Operating Cost)	14	0.00
		606002	Travel-Out of State	1,539	0.00
		616003	I/T Software	375	0.00
		617001	Services from Other Funds/Agencies	59	0.00
		660001	Postage and Freight	0	0.00
		660002	Printing	11,391	0.00
		660003	Supplies and Services	6,391	0.00
		660009	Professional Development	200	0.00
	<b>CBA Academic Programs Total</b>			<b>500,697</b>	<b>5.68</b>
	<b>CBA AD-Faculty</b>	601100	Academic Salaries	7,473,071	74.35
		601201	Management and Supervisory	68,955	0.71
		601300	Support Staff Salaries	116,829	2.30
		601301	Overtime	3,407	0.00
		601303	Student Assistant	17,768	0.71
		602001	Work Study-On Campus	5,996	0.27
		603001	OASDI	411,559	0.00
		603003	Dental Insurance	94,755	0.00
		603004	Health and Welfare	1,118,853	0.00
		603005	Retirement	1,915,020	0.00
		603011	Life Insurance	7,101	0.00
		603012	Medicare	109,590	0.00
		603013	Vision Care	7,850	0.00
		603014	Long-Term Disability Insurance	4,428	0.00
		603015	Flex Cash	9,232	0.00
		604001	Telephone Usage (Operating Cost)	517	0.00
		604090	Other Communications (Operating Cost)	2,064	0.00
		606001	Travel-In State	20,846	0.00
		606002	Travel-Out of State	69,386	0.00
		616002	I/T Hardware	25	0.00
		616003	I/T Software	3,942	0.00
		616005	Misc Info Tech Costs	260	0.00
		617001	Services from Other Funds/Agencies	118	0.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
		660001	Postage and Freight	564	0.00
		660002	Printing	10,618	0.00
		660003	Supplies and Services	48,668	0.00
		660009	Professional Development	30,151	0.00
		660010	Insurance Premium Expense	360	0.00
		660042	Recruitment and Employee Relocation	53,256	0.00
		660090	Expenses-Other	2,000	0.00
	<b>CBA AD-Faculty Total</b>			<b>11,607,187</b>	<b>78.34</b>
	<b>CBA AD-Graduate</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	116,613	2.38
		601301	Overtime	90	0.00
		601303	Student Assistant	80,334	3.08
		602001	Work Study-On Campus	13,532	0.71
		603001	OASDI	4,634	0.00
		603003	Dental Insurance	1,289	0.00
		603004	Health and Welfare	24,191	0.00
		603005	Retirement	20,988	0.00
		603011	Life Insurance	35	0.00
		603012	Medicare	2,096	0.00
		603013	Vision Care	129	0.00
		603014	Long-Term Disability Insurance	8	0.00
		604001	Telephone Usage (Operating Cost)	690	0.00
		604090	Other Communications (Operating Cost)	2,262	0.00
		606001	Travel-In State	4,141	0.00
		608005	Library Subscriptions (for library only)	0	0.00
		613001	Contractual Services	46,243	0.00
		660001	Postage and Freight	3	0.00
		660002	Printing	13,715	0.00
		660003	Supplies and Services	149,465	0.00
		660009	Professional Development	4,460	0.00
		660017	Advertising and Promotional Expenses	457	0.00
		660090	Expenses-Other	2,254	0.00
	<b>CBA AD-Graduate Total</b>			<b>487,629</b>	<b>6.17</b>
	<b>CBA Central Activity</b>	606001	Travel-In State	55	0.00
		608005	Library Subscriptions (for library only)	24,648	0.00
		613001	Contractual Services	2,964	0.00
		616003	I/T Software	1,258	0.00
		616005	Misc Info Tech Costs	39,221	0.00
		660001	Postage and Freight	3	0.00
		660003	Supplies and Services	5,504	0.00
		660009	Professional Development	1,785	0.00
		660017	Advertising and Promotional Expenses	9,523	0.00
	<b>CBA Central Activity Total</b>			<b>84,960</b>	<b>0.00</b>
	<b>CBA Dean</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	262,356	1.15
		601300	Support Staff Salaries	193,779	3.58
		601303	Student Assistant	1,591	0.07
		603001	OASDI	23,360	0.00
		603003	Dental Insurance	6,020	0.00
		603004	Health and Welfare	63,486	0.00
		603005	Retirement	115,625	0.00
		603009	Non-Industrial Disability	3,464	0.00
		603011	Life Insurance	293	0.00
		603012	Medicare	6,569	0.00
		603013	Vision Care	450	0.00
		603014	Long-Term Disability Insurance	95	0.00
		603015	Flex Cash	1,680	0.00
		604001	Telephone Usage (Operating Cost)	125	0.00
		604090	Other Communications (Operating Cost)	420	0.00
		606001	Travel-In State	710	0.00
		606002	Travel-Out of State	1,021	0.00
		617001	Services from Other Funds/Agencies	118	0.00
		660001	Postage and Freight	147	0.00
		660002	Printing	2,608	0.00
		660003	Supplies and Services	13,198	0.00
		660009	Professional Development	20	0.00
	<b>CBA Dean Total</b>			<b>697,132</b>	<b>4.80</b>
	<b>CBA Development</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	53,810	1.00
		602001	Work Study-On Campus	3,264	0.15
		603001	OASDI	3,324	0.00
		603003	Dental Insurance	562	0.00
		603004	Health and Welfare	8,364	0.00
		603005	Retirement	15,110	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	777	0.00
		603013	Vision Care	92	0.00
		604001	Telephone Usage (Operating Cost)	58	0.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
College of Business Admin College of E&CS	<b>CBA Development</b>	604090	Other Communications (Operating Cost)	96	0.00
		660001	Postage and Freight	48	0.00
		660003	Supplies and Services	3,679	0.00
		660009	Professional Development	125	0.00
		660090	Expenses-Other	137	0.00
	<b>CBA Development Total</b>			<b>89,462</b>	<b>1.15</b>
	<b>CBA EMBA</b>	617001	Services from Other Funds/Agencies	177	0.00
	<b>CBA EMBA Total</b>			<b>177</b>	<b>0.00</b>
	<b>CBA-AD-Undergraduate</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	83,340	1.00
		601300	Support Staff Salaries	317,623	6.40
		601303	Student Assistant	11,362	0.45
		602001	Work Study-On Campus	14,986	0.66
		603001	OASDI	23,128	0.00
		603003	Dental Insurance	8,150	0.00
		603004	Health and Welfare	99,166	0.00
		603005	Retirement	104,253	0.00
		603009	Non-Industrial Disability	4,607	0.00
		603011	Life Insurance	379	0.00
		603012	Medicare	5,808	0.00
		603013	Vision Care	558	0.00
		603014	Long-Term Disability Insurance	170	0.00
		603015	Flex Cash	1,680	0.00
		604001	Telephone Usage (Operating Cost)	383	0.00
		604090	Other Communications (Operating Cost)	644	0.00
		606001	Travel-In State	648	0.00
		606002	Travel-Out of State	1,323	0.00
		613001	Contractual Services	1,003	0.00
		616003	I/T Software	847	0.00
		617001	Services from Other Funds/Agencies	118	0.00
		660001	Postage and Freight	88	0.00
		660002	Printing	8,189	0.00
		660003	Supplies and Services	24,200	0.00
		660009	Professional Development	1,585	0.00
		660017	Advertising and Promotional Expenses	4,871	0.00
	<b>CBA-AD-Undergraduate Total</b>			<b>719,108</b>	<b>8.51</b>
	<b>Information Technology</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	159,508	2.00
		603001	OASDI	9,648	0.00
		603003	Dental Insurance	2,633	0.00
		603004	Health and Welfare	29,438	0.00
		603005	Retirement	44,967	0.00
		603011	Life Insurance	36	0.00
		603012	Medicare	2,256	0.00
		603013	Vision Care	183	0.00
		604001	Telephone Usage (Operating Cost)	72	0.00
		604090	Other Communications (Operating Cost)	2,145	0.00
		616001	I/T Communications	5,221	0.00
		616002	I/T Hardware	52,249	0.00
		616003	I/T Software	30,105	0.00
		616005	Misc Info Tech Costs	12,416	0.00
		619001	Other Equipment	4,723	0.00
		660003	Supplies and Services	2,233	0.00
	<b>Information Technology Total</b>			<b>357,834</b>	<b>2.00</b>
<b>College of Business Admin Total</b>				<b>14,544,186</b>	<b>106.64</b>
College of E&CS	<b>Civil Engineering</b>	601100	Academic Salaries	1,853,877	24.38
		601300	Support Staff Salaries	60,164	1.58
		601303	Student Assistant	46,961	1.78
		603001	OASDI	86,788	0.00
		603003	Dental Insurance	16,186	0.00
		603004	Health and Welfare	219,007	0.00
		603005	Retirement	410,234	0.00
		603011	Life Insurance	1,716	0.00
		603012	Medicare	28,108	0.00
		603013	Vision Care	1,882	0.00
		603014	Long-Term Disability Insurance	1,042	0.00
		603015	Flex Cash	3,644	0.00
		604001	Telephone Usage (Operating Cost)	257	0.00
		604090	Other Communications (Operating Cost)	780	0.00
		606001	Travel-In State	1,605	0.00
		606002	Travel-Out of State	6,797	0.00
		616002	I/T Hardware	2,099	0.00
		619001	Other Equipment	3,269	0.00
		619002	Instructional Equipment	11,016	0.00
		660001	Postage and Freight	134	0.00
		660002	Printing	398	0.00
		660003	Supplies and Services	118,041	0.00
		660009	Professional Development	1,000	0.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Civil Engineering</b>	660042	Recruitment and Employee Relocation	6,987	0.00
		690002	Prior Year Expenditure Adjustment	5,386	0.00
	<b>Civil Engineering Total</b>			<b>2,887,378</b>	<b>27.73</b>
	<b>Coll of E and CS Deans Ofc</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	314,052	2.00
		601300	Support Staff Salaries	255,608	4.50
		601303	Student Assistant	32,350	1.34
		602001	Work Study-On Campus	14,532	0.54
		603001	OASDI	31,502	0.00
		603003	Dental Insurance	8,568	0.00
		603004	Health and Welfare	115,192	0.00
		603005	Retirement	161,175	0.00
		603011	Life Insurance	441	0.00
		603012	Medicare	8,293	0.00
		603013	Vision Care	595	0.00
		603014	Long-Term Disability Insurance	151	0.00
		604001	Telephone Usage (Operating Cost)	622	0.00
		604090	Other Communications (Operating Cost)	806	0.00
		606001	Travel-In State	10,813	0.00
		606002	Travel-Out of State	723	0.00
		616002	I/T Hardware	63	0.00
		617001	Services from Other Funds/Agencies	118	0.00
		660001	Postage and Freight	1,867	0.00
		660002	Printing	5,667	0.00
		660003	Supplies and Services	11,303	0.00
		660009	Professional Development	399	0.00
	<b>Coll of E and CS Deans Ofc Total</b>			<b>974,839</b>	<b>8.38</b>
	<b>College of Engr and Comp Sci</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	709,666	10.78
		601301	Overtime	2,286	0.00
		601303	Student Assistant	32,010	1.16
		602001	Work Study-On Campus	0	0.15
		603001	OASDI	42,046	0.00
		603003	Dental Insurance	8,428	0.00
		603004	Health and Welfare	127,234	0.00
		603005	Retirement	189,687	0.00
		603011	Life Insurance	196	0.00
		603012	Medicare	10,566	0.00
		603013	Vision Care	861	0.00
		603014	Long-Term Disability Insurance	21	0.00
		604001	Telephone Usage (Operating Cost)	0	0.00
		604090	Other Communications (Operating Cost)	12	0.00
		606001	Travel-In State	588	0.00
		606002	Travel-Out of State	1,212	0.00
		616003	I/T Software	0	0.00
		616005	Misc Info Tech Costs	1,559	0.00
		619001	Other Equipment	3,269	0.00
		660003	Supplies and Services	26,689	0.00
	<b>College of Engr and Comp Sci Total</b>			<b>1,156,330</b>	<b>12.09</b>
	<b>Computer Science</b>	601100	Academic Salaries	2,314,673	28.30
		601300	Support Staff Salaries	75,315	1.98
		601301	Overtime	118	0.00
		601303	Student Assistant	56,875	2.13
		602001	Work Study-On Campus	3,162	0.13
		603001	OASDI	119,801	0.00
		603003	Dental Insurance	28,023	0.00
		603004	Health and Welfare	320,605	0.00
		603005	Retirement	556,478	0.00
		603011	Life Insurance	2,286	0.00
		603012	Medicare	34,253	0.00
		603013	Vision Care	2,744	0.00
		603014	Long-Term Disability Insurance	1,374	0.00
		603015	Flex Cash	560	0.00
		604001	Telephone Usage (Operating Cost)	226	0.00
		604090	Other Communications (Operating Cost)	1,147	0.00
		606001	Travel-In State	7,078	0.00
		606002	Travel-Out of State	14,466	0.00
		616002	I/T Hardware	8,883	0.00
		616003	I/T Software	10	0.00
		616005	Misc Info Tech Costs	16,369	0.00
		660001	Postage and Freight	63	0.00
		660002	Printing	4,535	0.00
		660003	Supplies and Services	74,226	0.00
		660009	Professional Development	3,310	0.00
		660042	Recruitment and Employee Relocation	17,409	0.00
	<b>Computer Science Total</b>			<b>3,663,990</b>	<b>32.54</b>
	<b>Construction Management</b>	601100	Academic Salaries	529,689	6.33
		601300	Support Staff Salaries	39,890	1.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Construction Management</b>	601303	Student Assistant	6,417	0.25
		602001	Work Study-On Campus	9,157	0.37
		603001	OASDI	25,787	0.00
		603003	Dental Insurance	6,484	0.00
		603004	Health and Welfare	80,728	0.00
		603005	Retirement	121,227	0.00
		603011	Life Insurance	431	0.00
		603012	Medicare	8,178	0.00
		603013	Vision Care	512	0.00
		603014	Long-Term Disability Insurance	250	0.00
		603015	Flex Cash	840	0.00
		604001	Telephone Usage (Operating Cost)	106	0.00
		604090	Other Communications (Operating Cost)	138	0.00
		616002	I/T Hardware	116	0.00
		619002	Instructional Equipment	2,803	0.00
		660001	Postage and Freight	90	0.00
		660002	Printing	2,811	0.00
		660003	Supplies and Services	5,892	0.00
		660009	Professional Development	1,360	0.00
		660042	Recruitment and Employee Relocation	2,919	0.00
		660090	Expenses-Other	35	0.00
		690002	Prior Year Expenditure Adjustment	3,165	0.00
	<b>Construction Management Total</b>			<b>849,025</b>	<b>7.96</b>
	<b>E and CS CAD Ctr</b>	601303	Student Assistant	36,123	1.33
		602001	Work Study-On Campus	39,530	1.45
		603012	Medicare	254	0.00
		616002	I/T Hardware	138,021	0.00
		616003	I/T Software	39,804	0.00
		616005	Misc Info Tech Costs	0	0.00
		660001	Postage and Freight	14	0.00
		660002	Printing	909	0.00
		660003	Supplies and Services	-1,752	0.00
	<b>E and CS CAD Ctr Total</b>			<b>252,905</b>	<b>2.78</b>
	<b>E and CS Tech Shop</b>	601303	Student Assistant	3,071	0.13
		660001	Postage and Freight	10	0.00
		660003	Supplies and Services	8,960	0.00
	<b>E and CS Tech Shop Total</b>			<b>12,040</b>	<b>0.13</b>
	<b>Electrical Engineering</b>	601100	Academic Salaries	1,827,222	24.33
		601300	Support Staff Salaries	23,517	0.60
		601303	Student Assistant	24,870	0.97
		602001	Work Study-On Campus	9,723	0.42
		603001	OASDI	95,782	0.00
		603003	Dental Insurance	23,042	0.00
		603004	Health and Welfare	276,778	0.00
		603005	Retirement	442,181	0.00
		603011	Life Insurance	1,902	0.00
		603012	Medicare	25,988	0.00
		603013	Vision Care	1,979	0.00
		603014	Long-Term Disability Insurance	1,149	0.00
		603015	Flex Cash	4,506	0.00
		604001	Telephone Usage (Operating Cost)	145	0.00
		604090	Other Communications (Operating Cost)	819	0.00
		606001	Travel-In State	4,488	0.00
		606002	Travel-Out of State	10,537	0.00
		616002	I/T Hardware	29,947	0.00
		616003	I/T Software	194	0.00
		619002	Instructional Equipment	20,226	0.00
		660001	Postage and Freight	45	0.00
		660002	Printing	1,565	0.00
		660003	Supplies and Services	17,199	0.00
		660009	Professional Development	1,356	0.00
		660042	Recruitment and Employee Relocation	4,654	0.00
	<b>Electrical Engineering Total</b>			<b>2,849,813</b>	<b>26.31</b>
	<b>Mechanical Engineering</b>	601100	Academic Salaries	2,053,611	30.67
		601300	Support Staff Salaries	27,355	0.67
		601303	Student Assistant	56,302	2.24
		602001	Work Study-On Campus	3,179	0.14
		603001	OASDI	98,684	0.00
		603003	Dental Insurance	22,003	0.00
		603004	Health and Welfare	269,561	0.00
		603005	Retirement	448,348	0.00
		603011	Life Insurance	2,299	0.00
		603012	Medicare	28,639	0.00
		603013	Vision Care	2,523	0.00
		603014	Long-Term Disability Insurance	1,385	0.00
		603015	Flex Cash	5,596	0.00
		604001	Telephone Usage (Operating Cost)	161	0.00
		604090	Other Communications (Operating Cost)	700	0.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
College of E&CS Total College of Education	<b>Mechanical Engineering</b>	606001	Travel-In State	5,761	0.00
		606002	Travel-Out of State	16,762	0.00
		616002	I/T Hardware	11,524	0.00
		616003	I/T Software	775	0.00
		616005	Misc Info Tech Costs	677	0.00
		619002	Instructional Equipment	2,902	0.00
		660001	Postage and Freight	15	0.00
		660002	Printing	3,281	0.00
		660003	Supplies and Services	51,927	0.00
		660009	Professional Development	85	0.00
		660010	Insurance Premium Expense	67	0.00
		660042	Recruitment and Employee Relocation	2,546	0.00
	<b>Mechanical Engineering Total</b>			<b>3,116,669</b>	<b>33.71</b>
	<b>MESA Engineering Program</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	172,265	3.62
		602001	Work Study-On Campus	8,000	0.31
		603001	OASDI	10,229	0.00
		603003	Dental Insurance	3,786	0.00
		603004	Health and Welfare	47,346	0.00
		603005	Retirement	48,194	0.00
		603011	Life Insurance	110	0.00
		603012	Medicare	2,392	0.00
		603013	Vision Care	283	0.00
		603014	Long-Term Disability Insurance	48	0.00
		604001	Telephone Usage (Operating Cost)	210	0.00
		604090	Other Communications (Operating Cost)	487	0.00
		606001	Travel-In State	369	0.00
		660001	Postage and Freight	6	0.00
		660002	Printing	883	0.00
		660003	Supplies and Services	900	0.00
	<b>MESA Engineering Program Total</b>			<b>295,508</b>	<b>3.92</b>
	<b>STORC</b>	601100	Academic Salaries	8,409	0.14
		603012	Medicare	122	0.00
		604090	Other Communications (Operating Cost)	16	0.00
		660001	Postage and Freight	1	0.00
		660003	Supplies and Services	19,795	0.00
		660010	Insurance Premium Expense	122	0.00
	<b>STORC Total</b>			<b>28,466</b>	<b>0.14</b>
	<b>College of E&amp;CS Total</b>			<b>16,086,963</b>	<b>155.70</b>
	<b>AERO-Std Support Office</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	271,971	5.09
		603001	OASDI	16,488	0.00
		603003	Dental Insurance	9,237	0.00
		603004	Health and Welfare	90,134	0.00
		603005	Retirement	73,495	0.00
		603011	Life Insurance	203	0.00
		603012	Medicare	3,856	0.00
		603013	Vision Care	435	0.00
		603014	Long-Term Disability Insurance	105	0.00
		604001	Telephone Usage (Operating Cost)	301	0.00
		604090	Other Communications (Operating Cost)	281	0.00
		606001	Travel-In State	19,902	0.00
		660001	Postage and Freight	183	0.00
		660002	Printing	795	0.00
		660003	Supplies and Services	9,081	0.00
	<b>AERO-Std Support Office Total</b>			<b>496,468</b>	<b>5.09</b>
	<b>Coll of Educ Deans Ofc</b>	601100	Academic Salaries	22,186	0.14
		601201	Management and Supervisory	409,704	2.75
		601300	Support Staff Salaries	313,531	4.44
		603001	OASDI	44,059	0.00
		603003	Dental Insurance	6,643	0.00
		603004	Health and Welfare	95,230	0.00
		603005	Retirement	208,968	0.00
		603011	Life Insurance	624	0.00
		603012	Medicare	10,710	0.00
		603013	Vision Care	673	0.00
		603014	Long-Term Disability Insurance	223	0.00
		603015	Flex Cash	1,680	0.00
		604001	Telephone Usage (Operating Cost)	484	0.00
		604090	Other Communications (Operating Cost)	1,722	0.00
		606001	Travel-In State	8,265	0.00
		606002	Travel-Out of State	5,166	0.00
		613001	Contractual Services	300	0.00
		616002	I/T Hardware	4,240	0.00
		660001	Postage and Freight	55	0.00
		660002	Printing	584	0.00
		660003	Supplies and Services	30,796	0.00
		660009	Professional Development	2,367	0.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Coll of Educ Deans Ofc</b>	660017	Advertising and Promotional Expenses	2,000	0.00
	<b>Coll of Educ Deans Ofc Total</b>			<b>1,170,208</b>	<b>7.33</b>
	<b>College of Education</b>	601100	Academic Salaries	16,320	0.18
		601300	Support Staff Salaries	80,948	1.56
		601301	Overtime	2,154	0.00
		601303	Student Assistant	25,293	1.10
		603001	OASDI	6,081	0.00
		603003	Dental Insurance	1,815	0.00
		603004	Health and Welfare	22,123	0.00
		603005	Retirement	27,277	0.00
		603011	Life Insurance	72	0.00
		603012	Medicare	1,516	0.00
		603013	Vision Care	152	0.00
		603014	Long-Term Disability Insurance	4	0.00
		604001	Telephone Usage (Operating Cost)	5	0.00
		604090	Other Communications (Operating Cost)	552	0.00
		606001	Travel-In State	1,853	0.00
		606002	Travel-Out of State	1,394	0.00
		613001	Contractual Services	7,263	0.00
		619001	Other Equipment	1,347	0.00
		660002	Printing	3,410	0.00
		660003	Supplies and Services	59,557	0.00
		660009	Professional Development	1,175	0.00
	<b>College of Education Total</b>			<b>260,312</b>	<b>2.84</b>
	<b>Comm Council Center</b>	604001	Telephone Usage (Operating Cost)	231	0.00
		604090	Other Communications (Operating Cost)	179	0.00
		660001	Postage and Freight	58	0.00
		660002	Printing	35	0.00
		660003	Supplies and Services	45	0.00
	<b>Comm Council Center Total</b>			<b>548</b>	<b>0.00</b>
	<b>Development Office-Educ</b>	604001	Telephone Usage (Operating Cost)	136	0.00
		604090	Other Communications (Operating Cost)	28	0.00
		660001	Postage and Freight	104	0.00
	<b>Development Office-Educ Total</b>			<b>268</b>	<b>0.00</b>
	<b>Ed Doctoral</b>	601100	Academic Salaries	505,249	4.40
		601103	Graduate Assistant	55,398	1.75
		601300	Support Staff Salaries	64,109	1.35
		601303	Student Assistant	20,574	0.76
		603001	OASDI	23,592	0.00
		603003	Dental Insurance	3,741	0.00
		603004	Health and Welfare	58,964	0.00
		603005	Retirement	109,876	0.00
		603011	Life Insurance	302	0.00
		603012	Medicare	8,247	0.00
		603013	Vision Care	502	0.00
		603014	Long-Term Disability Insurance	168	0.00
		604001	Telephone Usage (Operating Cost)	196	0.00
		604090	Other Communications (Operating Cost)	166	0.00
		606001	Travel-In State	6,058	0.00
		606002	Travel-Out of State	22,704	0.00
		616002	I/T Hardware	1,077	0.00
		660001	Postage and Freight	227	0.00
		660002	Printing	4,146	0.00
		660003	Supplies and Services	69,352	0.00
		660012	Insurance Claim Deductible	0	0.00
		660017	Advertising and Promotional Expenses	206	0.00
		660090	Expenses-Other	500	0.00
	<b>Ed Doctoral Total</b>			<b>955,353</b>	<b>8.26</b>
	<b>Graduate and Prof Stds in Edu</b>	601100	Academic Salaries	2,616,550	33.46
		601300	Support Staff Salaries	119,203	3.24
		601303	Student Assistant	2,160	0.07
		602001	Work Study-On Campus	0	0.00
		603001	OASDI	132,804	0.00
		603003	Dental Insurance	31,482	0.00
		603004	Health and Welfare	397,784	0.00
		603005	Retirement	601,270	0.00
		603008	Industrial Disability	3,146	0.00
		603009	Non-Industrial Disability	3,554	0.00
		603011	Life Insurance	3,141	0.00
		603012	Medicare	39,470	0.00
		603013	Vision Care	3,779	0.00
		603014	Long-Term Disability Insurance	1,892	0.00
		603015	Flex Cash	6,858	0.00
		604001	Telephone Usage (Operating Cost)	329	0.00
		604090	Other Communications (Operating Cost)	4,873	0.00
		606001	Travel-In State	5,211	0.00
		606002	Travel-Out of State	39,048	0.00
		619001	Other Equipment	1,050	0.00



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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
		660001	Postage and Freight	111	0.00
		660002	Printing	743	0.00
		660003	Supplies and Services	17,875	0.00
		660009	Professional Development	170	0.00
	<b>Graduate and Prof Stds in Edu Total</b>			<b>4,032,503</b>	<b>36.76</b>
	<b>Math Learning Skills Center</b>	601100	Academic Salaries	424,487	6.50
		601300	Support Staff Salaries	44,402	1.00
		601303	Student Assistant	35,920	1.33
		603001	OASDI	25,662	0.00
		603003	Dental Insurance	10,294	0.00
		603004	Health and Welfare	114,400	0.00
		603005	Retirement	118,382	0.00
		603011	Life Insurance	626	0.00
		603012	Medicare	6,680	0.00
		603013	Vision Care	712	0.00
		603014	Long-Term Disability Insurance	368	0.00
		604001	Telephone Usage (Operating Cost)	119	0.00
		604090	Other Communications (Operating Cost)	876	0.00
		613001	Contractual Services	495	0.00
		660001	Postage and Freight	16	0.00
		660002	Printing	78	0.00
		660003	Supplies and Services	1,799	0.00
	<b>Math Learning Skills Center Total</b>			<b>785,316</b>	<b>8.83</b>
	<b>MSTI</b>	606001	Travel-In State	8,315	0.00
		606002	Travel-Out of State	1,628	0.00
		613001	Contractual Services	399	0.00
		617101	Service from Between Campuses and the CO (interagency)	5,902	0.00
		660003	Supplies and Services	13,490	0.00
		660009	Professional Development	1,774	0.00
		670000	Tr Out within the same CSU Fund in 0948 within the same camp	62,500	0.00
		670431	Tr Out to CSU 431 -TF Restricted Scholarships and Grants	0	0.00
	<b>MSTI Total</b>			<b>94,008</b>	<b>0.00</b>
	<b>Teaching Credentials</b>	601100	Academic Salaries	3,002,467	37.75
		601300	Support Staff Salaries	97,219	2.57
		603001	OASDI	153,650	0.00
		603003	Dental Insurance	39,130	0.00
		603004	Health and Welfare	467,328	0.00
		603005	Retirement	711,297	0.00
		603011	Life Insurance	2,958	0.00
		603012	Medicare	44,461	0.00
		603013	Vision Care	3,399	0.00
		603014	Long-Term Disability Insurance	1,769	0.00
		603015	Flex Cash	3,356	0.00
		604001	Telephone Usage (Operating Cost)	534	0.00
		604090	Other Communications (Operating Cost)	3,692	0.00
		606001	Travel-In State	15,243	0.00
		606002	Travel-Out of State	7,710	0.00
		660001	Postage and Freight	490	0.00
		660002	Printing	13,156	0.00
		660003	Supplies and Services	33,747	0.00
		660090	Expenses-Other	41,100	0.00
	<b>Teaching Credentials Total</b>			<b>4,642,707</b>	<b>40.31</b>
	<b>Undergraduate Studies in Educ</b>	601100	Academic Salaries	3,023,293	42.28
		601300	Support Staff Salaries	54,371	1.59
		603001	OASDI	197,600	0.00
		603003	Dental Insurance	61,759	0.00
		603004	Health and Welfare	709,036	0.00
		603005	Retirement	910,569	0.00
		603009	Non-Industrial Disability	2,500	0.00
		603011	Life Insurance	5,541	0.00
		603012	Medicare	54,565	0.00
		603013	Vision Care	5,858	0.00
		603014	Long-Term Disability Insurance	3,357	0.00
		603015	Flex Cash	9,580	0.00
		604001	Telephone Usage (Operating Cost)	173	0.00
		604090	Other Communications (Operating Cost)	759	0.00
		606001	Travel-In State	8,269	0.00
		606002	Travel-Out of State	19,164	0.00
		660001	Postage and Freight	800	0.00
		660002	Printing	864	0.00
		660003	Supplies and Services	31,524	0.00
		660009	Professional Development	85	0.00
	<b>Undergraduate Studies in Educ Total</b>			<b>5,099,668</b>	<b>43.87</b>
<b>College of Education Total</b>				<b>17,537,360</b>	<b>153.30</b>
<b>College of H&amp;HS</b>	<b>Campaign Devel-H and HS</b>	660001	Postage and Freight	10	0.00

**Academic Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
College of H&HS	<b>Campaign Devel-H and HS Total</b>			<b>10</b>	<b>0.00</b>
	<b>CAPCR</b>	606001	Travel-In State	500	0.00
		606002	Travel-Out of State	5,453	0.00
		616005	Misc Info Tech Costs	0	0.00
		660003	Supplies and Services	3,229	0.00
		660090	Expenses-Other	635	0.00
	<b>CAPCR Total</b>			<b>9,818</b>	<b>0.00</b>
	<b>Coll of H and HS Deans Ofc</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	416,963	2.64
		601300	Support Staff Salaries	442,074	7.24
		601301	Overtime	575	0.00
		601303	Student Assistant	1,337	0.06
		603001	OASDI	49,286	0.00
		603003	Dental Insurance	9,749	0.00
		603004	Health and Welfare	141,623	0.00
		603005	Retirement	242,828	0.00
		603011	Life Insurance	669	0.00
		603012	Medicare	12,282	0.00
		603013	Vision Care	907	0.00
		603014	Long-Term Disability Insurance	238	0.00
		606001	Travel-In State	726	0.00
		619001	Other Equipment	3,735	0.00
		660003	Supplies and Services	4,833	0.00
	<b>Coll of H and HS Deans Ofc Total</b>			<b>1,327,826</b>	<b>9.94</b>
	<b>College of H and HS</b>	601100	Academic Salaries	34,300	0.24
		601103	Graduate Assistant	4,691	0.16
		601301	Overtime	733	0.00
		601303	Student Assistant	6,227	0.22
		602001	Work Study-On Campus	8,901	0.39
		603001	OASDI	45	0.00
		603005	Retirement	8	0.00
		603012	Medicare	508	0.00
		604001	Telephone Usage (Operating Cost)	369	0.00
		604090	Other Communications (Operating Cost)	1,762	0.00
		606001	Travel-In State	8,036	0.00
		606002	Travel-Out of State	16,637	0.00
		616002	I/T Hardware	21,242	0.00
		616005	Misc Info Tech Costs	1,190	0.00
		617001	Services from Other Funds/Agencies	1,727	0.00
		619001	Other Equipment	5,277	0.00
		660001	Postage and Freight	1,409	0.00
		660002	Printing	5,083	0.00
		660003	Supplies and Services	58,629	0.00
		660009	Professional Development	925	0.00
		660042	Recruitment and Employee Relocation	53,396	0.00
		660090	Expenses-Other	35,529	0.00
		670487	Tr Out to CSU 487 -TF Academic Capital Improvement Funds	200,000	0.00
	<b>College of H and HS Total</b>			<b>466,626</b>	<b>1.01</b>
	<b>Comm Sciences &amp; Disorders</b>	601100	Academic Salaries	1,053,091	14.05
		601300	Support Staff Salaries	171,152	3.61
		601303	Student Assistant	18,535	0.78
		603001	OASDI	52,931	0.00
		603003	Dental Insurance	12,446	0.00
		603004	Health and Welfare	131,455	0.00
		603005	Retirement	241,975	0.00
		603009	Non-Industrial Disability	1,964	0.00
		603011	Life Insurance	1,155	0.00
		603012	Medicare	17,809	0.00
		603013	Vision Care	1,517	0.00
		603014	Long-Term Disability Insurance	705	0.00
		603015	Flex Cash	5,236	0.00
		604001	Telephone Usage (Operating Cost)	912	0.00
		604090	Other Communications (Operating Cost)	1,025	0.00
		606001	Travel-In State	2,814	0.00
		606002	Travel-Out of State	27	0.00
		608005	Library Subscriptions (for library only)	360	0.00
		616001	I/T Communications	1,160	0.00
		616005	Misc Info Tech Costs	2,125	0.00
		660001	Postage and Freight	466	0.00
		660002	Printing	12,042	0.00
		660003	Supplies and Services	793,713	0.00
	<b>Comm Sciences &amp; Disorders Total</b>			<b>2,524,613</b>	<b>18.44</b>
	<b>Criminal Justice</b>	601100	Academic Salaries	2,601,875	33.84
		601300	Support Staff Salaries	139,267	2.85
		601301	Overtime	60	0.00
		601303	Student Assistant	3,076	0.11
		603001	OASDI	137,495	0.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Criminal Justice</b>	603003	Dental Insurance	43,359	0.00
		603004	Health and Welfare	517,480	0.00
		603005	Retirement	642,244	0.00
		603011	Life Insurance	3,130	0.00
		603012	Medicare	38,696	0.00
		603013	Vision Care	3,381	0.00
		603014	Long-Term Disability Insurance	1,893	0.00
		603015	Flex Cash	1,680	0.00
		604001	Telephone Usage (Operating Cost)	328	0.00
		604090	Other Communications (Operating Cost)	2,305	0.00
		606001	Travel-In State	4,476	0.00
		606002	Travel-Out of State	16,973	0.00
		619001	Other Equipment	3,567	0.00
		660001	Postage and Freight	116	0.00
		660002	Printing	3,777	0.00
		660003	Supplies and Services	29,543	0.00
		660009	Professional Development	85	0.00
	<b>Criminal Justice Total</b>			<b>4,194,805</b>	<b>36.80</b>
	<b>Doctorate of Physical Therapy</b>	601100	Academic Salaries	1,208,783	11.58
		601300	Support Staff Salaries	134,021	2.77
		601301	Overtime	840	0.00
		601303	Student Assistant	6,936	0.21
		603001	OASDI	70,390	0.00
		603003	Dental Insurance	16,446	0.00
		603004	Health and Welfare	182,938	0.00
		603005	Retirement	324,248	0.00
		603011	Life Insurance	995	0.00
		603012	Medicare	17,945	0.00
		603013	Vision Care	1,293	0.00
		603014	Long-Term Disability Insurance	590	0.00
		604001	Telephone Usage (Operating Cost)	477	0.00
		604090	Other Communications (Operating Cost)	463	0.00
		606001	Travel-In State	10,647	0.00
		606002	Travel-Out of State	76,880	0.00
		616002	I/T Hardware	2,051	0.00
		616003	I/T Software	24,616	0.00
		619001	Other Equipment	8,209	0.00
		619002	Instructional Equipment	14,208	0.00
		660001	Postage and Freight	431	0.00
		660002	Printing	4,240	0.00
		660003	Supplies and Services	74,832	0.00
		660009	Professional Development	20,130	0.00
		660017	Advertising and Promotional Expenses	499	0.00
		660042	Recruitment and Employee Relocation	130	0.00
		660090	Expenses-Other	4,141	0.00
	<b>Doctorate of Physical Therapy Total</b>			<b>2,207,380</b>	<b>14.56</b>
	<b>Kinesiology and Health Science</b>	601100	Academic Salaries	2,678,367	37.28
		601300	Support Staff Salaries	230,016	5.61
		601301	Overtime	1,449	0.00
		601303	Student Assistant	2,499	0.08
		603001	OASDI	148,573	0.00
		603003	Dental Insurance	40,290	0.00
		603004	Health and Welfare	503,657	0.00
		603005	Retirement	688,087	0.00
		603011	Life Insurance	3,257	0.00
		603012	Medicare	39,948	0.00
		603013	Vision Care	4,100	0.00
		603014	Long-Term Disability Insurance	1,962	0.00
		603015	Flex Cash	8,148	0.00
		604001	Telephone Usage (Operating Cost)	512	0.00
		604090	Other Communications (Operating Cost)	1,257	0.00
		606001	Travel-In State	477	0.00
		606002	Travel-Out of State	2,374	0.00
		613001	Contractual Services	670	0.00
		619002	Instructional Equipment	9,408	0.00
		660001	Postage and Freight	82	0.00
		660002	Printing	3,245	0.00
		660003	Supplies and Services	63,455	0.00
		660017	Advertising and Promotional Expenses	775	0.00
		660042	Recruitment and Employee Relocation	460	0.00
	<b>Kinesiology and Health Science Total</b>			<b>4,433,069</b>	<b>42.96</b>
	<b>Nursing</b>	601100	Academic Salaries	2,850,335	35.12
		601300	Support Staff Salaries	312,748	7.02
		601301	Overtime	3	0.00
		601303	Student Assistant	3,179	0.14
		603001	OASDI	161,958	0.00
		603003	Dental Insurance	50,952	0.00
		603004	Health and Welfare	515,789	0.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
		603005	Retirement	747,893	0.00
		603011	Life Insurance	3,333	0.00
		603012	Medicare	45,443	0.00
		603013	Vision Care	3,981	0.00
		603014	Long-Term Disability Insurance	1,958	0.00
		603015	Flex Cash	13,012	0.00
		604001	Telephone Usage (Operating Cost)	487	0.00
		604090	Other Communications (Operating Cost)	1,682	0.00
		606001	Travel-In State	714	0.00
		619001	Other Equipment	0	0.00
		660001	Postage and Freight	45	0.00
		660002	Printing	6,376	0.00
		660003	Supplies and Services	37,362	0.00
		660009	Professional Development	85	0.00
		660010	Insurance Premium Expense	314	0.00
		690002	Prior Year Expenditure Adjustment	-74	0.00
	<b>Nursing Total</b>			<b>4,757,575</b>	<b>42.29</b>
	<b>Physical Therapy</b>	604090	Other Communications (Operating Cost)	0	0.00
		660001	Postage and Freight	0	0.00
		660003	Supplies and Services	0	0.00
		660009	Professional Development	0	0.00
	<b>Physical Therapy Total</b>			<b>0</b>	<b>0.00</b>
	<b>Recreation Parks and Tourism</b>	601100	Academic Salaries	1,341,295	19.11
		601300	Support Staff Salaries	82,855	2.00
		601301	Overtime	60	0.00
		601303	Student Assistant	3,125	0.15
		603001	OASDI	63,061	0.00
		603003	Dental Insurance	14,533	0.00
		603004	Health and Welfare	195,353	0.00
		603005	Retirement	288,914	0.00
		603011	Life Insurance	1,776	0.00
		603012	Medicare	20,566	0.00
		603013	Vision Care	2,002	0.00
		603014	Long-Term Disability Insurance	1,056	0.00
		603015	Flex Cash	9,100	0.00
		604001	Telephone Usage (Operating Cost)	162	0.00
		604090	Other Communications (Operating Cost)	341	0.00
		606001	Travel-In State	316	0.00
		606002	Travel-Out of State	5,604	0.00
		616002	I/T Hardware	368	0.00
		616005	Misc Info Tech Costs	291	0.00
		619002	Instructional Equipment	62,451	0.00
		660001	Postage and Freight	206	0.00
		660002	Printing	3,041	0.00
		660003	Supplies and Services	25,153	0.00
		660017	Advertising and Promotional Expenses	2,368	0.00
	<b>Recreation Parks and Tourism Total</b>			<b>2,123,998</b>	<b>21.25</b>
	<b>Social Work</b>	601100	Academic Salaries	2,939,744	36.70
		601300	Support Staff Salaries	220,983	5.13
		601301	Overtime	3	0.00
		601303	Student Assistant	650	0.02
		603001	OASDI	161,355	0.00
		603003	Dental Insurance	44,185	0.00
		603004	Health and Welfare	541,765	0.00
		603005	Retirement	743,304	0.00
		603011	Life Insurance	3,942	0.00
		603012	Medicare	45,650	0.00
		603013	Vision Care	4,531	0.00
		603014	Long-Term Disability Insurance	2,347	0.00
		603015	Flex Cash	9,524	0.00
		604001	Telephone Usage (Operating Cost)	460	0.00
		604090	Other Communications (Operating Cost)	974	0.00
		606001	Travel-In State	4,001	0.00
		606002	Travel-Out of State	4,362	0.00
		616003	I/T Software	2,502	0.00
		616005	Misc Info Tech Costs	263	0.00
		619001	Other Equipment	5,143	0.00
		660001	Postage and Freight	809	0.00
		660002	Printing	4,407	0.00
		660003	Supplies and Services	31,270	0.00
		660017	Advertising and Promotional Expenses	4,069	0.00
	<b>Social Work Total</b>			<b>4,776,243</b>	<b>41.85</b>
<b>College of H&amp;HS Total</b>				<b>26,821,962</b>	<b>229.12</b>
<b>College of NS&amp;M</b>	<b>Biological Sciences</b>	601100	Academic Salaries	3,623,279	47.80
		601300	Support Staff Salaries	563,050	10.88
		601301	Overtime	4,788	0.00
		601303	Student Assistant	29,476	1.28
		602001	Work Study-On Campus	18,989	0.86

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
		603001	OASDI	218,826	0.00
		603003	Dental Insurance	64,196	0.00
		603004	Health and Welfare	736,873	0.00
		603005	Retirement	996,920	0.00
		603011	Life Insurance	4,454	0.00
		603012	Medicare	58,622	0.00
		603013	Vision Care	5,431	0.00
		603014	Long-Term Disability Insurance	2,582	0.00
		603015	Flex Cash	10,771	0.00
		603090	Benefits-Other	111	0.00
		604001	Telephone Usage (Operating Cost)	557	0.00
		604090	Other Communications (Operating Cost)	2,803	0.00
		606001	Travel-In State	4,417	0.00
		606002	Travel-Out of State	5,388	0.00
		616002	I/T Hardware	1,453	0.00
		617001	Services from Other Funds/Agencies	1,650	0.00
		660001	Postage and Freight	456	0.00
		660002	Printing	7,672	0.00
		660003	Supplies and Services	244,191	0.00
		660042	Recruitment and Employee Relocation	6,360	0.00
	<b>Biological Sciences Total</b>			<b>6,613,317</b>	<b>60.81</b>
	<b>Chemistry</b>	601100	Academic Salaries	2,080,651	29.25
		601300	Support Staff Salaries	420,157	7.86
		601301	Overtime	352	0.00
		601303	Student Assistant	48,490	1.67
		602001	Work Study-On Campus	18,364	0.82
		603001	OASDI	123,585	0.00
		603003	Dental Insurance	34,616	0.00
		603004	Health and Welfare	417,104	0.00
		603005	Retirement	566,847	0.00
		603011	Life Insurance	2,559	0.00
		603012	Medicare	32,451	0.00
		603013	Vision Care	3,238	0.00
		603014	Long-Term Disability Insurance	1,475	0.00
		603015	Flex Cash	7,669	0.00
		604001	Telephone Usage (Operating Cost)	341	0.00
		604090	Other Communications (Operating Cost)	966	0.00
		606001	Travel-In State	3,104	0.00
		606002	Travel-Out of State	3,603	0.00
		619001	Other Equipment	1,105	0.00
		619002	Instructional Equipment	12,079	0.00
		660001	Postage and Freight	106	0.00
		660002	Printing	2,196	0.00
		660003	Supplies and Services	104,730	0.00
		660009	Professional Development	3,035	0.00
		690002	Prior Year Expenditure Adjustment	-702	0.00
	<b>Chemistry Total</b>			<b>3,888,119</b>	<b>39.61</b>
	<b>Chemistry Labs</b>	616003	I/T Software	0	0.00
		660003	Supplies and Services	1,578	0.00
	<b>Chemistry Labs Total</b>			<b>1,578</b>	<b>0.00</b>
	<b>CMASE-NS and M</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	144,686	2.00
		602001	Work Study-On Campus	6,000	0.25
		603001	OASDI	9,050	0.00
		603003	Dental Insurance	307	0.00
		603004	Health and Welfare	8,274	0.00
		603005	Retirement	40,755	0.00
		603011	Life Insurance	36	0.00
		603012	Medicare	2,117	0.00
		603013	Vision Care	183	0.00
		603015	Flex Cash	1,680	0.00
	<b>CMASE-NS and M Total</b>			<b>213,088</b>	<b>2.25</b>
	<b>Coll of NSM Deans Ofc</b>	601100	Academic Salaries	18,014	0.15
		601201	Management and Supervisory	341,118	2.41
		601300	Support Staff Salaries	194,782	3.79
		601303	Student Assistant	9,599	0.35
		602001	Work Study-On Campus	6,000	0.24
		603001	OASDI	33,362	0.00
		603003	Dental Insurance	8,344	0.00
		603004	Health and Welfare	72,467	0.00
		603005	Retirement	151,568	0.00
		603011	Life Insurance	540	0.00
		603012	Medicare	8,178	0.00
		603013	Vision Care	595	0.00
		603014	Long-Term Disability Insurance	200	0.00
		603015	Flex Cash	1,536	0.00
		604001	Telephone Usage (Operating Cost)	252	0.00
		604090	Other Communications (Operating Cost)	642	0.00

**Academic Affairs**  
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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Coll of NSM Deans Ofc</b>	606001	Travel-In State	6,236	0.00
		606002	Travel-Out of State	6,523	0.00
		616002	I/T Hardware	24	0.00
		616005	Misc Info Tech Costs	0	0.00
		617001	Services from Other Funds/Agencies	59	0.00
		660001	Postage and Freight	209	0.00
		660002	Printing	2,536	0.00
		660003	Supplies and Services	6,748	0.00
		660009	Professional Development	1,114	0.00
		660042	Recruitment and Employee Relocation	0	0.00
	<b>Coll of NSM Deans Ofc Total</b>			<b>870,645</b>	<b>6.93</b>
	<b>College of NS and M</b>	601100	Academic Salaries	91,965	0.56
		601300	Support Staff Salaries	54,080	1.00
		601303	Student Assistant	4,584	0.19
		603001	OASDI	3,695	0.00
		603003	Dental Insurance	562	0.00
		603004	Health and Welfare	8,364	0.00
		603005	Retirement	16,702	0.00
		603011	Life Insurance	45	0.00
		603012	Medicare	2,115	0.00
		603013	Vision Care	92	0.00
		603014	Long-Term Disability Insurance	24	0.00
		606001	Travel-In State	514	0.00
		606002	Travel-Out of State	1,043	0.00
		613001	Contractual Services	125	0.00
		616002	I/T Hardware	51,623	0.00
		616003	I/T Software	8,838	0.00
		617101	Service from Between Campuses and the CO (interagency)	7,161	0.00
		660002	Printing	84	0.00
		660003	Supplies and Services	47,245	0.00
		660009	Professional Development	1,644	0.00
		660042	Recruitment and Employee Relocation	10,000	0.00
	<b>College of NS and M Total</b>			<b>310,504</b>	<b>1.74</b>
	<b>Ctr for Sci and Math Success</b>	601303	Student Assistant	40,053	1.55
		606001	Travel-In State	0	0.00
		660001	Postage and Freight	1,320	0.00
		660002	Printing	2,544	0.00
		660003	Supplies and Services	5,608	0.00
	<b>Ctr for Sci and Math Success Total</b>			<b>49,526</b>	<b>1.55</b>
	<b>Ctr for STEM Excellence</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	70,482	1.00
		603001	OASDI	4,357	0.00
		603003	Dental Insurance	562	0.00
		603004	Health and Welfare	8,364	0.00
		603005	Retirement	19,848	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	1,019	0.00
		603013	Vision Care	92	0.00
		604001	Telephone Usage (Operating Cost)	10	0.00
		604090	Other Communications (Operating Cost)	28	0.00
	<b>Ctr for STEM Excellence Total</b>			<b>104,780</b>	<b>1.00</b>
	<b>Geography</b>	601100	Academic Salaries	1,159,485	14.08
		601300	Support Staff Salaries	47,018	1.00
		601303	Student Assistant	4,098	0.18
		602001	Work Study-On Campus	3,872	0.17
		603001	OASDI	67,974	0.00
		603003	Dental Insurance	19,283	0.00
		603004	Health and Welfare	179,144	0.00
		603005	Retirement	310,515	0.00
		603011	Life Insurance	1,286	0.00
		603012	Medicare	17,443	0.00
		603013	Vision Care	1,374	0.00
		603014	Long-Term Disability Insurance	784	0.00
		603015	Flex Cash	4,768	0.00
		604001	Telephone Usage (Operating Cost)	120	0.00
		604090	Other Communications (Operating Cost)	286	0.00
		606001	Travel-In State	1,219	0.00
		617001	Services from Other Funds/Agencies	59	0.00
		660001	Postage and Freight	25	0.00
		660002	Printing	3,077	0.00
		660003	Supplies and Services	33,051	0.00
		660042	Recruitment and Employee Relocation	2,000	0.00
	<b>Geography Total</b>			<b>1,856,880</b>	<b>15.43</b>
	<b>Geol-Bio Motorpool</b>	660003	Supplies and Services	11,452	0.00
		660010	Insurance Premium Expense	244	0.00
	<b>Geol-Bio Motorpool Total</b>			<b>11,696</b>	<b>0.00</b>
	<b>Geology</b>	601100	Academic Salaries	984,381	12.59

**Academic Affairs**  
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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Geology</b>	601300	Support Staff Salaries	84,173	1.91
		602001	Work Study-On Campus	3,111	0.12
		603001	OASDI	50,293	0.00
		603003	Dental Insurance	13,415	0.00
		603004	Health and Welfare	176,155	0.00
		603005	Retirement	232,699	0.00
		603011	Life Insurance	1,085	0.00
		603012	Medicare	14,913	0.00
		603013	Vision Care	1,307	0.00
		603014	Long-Term Disability Insurance	643	0.00
		603015	Flex Cash	1,283	0.00
		604001	Telephone Usage (Operating Cost)	143	0.00
		604090	Other Communications (Operating Cost)	586	0.00
		606001	Travel-In State	1,966	0.00
		606002	Travel-Out of State	13,327	0.00
		617001	Services from Other Funds/Agencies	1,047	0.00
		660001	Postage and Freight	223	0.00
		660002	Printing	3,683	0.00
		660003	Supplies and Services	13,837	0.00
	<b>Geology Total</b>			<b>1,598,269</b>	<b>14.62</b>
	<b>Instr Com Support Center</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	57,910	0.89
		603001	OASDI	3,560	0.00
		603003	Dental Insurance	986	0.00
		603004	Health and Welfare	15,299	0.00
		603005	Retirement	16,275	0.00
		603011	Life Insurance	26	0.00
		603012	Medicare	833	0.00
		603013	Vision Care	129	0.00
		604001	Telephone Usage (Operating Cost)	11	0.00
		604090	Other Communications (Operating Cost)	124	0.00
		616002	I/T Hardware	625	0.00
		660003	Supplies and Services	190	0.00
	<b>Instr Com Support Center Total</b>			<b>95,967</b>	<b>0.89</b>
	<b>Math and Sci Teacher Initiativ</b>	606001	Travel-In State	0	0.00
		606002	Travel-Out of State	0	0.00
		660003	Supplies and Services	0	0.00
		670000	Tr Out within the same CSU Fund in 0948 within the same camp	0	0.00
		670431	Tr Out to CSU 431 -TF Restricted Scholarships and Grants	0	0.00
	<b>Math and Sci Teacher Initiativ Total</b>			<b>0</b>	<b>0.00</b>
	<b>Mathematics</b>	601100	Academic Salaries	3,244,761	45.20
		601103	Graduate Assistant	14,898	0.58
		601300	Support Staff Salaries	84,736	2.00
		601301	Overtime	497	0.00
		601303	Student Assistant	24,433	0.91
		603001	OASDI	161,668	0.00
		603003	Dental Insurance	36,560	0.00
		603004	Health and Welfare	500,585	0.00
		603005	Retirement	744,387	0.00
		603011	Life Insurance	4,197	0.00
		603012	Medicare	46,402	0.00
		603013	Vision Care	4,899	0.00
		603014	Long-Term Disability Insurance	2,530	0.00
		603015	Flex Cash	5,400	0.00
		604001	Telephone Usage (Operating Cost)	181	0.00
		604090	Other Communications (Operating Cost)	662	0.00
		606001	Travel-In State	14,496	0.00
		606002	Travel-Out of State	4,882	0.00
		616003	I/T Software	-80,000	0.00
		619002	Instructional Equipment	10,701	0.00
		660001	Postage and Freight	26	0.00
		660002	Printing	99	0.00
		660003	Supplies and Services	33,267	0.00
	<b>Mathematics Total</b>			<b>4,860,266</b>	<b>48.69</b>
	<b>NS and M Electronic Suppt Ctr</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	71,246	1.00
		603001	OASDI	4,392	0.00
		603003	Dental Insurance	1,060	0.00
		603004	Health and Welfare	16,323	0.00
		603005	Retirement	20,065	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	1,027	0.00
		603013	Vision Care	92	0.00
		604001	Telephone Usage (Operating Cost)	11	0.00
		604090	Other Communications (Operating Cost)	55	0.00
		660003	Supplies and Services	1,119	0.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>NS and M Electronic Suppt Ctr Total</b>			<b>115,408</b>	<b>1.00</b>
	<b>NS and M Equip Suppt Ctr</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	153,760	2.00
		601301	Overtime	0	0.00
		603001	OASDI	9,465	0.00
		603003	Dental Insurance	2,633	0.00
		603004	Health and Welfare	29,415	0.00
		603005	Retirement	43,334	0.00
		603011	Life Insurance	36	0.00
		603012	Medicare	2,214	0.00
		603013	Vision Care	183	0.00
		604001	Telephone Usage (Operating Cost)	69	0.00
		604090	Other Communications (Operating Cost)	110	0.00
		616002	I/T Hardware	100	0.00
		660003	Supplies and Services	3,546	0.00
	<b>NS and M Equip Suppt Ctr Total</b>			<b>244,865</b>	<b>2.00</b>
	<b>Physics and Astronomy</b>	601100	Academic Salaries	1,269,856	17.17
		601300	Support Staff Salaries	100,543	2.00
		601303	Student Assistant	9,844	0.41
		602001	Work Study-On Campus	4,482	0.19
		603001	OASDI	75,571	0.00
		603003	Dental Insurance	23,040	0.00
		603004	Health and Welfare	227,949	0.00
		603005	Retirement	344,538	0.00
		603011	Life Insurance	1,709	0.00
		603012	Medicare	19,672	0.00
		603013	Vision Care	1,880	0.00
		603014	Long-Term Disability Insurance	1,011	0.00
		603015	Flex Cash	6,928	0.00
		604001	Telephone Usage (Operating Cost)	215	0.00
		604090	Other Communications (Operating Cost)	517	0.00
		606001	Travel-In State	3,254	0.00
		606002	Travel-Out of State	7,342	0.00
		616002	I/T Hardware	16,228	0.00
		619002	Instructional Equipment	9,081	0.00
		660001	Postage and Freight	78	0.00
		660002	Printing	474	0.00
		660003	Supplies and Services	17,752	0.00
		660009	Professional Development	85	0.00
		660042	Recruitment and Employee Relocation	5,000	0.00
	<b>Physics and Astronomy Total</b>			<b>2,147,049</b>	<b>19.78</b>
	<b>Science Ed Equity</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	52,624	1.33
		601303	Student Assistant	12,910	0.48
		603001	OASDI	3,263	0.00
		603003	Dental Insurance	562	0.00
		603004	Health and Welfare	8,364	0.00
		603005	Retirement	14,665	0.00
		603011	Life Insurance	45	0.00
		603012	Medicare	763	0.00
		603013	Vision Care	92	0.00
		603014	Long-Term Disability Insurance	24	0.00
		604001	Telephone Usage (Operating Cost)	105	0.00
		604090	Other Communications (Operating Cost)	314	0.00
		660002	Printing	295	0.00
		660003	Supplies and Services	2,531	0.00
	<b>Science Ed Equity Total</b>			<b>96,556</b>	<b>1.81</b>
<b>College of NS&amp;M Total</b>				<b>23,078,513</b>	<b>218.10</b>
<b>College of SS&amp;IS</b>	<b>Anthropology</b>	601100	Academic Salaries	1,608,695	20.35
		601300	Support Staff Salaries	236,775	4.83
		601303	Student Assistant	1,979	0.06
		602001	Work Study-On Campus	5,922	0.26
		603001	OASDI	101,256	0.00
		603003	Dental Insurance	28,350	0.00
		603004	Health and Welfare	325,325	0.00
		603005	Retirement	469,228	0.00
		603009	Non-Industrial Disability	696	0.00
		603011	Life Insurance	2,231	0.00
		603012	Medicare	26,463	0.00
		603013	Vision Care	2,734	0.00
		603014	Long-Term Disability Insurance	1,302	0.00
		603015	Flex Cash	4,896	0.00
		604001	Telephone Usage (Operating Cost)	290	0.00
		604090	Other Communications (Operating Cost)	1,097	0.00
		606001	Travel-In State	1,178	0.00
		606002	Travel-Out of State	16,693	0.00
		616002	I/T Hardware	5,574	0.00
		616003	I/T Software	6,540	0.00



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College/Program Center	Department	FIRMS		\$ Amount	FTE annualized
		Expense Obj Code	Expense Description		
	<b>Anthropology</b>	616005	Misc Info Tech Costs	4,771	0.00
		660001	Postage and Freight	511	0.00
		660002	Printing	659	0.00
		660003	Supplies and Services	5,754	0.00
		660042	Recruitment and Employee Relocation	2,131	0.00
	<b>Anthropology Total</b>			<b>2,861,049</b>	<b>25.50</b>
	<b>Asian Studies</b>	601100	Academic Salaries	7,763	0.13
		603001	OASDI	481	0.00
		603005	Retirement	2,207	0.00
		603011	Life Insurance	8	0.00
		603012	Medicare	113	0.00
		603013	Vision Care	8	0.00
		603014	Long-Term Disability Insurance	4	0.00
		604001	Telephone Usage (Operating Cost)	1	0.00
		660001	Postage and Freight	0	0.00
		660002	Printing	2	0.00
		660003	Supplies and Services	693	0.00
	<b>Asian Studies Total</b>			<b>11,279</b>	<b>0.13</b>
	<b>BATS Lab</b>	601303	Student Assistant	15,138	0.58
		602001	Work Study-On Campus	10,217	0.41
		603012	Medicare	147	0.00
		604090	Other Communications (Operating Cost)	28	0.00
	<b>BATS Lab Total</b>			<b>25,529</b>	<b>0.99</b>
	<b>Campaign Dev SS and IS</b>	604090	Other Communications (Operating Cost)	28	0.00
	<b>Campaign Dev SS and IS Total</b>			<b>28</b>	<b>0.00</b>
	<b>Coll of SSIS Deans Ofc</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	413,157	2.60
		601300	Support Staff Salaries	274,937	5.60
		601301	Overtime	2,898	0.00
		601303	Student Assistant	23,436	0.95
		603001	OASDI	38,633	0.00
		603003	Dental Insurance	7,649	0.00
		603004	Health and Welfare	93,835	0.00
		603005	Retirement	185,504	0.00
		603011	Life Insurance	636	0.00
		603012	Medicare	10,007	0.00
		603013	Vision Care	771	0.00
		603014	Long-Term Disability Insurance	232	0.00
		603015	Flex Cash	1,680	0.00
		604001	Telephone Usage (Operating Cost)	212	0.00
		604090	Other Communications (Operating Cost)	359	0.00
		606001	Travel-In State	652	0.00
		606002	Travel-Out of State	1,924	0.00
		616002	I/T Hardware	1,187	0.00
		616003	I/T Software	8,670	0.00
		660001	Postage and Freight	208	0.00
		660002	Printing	80	0.00
		660003	Supplies and Services	3,666	0.00
	<b>Coll of SSIS Deans Ofc Total</b>			<b>1,070,332</b>	<b>9.14</b>
	<b>College of SS and IS</b>	601100	Academic Salaries	140,719	1.39
		601201	Management and Supervisory	2,641	0.02
		601300	Support Staff Salaries	5,500	0.05
		603001	OASDI	544	0.00
		603003	Dental Insurance	225	0.00
		603004	Health and Welfare	2,087	0.00
		603005	Retirement	2,366	0.00
		603011	Life Insurance	11	0.00
		603012	Medicare	2,155	0.00
		603013	Vision Care	10	0.00
		603014	Long-Term Disability Insurance	6	0.00
		604001	Telephone Usage (Operating Cost)	25	0.00
		604090	Other Communications (Operating Cost)	964	0.00
		606001	Travel-In State	35,190	0.00
		606002	Travel-Out of State	56,090	0.00
		613001	Contractual Services	246	0.00
		616002	I/T Hardware	20,216	0.00
		616003	I/T Software	240	0.00
		660002	Printing	1,441	0.00
		660003	Supplies and Services	12,313	0.00
		660009	Professional Development	898	0.00
		660017	Advertising and Promotional Expenses	752	0.00
		660042	Recruitment and Employee Relocation	424	0.00
		660090	Expenses-Other	500	0.00
	<b>College of SS and IS Total</b>			<b>285,562</b>	<b>1.47</b>
	<b>Cooper Woodson College</b>	601301	Overtime	0	0.00
		603001	OASDI	0	0.00
		603012	Medicare	0	0.00
	<b>Cooper Woodson College Total</b>			<b>0</b>	<b>0.00</b>

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Economics</b>	601100	Academic Salaries	1,638,090	18.88
		601300	Support Staff Salaries	57,698	1.00
		601303	Student Assistant	2,678	0.12
		603001	OASDI	95,571	0.00
		603003	Dental Insurance	27,393	0.00
		603004	Health and Welfare	265,198	0.00
		603005	Retirement	453,400	0.00
		603011	Life Insurance	1,826	0.00
		603012	Medicare	24,126	0.00
		603013	Vision Care	1,961	0.00
		603014	Long-Term Disability Insurance	1,147	0.00
		603015	Flex Cash	4,612	0.00
		604001	Telephone Usage (Operating Cost)	57	0.00
		604090	Other Communications (Operating Cost)	677	0.00
		606001	Travel-In State	5,793	0.00
		613001	Contractual Services	670	0.00
		660001	Postage and Freight	20	0.00
		660002	Printing	289	0.00
		660003	Supplies and Services	10,185	0.00
	<b>Economics Total</b>			<b>2,591,391</b>	<b>20.00</b>
	<b>Environmental Studies</b>	601100	Academic Salaries	583,269	7.23
		601300	Support Staff Salaries	37,610	1.00
		603001	OASDI	31,812	0.00
		603003	Dental Insurance	5,501	0.00
		603004	Health and Welfare	97,839	0.00
		603005	Retirement	144,541	0.00
		603011	Life Insurance	641	0.00
		603012	Medicare	8,834	0.00
		603013	Vision Care	815	0.00
		603014	Long-Term Disability Insurance	378	0.00
		603015	Flex Cash	1,536	0.00
		604001	Telephone Usage (Operating Cost)	138	0.00
		604090	Other Communications (Operating Cost)	945	0.00
		606001	Travel-In State	4,200	0.00
		616002	I/T Hardware	282	0.00
		619001	Other Equipment	338	0.00
		660001	Postage and Freight	77	0.00
		660002	Printing	504	0.00
		660003	Supplies and Services	11,139	0.00
	<b>Environmental Studies Total</b>			<b>930,398</b>	<b>8.23</b>
	<b>Ethnic Studies</b>	601100	Academic Salaries	1,314,993	16.24
		601300	Support Staff Salaries	49,150	1.00
		601301	Overtime	2,118	0.00
		601303	Student Assistant	3,467	0.14
		603001	OASDI	76,622	0.00
		603003	Dental Insurance	18,791	0.00
		603004	Health and Welfare	175,635	0.00
		603005	Retirement	351,846	0.00
		603011	Life Insurance	1,586	0.00
		603012	Medicare	19,693	0.00
		603013	Vision Care	1,705	0.00
		603014	Long-Term Disability Insurance	961	0.00
		603015	Flex Cash	3,072	0.00
		604001	Telephone Usage (Operating Cost)	221	0.00
		604090	Other Communications (Operating Cost)	469	0.00
		606001	Travel-In State	1,941	0.00
		606002	Travel-Out of State	912	0.00
		616002	I/T Hardware	1,605	0.00
		660001	Postage and Freight	52	0.00
		660002	Printing	108	0.00
		660003	Supplies and Services	14,428	0.00
	<b>Ethnic Studies Total</b>			<b>2,039,375</b>	<b>17.39</b>
	<b>Family Consumer Science</b>	601100	Academic Salaries	1,520,694	19.46
		601300	Support Staff Salaries	90,986	1.86
		601301	Overtime	0	0.00
		601303	Student Assistant	0	0.00
		602001	Work Study-On Campus	4,219	0.16
		603001	OASDI	85,951	0.00
		603003	Dental Insurance	26,787	0.00
		603004	Health and Welfare	341,662	0.00
		603005	Retirement	395,337	0.00
		603011	Life Insurance	1,872	0.00
		603012	Medicare	22,985	0.00
		603013	Vision Care	2,017	0.00
		603014	Long-Term Disability Insurance	1,113	0.00
		603015	Flex Cash	1,120	0.00
		604001	Telephone Usage (Operating Cost)	117	0.00
		604090	Other Communications (Operating Cost)	474	0.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Family Consumer Science</b>	606001	Travel-In State	16,000	0.00
		660001	Postage and Freight	97	0.00
		660002	Printing	3,052	0.00
		660003	Supplies and Services	1,547	0.00
		660042	Recruitment and Employee Relocation	2,213	0.00
	<b>Family Consumer Science Total</b>			<b>2,518,242</b>	<b>21.47</b>
	<b>Full Circle Project</b>	606001	Travel-In State	0	0.00
		660002	Printing	-313	0.00
		660003	Supplies and Services	999	0.00
	<b>Full Circle Project Total</b>			<b>686</b>	<b>0.00</b>
	<b>Gerontology</b>	601100	Academic Salaries	318,648	4.29
		601300	Support Staff Salaries	15,336	0.36
		603001	OASDI	17,355	0.00
		603003	Dental Insurance	2,924	0.00
		603004	Health and Welfare	53,999	0.00
		603005	Retirement	77,737	0.00
		603011	Life Insurance	278	0.00
		603012	Medicare	4,936	0.00
		603013	Vision Care	306	0.00
		603014	Long-Term Disability Insurance	164	0.00
		604001	Telephone Usage (Operating Cost)	89	0.00
		604090	Other Communications (Operating Cost)	124	0.00
		606002	Travel-Out of State	3,500	0.00
		616003	I/T Software	1,960	0.00
		660001	Postage and Freight	15	0.00
		660002	Printing	427	0.00
		660003	Supplies and Services	756	0.00
		660042	Recruitment and Employee Relocation	50	0.00
		660061	Repairs and Maintenance - Building Maintenance	142	0.00
	<b>Gerontology Total</b>			<b>498,746</b>	<b>4.65</b>
	<b>Institute Social Research</b>	601100	Academic Salaries	13,360	0.10
		601300	Support Staff Salaries	8,901	0.17
		601301	Overtime	1,449	0.00
		601303	Student Assistant	123	0.00
		603001	OASDI	2,274	0.00
		603003	Dental Insurance	397	0.00
		603004	Health and Welfare	6,169	0.00
		603005	Retirement	10,485	0.00
		603011	Life Insurance	25	0.00
		603012	Medicare	534	0.00
		603013	Vision Care	38	0.00
		603014	Long-Term Disability Insurance	13	0.00
		604001	Telephone Usage (Operating Cost)	5	0.00
		604090	Other Communications (Operating Cost)	118	0.00
		606001	Travel-In State	-1	0.00
		660001	Postage and Freight	6	0.00
		660002	Printing	4,350	0.00
		660003	Supplies and Services	43,352	0.00
		660010	Insurance Premium Expense	562	0.00
		690002	Prior Year Expenditure Adjustment	18,509	0.00
	<b>Institute Social Research Total</b>			<b>110,671</b>	<b>0.27</b>
	<b>Interdisciplinary Studies</b>	601100	Academic Salaries	28,743	0.60
		603001	OASDI	78	0.00
		603005	Retirement	356	0.00
		603012	Medicare	417	0.00
		660002	Printing	78	0.00
	<b>Interdisciplinary Studies Total</b>			<b>29,673</b>	<b>0.60</b>
	<b>Liberal Studies Program</b>	601100	Academic Salaries	25,666	0.50
		601300	Support Staff Salaries	107,650	2.00
		602001	Work Study-On Campus	3,000	0.19
		603001	OASDI	7,727	0.00
		603003	Dental Insurance	1,051	0.00
		603004	Health and Welfare	16,107	0.00
		603005	Retirement	34,666	0.00
		603009	Non-Industrial Disability	1,089	0.00
		603011	Life Insurance	71	0.00
		603012	Medicare	1,947	0.00
		603013	Vision Care	191	0.00
		603014	Long-Term Disability Insurance	29	0.00
		603015	Flex Cash	280	0.00
		604001	Telephone Usage (Operating Cost)	197	0.00
		604090	Other Communications (Operating Cost)	193	0.00
		606001	Travel-In State	2,474	0.00
		606002	Travel-Out of State	1,614	0.00
		660001	Postage and Freight	5	0.00
		660002	Printing	192	0.00
		660003	Supplies and Services	290	0.00

