



## **UFSS Board Meeting**

California State University, Sacramento – Modoc Hall, Willow Suites  
Friday, February 28, 2025 from 1:30 to 4:30 PM PST

### **Agenda**

#### **I. Call the Meeting to Order**

#### **II. Public Comments** - Members of the public may speak for up to one minute

#### **III. Review and Adoption of February 28, 2025 Board Meeting Agenda**

#### **IV. Consent Agenda**

##### **A. Approval of October 30, 2024 Board Meeting Minutes**

#### **V. President's Report**

#### **VI. Advancement Update**

##### **A. Budget Update**

##### **B. Advocacy Interest Form**

#### **VII. Discussion and vote on the Capital Public Radio MOU**

#### **VIII. Discussion on proposal and vote on increasing the gift fee and endowment fee**

#### **IX. Committee Reports**

##### **A. Finance Committee**

##### **1. Approval of the Financial Statements**

- Financial Statements as of 12/31/24
- Budget to Actual as of 12/31/24
- UFSS Q4 2024 Portfolio Review

##### **2. Update on Investment Policy**

##### **B. Governance Committee**

##### **1. Discussion about New Board Member Recommendations**

- Criteria

##### **2. Board Participation Dashboard**

##### **C. Audit Committee**

##### **D. Executive Committee**

- UFSS Dashboard

#### **X. Student Update**

#### **XI. Alumni Association Update**

**XII. Other Business**

**XIII. Adjournment**



**The University Foundation  
at Sacramento State**  
6000 J Street • Sacramento, CA 95819-6030  
T (916) 278-7043 • F (916) 278-5709

**The University Foundation at Sacramento State  
Board of Directors Meeting  
October 30, 2024  
University Union, Pacific Suite**

**Members Present:**

Alice Perez, *Board Chair*  
Lora Anguay  
Christine Ault  
Margot Bach  
Fred Baldini  
Bernice Bass de Martinez, *Chair, Governance*  
Sonney Chong  
Colette Harris-Mathews  
Devin Lavelle, *SSAA Representative*  
Garry Maisel, *Chair, Finance*  
Machelle Martin  
Sue McGinty, *Board Secretary*  
Ryan Murphy  
Michael Reza  
Ajay Singh  
Randy Solorio  
Pam Stewart  
Holly Tiche, *Past Board Chair*  
Tina Treis, *Chair, Audit*

**Members Absent:**

Nataly Andrade-Dominguez, *Student Rep.*  
David Bugatto  
Vanessa Guerra  
David Lopez  
Scott Syphax  
Bud Travers  
Luke Wood, *President*

**Guests:**

Tabitha Leeds, *Senior Director of Acctg. Services*  
Tracy Newman, *AVP of Development*

**Advancement Staff:**

Tatiana Azad  
Terance Daas  
R. Paul Villaluz  
Renee Siden

**MEETING MINUTES**

1. Call to Order
  - a. Chair Alice Perez called the meeting to order at 3:53 p.m.
  - b. The agenda for the October 30, 2024 meeting was approved, no abstentions.  
(Bernice Bass de Martinez/Fred Baldini)
  - c. There were no public comments
  - d. The Board approved the consent calendar, consisting of the following items:
    - i. June 6, 2024 board meeting minutes
    - ii. Appoint Ryan Murphy as Board Vice Chair

- iii. Ratify the board vote to approve the audit  
(Pam Stewart/Tina Treis)

Those that approved the audit via email vote: Tina Treis, Garry Maisel, Randy Solorio, Sue McGinty, Sonney Chong, Margot Bach, Colette Harris-Mathews, Machelie Martin, Bernice Bass de Martinez, Alice Perez, Fred Baldini, Vanessa Guerra, Christine Ault, Lora Anguay, Pam Stewart and Ajay Singh

Those that abstained from the vote: Devin Lavelle, David Bugatto and David Lopez

## 2. Committee Reports

### a. Finance Committee Update (Garry Maisel)

- i. The board voted to approve the June 30, 2024 Financial Statements  
(Maisel/Margot Bach)
- ii. Garry shared that as of June 30, 2024 our return of 14.3% on investments was at the top of nineteen universities across the country that reported
- iii. Investment Task Force recommendations
  - 1. The board discussed the task force memo at the retreat.
  - 2. A motion was made to not accept the Task Force recommendations in full but to direct the Finance Committee to formalize a revised investment policy that reflects socially responsible investment principles based on the University's mission, values and principles.  
(Maisel/Ryan Murphy)

### b. Executive Committee Update (Perez)

- i. Perez reviewed the UFSS Dashboard
- ii. President's Circle – Perez asked the board to consider becoming a member if they weren't already
- iii. Giving Tuesday – takes place in November – please participate
- iv. Refer to the important date section of the Dashboard – please put these dates on your calendar

### c. Audit Committee Update (Tina Treis)

- i. Met with the auditors to review the audit
  - 1. Unmodified clean audit
  - 2. Very short timeline to get the information to the CSU
  - 3. Next step is the annual tax forms which will be reviewed by the audit committee

### d. Governance Committee Update (Bernice Bass de Martinez)

- i. A significant number of board members will be terming out in the next few years

- ii. Approved the Governance process for board nominations (Bass de Martinez/Margot Bach)
- 3. Advancement Update (Michael Reza)
  - a. Perez introduced Michael Reza as the new VP of University Advancement
  - b. Michael shared his current priorities with the board
  - c. Alice and Michael will be scheduling 2:1 meetings with all of the board members
- 4. Other Business - none
- 5. Meeting adjourned at 4:14 p.m. (Devin Lavelle/Sonney Chong)

**The University Foundation at Sacramento State Mission Statement**

The University Foundation promotes philanthropy to provide a level of excellence at the University beyond what is possible through state funds.

# Shifting Economic Landscape for CSU

- Decline in state funding – 7.95% reduction system wide FY25-26 and anticipate similar reduction for FY26-27.
- Many unknowns about federal and state support in future
- Statewide enrollment decline – 14% reduction of student population from peak
- Net decrease in total funding as a percentage of budget
- Final budget approved in May
- Federal limits on research funding indirect costs
- Increased cost for benefits and wages

# Impact at CSUS

- Last two years – CSUS cut 5% each year in mid-year reductions
- \$37M reductions
- Hiring Chill
- Reduction in travel and professional development
- Students, faculty, and staff will be impacted

	FY 2021-2022		FY 2022-2023		FY 2023-2024		FY 2024-2025	
Allocation - MDS01 (State Funds)	\$ 4,226,257.00		\$ 4,352,313.00		\$ 4,436,494.00		\$ 4,061,828.00	
Expenditures by Expense Category	FY 2021-2022		FY 2022-2023		FY 2023-2024		FY 2024-2025 Projected	
	State Funds	UFSS Funds	State Funds	UFSS Funds	State Funds	UFSS Funds	State Funds	UFSS Funds
Salaries and Wages	\$ 3,413,886.34		\$ 3,848,043.80		\$ 3,927,124.11		\$ 3,810,346.91	
Work Study	\$ 15,337.70		\$ 27,046.50		\$ 38,213.65		\$ 56,000.00	
Travel	\$ 11,859.38		\$ 35,056.44		\$ 35,965.29		\$ 40,000.00	
Contractual Services	\$ 139,903.72		\$ 350,491.18		\$ 79,686.32		\$ 40,000.00	
Information Technology Costs	\$ 14,238.72	\$ 314,988.58	\$ 79,133.80	\$ 320,253.62	\$ 70,870.84	\$ 397,705.37	\$ 40,000.00	\$ 364,686.00
Services from Other Departments	\$ 62,321.65		\$ 72,528.83		\$ 59,783.99		\$ 50,000.00	
Equipment	\$ 7,750.00		\$ 432.83		\$ 42,444.51		\$ 25,000.00	
Misc. Operating Expenses	\$ 114,293.69	\$ 93,366.91	\$ 197,713.82	\$ 77,127.82	\$ 197,991.83	\$ 150,248.43	\$ 190,000.00	\$ 150,000.00
Financial Services Fee		\$ 260,000.00		\$ 260,000.00		\$ 260,000.00		\$ 260,000.00
Audit Fee		\$ 51,540.00		\$ 29,139.16		\$ 46,385.84		\$ 28,784.70
Transfer Out to Other Programs		\$ 143,450.00		\$ 236,676.37		\$ 60,500.00		\$ 5,000.00
Other & UFSS Board Expenses		\$ 16,716.46		\$ 29,250.30		\$ 27,550.58		
Wire funds to support Trauma-informed Wellness Pr.		\$ 180,000.00						
Visa/MasterCard Service Fee		\$ 37,047.07		\$ 41,730.81		\$ 37,670.08		\$ 13,103.41
Service btwn AUX Org-Campus Unrealized Loss		\$ 135,974.30				\$ 25,000.00		
Total:	\$ 3,779,591.20	\$ 1,233,083.32	\$ 4,610,447.20	\$ 994,178.08	\$ 4,452,080.54	\$ 1,005,060.30	\$ 4,251,346.91	\$ 821,574.11
Grand Total:	\$ 5,012,674.52		\$ 5,604,625.28		\$ 5,457,140.84		\$ 5,072,921.02	



# Impact for Advancement

- Stateside funding vs. foundation funding
- Cut to operating budget from state dollars
- Reduced staffing – not filling 5 vacant positions. % reduction in FTE approximately 10% of staff
- Cuts to all aspects of advancement budget: events, sponsorships, travel, stewardship, acquisition
- Minimum five-year impact: Short term (current dollars raised) and long term (new dollars raised)
- Fundraising will not solve CSUS budget challenge. Only 1% of total dollars raised within CSU go to operating budget support

# How CSUS is Responding

- Creative ways to increase revenue now:
  - Enrollment
  - Athletics
  - Economic development
  - Increase in demand program offerings
  - Increase research productivity
- Finding efficiencies
- Shared services across system
- Advocacy

# How Advancement is Responding

- Realign department and job descriptions
- Increase efficiency
- Invest in professional development
- Enhance partnerships across campus
- New CRM and new tactics
- Measure ROI and accountability
- Align fundraising priorities with university priorities
- Zero based budgeting
- Retention vs. Acquisition
- Balance short term vs long term



# How can Foundation Respond

- Increase gift fee
- Increase endowment fee
- Review short term cash investment strategy
- Implement short term cash spending policy
- Create reserve and reserve spending policy
- Align board priorities
- Find additional support

# CSU Gift/Endowment Fee Chart

Campus	Gift Fee	Endowment Fee
Bakersfield	5%	1%
Channel Islands	5%	1.75%
Chico	5%	1.75%
Dominguez Hills	5%	1%
East Bay	5%	1%
Fresno	0%	1%
Fullerton	0%	1.25%
Humboldt	5%	1.5%
Long Beach	5%	1%
Maritime	5%	1.5%
Monterey Bay	0%	0%
Northridge	5%	1.5%

Campus	Gift Fee	Endowment Fee
Pomona	5%	.75%
<b>Sacramento</b>	<b>3%</b>	<b>1%</b>
San Bernardino	5%	.75%
San Diego	5%	1.25%
San Francisco	5%	1.25%
San Jose	0%	2%
San Luis Obispo	5%	1.36%
San Marcos	5%	1%
Sonoma	5%	1%
Stanislaus	5%	1%
CSU Foundation	0%	1.25%

# CSUS Gift/Endowment Fee Revenue

Actuals					
	2019	2020	2021	2022	2023
1% Endowment Fee	\$680,139.00	\$872,813.00	\$676,371.00	\$877,228.00	\$1,042,556.00
3% Gift Fee	\$383,293.08	\$285,597.04	\$263,578.52	\$342,062.81	\$ 306,762.76

Five Year Average					
	Five Year Average	Projection: 4% gift fee	Projection: 5% gift fee	Projection: 1.25% end. fee	Projection: 1.5% end. fee
1% Endowment Fee	\$ 829,821.40			\$1,037,276.75	\$1,244,732.10
3% Gift Fee	\$ 316,258.84	\$421,678.45	\$527,098.07		

# Sacramento Region Community Foundation

## Donor Advised Funds, Designated Funds, Field of Interest Funds, Unrestricted Funds

Minimum Support Fee: \$250 • Minimum initial gift: \$10,000 • Minimum balance: \$500

	Endowed	Expendable
Up to \$1,000,000	1.50%	2.00%
Next \$1,000,001 to \$5,000,000	1.25%	1.75%
Next \$5,000,001 to \$10,000,000	1.00%	1.50%
Next \$10,000,000+	0.75%	1.25%

## Scholarship Funds

Minimum Support Fee: \$500 • Minimum initial gift: \$25,000 • Minimum balance: \$500

	Endowed	Expendable
All sizes	2.50%	3.50%

## Nonprofit Funds

Minimum initial gift: \$10,000 • Minimum balance: \$500

	Endowed	Expendable
Up to \$1,000,000	1.00%	1.00%
Next \$1,000,001 to \$5,000,000	0.875%	0.875%
Next \$5,000,001 to \$10,000,000	0.75%	0.75%
Next \$10,000,000+	0.50%	0.50%

## Advocacy Connections Interest Form

Elected officials are critical to state and federal advocacy efforts. CSU universities are asked to engage with their university's key stakeholders, such as members of their foundation board of directors and alumni associations boards, to learn about who has professional or personal relationships with elected officials and want to be further involved in advocacy efforts in Sacramento and Washington. Once the forms are returned, the Office of Advocacy and State Relations and the Office of Federal Relations will work through the universities (vice presidents of advancement or legislative liaisons) to engage the stakeholders on systemwide issues. Universities are also encouraged to consider using these stakeholders in their advocacy efforts as appropriate.

This form is to be filled out by university staff and not the stakeholder.

Please contact Nathan Dietrich, Assistant Vice Chancellor, Advocacy and State Relations at (916) 449-3544 with questions. Completed forms should be emailed to [ndietrich@calstate.edu](mailto:ndietrich@calstate.edu).

### Stakeholder's Name & Information

Name	<hr/>		
Address	<hr/>		
City/State/Zip	<hr/>		
Cell Phone	<hr/>	Alt Phone	<hr/>
Email	<hr/>		
Affiliated CSU University	<hr/>		
Position (Alumni Assoc., University Foundation, etc.)	<hr/>		
Other Information	<hr/>		

### Elected Official Connection (#1)

Elected Official Name	<hr/>		
	<input type="checkbox"/> State Assembly <input type="checkbox"/> State Senate <input type="checkbox"/> US Congress		
	<input type="checkbox"/> Other: <hr/>		
Type of Relationship	<input type="checkbox"/> Business <input type="checkbox"/> Personal <input type="checkbox"/> Political <input type="checkbox"/> Other: <hr/>		
Nature of Relationship	<input type="checkbox"/> Close <input type="checkbox"/> Working <input type="checkbox"/> Casual <input type="checkbox"/> Other: <hr/>		
Other Information	<hr/>		
Is the stakeholder willing to reach out to the elected official regarding state or federal policy on behalf of the CSU?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> Other: <hr/>



### Elected Official Connection (#2)

Elected Official Name

☐ State Assembly ☐ State Senate ☐ US Congress

☐ Other:

Type of Relationship

☐ Business ☐ Personal ☐ Political ☐ Other:

Nature of Relationship

☐ Close ☐ Working ☐ Casual ☐ Other:

Other Information

Is the stakeholder willing to reach out to the elected official regarding state or federal policy on behalf of the CSU?

