

**University Budget Advisory Committee (UBAC)**  
**Meeting Notes**  
**February 10<sup>th</sup>, 2021, 1:00 – 3:00PM**  
**Zoom Video Conference**

**Members Present:** William Cordeiro (Chair), Rose McAuliffe, Sharyn Gardner, Jay Lee, Ernest Uwazie, Kelly Whelan, Tatiana Azad, Angel Thayer-Smith, Noah Marty, Joshua Bozarth

**Members Not Present:** (no fourth Faculty appointed)

**Others Present:** President Robert Nelsen, Diana Lynch (Budget Planning & Administration), Norman Kwong (Budget Planning & Administration), Lauren Garrett (Budget Planning & Administration)

**Agenda Items:** Chair Cordeiro called the meeting to order at 1:05pm. The meeting started with President Nelsen addressing the committee. At the start of each campus budget cycle, the president normally meets with the UBAC committee members to give his Budget Charge/Directive that includes his strategic priorities for the year. President Nelsen said this year's strategic priorities remain mostly the same as last year. Although the priorities remained the same, President Nelsen described last year's process as being necessarily focused on needs (due to the onset of the pandemic). This time, he expressed his desire that the committee think strategically.

The Governor's January proposal (for the 2021-22 budget) contains a \$111.5M base growth increase for the CSU. This compares to the \$299M reduction enacted for the 2020-21 budget. At the campus level, this translates to a possible increase in state funding of \$6.87M for 2021-22. After combining this increase with other campus specific budget factors, this could result in an approximate 3% increase to campus divisions. Rather than simply restoring cuts made in the 2020-21 budget (e.g. giving every campus division a 3% restoration of their budget), the President emphasized that new monies be directed strategically. This follows the motto of "doing less with less" rather than simply trying to restore the status quo.

The President reviewed current campus priorities, which include the following.

1. Student Success
2. Diversity, Inclusivity, and Equity
3. Philanthropy
4. Communication Involvement and Collaboration
5. Campus Safety

The campus budget call scenario should assume that any savings from the Early Exit Program (EEP) be used to resolve the longstanding deficit for Academic Affairs. For each of the past couple of years, Academic Affairs has been given one-time funding of approximately \$5.5M. Using the savings from EEP, this deficit will be eliminated.

A possible concern is the lack of any new Graduation Initiative (GI 2025) monies. The committee will need to review any GI 2025 initiatives, and make difficult decisions about funding them. On the other hand, the campus is projected to receive significant sums of one-time monies, including some designated for deferred maintenance. Another factor is the CARES/HEERF federal monies received by the campus. Campus units are currently being reimbursed for applicable expenses using the \$17.8M received in CARES institutional funding (\$35.6M was received in total, but half was distributed as student grants). In addition, the campus is projected to receive \$56M in HEERF funding (an estimated \$22M of this will be distributed in student grants).

President Nelsen departed at 1:50pm, after answering any questions posed by the committee.

Rose McAuliffe presented the latest Sources and Uses with the committee. As mentioned previously, the campus is projecting a \$6M increase in state funding. However approximately half of this will be needed to cover mandatory costs (e.g. health benefit increases for employees, minimum wage increases). Non-resident tuition was expected to decrease this year, but thankfully the drop had not been significant. In the next UBAC meeting, the committee will discuss the scenarios to be used in the campus budget call. The last week of April is currently being targeted for UBAC's meetings with the division heads.

Chair Cordeiro adjourned the meeting at 3:00pm.