**Academic Affairs**  
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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Liberal Studies Program</b>	660009	Professional Development	5,140	0.00
	<b>Liberal Studies Program Total</b>			<b>209,580</b>	<b>2.69</b>
	<b>Political Science</b>	601100	Academic Salaries	2,114,846	28.17
		601300	Support Staff Salaries	87,112	2.00
		603001	OASDI	118,380	0.00
		603003	Dental Insurance	32,165	0.00
		603004	Health and Welfare	403,241	0.00
		603005	Retirement	542,942	0.00
		603011	Life Insurance	2,594	0.00
		603012	Medicare	31,522	0.00
		603013	Vision Care	2,885	0.00
		603014	Long-Term Disability Insurance	1,560	0.00
		603015	Flex Cash	3,220	0.00
		604001	Telephone Usage (Operating Cost)	231	0.00
		604090	Other Communications (Operating Cost)	855	0.00
		606002	Travel-Out of State	700	0.00
		616002	I/T Hardware	6,227	0.00
		660001	Postage and Freight	22	0.00
		660002	Printing	1,959	0.00
		660003	Supplies and Services	8,939	0.00
		660042	Recruitment and Employee Relocation	11,388	0.00
	<b>Political Science Total</b>			<b>3,370,786</b>	<b>30.17</b>
	<b>Psychology</b>	601100	Academic Salaries	2,647,956	34.36
		601300	Support Staff Salaries	99,040	2.19
		601303	Student Assistant	8,946	0.40
		602001	Work Study-On Campus	5,015	0.32
		603001	OASDI	155,195	0.00
		603003	Dental Insurance	40,378	0.00
		603004	Health and Welfare	468,959	0.00
		603005	Retirement	714,938	0.00
		603011	Life Insurance	3,318	0.00
		603012	Medicare	39,089	0.00
		603013	Vision Care	3,552	0.00
		603014	Long-Term Disability Insurance	1,991	0.00
		603015	Flex Cash	6,233	0.00
		604001	Telephone Usage (Operating Cost)	400	0.00
		604090	Other Communications (Operating Cost)	1,879	0.00
		606001	Travel-In State	4,183	0.00
		606002	Travel-Out of State	600	0.00
		616002	I/T Hardware	15,080	0.00
		616003	I/T Software	5,269	0.00
		619001	Other Equipment	3,069	0.00
		619002	Instructional Equipment	3,599	0.00
		660001	Postage and Freight	53	0.00
		660002	Printing	13	0.00
		660003	Supplies and Services	22,337	0.00
		660009	Professional Development	1,594	0.00
		660042	Recruitment and Employee Relocation	12,314	0.00
	<b>Psychology Total</b>			<b>4,265,000</b>	<b>37.27</b>
	<b>Public Policy and Admin</b>	601100	Academic Salaries	405,018	3.99
		601300	Support Staff Salaries	45,722	1.00
		601303	Student Assistant	1,600	0.07
		603001	OASDI	26,752	0.00
		603003	Dental Insurance	8,747	0.00
		603004	Health and Welfare	80,075	0.00
		603005	Retirement	126,611	0.00
		603011	Life Insurance	401	0.00
		603012	Medicare	6,895	0.00
		603013	Vision Care	490	0.00
		603014	Long-Term Disability Insurance	232	0.00
		603015	Flex Cash	640	0.00
		604001	Telephone Usage (Operating Cost)	400	0.00
		604090	Other Communications (Operating Cost)	193	0.00
		613001	Contractual Services	231	0.00
		660001	Postage and Freight	153	0.00
		660002	Printing	93	0.00
		660003	Supplies and Services	3,920	0.00
		660042	Recruitment and Employee Relocation	278	0.00
	<b>Public Policy and Admin Total</b>			<b>708,450</b>	<b>5.06</b>
	<b>Social Sciences</b>	601100	Academic Salaries	7,294	0.13
		601303	Student Assistant	297	0.01
		603001	OASDI	59	0.00
		603005	Retirement	270	0.00
		603012	Medicare	106	0.00
		604001	Telephone Usage (Operating Cost)	51	0.00
		604090	Other Communications (Operating Cost)	41	0.00
		606001	Travel-In State	58	0.00
		616002	I/T Hardware	43	0.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Social Sciences</b>	660001	Postage and Freight	3	0.00
		660002	Printing	12	0.00
		660003	Supplies and Services	1,511	0.00
		660009	Professional Development	150	0.00
	<b>Social Sciences Total</b>			<b>9,896</b>	<b>0.14</b>
	<b>Sociology</b>	601100	Academic Salaries	1,866,242	24.59
		601300	Support Staff Salaries	82,456	2.00
		601303	Student Assistant	972	0.04
		602001	Work Study-On Campus	3,379	0.15
		603001	OASDI	108,102	0.00
		603003	Dental Insurance	24,679	0.00
		603004	Health and Welfare	349,126	0.00
		603005	Retirement	501,102	0.00
		603009	Non-Industrial Disability	304	0.00
		603011	Life Insurance	2,429	0.00
		603012	Medicare	27,949	0.00
		603013	Vision Care	2,659	0.00
		603014	Long-Term Disability Insurance	1,472	0.00
		603015	Flex Cash	980	0.00
		604001	Telephone Usage (Operating Cost)	237	0.00
		604090	Other Communications (Operating Cost)	903	0.00
		606001	Travel-In State	3,906	0.00
		606002	Travel-Out of State	412	0.00
		616005	Misc Info Tech Costs	2,515	0.00
		660001	Postage and Freight	99	0.00
		660002	Printing	369	0.00
		660003	Supplies and Services	6,634	0.00
		660009	Professional Development	505	0.00
		660042	Recruitment and Employee Relocation	7,331	0.00
	<b>Sociology Total</b>			<b>2,994,759</b>	<b>26.78</b>
	<b>SS and IS ITC Shop</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	148,504	2.00
		601303	Student Assistant	18,993	0.72
		602001	Work Study-On Campus	10,076	0.42
		603001	OASDI	9,207	0.00
		603003	Dental Insurance	1,124	0.00
		603004	Health and Welfare	16,899	0.00
		603005	Retirement	41,840	0.00
		603011	Life Insurance	36	0.00
		603012	Medicare	2,238	0.00
		603013	Vision Care	183	0.00
		604001	Telephone Usage (Operating Cost)	415	0.00
		616002	I/T Hardware	2,234	0.00
	<b>SS and IS ITC Shop Total</b>			<b>251,749</b>	<b>3.13</b>
	<b>Womens Studies</b>	601100	Academic Salaries	310,112	3.91
		601300	Support Staff Salaries	26,965	0.78
		603001	OASDI	18,963	0.00
		603003	Dental Insurance	5,687	0.00
		603004	Health and Welfare	49,118	0.00
		603005	Retirement	86,406	0.00
		603011	Life Insurance	401	0.00
		603012	Medicare	5,120	0.00
		603013	Vision Care	473	0.00
		603014	Long-Term Disability Insurance	232	0.00
		604001	Telephone Usage (Operating Cost)	22	0.00
		604090	Other Communications (Operating Cost)	138	0.00
		660002	Printing	325	0.00
		660003	Supplies and Services	3,047	0.00
		660042	Recruitment and Employee Relocation	5,500	0.00
	<b>Womens Studies Total</b>			<b>512,508</b>	<b>4.69</b>
<b>College of SS&amp;IS Total</b>				<b>25,295,689</b>	<b>219.78</b>
<b>Faculty Senate</b>	<b>Faculty Senate</b>	601100	Academic Salaries	5,000	0.05
		601300	Support Staff Salaries	62,997	1.33
		601303	Student Assistant	1,876	0.08
		603001	OASDI	3,792	0.00
		603003	Dental Insurance	935	0.00
		603004	Health and Welfare	14,057	0.00
		603005	Retirement	17,093	0.00
		603011	Life Insurance	24	0.00
		603012	Medicare	959	0.00
		603013	Vision Care	123	0.00
		604001	Telephone Usage (Operating Cost)	44	0.00
		604090	Other Communications (Operating Cost)	110	0.00
		606001	Travel-In State	2,061	0.00
		617001	Services from Other Funds/Agencies	59	0.00
		660001	Postage and Freight	2	0.00
		660002	Printing	3,302	0.00
		660003	Supplies and Services	12,237	0.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
<b>Faculty Senate</b>	<b>Faculty Senate Total</b>			<b>124,671</b>	<b>1.46</b>
	<b>FS CSU Academic Senate</b>	606001	Travel-In State	12,399	0.00
	<b>FS CSU Academic Senate Total</b>			<b>12,399</b>	<b>0.00</b>
<b>Faculty Senate Total</b>				<b>137,070</b>	<b>1.46</b>
<b>Library</b>	<b>Library</b>	601100	Academic Salaries	2,177,330	21.28
		601201	Management and Supervisory	368,046	3.00
		601300	Support Staff Salaries	1,450,547	26.60
		601301	Overtime	1,892	0.00
		601303	Student Assistant	319,047	13.46
		602001	Work Study-On Campus	108,183	4.75
		603001	OASDI	227,042	0.00
		603003	Dental Insurance	50,838	0.00
		603004	Health and Welfare	646,501	0.00
		603005	Retirement	1,063,956	0.00
		603009	Non-Industrial Disability	1,071	0.00
		603011	Life Insurance	2,790	0.00
		603012	Medicare	58,513	0.00
		603013	Vision Care	4,806	0.00
		603014	Long-Term Disability Insurance	1,307	0.00
		603015	Flex Cash	3,840	0.00
		604001	Telephone Usage (Operating Cost)	1,435	0.00
		604090	Other Communications (Operating Cost)	3,540	0.00
		606001	Travel-In State	18,858	0.00
		606002	Travel-Out of State	27,696	0.00
		608001	Library Books (for library only)	98,726	0.00
		608003	Library Serials (for library only)	29,365	0.00
		608004	Library Periodicals (for library only)	335,432	0.00
		608005	Library Subscriptions (for library only)	852,128	0.00
		613001	Contractual Services	109,316	0.00
		616002	I/T Hardware	2,835	0.00
		616003	I/T Software	10,589	0.00
		616005	Misc Info Tech Costs	3,300	0.00
		617001	Services from Other Funds/Agencies	59	0.00
		660001	Postage and Freight	14,567	0.00
		660002	Printing	18,877	0.00
		660003	Supplies and Services	106,584	0.00
		660009	Professional Development	40,730	0.00
		660010	Insurance Premium Expense	75	0.00
		670481	Tr Out to CSU 481 -TF Lottery Education Fund	1,000	0.00
	<b>Library Total</b>			<b>8,160,820</b>	<b>69.10</b>
	<b>ULIB Student Success Projects</b>	613001	Contractual Services	0	0.00
		616002	I/T Hardware	4,386	0.00
		616005	Misc Info Tech Costs	6,206	0.00
		660003	Supplies and Services	137,668	0.00
	<b>ULIB Student Success Projects Total</b>			<b>148,260</b>	<b>0.00</b>
<b>Library Total</b>				<b>8,309,080</b>	<b>69.10</b>
<b>VP's Office - Acad Affairs</b>	<b>AA VP Undergrad Studies</b>	601100	Academic Salaries	4,764	0.05
		601201	Management and Supervisory	185,962	1.07
		601300	Support Staff Salaries	122,907	3.30
		601303	Student Assistant	2,925	0.11
		603001	OASDI	14,161	0.00
		603003	Dental Insurance	3,490	0.00
		603004	Health and Welfare	46,234	0.00
		603005	Retirement	77,736	0.00
		603009	Non-Industrial Disability	893	0.00
		603011	Life Insurance	215	0.00
		603012	Medicare	4,098	0.00
		603013	Vision Care	274	0.00
		603014	Long-Term Disability Insurance	76	0.00
		606001	Travel-In State	4,536	0.00
		606002	Travel-Out of State	2,275	0.00
		660003	Supplies and Services	2,402	0.00
		660009	Professional Development	3,562	0.00
	<b>AA VP Undergrad Studies Total</b>			<b>476,507</b>	<b>4.53</b>
	<b>Academic Affairs Admin</b>	601100	Academic Salaries	94,664	1.31
		601201	Management and Supervisory	147,265	0.75
		601300	Support Staff Salaries	7,002	0.02
		601303	Student Assistant	4,956	0.14
		603001	OASDI	6,825	0.00
		603003	Dental Insurance	1,012	0.00
		603004	Health and Welfare	13,686	0.00
		603005	Retirement	35,211	0.00
		603011	Life Insurance	143	0.00
		603012	Medicare	3,669	0.00
		603013	Vision Care	77	0.00
		603014	Long-Term Disability Insurance	61	0.00
		606001	Travel-In State	4,376	0.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
		606002	Travel-Out of State	-228	0.00
		613001	Contractual Services	357,229	0.00
		616002	I/T Hardware	248	0.00
		660001	Postage and Freight	1	0.00
		660003	Supplies and Services	68,219	0.00
		660009	Professional Development	945	0.00
		660042	Recruitment and Employee Relocation	4,467	0.00
	<b>Academic Affairs Admin Total</b>			<b>749,829</b>	<b>2.22</b>
	<b>ACE</b>	601100	Academic Salaries	5,175	0.08
		603012	Medicare	75	0.00
	<b>ACE Total</b>			<b>5,250</b>	<b>0.08</b>
	<b>Air Force ROTC</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	48,770	1.00
		602001	Work Study-On Campus	2,486	0.11
		603001	OASDI	2,986	0.00
		603003	Dental Insurance	1,060	0.00
		603004	Health and Welfare	16,323	0.00
		603005	Retirement	13,677	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	698	0.00
		603013	Vision Care	92	0.00
		604001	Telephone Usage (Operating Cost)	803	0.00
		604090	Other Communications (Operating Cost)	547	0.00
		616002	I/T Hardware	648	0.00
		660001	Postage and Freight	99	0.00
		660002	Printing	848	0.00
		660003	Supplies and Services	10,680	0.00
	<b>Air Force ROTC Total</b>			<b>99,736</b>	<b>1.11</b>
	<b>AIT</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	0	0.50
		601300	Support Staff Salaries	284,029	4.58
		603001	OASDI	17,585	0.00
		603003	Dental Insurance	1,532	0.00
		603004	Health and Welfare	34,120	0.00
		603005	Retirement	79,990	0.00
		603011	Life Insurance	74	0.00
		603012	Medicare	4,113	0.00
		603013	Vision Care	374	0.00
		603014	Long-Term Disability Insurance	0	0.00
		604001	Telephone Usage (Operating Cost)	65	0.00
		604090	Other Communications (Operating Cost)	52	0.00
		606001	Travel-In State	1,575	0.00
		606002	Travel-Out of State	3,764	0.00
		660001	Postage and Freight	1	0.00
		660003	Supplies and Services	99	0.00
		660009	Professional Development	0	0.00
	<b>AIT Total</b>			<b>427,372</b>	<b>5.08</b>
	<b>Army ROTC</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	38,490	0.86
		602001	Work Study-On Campus	3,000	0.12
		603001	OASDI	1,744	0.00
		603003	Dental Insurance	1,408	0.00
		603004	Health and Welfare	16,131	0.00
		603005	Retirement	7,183	0.00
		603011	Life Insurance	12	0.00
		603012	Medicare	552	0.00
		603013	Vision Care	62	0.00
		604001	Telephone Usage (Operating Cost)	221	0.00
		604090	Other Communications (Operating Cost)	240	0.00
		660001	Postage and Freight	1	0.00
		660002	Printing	2,822	0.00
		660003	Supplies and Services	8,651	0.00
	<b>Army ROTC Total</b>			<b>80,518</b>	<b>0.98</b>
	<b>Assessment-Acad Affairs</b>	601100	Academic Salaries	18,630	0.15
		601303	Student Assistant	15,038	0.48
		602001	Work Study-On Campus	6,225	0.20
		603003	Dental Insurance	182	0.00
		603004	Health and Welfare	688	0.00
		603011	Life Insurance	8	0.00
		603012	Medicare	296	0.00
		603013	Vision Care	8	0.00
		603014	Long-Term Disability Insurance	4	0.00
		606001	Travel-In State	845	0.00
		660002	Printing	3,281	0.00
		660003	Supplies and Services	824	0.00
	<b>Assessment-Acad Affairs Total</b>			<b>46,029</b>	<b>0.83</b>
	<b>ATCS</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	0	0.50

**Academic Affairs**  
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College/Program Center	Department	FIRMS Expense Obj Code		Expense Description	\$ Amount	FTE annualized
	<b>ATCS</b>	603001	OASDI		284	0.00
		603003	Dental Insurance		25	0.00
		603004	Health and Welfare		728	0.00
		603005	Retirement		1,141	0.00
		603011	Life Insurance		2	0.00
		603012	Medicare		66	0.00
		603013	Vision Care		7	0.00
		604001	Telephone Usage (Operating Cost)		151	0.00
		604090	Other Communications (Operating Cost)		384	0.00
		660001	Postage and Freight		0	0.00
		660002	Printing		1,235	0.00
		660003	Supplies and Services		0	0.00
		660009	Professional Development		0	0.00
	<b>ATCS Total</b>				<b>4,023</b>	<b>0.50</b>
	<b>Center for College Readiness</b>	601100	Academic Salaries		113,256	1.00
		601300	Support Staff Salaries		47,570	1.00
		601301	Overtime		0	0.00
		603001	OASDI		9,527	0.00
		603003	Dental Insurance		1,622	0.00
		603004	Health and Welfare		25,087	0.00
		603005	Retirement		45,527	0.00
		603011	Life Insurance		108	0.00
		603012	Medicare		2,228	0.00
		603013	Vision Care		183	0.00
		603014	Long-Term Disability Insurance		55	0.00
		604001	Telephone Usage (Operating Cost)		0	0.00
		604090	Other Communications (Operating Cost)		0	0.00
		606001	Travel-In State		0	0.00
		660001	Postage and Freight		0	0.00
		660002	Printing		0	0.00
		660003	Supplies and Services		0	0.00
	<b>Center for College Readiness Total</b>				<b>245,163</b>	<b>2.00</b>
	<b>Center for Teach and Learn</b>	601100	Academic Salaries		121,592	1.00
		601201	Management and Supervisory		87,396	1.00
		601300	Support Staff Salaries		250,226	4.35
		601301	Overtime		6,463	0.00
		603001	OASDI		28,670	0.00
		603003	Dental Insurance		6,328	0.00
		603004	Health and Welfare		82,900	0.00
		603005	Retirement		129,549	0.00
		603011	Life Insurance		359	0.00
		603012	Medicare		6,712	0.00
		603013	Vision Care		634	0.00
		603014	Long-Term Disability Insurance		130	0.00
		603015	Flex Cash		1,680	0.00
		604001	Telephone Usage (Operating Cost)		116	0.00
		604090	Other Communications (Operating Cost)		274	0.00
		606001	Travel-In State		235	0.00
		617101	Service from Between Campuses and the CO (interagency)		1,500	0.00
		660001	Postage and Freight		0	0.00
		660003	Supplies and Services		0	0.00
	<b>Center for Teach and Learn Total</b>				<b>724,762</b>	<b>6.36</b>
	<b>Community Engagement Ctr</b>	601100	Academic Salaries		107,010	1.00
		601300	Support Staff Salaries		84,628	1.63
		601301	Overtime		170	0.00
		601303	Student Assistant		740	0.03
		602001	Work Study-On Campus		8,642	0.35
		603001	OASDI		11,732	0.00
		603003	Dental Insurance		2,342	0.00
		603004	Health and Welfare		35,760	0.00
		603005	Retirement		54,036	0.00
		603011	Life Insurance		120	0.00
		603012	Medicare		2,744	0.00
		603013	Vision Care		245	0.00
		603014	Long-Term Disability Insurance		55	0.00
		606001	Travel-In State		4,664	0.00
		606002	Travel-Out of State		4,335	0.00
		613001	Contractual Services		8,680	0.00
		616003	I/T Software		5,500	0.00
		660001	Postage and Freight		21	0.00
		660003	Supplies and Services		12,167	0.00
		660009	Professional Development		1,165	0.00
	<b>Community Engagement Ctr Total</b>				<b>344,756</b>	<b>3.01</b>
	<b>Creative and Production Svcs</b>	601100	Academic Salaries		0	0.00
		601201	Management and Supervisory		97,548	1.00
		601300	Support Staff Salaries		549,871	8.71
		601301	Overtime		1,529	0.00



**Academic Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Creative and Production Svcs</b>	601303	Student Assistant	2,148	0.09
		602001	Work Study-On Campus	2,994	0.12
		603001	OASDI	33,316	0.00
		603003	Dental Insurance	9,784	0.00
		603004	Health and Welfare	118,704	0.00
		603005	Retirement	151,859	0.00
		603011	Life Insurance	294	0.00
		603012	Medicare	9,243	0.00
		603013	Vision Care	673	0.00
		603014	Long-Term Disability Insurance	75	0.00
		603015	Flex Cash	512	0.00
		604001	Telephone Usage (Operating Cost)	245	0.00
		604090	Other Communications (Operating Cost)	773	0.00
		616002	I/T Hardware	5,038	0.00
		616003	I/T Software	699	0.00
		619001	Other Equipment	45,136	0.00
		660001	Postage and Freight	33	0.00
		660002	Printing	2,397	0.00
		660003	Supplies and Services	4,428	0.00
	<b>Creative and Production Svcs Total</b>			<b>1,037,299</b>	<b>9.91</b>
	<b>Ctr for Innov and Entrepreneur</b>	601201	Management and Supervisory	0	0.00
		601300	Support Staff Salaries	0	0.00
		603001	OASDI	460	0.00
		603003	Dental Insurance	122	0.00
		603004	Health and Welfare	3,544	0.00
		603005	Retirement	2,172	0.00
		603011	Life Insurance	5	0.00
		603012	Medicare	108	0.00
		603013	Vision Care	22	0.00
		603014	Long-Term Disability Insurance	0	0.00
		660090	Expenses-Other	0	0.00
	<b>Ctr for Innov and Entrepreneur Total</b>			<b>6,433</b>	<b>0.00</b>
	<b>Distance and Distributed Educ</b>	601303	Student Assistant	1,818	0.07
		604090	Other Communications (Operating Cost)	0	0.00
	<b>Distance and Distributed Educ Total</b>			<b>1,818</b>	<b>0.07</b>
	<b>Externally Sponsored Projects</b>	617001	Services from Other Funds/Agencies	59	0.00
	<b>Externally Sponsored Projects Total</b>			<b>59</b>	<b>0.00</b>
	<b>Faculty Advancement</b>	601100	Academic Salaries	55,099	0.43
		601201	Management and Supervisory	239,867	2.19
		601300	Support Staff Salaries	160,219	3.08
		601301	Overtime	6	0.00
		603001	OASDI	25,694	0.00
		603003	Dental Insurance	5,254	0.00
		603004	Health and Welfare	68,824	0.00
		603005	Retirement	118,218	0.00
		603011	Life Insurance	416	0.00
		603012	Medicare	6,453	0.00
		603013	Vision Care	392	0.00
		603014	Long-Term Disability Insurance	157	0.00
		604001	Telephone Usage (Operating Cost)	58	0.00
		604090	Other Communications (Operating Cost)	622	0.00
		606001	Travel-In State	4,325	0.00
		616002	I/T Hardware	306	0.00
		619001	Other Equipment	1,612	0.00
		660001	Postage and Freight	25	0.00
		660002	Printing	766	0.00
		660003	Supplies and Services	6,987	0.00
		660009	Professional Development	229	0.00
	<b>Faculty Advancement Total</b>			<b>695,527</b>	<b>5.69</b>
	<b>Freshman Programs</b>	601100	Academic Salaries	10,350	0.06
		601300	Support Staff Salaries	98,990	1.96
		601303	Student Assistant	16,315	0.74
		602001	Work Study-On Campus	20,192	0.78
		603001	OASDI	6,059	0.00
		603003	Dental Insurance	2,949	0.00
		603004	Health and Welfare	29,784	0.00
		603005	Retirement	27,767	0.00
		603011	Life Insurance	59	0.00
		603012	Medicare	1,567	0.00
		603013	Vision Care	175	0.00
		603014	Long-Term Disability Insurance	22	0.00
		603015	Flex Cash	840	0.00
		606001	Travel-In State	1,078	0.00
		606002	Travel-Out of State	3,110	0.00
		616002	I/T Hardware	87	0.00
		616005	Misc Info Tech Costs	331	0.00
		617001	Services from Other Funds/Agencies	59	0.00
		660001	Postage and Freight	15	0.00

**Academic Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Freshman Programs</b>	660002	Printing	642	0.00
		660003	Supplies and Services	11,118	0.00
		660009	Professional Development	2,290	0.00
		660017	Advertising and Promotional Expenses	880	0.00
	<b>Freshman Programs Total</b>			<b>234,679</b>	<b>3.54</b>
	<b>Global Education</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	216,644	1.89
		601300	Support Staff Salaries	337,149	6.52
		601303	Student Assistant	30,761	1.53
		602001	Work Study-On Campus	5,995	0.27
		603001	OASDI	31,995	0.00
		603003	Dental Insurance	8,095	0.00
		603004	Health and Welfare	116,271	0.00
		603005	Retirement	148,985	0.00
		603011	Life Insurance	573	0.00
		603012	Medicare	8,027	0.00
		603013	Vision Care	747	0.00
		603014	Long-Term Disability Insurance	250	0.00
		604001	Telephone Usage (Operating Cost)	625	0.00
		604090	Other Communications (Operating Cost)	439	0.00
		606001	Travel-In State	11,944	0.00
		606002	Travel-Out of State	16,584	0.00
		613001	Contractual Services	0	0.00
		616002	I/T Hardware	1,042	0.00
		616005	Misc Info Tech Costs	0	0.00
		660001	Postage and Freight	14,075	0.00
		660002	Printing	5,772	0.00
		660003	Supplies and Services	18,445	0.00
		660009	Professional Development	3,603	0.00
		660010	Insurance Premium Expense	255	0.00
		660017	Advertising and Promotional Expenses	12,050	0.00
		660042	Recruitment and Employee Relocation	1,679	0.00
	<b>Global Education Total</b>			<b>992,005</b>	<b>10.20</b>
	<b>Graduate Diversity Programs</b>	660003	Supplies and Services	12	0.00
	<b>Graduate Diversity Programs Total</b>			<b>12</b>	<b>0.00</b>
	<b>Graduate Studies</b>	601100	Academic Salaries	108,973	1.02
		601201	Management and Supervisory	6,686	0.04
		601300	Support Staff Salaries	634,419	12.87
		603001	OASDI	43,786	0.00
		603003	Dental Insurance	16,576	0.00
		603004	Health and Welfare	227,081	0.00
		603005	Retirement	202,080	0.00
		603011	Life Insurance	460	0.00
		603012	Medicare	10,583	0.00
		603013	Vision Care	1,237	0.00
		603014	Long-Term Disability Insurance	186	0.00
		604001	Telephone Usage (Operating Cost)	758	0.00
		604090	Other Communications (Operating Cost)	524	0.00
		606001	Travel-In State	3,149	0.00
		606002	Travel-Out of State	93	0.00
		660001	Postage and Freight	682	0.00
		660002	Printing	3,337	0.00
		660003	Supplies and Services	8,870	0.00
	<b>Graduate Studies Total</b>			<b>1,269,479</b>	<b>13.94</b>
	<b>Honors Program</b>	601100	Academic Salaries	1,725	0.02
		601300	Support Staff Salaries	37,203	1.03
		601301	Overtime	51	0.00
		601303	Student Assistant	2,485	0.10
		603001	OASDI	1,183	0.00
		603005	Retirement	5,039	0.00
		603011	Life Insurance	9	0.00
		603012	Medicare	575	0.00
		603013	Vision Care	45	0.00
		603015	Flex Cash	700	0.00
		606001	Travel-In State	745	0.00
		616005	Misc Info Tech Costs	540	0.00
		617001	Services from Other Funds/Agencies	500	0.00
		617101	Service from Between Campuses and the CO (interagency)	500	0.00
		660001	Postage and Freight	20	0.00
		660002	Printing	1,926	0.00
		660003	Supplies and Services	14,907	0.00
		660090	Expenses-Other	7,000	0.00
	<b>Honors Program Total</b>			<b>75,154</b>	<b>1.15</b>
	<b>McNair</b>	604001	Telephone Usage (Operating Cost)	90	0.00
		604090	Other Communications (Operating Cost)	83	0.00
		660003	Supplies and Services	11,684	0.00
	<b>McNair Total</b>			<b>11,857</b>	<b>0.00</b>

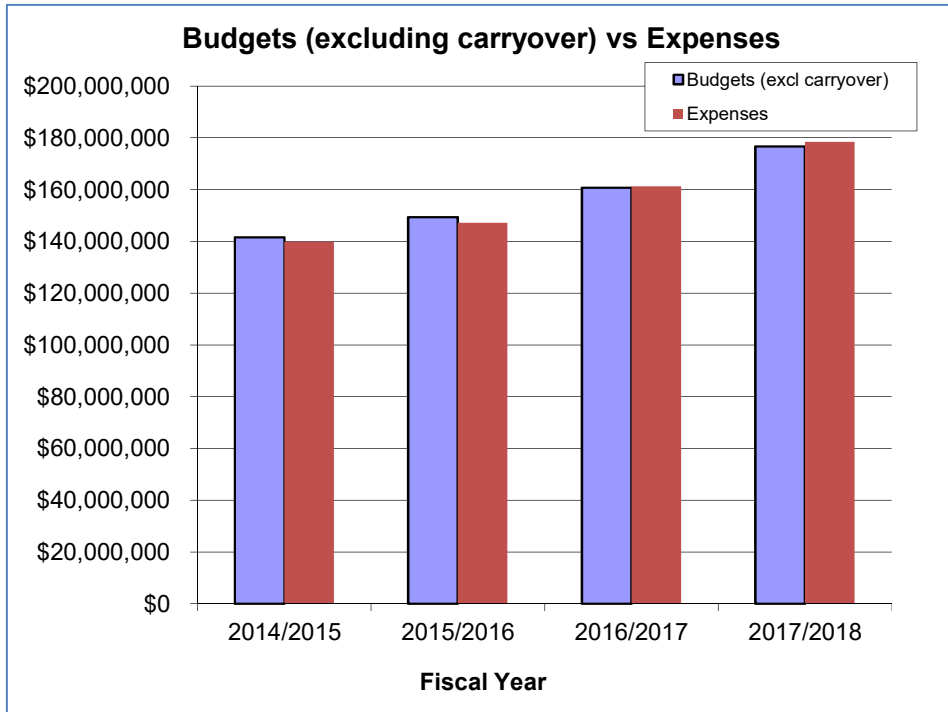
**Academic Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
	<b>Program Review</b>	601300	Support Staff Salaries	500	0.00
		603012	Medicare	7	0.00
		660003	Supplies and Services	581	0.00
		660090	Expenses-Other	522	0.00
	<b>Program Review Total</b>			<b>1,611</b>	<b>0.00</b>
	<b>Research and Incentive Funds</b>	601100	Academic Salaries	73,897	0.38
		601103	Graduate Assistant	3,735	0.14
		601300	Support Staff Salaries	7,429	0.00
		601301	Overtime	46	0.00
		603001	OASDI	311	0.00
		603005	Retirement	1,414	0.00
		603012	Medicare	932	0.00
		604001	Telephone Usage (Operating Cost)	0	0.00
		604090	Other Communications (Operating Cost)	0	0.00
		606001	Travel-In State	3,990	0.00
		606002	Travel-Out of State	6,056	0.00
		613001	Contractual Services	8,740	0.00
		616002	I/T Hardware	0	0.00
		616003	I/T Software	0	0.00
		616005	Misc Info Tech Costs	3,901	0.00
		660001	Postage and Freight	1,973	0.00
		660002	Printing	1,095	0.00
		660003	Supplies and Services	5,103	0.00
		660009	Professional Development	50	0.00
		670000	Tr Out within the same CSU Fund in 0948 within the same camp	145,371	0.00
	<b>Research and Incentive Funds Total</b>			<b>264,043</b>	<b>0.53</b>
	<b>Research Innovation Econ Dev</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	237,055	1.99
		601300	Support Staff Salaries	577,611	9.73
		601301	Overtime	51,257	0.00
		603001	OASDI	48,743	0.00
		603003	Dental Insurance	12,967	0.00
		603004	Health and Welfare	161,125	0.00
		603005	Retirement	227,397	0.00
		603011	Life Insurance	533	0.00
		603012	Medicare	12,391	0.00
		603013	Vision Care	1,040	0.00
		603014	Long-Term Disability Insurance	157	0.00
		603015	Flex Cash	896	0.00
		604001	Telephone Usage (Operating Cost)	250	0.00
		604090	Other Communications (Operating Cost)	460	0.00
		606001	Travel-In State	2,972	0.00
		606002	Travel-Out of State	3,825	0.00
		616002	I/T Hardware	1,164	0.00
		616003	I/T Software	37,454	0.00
		616005	Misc Info Tech Costs	8,007	0.00
		660001	Postage and Freight	82	0.00
		660002	Printing	3,714	0.00
		660003	Supplies and Services	9,093	0.00
		660009	Professional Development	4,010	0.00
	<b>Research Innovation Econ Dev Total</b>			<b>1,402,203</b>	<b>11.72</b>
	<b>Student Research Center</b>	601100	Academic Salaries	11,418	0.04
		601103	Graduate Assistant	9,806	0.38
		601300	Support Staff Salaries	20,855	0.49
		601303	Student Assistant	1,688	0.06
		603001	OASDI	778	0.00
		603003	Dental Insurance	125	0.00
		603004	Health and Welfare	3,535	0.00
		603005	Retirement	3,588	0.00
		603011	Life Insurance	8	0.00
		603012	Medicare	467	0.00
		603013	Vision Care	37	0.00
		604001	Telephone Usage (Operating Cost)	6	0.00
		604090	Other Communications (Operating Cost)	497	0.00
		606002	Travel-Out of State	520	0.00
		616002	I/T Hardware	10,140	0.00
		616005	Misc Info Tech Costs	824	0.00
		660002	Printing	6,890	0.00
		660003	Supplies and Services	37,272	0.00
		660010	Insurance Premium Expense	8	0.00
	<b>Student Research Center Total</b>			<b>108,460</b>	<b>0.98</b>
	<b>VP for Acad Affairs</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	624,562	5.79
		601300	Support Staff Salaries	262,767	8.29
		601301	Overtime	148	0.00
		601303	Student Assistant	6,891	0.30
		603001	OASDI	44,795	0.00

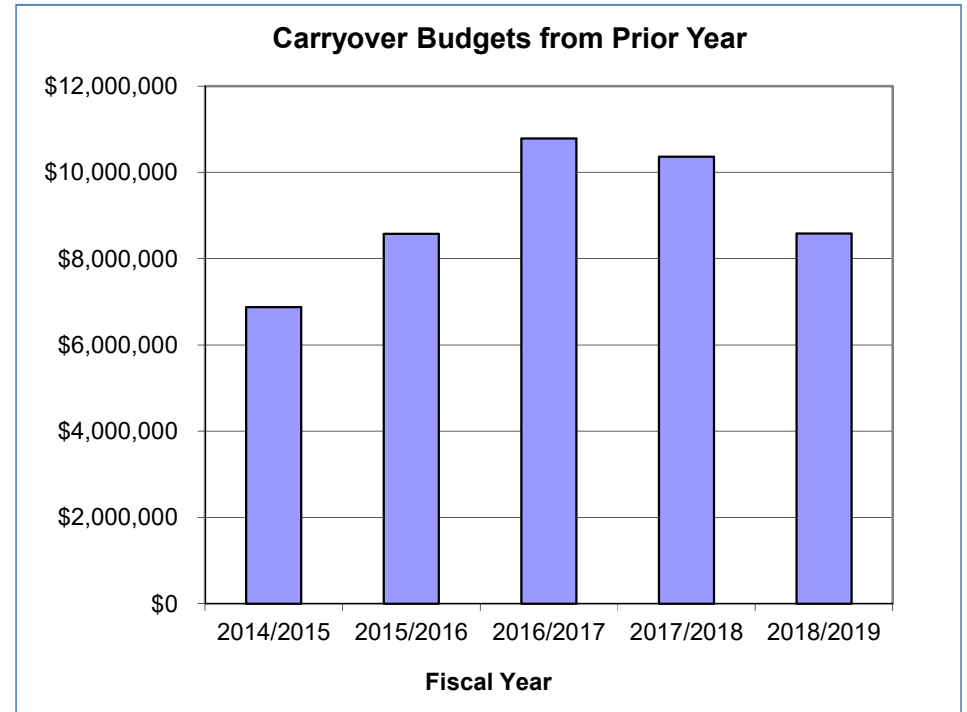
**Academic Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS		\$ Amount	FTE annualized
		Expense Obj Code	Expense Description		
	<b>VP for Acad Affairs</b>	603003	Dental Insurance	11,854	0.00
		603004	Health and Welfare	143,687	0.00
		603005	Retirement	253,465	0.00
		603011	Life Insurance	842	0.00
		603012	Medicare	13,149	0.00
		603013	Vision Care	779	0.00
		603014	Long-Term Disability Insurance	327	0.00
		604001	Telephone Usage (Operating Cost)	1,363	0.00
		604090	Other Communications (Operating Cost)	1,962	0.00
		606001	Travel-In State	18,678	0.00
		606002	Travel-Out of State	9,521	0.00
		616002	I/T Hardware	11,003	0.00
		616005	Misc Info Tech Costs	1,100	0.00
		617001	Services from Other Funds/Agencies	118	0.00
		660001	Postage and Freight	137	0.00
		660002	Printing	4,495	0.00
		660003	Supplies and Services	28,743	0.00
		660009	Professional Development	12,539	0.00
		660090	Expenses-Other	0	0.00
		690002	Prior Year Expenditure Adjustment	200	0.00
	<b>VP for Acad Affairs Total</b>			<b>1,453,124</b>	<b>14.37</b>
<b>VP's Office - Acad Affairs Total</b>				<b>10,757,709</b>	<b>98.82</b>
<b>Coll of Continuing Education</b>	<b>CCE-YRO</b>	601300	Support Staff Salaries	11,540	0.25
		603001	OASDI	709	0.00
		603003	Dental Insurance	376	0.00
		603004	Health and Welfare	3,898	0.00
		603005	Retirement	3,280	0.00
		603011	Life Insurance	5	0.00
		603012	Medicare	166	0.00
		603013	Vision Care	24	0.00
		660002	Printing	1,323	0.00
		660003	Supplies and Services	5,487	0.00
		660090	Expenses-Other	8,190	0.00
	<b>CCE-YRO Total</b>			<b>34,998</b>	<b>0.25</b>
<b>Coll of Continuing Education Total</b>				<b>34,998</b>	<b>0.25</b>
<b>Grand Total</b>				<b>178,499,682</b>	<b>1,580.31</b>

**General Operating Fund Multi-Year Summary**  
**Academic Affairs**  
**Budgets and Expenditures**



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018	%	2018/2019
Prior Year Carryover	6,237,009	124%	7,735,835	127%	9,853,604	92%	9,080,444	80%	7,270,477
Prior Year Encumbrances	643,046	131%	839,680	111%	934,644	138%	1,286,426	102%	1,317,002
Initial Baseline	88,791,301	108%	95,466,950	101%	96,051,529	108%	104,030,017	105%	109,286,810
Misc Budget Entries	52,771,423	102%	53,919,647	120%	64,755,268	112%	72,690,274		
Year End Budget	148,442,778	106%	157,962,112	109%	171,595,045	109%	187,087,161		
Year End Expenditures	(139,867,264)	105%	(147,170,115)	110%	(161,228,174)	111%	(178,499,682)		
Year End Encumbrances	(839,680)	112%	(938,394)	137%	(1,286,426)	102%	(1,317,002)		
Budget Balance Available	7,735,835	127%	9,853,603	92%	9,080,445	80%	7,270,477		



## 8. 2017-18 OPERATING FUND – ADMINISTRATION & BUSINESS AFFAIRS

**Administration and Business Affairs**  
*Operating Fund Summary*  
**for 2017-18**

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$2,634,318</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$16,835,363
Prior Year Encumbrance Allocations		\$1,004,038
One-Time Allocations from University Reserves		\$1,327,330
Centrally Funded Compensation Increases		\$842,940
CO Cash Posting Orders		\$1,086,815
Benefits Allocations		\$11,584,733
Miscellaneous Budget Transfers		\$180,668
Revenue from Various Sources		\$9,476,429
<b>Total Sources (Budget)</b>		<b>\$42,338,316</b>

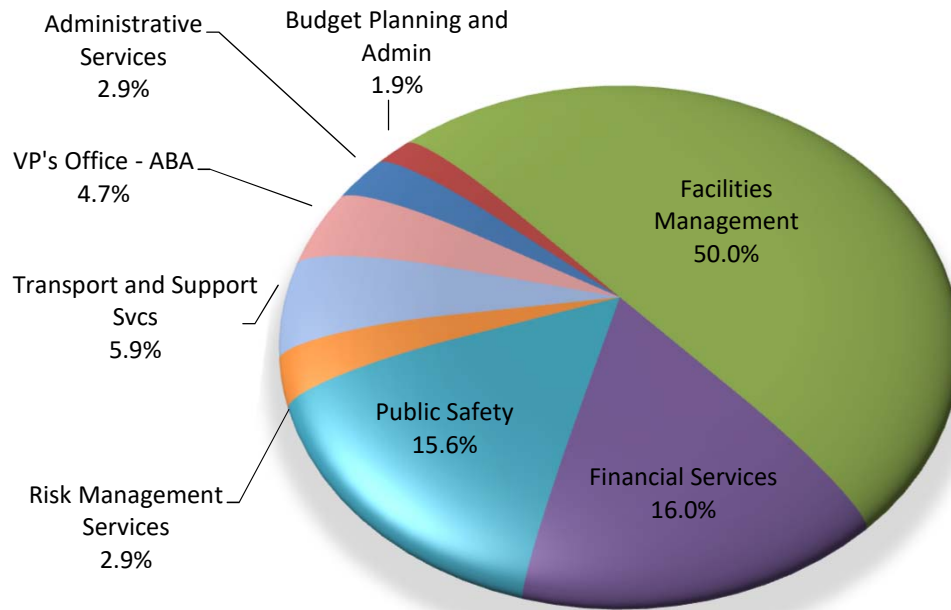
<b>Uses (Expenditures) by Program Center</b>		
Administrative Services	9.55	\$1,163,810
Budget Planning and Admin	6.57	\$762,503
Facilities Management	163.19	\$19,866,246
Financial Services	58.64	\$6,364,368
Public Safety	66.82	\$6,218,060
Risk Management Services	8.33	\$1,169,459
Transport and Support Svcs	13.55	\$2,326,691
VP's Office - ABA	5.81	\$1,863,057
<b>Total Uses (Expenditures) by Program Center</b>	<b>332.46</b>	<b>\$39,734,194</b>

<b>Uses (Expenditures) by Expense Category</b>		
Regular Salaries and Wages	331.11	19,112,512
Work Study	1.35	30,299
Benefits Group	0.00	11,584,733
Communications	0.00	67,149
Travel	0.00	162,263
Contractual Services Group	0.00	409,018
Information Technology Costs	0.00	413,965
Services from Other Funds/Agencies Group	0.00	4,778
Equipment Group	0.00	401,067
Misc. Operating Expenses	0.00	3,743,424
Operating Transfers Out	0.00	3,788,641
Expenditure Adjustments	0.00	16,344
<b>Total Uses (Expenditures) by Expense Type</b>	<b>332.46</b>	<b>\$39,734,194</b>

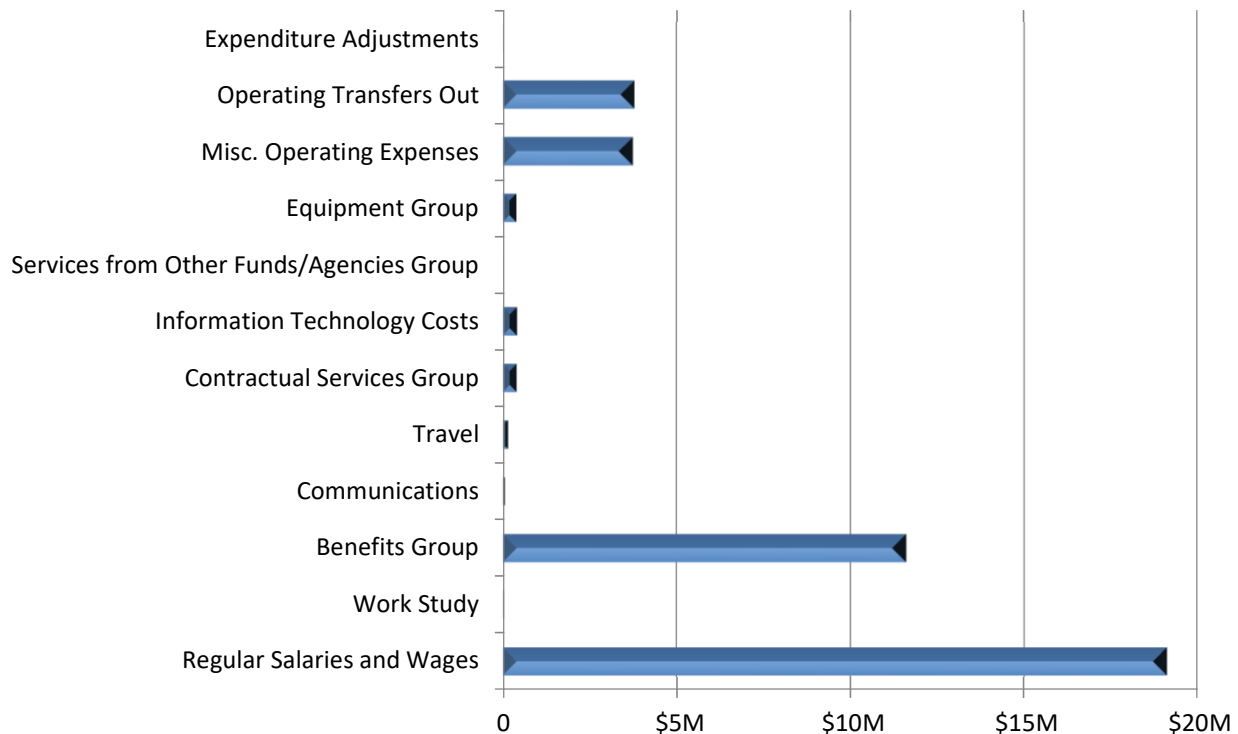
<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$2,634,318
Total Sources (Budget)		\$42,338,316
Total Uses (Expenses)		(\$39,734,194)
Year-End Encumbrances		(\$1,871,226)
<b>Budget Balance Available</b>		<b>\$3,367,214</b>

**Administration and Business Affairs**  
*Operating Fund Summary*  
**for 2017-18**

**17-18 Uses (Expenditures) by Program Center**



**17-18 Uses (Expenditures) by Expense Category**





**Administration and Business Affairs**  
*Expense Categories by Program Center*  
**for 2017-18**

CSU_GAAP_ OBJ_CT_CD	CSU_GAAP_OBJ_CT_DS	Budget				Risk				Grand Total
		Administrative Services	Planning and Admin	Facilities Management	Financial Services	Public Safety	Management Services	Transport and Support Svcs	VP's Office - ABA	
<b>601</b>	Regular Salaries and Wages	656,736	486,708	9,101,701	3,357,730	3,695,324	677,917	587,433	548,962	19,112,512
<b>602</b>	Work Study				16,711	5,567		8,022		30,299
<b>603</b>	Benefits Group	366,963	246,287	6,035,398	2,033,322	1,881,866	396,601	382,161	242,135	11,584,733
<b>604</b>	Communications	3,018	692	42,113	9,132	10,763	716	40	675	67,149
<b>606</b>	Travel	3,748	8,020	28,553	61,045	20,717	13,558	11,099	15,523	162,263
<b>613</b>	Contractual Services Group			267,642	1,757	29,441	14,684	55,994	39,500	409,018
<b>616</b>	Information Technology Costs	8,513		58,408	164,237	94,619	1,917	86,271		413,965
<b>617</b>	Services from Other Funds/Agencies Group	59	59		413	4,188			59	4,778
<b>619</b>	Equipment Group	6,045		101,898	2,333	175,302		115,489		401,067
<b>660</b>	Misc. Operating Expenses	118,729	20,736	1,862,042	187,632	300,272	64,066	1,080,181	109,766	3,743,424
<b>680</b>	Operating Transfers Out			2,337,330	544,900				906,411	3,788,641
<b>690</b>	Expenditure Adjustments			31,160	-14,843				27	16,344
<b>Grand Total</b>		<b>1,163,810</b>	<b>762,503</b>	<b>19,866,246</b>	<b>6,364,368</b>	<b>6,218,060</b>	<b>1,169,459</b>	<b>2,326,691</b>	<b>1,863,057</b>	<b>39,734,194</b>

**Administration and Business Affairs**

*Salary Expense by Program Center*

**for 2017-18**

	FIRMS Obj Code 601100		FIRMS Obj Code 601201		FIRMS Obj Code 601300		FIRMS Obj Code 601301		FIRMS Obj Code 601303			
	Academic Salaries		Management and Supervisory		Support Staff Salaries		Overtime		Student Assistant		Total	
Program Center	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE
Administrative Services	0	0.00	290,940	3.00	357,015	6.18			8,782	0.38	656,736	9.55
Budget Planning and Admin	0	0.00	160,955	1.00	325,753	5.57					486,708	6.57
Facilities Management	6,075	0.00	1,204,059	13.64	7,255,289	145.12	527,368	0.00	108,910	4.43	9,101,701	163.19
Financial Services	-650	0.00	753,021	7.44	2,549,236	48.03	2,152	0.00	53,971	2.42	3,357,730	57.88
Public Safety	0	0.00	601,961	5.57	2,407,431	38.00	160,360	0.00	525,572	23.01	3,695,324	66.57
Risk Management Services	0	0.00	355,846	3.50	321,006	4.83	1,065	0.00			677,917	8.33
Transport and Support Svcs	0	0.00	74,102	1.02	502,623	11.77	876	0.00	9,833	0.42	587,433	13.20
VP's Office - ABA	0	0.00	367,120	2.12	167,959	3.19	4,543	0.00	9,340	0.51	548,962	5.81
<b>Grand Total</b>	<b>5,425</b>	<b>0.00</b>	<b>3,808,004</b>	<b>37.29</b>	<b>13,886,312</b>	<b>262.66</b>	<b>696,364</b>	<b>0.00</b>	<b>716,407</b>	<b>31.15</b>	<b>19,112,512</b>	<b>331.11</b>

**Administration and Business Affairs**  
*Operating Fund Detail*  
**for 2017-18**

		FIRMS					
College/Program Center	Department	Expense Obj	Code	Expense Description	\$ Amount	FTE annualized	
Administrative Services	Resource Organizational Mgmt	601100	Academic Salaries		0	0.00	
		601201	Management and Supervisory		201,732	2.00	
		601300	Support Staff Salaries		119,504	1.92	
		601303	Student Assistant		837	0.02	
		603001	OASDI		19,398	0.00	
		603003	Dental Insurance		5,720	0.00	
		603004	Health and Welfare		59,107	0.00	
		603005	Retirement		90,860	0.00	
		603011	Life Insurance		321	0.00	
		603012	Medicare		4,537	0.00	
		603013	Vision Care		367	0.00	
		603014	Long-Term Disability Insurance		120	0.00	
		604001	Telephone Usage (Operating Cost)		1,383	0.00	
		604090	Other Communications (Operating Cost)		1,314	0.00	
		606001	Travel-In State		3,748	0.00	
		616002	I/T Hardware		8,513	0.00	
		616005	Misc Info Tech Costs		0	0.00	
		617001	Services from Other Funds/Agencies		59	0.00	
		619001	Other Equipment		6,045	0.00	
		660001	Postage and Freight		1	0.00	
		660002	Printing		4,835	0.00	
		660003	Supplies and Services		22,426	0.00	
		660009	Professional Development		1,608	0.00	
		Resource Organizational Mgmt Total				552,433	3.94
		Space Management	601100	Academic Salaries		0	0.00
			601201	Management and Supervisory		89,208	1.00
			601300	Support Staff Salaries		237,511	4.26
			601303	Student Assistant		7,945	0.35
			603001	OASDI		18,090	0.00
	603003		Dental Insurance		5,607	0.00	
	603004		Health and Welfare		73,427	0.00	
	603005		Retirement		83,951	0.00	
	603011		Life Insurance		251	0.00	
	603012		Medicare		4,683	0.00	
	603013		Vision Care		451	0.00	
	603014		Long-Term Disability Insurance		75	0.00	
	604001		Telephone Usage (Operating Cost)		156	0.00	
	604090		Other Communications (Operating Cost)		166	0.00	
	660001		Postage and Freight		6	0.00	
	660002		Printing		1,955	0.00	
	660003		Supplies and Services		87,897	0.00	
	Space Management Total				611,377	5.61	
	Administrative Services Total					1,163,810	9.55
	Budget Planning and Admin	Budget Planning and Admin	601100	Academic Salaries		0	0.00
			601201	Management and Supervisory		160,955	1.00
			601300	Support Staff Salaries		325,753	5.57
			603001	OASDI		26,969	0.00
			603003	Dental Insurance		8,910	0.00
			603004	Health and Welfare		66,837	0.00
			603005	Retirement		133,986	0.00
603011			Life Insurance		278	0.00	
603012			Medicare		7,110	0.00	
603013			Vision Care		587	0.00	
603014			Long-Term Disability Insurance		75	0.00	
603015			Flex Cash		1,536	0.00	
604001			Telephone Usage (Operating Cost)		203	0.00	
604090			Other Communications (Operating Cost)		489	0.00	
606001			Travel-In State		8,020	0.00	
617001			Services from Other Funds/Agencies		59	0.00	
660001			Postage and Freight		20	0.00	
660002			Printing		2,494	0.00	
660003			Supplies and Services		17,268	0.00	
660009			Professional Development		955	0.00	
Budget Planning and Admin Total				762,503	6.57		
Budget Planning and Admin Total					762,503	6.57	
Facilities Management		Bldg Trades Electrical	601300	Support Staff Salaries		559,035	7.92
	601301		Overtime		62,408	0.00	
	603001		OASDI		23,954	0.00	
	603003		Dental Insurance		6,294	0.00	
	603004		Health and Welfare		79,054	0.00	
	603005		Retirement		94,065	0.00	
	603012		Medicare		5,602	0.00	
	603013		Vision Care		411	0.00	
	606001		Travel-In State		466	0.00	
	616003		I/T Software		1,458	0.00	
	619001		Other Equipment		127	0.00	
	660003		Supplies and Services		19	0.00	
	660009		Professional Development		0	0.00	
	660061		Repairs and Maintenance - Building Maintenance		12,145	0.00	
	Bldg Trades Electrical Total				845,037	7.92	
	Bldg Trades Lockshop	601300	Support Staff Salaries		238,440	3.58	
		601301	Overtime		11,000	0.00	
		603001	OASDI		10,224	0.00	
		603003	Dental Insurance		2,663	0.00	

**Administration and Business Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS Expense Obj		\$ Amount	FTE annualized
		Code	Expense Description		
Facilities Management	Bldg Trades Lockshop	603004	Health and Welfare	37,072	0.00
		603005	Retirement	44,530	0.00
		603012	Medicare	2,391	0.00
		603013	Vision Care	209	0.00
		616002	I/T Hardware	21	0.00
		619001	Other Equipment	1,039	0.00
		660003	Supplies and Services	452	0.00
		660061	Repairs and Maintenance - Building Maintenance	71,208	0.00
	<b>Bldg Trades Lockshop Total</b>			<b>419,248</b>	<b>3.58</b>
	Bldg Trades Metal	601300	Support Staff Salaries	141,168	2.00
		603001	OASDI	5,147	0.00
		603003	Dental Insurance	1,475	0.00
		603004	Health and Welfare	18,255	0.00
		603005	Retirement	23,831	0.00
		603012	Medicare	1,204	0.00
		603013	Vision Care	105	0.00
		616003	I/T Software	230	0.00
		619001	Other Equipment	65	0.00
		660003	Supplies and Services	809	0.00
		660009	Professional Development	25	0.00
		660061	Repairs and Maintenance - Building Maintenance	6,398	0.00
	<b>Bldg Trades Metal Total</b>			<b>198,711</b>	<b>2.00</b>
	Bldg Trades MultiCraft	601100	Academic Salaries	1,000	0.00
		601300	Support Staff Salaries	536,716	8.28
		601301	Overtime	63,223	0.00
		603001	OASDI	24,548	0.00
		603003	Dental Insurance	6,488	0.00
		603004	Health and Welfare	89,264	0.00
		603005	Retirement	96,377	0.00
		603008	Industrial Disability	360	0.00
		603011	Life Insurance	5	0.00
		603012	Medicare	5,741	0.00
		603013	Vision Care	463	0.00
		619001	Other Equipment	6,002	0.00
		660002	Printing	939	0.00
		660003	Supplies and Services	4,538	0.00
		660009	Professional Development	935	0.00
		660061	Repairs and Maintenance - Building Maintenance	27,542	0.00
		660064	Repairs and Maintenance - Landscape and Grounds Maintenance	1,386	0.00
	<b>Bldg Trades MultiCraft Total</b>			<b>865,528</b>	<b>8.28</b>
	Bldg Trades Paint	601300	Support Staff Salaries	228,700	3.52
		601301	Overtime	2,397	0.00
		603001	OASDI	8,877	0.00
		603003	Dental Insurance	1,817	0.00
		603004	Health and Welfare	19,821	0.00
		603005	Retirement	43,423	0.00
		603008	Industrial Disability	7,535	0.00
		603012	Medicare	2,076	0.00
		603013	Vision Care	209	0.00
		603015	Flex Cash	896	0.00
		619001	Other Equipment	3,861	0.00
		660003	Supplies and Services	1,260	0.00
		660061	Repairs and Maintenance - Building Maintenance	22,717	0.00
	<b>Bldg Trades Paint Total</b>			<b>343,590</b>	<b>3.52</b>
	Bldg Trades Plumbing	601300	Support Staff Salaries	255,100	3.66
		601301	Overtime	14,088	0.00
		603001	OASDI	9,688	0.00
		603003	Dental Insurance	2,883	0.00
		603004	Health and Welfare	39,798	0.00
		603005	Retirement	38,523	0.00
		603012	Medicare	2,266	0.00
		603013	Vision Care	179	0.00
		619001	Other Equipment	762	0.00
		660002	Printing	4	0.00
		660003	Supplies and Services	266	0.00
		660009	Professional Development	70	0.00
		660061	Repairs and Maintenance - Building Maintenance	51,544	0.00
	<b>Bldg Trades Plumbing Total</b>			<b>415,171</b>	<b>3.66</b>
	Building Maintenance Trades	601100	Academic Salaries	4,750	0.00
		601201	Management and Supervisory	93,396	1.00
		601300	Support Staff Salaries	35,506	0.91
		601301	Overtime	109,465	0.00
		603001	OASDI	61,613	0.00
		603003	Dental Insurance	17,787	0.00
		603004	Health and Welfare	206,606	0.00
		603005	Retirement	261,207	0.00
		603008	Industrial Disability	19,604	0.00
		603009	Non-Industrial Disability	2,000	0.00
		603011	Life Insurance	189	0.00
		603012	Medicare	14,410	0.00
		603013	Vision Care	1,293	0.00
		603014	Long-Term Disability Insurance	75	0.00
		603015	Flex Cash	1,340	0.00

**Administration and Business Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS Expense Obj		\$ Amount	FTE annualized
		Code	Expense Description		
Facilities Management	Building Maintenance Trades	604001	Telephone Usage (Operating Cost)	98	0.00
		604090	Other Communications (Operating Cost)	55	0.00
		606001	Travel-In State	382	0.00
		660003	Supplies and Services	-120,724	0.00
		660009	Professional Development	400	0.00
	<b>Building Maintenance Trades Total</b>			<b>709,452</b>	<b>1.91</b>
	Campus Conservation	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	87,460	1.00
		601300	Support Staff Salaries	206,976	4.17
		601301	Overtime	2,216	0.00
		603001	OASDI	18,266	0.00
		603003	Dental Insurance	6,458	0.00
		603004	Health and Welfare	74,749	0.00
		603005	Retirement	82,948	0.00
		603011	Life Insurance	252	0.00
		603012	Medicare	4,272	0.00
		603013	Vision Care	458	0.00
		603014	Long-Term Disability Insurance	75	0.00
		603015	Flex Cash	1,536	0.00
		604001	Telephone Usage (Operating Cost)	121	0.00
		604090	Other Communications (Operating Cost)	234	0.00
		606001	Travel-In State	3,729	0.00
		606002	Travel-Out of State	380	0.00
		616002	I/T Hardware	78	0.00
		616003	I/T Software	32	0.00
		660001	Postage and Freight	30	0.00
		660002	Printing	1,050	0.00
		660003	Supplies and Services	30,867	0.00
		660009	Professional Development	1,317	0.00
		660064	Repairs and Maintenance - Landscape and Grounds Maintenance	1,971	0.00
	<b>Campus Conservation Total</b>			<b>525,476</b>	<b>5.17</b>
	Custodial Services	601100	Academic Salaries	325	0.00
		601201	Management and Supervisory	160,940	2.00
		601300	Support Staff Salaries	2,443,024	62.89
		601301	Overtime	163,350	0.00
		603001	OASDI	161,380	0.00
		603003	Dental Insurance	77,324	0.00
		603004	Health and Welfare	1,004,620	0.00
		603005	Retirement	696,351	0.00
		603008	Industrial Disability	19,672	0.00
		603009	Non-Industrial Disability	-3,357	0.00
		603011	Life Insurance	1,464	0.00
		603012	Medicare	39,495	0.00
		603013	Vision Care	5,806	0.00
		603014	Long-Term Disability Insurance	151	0.00
		603015	Flex Cash	2,320	0.00
		604001	Telephone Usage (Operating Cost)	24	0.00
		604090	Other Communications (Operating Cost)	48	0.00
		606001	Travel-In State	1,231	0.00
		616005	Misc Info Tech Costs	239	0.00
		619001	Other Equipment	15,372	0.00
		660002	Printing	105	0.00
		660003	Supplies and Services	320,854	0.00
		660009	Professional Development	1,031	0.00
		660062	Repairs and Maintenance - Custodial Services	54,143	0.00
		660090	Expenses-Other	5,309	0.00
	<b>Custodial Services Total</b>			<b>5,171,222</b>	<b>64.89</b>
	Customer Service Center	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	216,200	3.33
		601300	Support Staff Salaries	168,283	4.44
		603001	OASDI	23,671	0.00
		603003	Dental Insurance	8,969	0.00
		603004	Health and Welfare	92,611	0.00
		603005	Retirement	112,150	0.00
		603008	Industrial Disability	11,775	0.00
		603011	Life Insurance	686	0.00
		603012	Medicare	5,536	0.00
		603013	Vision Care	739	0.00
		603014	Long-Term Disability Insurance	252	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	995	0.00
		616002	I/T Hardware	617	0.00
		660002	Printing	35	0.00
		660003	Supplies and Services	2,605	0.00
		660009	Professional Development	1,569	0.00
	<b>Customer Service Center Total</b>			<b>648,229</b>	<b>7.78</b>
	Energy Management	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	88,094	1.00
		603001	OASDI	5,219	0.00
		603003	Dental Insurance	2,071	0.00
		603004	Health and Welfare	21,078	0.00
		603005	Retirement	24,854	0.00
		603011	Life Insurance	18	0.00

**Administration and Business Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS Expense Obj		\$ Amount	FTE annualized
		Code	Expense Description		
Facilities Management	Energy Management	603012	Medicare	1,221	0.00
		603013	Vision Care	92	0.00
		606001	Travel-In State	664	0.00
		660003	Supplies and Services	378	0.00
		660009	Professional Development	25	0.00
	Energy Management Total			143,714	1.00
	Engineering Services	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	92,784	1.00
		601300	Support Staff Salaries	1,090,094	15.00
		601301	Overtime	66,095	0.00
		603001	OASDI	76,786	0.00
		603003	Dental Insurance	26,585	0.00
		603004	Health and Welfare	283,800	0.00
		603005	Retirement	336,021	0.00
		603011	Life Insurance	198	0.00
		603012	Medicare	17,958	0.00
		603013	Vision Care	1,466	0.00
		603014	Long-Term Disability Insurance	75	0.00
		603015	Flex Cash	1,536	0.00
		604001	Telephone Usage (Operating Cost)	0	0.00
		604090	Other Communications (Operating Cost)	28	0.00
		606001	Travel-In State	2,238	0.00
		616002	I/T Hardware	302	0.00
		616003	I/T Software	0	0.00
		616005	Misc Info Tech Costs	0	0.00
		619001	Other Equipment	2,515	0.00
		660002	Printing	70	0.00
		660003	Supplies and Services	94	0.00
		660009	Professional Development	0	0.00
		660061	Repairs and Maintenance - Building Maintenance	28,946	0.00
	Engineering Services Total			2,027,589	16.00
	Fac Mgmt-Cap Outlay	660003	Supplies and Services	0	0.00
		660061	Repairs and Maintenance - Building Maintenance	7,335	0.00
		670486	Tr Out to CSU 486 -TF Academic Maintenance and Repair Fund	350,000	0.00
		670487	Tr Out to CSU 487 -TF Academic Capital Improvement Funds	1,651,330	0.00
	Fac Mgmt-Cap Outlay Total			2,008,665	0.00
	Facilities Planning	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	27,238	0.25
		601300	Support Staff Salaries	15,644	0.25
		601301	Overtime	0	0.00
		603001	OASDI	28,678	0.00
		603003	Dental Insurance	6,189	0.00
		603004	Health and Welfare	82,752	0.00
		603005	Retirement	128,087	0.00
		603011	Life Insurance	548	0.00
		603012	Medicare	6,777	0.00
		603013	Vision Care	452	0.00
		603014	Long-Term Disability Insurance	213	0.00
		604001	Telephone Usage (Operating Cost)	19	0.00
		604090	Other Communications (Operating Cost)	27	0.00
		606001	Travel-In State	3,782	0.00
		613001	Contractual Services	45,930	0.00
		616002	I/T Hardware	0	0.00
		616003	I/T Software	5,281	0.00
		660002	Printing	0	0.00
		660003	Supplies and Services	8,487	0.00
		660009	Professional Development	5,793	0.00
	Facilities Planning Total			365,897	0.50
	Facilities Services	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	456,767	4.21
		601300	Support Staff Salaries	388,155	8.88
		601301	Overtime	274	0.00
		601303	Student Assistant	108,910	4.43
		603001	OASDI	56,403	0.00
		603003	Dental Insurance	12,842	0.00
		603004	Health and Welfare	172,595	0.00
		603005	Retirement	263,875	0.00
		603011	Life Insurance	1,005	0.00
		603012	Medicare	14,227	0.00
		603013	Vision Care	1,291	0.00
		603014	Long-Term Disability Insurance	342	0.00
		603015	Flex Cash	1,680	0.00
		604001	Telephone Usage (Operating Cost)	2,303	0.00
		604090	Other Communications (Operating Cost)	3,884	0.00
		606001	Travel-In State	14,223	0.00
		606002	Travel-Out of State	249	0.00
		616002	I/T Hardware	2,015	0.00
		616003	I/T Software	2,014	0.00
		616005	Misc Info Tech Costs	7,570	0.00
		619001	Other Equipment	612	0.00
		660001	Postage and Freight	742	0.00
		660002	Printing	10,991	0.00

**Administration and Business Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS		\$ Amount	FTE annualized
		Expense Obj Code	Expense Description		
Facilities Management	Facilities Services	660003	Supplies and Services	27,405	0.00
		660009	Professional Development	1,020	0.00
		660061	Repairs and Maintenance - Building Maintenance	212	0.00
	<b>Facilities Services Total</b>			<b>1,551,606</b>	<b>17.52</b>
	FM Work Orders	613001	Contractual Services	2,613	0.00
		660002	Printing	2,693	0.00
		660003	Supplies and Services	218,564	0.00
		660027	Pollution Remediation Expenses	23,903	0.00
		660061	Repairs and Maintenance - Building Maintenance	456	0.00
		660064	Repairs and Maintenance - Landscape and Grounds Maintenance	442	0.00
	<b>FM Work Orders Total</b>			<b>248,670</b>	<b>0.00</b>
	FM-Campus Support	613001	Contractual Services	31,506	0.00
		619001	Other Equipment	2,130	0.00
		660003	Supplies and Services	84,164	0.00
		660061	Repairs and Maintenance - Building Maintenance	38,693	0.00
	<b>FM-Campus Support Total</b>			<b>156,493</b>	<b>0.00</b>
	Grounds Maintenance	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	69,275	0.85
		601300	Support Staff Salaries	663,121	15.63
		601301	Overtime	22,798	0.00
		603001	OASDI	43,879	0.00
		603003	Dental Insurance	20,950	0.00
		603004	Health and Welfare	245,911	0.00
		603005	Retirement	193,538	0.00
		603008	Industrial Disability	232	0.00
		603009	Non-Industrial Disability	3,107	0.00
		603011	Life Insurance	437	0.00
		603012	Medicare	10,865	0.00
		603013	Vision Care	1,436	0.00
		603014	Long-Term Disability Insurance	75	0.00
		603015	Flex Cash	1,536	0.00
		604001	Telephone Usage (Operating Cost)	35	0.00
		604090	Other Communications (Operating Cost)	110	0.00
		606001	Travel-In State	214	0.00
		619001	Other Equipment	4,676	0.00
		660002	Printing	80	0.00
		660003	Supplies and Services	64,370	0.00
		660009	Professional Development	3,112	0.00
		660061	Repairs and Maintenance - Building Maintenance	35	0.00
		660064	Repairs and Maintenance - Landscape and Grounds Maintenance	159,221	0.00
	<b>Grounds Maintenance Total</b>			<b>1,509,013</b>	<b>16.48</b>
	Hornet Stadium-FM	613001	Contractual Services	25	0.00
		660003	Supplies and Services	28,916	0.00
	<b>Hornet Stadium-FM Total</b>			<b>28,941</b>	<b>0.00</b>
	Improve Univ Facilities	619001	Other Equipment	53,314	0.00
		660003	Supplies and Services	255,713	0.00
		660061	Repairs and Maintenance - Building Maintenance	39,627	0.00
		660062	Repairs and Maintenance - Custodial Services	12,251	0.00
		670486	Tr Out to CSU 486 -TF Academic Maintenance and Repair Fund	0	0.00
		670487	Tr Out to CSU 487 -TF Academic Capital Improvement Funds	336,000	0.00
		690002	Prior Year Expenditure Adjustment	31,400	0.00
	<b>Improve Univ Facilities Total</b>			<b>728,305</b>	<b>0.00</b>
	IRT Chargeback	616002	I/T Hardware	1,302	0.00
		616005	Misc Info Tech Costs	1,140	0.00
	<b>IRT Chargeback Total</b>			<b>2,442</b>	<b>0.00</b>
	Maintenance Contract	604090	Other Communications (Operating Cost)	35,127	0.00
		613001	Contractual Services	187,401	0.00
		616003	I/T Software	29,124	0.00
		616005	Misc Info Tech Costs	6,011	0.00
		660003	Supplies and Services	25,397	0.00
		660061	Repairs and Maintenance - Building Maintenance	1,368	0.00
	<b>Maintenance Contract Total</b>			<b>284,428</b>	<b>0.00</b>
	Special Repair	613001	Contractual Services	166	0.00
		660061	Repairs and Maintenance - Building Maintenance	127,053	0.00
	<b>Special Repair Total</b>			<b>127,219</b>	<b>0.00</b>
	Transportation Maintenance	601300	Support Staff Salaries	197,232	3.00
		601301	Overtime	10,053	0.00
		603001	OASDI	12,713	0.00
		603003	Dental Insurance	4,891	0.00
		603004	Health and Welfare	63,575	0.00
		603005	Retirement	56,059	0.00
		603012	Medicare	2,973	0.00
		603013	Vision Care	275	0.00
		616003	I/T Software	975	0.00
		619001	Other Equipment	11,424	0.00
		660002	Printing	155	0.00
		660003	Supplies and Services	180,495	0.00
		660009	Professional Development	1,020	0.00
		690002	Prior Year Expenditure Adjustment	-240	0.00
	<b>Transportation Maintenance Total</b>			<b>541,600</b>	<b>3.00</b>

**Administration and Business Affairs**  
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**for 2017-18**

		FIRMS		Expense Description	\$ Amount	FTE annualized
College/Program Center	Department	Expense Obj Code				
Facilities Management	Utility-Hazwaste	660007	Principal on Bonds and Notes		0	0.00
	Utility-Hazwaste Total				0	0.00
Facilities Management Total					19,866,246	163.19
Financial Services	Accounting Services	601100	Academic Salaries		0	0.00
		601201	Management and Supervisory		224,432	2.02
		601300	Support Staff Salaries		691,130	11.19
		601301	Overtime		601	0.00
		603001	OASDI		56,530	0.00
		603003	Dental Insurance		12,768	0.00
		603004	Health and Welfare		176,773	0.00
		603005	Retirement		258,198	0.00
		603009	Non-Industrial Disability		2,536	0.00
		603011	Life Insurance		587	0.00
		603012	Medicare		13,221	0.00
		603013	Vision Care		1,229	0.00
		603014	Long-Term Disability Insurance		151	0.00
		603015	Flex Cash		1,680	0.00
		604001	Telephone Usage (Operating Cost)		612	0.00
		604090	Other Communications (Operating Cost)		391	0.00
		606001	Travel-In State		17,715	0.00
		617001	Services from Other Funds/Agencies		236	0.00
		660001	Postage and Freight		204	0.00
		660002	Printing		4,539	0.00
		660003	Supplies and Services		3,863	0.00
		660009	Professional Development		8,199	0.00
Accounting Services Total					1,475,592	13.21
Accounts Payable		601100	Academic Salaries		0	0.00
		601201	Management and Supervisory		64,064	1.00
		601300	Support Staff Salaries		347,943	7.46
		603001	OASDI		25,518	0.00
		603003	Dental Insurance		7,391	0.00
		603004	Health and Welfare		94,114	0.00
		603005	Retirement		115,633	0.00
		603009	Non-Industrial Disability		2,214	0.00
		603011	Life Insurance		318	0.00
		603012	Medicare		5,968	0.00
		603013	Vision Care		802	0.00
		603014	Long-Term Disability Insurance		75	0.00
		604001	Telephone Usage (Operating Cost)		742	0.00
		604090	Other Communications (Operating Cost)		286	0.00
		606001	Travel-In State		7,608	0.00
		616003	I/T Software		9,572	0.00
		660001	Postage and Freight		169	0.00
		660002	Printing		520	0.00
		660003	Supplies and Services		13,840	0.00
		660009	Professional Development		3,845	0.00
		690002	Prior Year Expenditure Adjustment		5,497	0.00
Accounts Payable Total					706,119	8.46
Bursars Financial Processing					-16,425	0.00
Bursars Financial Processing Total					-16,425	0.00
Bursars Office		601100	Academic Salaries		-650	0.00
		601201	Management and Supervisory		192,833	2.42
		601300	Support Staff Salaries		479,609	10.04
		601303	Student Assistant		11,858	0.53
		603001	OASDI		40,498	0.00
		603003	Dental Insurance		17,124	0.00
		603004	Health and Welfare		223,900	0.00
		603005	Retirement		188,736	0.00
		603009	Non-Industrial Disability		6,893	0.00
		603011	Life Insurance		717	0.00
		603012	Medicare		9,513	0.00
		603013	Vision Care		1,199	0.00
		603014	Long-Term Disability Insurance		247	0.00
		604001	Telephone Usage (Operating Cost)		792	0.00
		604090	Other Communications (Operating Cost)		1,906	0.00
		606001	Travel-In State		4,633	0.00
		606002	Travel-Out of State		3,446	0.00
		613001	Contractual Services		1,757	0.00
		616003	I/T Software		109,951	0.00
		619001	Other Equipment		2,333	0.00
		660001	Postage and Freight		21,132	0.00
		660002	Printing		7,520	0.00
		660003	Supplies and Services		20,193	0.00
		660009	Professional Development		9,675	0.00
		660061	Repairs and Maintenance - Building Maintenance		1,938	0.00
		660090	Expenses-Other		1,902	0.00
		670000	Tr Out within the same CSU Fund in 0948 within the same camp		44,900	0.00
Bursars Office Total					1,404,556	12.99
Financial Services		601100	Academic Salaries		0	0.00
		601201	Management and Supervisory		142,464	1.00
		601300	Support Staff Salaries		93,883	1.58
		603001	OASDI		13,654	0.00
		603003	Dental Insurance		3,156	0.00