☐ Yes

☐ No

☐ Other:

### Elected Official Connection (#3)

Elected Official Name

☐ State Assembly ☐ State Senate ☐ US Congress

☐ Other:

Type of Relationship

☐ Business ☐ Personal ☐ Political ☐ Other:

Nature of Relationship

☐ Close ☐ Working ☐ Casual ☐ Other:

Other Information

Is the stakeholder willing to reach out to the elected official regarding state or federal policy on behalf of the CSU?

☐ Yes

☐ No

☐ Other:

### Other Information

Please share any other information that could be beneficial to the CSU's advocacy efforts, such as any civic, community or political organizations that the stakeholder is involved with.

### Form Completed By

Name

Title

CSU University

**MEMORANDUM OF UNDERSTANDING  
BETWEEN  
UNIVERSITY FOUNDATION AT SACRAMENTO STATE  
AND  
CAPITAL PUBLIC RADIO, INC.**

This Memorandum of Understanding (MOU) is entered into between The University Foundation at Sacramento State, hereinafter referred to as (the “Foundation”) and Capital Public Radio, Inc., hereinafter referred to as (“CapRadio”). Foundation and CapRadio are collectively referred to as the Parties.

**WITNESSETH:**

WHEREAS, Foundation is entering into this MOU with CapRadio for the purpose of clearly defining the relationship between the Parties as it pertains to solicitation for, and the financial management of, gifts from donors.

NOW, THEREFORE, it is mutually agreed between the Parties hereto as follows:

**I. Purpose**

The purpose of this MOU is to clearly define and establish the terms of the relationship between the Foundation and CapRadio concerning the solicitation for and the financial management of gifts from donors as defined in Section II. This document aims to outline the respective roles, responsibilities, and expectations of both Parties to ensure effective collaboration and transparency in the handling of donor contributions.

**II. Term and Termination**

The term of this MOU shall commence on August 26, 2024 or as of the date of final execution, whichever is later, and shall continue until June 30, 2029 or no more than five (5) years after the date of final execution. This MOU may be terminated at any time by the written agreement of both Parties or upon thirty (30) days’ advance written notice by one party to the other. Provisions within this MOU may be reviewed by Foundation and CapRadio on a semiannual basis to ensure provisions continue to meet applicable policies and procedures established by the Foundation. MOU provisions described herein shall apply to the following fund accounts:

- X1864 – CapRadio Fund
- X1865 – CapRadio Future Fund End.
- X1866 – CapRadio Future Fund Exp.
- Establishing New Endowment Account for CapRadio based on Donor Request

**III. Scope of Services**

**1. Solicitation of Gifts:**

1. CapRadio Solicitation Rights: The Operating Agreement for CapRadio permits it to solicit gifts from donors as defined in Section II.

2. Foundation Solicitation Rights: The Operating Agreement for Foundation permits it to solicit and manage gifts, endowments, and investments.

## **2. Restricted Funds Management:**

1. Foundation Restricted Funds: Foundation shall maintain restricted funds for CapRadio as outlined in Section II.
2. Acceptance of Restricted Gifts: Foundation is hereby authorized to accept gifts that are specifically restricted for CapRadio as outlined in Section II. Such gifts shall be managed in accordance with Foundation and University Advancement policies and procedures for restricted funds.
3. New Gift Fee: The Foundation shall charge CapRadio new gift fee voted on by the Foundation Board, as described in Foundation policy. The current fee is 3% of all new gifts. This fee will be taken as a reduction of the donation amount.
4. Overhead Fee for Funds Management: The Foundation shall charge CapRadio an overhead fee voted on by the Foundation Board, as described in Foundation policy. The current fee is annually 1% of all donations managed, deducted quarterly at a rate of 0.25%.
5. Endowment Fund Distribution: Fund distributions shall occur in December of each calendar year with the distribution based on the rate voted on by the Foundation Board, as described in Foundation policy. The current rate is 4%.
6. CapRadio will review, approve and cover any additional expenses incurred for any special gifts that require extra due diligence.

## **3. Gift Solicitation and Management:**

1. CapRadio's Fundraising Activities: CapRadio is authorized to solicit gifts for its own benefit. All gifts, as outlined in this MOU, obtained through such solicitation shall be deposited into and held by the Foundation, and shall be utilized solely for the benefit of CapRadio.
2. Reporting: Foundation will provide CapRadio endowment reports aligned with the current University Advancement endowment reporting policies and procedures for endowment stewards.
3. All Gifts accepted on behalf of CapRadio at UFSS will align with UFSS and Sac State Gift Acceptance policy and documentation requirements, and are subject to review and approval before acceptance by the Foundation.

## **4. Stock Donations:**

Foundation will accept donations of stock into a separate stock account designated for CapRadio's restricted use.

**5. Donor Acknowledgements:**

1. Tax Documentation: Foundation shall provide tax documentation to donors to CapRadio funds outlined in Section II in compliance with applicable legal requirements. Foundation shall not be responsible for issuing any other documentation to donors. Foundation tax documents to donors shall be on cobranded letterhead with CapRadio.
2. Stewardship of CapRadio donors: CapRadio will be solely responsible for stewarding all donors who contribute to the funds outlined in Section II. Sac State agrees not to solicit CapRadio donors that are added to the Sac State data base because of their giving to CapRadio. Sac State and CapRadio agree to work together on joint solicitation efforts as appropriate and agreed upon by both parties.

**IV. General Provisions**

**a. Indemnification**

Each party agrees to defend, indemnify, and hold harmless the other party, including its officers, employees, and agents, from and against any and all liability, loss, expense (including reasonable attorneys' fees), or claims for injury or damages arising out of the performance of this MOU, but only to the extent such liability, loss, expense, attorneys' fees, or claims for injury or damages are caused by or result from the negligent or intentional acts or omissions of the indemnified party, its officers, employees, or agents.

**b. Insurance**

Evidence of Insurance, Certificates of Insurance or other similar documentation shall not be required of either party under this MOU.

**c. Applicable Law**

This MOU shall be construed in accordance with and governed by the laws of the State of California.

**d. Nondiscrimination**

During the performance of this MOU, the Parties shall not deny the benefits of the MOU to any person or discriminate against any employee, applicant for employment, or recipient of services on the basis of the actual or perceived race, ancestry, marital status, color, religious creed, political belief, national origin, ethnic group identification, sex, gender, gender identity, gender expression, sexual orientation, age (over 40), genetic information, military and veteran status, medical condition (including HIV and AIDS), physical or mental disability, and denial of family care leave. The Parties shall ensure that the evaluation and treatment of their employees, applicants for employment, and recipients of services are free from such discrimination and harassment.

**e. Amendments**

This MOU may be amended at any time by mutual agreement of the Parties without additional consideration, provided that before any amendment shall take effect, it shall be in writing and signed by both Parties.

**f. Assignment**

Neither party shall voluntarily or by operation of law, assign or otherwise transfer this MOU without the other party's prior written consent. Any purported assignment in violation of this paragraph shall be void.

**g. Captions**

Captions and headings in this MOU are solely for the convenience of the Parties, are not a part of this MOU, and shall not be used to interpret or determine the validity of this MOU or any of its provisions

**h. Counterparts**

This MOU may be executed in any number of counterparts, each of which shall be deemed an original, but all such counterparts together shall constitute one and the same instrument. The exchange of copies of this MOU by electronic mail in "portable document format" (".PDF") form or by other similar electronic means shall constitute effective execution and delivery of this MOU and shall have the same effect as copies executed and delivered with original signatures. Any signatures produced electronically, by facsimile or .PDF shall be treated as an original signature.

**i. Independent Status**

It is understood and agreed that the Parties are independent contractors and that no relationship of employer-employee exists between the Parties hereto.

**j. Force Majeure**

The Parties shall not be considered in default should failure to perform be the result of any circumstances beyond their reasonable control, not occasioned by fault or negligence or due to compliance with any sovereign decrees, orders, acts, instructions or priority requests of any federal, state, or municipal governments or any department or agency thereof, civil or military, acts of God, fires, floods, strikes, lockouts, embargoes, acts or threats of terrorism, or wars. Upon the happening of any circumstances or causes aforesaid, non-performing party shall notify the other party without delay.

**k. Notices**

Any notices required or permitted hereunder shall be deemed given when personally delivered to the recipient thereof or when mailed by registered or certified mail, return receipt requested, or by electronic mail which may include .pdf documents, at the addresses set forth below, however acceptance of any proposed changes shall occur in accordance with Section IV. General Provisions, Paragraph e., of this Agreement.

**California State University, Sacramento**  
Procurement and Contract Services  
6000 J St. MS 6008  
Sacramento, CA 95819

**Capital Public Radio, Inc.**  
Administration  
7055 Folsom Boulevard  
Sacramento, CA 95826

Attn: Contract Specialist  
[skynet-ss-procure@csus.edu](mailto:skynet-ss-procure@csus.edu)

Attn: Frank Maranzino, General Manager  
[frank.maranzino@capradio.org](mailto:frank.maranzino@capradio.org)

**I. Entire Agreement**

This MOU sets forth the entire agreement between the Parties with respect to the subject matter herein and fully supersedes any and all prior agreements or understandings, written or oral, between the Parties pertaining to the subject matter hereof.

**V. Execution**

IN WITNESS WHEREOF, by signing below, each of the following represent that they have authority to execute this MOU and to bind the party on whose behalf their signature is made.

*Authorized by:*

**University Foundation at Sacramento State**

**Capital Public Radio, Inc**

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Name

Frank Maranzino

\_\_\_\_\_  
Title

General Manager

\_\_\_\_\_  
Date

\_\_\_\_\_  
Date

**The University Foundation at Sacramento State**  
**Statement of Net Position**  
**December 31, 2024 and 2023**

	FY 2024-2025 as of 12/31/24	FY 2023-2024 as of 12/31/23	Change
<b>Assets</b>			
Current Assets			
Cash	\$ 3,009,605	\$ 1,958,202	\$ 1,051,403
Restricted Cash	448,697	383,977	64,720
Short-Term Investments	1,379,636	1,710,186	(330,550)
Restricted Short-Term Investments	2,813,453	7,167,914	(4,354,461)
Total Cash and Cash Equivalents	<u>\$ 7,651,390</u>	<u>\$ 11,220,279</u>	<u>\$ (3,568,889) <sup>1</sup></u>
Receivables			
Unrestricted Receivables	\$ 14,234	\$ 12,579	\$ 1,655
Restricted Receivables	1,372	1,459	(87)
Restricted Pledges Receivable	-	-	-
Total Current Assets	<u>\$ 7,666,997</u>	<u>\$ 11,234,317</u>	<u>\$ (3,567,321)</u>
Non Current Assets:			
Cash Surrender Value of Life Insurance Policies	\$ 241,690	\$ 223,220	\$ 18,470
Restricted Long-Term Investments	126,669,191	107,039,950	19,629,241 <sup>2</sup>
Total Non Current Assets	<u>126,910,881</u>	<u>107,263,170</u>	<u>19,647,710</u>
Total Assets	<u><u>\$ 134,577,877</u></u>	<u><u>\$ 118,497,488</u></u>	<u><u>\$ 16,080,390</u></u>
<b>Liabilities</b>			
Current Liabilities			
Accounts Payable and Accrued Expenses	\$ 952,514	\$ 674,075	\$ 278,439
Accounts Payable and Accrued Expenses-Restricted Accounts	-	-	-
Total Current Liabilities	<u>952,514</u>	<u>674,075</u>	<u>278,439 <sup>3</sup></u>
Non Current Liabilities:			
Funds Held in Trust for Others	-	-	-
Total Non Current Liabilities	<u>-</u>	<u>-</u>	<u>-</u>
Total Liabilities	<u>952,514</u>	<u>674,075</u>	<u>278,439</u>
<b>Deferred Inflows of Resources</b>			
Deferred Inflows from Remainder Interest	-	-	-
Total Deferred Inflows	<u>-</u>	<u>-</u>	<u>-</u>
<b>Net Position:</b>			
Restricted:			
Expendable	49,773,792	44,496,787	5,277,005
Non Expendable	81,254,358	71,300,613	9,953,745
Unrestricted	2,597,213	2,026,012	571,201
Total Net Position	<u>133,625,363</u>	<u>117,823,412</u>	<u>15,801,951 <sup>4</sup></u>
Total Liabilities and Net Position	<u><u>\$ 134,577,877</u></u>	<u><u>\$ 118,497,488</u></u>	<u><u>\$ 16,080,390</u></u>
Check	\$ -	\$ -	\$ -

**The University Foundation at Sacramento State**  
**Statement of Revenues, Expenses and Changes in Net Position**  
**For the Months Ended December 31, 2024 and 2023**

	FY 2024-2025 as of 12/31/24	FY 2023-2024 as of 12/31/23	Change	
<b>Operating Revenues:</b>				
Contributions and gifts, Non Capital	\$ 4,005,482	4,509,590	(504,109)	5
Fees and others	82,867	358,479	(275,612)	6
Investment Income	6,369,275	6,566,053	(196,778)	7
Total Operating Revenues	<u>10,457,623</u>	<u>11,434,122</u>	<u>(976,499)</u>	
<b>Operating Expenses:</b>				
University Projects	4,270,076	3,227,621	1,042,456	8
General and Administrative	421,011	371,747	49,264	9
Charitable Remainder Unitrust Payments	-	-	-	
Total Operating Expenses	<u>4,691,087</u>	<u>3,599,368</u>	<u>1,091,719</u>	
Net Operating Income / Loss	<u>5,766,536</u>	<u>7,834,754</u>	<u>(2,068,218)</u>	
<b>Non Operating Revenues (Expenses):</b>				
Additions to Permanent Endowments	<u>1,014,493</u>	<u>1,092,277</u>	<u>(77,783)</u>	10
Total Non Operating Revenue	<u>1,014,493</u>	<u>1,092,277</u>	<u>(77,783)</u>	
Change in Net Position	6,781,030	8,927,031	(2,146,001)	
Total Net Position - Beginning	<u>126,844,334</u>	<u>108,896,381</u>	<u>17,947,952</u>	
Total Net Position - Ending	<u>\$ 133,625,363</u>	<u>\$ 117,823,412</u>	<u>15,801,951</u>	
Check	\$ -	\$ -	\$ -	



**The University Foundation at Sacramento State**  
**Executive Summary of Financial Results**  
**For the Periods Ending December 31, 2024 and 2023**

**Statement of Net Position**

- 1      **Cash and cash equivalents** consist of the more liquid investments owned by the Foundation and include cash in Wells Fargo Bank and Sand Hill (Fidelity money market mutual funds). The overall decrease of \$3.6M is due to moving \$4.5M from Sand Hill money market account to investments. This decrease was partially offset by the absence of new fund transfer to Sand Hill, resulting in approximately \$1M increase in cash on hand at Wells Fargo.
- 2      **Restricted Long-Term investments** increased from prior year by \$19.6M due to realized gains, unrealized gains, dividend reinvestment and transfers in.
- 3      **Current Liabilities** increased by \$278k due to an increase in accounts payable.
- 4      **Net position** as a whole increased by \$15.8M from the prior year, mainly due to the increase in restricted long-term investments.

