



# I. INTRODUCTION

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## **President's Message – 2022-23**

### **Annual Report for Budget, Expenditures, and Financial Information**

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The Annual Report for Budget, Expenditures and Financial Information is now available to the campus and community partners and is provided as part of Sacramento State's ongoing commitment to fiscal transparency. This report supports that goal by sharing the process and decisions regarding the budget and allocation of current year operating funds.

Since my arrival in 2015, we have prioritized our fiscal resources in the support of our strategic imperatives. Through focused spending, we have significantly improved our graduation rates, become a more diverse and inclusive campus, engaged the community, and invested in the wellness of students, faculty, and staff. In 2022-23, increasing the salaries and benefits of our faculty and staff became a top priority, and we allocated nearly all of the campus' \$23.0 million baseline operating fund increase for this purpose. In addition, we committed \$1.2 million in baseline funding for new faculty hires, an AI Chatbot to support students, a donor customer relationship management (CRM) tool, and to fund nine other new positions. Although it put pressure on our reserves, we also allocated nearly \$10 million in one-time funding for critical academic and infrastructure needs, including funds for lecturers, classroom equipment, and classroom and library renovations. Other one-time allocations were made to improve campus safety, create all gender restrooms and lactation rooms, and to refresh IT resources such as student loaner laptops and classroom equipment. We will continue to monitor and track the benefit of these one-time expenses as we progress through the 2022-23 year.

This report also provides transparency by detailing actual expenses by category and division for fiscal year 2021-22. Consistent with prior years, more than 70 percent of expenses were incurred by Academic Affairs and Student Affairs to educate students and support their success.

A budget of this size is never easy to manage, and I appreciate the efforts of those across campus in planning, managing, and collaborating to make sure our budget works for Sacramento State. I especially want to thank the budget team in Administration and Business Affairs and the University Budget Advisory Committee for their dedication and hard work. Maintaining a balanced budget would be impossible without their guidance and expertise. As we make the transition to new leadership this summer, I have confidence that all will remain committed to prioritizing student success. Stingers Up!

# EXECUTIVE SUMMARY

FY 2022-23

## Purpose

The Annual Report for Budget, Expenditures, and Financial Information is provided as part of Sacramento State's commitment to fiscal transparency. The report includes information regarding the budget and allocation of fiscal year 2022-23 general operating funds, as well as details for actual expenses incurred in prior fiscal year 2021-22.

## State & Federal Appropriation

In 2022-23, state funding for general operating costs increased \$23.0 million compared to the prior year. This increase was primarily due to compensation and enrollment growth funding. Sacramento State also received \$5.2 million in state funding for the Center for California Studies, and \$1.0 million in federal funds for the student work study program. Over the past five years, total funding sources increased nearly 19 percent.

## Budgeted Tuition and Fees

The target Full Time Equivalent Student (FTES) in 2022-23 was 24,371 resident FTES and 718 non-resident FTES. For 2022-23, Sacramento State budgeted tuition and fee revenues to increase \$0.6 million driven by non-resident enrollment growth.

Sources of Funds	2018-19	2019-20	2020-21	2021-22*	2022-23*
State/Federal Appropriation*	\$171,045,037	\$192,757,737	\$185,106,000	\$205,459,000	\$228,979,000
Tuition / Fees	\$162,860,000	\$164,190,000	\$162,190,000	\$166,190,000	\$166,790,000
Total Sources	\$333,905,037	\$356,947,737	\$347,296,000	\$371,649,000	\$395,769,000

\* Beginning with Fiscal Year 2021-22, source of funds will now include funding for the Center of California Studies and the federal work study program.

## Prior Year Expenditures

In 2021-22, total operating expenses were \$322.4 million. Of this amount, 90 percent was for salary and benefits costs. More than 70 percent of all campus expenses were incurred by Academic Affairs and Student Affairs to educate and support students.

Uses (Expenditures) by Division		
Academic Affairs	1,649.87	\$203,281,075
Administration & Business Affairs	356.34	47,019,992
Athletics	88.10	16,122,310
Division of the President	39.83	8,190,881
Division of Inclusive Excellence	12.20	1,920,904
Information Resources & Technology	108.72	15,160,213
Student Affairs	262.51	25,119,301
University Advancement	37.93	5,601,338
Restricted Balances		11,276
<b>Total Uses (Expenditures) by Division</b>	<b>2,555.50</b>	<b>\$322,427,291</b>