**Administration and Business Affairs**  
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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
<b>Financial Services</b>	<b>Financial Services</b>	603004	Health and Welfare	43,305	0.00
		603005	Retirement	66,918	0.00
		603009	Non-Industrial Disability	464	0.00
		603011	Life Insurance	207	0.00
		603012	Medicare	3,357	0.00
		603013	Vision Care	229	0.00
		603014	Long-Term Disability Insurance	75	0.00
		604001	Telephone Usage (Operating Cost)	191	0.00
		604090	Other Communications (Operating Cost)	83	0.00
		606001	Travel-In State	3,729	0.00
		616002	I/T Hardware	18,998	0.00
		616003	I/T Software	10,740	0.00
		617001	Services from Other Funds/Agencies	59	0.00
		660002	Printing	1,273	0.00
		660003	Supplies and Services	4,798	0.00
		660009	Professional Development	1,290	0.00
		670487	Tr Out to CSU 487 -TF Academic Capital Improvement Funds	500,000	0.00
			<b>Financial Services Total</b>	<b>908,872</b>	<b>2.58</b>
	<b>Procurement Services</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	129,228	1.00
		601300	Support Staff Salaries	609,658	10.01
		601301	Overtime	1,551	0.00
		601303	Student Assistant	7,421	0.33
		602001	Work Study-On Campus	8,000	0.36
		603001	OASDI	45,529	0.00
		603003	Dental Insurance	10,836	0.00
		603004	Health and Welfare	127,509	0.00
		603005	Retirement	206,665	0.00
		603011	Life Insurance	357	0.00
		603012	Medicare	10,695	0.00
		603013	Vision Care	1,025	0.00
		603014	Long-Term Disability Insurance	75	0.00
		603015	Flex Cash	1,680	0.00
		604001	Telephone Usage (Operating Cost)	83	0.00
		604090	Other Communications (Operating Cost)	2,230	0.00
		606001	Travel-In State	22,253	0.00
		606002	Travel-Out of State	1,117	0.00
		616003	I/T Software	14,976	0.00
		617001	Services from Other Funds/Agencies	118	0.00
		660001	Postage and Freight	311	0.00
		660002	Printing	7,182	0.00
		660003	Supplies and Services	25,022	0.00
		660009	Professional Development	5,892	0.00
		660090	Expenses-Other	-437	0.00
		690002	Prior Year Expenditure Adjustment	-20,340	0.00
			<b>Procurement Services Total</b>	<b>1,218,633</b>	<b>11.71</b>
	<b>Receiving and Shipping</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	247,167	6.17
		603001	OASDI	15,192	0.00
		603003	Dental Insurance	5,004	0.00
		603004	Health and Welfare	76,778	0.00
		603005	Retirement	69,142	0.00
		603011	Life Insurance	108	0.00
		603012	Medicare	3,553	0.00
		603013	Vision Care	550	0.00
		603015	Flex Cash	1,680	0.00
		604001	Telephone Usage (Operating Cost)	7	0.00
		604090	Other Communications (Operating Cost)	12	0.00
		660001	Postage and Freight	1	0.00
		660003	Supplies and Services	41,555	0.00
		660009	Professional Development	2,390	0.00
			<b>Receiving and Shipping Total</b>	<b>463,139</b>	<b>6.17</b>
	<b>Ticket Office</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	79,847	1.58
		601303	Student Assistant	34,693	1.55
		602001	Work Study-On Campus	8,711	0.39
		603001	OASDI	5,808	0.00
		603003	Dental Insurance	4,142	0.00
		603004	Health and Welfare	21,052	0.00
		603005	Retirement	26,897	0.00
		603011	Life Insurance	36	0.00
		603012	Medicare	1,394	0.00
		603013	Vision Care	183	0.00
		603015	Flex Cash	1,536	0.00
		604001	Telephone Usage (Operating Cost)	82	0.00
		604090	Other Communications (Operating Cost)	1,715	0.00
		606002	Travel-Out of State	544	0.00
		616003	I/T Software	0	0.00
		660001	Postage and Freight	464	0.00
		660002	Printing	1,562	0.00
		660003	Supplies and Services	12,653	0.00
		660009	Professional Development	2,564	0.00
			<b>Ticket Office Total</b>	<b>203,881</b>	<b>3.52</b>

**Administration and Business Affairs**  
*Operating Fund Detail*  
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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
<b>Financial Services Total</b>				<b>6,364,368</b>	<b>58.64</b>
<b>Public Safety</b>	<b>Emergency Operations Center</b>	604090	Other Communications (Operating Cost)	37	0.00
		619001	Other Equipment	14,120	0.00
		660003	Supplies and Services	998	0.00
	<b>Emergency Operations Center Total</b>			<b>15,155</b>	<b>0.00</b>
	<b>Police Department</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	507,341	4.57
		601300	Support Staff Salaries	2,357,886	36.80
		601301	Overtime	160,329	0.00
		602001	Work Study-On Campus	5,567	0.25
		603001	OASDI	45,221	0.00
		603003	Dental Insurance	40,191	0.00
		603004	Health and Welfare	584,806	0.00
		603005	Retirement	1,076,269	0.00
		603011	Life Insurance	1,320	0.00
		603012	Medicare	43,348	0.00
		603013	Vision Care	3,435	0.00
		603014	Long-Term Disability Insurance	302	0.00
		603015	Flex Cash	3,360	0.00
		604001	Telephone Usage (Operating Cost)	988	0.00
		604090	Other Communications (Operating Cost)	7,770	0.00
		606001	Travel-In State	17,344	0.00
		613001	Contractual Services	29,441	0.00
		616003	I/T Software	14,811	0.00
		617001	Services from Other Funds/Agencies	118	0.00
		617101	Service from Between Campuses and the CO (interagency)	4,070	0.00
		619001	Other Equipment	53,650	0.00
		660001	Postage and Freight	797	0.00
		660002	Printing	14,853	0.00
		660003	Supplies and Services	164,496	0.00
		660009	Professional Development	10,380	0.00
		660017	Advertising and Promotional Expenses	500	0.00
		660027	Pollution Remediation Expenses	2,107	0.00
		660090	Expenses-Other	200	0.00
	<b>Police Department Total</b>			<b>5,150,900</b>	<b>41.61</b>
	<b>Public Safety Cadet Program</b>	601303	Student Assistant	521,909	22.85
		603012	Medicare	1,799	0.00
		604001	Telephone Usage (Operating Cost)	2	0.00
		604090	Other Communications (Operating Cost)	55	0.00
		619001	Other Equipment	11,300	0.00
		660003	Supplies and Services	31,057	0.00
	<b>Public Safety Cadet Program Total</b>			<b>566,122</b>	<b>22.85</b>
	<b>Security and Administration</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	94,620	1.00
		601300	Support Staff Salaries	49,545	1.20
		601301	Overtime	30	0.00
		601303	Student Assistant	3,663	0.16
		603001	OASDI	8,420	0.00
		603003	Dental Insurance	2,378	0.00
		603004	Health and Welfare	29,676	0.00
		603005	Retirement	38,814	0.00
		603011	Life Insurance	198	0.00
		603012	Medicare	2,070	0.00
		603013	Vision Care	183	0.00
		603014	Long-Term Disability Insurance	75	0.00
		604090	Other Communications (Operating Cost)	1,912	0.00
		606001	Travel-In State	1,193	0.00
		606002	Travel-Out of State	2,179	0.00
		616003	I/T Software	72,162	0.00
		616005	Misc Info Tech Costs	7,646	0.00
		619001	Other Equipment	96,232	0.00
		660003	Supplies and Services	70,150	0.00
		660009	Professional Development	4,735	0.00
	<b>Security and Administration Total</b>			<b>485,884</b>	<b>2.36</b>
<b>Public Safety Total</b>				<b>6,218,060</b>	<b>66.82</b>
<b>Risk Management Services</b>	<b>Risk Management Services</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	355,846	3.50
		601300	Support Staff Salaries	321,006	4.83
		601301	Overtime	1,065	0.00
		603001	OASDI	40,792	0.00
		603003	Dental Insurance	11,350	0.00
		603004	Health and Welfare	145,865	0.00
		603005	Retirement	187,178	0.00
		603011	Life Insurance	716	0.00
		603012	Medicare	9,671	0.00
		603013	Vision Care	765	0.00
		603014	Long-Term Disability Insurance	263	0.00
		604001	Telephone Usage (Operating Cost)	457	0.00
		604090	Other Communications (Operating Cost)	258	0.00
		606001	Travel-In State	9,808	0.00
		606002	Travel-Out of State	3,751	0.00
		613001	Contractual Services	14,684	0.00
		616003	I/T Software	1,917	0.00

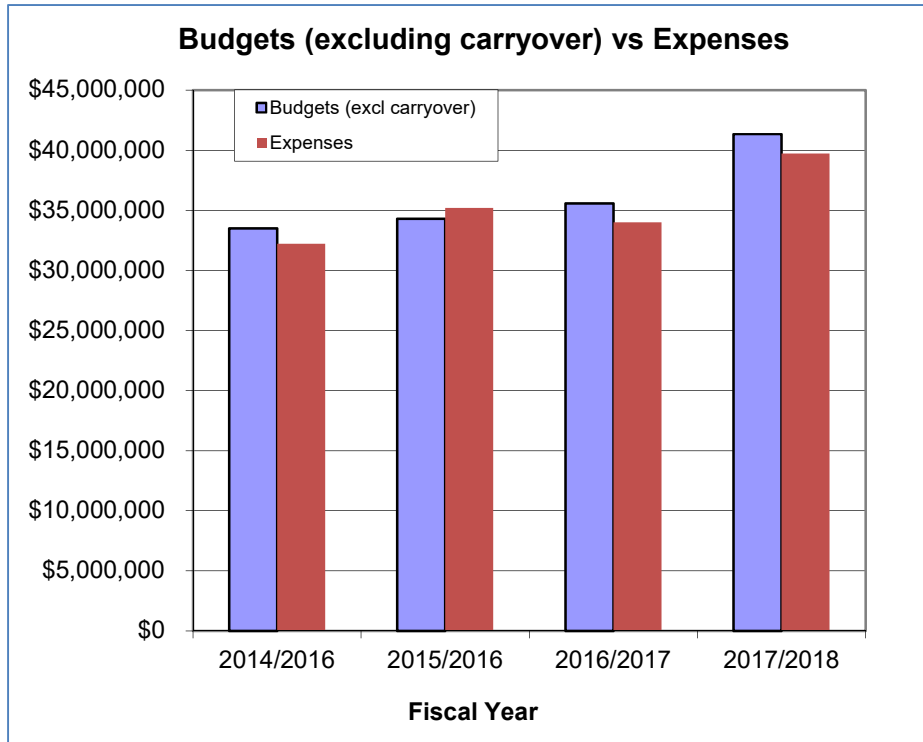
**Administration and Business Affairs**  
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**for 2017-18**

College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
<b>Risk Management Services</b>	<b>Risk Management Services</b>	660001	Postage and Freight	315	0.00
		660002	Printing	3,099	0.00
		660003	Supplies and Services	53,974	0.00
		660009	Professional Development	5,139	0.00
		660017	Advertising and Promotional Expenses	1,437	0.00
		660042	Recruitment and Employee Relocation	103	0.00
	<b>Risk Management Services Total</b>			<b>1,169,459</b>	<b>8.33</b>
<b>Risk Management Services Total</b>				<b>1,169,459</b>	<b>8.33</b>
<b>Transport and Support Svcs</b>	<b>Mail Services</b>	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	74,102	1.02
		601300	Support Staff Salaries	214,102	5.00
		601303	Student Assistant	7,959	0.35
		602001	Work Study-On Campus	8,022	0.35
		603001	OASDI	17,662	0.00
		603003	Dental Insurance	7,087	0.00
		603004	Health and Welfare	59,487	0.00
		603005	Retirement	80,992	0.00
		603011	Life Insurance	272	0.00
		603012	Medicare	4,199	0.00
		603013	Vision Care	551	0.00
		603014	Long-Term Disability Insurance	77	0.00
		603015	Flex Cash	3,072	0.00
		604001	Telephone Usage (Operating Cost)	2	0.00
		604090	Other Communications (Operating Cost)	5	0.00
		606001	Travel-In State	65	0.00
		606002	Travel-Out of State	0	0.00
		616002	I/T Hardware	2,727	0.00
		616003	I/T Software	4,077	0.00
		619001	Other Equipment	14,067	0.00
		660001	Postage and Freight	435,716	0.00
		660002	Printing	361	0.00
		660003	Supplies and Services	44,675	0.00
	<b>Mail Services Total</b>			<b>979,279</b>	<b>6.71</b>
	<b>Reprographic Services</b>	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	288,521	6.77
		601301	Overtime	876	0.00
		601303	Student Assistant	1,873	0.07
		603001	OASDI	17,724	0.00
		603003	Dental Insurance	4,739	0.00
		603004	Health and Welfare	97,386	0.00
		603005	Retirement	81,528	0.00
		603008	Industrial Disability	2,310	0.00
		603011	Life Insurance	125	0.00
		603012	Medicare	4,172	0.00
		603013	Vision Care	634	0.00
		603015	Flex Cash	144	0.00
		604001	Telephone Usage (Operating Cost)	17	0.00
		604090	Other Communications (Operating Cost)	16	0.00
		606001	Travel-In State	6,686	0.00
		606002	Travel-Out of State	4,348	0.00
		613001	Contractual Services	55,994	0.00
		616002	I/T Hardware	14,409	0.00
		616003	I/T Software	26,658	0.00
		616005	Misc Info Tech Costs	38,400	0.00
		619001	Other Equipment	101,422	0.00
		660001	Postage and Freight	24	0.00
		660002	Printing	231,997	0.00
		660003	Supplies and Services	367,409	0.00
	<b>Reprographic Services Total</b>			<b>1,347,412</b>	<b>6.83</b>
<b>Transport and Support Svcs Total</b>				<b>2,326,691</b>	<b>13.55</b>
<b>VP's Office - ABA</b>	<b>Audit and Consulting Services</b>	601201	Management and Supervisory	108,856	0.91
		601300	Support Staff Salaries	8,498	0.22
		601301	Overtime	4,543	0.00
		603001	OASDI	7,443	0.00
		603003	Dental Insurance	1,416	0.00
		603004	Health and Welfare	17,313	0.00
		603005	Retirement	26,665	0.00
		603011	Life Insurance	167	0.00
		603012	Medicare	1,741	0.00
		603013	Vision Care	92	0.00
		603014	Long-Term Disability Insurance	69	0.00
		604001	Telephone Usage (Operating Cost)	53	0.00
		604090	Other Communications (Operating Cost)	93	0.00
		606001	Travel-In State	1,206	0.00
		613001	Contractual Services	39,500	0.00
		660002	Printing	221	0.00
		660003	Supplies and Services	345	0.00
		660009	Professional Development	-995	0.00
		690002	Prior Year Expenditure Adjustment	27	0.00
	<b>Audit and Consulting Services Total</b>			<b>217,251</b>	<b>1.14</b>
	<b>CO Obligations</b>	660003	Supplies and Services	52,962	0.00
		670491	Tr Out to CSU 491 -TF Spl Pjt Fd-Special Project	338,472	0.00
	<b>CO Obligations Total</b>			<b>391,434</b>	<b>0.00</b>
	<b>Vice President for Admin</b>	601100	Academic Salaries	0	0.00

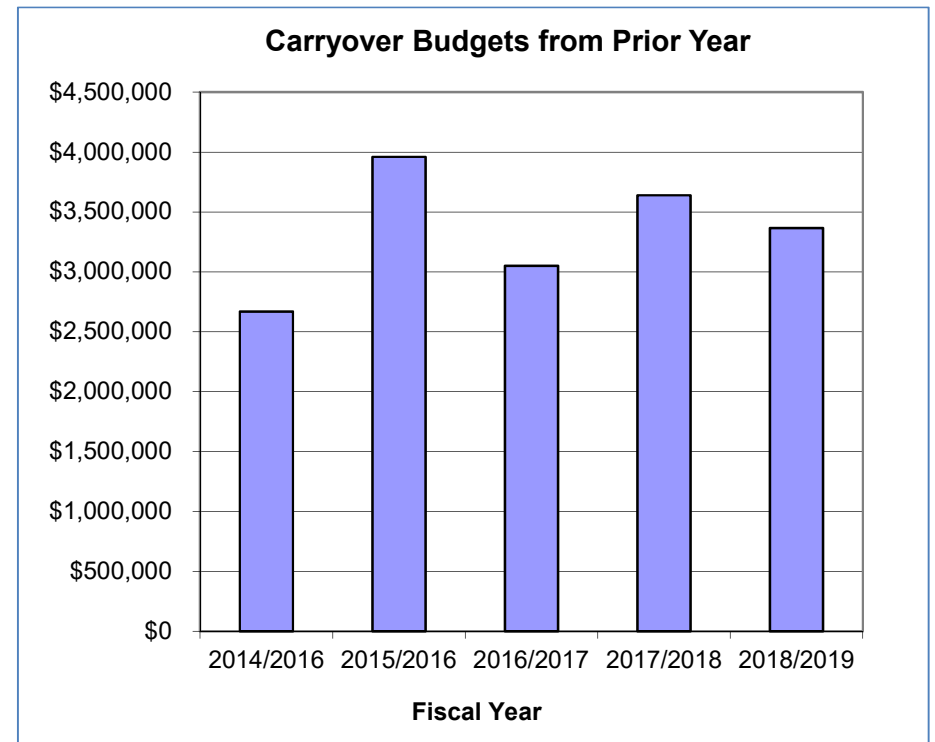
**Administration and Business Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS		\$ Amount	FTE annualized
		Expense Obj Code	Expense Description		
VP's Office - ABA	Vice President for Admin	601201	Management and Supervisory	258,264	1.21
		601300	Support Staff Salaries	159,461	2.96
		601303	Student Assistant	9,340	0.51
		603001	OASDI	16,849	0.00
		603003	Dental Insurance	4,432	0.00
		603004	Health and Welfare	52,275	0.00
		603005	Retirement	106,730	0.00
		603011	Life Insurance	308	0.00
		603012	Medicare	6,042	0.00
		603013	Vision Care	335	0.00
		603014	Long-Term Disability Insurance	114	0.00
		603015	Flex Cash	144	0.00
		604001	Telephone Usage (Operating Cost)	267	0.00
		604090	Other Communications (Operating Cost)	262	0.00
		606001	Travel-In State	13,909	0.00
		606002	Travel-Out of State	408	0.00
		617001	Services from Other Funds/Agencies	59	0.00
		660001	Postage and Freight	28	0.00
		660002	Printing	9,446	0.00
		660003	Supplies and Services	44,881	0.00
		660009	Professional Development	2,878	0.00
	Vice President for Admin Total			<b>686,433</b>	<b>4.68</b>
	VP Admin Reserve	670486	Tr Out to CSU 486 -TF Academic Maintenance and Repair Fund	243,500	0.00
		670487	Tr Out to CSU 487 -TF Academic Capital Improvement Funds	324,439	0.00
	VP Admin Reserve Total			<b>567,939</b>	<b>0.00</b>
VP's Office - ABA Total				<b>1,863,057</b>	<b>5.81</b>
Grand Total				<b>39,734,194</b>	<b>332.46</b>

**General Operating Fund Multi-Year Summary**  
**Administration and Business Affairs**  
**Budgets and Expenditures**



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018	%	2018/2019
Prior Year Carryover	2,121,293	153%	3,243,407	54%	1,751,096	150%	2,634,318	128%	3,367,214
Prior Year Encumbrances	547,946	131%	716,112	182%	1,300,874	77%	1,004,038	186%	1,871,226
Initial Baseline	15,033,093	105%	15,775,901	102%	16,075,903	105%	16,835,363	106%	17,788,879
Misc Budget Entries	18,471,656	100%	18,515,559	105%	19,496,496	126%	24,498,915		
Year End Budget	36,173,987	106%	38,250,979	101%	38,624,369	116%	44,972,634		
Year End Expenditures	(32,214,468)	109%	(35,199,009)	97%	(33,997,420)	117%	(39,734,194)		
Year End Encumbrances	(716,112)	182%	(1,300,874)	77%	(1,004,038)	186%	(1,871,226)		
Budget Balance Available	3,243,407	54%	1,751,096	150%	2,634,318	128%	3,367,214		



## 9. 2017-18 OPERATING FUND – ATHLETICS

**Athletics**  
*Operating Fund Summary*  
**for 2017-18**

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$0</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$3,384,207
Prior Year Encumbrance Allocations		\$5,000
Centrally Funded Compensation Increases		\$194,323
Benefits Allocations		\$3,086,481
Miscellaneous Budget Transfers		\$2,002,343
<b>Total Sources (Budget)</b>		<b>\$8,672,354</b>

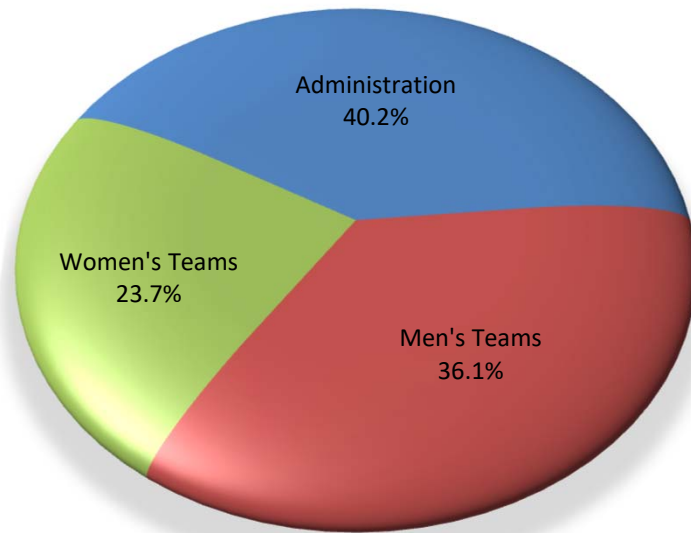
<b>Uses (Expenditures) by Program Center</b>		
Administration	46.70	\$3,636,372
Men's Teams	26.45	\$3,267,488
Women's Teams	19.21	\$2,146,988
<b>Total Uses (Expenditures) by Program Center</b>	<b>92.36</b>	<b>\$9,050,847</b>

<b>Uses (Expenditures) by Expense Category</b>		
Regular Salaries and Wages	91.43	5,849,809
Work Study	0.93	19,963
Benefits Group	0.00	3,086,481
Communications	0.00	8,717
Misc. Operating Expenses	0.00	13,878
Operating Transfers Out	0.00	72,000
<b>Total Uses (Expenditures) by Expense Type</b>	<b>92.36</b>	<b>\$9,050,847</b>

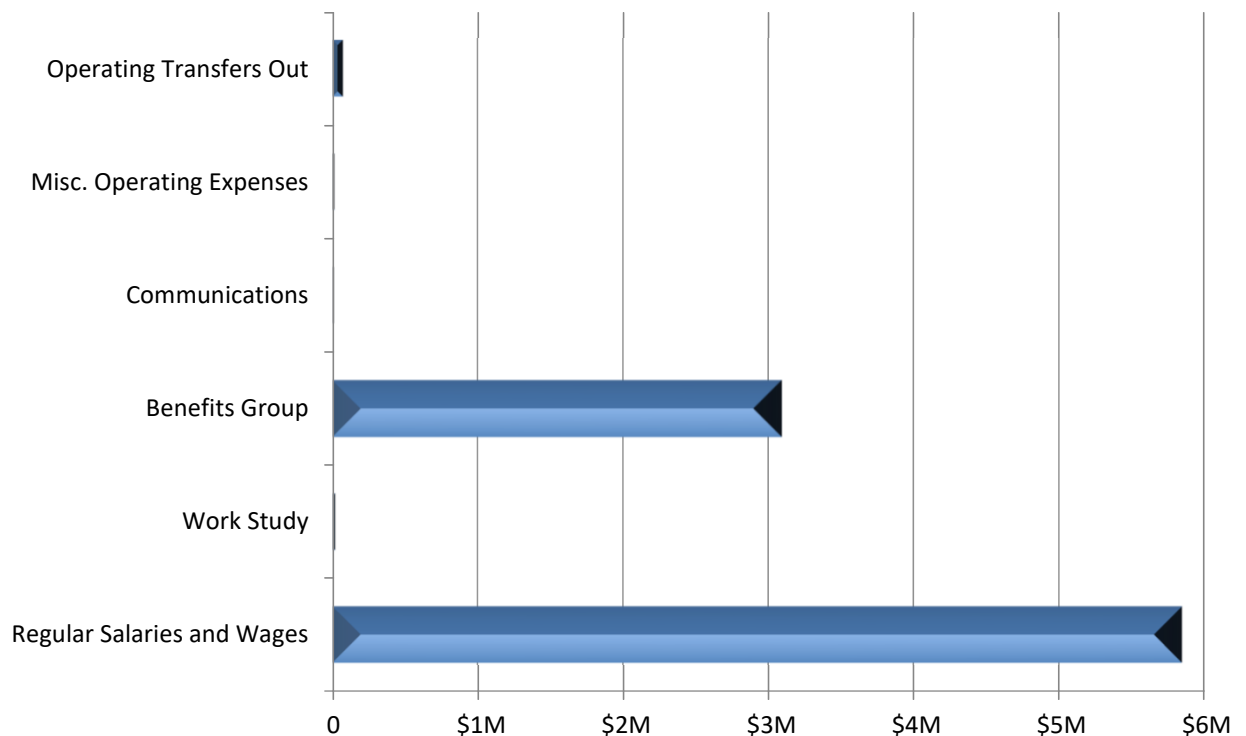
<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$0
Total Sources (Budget)		\$8,672,354
Total Uses (Expenses)		(\$9,050,847)
Year-End Encumbrances		(\$34,333)
<b>Budget Balance Available</b>		<b>(\$412,826)</b>

**Athletics**  
*Operating Fund Summary*  
**for 2017-18**

**17-18 Uses (Expenditures) by Program Center**



**17-18 Uses (Expenditures) by Expense Category**





**Athletics**  
*Expense Categories by Program Center*  
**for 2017-18**

<b>CSU_GAAP_ OBJ_CT_CD</b>	<b>CSU_GAAP_OBJ_CT_DS</b>	<b>Administration</b>	<b>Men's Teams</b>	<b>Women's Teams</b>	<b>Grand Total</b>
<b>601</b>	Regular Salaries and Wages	2,398,151	2,069,647	1,382,011	5,849,809
<b>602</b>	Work Study	19,963			19,963
<b>603</b>	Benefits Group	1,124,042	1,197,841	764,598	3,086,481
<b>604</b>	Communications	8,717			8,717
<b>660</b>	Misc. Operating Expenses	13,500		378	13,878
<b>680</b>	Operating Transfers Out	72,000			72,000
<b>Grand Total</b>		<b>3,636,372</b>	<b>3,267,488</b>	<b>2,146,988</b>	<b>9,050,847</b>

**Athletics**  
*Expense Categories by Program Center*  
**for 2017-18**

<b>CSU_GAAP_ OBJ_CT_CD</b>	<b>CSU_GAAP_OBJ_CT_DS</b>	<b>Administration</b>	<b>Men's Teams</b>	<b>Women's Teams</b>	<b>Grand Total</b>
<b>601</b>	Regular Salaries and Wages	2,398,151	2,069,647	1,382,011	5,849,809
<b>602</b>	Work Study	19,963			19,963
<b>603</b>	Benefits Group	1,124,042	1,197,841	764,598	3,086,481
<b>604</b>	Communications	8,717			8,717
<b>660</b>	Misc. Operating Expenses	13,500		378	13,878
<b>680</b>	Operating Transfers Out	72,000			72,000
<b>Grand Total</b>		<b>3,636,372</b>	<b>3,267,488</b>	<b>2,146,988</b>	<b>9,050,847</b>

**Athletics**  
Operating Fund Detail  
for 2017-18

College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
Administration	Athletics	601100	Academic Salaries	19,541	0.00
		601201	Management and Supervisory	428,140	3.44
		601300	Support Staff Salaries	429,857	9.12
		601301	Overtime	1,128	0.00
		601303	Student Assistant	31,032	1.32
		602001	Work Study-On Campus	19,963	0.93
		603001	OASDI	46,794	0.00
		603003	Dental Insurance	16,155	0.00
		603004	Health and Welfare	182,803	0.00
		603005	Retirement	226,597	0.00
		603011	Life Insurance	741	0.00
		603012	Medicare	12,943	0.00
		603013	Vision Care	1,022	0.00
		603014	Long-Term Disability Insurance	251	0.00
		604001	Telephone Usage (Operating Cost)	2,740	0.00
		604090	Other Communications (Operating Cost)	5,977	0.00
		660003	Supplies and Services	13,500	0.00
		670486	Tr Out to CSU 486 -TF Academic Maintenance and Repair Fund	72,000	0.00
	<b>Athletics Total</b>			<b>1,511,184</b>	<b>14.81</b>
	Athletics Academic Adv	601300	Support Staff Salaries	41,676	1.08
		601303	Student Assistant	13,801	0.50
		603001	OASDI	397	0.00
		603005	Retirement	1,820	0.00
		603012	Medicare	604	0.00
	<b>Athletics Academic Adv Total</b>			<b>58,297</b>	<b>1.58</b>
	Athletics Marketing-Promo	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	113,302	2.54
		601301	Overtime	484	0.00
		601303	Student Assistant	20,056	0.89
		603001	OASDI	6,289	0.00
		603003	Dental Insurance	687	0.00
		603004	Health and Welfare	17,670	0.00
		603005	Retirement	28,661	0.00
		603011	Life Insurance	26	0.00
		603012	Medicare	1,654	0.00
		603013	Vision Care	129	0.00
	<b>Athletics Marketing-Promo Total</b>			<b>188,957</b>	<b>3.43</b>
	Athletics Tickets	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	62,806	1.75
		601303	Student Assistant	12,085	0.32
		603001	OASDI	2,815	0.00
		603005	Retirement	12,303	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	874	0.00
		603013	Vision Care	92	0.00
		603015	Flex Cash	1,680	0.00
	<b>Athletics Tickets Total</b>			<b>92,673</b>	<b>2.07</b>
	Events Manager	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	187,324	4.79
		601301	Overtime	1,525	0.00
		601303	Student Assistant	24,129	1.00
		603001	OASDI	6,188	0.00
		603003	Dental Insurance	2,484	0.00
		603004	Health and Welfare	28,832	0.00
		603005	Retirement	28,296	0.00
		603011	Life Insurance	35	0.00
		603012	Medicare	2,788	0.00
		603013	Vision Care	175	0.00
	<b>Events Manager Total</b>			<b>281,775</b>	<b>5.79</b>
	Green Army	601300	Support Staff Salaries	2,295	0.07
		603001	OASDI	142	0.00
		603005	Retirement	613	0.00
		603012	Medicare	33	0.00
	<b>Green Army Total</b>			<b>3,084</b>	<b>0.07</b>
	Hornet Club	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	145,315	1.96
		601300	Support Staff Salaries	81,673	1.98
		601301	Overtime	584	0.00
		601303	Student Assistant	158	0.01
		603001	OASDI	13,866	0.00
		603003	Dental Insurance	3,408	0.00
		603004	Health and Welfare	41,991	0.00
		603005	Retirement	63,523	0.00
		603011	Life Insurance	387	0.00
		603012	Medicare	3,243	0.00
		603013	Vision Care	375	0.00
		603014	Long-Term Disability Insurance	151	0.00
		603015	Flex Cash	980	0.00
	<b>Hornet Club Total</b>			<b>355,653</b>	<b>3.95</b>
	Special Events-Athletics	601300	Support Staff Salaries	8,161	0.33

**Athletics**  
Operating Fund Detail  
for 2017-18

College/Program Center		FIRMS Expense Obj Code		Expense Description	\$ Amount	FTE annualized
Administration	Special Events-Athletics	601301	Overtime		2,740	0.00
		601303	Student Assistant		7,120	0.33
		603005	Retirement		0	0.00
		603012	Medicare		249	0.00
	Special Events-Athletics Total				18,270	0.66
	Spirit Leaders-Cheer	601300	Support Staff Salaries		6,875	0.30
		603012	Medicare		100	0.00
	Spirit Leaders-Cheer Total				6,974	0.30
	Spirit Leaders-Dance	601300	Support Staff Salaries		8,330	0.37
		603012	Medicare		121	0.00
	Spirit Leaders-Dance Total				8,451	0.37
	Sports Info	601100	Academic Salaries		0	0.00
		601300	Support Staff Salaries		185,277	3.62
		601301	Overtime		818	0.00
		603001	OASDI		9,866	0.00
		603003	Dental Insurance		4,605	0.00
		603004	Health and Welfare		49,137	0.00
		603005	Retirement		44,997	0.00
		603011	Life Insurance		51	0.00
		603012	Medicare		2,670	0.00
		603013	Vision Care		259	0.00
	Sports Info Total				297,680	3.62
	Sports Medicine	601100	Academic Salaries		0	0.00
		601300	Support Staff Salaries		319,065	6.04
		601303	Student Assistant		47,161	1.31
		603001	OASDI		16,714	0.00
		603003	Dental Insurance		4,951	0.00
		603004	Health and Welfare		64,839	0.00
		603005	Retirement		77,777	0.00
		603011	Life Insurance		95	0.00
		603012	Medicare		4,596	0.00
		603013	Vision Care		481	0.00
	Sports Medicine Total				535,678	7.35
	Strength and Conditioning	601100	Academic Salaries		194,792	2.70
		601301	Overtime		904	0.00
		603001	OASDI		8,999	0.00
		603003	Dental Insurance		1,407	0.00
		603004	Health and Welfare		30,274	0.00
		603005	Retirement		37,592	0.00
		603011	Life Insurance		338	0.00
		603012	Medicare		2,836	0.00
		603013	Vision Care		343	0.00
		603014	Long-Term Disability Insurance		210	0.00
	Strength and Conditioning Total				277,696	2.70
Administration Total					3,636,372	46.70
Men's Teams	Baseball	601100	Academic Salaries		130,143	1.95
		601201	Management and Supervisory		145,540	1.00
		601300	Support Staff Salaries		12,220	0.29
		601301	Overtime		235	0.00
		603001	OASDI		16,492	0.00
		603003	Dental Insurance		4,778	0.00
		603004	Health and Welfare		60,056	0.00
		603005	Retirement		73,498	0.00
		603011	Life Insurance		368	0.00
		603012	Medicare		4,189	0.00
		603013	Vision Care		283	0.00
		603014	Long-Term Disability Insurance		189	0.00
	Baseball Total				447,989	3.24
	Basketball-Mens	601100	Academic Salaries		294,203	3.53
		601201	Management and Supervisory		185,919	1.00
		601300	Support Staff Salaries		5,967	0.19
		603001	OASDI		22,072	0.00
		603003	Dental Insurance		5,173	0.00
		603004	Health and Welfare		71,306	0.00
		603005	Retirement		117,701	0.00
		603011	Life Insurance		525	0.00
		603012	Medicare		7,009	0.00
		603013	Vision Care		442	0.00
		603014	Long-Term Disability Insurance		285	0.00
	Basketball-Mens Total				710,603	4.72
	Cross Cnty-Trk and Fld-Mens	601100	Academic Salaries		116,012	2.17
		603001	OASDI		6,461	0.00
		603003	Dental Insurance		3,594	0.00
		603004	Health and Welfare		46,322	0.00
		603005	Retirement		30,169	0.00
		603011	Life Insurance		270	0.00
		603012	Medicare		1,654	0.00
		603013	Vision Care		275	0.00
		603014	Long-Term Disability Insurance		164	0.00
		603015	Flex Cash		280	0.00
	Cross Cnty-Trk and Fld-Mens Total				205,201	2.17

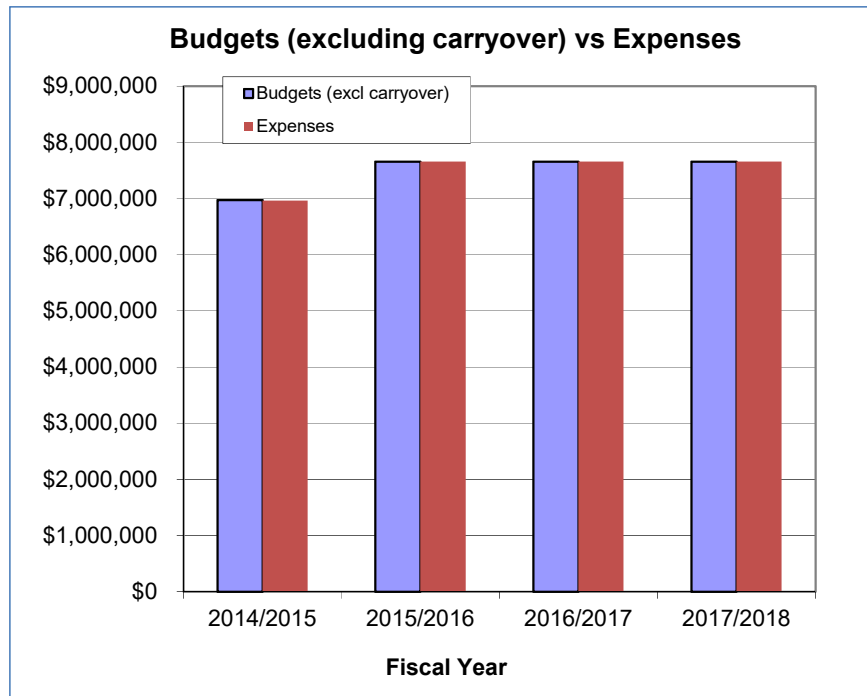
**Athletics**  
Operating Fund Detail  
for 2017-18

		FIRMS					
College/Program Center	Department	Expense Obj Code	Expense Description	\$ Amount	FTE annualized		
Men's Teams	Football	601100	Academic Salaries	612,978	9.03		
		601201	Management and Supervisory	257,784	2.00		
		601300	Support Staff Salaries	49,826	1.12		
		601301	Overtime	538	0.00		
		601303	Student Assistant	587	0.02		
		603001	OASDI	48,243	0.00		
		603003	Dental Insurance	17,276	0.00		
		603004	Health and Welfare	214,330	0.00		
		603005	Retirement	242,084	0.00		
		603011	Life Insurance	1,383	0.00		
		603012	Medicare	13,157	0.00		
		603013	Vision Care	1,299	0.00		
		603014	Long-Term Disability Insurance	766	0.00		
		Football Total			1,460,251	12.17	
	Golf-Mens	601100	Academic Salaries	63,302	1.09		
		603001	OASDI	3,867	0.00		
		603003	Dental Insurance	1,482	0.00		
		603004	Health and Welfare	21,069	0.00		
		603005	Retirement	17,992	0.00		
		603011	Life Insurance	90	0.00		
		603012	Medicare	904	0.00		
		603013	Vision Care	92	0.00		
		603014	Long-Term Disability Insurance	55	0.00		
		Golf-Mens Total			108,853	1.09	
	Soccer-Mens	601100	Academic Salaries	118,729	1.73		
		601300	Support Staff Salaries	6,858	0.16		
		603001	OASDI	7,037	0.00		
		603003	Dental Insurance	4,142	0.00		
		603004	Health and Welfare	42,529	0.00		
		603005	Retirement	33,746	0.00		
		603011	Life Insurance	180	0.00		
		603012	Medicare	1,745	0.00		
		603013	Vision Care	183	0.00		
		603014	Long-Term Disability Insurance	109	0.00		
		Soccer-Mens Total			215,258	1.89	
		Tennis-Mens	601100	Academic Salaries	68,806	1.18	
			603001	OASDI	2,055	0.00	
			603003	Dental Insurance	2,576	0.00	
	603004		Health and Welfare	35,014	0.00		
	603005		Retirement	9,504	0.00		
	603011		Life Insurance	150	0.00		
	603012		Medicare	983	0.00		
	603013		Vision Care	153	0.00		
	603014		Long-Term Disability Insurance	91	0.00		
	Tennis-Mens Total				119,332	1.18	
	Men's Teams Total				3,267,488	26.45	
	Women's Teams		Basketball-Womens	601100	Academic Salaries	159,550	2.70
		601201		Management and Supervisory	133,068	1.00	
		601303		Student Assistant	7,953	0.35	
		603001		OASDI	17,862	0.00	
603003		Dental Insurance		4,000	0.00		
603004		Health and Welfare		54,149	0.00		
603005		Retirement		83,171	0.00		
603011		Life Insurance		450	0.00		
603012		Medicare		4,183	0.00		
603013		Vision Care		367	0.00		
603014		Long-Term Disability Insurance		240	0.00		
Basketball-Womens Total					464,992	4.04	
Cross Cnty-Trk and Fid-Wome		601100	Academic Salaries	160,904	2.20		
		603001	OASDI	9,867	0.00		
		603003	Dental Insurance	2,061	0.00		
		603004	Health and Welfare	50,467	0.00		
		603005	Retirement	45,734	0.00		
		603011	Life Insurance	270	0.00		
		603012	Medicare	2,308	0.00		
		603013	Vision Care	275	0.00		
		603014	Long-Term Disability Insurance	164	0.00		
		Cross Cnty-Trk and Fid-Womens Total			272,050	2.20	
Golf-Womens		601100	Academic Salaries	66,518	0.82		
		603001	OASDI	3,908	0.00		
		603003	Dental Insurance	2,071	0.00		
		603004	Health and Welfare	21,078	0.00		
		603005	Retirement	18,907	0.00		
		603011	Life Insurance	90	0.00		
		603012	Medicare	914	0.00		
		603013	Vision Care	92	0.00		
		603014	Long-Term Disability Insurance	55	0.00		
		Golf-Womens Total			113,632	0.82	
Gymnastics-Womens		601100	Academic Salaries	162,250	2.33		
		603001	OASDI	8,182	0.00		
		603003	Dental Insurance	2,085	0.00		

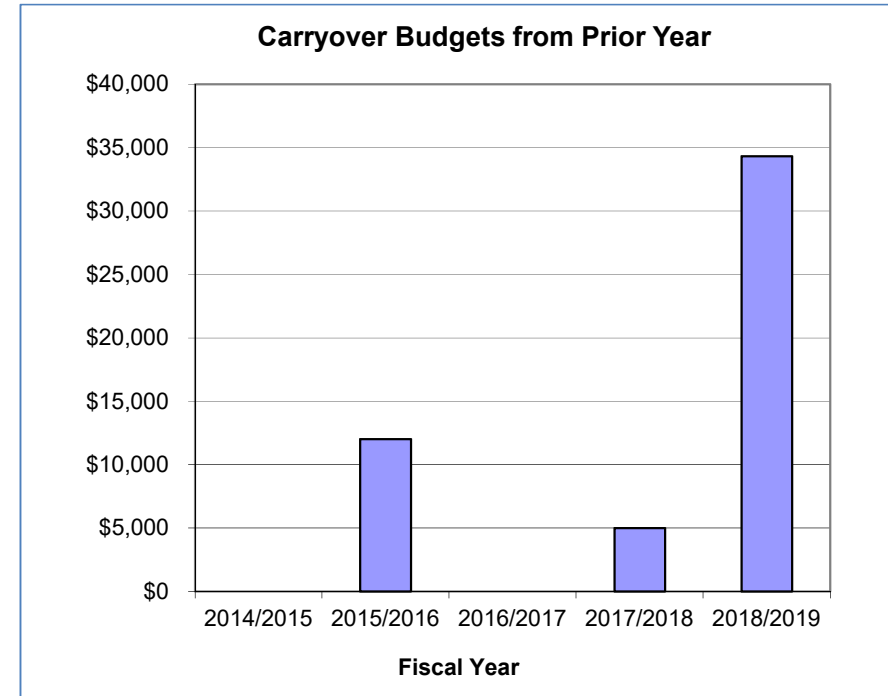
**Athletics**  
Operating Fund Detail  
for 2017-18

College/Program Center	Department	FIRMS		\$ Amount	FTE annualized
		Expense Obj Code	Expense Description		
<b>Women's Teams</b>	<b>Gymnastics-Womens</b>	603004	Health and Welfare	31,751	0.00
		603005	Retirement	34,559	0.00
		603011	Life Insurance	270	0.00
		603012	Medicare	2,344	0.00
		603013	Vision Care	275	0.00
		603014	Long-Term Disability Insurance	164	0.00
	<b>Gymnastics-Womens Total</b>			<b>241,879</b>	<b>2.33</b>
	<b>Rowing-Womens</b>	601100	Academic Salaries	119,053	1.85
		601300	Support Staff Salaries	3,150	0.10
		603001	OASDI	7,259	0.00
		603003	Dental Insurance	2,633	0.00
		603004	Health and Welfare	29,711	0.00
		603005	Retirement	33,839	0.00
		603011	Life Insurance	180	0.00
		603012	Medicare	1,743	0.00
		603013	Vision Care	183	0.00
		603014	Long-Term Disability Insurance	109	0.00
	<b>Rowing-Womens Total</b>			<b>197,860</b>	<b>1.95</b>
	<b>Sand Volleyball-Womens</b>	601100	Academic Salaries	26,831	0.30
		603001	OASDI	1,664	0.00
		603005	Retirement	7,626	0.00
		603012	Medicare	389	0.00
	<b>Sand Volleyball-Womens Total</b>			<b>36,510</b>	<b>0.30</b>
	<b>Soccer-Womens</b>	601100	Academic Salaries	107,251	1.57
		603001	OASDI	5,520	0.00
		603003	Dental Insurance	2,164	0.00
		603004	Health and Welfare	21,052	0.00
		603005	Retirement	24,096	0.00
		603011	Life Insurance	180	0.00
		603012	Medicare	1,546	0.00
		603013	Vision Care	183	0.00
		603014	Long-Term Disability Insurance	114	0.00
		603015	Flex Cash	1,260	0.00
	<b>Soccer-Womens Total</b>			<b>163,365</b>	<b>1.57</b>
	<b>Softball</b>	601100	Academic Salaries	184,224	2.62
		601301	Overtime	294	0.00
		603001	OASDI	11,081	0.00
		603003	Dental Insurance	4,704	0.00
		603004	Health and Welfare	50,467	0.00
		603005	Retirement	52,027	0.00
		603011	Life Insurance	270	0.00
		603012	Medicare	2,613	0.00
		603013	Vision Care	275	0.00
		603014	Long-Term Disability Insurance	164	0.00
		660003	Supplies and Services	378	0.00
	<b>Softball Total</b>			<b>306,497</b>	<b>2.62</b>
	<b>Tennis-Womens</b>	601100	Academic Salaries	101,438	1.27
		601301	Overtime	493	0.00
		603001	OASDI	734	0.00
		603003	Dental Insurance	717	0.00
		603004	Health and Welfare	10,492	0.00
		603005	Retirement	3,291	0.00
		603011	Life Insurance	188	0.00
		603012	Medicare	1,494	0.00
		603013	Vision Care	191	0.00
		603014	Long-Term Disability Insurance	114	0.00
		603015	Flex Cash	1,236	0.00
	<b>Tennis-Womens Total</b>			<b>120,387</b>	<b>1.27</b>
	<b>Volleyball-Womens</b>	601100	Academic Salaries	148,692	2.09
		601301	Overtime	341	0.00
		603001	OASDI	8,339	0.00
		603003	Dental Insurance	2,723	0.00
		603004	Health and Welfare	30,741	0.00
		603005	Retirement	36,296	0.00
		603011	Life Insurance	203	0.00
		603012	Medicare	2,151	0.00
		603013	Vision Care	206	0.00
		603014	Long-Term Disability Insurance	124	0.00
	<b>Volleyball-Womens Total</b>			<b>229,816</b>	<b>2.09</b>
<b>Women's Teams Total</b>				<b>2,146,988</b>	<b>19.21</b>
<b>Grand Total</b>				<b>9,050,847</b>	<b>92.36</b>

**General Operating Fund Multi-Year Summary**  
**Athletics**  
**Budgets and Expenditures**



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018	%	2018/2019
Prior Year Carryover	-	n/a	-	n/a	(87)	n/a	-	n/a	-
Prior Year Encumbrances	-	n/a	12,000	n/a	87	n/a	5,000	687%	34,333
Initial Baseline	2,857,388	109%	3,120,665	100%	3,124,619	108%	3,384,207	120%	3,757,977
Misc Budget Entries	4,116,660	110%	4,524,897	119%	5,369,635	98%	5,283,147		
Year End Budget	6,974,048	110%	7,657,562	111%	8,494,254	102%	8,672,354		
Year End Expenditures	(6,962,048)	110%	(7,657,562)	111%	(8,489,254)	107%	(9,050,847)		
Year End Encumbrances	(12,000)	1%	(87)	5747%	(5,000)	687%	(34,333)		
Budget Balance Available	0		(87)		-		(412,826)		



## **10.** 2017-18 OPERATING FUND – HUMAN RESOURCES



**Human Resources**  
*Operating Fund Summary*  
**for 2017-18**

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$1,335</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$2,186,413
Prior Year Encumbrance Allocations		\$198,647
Centrally Funded Compensation Increases		\$91,695
CO Cash Posting Orders		\$34,000
Benefits Allocations		\$1,314,854
Miscellaneous Budget Transfers		\$5,703
Revenue from Various Sources		\$580,172
<b>Total Sources (Budget)</b>		<b>\$4,411,484</b>

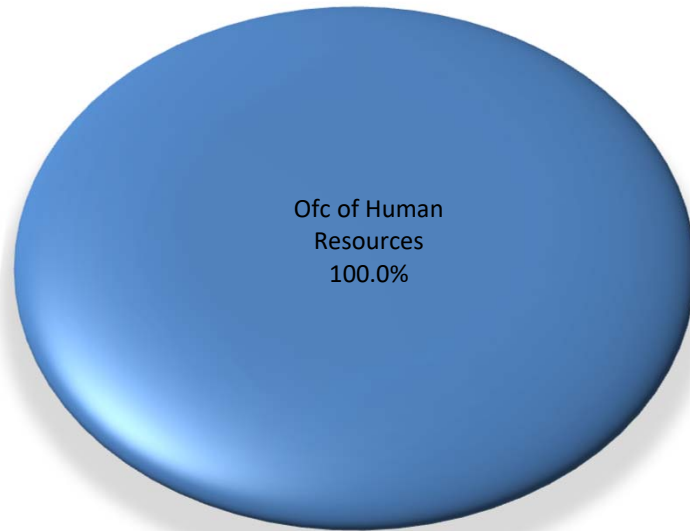
<b>Uses (Expenditures) by Program Center</b>		
Ofc of Human Resources	35.61	\$4,151,402
<b>Total Uses (Expenditures) by Program Center</b>	<b>35.61</b>	<b>\$4,151,402</b>

<b>Uses (Expenditures) by Expense Category</b>		
Regular Salaries and Wages	35.52	2,503,035
Work Study	0.10	3,000
Benefits Group	0.00	1,314,854
Communications	0.00	5,741
Travel	0.00	23,743
Information Technology Costs	0.00	821
Services from Other Funds/Agencies Group	0.00	25,054
Misc. Operating Expenses	0.00	276,750
Expenditure Adjustments	0.00	-1,596
<b>Total Uses (Expenditures) by Expense Type</b>	<b>35.61</b>	<b>\$4,151,402</b>

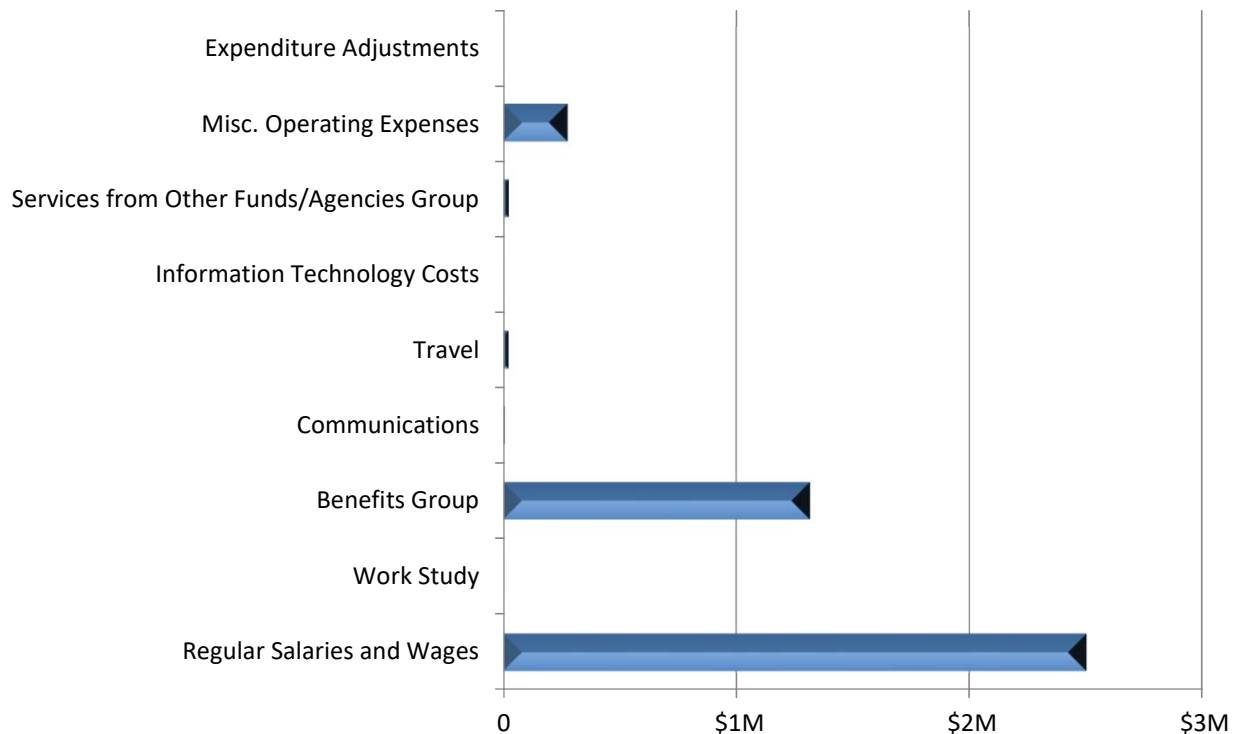
<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$1,335
Total Sources (Budget)		\$4,411,484
Total Uses (Expenses)		(\$4,151,402)
Year-End Encumbrances		(\$153,189)
<b>Budget Balance Available</b>		<b>\$108,229</b>

**Human Resources**  
*Operating Fund Summary*  
**for 2017-18**

**17-18 Uses (Expenditures) by Program Center**



**17-18 Uses (Expenditures) by Expense Category**



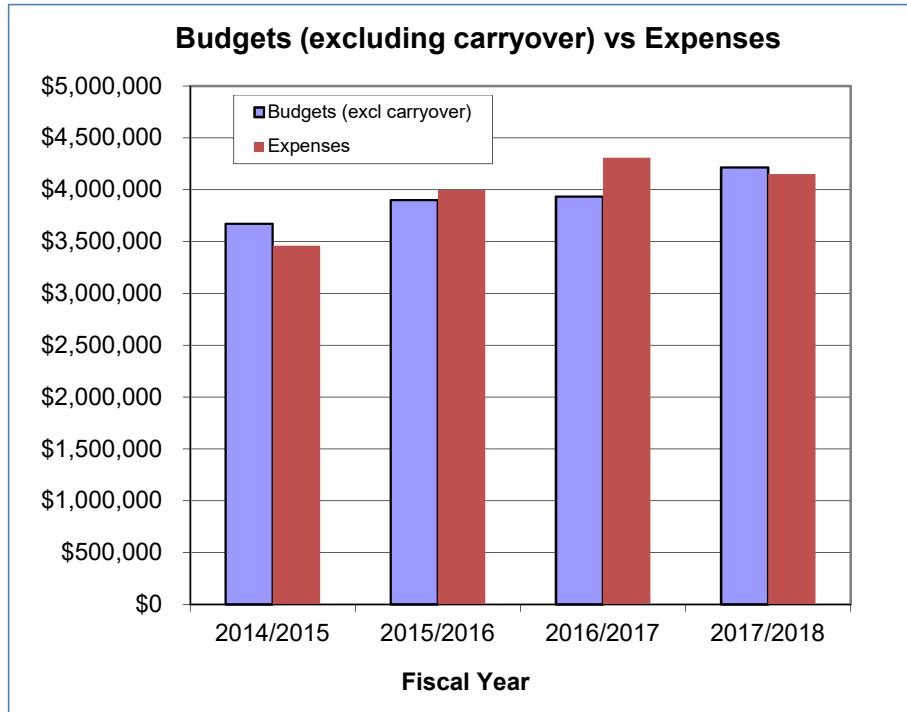
**Human Resources**  
*Salary Expense by Program Center*  
**for 2017-18**

	FIRMS Obj Code 601100		FIRMS Obj Code 601201		FIRMS Obj Code 601300		FIRMS Obj Code 601301		FIRMS Obj Code 601303			
	Academic Salaries		Management and Supervisory		Support Staff Salaries		Overtime		Student Assistant		Total	
Program Center	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE
Ofc of Human Resources	12,602	0.00	1,054,881	9.60	1,393,914	24.44	278	0.00	41,360	1.48	2,503,035	35.52
<b>Grand Total</b>	<b>12,602</b>	<b>0.00</b>	<b>1,054,881</b>	<b>9.60</b>	<b>1,393,914</b>	<b>24.44</b>	<b>278</b>	<b>0.00</b>	<b>41,360</b>	<b>1.48</b>	<b>2,503,035</b>	<b>35.52</b>

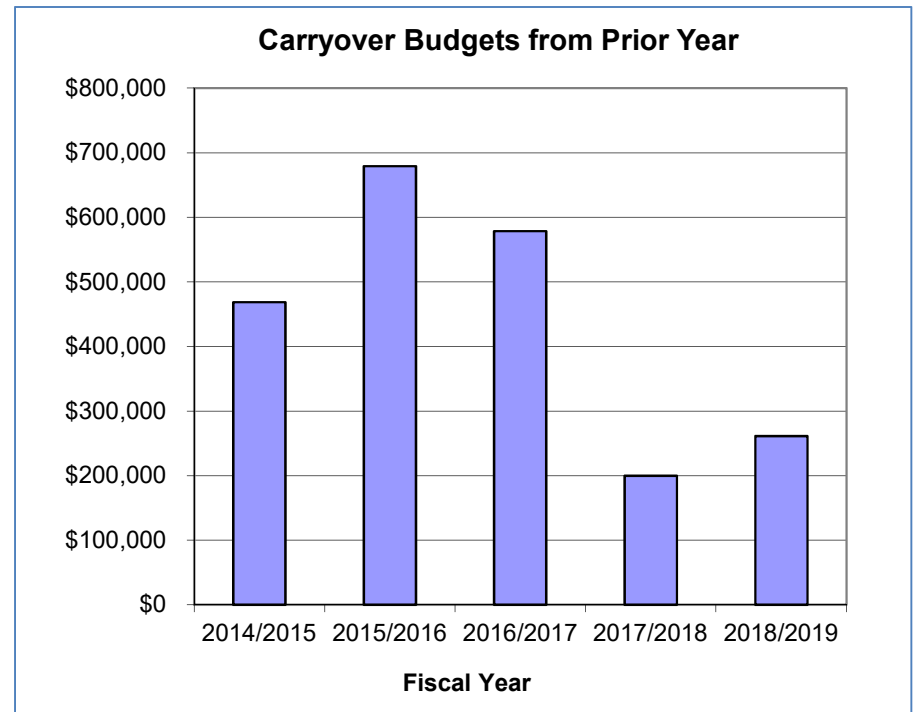
**Human Resources**  
*Operating Fund Detail*  
**for 2017-18**

		FIRMS				
College/Program Center	Department	Expense Obj Code	Expense Description	\$ Amount	FTE annualized	
Ofc of Human Resources	HR Central	601100	Academic Salaries	0	0.00	
		601201	Management and Supervisory	479,040	3.83	
		601300	Support Staff Salaries	200,495	3.55	
		601301	Overtime	91	0.00	
		601303	Student Assistant	30,863	1.08	
		602001	Work Study-On Campus	3,000	0.10	
		603001	OASDI	36,288	0.00	
		603003	Dental Insurance	9,326	0.00	
		603004	Health and Welfare	111,019	0.00	
		603005	Retirement	189,175	0.00	
		603009	Non-Industrial Disability	2,036	0.00	
		603011	Life Insurance	876	0.00	
		603012	Medicare	9,812	0.00	
		603013	Vision Care	671	0.00	
		603014	Long-Term Disability Insurance	366	0.00	
		603015	Flex Cash	640	0.00	
		604001	Telephone Usage (Operating Cost)	3,670	0.00	
		604090	Other Communications (Operating Cost)	2,071	0.00	
		606001	Travel-In State	16,698	0.00	
		606002	Travel-Out of State	196	0.00	
		617001	Services from Other Funds/Agencies	118	0.00	
			Service from Between Campuses and the CO (interagency)	24,700	0.00	
		660001	Postage and Freight	5,240	0.00	
		660002	Printing	34,007	0.00	
		660003	Supplies and Services	186,545	0.00	
		660009	Professional Development	2,496	0.00	
		660012	Insurance Claim Deductible	0	0.00	
		690002	Prior Year Expenditure Adjustment	-1,113	0.00	
		HR Central Total			1,348,328	8.56
		HR Employee Services	601100	Academic Salaries	12,602	0.00
			601201	Management and Supervisory	306,712	3.44
			601300	Support Staff Salaries	1,021,661	18.37
			601301	Overtime	187	0.00
			601303	Student Assistant	10,498	0.40
			603001	OASDI	80,781	0.00
			603003	Dental Insurance	16,384	0.00
			603004	Health and Welfare	257,972	0.00
			603005	Retirement	367,534	0.00
			603011	Life Insurance	1,034	0.00
			603012	Medicare	19,262	0.00
			603013	Vision Care	1,893	0.00
			603014	Long-Term Disability Insurance	329	0.00
			603015	Flex Cash	2,690	0.00
			606001	Travel-In State	4,722	0.00
			617001	Services from Other Funds/Agencies	236	0.00
			660002	Printing	120	0.00
			660003	Supplies and Services	32,845	0.00
			660009	Professional Development	1,026	0.00
			690002	Prior Year Expenditure Adjustment	-483	0.00
		HR Employee Services Total			2,138,004	22.22
		Organizational Effectiveness	601100	Academic Salaries	0	0.00
			601201	Management and Supervisory	269,128	2.33
			601300	Support Staff Salaries	171,758	2.51
			603001	OASDI	25,449	0.00
			603003	Dental Insurance	3,676	0.00
			603004	Health and Welfare	48,295	0.00
			603005	Retirement	121,172	0.00
			603011	Life Insurance	542	0.00
			603012	Medicare	6,341	0.00
			603013	Vision Care	435	0.00
			603014	Long-Term Disability Insurance	215	0.00
			603015	Flex Cash	642	0.00
			606001	Travel-In State	2,126	0.00
			616003	I/T Software	821	0.00
			660002	Printing	40	0.00
			660003	Supplies and Services	13,946	0.00
			660009	Professional Development	484	0.00
		Organizational Effectiveness Total			665,070	4.84
Ofc of Human Resources Total				4,151,402	35.61	
Grand Total				4,151,402	35.61	

**General Operating Fund Multi-Year Summary**  
**Human Resources**  
**Budgets and Expenditures**



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018	%	2018/2019
Prior Year Carryover	434,579	133%	576,302	60%	346,932	0%	1,335	8107%	108,228
Prior Year Encumbrances	33,552	307%	102,868	225%	231,642	86%	198,647	77%	153,189
Initial Baseline	1,947,659	105%	2,042,946	102%	2,081,513	105%	2,186,413	103%	2,260,841
Misc Budget Entries	1,723,082	108%	1,855,318	100%	1,850,547	110%	2,026,424		
Year End Budget	4,138,872	111%	4,577,434	99%	4,510,634	98%	4,412,819		
Year End Expenditures	(3,459,702)	116%	(3,998,860)	108%	(4,310,650)	96%	(4,151,402)		
Year End Encumbrances	(102,868)	225%	(231,642)	86%	(198,647)	77%	(153,189)		
Budget Balance Available	576,302	60%	346,932	0%	1,337		108,228		



## **11. 2017-18**

### **OPERATING FUND – INFORMATION RESOURCES & TECHNOLOGY**

**Information Resources and Technology**  
*Operating Fund Summary*  
**for 2017-18**

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$750,877</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$7,641,990
Prior Year Encumbrance Allocations		\$1,211,011
One-Time Allocations from University Reserves		\$155,980
Centrally Funded Compensation Increases		\$380,391
CO Cash Posting Orders		\$170,000
Benefits Allocations		\$4,282,292
Miscellaneous Budget Transfers		(\$278,290)
Revenue from Various Sources		\$3,459,611
<b>Total Sources (Budget)</b>		<b>\$17,022,984</b>

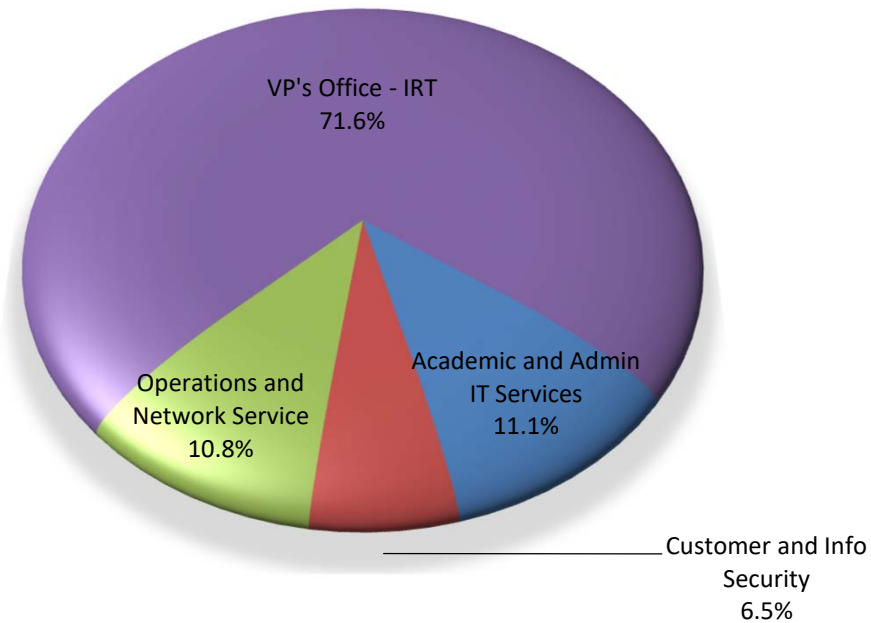
<b>Uses (Expenditures) by Program Center</b>		
Academic and Admin IT Services	16.94	\$1,745,997
Customer and Info Security	4.72	\$1,016,395
Operations and Network Service	1.76	\$1,698,857
VP's Office - IRT	94.44	\$11,246,840
<b>Total Uses (Expenditures) by Program Center</b>	<b>117.85</b>	<b>\$15,708,088</b>

<b>Uses (Expenditures) by Expense Category</b>		
Regular Salaries and Wages	117.67	8,361,371
Work Study	0.18	4,538
Benefits Group	0.00	4,282,292
Communications	0.00	304,910
Travel	0.00	77,029
Library Acquisitions	0.00	166
Contractual Services Group	0.00	-181,199
Information Technology Costs	0.00	1,426,513
Services from Other Funds/Agencies Group	0.00	811
Misc. Operating Expenses	0.00	1,310,677
Operating Transfers Out	0.00	155,980
Expenditure Adjustments	0.00	-35,000
<b>Total Uses (Expenditures) by Expense Type</b>	<b>117.85</b>	<b>\$15,708,088</b>

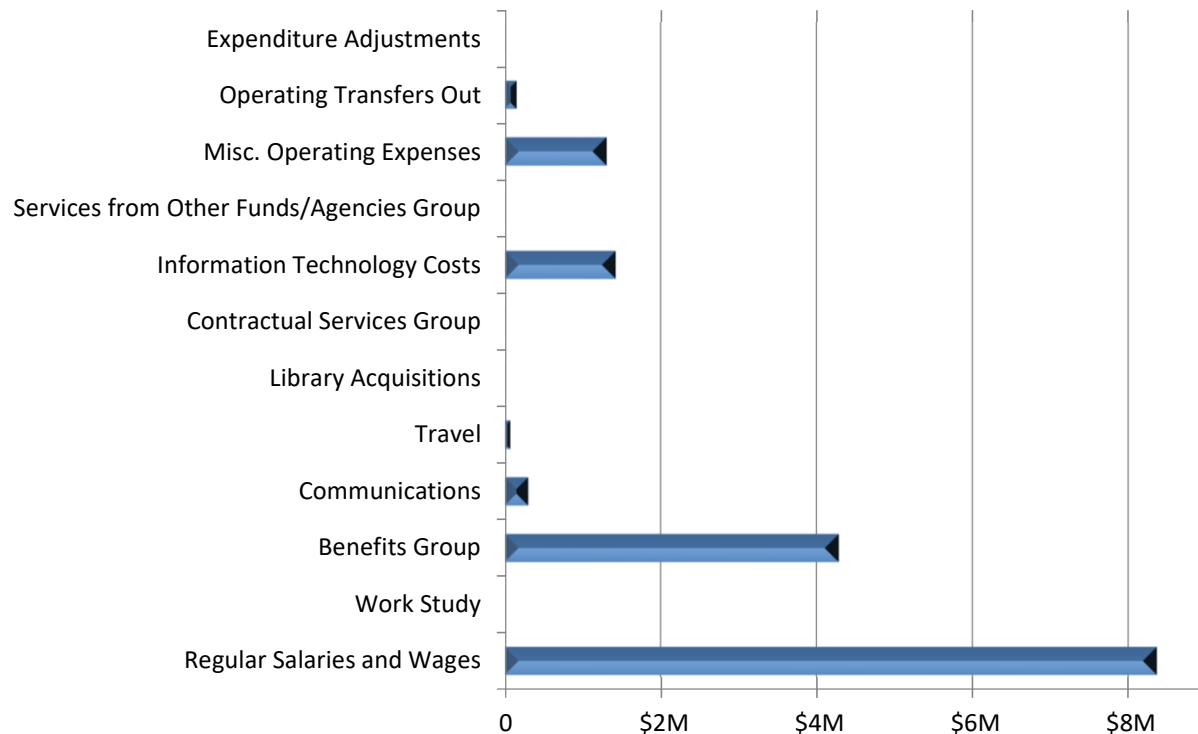
<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$750,877
Total Sources (Budget)		\$17,022,984
Total Uses (Expenses)		(\$15,708,088)
Year-End Encumbrances		(\$949,252)
<b>Budget Balance Available</b>		<b>\$1,116,521</b>

**Information Resources and Technology**  
*Operating Fund Summary*  
**for 2017-18**

**17-18 Uses (Expenditures) by Program Center**



**17-18 Uses (Expenditures) by Expense Category**





**Information Resources and Technology**  
*Expense Categories by Program Center*  
**for 2017-18**

CSU_GAAP_ OBJ_CT_CD	CSU_GAAP_OBJ_CT_DS	Academic and Admin IT Services	Customer and Info Security	and Network Service	VP's Office - IRT	Grand Total
<b>601</b>	Regular Salaries and Wages	370,401	75,322	30,652	7,884,995	8,361,371
<b>602</b>	Work Study	4,538				4,538
<b>603</b>	Benefits Group	647,282	271,517	345,496	3,017,996	4,282,292
<b>604</b>	Communications			299,473	5,437	304,910
<b>606</b>	Travel				77,029	77,029
<b>608</b>	Library Acquisitions				166	166
<b>613</b>	Contractual Services Group			41	-181,240	-181,199
<b>616</b>	Information Technology Costs	600,990	11,573	740,379	73,572	1,426,513
<b>617</b>	Services from Other Funds/Agencies Group		602		209	811
<b>660</b>	Misc. Operating Expenses	122,785	657,380	126,835	403,676	1,310,677
<b>680</b>	Operating Transfers Out			155,980		155,980
<b>690</b>	Expenditure Adjustments				-35,000	-35,000
<b>Grand Total</b>		<b>1,745,997</b>	<b>1,016,395</b>	<b>1,698,857</b>	<b>11,246,840</b>	<b>15,708,088</b>

Information Resources and Technology  
*Salary Expense by Program Center*  
**for 2017-18**

	FIRMS Obj Code 601100		FIRMS Obj Code 601201		FIRMS Obj Code 601300		FIRMS Obj Code 601301		FIRMS Obj Code 601303			
	Academic Salaries		Management and Supervisory		Support Staff Salaries		Overtime		Student Assistant		Total	
Program Center	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE
Academic and Admin IT Services			0	0.90	3,685	2.36	-312	0.00	367,029	13.50	370,401	16.76
Customer and Info Security	0	0.00	0	0.17	3,026	1.84			72,296	2.71	75,322	4.72
Operations and Network Service			0	0.00	4,344	0.68			26,308	1.08	30,652	1.76
VP's Office - IRT	10,884	0.12	1,552,874	13.09	6,320,353	81.23	884	0.00			7,884,995	94.44
<b>Grand Total</b>	<b>10,884</b>	<b>0.12</b>	<b>1,552,874</b>	<b>14.16</b>	<b>6,331,408</b>	<b>86.10</b>	<b>572</b>	<b>0.00</b>	<b>465,633</b>	<b>17.29</b>	<b>8,361,371</b>	<b>117.67</b>

**Information Resources and Technology**  
*Operating Fund Detail*  
**for 2017-18**

		FIRMS				
College/Program Center	Department	Expense Obj Code	Expense Description	\$ Amount	FTE annualized	
Academic and Admin IT Services	AAIS-Acad and Admin IT Svcs	601300	Support Staff Salaries	0	0.17	
		601303	Student Assistant	367,029	13.50	
		602001	Work Study-On Campus	4,538	0.18	
		603001	OASDI	0	0.00	
		603003	Dental Insurance	0	0.00	
		603004	Health and Welfare	0	0.00	
		603005	Retirement	0	0.00	
		603011	Life Insurance	0	0.00	
		603012	Medicare	1,579	0.00	
		603013	Vision Care	0	0.00	
		616002	I/T Hardware	588,738	0.00	
		616003	I/T Software	12,252	0.00	
		660002	Printing	1,376	0.00	
		660003	Supplies and Services	115,452	0.00	
		AAIS-Acad and Admin IT Svcs Total			1,090,963	13.85
		AAIS-AUE	616003	I/T Software	0	0.00
		AAIS-AUE Total			0	0.00
	AAIS-Business Applications	601201	Management and Supervisory	0	0.00	
		601300	Support Staff Salaries	1,032	0.33	
		603001	OASDI	16,824	0.00	
		603003	Dental Insurance	4,313	0.00	
		603004	Health and Welfare	45,582	0.00	
		603005	Retirement	77,356	0.00	
		603011	Life Insurance	108	0.00	
		603012	Medicare	3,935	0.00	
		603013	Vision Care	283	0.00	
		603014	Long-Term Disability Insurance	25	0.00	
		603015	Flex Cash	512	0.00	
		660002	Printing	0	0.00	
		AAIS-Business Applications Total			149,970	0.33
		AAIS-Data Services	601201	Management and Supervisory	0	0.17
			601300	Support Staff Salaries	1,832	0.67
			603001	OASDI	14,575	0.00
			603003	Dental Insurance	3,482	0.00
	603004		Health and Welfare	41,171	0.00	
	603005		Retirement	67,493	0.00	
	603011		Life Insurance	101	0.00	
	603012		Medicare	3,409	0.00	
	603013		Vision Care	244	0.00	
	603014		Long-Term Disability Insurance	25	0.00	
	AAIS-Data Services Total			132,331	0.83	
	AAIS-Enterprise Systems	601201	Management and Supervisory	0	0.17	
		601300	Support Staff Salaries	0	0.36	
		603001	OASDI	15,298	0.00	
		603003	Dental Insurance	2,528	0.00	
		603004	Health and Welfare	30,832	0.00	
		603005	Retirement	70,917	0.00	
		603011	Life Insurance	102	0.00	
		603012	Medicare	3,578	0.00	
		603013	Vision Care	252	0.00	
		603014	Long-Term Disability Insurance	25	0.00	
		AAIS-Enterprise Systems Total			123,532	0.53
	AAIS-Learning Spaces	601201	Management and Supervisory	0	0.04	
		601300	Support Staff Salaries	-11	0.17	
		601301	Overtime	-312	0.00	
		603001	OASDI	5,506	0.00	
		603003	Dental Insurance	683	0.00	
		603004	Health and Welfare	9,892	0.00	
		603005	Retirement	22,678	0.00	
		603011	Life Insurance	26	0.00	
		603012	Medicare	1,288	0.00	
		603013	Vision Care	134	0.00	
		603015	Flex Cash	512	0.00	
		660002	Printing	0	0.00	
		660003	Supplies and Services	5,957	0.00	
		AAIS-Learning Spaces Total			46,352	0.20
	AAIS-Student Technology Ctr	601201	Management and Supervisory	0	0.36	
		601300	Support Staff Salaries	0	0.17	
		603001	OASDI	8,024	0.00	
		603003	Dental Insurance	2,151	0.00	
		603004	Health and Welfare	27,108	0.00	
		603005	Retirement	36,994	0.00	
		603011	Life Insurance	129	0.00	
		603012	Medicare	2,006	0.00	
		603013	Vision Care	181	0.00	
		603014	Long-Term Disability Insurance	43	0.00	
		660002	Printing	0	0.00	
		660003	Supplies and Services	0	0.00	