**Statement of Revenues, Expenses and Changes in Net Position**

- 5      **Contributions and gifts, non capital** decreased by \$504K due primarily to an increase of \$81K in stock gifts, a \$345k transfer from an endowment to a scholarship expenditure fund, a small increase in contributions and fewer transfers from expenditure to endowment funds this year. This increase in current year was offset by a \$1M gift received in the prior year but not in the current year.
- 6      **Fees and other** decreased by approximately \$276K due to halting the receipt on non philanthropic funds with plans to transfer existing non philanthropic items stateside.
- 7      **Investment income** overall decreased by \$197,000 from the prior year primarily due to the negative impact of \$9.4M decrease in realized gains slightly outweighed the combined positive effects of the \$9.1M increase in unrealized gains and the \$91,000 rise in interest and dividends.
- 8      **University Projects expense** increased by \$1M due to various factors. The largest factor was an increase of \$823K in scholarships issued and a \$409K transfer to the University for a library shelving project. This was partially offset by a \$264K reduction in travel expenses.
- 9      **General and administrative expense** increased by \$49K primarily due to timing of payments to CLA and new services contracted by Advancement and the Board.

**Additions to permanent endowments** decreased by approx. \$78k compared to prior year. While endowment gifts increased by \$301k this year, this was offset by a \$345k transfer from an endowment to an expenditure fund, along with a minor net decrease from smaller movements between endowment and expenditure funds.

**The University Foundation at Sacramento State**  
**2024/2025 Budget to Actuals Comparison as of 12/31,**

	<b>Budget 2024/25</b>	<b>Actuals as of 12/31/2024</b>	<b>Variance</b>	<b>% of budget remaining</b>
Beginning Fund Balance 7/1/24	1,838,851	1,838,851	-	
Revenue				
Service Fees	1,419,480	693,470	(726,011)	51%
Investment Earnings		86,534	86,534	
Other	-	0	-	
<b>Total Revenue</b>	<b>1,419,480</b>	<b>780,004</b>	<b>(639,476)</b>	<b>45%</b>
Expenses				
Consultant Services	15,000	975	(14,025)	94%
Professional fee	1,000		(1,000)	100%
Audits/Tax Returns	40,845	28,785	(12,060)	30%
Legal services	15,000	-	(15,000)	100%
Dues and Subscriptions	3,500	300	(3,200)	91%
Insurance	11,592	9,280	(2,312)	20%
Supplies	500		(500)	100%
Postage	400		(400)	100%
Board of Directors expense	20,000	10,779	(9,221)	46%
Parking Permits	1,500	8	(1,492)	99%
Travel	5,000		(5,000)	100%
Promotions	10,000	4,533	(5,467)	55%
Accounting Services	260,000	130,000	(130,000)	50%
Software Maintenance Fee	3,960		(3,960)	100%
Credit Card Service Fee	45,500	12,170	(33,330)	73%
Bank Fee	2,000		(2,000)	100%
Membership Fee	3,800	3,680	(120)	3%
Board Professional Development	3,000		(3,000)	100%
Advancement Initiatives	1,250,690	220,501	(1,030,189)	82%
University-wide Initiatives	100,000		(100,000)	100%
Transfer to Scholarships	1,500		(1,500)	100%
<b>Total Expenses</b>	<b>1,794,787</b>	<b>421,011</b>	<b>(1,373,776)</b>	<b>77%</b>
<b>Revenue/Expenses</b>	<b>(375,307)</b>	<b>358,994</b>	<b>734,300</b>	
<b>Ending Fund Balance</b>	<b>1,463,544</b>	<b>2,197,845</b>	<b>734,300</b>	

## Notes

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# Portfolio Review

Presenting to:

University Foundation at Sacramento State

February 12, 2025

# UFSS Finance Committee

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## Agenda

- Economic and Market Commentary
- UFSS Investment Dashboard
- Portfolio Review
- Appendix



# Investment Outlook

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## An Overview of Our Current Forecast 1<sup>st</sup> Quarter 2025

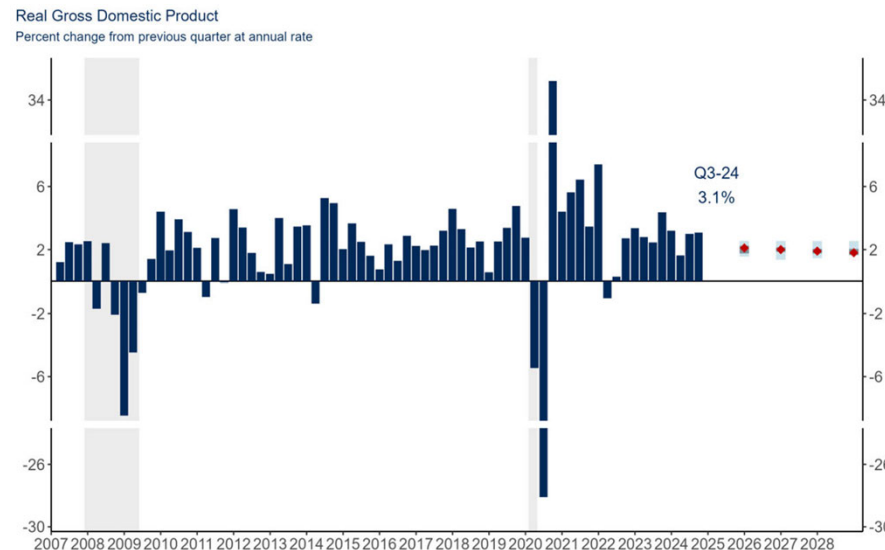
### As of January 1, 2025

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# Economic Growth



- Through the end of last year, the economy showed continued strength despite elevated long-term interest rates. Consumer spending remained solid, and while the job market slowed slightly, workforce participation rose, resulting in sustained consumption trends.
- However, uncertainty surrounding Washington policies is high and could impact the economy and corporate earnings. While we see this as a potential risk, we expect the incoming administration to prioritize economic health, which will require balancing tariffs, deregulation, corporate and personal taxes, and immigration to support growth.
- We are living through a remarkable time in history, driven by several unique growth drivers. These include artificial intelligence, which is spurring spending across a wide range of industries, and GLP-1 drugs, which hold significant promise for treating a broad spectrum of inflammatory diseases. Meanwhile, the Baby Boomer generation has an estimated \$80 trillion in assets, and their retirement spending is expected to help smooth overall consumption trends over the next decade. We expect these trends to support ongoing GDP growth in the 2-3% range.



GDP has been growing at a 3% pace and is projected to slow to 2% over the next several years.

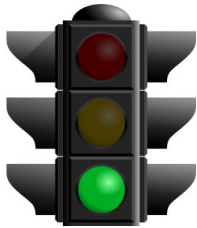
Source: Bureau of Economic  
Analysis, Federal Reserve Board  
As of 12/30/2024



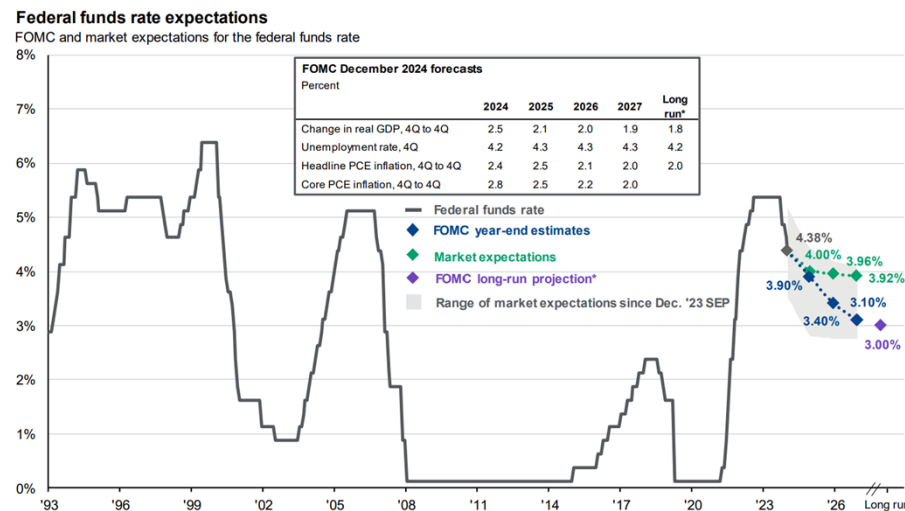
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# Interest Rates



- Following three years of significant interest rate hikes, the Federal Reserve has begun lowering rates, alleviating uncertainty for corporate decision-makers and investors and thereby decreasing the risk of a recession. However, with the economy remaining strong and Washington's tariff and immigration policies potentially influencing inflation, a robust debate persists about how much further the Federal Reserve will reduce interest rates this year.
- At the December 2024 Federal Open Market Committee (FOMC) meeting, members projected two rate cuts in 2025 and two more in 2026. Over the long-term, they anticipate rates will be lowered to 3%, a level considered neutral for economic activity – neither stimulating nor restraining growth. However, by the end of last year, the market's expectations diverged significantly, pricing in only two to three additional rate cuts overall. This disagreement contributed to long term interest rates rising even as the Federal Funds Rate has come down.
- Forward interest rate expectations have been highly volatile over the past year, and uncertainty remains about the pace at which rates will decline. Nonetheless, the current environment is much more favorable for bonds, as significant rate increases from current levels are unlikely.



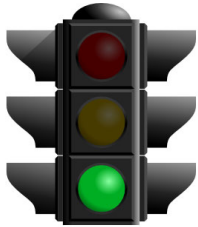
As of December, the Federal Reserve was projecting just two additional rate cuts in 2025 and two more in 2026.

Source: Bloomberg, FactSet, Federal Reserve, JPM As of 12/19/24

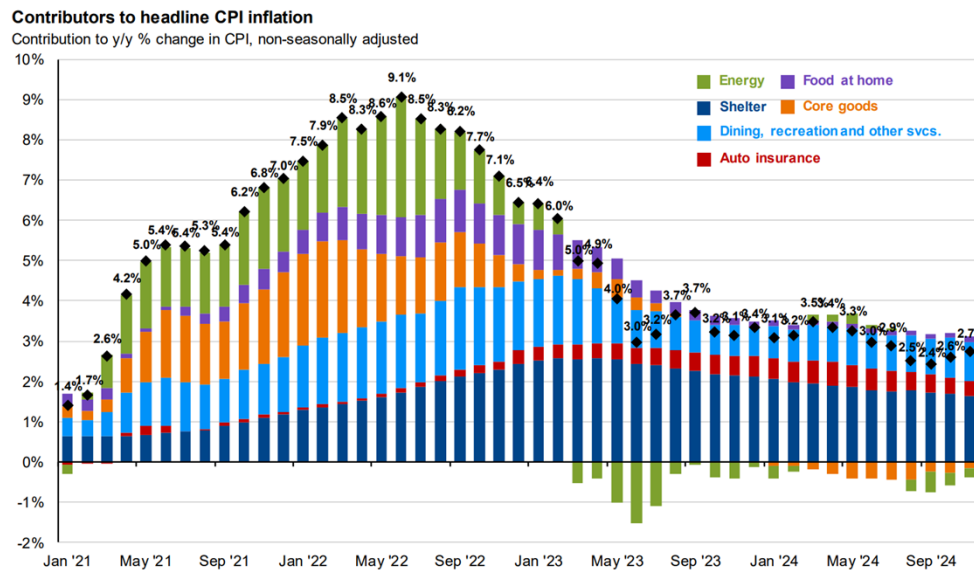


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# Inflation Outlook



- Inflation has significantly declined from its peak two years ago and is now approaching the Federal Reserve's 2% target. As of November 2024, both the headline Consumer Price Index (CPI) and the Personal Consumption Expenditures Price Index (PCE) were both below 3%.
- While further improvements in inflation are possible, particularly as categories like housing begin to reflect more realistic annual increases, progress may slow, as it did during the fourth quarter of last year. Factors such as China's economic stimulus—which could drive higher global demand for goods—the resilience of the U.S. economy, and potential policy changes under the incoming administration could all influence inflation.
- In our view, if the economy remains strong, a slightly higher-than-target inflation rate may be acceptable. Nonetheless, we anticipate continued progress driven by the shelter category and, over the long term, technological advancements are likely to have a deflationary influence.



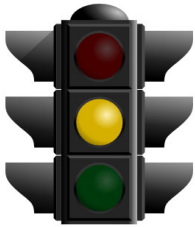
The Consumer Price Index (CPI) fell below 3% but then stalled during the final quarter of last year.

Source: BLS, FactSet, JPM. As of 12/19/24

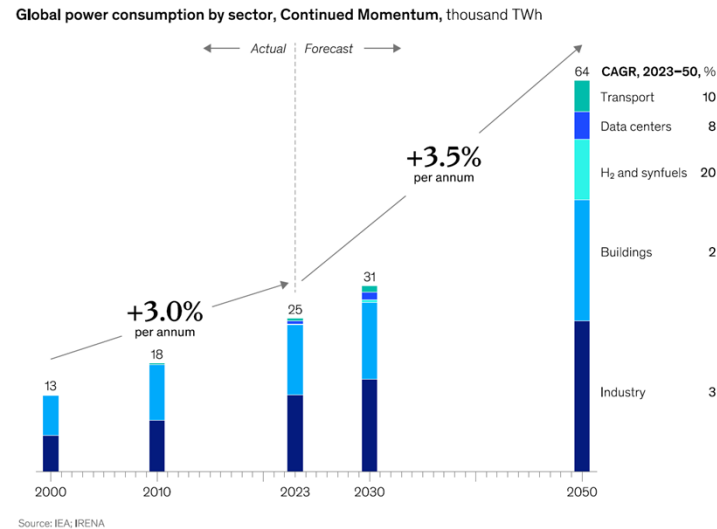


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# Commodity Markets



- As inflation has eased, the case for owning commodities has shifted, driven primarily by the transition to renewable energy, increased data generation, energy consumption, the reshoring of supply chains, geopolitical tensions in the Middle East, and China's sluggish economic recovery.
- While the global transition to renewable energy is underway, rising incomes worldwide are driving increased energy demand, which could sustain fossil fuel consumption for years to come. Goldman Sachs projects that worldwide oil demand may not begin to decline until 2035.
- Even though the case for significant outperformance is difficult to make in a status quo world, we continue to see commodities as a valuable component of a diversified asset allocation strategy. The transition to renewable energy is likely to create supply-demand imbalances that may not be resolved through increased production, significant power will be needed to support the proliferation of AI driven data centers, and in an increasingly volatile world, disruptions to many key commodities remain a distinct possibility.