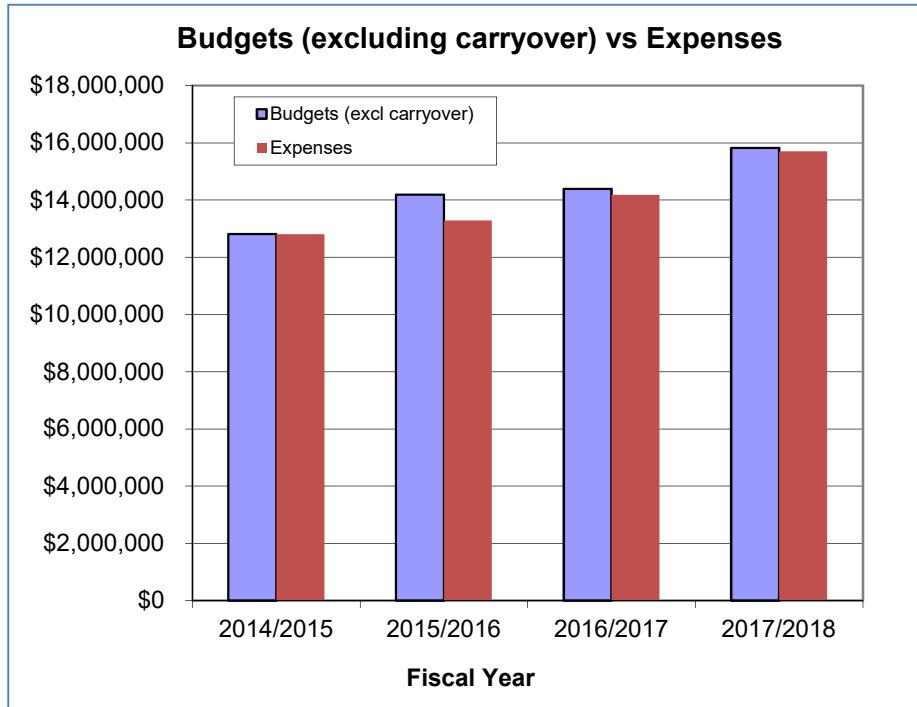
**Information Resources and Technology**  
*Operating Fund Detail*  
**for 2017-18**

		<b>FIRMS</b>			
College/Program Center		Department	Expense Obj Code	Expense Description	\$ Amount
					FTE annualized
<b>Academic and Admin IT Services</b>	<b>AAIS-Student Technology Ctr Total</b>				<b>76,636</b>
	<b>AAIS-Web Support</b>	601201		Management and Supervisory	0
		601300		Support Staff Salaries	832
		603001		OASDI	13,182
		603003		Dental Insurance	3,584
		603004		Health and Welfare	43,843
		603005		Retirement	61,310
		603011		Life Insurance	102
		603012		Medicare	3,083
		603013		Vision Care	252
		603014		Long-Term Disability Insurance	25
		616003		I/T Software	0
		660002		Printing	0
	<b>AAIS-Web Support Total</b>				<b>126,212</b>
	<b>ACR - Acad Computing Resou</b>	601303		Student Assistant	0
	<b>ACR - Acad Computing Resources Total</b>				<b>0</b>
<b>Academic and Admin IT Services Total</b>					<b>1,745,997</b>
<b>Customer and Info Security</b>	<b>CSIS-Customer Service</b>	601100		Academic Salaries	0
		601201		Management and Supervisory	0
		601300		Support Staff Salaries	342
		603001		OASDI	19,345
		603003		Dental Insurance	4,786
		603004		Health and Welfare	60,314
		603005		Retirement	88,901
		603011		Life Insurance	126
		603012		Medicare	4,524
		603013		Vision Care	378
		603014		Long-Term Disability Insurance	25
		660002		Printing	0
	<b>CSIS-Customer Service Total</b>				<b>178,741</b>
	<b>CSIS-Identity Management</b>	601300		Support Staff Salaries	968
		603001		OASDI	3,352
		603003		Dental Insurance	926
		603004		Health and Welfare	9,578
		603005		Retirement	15,406
		603011		Life Insurance	12
		603012		Medicare	784
		603013		Vision Care	63
		616003		I/T Software	0
	<b>CSIS-Identity Management Total</b>				<b>31,089</b>
	<b>CSIS-Information Security</b>	601201		Management and Supervisory	0
		601300		Support Staff Salaries	1,716
		601303		Student Assistant	72,296
		603001		OASDI	7,225
		603003		Dental Insurance	1,078
		603004		Health and Welfare	19,029
		603005		Retirement	33,577
		603011		Life Insurance	39
		603012		Medicare	1,908
		603013		Vision Care	133
		603014		Long-Term Disability Insurance	6
		616002		I/T Hardware	1,516
		616003		I/T Software	10,056
		617001		Services from Other Funds/Agencies	602
		660002		Printing	45
		660003		Supplies and Services	37,537
	<b>CSIS-Information Security Total</b>				<b>186,766</b>
	<b>CSIS-Managed Print Services</b>	660002		Printing	460,847
		660003		Supplies and Services	975
	<b>CSIS-Managed Print Services Total</b>				<b>461,823</b>
	<b>CSIS-Print Smart</b>	660002		Printing	153,811
		660003		Supplies and Services	4,165
	<b>CSIS-Print Smart Total</b>				<b>157,976</b>
<b>Customer and Info Security Total</b>					<b>1,016,395</b>
<b>Operations and Network Service</b>	<b>ONS-AUE Infrastructure</b>	604090		Other Communications (Operating Cost)	0
	<b>ONS-AUE Infrastructure Total</b>				<b>0</b>
	<b>ONS-Ops and Network Service</b>	601201		Management and Supervisory	0
		601300		Support Staff Salaries	4,344
		601303		Student Assistant	26,308
		603001		OASDI	36,740
		603003		Dental Insurance	10,539
		603004		Health and Welfare	118,981
		603005		Retirement	169,423
		603011		Life Insurance	351
		603012		Medicare	8,768
		603013		Vision Care	645
		603014		Long-Term Disability Insurance	49
		604001		Telephone Usage (Operating Cost)	140,709

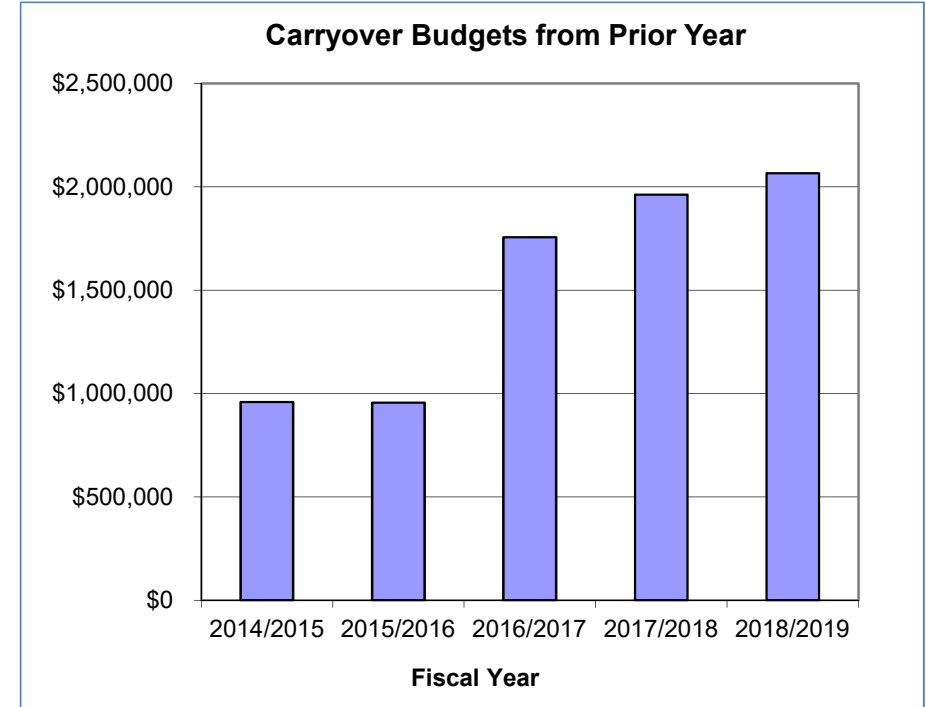
**Information Resources and Technology**  
*Operating Fund Detail*  
**for 2017-18**

		FIRMS				
College/Program Center	Department	Expense Obj Code	Expense Description	\$ Amount	FTE annualized	
Operations and Network Service	ONS-Ops and Network Service	604090	Other Communications (Operating Cost)	126,341	0.00	
		613001	Contractual Services	41	0.00	
		616002	I/T Hardware	592,262	0.00	
		616003	I/T Software	130,773	0.00	
		616005	Misc Info Tech Costs	17,344	0.00	
		660002	Printing	0	0.00	
		660003	Supplies and Services	71,007	0.00	
	ONS-Ops and Network Services Total			1,454,627	1.76	
	ONS-Telecom Data Wiring Svcs	604090	Other Communications (Operating Cost)	32,422	0.00	
		660003	Supplies and Services	55,828	0.00	
		670487	Tr Out to CSU 487 -TF Academic Capital Improvement Funds	155,980	0.00	
	ONS-Telecom Data Wiring Svcs Total			244,230	0.00	
	Operations and Network Service Total			1,698,857	1.76	
	VP's Office - IRT	IRT Administration	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	468	2.43	
		603001	OASDI	3,260	0.00	
		603003	Dental Insurance	1,110	0.00	
		603004	Health and Welfare	11,440	0.00	
		603005	Retirement	14,865	0.00	
		603011	Life Insurance	15	0.00	
		603012	Medicare	762	0.00	
		603013	Vision Care	79	0.00	
		604001	Telephone Usage (Operating Cost)	5,437	0.00	
		606002	Travel-Out of State	799	0.00	
		660001	Postage and Freight	52	0.00	
		660002	Printing	810	0.00	
		660003	Supplies and Services	16,670	0.00	
		660009	Professional Development	59	0.00	
		660010	Insurance Premium Expense	58	0.00	
IRT Administration Total			55,885	2.43		
IRT Projects and Workflow		601201	Management and Supervisory	0	0.00	
			601300	Support Staff Salaries	988	0.00
			603001	OASDI	8,452	0.00
			603003	Dental Insurance	1,935	0.00
			603004	Health and Welfare	21,830	0.00
			603005	Retirement	38,939	0.00
			603011	Life Insurance	132	0.00
			603012	Medicare	1,977	0.00
			603013	Vision Care	126	0.00
			603014	Long-Term Disability Insurance	49	0.00
IRT Projects and Workflow Total			74,430	0.00		
IRT-Info Resources and Tech		601100	Academic Salaries	10,884	0.12	
			601201	Management and Supervisory	1,552,874	13.09
			601300	Support Staff Salaries	6,318,897	78.80
			601301	Overtime	884	0.00
			603001	OASDI	327,442	0.00
			603003	Dental Insurance	73,324	0.00
			603004	Health and Welfare	934,332	0.00
			603005	Retirement	1,489,185	0.00
			603011	Life Insurance	2,516	0.00
			603012	Medicare	77,650	0.00
			603013	Vision Care	5,501	0.00
			603014	Long-Term Disability Insurance	685	0.00
			603015	Flex Cash	2,388	0.00
			606001	Travel-In State	0	0.00
			608005	Library Subscriptions (for library only)	166	0.00
			613001	Contractual Services	-181,240	0.00
			616002	I/T Hardware	110,766	0.00
			616003	I/T Software	28,277	0.00
			617001	Services from Other Funds/Agencies	150	0.00
			660001	Postage and Freight	52	0.00
			660003	Supplies and Services	331,625	0.00
			660009	Professional Development	60	0.00
			690002	Prior Year Expenditure Adjustment	-35,000	0.00
IRT-Info Resources and Tech Total			11,051,418	92.01		
IRT-Special Projects		616002	I/T Hardware	-65,471	0.00	
			660003	Supplies and Services	-180	0.00
IRT-Special Projects Total			-65,651	0.00		
IRT-Travel and Development		606001	Travel-In State	37,123	0.00	
			606002	Travel-Out of State	39,107	0.00
			617001	Services from Other Funds/Agencies	59	0.00
			660003	Supplies and Services	695	0.00
			660009	Professional Development	53,655	0.00
			660010	Insurance Premium Expense	120	0.00
IRT-Travel and Development Total			130,759	0.00		
VP's Office - IRT Total			11,246,840	94.44		
Grand Total			15,708,088	117.85		

**General Operating Fund Multi-Year Summary**  
**Information Resources and Technology**  
**Budgets and Expenditures**



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018	%	2018/2019
Prior Year Carryover	(64,952)	294%	(191,205)	-612%	1,170,572	64%	750,877	149%	1,116,521
Prior Year Encumbrances	1,022,966	112%	1,147,307	51%	586,055	207%	1,211,011	78%	949,252
Initial Baseline	6,929,344	104%	7,226,664	104%	7,487,006	102%	7,641,990	108%	8,283,914
Misc Budget Entries	5,879,525	118%	6,960,062	99%	6,899,087	118%	8,169,983		
Year End Budget	13,766,883	110%	15,142,828	107%	16,142,720	110%	17,773,861		
Year End Expenditures	(12,810,781)	104%	(13,286,201)	107%	(14,180,832)	111%	(15,708,088)		
Year End Encumbrances	(1,147,307)	60%	(686,055)	177%	(1,211,011)	78%	(949,252)		
Budget Balance Available	(191,205)	-612%	1,170,572	64%	750,877	149%	1,116,521		



## **12. 2017-18**

### **OPERATING FUND – PRESIDENT'S OFFICE**

**Division of the President**  
*Operating Fund Summary*  
**for 2017-18**

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$160,371</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$1,775,254
Prior Year Encumbrance Allocations		\$46,730
Centrally Funded Compensation Increases		\$59,249
CO Cash Posting Orders		\$46,150
Release Time		\$105,228
Benefits Allocations		\$549,335
Miscellaneous Budget Transfers		(\$163,038)
Revenue from Various Sources		\$50
<b>Total Sources (Budget)</b>		<b>\$2,418,958</b>

<b>Uses (Expenditures) by Program Center</b>		
Ofc of the President	13.10	\$2,237,717
<b>Total Uses (Expenditures) by Program Center</b>	<b>13.10</b>	<b>\$2,237,717</b>

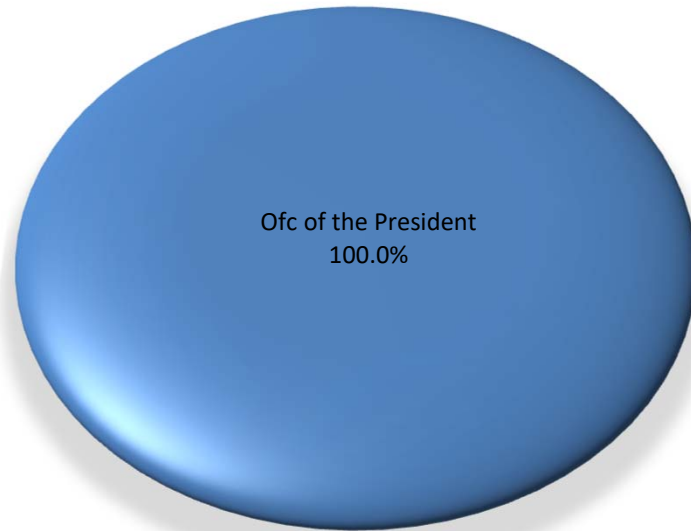
<b>Uses (Expenditures) by Expense Category</b>		
Regular Salaries and Wages	12.97	1,155,853
Work Study	0.14	3,700
Benefits Group	0.00	549,335
Communications	0.00	3,953
Travel	0.00	35,690
Information Technology Costs	0.00	23,457
Services from Other Funds/Agencies Group	0.00	5,118
Misc. Operating Expenses	0.00	300,725
Operating Transfers Out	0.00	160,000
Expenditure Adjustments	0.00	-114
<b>Total Uses (Expenditures) by Expense Type</b>	<b>13.10</b>	<b>\$2,237,717</b>

<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$160,371
Total Sources (Budget)		\$2,418,958
Total Uses (Expenses)		(\$2,237,717)
Year-End Encumbrances		(\$118,647)
<b>Budget Balance Available</b>		<b>\$222,965</b>

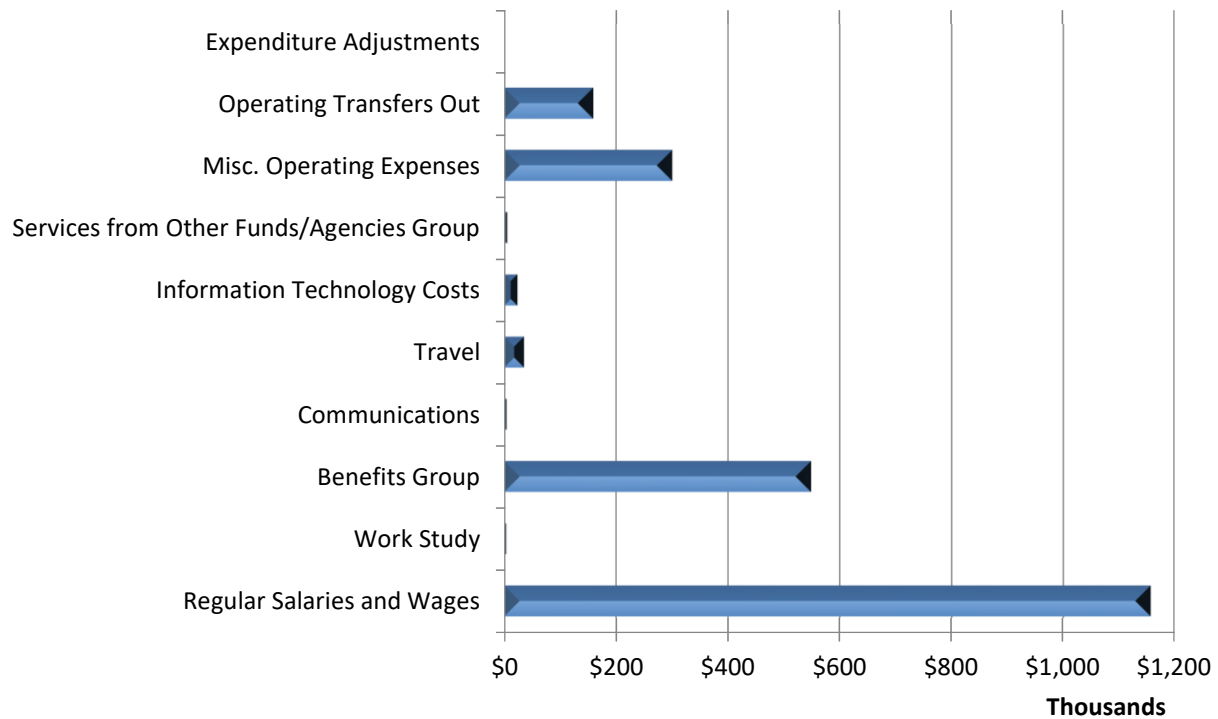


**Division of the President**  
*Operating Fund Summary*  
**for 2017-18**

**17-18 Uses (Expenditures) by Program Center**



**17-18 Uses (Expenditures) by Expense Category**



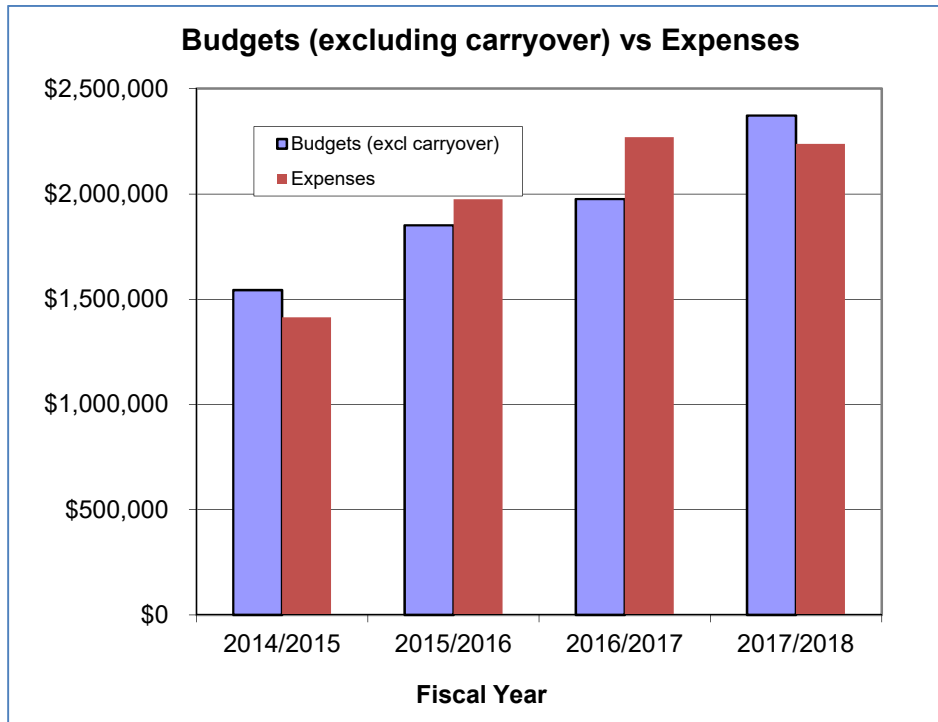
**Division of the President**  
*Salary Expense by Program Center*  
**for 2017-18**

	FIRMS Obj Code 601100 and 601201		FIRMS Obj Code 601300		FIRMS Obj Code 601301		FIRMS Obj Code 601303			
	Management and Supervisory		Support Staff Salaries		Overtime		Student Assistant		Total	
Program Center	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE
Ofc of the President	638,746	3.29	490,703	8.57	818	0.00	25,586	1.10	1,155,853	12.97
<b>Grand Total</b>	<b>314,717</b>	<b>2.29</b>	<b>490,703</b>	<b>8.57</b>	<b>818</b>	<b>0.00</b>	<b>25,586</b>	<b>1.10</b>	<b>1,155,853</b>	<b>12.97</b>

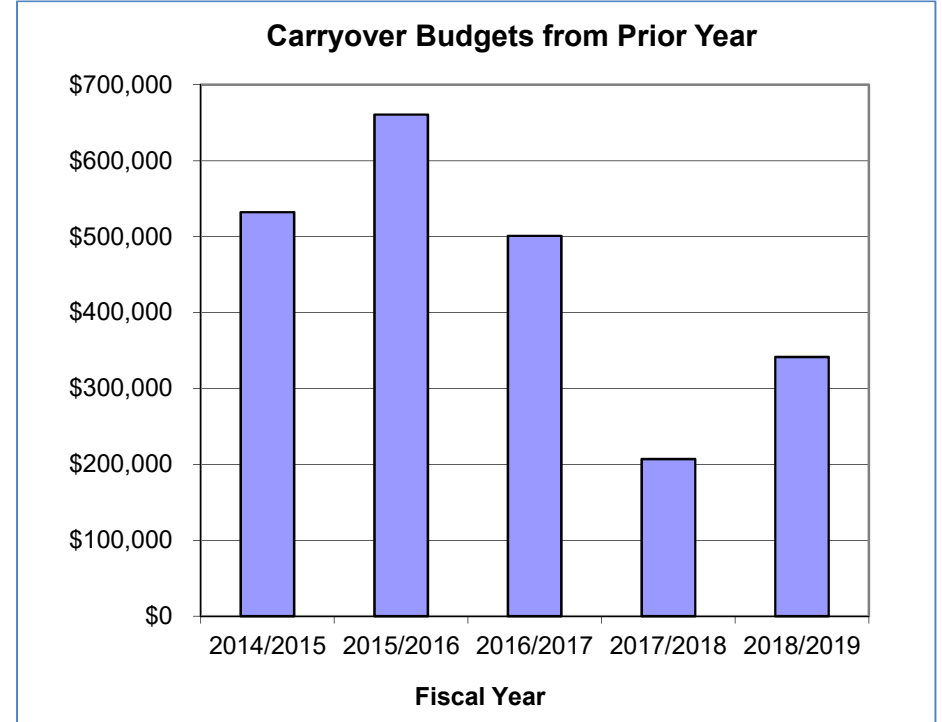
**Division of the President**  
*Operating Fund Detail*  
**for 2017-18**

		FIRMS					
College/Program Center	Department	Expense Obj Code	Expense Description	\$ Amount	FTE annualized		
Ofc of the President	Institutional Research	601100	Academic Salaries	0	0.00		
		601201	Management and Supervisory	2,101	0.01		
		601300	Support Staff Salaries	220,003	4.04		
		601301	Overtime	818	0.00		
		601303	Student Assistant	6,808	0.28		
		603001	OASDI	11,275	0.00		
		603003	Dental Insurance	5,342	0.00		
		603004	Health and Welfare	60,296	0.00		
		603005	Retirement	50,812	0.00		
		603009	Non-Industrial Disability	179	0.00		
		603011	Life Insurance	72	0.00		
		603012	Medicare	3,241	0.00		
		603013	Vision Care	299	0.00		
		603014	Long-Term Disability Insurance	6	0.00		
		604001	Telephone Usage (Operating Cost)	210	0.00		
		604090	Other Communications (Operating Cost)	323	0.00		
		606001	Travel-In State	1,461	0.00		
		606002	Travel-Out of State	1,616	0.00		
		616003	I/T Software	579	0.00		
		660001	Postage and Freight	3,601	0.00		
		660002	Printing	7,014	0.00		
		660003	Supplies and Services	13,103	0.00		
		660009	Professional Development	455	0.00		
		Institutional Research Total				389,615	4.33
		Presidents Office	601030	President	324,029	1.00	
			601100	Academic Salaries	0	0.00	
			601201	Management and Supervisory	252,720	1.95	
			601300	Support Staff Salaries	217,408	3.53	
	601303		Student Assistant	18,777	0.82		
	602001		Work Study-On Campus	3,700	0.14		
	603001		OASDI	33,437	0.00		
	603003		Dental Insurance	6,443	0.00		
	603004		Health and Welfare	84,045	0.00		
	603005		Retirement	225,539	0.00		
	603011		Life Insurance	963	0.00		
	603012		Medicare	11,430	0.00		
	603013		Vision Care	525	0.00		
	603014		Long-Term Disability Insurance	371	0.00		
	604001		Telephone Usage (Operating Cost)	674	0.00		
	604090		Other Communications (Operating Cost)	2,425	0.00		
	606001		Travel-In State	15,216	0.00		
	606002		Travel-Out of State	14,430	0.00		
	616002		I/T Hardware	10,988	0.00		
	616005		Misc Info Tech Costs	263	0.00		
	617001		Services from Other Funds/Agencies	59	0.00		
	617101		Service from Between Campuses and the CO (interagency)	5,000	0.00		
	660001		Postage and Freight	380	0.00		
	660002		Printing	8,934	0.00		
	660003		Supplies and Services	227,062	0.00		
	660009		Professional Development	2,492	0.00		
	660010		Insurance Premium Expense	60	0.00		
	660017		Advertising and Promotional Expenses	569	0.00		
	660042		Recruitment and Employee Relocation	1,568	0.00		
	660090		Expenses-Other	41	0.00		
	670000		Tr Out within the same CSU Fund in 0948 within the same camp	160,000	0.00		
	690002		Prior Year Expenditure Adjustment	-114	0.00		
	Presidents Office Total				1,629,434	7.44	
	Presidents Office Campus Supp		660003	Supplies and Services	30,000	0.00	
	Presidents Office Campus Supp Total				30,000	0.00	
	Student Success Initiatives	604001	Telephone Usage (Operating Cost)	40	0.00		
		604090	Other Communications (Operating Cost)	28	0.00		
		616002	I/T Hardware	0	0.00		
		617001	Services from Other Funds/Agencies	59	0.00		
	Student Success Initiatives Total				127	0.00	
	University Counsel	601201	Management and Supervisory	59,896	0.33		
		601300	Support Staff Salaries	53,292	1.00		
		603001	OASDI	5,054	0.00		
		603003	Dental Insurance	1,290	0.00		
		603004	Health and Welfare	15,308	0.00		
		603005	Retirement	31,431	0.00		
		603011	Life Insurance	150	0.00		
		603012	Medicare	1,641	0.00		
		603013	Vision Care	123	0.00		
		603014	Long-Term Disability Insurance	63	0.00		
		604001	Telephone Usage (Operating Cost)	185	0.00		
		604090	Other Communications (Operating Cost)	69	0.00		
		606001	Travel-In State	2,070	0.00		
		606002	Travel-Out of State	898	0.00		
		616002	I/T Hardware	11,627	0.00		
		660001	Postage and Freight	223	0.00		
		660002	Printing	2,558	0.00		
		660003	Supplies and Services	1,533	0.00		
		660017	Advertising and Promotional Expenses	50	0.00		
		660042	Recruitment and Employee Relocation	1,082	0.00		
	University Counsel Total				188,542	1.33	
Ofc of the President Total				2,237,717	13.10		
Grand Total				2,237,717	13.10		

**General Operating Fund Multi-Year Summary**  
**Division of the President**  
**Budgets and Expenditures**



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2014/2015	%	2015/2016	%	2016/2017	%	2017/18	%	2018/2019
Prior Year Carryover	519,770	126%	655,984	75%	491,586	33%	160,371	139%	222,965
Prior Year Encumbrances	12,552	38%	4,827	192%	9,276	504%	46,730	254%	118,647
Initial Baseline	1,052,936	105%	1,104,418	129%	1,420,769	125%	1,775,254	77%	1,363,171
Misc Budget Entries	489,998	152%	746,881	74%	555,230	108%	596,974		
Year End Budget	2,075,256	121%	2,512,110	99%	2,476,861	104%	2,579,329		
Year End Expenditures	(1,414,445)	140%	(1,974,999)	115%	(2,269,760)	99%	(2,237,717)		
Year End Encumbrances	(4,827)	943%	(45,526)	103%	(46,730)	254%	(118,647)		
Budget Balance Available	655,984	75%	491,586	33%	160,371	139%	222,965		



# **13. 2017-18**

## **OPERATING FUND – PUBLIC AFFAIRS & ADVOCACY**

**Public Affairs and Advocacy**  
*Operating Fund Summary*  
**for 2017-18**

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$101,928</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$488,452
Prior Year Encumbrance Allocations		\$41,684
One-Time Allocations from University Reserves		\$20,000
Centrally Funded Compensation Increases		\$8,930
Benefits Allocations		\$188,565
<b>Total Sources (Budget)</b>		<b>\$747,631</b>

<b>Uses (Expenditures) by Program Center</b>		
Public Aff and Advocacy	4.01	\$761,789
<b>Total Uses (Expenditures) by Program Center</b>	<b>4.01</b>	<b>\$761,789</b>

<b>Uses (Expenditures) by Expense Category</b>		
Regular Salaries and Wages	4.01	407,078
Benefits Group	0.00	188,565
Communications	0.00	570
Travel	0.00	8,519
Contractual Services Group	0.00	8,500
Information Technology Costs	0.00	0
Services from Other Funds/Agencies Group	0.00	118
Equipment Group	0.00	0
Misc. Operating Expenses	0.00	148,439
<b>Total Uses (Expenditures) by Expense Type</b>	<b>4.01</b>	<b>\$761,789</b>

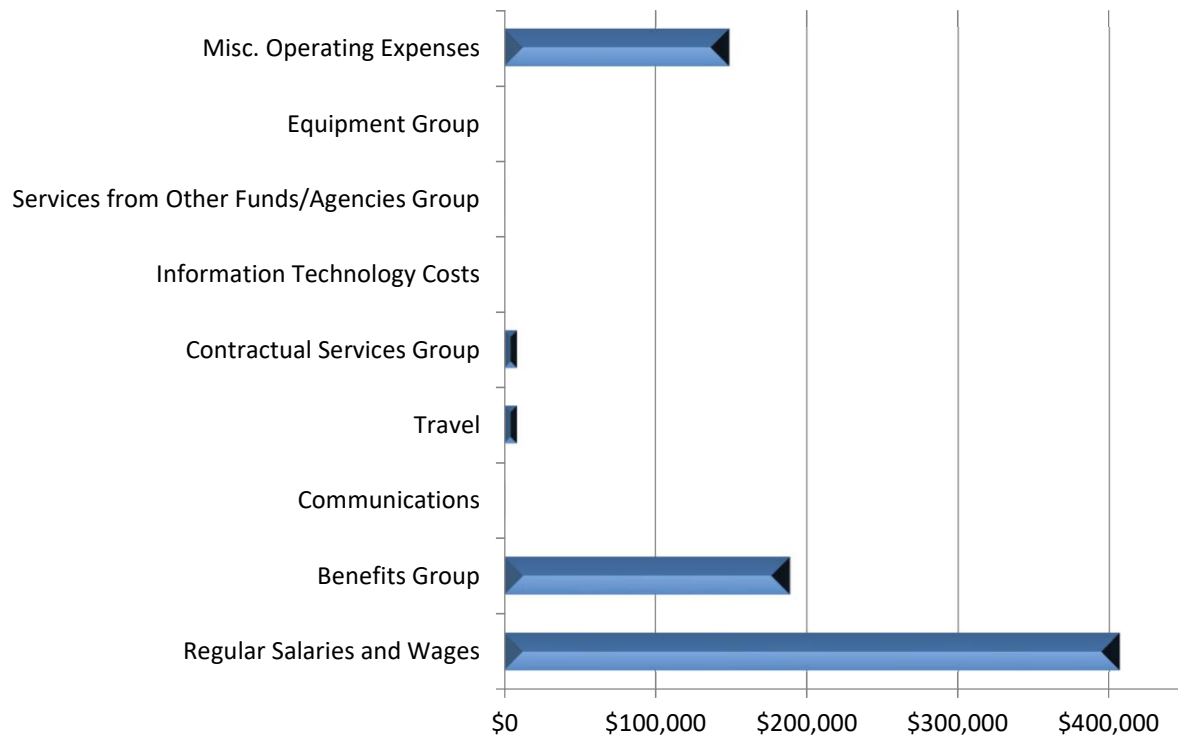
<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		\$101,928
Total Sources (Budget)		\$747,631
Total Uses (Expenses)		(\$761,789)
Year-End Encumbrances		(\$31,787)
<b>Budget Balance Available</b>		<b>\$55,982</b>

**Public Affairs and Advocacy**  
*Operating Fund Summary*  
**for 2017-18**

**17-18 Uses (Expenditures) by Program Center**



**17-18 Uses (Expenditures) by Expense Category**



**Public Affairs and Advocacy**  
*Salary Expense by Program Center*  
**for 2017-18**

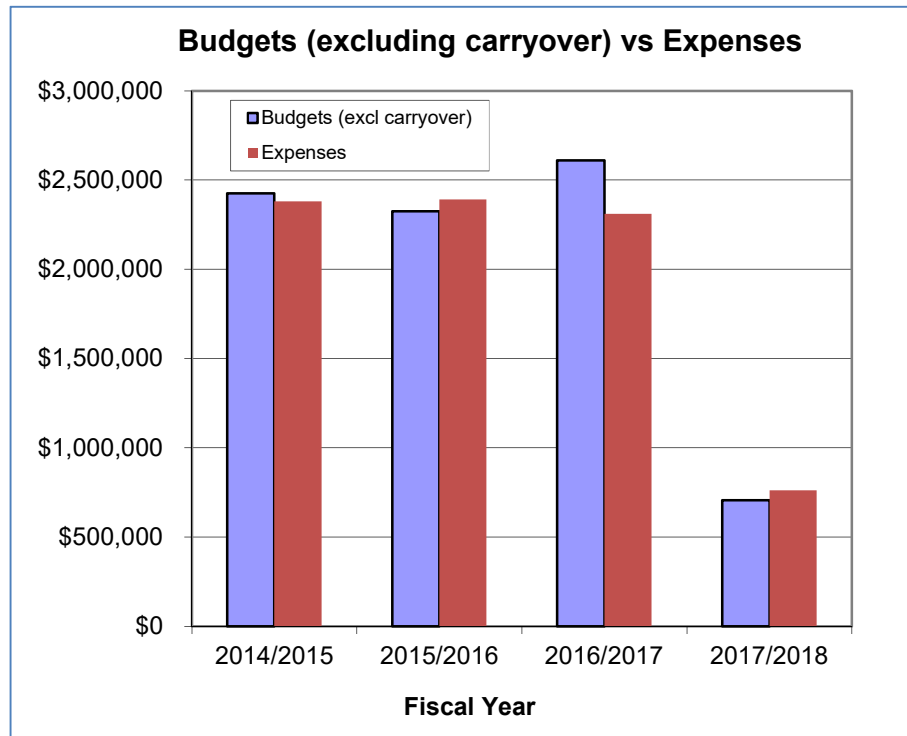
	FIRMS Obj Code 601201		FIRMS Obj Code 601300		FIRMS Obj Code 601303			
	Management and Supervisory		Support Staff Salaries		Student Assistant		Total	
Program Center	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE
Public Aff and Advocacy	299,208	2.00	107,266	1.99	604	0.03	407,078	4.01
<b>Grand Total</b>	<b>299,208</b>	<b>2.00</b>	<b>107,266</b>	<b>1.99</b>	<b>604</b>	<b>0.03</b>	<b>407,078</b>	<b>4.01</b>



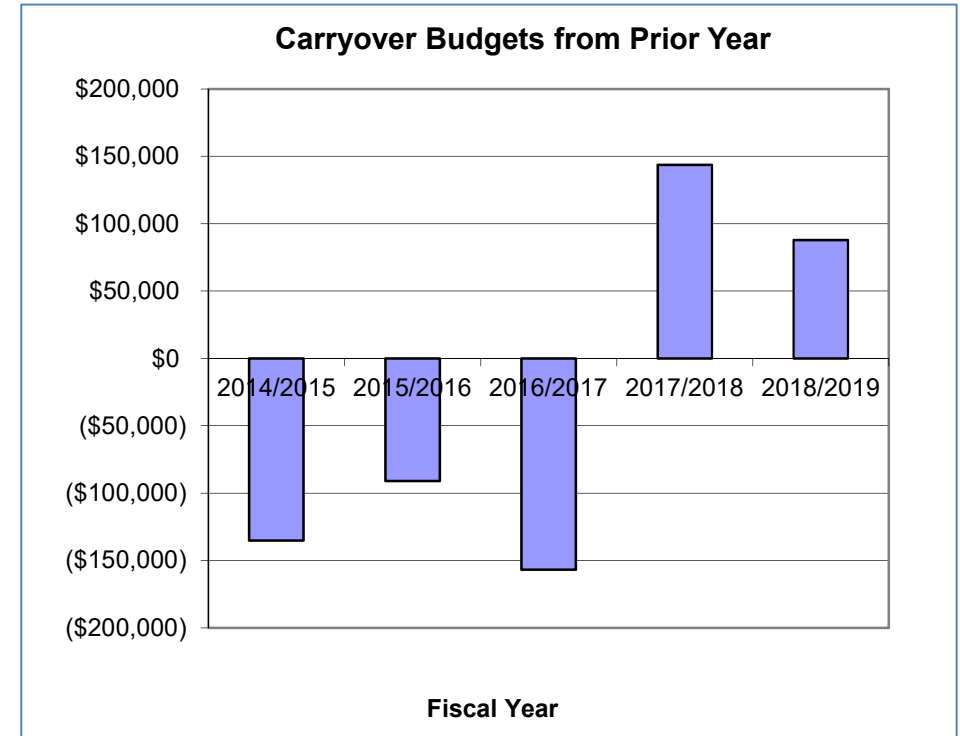
**Public Affairs and Advocacy**  
*Operating Fund Detail*  
**for 2017-18**

FIRMS					
		Expense Obj			
College/Program Center	Department	Code	Expense Description	\$ Amount	FTE annualized
Public Aff and Advocacy	Public Affairs and Advocacy	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	299,208	2.00
		601300	Support Staff Salaries	107,266	1.99
		601303	Student Assistant	604	0.03
		603001	OASDI	20,485	0.00
		603003	Dental Insurance	3,937	0.00
		603004	Health and Welfare	45,811	0.00
		603005	Retirement	110,059	0.00
		603011	Life Insurance	456	0.00
		603012	Medicare	5,786	0.00
		603013	Vision Care	305	0.00
		603014	Long-Term Disability Insurance	189	0.00
		603015	Flex Cash	1,536	0.00
		604001	Telephone Usage (Operating Cost)	399	0.00
		604090	Other Communications (Operating Cost)	171	0.00
		606001	Travel-In State	5,314	0.00
		606002	Travel-Out of State	3,205	0.00
		613001	Contractual Services	8,500	0.00
		616002	I/T Hardware	0	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	118	0.00
		619001	Other Equipment	0	0.00
		660001	Postage and Freight	97	0.00
		660002	Printing	1,790	0.00
		660003	Supplies and Services	137,451	0.00
		660009	Professional Development	9,102	0.00
	Public Affairs and Advocacy Total			761,789	4.01
Public Aff and Advocacy Total			761,789	4.01	
Grand Total			761,789	4.01	

**General Operating Fund Multi-Year Summary**  
**Public Affairs and Advocacy**  
**Budgets and Expenditures**



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018	%	2018/2019
Prior Year Carryover	(208,563)	55%	(113,668)	149%	(169,767)	-60%	101,928	55%	55,983
Prior Year Encumbrances	73,339	31%	22,683	57%	12,919	323%	41,684	76%	31,787
Initial Baseline	1,448,937	104%	1,513,055	101%	1,525,366	32%	488,452	102%	496,072
Misc Budget Entries	976,042	83%	812,303	134%	1,084,912	20%	217,495		
Year End Budget	2,289,755	98%	2,234,373	110%	2,453,430	35%	849,559		
Year End Expenditures	(2,380,740)	100%	(2,391,221)	97%	(2,309,818)	33%	(761,789)		
Year End Encumbrances	(22,683)	57%	(12,919)	323%	(41,684)	76%	(31,787)		
Budget Balance Available	(113,668)	149%	(169,767)	-60%	101,928	55%	55,983		



## 14. 2017-18 OPERATING FUND – STUDENT AFFAIRS

**Student Affairs**  
*Operating Fund Summary*  
**for 2017-18**

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>\$1,346,474</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$12,297,566
Prior Year Encumbrance Allocations		\$109,187
One-Time Allocations from University Reserves		\$310,000
Centrally Funded Compensation Increases		\$755,294
CO Cash Posting Orders		\$644,636
Release Time		\$31,413
Benefits Allocations		\$6,863,233
Miscellaneous Budget Transfers		(\$482,937)
Revenue from Various Sources		\$1,138,790
<b>Total Sources (Budget)</b>		<b>\$21,667,182</b>

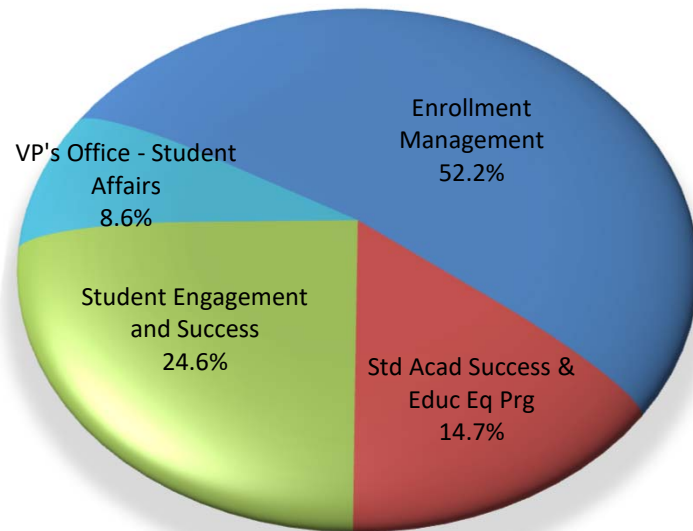
<b>Uses (Expenditures) by Program Center</b>		
Enrollment Management	129.95	\$11,018,628
Std Acad Success & Educ Eq Prg	43.99	\$3,093,285
Student Engagement and Success	65.25	\$5,185,222
Student Health Services	0.00	\$183
VP's Office - Student Affairs	14.60	\$1,806,552
<b>Total Uses (Expenditures) by Program Center</b>	<b>253.79</b>	<b>\$21,103,869</b>

<b>Uses (Expenditures) by Expense Category</b>		
Regular Salaries and Wages	240.74	12,582,568
Work Study	13.05	309,899
Benefits Group	0.00	6,863,233
Communications	0.00	31,424
Travel	0.00	155,600
Contractual Services Group	0.00	3,474
Information Technology Costs	0.00	244,741
Services from Other Funds/Agencies Group	0.00	1,553
Equipment Group	0.00	5,792
Misc. Operating Expenses	0.00	845,437
Operating Transfers Out	0.00	60,000
Expenditure Adjustments	0.00	150
<b>Total Uses (Expenditures) by Expense Type</b>	<b>253.79</b>	<b>\$21,103,869</b>

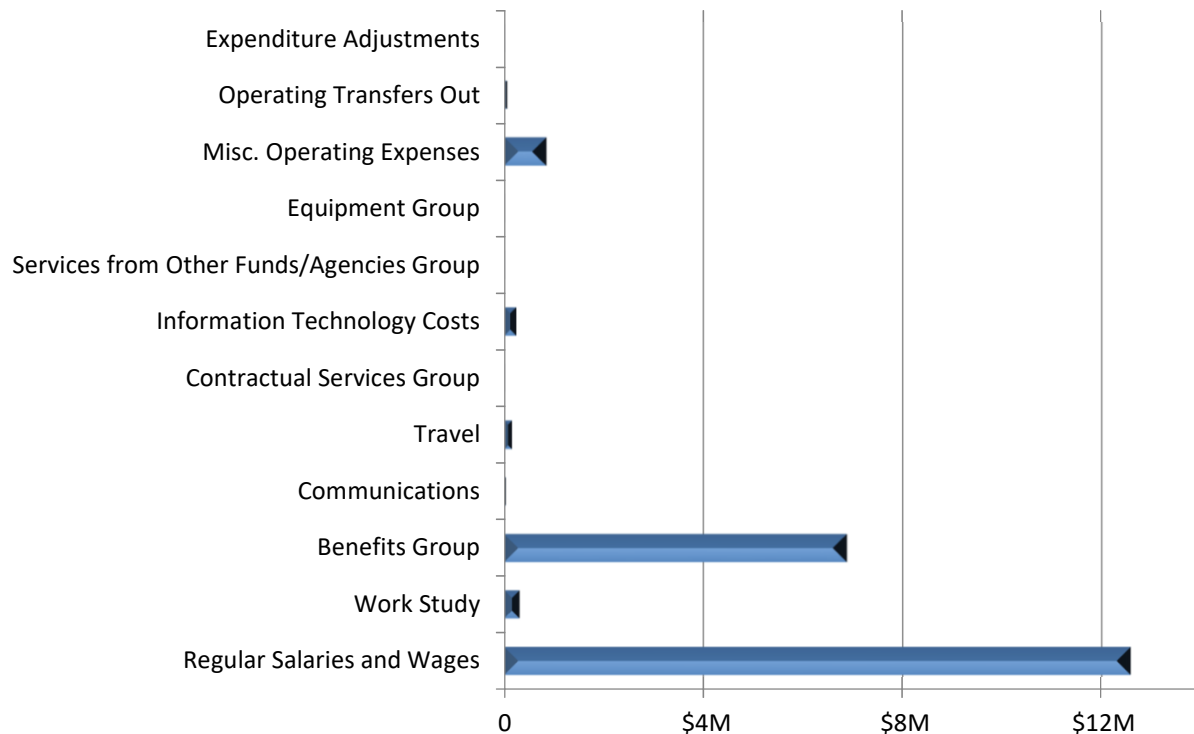
<b>Budget Balance Available</b>	
Prior Year Carry Forward Balance	\$1,346,474
Total Sources (Budget)	\$21,667,182
Total Uses (Expenses)	(\$21,103,869)
Year-End Encumbrances	(\$83,870)
<b>Budget Balance Available</b>	<b>\$1,825,916</b>

**Student Affairs**  
*Operating Fund Summary*  
**for 2017-18**

**17-18 Uses (Expenditures) by Program Center**



**17-18 Uses (Expenditures) by Expense Category**



**Student Affairs**  
*Expense Categories by Program Center*  
**for 2017-18**

CSU_GAAP_ OBJ_CT_CD	CSU_GAAP_OBJ_CT_DS	Enrollment Management	Std Acad Success & Educ Eq Prg	Student Engagement and Success	Student Health Services	VP's Office - Student Affairs	Grand Total
<b>601</b>	Regular Salaries and Wages	6,621,691	1,946,247	3,023,918		990,712	12,582,568
<b>602</b>	Work Study	74,292	112,833	105,786		16,988	309,899
<b>603</b>	Benefits Group	3,786,411	804,834	1,795,787		476,202	6,863,233
<b>604</b>	Communications	13,536	6,665	10,027		1,197	31,424
<b>606</b>	Travel	85,435	24,259	26,925	183	18,798	155,600
<b>613</b>	Contractual Services Group	2,979	495				3,474
<b>616</b>	Information Technology Costs	24,238	1,306	19,612		199,585	244,741
<b>617</b>	Services from Other Funds/Agencies Group		1,354	140		59	1,553
<b>619</b>	Equipment Group		4,702	1,090			5,792
<b>660</b>	Misc. Operating Expenses	410,046	190,590	201,938		42,862	845,437
<b>680</b>	Operating Transfers Out					60,000	60,000
<b>690</b>	Expenditure Adjustments					150	150
<b>Grand Total</b>		<b>11,018,628</b>	<b>3,093,285</b>	<b>5,185,222</b>	<b>183</b>	<b>1,806,552</b>	<b>21,103,869</b>

**Student Affairs**  
*Salary Expense by Program Center*  
**for 2017-18**

	FIRMS Obj Code 601100		FIRMS Obj Code 601201		FIRMS Obj Code 601300		FIRMS Obj Code 601301		FIRMS Obj Code 601303			
	Academic Salaries		Management and Supervisory		Support Staff Salaries		Overtime		Student Assistant		Total	
Program Center	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE
Enrollment Management	75,278	1.00	1,236,637	12.74	4,978,561	99.27	8,536	0.00	322,679	13.69	6,621,691	126.70
Std Acad Success & Educ Eq Prg	127,566	1.10	452,839	4.10	1,045,454	22.26	893	0.00	319,495	12.15	1,946,247	39.61
Student Engagement and Success	0	0.00	602,437	6.07	2,139,719	42.27	1,112	0.00	280,650	12.29	3,023,918	60.64
VP's Office - Student Affairs	0	0.00	494,088	3.17	466,786	9.35			29,839	1.28	990,712	13.80
<b>Grand Total</b>	<b>202,844</b>	<b>2.10</b>	<b>2,786,001</b>	<b>26.08</b>	<b>8,630,519</b>	<b>173.16</b>	<b>10,541</b>	<b>0.00</b>	<b>952,663</b>	<b>39.40</b>	<b>12,582,568</b>	<b>240.74</b>

**Student Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
Enrollment Management	Admissions and Outreach	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	203,039	2.68
		601300	Support Staff Salaries	1,212,742	24.23
		601301	Overtime	3,180	0.00
		601303	Student Assistant	175,174	7.57
		602001	Work Study-On Campus	14,106	0.62
		603001	OASDI	86,101	0.00
		603003	Dental Insurance	24,777	0.00
		603004	Health and Welfare	346,227	0.00
		603005	Retirement	381,667	0.00
		603009	Non-Industrial Disability	1,018	0.00
		603011	Life Insurance	1,301	0.00
		603012	Medicare	21,188	0.00
		603013	Vision Care	2,329	0.00
		603014	Long-Term Disability Insurance	592	0.00
		603015	Flex Cash	1,868	0.00
		604001	Telephone Usage (Operating Cost)	1,411	0.00
		604090	Other Communications (Operating Cost)	1,670	0.00
		606001	Travel-In State	44,778	0.00
		606002	Travel-Out of State	2,042	0.00
		616002	I/T Hardware	1,783	0.00
		660001	Postage and Freight	3,645	0.00
		660002	Printing	17,383	0.00
		660003	Supplies and Services	38,363	0.00
		660009	Professional Development	696	0.00
		660090	Expenses-Other	650	0.00
	<b>Admissions and Outreach Total</b>			<b>2,587,731</b>	<b>35.10</b>
	Enrollment Operations	601100	Academic Salaries	650	0.00
		601300	Support Staff Salaries	177,003	2.50
		601301	Overtime	517	0.00
		603001	OASDI	10,899	0.00
		603003	Dental Insurance	3,358	0.00
		603004	Health and Welfare	43,866	0.00
		603005	Retirement	43,691	0.00
		603011	Life Insurance	45	0.00
		603012	Medicare	2,549	0.00
		603013	Vision Care	230	0.00
		604001	Telephone Usage (Operating Cost)	250	0.00
		604090	Other Communications (Operating Cost)	127	0.00
		606001	Travel-In State	437	0.00
		606002	Travel-Out of State	1,513	0.00
		660003	Supplies and Services	1,713	0.00
		660009	Professional Development	80	0.00
		660090	Expenses-Other	825	0.00
	<b>Enrollment Operations Total</b>			<b>287,755</b>	<b>2.50</b>
	Financial Aid	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	199,152	2.00
		601300	Support Staff Salaries	990,882	18.70
		601303	Student Assistant	7,420	0.32
		602001	Work Study-On Campus	7,429	0.32
		603001	OASDI	72,139	0.00
		603003	Dental Insurance	22,512	0.00
		603004	Health and Welfare	296,645	0.00
		603005	Retirement	329,842	0.00
		603011	Life Insurance	1,057	0.00
		603012	Medicare	17,088	0.00
		603013	Vision Care	1,885	0.00
		603014	Long-Term Disability Insurance	477	0.00
		603015	Flex Cash	2,752	0.00
		604001	Telephone Usage (Operating Cost)	1,064	0.00
		604090	Other Communications (Operating Cost)	1,388	0.00
		606001	Travel-In State	6,112	0.00
		606002	Travel-Out of State	1,132	0.00
		613001	Contractual Services	300	0.00
		616002	I/T Hardware	2,705	0.00
		660001	Postage and Freight	754	0.00
		660002	Printing	9,206	0.00
		660003	Supplies and Services	35,401	0.00
		660009	Professional Development	250	0.00
		660090	Expenses-Other	200	0.00
	<b>Financial Aid Total</b>			<b>2,007,791</b>	<b>21.34</b>
	Office of the Univ Registrar	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	257,921	2.51
		601300	Support Staff Salaries	1,107,761	22.49
		601301	Overtime	4,008	0.00
		601303	Student Assistant	62,338	2.39
		602001	Work Study-On Campus	4,825	0.19
		603001	OASDI	83,959	0.00
		603003	Dental Insurance	24,188	0.00
		603004	Health and Welfare	373,758	0.00
		603005	Retirement	369,516	0.00
		603008	Industrial Disability	-136	0.00
		603009	Non-Industrial Disability	5,497	0.00
		603011	Life Insurance	1,360	0.00
		603012	Medicare	19,838	0.00
		603013	Vision Care	2,383	0.00
		603014	Long-Term Disability Insurance	600	0.00
		603015	Flex Cash	1,536	0.00
		604001	Telephone Usage (Operating Cost)	1,347	0.00
		604090	Other Communications (Operating Cost)	2,201	0.00
		606001	Travel-In State	6,985	0.00
		606002	Travel-Out of State	4,585	0.00



**Student Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
Enrollment Management	Office of the Univ Registrar	616002	I/T Hardware	1,469	0.00
		660001	Postage and Freight	104,241	0.00
		660002	Printing	4,935	0.00
		660003	Supplies and Services	93,234	0.00
		660009	Professional Development	1,640	0.00
		660042	Recruitment and Employee Relocation	0	0.00
		660090	Expenses-Other	825	0.00
		<b>Office of the Univ Registrar Total</b>		<b>2,540,817</b>	<b>27.57</b>
	SA Technology and Imaging	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	92,916	1.00
		601300	Support Staff Salaries	357,070	8.49
		601301	Overtime	470	0.00
		601303	Student Assistant	62,285	2.72
		602001	Work Study-On Campus	28,793	1.27
		603001	OASDI	26,435	0.00
		603003	Dental Insurance	4,694	0.00
		603004	Health and Welfare	79,896	0.00
		603005	Retirement	119,238	0.00
		603011	Life Insurance	338	0.00
		603012	Medicare	6,749	0.00
		603013	Vision Care	741	0.00
		603014	Long-Term Disability Insurance	88	0.00
		604001	Telephone Usage (Operating Cost)	48	0.00
		604090	Other Communications (Operating Cost)	254	0.00
		660003	Supplies and Services	909	0.00
		660009	Professional Development	375	0.00
		<b>SA Technology and Imaging Total</b>		<b>781,296</b>	<b>13.48</b>
	SARC - Life Skills	601100	Academic Salaries	73,524	1.00
		603001	OASDI	4,479	0.00
		603003	Dental Insurance	1,060	0.00
		603004	Health and Welfare	16,442	0.00
		603005	Retirement	20,898	0.00
		603011	Life Insurance	90	0.00
		603012	Medicare	1,047	0.00
		603013	Vision Care	92	0.00
		603014	Long-Term Disability Insurance	55	0.00
		604001	Telephone Usage (Operating Cost)	426	0.00
		604090	Other Communications (Operating Cost)	607	0.00
		<b>SARC - Life Skills Total</b>		<b>118,719</b>	<b>1.00</b>
	Student Affairs-Enrollment	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	191,839	1.31
		601300	Support Staff Salaries	194,793	3.64
		603001	OASDI	21,188	0.00
		603003	Dental Insurance	3,196	0.00
		603004	Health and Welfare	48,137	0.00
		603005	Retirement	109,153	0.00
		603011	Life Insurance	297	0.00
		603012	Medicare	5,495	0.00
		603013	Vision Care	413	0.00
		603014	Long-Term Disability Insurance	101	0.00
		603015	Flex Cash	420	0.00
		604001	Telephone Usage (Operating Cost)	145	0.00
		604090	Other Communications (Operating Cost)	459	0.00
		606001	Travel-In State	5,940	0.00
		606002	Travel-Out of State	4,486	0.00
		616002	I/T Hardware	10,154	0.00
		616003	I/T Software	1,995	0.00
		660002	Printing	913	0.00
		660003	Supplies and Services	29,914	0.00
		660009	Professional Development	2,461	0.00
		660042	Recruitment and Employee Relocation	17,632	0.00
		<b>Student Affairs-Enrollment Total</b>		<b>649,131</b>	<b>4.95</b>
	Student Athlete Resource Ctr	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	159,099	1.63
		601300	Support Staff Salaries	340,500	6.21
		601301	Overtime	191	0.00
		601303	Student Assistant	4,076	0.17
		603001	OASDI	29,398	0.00
		603003	Dental Insurance	7,768	0.00
		603004	Health and Welfare	77,002	0.00
		603005	Retirement	126,453	0.00
		603008	Industrial Disability	1,369	0.00
		603009	Non-Industrial Disability	705	0.00
		603011	Life Insurance	472	0.00
		603012	Medicare	7,369	0.00
		603013	Vision Care	627	0.00
		603014	Long-Term Disability Insurance	203	0.00
		603015	Flex Cash	2,936	0.00
		606001	Travel-In State	101	0.00
		606002	Travel-Out of State	5,276	0.00
		613001	Contractual Services	2,679	0.00
		616002	I/T Hardware	4,264	0.00
		660002	Printing	2,467	0.00
		660003	Supplies and Services	9,251	0.00
		660009	Professional Development	900	0.00
		660042	Recruitment and Employee Relocation	13,019	0.00
		<b>Student Athlete Resource Ctr Total</b>		<b>796,122</b>	<b>8.01</b>
	Student Service Center	601100	Academic Salaries	1,104	0.00
		601201	Management and Supervisory	74,547	1.00
		601300	Support Staff Salaries	488,763	11.02
		601301	Overtime	170	0.00
		601303	Student Assistant	11,386	0.51

**Student Affairs**  
*Operating Fund Detail*  
**for 2017-18**

FIRMS						
College/Program Center	Department	Expense Obj Code	Expense Description	\$ Amount	FTE annualized	
Enrollment Management	Student Service Center	602001	Work Study-On Campus	19,139	0.85	
		603001	OASDI	33,734	0.00	
		603003	Dental Insurance	9,884	0.00	
		603004	Health and Welfare	143,624	0.00	
		603005	Retirement	156,413	0.00	
		603008	Industrial Disability	11,065	0.00	
		603009	Non-Industrial Disability	1,786	0.00	
		603011	Life Insurance	506	0.00	
		603012	Medicare	8,197	0.00	
		603013	Vision Care	1,037	0.00	
		603014	Long-Term Disability Insurance	221	0.00	
		603015	Flex Cash	896	0.00	
		604001	Telephone Usage (Operating Cost)	552	0.00	
		604090	Other Communications (Operating Cost)	986	0.00	
		616002	I/T Hardware	667	0.00	
		660001	Postage and Freight	23	0.00	
		660002	Printing	404	0.00	
		660003	Supplies and Services	11,059	0.00	
		660009	Professional Development	150	0.00	
		Student Service Center Total				976,313
	Veterans Success Center	601100	Academic Salaries	0	0.00	
		601201	Management and Supervisory	58,125	0.63	
		601300	Support Staff Salaries	109,048	2.00	
		603001	OASDI	10,132	0.00	
		603003	Dental Insurance	1,910	0.00	
		603004	Health and Welfare	33,479	0.00	
		603005	Retirement	47,039	0.00	
		603011	Life Insurance	168	0.00	
		603012	Medicare	2,370	0.00	
		603013	Vision Care	236	0.00	
		603014	Long-Term Disability Insurance	69	0.00	
		604001	Telephone Usage (Operating Cost)	476	0.00	
		604090	Other Communications (Operating Cost)	124	0.00	
		606001	Travel-In State	1,876	0.00	
		606002	Travel-Out of State	174	0.00	
		616002	I/T Hardware	1,200	0.00	
		660001	Postage and Freight	47	0.00	
		660002	Printing	2,242	0.00	
		660003	Supplies and Services	3,815	0.00	
		660090	Expenses-Other	425	0.00	
	Veterans Success Center Total				272,952	2.63
Enrollment Management Total				11,018,628	129.95	
Std Acad Success & Educ Eq Prg	DEGREES	601100	Academic Salaries	22,836	0.10	
		601300	Support Staff Salaries	68,385	1.45	
		601301	Overtime	160	0.00	
		601303	Student Assistant	26,606	1.07	
		602001	Work Study-On Campus	18,452	0.73	
		603001	OASDI	2,460	0.00	
		603003	Dental Insurance	257	0.00	
		603004	Health and Welfare	11,855	0.00	
		603005	Retirement	11,335	0.00	
		603011	Life Insurance	20	0.00	
		603012	Medicare	1,267	0.00	
		603013	Vision Care	77	0.00	
		603014	Long-Term Disability Insurance	4	0.00	
		616005	Misc Info Tech Costs	1,306	0.00	
		619001	Other Equipment	1,602	0.00	
		660002	Printing	3,115	0.00	
		660003	Supplies and Services	35,484	0.00	
	DEGREES Total				205,219	3.36
	EOP Administration	601100	Academic Salaries	55,176	0.50	
		601300	Support Staff Salaries	432,131	7.42	
		601301	Overtime	605	0.00	
		601303	Student Assistant	107,102	4.04	
		602001	Work Study-On Campus	24,763	0.98	
		603001	OASDI	26,623	0.00	
		603003	Dental Insurance	7,637	0.00	
		603004	Health and Welfare	104,703	0.00	
		603005	Retirement	120,207	0.00	
		603011	Life Insurance	284	0.00	
		603012	Medicare	7,310	0.00	
		603013	Vision Care	778	0.00	
		603014	Long-Term Disability Insurance	133	0.00	
		603015	Flex Cash	840	0.00	
		604090	Other Communications (Operating Cost)	91	0.00	
		606001	Travel-In State	11,182	0.00	
		617101	Service from Between Campuses and the CO (interagency)	1,000	0.00	
		660001	Postage and Freight	24	0.00	
		660002	Printing	4,144	0.00	
		660003	Supplies and Services	1,043	0.00	
		660009	Professional Development	1,048	0.00	
	EOP Administration Total				906,824	12.94
	EOP Outreach		606001	Travel-In State	1,181	0.00
	EOP Outreach Total				1,181	0.00
	Guardian Scholars Program	601100	Academic Salaries	0	0.00	
		601300	Support Staff Salaries	110,643	2.17	
		601303	Student Assistant	2,196	0.09	
		602001	Work Study-On Campus	3,486	0.14	
		603001	OASDI	6,834	0.00	
		603003	Dental Insurance	984	0.00	
		603004	Health and Welfare	13,312	0.00	
		603005	Retirement	30,864	0.00	

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
Std Acad Success & Educ Eq Prg	Guardian Scholars Program	603011	Life Insurance	90	0.00
		603012	Medicare	1,598	0.00
		603013	Vision Care	183	0.00
		603014	Long-Term Disability Insurance	48	0.00
		604001	Telephone Usage (Operating Cost)	64	0.00
		604090	Other Communications (Operating Cost)	55	0.00
		660002	Printing	50	0.00
		660003	Supplies and Services	273	0.00
	<b>Guardian Scholars Program Total</b>			<b>170,681</b>	<b>2.40</b>
	Parents and Families Program	601201	Management and Supervisory	74,232	1.00
		601303	Student Assistant	8,886	0.39
		602001	Work Study-On Campus	4,354	0.19
		603001	OASDI	4,568	0.00
		603003	Dental Insurance	562	0.00
		603004	Health and Welfare	8,364	0.00
		603005	Retirement	21,099	0.00
		603011	Life Insurance	180	0.00
		603012	Medicare	1,114	0.00
		603013	Vision Care	92	0.00
		603014	Long-Term Disability Insurance	75	0.00
		604001	Telephone Usage (Operating Cost)	214	0.00
		604090	Other Communications (Operating Cost)	93	0.00
		606001	Travel-In State	589	0.00
		606002	Travel-Out of State	1,773	0.00
		660001	Postage and Freight	36	0.00
		660002	Printing	598	0.00
		660003	Supplies and Services	10,891	0.00
	<b>Parents and Families Program Total</b>			<b>137,720</b>	<b>1.58</b>
	Peer and Academic Resource	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	120,604	4.24
		601301	Overtime	128	0.00
		601303	Student Assistant	81,413	3.01
		602001	Work Study-On Campus	46,582	1.67
		603001	OASDI	6,851	0.00
		603003	Dental Insurance	3,038	0.00
		603004	Health and Welfare	50,101	0.00
		603005	Retirement	31,535	0.00
		603011	Life Insurance	44	0.00
		603012	Medicare	1,813	0.00
		603013	Vision Care	223	0.00
		604001	Telephone Usage (Operating Cost)	91	0.00
		604090	Other Communications (Operating Cost)	171	0.00
		606001	Travel-In State	4,526	0.00
		606002	Travel-Out of State	1,142	0.00
		613001	Contractual Services	495	0.00
		617001	Services from Other Funds/Agencies	59	0.00
		660001	Postage and Freight	59	0.00
		660002	Printing	5,602	0.00
		660003	Supplies and Services	12,221	0.00
	<b>Peer and Academic Resource Ctr Total</b>			<b>366,699</b>	<b>8.93</b>
	SAS	601100	Academic Salaries	49,554	0.50
		603012	Medicare	719	0.00
		603013	Vision Care	94	0.00
		604001	Telephone Usage (Operating Cost)	726	0.00
		604090	Other Communications (Operating Cost)	871	0.00
		660003	Supplies and Services	0	0.00
	<b>SAS Total</b>			<b>51,964</b>	<b>0.50</b>
	SASEEP	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	378,607	3.10
		601300	Support Staff Salaries	204,174	3.95
		601303	Student Assistant	42,373	1.52
		602001	Work Study-On Campus	15,197	0.67
		603001	OASDI	33,503	0.00
		603003	Dental Insurance	8,393	0.00
		603004	Health and Welfare	100,469	0.00
		603005	Retirement	162,710	0.00
		603011	Life Insurance	676	0.00
		603012	Medicare	8,300	0.00
		603013	Vision Care	633	0.00
		603014	Long-Term Disability Insurance	285	0.00
		604001	Telephone Usage (Operating Cost)	316	0.00
		604090	Other Communications (Operating Cost)	3,100	0.00
		606001	Travel-In State	1,514	0.00
		606002	Travel-Out of State	2,351	0.00
		617001	Services from Other Funds/Agencies	295	0.00
		619001	Other Equipment	3,100	0.00
		660001	Postage and Freight	43	0.00
		660002	Printing	6,942	0.00
		660003	Supplies and Services	39,239	0.00
		660009	Professional Development	898	0.00
		660017	Advertising and Promotional Expenses	4,270	0.00
	<b>SASEEP Total</b>			<b>1,017,390</b>	<b>9.23</b>
	Serna Center	601300	Support Staff Salaries	22,856	0.72
		601303	Student Assistant	24,682	1.01
		603001	OASDI	463	0.00
		603005	Retirement	2,041	0.00
		603011	Life Insurance	5	0.00
		603012	Medicare	347	0.00
		603013	Vision Care	22	0.00
		603015	Flex Cash	280	0.00
		604001	Telephone Usage (Operating Cost)	357	0.00
		604090	Other Communications (Operating Cost)	516	0.00

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		FIRMS				
College/Program Center	Department	Expense Obj Code	Expense Description	\$ Amount	FTE annualized	
Std Acad Success & Educ Eq Prg	Serna Center	660002	Printing	1,785	0.00	
		660003	Supplies and Services	40,974	0.00	
		660090	Expenses-Other	1,000	0.00	
	Serna Center Total			95,329	1.73	
	Summer Bridge Program	601300	Support Staff Salaries	86,660	2.31	
		601303	Student Assistant	26,236	1.02	
		603001	OASDI	868	0.00	
		603005	Retirement	3,979	0.00	
		603012	Medicare	1,686	0.00	
		660001	Postage and Freight	3	0.00	
		660002	Printing	947	0.00	
		660003	Supplies and Services	19,900	0.00	
		Summer Bridge Program Total			140,279	3.32
	Std Acad Success & Educ Eq Prg Total				3,093,285	43.99
	Student Engagement and Success	AB422-Instr Matl	660003	Supplies and Services	-338	0.00
		AB422-Instr Matl Total			-338	0.00
		Academic Advising	601100	Academic Salaries	0	0.00
601201			Management and Supervisory	85,038	1.05	
601300			Support Staff Salaries	476,078	9.44	
601301			Overtime	564	0.00	
601303			Student Assistant	137,058	6.02	
602001			Work Study-On Campus	22,084	0.95	
603001			OASDI	46,785	0.00	
603003			Dental Insurance	12,143	0.00	
603004			Health and Welfare	196,288	0.00	
603005			Retirement	214,894	0.00	
603009			Non-Industrial Disability	268	0.00	
603011			Life Insurance	750	0.00	
603012			Medicare	11,947	0.00	
603013			Vision Care	1,241	0.00	
603014			Long-Term Disability Insurance	383	0.00	
603015			Flex Cash	256	0.00	
604001			Telephone Usage (Operating Cost)	1,194	0.00	
604090			Other Communications (Operating Cost)	997	0.00	
606001			Travel-In State	2,328	0.00	
606002			Travel-Out of State	2,280	0.00	
616002			I/T Hardware	57	0.00	
660001			Postage and Freight	25	0.00	
660002			Printing	4,115	0.00	
660003			Supplies and Services	10,301	0.00	
660009			Professional Development	50	0.00	
660090			Expenses-Other	227	0.00	
Academic Advising Total			1,227,351	17.46		
Career Center		601100	Academic Salaries	0	0.00	
		601201	Management and Supervisory	99,588	1.00	
		601300	Support Staff Salaries	396,755	8.01	
		601301	Overtime	0	0.00	
		601303	Student Assistant	18,477	0.81	
		602001	Work Study-On Campus	16,499	0.70	
		603001	OASDI	27,062	0.00	
		603003	Dental Insurance	8,962	0.00	
		603004	Health and Welfare	131,373	0.00	
		603005	Retirement	124,601	0.00	
		603011	Life Insurance	460	0.00	
		603012	Medicare	7,066	0.00	
		603013	Vision Care	680	0.00	
		603014	Long-Term Disability Insurance	223	0.00	
		603015	Flex Cash	-44	0.00	
		604001	Telephone Usage (Operating Cost)	930	0.00	
		604090	Other Communications (Operating Cost)	1,182	0.00	
		660001	Postage and Freight	1	0.00	
		660002	Printing	0	0.00	
		660003	Supplies and Services	86	0.00	
		660009	Professional Development	0	0.00	
		660090	Expenses-Other	8,344	0.00	
		Career Center Total			842,244	10.52
		Contract-Interpreter	660003	Supplies and Services	0	0.00
		Contract-Interpreter Total			0	0.00
		Ctrs for Diversity and Incl	601201	Management and Supervisory	82,008	1.00
601300			Support Staff Salaries	0	0.00	
601303			Student Assistant	5,288	0.23	
602001			Work Study-On Campus	12,042	0.61	
603001			OASDI	5,008	0.00	
603003			Dental Insurance	307	0.00	
603004			Health and Welfare	8,641	0.00	
603005			Retirement	23,309	0.00	
603011			Life Insurance	105	0.00	
603012			Medicare	1,219	0.00	
603013			Vision Care	92	0.00	
603014			Long-Term Disability Insurance	45	0.00	
604001			Telephone Usage (Operating Cost)	15	0.00	
604090			Other Communications (Operating Cost)	74	0.00	
606001			Travel-In State	2,463	0.00	
606002			Travel-Out of State	2,937	0.00	
616005			Misc Info Tech Costs	587	0.00	
617001			Services from Other Funds/Agencies	140	0.00	
660002			Printing	959	0.00	
660003			Supplies and Services	4,555	0.00	
660090			Expenses-Other	2,750	0.00	
Ctrs for Diversity and Incl Total				152,543	1.83	
Multicultural Center			601100	Academic Salaries	0	0.00
			601300	Support Staff Salaries	50,212	1.00

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
Student Engagement and Success	Multicultural Center	601303	Student Assistant	11,470	0.46
		603001	OASDI	3,076	0.00
		603003	Dental Insurance	507	0.00
		603004	Health and Welfare	16,323	0.00
		603005	Retirement	13,980	0.00
		603011	Life Insurance	45	0.00
		603012	Medicare	719	0.00
		603013	Vision Care	92	0.00
		603014	Long-Term Disability Insurance	24	0.00
		604001	Telephone Usage (Operating Cost)	14	0.00
		604090	Other Communications (Operating Cost)	37	0.00
		606001	Travel-In State	126	0.00
		606002	Travel-Out of State	1,746	0.00
		616002	I/T Hardware	2,476	0.00
		660002	Printing	787	0.00
		660003	Supplies and Services	7,147	0.00
		660009	Professional Development	910	0.00
		<b>Multicultural Center Total</b>		<b>109,690</b>	<b>1.46</b>
	New Student Orientation	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	177,695	3.00
		603001	OASDI	10,922	0.00
		603003	Dental Insurance	2,129	0.00
		603004	Health and Welfare	41,331	0.00
		603005	Retirement	48,709	0.00
		603011	Life Insurance	108	0.00
		603012	Medicare	2,554	0.00
		603013	Vision Care	275	0.00
		603014	Long-Term Disability Insurance	48	0.00
		616003	I/T Software	0	0.00
		<b>New Student Orientation Total</b>		<b>283,772</b>	<b>3.00</b>
	Pride Center	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	26,018	0.52
		601301	Overtime	70	0.00
		602001	Work Study-On Campus	12,031	0.48
		603001	OASDI	579	0.00
		603003	Dental Insurance	53	0.00
		603004	Health and Welfare	8,393	0.00
		603005	Retirement	2,556	0.00
		603011	Life Insurance	8	0.00
		603012	Medicare	373	0.00
		603013	Vision Care	16	0.00
		603014	Long-Term Disability Insurance	4	0.00
		604001	Telephone Usage (Operating Cost)	3	0.00
		604090	Other Communications (Operating Cost)	152	0.00
		606001	Travel-In State	139	0.00
		616002	I/T Hardware	429	0.00
		660002	Printing	1,827	0.00
		660003	Supplies and Services	8,649	0.00
		660042	Recruitment and Employee Relocation	1,229	0.00
		<b>Pride Center Total</b>		<b>62,528</b>	<b>1.01</b>
	SOAL Sport Clubs	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	88,808	2.49
		601303	Student Assistant	19,630	0.86
		603001	OASDI	5,544	0.00
		603003	Dental Insurance	750	0.00
		603004	Health and Welfare	21,052	0.00
		603005	Retirement	24,765	0.00
		603011	Life Insurance	63	0.00
		603012	Medicare	1,361	0.00
		603013	Vision Care	183	0.00
		603014	Long-Term Disability Insurance	24	0.00
		603015	Flex Cash	1,680	0.00
		604001	Telephone Usage (Operating Cost)	51	0.00
		604090	Other Communications (Operating Cost)	304	0.00
		619001	Other Equipment	783	0.00
		660001	Postage and Freight	2,152	0.00
		660002	Printing	3,749	0.00
		660003	Supplies and Services	59,965	0.00
		660010	Insurance Premium Expense	24,049	0.00
		660017	Advertising and Promotional Expenses	4,208	0.00
		<b>SOAL Sport Clubs Total</b>		<b>259,120</b>	<b>3.36</b>
	Student Conduct	601201	Management and Supervisory	65,185	0.75
		603001	OASDI	3,988	0.00
		603003	Dental Insurance	427	0.00
		603004	Health and Welfare	6,458	0.00
		603005	Retirement	16,917	0.00
		603011	Life Insurance	135	0.00
		603012	Medicare	933	0.00
		603013	Vision Care	69	0.00
		603014	Long-Term Disability Insurance	56	0.00
		606001	Travel-In State	1,002	0.00
		616002	I/T Hardware	1,381	0.00
		616003	I/T Software	6,319	0.00
		660002	Printing	90	0.00
		660003	Supplies and Services	335	0.00
		660009	Professional Development	150	0.00
		<b>Student Conduct Total</b>		<b>103,444</b>	<b>0.75</b>
	Student Engagement and Success	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	105,794	0.68
		601300	Support Staff Salaries	120,778	2.00
		601303	Student Assistant	7,352	0.31
		602001	Work Study-On Campus	6,010	0.26

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College/Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	FTE annualized
Student Engagement and Success	Student Engagement and Success	603001	OASDI	12,800	0.00
		603003	Dental Insurance	3,128	0.00
		603004	Health and Welfare	50,467	0.00
		603005	Retirement	63,922	0.00
		603011	Life Insurance	243	0.00
		603012	Medicare	3,307	0.00
		603013	Vision Care	275	0.00
		603014	Long-Term Disability Insurance	100	0.00
		604001	Telephone Usage (Operating Cost)	684	0.00
		604090	Other Communications (Operating Cost)	143	0.00
		606001	Travel-In State	3,871	0.00
		606002	Travel-Out of State	4,828	0.00
		616002	I/T Hardware	193	0.00
		619001	Other Equipment	307	0.00
		660002	Printing	897	0.00
		660003	Supplies and Services	9,240	0.00
		660009	Professional Development	650	0.00
		660090	Expenses-Other	1,140	0.00
		<b>Student Engagement and Success Total</b>		<b>396,129</b>	<b>3.25</b>
	Student Orgs and Leadership	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	84,000	1.00
		601300	Support Staff Salaries	333,236	6.38
		601303	Student Assistant	5,227	0.23
		602001	Work Study-On Campus	11,821	0.53
		603001	OASDI	25,059	0.00
		603003	Dental Insurance	7,109	0.00
		603004	Health and Welfare	85,512	0.00
		603005	Retirement	114,777	0.00
		603011	Life Insurance	407	0.00
		603012	Medicare	5,977	0.00
		603013	Vision Care	664	0.00
		603014	Long-Term Disability Insurance	179	0.00
		603015	Flex Cash	84	0.00
		604001	Telephone Usage (Operating Cost)	290	0.00
		604090	Other Communications (Operating Cost)	771	0.00
		606001	Travel-In State	1,316	0.00
		606002	Travel-Out of State	1,797	0.00
		616002	I/T Hardware	5,987	0.00
		660001	Postage and Freight	55	0.00
		660002	Printing	1,447	0.00
		660003	Supplies and Services	13,804	0.00
		660009	Professional Development	1,976	0.00
		<b>Student Orgs and Leadership Total</b>		<b>701,494</b>	<b>8.15</b>
	Svcs to Stud w-Disabil	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	80,823	0.59
		601300	Support Staff Salaries	369,568	6.82
		601301	Overtime	373	0.00
		601303	Student Assistant	67,612	2.99
		602001	Work Study-On Campus	9,008	0.39
		603001	OASDI	27,310	0.00
		603003	Dental Insurance	6,560	0.00
		603004	Health and Welfare	112,534	0.00
		603005	Retirement	119,391	0.00
		603009	Non-Industrial Disability	554	0.00
		603011	Life Insurance	347	0.00
		603012	Medicare	6,452	0.00
		603013	Vision Care	688	0.00
		603014	Long-Term Disability Insurance	143	0.00
		604001	Telephone Usage (Operating Cost)	960	0.00
		604090	Other Communications (Operating Cost)	571	0.00
		660001	Postage and Freight	80	0.00
		660002	Printing	4,224	0.00
		660003	Supplies and Services	6,223	0.00
		<b>Svcs to Stud w-Disabil Total</b>		<b>813,416</b>	<b>10.79</b>
	Testing Center	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	123,886	2.60
		601301	Overtime	105	0.00
		601303	Student Assistant	8,538	0.38
		602001	Work Study-On Campus	3,895	0.19
		603001	OASDI	6,224	0.00
		603003	Dental Insurance	4,142	0.00
		603004	Health and Welfare	42,103	0.00
		603005	Retirement	28,407	0.00
		603009	Non-Industrial Disability	161	0.00
		603011	Life Insurance	90	0.00
		603012	Medicare	1,775	0.00
		603013	Vision Care	183	0.00
		603014	Long-Term Disability Insurance	48	0.00
		604001	Telephone Usage (Operating Cost)	84	0.00
		604090	Other Communications (Operating Cost)	1,063	0.00
		616002	I/T Hardware	411	0.00
		660001	Postage and Freight	305	0.00
		660002	Printing	191	0.00
		660003	Supplies and Services	2,777	0.00
		<b>Testing Center Total</b>		<b>224,387</b>	<b>3.17</b>
	Womens Resource Center	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	-23,315	0.00
		602001	Work Study-On Campus	12,396	0.50
		603001	OASDI	308	0.00
		603003	Dental Insurance	61	0.00
		603004	Health and Welfare	1,772	0.00
		603005	Retirement	1,153	0.00

**Student Affairs**  
*Operating Fund Detail*  
**for 2017-18**

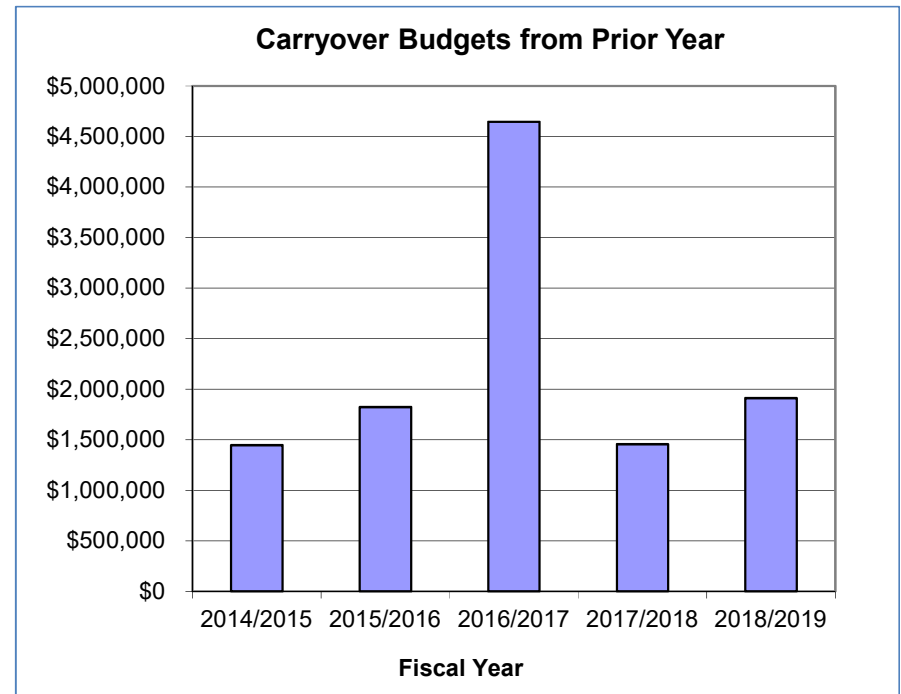
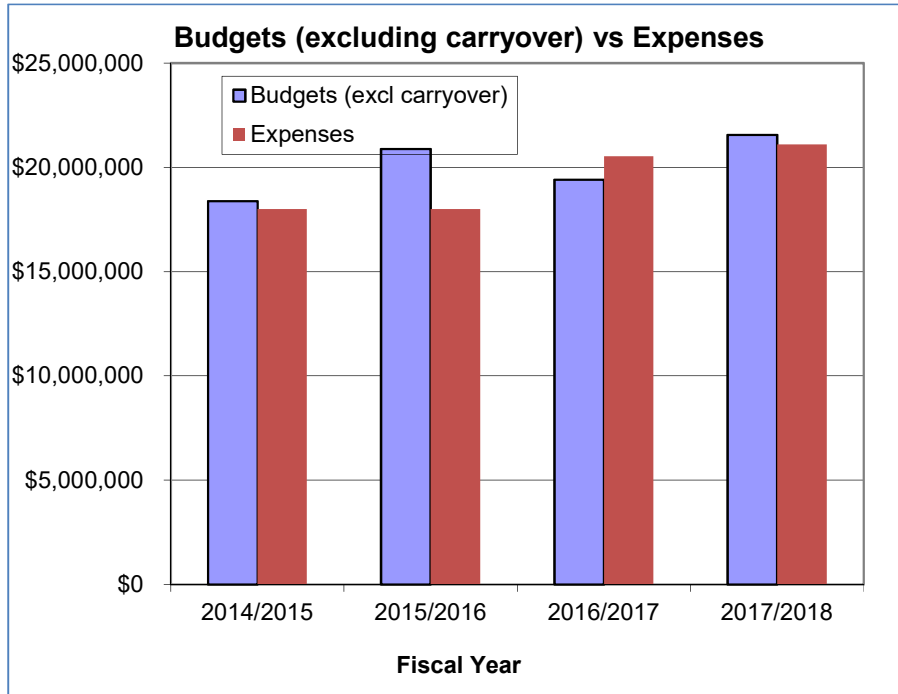
		FIRMS				
College/Program Center	Department	Expense Obj Code	Expense Description	\$ Amount	FTE annualized	
<b>Student Engagement and Success</b>	<b>Womens Resource Center</b>	603011	Life Insurance	4	0.00	
		603012	Medicare	72	0.00	
		603013	Vision Care	7	0.00	
		603014	Long-Term Disability Insurance	2	0.00	
		604001	Telephone Usage (Operating Cost)	31	0.00	
		604090	Other Communications (Operating Cost)	478	0.00	
		606001	Travel-In State	145	0.00	
		606002	Travel-Out of State	1,946	0.00	
		616002	I/T Hardware	1,773	0.00	
		660002	Printing	1,105	0.00	
		660003	Supplies and Services	8,512	0.00	
		660009	Professional Development	490	0.00	
		660090	Expenses-Other	2,500	0.00	
				<b>9,442</b>	<b>0.50</b>	
		<b>Womens Resource Center Total</b>				
				<b>5,185,222</b>	<b>65.25</b>	
<b>Student Engagement and Success Total</b>						
<b>Student Health Services</b>	<b>SHS-Health Education</b>	606001	Travel-In State	183	0.00	
	<b>SHS-Health Education Total</b>			<b>183</b>	<b>0.00</b>	
<b>Student Health Services Total</b>				<b>183</b>	<b>0.00</b>	
<b>VP's Office - Student Affairs</b>	<b>Campus Safety Fee</b>	601300	Support Staff Salaries	51,874	0.92	
		603001	OASDI	3,197	0.00	
		603003	Dental Insurance	562	0.00	
		603004	Health and Welfare	8,633	0.00	
		603005	Retirement	14,637	0.00	
		603011	Life Insurance	45	0.00	
		603012	Medicare	748	0.00	
		603013	Vision Care	92	0.00	
		603014	Long-Term Disability Insurance	24	0.00	
		616003	I/T Software	32,460	0.00	
		660003	Supplies and Services	3,500	0.00	
		660009	Professional Development	500	0.00	
				<b>116,271</b>	<b>0.92</b>	
	<b>College Ready</b>	601300	Support Staff Salaries	18,073	0.42	
		603001	OASDI	1,121	0.00	
		603003	Dental Insurance	132	0.00	
		603004	Health and Welfare	3,326	0.00	
		603005	Retirement	5,029	0.00	
		603011	Life Insurance	19	0.00	
		603012	Medicare	262	0.00	
		603013	Vision Care	39	0.00	
		603014	Long-Term Disability Insurance	10	0.00	
		606001	Travel-In State	236	0.00	
				<b>28,246</b>	<b>0.42</b>	
		<b>College Ready Total</b>				
	<b>EAP</b>	604090	Other Communications (Operating Cost)	55	0.00	
	<b>EAP Total</b>			<b>55</b>	<b>0.00</b>	
	<b>Student Affairs Administration</b>	601100	Academic Salaries	0	0.00	
		601201	Management and Supervisory	98,400	1.00	
		601300	Support Staff Salaries	330,935	7.02	
		601303	Student Assistant	22,520	0.96	
		602001	Work Study-On Campus	6,786	0.27	
		603001	OASDI	25,816	0.00	
		603003	Dental Insurance	4,348	0.00	
		603004	Health and Welfare	73,166	0.00	
		603005	Retirement	118,284	0.00	
		603011	Life Insurance	311	0.00	
		603012	Medicare	6,276	0.00	
		603013	Vision Care	618	0.00	
		603014	Long-Term Disability Insurance	100	0.00	
		603015	Flex Cash	956	0.00	
		604001	Telephone Usage (Operating Cost)	474	0.00	
		604090	Other Communications (Operating Cost)	266	0.00	
		606001	Travel-In State	4,483	0.00	
		606002	Travel-Out of State	3,870	0.00	
		616002	I/T Hardware	85,097	0.00	
		616003	I/T Software	79,187	0.00	
		660001	Postage and Freight	156	0.00	
		660002	Printing	3,009	0.00	
		660003	Supplies and Services	28,272	0.00	
		660009	Professional Development	1,626	0.00	
		660042	Recruitment and Employee Relocation	31	0.00	
				<b>894,986</b>	<b>9.25</b>	
		<b>Student Affairs Administration Total</b>				
	<b>Student Affairs Communication</b>	601303	Student Assistant	7,318	0.32	
		602001	Work Study-On Campus	10,201	0.53	
		603005	Retirement	0	0.00	
		603012	Medicare	106	0.00	
		604090	Other Communications (Operating Cost)	50	0.00	
	<b>Student Affairs Communication Total</b>			<b>17,675</b>	<b>0.85</b>	
	<b>Student Affairs Reserve</b>	670487	Tr Out to CSU 487 -TF Academic Capital Improvement Funds	60,000	0.00	
	<b>Student Affairs Reserve Total</b>			<b>60,000</b>	<b>0.00</b>	
	<b>VP for Student Affairs</b>	601201	Management and Supervisory	395,688	2.17	
		601300	Support Staff Salaries	65,904	1.00	
		603001	OASDI	20,149	0.00	
		603003	Dental Insurance	3,693	0.00	
		603004	Health and Welfare	45,759	0.00	
		603005	Retirement	131,198	0.00	
		603011	Life Insurance	450	0.00	
		603012	Medicare	6,634	0.00	
		603013	Vision Care	275	0.00	
		603014	Long-Term Disability Insurance	189	0.00	
		604001	Telephone Usage (Operating Cost)	242	0.00	
		604090	Other Communications (Operating Cost)	110	0.00	
		606001	Travel-In State	8,561	0.00	
		606002	Travel-Out of State	1,648	0.00	

**Student Affairs**  
*Operating Fund Detail*  
**for 2017-18**

College/Program Center	Department	FIRMS		Expense Description	\$ Amount	FTE annualized
		Expense Obj	Code			
VP's Office - Student Affairs	VP for Student Affairs	616002		I/T Hardware	1,520	0.00
		616003		I/T Software	1,321	0.00
		617001		Services from Other Funds/Agencies	59	0.00
		660001		Postage and Freight	530	0.00
		660002		Printing	41	0.00
		660003		Supplies and Services	2,047	0.00
		660009		Professional Development	3,054	0.00
		660042		Recruitment and Employee Relocation	81	0.00
		660090		Expenses-Other	15	0.00
		690002		Prior Year Expenditure Adjustment	150	0.00
		VP for Student Affairs Total			689,318	3.17
	VP's Office - Student Affairs Total				1,806,552	14.60
Grand Total					21,103,869	253.79



**General Operating Fund Multi-Year Summary**  
**Student Affairs**  
**Budgets and Expenditures**



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.

Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018	%	2018/2019
Prior Year Carryover	1,270,266	134%	1,699,031	269%	4,570,993	29%	1,346,474	136%	1,825,917
Prior Year Encumbrances	173,685	70%	122,386	62%	75,490	145%	109,187	77%	83,870
Initial Baseline	11,609,891	101%	11,720,455	101%	11,878,568	104%	12,297,566	106%	13,038,654
Misc Budget Entries	6,772,150	135%	9,156,082	82%	7,528,027	123%	9,260,429		
Year End Budget	19,825,992	114%	22,697,954	106%	24,053,078	96%	23,013,656		
Year End Expenditures	(18,004,575)	100%	(18,004,575)	114%	(20,533,169)	103%	(21,103,869)		
Year End Encumbrances	(122,386)	100%	(122,386)	89%	(109,187)	77%	(83,870)		
Budget Balance Available	1,699,031	269%	4,570,993	29%	1,346,474	136%	1,825,917		



## 15. 2017-18 OPERATING FUND – UNIVERSITY ADVANCEMENT

**University Advancement**  
*Operating Fund Summary*  
**for 2017-18**

	FTE	\$ Amount
<b>Prior Year Carry Forward Balance</b>		<b>(\$51,864)</b>

<b>Sources (Budget)</b>		
Initial Allocations		\$5,627,854
Prior Year Encumbrance Allocations		\$73,306
One-Time Allocations from University Reserves		\$77,000
Centrally Funded Compensation Increases		\$144,062
Benefits Allocations		\$2,081,911
Miscellaneous Budget Transfers		\$149,853
Revenue from Various Sources		\$74,599
<b>Total Sources (Budget)</b>		<b>\$8,228,585</b>

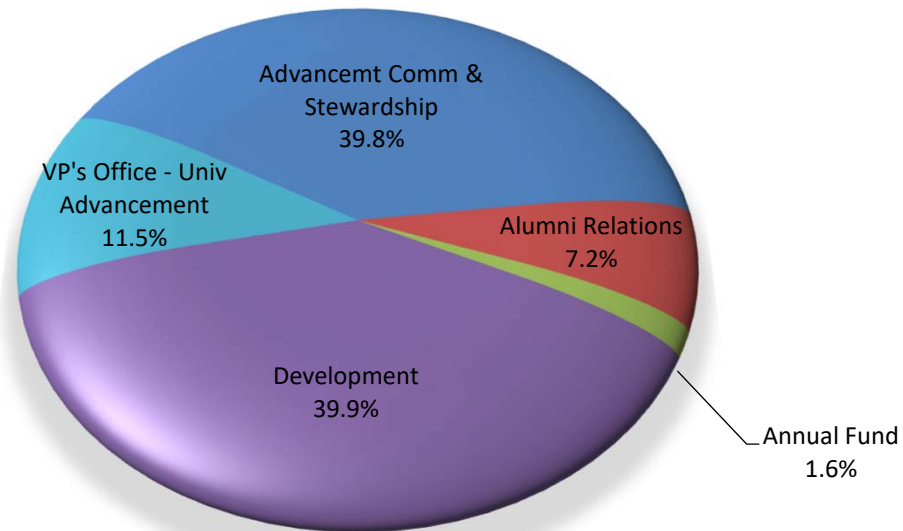
<b>Uses (Expenditures) by Program Center</b>		
Advancemt Comm & Stewardship	24.60	\$2,795,185
Alumni Relations	4.69	\$505,333
Annual Fund	0.96	\$111,442
Development	18.76	\$2,807,818
VP's Office - Univ Advancement	4.12	\$809,921
<b>Total Uses (Expenditures) by Program Center</b>	<b>53.12</b>	<b>\$7,029,699</b>

<b>Uses (Expenditures) by Expense Category</b>		
Regular Salaries and Wages	51.65	3,965,865
Work Study	1.47	33,111
Benefits Group	0.00	2,081,911
Communications	0.00	7,777
Travel	0.00	32,464
Information Technology Costs	0.00	186,984
Services from Other Funds/Agencies Group	0.00	118
Equipment Group	0.00	8,487
Misc. Operating Expenses	0.00	593,450
Expenditure Adjustments	0.00	119,531
<b>Total Uses (Expenditures) by Expense Type</b>	<b>53.12</b>	<b>\$7,029,699</b>

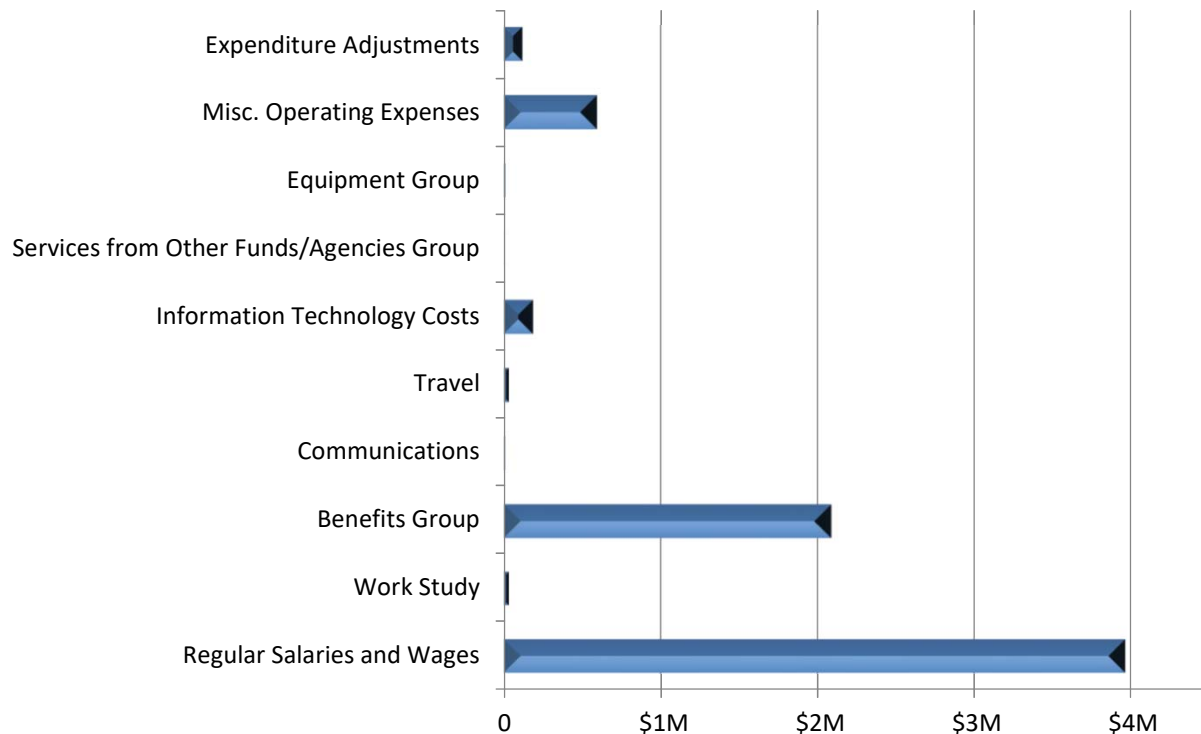
<b>Budget Balance Available</b>		
Prior Year Carry Forward Balance		(\$51,864)
Total Sources (Budget)		\$8,228,585
Total Uses (Expenses)		(\$7,029,699)
Year-End Encumbrances		(\$422,967)
<b>Budget Balance Available</b>		<b>\$724,054</b>

**University Advancement**  
*Operating Fund Summary*  
**for 2017-18**

**17-18 Uses (Expenditures) by Program Center**



**17-18 Uses (Expenditures) by Expense Category**



**University Advancement**  
*Expense Categories by Program Center*  
**for 2017-18**

CSU_GAAP_ OBJ_CT_CD	CSU_GAAP_OBJ_CT_DS	Advancemt Comm &	Alumni Relations	Annual Fund	Development	VP's Office - Univ	Grand Total
<b>601</b>	Regular Salaries and Wages	1,599,173	287,957	43,480	1,677,792	357,462	3,965,865
<b>602</b>	Work Study	10,081			16,818	6,212	33,111
<b>603</b>	Benefits Group	836,417	179,306	16,749	860,014	189,426	2,081,911
<b>604</b>	Communications	4,155		349	2,154	1,119	7,777
<b>606</b>	Travel	4,536	0	1,054	14,064	12,810	32,464
<b>616</b>	Information Technology Costs	4,727	28,250	7,500	119,513	26,994	186,984
<b>617</b>	Services from Other Funds/Agencies Group				59	59	118
<b>619</b>	Equipment Group	7,886			100	501	8,487
<b>660</b>	Misc. Operating Expenses	328,211	9,820	42,309	117,303	95,807	593,450
<b>690</b>	Expenditure Adjustments					119,531	119,531
<b>Grand Total</b>		<b>2,795,185</b>	<b>505,333</b>	<b>111,442</b>	<b>2,807,818</b>	<b>809,921</b>	<b>7,029,699</b>

**University Advancement**  
*Salary Expense by Program Center*  
**for 2017-18**

	FIRMS Obj Code 601201		FIRMS Obj Code 601300		FIRMS Obj Code 601301		FIRMS Obj Code 601303			
	Management and Supervisory		Support Staff Salaries		Overtime		Student Assistant		Total	
Program Center	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE
Advancemt Comm & Stewardship	586,017	5.99	1,006,669	17.90	449	0.00	6,038	0.27	1,599,173	24.15
Alumni Relations	111,156	1.00	176,257	3.69	544	0.00			287,957	4.69
Annual Fund			33,450	0.54	224	0.00	9,806	0.42	43,480	0.96
Development	1,187,065	10.35	489,404	7.59			1,323	0.06	1,677,792	18.01
VP's Office - Univ Advancement	221,845	1.18	133,550	2.59			2,067	0.08	357,462	3.85
<b>Grand Total</b>	<b>2,106,083</b>	<b>18.52</b>	<b>1,839,330</b>	<b>32.30</b>	<b>1,217</b>	<b>0.00</b>	<b>19,235</b>	<b>0.83</b>	<b>3,965,865</b>	<b>51.65</b>

**University Advancement**  
Operating Fund Detail  
for 2017-18

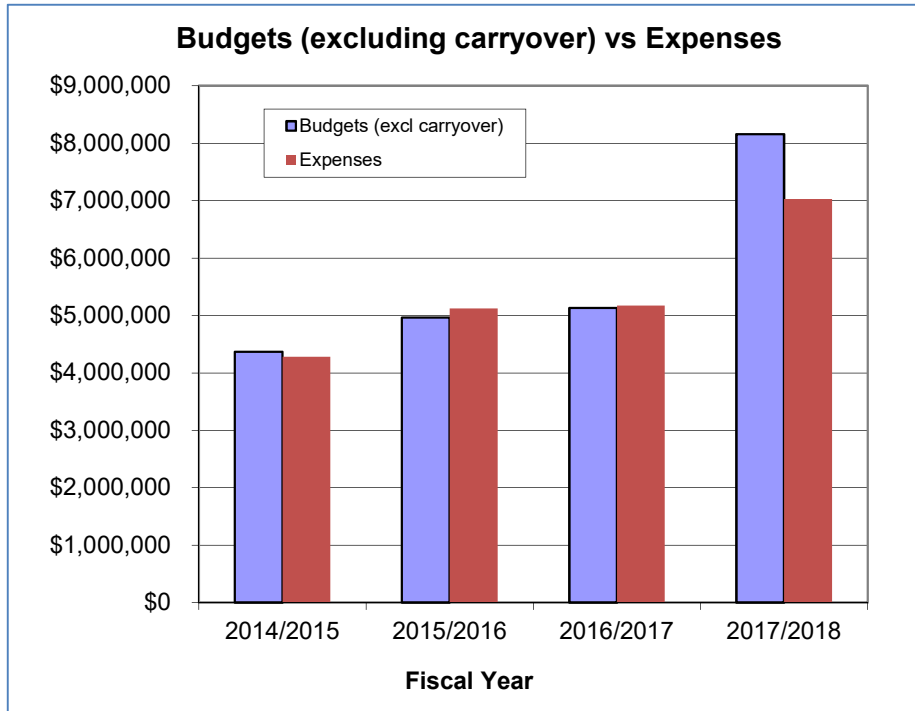
		FIRMS				
		Expense Obj				
College/Program Center	Department	Code	Expense Description	\$ Amount	FTE annualized	
Advancemnt Comm & Stewardship	Communications	601100	Academic Salaries	0	0.00	
		601201	Management and Supervisory	586,017	5.99	
		601300	Support Staff Salaries	1,006,669	17.90	
		601301	Overtime	449	0.00	
		601303	Student Assistant	6,038	0.27	
		602001	Work Study-On Campus	10,081	0.44	
		603001	OASDI	92,390	0.00	
		603003	Dental Insurance	18,944	0.00	
		603004	Health and Welfare	270,818	0.00	
		603005	Retirement	427,121	0.00	
		603011	Life Insurance	1,212	0.00	
		603012	Medicare	22,789	0.00	
		603013	Vision Care	1,915	0.00	
		603014	Long-Term Disability Insurance	389	0.00	
		603015	Flex Cash	840	0.00	
		604001	Telephone Usage (Operating Cost)	1,074	0.00	
		604090	Other Communications (Operating Cost)	3,081	0.00	
		606001	Travel-In State	4,519	0.00	
		616001	I/T Communications	215	0.00	
		616002	I/T Hardware	2,510	0.00	
		616003	I/T Software	2,002	0.00	
		619001	Other Equipment	7,576	0.00	
		660001	Postage and Freight	137	0.00	
		660002	Printing	6,181	0.00	
		660003	Supplies and Services	220,976	0.00	
		660009	Professional Development	179	0.00	
		Communications Total			2,694,121	24.60
		Sac State Magazine				
			606001	Travel-In State	17	0.00
			660001	Postage and Freight	22,556	0.00
			660002	Printing	62,730	0.00
			660003	Supplies and Services	14,073	0.00
		Sac State Magazine Total			99,375	0.00
	Stewardship					
		619001	Other Equipment	310	0.00	
		660001	Postage and Freight	224	0.00	
		660002	Printing	948	0.00	
		660003	Supplies and Services	207	0.00	
	Stewardship Total			1,689	0.00	
	Advancemnt Comm & Stewardship Total				2,795,185	24.60
Alumni Relations	Alumni Relations	606001	Travel-In State	0	0.00	
		660003	Supplies and Services	0	0.00	
	Alumni Relations Total			0	0.00	
	Alumni Services	601100	Academic Salaries	0	0.00	
		601201	Management and Supervisory	111,156	1.00	
		601300	Support Staff Salaries	176,257	3.69	
		601301	Overtime	544	0.00	
		603001	OASDI	17,426	0.00	
		603003	Dental Insurance	6,026	0.00	
		603004	Health and Welfare	70,289	0.00	
		603005	Retirement	80,728	0.00	
		603011	Life Insurance	246	0.00	
		603012	Medicare	4,087	0.00	
		603013	Vision Care	428	0.00	
		603014	Long-Term Disability Insurance	75	0.00	
		616003	I/T Software	28,250	0.00	
		660001	Postage and Freight	2	0.00	
		660002	Printing	136	0.00	
		660003	Supplies and Services	9,682	0.00	
		Alumni Services Total			505,333	4.69
Alumni Relations Total				505,333	4.69	
Annual Fund	Annual Fund	601300	Support Staff Salaries	33,450	0.54	
		601301	Overtime	224	0.00	
		601303	Student Assistant	9,806	0.42	
		603001	OASDI	2,080	0.00	
		603003	Dental Insurance	182	0.00	
		603004	Health and Welfare	4,765	0.00	
		603005	Retirement	9,083	0.00	
		603011	Life Insurance	11	0.00	
		603012	Medicare	574	0.00	
		603013	Vision Care	54	0.00	
		604001	Telephone Usage (Operating Cost)	45	0.00	
		604090	Other Communications (Operating Cost)	304	0.00	
		606001	Travel-In State	1,054	0.00	
		616003	I/T Software	7,500	0.00	
		660001	Postage and Freight	8,660	0.00	
		660002	Printing	31,649	0.00	
		660003	Supplies and Services	1,461	0.00	
		660009	Professional Development	540	0.00	
		Annual Fund Total			111,442	0.96
Annual Fund Total				111,442	0.96	
Development	Development	601100	Academic Salaries	0	0.00	
		601201	Management and Supervisory	1,187,065	10.35	

**University Advancement**  
*Operating Fund Detail*  
**for 2017-18**

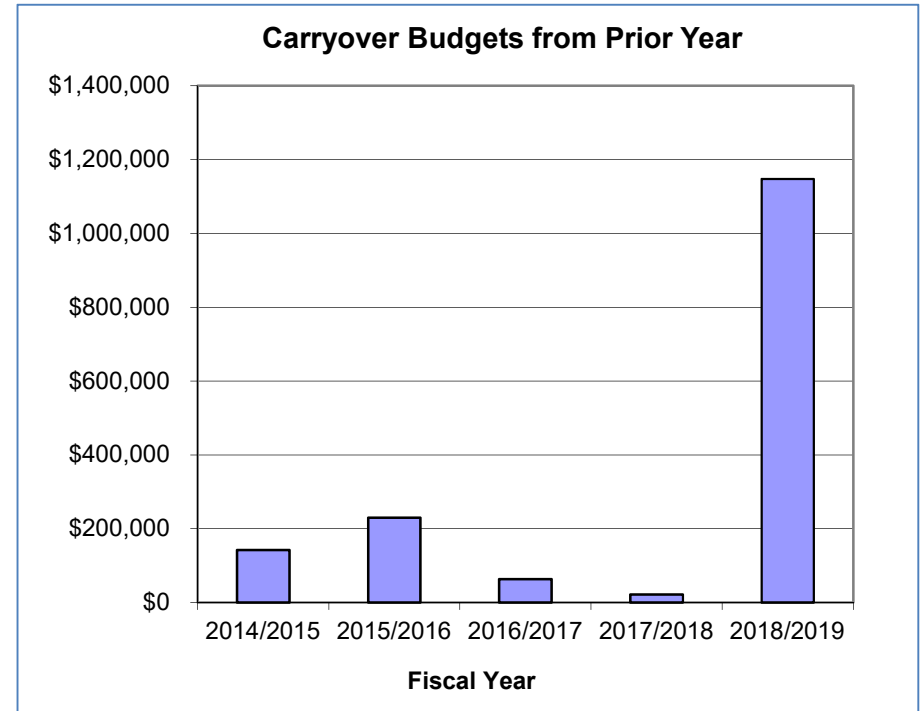
FIRMS							
Expense Obj							
College/Program Center	Department	Code	Expense Description	\$ Amount	FTE annualized		
Development	Development	601300	Support Staff Salaries	489,404	7.59		
		601303	Student Assistant	1,323	0.06		
		602001	Work Study-On Campus	16,818	0.76		
		603001	OASDI	95,862	0.00		
		603003	Dental Insurance	21,327	0.00		
		603004	Health and Welfare	267,829	0.00		
		603005	Retirement	447,465	0.00		
		603011	Life Insurance	1,986	0.00		
		603012	Medicare	23,131	0.00		
		603013	Vision Care	1,632	0.00		
		603014	Long-Term Disability Insurance	783	0.00		
		604001	Telephone Usage (Operating Cost)	895	0.00		
		604090	Other Communications (Operating Cost)	1,259	0.00		
		606001	Travel-In State	6,226	0.00		
		606002	Travel-Out of State	7,838	0.00		
		616002	I/T Hardware	6,144	0.00		
		616003	I/T Software	113,368	0.00		
		617001	Services from Other Funds/Agencies	59	0.00		
		619001	Other Equipment	100	0.00		
		660001	Postage and Freight	11,258	0.00		
		660002	Printing	33,528	0.00		
		660003	Supplies and Services	68,060	0.00		
		660009	Professional Development	2,648	0.00		
		660042	Recruitment and Employee Relocation	1,809	0.00		
		Development Total				2,807,818	18.76
		Development Total				2,807,818	18.76
VP's Office - Univ Advancement	University Advancement	601100	Academic Salaries	0	0.00		
		601201	Management and Supervisory	221,845	1.18		
		601300	Support Staff Salaries	133,550	2.59		
		601303	Student Assistant	2,067	0.08		
		602001	Work Study-On Campus	6,212	0.27		
		603001	OASDI	20,372	0.00		
		603003	Dental Insurance	4,831	0.00		
		603004	Health and Welfare	58,971	0.00		
		603005	Retirement	98,876	0.00		
		603009	Non-Industrial Disability	714	0.00		
		603011	Life Insurance	231	0.00		
		603012	Medicare	5,066	0.00		
		603013	Vision Care	283	0.00		
		603014	Long-Term Disability Insurance	82	0.00		
		604001	Telephone Usage (Operating Cost)	293	0.00		
		604090	Other Communications (Operating Cost)	827	0.00		
		606001	Travel-In State	5,562	0.00		
		606002	Travel-Out of State	7,248	0.00		
		616002	I/T Hardware	15,135	0.00		
		616003	I/T Software	11,859	0.00		
		617001	Services from Other Funds/Agencies	59	0.00		
		619001	Other Equipment	501	0.00		
		660001	Postage and Freight	457	0.00		
		660002	Printing	5,910	0.00		
		660003	Supplies and Services	75,692	0.00		
		660009	Professional Development	13,747	0.00		
690002	Prior Year Expenditure Adjustment	119,531	0.00				
University Advancement Total				809,921	4.12		
VP's Office - Univ Advancement Total				809,921	4.12		
Grand Total				7,029,699	53.12		



**General Operating Fund Multi-Year Summary**  
**University Advancement**  
**Budgets and Expenditures**



Budgets in the above graph only include new amounts for the fiscal year. These are listed as Initial Baseline and Misc Budget Entries in the below table.



Budgets in the above graph only include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the below table.

Description	2014/2015	%	2015/2016	%	2016/2017	%	2017/2018	%	2018/2019
Prior Year Carryover	84,589	158%	133,332	-8%	(10,161)	510%	(51,864)	-1396%	724,055
Prior Year Encumbrances	57,913	167%	96,467	76%	73,720	99%	73,306	577%	422,967
Initial Baseline	2,900,278	118%	3,411,462	101%	3,437,530	164%	5,627,854	102%	5,740,762
Misc Budget Entries	1,467,646	106%	1,548,605	109%	1,691,764	149%	2,527,425		
Year End Budget	4,510,427	115%	5,189,866	100%	5,192,853	157%	8,176,721		
Year End Expenditures	(4,280,627)	120%	(5,126,307)	101%	(5,171,411)	136%	(7,029,699)		
Year End Encumbrances	(96,467)	76%	(73,720)	99%	(73,306)	577%	(422,967)		
Budget Balance Available	133,332		(10,161)		(51,864)		724,055		



## 16. 2017-18 OPERATING FUND – RESTRICTED BALANCES

# Restricted Balances

*Operating Fund Summary*

**for 2017-18**

	Chancellor's Office Funded Centers	Ed Insights	Center for CA Studies	Ed Insights
	Fund MDS01	Fund MDS01	Fund MDS05	Fund MDS06
	\$ Amount	\$ Amount	\$ Amount	\$ Amount
Prior Year Carry Forward Balance	\$20,528	\$18,439	\$518,897	\$836,527

Sources (Budget) derived from CFS Scenarios				
Initial Allocations			\$4,225,300	\$1,100,000
Prior Year Encumbrance Budgets	\$7,376			
CO Cash Posting Orders	\$67,650		\$30,000	
Miscellaneous Budget Transfers		(\$5,000)	\$16,000	
<b>Total Sources (Budget)</b>	<b>\$75,026</b>	<b>(\$5,000)</b>	<b>\$4,271,300</b>	<b>\$1,100,000</b>

Uses (Expenditures) by Expense Type				
Salaries			\$2,784,921	\$176,298
Benefits	\$129		\$844,968	\$25,350
Operating Expenses	\$79,643	(\$579)	\$530,931	\$970,158
<b>Total Uses (Expenditures) by Expense Type</b>	<b>\$79,772</b>	<b>(\$579)</b>	<b>\$4,160,820</b>	<b>\$1,171,806</b>

Budget Balance Available				
Prior Year Carry Forward Balance	\$20,528	\$18,439	\$518,897	\$836,527
Total Sources (Budget)	\$75,026	(\$5,000)	\$4,271,300	\$1,100,000
Total Uses (Expenses)	(\$79,772)	\$579	(\$4,160,820)	(\$1,171,806)
Year-End Encumbrances	(\$3,999)		(\$9,202)	(\$225,584)
<b>Budget Balance Available</b>	<b>\$11,783</b>	<b>\$14,018</b>	<b>\$620,175</b>	<b>\$539,137</b>

Restricted Balances  
MDS01 Expense Detail  
2017-18

Program Center	Fund Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount
Allocation Orders	MDS01	CAPP	606001	Travel-In State	719
		CAR-Ctr4 Advancement ofReading	604001	Telephone Usage (Operating Cost)	407
			604090	Other Communications (Operating Cost)	200
			606001	Travel-In State	7,143
			606002	Travel-Out of State	0
			660001	Postage and Freight	228
			660002	Printing	0
			660003	Supplies and Services	32,375
			660090	Expenses-Other	760
		Teacher Ed Eval-Assur	601300	Support Staff Salaries	0
			603012	Medicare	129
			604001	Telephone Usage (Operating Cost)	570
			604090	Other Communications (Operating Cost)	590
			616005	Misc Info Tech Costs	291
			660001	Postage and Freight	353
			660003	Supplies and Services	35,659
			660090	Expenses-Other	350
Allocation Orders Total					79,773
Education Insights Center	MDS01	Education Insights Center	601300	Support Staff Salaries	0
			603012	Medicare	0
			660003	Supplies and Services	221
			660090	Expenses-Other	-800
Education Insights Center Total					-579
Grand Total					79,194

**Restricted Balances**  
MDS05 and MDS06 Expense Detail  
**2017-18**

Program Center	Fund Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount
Ctr for CA Studies	MDS05	Assembly Fellows	601300	Support Staff Salaries	515,222
			603003	Dental Insurance	3,778
			603004	Health and Welfare	98,884
			603012	Medicare	7,658
			603013	Vision Care	1,626
			603015	Flex Cash	9,308
		Assembly Fellows-Support	606001	Travel-In State	4,366
			613001	Contractual Services	99
			616002	I/T Hardware	699
			616003	I/T Software	16
			660001	Postage and Freight	1,023
			660002	Printing	3,279
		Center for Calif Studies	660003	Supplies and Services	15,761
			601100	Academic Salaries	91,344
			601201	Management and Supervisory	647,205
			601300	Support Staff Salaries	260,235
			601301	Overtime	1,888
			601303	Student Assistant	8,646
			603001	OASDI	53,314
			603003	Dental Insurance	11,172
			603004	Health and Welfare	133,150
			603005	Retirement	223,112
			603011	Life Insurance	1,130
			603012	Medicare	13,167
			603013	Vision Care	999
			603014	Long-Term Disability Insurance	414
			603015	Flex Cash	2,800
			604001	Telephone Usage (Operating Cost)	389
			604090	Other Communications (Operating Cost)	2,165
			606001	Travel-In State	29,558
			606002	Travel-Out of State	1,750
			613001	Contractual Services	3,024
			616002	I/T Hardware	2,459
			616003	I/T Software	8,979
			617001	Services from Other Funds/Agencies	295
			660001	Postage and Freight	5,638
			660002	Printing	5,776
			660003	Supplies and Services	227,201
		Executive Fellows	601300	Support Staff Salaries	474,077
			603001	OASDI	-777
			603003	Dental Insurance	3,051
			603004	Health and Welfare	83,649
			603012	Medicare	7,064
			603013	Vision Care	1,400
		Executive Fellows-Operating Ex	603015	Flex Cash	8,924
			606001	Travel-In State	3,609
			613001	Contractual Services	81
			616002	I/T Hardware	1,838
			616003	I/T Software	31
			660001	Postage and Freight	1,253
			660002	Printing	2,746
			660003	Supplies and Services	17,300
		Faculty Fellowship	613001	Contractual Services	5,006
			660003	Supplies and Services	4,951
		Judicial Admin Fellowships	606001	Travel-In State	57,577
			613001	Contractual Services	41
			616003	I/T Software	31
			660001	Postage and Freight	1,346
			660002	Printing	4,482
			660003	Supplies and Services	8,402
		Judicial Fellows Program	601300	Support Staff Salaries	250,395
			603003	Dental Insurance	1,925
			603004	Health and Welfare	40,066
			603012	Medicare	3,794
			603013	Vision Care	777
			603015	Flex Cash	6,004
		Legischool Project	601300	Support Staff Salaries	1,200
			603012	Medicare	17
			606001	Travel-In State	2,253
			613001	Contractual Services	14
			660001	Postage and Freight	5
			660002	Printing	350
		Sacramento Semester Scholar	660003	Supplies and Services	7,100
			670000	Tr Out within the same CSU Fund in 0948 within the same camp	67,750
			670431	Tr Out to CSU 431 -TF Restricted Scholarships and Grants	0
		Senate Fellows	601300	Support Staff Salaries	498,874
			603003	Dental Insurance	4,052
			603004	Health and Welfare	105,295

**Restricted Balances**  
MDS05 and MDS06 Expense Detail  
**2017-18**

		Senate Fellows	603012	Medicare	7,404
			603013	Vision Care	1,602
			603015	Flex Cash	9,248
		Senate Fellows-Support	601301	Overtime	283
			603001	OASDI	18
			603012	Medicare	4
			604090	Other Communications (Operating Cost)	28
			606001	Travel-In State	5,087
			606002	Travel-Out of State	1,852
			613001	Contractual Services	89
			616002	I/T Hardware	304
			616003	I/T Software	1
			660001	Postage and Freight	1,296
			660002	Printing	2,908
			660003	Supplies and Services	17,523
		Washington Fellows	601300	Support Staff Salaries	35,553
			603012	Medicare	566
			603013	Vision Care	92
			603015	Flex Cash	280
			606002	Travel-Out of State	3,200
	MDS06	Legischool Project	660003	Supplies and Services	0
<b>Ctr for CA Studies Total</b>					<b>4,160,820</b>
<b>Education Insights Center</b>	MDS06	Education Insights Center	601100	Academic Salaries	113,633
			601300	Support Staff Salaries	62,664
			603001	OASDI	3,014
			603003	Dental Insurance	961
			603004	Health and Welfare	5,902
			603005	Retirement	13,649
			603011	Life Insurance	23
			603012	Medicare	1,162
			603013	Vision Care	72
			603014	Long-Term Disability Insurance	9
			603015	Flex Cash	560
			604001	Telephone Usage (Operating Cost)	617
			604090	Other Communications (Operating Cost)	484
			606001	Travel-In State	66,894
			613001	Contractual Services	296,112
			616002	I/T Hardware	1,187
			617101	Service from Between Campuses and the CO (interagency)	32,219
			660001	Postage and Freight	102
			660002	Printing	3,138
			660003	Supplies and Services	557,398
			660004	Interfund Interest Expense (Intra-agency)	0
			660009	Professional Development	10,630
			660010	Insurance Premium Expense	314
			660041	Space Rental Expenditure	250
			660090	Expenses-Other	813
<b>Education Insights Center Total</b>					<b>1,171,805</b>
<b>Grand Total</b>					<b>5,332,625</b>

DUE TO CHANGES IN ACCOUNTING PROCEDURES, A MULTI-YEAR  
COMPARISON FOR RESTRICTED BALANCES IS NOT POSSIBLE.

AS A RESULT THE MULTI-YEAR COMPARISON WILL NOT BE INCLUDED  
FOR THIS REPORT, BUT WILL RESUME WITH THE NEXT REPORT.



## 17. 2017-18 OPERATING FUND – UNIVERSITY MANDATORY COSTS AND STUDENT SUCCESS



**General Operating Fund Multi-Year Summary  
Centrally Managed  
Budgets and Expenditures**

CENTRALLY MANAGED		Description	2014/15	%	2015/16	%	2016/2017	%	2017/2018	%	2018/2019
Benefit Costs	Initial Baseline		\$62,482,723	112%	\$70,266,605	106%	\$74,242,605	107%	\$79,414,605	111%	\$88,153,805
	Misc. Budget Entries		-\$60,775,901	116%	-\$70,202,457	104%	-\$73,282,469	109%	-\$80,183,875		
	Year End Budget		\$1,706,822	4%	\$64,149	1497%	\$960,136	-80%	-\$769,270		
	Budget Balance Available		\$1,706,822	4%	\$64,149	1497%	\$960,136	-80%	-\$769,270		
Compensation Increases	Initial Baseline		\$5,296,848	29%	\$1,546,358	519%	\$8,028,762	95%	\$7,654,800	77%	\$5,895,939
	Misc. Budget Entries		-\$5,505,742	39%	-\$2,124,139	423%	-\$8,990,843	100%	-\$8,964,711		
	Year End Budget		-\$208,894	277%	-\$577,781	167%	-\$962,081	136%	-\$1,309,911		
	Budget Balance Available		-\$208,894	277%	-\$577,781	167%	-\$962,081	136%	-\$1,309,911		
Financial Aid (TFD, EOP)	Initial Baseline		\$43,600,850	101%	\$44,172,850	101%	\$44,520,850	107%	\$47,466,850	97%	\$46,246,050
	Misc. Budget Entries		\$921,031	83%	\$764,212	98%	\$745,332	110%	\$816,935		
	Year End Budget		\$44,521,881	101%	\$44,937,062	101%	\$45,266,182	107%	\$48,283,785		
	Year End Expenditures		-\$44,487,746	101%	-\$44,914,809	101%	-\$45,231,268	107%	-\$48,279,275		
	Budget Balance Available		\$34,135	65%	\$22,253	157%	\$34,914	13%	\$4,510		
Federal Work Study (FWS)	Initial Baseline		\$1,000,000	100%	\$1,000,000	100%	\$1,000,000	100%	\$1,000,000	100%	\$1,000,000
	Misc. Budget Entries		-\$576,388	100%	-\$573,777	91%	-\$523,658	91%	-\$476,593		
	Year End Budget		\$423,612	101%	\$426,223	112%	\$476,342	110%	\$523,407		
	Year End Expenditures		-\$423,613	96%	-\$405,215	99%	-\$400,734	110%	-\$440,357		
	Budget Balance Available		\$0	0%	\$21,008	360%	\$75,608	110%	\$83,050		
University Operational Emergency Reserve and Unallocated	Prior Year Carryover		\$40,986,442	85%	\$34,745,176	69%	\$23,893,009	134%	\$31,929,305	126%	\$40,272,932
	Initial Baseline		\$1,800,000	0%	\$0	0%	\$0		\$2,446,274		
	Misc. Budget Entries <sup>1</sup>		-\$9,652,298	111%	-\$10,746,677	-70%	\$7,562,836	96%	\$7,229,441		
	Budget Balance Available		\$33,134,144	72%	\$23,998,499	131%	\$31,455,846	132%	\$41,605,020		
Total Budget Balance Available			\$34,745,176	69%	\$23,893,009	134%	\$31,929,305	126%	\$40,272,932		
CAMPUS WIDE		Description	2014/15	%	2015/16	%	2016/17	%	2017/18	%	2018/19
All University Expenses (AUE)	Initial Baseline		\$22,285,897	102%	\$22,647,788	102%	\$23,205,787	104%	\$24,143,112	106%	\$25,494,795
	Prior Year Encumbrances		\$2,143,042	86%	\$1,850,806	144%	\$2,662,672	104%	\$2,780,218	67%	\$1,875,860
	Misc Budget Entries		\$2,512,532	90%	\$2,272,841	137%	\$3,114,878	107%	\$3,342,189		
	Year End Budget		\$24,798,429	100%	\$24,920,629	106%	\$26,320,665	104%	\$27,485,301		
	Year End Expenditures		-\$21,454,532	103%	-\$22,108,624	102%	-\$22,472,777	110%	-\$24,666,636		
	Year End Encumbrances		-\$1,850,806	144%	-\$2,662,672	104%	-\$2,780,218	67%	-\$1,875,860		
	Budget Balance Available		\$1,493,091	10%	\$149,333	715%	\$1,067,669	88%	\$942,805		
Student Success	Prior Year Carryforward						\$995,281		\$1,462,836		\$1,061,262
	Prior Year Encumbrances						\$150,945		\$25,668		\$193,820
	Initial Baseline				\$969,000		\$1,469,000		\$3,145,160		\$4,399,626
	Misc Budget Entries				\$681,502		\$3,427,615		\$411,313		
	Year End Budget				\$1,650,502		\$6,042,841		\$5,044,977		

**General Operating Fund Multi-Year Summary  
Centrally Managed  
Budgets and Expenditures**

Year End Expenditures	-\$504,277	-\$4,554,337	-\$3,789,895
Year End Encumbrances	-\$150,945	-\$25,668	-\$193,820
<b>Budget Balance Available</b>	<b>\$995,281</b>	<b>\$1,462,836</b>	<b>\$1,061,262</b>

<sup>1</sup>2014-15 Includes California Department of Public Health (CDPH) \$78,970

Note: Format was changed in 2015-16; previously All University Expenses (AUE) were included in this section. They are not included in the Central Carry Forward Balances and therefore have been removed.

State University Grants (SUG) were renamed Tuition Fee Discounts (TFD), therefore the title for Financial Aid has been updated.

Federal Work Study (FWS) is included in the Central Carry Forward Balances and therefore has been added to this section.

Student Success includes both classes 2703A and 2703B.

\$150,000 was backed out of the 2016/17 initial baseline due to originally being allocated with no class assigned to it.

## All University Expenses (AUE)

All University Expenses		AUE Description	2018/19 Budget
<b>Academic Affairs</b>			
	Accreditation-Department	Accreditation costs (e.g. site visits, licensing and annual costs) for campus and certain academic departments	124,000
	Alliance for Minority Participation (AMP) Project	Chancellor's Office portion of the grant that's run through the UEI	800,000
	Grad Equity Fellowship	Grants awarded to graduate students	49,500
	CSUPERB (Chancellor's Office Grant)	University's cost for participating in the CSU program for Education & Research in Biotechnology	29,550
	COAST	Cost of campus annual membership in CSU COAST - Council on Ocean Affairs, Science and Technology	7,500
	Agent Based Recruitment for International Students	Commission paid to an outside agency (Pair Point) to increase the number of international students (non-resident tuition) on our campus.	50,000
	Faculty Promotions	Funding for General Operating Fund promotions to Assistant Professors, Associate Professors, and Professors	265,390
	Immigration Processing Fees	US Department of Homeland Security for I-129 (Visa Application) & Fraud Detection filing fees	20,000
<b>Natural Sciences &amp; Math</b>			
	Alliance of Minority Participation	University's cost for participating in the AMP grant program	50,000
<b>Administration and Business Affairs</b>			
	VISA/Mastercard Charges	Bank charges for University's acceptance of VISA/MasterCard for payment methods	25,000
	Insurance-Vehicle	Insurance policy costs for the University's vehicles	40,478
	General Services Charges	General Svcs charges to assist Univ with bidding/processing cost of contracts	10,000
	Outbox AXS (Veritix)	Outbox AXS (Veritix) ticketing and customer relatons system for University events. Cost driven by usage, including large contracted events held on campus, such as the USATF Track & Field Junior Olympics.	40,000
	State Fire Marshall Inspection	Cost of State Fire Marshall inspections - this annual cost was moved from the Chancellor's Office to the campuses	72,000
	Space Rental	Cost of renting space for the University's General Operating Fund programs	7,592,017
	Liability Program (aka Risk Pool Management)	University's insurance premium costs for participating in the CSU Risk Management Authority (CSURMA)	757,460
	Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	CSURMA costs of the Univ's claims for IDL/NDI and UI	757,086
	Property Insurance	CSURMA costs of the Univ's premium for participating in the CSU Property Insurance Program	408,201
	Worker's Compensation	CSURMA costs of the Univ's worker's comp claims paid by the CSU Risk Mgmt Authority	1,557,550
	Flood Control	County's assessment cost to the Univ for flood control measures along Amer River	128,000
	Athletic Injury Medical Expense (AIME)	CSURMA costs of accidental insurance for student athletes	565,342
	Medical Monitoring	Costs of physical exams required as part of the University's Medical Monitoring Program	5,000
	Rental Fee Waiver Reimbursement	Covers the cost for use of university facilities for events when rental fees are waived	160,000
	Campus Sponsored Visitor Parking	Payment of parking fees for campus sponsored guests	100,000
	Music License Agreements	Payments to performing rights organizations (ASCAP, BMI and SESAC) for royalties paid to perform and broadcast music on campus	28,000
	Sexual Assault Examinations	Performance of sexual assault examinations per master agreement (MA120071). \$1400-\$1650 per evidentiary exam.	6,000
	Benefit Administration Fees (C.O.)	The State Controller's Office charges the campus (via the Chancellor's Office) an administrative charge for total campus employees enrolled in benefits	125,884
	Security Camera Maintenance & Operations	Costs incurred in supporting the University intrusion alarm and security camera network	200,000

## All University Expenses (AUE)

All University Expenses		AUE Description	2018/19 Budget
	Laboratory Risk & Safety Solutions Software	Technology solution to manage hazard assessment, inspections, chemical tracking, etc. Will allow for a consistency of approach, automated tracking for training, shared learning, and improved communication	96,300
	<b>Facilities Management</b>		
	Major Utilities	Cost of University's various utilities (electricity, gas, solar energy, water, sewage, & waste disposal)	4,800,000
	<b>Human Resources</b>		
	University Staff Assembly	University's support for activities of the University Staff Assembly	23,000
	Maintain Assistive Devices and Services for Employees	Costs of acquiring & maintaining assistive devices and services to Univ employees with disabilities	180,000
	Legal Settlements/Services	Costs of acquiring external services to help litigate & settle complaints by the Univ's students, employees and vendors	100,000
	Legal Services Contracts	Costs for arbitration, mediation, developing Affirmative Action Plan, and bonded courier services	20,000
	Complaint Investigation	Costs of conducting investigations into legal complaints filed by Univ students/employees	50,000
	Medical Exams	Costs of required medical examinations for University employees	15,000
	Background Checks	Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty positions)	75,000
	Employee Scholarships-CSU Training Programs	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs for campus attendees.	50,000
	Staff Reclass Funds	Division/Program Center funding of General Operating Fund reclassifications of permanent staff that are approved through the HR reclassification process.	100,000
	Title IX Education and Awareness Fund	Expanded implementation of Title IX sexual violence awareness campaign, including increased accessibility to educational and outreach materials (e.g., translate in different languages and create braille version). Expansion of online sexual violence training for all students (including CCE) on an annual basis – not just incoming or transfer students. Training for Title IX coordinator and deputies.	15,000
	<b>IR&amp;T</b>		
	Campuswide Software & Hardware (aka Technical)	This category covers mandatory annual maintenance fees associated with software and services used campus-wide. Line items includes services such as SacCT, CMS/Oracle, Cognos, Tableau, OnBase, SacLink, WCM (web content management), MySacState, CourseLeaf CAT and CIM, etc. The category also includes software for accessibility, desktop computer management, and other software used campus-wide. Maintenance costs typically increase about 3% per year. The annual fees associated with the LMS will increase significantly, and we anticipate that we will see another large Oracle increase. See comments.	2,695,881
	IT Infrastructure	Funds for mandatory, recurring expenses including campus-wide wired and wireless networking, Internet connections and maintenance, data center and server maintenance, and shared costs for telecommunications. Requested increase is for typical cost increases on existing maintenance contracts.	2,099,360
	<b>President's Office</b>		
	Trustees' Authorizations	CSU Board of Trustees authorized allowances	98,600
	General Memberships in University Orgs	Costs of institutional memberships in professional organizations	175,000

**All University Expenses (AUE)**

All University Expenses		AUE Description	2018/19 Budget
Student Affairs			
	American's Disability Act Accommodation Svcs	For interpretive and other ADA accommodation services requested by students to allow them to participate in co-curricular activities outside the classroom.	20,000
	Child Care	University's contribution to the Child Care Center. This contribution was established as a fixed amount in the State's 1989-90 supplement to the CSU budget, it does not increase or decrease.	85,000
	Financial Aid Admin-Job Location & Developmt (JLD)	For salary and benefit costs for Job Location & Development position; actual costs up to \$75K are reimbursed by the Federal government.	75,000
	Student Assessment Tools	Student survey/assessment tool used university-wide.	47,196
	Disabled Students-Assembly Bill 422 Inst Materials	Cost of preparing instructional materials for student with print disabilities	180,000
	Disabled Students-Contract Interp	Contract costs to retain interpretive services for University's hearing impaired students.	515,000
	Disabled Students-Other Instructional Supoprt	Other instructional support services cost for disabled students.	2,500
	Disabled Students-Non Classroom Accommodations	To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and functions	3,000
	<i><b>Total All University Expenses</b></i>		<b>25,494,795</b>

All University Expenses and Mandatory Costs Budget Comparison  
by Division and Fiscal Year

All University Expenses	2014/15 Budget	2015/16 Budget	2016/17 Budget	2017/18 Budget
<b>Academic Affairs</b>				
Accreditation-Department	\$124,000	\$124,000	\$124,000	\$124,000
Alliance for Minority Participation (AMP) Project	\$800,000	\$800,000	\$800,000	\$800,000
Grad Equity Fellowship	\$49,500	\$49,500	\$49,500	\$49,500
CSUPERB (Chancellor's Office Grant)	\$28,000	\$28,000	\$29,500	\$29,550
COAST	\$5,000	\$7,500	\$7,500	\$7,500
Agent Based Recruitment for International Students	\$0	\$0	\$0	\$25,000
Laboratory Risk & Safety Solutions Software	\$0	\$0	\$0	\$100,000
<b>Natural Sciences &amp; Math</b>				
Alliance of Minority Participation	\$50,000	\$50,000	\$50,000	\$50,000
<b>Administration and Business Affairs</b>				
VISA/Mastercard Charges	\$35,000	\$40,000	\$35,000	\$25,000
Insurance-Vehicle	\$32,982	\$32,982	\$38,438	\$43,447
General Services Charges	\$15,000	\$23,000	\$23,000	\$10,000
Neulion Ticketing System	\$0	\$25,000	\$40,000	\$40,000
State Fire Marshall Inspection	\$30,000	\$30,000	\$72,000	\$72,000
Space Rental	\$6,550,136	\$6,690,830	\$6,703,171	\$6,996,243
Liability Program (aka Risk Pool Management)	\$572,563	\$675,636	\$690,332	\$641,530
Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	\$714,324	\$747,974	\$716,238	\$740,523
Property Insurance	\$311,329	\$277,706	\$291,433	\$411,056
Worker's Compensation	\$1,539,314	\$1,601,153	\$1,597,645	\$1,500,000
Flood Control	\$128,000	\$128,000	\$128,000	\$128,000
Athletic Injury Medical Expense (AIME)	\$338,286	\$338,286	\$327,265	\$425,925
Medical Monitoring	\$5,000	\$5,000	\$5,000	\$5,000
Child Care	\$85,000	\$85,000	\$85,000	\$85,000
Campus Sponsored Visitor Parking	\$15,000	\$100,000	\$100,000	\$100,000
Rental Fee Waiver Reimbursement	\$160,000	\$160,000	\$160,000	\$160,000
Music License Agreements	\$26,000	\$26,000	\$26,000	\$26,000
Sexual Assault Examinations	\$5,000	\$5,000	\$5,000	\$5,000
Unrelated Business Income Tax (UBIT) Fund	\$30,000	\$30,000	\$0	\$0
Benefit Administration Fees (C.O.)	\$0	\$0	\$104,477	\$125,884
<b>Facilities Management</b>				
Major Utilities	\$4,800,000	\$4,800,000	\$4,800,000	\$4,800,000
<b>Human Resources</b>				
University Staff Assembly	\$14,000	\$20,000	\$20,000	\$20,000
Maintain Assistive Devices for Employees	\$135,000	\$150,000	\$170,000	\$180,000
Legal Settlements/Services	\$150,000	\$150,000	\$100,000	\$100,000
Legal Services Contracts	\$40,000	\$40,000	\$40,000	\$40,000
Complaint Investigation	\$35,000	\$50,000	\$50,000	\$50,000
Medical Exams	\$8,000	\$8,000	\$15,000	\$15,000
Background Checks	\$17,000	\$17,000	\$65,000	\$65,000
Employee Scholarships-CSU Training Programs	\$30,000	\$30,000	\$34,000	\$34,000
Staff Reclass Funds	\$130,000	\$130,000	\$100,000	\$100,000
Faculty Promotions	\$403,606	\$194,000	\$224,916	\$248,780
Benefit Administration Fees (C.O.)	\$88,000	\$88,000	\$0	\$0
Title IX Education and Awareness Fund	\$0	\$0	\$24,675	\$15,000

All University Expenses and Mandatory Costs Budget Comparison  
by Division and Fiscal Year

All University Expenses	2014/15 Budget	2015/16 Budget	2016/17 Budget	2017/18 Budget
<b>IR&amp;T</b>				
Campuswide Software & Hardware (aka Technical)	\$1,828,408	\$1,980,408	\$2,298,408	\$2,617,360
IT Infrastructure	\$1,850,349	\$1,929,849	\$1,978,849	\$2,038,214
Security Camera Maintenance/Operations	\$114,000	\$0	\$0	\$0
<b>President's Office</b>				
Trustees' Authorizations	\$98,600	\$98,600	\$98,600	\$98,600
General Memberships in University Orgs	\$175,000	\$175,000	\$175,000	\$175,000
Jean Cleary Mailings	\$0			
<b>Student Affairs</b>				
American's Disability Act Accomodation Svcs	\$20,000	\$20,000	\$20,000	\$20,000
Financial Aid Admin-Job Location & Developmt (JLD)	\$75,000	\$75,000	\$75,000	\$75,000
Student Assessment Tools	\$39,500	\$42,364	\$44,500	\$44,500
Disabled Students-Assembly Bill 422 Inst Materials - moved from Academic Affairs	\$170,000	\$170,000	\$190,000	\$175,000
Disabled Students-Contract Interp - moved from Academic Affairs	\$385,000	\$370,000	\$385,000	\$500,000
Disabled Students-Executive Order 665 - moved from Academic Affairs	\$6,000	\$5,000	\$5,000	\$2,500
Disabled Students-Non Classroom Accomodations - moved from Academic Affairs	\$3,000	\$3,000	\$3,000	\$3,000
<b>University Advancement</b>				
Reeher Platform and Activity Center	\$0	\$0	\$80,340	\$0
<b>Total All University Expenses</b>	<b>\$22,264,897</b>	<b>\$22,626,788</b>	<b>\$23,205,787</b>	<b>\$24,143,112</b>
<b>Mandatory Costs</b>				
Benefit Costs	\$62,482,723	\$70,266,605	\$74,242,605	\$79,414,605
Compensation Increases	\$5,296,848	\$1,546,358	\$8,028,762	\$7,654,800
Student Grants (SUG, EOP)	\$43,600,850	\$44,172,850	\$44,520,850	\$47,466,850
Strategic Goals, Student Success & Completion Initiatives	\$0	\$0	\$838,080	\$522,604
University Operational Emergency Reserve and Unallocated	\$1,800,000	\$0	\$0	\$2,446,274
<b>Total Mandatory Costs</b>	<b>\$113,180,421</b>	<b>\$115,985,813</b>	<b>\$127,630,297</b>	<b>\$137,505,133</b>