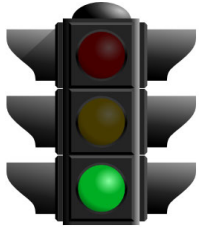
Global power consumption is projected to grow at a faster pace over the next twenty-five years and is projected to be driven by global growth, along with rising demand from data centers. This could result in demand for power and commodities outpacing supply.

Source: IEA, IRENA, McKinsey & Company. As of September 2024



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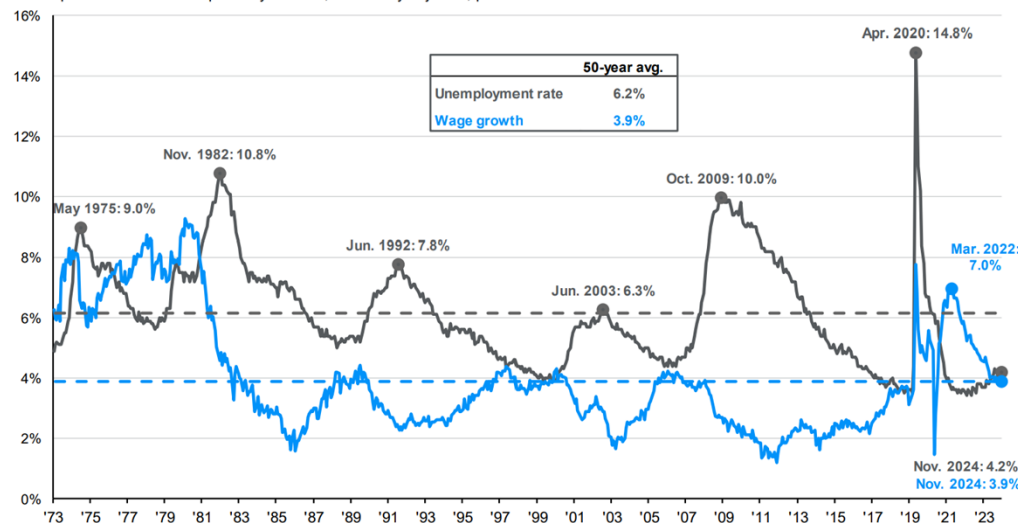
# Employment Market



- The employment market has continued to be a source of economic strength, with the unemployment rate hovering near historic lows. Although wage growth has moderated from its peaks, it continues to outpace inflation, and this is contributing to strong consumption trends.
- Following a few months of weather-related disruptions during the second half of last year, employment trends have normalized. Over time, we anticipate hiring activity to slow as the labor market normalizes and wage growth gradually aligns with inflation.
- The labor force participation rate among individuals in their prime working years (ages 25–54) has reached its highest level since the early 2000s. The rise in remote work opportunities has likely played a role in increasing workforce flexibility, further sustaining the strong consumption trends that have lasted longer than many predicted.

**Civilian unemployment rate and year-over-year wage growth**

Private production and non-supervisory workers, seasonally adjusted, percent



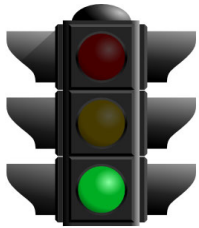
Wage growth has moderated but it still above the rate of inflation. Meanwhile, the unemployment rate has remained very low.

Source: BLS, FactSet, JPM as of 12/19/2024



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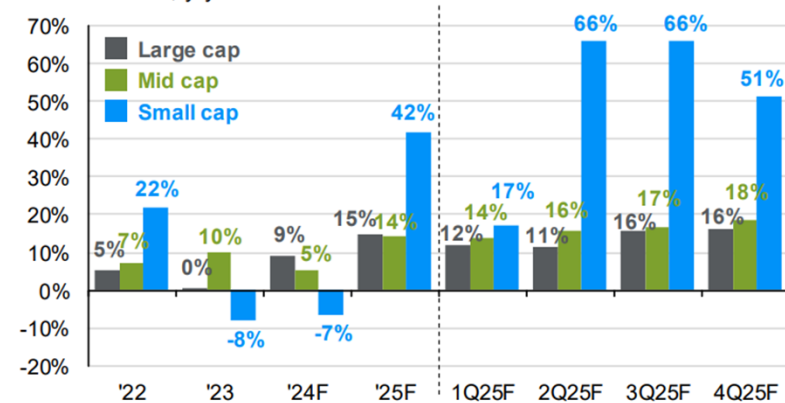
# Corporate Earnings



- Corporate earnings growth is projected to be more broad-based this year with year over year growth in the mid-teens, or higher, across the market cap spectrum. Drivers of this projected growth include a lower interest rate environment, a recovery in sentiment and business spending following several years of economic uncertainty, ongoing strength in the U.S. economy, and the potential for a more business friendly environment under the incoming administration.
- Small companies are expected to see the most substantial earnings rebound after two years of declines, potentially leading to a broadening of market participation. Meanwhile, mid-cap stocks are projected to experience earnings growth in the mid-teens following a year of mid-single-digit growth. This change could attract increased investment into the asset class as well. As a result, our asset allocations are overweight small and mid-cap stocks.
- More than half of the sectors in the S&P 500 are projected to grow earnings at a double-digit pace this year and this may also contribute to broadening market participation beyond the mega-cap technology group.

## Earnings growth

Pro-forma EPS, y/y



Earnings growth is projected to increase at a double-digit pace this year across the market cap spectrum.

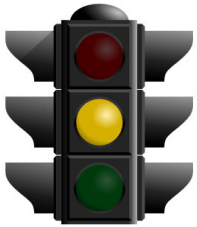
Source: Compustat, FactSet, FTSE Russell, NBER, JPM. Large Cap is the S&P 500, Mid Cap is the Russell Mid Cap and Small Cap is the Russell 2000. As of 12/19/24



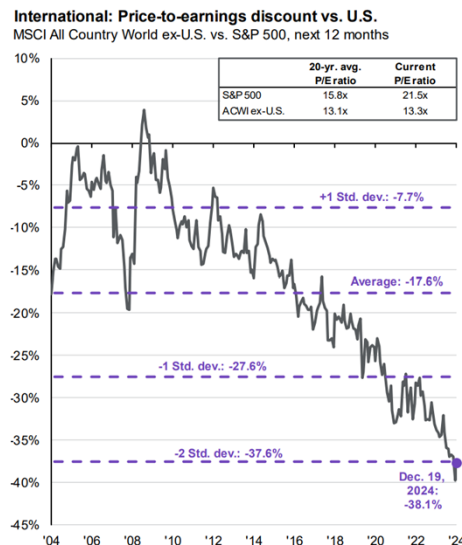
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# International Developed Markets



- The financial outlook for Europe has become increasingly complicated as economic trends throughout the region are mixed. Furthermore, under the Trump administration, trade policy uncertainty and tariffs may weigh heavily on the region. The ECB is likely to continue cutting interest rates to stimulate the German economy which is suffering from multiple challenges including slow exports to China along with an increasingly competitive global auto market.
- Meanwhile, Japan is grappling with a historically weak Yen which is benefitting domestic exporters but causing a destabilizing effect. With the country benefitting from inflation, the Bank of Japan may try to normalize interest rate policy, and this could lead to significant market volatility if interest rates rise to thirty-year highs.
- Relative to the S&P 500, developed international equities remain inexpensive. However, their growth prospects have lessened over the last decade relative to the U.S. Furthermore, the U.S. dollar is likely to remain strong if interest rates in the U.S. are high in absolute terms relative to those of other developed countries, and this would create a currency headwind for investors in international stocks.



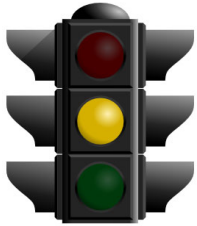
The valuation of international stocks relative to the U.S. has continued to decline. While this group is inexpensive, the prospect of a near term catalyst is unclear.

Source: FactSet, MSCI, Standard & Poor's, JPM . As of 12/19/2024



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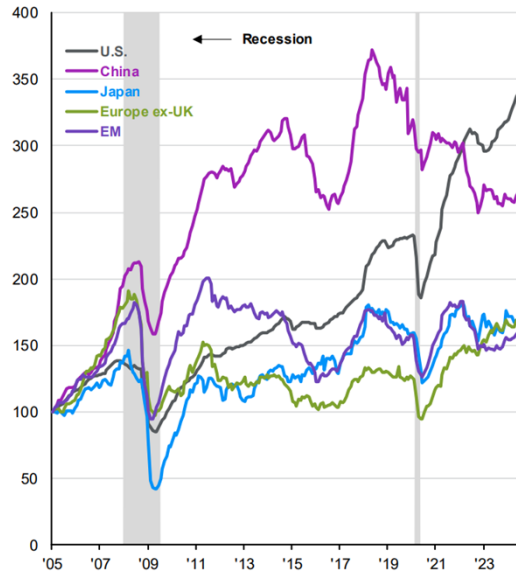
# Emerging Markets



- Over the last several years China has suffered from several self-inflicted economic wounds, including an overvaluation of the country's property market, that have weighed on economic growth. In late September of 2024, China announced a larger than expected stimulus program that amounted to about 6% of 2024 GDP, and the government has subsequently announced even more programs to support their economy. However, most of the developed world is attempting to limit China's access to important technology and this could weigh on growth and sentiment.
- Meanwhile, other emerging market countries such as India are enjoying a period of above-trend growth and aren't facing the same demographic challenges that China will be over the next decade. However, valuation in some of these areas fully reflects this more favorable growth dynamic.
- Lastly, emerging markets are driven by global demand and Europe is a large trading partner, which could limit a financial market recovery in the near term. Additionally, tariffs, onshoring trends, and geopolitical policies could be headwinds over the immediate and intermediate horizons.

**Global earnings estimates**

Jan. 2005 = 100, next 12 months consensus estimates, U.S. dollars



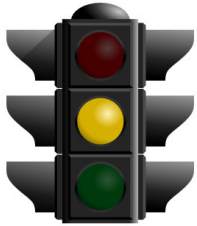
Since 2020, earning growth in the U.S. has been meaningfully better than it has been anywhere else in the world.

Source: FactSet, MSCI, Standard & Poor's, JPM As of 12/19/2024

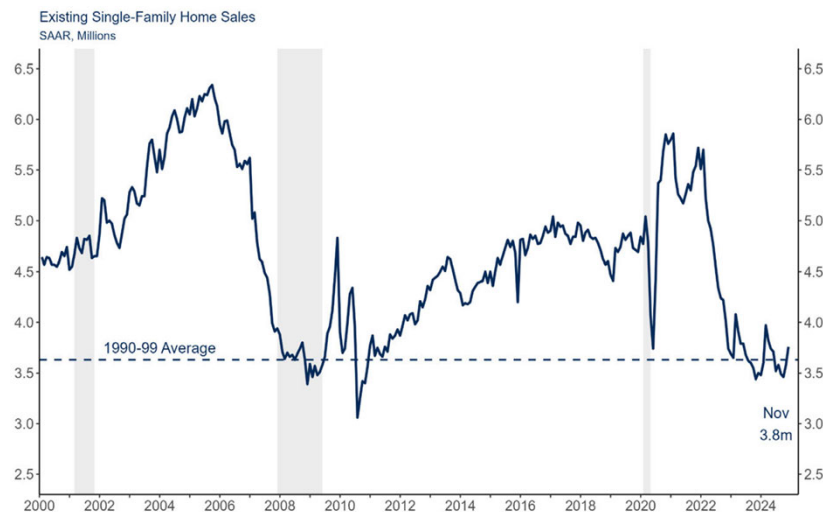


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# Housing Market



- Home prices have remained very stable even though mortgage rates have risen substantially over the last two years. However, activity in the housing market has slowed substantially as homeowners with low-cost mortgages have had a big financial incentive to stay put.
- The housing market is a significant source of overall net worth for most Americans and the stable environment is likely contributing to financial comfort that is helping fuel consumption. Relative to history, borrowing against home equity lines of credit is currently very low which suggests that most homeowners are not feeling an impact from higher interest rates.
- If long-term interest rates come down, we expect that more inventory will become available for sale, and this may pressure prices in some areas of the country. However, the U.S. is still experiencing a housing shortage that Realtor.com estimates is over 7 million homes, and this should serve to support prices.



As of November, sales of existing homes were just above historical averages. If mortgage rates remain historically high, trends may continue to weaken.

Source: Census Bureau via Haver Analytics, Federal Reserve Bank of Richmond As of 12/30/24



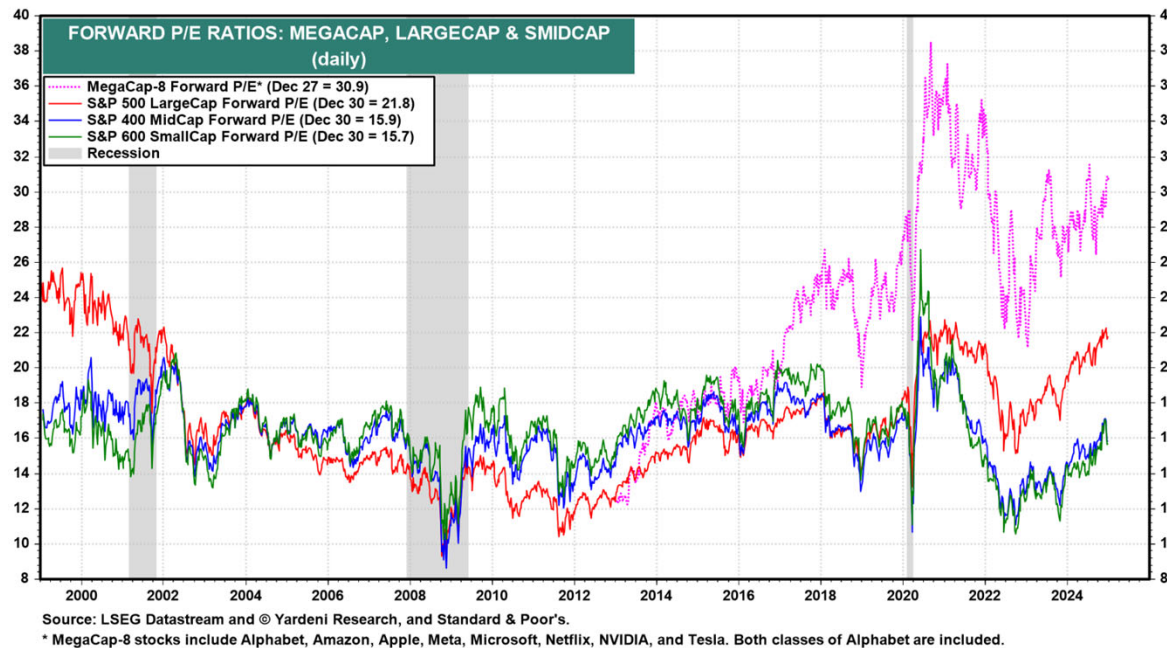
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# Valuation



- The S&P 500 has appreciated significantly over the last twelve months and valuation is high relative to history. The MegaCap-8 stocks (Alphabet, Amazon, Apple, Meta, Microsoft, Netflix, NVIDIA and Tesla) are responsible for a large part of the multiple expansion the index has experienced as they now comprise about a third of the S&P 500 index.
- Arguably the MegaCap-8 stocks have driven the majority of the earnings growth over the last year, and if earnings continue to exceed expectations, high multiples may be sustained. Furthermore, there is excitement over the prospect of significant growth coming from AI, GLP-1 drugs, and spending related to supply chain onshoring.
- Valuation of small and mid-cap stocks as well as international stocks remains muted when compared to the S&P 500. In our view, this presents a long-term opportunity as we expect the market rally to broaden.