STUDENT COURSE FEES  
2017-18

Campus Division	College / Program Center	Fund	Fee Level Per Student		Beginning Fund Balance 7/1/2017	Revenue	Expenses	Ending Fund Balance 6/30/2018
			Min	Max				
D_ACADEMIC_AFF - Academic Affairs	PC_COLL_OF_ARTS_LTRS - College of Arts & Letters	MC006 - Photography Equipmnt Usage Fee	\$40	\$40	(5,181.60)	(2,280.00)	2,037.19	(5,424.41)
		MC007 - Photography Inkjet Printng Fee	\$50	\$50	(11,260.49)	(16,850.00)	9,981.21	(18,129.28)
		MC008 - 3D Model Fabrication Fee	\$25	\$50	(249.48)			(249.48)
		MS001 - Jewelry CourseFee	\$25	\$35	(935.24)	(2,621.25)	2,734.94	(821.55)
		MS002 - Ceramics Course Fees	\$23	\$27	(441.92)	(4,143.00)	4,154.04	(430.88)
		MS003 - Studio Art Fees	\$40	\$65	(4,625.88)	(15,600.50)	14,281.82	(5,944.56)
		MS005 - Printmaking/Adv PM CourseFee	\$55	\$75	(295.22)	(2,100.00)	2,478.09	82.87
		MS007 - Excep Childhood Art CourseFee	\$13	\$13	(30.33)			(30.33)
		MS008 - Electronic Art Course Fees	\$20	\$25	(97.74)	(3,125.00)	2,948.59	(274.15)
		MS011 - Art Sculpture Course Fee	\$45	\$45	(6,329.95)	(8,083.50)	8,204.29	(6,209.16)
		MS023 - Graphic Design 10 Course Fee	\$32	\$32	(1,859.31)	(8,256.00)	7,533.50	(2,581.81)
		MS024 - Graphic Design GenI Course Fee	\$5	\$5	(1,141.63)	(2,185.00)	1,801.08	(1,525.55)
		MS025 - Interior Design Gen CourseFee	\$10	\$50	(511.09)	(10,580.00)	10,483.73	(607.36)
		MS026 - Photography Lab Couse Fee	\$15	\$45	(371.11)	(14,392.50)	13,378.73	(1,384.88)
		MS034 - Art 134 - Interdisc Art Ed Fee	\$30	\$30	(227.03)			(227.03)
		MS041 - Coms-Audio/Video Lab Usage Fee	\$35	\$35	(21,922.36)	(10,167.50)	9,943.56	(22,146.30)
		MS052 - THEA-Practicum Technical Prod	\$16	\$16		(1,152.00)	482.44	(669.56)
		MS053 - THEA-Rehearsal and Performance	\$16	\$16		(2,400.00)	2,387.53	(12.47)
		TS005 - Art 133 - Art & the Child	\$20	\$20	(2,116.18)	(4,760.00)	4,745.44	(2,130.74)
		TS023 - Theater 115/115A	\$12	\$12	(627.83)	(828.00)	217.54	(1,238.29)
		TS031 - Foreign Language Profic Requir	\$5	\$5	(5,241.84)	(3,135.00)	5,498.81	(2,878.03)
		TS039 - Music Service Fee	\$20	\$40	(124,057.74)	(58,330.00)	69,784.00	(112,603.74)
		TS043 - Grad Writing Asses Req	\$25	\$25	(302,358.02)	(210,075.00)	140,915.16	(371,517.86)
	<b>PC_COLL_OF_ARTS_LTRS - College of Arts &amp; Letters Total</b>				<b>(489,881.99)</b>	<b>(381,064.25)</b>	<b>313,991.69</b>	<b>(556,954.55)</b>
	PC_COLL_OF_BUS_ADM - College of Business Admin	TS032 - MIS Testing	\$5	\$5	(2,981.92)	(625.00)	4.39	(3,602.53)
	<b>PC_COLL_OF_BUS_ADM - College of Business Admin Total</b>				<b>(2,981.92)</b>	<b>(625.00)</b>	<b>4.39</b>	<b>(3,602.53)</b>
	PC_COLL_OF_ECS - College of E&CS	MS049 - ENGR 45-Engr Materials Lab Fee	\$15	\$15	(455.99)	(2,460.00)		(2,915.99)
		TS026 - EEE 102/102L Electronics Lab	Elimintated		(0.68)			(0.68)
		TS035 - EEE 108L Electronics I	Elimintated	\$0	(718.42)		0.00	(718.42)
		TS047 - Mech Engin ME 37 Manufact Proc	\$38	\$38	(11,134.92)	(11,039.00)	7,701.52	(14,472.40)
		TS051 - CPE 064 Intro to Logic Design	\$12	\$12	(2,106.47)	(2,628.00)	2,931.39	(1,803.08)
		TS052 - EEE 117 Network Analysis	\$50	\$50	(11,931.74)	(8,850.00)	5,082.75	(15,698.99)
		TS053 - EEE 109 Electronic Network	Eliminated		(0.43)		0.00	(0.43)
		TS056 - EEE 192/193 Senior Design	\$50	\$50	(6,817.06)	(9,050.00)	7,054.56	(8,812.50)
	<b>PC_COLL_OF_ECS - College of E&amp;CS Total</b>				<b>(33,165.71)</b>	<b>(34,027.00)</b>	<b>22,770.22</b>	<b>(44,422.49)</b>
	PC_COLL_OF_EDUC - College of Education	MS013 - Ed Leader OffCampus Course Fee	\$150	\$150	(345.43)			(345.43)
		MS022 - Edu Distance Learning Fee	\$40	\$40	(26,050.64)	(3,420.00)	1,214.22	(28,256.42)
	<b>PC_COLL_OF_EDUC - College of Education Total</b>				<b>(26,396.07)</b>	<b>(3,420.00)</b>	<b>1,214.22</b>	<b>(28,601.85)</b>
	PC_COLL_OF_HHS - College of H&HS	MC003 - Nursing Supplemental Appp Fee	\$35	\$35	(89,839.40)	(33,320.00)	30,228.54	(92,930.86)
		MS015 - Nursing 143 Course Fee	\$90	\$90	(35,521.69)	(13,410.00)	24,422.33	(24,509.36)
		MS040 - RPTA 34 Outdoor Rec Course Fee	\$35	\$35	(5,769.33)	(6,895.00)	7,237.44	(5,426.89)
		MS043 - Physical Therapy Lab Fee	\$8	\$8	(7,844.16)	(1,860.00)		(9,704.16)
		MS044 - Phys Ther Clinical Practicum	\$0	\$0	(1,044.00)		1,044.00	0.00
		MS046 - KINS Athl Training Course Fee	\$5	\$5	(112.57)	(1,890.00)	1,981.78	(20.79)
		MS047 - KINS-Exercise Science Lab Fee	\$25	\$25	(9,836.95)	(15,223.00)	12,250.73	(12,809.22)
		MS048 - KINS-Activity Fee	\$2	\$2	(1,060.10)	(2,762.00)	2,101.57	(1,720.53)
		TS003 - Kins Sub Compet Assessment Fee	Eliminated		(2.41)		0.00	(2.41)



STUDENT COURSE FEES  
2017-18

		TS030 - Nurs Skills Lab Fee	\$90	\$90	(24,356.97)	(41,490.00)	43,476.04	(22,370.93)	
		TS057 - Kins 11 Basic Windsurfing	\$55	\$55	(195.00)	(693.00)	715.00	(173.00)	
		TS058 - Kins 12 Water Skiing	\$65	\$65	(195.00)	(2,015.00)	2,015.00	(195.00)	
		TS059 - Kins 9 Beginning Sailing	\$55	\$55	(163.00)	(1,265.00)	1,265.00	(163.00)	
		TS060 - Kins 14 Basic Rowing	\$55	\$55	(220.00)	(495.00)	495.00	(220.00)	
		TS061 - Kins 10 Intermediate Sailing	\$55	\$55	(55.00)	(165.00)	165.00	(55.00)	
	PC_COLL_OF_HHS - College of H&HS Total					(176,215.58)	(121,483.00)	127,397.43	(170,301.15)
	PC_COLL_OF_NSM - College of NS&M	MS016 - Human Anat/Phys I Course Fee	\$5	\$5	(332.77)	(3,501.62)	3,686.80	(147.59)	
		MS017 - Human Anat/Phys II Course Fee	\$5	\$5	83.53	(2,290.00)	2,021.11	(185.36)	
		MS018 - Chemistry Labs Course Fee	\$18	\$30	(9,123.96)	(62,175.75)	51,620.90	(19,678.81)	
		MS028 - Biology 221A 221B	\$25	\$50	(8.62)	(600.00)	566.58	(42.04)	
		MS029 - Biology 299 - Course Fee	\$10	\$10	(682.40)	(724.88)	1,236.47	(170.81)	
		MS032 - Bio 150 - Forensic Biology	\$25	\$25	(253.09)	(1,225.00)	1,031.48	(446.61)	
		TS006 - Bio Science Field Trip Fees	\$25	\$25	(10,596.80)	(7,547.50)	5,218.60	(12,925.70)	
		TS007 - Biology 1215L22	\$10	\$20	(4,967.20)	(18,795.93)	12,100.55	(11,662.58)	
		TS008 - Bio 31/131	\$10	\$10	(9,442.11)	(6,149.00)	6,846.30	(8,744.81)	
		TS010 - Bio 107/108	\$10	\$10	(528.56)	(1,270.00)	147.05	(1,651.51)	
		TS012 - Bio 121	\$50	\$50	(24.41)	(1,000.00)	976.24	(48.17)	
		TS013 - Bio 122/123/124	\$10	\$10	(678.36)	(2,712.96)	1,914.77	(1,476.55)	
		TS016 - Bio 139/144/149B/156	\$10	\$15	235.32	(10,513.00)	10,762.65	484.97	
		TS017 - Bio 152	Eliminated	\$0	(243.44)			(243.44)	
		TS018 - Bio 157/172	Eliminated	\$0	(115.63)		115.00	(0.63)	
		TS019 - Bio 181	\$50	\$50	(1,338.75)	(3,565.00)	5,083.83	180.08	
		TS020 - Bio 184	\$20	\$20	(983.92)	(7,800.00)	3,308.14	(5,475.78)	
		TS021 - Bio 198B/199	\$15	\$15	(1,504.90)	(1,365.37)	2,231.13	(639.14)	
		TS022 - Medical Mycology	\$50	\$50	(117.29)			(117.29)	
		TS027 - Geology Field Trip	\$10	\$3,000	(51,294.86)	(121,200.00)	75,367.92	(97,126.94)	
		TS038 - Laboratory Breakage	\$5	\$15	(2,443.68)	(8,214.83)	6,506.55	(4,151.96)	
		TS046 - Geo 192 Field Trip	\$12	\$80	(2,183.59)	(1,433.00)	395.69	(3,220.90)	
	PC_COLL_OF_NSM - College of NS&M Total					(96,545.49)	(262,083.84)	191,137.76	(167,491.57)
	PC_COLL_OF_SGIS - College of SG&IS	MS039 - Psych Animal Lab Fee	\$15	\$15	(26.07)	(960.00)	921.79	(64.28)	
		MS045 - ENVS Field Trip Fees	\$10	\$25	(1,911.26)	(4,009.00)	2,811.99	(3,108.27)	
		MS050 - FACS 11-Food Lab Fee	\$25	\$25	(1,126.33)	(3,775.00)	3,532.08	(1,369.25)	
		MS051 - Arch Field School Fee-ANTH195	\$50	\$50	(1,890.24)	(13,501.06)	5,997.00	(9,394.30)	
	PC_COLL_OF_SGIS - College of SG&IS Total					(4,953.90)	(36,814.40)	13,262.86	(28,505.44)
	PC_VP'S_OFFICE_AA - VP's Office - Acad Affairs	MC002 - ACE Administrative Fee	\$10	\$10	(4,400.32)	(12,610.00)		(17,010.32)	
		MC005 - Transcript Evaluation Fee	\$50	\$50	(10,019.34)	0.00	10,019.34	0.00	
		MC009 - Post Bac Grad Services Fee	\$28	\$28	(22,562.89)	(9,100.00)	56.33	(31,606.56)	
		MC011 - Int'l Student Orientation Fee	\$75	\$75		(17,287.50)	13,987.84	(3,299.66)	
		TS024 - Thesis Project Services	\$60	\$60	(38,729.24)	(17,550.00)	8,262.65	(48,016.59)	
	PC_VP'S_OFFICE_AA - VP's Office - Acad Affairs Total					(75,711.79)	(56,547.50)	32,326.16	(99,933.13)
D_ACADEMIC_AFF - Academic Affairs Total					(905,852.45)	(896,064.99)	702,104.73	(1,099,812.71)	
D_ADMIN_AND_BUS_AFF - Admin and Business Affairs	PC_FINANCIAL SVCS - Financial Services	MS030 - Re-Enrollment Fee	\$100	\$100	(6,757.26)	(44,718.50)		(51,475.76)	
	PC_FINANCIAL SVCS - Financial Services Total					(6,757.26)	(44,718.50)		(51,475.76)
	PC_PUBLIC_SAFETY - Public Safety	MC004 - Public Safety Service Fees	\$10	\$260	(47,949.47)	(36,610.00)	34,088.48	(50,470.99)	
	PC_PUBLIC_SAFETY - Public Safety Total					(47,949.47)	(36,610.00)	34,088.48	(50,470.99)
	PC_VP'S_OFFICE_ABA - VP's Office - ABA	MS031 - Student Profess Liability Ins	\$20	\$20	(1,396.06)			(1,396.06)	
	PC_VP'S_OFFICE_ABA - VP's Office - ABA Total					(1,396.06)			(1,396.06)

STUDENT COURSE FEES  
2017-18

D_ADMIN_AND_BUS_AFF - Admin and Business Affairs Total					(56,102.79)	(81,328.50)	34,088.48	(103,342.81)
D_PRESIDENT_OFC - Division of the President	PC_PRESIDENT_OPS - Ofc of the President	TS033 - Commencement Fee	\$49	\$49	92,375.75	(630,354.95)	276,710.67	(261,268.53)
	PC_PRESIDENT_OPS - Ofc of the President Total				92,375.75	(630,354.95)	276,710.67	(261,268.53)
D_PRESIDENT_OFC - Division of the President Total					92,375.75	(630,354.95)	276,710.67	(261,268.53)
D_STUDENT_AFF - Student Affairs	PC_ENROL_MGMT - Enrollment Management	MC001 - Transcript Services	\$0	\$0			0.00	0.00
	PC_ENROL_MGMT - Enrollment Management Total						0.00	0.00
	PC_STD_ENGAGMT_SUCC - Student Engagement and -	MC010 - Etiquette Dinner Fee	\$15	\$15	(160.80)			(160.80)
		TS025 - Make-Up Test Fee	\$6	\$6	(430.01)	(5,859.00)	6,060.70	(228.31)
		TS029 - Test Materials	\$2	\$25	(1,398.06)		267.11	(1,130.95)
		TS040 - Alumni Services Fee	\$0	\$0	(137.04)			(137.04)
		TS063 - CSUS Orientation	\$18	\$125	(853,459.71)	(895,936.50)	833,044.73	(916,351.48)
	PC_STD_ENGAGMT_SUCC - Student Engagement and				(855,585.62)	(901,795.50)	839,372.54	(918,008.58)
D_STUDENT_AFF - Student Affairs Total					(855,585.62)	(901,795.50)	839,372.54	(918,008.58)
Grand Total					(1,725,165.11)	(2,509,543.94)	1,852,276.42	(2,382,432.63)

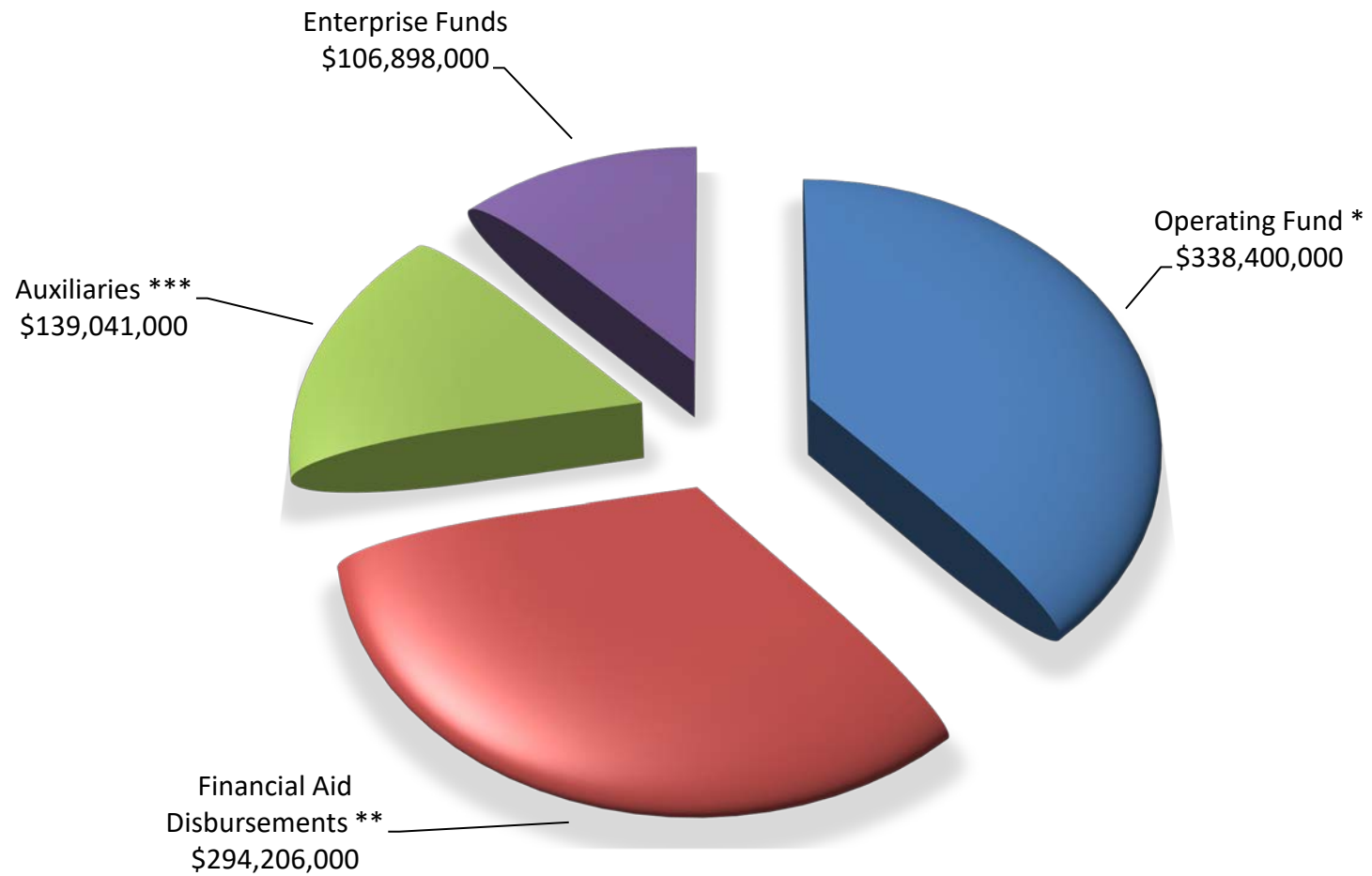


## **18. 2017-18**

### **ALL FUNDS**

### **EXPENDITURES**

## 2017-18 Expenditures by Fund Source (Total: \$878,545,000)



## Total University Expenditures for the 2017-18 Fiscal Year

Operating Fund *	\$338,400,000	Per SAM6 Report
Financial Aid Disbursements **	\$294,206,000	Grants, Scholarships, FWS, Loans, Off campus financial aid
Auxiliaries ***	\$139,041,000	UEI, UFSS, ASI, Union, Cap Public Radio
Enterprise Funds	<u>\$106,898,000</u>	See detail below
TOTAL:	\$878,545,000	

Expenditure totals do not include Operating Transfers Out (effective with the 2015/16 fiscal year reporting)

\* Does not include Financial Aid or Federal Work Study but includes Miscellaneous Fees, Student Health Center Funds, Center for California Studies, Education Insights, and Research and Creative Activities

\*\* Includes all Financial Aid disbursement which includes Federal Work Study and Student Grants

\*\*\* Per GAAP Accountant from Reporting Package (Statement of Revenues, Expenses, & Changes in Net Position: total operating expenses + interest expenses for GASB & FASB Auxiliaries)

### Enterprise Funds (Appropriation/Operating Expenditures - SAM7 Preclose Report)

Fund 948, 441	\$31,369,625.39	CERF
Fund 948, 444	\$3,550,422.46	CERF-Campus Partners
Fund 948, 452	\$878,462.00	Health Facilities-Trust
Fund 948, 463	\$8,103,139.93	IRA-Trust
Fund 948, 465	\$6,546,229.01	Contracts & Grants-Trust
Fund 948, 471	\$724,131.40	Pkg F&F-Trust
Fund 948, 472	\$4,335,343.62	Pkg Fees-Trust
Fund 948, 473	\$18,841,029.65	Pkg Fnd-Construction Restricted, External Sources
Fund 948, 474	\$325,992.01	Pkg M&R/Intrnlly Designated Cap Proj
Fund 948, 481	\$2,309,805.56	Lottery-Trust
Fund 948, 491	\$413,101.87	Special Projects-Trust
Fund 948, 496	\$2,791,831.32	Miscellaneous Trust (TMXXX Funds)
Fund 948, 531	\$16,828,056.21	Hsg-Trust
Fund 948, 532	\$9,881,136.31	Hsg-Maint & Repair
Fund 948, 533	\$0.00	Hsg-Capital Improvements
Fund 948, 542	\$0.00	Capital Project Management
Fund 948, 543	<u>\$0.00</u>	Internal Svcs
	\$106,898,306.74	



## 19. 2017-18 OTHER FUNDS – LOTTERY

# Lottery Funds

## Summary

2017-18

Sources (Budget)		Budget Info
Initial Allocation		\$2,041,000
Prior Year Encumbrance Allocations		\$51,927
Prior Year Carry Forward Balance		\$572,499
CO Cash Posting Orders		\$295,631
Interest Earned		\$85,463
Miscellaneous		\$1,000
<b>Total Sources (Budget)</b>		<b>\$3,047,519</b>

Uses (Expenditures) by Division		Expenses
College of Arts & Letters	\$95,963	
College of Business Admin	\$45,132	
College of E&CS	\$64,712	
College of Education	\$176,435	
College of H&HS	\$12,123	
College of NS&M	\$57,525	
College of SS&IS	\$78,740	
Library	\$120,000	
VP's Office - Acad Affairs	\$621,918	
<b>Academic Affairs</b>		<b>\$1,272,548</b>
Allocation Orders	\$38,939	
<b>Allocation Orders</b>		<b>\$38,939</b>
Office of the President	\$15,000	
<b>Division of the President</b>		<b>\$15,000</b>
VP's Office - IRT	\$831	
Academic and Admin IT Services	\$511,397	
<b>Information Resources and Technology</b>		<b>\$512,229</b>
Enrollment Management	\$5,999	
Std Acad Success & Educ Eq Prg	\$176,940	
Student Engagement and Success	\$288,152	
<b>Planning Enrollmt Mgmt Std Aff</b>		<b>\$471,091</b>
<b>Total Uses (Expenditures) by Division</b>		<b>\$2,309,806</b>

Uses (Expenditures) by Expense Type		Expenses
Regular Salaries and Wages		\$1,018,183
Benefits Group		\$27,246
Communications		\$3,290
Travel		\$34,838
Library Acquisitions		\$120,000
Financial Aid		\$48,250
Contractual Services Group		\$7,350
Information Technology Costs		\$525,879
Services from Other Funds/Agencies Group		\$559
Equipment Group		\$9,679
Misc. Operating Expenses		\$514,530
<b>Total Uses (Expenditures) by Expense Type</b>		<b>\$2,309,806</b>

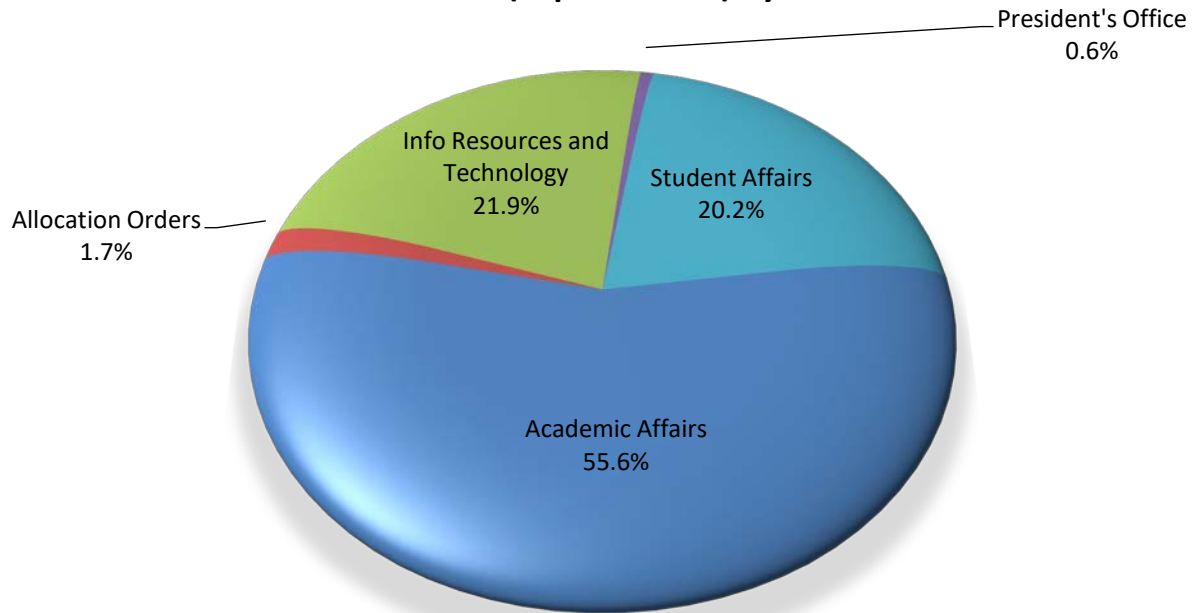
Transfers to Other Funds		Expenses
Transfer to Operating Fund		\$24,486
<b>Total Transfers to Other Funds</b>		<b>\$24,486</b>

Budget Balance Available		
Total Sources (Budget)		3,047,519
Total Uses (Expenses)		(2,309,806)
Transfers to Other Funds		(24,486)
Year-End Encumbrances		(32,438)
<b>Budget Balance Available</b>		<b>680,790</b>

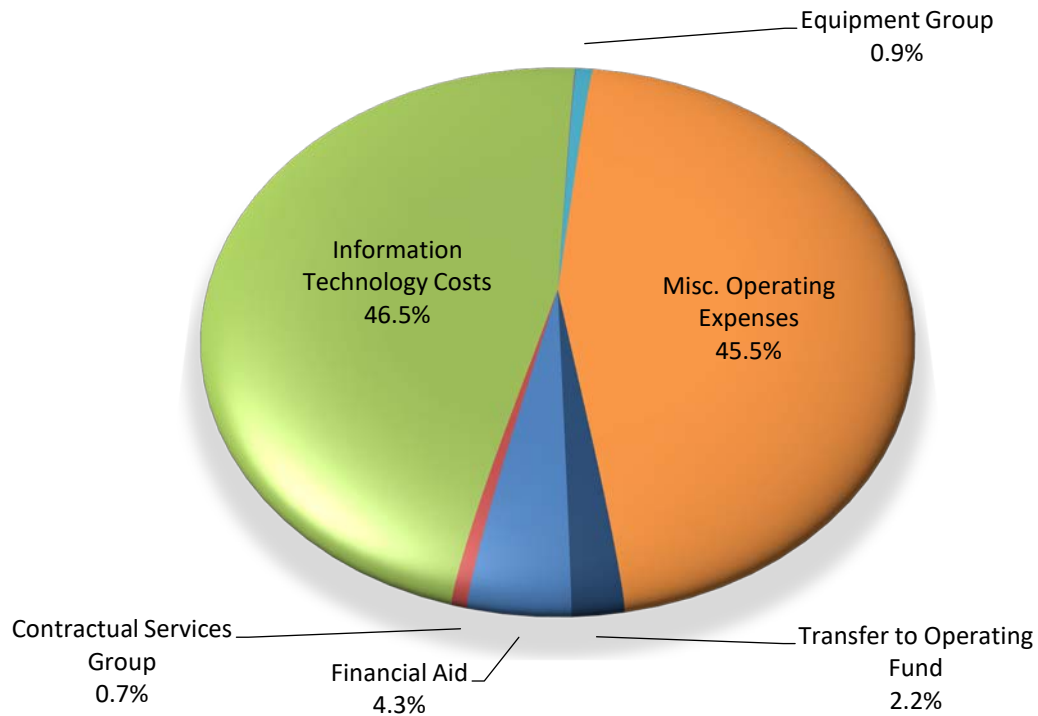
# Lottery Funds

*Uses (Expenditures) by Division and Expense Type*

## 2017-18 Uses (Expenditures) by Division



## 2017-18 Uses (Expenditures) by Expense Type





## Lottery Funds

*Uses (Expenditures by Division and Object Code)*

**2017-18**

Campus Division	College / Program Center	FIRMS		Total \$ Amount
		Expense Obj Code	Expense Description	
Academic Affairs	College of Arts & Letters	601300	Support Staff Salaries	1,136
		601303	Student Assistant	21,891
		603012	Medicare	5
		604090	Other Communications (Operating Cost)	229
		606002	Travel-Out of State	2,600
		613001	Contractual Services	750
		616002	I/T Hardware	7,870
		617001	Services from Other Funds/Agencies	240
		660001	Postage and Freight	1,722
		660002	Printing	447
		660003	Supplies and Services	54,153
		660090	Expenses-Other	4,920
	<b>College of Arts &amp; Letters Total</b>			<b>95,963</b>
	College of Business Admin	601303	Student Assistant	42,874
		603012	Medicare	68
		616005	Misc Info Tech Costs	2,190
	<b>College of Business Admin Total</b>			<b>45,132</b>
	College of E&CS	601100	Academic Salaries	40,736
		601303	Student Assistant	13,495
		616002	I/T Hardware	132
		619002	Instructional Equipment	3,403
		660003	Supplies and Services	6,946
	<b>College of E&amp;CS Total</b>			<b>64,712</b>
	College of Education	601100	Academic Salaries	19,030
		601303	Student Assistant	101,406
		603012	Medicare	311
		606001	Travel-In State	992
		619001	Other Equipment	6,276
		660003	Supplies and Services	48,419
	<b>College of Education Total</b>			<b>176,435</b>
	College of H&HS	601303	Student Assistant	7,354
		606002	Travel-Out of State	609
		660003	Supplies and Services	4,160
	<b>College of H&amp;HS Total</b>			<b>12,123</b>
	College of NS&M	601100	Academic Salaries	17,127
		601303	Student Assistant	35,921
		603012	Medicare	66
		660003	Supplies and Services	4,411
	<b>College of NS&amp;M Total</b>			<b>57,525</b>
	College of SS&IS	601100	Academic Salaries	0
		601300	Support Staff Salaries	18,547
		601301	Overtime	5,561
		601303	Student Assistant	26,765
		603001	OASDI	446
		603003	Dental Insurance	93
		603004	Health and Welfare	-7,309
		603005	Retirement	407
		603011	Life Insurance	2
		603012	Medicare	384
		603013	Vision Care	8
		603015	Flex Cash	512
		604001	Telephone Usage (Operating Cost)	25
		604090	Other Communications (Operating Cost)	110
		606001	Travel-In State	2,474
		616002	I/T Hardware	1,487
		617001	Services from Other Funds/Agencies	219
		660001	Postage and Freight	82
		660002	Printing	4,640
		660003	Supplies and Services	24,286
	<b>College of SS&amp;IS Total</b>			<b>78,740</b>
	Library	608001	Library Books (for library only)	120,000
	<b>Library Total</b>			<b>120,000</b>
	VP's Office - Acad Affairs	601100	Academic Salaries	192,794
		601301	Overtime	236
		601303	Student Assistant	63,988
		603001	OASDI	28,548
		603003	Dental Insurance	106

## Lottery Funds

*Uses (Expenditures by Division and Object Code)*

**2017-18**

	VP's Office - Acad Affairs	603004	Health and Welfare	2,492
		603005	Retirement	0
		603011	Life Insurance	15
		603012	Medicare	1,018
		603013	Vision Care	15
		603014	Long-Term Disability Insurance	9
		604001	Telephone Usage (Operating Cost)	646
		604090	Other Communications (Operating Cost)	1,815
		606001	Travel-In State	10,372
		606002	Travel-Out of State	1,459
		609005	Other Student Scholarships/Grants	0
		609008	Scholarships/Grants-Institutional	48,250
		613001	Contractual Services	2,600
		616002	I/T Hardware	6,701
		616003	I/T Software	0
		660001	Postage and Freight	355
		660002	Printing	22,841
		660003	Supplies and Services	216,972
		660009	Professional Development	295
		660010	Insurance Premium Expense	14,667
		660017	Advertising and Promotional Expenses	5,779
		660090	Expenses-Other	-54
	<b>VP's Office - Acad Affairs Total</b>			<b>621,918</b>
<b>Academic Affairs Total</b>				<b>1,272,548</b>
Allocation Orders	Allocation Orders	601300	Support Staff Salaries	8,912
		601303	Student Assistant	0
		603012	Medicare	32
		606001	Travel-In State	13,248
		606002	Travel-Out of State	1,346
		660001	Postage and Freight	5,650
		660002	Printing	2,928
		660003	Supplies and Services	6,822
	<b>Allocation Orders Total</b>			<b>38,939</b>
<b>Allocation Orders Total</b>				<b>38,939</b>
Division of the President	Ofc of the President	660003	Supplies and Services	15,000
	<b>Ofc of the President Total</b>			<b>15,000</b>
<b>Division of the President Total</b>				<b>15,000</b>
Info Resources and Technology	Academic and Admin IT Services	616002	I/T Hardware	507,499
		660003	Supplies and Services	3,898
	<b>Academic and Admin IT Services Total</b>			<b>511,397</b>
	VP's Office - IRT	660003	Supplies and Services	831
	<b>VP's Office - IRT Total</b>			<b>831</b>
<b>Info Resources and Technology Total</b>				<b>512,229</b>
Student Affairs	Enrollment Management	601303	Student Assistant	0
		606001	Travel-In State	12
		660002	Printing	1,968
		660003	Supplies and Services	4,019
	<b>Enrollment Management Total</b>			<b>5,999</b>
	Std Acad Success & Educ Eq Prg	601100	Academic Salaries	78,154
		601303	Student Assistant	72,014
		603012	Medicare	18
		604001	Telephone Usage (Operating Cost)	97
		604090	Other Communications (Operating Cost)	369
		617001	Services from Other Funds/Agencies	100
		660002	Printing	0
		660003	Supplies and Services	26,189
	<b>Std Acad Success &amp; Educ Eq Prg Total</b>			<b>176,940</b>
	Student Engagement and Success	601300	Support Staff Salaries	200,558
		601303	Student Assistant	49,683
		606001	Travel-In State	217
		606002	Travel-Out of State	1,509
		613001	Contractual Services	4,000
		660003	Supplies and Services	25,426
		660009	Professional Development	1,260
		660017	Advertising and Promotional Expenses	2,499
		660090	Expenses-Other	3,000
	<b>Student Engagement and Success Total</b>			<b>288,152</b>
<b>Student Affairs Total</b>				<b>471,091</b>
<b>Grand Total</b>				<b>2,309,806</b>



**20. 2017-18**  
**OTHER FUNDS –**  
**COLLEGE OF**  
**CONTINUING**  
**EDUCATION**

# College of Continuing Education

## Operating Fund Summary

2017-18

Fund TECCE CCE Operations			Fund TEESP CCE Early Start Program		Combined	
Revenue Types	FTE	Actual \$	FTE	Actual \$	Total FTE	Total Actual \$
Extended Education Fees		\$32,999,320		\$122,403		\$33,121,723
Gifts Grants and Contracts		\$600				\$600
Revenue from Interest		\$3,933		\$534		\$4,467
Revenue from Investment		\$86,490		\$11,742		\$98,231
Other Financial Sources		\$89,660				\$89,660
<b>Total Revenues</b>		<b>\$33,180,002</b>		<b>\$134,679</b>		<b>\$33,314,681</b>

Operating Expenses					2017-18 Actuals	
Regular Salaries and Wages	162.12	\$15,846,020	0.23	\$66,206	162.35	\$15,912,226
Benefits Group	0.00	\$5,195,065	0.00	\$8,650	0.00	\$5,203,715
Communications	0.00	\$75,985	0.00	\$0	0.00	\$75,985
Travel	0.00	\$747,755	0.00	\$0	0.00	\$747,755
State Pro Rata Charges Group	0.00	\$97,440	0.00	\$0	0.00	\$97,440
Contractual Services Group	0.00	\$6,000	0.00	\$0	0.00	\$6,000
Information Technology Costs	0.00	\$200,279	0.00	\$67,906	0.00	\$268,185
Services from Other Funds/Agencies Group	0.00	\$934,144	0.00	\$0	0.00	\$934,144
Equipment Group	0.00	\$2,011	0.00	\$0	0.00	\$2,011
Misc. Operating Expenses	0.00	\$8,094,165	0.00	\$27,998	0.00	\$8,122,163
Expenditure Adjustments	0.00	(\$2,464)	0.00	\$0	0.00	(\$2,464)
<b>Total Operating Expenses</b>	<b>162.12</b>	<b>\$31,196,401</b>	<b>0.23</b>	<b>\$170,760</b>	<b>162.35</b>	<b>\$31,367,161</b>

<b>Operating Net Income (Loss)</b>	<b>\$1,983,601</b>	<b>(\$36,081)</b>	<b>\$1,947,520</b>
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Change in Reserves					2017-18 Actuals	
Operating Net Income (Loss)		\$1,983,601		(\$36,081)		\$1,947,520
Transfer In from Other Fund <sup>1</sup>						\$0
Transfer Out to Other fund <sup>2</sup>		(\$2,899,283)				(\$2,899,283)
<b>Additions (Withdrawals) to Reserves</b>		<b>(\$915,682)</b>		<b>(\$36,081)</b>		<b>(\$951,763)</b>

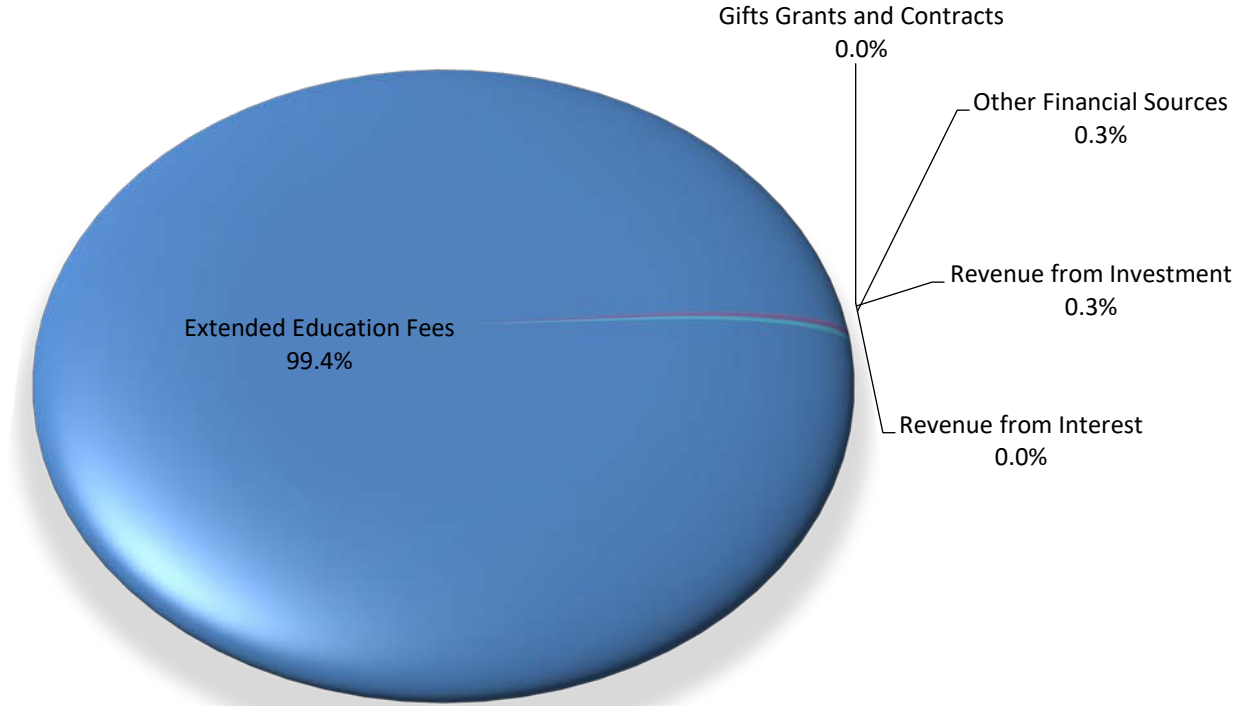
The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the

<sup>1</sup>Feria de Education Sponsorship & Summer 2017 Academy Program

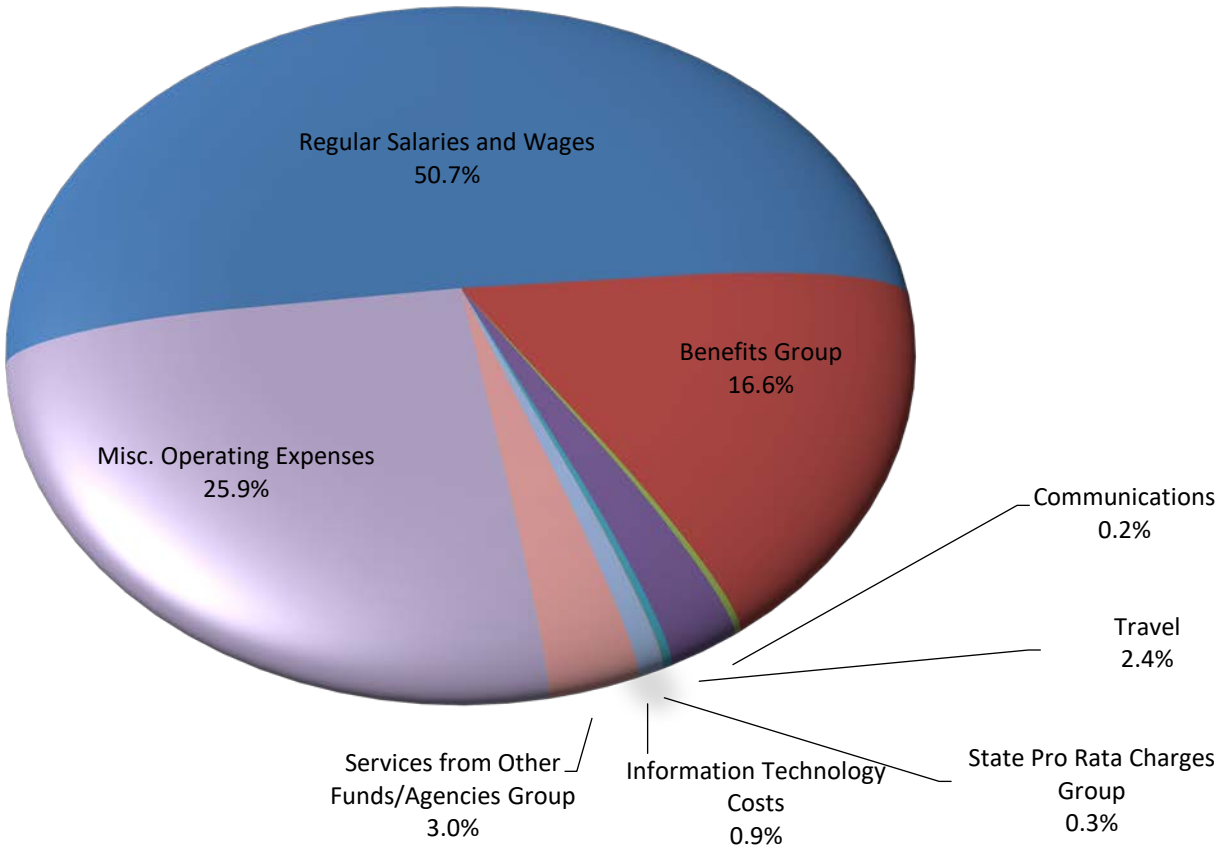
<sup>2</sup> Revenue transferred to Campus Partner Funds for Winter Session, EMBA Program, Continuous Enrollment and Summer Session Allocations

**College of Continuing Education**  
*Operating Fund Summary*  
**2017-18**

**2017-18 Revenues**



**2017-18 Operating Expenses\***



# College of Continuing Education

Operating Revenue Detail  
(Funds TECCE and TEESP)

2017-18

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TEESP \$ Amount	Total \$ Amount
CCE-Deans Office	502301	Extended Education - Regular Non-Credit	92865.13		92,865
	507001	Interest from SMIF	3932.64		3,933
	508001	Income from CSU Consolidated Investment Pool	86489.79		86,490
<b>CCE-Deans Office Total</b>			<b>183,288</b>	<b>0</b>	<b>183,288</b>
CCE-Early Start Program	502105	Extended Education - Special Session-Other		124670	124,670
	502400	Allowance for doubtful Extended Edn. fees (contra revenue)		-2267	(2,267)
	507001	Interest from SMIF		534.33	534
	508001	Income from CSU Consolidated Investment Pool		11741.58	11,742
<b>CCE-Early Start Program Total</b>			<b>0</b>	<b>134,679</b>	<b>134,679</b>
CCE-EDP-Extrnl Degree Prog	502101	Extended Education - S/S Degree Programs	5210713.15		5,210,713
	502102	Extended Education - S/S Certificate Program	113014.7		113,015
	502103	Extended Education - S/S Contract Program	722.93		723
	502105	Extended Education - Special Session-Other	55111.89		55,112
<b>CCE-EDP-Extrnl Degree Prog Total</b>			<b>5,379,563</b>	<b>0</b>	<b>5,379,563</b>
CCE-Event Planning	502301	Extended Education - Regular Non-Credit	24137		24,137
	580094	Cost Recovery from Other CSU Funds within 0948	5810		5,810
<b>CCE-Event Planning Total</b>			<b>29,947</b>	<b>0</b>	<b>29,947</b>
CCE-Facilities	502301	Extended Education - Regular Non-Credit			0
<b>CCE-Facilities Total</b>			<b>0</b>	<b>0</b>	<b>0</b>
CCE-General Administration	502301	Extended Education - Regular Non-Credit	1422.02		1,422
	580003	Sale of Fixed Assets	3162.5		3,163
<b>CCE-General Administration Total</b>			<b>4,585</b>	<b>0</b>	<b>4,585</b>
CCE-HHS-Health and Human Svcs	502101	Extended Education - S/S Degree Programs	2051899.22		2,051,899
	502201	Extended Education - Regular Extension	1087310.12		1,087,310
	502301	Extended Education - Regular Non-Credit	30090		30,090
<b>CCE-HHS-Health and Human Svcs Total</b>			<b>3,169,299</b>	<b>0</b>	<b>3,169,299</b>
CCE-JS-January Session	502105	Extended Education - Special Session-Other	900421.25		900,421
<b>CCE-JS-January Session Total</b>			<b>900,421</b>	<b>0</b>	<b>900,421</b>
CCE-NC-BUS-Bus and Mgmt	502104	Extended Education - Open University	3142.6		3,143
	502301	Extended Education - Regular Non-Credit	18835.75		18,836
	502302	Extended Education - N/C Contract Program	1043431.94		1,043,432
	502303	Extended Education - CEU Credits	1397031.96		1,397,032
	580094	Cost Recovery from Other CSU Funds within 0948	5428		5,428
<b>CCE-NC-BUS-Bus and Mgmt Total</b>			<b>2,467,870</b>	<b>0</b>	<b>2,467,870</b>
CCE-NC-CTS-Conf Train Svcs	502301	Extended Education - Regular Non-Credit	7426787.68		7,426,788
	503401	Private Contributions-Non-capital	500		500
	580094	Cost Recovery from Other CSU Funds within 0948	73289.67		73,290
<b>CCE-NC-CTS-Conf Train Svcs Total</b>			<b>7,500,577</b>	<b>0</b>	<b>7,500,577</b>
CCE-NC-ED-Education	502201	Extended Education - Regular Extension			0
	502301	Extended Education - Regular Non-Credit	527822.33		527,822
	502302	Extended Education - N/C Contract Program	9195		9,195
	502303	Extended Education - CEU Credits	295405		295,405
	503401	Private Contributions-Non-capital	100		100
	580094	Cost Recovery from Other CSU Funds within 0948	1320		1,320
<b>CCE-NC-ED-Education Total</b>			<b>833,842</b>	<b>0</b>	<b>833,842</b>
CCE-NC-EL-Exec Leadership	502302	Extended Education - N/C Contract Program	2818746.2		2,818,746
	502303	Extended Education - CEU Credits	192231		192,231
<b>CCE-NC-EL-Exec Leadership Total</b>			<b>3,010,977</b>	<b>0</b>	<b>3,010,977</b>
CCE-NC-HHS-Health and Hum Svcs	502302	Extended Education - N/C Contract Program	261083.52		261,084
	502303	Extended Education - CEU Credits	50162.02		50,162
<b>CCE-NC-HHS-Health and Hum Svcs Total</b>			<b>311,246</b>	<b>0</b>	<b>311,246</b>
CCE-NC-IP-Intl Programs	502301	Extended Education - Regular Non-Credit	211720		211,720
	502302	Extended Education - N/C Contract Program	81000		81,000
	502303	Extended Education - CEU Credits	709312		709,312
<b>CCE-NC-IP-Intl Programs Total</b>			<b>1,002,032</b>	<b>0</b>	<b>1,002,032</b>
CCE-NC-IT-Info Technology	502202	Extended Education - Contract Extension	142625.08		142,625
	502301	Extended Education - Regular Non-Credit	35330		35,330
	502302	Extended Education - N/C Contract Program	727283.13		727,283
	502303	Extended Education - CEU Credits	111210		111,210
<b>CCE-NC-IT-Info Technology Total</b>			<b>1,016,448</b>	<b>0</b>	<b>1,016,448</b>
CCE-OSS-Concurrent Enrol	502104	Extended Education - Open University	397430.65		397,431
<b>CCE-OSS-Concurrent Enrol Total</b>			<b>397,431</b>	<b>0</b>	<b>397,431</b>
CCE-PFE-Prog for Educators	502102	Extended Education - S/S Certificate Program	139289.79		139,290
	502103	Extended Education - S/S Contract Program	274327.86		274,328
	502105	Extended Education - Special Session-Other	2233		2,233
	502201	Extended Education - Regular Extension	305		305
	502202	Extended Education - Contract Extension	12090		12,090
	502203	Extended Education - Certificate Program	25771.5		25,772
<b>CCE-PFE-Prog for Educators Total</b>			<b>454,017</b>	<b>0</b>	<b>454,017</b>
CCE-RE-Regular Extension	502105	Extended Education - Special Session-Other	313757.19		313,757
	502400	Allowance for doubtful Extended Edn. fees (contra revenue)	32385.26		32,385

College of Continuing Education

Operating Revenue Detail  
(Funds TECCE and TEESP)

2017-18

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TEESP \$ Amount	Total \$ Amount
	580094	Cost Recovery from Other CSU Funds within 0948	650		650
CCE-RE-Regular Extension Total			346,792	0	346,792
CCE-SS-Summer Session	502105	Extended Education - Special Session-Other	6525		6,525
	502106	Extended Education - Self Support Summer	6164566.97		6,164,567
CCE-SS-Summer Session Total			6,171,092	0	6,171,092
CCE-TS-Travel Study	502105	Extended Education - Special Session-Other	574.74		575
CCE-TS-Travel Study Total			575	0	575
Jet Ski Fee	502301	Extended Education - Regular Non-Credit			0
Jet Ski Fee Total			0	0	0
			33,180,002	134,679	33,314,681

# College of Continuing Education

Operating Expense Detail  
(Funds TECCE and TEESP)

2017-18

Department	FIRMS Expense Obj	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
<b>CCE-Deans Office</b>	601100	Academic Salaries	34,018	0.36			34,018	0.36
	601201	Management and Supervisory	223,640	1.58			223,640	1.58
	601300	Support Staff Salaries	132,990	2.59			132,990	2.59
	601303	Student Assistant	21,240	0.85			21,240	0.85
	603001	OASDI	20,921	0.00			20,921	0.00
	603003	Dental Insurance	5,242	0.00			5,242	0.00
	603004	Health and Welfare	61,910	0.00			61,910	0.00
	603005	Retirement	109,256	0.00			109,256	0.00
	603008	Industrial Disability	270	0.00			270	0.00
	603009	Non-Industrial Disability	1,290	0.00			1,290	0.00
	603011	Life Insurance	380	0.00			380	0.00
	603012	Medicare	5,704	0.00			5,704	0.00
	603013	Vision Care	415	0.00			415	0.00
	603014	Long-Term Disability Insurance	159	0.00			159	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(1,560)	0.00			(1,560)	0.00
	606001	Travel-In State	10,022	0.00			10,022	0.00
	606002	Travel-Out of State	7,116	0.00			7,116	0.00
	660001	Postage and Freight	22	0.00			22	0.00
	660002	Printing	60	0.00			60	0.00
	660003	Supplies and Services	29,912	0.00			29,912	0.00
	660009	Professional Development	2,475	0.00			2,475	0.00
	660042	Recruitment	1,739	0.00			1,739	0.00
	660090	Expenses-Other	400	0.00			400	0.00
	670444	Tr Out to CSU 444 - TF CE/EE Campus Partners	54,116	0.00			54,116	0.00
	690002	Prior Year Expenditure Adjustment	(2,418)	0.00			(2,418)	0.00
<b>CCE-Deans Office Total</b>			<b>719,319</b>	<b>5.37</b>			<b>719,319</b>	<b>5.37</b>
<b>CCE-Early Start Program</b>	601100	Academic Salaries			48,687	0.02	48,687	0.02
	601300	Support Staff Salaries			11,780	0.21	11,780	0.21
	601303	Student Assistant			5,739	0.16	5,739	0.16
	603001	OASDI			901	0.00	901	0.00
	603003	Dental Insurance			202	0.00	202	0.00
	603004	Health and Welfare			2,255	0.00	2,255	0.00
	603005	Retirement			4,224	0.00	4,224	0.00
	603011	Life Insurance			4	0.00	4	0.00
	603012	Medicare			955	0.00	955	0.00
	603013	Vision Care			20	0.00	20	0.00
	603015	Flex Cash			84	0.00	84	0.00
	603091	Dental Care Annuitants			5	0.00	5	0.00
	616002	I/T Hardware			10,361	0.00	10,361	0.00
	616003	I/T Software	0	0.00	51,341	0.00	51,341	0.00
	660003	Supplies and Services			27,998	0.00	27,998	0.00
<b>CCE-Early Start Program Total</b>			<b>0</b>	<b>0.00</b>	<b>164,556</b>	<b>0.39</b>	<b>164,556</b>	<b>0.39</b>
<b>CCE-EDP-Extrnl Degree Prog</b>	601100	Academic Salaries	1,422,522	3.24			1,422,522	3.24
	601201	Management and Supervisory	101,748	1.00			101,748	1.00
	601300	Support Staff Salaries	644,072	14.10			644,072	14.10
	601301	Overtime	496	0.00			496	0.00
	603001	OASDI	43,747	0.00			43,747	0.00
	603003	Dental Insurance	20,738	0.00			20,738	0.00
	603004	Health and Welfare	221,063	0.00			221,063	0.00
	603005	Retirement	201,445	0.00			201,445	0.00
	603008	Industrial Disability	76	0.00			76	0.00
	603009	Non-Industrial Disability	42	0.00			42	0.00
	603011	Life Insurance	569	0.00			569	0.00
	603012	Medicare	31,223	0.00			31,223	0.00
	603013	Vision Care	1,323	0.00			1,323	0.00
	603014	Long-Term Disability Insurance	199	0.00			199	0.00
	603015	Flex Cash	280	0.00			280	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(118)	0.00			(118)	0.00
	604090	Other Communications (Operating Cost)	506	0.00			506	0.00
	606001	Travel-In State	13,236	0.00			13,236	0.00
	606002	Travel-Out of State	242,354	0.00			242,354	0.00
	616002	I/T Hardware	592	0.00			592	0.00
	616003	I/T Software	655	0.00			655	0.00
	660001	Postage and Freight	1,320	0.00			1,320	0.00
	660002	Printing	9,631	0.00			9,631	0.00
	660003	Supplies and Services	291,913	0.00			291,913	0.00
	660009	Professional Development	510	0.00			510	0.00
	670444	Tr Out to CSU 444 - TF CE/EE Campus Partners	892,776	0.00			892,776	0.00
<b>CCE-EDP-Extrnl Degree Prog Total</b>			<b>4,142,918</b>	<b>18.34</b>			<b>4,142,918</b>	<b>18.34</b>
<b>CCE-Event Planning</b>	660003	Supplies and Services	29,314	0.00			29,314	0.00
<b>CCE-Event Planning Total</b>			<b>29,314</b>	<b>0.00</b>			<b>29,314</b>	<b>0.00</b>
<b>CCE-Facilities</b>	601100	Academic Salaries	0	0.00			0	0.00
	601300	Support Staff Salaries	283,316	7.90			283,316	7.90
	601301	Overtime	442	0.00			442	0.00
	603001	OASDI	17,423	0.00			17,423	0.00
	603003	Dental Insurance	5,958	0.00			5,958	0.00
	603004	Health and Welfare	87,480	0.00			87,480	0.00
	603005	Retirement	78,847	0.00			78,847	0.00
	603011	Life Insurance	113	0.00			113	0.00
	603012	Medicare	4,075	0.00			4,075	0.00
	603013	Vision Care	571	0.00			571	0.00
	606002	Travel-Out of State	1,995	0.00			1,995	0.00
	616003	I/T Software	11,148	0.00			11,148	0.00
	660001	Postage and Freight	7	0.00			7	0.00
	660002	Printing	6,712	0.00			6,712	0.00
	660003	Supplies and Services	1,027,826	0.00			1,027,826	0.00
	660009	Professional Development	3,220	0.00			3,220	0.00
	660061	Repairs and Maintenance - Building Maintenance	17,628	0.00			17,628	0.00
<b>CCE-Facilities Total</b>			<b>1,546,760</b>	<b>7.90</b>			<b>1,546,760</b>	<b>7.90</b>
<b>CCE-Financial Services</b>	601100	Academic Salaries	0	0.00			0	0.00
	601201	Management and Supervisory	120,000	1.00			120,000	1.00
	601300	Support Staff Salaries	491,506	10.42			491,506	10.42
	601301	Overtime	710	0.00			710	0.00
	603001	OASDI	35,650	0.00			35,650	0.00
	603003	Dental Insurance	12,509	0.00			12,509	0.00
	603004	Health and Welfare	169,212	0.00			169,212	0.00
	603005	Retirement	165,936	0.00			165,936	0.00



College of Continuing Education

Operating Expense Detail  
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Department	FIRMS Expense Obj	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	603011	Life Insurance	357	0.00			357	0.00
	603012	Medicare	8,593	0.00			8,593	0.00
	603013	Vision Care	992	0.00			992	0.00
	603014	Long-Term Disability Insurance	75	0.00			75	0.00
	606001	Travel-In State	2,696	0.00			2,696	0.00
	660002	Printing	45	0.00			45	0.00
	660003	Supplies and Services	42,995	0.00			42,995	0.00
	660009	Professional Development	2,147	0.00			2,147	0.00
CCE-Financial Services Total			1,053,424	11.42			1,053,424	11.42
CCE-General Administration	601100	Academic Salaries	55,500	0.29			55,500	0.29
	601300	Support Staff Salaries	952,711	21.75			952,711	21.75
	601301	Overtime	511	0.00			511	0.00
	601303	Student Assistant	14,600	0.59			14,600	0.59
	603001	OASDI	53,571	0.00			53,571	0.00
	603003	Dental Insurance	19,548	0.00			19,548	0.00
	603004	Health and Welfare	227,769	0.00			227,769	0.00
	603005	Retirement	246,731	0.00			246,731	0.00
	603008	Industrial Disability	136	0.00			136	0.00
	603009	Non-Industrial Disability	74	0.00			74	0.00
	603011	Life Insurance	318	0.00			318	0.00
	603012	Medicare	14,454	0.00			14,454	0.00
	603013	Vision Care	1,558	0.00			1,558	0.00
	603014	Long-Term Disability Insurance	2	0.00			2	0.00
	603015	Flex Cash	3,132	0.00			3,132	0.00
	603091	Dental Care Annuitants	42,914	0.00			42,914	0.00
	603092	Medical Benefits for Annuitants (State Pro Rata Charges)	694,759	0.00			694,759	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(210)	0.00			(210)	0.00
	604001	Telephone Usage (Operating Cost)	8,947	0.00			8,947	0.00
	604090	Other Communications (Operating Cost)	54,346	0.00			54,346	0.00
	606001	Travel-In State	3,414	0.00			3,414	0.00
	606002	Travel-Out of State	3,632	0.00			3,632	0.00
	612001	State Pro Rata Charges (Admin)	97,440	0.00			97,440	0.00
	613001	Contractual Services	500	0.00			500	0.00
	616003	I/T Software	800	0.00			800	0.00
	660001	Postage and Freight	4,146	0.00			4,146	0.00
	660002	Printing	20,593	0.00			20,593	0.00
	660003	Supplies and Services	248,886	0.00			248,886	0.00
	660009	Professional Development	19,102	0.00			19,102	0.00
	660010	Insurance Premium Expense	247,388	0.00			247,388	0.00
	660024	Overhead-Other	1,386,048	0.00			1,386,048	0.00
	660025	Overhead-Chancellor's Office	86,877	0.00			86,877	0.00
CCE-General Administration Total			4,510,198	22.62			4,510,198	22.62
CCE-HHS-Health and Human Svc	601100	Academic Salaries	854,215	5.67			854,215	5.67
	601303	Student Assistant	325	0.01			325	0.01
	603001	OASDI	7,109	0.00			7,109	0.00
	603003	Dental Insurance	1,801	0.00			1,801	0.00
	603004	Health and Welfare	21,122	0.00			21,122	0.00
	603005	Retirement	32,588	0.00			32,588	0.00
	603008	Industrial Disability	894	0.00			894	0.00
	603009	Non-Industrial Disability	637	0.00			637	0.00
	603011	Life Insurance	137	0.00			137	0.00
	603012	Medicare	12,385	0.00			12,385	0.00
	603013	Vision Care	150	0.00			150	0.00
	603014	Long-Term Disability Insurance	80	0.00			80	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(1,530)	0.00			(1,530)	0.00
	604090	Other Communications (Operating Cost)	11,053	0.00			11,053	0.00
	606001	Travel-In State	7,857	0.00			7,857	0.00
	606002	Travel-Out of State	1,000	0.00			1,000	0.00
	616002	I/T Hardware	2,908	0.00			2,908	0.00
	616003	I/T Software	3,514	0.00			3,514	0.00
	617001	Services from Other Funds/Agencies	48,717	0.00			48,717	0.00
	619002	Instructional Equipment	2,011	0.00			2,011	0.00
	660001	Postage and Freight	819	0.00			819	0.00
	660002	Printing	2,914	0.00			2,914	0.00
	660003	Supplies and Services	241,517	0.00			241,517	0.00
	660009	Professional Development	2,325	0.00			2,325	0.00
	660090	Expenses-Other	1,623	0.00			1,623	0.00
	670444	Tr Out to CSU 444 - TF CE/EE Campus Partners	389,892	0.00			389,892	0.00
CCE-HHS-Health and Human Svcs Total			1,646,061	5.68			1,646,061	5.68
CCE-JS-January Session	601100	Academic Salaries	332,453	0.09			332,453	0.09
	603012	Medicare	4,821	0.00			4,821	0.00
	617001	Services from Other Funds/Agencies	11,069	0.00			11,069	0.00
	660003	Supplies and Services	594	0.00			594	0.00
	670444	Tr Out to CSU 444 - TF CE/EE Campus Partners	273,529	0.00			273,529	0.00
CCE-JS-January Session Total			622,466	0.09			622,466	0.09
CCE-NC-BUS-Bus and Mgmt	601100	Academic Salaries	796,066	3.34			796,066	3.34
	601201	Management and Supervisory	101,748	1.00			101,748	1.00
	601300	Support Staff Salaries	987,354	20.75			987,354	20.75
	601301	Overtime	2,045	0.00			2,045	0.00
	601303	Student Assistant	21,899	0.89			21,899	0.89
	603001	OASDI	66,211	0.00			66,211	0.00
	603003	Dental Insurance	21,881	0.00			21,881	0.00
	603004	Health and Welfare	294,003	0.00			294,003	0.00
	603005	Retirement	300,409	0.00			300,409	0.00
	603011	Life Insurance	686	0.00			686	0.00
	603012	Medicare	27,325	0.00			27,325	0.00
	603013	Vision Care	1,973	0.00			1,973	0.00
	603014	Long-Term Disability Insurance	221	0.00			221	0.00
	603015	Flex Cash	1,680	0.00			1,680	0.00
	606001	Travel-In State	23,247	0.00			23,247	0.00
	606002	Travel-Out of State	12,822	0.00			12,822	0.00
	616003	I/T Software	8,678	0.00			8,678	0.00
	660001	Postage and Freight	5,358	0.00			5,358	0.00
	660002	Printing	15,477	0.00			15,477	0.00
	660003	Supplies and Services	128,997	0.00			128,997	0.00
	660009	Professional Development	16,484	0.00			16,484	0.00
CCE-NC-BUS-Bus and Mgmt Total			2,834,562	25.98			2,834,562	25.98

# College of Continuing Education

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(Funds TECCE and TEESP)

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Department	FIRMS Expense Obj	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
<b>CCE-NC-CTS-Conf Train Svcs</b>	601100	Academic Salaries	1,171,341	5.93			1,171,341	5.93
	601201	Management and Supervisory	140,904	1.10			140,904	1.10
	601300	Support Staff Salaries	895,840	18.78			895,840	18.78
	601301	Overtime	48,259	0.00			48,259	0.00
	601303	Student Assistant	33,167	1.32			33,167	1.32
	603001	OASDI	63,030	0.00			63,030	0.00
	603003	Dental Insurance	22,934	0.00			22,934	0.00
	603004	Health and Welfare	300,574	0.00			300,574	0.00
	603005	Retirement	273,229	0.00			273,229	0.00
	603009	Non-Industrial Disability	679	0.00			679	0.00
	603011	Life Insurance	531	0.00			531	0.00
	603012	Medicare	32,719	0.00			32,719	0.00
	603013	Vision Care	1,731	0.00			1,731	0.00
	603014	Long-Term Disability Insurance	87	0.00			87	0.00
	603015	Flex Cash	2,240	0.00			2,240	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(679)	0.00			(679)	0.00
	604090	Other Communications (Operating Cost)	21	0.00			21	0.00
	606001	Travel-In State	242,018	0.00			242,018	0.00
	606002	Travel-Out of State	14,595	0.00			14,595	0.00
	616002	I/T Hardware	1,508	0.00			1,508	0.00
	616003	I/T Software	115,556	0.00			115,556	0.00
	617001	Services from Other Funds/Agencies	18,415	0.00			18,415	0.00
	660001	Postage and Freight	11,138	0.00			11,138	0.00
	660002	Printing	114,640	0.00			114,640	0.00
	660003	Supplies and Services	2,516,402	0.00			2,516,402	0.00
	660009	Professional Development	53,793	0.00			53,793	0.00
	660010	Insurance Premium Expense	332	0.00			332	0.00
	660090	Expenses-Other	116,231	0.00			116,231	0.00
	690002	Prior Year Expenditure Adjustment	(46)	0.00			(46)	0.00
<b>CCE-NC-CTS-Conf Train Svcs Total</b>			<b>6,191,191</b>	<b>27.12</b>			<b>6,191,191</b>	<b>27.12</b>
<b>CCE-NC-ED-Education</b>	601100	Academic Salaries	257,987	2.64			257,987	2.64
	601303	Student Assistant	4,150	0.12			4,150	0.12
	603012	Medicare	3,801	0.00			3,801	0.00
	606001	Travel-In State	14,088	0.00			14,088	0.00
	616003	I/T Software	398	0.00			398	0.00
	660001	Postage and Freight	2,615	0.00			2,615	0.00
	660002	Printing	11,098	0.00			11,098	0.00
	660003	Supplies and Services	258,779	0.00			258,779	0.00
	660010	Insurance Premium Expense	444	0.00			444	0.00
	660090	Expenses-Other	3,911	0.00			3,911	0.00
<b>CCE-NC-ED-Education Total</b>			<b>557,270</b>	<b>2.76</b>			<b>557,270</b>	<b>2.76</b>
<b>CCE-NC-EL-Exec Leadership</b>	601100	Academic Salaries	1,109,066	4.03			1,109,066	4.03
	603012	Medicare	16,082	0.00			16,082	0.00
	606001	Travel-In State	71,175	0.00			71,175	0.00
	606002	Travel-Out of State	0	0.00			0	0.00
	660001	Postage and Freight	2,338	0.00			2,338	0.00
	660002	Printing	76,252	0.00			76,252	0.00
	660003	Supplies and Services	227,846	0.00			227,846	0.00
<b>CCE-NC-EL-Exec Leadership Total</b>			<b>1,502,757</b>	<b>4.03</b>			<b>1,502,757</b>	<b>4.03</b>
<b>CCE-NC-HHS-Health and Hum Sv</b>	601100	Academic Salaries	40,720	0.16			40,720	0.16
	603012	Medicare	590	0.00			590	0.00
	606001	Travel-In State	6,307	0.00			6,307	0.00
	660001	Postage and Freight	190	0.00			190	0.00
	660002	Printing	1,006	0.00			1,006	0.00
	660003	Supplies and Services	2,112	0.00			2,112	0.00
<b>CCE-NC-HHS-Health and Hum Svcs Total</b>			<b>50,924</b>	<b>0.16</b>			<b>50,924</b>	<b>0.16</b>
<b>CCE-NC-IP-Intl Programs</b>	601100	Academic Salaries	420,939	4.43			420,939	4.43
	601201	Management and Supervisory	30,668	0.48			30,668	0.48
	601300	Support Staff Salaries	360,908	8.81			360,908	8.81
	601301	Overtime	32,008	0.00			32,008	0.00
	601303	Student Assistant	9,349	0.37			9,349	0.37
	603001	OASDI	29,817	0.00			29,817	0.00
	603003	Dental Insurance	4,890	0.00			4,890	0.00
	603004	Health and Welfare	85,203	0.00			85,203	0.00
	603005	Retirement	124,885	0.00			124,885	0.00
	603008	Industrial Disability	440	0.00			440	0.00
	603009	Non-Industrial Disability	344	0.00			344	0.00
	603011	Life Insurance	349	0.00			349	0.00
	603012	Medicare	12,288	0.00			12,288	0.00
	603013	Vision Care	763	0.00			763	0.00
	603014	Long-Term Disability Insurance	154	0.00			154	0.00
	603015	Flex Cash	1,680	0.00			1,680	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(783)	0.00			(783)	0.00
	606001	Travel-In State	810	0.00			810	0.00
	606002	Travel-Out of State	15,484	0.00			15,484	0.00
	613001	Contractual Services	500	0.00			500	0.00
	616002	I/T Hardware	0	0.00			0	0.00
	616003	I/T Software	1,190	0.00			1,190	0.00
	617001	Services from Other Funds/Agencies	3,750	0.00			3,750	0.00
	660001	Postage and Freight	8,091	0.00			8,091	0.00
	660002	Printing	12,701	0.00			12,701	0.00
	660003	Supplies and Services	216,296	0.00			216,296	0.00
	660004	Interfund Interest Expense (Intra-agency)	0	0.00			0	0.00
	660010	Insurance Premium Expense	75	0.00			75	0.00
	660024	Overhead-Other	18,000	0.00			18,000	0.00
	660090	Expenses-Other	90	0.00			90	0.00
<b>CCE-NC-IP-Intl Programs Total</b>			<b>1,390,889</b>	<b>14.09</b>			<b>1,390,889</b>	<b>14.09</b>
<b>CCE-NC-IT-Info Technology</b>	601100	Academic Salaries	57,305	0.26			57,305	0.26
	603012	Medicare	831	0.00			831	0.00
	606001	Travel-In State	24,615	0.00			24,615	0.00
	606002	Travel-Out of State	11,456	0.00			11,456	0.00
	616003	I/T Software	1,459	0.00			1,459	0.00
	660001	Postage and Freight	4,830	0.00			4,830	0.00
	660002	Printing	82,168	0.00			82,168	0.00
	660003	Supplies and Services	124,570	0.00			124,570	0.00
	660009	Professional Development	1,370	0.00			1,370	0.00
	660010	Insurance Premium Expense	210	0.00			210	0.00

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(Funds TECCE and TEESP)  
**2017-18**

Department	FIRMS Expense Obj	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
	660090	Expenses-Other	9,073	0.00			9,073	0.00
<b>CCE-NC-IT-Info Technology Total</b>			<b>317,887</b>	<b>0.26</b>			<b>317,887</b>	<b>0.26</b>
<b>CCE-On Line Training-Unit Cost</b>	601100	Academic Salaries	1,736	0.01			1,736	0.01
	601300	Support Staff Salaries	277,466	5.00			277,466	5.00
	601301	Overtime	1,159	0.00			1,159	0.00
	601303	Student Assistant	17,454	0.60			17,454	0.60
	603001	OASDI	17,234	0.00			17,234	0.00
	603003	Dental Insurance	5,827	0.00			5,827	0.00
	603004	Health and Welfare	58,831	0.00			58,831	0.00
	603005	Retirement	77,833	0.00			77,833	0.00
	603011	Life Insurance	117	0.00			117	0.00
	603012	Medicare	4,108	0.00			4,108	0.00
	603013	Vision Care	458	0.00			458	0.00
	603014	Long-Term Disability Insurance	24	0.00			24	0.00
	603015	Flex Cash	1,536	0.00			1,536	0.00
	606002	Travel-Out of State	1,518	0.00			1,518	0.00
	616003	I/T Software	1,447	0.00			1,447	0.00
	660002	Printing	115	0.00			115	0.00
	660003	Supplies and Services	2,085	0.00			2,085	0.00
<b>CCE-On Line Training-Unit Cost Total</b>			<b>468,948</b>	<b>5.61</b>			<b>468,948</b>	<b>5.61</b>
<b>CCE-OSS-Concurrent Enrol</b>	601303	Student Assistant	3,745	0.15			3,745	0.15
	617001	Services from Other Funds/Agencies	190,946	0.00			190,946	0.00
	660003	Supplies and Services	88,952	0.00			88,952	0.00
<b>CCE-OSS-Concurrent Enrol Total</b>			<b>283,644</b>	<b>0.15</b>			<b>283,644</b>	<b>0.15</b>
<b>CCE-PFE-Prog for Educators</b>	601100	Academic Salaries	91,155	0.12			91,155	0.12
	603012	Medicare	1,322	0.00			1,322	0.00
	660001	Postage and Freight	296	0.00			296	0.00
	660002	Printing	94	0.00			94	0.00
	660003	Supplies and Services	865	0.00			865	0.00
	670444	Tr Out to CSU 444 - TF CE/EE Campus Partners	119,600	0.00			119,600	0.00
<b>CCE-PFE-Prog for Educators Total</b>			<b>213,332</b>	<b>0.12</b>			<b>213,332</b>	<b>0.12</b>
<b>CCE-Public Relations-Developmt</b>	601100	Academic Salaries	0	0.00			0	0.00
	601201	Management and Supervisory	103,044	1.00			103,044	1.00
	601300	Support Staff Salaries	816,071	13.76			816,071	13.76
	601301	Overtime	332	0.00			332	0.00
	601303	Student Assistant	11,207	0.41			11,207	0.41
	603001	OASDI	55,193	0.00			55,193	0.00
	603003	Dental Insurance	16,595	0.00			16,595	0.00
	603004	Health and Welfare	211,588	0.00			211,588	0.00
	603005	Retirement	257,095	0.00			257,095	0.00
	603011	Life Insurance	432	0.00			432	0.00
	603012	Medicare	12,917	0.00			12,917	0.00
	603013	Vision Care	1,372	0.00			1,372	0.00
	603014	Long-Term Disability Insurance	75	0.00			75	0.00
	603015	Flex Cash	424	0.00			424	0.00
	604090	Other Communications (Operating Cost)	1,112	0.00			1,112	0.00
	606001	Travel-In State	698	0.00			698	0.00
	606002	Travel-Out of State	13,282	0.00			13,282	0.00
	613001	Contractual Services	5,000	0.00			5,000	0.00
	616002	I/T Hardware	14,496	0.00	6,204	0.00	20,701	0.00
	616003	I/T Software	28,992	0.00			28,992	0.00
	616005	Misc Info Tech Costs	6,938	0.00			6,938	0.00
	660001	Postage and Freight	2,179	0.00			2,179	0.00
	660002	Printing	19,902	0.00			19,902	0.00
	660003	Supplies and Services	175,676	0.00			175,676	0.00
	660009	Professional Development	4,951	0.00			4,951	0.00
	660017	Advertising and Promotional Expenses	5,378	0.00			5,378	0.00
<b>CCE-Public Relations-Developmt Total</b>			<b>1,764,951</b>	<b>15.18</b>	<b>6,204</b>	<b>0.00</b>	<b>1,771,155</b>	<b>15.18</b>
<b>CCE-RE-Regular Extension</b>	601100	Academic Salaries	132,285	0.07			132,285	0.07
	603012	Medicare	1,918	0.00			1,918	0.00
	606001	Travel-In State	272	0.00			272	0.00
	660003	Supplies and Services	1,269	0.00			1,269	0.00
	670444	Tr Out to CSU 444 - TF CE/EE Campus Partners	78,146	0.00			78,146	0.00
<b>CCE-RE-Regular Extension Total</b>			<b>213,890</b>	<b>0.07</b>			<b>213,890</b>	<b>0.07</b>
<b>CCE-SS-Summer Session</b>	601100	Academic Salaries	2,175,855	0.45			2,175,855	0.45
	601300	Support Staff Salaries	3,530	0.04			3,530	0.04
	601303	Student Assistant	1,862	0.09			1,862	0.09
	603001	OASDI	13,432	0.00			13,432	0.00
	603005	Retirement	34,624	0.00			34,624	0.00
	603012	Medicare	32,002	0.00			32,002	0.00
	606002	Travel-Out of State	2,045	0.00			2,045	0.00
	617001	Services from Other Funds/Agencies	661,247	0.00			661,247	0.00
	660002	Printing	2,679	0.00			2,679	0.00
	660003	Supplies and Services	14,429	0.00			14,429	0.00
	660009	Professional Development	1,650	0.00			1,650	0.00
	670444	Tr Out to CSU 444 - TF CE/EE Campus Partners	1,091,224	0.00			1,091,224	0.00
	670485	Tr Out to CSU 485 -TF CSU Operating Fund	0	0.00			0	0.00
<b>CCE-SS-Summer Session Total</b>			<b>4,034,578</b>	<b>0.57</b>			<b>4,034,578</b>	<b>0.57</b>
<b>CCE-TS-Travel Study</b>	601100	Academic Salaries	381	0.00			381	0.00
	660001	Postage and Freight	20	0.00			20	0.00
<b>CCE-TS-Travel Study Total</b>			<b>401</b>	<b>0.00</b>			<b>401</b>	<b>0.00</b>
			<b>34,095,684</b>	<b>167.52</b>	<b>170,760</b>	<b>0.39</b>	<b>34,266,444</b>	<b>167.91</b>

# Campus Partner Funds

## Summary

(Funds TEACA, TEAAL, TECBA, TEECS, TECED, TEGRD, TEHHS, TENSM and TESSS)

### 2017-18

Prior Year Sources (Budget)	FTE	Budget Info
Carry Forward Balance		\$3,185,684
Encumbrance Carry Forward Balance		\$483,102
<b>Total Fund Balance</b>		<b>\$3,668,786</b>

Current Year Sources (Budget)	Budget Info
College of Continuing Education Allocations	\$2,699,283
<b>Total Revenues<sup>1</sup></b>	<b>\$2,699,283</b>

Uses (Expenditures) by Colleges		Expenses
College of Arts & Letters		\$125,115
College of Business Admin	6.43	\$1,208,833
College of E&CS		\$258,802
College of Education		\$21,497
College of H&HS	1.28	\$426,753
College of NS&M	3.27	\$231,331
College of SS&IS	2.40	\$365,990
Library		\$9,151
VP's Office - Academic Affairs	0.45	\$901,242
<b>Total Operating Expenses<sup>1</sup></b>	<b>13.83</b>	<b>\$3,548,715</b>

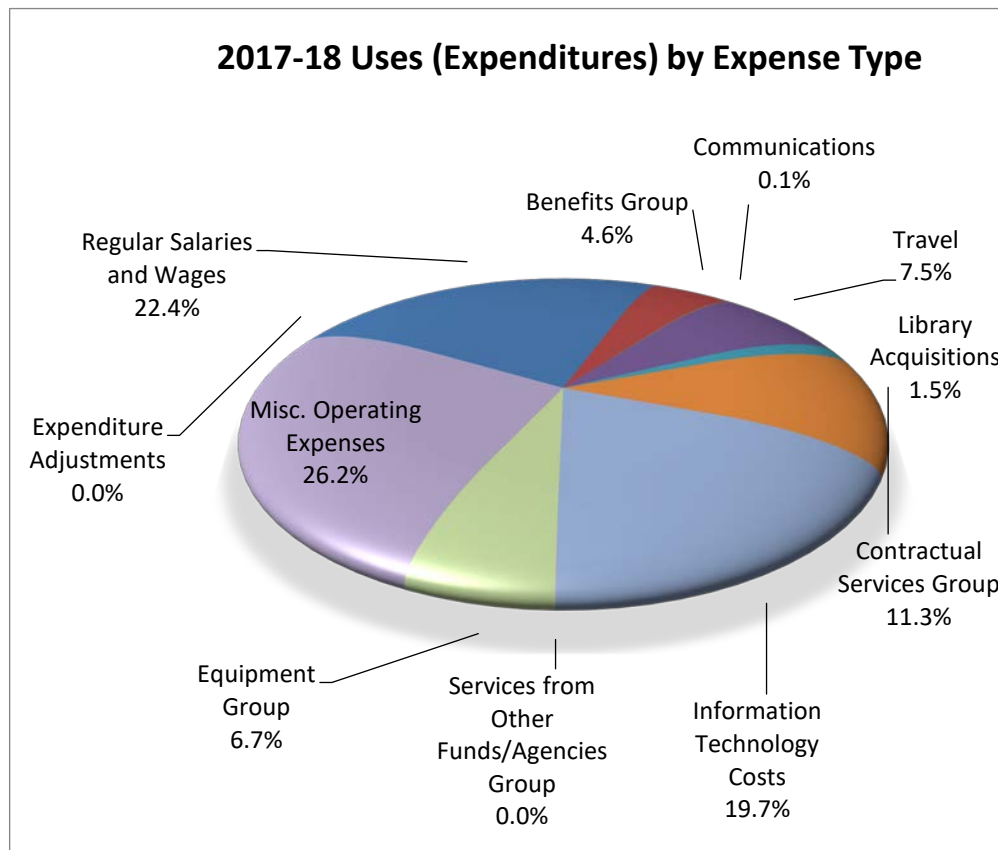
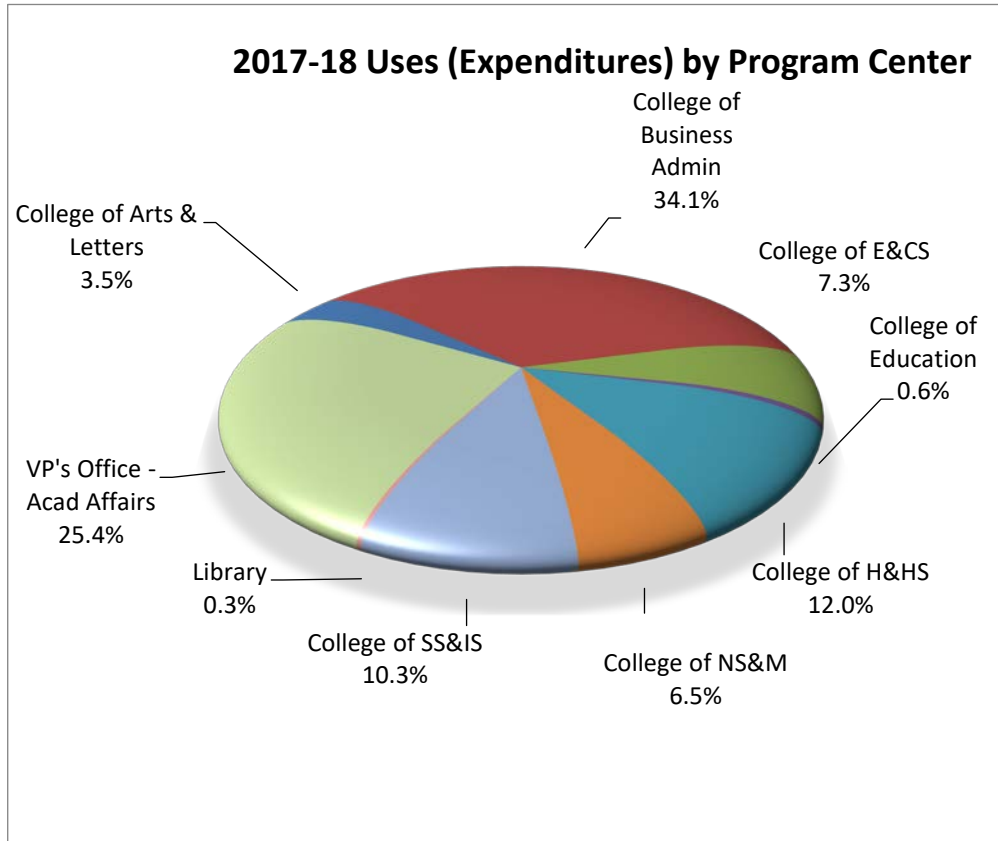
Uses (Expenditures) by Expense Type		Expenses
Regular Salaries and Wages	13.83	\$794,781
Benefits Group		\$165,072
Communications		\$1,882
Travel		\$265,264
Library Acquisitions		\$52,702
Contractual Services Group		\$400,976
Information Technology Costs		\$699,140
Services from Other Funds/Agencies Group		\$413
Equipment Group		\$238,642
Misc. Operating Expenses		\$931,550
Expenditure Adjustments		-\$1,707
<b>Total Operating Expenses<sup>1</sup></b>	<b>13.83</b>	<b>\$3,548,715</b>

Budget Balance Available	Year End Balance
Total Prior Year Sources (Budget)	\$3,668,786
Total Current Year Sources (Budget)	\$2,699,283
Total Uses (Expenses)	(\$3,548,715)
Total Year-End Encumbrances	(\$529,555)
<b>Budget Balance Available</b>	<b>\$2,289,799</b>

<sup>1</sup>Does not include transfers within the same CSU Fund 444

# Campus Partner Funds

Uses (Expenditures) by Program Center and Expense Type



<sup>1</sup>Does not include transfers within the same CSU Fund 444

## Campus Partner Funds

*Uses (Expenditures) by Program Center and Expense Type*

<b>Uses (Expenditures) by Collge</b>		<b>2017-18</b>	
College of Arts & Letters	\$125,115		3.5%
College of Business Admin	\$1,208,833		34.1%
College of E&CS	\$258,802		7.3%
College of Education	\$21,497		0.6%
College of H&HS	\$426,753		12.0%
College of NS&M	\$231,331		6.5%
College of SS&IS	\$365,990		10.3%
Library	\$9,151		0.3%
VP's Office - Acad Affairs	\$901,242		25.4%
<b>Grand Total</b>	<b>\$3,548,715</b>		100.0%

<b>Uses (Expenditures) by Expense Type</b>		<b>2017-18</b>	
Regular Salaries and Wages	\$794,781		22.4%
Benefits Group	\$165,072		4.7%
Communications	\$1,882		0.1%
Travel	\$265,264		7.5%
Library Acquisitions	\$52,702		1.5%
Contractual Services Group	\$400,976		11.3%
Information Technology Costs	\$699,140		19.7%
Services from Other Funds/Agencies Group	\$413		0.0%
Equipment Group	\$238,642		6.7%
Misc. Operating Expenses	\$931,550		26.3%
Expenditure Adjustments	-\$1,707		0.0%
<b>Additions (Withdrawals) to Reserves</b>	<b>\$3,548,715</b>		100.0%

## Campus Partner Funds

*Expense Detail*

(Funds TEACA, TEAAL, TECBA, TEECS, TECED, TEGRD, TEHHS, TENSM and TESSS)

**2017-18**

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
<b>Academic Affairs Admin</b>	616002	I/T Hardware		5,646	0							5,646
	660003	Supplies and Services		162	(0)							162
<b>Academic Affairs Admin Total</b>				<b>5,808</b>	<b>(0)</b>							<b>5,808</b>
<b>Academic Affairs Reserve</b>	616002	I/T Hardware		233,000								233,000
	660010	Insurance Premium Expense		5,512								5,512
<b>Academic Affairs Reserve Total</b>				<b>238,512</b>								<b>238,512</b>
<b>Anthropology</b>	601303	Student Assistant									7,591	7,591
	603012	Medicare									30	30
	606001	Travel-In State									1,845	1,845
	606002	Travel-Out of State									14,251	14,251
	613001	Contractual Services									670	670
	616002	I/T Hardware									9,162	9,162
	616003	I/T Software									127	127
	616005	Misc Info Tech Costs									979	979
	617001	Services from Other Funds/Agencies									118	118
	660002	Printing									79	79
	660003	Supplies and Services									15,208	15,208
<b>Anthropology Total</b>											<b>50,059</b>	<b>50,059</b>
<b>Biological Sciences</b>	660003	Supplies and Services								31,805		31,805
<b>Biological Sciences Total</b>										<b>31,805</b>		<b>31,805</b>
<b>CBA AD-Faculty</b>	601100	Academic Salaries			83,636							83,636
	603012	Medicare			1,213							1,213
	606001	Travel-In State			(0)							(0)
	606002	Travel-Out of State			1,813							1,813
	660009	Professional Development			689							689
	660010	Insurance Premium Expense			720							720
<b>CBA AD-Faculty Total</b>					<b>88,072</b>							<b>88,072</b>
<b>CBA AD-Graduate</b>	660001	Postage and Freight			12							12
	660003	Supplies and Services			12,988							12,988
<b>CBA AD-Graduate Total</b>					<b>13,000</b>							<b>13,000</b>
<b>CBA Central Activity</b>	604001	Telephone Usage (Operating Cost)			1							1
	604090	Other Communications (Operating Cost)			23							23
	606001	Travel-In State			2,456							2,456
	613001	Contractual Services			0							0
	616003	I/T Software			0							0
	616005	Misc Info Tech Costs			0							0
	660001	Postage and Freight			8,623							8,623
	660003	Supplies and Services			60,383							60,383
	660009	Professional Development			943							943
	660042	Recruitment			274							274
	660090	Expenses-Other			10,000							10,000
<b>CBA Central Activity Total</b>					<b>82,702</b>							<b>82,702</b>
<b>CBA Dean</b>	606001	Travel-In State			86							86
	606002	Travel-Out of State			4,631							4,631
	660002	Printing			598							598
	660003	Supplies and Services			21,919							21,919
	660017	Advertising and Promotional Expenses			948							948
<b>CBA Dean Total</b>					<b>28,181</b>							<b>28,181</b>
<b>CBA Development</b>	601300	Support Staff Salaries			10,000							10,000
	603012	Medicare			145							145
	606002	Travel-Out of State			828							828
	660001	Postage and Freight			12,629							12,629
	660002	Printing			31,727							31,727
	660003	Supplies and Services			7,892							7,892
<b>CBA Development Total</b>					<b>63,221</b>							<b>63,221</b>
<b>CBA EMBA</b>	601100	Academic Salaries			0							0
	601201	Management and Supervisory			116,412							116,412
	601300	Support Staff Salaries			150,577							150,577
	601303	Student Assistant			35,428							35,428
	603001	OASDI			15,372							15,372
	603003	Dental Insurance			1,900							1,900
	603004	Health and Welfare			53,414							53,414
	603005	Retirement			71,846							71,846
	603011	Life Insurance			254							254
	603012	Medicare			3,876							3,876
	603013	Vision Care			329							329

# Campus Partner Funds

Expense Detail

(Funds TEACA, TEAAL, TECBA, TEECS, TECED, TEGRD, TEHHS, TENSM and TESSS)

2017-18

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
	603014	Long-Term Disability Insurance			100							100
	603091	Dental Care Annuitants			1,100			60				1,160
	604001	Telephone Usage (Operating Cost)			1,835							1,835
	604090	Other Communications (Operating Cost)			23							23
	606001	Travel-In State			1,671							1,671
	606002	Travel-Out of State			5,632							5,632
	613001	Contractual Services			40,469							40,469
	616001	I/T Communications			12,000							12,000
	616002	I/T Hardware			5,025							5,025
	616005	Misc Info Tech Costs			6,668							6,668
	660001	Postage and Freight			153							153
	660002	Printing			13,271							13,271
	660003	Supplies and Services			309,390							309,390
	660009	Professional Development			4,309							4,309
	660010	Insurance Premium Expense			3,260							3,260
	660017	Advertising and Promotional Expenses			23,038							23,038
<b>CBA EMBA Total</b>					<b>877,350</b>			<b>60</b>				<b>877,410</b>
<b>CBA IMBA</b>	606002	Travel-Out of State			14,193							14,193
	660001	Postage and Freight			443							443
	660002	Printing			510							510
	660003	Supplies and Services			167							167
<b>CBA IMBA Total</b>					<b>15,313</b>							<b>15,313</b>
<b>CBA MSA</b>	606001	Travel-In State			1,264							1,264
	660002	Printing			1,083							1,083
	660003	Supplies and Services			638							638
<b>CBA MSA Total</b>					<b>2,986</b>							<b>2,986</b>
<b>Chemistry</b>	619001	Other Equipment								5,504		5,504
	660003	Supplies and Services								10,553		10,553
<b>Chemistry Total</b>										<b>16,057</b>		<b>16,057</b>
<b>Civil Engineering</b>	606002	Travel-Out of State				1,262						1,262
	619002	Instructional Equipment				18,588						18,588
	660003	Supplies and Services				20,868						20,868
<b>Civil Engineering Total</b>						<b>40,719</b>						<b>40,719</b>
<b>Coll of A and L Deans Ofc</b>	660003	Supplies and Services	500									500
<b>Coll of A and L Deans Ofc Total</b>			<b>500</b>									<b>500</b>
<b>Coll of NSM Deans Ofc</b>	660003	Supplies and Services								0		0
<b>Coll of NSM Deans Ofc Total</b>										<b>0</b>		<b>0</b>
<b>College of Arts and Letters</b>	616002	I/T Hardware	47,688									47,688
	619002	Instructional Equipment	71,224									71,224
	660001	Postage and Freight	2									2
	660003	Supplies and Services	820									820
<b>College of Arts and Letters Total</b>			<b>119,734</b>									<b>119,734</b>
<b>College of Business Admin</b>	608005	Library Subscriptions (for library only)			37,949							37,949
	660003	Supplies and Services			(0)							(0)
<b>College of Business Admin Total</b>					<b>37,949</b>							<b>37,949</b>
<b>College of Education</b>	616002	I/T Hardware					20,409					20,409
	660003	Supplies and Services					1,088					1,088
<b>College of Education Total</b>							<b>21,497</b>					<b>21,497</b>
<b>College of Engr and Comp Sci</b>	616002	I/T Hardware				5,521						5,521
	616005	Misc Info Tech Costs				13,494						13,494
	619002	Instructional Equipment				95,687						95,687
	660003	Supplies and Services				241						241
<b>College of Engr and Comp Sci Total</b>						<b>114,943</b>						<b>114,943</b>
<b>College of H and HS</b>	601100	Academic Salaries							217,915			217,915
	601300	Support Staff Salaries							1,300			1,300
	601303	Student Assistant							1,691			1,691
	603012	Medicare							3,170			3,170
	606001	Travel-In State							24,803			24,803
	606002	Travel-Out of State							108,099			108,099
	616003	I/T Software							397			397
	660002	Printing							(1,000)			(1,000)
	660003	Supplies and Services							68,699			68,699
	660009	Professional Development							85			85
<b>College of H and HS Total</b>									<b>425,158</b>			<b>425,158</b>
<b>College of NS and M</b>	601100	Academic Salaries								27,586		27,586
	601300	Support Staff Salaries								560		560



# Campus Partner Funds

Expense Detail

(Funds TEACA, TEAAL, TECBA, TEECS, TECED, TEGRD, TEHHS, TENSM and TESSS)

2017-18

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
	601303	Student Assistant								68,153		68,153
	603012	Medicare								1,324		1,324
	616002	I/T Hardware								1,161		1,161
	616005	Misc Info Tech Costs								837		837
	619001	Other Equipment								2,769		2,769
	660003	Supplies and Services								44,860		44,860
	660010	Insurance Premium Expense								1,623		1,623
<b>College of NS and M Total</b>										<b>148,871</b>		<b>148,871</b>
<b>College of SS and IS</b>	606001	Travel-In State									13,815	13,815
	606002	Travel-Out of State									37,124	37,124
	608005	Library Subscriptions (for library only)									14,753	14,753
	660002	Printing									941	941
	660003	Supplies and Services									13,151	13,151
	660009	Professional Development									3,256	3,256
<b>College of SS and IS Total</b>											<b>83,040</b>	<b>83,040</b>
<b>Communication Studies</b>	660003	Supplies and Services	924									924
<b>Communication Studies Total</b>			<b>924</b>									<b>924</b>
<b>Computer Science</b>	606002	Travel-Out of State				847						847
	660003	Supplies and Services				7,264						7,264
<b>Computer Science Total</b>						<b>8,111</b>						<b>8,111</b>
<b>Construction Management</b>	619002	Instructional Equipment				(0)						(0)
	690002	Prior Year Expenditure Adjustment				(1,707)						(1,707)
<b>Construction Management Total</b>						<b>(1,707)</b>						<b>(1,707)</b>
<b>Dept of Design</b>	660003	Supplies and Services	470									470
	660042	Recruitment	500									500
<b>Dept of Design Total</b>			<b>970</b>									<b>970</b>
<b>Dept of Theatre and Dance</b>	660003	Supplies and Services	137									137
<b>Dept of Theatre and Dance Total</b>			<b>137</b>									<b>137</b>
<b>E and CS CAD Ctr</b>	616002	I/T Hardware				17,016						17,016
	616003	I/T Software				12,968						12,968
	619002	Instructional Equipment				2,164						2,164
	660003	Supplies and Services				2,394						2,394
<b>E and CS CAD Ctr Total</b>						<b>34,543</b>						<b>34,543</b>
<b>Economics</b>	616003	I/T Software									5,805	5,805
	660003	Supplies and Services									42,853	42,853
<b>Economics Total</b>											<b>48,658</b>	<b>48,658</b>
<b>Electrical Engineering</b>	616002	I/T Hardware				14,337						14,337
	619002	Instructional Equipment				18,545						18,545
	660003	Supplies and Services				9,876						9,876
<b>Electrical Engineering Total</b>						<b>42,759</b>						<b>42,759</b>
<b>Environmental Studies</b>	601303	Student Assistant									1,950	1,950
	603012	Medicare									28	28
	606001	Travel-In State									841	841
	606002	Travel-Out of State									420	420
	619001	Other Equipment									0	0
	660001	Postage and Freight									14	14
	660003	Supplies and Services									2,972	2,972
<b>Environmental Studies Total</b>											<b>6,225</b>	<b>6,225</b>
<b>Ethnic Studies</b>	606001	Travel-In State									0	0
	606002	Travel-Out of State									2,500	2,500
	660003	Supplies and Services									8,001	8,001
<b>Ethnic Studies Total</b>											<b>10,501</b>	<b>10,501</b>
<b>Family Consumer Science</b>	601303	Student Assistant									5,642	5,642
	603012	Medicare									19	19
	606001	Travel-In State									(7,362)	(7,362)
	616002	I/T Hardware									1,204	1,204
	616005	Misc Info Tech Costs									14	14
	619001	Other Equipment									772	772
	660003	Supplies and Services									12,369	12,369
<b>Family Consumer Science Total</b>											<b>12,659</b>	<b>12,659</b>
<b>Geology</b>	606001	Travel-In State								763		763
	606002	Travel-Out of State								437		437
	619002	Instructional Equipment								21,175		21,175
	660003	Supplies and Services								5,552		5,552
<b>Geology Total</b>										<b>27,926</b>		<b>27,926</b>
<b>Gerontology</b>	601303	Student Assistant									4,472	4,472

# Campus Partner Funds

Expense Detail

(Funds TEACA, TEAAL, TECBA, TEECS, TECED, TEGRD, TEHHS, TENSM and TESSS)

2017-18

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
	606001	Travel-In State									500	500
	606002	Travel-Out of State									2,270	2,270
<b>Gerontology Total</b>											<b>7,241</b>	<b>7,241</b>
<b>Graduate Studies</b>	601100	Academic Salaries						19,030				19,030
	603001	OASDI						1,180				1,180
	603003	Dental Insurance						299				299
	603004	Health and Welfare						3,505				3,505
	603005	Retirement						5,408				5,408
	603008	Industrial Disability						164				164
	603009	Non-Industrial Disability						89				89
	603011	Life Insurance						6				6
	603012	Medicare						276				276
	603013	Vision Care						25				25
	603014	Long-Term Disability Insurance						2				2
	603091	Dental Care Annuitants						188				188
	603100	NDI/IDL Claims Reimbursement (contra expense)						(253)				(253)
<b>Graduate Studies Total</b>								<b>29,919</b>				<b>29,919</b>
<b>History</b>	606002	Travel-Out of State	1,400									1,400
	660003	Supplies and Services	0									0
<b>History Total</b>			<b>1,400</b>									<b>1,400</b>
<b>Kinesiology and Health Science</b>	660003	Supplies and Services							189			189
<b>Kinesiology and Health Science Total</b>									<b>189</b>			<b>189</b>
<b>Library</b>	660003	Supplies and Services		9,151								9,151
<b>Library Total</b>				<b>9,151</b>								<b>9,151</b>
<b>Mathematics</b>	606002	Travel-Out of State								4,606		4,606
	660003	Supplies and Services								1,267		1,267
<b>Mathematics Total</b>										<b>5,873</b>		<b>5,873</b>
<b>Mechanical Engineering</b>	616002	I/T Hardware				10,051						10,051
	616003	I/T Software				8,490						8,490
	619002	Instructional Equipment				894						894
<b>Mechanical Engineering Total</b>						<b>19,435</b>						<b>19,435</b>
<b>Music</b>	606002	Travel-Out of State	855									855
	660003	Supplies and Services	150									150
	660009	Professional Development	445									445
<b>Music Total</b>			<b>1,450</b>									<b>1,450</b>
<b>Nursing</b>	606001	Travel-In State							1,406			1,406
<b>Nursing Total</b>									<b>1,406</b>			<b>1,406</b>
<b>Philosophy</b>	660003	Supplies and Services	0									0
<b>Philosophy Total</b>			<b>0</b>									<b>0</b>
<b>Physics and Astronomy</b>	606001	Travel-In State								300		300
	660003	Supplies and Services								500		500
<b>Physics and Astronomy Total</b>										<b>800</b>		<b>800</b>
<b>Political Science</b>	601303	Student Assistant									1,080	1,080
	606001	Travel-In State									1,196	1,196
	606002	Travel-Out of State									12,034	12,034
	616002	I/T Hardware									(1,837)	(1,837)
	660002	Printing									300	300
	660003	Supplies and Services									23,492	23,492
	660042	Recruitment									0	0
<b>Political Science Total</b>											<b>36,265</b>	<b>36,265</b>
<b>Psychology</b>	601303	Student Assistant									30,983	30,983
	606001	Travel-In State									0	0
	606002	Travel-Out of State									754	754
	616002	I/T Hardware									4,192	4,192
	616003	I/T Software									99	99
	616005	Misc Info Tech Costs									10	10
	617001	Services from Other Funds/Agencies									177	177
	619001	Other Equipment									1,320	1,320
	660001	Postage and Freight									1	1
	660002	Printing									472	472
	660003	Supplies and Services									33,044	33,044
	660042	Recruitment									16	16
<b>Psychology Total</b>											<b>71,067</b>	<b>71,067</b>
<b>Public Policy and Admin</b>	617001	Services from Other Funds/Agencies									59	59
	660003	Supplies and Services									3,133	3,133
<b>Public Policy and Admin Total</b>											<b>3,192</b>	<b>3,192</b>

Campus Partner Funds

Expense Detail

(Funds TEACA, TEAAL, TECBA, TEECS, TECED, TEGRD, TEHHS, TENSM and TESSS)

2017-18

Department	FIRMS Expense Obj Code	Expense Description	TEAAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
Sociology	601303	Student Assistant									9,132	9,132
	603012	Medicare									3	3
	606001	Travel-In State									450	450
	606002	Travel-Out of State									7,278	7,278
	616002	I/T Hardware									33	33
	616003	I/T Software									800	800
	616005	Misc Info Tech Costs									3,328	3,328
	660002	Printing									1,237	1,237
	660003	Supplies and Services									9,903	9,903
	660009	Professional Development									350	350
	660042	Recruitment									1,246	1,246
	660090	Expenses-Other									200	200
Sociology Total											33,958	33,958
VP for Acad Affairs	613001	Contractual Services		359,837								359,837
	616002	I/T Hardware		260,516	(0)							260,516
	660002	Printing		1,235								1,235
	660003	Supplies and Services		1,038								1,038
	660010	Insurance Premium Expense		4,376	0							4,376
VP for Acad Affairs Total				627,003	(0)							627,003
Womens Studies	601303	Student Assistant									1,644	1,644
	603012	Medicare									2	2
	617001	Services from Other Funds/Agencies									59	59
	660003	Supplies and Services									1,420	1,420
	660042	Recruitment									0	0
Womens Studies Total											3,125	3,125
			125,115	880,474	1,208,773	258,802	21,497	29,979	426,753	231,331	365,990	3,548,715



## **21.** 2017-18 OTHER FUNDS – HOUSING & RESIDENTIAL LIFE

# Housing and Residential Life

## Operating Fund Summary

(Funds TDH01 and TDH02)

**2017-18**

Revenue Types	FTE	ACTUALS \$
Sales and Services of Auxiliary Enterprises		\$24,364,046
Transfers In From Other Funds/Appropriations		\$72,961
Revenue from Interest		\$5,652
Revenue from Investments		\$124,955
Other Financial Sources		\$93,191
<b>Total Revenues</b>		<b>\$24,660,806</b>

Operating Expenses by Expense Category		
Regular Salaries and Wages	47.54	\$3,258,231
Benefits Group	0.00	\$1,817,805
Communications	0.00	\$37,175
Utilities Group	0.00	\$834,437
Travel	0.00	\$20,112
State Pro Rata Charges Group	0.00	\$14,085
Contractual Services Group	0.00	\$7,885,339
Information Technology Costs	0.00	\$126,479
Services from Other Funds/Agencies Group	0.00	\$128,361
Equipment Group	0.00	\$19,494
Misc. Operating Expenses	0.00	\$2,686,537
<b>Total Operating Expenses</b>	<b>47.54</b>	<b>\$16,828,055</b>

<b>Operating Net Income (Loss)</b>	<b>\$7,832,750</b>
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Change in Reserves	
Operating Net Income (Loss)	\$7,832,750
Debt Service Payments	(\$4,449,816)
Transfers to Maintenance & Repair Fund	(\$2,364,053)
Transfer to Trust Fund	(\$10,375)
<b>Additions (Withdrawals) to Reserves</b>	<b>\$1,008,505</b>

<b>Debt Ratio (Net Income/Debt Service)*</b>	<b>1.76</b>
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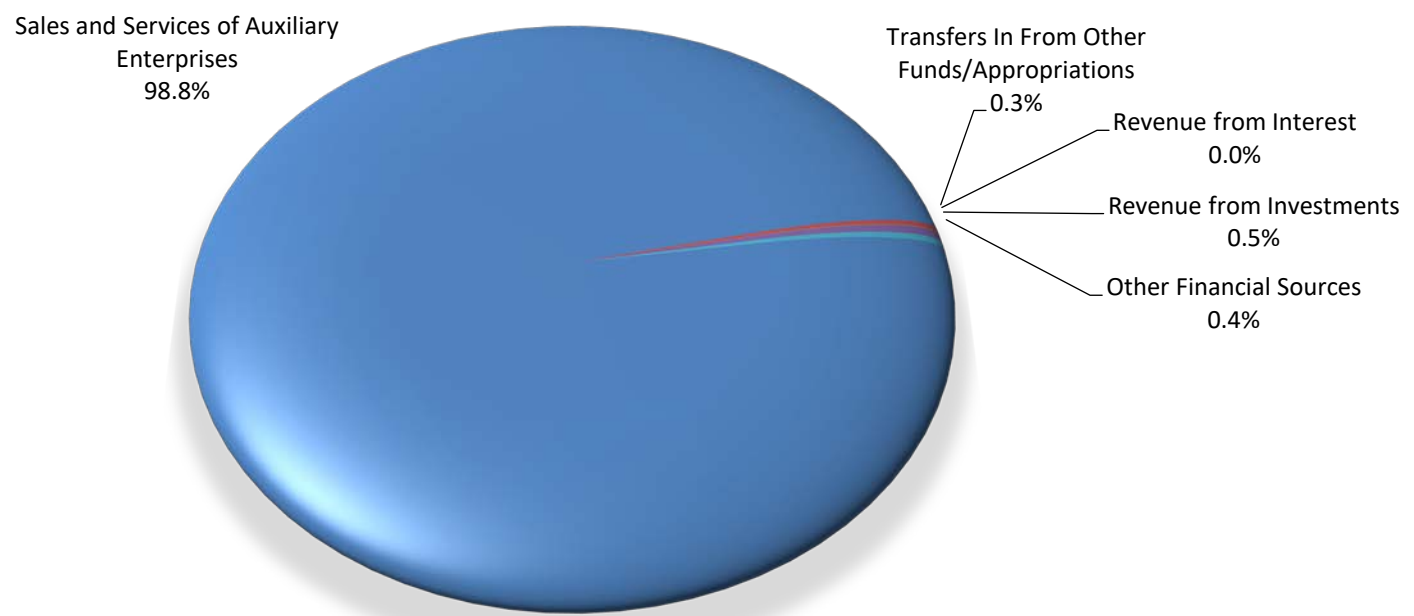
Due to Accounting changes, meal plan revenues and expenses (recorded in fund TDH02) are now included above

\*The CO requires a debt ratio of 1.10 per self-support enterprise programs

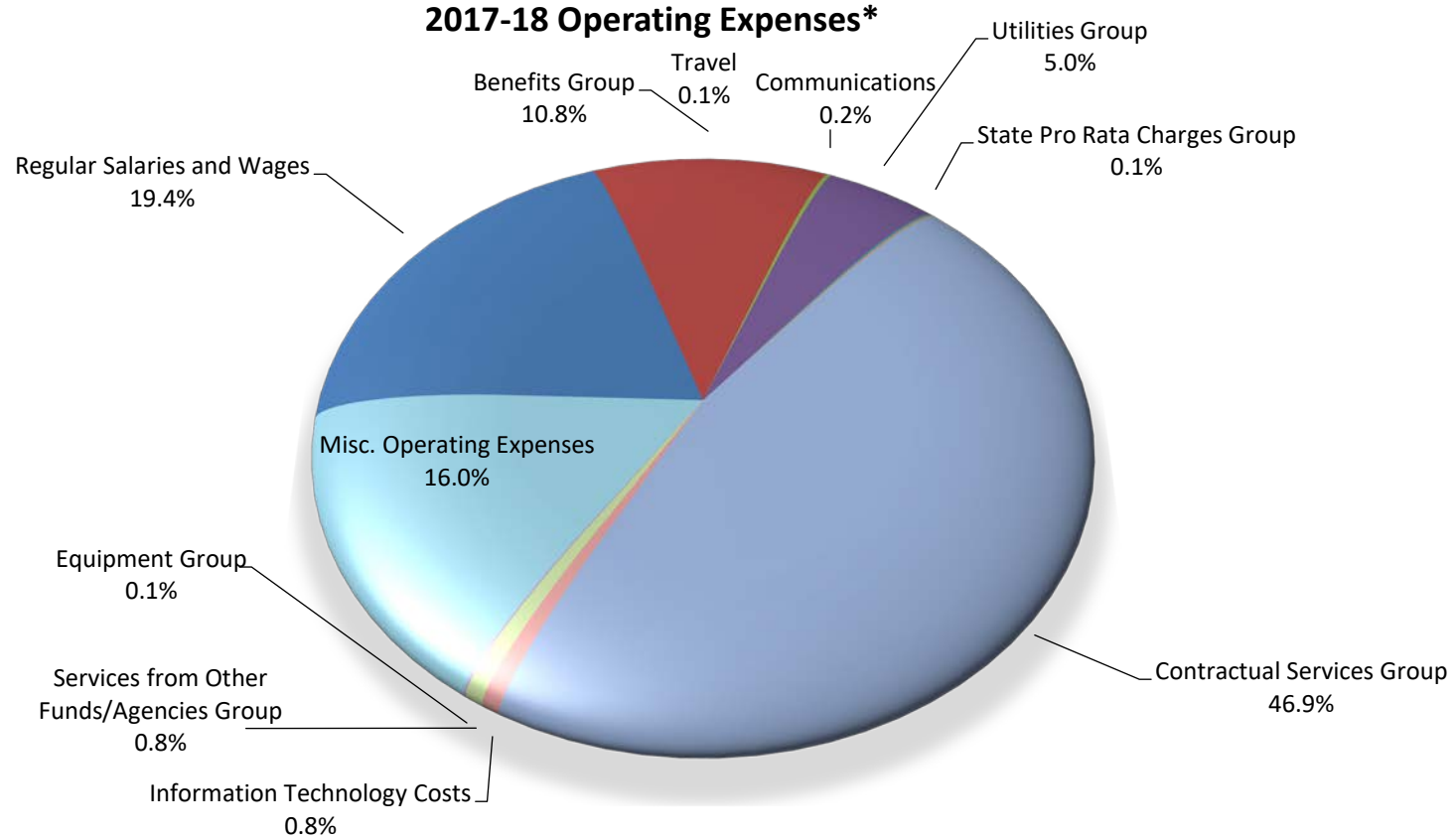
The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

**Housing and Residential Life**  
*Operating Fund Summary*  
*(Fund TDH01)*  
**2017-18**

**2017-18 Revenues**



**2017-18 Operating Expenses\***



\*does not include debt service payments or transfers out

# Housing and Residential Life

Operating Revenue Detail  
(Funds TDH01 and TDH02)

2017-18

Department	FIRMS Expense Obj Code	Expense Description	TDH01 \$ Amount	TDH02 \$ Amount	Total \$ Amount
Hsg-Coordinators Office	507001	Interest from SMIF	5,080	-	5,080
	508001	Income from CSU Consolidated Investment Pool	113,845	-	113,845
	580003	Sale of Fixed Assets	50	-	50
Hsg-Coordinators Office Total			118,974	-	118,974
Hsg-DBMER	580093	Other Non-operating Revenues	37,136	-	37,136
Hsg-DBMER Total			37,136	-	37,136
Hsg-Managers Office	504001	Housing Rent	15,833,337	-	15,833,337
	504002	Housing Revenue-Others	175,676	-	175,676
	504010	Food Services	54,678	8,351,215	8,405,893
	504400	Allowance for doubtful sales and services of auxi	(32,317)	(18,543)	(50,860)
	507001	Interest from SMIF	-	572	572
	508001	Income from CSU Consolidated Investment Pool	-	11,111	11,111
	580094	Cost Recovery from Other CSU Funds within 094	56,005	-	56,005
Hsg-Managers Office Total			16,087,379	8,344,355	24,431,734
Hsg-Unallocated	571000	Tr in within the same CSU Fund in 0948 betwee	72,961	-	72,961
Hsg-Unallocated Total			72,961	-	72,961
Grand Total			16,316,451	8,344,355	24,660,806

## Housing and Residential Life

*Operating Expense Detail  
(Funds TDH01 and TDH02)*

**2017-18**

Department	FIRMS Expense Obj Code	Expense Description	TDH01 \$ Amount	TDH02 \$ Amount	Total \$ Amount	TDH01 FTE Annualized
<b>Hsg-Building Maint Trades</b>	601300	Support Staff Salaries	276,059		276,059	4.81
	601301	Overtime	50,256		50,256	0.00
	601303	Student Assistant	12,724		12,724	0.57
	603001	OASDI	20,005		20,005	0.00
	603003	Dental Insurance	6,136		6,136	0.00
	603004	Health and Welfare	92,218		92,218	0.00
	603005	Retirement	86,038		86,038	0.00
	603008	Industrial Disability	19,094		19,094	0.00
	603012	Medicare	4,679		4,679	0.00
	603013	Vision Care	474		474	0.00
	603015	Flex Cash	280		280	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(19,094)		(19,094)	0.00
	660003	Supplies and Services	117,325		117,325	0.00
	660009	Professional Development	1,099		1,099	0.00
	660027	Pollution Remediation Expenses	3,584		3,584	0.00
	660061	Repairs and Maintenance - Building Maintenance	178,670		178,670	0.00
<b>Hsg-Building Maint Trades Total</b>			<b>849,547</b>		<b>849,547</b>	<b>5.38</b>
<b>Hsg-Conferences</b>	601303	Student Assistant	119,393		119,393	5.32
	603012	Medicare	1,630		1,630	0.00
	606001	Travel-In State	880		880	0.00
	613001	Contractual Services	32,091		32,091	0.00
	660003	Supplies and Services	11,881		11,881	0.00
	660009	Professional Development	80		80	0.00
<b>Hsg-Conferences Total</b>			<b>165,955</b>		<b>165,955</b>	<b>5.32</b>
<b>Hsg-Coordinators Office</b>	601100	Academic Salaries	-		-	0.00
	601201	Management and Supervisory	344,037		344,037	3.33
	601300	Support Staff Salaries	845,779		845,779	16.14
	601301	Overtime	3,526		3,526	0.00
	601303	Student Assistant	456,296		456,296	20.20
	603001	OASDI	72,379		72,379	0.00
	603003	Dental Insurance	12,619		12,619	0.00
	603004	Health and Welfare	201,031		201,031	0.00
	603005	Retirement	329,971		329,971	0.00
	603011	Life Insurance	1,055		1,055	0.00
	603012	Medicare	17,605		17,605	0.00
	603013	Vision Care	1,720		1,720	0.00
	603014	Long-Term Disability Insurance	434		434	0.00
	604001	Telephone Usage (Operating Cost)	-		-	0.00
	606001	Travel-In State	4,215		4,215	0.00
	606002	Travel-Out of State	3,362		3,362	0.00
	616002	I/T Hardware	-		-	0.00
	619001	Other Equipment	1,384		1,384	0.00
	660002	Printing	753		753	0.00
	660003	Supplies and Services	357,906		357,906	0.00
	660009	Professional Development	6,395		6,395	0.00
	660042	Recruitment	131		131	0.00
<b>Hsg-Coordinators Office Total</b>			<b>2,660,599</b>		<b>2,670,974</b>	<b>39.68</b>
<b>Hsg-Custodial Services</b>	601100	Academic Salaries	-		-	0.00
	601201	Management and Supervisory	44,495		44,495	0.58
	601300	Support Staff Salaries	501,687		501,687	15.54
	601301	Overtime	12,895		12,895	0.00
	601303	Student Assistant	11,778		11,778	0.52
	603001	OASDI	31,009		31,009	0.00
	603003	Dental Insurance	22,317		22,317	0.00
	603004	Health and Welfare	225,943		225,943	0.00
	603005	Retirement	138,235		138,235	0.00
	603009	Non-Industrial Disability	3,750		3,750	0.00
	603011	Life Insurance	350		350	0.00
	603012	Medicare	8,062		8,062	0.00
	603013	Vision Care	1,294		1,294	0.00
	603014	Long-Term Disability Insurance	45		45	0.00
	603015	Flex Cash	3,712		3,712	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(3,750)		(3,750)	0.00
	605090	Other Utilities	34,359		34,359	0.00
	606001	Travel-In State	500		500	0.00
	613001	Contractual Services	14,089		14,089	0.00
	619001	Other Equipment	6,202		6,202	0.00
	660003	Supplies and Services	234,863		234,863	0.00
<b>Hsg-Custodial Services Total</b>			<b>1,291,835</b>		<b>1,291,835</b>	<b>16.64</b>



# Housing and Residential Life

Operating Expense Detail  
(Funds TDH01 and TDH02)

2017-18

Department	FIRMS Expense Obj Code	Expense Description	TDH01 \$ Amount	TDH02 \$ Amount	Total \$ Amount	TDH01 FTE Annualized
Hsg-Grounds Maintenance	601100	Academic Salaries	-		-	0.00
	601300	Support Staff Salaries	108,174		108,174	2.39
	601301	Overtime	192		192	0.00
	603001	OASDI	5,383		5,383	0.00
	603003	Dental Insurance	2,578		2,578	0.00
	603004	Health and Welfare	37,375		37,375	0.00
	603005	Retirement	24,714		24,714	0.00
	603011	Life Insurance	36		36	0.00
	603012	Medicare	1,548		1,548	0.00
	603013	Vision Care	183		183	0.00
	619001	Other Equipment	1,407		1,407	0.00
	660003	Supplies and Services	34,443		34,443	0.00
	660009	Professional Development	360		360	0.00
	660061	Repairs and Maintenance - Building Maintenance	-		-	0.00
	660064	Repairs and Maintenance - Landscape and Grounds	15,137		15,137	0.00
Hsg-Grounds Maintenance Total			231,530		231,530	2.39
Hsg-Info Tech Admin	601303	Student Assistant	28,675		28,675	1.16
	603012	Medicare	23		23	0.00
	604001	Telephone Usage (Operating Cost)	20,542		20,542	0.00
	604090	Other Communications (Operating Cost)	16,634		16,634	0.00
	613001	Contractual Services	23,838		23,838	0.00
	616002	I/T Hardware	40,666		40,666	0.00
	616003	I/T Software	78,042		78,042	0.00
	616005	Misc Info Tech Costs	5,446		5,446	0.00
	617001	Services from Other Funds/Agencies	128,243		128,243	0.00
	660002	Printing	5,267		5,267	0.00
	660003	Supplies and Services	2,655		2,655	0.00
Hsg-Info Tech Admin Total			350,030		350,030	1.16
Hsg-Maint Office Admin	601100	Academic Salaries	-		-	0.00
	601201	Management and Supervisory	94,608		94,608	1.00
	601300	Support Staff Salaries	41,258		41,258	1.00
	603001	OASDI	8,322		8,322	0.00
	603003	Dental Insurance	1,567		1,567	0.00
	603004	Health and Welfare	24,964		24,964	0.00
	603005	Retirement	38,432		38,432	0.00
	603011	Life Insurance	198		198	0.00
	603012	Medicare	1,946		1,946	0.00
	603013	Vision Care	183		183	0.00
	603014	Long-Term Disability Insurance	75		75	0.00
	616005	Misc Info Tech Costs	2,325		2,325	0.00
	617001	Services from Other Funds/Agencies	-		-	0.00
	619001	Other Equipment	10,500		10,500	0.00
	660002	Printing	690		690	0.00
	660003	Supplies and Services	26,239		26,239	0.00
	660061	Repairs and Maintenance - Building Maintenance	-		-	0.00
Hsg-Maint Office Admin Total			251,309		251,309	2.00
Hsg-Managers Office	601303	Student Assistant	97,346		97,346	4.21
	603012	Medicare	283		283	0.00
	606001	Travel-In State	3,300		3,300	0.00
	606002	Travel-Out of State	7,855		7,855	0.00
	613001	Contractual Services		7,810,699	7,810,699	0.00
	617001	Services from Other Funds/Agencies	118		118	0.00
	660001	Postage and Freight	95		95	0.00
	660002	Printing	574		574	0.00
	660003	Supplies and Services	148,491		148,491	0.00
	660009	Professional Development	4,258		4,258	0.00
Hsg-Managers Office Total			262,320	7,810,699	10,915,204	4.21
Hsg-Marketing	601303	Student Assistant	11,032		11,032	0.38
	603012	Medicare	29		29	0.00
	660002	Printing	587		587	0.00
	660003	Supplies and Services	11,076		11,076	0.00
Hsg-Marketing Total			22,725		22,725	0.38
Hsg-Systemwide Expenses	603091	Dental Care Annuitants	16,172		16,172	0.00
	603092	Medical Benefits for Annuitants (State Pro Rata Contribution)	253,815		253,815	0.00
	612001	State Pro Rata Charges (Admin)	14,085		14,085	0.00
	613001	Contractual Services	4,622		4,622	0.00
	660010	Insurance Premium Expense	48,026		48,026	0.00
	660014	State Service Charges for SRB	5,874		5,874	0.00
	660016	Property Insurance Premium Expense	23,083		23,083	0.00

**Housing and Residential Life**

*Operating Expense Detail  
(Funds TDH01 and TDH02)*

**2017-18**

Department	FIRMS Expense Obj Code	Expense Description	TDH01 \$ Amount	TDH02 \$ Amount	Total \$ Amount	TDH01 FTE Annualized
	660024	Overhead-Other	1,225,107		1,225,107	0.00
	660025	Overhead-Chancellor's Office	30,000		30,000	0.00
<b>Hsg-Systemwide Expenses Total</b>			1,620,785		6,070,601	0.00
<b>Hsg-Utility Plants</b>	601300	Support Staff Salaries	188,673		188,673	2.75
	601301	Overtime	9,348		9,348	0.00
	603001	OASDI	12,177		12,177	0.00
	603003	Dental Insurance	3,755		3,755	0.00
	603004	Health and Welfare	48,086		48,086	0.00
	603005	Retirement	53,627		53,627	0.00
	603012	Medicare	2,848		2,848	0.00
	603013	Vision Care	243		243	0.00
	605001	Electricity	475,222		475,222	0.00
	605002	Gas	154,710		154,710	0.00
	605004	Water	46,907		46,907	0.00
	605005	Sewage	123,239		123,239	0.00
	660003	Supplies and Services	89,892		89,892	0.00
	660009	Professional Development	2,576		2,576	0.00
	660061	Repairs and Maintenance - Building Maintenance	99,420		99,420	0.00
<b>Hsg-Utility Plants Total</b>			1,310,722		1,310,722	2.75
<b>Grand Total</b>			9,017,357	7,810,699	16,828,056	79.90

# Housing and Residential Life

TBH01, TM018 and TX271 Summary

2017-18

TBH01 Maint & Repair		
<b>Revenues</b>		
Revenue from Interest		\$381
Revenue from Investments		\$8,135
Transfers In From Other Funds/Appropriations		\$320,000
<b>Total Revenues</b>		<b>\$328,516</b>
<b>Expenses</b>		
Capital Outlay Projects		\$1,129,189
Information Technology Costs		\$41,648
Misc. Operating Expenses		\$313,853
<b>Total Operating Expenses</b>		<b>1,484,691</b>
<b>Surplus (Deficit)*</b>		<b>(\$1,156,175)</b>

\*Housing M&R is funded as necessary from the operations fund (TDH01)

## Miscellaneous Trust Funds

	TM018 Res Life Prog & Activities	TX271 CSUCHO Annual Meeting
<b>Revenue</b>		
Other Financial Sources	\$75,774	\$6,550
Revenue from Interest	\$37	(\$0)
Revenue from Investments	\$852	(\$30)
Transfers In From Other Funds/Appropriations	\$0	\$10,375
<b>Total Revenues</b>	<b>76,663.58</b>	<b>16,894.94</b>
<b>Expenses</b>		
Misc. Operating Expenses	32,041.79	\$18,162
Travel	2,180.08	\$0
<b>Total Expenses</b>	<b>34,221.87</b>	<b>18,161.96</b>
<b>Surplus (Deficit)</b>	<b>42,441.71</b>	<b>(1,267.02)</b>



## **22.** 2017-18 OTHER FUNDS – PARKING

# University Transportation and Parking Services

## Operating Fund Summary

2017-18

Revenue Types	Fund TPR01 Parking Operations		Fund TPF01 Parking Fines		Combined	
	FTE	Actual \$	FTE	Actual \$	Total FTE	Total Actual \$
Sales and Services of Auxiliary Enterprises		\$9,285,819		\$702,403		\$9,988,222
Revenue from Interest		\$8,642		\$384		\$9,026
Revenue from Investments		\$174,288		\$9,760		\$184,048
Other Financial Sources		\$177,532		\$520		\$178,052
<b>Total Revenues</b>		<b>\$9,646,281</b>		<b>\$713,068</b>		<b>\$10,359,349</b>

Operating Expenses						
Regular Salaries and Wages	25.57	\$1,115,602	3.47	\$282,453	29.04	\$1,398,055
Benefits Group	0.00	\$820,132	0.00	\$125,583	0.00	\$945,715
Communications	0.00	\$13,164	0.00	\$0	0.00	\$13,164
Utilities Group	0.00	\$207,753	0.00	\$0	0.00	\$207,753
Travel	0.00	\$11,441	0.00	\$825	0.00	\$12,266
State Pro Rata Charges Group	0.00	\$14,085	0.00	\$0	0.00	\$14,085
Contractual Services Group	0.00	\$143,880	0.00	\$0	0.00	\$143,880
Information Technology Costs	0.00	\$98,665	0.00	\$2,882	0.00	\$101,547
Services from Other Funds/Agencies Group	0.00	\$9,112	0.00	\$0	0.00	\$9,112
Equipment Group	0.00	\$0	0.00	\$82,600	0.00	\$82,600
Misc. Operating Expenses	0.00	\$1,901,509	0.00	\$229,790	0.00	\$2,131,299
<b>Total Operating Expenses</b>	<b>25.57</b>	<b>\$4,335,344</b>	<b>3.47</b>	<b>\$724,131</b>	<b>29.04</b>	<b>\$5,059,475</b>

<b>Operating Net Income (Loss)</b>	<b>\$5,310,937</b>	<b>(\$11,064)</b>	<b>\$5,299,874</b>
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Transfers						
Operating Net Income (Loss)		\$5,310,937		(\$11,064)		\$5,299,874
Transfer to Construction Project(s)		(\$21,322,641)				(\$21,322,641)
Transfer to Maintenance & Repair Fund		(\$164,000)				(\$164,000)
Debt Service Payments		(\$2,158,092)				(\$2,158,092)
<b>Additions (Withdrawals) to Reserves</b>		<b>(\$18,333,796)</b>		<b>(\$11,064)</b>		<b>(\$18,344,860)</b>

<b>Debt Ratio (Net Income/Debt Service)*</b>	<b>2.46</b>		
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\*The CO requires a debt ratio of 1.10 per self-support enterprise programs

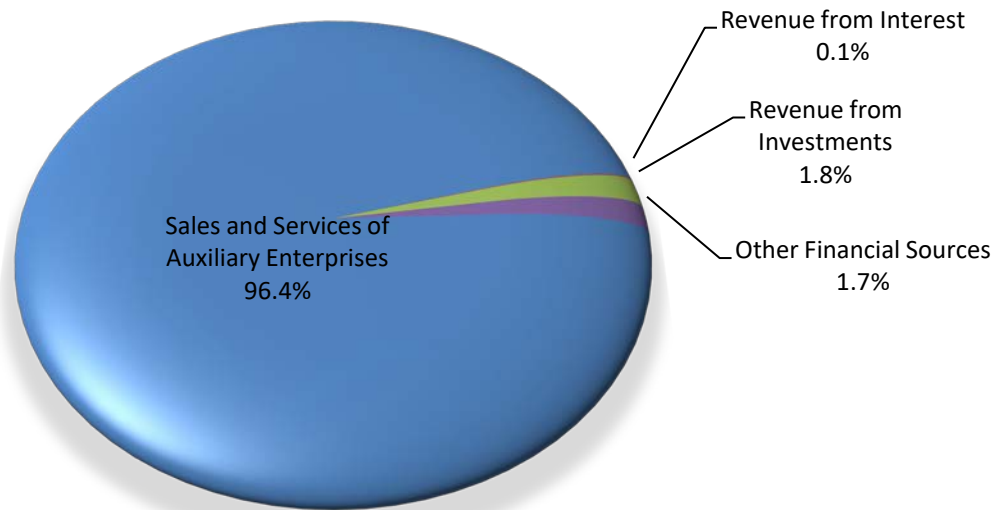
The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

# University Transportation and Parking Services

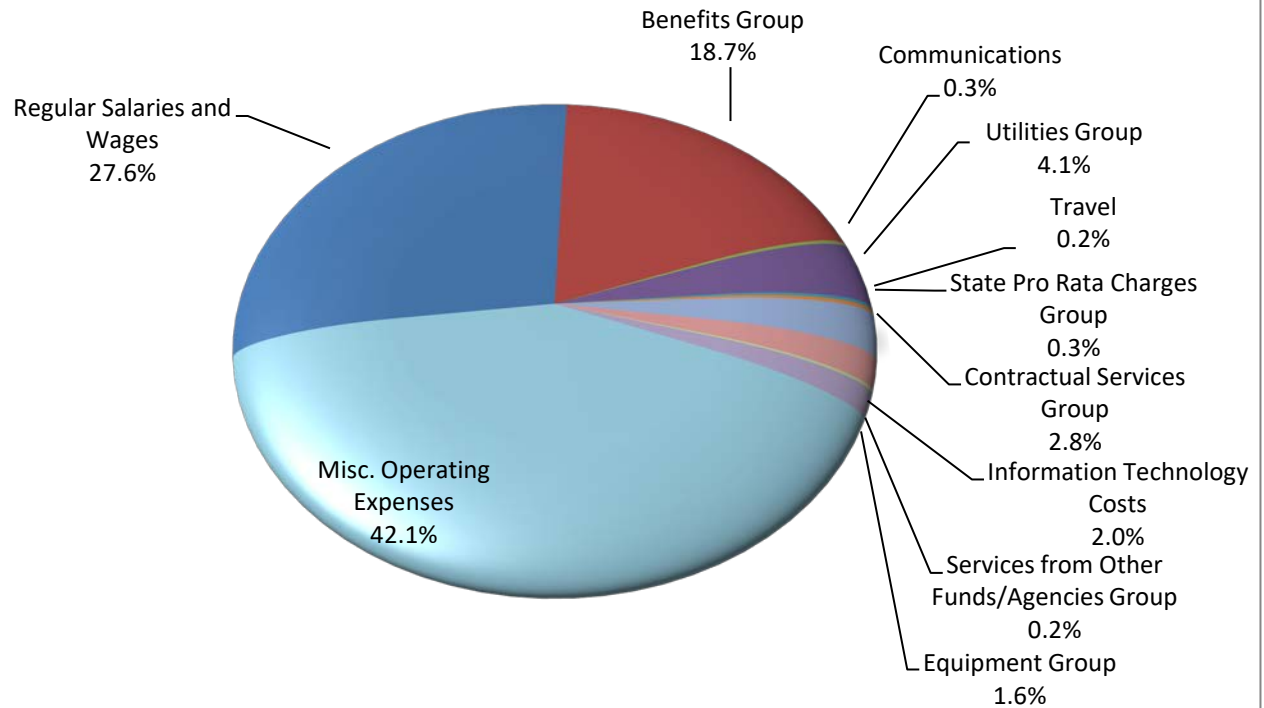
Operating Fund Summary

2017-18

## 2017-18 Revenues



## 2017-18 Operating Expenses\*



\*does not include debt service payments or transfers out

# University Transportation and Parking Services

Operating Revenue Detail  
(Funds TPF01 and TPR01)

2017-18

Department	FIRMS Expense Obj Code	Expense Description	TPF01 \$ Amount	TPR01 \$ Amount	Total \$ Amount
<b>UTAPS-Fees</b>	504003	Parking Permits	0	7,917,197	7,917,197
	504004	Parking Coin Gates	0	1,290,287	1,290,287
	504006	Parking Fines	(43)	0	(43)
	504090	Sales and Services Auxiliary Facilities-Other	0	85,290	85,290
	504400	Allowance for doubtful sales and services of auxiliary enter	0	(6,955)	(6,955)
	507001	Interest from SMIF	0	8,642	8,642
	508001	Income from CSU Consolidated Investment Pool	0	174,288	174,288
	580003	Sale of Fixed Assets	0	1,617	1,617
	580090	Other Operating Revenues (excluding student fees)	0	5,072	5,072
	580094	Cost Recovery from Other CSU Funds within 0948	0	111,899	111,899
	580095	Cost Recovery from Auxiliary Organizations	0	58,945	58,945
<b>UTAPS-Fees Total</b>			<b>(43)</b>	<b>9,646,281</b>	<b>9,646,238</b>
<b>UTAPS-Fines and Forfeitures</b>	504006	Parking Fines	740,072	0	740,072
	504090	Sales and Services Auxiliary Facilities-Other	20,820	0	20,820
	504400	Allowance for doubtful sales and services of auxiliary enter	(58,446)	0	(58,446)
	507001	Interest from SMIF	384	0	384
	508001	Income from CSU Consolidated Investment Pool	9,760	0	9,760
	580094	Cost Recovery from Other CSU Funds within 0948	520	0	520
<b>UTAPS-Fines and Forfeitures Total</b>			<b>713,111</b>	<b>0</b>	<b>713,111</b>
<b>Grand Total</b>			<b>713,068</b>	<b>9,646,281</b>	<b>10,359,349</b>

# University Transportation and Parking Services

Operating Expense Detail  
(Funds TPF01 and TPR01)

2017-18

Department	FIRMS Expense Obj Code	Expense Description	TPF01 \$ Amount	TPF01 Annualized FTE	TPR01 \$ Amount	TPR01 Annualized FTE	Total \$ Amount	Total Annualized FTE
<b>Fac Mgmt-Parking</b>	601100	Academic Salaries			0	0.00	0	0.00
	601300	Support Staff Salaries			154,056	3.89	154,056	3.89
	601301	Overtime			1,757	0.00	1,757	0.00
	603001	OASDI			9,848	0.00	9,848	0.00
	603003	Dental Insurance			4,099	0.00	4,099	0.00
	603004	Health and Welfare			55,074	0.00	55,074	0.00
	603005	Retirement			42,324	0.00	42,324	0.00
	603009	Non-Industrial Disability			5,679	0.00	5,679	0.00
	603011	Life Insurance			75	0.00	75	0.00
	603012	Medicare			2,304	0.00	2,304	0.00
	603013	Vision Care			382	0.00	382	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)			(5,679)	0.00	(5,679)	0.00
	605001	Electricity			207,657	0.00	207,657	0.00
	605002	Gas			97	0.00	97	0.00
	613001	Contractual Services			61,602	0.00	61,602	0.00
	660003	Supplies and Services			66,606	0.00	66,606	0.00
	660062	Repairs and Maintenance - Custodial Services			3,320	0.00	3,320	0.00
	660064	Repairs and Maintenance - Landscape and Grounds Maintenance			20,848	0.00	20,848	0.00
<b>Fac Mgmt-Parking Total</b>					<b>630,048</b>	<b>3.89</b>	<b>630,048</b>	<b>3.89</b>
<b>Resource Organizational Mgmt</b>	612001	State Pro Rata Charges (Admin)			(5,059)	0.00	(5,059)	0.00
<b>Resource Organizational Mgmt Total</b>					<b>(5,059)</b>	<b>0.00</b>	<b>(5,059)</b>	<b>0.00</b>
<b>UTAPS-Fees</b>	601100	Academic Salaries			0	0.00	0	0.00
	601201	Management and Supervisory			190,395	1.98	190,395	1.98
	601300	Support Staff Salaries			751,824	19.70	751,824	19.70
	601301	Overtime			1,129	0.00	1,129	0.00
	601303	Student Assistant			16,441	0.71	16,441	0.71
	603001	OASDI			55,562	0.00	55,562	0.00
	603003	Dental Insurance			18,153	0.00	18,153	0.00
	603004	Health and Welfare			255,589	0.00	255,589	0.00
	603005	Retirement			254,296	0.00	254,296	0.00
	603011	Life Insurance			701	0.00	701	0.00
	603012	Medicare			13,466	0.00	13,466	0.00
	603013	Vision Care			1,934	0.00	1,934	0.00
	603014	Long-Term Disability Insurance			150	0.00	150	0.00
	603015	Flex Cash			840	0.00	840	0.00
	603091	Dental Care Annuity			6,310	0.00	6,310	0.00
	603092	Medical Benefits for Annuity (State Pro Rata Charges)			99,025	0.00	99,025	0.00
	604001	Telephone Usage (Operating Cost)			778	0.00	778	0.00
	604090	Other Communications (Operating Cost)			12,386	0.00	12,386	0.00
	606001	Travel-In State			8,908	0.00	8,908	0.00
	606002	Travel-Out of State			2,532	0.00	2,532	0.00
	612001	State Pro Rata Charges (Admin)			19,144	0.00	19,144	0.00
	613001	Contractual Services			82,278	0.00	82,278	0.00
	616002	I/T Hardware			6,718	0.00	6,718	0.00
	616003	I/T Software			91,947	0.00	91,947	0.00
	617001	Services from Other Funds/Agencies			9,112	0.00	9,112	0.00
	619001	Other Equipment	55	0.00			55	0.00
	660001	Postage and Freight			4,816	0.00	4,816	0.00
	660002	Printing			16,978	0.00	16,978	0.00
	660003	Supplies and Services			854,131	0.00	854,131	0.00
	660009	Professional Development			4,772	0.00	4,772	0.00
	660010	Insurance Premium Expense			19,999	0.00	19,999	0.00
	660014	State Service Charges for SRB			1,483	0.00	1,483	0.00
	660024	Overhead-Other			726,224	0.00	726,224	0.00
	660025	Overhead-Chancellor's Office			30,000	0.00	30,000	0.00
	660090	Expenses-Other			152,332	0.00	152,332	0.00
<b>UTAPS-Fees Total</b>			<b>55</b>	<b>0.00</b>	<b>3,710,354</b>	<b>22.39</b>	<b>3,710,409</b>	<b>22.39</b>
<b>UTAPS-Fines and Forfeitures</b>	601100	Academic Salaries	0	0.00			0	0.00
	601300	Support Staff Salaries	155,811	3.47			155,811	3.47
	601301	Overtime	476	0.00			476	0.00
	601303	Student Assistant	126,166	4.71			126,166	4.71
	603001	OASDI	8,933	0.00			8,933	0.00
	603003	Dental Insurance	4,191	0.00			4,191	0.00
	603004	Health and Welfare	53,715	0.00			53,715	0.00
	603005	Retirement	39,783	0.00			39,783	0.00
	603011	Life Insurance	54	0.00			54	0.00
	603012	Medicare	2,487	0.00			2,487	0.00
	603013	Vision Care	275	0.00			275	0.00
	603091	Dental Care Annuity	967	0.00			967	0.00
	603092	Medical Benefits for Annuity (State Pro Rata Charges)	15,177	0.00			15,177	0.00
	606001	Travel-In State	825	0.00			825	0.00
	612001	State Pro Rata Charges (Admin)	0	0.00			0	0.00
	616002	I/T Hardware	2,882	0.00			2,882	0.00
	619001	Other Equipment	82,545	0.00			82,545	0.00
	660001	Postage and Freight	11,779	0.00			11,779	0.00
	660002	Printing	1,543	0.00			1,543	0.00
	660003	Supplies and Services	216,468	0.00			216,468	0.00
<b>UTAPS-Fines and Forfeitures Total</b>			<b>724,076</b>	<b>8.17</b>			<b>724,076</b>	<b>8.17</b>
<b>Grand Total</b>			<b>724,131</b>	<b>8.17</b>	<b>4,335,344</b>	<b>26.28</b>	<b>5,059,475</b>	<b>34.45</b>



# University Transportation and Parking Services

*TBP01 and MA001 Summary*

**2017-18**

## Maintenance & Repair Fund (TBP01)

Revenues		Actual \$
Transfers In From Other Funds/Appropriations		\$164,000
Revenue from Interest		\$406
Revenue from Investments		\$8,703
<b>Total Revenues</b>		<b>\$173,108</b>

Expenses		
Capital Outlay Projects		\$219,098
Misc. Operating Expenses		\$106,894
<b>Total Operating Expenses</b>		<b>\$325,992</b>

<b>Surplus (Deficit)*</b>	<b>(\$152,884)</b>
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\*Parking M&R is funded as necessary from the operations fund (TPR01)

## Transportation Fee Fund (MA001)

Revenues		
Higher Education Fees		\$1,223,777
<b>Total Revenues</b>		<b>\$1,223,777</b>

Expenses		
Equipment Group		\$45,748
Misc. Operating Expenses		\$885,502
<b>Total Operating Expenses</b>		<b>\$931,250</b>

<b>Surplus (Deficit)</b>	<b>\$292,527</b>
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**23. 2017-18**  
**OTHER FUNDS –**  
**STUDENT HEALTH**  
**CENTER**

# Student Health Services

## Operating Fund Summary

(Fund THS01)

**2017-18**

Revenue Types	FTE	Actuals \$
Sales and Services of Auxiliary Enterprises		\$8,013,673
Revenue from Interest		\$5,502
Revenue from Investments		\$121,615
Other Financial Sources		\$21,842
<b>Total Revenues</b>		<b>\$8,162,632</b>

Operating Expenses		
Regular Salaries and Wages	49.18	\$3,749,470
Benefits Group		\$2,033,870
Communications		\$15,413
Utilities Group		\$5,510
Travel		\$32,378
Contractual Services Group		\$264,886
Information Technology Costs		\$39,737
Equipment Group		\$674
Misc. Operating Expenses		\$1,077,056
<b>Total Operating Expenses</b>	<b>49.18</b>	<b>\$7,218,994</b>

<b>Operating Net Income (Loss)</b>	<b>\$943,638</b>
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Change in Reserves	
Operating Net Income (Loss)	\$943,638
<b>Additions (Withdrawals) to Reserves</b>	<b>\$943,638</b>

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

Expenses- Other credit reflects a prior year rental expense adjustment.