Small and mid cap stocks are attractively valued relative to history. With the ongoing strength of the U.S. economy, the prospect of a more business friendly environment, and an earnings recovery being projected for the asset class, this part of the market cap spectrum is attractive, in our view.

Source: LSEG Datastream and Yardeni Research As of 12/27/2024 & 12/30/2024



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# SHGA Economic and Market Overview

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## References

- All GDP references are from the Bureau of Economic Analysis, U.S. Department of Commerce. Quarterly GDP estimates are revised three times before they are considered to be final.
- All references to yields, the yield curve and the size of the Federal Reserve's balance sheet are from the U.S. Federal Reserve.
- All wage growth and employment references are from the monthly nonfarm payroll figures reported by the Bureau of Labor Statistics.
- Historical corporate earnings figures and future projections are from Yardeni and FactSet.
- The Personal Consumption Expenditures Price Index (PCE) is a measure of the prices the people living in the United States pay for goods and services. The change in the PCE price index is known for capturing inflation (or deflation) across a wider range of consumer expenses and reflecting changes in consumer behavior.
- The Consumer Price Index (CPI) is a measure of the average change over time in the price paid by urban consumers for a market basket of consumer goods and services. The CPI is the most widely used measure of inflation and is sometimes viewed as an indicator of the effectiveness of government economic policy.

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# Dashboard

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# University Foundation at Sacramento State

## Investment Dashboard

As of December 31, 2024

### Current Outlook:

**Economic Environment:** Through the end of last year, the economy showed continued strength despite elevated long-term interest rates. Consumer spending remained solid, and while the job market slowed slightly, workforce participation rose, resulting in sustained consumption trends. However, uncertainty surrounding Washington policies is high and could impact the economy and corporate earnings. While we see this as a potential risk, we expect the incoming administration to prioritize economic health, which will require balancing tariffs, deregulation, corporate and personal taxes, and immigration to support growth. We are living through a remarkable time in history, driven by several unique growth drivers. These include artificial intelligence, which is spurring spending across a wide range of industries, and GLP-1 drugs, which hold significant promise for treating a broad spectrum of inflammatory diseases. Meanwhile, the Baby Boomer generation has an estimated \$80 trillion in assets, and their retirement spending is expected to help smooth overall consumption trends over the next decade. We expect these trends to support ongoing GDP growth in the 2-3% range.

**Market Environment:** The final quarter of 2024 was influenced by several factors: stronger-than-expected corporate earnings in the third quarter, the swift resolution of the Presidential election outcome, speculation surrounding potential policies of the new administration, and a rise in long-term interest rates as investors anticipated a scenario where inflation remains above the Federal Reserve's target, leading to prolonged higher interest rates. The stock market reaction was mixed with domestic equity rising and international equity declining as sentiment surrounding tariffs and continued U.S. dollar strength weighed on returns. Bonds and REITs were also weak as long-term interest rates rose. Commodities were relatively flat.

**Portfolio Response:** Following the significant 2024 return of the S&P 500, we trimmed overweight positions. As mega-cap technology stocks have appreciated, concentration in the S&P 500 has become more significant with the top 10 holdings representing over 37% of the index at the end of 2024. We added a new equal-weight S&P 500 ETF that gives our allocation more exposure to the 493 stocks where valuation is more attractive and where we feel there is more opportunity. We funded this position by reducing exposure to emerging market stocks.

Endowment Performance	Portfolio	Benchmark	+ / -
Q4 2024	-1.07%	-1.05%	-0.02%
Q3 2024	6.21%	6.56%	-0.35%
Q2 2024	1.61%	1.58%	0.03%
Q1 2024	6.18%	5.30%	0.88%
Calendar Year 2024	13.36%	12.82%	0.54%
Calendar Year 2023	16.57%	16.76%	-0.19%
Calendar Year 2022	-14.35%	-14.45%	0.10%
Calendar Year 2021	15.44%	14.96%	0.48%

Asset Allocation	Endowment	31-Dec-24	30-Sep-24	Strategic	+ / -
Large Cap Equity	\$40,611,397	44%	41%	40%	4%
SMID Cap Equity	\$11,636,446	13%	13%	11%	2%
International\EM Equity	\$12,358,728	13%	17%	15%	-2%
Fixed Income	\$19,662,406	21%	21%	21%	0%
Real Assets	\$2,600,691	3%	3%	4%	-1%
Absolute Return	\$3,655,568	4%	4%	7%	-3%
Cash	\$1,055,861	1%	1%	2%	-1%
Total	\$91,581,096	100%	100%	100%	

Balances	Endowment	Non-Endowment	Liquidity
Q4 2024	\$91,581,096	\$35,555,406	\$2,781,645
Q3 2024	\$92,501,047	\$35,928,497	\$2,749,749
Q2 2024	\$87,078,707	\$33,824,047	\$2,714,330
Q1 2024	\$85,789,370	\$33,308,759	\$2,679,482

Portfolio Action	Increased	Decreased	Growth/Capital Preservation
Q4 2024	Added to Domestic Equity		74/26
	Equal Weight S&P 500		S&P 500
			Emerging Market Stocks
Q3 2024	Maintained Positioning		74/26
Q2 2024	Repositioned for Lower Inflation		74/26
	Developed International Equity		Domestic Large Cap Stocks
			Cash
Q1 2024	Repositioned Following Market Moves		73/27
	Intermediate Duration Bond		Long Duration Bonds
			Large Cap Stocks

Governance Checklist	OK
Asset allocation within target ranges.	✓
No single direct equity holding > 5% of portfolio value	✓
No single sector will represent > 15% of portfolio value	✓
No below investment grade allocation > 10% of portfolio value	✓
No direct investments in tobacco companies.	✓
No direct investments in fossil fuel.	✓



# Portfolio Review

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# Quarter End Report

University Foundation at Sacramento State (UFSS)  
(Endowment Portfolio)

10/1/2024 to 12/31/2024

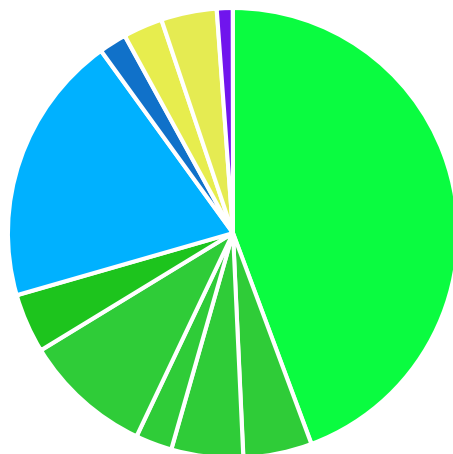
## Accounts Included in SHGA 70/30 Analysis

Account Name	Account Type	Custodian	Account Number	Management Style	Account Value
The University Foundation at Sacramento State - Endowment	Non-Profit			SHGA 70/30	\$91,581,095.80
				<b>Total:</b>	<b>\$91,581,095.80</b>

## Performance Net of Fees

		Q4	1 Year	3 Year	5 Year	10 Year	Inception 6/30/2013
■ Your Portfolio		-1.07 %	13.36 %	4.21 %	9.13 %	7.21 %	7.37 %
■ UFSS Endowment Benchmark (UFSS)		-1.05 %	12.82 %	4.06 %	8.21 %	7.29 %	7.62 %
■ Inst. Equity Index		-0.42 %	17.82 %	5.74 %	10.81 %	10.23 %	11.01 %
■ Inst. Fixed Income Index		-3.06 %	1.25 %	-2.41 %	-0.33 %	1.35 %	1.72 %
■ Inst. Alternative Index		-2.09 %	5.11 %	1.29 %	3.77 %	2.97 %	2.76 %

## SHGA 70/30 Asset Allocation and Activity Overview



Asset Category/Class	Allocation		10/1/2024 - 12/31/2024	1/1/2024 - 12/31/2024
<b>Equity</b>	<b>70.55 %</b>	Beginning Market Value	\$92,501,046.52	\$80,799,584.29
Large Cap Blend	44.34 %	Contributions	\$0.00	\$0.00
Mid Cap Blend	4.93 %	Distributions	\$0.00	\$0.00
Small Cap Growth	2.62 %	Journals	\$0.00	\$0.00
Small Cap Blend	5.16 %	Advisory Fees Paid	-\$38,962.72	-\$149,411.82
International Equity	9.23 %	Custodian Fees	-\$50.85	-\$408.47
International Emerging	4.26 %	Div/Int/Cap Gains	\$927,154.54	\$2,257,768.92
<b>Fixed Income</b>	<b>21.47 %</b>	Bond Accrual	\$0.00	\$0.00
Investment Grade	19.49 %	Market Value Increase/Decrease	-\$1,808,091.69	\$8,673,562.88
International Emerging Market Bonds	1.98 %	<b>Ending Market Value</b>	<b>\$91,581,095.80</b>	<b>\$91,581,095.80</b>
<b>Alternatives</b>	<b>6.83 %</b>			
Real Estate	2.84 %			
Absolute Return Funds	3.99 %			
<b>Cash</b>	<b>1.15 %</b>			
Money Market	1.15 %			
<b>Total:</b>	<b>100.00 %</b>			

## SHGA 70/30 Portfolio Appraisal

<i>Equity</i>		Quantity	Price	Market Value	Percent of Assets	Cost	Unrealized Gain/Loss	Gain/Loss Percent	Estimated Annual Income	12 Month Trailing Yield
<b>Large Cap Blend</b>										
12/17/2024	Invesco S&P 500 Equal Weight	12,585.00	\$175.23	\$2,205,269.55	2.41 %	\$2,268,849.65	-\$63,580.10	-2.80 %	\$33,451.43	1.52 %
7/6/2022	iShares Core S&P 500	5,362.00	\$588.68	\$3,156,502.16	3.45 %	\$2,079,248.10	\$1,077,254.06	51.81 %	\$40,993.85	1.30 %
11/21/2023	SPDR Portfolio S&P 500 ETF	262,623.00	\$68.94	\$18,105,229.62	19.77 %	\$13,997,713.31	\$4,107,516.31	29.34 %	\$230,989.27	1.28 %
11/15/2018	Vanguard S&P 500	31,819.00	\$538.81	\$17,144,395.39	18.72 %	\$9,339,917.76	\$7,804,477.63	83.56 %	\$213,298.67	1.24 %
Large Cap Blend Totals				\$40,611,396.72	44.34 %	\$27,685,728.82	\$12,925,667.90	46.69 %	\$518,733.22	1.28 %
<b>Mid Cap Blend</b>										
4/29/2020	iShares Core S&P Mid-Cap ETF	72,405.00	\$62.31	\$4,511,555.55	4.93 %	\$2,689,914.66	\$1,821,640.89	67.72 %	\$59,903.84	1.33 %
Mid Cap Blend Totals				\$4,511,555.55	4.93 %	\$2,689,914.66	\$1,821,640.89	67.72 %	\$59,903.84	1.33 %
<b>Small Cap Blend</b>										
9/22/2017	iShares Russell 2000 ETF	21,369.00	\$220.96	\$4,721,694.24	5.16 %	\$3,549,621.09	\$1,172,073.15	33.02 %	\$54,074.83	1.15 %
Small Cap Blend Totals				\$4,721,694.24	5.16 %	\$3,549,621.09	\$1,172,073.15	33.02 %	\$54,074.83	1.15 %
<b>Small Cap Growth</b>										
2/14/2024	Harbor Small Cap Growth Instl	172,025.49	\$13.97	\$2,403,196.14	2.62 %	\$2,355,029.00	\$48,167.14	2.05 %	\$11,021.67	0.46 %
Small Cap Growth Totals				\$2,403,196.14	2.62 %	\$2,355,029.00	\$48,167.14	2.05 %	\$11,021.67	0.46 %
<b>International Equity</b>										
7/1/2013	iShares MSCI EAFE ETF	85,328.00	\$75.61	\$6,451,650.08	7.04 %	\$5,427,799.24	\$1,023,850.84	18.86 %	\$209,052.92	3.24 %
6/13/2024	MFS International Equity Fund Class	59,256.93	\$33.78	\$2,001,699.10	2.19 %	\$2,069,252.00	-\$67,552.90	-3.26 %	\$28,167.19	1.41 %
International Equity Totals				\$8,453,349.18	9.23 %	\$7,497,051.24	\$956,297.94	12.76 %	\$237,220.11	2.81 %
<b>International Emerging</b>										
6/24/2016	Vanguard FTSE Emerging Markets	88,678.00	\$44.04	\$3,905,379.12	4.26 %	\$3,428,754.92	\$476,624.20	13.90 %	\$124,938.43	3.20 %
International Emerging Totals				\$3,905,379.12	4.26 %	\$3,428,754.92	\$476,624.20	13.90 %	\$124,938.43	3.20 %
Equity Totals				\$64,606,570.95	70.55 %	\$47,206,099.73	\$17,400,471.21	36.86 %	\$1,005,892.11	1.56 %