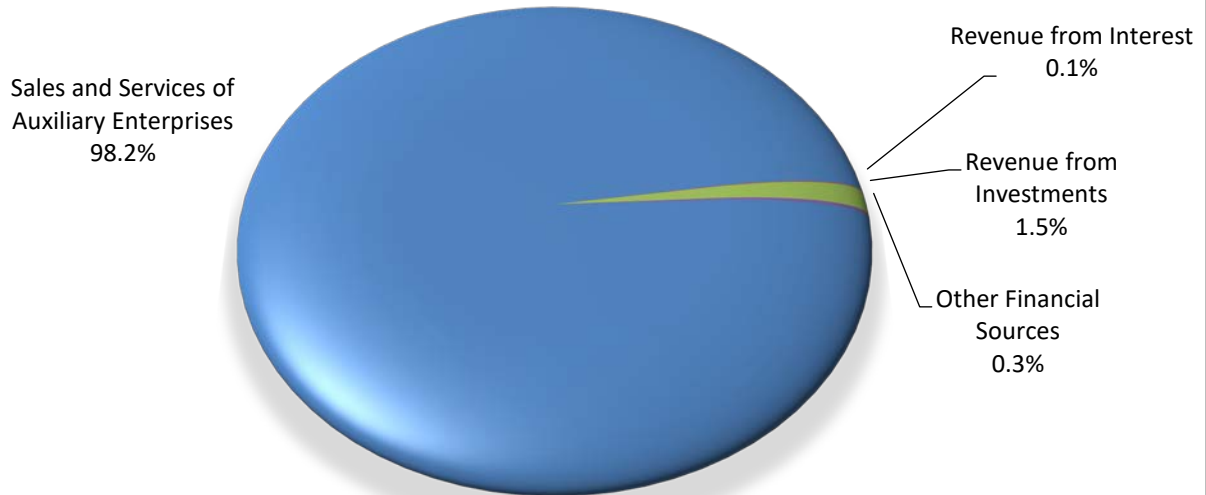
# Student Health Services

Operating Fund Summary

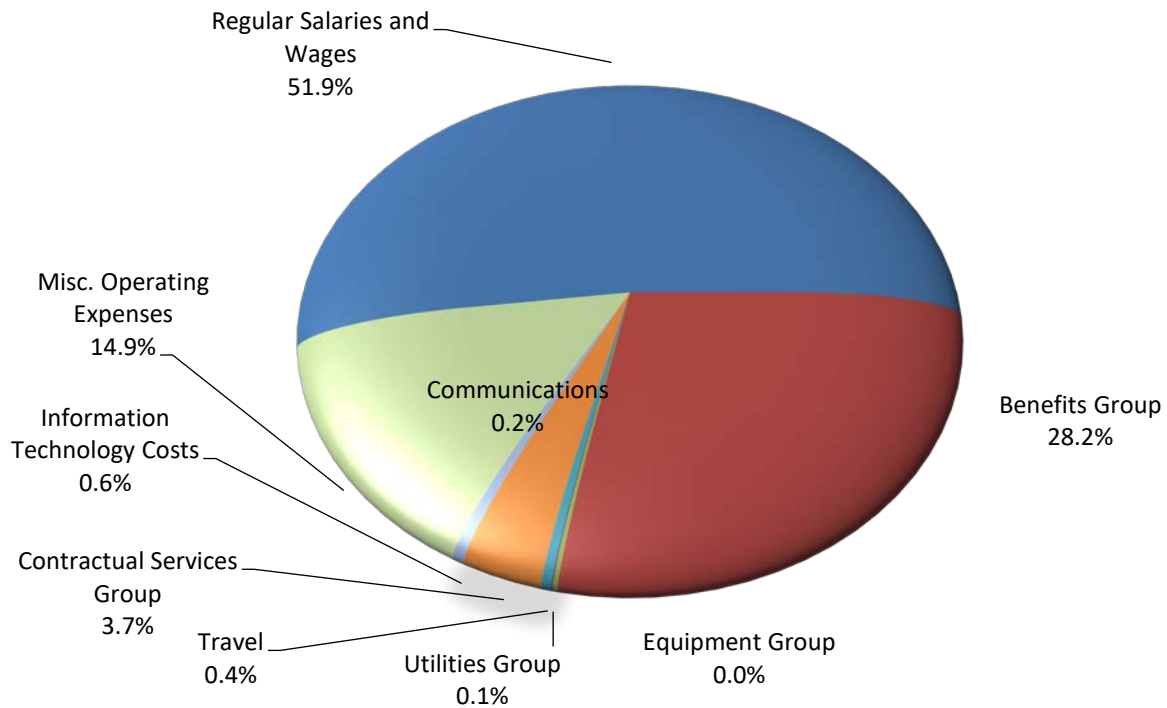
(Fund THS01)

2017-18

## 2017-18 Revenues



## 2017-18 Operating Expenses\*



## Student Health Services

*Operating Revenue Detail  
(Fund THS01)*

**2017-18**

Department	FIRMS Expense Obj Code	Expense Description	THS01 \$ Amount	Total \$ Amount
<b>Psychological Services</b>	501112	Category 4 Fees (Use only in CSU Fund 485)	(3,280)	(3,280)
<b>Psychological Services</b>			<b>(3,280)</b>	<b>(3,280)</b>
<b>SHS-Administration</b>	501005	Student Health Services Fee	(7,437,814)	(7,437,814)
	501400	Allowance for Doubtful Higher Education Tuition & Fees (cont	325	325
	507001	Interest from SMIF	(5,502)	(5,502)
	508001	Income from CSU Consolidated Investment Pool	(121,615)	(121,615)
	580194	Cost Recovery from Other CSU Funds within 0948 (between camp)	(4,020)	(4,020)
<b>SHS-Administration</b>			<b>(7,568,626)</b>	<b>(7,568,626)</b>
<b>SHS-Clinic</b>	501112	Category 4 Fees (Use only in CSU Fund 485)	(139,953)	(139,953)
	580094	Cost Recovery from Other CSU Funds within 0948	(18,000)	(18,000)
<b>SHS-Clinic</b>			<b>(157,953)</b>	<b>(157,953)</b>
<b>SHS-Health Education</b>	501112	Category 4 Fees (Use only in CSU Fund 485)	(1,700)	(1,700)
<b>SHS-Health Education</b>			<b>(1,700)</b>	<b>(1,700)</b>
<b>SHS-Optometry</b>	501112	Category 4 Fees (Use only in CSU Fund 485)	(109,819)	(109,819)
	580090	Other Operating Revenues (excluding student fees)	178	178
<b>SHS-Optometry</b>			<b>(109,641)</b>	<b>(109,641)</b>
<b>SHS-Pharmacy</b>	501112	Category 4 Fees (Use only in CSU Fund 485)	(321,432)	(321,432)
<b>SHS-Pharmacy</b>			<b>(321,432)</b>	<b>(321,432)</b>
			<b>(8,162,632)</b>	<b>(8,162,632)</b>

# Student Health Services

Operating Expense Detail

(Fund THS01)

2017-18

Department	FIRMS Expense Obj	Expense Description	THS01 \$ Amount	THS01 Annualized FTE	Total \$ Amount	Total Annualize d FTE
<b>Psychological Services</b>	601100	Academic Salaries	725,609	10.56	725,609	10.56
	601201	Management and Supervisory	112,515	1.00	112,515	1.00
	601300	Support Staff Salaries	9,362	0.17	9,362	0.17
	601301	Overtime	518	0.00	518	0.00
	603001	OASDI	50,198	0.00	50,198	0.00
	603003	Dental Insurance	14,469	0.00	14,469	0.00
	603004	Health and Welfare	169,910	0.00	169,910	0.00
	603005	Retirement	229,950	0.00	229,950	0.00
	603009	Non-Industrial Disability	696	0.00	696	0.00
	603011	Life Insurance	1,133	0.00	1,133	0.00
	603012	Medicare	12,139	0.00	12,139	0.00
	603013	Vision Care	1,062	0.00	1,062	0.00
	603014	Long-Term Disability Insurance	649	0.00	649	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(696)	0.00	(696)	0.00
	606001	Travel-In State	4,960	0.00	4,960	0.00
	606002	Travel-Out of State	2,110	0.00	2,110	0.00
	660002	Printing	139	0.00	139	0.00
	660003	Supplies and Services	5,911	0.00	5,911	0.00
	660009	Professional Development	7,034	0.00	7,034	0.00
	660090	Expenses-Other	40	0.00	40	0.00
<b>Psychological Services</b>			<b>1,347,709</b>	<b>11.73</b>	<b>1,347,709</b>	<b>11.73</b>
<b>SHS-Administration</b>	601100	Academic Salaries	0	0.00	0	0.00
	601201	Management and Supervisory	261,458	2.00	261,458	2.00
	601300	Support Staff Salaries	163,168	3.07	163,168	3.07
	601301	Overtime	185	0.00	185	0.00
	603001	OASDI	22,610	0.00	22,610	0.00
	603003	Dental Insurance	5,588	0.00	5,588	0.00
	603004	Health and Welfare	67,104	0.00	67,104	0.00
	603005	Retirement	113,418	0.00	113,418	0.00
	603011	Life Insurance	405	0.00	405	0.00
	603012	Medicare	6,115	0.00	6,115	0.00
	603013	Vision Care	421	0.00	421	0.00
	603014	Long-Term Disability Insurance	151	0.00	151	0.00
	603015	Flex Cash	256	0.00	256	0.00
	604001	Telephone Usage (Operating Cost)	3,162	0.00	3,162	0.00
	604090	Other Communications (Operating Cost)	4,621	0.00	4,621	0.00
	606001	Travel-In State	8,132	0.00	8,132	0.00
	606002	Travel-Out of State	3,982	0.00	3,982	0.00
	613001	Contractual Services	61,090	0.00	61,090	0.00
	619001	Other Equipment	345	0.00	345	0.00
	660001	Postage and Freight	1,259	0.00	1,259	0.00
	660002	Printing	6,970	0.00	6,970	0.00
	660003	Supplies and Services	18,965	0.00	18,965	0.00
	660009	Professional Development	2,959	0.00	2,959	0.00
	660010	Insurance Premium Expense	57,385	0.00	57,385	0.00
	660024	Overhead-Other	372,427	0.00	372,427	0.00
	660090	Expenses-Other	5,471	0.00	5,471	0.00
<b>SHS-Administration</b>			<b>1,187,647</b>	<b>5.07</b>	<b>1,187,647</b>	<b>5.07</b>
<b>SHS-Athletic Training</b>	601100	Academic Salaries	0	0.00	0	0.00
	601300	Support Staff Salaries	48,710	1.00	48,710	1.00
	603001	OASDI	2,982	0.00	2,982	0.00
	603003	Dental Insurance	507	0.00	507	0.00
	603004	Health and Welfare	16,323	0.00	16,323	0.00
	603005	Retirement	13,660	0.00	13,660	0.00
	603011	Life Insurance	18	0.00	18	0.00
	603012	Medicare	698	0.00	698	0.00
	603013	Vision Care	92	0.00	92	0.00
	613001	Contractual Services	2,400	0.00	2,400	0.00
<b>SHS-Athletic Training</b>			<b>85,389</b>	<b>1.00</b>	<b>85,389</b>	<b>1.00</b>
<b>SHS-Clinic</b>	601100	Academic Salaries	(9,820)	0.16	(9,820)	0.16
	601300	Support Staff Salaries	1,403,145	18.49	1,403,145	18.49
	601301	Overtime	3,087	0.00	3,087	0.00
	603001	OASDI	73,708	0.00	73,708	0.00
	603003	Dental Insurance	22,310	0.00	22,310	0.00

# Student Health Services

Operating Expense Detail

(Fund THS01)

2017-18

	603004	Health and Welfare	261,562	0.00	261,562	0.00
	603005	Retirement	387,823	0.00	387,823	0.00
	603009	Non-Industrial Disability	5,071	0.00	5,071	0.00
	603011	Life Insurance	438	0.00	438	0.00
	603012	Medicare	20,104	0.00	20,104	0.00
	603013	Vision Care	1,764	0.00	1,764	0.00
	603014	Long-Term Disability Insurance	2,503	0.00	2,503	0.00
	603015	Flex Cash	3,764	0.00	3,764	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(4,357)	0.00	(4,357)	0.00
	605006	Hazardous Waste	5,510	0.00	5,510	0.00
	606001	Travel-In State	3,409	0.00	3,409	0.00
	606002	Travel-Out of State	2,251	0.00	2,251	0.00
	613001	Contractual Services	129,593	0.00	129,593	0.00
	660002	Printing	437	0.00	437	0.00
	660003	Supplies and Services	201,789	0.00	201,789	0.00
	660009	Professional Development	1,151	0.00	1,151	0.00
	660042	Recruitment	693	0.00	693	0.00
	660090	Expenses-Other	94	0.00	94	0.00
<b>SHS-Clinic</b>			<b>2,516,031</b>	<b>18.64</b>	<b>2,516,031</b>	<b>18.64</b>
<b>SHS-Health Education</b>	601100	Academic Salaries	0	0.00	0	0.00
	601201	Management and Supervisory	76,776	1.00	76,776	1.00
	601300	Support Staff Salaries	222,833	4.75	222,833	4.75
	601301	Overtime	54	0.00	54	0.00
	601303	Student Assistant	66,336	2.62	66,336	2.62
	603001	OASDI	17,207	0.00	17,207	0.00
	603003	Dental Insurance	7,272	0.00	7,272	0.00
	603004	Health and Welfare	95,728	0.00	95,728	0.00
	603005	Retirement	78,949	0.00	78,949	0.00
	603009	Non-Industrial Disability	5,357	0.00	5,357	0.00
	603011	Life Insurance	261	0.00	261	0.00
	603012	Medicare	4,579	0.00	4,579	0.00
	603013	Vision Care	504	0.00	504	0.00
	603014	Long-Term Disability Insurance	75	0.00	75	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(6,071)	0.00	(6,071)	0.00
	606001	Travel-In State	3,102	0.00	3,102	0.00
	606002	Travel-Out of State	2,805	0.00	2,805	0.00
	616003	I/T Software	5,000	0.00	5,000	0.00
	660001	Postage and Freight	9	0.00	9	0.00
	660002	Printing	26	0.00	26	0.00
	660003	Supplies and Services	16,556	0.00	16,556	0.00
	660009	Professional Development	865	0.00	865	0.00
	660090	Expenses-Other	9,902	0.00	9,902	0.00
<b>SHS-Health Education</b>			<b>608,126</b>	<b>8.37</b>	<b>608,126</b>	<b>8.37</b>
<b>SHS-Information Technology</b>	601100	Academic Salaries	0	0.00	0	0.00
	601300	Support Staff Salaries	77,630	1.00	77,630	1.00
	601303	Student Assistant	6,227	0.23	6,227	0.23
	603001	OASDI	4,755	0.00	4,755	0.00
	603003	Dental Insurance	2,071	0.00	2,071	0.00
	603004	Health and Welfare	21,052	0.00	21,052	0.00
	603005	Retirement	21,880	0.00	21,880	0.00
	603011	Life Insurance	18	0.00	18	0.00
	603012	Medicare	1,112	0.00	1,112	0.00
	603013	Vision Care	92	0.00	92	0.00
	604001	Telephone Usage (Operating Cost)	7,630	0.00	7,630	0.00
	616001	I/T Communications	2,520	0.00	2,520	0.00
	616002	I/T Hardware	23,761	0.00	23,761	0.00
	616003	I/T Software	3,071	0.00	3,071	0.00
	619001	Other Equipment	329	0.00	329	0.00
	660003	Supplies and Services	73,315	0.00	73,315	0.00
	660090	Expenses-Other	50	0.00	50	0.00
<b>SHS-Information Technology</b>			<b>245,512</b>	<b>1.23</b>	<b>245,512</b>	<b>1.23</b>
<b>SHS-Optometry</b>	601100	Academic Salaries	0	0.00	0	0.00
	601300	Support Staff Salaries	177,876	2.00	177,876	2.00
	601303	Student Assistant	12,980	0.52	12,980	0.52
	603001	OASDI	11,046	0.00	11,046	0.00
	603003	Dental Insurance	2,120	0.00	2,120	0.00
	603005	Retirement	50,373	0.00	50,373	0.00

# Student Health Services

Operating Expense Detail

(Fund THS01)

2017-18

	603011	Life Insurance	63	0.00	63	0.00
	603012	Medicare	2,624	0.00	2,624	0.00
	603013	Vision Care	183	0.00	183	0.00
	603014	Long-Term Disability Insurance	750	0.00	750	0.00
	603015	Flex Cash	3,072	0.00	3,072	0.00
	613001	Contractual Services	58,379	0.00	58,379	0.00
	660003	Supplies and Services	3,203	0.00	3,203	0.00
<b>SHS-Optometry</b>			<b>322,669</b>	<b>2.52</b>	<b>322,669</b>	<b>2.52</b>
<b>SHS-Pharmacy</b>	601100	Academic Salaries	0	0.00	0	0.00
	601300	Support Staff Salaries	313,746	3.00	313,746	3.00
	601303	Student Assistant	15,574	0.59	15,574	0.59
	603001	OASDI	18,733	0.00	18,733	0.00
	603003	Dental Insurance	4,218	0.00	4,218	0.00
	603004	Health and Welfare	48,422	0.00	48,422	0.00
	603005	Retirement	88,622	0.00	88,622	0.00
	603011	Life Insurance	54	0.00	54	0.00
	603012	Medicare	4,381	0.00	4,381	0.00
	603013	Vision Care	275	0.00	275	0.00
	606001	Travel-In State	(32)	0.00	(32)	0.00
	606002	Travel-Out of State	1,660	0.00	1,660	0.00
	613001	Contractual Services	3,599	0.00	3,599	0.00
	616001	I/T Communications	597	0.00	597	0.00
	616003	I/T Software	4,788	0.00	4,788	0.00
	660002	Printing	146	0.00	146	0.00
	660003	Supplies and Services	259,425	0.00	259,425	0.00
	660019	Litigation Cost	14	0.00	14	0.00
	660090	Expenses-Other	313	0.00	313	0.00
<b>SHS-Pharmacy</b>			<b>764,536</b>	<b>3.59</b>	<b>764,536</b>	<b>3.59</b>
<b>SHS-X-Ray</b>	601100	Academic Salaries	0	0.00	0	0.00
	601300	Support Staff Salaries	61,502	1.00	61,502	1.00
	603001	OASDI	4,301	0.00	4,301	0.00
	603003	Dental Insurance	507	0.00	507	0.00
	603004	Health and Welfare	16,323	0.00	16,323	0.00
	603005	Retirement	17,296	0.00	17,296	0.00
	603011	Life Insurance	18	0.00	18	0.00
	603012	Medicare	1,006	0.00	1,006	0.00
	603013	Vision Care	92	0.00	92	0.00
	613001	Contractual Services	9,824	0.00	9,824	0.00
	660003	Supplies and Services	30,506	0.00	30,506	0.00
<b>SHS-X-Ray</b>			<b>141,375</b>	<b>1.00</b>	<b>141,375</b>	<b>1.00</b>
<b>Grand Total</b>			<b>7,218,994</b>	<b>53.14</b>	<b>7,218,994</b>	<b>53.14</b>



# Student Health Services

THF01 and TX015 Summary

2017-18

## Facilities Fund (THF01)

Revenue Types		Actuals \$
Sales and Services of Auxiliary Enterprises		\$1,472,647
Revenue from Interest		\$8,667
Revenue from Investments		\$191,990
<b>Total Revenues</b>		<b>\$1,673,303</b>

Operating Expenses		Actuals \$
State Pro Rata Charges Group		\$14,085
Misc. Operating Expenses		\$864,377
<b>Total Operating Expenses</b>		<b>\$878,462</b>

<b>Operating Net Income (Loss)</b>	<b>\$794,841</b>
------------------------------------	------------------

## Miscellaneous Trust Funds (TX015)

Revenue		Actuals \$
Health & Wellness Education		\$56
<b>Total Revenues</b>		<b>\$56</b>

Expenses		Actuals \$
TX015 - Health & Wellness Education		\$0
<b>Total Expenses</b>		<b>\$0</b>

Fund Equity		Actuals \$
TX015 - Health & Wellness Education		\$4,003
<b>Total Fund Equity</b>		<b>\$4,003</b>



## 24. OTHER – CONSTRUCTION PROJECTS

# Facilities Management

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## Facilities Project News

### Student Housing II

Construction is underway from a new Residence Hall along the American River Parkway. It will be 4 stories tall with capacity for over 400 freshman and sophomore students. Amenities will include a large courtyard, Study Rooms, Recreations Rooms and Lounges, Fitness Center and Computer Lab. A Multipurpose wing will house a rooftop terrace, large classroom and meeting room for conferences and events. Administrative facilities for Housing and Residential life staff are also included in the project. The construction cost for the project is approximately \$44 million. Otto Construction, along with their team of consultants and subcontractors, including SCB Architects are working to complete the project for the Fall 2017 Semester.

### University Union Expansion

The University Union Expansion North Project package has been approved by the Board of Trustees. The new addition and alteration to the existing building includes 72,500 SF of combined areas, as follows: University Union will expand by approximately 42,700 SF, 21,100 SF will be demolished and replaced, while 8,700 SF of existing space will be renovated in place. The renovation will accommodate the growing campus populations, providing informal recreation space, student offices, campus group meeting rooms, special event space, casual seating, and a new coffee shop. Our collaborative design-build partner is McCarthy Building Companies, Inc. with Dreyfuss & Blackford Architects working towards a \$42.2 million construction budget. The project will begin construction in January of 2017 and is targeting a Fall 2018 opening.

### Science II

Programming and Schematic Design is currently underway for a new multi-story Science Laboratory building to be located on Lot 4. It will house both wet and dry Biology and Chemistry laboratories and associated support space, in addition to faculty offices, administrative areas. The project will include an Observatory and Planetarium intended for engagement with the public. Our Collaborative Design-Build Partner is Sundt Construction with CO Architects. The building is anticipated to be approximately 94,000 SF with an estimated construction budget of \$60 million. The project will begin construction in the summer of 2017, and is targeting a Fall 2019 opening.

### Parking Structure V

Design Development is currently underway for a new 5-story (6 parking levels) Parking Structure to contain 1750 parking spaces, in addition to a 20,000 square foot building to house a Welcome Center and the University Transportation and Parking Services (UTAPS) program. Spaces for electric vehicle charging (or space for future charging stations), motorcycles and disabled access parking will be provided on each level. Our Collaborative Design-Build Partner is Clark Pacific with Dreyfuss & Blackford Architects. The project construction budget is \$47 million, targeting a Spring 2018 opening.

### Master Planning

Sacramento State's Master Plan, approved May 20, 2015, set the blueprint for University for the next 20 years. Updates can be found on the [Master Planning Webpage](#).



**California State University, Sacramento**  
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Sacramento, CA 95819  
(916) 278 - 6011



Campus Map  
Employment  
Housing  
IT Services  
Title IX Sexual Harassment/Misconduct Resources  
Transportation and Parking  
University Library

Accessibility  
Campus Safety  
College Portrait  
Meet President  
Nelsen  
Parents & Families  
Police Department  
Recreation (The WELL)  
Strategic Plan

**Divisions**  
Academic Affairs  
Administration and Business Affairs  
Human Resources  
Information Resources & Technology  
Public Affairs & Advocacy  
Student Affairs  
University Advancement

**Five-Year Summary by Category and Fund Source**  
**(Dollars in 000s)**

**SACRAMENTO**

Category Summary	2018/19	2019/20	2020/21	2021/22	2022/23
I. Existing Facilities/Infrastructure					
A. Critical Infrastructure Deficiencies	15,525	2,356	11,458	11,458	11,458
B. Modernization/Renovation	12,875	6,948	10,259	78,240	160,134
II. New Facilities/Infrastructure	19,409	242,811	51,819		96,376
<b>Totals</b>	<b>\$731,126</b>	<b>\$47,809</b>	<b>\$252,115</b>	<b>\$73,536</b>	<b>\$89,698</b>

FTE Existing Facilities/Infrastructure					
FTE New Facilities/Infrastructure			932		608
<b>FTE Totals*</b>	<b>1540</b>		<b>932</b>		<b>608</b>

Student Housing Beds		1,000			
Parking Spaces					
Faculty/Staff Housing Units					

Fund Summary	2018/19	2019/20	2020/21	2021/22	2022/23
DESIGNATED CAMPUS IMPROVEMENTS (Campus-I)	7,435	5,507	5,751	5,637	19,908
DESIGNATED CAMPUS MAINTENANCE (Campus-M)	308				
DEFERRED MAINTENANCE - State (DM)	5,977				
CAP & TRADE - State (C&T)	8,675	6,948	5,008	5,008	
CSU RESERVES (CSU)					
SELF-SUPPORT RESERVES					
Associated Students Incorporated (ASI)					
Auxiliary/Foundation (Aux)		237,675			
Continuing Education (CE)					
Faculty/Staff Housing (FH)					
Health Center (Hlth)					
Parking (Pkg)					
Student Housing (SH)					
SYSTEMWIDE REVENUE BONDS					
Academic Program (SRB-AP)	25,414	1,985	62,777	79,053	248,060
Self-Support (SRB-SS)					
OTHER					
Donor (Don)					
Energy/Power Purchase Agreements (Eng)					
Grants (Gra)					
Public-Private/Public Partnership (PPP)					
<b>Totals</b>	<b>\$731,126</b>	<b>\$47,809</b>	<b>\$252,115</b>	<b>\$73,536</b>	<b>\$89,698</b>

FTE capacity will be counted in the year in which "C" appears.

\*Includes FTE showing in Self-Support/Other Projects.

**Five-Year Facilities Renewal and Capital Improvement Plan**  
**(Dollars in 000s)**

**SACRAMENTO**

**Deferred Maintenance, Renewal and Improvements**

Project	FTE	CAT	Funds	2018/19	2019/20	2020/21	2021/22	2022/23	GHG <sup>1</sup>
Art Sculpture Lab Upgrades	N/A	IA	Campus-I SRB-AP	PWc 1,000 C 2,902					
ADA Upgrades	N/A	IA	Campus-I SRB-AP	PW 60 C 704					
Hornet Stadium Upgrades	N/A	IA	Campus-I SRB-AP	PWc 1,000 C 2,538					
Building Switches, Ph. 2	N/A	IA	Campus-M SRB-AP	PW 308 C 1,036					
Elevators	N/A	IA	DM	PWC 3,110					
Roofs	N/A	IA	DM	PWC 2,867					
Lighting and AHU Library 1	N/A	IB	C&T	PWC 2,140					-310
Lighting and AHU Library 2	N/A	IB	C&T	PWC 1,376					-154
Central Plant Optimization	N/A	IB	C&T	PWC 151	C 1,940				-177
Campus Lighting Retrofit	N/A	IB	C&T	PWC 5,008	PWC 5,008	PWC 5,008	PWC 5,008		-1400
Storm Water Renovations	N/A	IA	Campus-I SRB-AP		PW 371 C 1,985				
Infrastructure Improvements	N/A	IA	Campus-I SRB-AP			PW 500 C 10,958	PW 500 C 10,958	PW 500 C 10,958	
<b>Totals</b>	<b>\$77,894</b>	<b>0</b>		<b>\$24,200</b>	<b>\$9,304</b>	<b>\$16,466</b>	<b>\$16,466</b>	<b>\$11,458</b>	<b>-1771</b>

**Academic Projects**

Project	FTE	CAT	Funds	2018/19	2019/20	2020/21	2021/22	2022/23	GHG <sup>1</sup>
Science II Replacement Building, Ph. 2	N/A	IB	Campus-I	E 4,200					
Folsom 3rd Floor Improvements	0	II	Campus-I SRB-AP	SPW 1,175 C 18,234	E 1,082				-235
Classroom III	932	II	Campus-I SRB-AP		PW 4,054	C 51,819		E 3,452	142
Amador Renovation	N/A	IB	Campus-I SRB-AP			PW 3,291	C 36,547	E 3,903	-641
Infrastructure Upgrades, Ph. 1	N/A	IB	Campus-I SRB-AP			PW 1,960	C 31,548		
Stadium Renovations	N/A	IB	Campus-I SRB-AP				PW 5,137	E 100 C 61,176	
Library Renovation	N/A	IB	Campus-I SRB-AP					PW 5,611 C 89,344	-402
Performing Arts Center	608	II	Campus-I SRB-AP					PWE 6,342 C 86,582	105
<b>Totals</b>	<b>\$415,557</b>	<b>1540</b>		<b>\$23,609</b>	<b>\$5,136</b>	<b>\$57,070</b>	<b>\$73,232</b>	<b>\$256,510</b>	<b>-1031</b>

# Self-Support / Other Projects

Project	Spaces	CAT	Funds	2018/19	2019/20	2020/21	2021/22	2022/23	GHG <sup>1</sup>
Student Union Expansion, Ph. 3	N/A	II	AUX		PWCE 42,234				-2045
Capitol Public Radio Expansion	N/A	II	AUX		PWCE 13,469				22
Student Housing (Ph. 3)	1000	II	AUX		PWCE 181,972				468
<b>Totals</b>	<b>\$237,675</b>			<b>\$0</b>	<b>\$237,675</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-1555</b>

Greenhouse Gas Emissions (Metric Tons of CO <sub>2</sub> )	Current GHG	2018/19	2019/20	2020/21	2021/22	2022/23	Change
Net Change Due to Projects	18,918	-1,226	-1,763	-991	-350	-297	-4,357
Greenhouse Gas Emissions with Net Changes		17,692	15,929	14,938	14,588	14,291	

2020 Goal
17,528
2040 Goal
3,506

<sup>1</sup> Gross Square Feet

A = Acquisition P = Preliminary Plans W = Working Drawings c = Partial Construction C = Construction E = Equipment S = Study  
Category and Fund codes: Reference the Project Category and Fund Types section in The Basis of the Capital Outlay Program.

## **Sacramento – Description of the Five-Year Facilities Renewal and Capital Improvement Plan**

### **Projects in Budget Year**

#### **Deferred Maintenance, Renewal and Improvements**

This program will address the campus' highest priority deficiencies in deferred maintenance, infrastructure and building system renewal, minor capital improvements, and accessibility. Projects included in this program are upgrades to the fire alarm system, building main switchgear, sewer relining, ADA deficiencies, elevators, and roofs.

#### **Academic Projects**

##### **Science II Replacement Building, Ph. 2 E \$4,200,000**

This project will equip a 48,000 ASF/78,700 GSF science replacement facility (#56A) for the Biology and Chemistry departments. The project will accommodate 233 FTE (177 LD Lab, 56 UD Lab) and 46 faculty offices. The project includes the demolition of an older science facility and subsequent decrease of 259 FTE (-168 lecture, -57 LD Lab, -34 UD Lab) and six faculty offices. The net effect will be -33 FTE (-168 lecture, 115 LD Lab, 20 UD Lab) and 40 faculty offices. A future project will repurpose facilities vacated in Sequoia Hall (#36).

##### **Folsom 3rd Floor Improvements SPWC \$19,409,000**

This project will remodel 39,700 ASF/63,700 GSF on the vacant 3rd floor of Folsom Hall (#65) to provide classrooms, teaching labs, faculty offices, and department offices. The project will provide classrooms and teaching labs with 820 stations, 357 FTE (280 lecture, 77 UD/LD lab) and eight departmental office suites, with a total of 113 faculty offices and a departmental office suite. To support the new uses on the third floor, new telecom rooms will need to be provided as well as enlarged restrooms and new HVAC units. As a secondary effect, the campus is considering the demolition of Brighton Hall in connection with this project. The future cost for equipment is \$1,082,000.

#### **Self-Support / Other Projects**

None

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### **Future Projects (2019/20–2022/23)**

#### **Deferred Maintenance, Renewal and Improvements**

This program will address the campus' highest priority deficiencies in deferred maintenance, infrastructure and building system renewal, minor capital improvements, and accessibility. Projects included in this program are upgrades to the fire alarm system, building main switchgear, boilers, and related infrastructure improvements.

#### **Academic Projects**

##### **Classroom III**

This project will construct a 100,000 ASF/158,800 GSF building (#97) to house the College of Education/College of Engineering. It will provide for 2,968 FTE (2,619 lecture, 164 LD Lab, 185 UD Lab) and 193 faculty offices. The project includes an assessment center with extensive file space, a teacher preparation area, graduate research space, and special speech and hearing labs, along with administrative office space. The Classroom III building will also house a variety of classrooms, faculty offices, and lab needs for the College of Engineering to replace those lost to building renovations and the partial demolition of Santa Clara Hall. The net FTE increase is estimated to be 932 and will be confirmed by a feasibility study.

##### **Amador Renovation**

This project will renovate Amador Hall to allow its use as a Library Annex during the Library renovation. The project includes remodel of areas vacated by the Social Sciences and Interdisciplinary Studies and Geology departments moving to Sequoia Hall and Classroom III. HVAC, plumbing, electrical, and telecommunications infrastructure will be improved and updated as well as refurbishment of building finishes.

## **Sacramento – Description of the Five-Year Facilities Renewal and Capital Improvement Plan**

### **Future Projects (2019/20–2022/23) (continued)**

#### **Infrastructure Upgrades, Ph. 1**

This project will address critical infrastructure needs in the existing campus utility by upgrading and extending the storm water collection system, irrigation pumps, natural gas distribution system, chilled water piping, and the domestic water distribution system.

#### **Stadium Renovations**

This project will renovate the Hornet Stadium to bring it into compliance with ADA seating requirements and will repair/replace the existing press box. The existing press box has dry rot from exposure to the elements. This project will replace existing wood decking with aluminum decking on the upper level of the stadium including repair/replacement of supporting beams. This project will improve ADA compliant seating in the east bleachers and ADA access to all bleachers. This project will also update telecom and electrical systems to current CSU standards.

#### **Library Renovation**

This project will renovate 148,800 ASF/211,800 GSF of open stack area, special materials storage, reader stations, archive, and administrative space in the existing Library (#40). The project will correct the library's deficiencies by reorganizing the existing space to support current teaching and learning modes, provide efficient circulation, a new orientation center, and a student reading room. The remodel will also correct HVAC and telecommunication infrastructure problems.

#### **Performing Arts Center**

This project will construct a 53,600 ASF/78,600 GSF 1,200-seat auditorium (#30) accommodating 608 FTE (582 lecture, 26 LD Laboratory) and 20 faculty offices for speech, drama, dance, and music. The facility will include a lobby, restrooms, box office, costume/make-up rooms, rehearsal rooms, an acting lab, conference room, stage/set areas, and video recordings, sound, and lighting support.

#### **Self-Support / Other Projects**

##### **Student Union Expansion, Ph. 3**

This project will further expand the University Union, with the addition of a satellite ballroom and meeting rooms with 26,400 ASF/36,700 GSF. Proceeding with this project is dependent upon a viable financial plan for placement in the Systemwide Revenue Bond Program. The bonds will be repaid from University Union fees.

##### **Capitol Public Radio Expansion**

This project will expand the existing Capitol Public Radio station (#108) on the Sacramento campus. Capitol Public Radio 14,200 ASF/19,900 GSF has grown significantly since first moving into the current facility in 2004. The news and content staff has tripled and the entire staff has nearly doubled since then. The current facility can no longer accommodate additional growth. To support this growth, Capitol Public Radio requires additional space including conference rooms and production studios. The expansion will add approximately 6,700 ASF/10,400 GSF. The project will also remodel 7,700 ASF/11,900 GSF of the building to provide a better layout for the internal spaces.

##### **Student Housing (Ph. 3)**

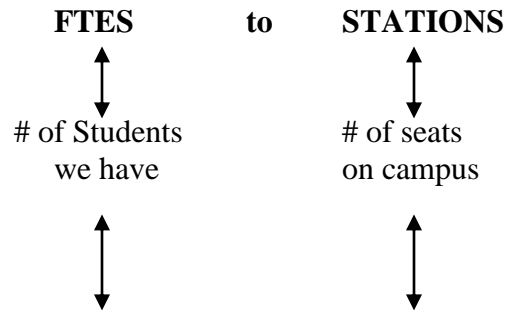
This project will construct new residence hall buildings for a total of 1,000 beds, in a mix of one-bed/one-bath, four-bed/two-bath, and two-bed/two-bath units on the site of the McAuliffe Baseball Complex adjacent to the south end of the campus. Proceeding with this project is dependent upon a viable financial plan and approval by the Housing Proposal Review Committee and the chancellor.



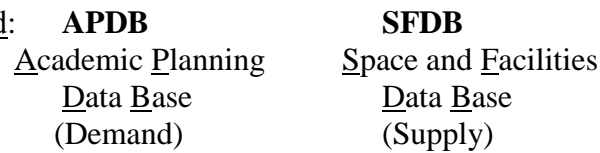
### State Funded Buildings:

Dollars Received = Function of FTES growth

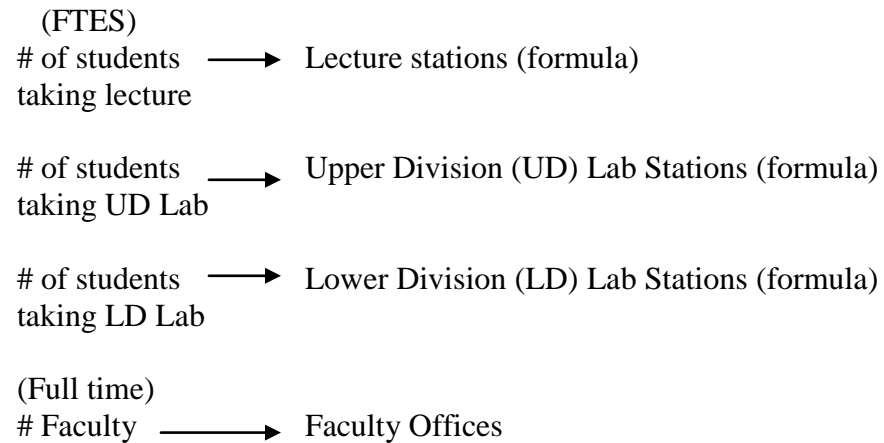
Comparing:



How it's measured:



How it's compared:



If  $FTES > STATIONS$  then it increases the campus' chance to receive funds  
(the higher the FTES to STATIONS, the better)

If  $FTES < STATIONS$  then it decreases the campus' chance to receive funds

### General Observations of Chancellor's Office Prioritization of State Funded Projects:

1. Safety (e.g. Seismic retrofits) – not under campus' control
2. Projects uncompleted – funding in phases
3. Instructional needs ( $FTES > STATIONS$ , demand > supply)
4. Renovations are generally favored over new construction
5. Project costs (lower cost projects have greater chance of funding over higher cost projects)

## **Nonstate Funded Capital Projects**

The funds required to plan, construct, and operate new nonstate funded facilities are provided by mandatory fees, user charges, gifts and bonds issued by the trustees or auxiliary organizations. The state typically provides land for these projects and may provide utilities to the site. Nonstate funded projects include parking lots and structures, student housing, student unions, health centers, stadiums, food service buildings, bookstores, and other facilities that help meet educational goals established by the Board of Trustees. Planning guidelines require financial plans and market studies, when applicable, to establish the operational viability of proposed nonstate funded capital outlay projects.<sup>1</sup>

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### **CSU SYSTEMWIDE REVENUE BOND (SRB) PROGRAM REQUIREMENTS**

**CAMPUSWIDE DEBT COVERAGE REQUIREMENT = >1.35**  
**(Established CSU fees. For Enterprise units such as Parking, Housing, Student Health Center.)**

- New Project of a Campus Debt Program = > 1.00, with Campus Debt Coverage Requirement = >1.10
- New Campus Stand Alone Project: Project Debt Coverage Requirement = > 1.25

**AUXILIARY SRB PROJECTS**  
**(“Auxiliary” refers to the University Union, UEI, etc.)**

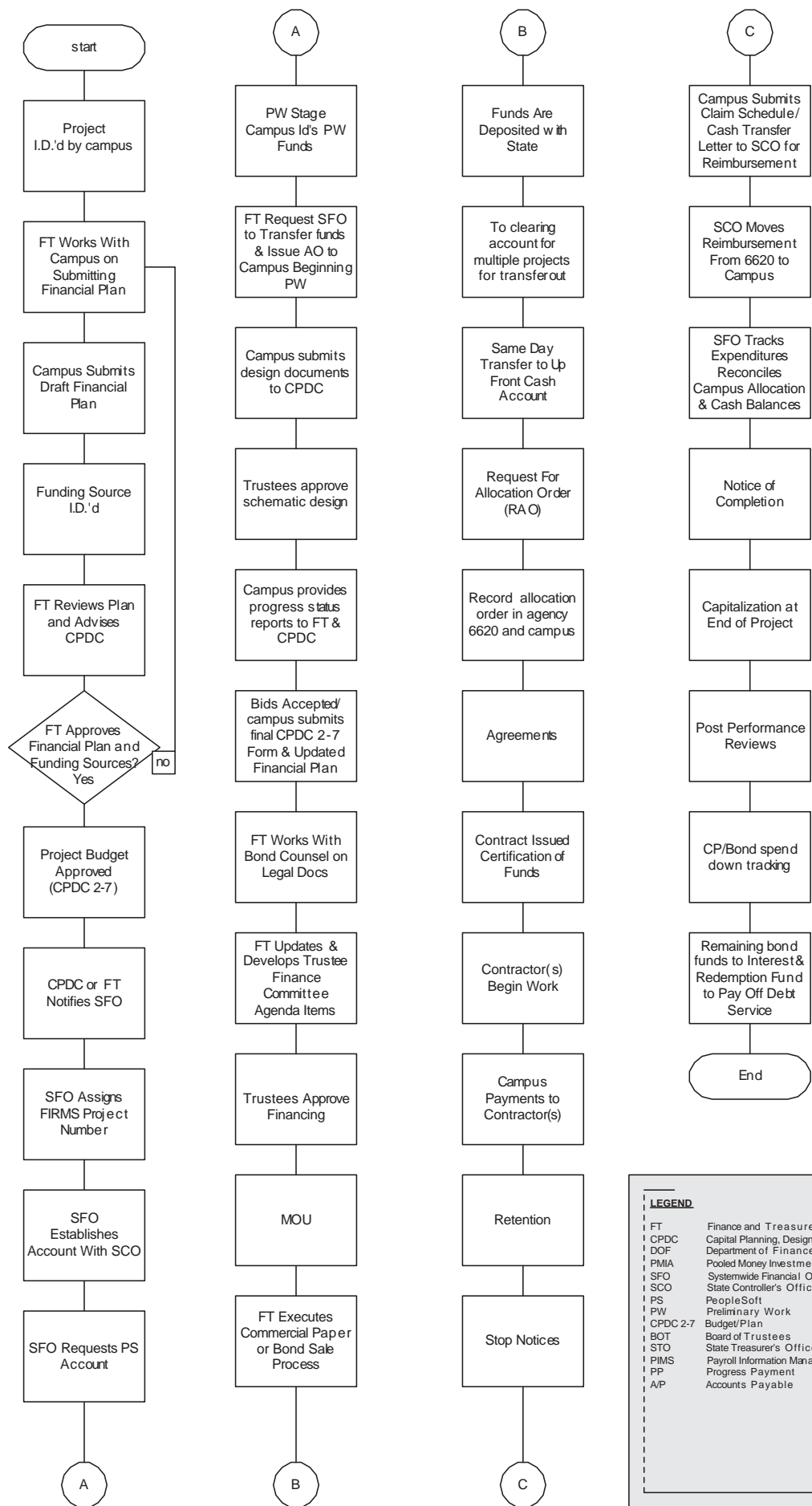
- New SRB Funded Project of a Campus Auxiliary Debt Program = > 1.10, with Auxiliary Program Debt Coverage Requirement = > 1.25
- New Auxiliary Stand Alone Project: Project Debt Coverage Requirement = > 1.25

The debt coverage ratio is the annual net income (revenue less expense) divided by the debt service amount.

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<sup>1</sup>CSU-Five-Year Capital Improvement Program 2007/08 through 2011/12, Capital Planning, Design and Construction, page 6.

# Nonstate Bond Funded Capital Project Flowchart



## LEGEND

FT	Finance and Treasure
CPDC	Capital Planning, Design and Construction
DOF	Department of Finance
PMIA	Pooled Money Investment Account
SFO	Systemwide Financial Operations
SCO	State Controller's Office
PS	PeopleSoft
PW	Preliminary Work
CPDC 2-7	Budget/Plan
BOT	Board of Trustees
STO	State Treasurer's Office
PIMS	Payroll Information Management System
PP	Progress Payment
A/P	Accounts Payable

## **SACRAMENTO FACILITIES RENEWAL AND CAPITAL IMPROVEMENT PLAN**

### **Future Projects (2019/20–2022/23)**

#### **Self-Support / Other Projects**

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## **25. OTHER – DEFERRED MAINTENANCE & CAPITAL PROJECTS**

### Deferred Maintenance Projects by Years

Project*	Project Number	Budget	Actual Expenditures 2016/17	Actual Expenditures 2017/18	Projected Expenditures 2018/19	Estimated Budget Available 7/1/2019
<b>2017/18 Campus Funded Non-Recurring Maintenance and Repair (486)</b>						
Mendocino Steam and Condensate Project	1718W06408	\$ 44,000.00		\$ 42,043.00	\$ 1,957.00	-
Fire Alarms PH III	FAC1718FIREALM3	\$ 1,271,000.00		\$ 7,823.00	\$ 1,263,177.00	-
Sacramento Hall Coil Replacement	1718W06409	\$ 60,000.00		\$ 56,989.00	\$ 3,011.00	-
<b>2017/18 Campus Funded Non-Recurring Maintenance and Repair Subtotals</b>		\$ 1,375,000.00	\$ -	\$ 106,855.00	\$ 1,268,145.00	\$ -
<b>2018/19 Campus Funded Non-Recurring Maintenance and Repair (486)</b>						
<b>Critical Roof Replacements</b>	OT1819CRITROOFR	\$ 385,000.00			\$ 385,000.00	-
<b>2018/19 Campus Funded Non-Recurring Maintenance and Repair Subtotals</b>		\$ 385,000.00			\$ 385,000.00	-
<b>2017/18 Campus Funded Capital Improvement (487)</b>						
Eureka Hall Network Cabling	4871516EURCABLE	\$ 1,216,239.00	\$ 66,148.00	\$ 749,631.00	\$ 400,460.00	-
Lassen Elevator	4871516LSNELEVR	\$ 1,040,000.00	\$ 371,523.00	\$ 668,477.00	-	-
Testing Center Remodel	4871617TESTINGC	\$ 904,000.00		\$ 156,600.00	\$ 747,400.00	
Folsom Hall Speech PH 3	FAC1718FLSMSPH3	\$ 283,512.00		-	\$ 283,512.00	-
Lassen 1001/1003	FAC1718LSNBURSR	\$ 500,000.00		\$ 31,197.00	\$ 468,803.00	-
Lock Project	FAC1819LOCKUPDT	\$ 250,000.00		-	\$ 250,000.00	-
Global Ed Lib Int Ctr Ph II	1718W20106	\$ 139,590.93		\$ 5,850.00	\$ 133,740.93	-
<b>2017/18 Campus Funded Capital Improvement Subtotals</b>		\$ 4,333,341.93	\$ 437,671.00	\$ 1,611,755.00	\$ 2,150,175.00	\$ -
<b>2018/19 Campus Funded Capital Improvement (487)</b>						
Sequoia 3rd Floor Lab	OT16SEQ3RDFLLAB	\$ 1,415,739.00		\$ 31,381.00	\$ 100,000.00	\$ 1,284,358.00
Soccer / Softball Restroom	OT16SOCSOFTREST	\$ 774,000.00		\$ 648,534.00	\$ 125,466.00	-
Collision Reduction Project	4871617COLLISRE	\$ 52,000.00		-	\$ 51,177.00	-
<b>2018/19 Campus Funded Capital Improvement Subtotals</b>		\$ 52,000.00	\$ -	\$ -	\$ 51,177.00	\$ -
<b>2016/17 State Funded Deferred Maintenance Projects</b>						
Library Elevators	FAC1718LIBRELEV	\$ 983,000.00	-	\$ 56,240.00	\$ 926,760.00	-
Capistrano Elevators	FAC1617CAPSELEV	\$ 343,000.00	-	\$ 86,668.00	\$ 256,332.00	-
Facilities Condition Assessment	FAC1718FACACCESS	\$ 75,000.00	-	\$ 75,000.00	-	-
Chiller #3 Renewal	FAC1718CHILLRNW	\$ 80,000.00	-	\$ 77,791.00	\$ 2,209.00	-
<b>2016/17 Deferred Maintenance Subtotals</b>		\$ 1,481,000.00	\$ -	\$ 295,699.00	\$ 1,185,301.00	\$ -
<b>2017/18 Campus Funded Deferred Maintenance Projects</b>						
Bottle Filling Stations	1718P00088	\$ 105,000.00		\$ 58,104.66	\$ 46,895.34	-
Riverfront Roof Repairs	1718P00003	\$ 17,000.00		\$ 15,206.00	\$ 3,762.00	-
Mendocino Roof Repairs	1718P00052	\$ 25,500.00		\$ 29,195.00	-	-
Solano Roof Repairs	1718P00051	\$ 29,000.00		\$ 31,609.00	-	-
Library 1 Roof Repairs	1718P00050	\$ 32,000.00		\$ 15,095.00	\$ 16,905.00	-
Shasta Roof Repairs	1718P00015	\$ 50,000.00		-	\$ 50,000.00	-
Tiered Seating: Mendocino, Amador, Mariposa, Solano	1718P00109	\$ 250,000.00		\$ 123,499.00	\$ 126,501.00	-
Smart Classrooms PH 1 & 2	1718P00123	\$ 239,142.00		-	\$ 239,000.00	-
Ramona Bike Path	none	\$ 165,000.00		-	\$ 165,000.00	-
<b>2017/18 Deferred Maintenance Subtotals</b>		\$ 912,642.00	\$ -	\$ 272,708.66	\$ 648,063.34	\$ -
<b>2018/19 Campus Funded Deferred Maintenance Projects</b>						
Door Lock Upgrade	1819P00001	\$ 250,000.00			\$ 250,000.00	-
<b>2018/19 Deferred Maintenance Subtotals</b>		\$ 250,000.00	\$ -	\$ -	\$ 250,000.00	\$ -

\*The categories have been revised for the 2018-19 report, and therefore, may not be comparable with previous versions of this report.

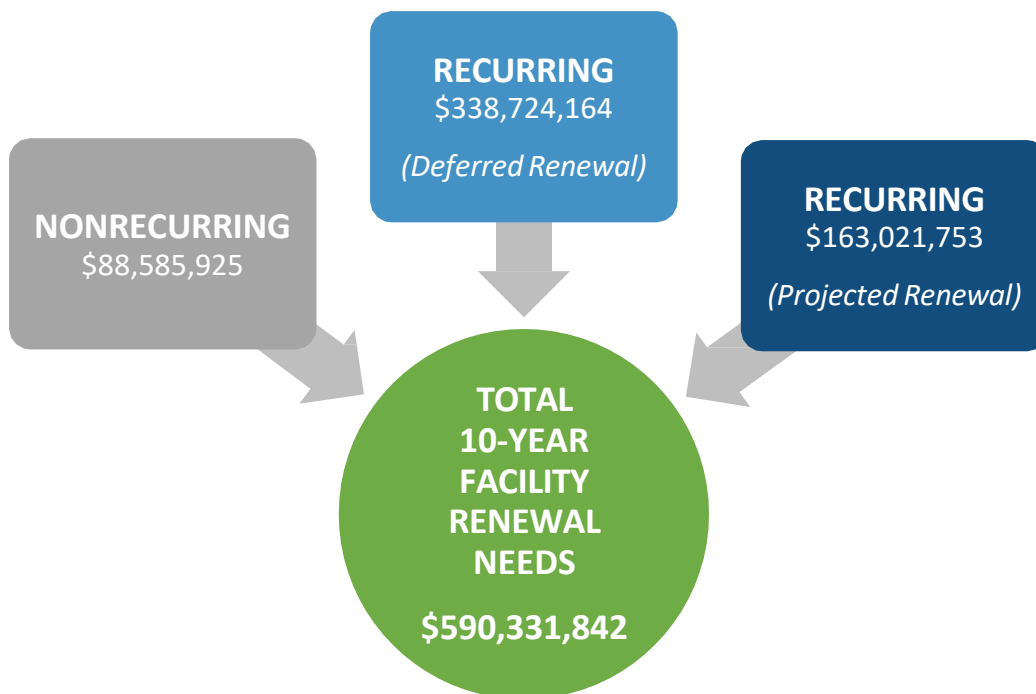
## 10-Year Facility Renewal Needs

In September 2017, California State University, Sacramento (Sac State) contracted with ISES Corporation to perform comprehensive Facility Condition Assessment (FCA) services throughout the campus to assess the deferred renewal needs (commonly referred to as deferred maintenance). The overall FCA effort included 62 buildings encompassing almost 5.2 million square feet. This report will show our current renewal needs as well as our 10- year renewal needs broken out by building.

For the inspected buildings, the average overall Facility Condition Needs Index (FCNI), which is a measure of all renewal needs over the next 10 years, is 0.32. The average Facility Condition Index (FCI), which is a measure of just Deferred Renewal, is 0.19, which is well within the poor condition range. This value indicates that a sizeable percentage (almost 60 percent) of total renewal needs are considered deferred.

The assessment is an evaluation of the mechanical, electrical and plumbing systems, structural architectural components, vertical transportation systems, and utilities as they relate to each asset in the study. Exterior equipment obviously associated with a building, such as a pad-mounted chiller, transformer or loading dock service lot, is included in the assessment.

As illustrated below, the FCA effort identified \$590 million in nonrecurring projects and recurring renewal needs that should be addressed over the next 10 years. Recurring renewal needs total almost \$502 million, while Plant Adaption or Corrective Action projects total over \$88 million. Of the recurring costs, Deferred Renewal needs total almost \$339 million, which is 57 percent of the total 10-year renewal costs.



## 10-Year Facility Renewal Needs

In the table below you will find a general building inventory sorted by building number. The table includes typical stats such as primary use, year built, and size along with valuable information like CRV, total renewal costs, FCNI (The Facility Condition Needs Index,) and FCI (The Facility Condition Index).

The Facility Condition Needs Index (FCNI) provides a lifecycle cost comparison. It is a ratio of the 10-year renewal needs (including Deferred Renewal) to the current replacement value of the asset and is most commonly used to compare buildings to other buildings. The lower the FCNI, the better the facility condition. It should also be noted that this is an index, not a percentage. It can, especially in the case of historic facilities, exceed 1.00.

$$\text{FCNI} = \frac{\text{10-Year Renewal Needs}}{\text{Current Replacement Value}}$$

The Facility Condition Index (FCI) provides a relative measure for an objective comparison of building condition. This is a simple calculation derived by dividing the Deferred Renewal needs by the CRV. The following standards can be applied to assess where a facility falls within a range of conditions.

Good <.05

Fair .05-.10

Poor >.10

$$\text{FCI} = \frac{\text{Deferred Renewal}}{\text{Current Replacement Value}}$$

ASSET #	ASSET NAME	BLDG TYPE	YEAR BUILT	SQUARE FEET	CRV (\$)	RENEWAL COSTS (\$)	FCNI	FCI
001	SACRAMENTO HALL	OF	1959	38,090	18,442,000	7,698,744	0.42	0.26
002	RIVER FRONT CENTER	FS	1959	40,198	21,555,000	10,853,280	0.50	0.34
004	DOUGLASS HALL	CL	1953	22,700	11,873,000	6,700,820	0.56	0.34
007	KADEMA HALL	CL	1962	46,184	22,534,000	15,083,675	0.67	0.58
009	SHASTA HALL BUILDING	TH	1956	62,667	25,488,000	18,059,242	0.71	0.52
010	CALAVERAS HALL	CL	1956	21,630	11,313,000	7,662,300	0.68	0.56
011	ALPINE HALL	CL	1967	30,550	15,480,000	9,632,648	0.62	0.42
012	BRIGHTON HALL	CL	1966	30,880	15,647,000	10,422,173	0.67	0.51
014	SANTA CLARA HALL	CL	1960	66,391	31,393,000	16,217,321	0.52	0.33
015	YOSEMITE HALL	GM	1955	82,301	31,747,000	18,162,053	0.57	0.40
016	DRAPER HALL	DM	1959	38,212	20,766,000	7,596,062	0.37	0.23
017	JENKINS HALL	DM	1959	38,212	20,766,000	6,372,328	0.31	0.17
019	RECREATION FACILITY	GM	1976	1,152	562,000	442,115	0.79	0.43



## 10-Year Facility Renewal Needs

ASSET #	ASSET NAME	BLDG TYPE	YEAR BUILT	SQUARE FEET	CRV (\$)	RENEWAL COSTS (\$)	FCNI	FCI
020	HANDBALL COURTS	GM	1959	5,969	2,787,000	633,353	0.23	0.14
022	FACILITIES	ST	1959	35,272	16,052,000	5,947,115	0.37	0.24
023	CUSTODIAL	ST	1992	6,226	3,349,000	341,752	0.10	0.04
024	HAZARDOUS MATERIALS	LB	1961	1,381	1,075,000	408,796	0.38	0.12
025	AMERICAN RIVER	DM	2009	209,050	68,730,000	6,827,455	0.10	0.00
026	LASSEN HALL	OF	1954	110,000	52,254,000	21,300,830	0.41	0.14
027	OUTDOOR THEATER	TH	1953	2,160	1,058,000	658,099	0.62	0.39
029	ENVIRONMENTAL	LB	1958	1,263	983,000	226,897	0.23	0.13
032	CENTRAL PLANT	WH	1951	13,569	4,333,000	1,173,616	0.27	0.17
033	ATHLETIC CENTER	OF	1975	27,313	13,462,000	6,064,332	0.45	0.37
034	TAHOE HALL	CL	1979	64,764	30,917,000	17,710,695	0.57	0.10
035	CAPISTRANO HALL	CL	1967	84,722	39,560,000	19,906,927	0.50	0.36
036	SEQUOIA HALL	LB	1966	191,137	117,556,000	67,228,444	0.57	0.47
037	DEL NORTE HALL	OF	1965	54,000	26,570,000	4,513,542	0.17	0.10
038	EUREKA HALL	CL	1969	59,488	28,398,000	15,552,479	0.55	0.45
039	AMADOR HALL	CL	1971	67,138	31,746,000	17,252,232	0.54	0.41
040	LIBRARY I AND II	LY	1973	377,074	167,218,000	53,931,322	0.32	0.25
042	SOLANO HALL AND	CL	1992	67,710	32,016,000	9,131,888	0.29	0.16
043	MENDOCINO HALL	CL	1990	77,000	36,170,000	10,895,833	0.30	0.15
044	SIERRA HALL	DM	1974	41,662	22,641,000	8,852,751	0.39	0.24
045	SUTTER HALL	DM	1974	40,102	21,793,000	8,592,227	0.39	0.23
046	DINING COMMONS	FS	1981	22,747	12,197,000	3,210,180	0.26	0.10
047	UNIVERSITY UNION	SU	1991	162,268	65,045,000	27,729,051	0.43	0.22
048	RIVERSIDE HALL	CL	1989	83,316	38,904,000	9,876,682	0.25	0.14
049	FOOD SERVICE OUTPOST	FS	1983	1,300	844,000	364,558	0.43	0.22
054	ELI AND EDYTHE BROAD	GM	2008	26,013	10,511,000	757,765	0.07	0.00
056	PLACER HALL (SCIENCE	LB	1997	67,101	42,537,000	8,087,154	0.19	0.06
057	HORNET FOUNDATION	WH	1990	7,800	2,627,000	405,603	0.15	0.04
058	PUBLIC SAFETY	OF	1959	11,892	6,281,000	2,750,356	0.44	0.18
060	HORNET STADIUM	GM	1969	89,140	49,158,000	1,878,991	0.04	0.02
061	CHILD DEVELOPMENT	CC	1988	13,704	7,634,000	1,581,129	0.21	0.08
062	BENICIA HALL	OF	2002	7,203	4,141,000	614,120	0.15	0.02
065	FOLSOM HALL	OF	1983	198,692	94,385,000	38,297,241	0.41	0.21

## 10-Year Facility Renewal Needs

ASSET #	ASSET NAME	BLDG TYPE	YEAR BUILT	SQUARE FEET	CRV (\$)	RENEWAL COSTS (\$)	FCNI	FCI
075	RECEIVING WAREHOUSE	WH	1984	5,000	856,000	430,269	0.50	0.28
081	MODOC HALL	OF	2004	85,402	40,569,000	6,367,364	0.16	0.05
082	ART SCULPTURE LAB	ST	1971	12,040	4,075,000	2,947,114	0.72	0.32
088	NAPA HALL	CL	2002	33,392	16,920,000	4,085,741	0.24	0.05
089	PARKING STRUCTURE I	PK	1992	494,208	67,416,000	7,193,690	0.11	0.06
090	DESMOND HALL	DM	1990	50,134	26,395,000	9,224,706	0.35	0.12
091	HORNET BOOKSTORE	SU	2007	93,170	37,347,000	4,327,568	0.12	0.00
092	MARIPOSA HALL	LB	2000	78,079	36,677,000	8,351,019	0.23	0.04
094	PARKING STRUCTURE II	PK	2005	300,035	42,054,000	10,999,049	0.26	0.00
095	ACADEMIC INFO	OF	2004	97,923	45,272,000	8,701,001	0.19	0.03
099	PARKING STRUCTURE III	PK	2007	983,620	133,759,000	13,609,672	0.10	0.00
104	ALUMNI CENTER	O	2000	10,800	5,704,000	1,596,258	0.28	0.04
106	BASEBALL STORAGE	WH	1988	1,430	504,000	219,651	0.44	0.24
108	CAPITAL PUBLIC RADIO	OF	2002	19,838	10,089,000	1,576,894	0.16	0.00
109	THE WELL	GM	2010	150,845	58,188,000	2,918,783	0.05	0.00
112	FACILITIES	OF	2001	2,201	535,800	176,887	0.33	0.10
<b>GRAND TOTAL</b>				<b>5,165,460</b>	<b>\$1,826,858,800</b>	<b>\$590,331,842</b>	<b>0.32</b>	<b>0.19</b>

## Explanation for Unspent Project Funds

Few projects are decided upon at the beginning of the year. Most are determined in the middle or closer to the end of the fiscal year. The project process starts with an idea that goes into design, scope definition, scheduling, financing, selection of contractor and, finally, construction. It is likely most projects will not be finished by the end of any fiscal year, which results in some money being unspent. Here are some reasons why:

1. **Priorities** – Priorities change during the year based on need and/or urgency. Thus, some projects are decided upon close to the end of the fiscal year rather than the beginning.
2. **Staffing** – Limited staffing forces the department to schedule some projects before others. The staff may not get to the later projects before the fiscal year ends. Each project requires a project manager to oversee the whole project process from start to finish. Given the complexities, there are only so many projects a manager can handle at any one time.
3. **Design/Scope** – Defining the scope of the project is a time-consuming process. It requires time and patience so as to reflect the desires of the project owner in the project plans wholly and accurately.
4. **The Procurement Process** – Some projects require competitive bidding, which extends the planning period. Depending on the size of the project, this process can take anywhere from two to six months.
5. **Classes** – Some projects can only be done when school is out of session. The department always has to consider the disruption to the campus community. Any project that has the potential of disrupting the learning process is implemented during the school breaks.
6. **Comprehensive Projects** – Some projects are quite involving and, as a result, take several years to complete from inception to completion. These projects would require architectural design, plan check review, intensive consultation and stakeholder involvement.
7. **Collective Bargaining** – Some projects are delayed by collective bargaining action such as grievances, concerns and other actions initiated by SETC. Sometimes, projects are delayed as the department in conjunction with the Union deliberate on the best way to proceed.
8. **Regulations** – Some delays are caused by the need to comply with current building codes and other regulations, as well as the need for approval from the Office of the State Fire Marshal and the Division of State Architect. This has become more of an impediment since 2011 after new regulations were implemented at the State level.
9. **Delays** – These can be caused by weather, special events, inspections, scope changes and other intrusive actions.
10. **Budget issues** – Project decisions are sometimes delayed due to uncertainty over the budget. Most deferred maintenance projects are funded by the department. Projects are delayed as a result if there is a possibility of budget reductions or other significant factors such as Proposition 30 that may affect the department's budget.
11. **Good fortune** – Some projects come with good fortune and, as a result, end up under budget and completed before the end of the current fiscal year. In such a case, the money is reallocated to another project.



## 26. OTHER – UNIVERSITY FINANCIAL STATEMENTS

## Effective with the 2010-2011 Fiscal Year

Current state legislation no longer requires campus stand-alone reports; therefore, the “Reporting Package” documents for the *Statement of Revenues, Expenditures and Changes in Net Asset* and the *Statement of Net Assets* are no longer available.

The following consolidated reports are unaudited on a campus basis. These reports represent the Sacramento campus’ submission as part of the California State University’s system-wide financial reports.

**Consolidated - Unaudited and Unpublished**  
California State University Sacramento  
Schedule of Revenues, Expenses, and Changes in Net Position  
June 30, 2018

	F042 The University Foundation at Sacramento State	O040 University Enterprises, Inc.	GASB Discretely Presented Component Units Total	A039 Associated Students of California State University, Sacramento	O043 University Union Operation of California State University, Sacramento	O041 Capital Public Radio, Inc.	FASB Discretely Presented Component Units Total	Total Discretely Presented Component Units
<b>Revenues:</b>								
<b>Operating revenues:</b>								
Student tuition and fees, gross	\$ -	-	-	4,169,883	9,835,974	-	14,005,857	14,005,857
Scholarship allowances (enter as negative)	-	-	-	-	-	-	-	-
Student tuition and fees (net of scholarship allowances)	-	-	-	4,169,883	9,835,974	-	14,005,857	14,005,857
Grants and contracts, noncapital:								
Federal	-	16,063,307	16,063,307	303,553	-	-	303,553	16,366,860
State	-	24,411,096	24,411,096	424,567	-	-	424,567	24,835,663
Local	-	2,917,120	2,917,120	1,835	-	100,420	102,255	3,019,375
Nongovernmental	-	3,400,506	3,400,506	85,000	-	1,133,179	1,218,179	4,618,685
Sales and services of educational activities	-	14,771,249	14,771,249	-	-	-	-	14,771,249
Sales and services of auxiliary enterprises, gross	580,573	-	580,573	-	-	-	-	580,573
Scholarship allowances - aux ent (enter as negative)	-	38,382,561	38,382,561	4,696,121	1,243,116	-	5,939,237	44,321,798
Sales and services of auxiliary enterprises (net of scholarship allowances)	580,573	38,382,561	38,963,134	4,696,121	1,243,116	-	5,939,237	44,902,371
Other operating revenues	-	-	-	168,172	1,378,774	2,773,299	4,320,245	4,320,245
<b>Total operating revenues</b>	<b>580,573</b>	<b>99,945,839</b>	<b>100,526,412</b>	<b>9,849,131</b>	<b>12,457,864</b>	<b>4,006,898</b>	<b>26,313,893</b>	<b>126,840,305</b>
<b>Expenses:</b>								
<b>Operating expenses:</b>								
Instruction	-	9,713,672	9,713,672	-	-	-	-	9,713,672
Research	-	16,544,007	16,544,007	-	-	-	-	16,544,007
Public service	-	25,463,984	25,463,984	-	-	11,478,490	11,478,490	36,942,474
Academic support	1,369,104	2,670,820	4,039,924	-	-	-	-	4,039,924
Student services	798,097	434,775	1,232,872	2,516,547	7,870,569	-	10,387,116	11,619,988
Institutional support	848,842	36,147,176	36,996,018	436,828	467,788	1,613,069	2,517,685	39,513,703
Operation and maintenance of plant	-	3,666,107	3,666,107	65,426	2,052,874	142,486	2,260,786	5,926,893
Student grants and scholarships	1,307,120	153,446	1,460,566	234,796	-	-	234,796	1,695,362
Auxiliary enterprise expenses	-	-	-	5,874,988	-	-	5,874,988	5,874,988
Depreciation and amortization	-	3,025,896	3,025,896	190,012	256,823	173,118	619,953	3,645,849
<b>Total operating expenses</b>	<b>4,323,163</b>	<b>97,819,883</b>	<b>102,143,046</b>	<b>9,318,597</b>	<b>10,648,054</b>	<b>13,407,163</b>	<b>33,373,814</b>	<b>135,516,860</b>
<b>Operating income (loss)</b>	<b>(3,742,590)</b>	<b>2,125,956</b>	<b>(1,616,634)</b>	<b>530,534</b>	<b>1,809,810</b>	<b>(9,400,265)</b>	<b>(7,059,921)</b>	<b>(8,676,555)</b>
<b>Nonoperating revenues (expenses):</b>								
Other federal nonoperating grants, noncapital	-	-	-	-	-	-	-	-
Gifts, noncapital	6,793,945	-	6,793,945	168,336	7,500	-	175,836	6,969,781
Investment income (loss), net	3,668,916	2,169,828	5,838,744	123,526	258,027	4,906	386,459	6,225,203
Endowment income (loss)	-	-	-	-	-	-	-	-
Interest expense	-	(3,419,581)	(3,419,581)	-	-	(104,839)	(104,839)	(3,524,420)
Other nonoperating revenues (expenses) - excl. interagency tr	-	-	-	-	-	(1,129,499)	(1,129,499)	(1,129,499)
Other nonoperating revenues (expenses) - interagency transfe	-	119,013	119,013	6,296	(5,799)	9,703,367	9,703,864	9,822,877
<b>Net nonoperating revenues (expenses)</b>	<b>10,462,861</b>	<b>(1,130,740)</b>	<b>9,332,121</b>	<b>298,158</b>	<b>259,728</b>	<b>8,473,935</b>	<b>9,031,821</b>	<b>18,363,942</b>
<b>Income (loss) before other revenues (expenses)</b>	<b>6,720,271</b>	<b>995,216</b>	<b>7,715,487</b>	<b>828,692</b>	<b>2,069,538</b>	<b>(926,330)</b>	<b>1,971,900</b>	<b>9,687,387</b>
State appropriations, capital	-	-	-	-	-	-	-	-
Grants and gifts, capital	-	-	-	-	-	-	-	-
Additions (reductions) to permanent endowments	1,251,664	-	1,251,664	-	-	-	-	1,251,664
<b>Increase (decrease) in net position</b>	<b>7,971,935</b>	<b>995,216</b>	<b>8,967,151</b>	<b>828,692</b>	<b>2,069,538</b>	<b>(926,330)</b>	<b>1,971,900</b>	<b>10,939,051</b>

Consolidated - Unaudited and Unpublished  
California State University Sacramento  
Schedule of Revenues, Expenses, and Changes in Net Position  
June 30, 2018

	F042 The University Foundation at Sacramento State	O040 University Enterprises, Inc.	GASB Discretely Presented Component Units Total		A039 Associated Students of California State University, Sacramento	O043 University Union Operation of California State University, Sacramento	O041 Capital Public Radio, Inc.	FASB Discretely Presented Component Units Total		Total Discretely Presented Component Units
Net position:										
Net position at beginning of year, as previously reported	58,068,629	40,101,175	98,169,804		8,744,819	13,825,125	6,679,090	29,249,034		127,418,838
Restatements	(430,765)	(2,158,915)	(2,589,680)		-	-	(296,448)	(296,448)		(2,886,128)
Net position at beginning of year, as restated	57,637,864	37,942,260	95,580,124		8,744,819	13,825,125	6,382,642	28,952,586		124,532,710
Net position at end of year	<u>\$ 65,609,799</u>	<u>38,937,476</u>	<u>104,547,275</u>		<u>9,573,511</u>	<u>15,894,663</u>	<u>5,456,312</u>	<u>30,924,486</u>		<u>135,471,761</u>

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## California State University Sacramento

## Schedule of Net Position

June 30, 2018

	F042 The University Foundation at Sacramento State	O040 University Enterprises, Inc.	O096 University Enterprises Development Group (Inactive - Merged into UEI in FY1011)	GASB Discretely Presented Component Units Total	A039 Associated Students of California State University, Sacramento	O043 University Union Operation of California State University, Sacramento	O041 Capital Public Radio, Inc.	FASB Discretely Component Units Total	Total Discretely Component Units Total
<b>Assets</b>									
<b>Current assets:</b>									
Cash and cash equivalents	\$ 281,320	2,397,852	-	2,679,172	1,437,793	197,615	603,834	2,239,242	4,918,414
Short-term investments	13,437,970	7,269,081	-	20,707,051	8,814,515	15,334,667	54,753	24,203,935	44,910,986
Accounts receivable, net	105,210	17,668,949	-	17,774,159	988,664	245,294	454,208	1,688,166	19,462,325
Capital leases receivable, current portion	-	771,888	-	771,888	-	-	-	-	771,888
Notes receivable, current portion	-	363,301	-	363,301	-	-	-	-	363,301
Pledges receivable, net	-	-	-	-	-	-	167,371	167,371	167,371
Prepaid expenses and other current assets	-	981,611	-	981,611	198,339	163,584	329,129	691,052	1,672,663
<b>Total current assets</b>	<b>13,824,500</b>	<b>29,452,682</b>	<b>-</b>	<b>43,277,182</b>	<b>11,439,311</b>	<b>15,941,160</b>	<b>1,609,295</b>	<b>28,989,766</b>	<b>72,266,948</b>
<b>Noncurrent assets:</b>									
Restricted cash and cash equivalents	1,200,443	3,842,018	-	5,042,461	-	-	-	-	5,042,461
Accounts receivable, net	-	-	-	-	-	-	-	-	-
Capital leases receivable, net of current portion	-	40,731,247	-	40,731,247	-	-	-	-	40,731,247
Notes receivable, net of current portion	-	2,392,691	-	2,392,691	-	-	-	-	2,392,691
Student loans receivable, net	-	-	-	-	-	-	-	-	-
Pledges receivable, net	-	-	-	-	-	-	372,048	372,048	372,048
Endowment investments	43,513,347	-	-	43,513,347	-	-	-	-	43,513,347
Other long-term investments	8,647,592	20,562,326	-	29,209,918	-	-	-	-	29,209,918
Capital assets, net	-	51,769,183	-	51,769,183	859,209	993,163	6,809,392	8,661,764	60,430,947
Other assets	156,985	-	-	156,985	-	-	53,030	53,030	210,015
<b>Total noncurrent assets</b>	<b>53,518,367</b>	<b>119,297,465</b>	<b>-</b>	<b>172,815,832</b>	<b>859,209</b>	<b>993,163</b>	<b>7,234,470</b>	<b>9,086,842</b>	<b>181,902,674</b>
<b>Total assets</b>	<b>67,342,867</b>	<b>148,750,147</b>	<b>-</b>	<b>216,093,014</b>	<b>12,298,520</b>	<b>16,934,323</b>	<b>8,843,765</b>	<b>38,076,608</b>	<b>254,169,622</b>
<b>Deferred outflows of resources:</b>									
Unamortized loss on debt refunding(s)	-	559,763	-	559,763	-	-	-	-	559,763
Net pension liability	-	5,122,698	-	5,122,698	-	-	-	-	5,122,698
Net OPEB liability	-	1,783,608	-	1,783,608	-	-	-	-	1,783,608
Others	-	-	-	-	-	-	-	-	-
<b>Total deferred outflows of resources</b>	<b>-</b>	<b>7,466,069</b>	<b>-</b>	<b>7,466,069</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,466,069</b>
<b>Liabilities</b>									
<b>Current liabilities:</b>									
Accounts payable	314,350	3,807,084	-	4,121,434	156,779	180,965	439,190	776,934	4,898,368
Accrued salaries and benefits	-	2,663,518	-	2,663,518	122,122	-	15,474	137,596	2,801,114
Accrued compensated absences, current portion	-	1,308,036	-	1,308,036	81,674	-	214,347	296,021	1,604,057
Unearned revenue	-	536,857	-	536,857	1,238,208	196,691	66,766	1,501,665	2,038,522
Capital lease obligations, current portion	-	465,000	-	465,000	-	-	161,367	161,367	626,367
Long-term debt, current portion	-	2,174,972	-	2,174,972	-	-	891,435	891,435	3,066,407
Claims liability for losses and loss adjustment expenses, current portion	-	-	-	-	-	-	-	-	-
Depository accounts	-	-	-	-	934,155	662,004	-	1,596,159	1,596,159
Other current liabilities	-	1,568,978	-	1,568,978	124,311	-	-	124,311	1,693,289
<b>Total current liabilities</b>	<b>314,350</b>	<b>12,524,445</b>	<b>-</b>	<b>12,838,795</b>	<b>2,657,249</b>	<b>1,039,660</b>	<b>1,788,579</b>	<b>5,485,488</b>	<b>18,324,283</b>
<b>Noncurrent liabilities:</b>									
Accrued compensated absences, net of current portion	-	(1)	-	(1)	67,760	-	131,747	199,507	199,506
Unearned revenue	-	-	-	-	-	-	-	-	-
Grants refundable	-	3,404,259	-	3,404,259	-	-	-	-	3,404,259
Capital lease obligations, net of current portion	-	15,158,791	-	15,158,791	-	-	1,407,372	1,407,372	16,566,163
Long-term debt, net of current portion	-	57,998,982	-	57,998,982	-	-	59,755	59,755	58,058,737



## Consolidated - Unaudited and Unpublished

## California State University Sacramento

Schedule of Net Position

June 30, 2018

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Assets									
Claims liability for losses and loss adjustment expenses, net of current portion	-	-	-	-	-	-	-	-	-
Depository accounts	-	-	-	-	-	-	-	-	-
Net other postemployment benefits liability	-	11,371,181	-	11,371,181	-	-	-	-	11,371,181
Net pension liability	-	15,175,057	-	15,175,057	-	-	-	-	15,175,057
Other liabilities	452,359	1,446,802	-	1,899,161	-	-	-	-	1,899,161
Total noncurrent liabilities	452,359	104,555,071	-	105,007,430	67,760	-	1,598,874	1,666,634	106,674,064
Total liabilities	766,709	117,079,516	-	117,846,225	2,725,009	1,039,660	3,387,453	7,152,122	124,998,347
Deferred inflows of resources:									
Service concession arrangements	-	-	-	-	-	-	-	-	-
Net pension liability	-	-	-	-	-	-	-	-	-
Net OPEB liability	-	157,934	-	157,934	-	-	-	-	157,934
Unamortized gain on debt refunding(s)	-	41,290	-	41,290	-	-	-	-	41,290
Nonexchange transactions	-	-	-	-	-	-	-	-	-
Others	966,359	-	-	966,359	-	-	-	-	966,359
Total deferred inflows of resources	966,359	199,224	-	1,165,583	-	-	-	-	1,165,583
Net position:									
Net investment in capital assets	-	17,474,567	-	17,474,567	859,209	993,163	4,289,463	6,141,835	23,616,402
Restricted for:									
Nonexpendable - endowments	39,077,022	-	-	39,077,022	-	-	-	-	39,077,022
Expendable:									
Scholarships and fellowships	5,698,542	-	-	5,698,542	-	-	-	-	5,698,542
Capital projects	-	-	-	-	-	-	967,611	967,611	967,611
Debt service	-	3,259,583	-	3,259,583	-	-	-	-	3,259,583
Others	19,944,481	582,435	-	20,526,916	-	-	411,346	411,346	20,938,262
Unrestricted	889,754	17,620,891	-	18,510,645	8,714,302	14,901,500	(212,108)	23,403,694	41,914,339
Total net position	\$ 65,609,799	38,937,476	-	104,547,275	9,573,511	15,894,663	5,456,312	30,924,486	135,471,761