<i>Fixed Income</i>		Quantity	Price	Market Value	Percent of Assets	Cost	Unrealized Gain/Loss	Gain/Loss Percent	Estimated Annual Income	12 Month Trailing Yield
<b>Investment Grade</b>										
5/18/2020	iShares Core US Aggregate Bond ETF	40,160.00	\$96.90	\$3,891,504.00	4.25 %	\$4,222,276.75	-\$330,772.75	-7.83 %	\$145,711.81	3.74 %
7/22/2022	iShares Ultra Short Term Bond Active ETF	19,678.00	\$50.43	\$992,361.54	1.08 %	\$988,807.73	\$3,553.81	0.36 %	\$52,011.16	5.24 %
3/26/2019	JP Morgan Core Plus Bond Select	642,071.57	\$7.11	\$4,565,128.88	4.98 %	\$5,224,700.45	-\$659,571.57	-12.62 %	\$222,856.62	4.88 %
2/2/2024	PIMCO Total Return Active ETF	26,594.00	\$90.42	\$2,404,629.48	2.63 %	\$2,440,242.81	-\$35,613.33	-1.46 %	\$120,736.76	5.02 %
6/29/2022	Vanguard Long Term Government Bond Index	27,768.00	\$55.35	\$1,536,958.80	1.68 %	\$1,862,204.16	-\$325,245.36	-17.47 %	\$66,540.46	4.33 %
12/21/2022	Vanguard Short-Term Treasury ETF	18,826.00	\$58.18	\$1,095,296.68	1.20 %	\$1,093,682.62	\$1,614.06	0.15 %	\$45,820.60	4.18 %
9/24/2014	Vanguard Total Bond Market Index Adm	354,931.57	\$9.48	\$3,364,751.29	3.67 %	\$3,740,041.50	-\$375,290.21	-10.03 %	\$123,523.07	3.67 %
Investment Grade Totals				\$17,850,630.67	19.49 %	\$19,571,956.02	-\$1,721,325.35	-8.79 %	\$777,200.48	4.35 %
<b>International Emerging Market Bonds</b>										
1/27/2021	Eaton Vance Emerging Markets Dbt Opps I	228,471.02	\$7.93	\$1,811,775.15	1.98 %	\$1,938,550.53	-\$126,775.38	-6.54 %	\$154,355.02	8.52 %
International Emerging Market Bonds Totals				\$1,811,775.15	1.98 %	\$1,938,550.53	-\$126,775.38	-6.54 %	\$154,355.02	8.52 %
Fixed Income Totals				\$19,662,405.82	21.47 %	\$21,510,506.55	-\$1,848,100.73	-8.59 %	\$931,555.49	4.74 %
<i>Alternatives</i>		Quantity	Price	Market Value	Percent of Assets	Cost	Unrealized Gain/Loss	Gain/Loss Percent	Estimated Annual Income	12 Month Trailing Yield
<b>Real Estate</b>										
11/14/2013	Vanguard Real Estate	29,195.00	\$89.08	\$2,600,690.60	2.84 %	\$2,261,701.63	\$338,988.97	14.99 %	\$100,241.03	3.85 %
Real Estate Totals				\$2,600,690.60	2.84 %	\$2,261,701.63	\$338,988.97	14.99 %	\$100,241.03	3.85 %
<b>Absolute Return Funds</b>										
4/5/2019	Absolute Convertible Arbitrage Instl Fund	181,816.90	\$11.20	\$2,036,349.32	2.22 %	\$1,976,532.47	\$59,816.85	3.03 %	\$99,162.94	4.87 %
8/30/2023	Prudential Absolute Return Bd Z	176,385.45	\$9.18	\$1,619,218.39	1.77 %	\$1,578,352.60	\$40,865.79	2.59 %	\$84,204.47	5.20 %
Absolute Return Funds Totals				\$3,655,567.71	3.99 %	\$3,554,885.07	\$100,682.65	2.83 %	\$183,367.41	5.02 %
Alternatives Totals				\$6,256,258.31	6.83 %	\$5,816,586.70	\$439,671.62	7.56 %	\$283,608.44	4.53 %

<i>Cash</i>		Quantity	Price	Market Value	Percent of Assets	Cost	Unrealized Gain/Loss	Gain/Loss Percent	Estimated Annual Income	12 Month Trailing Yield
<b>Money Market</b>										
12/31/2024	Fidelity Cash Fund**	56,301.28	\$1.00	\$56,301.28	0.06 %	\$56,301.28	\$0.00	0.00 %	\$173.59	0.31 %
12/31/2024	Fidelity Government Cash Reserves	999,559.44	\$1.00	\$999,559.44	1.09 %	\$999,559.44	\$0.00	0.00 %	\$52,639.70	5.27 %
Money Market Totals				\$1,055,860.72	1.15 %	\$1,055,860.72	\$0.00	0.00 %	\$52,813.29	5.00 %
Cash Totals				\$1,055,860.72	1.15 %	\$1,055,860.72	\$0.00	0.00 %	\$52,813.29	5.00 %
<b>Portfolio Totals</b>				\$91,581,096	100.00 %	\$75,589,054	\$15,992,042	21.16 %	\$2,273,869	2.48 %

## Disclosures

Performance returns are calculated using time-weighted return (TWR), net of fees, and includes bond accrual. The one year returns are not annualized. Bond accrual is included in market values.

*If there have been any changes to your financial situation or investment objectives, or if you wish to impose any new (or modify any existing) restrictions on the management of your account, please contact us.*

We recommend that you carefully review this statement for accuracy and compare quarter-end statements to those from your custodian. To provide a holistic overview, Sand Hill Global Advisors reports a consolidated view of your household accounts. Custodial statements may be provided individually. If you need assistance in reviewing your statements, please contact Sand Hill Global Advisors.

Sand Hill Global Advisors, LLC does not assure the accuracy of capital gain and loss data on those securities purchased outside the firm's supervision. Please check these figures against your records. Other assets held outside of your primary custodial accounts will be priced as of the most recent statement available.

### Performance Definitions

The Inflation Index is the Consumer Price Index.

The Institutional Equity Index as of January 1, 2013 is comprised of the S&P 500 (58%), MSCI ACWI Ex USA (25%), and Russell 2000 (17%) indices. For the period January 1, 2006 through December 31, 2012 the Institutional Equity Index was comprised of S&P 500 (58%), MSCI EAFE (25%), and Russell 2000 (17%) indices. Prior to January 1, 2006, the Equity Index was the S&P 500 index (100%).

The Institutional Fixed Income Index is the Bloomberg Barclays US Aggregate Bond index (100%). Prior to January 1, 2006, the Institutional Fixed Income Index was the Bloomberg Barclays Intermediate US Govt/Credit Bond Index (100%).

The Institutional Alternative Index is comprised of the Bloomberg Barclays US Aggregate Bond 1-3 Yrs (50%), Bloomberg Commodity (25%), and FTSE NAREIT (25%) indices.

### Blended Benchmark Composition\*

The UFSS Endowment Current Benchmark Indices as of July 6, 2022 are comprised of the S&P 500 (40%), MSCI ACWI Ex USA (15%), Russell 2000 (11%), Bloomberg Barclays US Aggregate Bond (21%), Bloomberg Barclays US Aggregate Bond 1-3 Yrs (7%), FTSE NAREIT (4%), FTSE 1-Month US Treasury Bill (2%). For the period April 29, 2020 through July 5, 2022, the UFSS Endowment Current Benchmark Indices was comprised of the S&P 500 (36%), MSCI ACWI Ex USA (15%), Russell 2000 (11%), Bloomberg Barclays US Aggregate Bond (21%), Bloomberg Barclays US Aggregate Bond 1-3 Yrs (7%), Bloomberg Commodity (4%), FTSE NAREIT (4%), FTSE 1-Month US Treasury Bill (2%). Prior to April 29, 2020, the UFSS Endowment Current Benchmark Indices was comprised of the S&P 500 (30%), MSCI ACWI Ex USA (13%), Russell 2000 (9%), Bloomberg Barclays US Aggregate Bond (30%), Bloomberg Commodity (4%), FTSE NAREIT (4%), ICE BofAML US 3-month Treasury Bill Index (10%).

\*Blended benchmarks incorporate investment strategy changes made in your portfolio, if any.



# Quarter End Report



University Foundation at Sacramento State (UFSS) (Non-Endowment Portfolio)

10/1/2024 to 12/31/2024

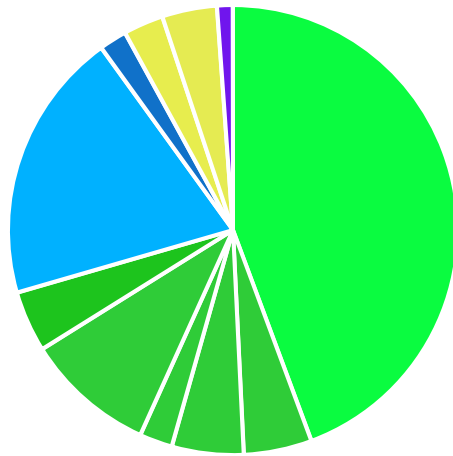
## Accounts Included in SHGA 70/30 Analysis

Account Name	Account Type	Custodian	Account Number	Management Style	Account Value
The University Foundation at Sacramento State - Non-Endowment	Non-Profit			SHGA 70/30	\$35,555,406.17
				<b>Total:</b>	<b>\$35,555,406.17</b>

## Performance Net of Fees

		Q4	1 Year	3 Year	Inception 4/7/2020
	Your Portfolio	-1.10 %	13.33 %	4.26 %	12.98 %
	UFSS Non-Endowment Benchmark	-1.05 %	12.82 %	4.06 %	12.00 %
	Inst. Equity Index	-0.42 %	17.82 %	5.74 %	17.25 %
	Inst. Fixed Income Index	-3.06 %	1.25 %	-2.41 %	-1.02 %
	Inst. Alternative Index	-2.09 %	5.11 %	1.29 %	6.73 %

## SHGA 70/30 Asset Allocation and Activity Overview



Asset Category/Class	Allocation		10/1/2024 - 12/31/2024	1/1/2024 - 12/31/2024
<b>Equity</b>	<b>70.52 %</b>	Beginning Market Value	\$35,928,497.20	\$27,029,049.84
Large Cap Blend	44.34 %	Contributions	\$0.00	\$0.00
Mid Cap Blend	4.90 %	Distributions	\$0.00	\$0.00
Small Cap Growth	2.37 %	Journals	\$0.00	\$4,533,166.65
Small Cap Blend	5.15 %	Advisory Fees Paid	-\$15,133.56	-\$56,084.45
International Equity	9.36 %	Custodian Fees	-\$25.00	-\$210.00
International Emerging	4.40 %	Div/Int/Cap Gains	\$354,244.46	\$871,352.55
<b>Fixed Income</b>	<b>21.51 %</b>	Bond Accrual	\$0.00	\$0.00
Investment Grade	19.53 %	Market Value Increase/Decrease	-\$712,176.93	\$3,178,131.58
International Emerging Market Bonds	1.98 %	<b>Ending Market Value</b>	<b>\$35,555,406.17</b>	<b>\$35,555,406.17</b>
<b>Alternatives</b>	<b>6.84 %</b>			
Real Estate	2.89 %			
Absolute Return Funds	3.96 %			
<b>Cash</b>	<b>1.13 %</b>			
Money Market	1.13 %			
<b>Total:</b>	<b>100.00 %</b>			

## SHGA 70/30 Portfolio Appraisal

<i>Equity</i>		Quantity	Price	Market Value	Percent of Assets	Cost	Unrealized Gain/Loss	Gain/Loss Percent	Estimated Annual Income	12 Month Trailing Yield
<b>Large Cap Blend</b>										
12/17/2024	Invesco S&P 500 Equal Weight	4,886.00	\$175.23	\$856,173.78	2.41 %	\$880,848.08	-\$24,674.30	-2.80 %	\$12,987.18	1.52 %
7/6/2022	iShares Core S&P 500	8,193.00	\$588.68	\$4,823,055.24	13.56 %	\$3,414,862.80	\$1,408,192.44	41.24 %	\$62,637.57	1.30 %
11/21/2023	SPDR Portfolio S&P 500 ETF	74,540.00	\$68.94	\$5,138,787.60	14.45 %	\$4,014,220.58	\$1,124,567.02	28.01 %	\$65,561.43	1.28 %
4/29/2020	Vanguard S&P 500	9,180.00	\$538.81	\$4,946,275.80	13.91 %	\$3,037,784.05	\$1,908,491.75	62.83 %	\$61,538.13	1.24 %
Large Cap Blend Totals				\$15,764,292.42	44.34 %	\$11,347,715.51	\$4,416,576.91	38.92 %	\$202,724.31	1.29 %
<b>Mid Cap Blend</b>										
4/9/2020	iShares Core S&P Mid-Cap ETF	27,966.00	\$62.31	\$1,742,561.46	4.90 %	\$1,203,228.06	\$539,333.40	44.82 %	\$23,137.50	1.33 %
Mid Cap Blend Totals				\$1,742,561.46	4.90 %	\$1,203,228.06	\$539,333.40	44.82 %	\$23,137.50	1.33 %
<b>Small Cap Blend</b>										
4/29/2020	iShares Russell 2000 ETF	8,287.00	\$220.96	\$1,831,095.52	5.15 %	\$1,454,287.83	\$376,807.69	25.91 %	\$20,970.48	1.15 %
Small Cap Blend Totals				\$1,831,095.52	5.15 %	\$1,454,287.83	\$376,807.69	25.91 %	\$20,970.48	1.15 %
<b>Small Cap Growth</b>										
2/14/2024	Harbor Small Cap Growth Instl	60,416.21	\$13.97	\$844,014.48	2.37 %	\$831,513.00	\$12,501.48	1.50 %	\$3,870.87	0.46 %
Small Cap Growth Totals				\$844,014.48	2.37 %	\$831,513.00	\$12,501.48	1.50 %	\$3,870.87	0.46 %
<b>International Equity</b>										
4/29/2020	iShares MSCI EAFE ETF	33,754.00	\$75.61	\$2,552,139.94	7.18 %	\$2,356,647.50	\$195,492.44	8.30 %	\$82,697.03	3.24 %
6/13/2024	MFS International Equity Fund Class	23,014.58	\$33.78	\$777,432.38	2.19 %	\$803,669.00	-\$26,236.62	-3.26 %	\$10,939.75	1.41 %
International Equity Totals				\$3,329,572.32	9.36 %	\$3,160,316.50	\$169,255.82	5.36 %	\$93,636.78	2.81 %
<b>International Emerging</b>										
4/7/2020	Vanguard FTSE Emerging Markets	35,487.00	\$44.04	\$1,562,847.48	4.40 %	\$1,414,449.89	\$148,397.59	10.49 %	\$49,997.63	3.20 %
International Emerging Totals				\$1,562,847.48	4.40 %	\$1,414,449.89	\$148,397.59	10.49 %	\$49,997.63	3.20 %
Equity Totals				\$25,074,383.68	70.52 %	\$19,411,510.79	\$5,662,872.89	29.17 %	\$394,337.57	1.57 %

<i>Fixed Income</i>		Quantity	Price	Market Value	Percent of Assets	Cost	Unrealized Gain/Loss	Gain/Loss Percent	Estimated Annual Income	12 Month Trailing Yield
<b>Investment Grade</b>										
6/11/2020	iShares Core US Aggregate Bond ETF	15,486.00	\$96.90	\$1,500,593.40	4.22 %	\$1,593,366.27	-\$92,772.87	-5.82 %	\$56,187.58	3.74 %
8/30/2023	iShares Ultra Short Term Bond Active ETF	7,657.00	\$50.43	\$386,142.51	1.09 %	\$385,898.60	\$243.91	0.06 %	\$20,238.31	5.24 %
4/30/2020	JP Morgan Core Plus Bond Select	251,558.55	\$7.11	\$1,788,581.29	5.03 %	\$1,980,027.03	-\$191,445.74	-9.67 %	\$87,313.46	4.88 %
2/2/2024	PIMCO Total Return Active ETF	10,217.00	\$90.42	\$923,821.14	2.60 %	\$936,027.69	-\$12,206.55	-1.30 %	\$46,385.18	5.02 %
6/29/2022	Vanguard Long Term Government Bond Index	11,099.00	\$55.35	\$614,329.65	1.73 %	\$723,081.37	-\$108,751.72	-15.04 %	\$26,596.53	4.33 %
12/21/2022	Vanguard Short-Term Treasury ETF	7,336.00	\$58.18	\$426,808.48	1.20 %	\$426,507.05	\$301.43	0.07 %	\$17,855.09	4.18 %
4/29/2020	Vanguard Total Bond Market Index Adm	137,415.35	\$9.48	\$1,302,697.54	3.66 %	\$1,453,332.94	-\$150,635.40	-10.36 %	\$47,823.21	3.67 %
Investment Grade Totals				\$6,942,974.01	19.53 %	\$7,498,240.95	-\$555,266.94	-7.41 %	\$302,399.35	4.35 %
<b>International Emerging Market Bonds</b>										
1/26/2021	Eaton Vance Emerging Markets Dbt Opps I	88,755.27	\$7.93	\$703,829.31	1.98 %	\$717,567.34	-\$13,738.03	-1.91 %	\$59,963.06	8.52 %
International Emerging Market Bonds Totals				\$703,829.31	1.98 %	\$717,567.34	-\$13,738.03	-1.91 %	\$59,963.06	8.52 %
Fixed Income Totals				\$7,646,803.32	21.51 %	\$8,215,808.29	-\$569,004.97	-6.93 %	\$362,362.42	4.74 %
<i>Alternatives</i>		Quantity	Price	Market Value	Percent of Assets	Cost	Unrealized Gain/Loss	Gain/Loss Percent	Estimated Annual Income	12 Month Trailing Yield
<b>Real Estate</b>										
4/7/2020	Vanguard Real Estate	11,518.00	\$89.08	\$1,026,023.44	2.89 %	\$928,835.52	\$97,187.92	10.46 %	\$39,547.05	3.85 %
Real Estate Totals				\$1,026,023.44	2.89 %	\$928,835.52	\$97,187.92	10.46 %	\$39,547.05	3.85 %
<b>Absolute Return Funds</b>										
4/30/2020	Absolute Convertible Arbitrage Instl Fund	69,408.66	\$11.20	\$777,376.96	2.19 %	\$760,073.03	\$17,303.93	2.28 %	\$37,855.48	4.87 %
8/30/2023	Prudential Absolute Return Bd Z	68,533.62	\$9.18	\$629,138.59	1.77 %	\$614,893.54	\$14,245.05	2.32 %	\$32,717.19	5.20 %
Absolute Return Funds Totals				\$1,406,515.55	3.96 %	\$1,374,966.57	\$31,548.98	2.29 %	\$70,572.68	5.02 %
Alternatives Totals				\$2,432,538.99	6.84 %	\$2,303,802.09	\$128,736.90	5.59 %	\$110,119.73	4.53 %

Cash

		Quantity	Price	Market Value	Percent of Assets	Cost	Unrealized Gain/Loss	Gain/Loss Percent	Estimated Annual Income	12 Month Trailing Yield
Money Market										
12/31/2024	Fidelity Cash Fund**	21,603.99	\$1.00	\$21,603.99	0.06 %	\$21,603.99	\$0.00	0.00 %	\$66.61	0.31 %
12/31/2024	Fidelity Government Cash Reserves	380,076.19	\$1.00	\$380,076.19	1.07 %	\$380,076.19	\$0.00	0.00 %	\$20,015.91	5.27 %
Money Market Totals				\$401,680.18	1.13 %	\$401,680.18	\$0.00	0.00 %	\$20,082.53	5.00 %
Cash Totals				\$401,680.18	1.13 %	\$401,680.18	\$0.00	0.00 %	\$20,082.53	5.00 %
Portfolio Totals				\$35,555,406	100.00 %	\$30,332,801	\$5,222,605	17.22 %	\$886,902	2.49 %



## Disclosures

Performance returns are calculated using time-weighted return (TWR), net of fees, and includes bond accrual. The one year returns are not annualized. Bond accrual is included in market values.

*If there have been any changes to your financial situation or investment objectives, or if you wish to impose any new (or modify any existing) restrictions on the management of your account, please contact us.*

We recommend that you carefully review this statement for accuracy and compare quarter-end statements to those from your custodian. To provide a holistic overview, Sand Hill Global Advisors reports a consolidated view of your household accounts. Custodial statements may be provided individually. If you need assistance in reviewing your statements, please contact Sand Hill Global Advisors.

Sand Hill Global Advisors, LLC does not assure the accuracy of capital gain and loss data on those securities purchased outside the firm's supervision. Please check these figures against your records. Other assets held outside of your primary custodial accounts will be priced as of the most recent statement available.

### Performance Definitions

The Inflation Index is the Consumer Price Index.

The Institutional Equity Index as of January 1, 2013 is comprised of the S&P 500 (58%), MSCI ACWI Ex USA (25%), and Russell 2000 (17%) indices. For the period January 1, 2006 through December 31, 2012 the Institutional Equity Index was comprised of S&P 500 (58%), MSCI EAFE (25%), and Russell 2000 (17%) indices. Prior to January 1, 2006, the Equity Index was the S&P 500 index (100%).

The Institutional Fixed Income Index is the Bloomberg Barclays US Aggregate Bond index (100%). Prior to January 1, 2006, the Institutional Fixed Income Index was the Bloomberg Barclays Intermediate US Govt/Credit Bond Index (100%).

The Institutional Alternative Index is comprised of the Bloomberg Barclays US Aggregate Bond 1-3 Yrs (50%), Bloomberg Commodity (25%), and FTSE NAREIT (25%) indices.

### Blended Benchmark Composition\*

The UFSS Non-Endowment Current Benchmark Indices as of July 6, 2022 are comprised of the S&P 500 (40%), MSCI ACWI Ex USA (15%), Russell 2000 (11%), Bloomberg Barclays US Aggregate Bond (21%), Bloomberg Barclays US Aggregate Bond 1-3 Yrs (7%), FTSE NAREIT (4%), FTSE 1-Month US Treasury Bill (2%). Prior to July 6, 2022, the UFSS Non-Endowment Current Benchmark Indices was comprised of the S&P 500 (36%), MSCI ACWI Ex USA (15%), Russell 2000 (11%), Bloomberg Barclays US Aggregate Bond (21%), Bloomberg Barclays US Aggregate Bond 1-3 Yrs (7%), Bloomberg Commodity (4%), FTSE NAREIT (4%), FTSE 1-Month US Treasury Bill (2%).

\*Blended benchmarks incorporate investment strategy changes made in your portfolio, if any.

# Endowment Portfolio Q4 2024 Attribution Summary

UFSS Endowment	Allocation	Selection	Attribution
<b>Equity</b>	<b>-0.12</b>	<b>-0.18</b>	<b>-0.30</b>
Domestic Large Cap	0.10	0.02	0.12
Domestic Small & Mid Cap	-0.02	-0.20	-0.22
International	-0.20	0.00	-0.20
<b>Fixed Income</b>	<b>-0.02</b>	<b>0.16</b>	<b>0.14</b>
<b>Alternative</b>	<b>0.06</b>	<b>0.12</b>	<b>0.18</b>
Real Estate	0.14	0.00	0.14
Absolute Return	-0.08	0.12	0.04
<b>Cash</b>	<b>-0.02</b>	<b>-0.02</b>	<b>-0.04</b>

Portfolio Return	Benchmark Return	Total Allocation	Total Selection	Total Attribution
<b>-1.07</b>	<b>-1.05</b>	<b>-0.10</b>	<b>0.08</b>	<b>-0.02</b>

- The Endowment Portfolio returned -1.07% during the quarter, net of fees, compared to the UFSS Endowment Benchmark return of -1.05%. This resulted in 0.02% of underperformance.
- Top contributors to quarterly performance:
  - Selection within fixed income
    - Fixed income fund managers outperformed the benchmark
  - Selection within alternatives
    - Absolute return fund managers outperformed the benchmark
- Top detractor to quarterly performance:
  - Selection within domestic small cap equity
    - The active small cap manager underperformed the benchmark



# Non-Endowment Portfolio Q4 2024 Attribution Summary

UFSS Non-Endowment	Allocation	Selection	Attribution
<b>Equity</b>	<b>-0.22</b>	<b>-0.17</b>	<b>-0.37</b>
Domestic Large Cap	0.13	0.05	0.18
Domestic Small & Mid Cap	-0.02	-0.22	-0.25
International	-0.32	0.00	-0.30
<b>Fixed Income</b>	<b>-0.02</b>	<b>0.20</b>	<b>0.18</b>
<b>Alternative</b>	<b>0.05</b>	<b>0.18</b>	<b>0.25</b>
Real Estate	0.15	0.02	0.20
Absolute Return	-0.10	0.15	0.05
<b>Cash</b>	<b>-0.05</b>	<b>0.00</b>	<b>-0.05</b>

Portfolio Return	Benchmark Return	Total Allocation	Total Selection	Total Attribution
<b>-1.10</b>	<b>-1.05</b>	<b>-0.25</b>	<b>0.20</b>	<b>-0.05</b>

- The Non-Endowment Portfolio returned -1.10% during the quarter, net of fees, compared to the UFSS Non-Endowment Benchmark return of -1.05%. This resulted in -0.05% of underperformance.
- Top contributors to quarterly performance:
  - Selection within fixed income
    - Fixed income fund managers outperformed the benchmark
  - Selection within alternatives
    - Absolute return fund managers outperformed the benchmark
- Top detractor to quarterly performance:
  - Selection within domestic small cap equity
    - The active small cap manager underperformed the benchmark





# Quarter End Report

*University Foundation at Sacramento State (UFSS) (Short-Term Portfolio)*

*10/1/2024 to 12/31/2024*

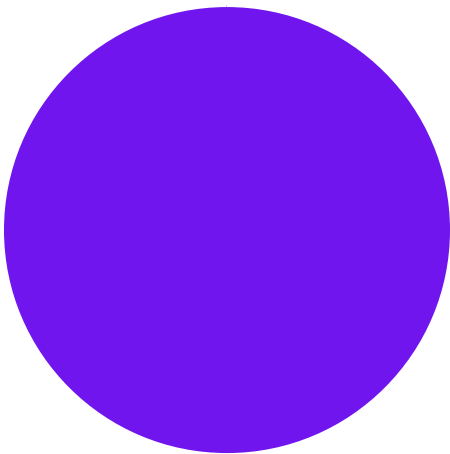
## Accounts Included in Custom Analysis

Account Name	Account Type	Custodian	Account Number	Management Style	Account Value
The University Foundation at Sacramento State - Short-Term	Non-Profit			Custom	\$2,781,645.26
				<b>Total:</b>	<b>\$2,781,645.26</b>

## Performance Net of Fees

		Q4	1 Year	Inception 10/1/2023
■	Your Potfolio	1.16 %	5.24 %	5.24 %
■	ICE BofAML US 3-Month Treasury Bill Index	1.17 %	5.25 %	5.30 %

Custom Asset Allocation and Activity Overview



Asset Category/Class	Allocation		10/1/2024 - 12/31/2024	1/1/2024 - 12/31/2024
<div><div></div>Cash</div>	100.00 %	Beginning Market Value	\$2,749,748.84	\$7,137,610.96
<div><div></div>Money Market</div>	100.00 %	Contributions	\$0.00	\$0.00
<b>Total:</b>	<b>100.00 %</b>	Distributions	\$0.00	\$0.00
		Journals	\$0.00	-\$4,533,166.65
		Advisory Fees Paid	\$0.00	\$0.00
		Custodian Fees	\$0.00	\$0.00
		Div/Int/Cap Gains	\$31,896.42	\$177,200.95
		Bond Accrual	\$0.00	\$0.00
		Market Value Increase/ Decrease	\$0.00	\$0.00
		<b>Ending Market Value</b>	<b>\$2,781,645.26</b>	<b>\$2,781,645.26</b>

Custom Portfolio Appraisal

Cash		Quantity	Price	Market Value	Percent of Assets	Cost	Unrealized Gain/Loss	Gain/Loss Percent	Estimated Annual Income	Trailing 12-Month Yield
Money Market										
12/31/2024	Fidelity Government Cash Reserves	10,893.42	\$1.00	\$10,893.42	0.39 %	\$10,893.42	\$0.00	0.00 %	\$573.68	5.27 %
12/31/2024	Fidelity Govt I	2,770,751.84	\$1.00	\$2,770,751.84	99.61 %	\$2,770,751.84	\$0.00	0.00 %	\$164,568.81	5.94 %
Money Market Totals				\$2,781,645.26	100.00 %	\$2,781,645.26	\$0.00	0.00 %	\$165,142.48	5.94 %
Cash Totals				\$2,781,645.26	100.00 %	\$2,781,645.26	\$0.00	0.00 %	\$165,142.48	5.94 %
Portfolio Totals				\$2,781,645	100.00 %	\$2,781,645	\$0	0.00 %	\$165,142	5.94 %

## Disclosures

Performance returns are calculated using time-weighted return (TWR), net of fees, and includes bond accrual. The one year returns are not annualized. Bond accrual is included in market values.

*If there have been any changes to your financial situation or investment objectives, or if you wish to impose any new (or modify any existing) restrictions on the management of your account, please contact us.*

We recommend that you carefully review this statement for accuracy and compare quarter-end statements to those from your custodian. To provide a holistic overview, Sand Hill Global Advisors reports a consolidated view of your household accounts. Custodial statements may be provided individually. If you need assistance in reviewing your statements, please contact Sand Hill Global Advisors.

Sand Hill Global Advisors, LLC does not assure the accuracy of capital gain and loss data on those securities purchased outside the firm's supervision. Please check these figures against your records. Other assets held outside of your primary custodial accounts will be priced as of the most recent statement available.



# Appendix

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## UFSS Endowment Portfolio | Performance Data of Underlying Funds

Date as of 12/31/2024

Date as of 12/31/2024				Total Return (%)				
Allocation/Fund Name	Ticker	Market Value (\$)	Market Value (%)	3 Mo	1 Yr	3 Yr	5 yr	10 yr
Domestic Large Cap Equity								
Index				2.39	25.00	8.91	14.49	13.07
Passive Managers								
SPDR Portfolio S&P 500 ETF	SPLG	\$18,105,229.62	19.77%	2.47	25.00	8.92	14.53	13.01
Vanguard S&P 500 ETF	VOO	\$17,144,395.39	18.72%	2.44	24.98	8.90	14.48	13.06
iShares Core S&P 500 ETF	IVV	\$3,156,502.16	3.45%	2.42	24.93	8.90	14.50	13.06
Invesco S&P 500 Equal Weight ETF	RSP	\$2,205,269.55	2.41%	-1.85	12.78	4.25	10.56	9.99
Domestic Small/Mid Cap Equity								
Index				0.33	11.53	1.21	7.37	7.78
Passive Managers								
iShares Russell 2000 ETF	IWM	\$4,721,694.24	5.16%	0.33	11.39	1.15	7.30	7.75
iShares Core S&P Mid-Cap ETF	IJH	\$4,511,555.55	4.93%	0.40	13.93	4.84	10.29	9.62
Active Managers								
Harbor Small Cap Growth Fund	HASGX	\$2,403,196.14	2.62%	-2.87	9.31	-0.17	8.60	9.62
International Equity								
Index				-7.60	5.53	0.82	4.10	4.80
Passive Managers								
iShares MSCI EAFE ETF	EFA	\$6,451,650.08	7.04%	-8.36	3.51	1.63	4.70	5.21
Vanguard FTSE Emerging Markets	VWO	\$3,905,379.12	4.26%	-5.75	10.58	-0.31	2.94	3.98
Active Managers								
MFS Institutional Trust-MFS Instl	MIEKX	\$2,001,699.10	2.19%	-8.10	4.02	-	-	-
Fixed Income								
Index				-3.06	1.25	-2.41	-0.33	1.35
Passive Managers								
iShares Core U.S. Aggregate Bond	AGG	\$3,891,504.00	4.25%	-3.10	1.31	-2.36	-0.35	1.29
Vanguard Total Bond Market Index	VBTLX	\$3,364,751.29	3.67%	-3.04	1.24	-2.42	-0.32	1.33
Vanguard Long-Term Treasury ETF	VGLT	\$1,536,958.80	1.68%	-8.76	-6.29	-11.89	-5.24	-0.70
Vanguard Short-Term Treasury ETF	VGSH	\$1,095,296.68	1.20%	-0.03	4.00	1.41	1.33	1.33
Active Managers								
JPMorgan Core Plus Bond Fund	HLIPX	\$4,565,128.88	4.98%	-2.97	2.78	-1.58	0.51	1.93
PIMCO Active Bond ETF	BOND	\$2,404,629.48	2.63%	-2.80	2.76	-2.22	0.00	1.73
Eaton Vance Emerging Markets Debt	EIDOX	\$1,811,775.15	1.98%	2.15	14.78	6.21	5.49	-
iShares Ultra Short-Term Bond	ICSH	\$992,361.54	1.08%	1.08	5.52	3.99	2.74	2.22
Alternatives								
Absolute Return								
Index				-0.02	4.39	1.69	1.53	1.61
Active Managers								
Absolute Convertible Arbitrage	ARBIX	\$2,036,349.32	2.22%	1.19	7.53	4.04	4.84	-
PGIM Absolute Return Bond Fund	PADZX	\$1,619,218.39	1.77%	1.91	7.93	4.75	3.37	3.54
Real Estate								
Index				-8.07	4.75	-4.32	2.89	5.64
Passive Managers								
Vanguard Real Estate ETF	VNQ	\$2,600,690.60	2.84%	-7.68	4.81	-4.75	2.96	5.04
Cash/Money Market								
Fidelity Money Market/Cash								
FDRXX		\$1,055,860.72	1.15%	1.11	4.95	3.67	2.24	1.53
Total		\$91,581,095.80	100.00%					

# Purchase and Sale

Household: University Foundation at Sacramento State (UFSS) (Endowment Portfolio)

Period: 10/1/2024 to 12/31/2024

## Purchase and Sale

Trade Date	Units	Security	Unit Price	Amount
<b>Buy Exchange</b>				
12/19/2024	1,608.00	iShares Core S&P Mid-Cap ETF	\$62.11	\$99,864.84
12/19/2024	452.00	iShares Russell 2000 ETF	\$220.60	\$99,711.20
12/17/2024	1,856.00	PIMCO Total Return Active ETF	\$91.59	\$169,987.51
12/17/2024	12,585.14	Invesco S&P 500 Equal Weight	\$180.28	\$2,268,849.65
11/15/2024	1,535.00	iShares Core US Aggregate Bond ETF	\$97.73	\$150,021.54
11/15/2024	2,967.00	iShares Ultra Short Term Bond Active ETF	\$50.55	\$149,977.99
11/15/2024	7,828.26	Absolute Convertible Arbitrage Instl Fund	\$11.50	\$90,025.00
11/15/2024	548.00	PIMCO Total Return Active ETF	\$91.23	\$49,995.46
10/15/2024	21,828.10	JP Morgan Core Plus Bond Select	\$7.33	\$160,000.00
			Sub Total:	\$3,238,433.19
<b>Sell Exchange</b>				
12/17/2024	-1,260.00	Vanguard S&P 500	\$555.26	(\$699,610.29)
12/17/2024	-101,299.85	GQG Partners Emerging Markets Equity Inst	\$17.03	(\$1,725,136.48)
			Sub Total:	(\$2,424,746.77)
			<b>Total:</b>	<b>\$813,686.42</b>

Asset Class	Overweight/ Underweight	12 Month Return Projection			Notes
		Price Return	Yield	Total Return	
<b>Equity</b>	<b>Overweight</b>				
Domestic Large Cap Equity	Overweight	-7-8%	2%	-5-10%	Based on 2025 earnings projections.
Domestic Small & Mid Cap Equity	Overweight	-6-16%	1%	-5-17%	Based on 2025 earnings projections.
International Developed Equity	Underweight	-6-15%	3%	-3-18%	Based on 2025 earnings projections.
Emerging Market Equity	Neutral	-1-9%	3%	2-12%	Based on 2025 earnings projections.
<b>Fixed Income</b>	<b>Overweight</b>				<b>For domestic bonds, the low-end assumes a 25bp increase, and the high-end assumes a 50bp decrease.</b>
Investment Grade Fixed Income	Overweight	-1-3%	5%	4-8%	Represented by the Barclay's Aggregate Bond Benchmark.
Long Duration Fixed Income	Underweight	-5-7%	5%	0-12%	Represented by a Long Duration Investment Grade U.S. Bonds.
<b>Alternative Investments</b>	<b>Underweight</b>				
Absolute Return Vehicles	Underweight	1-2%	4%	5-6%	Assumption is based on yield and price return of UFSS's holdings.
Real Estate	Underweight	-15%-5%	5%	-10%-10%	
<b>Cash</b>	<b>Neutral</b>	0%	4%	4%	

# Thank You

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For more information visit:

[sandhillglobaladvisors.com](http://sandhillglobaladvisors.com)

The bottom of the slide features two large, overlapping geometric shapes. On the left is a dark blue triangle pointing downwards. On the right is a larger, medium-blue triangle pointing upwards, which overlaps with the dark blue triangle.



SACRAMENTO STATE

**[Insert Board Member Name]****FY24-25 Board Member Dashboard**

Term Status: Term X

UFSS Board Year: July 1, 2024- June 30, 2025

Year Joined Board: XXXX

Last updated: 1/4/2025

My Engagement			My Year Board Attendance			
8/22/24	<input checked="" type="checkbox"/>	Fall President's Address	<u>Date</u>	<u>Venue</u>	<u>Attendance</u>	Meetings attended: 100%
10/2/24	<input checked="" type="checkbox"/>	UFSS Governance Committee	10/30/24	In Person	P	
10/11/2024	<input type="checkbox"/>	On-Campus Event	2/28/25	In Person		
1/16/25	<input type="checkbox"/>	Spring President's Address	6/1/25	In Person		
1/30/25	<input checked="" type="checkbox"/>	UFSS Governance Committee				
	<input type="checkbox"/>	Ambassador at Community Board Meetings/Events				
	<input type="checkbox"/>	Invite Prospective Donors to University Advancement Events (Donor Name and Event)				
		•				
		•				
		•				

My Giving					
My Giving Goal:			\$0.00		
			% to Goal: 0%		
Campaign	Projected	Personal	Matching	Get	In-Kind
<input type="checkbox"/> Undesignated Giving					
<input type="checkbox"/> Birthday/Anniversary Giving					
<input type="checkbox"/> Giving Tuesday (December)					
<input type="checkbox"/> President's Circle (\$1,500+ annually)					
<input type="checkbox"/> Establish a Scholarship					
<input type="checkbox"/> Workplace matching					
<input type="checkbox"/> Give Sac State Day (April)					
<input type="checkbox"/> Big Day of Giving (May)					
<input type="checkbox"/> Buy Table at Charitable Event and Donate to Sac State					
<input type="checkbox"/> Give to My Priority Area					
<input type="checkbox"/>					
<input type="checkbox"/>					
<input type="checkbox"/>					
Total Impact:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

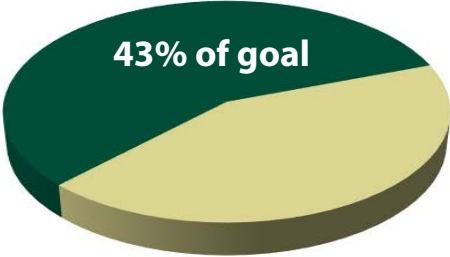
Legacy Circle Member (Planned Giving)		<input type="checkbox"/> Yes	<input type="checkbox"/> No
My Board Performance		Total Impact Giving: FY22-23	\$0.00
<input type="checkbox"/> Read President's updates		Total Impact Giving: FY21-22	\$0.00
<input type="checkbox"/> Read member emails		Total Impact Giving: FY20-21	\$0.00
<input type="checkbox"/> Prepare for Board meetings	<div>Thank you!</div>		
<input type="checkbox"/> Actively participate in meetings			
<input type="checkbox"/> Review Board responsibilities annually			
<input type="checkbox"/> Participate in a working committee			
<input type="checkbox"/> Identify possible Board candidates			
<input type="checkbox"/> Meet with Fund Development Team			

Signature	Date
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# THE UNIVERSITY FOUNDATION AT SACRAMENTO STATE

# DASHBOARD

FEBRUARY 2025



## FY 2023-24 Fundraising Goal

- Total Gift Commitments: \$10,679,881.92\*
- Philanthropic Goal: \$24,929,700
- Year to Date: 43% of goal

Results as of December 2024  
\*Includes \$4,414,658 from Capital Public Radio (CPR)

## Investments

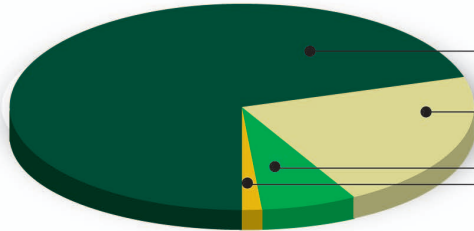
Results through December 31, 2024

Endowment Performance	Portfolio	Benchmark	Performance (+/-)
Q4 2024	-1.07%	-1.05%	-0.02%
Q3 2024	6.21%	6.56%	-0.35%
Q2 2024	1.61%	1.58%	0.03%
Q1 2024	6.18%	5.30%	0.88%
Calendar year to date	13.36%	12.82%	0.54%
Fiscal year to date	5.95%	6.41%	

Balances	Endowment	Non-Endowment	Liquidity
Q4 2024	\$91,581,096	\$35,555,406	\$2,781,645
Q3 2024	\$92,501,047	\$35,928,497	\$2,749,749
Q2 2024	\$87,078,707	\$33,824,047	\$2,714,330
Q1 2024	\$85,789,370	\$33,308,759	\$2,679,482

## Endowment Asset Allocation and Activity

Results through December 31, 2024

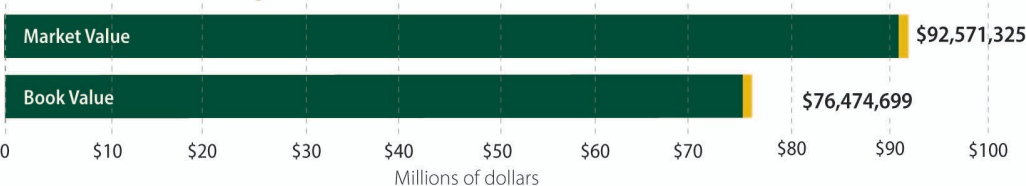


Asset Category/Class	Allocation
Equity	70.55%
Large Cap Blend	44.34%
Mid Cap Blend	4.93%
Small Cap Growth	2.62%
Small Cap Blend	5.16%
International Equity	9.23%
International Emerging	4.26%
Fixed Income	21.47%
Investment Grade	19.49%
International Emerging	1.98%
Market Bonds	
Alternatives	6.83%
Real Estate	2.84%
Absolute Return Funds	3.99%
Cash	1.15%
Money Market	1.15%

	10/1/2024 -12/31/2024	1/1/2024 -12/31/2024
Beginning Market Value	\$92,501,046.52	\$80,799,584.29
Contributions	\$0.00	\$0.00
Distributions	\$0.00	\$0.00
Journals	\$0.00	\$0.00
Advisory Fees Paid	-\$38,962.72	-\$149,411.82
Custodian Fees	-\$50.85	-\$408.47
Div/Int/Cap Gains	\$927,154.54	\$2,257,768.92
Bond Accrual	\$0.00	\$0.00
Market Value Increase/Decrease	-\$1,808,091.69	\$8,673,562.88
Ending Market Value	\$91,581,095.80	\$91,581,095.80

## Endowment

Results as of December 31, 2024



ACCOUNT	Market Value	Book Value
Sand Hill-1780	\$91,581,096	\$75,589,054
WFB-Marda West	\$990,229	\$885,645
TOTAL	\$92,571,325	\$76,474,699

## Philanthropic Giving | FY 2023-24

No. of Board Members	25
Board Members in the President's Circle	9

Personal Support	\$37,190.00
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New Planned Gift	—
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Corporate/ Foundation Support	\$3,948,461.02
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TOTAL:	\$3,985,651.02
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Results as of December 31, 2024

## Meeting Attendance

Board	2023	2024
No. of Board Members	28	25
Spring Meeting	19	21
Summer Meeting	20	22
Fall Meeting	21	19

## UFSS Board Action Items & Activities

Attend, Get, Go, Introduce

Estate Planning for Women  
March 11

CSU Alumni Advocacy Reception at  
the Sheraton Grand Sacramento  
March 18

HHS CHPPR Conference  
March 22

SSAA Member Meeting at the  
Planetarium  
March 24

Alumni Open House at the Harper  
Alumni Center  
March 27

Sac State Night @ SF Giants  
April 21

Ernest Tschannen's 100th  
Birthday Celebration

May 1

ECS Sr. Project Showcase  
May 9



SACRAMENTO STATE



# THE UNIVERSITY FOUNDATION AT SACRAMENTO STATE DASHBOARD

SIDE TWO

FEBRUARY 2025

## Giving by College/Unit/Program\*

July-December 2024

Alumni Relations	\$103,742
Arts & Letters	\$740,313
Athletics	\$215,703
Business	\$225,025
CapRadio (Securities)	\$63,085
Continuing Education	\$39,129
Education	\$136,810
Engineering & Computer Science	\$482,553
Health & Human Services	\$122,170
Library	\$26,491
Natural Sciences & Math	\$179,431
Social Science & Interdisciplinary Studies	\$181,127
Student Affairs	\$428,514
University Enterprises, Inc.	\$7,500
University Wide	\$3,313,632
<b>Grand Total</b>	<b>\$6,265,225</b>
Planned Giving	\$500,000

\* Cash, matching gifts, pledges, and realized bequests (not pledge payments)

## 2023-2028 Strategic Plan University Advancement Goals

### Philanthropy and Fiscal Resources:

- 4.3** Align and increase philanthropic resources to build stability and support for student success and make transformational investment in the University possible.
- 4.4** Raise Sac State's profile with local, state, and federal leaders and diversify additional funding to expand and leverage university partnerships, and student opportunities.
- 4.5** Build strong alumni and community engagement that supports our students and our philanthropic mission.

### Dedicated Community Involvement

- 5.3** Cultivate and expand purposeful, long-term, and mutually beneficial community partnerships that support the Anchor mission and our philanthropic efforts.

### Mission Statement:

The University Foundation promotes philanthropy to provide a level of excellence at the University beyond what is possible through state funds.



SACRAMENTO STATE

